We believe...

- All children will progress, learn, and thrive when provided engaging and learning experiences and environments
- One size does not fit all – students learn at different paces and in different ways
- Academics are a portion of what matters to a child’s success in school and life
- When families, communities and schools work together, students are more successful and the entire community benefits

Our Commitments...

- Provide meaningful, creative and innovative curriculum and instruction that supports student engagement and deepen student learning experiences
- Design Dynamic Learning Environments to meet the needs of all students while challenging each to develop existing skills, interests and understandings, as well as building new ones
- Attract, retain and support highly qualified staff who are seen as leaders and learners empowered to inspire our students
- Engage family and community as partners to actively support and improve the academic achievement, social and behavioral development, and health of our students
- Ensure District communication systems are in place in order to connect our schools to our families and community, celebrate the successes of our students, staff, and alumni while attracting and welcoming new families to the District
- Develop and maintain a District culture and infrastructure that ensures fiscal responsibility and places highest value on student learning

District Priorities...

1. Academic Excellence
   Support each child in demonstrating the skills, competencies and characteristics embedded in the District’s Strategic Plan and the CUSD Portrait of a Learner. Provide the resources to support students to thrive academically, socially, emotionally and in physical fitness by supporting the Whole Child and fostering engaging, positive, safe learning environments.

2. Community Engagement and Involvement
   Actively engage all stakeholders (staff, students, families, community) in supporting the implementation of the CUSD Strategic Plan and bringing our plan to life across our community.

3. District Sustainability
   Develop a long-term fiscal plan that sustains the financial needs of the District to support staff and students, and provide resources throughout declining enrollment.

4. Sense of Belonging
   Create a sense of belonging in the workplace so that every employee feels supported to actively engage in their work, fully contribute, and confidently practice well-being activities that promote connectedness and work-life balance while being validated for their work and valued as a unique individual.

Board (B) and Superintendent (S) Committees

<table>
<thead>
<tr>
<th>Board (B)</th>
<th>Superintendent (S)</th>
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<td><strong>Budget Advisory (B)</strong></td>
<td><strong>Strategic Partnership Cupertino 2x2 (B)</strong></td>
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<td>Sylvia Leong, Jerry Liu</td>
<td>Jerry Liu, Satheesh Madhathil</td>
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<td><strong>Saratoga (B)</strong></td>
<td><strong>CUSD FUHSD/SSD (B)</strong></td>
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<td>Sylvia Leong, Phyllis Vogel</td>
<td>Current Board President</td>
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<td><strong>Los Altos (B)</strong></td>
<td><strong>Wellness (S)</strong></td>
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<tr>
<td>Ava Chiao, Phyllis Vogel</td>
<td>Satheesh Madhathil, Phyllis Vogel</td>
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Board Members’ School Assignment – 2023-24 School Year

**Ava Chiao**
Dilworth, Lincoln, McAuliffe, Sedgwick, Lawson

**Jerry Liu**
Collins, Garden Gate, Montclaire, Stevens Creek, Hyde

**Phyllis Vogel**
De Vargas, Murdock-Portal, Nimitz, West Valley, Kennedy

**Sylvia Leong**
Eisenhower, Muir CLIP, Stocklmeir, Miller

**Satheesh Madhathil**
Blue Hills, Eaton, Faria, CMS
Board Meeting
- Wait to be acknowledged by the Board President
- Follow guidelines for Board interactions as outlined in Board Bylaw 9121 and 9322
- Include Agenda Setting as an agenda item to allow Trustees to propose/decide which items to bring forward at a future meeting
- Possible tagline: “I’m not sure we are adhering to the agreed upon protocol”
- “Year-at-a-Glance” to inform the Board and the public of upcoming agenda items

Agenda Items & Agenda Setting
- The Board President and the Superintendent will meet regularly to develop Board meeting agendas
- The substance of proposed future agenda items will only be discussed via a suggested title and a very short description of its purpose without any details
- Pre-Board discussion will continue; email questions to the Superintendent and don’t wait until Pre-Board
- Pursuant to Board Bylaw 9322, the public may submit to the Superintendent a written request for an agenda item for a future meeting

Voting
- Board Members who are going to vote “NO” or “ABSTAIN” prior to taking a vote are encouraged to explain their rationale
- Roll call votes

Social Media – Board Members...
- May use social media unrelated to Board business
- May use social media to provide/solicit information to/from the public
- May not directly respond to any communication from another Board Member(s) regarding Board business
- Must avoid otherwise permissible use of social media which results in a discussion between a majority of Board Members regarding business of a specific nature

Communication – Media/Public in General
- The Board President or the Superintendent (or designee) will respond to the media
- The Board President or designee will respond to emails sent to all Board Members as a group with copy to the Superintendent
- Individual Board Members may respond to/meet with individuals using discretion and inform the Superintendent if needed; it must be clear that any opinion expressed represent only that of the individual Board Members and not the Board as a whole
- A Board Member retains the right to respond to anyone but not on behalf of the Board

Communication – Board Members, Staff
- Board Members will communicate directly with the Superintendent
- The Superintendent will use discretion when deciding to respond to all Board Members or only to the one asking the questions. There will be no back-and-forth replies or forwarding of the responses to others
- Board Members may contact the Executive Cabinet directly but should copy the Superintendent
- Keep Board Members’ one-on-one conversations confidential
- Friday Memo from Superintendent and Staff
- Send critical items immediately as they arise
- Support one another to adhere to the Brown Act at all times

Board Office Hour
- For the public – held quarterly when schools are in session, at different times (morning or evening) to accommodate schedules
- For staff – held quarterly when schools are in session
- Flexibility for additional sessions if needed
- Hosted by two rotating Board Members
No decision will be made by the two Board Members in attendance

Meeting with Principal/Staff
- The Board President and one Board Member will meet quarterly with Union leadership
- Board Members meeting one-on-one with a Union leadership member should inform the Superintendent
- The Board President and Vice President should continue to meet with the CEEF President
- If a Board Member is invited to speak at a CUSD affiliated function, s/he will first discuss participation with the Superintendent
- If a staff member reaches out to a Board Member to chat, it is appropriate to do so at the Board Member’s discretion
- Meetings with others may be set up individually and reported to the Superintendent as needed

School Visits – Board Members...
- Shall be accompanied by the Principal or Designee
- Shall be no longer than 60 minutes in duration
- Will each adopt 4-5 schools (see list below)
- Are responsible for their schools’ SPSA reviews
- Are encouraged to attend their schools’ PTA/site council meetings are appropriate
- Can reach out to Principals to arrange visits
- May visit unassigned schools for special events by contacting the Principal
- Are never to do unannounced school visit

Role in Collective Bargaining
- Neither the Board Members nor the Superintendent are members of the negotiating teams
- Avoid any individual conversations about issues in negotiations
- Refer individuals to the Board as a whole by encouraging them to make their comments at the Public Comment portion of any upcoming Board meeting