



## Student learning and achievement

Our focus is on the learning, improvement and achievement of every student.

- Goal I Every student at every school/center has access to grade level, rigorous curriculum that challenges and prepares them for life after graduation.
  - Strategy Strengthen the investment in staff by implementing a Professional Learning model which:
    - Provides staff the opportunity to unpack the curriculum, understand it fully and collaborate with peers to ensure standards-based teaching occurs in every classroom.
    - > Is continuous, job embedded, differentiated and responsive for different types of learners.
    - Directly impacts student achievement through a targeted focus on recruitment, development and retention of staff.

- Soal 2 Every student at every school and center has access to and receives impactful academic programs and intervention support if they are above or below gradelevel expectations.
  - Strategy Invest in evidence-based programs along with data systems that empower staff to make decisions regarding lesson planning, student learning experiences, student progress and access to a variety of academic options for students to learn, grow and succeed.



- Metrics for Student Performance
  - > i-Ready data.
  - > Maryland Comprehensive Assessment Program (MCAP).
  - > Curriculum Common Assessments Quarterly.
  - > Percentage of third graders reading on or above grade level.
  - > Percentage of fifth graders on or above grade level in math.
- Metrics for Professional Learning
  - > Participation.
  - Percentage of classrooms consistently applying the Professional Learning.



## Access and opportunities

No measure of progress can be made if we don't address the barriers that impact students' learning and achievement.



- ▶ Goal I Access to quality early learning programs starting with all day prekindergarten for all eligible 4-year-olds.
  - Strategy Expand half day pre-k to full day, continue an inclusive model approach, ensure professional learning is focused on foundational content standards and collaborate with our community pre-k programs.
  - All students will earn Kindergarten Readiness Assessment (KRA) scores at approaching or demonstrating in all four domains of KRA.



**Goal II** — Establishing strategic programs and expanding course offerings that increase student access and opportunities to be well prepared postgraduation.

- Strategy Offer programs that level the playing field for students by:
  - Implementing a two-way immersion language program that starts at the elementary level.
  - > Increasing high school pathway courses in middle school.
  - > Expanding dual enrollment and AP classes as options for offering early college credits.
  - > Increasing CTE certifications and pathways in wage competitive fields.
- Strategy Revise criteria for program entry and embed flexibility in scheduling practices at the high-school level by including options for evening and summer opportunities for original course credit toward graduation.

Priority 2

THINK.

NSPIRE

GROW

- Metrics for pre-k
  - > Enrollment.
  - > Full day expansion.
  - Kindergarten Readiness Assessment (KRA) data.
- Metrics for two-way immersion program
  - Implementation of program at elementary level.
- Metrics for Middle School
  - > Number of courses offered.
  - > Student participation.
  - > Students earning a "C" or higher.

- Metrics for CTE
  - Completion of pathways.
  - Student participation.
- Metrics for Dual enrollment and Early College
  - Participation in Dual Enrollment/Early College programs in all high schools representative of the school district demographics.
  - Number of students earning a certificate or associates degree.





# Culture and climate

The culture and climate of the school system should reflect our values. We value students, staff and our community feeling a sense of belonging in our schools, while being safe and engaged in supporting student learning and achievement.



### Priority 3

- ▶ Goal I Ensuring that all kids feel welcome, engaged and safe in their school environment.
  - Strategy Every school/center will develop a climate strategy as part of their continuous improvement plan.
  - Strategy Expand options for extracurricular activities and implement options that give all students access to those engagement opportunities.



#### >Metrics for Culture and Climate

- > School completion of continuous improvement plans.
- > Evidence of implementation of climate strategy in schools.
- > Number of referrals.
- > Number of students suspended.
- > Participation and number of options in extracurricular activities.
- Number of active school-community partnerships.

