

Thompson School District R2-J www.thompsonschools.org
Loveland/Berthoud/Fort Collins, Colorado

## THOMPSON SCHOOL DISTRICT R2-J

Loveland, Berthoud, & Fort Collins Colorado

# Comprehensive Annual Financial Report

For the Year Ended June 30, 2017

Prepared by the Financial Services Department

Chief Financial Officer Gordon L. Jones

Manager of Accounting and Reporting Luke Gonzales

## Thompson School District R2-J Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2017

### TABLE OF CONTENTS

Introductory Section	
Letter of Transmittal	
GFOA Certificate of Achievement	vii
ASBO Certificate of Excellence	viii
Organizational Chart	ix
Board of Education and Superintendent's Executive Staff	X
Financial Section	
Independent Auditors' Report	1-2
Management's Discussion and Analysis	3-15
Basic Financial Statements	
Government-wide Financial Statements	
Statement of Net Position	17
Statement of Activities	
Fund Financial Statements	
Balance Sheet – Governmental Funds	20-21
Statement of Revenues, Expenditures, and Changes in	
Fund Balances – Governmental Funds	22-23
Statement of Fiduciary Assets and Liabilities	
Notes to Financial Statements	
Required Supplementary Information	
Schedule of Proportionate Share of the Net Pension Liability and Contributions	
Public Employees' Retirement Association of Colorado School Division	
Trust Fund	47
General Fund	49
Budgetary Comparison Schedule	50-51
Notes to Required Supplementary Information	
Combining and Individual Fund Financial Statements and Schedules	53
Debt Service	54
Bond Redemption Fund Budgetary Comparison Schedule	55
Capital Projects	56
Building Fund Budgetary Comparison Schedule	57
Non-Major Governmental Funds	59
Combining Balance Sheet	60-61
Combining Statement of Revenues, Expenditures, and Changes	
in Fund Balances	62-63
Nutrition Services Fund Budgetary Comparison Schedule	64
Government Designated-Purpose Grants Fund	
Budgetary Comparison Schedule	65
Land Reserve Fund Budgetary Comparison Schedule	66
Fee Supported Programs Fund Budgetary Comparison Schedule	67

## Thompson School District R2-J Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2017

## TABLE OF CONTENTS

Capital Projects Fund Budgetary Comparison Schedule	68
Fiduciary Fund Type	70
Combining Statement of Fiduciary Assets and Liabilities	71
Combining Statement of Changes in Assets and Liabilities	
Education Memorial Fund Budgetary Comparison Schedule	
Interscholastic Athletic and Activity Fund	
Budgetary Comparison Schedule	74
Component Units	75
Combining Statement of Net Position	76
Combining Statement of Activities	
Statement of Cash Flows, Thompson Education Foundation	78
Statistical Section	
Financial Trends	
Schedule of Net Position	80-81
Schedule of Changes in Net Position	82-85
Schedule of Fund Balances, Governmental Funds	
Schedule of Changes in Fund Balances, Governmental Funds	88-89
Revenue Capacity Information	
Assessed Value and Estimated Value of Taxable Property	90-91
Property Tax Rates – Direct and Overlapping Governments	92
Principal Taxpayers	93
Property Tax Levies and Collections	94
Debt Capacity Information	
Ratios of Outstanding Debt by Type (Governmental Only)	95
Ratio of Gross General Bonded Debt to Assessed Value and	
Gross Bonded Debt per Capita	96
Computation of Direct and Overlapping Debt	97
Computation of Legal Debt Margin	98-99
Demographic and Economic Information	
Principal Employers	100
Demographic and Economic Statistics	101
Operating Information	
Number of Employees by Function	102
Operating Indicators	
School Building Information	104-105

## Thompson School District R2-J Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2017

#### **TABLE OF CONTENTS**

Compliance Section	
Independent Auditors' Report on Internal Control over Financial Reporting	
And on Compliance and Other Matters Based on an Audit of Financial	
Statements Performed in Accordance with Government Auditing	
Standards	109
Independent Auditors' Report on Compliance for Each Major Federal Program,	10)
Internal Control Over Compliance, and the Schedule of Expenditures of	
Federal Awards Required by the Uniform Guidance110-	111
Schedule of Findings and Questioned Costs	
Schedule of Expenditures of Federal Awards	
Notes to Schedule of Expenditures of Federal Awards	
Colorado Department of Education Auditors Integrity Report	
EMMA, Continuing Disclosure Section	
District Enrollment, Historical Enrollment as of October Student Counts	117
History of District's Mill Levy	
History of District's Assessed Valuation	119
History of District's Property Tax Collections	
History of General Fund Revenues, Expenditures and Fund Balances	
General Fund Budget Summary and Comparison	
General Obligation Debt Ratios, Historical Debt Ratios (as of June 30)	

## **INTRODUCTORY SECTION**

#### Contents:

Letter of Transmittal GFOA Certificate of Achievement ASBO Certificate of Achievement District Organizational Chart Listing of Board of Education Members Listing of Key Officials



### **Business Services Department**

800 South Taft Avenue • Loveland, CO 80537 • Office (970) 613-5051 • Fax (970) 613-5085

November 27, 2017

Board of Education and Citizens Thompson School District R2-J, Loveland/Berthoud, Colorado:

We are pleased to submit to you the Comprehensive Annual Financial Report (CAFR) of Thompson School District R2-J (District) for the year ended June 30, 2017.

State law requires that the District publish within six months of the close of each fiscal year a complete set of financial statements presented in accordance with accounting principles generally accepted in the United States of America (US GAAP) and audited in accordance with auditing standards generally accepted in the United States of America (US GAAS), by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the Thompson School District R2-J for the fiscal year ended June 30, 2017.

This report consists of management's representations concerning the finances of the District. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the District has established a comprehensive internal control framework that is designed both to protect the District's assets from loss, theft, or misuse and to compile sufficient reliable information for the presentation of the District's financial statements in conformity with US GAAP. Because the cost of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects. All disclosures necessary to enable the reader to gain an understanding of Thompson School District financial activities have been included.

The District's financial statements have been audited by Swanhorst & Company LLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2017, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the District's financial statements for the fiscal year ended June 30, 2017, are fairly presented in conformity with US GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the District was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited District's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the District's separately issued Single Audit Report.

US GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it.

#### **Profile of the Government**

The Thompson School District is the 17th largest school district in Colorado based on Funded Pupil Count (FPC), encompassing 362 square miles in northern Colorado. The District includes the complete cities of Loveland and Berthoud and parts of city boundaries of Fort Collins, Windsor and Johnstown as well as parts of Larimer, Weld and Boulder counties.

Serving students pre-K through 12th grade, the district has 14 early childhood centers, 20 elementary schools, five middle schools, 1 K-8 school, five high schools and two charter schools. The District owned facilities range in age from 1 to 100 years old, with the average facility age being approximately 42 years. Funded Pupil Count for the 2016-17 school year was 15,252 students with somewhat higher projections budgeted for 2017-18 at 15,384.

District schools offer a number of educational options including: International Baccalaureate (IB) and pre-IB programs; Science, Technology, Engineering, Art & Mathematics (STEAM) focus; Thompson online; Leader in Me program; Loveland area Integrated School of the Arts (LISA); Gifted and Talented; dual language immersion; Thompson2Life to ensure college, career and community readiness; and Advanced Placement programs. Also available is the Loveland/Berthoud Enrichment Access Program (LEAP) to support parents who choose to educate their children at home or outside a public setting.

The District is the reporting entity for financial reporting purposes and is not included in any other governmental reporting entity. The financial statements of the District include all funds that are controlled by the publicly elected Board of Education. The Board of Education adopts the budget, authorizes expenditures, selects the superintendent, sets policy regarding operations, and is primarily accountable for fiscal matters. The District's Board is also empowered to levy a property tax on both real and personal properties located within its statutory boundaries.

The annual budget serves as the foundation of the District's financial planning and control. The District maintains extensive budgetary controls, to ensure compliance with legal requirements, Board of Education policies and District administration guidelines. The legal level of budgetary control is the fund level. The District's budget must be adopted by June 30 prior to the budget year, but may be revised for any reason no later than January 31 of the budget year. Budgets are developed and monitored for compensation and benefit costs, utilities, and other fixed costs at the District level, and for discretionary (site based) spending at the department or school level.

Staffing levels are authorized for each site and are tracked monthly to insure usage within budgeted limits. On-line budget inquiry access is continuously provided to each site's administrative staff, to allow monitoring of their discretionary budgets.

Budgetary control is also maintained through the use of an encumbrance accounting system. Encumbrances outstanding at year-end lapse, but may be re-appropriated as part of the following year's budget. Unspent discretionary budgets at year-end may also be reappropriated for each school or department in the following budget year, thereby fostering responsible spending and allowing site management to develop longer range spending plans. Schools' discretionary budgets also include a share of revenues generated from building rentals. Under state law, each school is required to involve each employee group, the Board of Education, and the District Accountability Committee in the budget development process.

Component units of the district as reported in this document include the two district charter schools. The charter's revenues from per pupil funding are included in district revenues and the transfer of those monies to the charters are considered district expenditures, even while the charters are a separate entity under the control and direction of their own respective governing boards. The District board maintains oversight responsibility. The Thompson Education Foundation is also a component unit reported here. Its funding is independent of the district with expenditures directed by its board to support education within the District.

#### **Factors Affecting Financial Condition**

The information presented in the financial statements is perhaps best understood when it is considered from a broader perspective of the specific environment within which the District operates.

**Local Economy.** Economic conditions in Northern Colorado continue to be among the strongest in the state and the nation as business leaders remain positive about the state economy. The unemployment rate in the area continues to remain below the historical average, which can place pressure on being able to sufficiently hire for some positions, most notably bus drivers and nutrition services workers. The District remains the largest employer in Loveland and Berthoud.

There is optimism for continued growth in employment, construction activity and retail sales within the District boundaries. The decline in the price of oil has led to a decrease in property assessed valuations and oil-related employment in some neighboring counties but the District boundaries lie primarily within Larimer County which has not been affected as much by that category.

Due to continued population growth in the area and the lack of availability of housing, residential construction continues to be active, especially in the north, south and east parts of the District. The State Demography Office currently forecasts Larimer and Weld counties to be the two fastest growing areas for student age population from 2017-2027.

Local retail sales opportunities remain poised for growth into the future. The intersection of Interstate 25 & US Highway 34, which is located within the District, continues to be an area of recent and planned significant growth and considerable future promise for the region. Assessed valuations of real property in the District, from both existing and new construction, have steadily increased over the previous five years.

State Funding. Because the General Fund revenues for public schools in Colorado are predominantly determined by the School Finance Act of 1994 (SFA), total revenues will normally not fluctuate significantly with stable enrollment such as the District has experienced in recent years and can reasonably expect into the near future.

School districts are also subject to the provisions of an amendment to Article X, Section 20 of the State Constitution called the TABOR Amendment (Taxpayers Bill of Rights), which limits increases in governmental revenues, taxes and spending. Under the TABOR Amendment, school districts' annual increases to revenues or spending over the prior year are limited to the combined increase in student enrollment and inflation (measured by Denver/Boulder consumer price index). These limits apply to the combined funds of the District except those specifically excluded within the law, such as voter approved bond issues and mill levy override increases. In November 2000, voter approval was given to the District to remove the restriction on growth in revenue effective for the fiscal year ended June 30, 2000 and beyond.

In November 2000, Colorado voters approved an amendment to the State Constitution intended to establish minimum funding levels for public schools for 2001-2002 through 2010-2011. Known as Amendment 23, this mandate established a state level financial reserve (State Education Fund) intended to pay for K-12 funding growth of inflation plus 1% annually for the 10 year time period.

Beginning in 2008-2009, however, a significant state and national economic downturn negatively impacted state budget revenues and local property values, both of which fund the School Finance Act (SFA). As a result the state legislature introduced the "negative factor" (now referred to as the "budget stabilization factor") into the school finance formula which has underfunded the called for Amendment 23 SFA formula for eight years through 2016-17. For the District, the negative factor/budget stabilization factor or related rescissions, suppressed District SFA revenues by an average of \$13.0 M per year (cumulative impact of \$103.7 M through 2016-17).

Fiscal 2017-18 projects an increase to Per Pupil Revenue (PPR) (from \$7,048 to \$7,279) while still withholding \$14.0 M from the District via the budget stabilization factor. Though economic conditions and assessed valuations have remained strong in recent years, school finance in Colorado is still searching for a sustainable long term solution to more adequate funding while at the same time continuing to shift more of the financial burden to the local district level via mill levy overrides if approved by voters in the respective districts.

The Governor's office has presented the State Budget which will be used to begin budget discussions with legislators for the 2018 Legislative Session. This preliminary budget anticipates an inflation rate of 3.0% and would increase District PPR funding from \$7,279 to \$7,605. In addition, the budget stabilization factor would decrease \$70.0 M statewide to \$758.3 M, with the District's share for the 2018-19 year estimated to be \$12.8 M less than called for in the SFA formula. It is expected that the annual gap in funding will remain, absent any structural change to the State's budget and how PK-12 education is funded. The outlook for school funding in Colorado remains cautionary.

Public Employee's Retirement Association (PERA). In addition to revenue challenges at the state level, PERA of Colorado (the pension plan that covers all District employees) faces an ongoing funding shortfall. In an effort to increase pension plan funding levels in relation to actuarial calculations the PERA Board will propose legislation in the 2018 session that would increase employer contributions by an additional 2.0% effective January 1, 2020, along with other

plan design changes. The annual rate increase, should it be adopted by the state legislature, will be a key item in future District budget development discussions.

#### **District Response to State Funding Cuts**

Over the last several years school finance funding first declined, and then rebounded in part. For 2017-18, preliminary total program dollars still fall \$828.3 (or 11.1%) below statutory formula levels for all districts in the state without allowing for the negative/budget stabilization factor. For the District that shortfall is nearly \$14.0 M for 2017-18, while PPR is expected to be only approximately 1.3% per year greater than the level seen nine years ago in 2008-09.

Through this uncertainty and resource shortage District leadership has taken a balanced approach in responding to these fluctuations. The District has balanced expenditure control, unfunded federal and state mandates and reduction measures with student and organization needs and appropriate General Fund reserve levels.

Staff count is still below levels of 2007-08 even while the District serves approximately the same number of students. Reductions of all expenditure types have been analyzed and implemented where doing so was prudent. On some occasions resources were redirected toward areas of greater need or as mandated. Where there have been needs requiring more resources those needs have been met. Use of 1-time monies has been done thoughtfully and carefully. Since fiscal year 2009-2010 when implementation of the negative/budget stabilization factor began and statutory funding levels were reduced by an average greater than 12% each year, total General Fund reserves reflect a 21.7% total decrease over the same time period (approximately 3.1% per year).

The State Auditor's office reports annually to the legislature on the financial condition of all Colorado school districts using ratio analysis. In recent years the report has highlighted an increasing number of districts with one or more ratio concerns. The conservative financial management of TSD has kept the District's ratios sound and absent from any cautionary lists but ongoing use of General Fund reserves makes this more and more difficult to maintain.

In addition to expense reductions and prudent use of reserves, the District requested authorization from local taxpayers for increased local funding through the approval of mill levy overrides (MLO) designed to mitigate on a longer term basis the impact of state funding cuts. Voters rejected those MLO initiatives that were requested on ballots in November 2011 (\$12.8 M) and November 2016 (\$11.0 M).

The District's current level of General Fund reserves can still provide 1-time support for some underfunded student programming needs. However, reserve balances may reach a level in future years where they can no longer provide that support. Ultimately the District will need to see a sufficient combination of state funding rebound, increased local support, and deeper expenditure reductions to completely eliminate the annual imbalance going forward.

#### Cash Management Policies and Practices.

The District's policy is to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the cash flow demands of the District and conforming to all federal, state, and local statutes governing the investment of public funds. Accordingly, temporarily idle cash is invested during the year in the Colorado Local Government Liquid Asset Trust (ColoTrust), a "AAAm" rated investment pool.

While district expenditures tend to be fairly consistent throughout the year, its revenue cycle reflects that local property taxes account for approximately 32.5% of its School Finance Act revenues. Those property tax revenues are collected primarily during the latter half of the fiscal year. In the past the District has maintained sufficient internal reserves which prevent cash flow concerns. Longer term spending of those reserves could eventually create cash flows requiring the use of the state's interest–free loan program. As a matter of prudence the District has applied with the state to be a participant in the loan program in 2017-18 should the need arise to meet temporary cash flow obligations until funds from local property tax collections are received.

#### **Awards and Acknowledgements**

The Government Finance Officers Association's (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the District for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2016. This was the twenty-ninth time the District had received this prestigious award and the twenty-first consecutive year. The District also received the Association of School Business Officials International (ASBO) Certificate of Excellence in Financial Reporting award. This was the twentieth consecutive year that the District has received this award. In order to be awarded a Certificate of Achievement, the District published an easily readable and efficiently organized CAFR. This report satisfied both US GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Programs' requirements and we are submitting it to the GFOA and ASBO to determine its eligibility for another certificate.

The preparation and completion of this report could not have been accomplished without the direct and indirect contributions of the entire Financial Services Staff. Appreciation and recognition is also extended to our independent audit firm, Swanhorst & Company LLC, and its professional audit staff for all the assistance and advice provided during the year.

We would also like to thank the Board of Education for their continued support for maintaining the highest standards and professionalism in the management of the District's finances.

Respectfully submitted,

Dr. Stan Scheer

Superintendent of Schools

Gordon L. Jones

Chief Financial Officer

and I robell

Luke Gonzales

Manager of Accounting

& Reporting



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

## Thompson R2-J School District Colorado

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2016

Executive Director/CEO



## The Certificate of Excellence in Financial Reporting is presented to

## **Thompson School District R2-J**

for its Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended June 30, 2016.

The CAFR has been reviewed and met or exceeded ASBO International's Certificate of Excellence standards.



Anthony N. Dragona, Ed.D., RSBA

President

John D. Musso, CAE, RSBA Executive Director

File: CCA

#### THOMPSON SCHOOL DISTRICT (TSD) ORGANIZATIONAL CHART Residents of TSD **Board of Education** Superintendent of Schools CCR\* Public Information Officer Business Services\* Human Resources\* Operations\* Learning Services/Curriculum & Instruction\* Chief Operations Officer Chief Financial Officer Chief Human Chief Academic Officer Resources Officer Elementary Education\* Materials & Procurement Facilities\* Assessment/PD\* Elementary Education\* Secondary Education\* Student Support **Human Resources** Manager Director Director Director Director Director Director Services\* Executive Director **Nutrition Services** ISTS\* B.F. Kitchen Bill Reed Middle Berthoud Director of Technology Principal Director Principal Principal Assistant Principal Big Thompson Edmondson Conrad Ball Middle Principal Principal Transportation\* Principal Director Assistant Principal Carrie Martin Garfield Principal Principal Lucile Erwin Middle Lincoln Principal Centennial Assistant Principal (2) Principal Principal \*Comprehensive division/department organizational charts on file Cottonwood Plains Turner Middle Monroe Principal Principal Principal Assistant Principal Coyote Ridge Sarah Milner Principal Walt Clark Middle Principal Principal Assistant Principal Ivy Stockwell Truscott Principal Principal Berthoud High Mary Blair Van Buren Principal AP/AD Principal Principal Namaqua Winona Loveland High Principal Principal Principal Assistant Principal (3) AP/AD Ponderosa Principal Mountain View High Stansberry Principal Principal Assistant Principal (2) AP/AD Early Childhood Thompson Valley High Administrator Principal Assistant Principal (2) AP/AD Approved October 10, 2012 Revised June 5, 2013 ALTERNATIVE Revised September 18, 2013 **EDUCATION** Revised May 21, 2014 Ferguson High SOARS Revised May 20, 2015 Thompson Online/ LEAP Principal Assistant Principal

### **Board of Education**

Lori Hvizda Ward, President

Pam Howard, Vice President

Jeff Swanty, Secretary

Denise Montagu, Treasurer

Bryce Carlson

Carl Langner

Dave Levy

Term Expires 2019

Term Expires 2019

Term Expires 2019

Term Expires 2017

Term Expires 2017

## **Superintendent's Executive Staff**

Dr. Stan Scheer Superintendent

Dr. Bill Siebers Chief Human Resources Officer

Dr. Margaret Crespo Chief Academic Officer
Gordon Jones Chief Financial Officer
Michael Hausmann Public Information Officer

Mathew Throop Facilities Director

Tina Stroh Executive Assistant to Superintendent/BOE

#### FINANCIAL SECTION

The Financial section may be viewed as a "reporting pyramid." The financial statements and schedules are presented only as far down the reporting pyramid (in terms of increasing levels of detail) as necessary to (1) report fairly financial position and operating results; (2) demonstrate legal compliance; and (3) assure adequate disclosure.

The levels of the pyramid are:

#### **Financial Section**

#### **Independent Auditors' Report:**

This is the opinion of the Independent Certified Public Accountants, Swanhorst & Company LLC, on the information in the financial section. This audit is to determine that information is fairly presented, complete and in conformance with accounting principles generally accepted in the United States of America (US GAAP).

#### Management's Discussion and Analysis:

The Management's Discussion and Analysis provides a narrative introduction, overview, and analysis of the basic financial statements.

#### **Basic Financial Statements**

These statements provide an overview of the financial position of the District as a whole, focusing on major funds instead of fund types and groups. They also serve as an introduction to the more detailed statements and schedules that follow. The notes to the financial statements are an integral part of the basic financial statements and contain the "Summary of Significant Accounting Policies" and other notes necessary for adequate disclosure.

#### **Required Supplemental Information**

These statements include budgetary data for the General Fund and Major Special Revenue Funds and other required information for the District's pension plan.

#### **Combining of Non-major Funds and Individual Fund Statements**

These statements and schedules present information on the individual funds where (a) there is only one fund of a specific type or (b) sufficient detail to assure adequate disclosure is not presented in the basic statements. These statements and schedules are also used to present certain budgetary data.



Board of Education Thompson School District R2-J Loveland, Colorado

#### INDEPENDENT AUDITORS' REPORT

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate discretely presented component units and remaining fund information of the Thompson School District R2-J as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the basic financial statements of the Thompson School District R2-J, as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the New Vision Charter School, which represent 16 percent and 37 percent, respectively, of the assets and revenues of the discretely presented component units. Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the New Vision Charter School, is based solely upon the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate discretely presented component units and remaining fund information of the Thompson School District R2-J as of June 30, 2017, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters (Required Supplementary Information)

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the required supplementary information listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Matters (Other Information)

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Thompson School District R2-J's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, statistical section, auditors integrity report, and continuing disclosure section listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules and the auditors integrity report are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling the information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit, the procedures performed as described above, and the report of the other auditors, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory, statistical, and continuing disclosure sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 27, 2017, on our consideration of the Thompson School District R2-J's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Thompson School District R2-J's internal control over financial reporting and compliance.

Enaulunta ampany UL

November 27, 2017

As management of the Thompson School District R2-J, we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2017. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal and financial statements, which immediately follow this section.

#### **Financial Highlights**

Summary financial highlights for 2017 are as follows:

- The Governmental Accounting Standards Board (GASB) issued Statement No. 68, Accounting and Financial Reporting for Pensions, which established new financial reporting requirements for most governments that provide pension benefits through a multiple-employer cost-sharing, defined benefit pension plan as of June 30, 2015. District employees, including the two charter schools' employees, are in a program administered by the Public Employee's Retirement Association of Colorado (PERA). Statement No. 68 requires the District and its charter schools to record a proportionate share of PERA's unfunded pension liability on the government-wide financial statement. The District and its charter schools have no legal obligation to fund any shortfall nor do they have any liability to affect funding, benefits or annual required contribution decisions made by PERA. This new reporting requirement became effective in the 2014-15 fiscal year. The beginning net position of governmental activities reflects this relatively new reporting requirement. The negative net position is due primarily to the financial reporting required by GASB Statement No. 68, resulting in a net pension liability of \$535.2 million at June 30, 2017 (versus \$279.1 million at the end of the prior year), representing the District's proportionate share of the plan's net pension liability.
- The District's government-wide net position decreased \$82.8 million during the fiscal year ended June 30, 2017, to a deficit of \$235.2 million, which represents a decrease of 54.3% from the prior year, due almost exclusively to the increase in the GASB Statement No. 68 reporting requirement. If the District's proportionate share of the PERA net pension liability was removed, the net position would be approximately positive \$91.0 million. Total revenue growth of \$3.1 million (2.0%), combined with expense increases of \$80.6 million (48.5%) yielded the \$82.8 million change versus the prior year's decrease in net position of \$5.3 million. The District continues to monitor the situation regarding PERA and the anticipated 2018 legislation to ensure correct and reasonable reflection of its financial position and targeted and balanced use of available resources within its control.
- Government-wide revenue improvements of \$3.1 million versus the prior year came predominantly from School Finance Act funding from local property taxes and state equalization (\$3.2 million), capital grants and contributions (\$2.5 million), operating grants and distributions (\$0.6 million) and charges for services (\$0.3 million); offset by a

decrease of \$3.6 million in other revenue sources, most notably from Loveland URA distribution revenues related to the building of High Plains School that took place in 2015-16 but were not present in 2016-17.

- Government-wide expenses increased by \$80.6 million versus the prior year, again primarily as a result of the increase to PERA net pension liability. The District also made continuing investments in the following areas: instructional materials, literacy support, and compensation in response to market pressures. Inflationary increases included Public Employees' Retirement Association (PERA), as mandated by the state legislature and approximately 1.56% to health insurance premiums.
- Net assets of the District decreased by \$5.5 million as compared to the prior year. The change is primarily related to the transition from Construction in Progress to Buildings for High Plains School, which opened in August 2016, and continued annual depreciation on previously existing assets.

#### **Overview of the Financial Statements**

The annual report consists of six parts.

- 1. Introduction including pertinent organization profile information.
- 2. Management's Discussion & Analysis including analysis of current year results and recent trends.
- 3. Basic Financial Statements including government-wide and fund financial statements with associated Notes to the Financial Statements.
- 4. Supplementary Information including Budget to Actual comparisons.
- 5. Statistical providing broader relevant contextual information.
- 6. Electronic Municipal Market Access (EMMA) continuing disclosure statements regarding District tax exempt bonds.

The basic financial statements include two different kinds of statements that present different views of the District.

- 1. Government-wide financial statements
- 2. Fund financial statements

#### **Government-Wide Financial Statements**

The government-wide financial statements report information about the District as a whole using accounting methods similar to those used by private-sector companies.

- 1. The statement of net position includes all of the District's assets and liabilities.
- 2. The *statement of activities* reports all of the current year's revenues and expenses regardless of when cash is received or paid.

Both government-wide statements report *net position* and how it has changed. Net position – the difference between the District's assets plus deferred outflows of resources less the District's liabilities plus deferred inflows of resources – is one way to measure the District's financial health or *position*.

Over time, increases or decreases in the District's net position is an indicator of whether its financial position is improving or deteriorating. To assess the District's overall health one needs to consider additional non-financial factors such as enrollment trends, changes in the District's property tax base, age of curriculum and the condition of school buildings and other facilities.

The District's activities are reported in the government-wide financial statements. Most of the District's basic services are included here such as instruction, maintenance and operations, pupil transportation, nutrition services, and administration.

#### **Fund Financial Statements**

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs.

Some funds are required by state law and by bond covenants. The District establishes other funds to control and manage money for particular purposes (such as repaying long-term debt) or to show that it is properly using certain revenues (such as federal grants). The District's funds are divided into two categories: governmental funds and fiduciary funds.

- 1. Governmental Funds: Most of the District's basic services are included in governmental funds which generally focus on how cash and other financial assets that can be readily converted to cash flow in and out and the balances left at year end are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, a reconciling schedule follows the governmental funds statements to help explain the relationship (or differences) between them.
- 2. Fiduciary Funds: The District is an agent, or fiduciary, for assets that belong to others such as the education memorial and student activities funds. The District is responsible for ensuring that those to whom the assets belong use them only for their intended purposes. The District excludes these activities from the government-wide financial statements because it cannot use these assets to finance its operations.

#### **Analysis of Government-wide Financial Statements**

State equalization, property taxes, and operating grants & contributions are the District's primary revenue sources overall as shown in Chart 1 below. These three categories comprise 90% of the revenues received by the District.

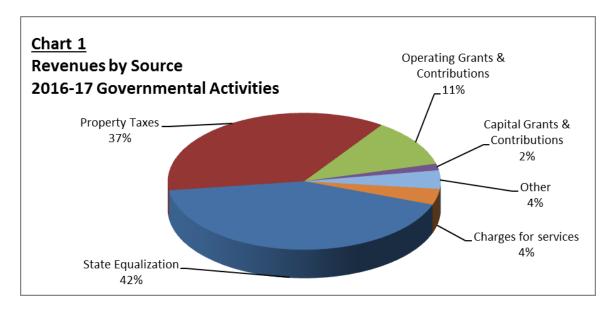
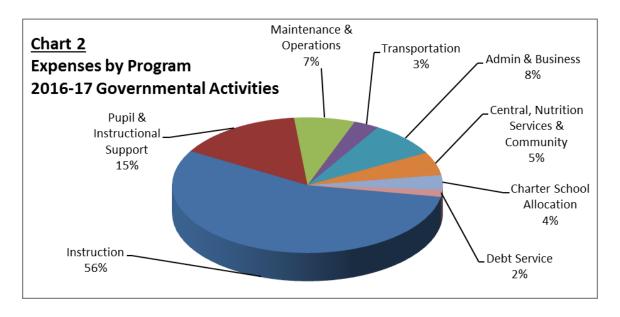


Chart 2 below presents the District's expenditures by major categories with direct instruction, and pupil and instructional support type expenditures receiving the greatest emphasis, as expected.



#### Chart 1 – Revenues by Source: 2016-17 Governmental Activities

- In fiscal 2016-17 the state supplied 62.8% of School Finance Act (SFA) funding for the District through equalization. Local property and specific ownership (SO) taxes comprised the remaining 37.2% of SFA revenue. State equalization monies are 42.3% of the District's Governmental Activities revenues. Beginning in 2009-10, state revenues were impacted by the recession. This resulted in creation of the state budget balancing mechanism known as the Budget Stabilization Factor (formerly Negative Factor) which decreases the constitutional formula funding from the state.
- The District collects property taxes through two different voter approved mill levy overrides to support specified General Fund services and an additional mill levy is used to fund the annual principal and interest payments of the District's bonded debt. Collectively property taxes (local SFA, mill levy override and debt service) are 36.7% of total governmental activities revenues.
- 12.8% of District revenues came from operating/capital grants and contributions in 2016-17. Most significant are grants for the Federal IDEA, Title and Head Start programs.
- The District collects 3.8% of total revenues via fees for supplemental services or programs such as full-day kindergarten, certain elective classes, and rental of district facilities. An additional 4.4% of other revenues are from SO taxes, payments-in-lieu-of land dedication from developers and investment earnings.

#### Chart 2 – Expenses by Program: 2016-17 Governmental Activities

- Classroom teacher salaries & benefits, curriculum, textbooks and instructional supplies and materials are the foundation of student instruction. At 55.6% of the total, these costs comprise the largest category of expenditures for the organization.
- The District spends another 15.0% for expenditures in direct support of students and the staff that instruct them. Examples include counselors and instructional coaches.
- Maintenance and operation costs for all school sites and other district properties are 7.3% of expenditures. Utility costs, maintenance and repairs are included in this category.
- Administration and business expenditures (8.3% of total) are primarily the school building principals, assistant principals, school secretaries and their related expenditures. It also includes the superintendent, Board of Education and staff and related expenditures to manage and oversee financial operations of the organization.
- 100% of per pupil revenues derived from students enrolled in District charter schools is categorized as expenditures and flow to the charters on a monthly basis at the same time the funds are received. Also included is incremental funding provided to the charters.

Table 1
Condensed Statement of Net Position
in millions

	Governmental Activities				Total Percentage Change			
<u>-</u>		2017		2016	2016-2017	_		
Assets								
Current & Other Assets	\$	61.622	\$	63.911	-3.6%	<b>6</b>		
Capital Assets		152.592		158.094	-3.5%	6		
Total Assets		214.214		222.005	-3.5%	6		
Deferred Outflows of Resources								
Pensions, Net of Accumulated Amortization		208.947		38.309	445.4%	6		
Loss on Refunding, Net of Accumulated Amortization	ı	7.516		8.689	-13.5%	6		
<b>Total Deferred Outflows of Resources</b>		216.463		46.998	360.6%	6		
Liabilities								
Other Liabilities		15.537		17.145	-9.4%	6		
Long-Term Liabilities		107.160		117.090	-8.5%	6		
Net Pension Liability		535.189		279.079	91.8%	6		
Total Liabilities		657.886		413.314	59.2%	6		
Deferred Inflows of Resources								
Pensions, Net of Accumulated Amortization		8.018		8.142	-1.5%	<u>′o</u>		
Net Position								
Net Investment in								
Capital Assets		57.906		55.684	4.0%	6		
Restricted		25.956		23.442	10.7%	6		
Unrestricted	(	319.089)		(231.580)	37.8%	<u>′o</u>		
<b>Total Net Position</b>	\$ (	235.227)	\$	(152.454)	54.3%	<b>6</b>		

The condensed Statement of Net Position (Table 1) is supported by the following analysis:

- The decrease in total current & other assets shown above is primarily due to the use of
  proceeds from previously sold Certificates of Participation (COP) for final construction
  expenditures at High Plains School and net decrease in accounts/property tax/grants
  receivables.
- Total capital assets, shown net of depreciation, decreased by \$5.5 million reflecting annual deprecation (\$7.9 million) and new investment over deletions for the year (\$2.4 million) primarily associated with reclassification of construction in progress on High Plains School to buildings (offset by depreciation) and the increase in land improvements.

• The increase in total liabilities (\$244.6 million) is primarily due to a change in the District's proportionate share of PERA's unfunded pension liability (\$256.1 million), offset somewhat by annual debt service on the District's long-term general obligation and certificates of participation debt (\$8.9 million).

Table 2
Changes in Net Position from Operating Results
in millions

	Go	<b>Governmental</b>			
		Activities			
	2017	2016			
Revenues					
Program revenues					
Charges for services	\$ 6.1	33 \$ 5.808			
Operating Grants & Contributions	18.4	17.811			
Capital Grants & Contributions	2.5	522 -			
General revenues					
Property taxes	60.2	59.033			
State revenue	69.3	656 67.344			
Other	7.2	10.786			
Total Revenues	163.9	160.782			
Expenses					
Instruction	137.1	65 88.010			
Pupil & Instructional Support	37.0	23.241			
Administration & Business	20.5	13.174			
Maintenance & Operations	17.9	12.779			
Transportation	7.4	5.095			
Central Support	5.2	279 4.638			
Nutrition Service	6.9	5.351			
Community Services	1.4	1.098			
Interest on Long Term Debt	4.0	953 4.352			
Charter School Allocation	8.7	8.378			
Total Expenses	246.6	166.116			
Increase (decrease) in Net Position	(82.7	(5.334)			
Net Position - July 1	(152.4	, , ,			
Net Position - June 30	\$ (235.2	227) \$ (152.454)			

The condensed Changes in Net Position from Operating Results (Table 2) are supported by the following additional analysis:

- Governmental activities revenues increased by approximately \$3.1 million. This increase is primarily from higher state equalization revenue (\$2.0 million), higher School Finance Act property taxes (\$1.0 million) and mill levy override collections (\$0.1 million) associated with moderate increases in assessed valuation, higher collections from Specific Ownership Tax (\$0.6 million), an increase in Operating and Capital Grants and Contributions (\$3.2 million), and increases in payments-in-lieu-of land dedication from developers (\$0.6 million), offset somewhat by the absence of Loveland URA revenue for the construction of High Plains School that took place in 2015-16 (-\$4.2 million).
- Expenses in total increased by \$80.6 million versus the prior year primarily related to the accounting only entry to record the District's proportionate share of PERA's unfunded pension liability. The District and its charter schools have no legal obligation to fund any shortfall nor do they have any liability to affect funding, benefits or annual required contribution. There were also investments made in the following areas which impacted expenditures of the District: instructional materials, literacy support, facility maintenance and security and compensation in response to market pressures. Inflationary increases included Public Employees' Retirement Association (PERA), as mandated by the state legislature and health insurance premiums.
- Increased District charter school enrollments and a higher per pupil revenue allocation from the state resulted in increased charter school allocations of \$0.4 million over the previous year.

#### **Analysis of Fund Financial Statements**

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal, federal and state requirements. The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the District's financing requirements. These funds are accounted for using the modified accrual basis of accounting.

#### **Governmental Funds**

FY 2017 financial results show governmental fund balances in total having decreased approximately \$1.4 million, from \$45.9 million to \$44.5 million at the fiscal year-end.

• The General Fund used \$2.6 million in reserves for strategic investments in the following areas: instructional materials, literacy support, facility maintenance and security and compensation in response to market pressures to attract and retain quality employees. Inflationary increases included legislatively mandated PERA contributions and increased health insurance premiums. Charter allocations increased by \$0.4 million versus the prior year due to a combination of more enrollment and higher per pupil revenue allocation from the state.

- Grants Fund reserves grew \$0.4 million to \$3.1 million. The largest remaining balances are Medicaid reimbursement (\$2.3 million), READ Act (\$0.2 million), Next Gen (\$0.2 million) and ELPA Professional Development (\$0.1 million) with the remaining balance comprised of nominal balances from State and local grants.
- The Bond Redemption Fund balance increased \$0.2 million simply as a function of normal adherence to the debt service schedules and property tax collections for the next year.
- The Building Fund balance decreased \$0.2 million in 2016-17, resulting in elimination of the fund balance as of the end of the fiscal year. Activities associated with construction of High Plains School have been completed and it opened to students in August 2016. No other uses of the Building Fund are taking place in the District as of June 30, 2017.
- The Capital Projects Fund balance decreased \$0.7 million for the year as projects associated with carryover funds from the prior year, including the provisioning of High Plains School, were completed. The remaining fund balance of \$1.2 million is intended to cover projects that were budgeted but not yet completed by the close of fiscal year 2017. This fund is also where LURA proceeds and annual debt servicing of the COP is recorded.
- The Land Reserve (PILO) fund balance increased \$1.3 million for the year. The increase is mainly due to payments received from developers in lieu of land dedications associated with increased activity in housing developments. The amount received in this category was nearly double the amount received in 2015-16 which indicates growth in the area.

#### **General Fund Budgetary Highlights**

The District began the year with a General Fund budget that included expenditures in excess of revenues by \$5.3 million. In setting budget the Board was cautious to balance reserves use with strategic expenditure reductions in response to uncertain School Finance Act revenues of recent years. A reasonable reserves position and conservative fiscal planning were keys to this strategy.

Mid-year, several budget changes were approved by the Board and are listed below. The combined impact of these changes was an improvement of \$0.8 million over the adopted budget.

Improvement of budgeted revenues by \$0.808 million is detailed below.

- School Finance Act revenue (local + equalization) increase due to higher enrollment than budgeted, offset partially by a decrease in per pupil revenue (\$0.878 million)
- Decrease in Specific Ownership taxes collected locally (-\$.074 million)
- All other combined adjustments (+\$0.004 million)

Decreased expenditures budget, including transfers, of \$0.006 million is detailed below.

- Decrease in Charter School Allocations due to actual enrollment (-\$0.075 million)
- Increased allocations to preschool programs due to higher per pupil revenue (\$0.069 million)

Prior to the end of the fiscal year, supplemental budget changes were considered by staff to be presented to the Board. No material adjustments related to the General Fund were anticipated at that time.

Final actual performance against budget (adopted, resolution, supplemental) was improved for the 2016-17 year. Revenues exceeded the adjusted targets by \$0.842 million. Key aspects of this improvement are shown below.

- Higher than budgeted receipts from Other revenue sources (e-rate rebates, funding for crossing guards, field trip reimbursements, cell tower leases, etc.) (\$0.580 million)
- Improved Specific Ownership tax collections (\$0.520 million)
- Greater receipts for services provided to charter schools (\$0.185 million)
- Better investment returns than anticipated (\$0.165 million)
- Lower than expected categorical funding (Special Education, Vocational Education, Transportation) from the State (-\$0.419 million)
- Less than budgeted receipts for national forest royalties (-\$0.256 million)
- All other combined net revenue improvements (\$0.067)

Final actual expenditures, including transfers, were favorable to budget by \$1.492 million. Highlighted variances include the following:

- The Student Instruction program code comprises approximately 54.3% of total expenditures of the General Fund. This same program code represented \$1.234 million favorable budget variance, primarily in Salaries/Benefits and Supplies/Materials.
- All Supporting Services program codes make up approximately 38.4% of General Fund budgeted expenditures. These combined program codes contributed \$0.596 million (40%) in savings versus the final expenditures budget. Included in this variance was better than budget performance in Maintenance/Operations (\$0.401 million), Instructional Staff (\$0.400 million), Pupil Transportation (\$0.378 million) and Central Supporting Services (\$0.314 million), offset somewhat by greater than budget expenditures in Pupil Services (\$0.617 million) and School Administration (\$0.182 million).

• Capital Outlay and Charter School Allocation program codes represent approximately 7% of General Fund budgeted expenditures and were \$0.3 million more than budget, primarily related to equipment purchases less than \$5,000.

Total net improvement of actual performance versus final budget was \$1.926 million.

#### **Capital Assets**

By the end of 2017, the District had invested \$152.6 million in land, buildings, equipment and transportation vehicles. Table 3 provides a comparison of fiscal years 2017 and 2016.

Table 3
Capital Assets at June 30, 2017
(Net of Depreciation, in Millions)

	Governmental Activities				
	 2017	2016	2016-2017		
Land	\$ 16.289	\$ 15.525	4.9%		
Land Improvements	1.343	0.601	123.4%		
Water Rights	1.291	1.291	0.0%		
Construction in Progress	-	16.794	-100.0%		
Buildings	130.541	120.508	8.3%		
Equipment	1.729	1.953	-11.5%		
Transportation	 1.399	1.421	-1.5%		
Totals	\$ 152.592	\$ 158.094	-3.5%		

New investments in capital assets, net of disposals for the year, were \$2.417 million. The majority of the change in net assets was reclassification of Construction in Progress of High Plains School in 2016 to Buildings (net of depreciation) in 2017 as construction was completed. In addition, land and land improvements increased \$1.506 million, while net Equipment decreased by \$0.224 million. Depreciation of \$7.919 million on governmental activities assets yields an overall net decrease in capital assets for the year of <\$5.502> million.

#### **Debt Administration**

At year-end the District had \$102.2 million in bonds and certificates of participation. Of this total, \$7.9 million of principal is due within one year.

## Table 4 Outstanding Debt at June 30, 2017 (in Millions)

	ernmental ctivities 2017	ernmental ctivities 2016
General Obligation Bonds	\$ 91.140	\$ 99.166
Certificates of Participation	 11.061	 11.932
Total	\$ 102.201	\$ 111.098

Additional information on the District's long-term debt can be found in Notes 4 through 6.

#### Factors bearing on the District's Future

At the time these financial statements were prepared and audited, the District was aware of the following existing circumstances that could significantly affect its financial health in the future.

- Fluctuations in student enrollment impact the primary revenue source for District General Fund operations, the School Finance Act. Enrollment has been stable for several years and is reasonably expected to remain so in the near future (see page 117).
- Under state law, the District may contract with individuals and organizations for the operation of schools referred to as "charter schools," within the District. For purposes of the School Finance Act, pupils enrolled in charters within the District are included in the pupil enrollment of the District. Such charter schools are financed primarily from the associated per pupil revenues received under the School Finance Act. The District is required to pay its charters 100% of per pupil revenue for each pupil enrolled in the charter, less administrative and purchased services costs, where applicable. The addition of new charter schools or expansion of existing charter schools could negatively impact the District's finances. No plans for new charter schools are known of at this time.
- The District continues to monitor national and state economic and demographic trends and their potential impact on the Colorado state budget. Funding for school districts in Colorado is approximately 36% of the State's General Fund budget (but declining) and as a result state-level budget struggles can impact school districts as evidenced by the continued use of the negative factor (now known as budget stabilization factor) in calculating school funding. Base funding for 2017-18 is expected to grow by a rate of 2.8% over 2016-17 levels. The budget stabilization factor is anticipated to remain static (\$828.3 million statewide; \$14.0 million District share) for the current year unless there is an economic downturn. The governor's initial budget proposal for 2018-19 includes base per pupil revenues adjusted upward by 5.2% and a decrease in the statewide budget

stabilization factor of \$70 million to a total of \$758.3 million. The District share of the budget stabilization factor results in an estimated decrease in funding of \$12.8 million in FY 2018-19 from what is called for in the School Finance Act funding formula.

- The Public Employees' Retirement Association (PERA) of Colorado, the pension plan that covers all District employees, will increase employer contribution rates by 0.5% on January 1, 2018, to a total of 20.15%. In an effort to increase pension plan funding levels in relation to actuarial calculations the PERA Board will propose legislation in the 2018 session that would increase employer contributions by an additional 2.0% effective January 1, 2020, along with other plan design changes. The annual rate increases will be a key item in future District budget development discussions.
- Rising healthcare costs are expected to continue. The District is part of the Colorado Employer Benefit Trust (CEBT) for health insurance coverage. The purpose of the trust is to spread the risk of adverse claims over a large base of members (approximately 260 participating groups covering 25,000 members) and reduce administration costs. Since the pool is self-insured, the participating groups are able to benefit from positive overall claims experience and low administrative costs. The District's Joint Insurance Committee will continue to analyze appropriate means of controlling this significant cost.
- The District's General Fund Budget for fiscal 2018 includes expenditures in excess of revenues by \$4.9 million. Although the final results each year continue to outperform the adopted budget, the use of reserves on an annual basis continues to decrease the available fund balance. The District continues to balance prudent use of available reserves against further cost reductions in response to School Finance Act per pupil revenue uncertainties.
- The proceeds from the most recently approved 2005 bond issuance successfully provided for significant capital projects and maintenance across the District for a 10-year period but those funds have been exhausted. In addition, the two mill levy overrides approved in 1999 and 2006 have reached the maximum funding levels called for in the ballot language. Therefore, no additional revenue will be realized even as assessed valuations in the District boundaries continue to increase. With increased General Fund pressures impacting its support for deferred maintenance, curriculum updates, technology and other needs, the District continues to analyze needs and potential strategies to meet them absent any additional locally approved bond and mill levy override revenue sources.

#### **Contacting the District's Financial Management**

This financial report is designed to provide the District's citizens, taxpayers, parents, investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Financial Services Office, Thompson School District R2-J, 800 South Taft Ave., Loveland, Colorado 80537.



## BASIC FINANCIAL STATEMENTS

#### Thompson School District R2-J Statement of Net Position As of June 30, 2017

	-	Primary Government Governmental Activities	_	Component Units
ASSETS				
Cash and Investments	\$	56,367,099	\$	4,382,142
Restricted Cash and Cash Equivalents		-		6,369,329
Accounts Receivable		415,050		14,002
Property Tax Receivable		2,582,192		-
Grants Receivable		2,027,568		37,134
Prepaid Expenses		-		474,791
Inventory		229,872		-
Capital Assets, Not Being Depreciated		17,580,119		12,712,349
Capital Assets, Net of Accumulated Depreciation	=	135,011,401	_	8,685,080
Total Assets	_	214,213,301	_	32,674,827
DEFERRED OUTFLOWS OF RESOURCES				
Pensions, Net of Accumulated Amortization		208,947,428		10,314,392
Loss on Refundings, Net of Accumulated Amortization	-	7,515,921	_	-
<b>Total Deferred Outflows of Resources</b>	_	216,463,349	_	10,314,392
LIABILITIES				
Accounts Payable		1,008,197		2,075,801
Retainage Payable		75,000		-
Accrued Salaries and Benefits		14,136,296		305,270
Unearned Revenue		125,927		18,920
Accrued Interest Payable		191,306		575,253
Noncurrent Liabilities				
Due within One Year		9,671,661		85,000
Due in More Than One Year		97,488,107		25,810,380
Pension Liability	-	535,189,442	_	25,410,587
Total Liabilities	_	657,885,936	_	54,281,211
DEFERRED INFLOWS OF RESOURCES				
Pensions, Net of Accumulated Amortization	-	8,017,744	_	217,000
Net Position				
Net Investment in Capital Assets		57,906,034		(2,023,030)
Restricted for:				
Debt Service		13,395,003		2,017,138
TABOR		4,429,748		293,850
Land and Land Improvements		4,814,633		-
Grant Programs		3,317,032		-
Repairs and Replacement		-		30,000
School Expansion Project		-		50,000
Unrestricted	=	(319,089,480)	_	(11,876,950)
<b>Total Net Position</b>	\$_	(235,227,030)	\$_	(11,508,992)

The accompanying notes are an integral part of this statement

#### Thompson School District R2-J Statement of Activities For the Year Ended June 30, 2017

			Program Revenues					
		Expenses		Charges for Service		Operating Grants and Contributions		Capital Grants and Contributions
Primary Government		_			_			1
Government Activities								
Instruction	\$	137,165,074	\$	3,317,966	\$_	11,346,164	\$_	2,522,176
Supporting Services								
Pupil Services		17,314,885		-		1,492,780		-
Instructional Staff		19,745,594		181,172		607,282		-
General Administration		1,174,076		-		-		-
School Administration		16,130,484		-		204,212		-
Business Services		3,285,149		29,117		-		-
Maintenance/Operations		17,987,026		-		61,381		-
Pupil Transportation		7,473,023		-		1,065,740		-
Central Supporting Services		5,278,938		909,125		-		-
Nutrition Services		6,952,819		1,696,069		3,584,665		-
Community Services		1,403,235		-		80,899		-
Debt Service		-		-		-		-
Total Support Services		96,745,229	_	2,815,483	_	7,096,959	_	-
Charter School Allocation		8,732,477		_		-		-
Interest on Long-term Debt		4,052,834	_		_		_	-
Total Governmental Activities		246,695,614		6,133,449		18,443,123		2,522,176
Component Units	_				_		-	
New Vision Charter School		5,439,291		129,835		36,654		124,446
Loveland Classical Schools		8,493,741		145,070		107,644		· -
Thompson Education Foundation		725,212	_	7,146	_	365,385	_	
	\$	14,658,244	\$	282,051	\$_	509,683	\$_	124,446

#### **General Revenues**

Property taxes levied for:

General Purposes

Mill Levy Override

Debt Services

Specific Ownership Taxes levied for:

General Purposes

Equalization Entitlement

Payment in Lieu of Land Dedication

Interest and Investment Earnings

Charter Schools Per Pupil Revenues

Grants and Contributions not Restricted to Specific Programs

Miscellaneous

#### **Total General Revenues**

#### Changes in Net Position

Net Position - Beginning

Net Position - Ending

The accompanying notes are an integral part of this statement

Net (Expenses) Revenues And Changes in Net Position

Primary Government	s in Net Position
Governmental	Component
Activities	Component Units
Activities	Cints
\$ (119,978,768)	\$
(119,978,708)	\$
(15,822,105)	-
(18,957,140)	_
(1,174,076)	=
(15,926,272)	_
(3,256,032)	_
(17,925,645)	_
(6,407,283)	_
(4,369,813)	_
(1,672,085)	-
	-
(1,322,336)	-
(86,832,787)	
(8,732,477)	_
(4,052,834)	_
(4,032,034)	
(219,596,866)	-
-	(5,148,356)
-	(8,241,027)
	(352,681)
	(13,742,064)
35,476,107	-
14,001,757	-
10,762,759	-
5,549,436	_
69,356,093	
1,349,264	_
328,125	145 125
328,123	145,135
-	8,469,687
- -	774,963 190,720
136,823,541	9,580,505
(82,773,325)	(4,161,559)
(152,453,705)	(7,347,433)
\$ (235,227,030)	\$ (11,508,992)

### Thompson School District R2-J Balance Sheet Governmental Funds June 30, 2017

	_	General		Bond Redemption	_	Building	_	Other Governmental Funds
ASSETS								
Cash and Investments	\$	31,642,967	\$	13,216,043	\$	77,889	\$	11,430,200
Accounts Receivable		361,904		-		-		53,146
Property Tax Receivable		2,211,926		370,266		-		-
Grants Receivable		-		-		-		2,027,568
Inventory	_						_	229,872
Total Assets	\$	34,216,797	\$	13,586,309	\$	77,889	\$_	13,740,786
LIABILITIES								
Accounts Payable	\$	784,827	\$	-	\$	2,889	\$	220,481
Retainage Payable		-		-		75,000		-
Accrued Salaries and Benefits		12,567,272		-		-		1,569,024
Unearned Revenue	_						_	125,927
Total Liabilities	_	13,352,099	_		_	77,889	_	1,915,432
DEFERRED INFLOWS OF RESOURCES								
Property Taxes		1,079,373		234,810		-		-
Grants						<u> </u>	_	424,157
<b>Total Deferred Inflows of Resources</b>	_	1,079,373		234,810			_	424,157
FUND BALANCES								
Nonspendable Inventory		-		_		_		229,872
Restricted for:								•
TABOR		4,239,338		-		-		190,410
Debt Service		-		13,351,499		-		-
Land & Land Improvements		-		-		-		4,814,633
Grant Programs		-		-		-		2,892,875
Committed to Student Specific Programs Assigned to Early Childhood Program		-		-		-		1,594,763 89,998
Assigned to Early Childhood Program Assigned to Capital Projects		-		-		-		1,165,119
Assigned to Nutrition Services		_		_		_		423,527
Unassigned		15,545,987					_	-
<b>Total Fund Balances</b>	_	19,785,325		13,351,499			_	11,401,197
Total Liabilities, Deferred Inflows								
of Resources and Fund Balances	\$	34,216,797	\$	13,586,309	\$	77,889	\$_	13,740,786

The accompanying notes are an integral part of this statement

	Total Governmental Funds				
		Amounts reported for governmental activities in the statement of net position are different because:			
\$	56,367,099	1			
	415,050	Total Fund Balances - Governmental Funds		\$	44,538,021
	2,582,192				
	2,027,568	Capital assets used in governmental activities are not financial			
_	229,872	resources & therefore are not reported as assets in governmental funds.			
		The cost of capital assets is	288,046,514		
\$	61,621,781	Accumulated depreciation is	(135,454,994)	_	
_					152,591,520
\$	1,008,197				
	75,000	Revenues that do not provide current financial resources are deferred			
	14,136,296	in the governmental funds but are recognized in the government-wide			
_	125,927	financial statements. This amount represents property tax and grant			
_	15,345,420	revenues not available at year-end.			1,738,340
		Long-term liabilities and related items are not due and payable in the			
	1,314,183	current period and therefore are not reported as liabilities in the			
_	424,157	governmental funds. Long-term liabilities at year end consist of:			
		Accrued Interest Payable	(191,306)		
_	1,738,340	Bonds Payable	(82,340,000)		
		Deferred Outflows of Resources, Loss on Debt Refundings	7,515,921		
	220, 972	Premium on Bond Financing	(8,799,957)		
	229,872	Certificates of Participation	(9,790,000)		
	4,429,748	Premium on Certificates of Participation Compensated Absences	(1,271,450) (473,682)		
	13,351,499	Early Retirement Stipends	(4,484,679)		
	4,814,633	Net Pension Liability	(535,189,442)		
	2,892,875	Deferred Outflows of Resources, Pensions	208,947,428		
	1,594,763	Deferred Inflows of Resources, Pensions	(8,017,744)		
	89,998		(=,= -, -, -,	•	(434,094,911)
	1,165,119				
	423,527				
_	15,545,987	TAIN DOWN CONTRACTOR		ф	(225, 225, 222)
_	44,538,021	Total Net Position - Governmental Activities		\$ =	(235,227,030)

61,621,781

#### Thompson School District R2-J Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2017

	Gener	al	Bond Redemption	_	Building		Other Governmental Funds
Revenues							
Taxes	\$ 54,79	95,802 \$	10,714,993	\$	-	\$	_
Intergovernmental	76,50	01,211	-		-		13,400,231
Loveland URA Distribution		-	_		824,898		920,459
Charges for Services		-	-		· -		3,580,553
Payments in Lieu of Land Dedication		-	-		-		1,349,264
Investment Earnings	24	13,468	73,776		245		10,636
Other		<u>-</u>		_	-		39,752
TOTAL REVENUE	131,54	10,481	10,788,769		825,143		19,300,895
Expenditures							
Current							
Instruction							
Salaries and Benefits	66,20	59,585	_		-		5,648,586
Purchased Services		32,073	_		-		152,502
Supplies and Materials		17,794	-		-		1,017,239
Equipment		53,928	_		-		207,401
Other	9	98,633	-		-		45,570
Total Instruction	71,5	12,013	-		-	•	7,071,298
Supporting Services							
Pupil Services	8,2	18,237	-		-		2,534,020
Instructional Staff	10,12	29,960	-		-		2,527,254
General Administration		91,672	-		-		-
School Administration		39,298	-		-		600,691
Business Services		00,577	-		-		-
Maintenance/Operations		30,296	-		-		913,770
Pupil Transportation		37,317	-		-		320,454
Central Supporting Services	3,58	35,082	-		-		124,308
Nutrition Services		-	-		-		5,220,820
Community Services		-		_			1,034,422
Total Support Services	49,90	52,439	-		-		13,275,739
Capital Projects		-	-		1,508,440		-
Charter School Allocation	8,73	32,477	-		-		-
Debt Service - Principal		-	6,745,000		-		750,000
Debt Service - Interest			3,821,682	_	-		474,912
TOTAL EXPENDITURES	130,20	06,929	10,566,682	_	1,508,440		21,571,949
Excess of Revenues							
Over (Under) Expenditures	1,33	33,552	222,087		(683,297)		(2,271,054)
Other Financing Sources (Uses)							
Transfers In		-	-		522,124		3,394,504
Transfers Out		16,628)		_	-		
<b>Total Other Financing Sources (Uses)</b>	(3,9)	16,628)		_	522,124		3,394,504
Net Change in Fund Balances	(2,5)	33,076)	222,087		(161,173)		1,123,450
Fund Balances - Beginning of the Year	22,30	58,401	13,129,412	_	161,173		10,277,747
Fund Balances - End of the Year	\$ 19,78	\$5,325 \$	13,351,499	\$	-	\$	11,401,197

The accompanying notes are an integral part of this statement

	Total				
	Governmental Funds				
-		Amounts reported for governmental activities in the statement of			
		activities are different because:			
\$	65,510,795				
	89,901,442	Net change in fund balances - governmental funds		\$	(1,398,712)
	1,745,357				
	3,580,553	Capital outlays to purchase or build capital assets are reported in governmental			
	1,349,264	funds as expenditures. However, for governmental activities those costs			
	328,125	are shown in the statement of net position and allocated over their estimated			
-	39,752	useful lives as an annual depreciation expense in the statement of activities.			
	160 455 200	This is the amount by which depreciation expense and loss on disposal			
-	162,455,288	exceeded capital outlay and contributed assets in the current year.	7.010.765)		
			(7,918,765)		
		Loss on Disposal	(4,519) 1,657,550		
		Capital Outlay Capital Contributions	763,580		
	71,918,171	Capital Contributions	703,300		(5,502,154)
	2,484,575				(3,302,134)
	2,965,033	Revenues in the statement of activities that do not provide current financial			
	1,071,329	resources are not reported as revenues in the funds. This amount represents			
	144,203	the changes in property taxes and grant revenues not available at year-end.			703,421
-	78,583,311				,
	, ,	In the statement of activities, certain operating expenses - compensated absences			
	10,782,257	(vacations) and special termination benefits (severance incentive) - are measured by			
	12,657,214	the amounts earned during the year. In the governmental funds, however, expenditures			
	891,672	for these items are measured by the amount of financial resources used (essentially,			
	9,589,989	the amounts actually paid). This year, special termination benefits paid \$1,922,177			
	2,100,577	were more than the amounts earned (\$860,599) by \$1,061,578. Vacation used			
	12,644,066	\$772,339 was less than the amounts earned (\$800,957) by (\$28,618).			1,032,960
	4,607,771				
	3,709,390				
	5,220,820	Repayments of bonds, and certificates of participation are expenditures			
-	1,034,422	in the governmental funds, but they reduce long-term liabilities in the			
	63,238,178	statement of net position and do not affect the statement of activities.	c 745 000		
	1 500 440	Principal Payment on Bonds	6,745,000		
	1,508,440	Principal Payment of COPs	750,000		
	8,732,477 7,495,000				7,495,000
	4,296,594				7,495,000
-	4,270,374	Debt proceeds provide current financial resources to governmental funds, but			
	163,854,000	issuing debt increases long-term liabilities in the statement of net position and does			
-	100,000,000	not affect the statement of activities. This amount is the net effect of these			
		differences in the treatment of long-term debt and related items:			
	(1,398,712)	<del>-</del>	(1,173,099)		
-	<u> </u>	Amortization of Premiums	1,402,260		
		<del></del>			229,161
	3,916,628				
	(3,916,628)	Some expenses reported in the statement of activities do not require the use of current			
		financial resources; therefore, are not reported as expenditures in governmental funds.			
		This amount represents the change in the net pension liability (256,110,296),			
	(1,398,712)	pension-related deferred outflows of resources \$170,638,915, pension-related deferred			
		inflows of resources 123,781 and the change in accrued interest payable \$14,599.			(85,333,001)
-	45,936,733				
Ф	44 529 021	Change in not recition of accommendate activities		¢	(92 772 225)
\$	44,538,021	Change in net position of governmental activities		\$	(82,773,325)

### Thompson School District R2-J Statement of Fiduciary Assets and Liabilities As of June 30, 2017

	_	Agency Funds
ASSETS		
Cash and Investments	\$	1,468,659
TOTAL ASSETS	\$	1,468,659
LIABILITIES		
Accounts Payable	\$	69,211
Accrued Salaries and Benefits		4,516
Undistributed Monies		1,394,932
TOTAL LIABILITIES	\$	1,468,659

The accompanying notes are an integral part of this statement





### NOTE (1) Summary of Significant Accounting Policies

The financial statements of Thompson School District R2-J (District) have been prepared in conformity with accounting principles generally accepted in the United States of America (US GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial principles. The more significant of the District's accounting policies are described below.

### (A) Reporting Entity

In conformance with governmental accounting and financial reporting standards, Thompson School District R2-J, Larimer County, Loveland, Colorado, is the reporting entity for financial reporting purposes. The District is the primary government financially accountable for all activities of public school instruction within the geographical area organized as Thompson School District R2-J. The District meets the criteria of a primary government: its Board of Education is the publicly elected governing body; it is a legally separate entity; and it is fiscally independent. The District is not included in any other governmental reporting entity.

The financial reporting entity consists of the District, organizations for which the District is financially accountable, and organizations that raise and hold economic resources for the direct benefit of the District. All funds, organizations, institutions, agencies, departments and offices that are not legally separate are part of the District. Legally separate organizations for which the District is financially accountable are considered part of the reporting entity. Financial accountability exists if the District appoints a voting majority of the organization's governing board and is able to impose its will on the organization, or if the organization has the potential to provide benefits to, or impose financial burdens on, the District.

#### **Blended Component Unit:**

#### **Thompson School Facilities Corporation**

The Thompson School Facilities Corporation (Corporation), a Colorado not-for-profit corporation, was formed by the District solely for the purpose of acting as lessor, with the District as lessee, to finance the acquisition and/or construction of certain facilities used in District operations. The corporation has no financial activity other than debt payments included in the District's Capital Projects Fund. Therefore, the corporation is not separately presented in the financial statements. The Corporation does not publish individual component unit financial statements.

#### **Discrete Component Units:**

The District includes the New Vision Charter School, Loveland Classical Schools and Thompson Education Foundation, which is a nonprofit entity, (the "Entities") within its reporting entity because the District is financially accountable for the Entities. The charter schools are authorized by the District and the District is legally obligated to provide the majority of their revenues. The resources of the Foundation exclusively benefit the District. In addition, management has determined that their exclusion would render the District's financial statements incomplete. Since the Entities have separately elected boards, the balances and transactions of the Entities are discretely presented in the financial statements. New Vision Charter School issues separate financial statements, which can be obtained at 2366 E. 1st Street, Loveland, CO 80537.

Loveland Classical Schools issues separate financial statements, which can be obtained at 3835 14<sup>th</sup> Street Southwest, Loveland, CO 80537. Thompson Education Foundation does not issue separate financial statements.

#### (B) Fund Accounting

The District uses funds to report its financial position and results of operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

Funds are classified into two categories: governmental and fiduciary. Each category, in turn, is divided into separate "fund types."

Governmental funds are used to account for all or most of a government's general activities, including the collection and disbursement of restricted or committed funds (special revenue funds), the servicing of general long-term debt (debt service funds) and capital improvements for the district (capital projects funds). The following are the District's major governmental funds:

General Fund – The General Fund is the District's general operating fund and is used to account for all financial transactions except those accounted for in another fund. Major revenue sources include local property taxes, specific ownership taxes, and State of Colorado equalization funding, as determined by the School Finance Act of 1994, as amended.

Expenditures include all costs associated with the daily operation of the District, except for programs funded by grants from federal and state governments, grants from local agencies, school construction, certain capital outlay expenditures, debt service, food service operations, certain extracurricular athletic and other pupil activities.

Bond Redemption Fund – The Bond Redemption Fund is a debt service fund. This fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The fund's primary revenue source is local property taxes levied specifically for debt service.

Building Fund – This fund accounts for the debt proceeds to be used to construct, renovate and equip capital facilities. In addition, the City of Loveland is distributing revenues from its Urban Renewal Authority to construct a new school.

In addition, the District reports the following fund type:

Fiduciary Funds – Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The District has two agency funds, The Education Memorial Fund and Interscholastic Athletic and Activity Fund. The District holds all resources in a purely custodial capacity.

#### (C) Basis of Presentation

**Government-wide Financial Statements** – The statement of net position and the statement of activities display information about the District as a whole. These statements include the financial activities of the primary government except for fiduciary funds. Interfund services provided and used are not eliminated in the process of consolidation.

The government-wide statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Governmental fund financial statements; therefore, include a reconciliation with a brief explanation to better identify the relationship between the government-wide statements and the statements for governmental funds.

The government-wide statement of activities presents a comparison between direct expenses and program revenues for each segment of the District and for each function or program of the District's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and; therefore, clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues which are not classified as program revenues, are presented as general revenues of the District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each function is self-financing or draws from the general revenues of the District.

**Fund Financial Statements** – Fund financial statements report detailed information about the District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. Fiduciary funds are reported by fund type.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a flow of current financial resources measurement focus. The financial statements for governmental funds are a balance sheet, which generally includes only current assets and current liabilities, and a statement of revenues, expenditures and changes in fund balances, which reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources.

### (D) Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Fiduciary funds also use the accrual basis of accounting.

Revenues – Exchange and Non-exchange Transactions Revenues resulting from exchange transactions, in which each party gives and receives essentially equal value, are recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenues are recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means expected to be received within sixty days of fiscal year-end except for Grants which is ninety days.

Non-exchange transactions, in which the District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenues from property taxes are recognized in the fiscal year for which the taxes are levied. State equalization monies are recognized as revenues during the period in which they are appropriated. Revenues from grants, entitlements and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the District on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized. Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes collected within 60 days after year-end, special ownership taxes collected within 30 days after year-end, interest, tuition, grants and student fees.

**Unearned Revenue** Unearned revenues arise when the District receives resources before it has a legal claim to them, as when grant moneys are received prior to meeting eligibility requirements and charges for services received in advance. In subsequent periods, when both revenue recognition criteria are met, or when the District has a legal claim to the resources, the liability for unearned revenue is removed and revenue is recognized.

**Deferred Outflows of Resources** In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The District has two items that qualify for reporting in this category. A loss on debt refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

**Deferred Inflows of Resources** Property taxes and grant revenues earned but not available as current financial resources are reported as deferred inflows of resources in the governmental fund financial statements.

**Expenses/Expenditures** On the accrual basis of accounting, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

The acquisition value of donated commodities used during the year is reported in the statement of revenues, expenditures and changes in fund balances as an expenditure with a like amount reported as donated commodities revenue.

#### (E) Cash, Cash Equivalents and Temporary Investments

Cash, cash equivalents, and temporary investments include cash on hand, demand deposits, certificates of deposit, repurchase agreements, money market funds and participation in local government investment pools. All cash equivalents have an original maturity date of less than three months.

Cash balances from different funds are combined and invested to the extent possible in local government investment pools. Earnings from investments are allocated to each fund based upon that fund's share of the investment. The District generally holds investments until maturity.

#### (F) Inventories

Nutrition Services Fund purchased inventories are stated at cost as determined by the first-in, first-out (FIFO) method. Commodity inventories are stated at the USDA's assigned values at the date of receipt. Expenditures for food items are recorded when used. The federal government donates surplus commodities to supplement the National School Lunch Program. Commodity contributions are recorded as revenues and as expenditures when used.

#### (G) Capital Assets

Capital assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements. All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at the acquisition values as of the date received. The District maintains a capitalization threshold of five thousand dollars. The District does not possess any infrastructure. Improvements are capitalized; the cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the asset's life are not.

All reported capital assets are depreciated with the exception of land, water rights and construction-in-progress. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

Description	Estimated Lives
Land Improvements	10 - 20 Years
Buildings and Improvements	10 - 50 Years
Furniture and Equipment	5 - 20 Years
Vehicles	8 - 20 Years

#### (H) Accrued Salaries and Benefits

Salaries and benefits of certain contractually employed personnel are paid over a twelve-month period from September to August, but are earned during a school year of approximately ten months. The salaries and benefits earned, but unpaid, at June 30, 2017, are reflected as a liability in the accompanying financial statements.

### (I) Compensated Absences and Severance Incentive Benefit Amounts

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and the District will compensate the employees for the benefits through paid time off or payment at separation of employment. The District records a liability for accumulated unused vacation time when earned for all employees with more than one year of service. District policy allows employees to accumulate only unused vacation earned since the beginning of the current school year. For employees classified as administrators, twenty days of vacation may be carried over from year to year with the approval of the Superintendent of Schools.

Upon separation, all certified employees are entitled to unused sick leave at the substitute teacher daily rate. Unused sick leave is exchanged at the rate of one-half day for every day earned up to 120 days beyond the 45 accrued days, acquired prior to the end of the 1993 fiscal year. However, under the severance bonus plan, adopted in fiscal year 1993, teachers could choose a severance plan that would allow payment for all sick leave earned at one-half the substitute teacher daily rate up to a combined total of 120 days. For classified staff, unused sick leave is exchanged at the rate of one-half day for every day earned up to 120 days beyond the 40 accrued days, acquired prior to the end of the 1994 fiscal year.

During fiscal year 1993, the District initiated a severance bonus plan. Certified, classified and administrative personnel could choose from a number of options and payment plans when terminating from the District. Currently, payments under the severance plan are scheduled through fiscal year 2023. The District budgets the subsequent year's available resources for severance, severance incentive and eligible accumulated leave benefits. Therefore, the entire unpaid liability for early retirement and sick leave paid upon retirement for governmental funds is reported on the government-wide financial statements. Amounts for sick leave to be paid with the severance and early retirement bonus are included in severance incentive stipends payable. The compensated absences balance is the accrual for active employees. The amounts recorded as liabilities for all compensated absences include salary-related payments associated with the payment of compensated absences, using the rates in effect at the balance sheet date.

The entire compensated absence and severance incentive liability is reported on the government-wide financial statements.

#### (J) Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements.

In general, payables and accrued liabilities that will be paid from governmental funds are reported on the governmental fund financial statements regardless of whether they will be liquidated with available resources. However, claims and judgments, the noncurrent portion of capital leases, compensated absences, and special termination benefits that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they will be paid with available financial resources. Bonds and other long-term obligations that will be paid from governmental funds are not recognized as a liability in the fund financial statements until due.

### (K) Pensions

The District participates in the School Division Trust Fund (SDTF), a cost-sharing multiple-employer defined benefit pension plan administered by the Public Employees' Retirement Association of Colorado (PERA). The net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position, and additions to and deductions from the SDTF's fiduciary net position have been determined using the economic resources measurement focus and the accrual basis of accounting, the same basis of accounting used by the SDTF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### (L) Fund Balance

In the fund financial statements, fund balance is restricted when constraints placed on the use of resources are externally imposed.

In the governmental fund financial statements, governmental funds report committed fund balances when the Board of Education commits resources for the specific purpose through passage of a resolution. Assigned fund balance is reported when the Board of Education intends to use resources for a specific purpose but without a formal action. The Board of Education through resolution has given the superintendent or their designee, the chief financial officer, the authority to assign these fund balances. The District has not established a formal policy for its use of restricted and unrestricted fund balance. However, if both restricted and unrestricted fund balances are available for a specific purpose, the District uses restricted fund balances first, followed by committed, assigned and unassigned balances.

#### (M) Net Position

Net position represents the difference between assets and deferred outflows of resources, and liabilities and deferred inflows of resources. Net Investment in Capital Assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets.

Net position is reported as restricted when there are liabilities imposed on their use through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The District applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted resources are available.

#### (N) Property Taxes

Property taxes attach as an enforceable lien on January 1, are certified on December 15 and are levied the following January 1. They are payable in full by April 30 or are due in two equal installments on February 28 and June 15. Larimer, Weld and Boulder Counties bill and collect property taxes for all taxing entities within each county. The property tax receipts collected by the counties are remitted to the District in the subsequent month.

### (O) Interfund Transactions

Interfund services provided and used are accounted for as revenues and expenditures. Transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed. All other interfund transactions are reported as interfund transfers.

### NOTE (2) Cash and Investments

### (A) Deposits

The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories. Eligibility is determined by State regulations. Amounts on deposit in excess of federal insurance levels must be collateralized by eligible collateral as determined by the PDPA. PDPA allows the financial institution to create a single collateral pool for all public funds held. The pool is to be maintained by another institution, or held in trust for all the uninsured public deposits as a group. The fair value of the collateral must be at least equal to 102% of the uninsured deposits. At June 30, 2017, the District had deposits of \$3,164,080 collateralized with securities held by the financial institutions' agents, but not in the District's name.

#### (B) Investments

The District is required to comply with State statutes, which specify investment instruments meeting defined rating, maturity, custodial and concentration risk criteria in which local governments may invest, which include the following.

- Obligations of the United States and certain U.S. Agency Securities
- Certain international agency securities
- General obligation and revenue bonds of U.S. local government entities
- Bankers' acceptances of certain banks.
- Commercial paper
- Local government investment pools
- Written repurchase agreements collateralized by certain authorized securities
- Certain money market funds
- Guaranteed investment contracts

Fair Value Measurement – The District reports its investments using the fair value measurements established by generally accepted accounting principles. As such, a fair value hierarchy categorizes the inputs used to measure the fair value of the investments into three levels. Level 1 inputs are quoted prices in active markets for identical investments; Level 2 inputs include quoted prices in active markets for similar investments, or other observable inputs; and Level 3 inputs are unobservable inputs. At June 30, 2017, the Foundation's investments in U.S. Agency securities, corporate securities and mutual funds were measured utilizing quoted prices in active markets for similar investments (Level 2 inputs). Investments in money market funds and external investment pools are reported at the net asset value per share.

Interest rate risk – The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. State statute generally limits investments to a maturity of five years from date of purchase, unless the Board of Education authorizes a maturity in excess of five years.

Credit Risk – State statutes limit certain investments to those with specified ratings provided by nationally recognized statistical rating organizations (NRSROs), depending on the type of investment. State statutes limit investments in money market funds to those that maintain a constant share price, with a maximum remaining maturity in accordance with the Securities and Exchange Commission's Rule 2a-7, and either have assets of one billion dollars or the highest rating issued by one or more NRSROs.

Concentration of Credit Risk – Except for corporate securities, State statues do not limit the amount the District may invest in a single issuer.

Custodial Risk – State statutes require the collateral securities of repurchase agreements to be held by the District's custodian or a third-party trustee.

Local government investment pool – At June 30, 2017, the District had \$56,331,060 invested in the Colorado Local Government Liquid Asset Trust (ColoTrust). The pool is an investment vehicle established for local government entities in Colorado to pool surplus funds. The State Securities Commissioner administers and enforces the requirements of creating and operating the pool. ColoTrust operates in conformity with the Securities and Exchange Commission's Rule 2a-7 with each share equal to \$1. The pool is rated AAAm by Standard and Poor's. Investments of the pool are limited to those allowed by State statutes. A designated custodial bank provides safekeeping and depository services in connection with the direct investment and withdrawal functions. The custodian's internal records identify the investments owned by the participating governments.

The District's investments at June 30, 2017 were as follows:

Investment Maturities (In Years)												
	S&P/								Thompson			
	Morningstar								Education		All	
Investment Type	Rating		Less than 1		1 - 3		3 - 9		Foundation		Other Funds	Fair Value
Money Market Funds	AAAm	\$	27,802	\$	-	\$	-	\$	27,802	\$	-	\$ 27,802
Mutual Funds	5		223,722		-		-		223,722		-	223,722
Mutual Funds	4		407,476		-		-		407,476		-	407,476
Mutual Funds	3		143,271		-		-		143,271		-	143,271
Local Government Investment Pool	AAAm		56,331,060		-		-		-		56,331,060	56,331,060
Corporate Securities	AA-		24,988		-		-		24,988		-	24,988
Corporate Securities	A		-		21,757		-		21,757		-	21,757
Corporate Securities	A-		-		26,224		53,764		79,988		-	79,988
Corporate Securities	BBB		-		27,253		-		27,253		-	27,253
U.S. Agency Securities	AA+	_	-		25,816	_	-	_	25,816	_		25,816
		\$	57,158,319	\$	101,050	\$	53,764	\$	982,073	\$	56,331,060	\$ 57,313,133

The Thompson Education Foundation is a nonprofit entity with its own investment policy and is not subject to State statutes.

The following table is a reconciliation of cash and investments reported in the financial statements.

Cash on Hand	\$ 1,075
Cash and Deposits	1,818,133
Investments	 57,313,133
Total	\$ 59,132,341
Financial Statements:	
Primary Government Cash and Investments	\$ 56,367,099
Thompson Education Foundation Cash and Investments	1,296,583
Fiduciary Funds Cash and Investments	 1,468,659
Total	\$ 59,132,341

### NOTE (3) Capital Assets

Capital asset activity for the fiscal year ended June 30, 2017, was as follows.

	Capital			Capital	
	Assets		Deletions /		
	July 1, 2016	Additions	Transfers	June 30, 2017	
<b>Governmental Activities</b>					
Capital assets, not being depreciated:					
Land	\$ 15,525,371	\$ 763,580	\$ -	\$ 16,288,951	
Water Rights	1,291,168	-	-	1,291,168	
Construction in Progress	16,794,478	937,476	(17,731,954)		
Total capital assets, not					
being depreciated	33,611,017	1,701,056	(17,731,954)	17,580,119	
Capital assets, being depreciated:					
Land Improvements	843,459	910,764	-	1,754,223	
Buildings	226,683,840	16,821,190	-	243,505,030	
Equipment	12,857,119	271,987	(117,492)	13,011,614	
Transportation	11,904,117	448,087	(156,676)	12,195,528	
Total capital assets, being depreciated	252,288,535	18,452,028	(274,168)	270,466,395	
Less accumulated depreciation for:					
Land Improvements	(242,430)	(168,894)	-	(411,324)	
Buildings	(106, 175, 865)	(6,788,633)	-	(112,964,498)	
Equipment	(10,904,256)	(496,068)	117,492	(11,282,832)	
Transportation	(10,483,327)	(465,170)	152,157	(10,796,340)	
Total accumulated depreciation	(127,805,878)	(7,918,765)	269,649	(135,454,994)	
Total capital assets, being		·			
depreciated, net	124,482,657	10,533,263	(4,519)	135,011,401	
Governmental Activities					
Capital Assets, Net	\$ 158,093,674	\$ 12,234,319	\$ (17,736,473)	\$ 152,591,520	

Depreciation expense for the year ended June 30, 2017 was charged to the following governmental functions:

Instruction	\$ 6,724,778
Support Services	
Maintenance / Operations	207,291
Pupil Transportation	555,292
Central Supporting Services	330,472
Nutrition Services	99,208
Community Services	1,724
Total	\$ 7,918,765

### **NOTE (4) General Obligation Bonds Payable**

On July 29, 2003, the District issued \$25,660,000 General Obligation Bonds to refund the Series 1996 General Obligation Bonds, originally issued for capital improvements. Interest payments were due semi-annually on June 15, and December 15. Principal payments were due annually on December 15, through 2016. During the year ended June 30, 2017, the bonds were paid in full.

On March 2012, the District issued \$84,740,000 General Obligation Refunding Bonds to refund a portion of the General Obligation Bonds, Series 2005. Interest payments are due semi-annually on June 15, and December 15. Principal payments are due annually on December 15, through 2025.

The table below identifies the remaining principal and interest due on the outstanding General Obligation Bonds as of June 30, 2017.

### Series 2012 Bonds Interest Rate 2.00% to 5.00%

Year Ended June 30,	Principal		Interest		Total	
2018	\$ 7,135,00	0 \$	3,506,300	\$	10,641,300	
2019	7,605,00	0	3,145,975		10,750,975	
2020	8,105,00	0	2,759,975		10,864,975	
2021	8,625,00	0	2,353,975		10,978,975	
2022	9,180,00	0	1,938,350		11,118,350	
2023-2026	41,690,00	0	3,851,900	_	45,541,900	
Total	\$ 82,340,00	0 \$	17,556,475	\$	99,896,475	

### **NOTE (5) Certificates of Participation**

Certificates of Participation represent long-term lease purchase agreements for the acquisition of capital items. Certificates of Participation (COP) are not considered bonded debt of the District due to the structure of the lease and annual appropriation clause. The COPs are not considered to be a general obligation or other indebtedness of the District within the meaning of any constitutional or statutory debt limitations.

On October 30, 2014, the Thompson School Facilities Corporation issued \$11,515,000 Certificates of Participation. Proceeds of \$2,420,000 were used to refund the 2004 COPs. Proceeds of \$9,095,000 were used to construct High Plains School. Interest payments are due semi-annually on June 1 and December 1, with interest accruing at the rates ranging from 2% to 5% per annum. Principal payments are due annually on December 1, through 2029. Debt service is expected to be paid with distributions from the Loveland Urban Renewal Authority.

The table below identifies the remaining principal and interest due on the outstanding COPs as of June 30, 2017.

### **Series 2014 Certificates of Participation**

Interest Rate 2.00% to 5.00%

Year Ended June 30,	Principal			Interest		Total
2010	ф	700.000	¢.	427.012	d.	1 217 012
2018	\$	780,000	\$	437,912	\$	1,217,912
2019		825,000		397,788		1,222,788
2020		870,000		355,412		1,225,412
2021		920,000		310,665		1,230,665
2022		965,000		263,538		1,228,538
2023-2027		4,190,000		606,550		4,796,550
2028-2030	_	1,240,000	_	55,893	_	1,295,893
Total	\$	9,790,000	\$	2,427,758	\$	12,217,758

### NOTE (6) Changes in Long-Term Debt

### (A) Summary

The following is a summary of the changes in long-term debt for the year ended June 30, 2017.

		June 30, 2016		Additions		Deletions		June 30, 2017		Amount Due in One Year
Governmental activities:	_	June 30, 2010	-	7 tunions	_	Deletions	-	3 tille 30, 2017	•	in one rear
Bonds Payable (principal)	\$	89.085.000	\$	_	\$	6,745,000	\$	82,340,000	\$	7,135,000
Premium Bond Refinancing '12	Ψ	9,935,435	Ψ	_	Ψ	1,135,478	Ψ	8,799,957	Ψ	-
Premium Bond Issuance '03		145,774		-		145,774		-		-
Certificates of Participation '14		10,540,000		-		750,000		9,790,000		780,000
Premium Certificate of Participation '1	4	1,392,458		-		121,008		1,271,450		-
Compensated Absences*		445,064		800,957		772,339		473,682		280,000
Severance-Incentive Payable*		5,546,257		860,599		1,922,177		4,484,679		1,476,661
Total	\$	117,089,988	\$	1,661,556	\$	11,591,776	\$	107,159,768	\$	9,671,661

<sup>\*</sup> The General Fund liquidates compensated absences and the severance incentive stipend payable.

### (B) Annual Requirements

Listed below are the annual requirements to amortize the Severance Incentive at June 30, 2017:

	Severance
Year Ended	Incentive
June 30,	Stipends
2018	\$ 1,476,661
2019	1,307,386
2020	891,711
2021	509,226
2022	251,359
2023	48,336
Total	\$ 4,484,679

#### **NOTE (7) Interfund Transfers**

Interfund transfers at June 30, 2017, were composed of the following:

Transfer In	<b>Transfer Out</b>	<b>Amount</b>
Government Designated-Purpose Grants	General	\$ 780,625
Fee Supported Programs	General	336,150
Building	General	522,124
Capital Projects	General	<u>2,277,729</u>
•		
Total		\$ <u>3,916,628</u>

The General Fund routinely subsidizes programs of the Fee Supported Fund. The General Fund also transfers monies to the Grants Fund. The majority of the transfers are for Early Childhood Special Education and the balance are for matching programs. The General Fund transfers monies to the Capital Projects Fund for facility maintenance, transportation, technology and debt service. The General Fund transferred monies to the Building Fund for the construction of the High Plains School.

### **NOTE (8) Defined Benefit Pension Plan**

#### (A) Plan Description

The District contributes to the School Division Trust Fund (SDTF), a cost-sharing multiple-employer defined benefit pension plan administered by the Public Employees' Retirement Association of Colorado (PERA). All employees of the District participate in the SDTF. Title 24, Article 51 of the Colorado Revised Statutes (CRS) assigns the authority to establish and amend plan provisions to the State Legislature. PERA issues a publicly available financial report that includes information on the SDTF. That report may be obtained at www.copera.org/investments/pera-financial-reports.

Benefits Provided - The SDTF provides retirement, disability, and survivor benefits to plan participants or their beneficiaries. Retirement benefits are determined by the amount of service credit earned or purchased, highest average salary, the benefit structure in place, the benefit option selected at retirement, and age at retirement. The retirement benefit is the greater of the a) highest average salary multiplied by 2.5% and then multiplied by years of service credit, or b) the value of the participant's contribution account plus an equal match on the retirement date, annualized into a monthly amount based on life expectancy and other actuarial factors. In no case can the benefit amount exceed the highest average salary or the amount allowed by applicable federal regulations.

Retirees may elect to withdraw their contributions upon termination of employment, and may be eligible to receive a matching amount if five years of service credit is earned and certain other criteria is met. Retirees who elect to receive a lifetime retirement benefit are generally eligible to receive post-retirement cost-of-living adjustments (COLAs) as established by State statutes. Retirees who began employment before January 1, 2007, receive an annual increase of 2%, unless PERA has a negative investment year, in which case the annual increase for the next three years is the lesser of 2% or the average consumer price index for the prior calendar year. Retirees that began employment after January 1, 2007, receive an annual increase of the lesser of 2% or the average consumer price index for the prior calendar year, with certain limitations.

Disability benefits are available for plan participants once they reach five years of earned service credit and meet the definition of a disability. The disability benefit amount is based on the retirement benefit formula described previously, considering a minimum of twenty years of service credit.

Survivor benefits are determined by several factors, which include the amount of earned service credit, highest average salary of the deceased, the benefit structure in place, and the qualified survivor receiving the benefits.

Contributions - The District and eligible employees are required to contribute to the SDTF at rates established by Title 24, Article 51, Part 4 of the CRS. These contribution requirements are established and may be amended by the State Legislature. The contribution rate for employees is 8% of covered salaries. The District's contribution rate for calendar years 2016 and 2017 was 19.15% and 19.65% of covered salaries, respectively. However, a portion of the District's contribution (1.02% of covered salaries) is allocated to the Health Care Trust Fund (See Note 9). The District's contributions to the SDFT for the year ended June 30, 2017, were \$15,915,059, equal to the required contributions.

# (B) Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the District reported a net pension liability of \$535,189,442, representing its proportionate share of the net pension liability of the SDTF. The net pension liability was measured at December 31, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation at December 31, 2015. Standard update procedures were used to roll forward the total pension liability to December 31, 2016.

The District's proportion of the net pension liability was based on the District's contributions to the SDTF for the calendar year ended December 31, 2016, relative to the contributions of all participating employers. At December 31, 2016, the District's proportion was 1.7975140477%, which was a decrease of 0.0272131736% from its proportion measured at December 31, 2015.

For the year ended June 30, 2017, the District recognized pension expense of \$100,535,057. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred		Deferred
	Outflows of		Inflows of
	Resources		Resources
Ф	6.724.021	Φ	4.000
\$	6,724,821	\$	4,899
	173,657,806		2,449,983
	18,222,096		-
	708,683		5,562,862
	9,634,022		
\$	208,947,428	\$	8,017,744
	\$	Outflows of Resources  \$ 6,724,821	Outflows of Resources  \$ 6,724,821 \$ 173,657,806  18,222,096

District contributions subsequent to the measurement date of \$9,634,022 will be recognized as a reduction of the net pension liability in the subsequent fiscal year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

Year Ended June 30,	
2018	\$ 76,422,958
2019	76,325,220
2020	38,368,976
2021	178,508
Total	\$ 191,295,662

Actuarial Assumptions - The actuarial valuation as of December 31, 2015, determined the total pension liability using the following actuarial assumptions and other inputs. On November 18, 2016, PERA's governing board adopted revised economic and demographic assumptions, which were effective on December 31, 2016, and which were reflected in the roll-forward calculation of the total pension liability from December 31, 2015, to December 31, 2016, as follows:

		Revised
	Assumptions	Assumptions
Price inflation	2.8%	2.4%
Real wage growth	1.1%	1.1%
Wage inflation	3.9%	3.5%
Salary increases, including wage inflation	3.9 - 10.1%	3.5 - 9.7%
Long-term investment rate of return, net of plan		
investment expenses, insluding price inflation	7.5%	7.25%
Discount rate	7.5%	5.26%
Future post-retirement benefit increases;		
Hired piror to 1/1/07	2%	2%
Hired after 12/31/06	ad hoc	ad hoc

Mortality rates were based on the RP-2000 Combined Mortality Table for Males and Females, as appropriate, with adjustments for mortality improvements based on a projection of Scale AA to 2020 with males set back one year, and females set back two years. Active member mortality was adjusted to 55 percent of the base rate for males and 40 percent for females. For disabled retirees, the RP-2000 Disabled Retiree Mortality Table was used, set back two years.

The actuarial assumptions used in the December 31, 2015, valuation were based on the results of an actuarial experience study for the period January 1, 2008 through December 31, 2011, adopted by PERA's governing board on November 13, 2012, and an economic study, adopted by PERA's governing board on November 15, 2013 and January 17, 2014.

As a result of a 2016 experience analysis, revised economic and demographic actuarial assumptions were adopted by PERA's governing board on November 18, 2016, to more closely reflect PERA's actual experience. The revised assumptions reflected in the roll-forward of the total pension liability included healthy mortality assumptions for active members using the RP-2014 White Collar Employee Mortality Table. The mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates. For disabled retirees, the mortality assumption was changed to reflect 90 percent of the RP-2014 Disabled Retiree Mortality Table.

The long-term expected rate of return on plan investments was determined using a log-normal distribution analysis in which best estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

The most recent analysis of the long-term expected rate of return was adopted by PERA's governing board on November 18, 2016, and included the target allocation and best estimates of geometric real rates of return for each major asset class, as follows:

Asset Class	Target Allocation	30 Year Expected Geometric Real Rate of Return
Asset Class	Allocation	Real Rate of Return
U.S. Equity - Large Cap	21.20%	4.30%
U.S. Equity - Small Cap	7.42%	4.80%
Non U.S. Equity - Developed	18.55%	5.20%
Non U.S. Equity - Emerging	5.83%	5.40%
Core Fixed Income	19.32%	1.20%
High Yield	1.38%	4.30%
Non U.S. Fixed Income - Developed	1.84%	0.60%
Emerging Market Debt	0.46%	3.90%
Core Real Estate	8.50%	4.90%
Opportunity Fund	6.00%	3.80%
Private Equity	8.50%	6.60%
Cash	1.00%	0.20%
Total	100.00%	

Discount Rate - The discount rate used to measure the total pension liability was 5.26%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and the employer contributions will be made at the rates specified in State statutes, which currently require annual increases, to a total of 20.15% of covered salaries for the year ended December 31, 2018. When the actuarially determined funding ratio reaches 103%, the employer contribution rate will decrease 0.5% each year, to a minimum of 10.15%.

Based on the assumptions described previously, the SDTF's fiduciary net position was projected to be depleted in 2041 and, as a result, the municipal bond index rate, defined as the December average of the Bond Buyer General Obligation 20-year Municipal Bond Index, was used in the determination of the discount rate. The long-term expected rate of return of 7.25% on plan investments was applied to all periods through 2041, and the municipal bond index rate was applied to periods after 2041 to develop the discount rate. On the measurement date of December 31, 2016, the municipal bond index rate was 3.86%, resulting in a discount rate of 5.26%. The discount rate at the prior measurement date was 7.5%.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate - The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 5.26%, as well as the District's proportionate share of the net pension liability if it were calculated using a discount that is 1 percentage point lower (4.26%) or 1 percentage point higher (6.26%) than the current rate, as follows:

	Current							
	1	% Decrease (4.26%)				1% Increase (6.26%)		
Proportionate share of the net pension liability		672,983,525	\$	535,189,442	\$	422,961,149		

Pension Plan Fiduciary Net Position - Detailed information about the SDTF's fiduciary net position is available in PERA's separately issued financial report, which may be obtained at www.copera.org/ investments/pera-financial-reports.

#### **NOTE (9) Postemployment Healthcare Benefits**

#### (A) Plan Description

The District contributes to the Health Care Trust Fund (HCTF), a cost-sharing multiple-employer postemployment healthcare plan administered by the PERA. The HCTF provides a health care premium subsidy to PERA benefit recipients and their eligible beneficiaries. Title 24, Article 51, Part 12 of the CRS, as amended, assigns the authority to establish the HCTF benefit provisions to the State Legislature. PERA issues a publicly available annual financial report that includes financial statements and required supplementary information for the HCTF. That report may be obtained by contacting PERA as described previously.

#### (B) Funding Policy

The District is required to contribute at a rate of 1.02% of covered salaries for all PERA participants. No employee contributions are required. The contribution requirements for the District are established under Title 24, Article 51, Part 4 of the CRS, as amended. The apportionment of the contributions to the HCTF is established under Title 24, Article 51, Section 208 of the CRS, as amended. The District's apportionment to the HCTF for the years ending June 30, 2017, 2016, 2015 was \$836,590, \$812,833, and \$807,524, respectively, equal to the required amounts for each year.

#### NOTE (10) Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

#### **Colorado School District Self Insurance Pool**

The District has joined together with other districts to participate in the Colorado School Districts Self Insurance Pool (CSDSIP), a public entity risk pool currently operating as a common risk management and insurance program for school districts. Participation in CSDSIP is approved by

and managed under regulations promulgated by the Colorado State Insurance Division of Regulatory Agencies. The District pays an annual premium to CSDSIP for its general property and liability insurance coverage. CSDSIP is self-sustaining through member premiums and currently carries reinsurance for property claims in excess of \$1,000,000 and for liability claims in excess of \$500,000.

The Colorado Governmental Immunity Act limits the types of liability claims that can be brought against a school district and the amount of monetary damages that a school district might be ordered to pay. The maximum amount that can be recovered for an injury involving one person in any single occurrence is \$350,000. The maximum amount that is recoverable for a single occurrence involving two or more people is \$990,000. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three years. Complete financial statements for CSDSIP can be obtained from CSDSIP, 6857 South Spruce Street, Centennial, Colorado 80112.

#### **Other Risks**

The General Fund is used to report the purchase of commercial insurance for workers' compensation coverage and other types of coverage not provided in the pool agreement; to partially fund salaries and other service costs for risk management and loss control (deductibles, security contracts, medical evaluation, controlled substance and alcohol testing, etc.). In the past three years there have been no amounts of settlements which exceeded insurance coverage.

#### NOTE (11) Commitments and Contingencies

#### (A) Litigation

The District is involved in pending lawsuits. The District estimates that the potential claims against it resulting from such litigation and not covered by insurance would not materially affect the financial statements of the District.

### (B) Construction Commitments

The District is entered into a construction contract for constructing the High Plains School, which was not complete as of June 30, 2017. The contract amount is \$15,713,317, and the remaining amount at June 30, 2017 was \$75,000.

### (C) Grants and State Funding

The District participates in a number of Federal and State assisted grant programs. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the General Fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material effect on the financial statements of the District at June 30, 2017.

### (D) TABOR Amendment

Colorado voters passed an amendment to the State Constitution, Article X, Section 20, which has several limitations, including revenue raising, spending abilities and other specific requirements of state and local governments. The Amendment is complex and subject to judicial interpretation.

In November 2000, voter approval was given to the District to remove the restriction on growth in revenue effective beginning the fiscal year ended June 30, 2000. At June 30, 2017, the District has complied with the requirements to establish emergency reserves that are recorded in the financial statements as restricted fund balance.

#### **NOTE (12) Subsequent Events**

On August 9, 2017, the District entered into a 10 year capital lease with JPMorgan Chase Bank, N.A. in the amount of \$2,100,000 with a 2.175% interest rate per annum to lease the following: 12 77passenger diesel buses; 3 77 passenger propane buses; 2 42 passenger propane buses and 3 29 passenger gasoline buses along with bus radio equipment. Annual principal and interest payments of \$231,216 are required through maturity, September 1, 2026.

On August 17, 2017, the District entered into a 3 year capital lease with Apple Computer, Inc., c/o Apple Financial Services, in the amount of \$849,480 with a 2.90% interest rate per annum for 2,400 iPads and 2,400 cases for technology in the classroom. Annual principal and interest payments of \$285,433 are required through maturity, July 20, 2019.

### REQUIRED SUPPLEMENTARY INFORMATION

These financial statements present information required by the Governmental Accounting Standards Board, including budget to actual comparison for the General Fund and major special revenue funds.

Also we have presented the Schedule of Proportionate Share of the Net Pension Liability and Contributions for the Public Employees' Retirement Association of Colorado School Division Trust Fund.

### Thompson School District R2-J

### **Required Supplementary Information**

## Schedule of Proportionate Share of the Net Pension Liability and Contributions

### Public Employees' Retirement Association of Colorado School Division Trust Fund June 30, 2017

PROPORTIONATE SHARE OF THE NET PENSION LIABILITY		12/31/2016	_	12/31/2015	_	12/31/2014	_	12/31/2013
District's Proportion of the Net Pension Liability		1.7975140477%		1.8247272213%		1.8673090248%		1.8379409554%
District's Proportionate Share of the Net Pension Liability	\$	535,189,442	\$	279,079,146	\$	253,083,096	\$	234,428,873
District's Covered Payroll	\$	80,682,995	\$	79,521,895	\$	78,227,377	\$	74,093,252
District's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll		663%		351%		324%		316%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability		43%		59%		63%		64%
DISTRICT CONTRIBUTIONS		6/30/2017	_	6/30/2016	_	6/30/2015	_	6/30/2014
DISTRICT CONTRIBUTIONS Statutorily Required Contribution	\$	6/30/2017 15,078,469	\$	6/30/2016 14,135,265	\$	6/30/2015	\$	6/30/2014
	 \$ 		\$		\$		<u>-</u> \$	-
Statutorily Required Contribution	\$  \$	15,078,469	\$ - \$ <u>-</u>	14,135,265	\$ - \$ <u>-</u>	13,371,671	\$ - \$ <u>-</u>	12,266,682
Statutorily Required Contribution  Contributions in Relation to the Statutorily Required Contribution	_	15,078,469		14,135,265	\$ - \$_ \$	13,371,671	_	12,266,682

This schedule is presented to show information for 10 years. Until information for the full 10-year period is available, information will be presented for the years it is available.

See independent auditors' report



### **GENERAL FUND**

The General Fund accounts for all transactions of the District not required to be accounted for in other funds. This fund represents an accounting for the District's ordinary operations financed primarily from property taxes and state aid. It is the most significant fund in relation to the District's overall operations.

### Thompson School District R2-J General Fund - 10 Budgetary Comparison Schedule Year Ended June 30, 2017

Variance with

		Budgeted Amounts					Final Budget Positive		
		Original		Final		Actual	_	(Negative)	
Revenues									
Taxes									
Local Property- School Finance Act	\$	35,446,569	\$	35,276,328	\$	35,239,167	\$	(37,161)	
Local Property- Mill Levy Override		14,036,939		14,040,000		14,007,199		(32,801)	
Specific Ownership		5,029,176		5,029,176		5,549,436		520,260	
Intergovernmental									
Equalization Entitlements		68,245,587		69,219,641		69,356,093		136,452	
Special Education		3,476,306		3,476,306		3,149,449		(326,857)	
Vocational Education		476,361		476,361		438,570		(37,791)	
Transportation		1,068,412		1,079,743		1,025,549		(54,194)	
Other Federal Grants		274,539		274,539		18,406		(256,133)	
Charter School Chargebacks		1,167,891		1,157,215		1,341,972		184,757	
Other		590,755		590,755		1,171,172		580,417	
Investment Earnings		78,320	_	78,320		243,468	_	165,148	
TOTAL REVENUE		129,890,855		130,698,384		131,540,481		842,097	
TOTAL EXPENDITURES		131,794,921	_	131,698,795		130,206,929	_	1,491,866	
<b>Excess of Revenues Over</b>									
(Under) Expenditures	_	(1,904,066)	_	(1,000,411)		1,333,552	_	2,333,963	
Other Financing Sources (Uses)									
Transfers Out:									
Governmental Designated-Purpose									
Grants Fund		(801,139)		(891,155)		(780,625)		110,530	
Fee Supported Programs Fund		(339,550)		(339,550)		(336,150)		3,400	
Building Fund		-		-		(522,124)		(522,124)	
Capital Projects Fund		(2,277,729)		(2,277,729)	-	(2,277,729)	_	<u> </u>	
<b>Total Other Financing Sources (Uses)</b>		(3,418,418)		(3,508,434)		(3,916,628)	_	(408,194)	
Net Change in Fund Balance		(5,322,484)		(4,508,845)		(2,583,076)		1,925,769	
Fund Balance - Beginning of Year		19,600,197		22,368,401		22,368,401	_		
Fund Balance - End of Year	\$	14,277,713	\$	17,859,556	\$	19,785,325	\$_	1,925,769	

See independent auditors' report

### Thompson School District R2-J General Fund - 10 Budgetary Comparison Schedule Year Ended June 30, 2017

Variance with

		Budget	ed Ame	ounts				Final Budget Positive		
	Original		_	Final		Actual	_	(Negative)		
Expenditures										
Instruction:										
Salaries and Benefits	\$	67,162,285	\$	67,144,296	\$	66,269,585	\$	874,711		
Purchased Services		2,156,918		2,156,918		2,332,073		(175,155)		
Supplies and Materials		2,520,452		2,520,452		1,947,794		572,658		
Other	_	60,498	_	60,498		98,633	_	(38,135)		
<b>Total Instruction</b>	_	71,900,153		71,882,164	_	70,648,085	_	1,234,079		
Supporting Services										
Pupil Services		7,633,609		7,631,556		8,248,237		(616,681)		
Instructional Staff		10,530,125		10,530,125		10,129,960		400,165		
General Administration		766,304		766,304		891,672		(125,368)		
School Administration		8,807,282		8,807,240		8,989,298		(182,058)		
Business Services		2,127,293		2,127,293		2,100,577		26,716		
Maintenance/Operations		12,131,444		12,131,444		11,730,296		401,148		
Pupil Transportation		4,665,422		4,665,422		4,287,317		378,105		
Central Supporting Services		3,900,544	_	3,899,465		3,585,082	_	314,383		
<b>Total Supporting Services</b>		50,562,023	_	50,558,849	_	49,962,439	_	596,410		
Capital Outlay		533,055		533,055		863,928		(330,873)		
Charter School Allocation	_	8,799,690	_	8,724,727		8,732,477	_	(7,750)		
TOTAL EXPENDITURES	\$	131,794,921	\$_	131,698,795	\$	130,206,929	\$_	1,491,866		

See independent auditors' report

### Thompson School District R2-J Notes to Required Supplementary Information June 30, 2017

### NOTE (1) Schedule of Proportionate Share of the Net Pension Liability and Contributions

The Public Employees' Retirement Association of Colorado School Division Trust Fund's net pension liability and associated amounts are measured annually at December 31, based on an actuarial valuation as of the previous December 31. The District's contributions and related ratios represent cash contributions and any related accruals that coincide with the District's fiscal year ending on June 30.

#### **Changes in Assumptions and Other Inputs**

For the year ended June 30, 2017, the total pension liability was determined by an actuarial valuation as of December 31, 2015. In addition, the following revised economic and demographic assumptions were effective at December 31, 2016, and were reflected in the roll-forward procedures to determine the total pension liability at December 31, 2016.

- 1) Investment rate of return assumption decreased from 7.5% per year, compounded annually, net of investment expenses, to 7.25%.
- 2) Price inflation assumption decreased from 2.8% per year to 2.4%.
- 3) Real rate of investment return assumption increased from 4.7% per year, net of investment expenses, to 4.85%.
- 4) Wage inflation assumption decreased from 3.9% per year to 3.5%.
- 5) Healthy and disabled mortality assumptions are based on the RP-2014 Mortality Tables, updated from the RP-2000 Mortality Tables.

#### **NOTE (2) Budgets and Budgetary Accounting**

The District adheres to the following procedures in compliance with Colorado Revised Statutes, establishing the budgetary data reflected in the financial statements:

- 1) Budgets are required by state law for all funds. Prior to May 31, the Superintendent of Schools submits to the Board of Education a proposed budget for the fiscal year commencing the following July 1. The budget includes proposed expenditures and the means of financing them.
- 2) Public hearings are conducted by the Board of Education to obtain taxpayer comments.
- 3) Prior to June 30, the budget is adopted by formal resolution.
- 4) Expenditures may not legally exceed appropriations at the fund level. Authorization to transfer budgeted amounts between departments within any fund and reallocation of budget line items within any department in the General Fund rests with the Superintendent of Schools, or department directors. Revisions that alter the total expenditures of any fund must be approved by the Board of Education.
- 5) Budgets for all funds are adopted on a basis consistent with US GAAP.
- 6) Appropriations lapse at year-end.

For the year ended June 30, 2017, the Building Fund budgeted expenditures exceeded the budgeted revenues and fund balance. This may be a violation of State statutes. Although the Nutrition Services Fund expenditures exceeded budgeted expenditures the District's policy is to appropriate the entire fund balance; therefore, this is not considered a violation of State statutes.

# COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

These financial statements present more detailed information, such as budget to actual comparisons for the individual funds in a format that segregates information by major fund type and non-major funds.

#### **DEBT SERVICE FUND**

The District has one debt service fund, the Bond Redemption Fund. This fund is used to account for the accumulation of resources for, and the payment of, long-term debt principal, interest and related costs. This fund's primary revenue sources are local property taxes levied specifically for debt service.

Thompson School District R2-J Bond Redemption Fund - 31 Budgetary Comparison Schedule Year Ended June 30, 2017

		Budgete	ed Amo	unts				Variance with Final Budget Positive
		Original	-	Final	_	Actual	_	(Negative)
Revenues								
Local Property Taxes	\$	10,811,500	\$	10,811,500	\$	10,714,993	\$	(96,507)
Investment Earnings		11,555		11,555	_	73,776	_	62,221
TOTAL REVENUE		10,823,055		10,823,055		10,788,769	_	(34,286)
Expenditures								
Debt Service:								
Principal		6,745,000		6,745,000		6,745,000		-
Interest and Fiscal Charges		3,821,682		3,821,682		3,821,682	_	
TOTAL EXPENDITURES	_	10,566,682		10,566,682		10,566,682	_	
Net Change in Fund Balance		256,373		256,373		222,087		(34,286)
Fund Balance - Beginning of Year		13,169,930		13,129,412		13,129,412	_	
Fund Balance - End of Year	\$	13,426,303	\$	13,385,785	\$	13,351,499	\$_	(34,286)

### CAPITAL PROJECTS FUND

The Building Fund accounts for the debt proceeds to be used to construct, renovate and equip capital facilities.

#### Thompson School District R2-J Building Fund - 41 Budgetary Comparison Schedule Year Ended June 30, 2017

		Budgete	ed An	nounts				Variance with Final Budget Positive
		Original		Final	Actual		_	(Negative)
Revenues  Loveland URA Distribution	\$	2,097,076	\$	2,097,076	\$	824,898	\$	(1,272,178)
Loveland ORA Distribution  Loveland Parks & Recreation Division  Investment Earnings	—	800,000	<b>.</b>	800,000	<b>.</b>	245	<b>.</b>	(800,000) 245
TOTAL REVENUES		2,897,076	_	2,897,076	_	825,143	_	(2,071,933)
Expenditures Capital Projects		3,768,271		3,768,271		1,508,440		2,259,831
TOTAL EXPENDITURES		3,768,271	_	3,768,271	_	1,508,440	_	2,259,831
Excess of Revenues Over (Under) Expenditures		(871,195)		(871,195)		(683,297)		187,898
Other Financing Sources Transfers In			-		-	522,124	-	522,124
Net Change in Fund Balance		(871,195)		(871,195)		(161,173)		710,022
Fund Balance - Beginning of the Year	_	871,195	_	161,173	_	161,173	_	
Fund Balance - End of the Year	\$	-	\$_	(710,022)	\$_		\$_	710,022



#### NON-MAJOR GOVERNMENTAL FUNDS

The District has the following Non-major Funds:

#### **Nutrition Services Fund**

This fund accounts for all financial activities associated with the district school breakfast and lunch programs. Funding is provided by sales to pupils and intergovernmental revenue from the United States Department of Agriculture.

#### **Government Designated-Purpose Grants Fund**

This fund maintains the accounting for programs funded by federal, state and local grants that normally have a different fiscal period than that of the District.

#### **Land Reserve Fund**

This fund is provided to maintain a separate accounting for cash in lieu of land dedication assessed on newly constructed homes that have an impact on the District's financial resources. The revenues are for specific use designated for the jurisdiction for which the monies are collected such as infrastructure and maintenance.

#### **Fee Supported Programs Fund**

This fund is used to account for programs that are financed primarily through user fees and tuition.

#### Capital Projects Fund

This fund is used to fund ongoing capital needs such as site acquisitions, building additions, equipment purchases and technology. Funding is provided by a transfer from the General Fund along with monies distributed by the Loveland Urban Renewal Authority.

#### Thompson School District R2-J Combining Balance Sheet Nonmajor Governmental Funds June 30, 2017

	_	Nutrition Services		Government Designated- Purpose Grants	_	Land Reserve
ASSETS						
Cash and Investments	\$	408,439	\$	3,143,552	\$	4,807,115
Accounts Receivable		-		2,324		48,223
Grants Receivable		387,197		1,640,371		-
Inventory	_	229,872	_		_	-
Total Assets	\$	1,025,508	\$_	4,786,247	\$	4,855,338
LIABILITIES						
Accounts Payable	\$	8,281	\$	96,147	\$	-
Accrued Salaries and Benefits		184,123		1,187,143		-
Unearned Revenue	_	125,927	_			
Total Liabilities	_	318,331	_	1,283,290	_	
DEFERRED INFLOWS OF RESOURCES						
Grants	_		_	424,157	_	
FUND BALANCE						
Nonspendable Inventory		229,872		-		-
Restricted for:						
TABOR		53,778		95,927		40,705
Land & Land Improvements		-		-		4,814,633
Grant Programs		-		2,892,875		-
Committed to Student Specific Programs		-		-		-
Assigned to Early Childhood Program		-		89,998		-
Assigned to Capital Projects		-		-		-
Assigned to Nutrition Services	_	423,527	_	<u>-</u>	_	-
<b>Total Fund Balances</b>	_	707,177	_	3,078,800	_	4,855,338
Total Liabilities Deferred Inflows	4	1.005.500	Φ.	4.50 < 2 :-	•	4.055.000
of Resources and Fund Balances	\$_	1,025,508	\$_	4,786,247	\$	4,855,338

	Fee Supported Programs		Capital Projects		Total Nonmajor Governmental Funds
\$	1,812,051	\$	1,259,043	\$	11,430,200
	2,599		-		53,146
	-		-		2,027,568
_				_	229,872
\$	1,814,650	\$	1,259,043	\$	13,740,786
	2,02 1,02 2		-,,	=	
¢.	22 120	¢.	02.024	Ф	220.481
\$	22,129 197,758	\$	93,924	\$	220,481 1,569,024
	197,738		-		1,369,024
_		_		-	123,921
_	219,887	_	93,924	_	1,915,432
_		_		_	424,157
	-		-		229,872
	-		-		190,410
	-		-		4,814,633
	-		-		2,892,875
	1,594,763		-		1,594,763
	-		-		89,998
	-		1,165,119		1,165,119
_		-		_	423,527
	1,594,763		1,165,119		11,401,197
				_	
\$	1,814,650	\$	1,259,043	\$	13,740,786

# Thompson School District R2-J Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds For the Year Ended June 30, 2017

	-	Nutrition Services	Government Designated- Purpose Grants		Land Reserve
Revenues					
Intergovernmental	\$	3,584,665	\$ 9,815,566	\$	-
Loveland URA Distribution		-	-		-
Charges for Services		1,696,069	-		-
Payments In Lieu of Land Dedication		-	-		1,349,264
Investment Earnings		202	1,411		7,575
Other	-	<u>-</u>		_	-
TOTAL REVENUES	-	5,280,936	9,816,977	_	1,356,839
Expenditures					
Instruction					
Salaries and Benefits		-	4,758,408		-
Purchased Services		-	132,857		-
Supplies and Materials		-	196,822		-
Equipment		-	86,773		-
Other	-		2,751		
Total Instruction	-	<del>-</del>	5,177,611	_	
Supporting Services			2.520.550		
Pupil Services Instructional Staff		-	2,520,559		-
School Administration		-	1,754,440 535,590		-
Maintenance/Operations		-	107,016		-
Pupil Transportation		_	107,010		_
Central Supporting Services			29,552		48,031
Nutrition Services		5,220,820	-		-
Community Services		-	87,159		_
Total Support Services	-	5,220,820	5,034,316	_	48,031
Debt Service - Principal		-	-		-
Debt Service - Interest		-			
Total Debt Service	-			_	-
TOTAL EXPENDITURES	_	5,220,820	10,211,927		48,031
Excess of Revenues					
Over (Under) Expenditures		60,116	(394,950)		1,308,808
Other Financing Sources					
Transfers in	-	<del>-</del>	780,625	_	
Net Change in Fund Balances		60,116	385,675		1,308,808
Fund Balances - Beginning of the Year	_	647,061	2,693,125		3,546,530
Fund Balances - End of the Year	\$_	707,177	\$ 3,078,800	\$	4,855,338

_	Fee Supported Programs	-	Capital Projects	•	Total Nonmajor Governmental Funds
\$	-	\$	-	\$	13,400,231
	-		920,459		920,459
	1,884,484		-		3,580,553
	-		-		1,349,264
	1,437		11		10,636
_	-	_	39,752		39,752
_	1,885,921	_	960,222		19,300,895
	890,178		-		5,648,586
	15,442		4,203		152,502
	174,722		645,695		1,017,239
	11,344		109,284		207,401
	42,819	_	-		45,570
_	1,134,505	_	759,182		7,071,298
	13,461				2,534,020
	20,680		752,134		2,527,254
	65,101		-		600,691
	-		806,754		913,770
	-		320,454		320,454
	-		46,725		124,308
	022 522		13,730		5,220,820 1,034,422
_	933,533	-	1,939,797		13,275,739
-	1,032,773	-	1,737,777		15,275,757
	-		750,000		750,000
	-		474,912		474,912
	-		1,224,912		1,224,912
_	2,167,280	_	3,923,891		21,571,949
	(281,359)		(2,963,669)		(2,271,054)
	336,150		2,277,729	_	3,394,504
	54,791		(685,940)		1,123,450
_	1,539,972	_	1,851,059		10,277,747
\$_	1,594,763	\$_	1,165,119	\$	11,401,197

#### Thompson School District R2-J Nutrition Services Fund - 21 Budgetary Comparison Schedule Year Ended June 30, 2017

Variance with

	 Budgete	ed Amo	unts				Final Budget Positive
	 Original	Final		Actual		_	(Negative)
Revenues							
Intergovernmental							
Federal Source, USDA Reimbursements	\$ 2,694,388	\$	2,694,388	\$	3,131,380	\$	436,992
Federal Source, Commodities	345,725		345,725		356,945		11,220
State Categorical Reimbursement	137,040		137,040		96,340		(40,700)
Charges for Services	1,832,359		1,832,359		1,696,069		(136,290)
Investment Earnings	 				202	_	202
TOTAL REVENUE	5,009,512		5,009,512		5,280,936	_	271,424
Expenditures							
Supporting Services							
Nutrition Services	 5,007,656		5,149,349		5,220,820	_	(71,471)
TOTAL EXPENDITURES	 5,007,656		5,149,349		5,220,820	_	(71,471)
Net Change in Fund Balance	1,856		(139,837)		60,116		199,953
Fund Balances - Beginning of Year	 761,315		647,061		647,061	_	<u>-</u>
Fund Balances - End of Year	\$ 763,171	\$	507,224	\$	707,177	\$_	199,953

# Thompson School District Government Designated-Purpose Grants Fund - 22 & 28 Budgetary Comparison Schedule Year Ended June 30, 2017

Variance with

		Budgeted Amounts						Final Budget Positive	
		Original		Budget	_	Actual		(Negative)	
Revenues									
Intergovernmental									
Federal Sources	\$	7,766,413	\$	7,766,413	\$	7,400,020	S.	(366,393)	
State/Local Sources	Ψ	1,526,267	Ψ	1,526,267	Ψ	2,415,546	,	889,279	
Investment Earnings		-		-	_	1,411	_	1,411	
TOTAL REVENUE		9,292,680	-	9,292,680	_	9,816,977	_	524,297	
Expenditures									
Instruction									
Salaries and Benefits		7,231,204		7,311,807		4,758,408		2,553,399	
Purchased Services		413,221		413,221		132,857		280,364	
Supplies and Materials		218,845		218,845		196,822		22,023	
Equipment		17,310		17,310		86,773		(69,463)	
Other					_	2,751	_	(2,751)	
Total Instruction		7,880,580	-	7,961,183	_	5,177,611	_	2,783,572	
Supporting Services									
Pupil Services		2,320,547		2,324,183		2,520,559		(196,376)	
Instructional Staff		1,153,741		1,153,741		1,754,440		(600,699)	
School Administration		543,669		546,182		535,590		10,592	
Maintenance/Operations		12,970		12,970		107,016		(94,046)	
Central Supporting Services		-		-		29,552		(29,552)	
Community Services		72,035	-	75,299	_	87,159	_	(11,860)	
Total Support Services		4,102,962	-	4,112,375	_	5,034,316	_	(921,941)	
TOTAL EXPENDITURES		11,983,542	-	12,073,558	_	10,211,927	_	1,861,631	
Excess of Revenues Over (Under) Expenditures		(2,690,862)		(2,780,878)		(394,950)		2,385,928	
Other Financing Sources									
Transfers In		801,139	-	891,155	_	780,625	_	(110,530)	
Net Change in Fund Balance		(1,889,723)		(1,889,723)		385,675		2,275,398	
Fund Balances - Beginning of Year		1,889,723	-	2,693,125	_	2,693,125	_		
Fund Balances - End of Year	\$		\$	803,402	\$_	3,078,800	\$_	2,275,398	

#### Thompson School District R2-J Land Reserve Fund - 27 Budgetary Comparison Schedule Year Ended June 30, 2017

		Budgete	d Amo	unts				Variance with Final Budget Positive
		Original	Final		Actual		_	(Negative)
Revenues								
Payments in Lieu of Land Dedication	\$	763,692	\$	763,692	\$	1,349,264	\$	585,572
Investment Earnings		4,195		4,195		7,575	_	3,380
TOTAL REVENUE		767,887		767,887		1,356,839	_	588,952
Expenditures								
Supporting Services Central Supporting Services		4,072,161		4,072,161		48,031		4,024,130
Central Supporting Services	_	1,072,101		1,072,101		10,031	-	1,021,130
TOTAL EXPENDITURES	_	4,072,161		4,072,161	_	48,031	_	4,024,130
Net Change in Fund Balance		(3,304,274)		(3,304,274)		1,308,808		4,613,082
Fund Balance - Beginning of Year		3,554,274		3,546,530		3,546,530	_	
Fund Balance - End of Year	\$	250,000	\$	242,256	\$	4,855,338	\$_	4,613,082

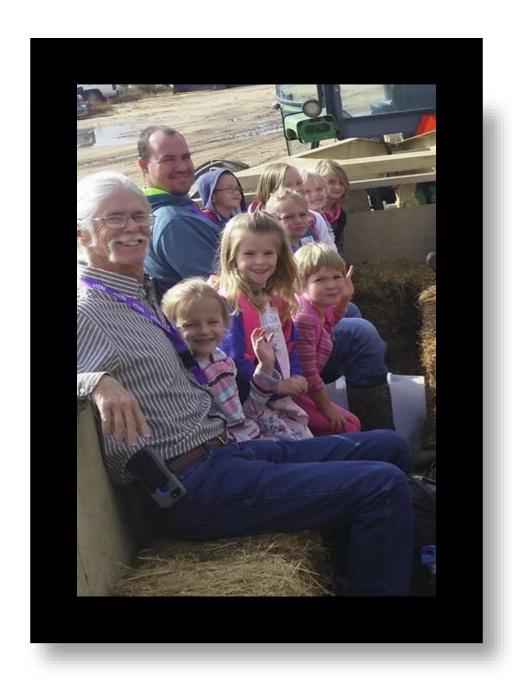
Thompson School District R2-J Fee Supported Programs Fund - 29 Budgetary Comparison Schedule Year Ended June 30, 2017

		Budgete	d Amo					Variance with Final Budget Positive
	_	Original	_	Final	_	Actual	_	(Negative)
Revenues								
Charges for Services	\$	1,940,596	\$	1,940,596	\$	1,884,484	\$	(56,112)
Investment Earnings	Ф	1,940,390	Ф	1,940,390	Ф	1,437	Ф	1,437
investment Earnings				<del></del>	_	1,437	-	1,437
TOTAL REVENUE		1,940,596		1,940,596		1,885,921	_	(54,675)
Expenditures								
Instruction								
Salaries and Benefits		1,149,132		1,149,132		890,178		258,954
Purchased Services		9,797		9,797		15,442		(5,645)
Supplies and Materials		8,606		8,606		174,722		(166,116)
Equipment		8,074		8,074		11,344		(3,270)
Other						42,819	_	(42,819)
Total Instruction		1,175,609		1,175,609		1,134,505	_	41,104
Supporting Services								
Pupil Services		-		-		13,461		(13,461)
Instructional Staff		-		-		20,680		(20,680)
School Administration		107,300		107,300		65,101		42,199
Community Services		1,096,195		1,096,195		933,533	_	162,662
Total Support Services		1,203,495		1,203,495	_	1,032,775	_	170,720
TOTAL EXPENDITURES		2,379,104		2,379,104	_	2,167,280	_	211,824
Excess of Revenues Over (Under) Expenditures		(438,508)		(438,508)		(281,359)		157,149
Other Financing Sources								
Transfers In		339,550		339,550	_	336,150	_	(3,400)
Net Change in Fund Balance		(98,958)		(98,958)		54,791		153,749
Fund Balance - Beginning of the Year		1,350,579		1,539,972	_	1,539,972	_	
Fund Balance - End of the Year	\$	1,251,621	\$	1,441,014	\$_	1,594,763	\$_	153,749

#### Thompson School District R2-J Capital Projects Fund - 43 Budgetary Comparison Schedule Year Ended June 30, 2017

Variance with

	<b>Budgeted Amounts</b>							Final Budget Positive
		Original		Final		Actual	_	(Negative)
Revenues								
Loveland URA Distribution	\$	920,463	\$	920,463	\$	920,459	\$	(4)
Investment Earnings	Ψ	720,403	Ψ	720,403	Ψ	11	Ψ	11
Other		-		-		39,752		39,752
		-					_	<u> </u>
TOTAL REVENUE		920,463		920,463		960,222	_	39,759
Expenditures								
Instruction								
Purchased Services		-		-		4,203		(4,203)
Supplies and Materials		-		-		645,695		(645,695)
Equipment		287,420		749,077		109,284		639,793
Total Instruction		287,420		749,077		759,182		(10,105)
Supporting Services		_	· · · · ·					
Instructional Staff		568,000		747,644		752,134		(4,490)
Maintenance/Operations		1,821,952		1,836,765		806,754		1,030,011
Pupil Transportation		304,289		304,289		320,454		(16,165)
Central Supporting Services		30,870		30,870		46,725		(15,855)
Community Services		-		-		13,730		(13,730)
Total Support Services		2,725,111		2,919,568		1,939,797	_	979,771
Debt Service - Principal		750,000		750,000		750,000		-
Debt Service - Interest and Fiscal Charges		472,413		472,413		474,912		(2,499)
Total Debt Service		1,222,413		1,222,413		1,224,912	_	(2,499)
TOTAL EXPENDITURES		4,234,944		4,891,058		3,923,891	_	967,167
Excess of Revenues Over (Under) Expenditures		(3,314,481)		(3,970,595)		(2,963,669)		1,006,926
Other Financing Sources								
Transfer In		2,277,729		2,277,729		2,277,729	_	-
Net Change in Fund Balance		(1,036,752)		(1,692,866)		(685,940)		1,006,926
Fund Balance - Beginning of Year		1,036,752	_	1,851,059		1,851,059	_	<u>-</u>
Fund Balance - End of Year	\$	-	\$	158,193	\$	1,165,119	\$	1,006,926



#### FIDUCIARY FUND TYPE

Fiduciary Funds – Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. Trust funds are used to account for assets held by the District under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the District's own programs. The District does not have any trust funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The District has two agency funds; The Education Memorial Fund and the Interscholastic Athletic and Activity Fund.

#### Thompson School District R2-J Combining Statement of Fiduciary Assets and Liabilities June 30, 2017

	_	Education Memorial		nterscholastic letic and Activity		Totals
ASSETS						
Cash and Investments	\$	89,146	\$	1,379,513	\$	1,468,659
TOTAL ASSETS	\$ <u></u>	89,146	\$	1,379,513	\$	1,468,659
LIABILITIES						
Accounts Payable	\$	4,222	\$	64,989	\$	69,211
Accrued Salaries and Benefits		-		4,516		4,516
Undistributed Monies	_	84,924		1,310,008	_	1,394,932
TOTAL LIABILITES	\$_	89,146	\$	1,379,513	\$	1,468,659

## Thompson School District R2-J Combining Statement of Changes in Assets and Liabilities Agency Funds

#### For the Year Ended June 30, 2017

	_ <u>J</u>	Balance une 30, 2016		Additions	Deletions	_	Balance June 30, 2017
Education Memorial Assets							
Cash and Investments	\$	83,322	\$	64,791	\$ 58,967	\$	89,146
Liabilities							
Accounts Payable Undistributed Monies	\$	83,322	\$	4,222 60,569	\$  58,967	\$	4,222 84,924
Total Liabilities	\$	83,322	\$	64,791	\$ 58,967	\$	89,146
Interscholastic Athletic and Activity Assets							
Cash and Investments	\$	1,337,266	\$	2,961,622	\$ 2,919,375	\$	1,379,513
<b>Total Assets</b>	\$	1,337,266	\$	2,961,622	\$ 2,919,375	\$	1,379,513
Liabilities							
Accounts Payable	\$	60,669	\$	4,320	\$ -	\$	64,989
Accrued Salaries and Benefits Undistributed Monies		4,054 1,272,543		462 2,956,840	 2,919,375		4,516 1,310,008
Total Liabilities	\$	1,337,266	\$	2,961,622	\$ 2,919,375	\$	1,379,513
Combined							
Assets Cash and Investments	\$	1,420,588	\$	3,026,413	\$ 2,978,342	\$	1,468,659
Total Assets	\$	1,420,588	\$	3,026,413	\$ 2,978,342	\$	1,468,659
Liabilities							
Accounts Payable	\$	60,669	\$	8,542	\$ -	\$	69,211
Accrued Salaries and Benefits		4,054		462	-		4,516
Undistributed Monies		1,355,865	_	3,017,409	 2,978,342	_	1,394,932
<b>Total Liabilities</b>	\$	1,420,588	\$	3,026,413	\$ 2,978,342	\$	1,468,659

Thompson School District R2-J Education Memorial Fund - 72 Budgetary Comparison Schedule For the Year Ended June 30, 2017

	 Budgete	d Am	ounts				Variance with Final Budget Positive
	Original	_	Final		Actual	_	(Negative)
Additions							
Investment Earnings	\$ 100	\$	100	\$	569	\$	469
Donations	 97,500	_	97,500		60,000	_	(37,500)
Total Additions	 97,600		97,600		60,569	_	(37,031)
Deductions							
Scholarships	 143,500	_	143,500	_	58,967	_	84,533
Total Deductions	 143,500	_	143,500		58,967	_	84,533
Change in Undistributed Monies	(45,900)		(45,900)		1,602		47,502
<b>Undistributed Monies - Beginning of Year</b>	 67,218	_	83,322	_	83,322	_	
<b>Undistributed Monies - End of Year</b>	\$ 21,318	\$	37,422	\$	84,924	\$_	47,502

# Thompson School District R2-J Interscholastic Athletic and Activity Fund - 74 Budgetary Comparison Schedule Year Ended June 30, 2017

		Budgete	d Amo	unts				Variance with Final Budget Positive
	_	Original		Final		Actual	_	(Negative)
Additions								
Fund Raising and Events	\$	2,942,587	\$	2,942,587	\$	2,949,849	\$	7,262
Investment Earnings	_	570		570		6,991	_	6,421
Total Additions		2,943,157		2,943,157		2,956,840	_	13,683
Deductions								
Athletic Expenditures		1,064,856		1,107,172		1,119,827		(12,655)
Pupil Activity Expenditures	_	1,892,056		1,918,715		1,799,548	_	119,167
<b>Total Deductions</b>	_	2,956,912		3,025,887	_	2,919,375	_	106,512
Change in Undistributed Monies		(13,755)		(82,730)		37,465		120,195
<b>Undistributed Monies, Beginning of Year</b>		1,196,321		1,272,543		1,272,543	_	<del>-</del>
Undistributed Monies, End of Year	\$	1,182,566	\$	1,189,813	\$	1,310,008	\$_	120,195

#### **COMPONENT UNITS**

Component Units are legal separate entities for which the primary government is financially accountable. Certain legal and organizational structures such as charter schools and foundations may result in an entity apart from, although connected to, the school district. When this happens the financial transactions of the charter school or foundation is usually not included in the school district's financial transaction database for normal day to day operations. However, districts are required to include the activity for revenues and expenditures in the financial statement presentation.

Thompson School District's component units consist of two charter school administrative units: New Vision Charter School, Loveland Classical Schools and Thompson Education Foundation. These entities have separate governing boards.

#### Thompson School District R2-J Combining Statement of Net Position Component Units As of June 30, 2017

	_	New Vision Charter School	_	Loveland Classical Schools		Thompson Education Foundation	-	Total Component Units
ASSETS								
Cash and Investments	\$	1,215,253	\$	1,870,306	\$	1,296,583	\$	4,382,142
Restricted Cash and Investments		595,093		5,774,236		-		6,369,329
Accounts Receivable		1,224		11,841		937		14,002
Grants Receivable		9,318		27,816		-		37,134
Prepaid Expense		465,000		9,791		-		474,791
Capital Assets, Not Being Depreciated: Land		400,000		12,312,349		-		12,712,349
Capital Assets, Net of Accumulated Depreciation		2,670,767	_	6,014,313	_	-	_	8,685,080
Total Assets		5,356,655	_	26,020,652	_	1,297,520	-	32,674,827
DEFERRED OUTLFOWS OF RESOURCES								
Pensions, Net of Accumulated Amortization		3,861,044	_	6,453,348	_	-	-	10,314,392
LIABILITIES								
Accounts Payable		2,827		2,042,457		30,517		2,075,801
Accrued Salaries and Benefits		112,745		192,525		-		305,270
Unearned Revenue		-		18,920		-		18,920
Accrued Interest Payable		75,347		499,906		-		575,253
Noncurrent Liabilities								
Due Within One Year		85,000		-		-		85,000
Due in More Than One Year		4,300,000		21,510,380		-		25,810,380
Pension Liability	_	9,850,505	_	15,560,082	_		-	25,410,587
Total Liabilities		14,426,424	_	39,824,270	_	30,517	-	54,281,211
DEFERRED INFLOWS OF RESOURCES								
Pensions, Net of Accumulated Amortization	_	149,136	_	67,864	_	-	_	217,000
NET POSITION								
Net Investment in Capital Assets		(719,140)		(1,303,890)		-		(2,023,030)
Restricted for Debt Service		595,093		1,422,045		-		2,017,138
Restricted for Repairs and Replacement		-		30,000		-		30,000
Restricted for Emergencies		114,000		179,850		-		293,850
Restricted for School Expansion Project		-		50,000		-		50,000
Unrestricted	_	(5,347,814)	_	(7,796,139)	_	1,267,003	-	(11,876,950)
<b>Total Net Position</b>	\$	(5,357,861)	\$_	(7,418,134)	\$_	1,267,003	\$_	(11,508,992)

#### Thompson School District R2-J Combining Statement of Activities Component Units For the Year Ended June 30, 2017

	_	New Vision Charter School	_	Loveland Classical Schools		Thompson Education Foundation	_	Total Component Units
Expenses								
Total Instruction	\$	3,894,497	\$	5,220,415	\$	-	\$	9,114,912
Total Supporting Services		1,243,406		2,405,698		725,212		4,374,316
Total Business Activities		-		867,628		-		867,628
Interest & Fiscal Charges	_	301,388		<u> </u>	_		_	301,388
<b>Total Expenses</b>	_	5,439,291		8,493,741	_	725,212	_	14,658,244
Program Revenues								
Charges for Services		129,835		145,070		7,146		282,051
Operating Grants and Contributions		36,654		107,644		365,385		509,683
Capital Grants and Contributions		124,446			_		_	124,446
Total Program Revenues	_	290,935	_	252,714	_	372,531	_	916,180
General Revenues								
Per Pupil Revenues		3,350,623		5,119,064		-		8,469,687
Investment Income		1,312		48,119		95,704		145,135
Grants and Contributions not Restricted to Specific Programs		-		605,694		169,269		774,963
Miscellaneous	_	190,320	_	400	_		_	190,720
Total General Revenues	_	3,542,255	-	5,773,277	_	264,973	_	9,580,505
Total Revenues	_	3,833,190	-	6,025,991	_	637,504	_	10,496,685
Changes in Net Position		(1,606,101)		(2,467,750)		(87,708)		(4,161,559)
Net Position - Beginning	_	(3,751,760)	_	(4,950,384)	_	1,354,711	_	(7,347,433)
Net Position - Ending	\$	(5,357,861)	\$	(7,418,134)	\$	1,267,003	\$ _	(11,508,992)

### Thompson School District R2-J

## Statement of Cash Flows Thompson Education Foundation

## Increase (Decrease) in Cash and Cash Equivalents For the Year Ended June 30, 2017

CASH FLOWS FROM OPERATING ACTIVITIES	_	Thompson Education Foundation
Cash Received from		
Contributions and Fundraising Activities	\$	617,616
Charges for Services		7,146
Payments to Suppliers and the District	_	(721,735)
Net Cash Provided (Used) by Operating Activities	_	(96,973)
CASH FLOWS FROM INVESTING ACTIVITIES		
(Purchases) Sales of Investments, Net		7,126
Investment Income Received	_	95,704
Net Cash Provided by Investing Activities	_	102,830
NET INCREASE IN CASH AND CASH EQUIVALENTS		5,857
CASH AND CASH EQUIVALENTS, Beginning	_	1,110,924
CASH AND CASH EQUIVALENTS, Ending	\$_	1,116,781
RECONCILIATION OF NET OPERATING INCOME TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES Change in Net Operating Income Adjustments to Reconcile Net Operating Income to Net Cash Provided (Used) by Operating Activities Changes in Assets and Liabilities	\$	(183,412)
Accounts Receivable		82,962
Accounts Payable	_	3,477
Net Cash Provided (Used) by Operating Activities	\$_	(96,973)

### STATISTICAL SECTION

This part of the Thompson School District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

<u>Contents</u>	<u>Pages</u>
Financial Trends These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	80-89
Revenue Capacity These schedules contain information to help the reader assess the District's most significant local revenue sources.	90-94
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	95-99
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	100-101
Operating Information These schedules contain personnel and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	102-105





#### Thompson School District R2-J

Schedule of Net Position
Last Ten Years
(Accrual basis of accounting)
(Unaudited)

	_	2008	 2009	 2010	_	2011
Governmental Activities						
Net Investment in Capital Assets	\$	47,022,288	\$ 50,272,273	\$ 52,399,048	\$	54,766,501
Restricted		19,710,398	20,344,714	20,717,458		21,066,584
Unrestricted		15,333,817	17,297,596	17,421,337		17,065,795
Total Governmental Activities Net Position	\$	82,066,503	\$ 87,914,582	\$ 90,537,843	\$	92,898,880
Business-type Activities						
Net Investment in Capital Assets	\$	192,657	\$ 400,578	\$ 387,092	\$	374,404
Restricted		65,286	69,152	62,547		59,057
Unrestricted		396,484	403,158	552,736		757,372
Total Business-type Activities Net Position	\$	654,427	\$ 872,888	\$ 1,002,375	\$	1,190,833
Primary Government						
Net Investment in Capital Assets	\$	47,214,945	\$ 50,672,851	\$ 52,786,140	\$	55,140,905
Restricted		19,775,684	20,413,865	20,780,005		21,125,641
Unrestricted		15,730,301	17,700,754	17,974,073		17,823,167
Total Primary Government Net Position	\$	82,720,929	\$ 88,787,470	\$ 91,540,218	\$	94,089,713

The District adopted GASB 65 in 2014. Issuance costs have been restated as of June 30, 2013.

The District adopted GASB 68 in 2015. Prior year financial information has not been restated because comparable information is not available.

The District reclassified the Nutrition Services Fund as a governmental fund in 2015 per compliance with CDE requirements.

_	2012	-	2013		2014	_	2015	į	2016	_	2017
\$	50,836,568	\$	47,612,676	\$	47,441,252	\$	48,575,109	\$	55,684,027	\$	57,906,034
	21,090,133		19,828,646		20,782,304		22,474,183		23,441,761		25,956,416
	18,622,959	_	24,574,905		20,537,641	_	(218,168,956)		(231,579,493)		(319,089,480)
\$	90,549,660	\$	92,016,227	\$	88,761,197	\$	(147,119,664)	\$	(152,453,705)	\$	(235,227,030)
_		-				<del></del>		•		=	
\$	302,113	\$	341,862	\$	317,855	\$	-	\$	-	\$	-
	54,384		47,788		48,906		-		-		-
	786,264	_	758,044		828,165	_	-			_	-
\$	1,142,761	\$	1,147,694	\$	1,194,926	\$	-	\$		\$	-
\$	51,138,681	\$	47,954,538	\$	47,759,107	\$	48,575,109	\$	55,684,027	\$	57,906,034
Ψ	21,144,517	Ψ	19,876,434	Ψ	20,831,210	Ψ	22,474,183	Ψ	23,441,761	Ψ	25,956,416
	19,409,223		25,332,949		21,365,806		(218,168,956)		(231,579,493)		(319,089,480)
_		¢ -		\$		s —		\$		\$	
Φ_	91,692,421	Ф_	93,163,921	Ф	89,956,123	<b>Ъ</b> _	(147,119,664)	Ф	(152,453,705)	Ф_	(235,227,030)

Thompson School District R2-J

Schedule of Changes in Net Position Last Ten Years

(Accrual basis of accounting)

(Unaudited)

		2008		2009		2010		2011
Expenses								
Governmental Activities:								
Total Instruction	\$_	67,834,944	\$	69,893,811	\$	72,938,988	\$_	72,447,458
Supporting Services								
Pupil Services		8,717,227		8,823,141		10,866,456		9,614,206
Instructional Staff		10,425,291		10,651,345		11,821,157		10,981,248
General Administration		1,213,567		1,097,462		1,123,991		1,097,871
School Administration		8,046,845		8,196,106		8,790,952		8,478,267
Business Services		1,785,422		2,286,161		3,587,229		2,233,389
Maintenance/Operations		11,122,270		13,799,484		12,242,873		13,854,509
Pupil Transportation		4,012,223		4,153,388		5,882,278		5,292,524
Central Supporting Services		7,592,656		3,979,589		4,045,434		3,934,697
Nutrition Services		-		-		-		-
Community Services		785,524		831,718		925,487		1,443,698
Total Support Services	_	53,701,025	-	53,818,393	-	59,285,857	_	56,930,409
**	_		-		-		_	<u> </u>
Charter School Allocation		-		-		-		2,747,307
Interest on Long-term Debt		6,759,440		6,679,897		6,188,909		5,977,903
Total Governmental Activities Expenses	_	128,295,409	-	130,392,101	-	138,413,754	_	138,103,077
Business-type Activities:								
Nutritional Services		4,170,018		4,011,436		4,348,417		4,320,056
Total Primary Government Expenses	\$	132,465,428	\$	134,403,537	\$	142,762,171	\$	139,675,826
	_		-		-		_	
Program Revenues								
Governmental Activities:								
Charges for Services								
Instruction	\$	715,218	\$	827,452	\$	716,533	\$	1,655,641
Supporting Services								
Pupil Services		-		-		-		-
Instructional Staff		39,678		45,904		39,125		90,403
School Administration		54,747		63,338		-		-
Business Services		21,366		24,719		6,288		14,529
Maintenance Operations		-		-		-		-
Central Supporting Services		482,762		558,519		562,606		1,299,973
Nutrition Services		-		-		-		-
Operating Grants and Contributions		10,766,875		12,656,371		14,717,024		14,227,794
Capital Grants and Contributions		-		-		-		-
Total Governmental Activities Program Revenues	_	12,080,646	-	14,176,303	-	16,041,576	_	17,288,340
	_		-		-		_	
Business-type Activities:								
Nutritional Services		3,857,119		3,925,487		4,419,110		4,436,524
Total Primary Government Program Revenues	\$	15,937,765	\$	18,101,790	\$	20,460,686	\$	21,724,864
Net (Expense)/Revenue								
Governmental Activities	\$	(116,214,763)	\$	(116,215,798)	\$	(122,372,178)	\$	(118,067,431)
Business-type Activities	Ψ	(312,900)	Ψ	(85,949)	Ψ	70,693	Ψ	116,468
Total Primary Government Net Expense	\$	(116,527,663)	\$	(116,301,747)	\$	(122,301,485)	\$	(117,950,963)
Total I finally Government Net Expense	Ψ=	(110,527,003)	Ψ	(110,501,747)	φ	(122,301,403)	Ψ=	(117,230,203)

The District adopted GASB 65 in 2014. Issuance costs have been restated as of June 30, 2013.

The District adopted GASB 68 in 2015. Prior year financial information has not been restated because comparable information is not available.

Continued on next page

_	2012	-	2013	_	2014	_	2015	_	2016	_	2017
_		_		_		_		_		_	
\$_	74,816,653	\$_	71,738,996	\$_	78,424,559	\$_	85,586,978	\$_	88,009,660	\$_	137,165,074
	0.240.122		0.641.672		0.000.202		0.056.217		10 002 220		17.214.005
	8,248,122 10,462,675		8,641,673 9,464,893		9,008,392 10,862,474		9,856,217 12,420,701		10,993,338 12,245,025		17,314,885 19,745,594
	1,282,987		796,543		691,508		703,710		929,728		1,174,076
	7,718,718		7,672,001		8,245,479		9,442,354		10,050,222		16,130,484
	1,915,333		1,890,438		1,927,179		2,138,095		2,194,203		3,285,149
	10,971,086		11,642,850		12,772,492		12,588,683		12,778,550		17,987,026
	4,369,625		4,256,359		4,473,844		4,932,017		5,094,970		7,473,023
	4,471,462		4,083,834		3,718,829		6,417,280		4,638,394		5,278,938
	-		-		-		5,181,013		5,351,449		6,952,819
_	819,985	-	1,318,301	_	1,136,630	_	1,068,006	_	1,097,471	_	1,403,235
-	50,259,993	-	49,766,892	-	52,836,827	-	64,748,076	_	65,373,350	_	96,745,229
	5,827,930		6,497,874		6,785,972		7,388,163		8,381,383		8,732,477
	4,406,590		4,886,533		4,623,670		4,499,733		4,351,692		4,052,834
		_		_		_		_		_	
-	135,311,166	-	132,890,295	_	142,671,028	_	162,222,950	_	166,116,085	_	246,695,614
	4,406,054		4,514,124		4,661,737		-		_		-
\$	139,717,220	\$	137,404,419	\$	147,332,765	\$	162,222,950	\$	166,116,085	\$	246,695,614
-		=		=		_		_		=	
\$	1,905,524	\$	1,859,361	\$	1,973,568	\$	2,896,832	\$	3,142,010	\$	3,317,966
-	-,,,	-	-,,	-	-,,,	-	_,,	-	2,2.2,2.2	-	0,000,000
	-		-		-		-		-		-
	104,048		101,527		107,763		158,176		171,564		181,172
	16.722		16 217		17.210				-		-
	16,722		16,317		17,319		25,421		27,573		29,117
	1,496,176		1,459,928		1,549,602		727,864		841,379		909,125
	1,470,170		1,437,726		1,545,002		1,546,665		1,625,659		1,696,069
	11,690,893		12,814,379		13,735,085		17,389,882		17,810,774		18,443,123
	· · · · -		-		· · · · · ·		-				2,522,176
	15,213,363		16,251,512		17,383,337		22,744,840	_	23,618,959		27,098,748
	4,357,355		4,518,884		4,662,337		_		_		_
\$	19,570,718	\$	20,770,396	\$	22,045,674	\$	22,744,840	\$	23,618,959	\$	27,098,748
=		=		=		=		=		-	
ø	(120,007,002)	\$	(116 620 702)	\$	(125 297 (01)	ø	(120 470 110)	ø	(142.407.126)	ø	(210 500 900)
\$	(120,097,803) (48,699)	Э	(116,638,783) 4,760	Þ	(125,287,691) 600	\$	(139,478,110)	\$	(142,497,126)	\$	(219,596,866)
\$	(120,146,502)	\$	(116,634,023)	\$	(125,287,091)	\$	(139,478,110)	\$	(142,497,126)	\$	(219,596,866)
Ψ	(120,110,302)	Ψ.	(110,001,020)	Ψ=	(120,207,071)	Ψ=	(10), (10,110)	Ψ=	(1 .2, .77,120)	Ψ=	(217,570,000)

Thompson School District R2-J Schedule of Changes in Net Position Last Ten Years

(Accrual basis of accounting)

(Unaudited)

	_	2008	_	2009	_	2010	_	2011
General Revenues								
Governmental Activities:								
Property Taxes Levied For:								
General Purpose	\$	28.363.669	\$	30,242,965	\$	30,378,658	\$	29,728,007
Mill Levy Override	Ф	12,456,986	Ф	12,774,017	φ	13,209,662	Ф	12,857,383
Debt Services		11,119,912		11,265,715		12,053,521		12,532,757
		11,119,912		11,205,715		12,055,521		12,332,737
Specific Ownership Taxes Levied For:		4.071.504		1 220 660		4.050.025		2.052.460
General Purpose		4,271,504		4,339,660		4,058,837		3,853,468
Mill Levy Override		687,375		-		-		-
Intergovernmental								
Equalization		59,874,117		62,255,043		64,803,052		57,404,922
Loveland URA Distribution		-		-		-		-
Payments in Lieu of Land Dedication		499,858		313,552		232,579		242,816
Interest and Investment Earnings		4,071,983		1,175,751		317,332		107,407
Grants and Contributions not Restricted to Specific Programs		-		-		-		3,773,100
Miscellaneous		817,438		-		-		-
Transfers		-		-		(58,202)		(71,392)
Total Governmental Activities	-	122,162,842	_	122,366,703	_	124,995,439	_	120,428,468
Business-type Activities:								
Interest and Investment Earnings		4,258		1,584		592		598
Transfers		-		-		58,202		71,392
Total Business-type Activities	-	4,258	_	1,584	_	58,794	_	71,990
Total Primary Government	\$	122,167,099	\$	122,368,287	\$	125,054,233	\$	120,500,458
	-							
Change in Net Position								
Governmental Activities	\$	5,948,079	\$	5,848,079	\$	2,623,261	\$	2,361,037
Business-type Activities		(308,642)		218,461		129,487		188,458
Total Primary Government	\$	5,639,436	\$	6,066,540	\$	2,752,748	\$	2,549,495

The District adopted GASB 65 in 2014. Issuance costs have been restated as of June 30, 2013.

The District adopted GASB 68 in 2015. Prior year financial information has not been restated because comparable information is not available.

-	2012	_	2013	_	2014		2015	_	2016	_	2017	
\$	28,679,943	\$	29,221,467	\$	29,370,651	\$	29,765,495	\$	34,473,827	\$	35,476,107	
	12,884,073		12,866,612		13,100,533		13,050,343		13,895,680		14,001,757	
	12,335,606		10,312,144		10,427,594		10,560,487		10,663,828		10,762,759	
	3,887,262		4,000,549		4,428,291		4,893,796		4,958,453		5,549,436	
	-		-		-		-		-		-	
	59,316,022		60,659,979		63,794,200		68,613,637		67,344,018		69,356,093	
	-		-		207,316		952,587		4,965,571		-	
	387,558		905,621		605,155		774,163		714,098		1,349,264	
	72,712		138,978		113,478		129,381		147,610		328,125	
	89,399		-		-		-		-		-	
	96,008		-		31,752		13,232		-		-	
_	-			_	(46,310)	_	-	_		_		
-	117,748,583		118,105,350	-	122,032,660	-	128,753,121	-	137,163,085	-	136,823,541	
	627		173		322		-		<u>-</u>		_	
	-		-		46,310		-		-		-	
_	627		173	_	46,632	_	-	_		_	-	
\$	117,749,210	\$	118,105,523	\$_	122,079,292	\$	128,753,121	\$	137,163,085	\$_	136,823,541	
\$	(2,349,220)	\$	1,466,567	\$	(3,255,030)	\$	(10,724,989)	\$	(5,334,041)	\$	(82,773,325)	
_	(48,072)		4,933	_	47,232	_		_	<u> </u>	_		
\$ _	(2,397,292)	= \$ =	1,471,500	\$_	(3,207,798)	\$_	(10,724,989)	\$_	(5,334,041)	\$_	(82,773,325)	

#### Thompson School District R2-J

Schedule of Fund Balances, Governmental Funds Last Ten Years (Modified accrual accounting)

(Unaudited)

	_	2008		2009	_	2010	_	2011
General Fund								
Restricted	\$	4,517,882	\$	4,821,889	\$	4,727,990	\$	4,757,546
Unassigned		18,808,539		19,294,606		20,530,456		24,969,474
Total General Fund	_	23,326,421	-	24,116,495	_	25,258,446	_	29,727,020
All Other Governmental Funds								
Nonspendable		-		-		-		-
Restricted		52,872,901		33,834,519		20,842,333		18,416,837
Committed		-		-		-		_
Assigned		-		-		-		3,015,162
Unassigned		2,975,899		3,255,332		3,600,654		_
Total All Other Governmental Funds	_	55,848,800		37,089,851	_	24,442,987		21,431,999
Total Governmental Funds	\$	79,175,221	\$	61,206,346	\$	49,701,433	<u> </u>	51,159,019

The District reclassified the Nutrition Services Fund as a governmental fund in 2015 per compliance with CDE requirements.

_	2012	_	2013	-	2014	-	2015	-	2016	-	2017
\$	4,341,296 24,277,466 28,618,762	\$	3,915,124 25,903,813 29,818,937	\$ _	3,864,166 22,451,258 26,315,424	\$ -	4,009,925 20,268,620 24,278,545	\$	4,080,528 18,287,873 22,368,401	\$ _	4,239,338 15,545,987 19,785,325
	-		-		-		292,882		259,735		229,872
	17,371,971 1,359,266 1,991,507		15,919,938 1,395,017 2,041,795		16,891,756 1,433,645 187,280		27,397,096 1,418,262 1,490,483		19,380,094 1,539,972 2,388,531		21,249,417 1,594,763 1,678,644
-	20,722,744	_	19,356,750	-	1,877,154 20,389,835	=	30,598,723	=	23,568,332	=	24,752,696
\$	49,341,506	\$	49,175,687	\$	46,705,259	\$	54,877,268	\$	45,936,733	\$	44,538,021

Thompson School District R2-J

Schedule of Changes in Fund Balances, Governmental Funds

Last Ten Years

(Modified accrual accounting)

(Unaudited)

		2008	2009		2010		2011
				_	_		
Revenues							
Taxes	\$	56,727,661	\$ 57,546,346	\$	58,780,951	\$	60,845,170
Intergovernmental		70,640,991	73,912,330		78,751,910		76,473,714
Loveland URA Distribution		-	-		-		-
Charges for Services		-	-		-		-
Payments in Lieu of Land Dedication		-	-		-		-
Investment Earnings		4,071,983	1,175,751		317,332		107,407
Other	_	2,631,068	2,832,568	-	1,574,546	_	1,779,721
Total Revenues	-	134,071,703	135,466,995	-	139,424,739	-	139,206,012
Expenditures							
Current:							
Instruction							
Salaries and Benefits		59,207,799	61,456,412		63,192,919		63,024,849
Purchased Services		2,062,371	1,830,410		2,264,059		1,761,663
Supplies and Materials		3,312,954	3,295,393		3,194,067		2,523,932
Other		133,708	128,767		125,206		141,885
Supporting Services							
Pupil Services		8,477,310	8,532,676		10,469,008		9,135,938
Instructional Staff		10,230,511	10,426,810		11,516,102		10,568,331
General Administration		1,179,122	1,055,759		1,057,750		1,040,479
School Administration		7,825,018	7,927,542		8,459,745		8,095,652
Business Services		1,750,356	2,243,707		3,520,988		2,156,866
Maintenance/Operations		20,064,310	17,325,065		10,809,066		12,368,434
Pupil Transportation		3,935,390	4,060,367		4,557,453		4,331,921
Central Supporting Services		3,874,845	3,754,589		3,485,465		3,102,498
Nutrition Services		-	-		-		-
Community Services		737,782	773,917		859,246		1,348,044
Capital Projects		21,550,163	16,014,388		13,015,598		2,544,904
Charter School Allocation		2,257,196	2,722,161		2,764,792		2,747,307
Debt Service:							
Principal		6,115,104	5,933,065		6,231,399		3,761,316
Interest		6,195,782	5,954,842		5,406,789		9,094,407
Bond Issuance Costs		-	-		-		-
Total Expenditures	_	158,909,721	153,435,869	-	150,929,652	_	137,748,426
Excess of Revenues Over (Under) Expenditures	_	(24,838,018)	(17,968,874)		(11,504,913)	_	1,457,586
Other Financing Sources (Uses)							
Debt Issued		_	_		_		-
Debt Premiums		_	_		_		-
Payments to Escrow Agent		_	_		_		_
Transfers In		10,256,580	9,386,336		9,024,938		4,234,946
Transfers Out		(10,256,580)	(9,386,336)		(9,024,938)		(4,234,946)
Total Other Financing Sources (Uses)	-	-	-	-	(5,021,550)	-	-
Net Change to Fund Balance	\$	(24,838,018)	\$ (17,968,874)	\$	(11,504,913)	\$	1,457,586
	_			•		_	
Debt Service as a Percentage of							
Non-Capital Expenditures		8.96%	8.65%		8.44%		9.55%

The District reclassified the Nutrition Services Fund as a governmental fund in 2015 per compliance with CDE requirements.

_	2012	_	2013	_	2014		2015	_	2016	_	2017
\$	58,666,107	\$	56,719,581	\$	57,669,288	\$	58,461,359	\$	63,892,812	\$	65,510,795
	73,941,932		75,120,012		79,274,256		87,891,647		87,432,729		89,901,442
	-		-		207,316		952,587		4,965,571		1,745,357
	-		-		-		3,440,545		3,507,030		3,580,553
	-		-		-		774,163		714,098		1,349,264
	72,712		138,978		113,478		129,381		147,610		328,125
_	2,034,322		2,697,100	_	2,545,889		39,517	_	23,218	_	39,752
_	134,715,073	_	134,675,671	_	139,810,227		151,689,199	_	160,683,068	_	162,455,288
	62,616,552		62,400,347		66,976,839		69,330,670		69,664,733		71,918,171
	1,876,173		1,566,029		1,726,524		1,873,194		2,222,607		2,484,575
	1,995,802		2,440,673		2,902,770		3,163,428		2,361,200		2,965,033
	92,869		141,427		80,687		174,607		66,163		144,203
	8,267,519		8,641,673		9,008,392		9,131,964		9,990,714		10,782,257
	10,512,500		9,464,893		10,862,474		11,634,833		11,157,102		12,657,214
	1,282,987		796,543		691,508		672,401		886,384		891,672
	7,718,718		7,672,001		8,245,479		8,717,228		9,046,390		9,589,989
	1,915,333		1,890,438		1,927,179		2,006,765		2,012,396		2,100,577
	11,759,472		11,447,332		11,929,777		11,864,245		11,898,106		12,644,066
	3,737,798		3,652,732		4,185,317		4,228,728		4,590,664		4,607,771
	3,521,225		3,159,276		3,174,618		3,439,091		4,210,100		3,709,390
	-		-		-		4,916,808		5,067,055		5,220,820
	820,684		1,317,129		1,135,716		1,026,652		1,040,474		1,034,422
	1,864,946		969,874		1,817,897		3,887,327		15,364,952		2,579,769
	5,827,930		6,497,874		6,785,972		7,388,163		8,381,383		8,732,477
	3,610,684		3,855,927		6,053,819		6,434,293		7,030,000		7,495,000
	8,053,027		8,927,322		4,775,687		4,704,958		4,633,180		4,296,594
_	740,029	_		_	-	-	204,197	_		_	-
_	136,214,248		134,841,490	_	142,280,655		154,799,552	_	169,623,603	_	163,854,000
-	(1,499,175)	_	(165,819)	_	(2,470,428)	-	(3,110,353)	-	(8,940,535)	-	(1,398,712)
	84,740,000		-		-		11,515,000		-		-
	14,761,217		-		-		1,594,138		-		-
	(99,819,555)		-		-		(2,707,222)		-		-
	2,643,417		2,040,762		3,092,110		13,335,636		5,743,039		3,916,628
_	(2,643,417)		(2,040,762)	_	(3,092,110)		(13,335,636)	_	(5,743,039)	_	(3,916,628)
_	(318,338)			_	-		10,401,916	_		_	-
\$ _	(1,817,513)	\$	(165,819)	\$ =	(2,470,428)	\$	7,291,563	\$ =	(8,940,535)	\$ =	(1,398,712)
	8.65%		9.54%		7.67%		7.34%		7.59%		7.27%

Year Ended	Residential	Commercial	Vacant	Industrial		
December 31	Property	Property	Land	Property	Utilities	Agricultural
2007	717,213,100	406,573,380	123,795,910	48,864,810	30,160,658	7,197,560
2008	735,048,280	447,662,950	130,864,530	49,900,360	30,908,520	7,141,370
2009	730,081,200	484,216,470	127,303,730	52,167,820	31,828,070	7,285,250
2010	736,192,250	487,165,730	114,140,990	57,292,650	32,667,099	7,550,590
2011	714,094,295	474,059,605	81,454,515	53,399,467	34,906,273	8,034,497
2012	727,146,373	471,328,711	75,694,525	53,744,013	35,577,342	8,268,596
2013	752,165,439	470,234,566	68,000,485	56,548,570	39,505,346	8,968,739
2014	770,621,741	467,848,853	63,564,841	56,899,557	39,499,246	9,059,635
2015	911,790,305	523,152,792	71,707,608	69,877,322	42,538,454	11,129,382
2016	943,539,940	530,258,495	63,857,641	65,497,111	44,783,490	11,313,850

Total Taxable Assessed Value includes urban renewal property values where the tax increment is paid to the urban renewal authoity.

From 2007 to 2016, commercial real property, undeveloped land, personal property and utilities were assessed at 29% of replacement cost calculated on the base year's appraised value.

Residential real property was assessed as follows:

	Assessment	
	Percentage	Base Year
2007	7.96%	2005 appraised value
2008	7.96%	2007 appraised value
2009	7.96%	2007 appraised value
2010	7.96%	2009 appraised value
2011	7.96%	2009 appraised value
2012	7.96%	2011 appraised value
2013	7.96%	2011 appraised value
2014	7.96%	2013 appraised value
2015	7.96%	2013 appraised value
2016	7.96%	2015 appraised value

Sources: Larimer County Assessor's Office, Weld County Assessor's Office and Boulder County Assessor's Office

Note: All residential and commercial real properties are reappraised every two years in the odd year cycle bringing properties to the current market level of valuation. The residential assess rate is set by the Legislature and coincides with changes in the level of value. This is constitutionally required and designed to stabilize the tax burden on residential property. Colorado State Statutes and Constitution limit the annual increase in ad valorem tax yield over the previous year and prohibit any increase in the mill levy, except upon the favorable approval of the electorate. At an election held on November 2, 1999, Larimer County voters approved a measure exempting the County from any revenue or property tax increase limitation; however, tax rates cannot be increased.

Natural Resources	Oil and Gas	Total Taxable Assessed Value	Tax Exempt Property	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
1,591,450	1,640,562	1,337,037,430	282,075,010	41.657	11,144,290,321	12.00%
1,579,880	2,786,440	1,405,892,330	290,974,250	40.974	11,465,943,746	12.26%
1,319,520	7,941,312	1,442,143,372	278,112,430	41.295	11,609,898,993	12.42%
1,192,810	5,070,260	1,441,272,379	283,483,550	41.643	11,669,308,699	12.35%
1,271,515	8,669,615	1,375,889,782	287,307,276	42.310	11,237,179,643	12.24%
1,252,765	14,066,512	1,387,078,837	288,372,057	40.884	11,380,383,646	12.19%
1,244,815	12,554,610	1,409,222,570	301,018,386	40.416	11,688,512,847	12.06%
960,855	16,343,389	1,424,798,117	308,034,787	40.268	11,904,760,584	11.97%
1,014,980	22,609,402	1,653,820,245	329,168,816	38.393	13,964,441,174	11.84%
1,000,310	29,486,433	1,689,737,270	332,498,244	38.349	14,362,926,391	11.76%

**Property Tax Rates** 

Direct and Overlapping Governments (per \$1,000 of Assessed Value) Last Ten Fiscal Years

(Unaudited)

Thompson School District R2-J Rates

Overlapping Rates

					1.1	0	_
			Total			Other	Other
Fiscal	General	Debt	Direct	Larimer	City of	Cities	Special
Year	Fund	Service	Rate	County	Loveland	and Towns	Districts (1)
2008	32.636	9.021	41.657	22.414	9.564	57.325	1,053.890
2009	32.306	8.668	40.974	22.395	9.564	54.936	990.933
2010	32.175	9.120	41.295	22.435	9.564	55.404	1,007.652
2011	32.487	9.156	41.643	22.524	9.564	55.511	1,199.293
2012	32.655	9.655	42.310	22.472	9.564	55.494	1,218.291
2013	32.830	8.054	40.884	22.520	9.564	55.491	1,311.630
2014	32.437	7.979	40.416	22.424	9.564	55.429	1,727.553
2015	32.300	7.968	40.268	22.459	9.564	55.502	2,300.438
2016	31.454	6.939	38.393	21.882	9.564	55.308	2,653.568
2017	31.497	6.852	38.349	22.521	9.564	55.157	2,888.495

Source: Larimer County Assessor's Office

#### Note:

<sup>(1)</sup> This represents the gross millage of all Larimer County special taxing entities within the District boundaries. The total is not representative of the mill levy assessed to an individual taxpayer.

Principal Taxpayers
Current Year and Nine Years Ago
(Unaudited)

			2017				2008	
		Taxable Assessed		Percentage of Total		Taxable Assessed		Percentage of Total
Taxpayer	Value		Rank	Assessed Value		Value	Rank	Assessed Value
G and I VI Promenade LLC	\$	20,938,000	1	1.33%	\$	-		-
Wal-Mart Stores East, LP		14,757,740	2	0.94%		18,324,990	2	1.45%
Public Service Company of Colorado		14,580,700	3	0.92%		8,384,720	5	0.66%
HR Assets LLC		11,860,884	4	0.75%		-		-
Centerra Retail Shops LLC		11,491,250	5	0.73%		-		-
Qwest Corporation		10,901,100	6	0.69%		11,779,300	3	0.93%
John Q. Hammons Hotels		7,105,000	7	0.45%		-		-
Loveland Medical Enterprises LLC		6,090,145	8	0.39%		-		-
Thompson Valley Station Outlet LLC		5,365,435	9	0.34%		-		-
BNSF Railway Company		4,791,700	10	0.30%		-		-
Centerra Lifestyle Center, LLC		-		-		23,912,390	1	1.89%
Agilent Technologies, Incorporated		-		-		10,012,850	4	0.79%
Craig Realty Group-Loveland, LLC		-		-		8,018,500	6	0.63%
Taft Carlise, LLC		-		-		4,174,530	7	0.33%
Waterbury Orchards, LLC		-		-		3,839,610	8	0.30%
Millbrae Square Company		-		-		3,480,000	9	0.28%
Comcast of Colorado II LLC		-		-		3,332,870	10	0.26%
	\$	107,881,954		6.84%	\$	95,259,760		7.53%
Total assessed valuation	\$	1,577,653,289			\$	1,265,077,530		

Sources: Larimer County Assessor's Office, Weld County Assessor's Office and Boulder County Assessor's Office

Property Tax Levies and Collections
Last Ten Years
(Unaudited)

	Year	Taxes Levied		ed within the	Delinquent	Total Col	lection to Date	
Assessment	Ended	for the	Year	of the Levy	Tax			
Year	June 30	Year	Amount	Percentage of Levy	Collections	Amount	Percentage of Levy	
2007	2008	52,699,335	49,269,711	93.5%	2,499,071	51,768,782	98.2%	
2008	2009	54,064,757	49,664,648	91.9%	3,542,038	53,206,686	98.4%	
2009	2010	55,613,207	50,735,191	91.2%	3,986,923	54,722,114	98.4%	
2010	2011	56,072,249	52,371,429	93.4%	4,620,273	56,991,702	101.6%	
2011	2012	54,072,711	51,303,145	94.9%	3,475,700	54,778,845	101.3%	
2012	2013	52,692,995	50,029,889	94.9%	2,689,143	52,719,032	100.0%	
2013	2014	52,985,717	51,118,305	96.5%	2,122,692	53,240,997	100.5%	
2014	2015	53,487,740	51,542,396	96.4%	2,025,167	53,567,563	100.1%	
2015	2016	59,261,073	56,828,127	95.9%	2,106,232	58,934,359	99.4%	
2016	2017	60,501,426	58,429,130	96.6%	1,532,229	59,961,359	99.1%	

Sources: Larimer County Assessor's Office, Weld County Assessor's Office and Boulder County Assessor's Office

Note: Delinquent property tax data is not available from the counties for the district to apply to prior years, therefore property tax collections include delinquent taxes which may make total collections exceed the current year levy.

Ratios of Outstanding Debt by Type (Governmental Only)
Last Ten Years
(Unaudited)

	General				Percentage		
	Obligation	Certificates		Total	of Personal	Per	
Year	Bonds	of Participation	Capital Leases	Government	Income (1)	Capita (1)	
2008	140,947,293	3,815,000	1,435,765	146,198,058	6.48%	2,222	
2009	135,763,598	3,635,000	1,257,700	140,656,298	5.87%	2,171	
2010	130,637,310	3,450,000	1,071,301	135,158,611	5.48%	2,054	
2011	124,096,273	3,260,000	876,179	128,232,452	5.15%	1,925	
2012	116,326,723	3,060,000	671,925	120,058,648	4.69%	1,776	
2013	120,997,488	2,860,000	458,112	124,315,600	4.54%	1,807	
2014	114,058,728	2,650,000	234,293	116,943,021	3.89%	1,606	
2015	106,789,968	12,778,466	-	119,568,434	3.87%	1,661	
2016	99,166,209	11,932,458	-	111,098,667	3.43%	1,495	
2017	91,139,957	11,061,450	-	102,201,407	3.03%	1,374	

Notes: Details regarding the District's outstanding debt can be found in the Notes to the Financials Statements.

The District adopted GASB 65 in 2014.

<sup>(1)</sup> See the Demograpic page in the Statistical Section for personal income and population data.

Ratio of Gross General Bonded Debt to Assessed Value and Gross Bonded Debt per Capita
Last Ten Fiscal Years
(Unaudited)

	Gross	Debt Service Funds	Net	Ratio of Gross Bonded Due to	Gross Bonded Debt per
Year	Bonded Debt	Available	Bonded Debt	Assessed Value (1)	Capita
2008	140,947,293	12,481,784	128,465,509	11.14%	2,142
2009	135,763,598	12,465,223	123,298,375	10.29%	2,095
2010	130,637,310	13,488,987	117,148,323	9.70%	1,985
2011	124,096,273	13,767,050	110,329,223	9.22%	1,863
2012	116,326,723	14,116,172	102,210,551	9.10%	1,721
2013	120,997,488	12,351,178	108,646,310	9.39%	1,759
2014	114,058,728	12,611,056	101,447,672	8.70%	1,567
2015	106,789,968	12,869,000	93,920,968	8.04%	1,483
2016	99,166,209	13,129,412	86,036,797	6.42%	1,335
2017	91,139,957	13,351,499	77,788,458	5.78%	1,225

Sources: Larimer County Assessor's Office, Weld County Assessor's Office and Boulder County Assessor's Office (1) Assessed Value is \$1,577,653,289 for 2016.

Computation of Direct and Overlapping Debt June 30, 2017 (Unaudited)

	Long-Term Debt Outstanding	Percent Applicable to the District (1)		Net Direct and Overlapping Debt
Direct Debt:			_	
Thompson School District R2-J	\$ 102,201,407	100.00%	\$_	102,201,407
Overlapping Debt:				
Town of Berthoud	13,450,000	100.00%		13,450,000
Berthoud Fire District	300,000	31.43%		94,290
Total Overlapping Debt	13,750,000			13,544,290
Total	\$ 115,951,407		\$_	115,745,697

<sup>(1)</sup> Determined by calculating ratio of assessed valuation of taxable property within the District to assessed valuation of the overlapping unit.

Computation of Legal Debt Margin June 30, 2017 Last Ten Years (Unaudited)

	_	2008	_	2009	_	2010	-	2011	_	2012
Assessed value	\$_	1,265,077,530	\$_	1,319,489,370	\$_	1,346,729,792	\$_	1,346,498,784	\$_	1,278,012,549
Debt limit (20% of assessed valuation)	\$	253,015,506	\$	263,897,874	\$	269,345,958	\$	269,299,757	\$	255,602,510
Total net debt applicable to limit	_	140,947,293	_	135,763,598	_	130,637,310	=	124,096,273	_	116,326,723
Legal debt margin	\$_	112,068,213	\$_	128,134,276	\$_	138,708,648	\$_	145,203,484	\$_	139,275,787
Total net debt applicable to the limit as a percentage of debt limit	=	55.71%	=	51.45%	_	48.50%	=	46.08%	=	45.51%

#### Note:

Under state finance law, the outstanding general obligation debt should not exceed 20 percent of total assessed property value.

Sources: Larimer County Assessor's Office, Weld County Assessor's Office and Boulder County Assessor's Office District Financial Records

	2013 2014		2014	2015			2016	_	2017
\$	1,288,846,309	\$_	1,311,008,455	\$_	1,328,293,932	\$	1,543,538,472	\$_	1,577,653,289
\$	257,769,262	\$	262,201,691	\$	265,658,786	\$	308,707,694	\$	315,530,658
	120,997,488	-	114,058,728	_	106,789,968		99,166,209	_	91,139,957
\$	136,771,774	\$_	148,142,963	\$_	158,868,818	\$	209,541,485	\$_	224,390,701
-	46.94%		43.50%	_	40.20%	. <u>-</u>	32.12%	_	28.88%

Principal Employers
Current and Nine Years Ago
(Unaudited)

		2016			2007	
			Percentage			Percentage
			of Total City			of Total City
Employer	Employees	Rank	Employment	<b>Employees</b>	Rank	Employment (b)
Thompson School District R2-J	2,411	1	5.82%	2,322	1	7.07%
Wal-Mart Distribution Center	1,250	2	3.02%	1,225	2	3.73%
U.S. Bank	1,000	3	2.41%	-		-
Agrium/Crop Production Services	900	4	2.17%	-		-
Hach Company	800	5	1.93%	1,100	3	3.35%
City of Loveland	772	6	1.86%	814	6	2.48%
McKee Medical Center (a)	577	7	1.39%	950	4	2.89%
Woodward Governor	360	8	0.87%	-		-
Good Samaritan Society-Loveland	225	9	0.54%	-		-
North Shore Health & Rehab Facility	195	10	0.47%	-		-
Medical Center of the Rockies	-		-	950	5	2.89%
Kroll Factual Data	-		-	354	8	1.08%
Agilent Technologies	-		-	550	7	1.67%
Group Publishing	-		-	324	9	0.99%
Big Thompson Medical Group	-		-	250	10	0.76%
Total	8,490		20.50%	8,839		26.91%
Total City Employment	41,424			32,846		

Sources: City of Loveland December 31, 2016 Comprehensive Annual Financial Report District Financial Records

<sup>(</sup>a) The number for 2007 was not available, therefore, the 2006 number was used.

<sup>(</sup>b) Numbers prior to 2016 reflect full employment, 2016 forward will reflect full time equivalents (FTEs).

Demographic and Economic Statistics
Last Ten Fiscal Years
(Unaudited)

			County		
		Personal	Per Capita		
Fiscal Year	Population	Income	Income (b)	Median	Unemployment
	(thousands)	(millions)	(thousands)	Age	Percentage (a)
2007	65.8	2,256.90	34.3	33.2	2.9
2008	64.8	2,394.75	37.0	35.9	3.7
2009	65.8	2,466.25	37.5	36.9	5.4
2010	66.6	2,487.66	37.4	36.9	8.2
2011	67.6	2,557.54	37.8	35.3	8.7
2012	68.8	2,736.96	39.8	38.7	7.7
2013	72.8	3,009.34	41.3	38.1	6.5
2014	72.0	3,085.71	42.9	37.7	4.8
2015	74.3	3,240.43	43.6	38.4	3.8
2016	74.4	3,372.88	45.3	39.1	3.2

<sup>(</sup>a) Separate City statistics were not previously available, but are available as of 2016 retroactively to 2007

Source: City of Loveland December 31, 2016 Comprehensive Annual Financial Report

<sup>(</sup>b) Larimer County, separate City statistics not available

Thompson School District R2-J

Number of Employees by Function June 30, 2017 (Unaudited)

Employees: (Full and Part Time Positions)	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Administration										
Instructional Central Office Administrators	12	12	9	11	10	8	8	9	9	10
Principals & Asst. Principals	46	47	49	47	45	45	47	48	49	47
Support Central Office Administrators	11	11	12	11	10	9	9	6	8	8
Teaching Staff										
Teachers	1024	1031	1037	972	906	895	939	937	931	950
Substitute Teachers	375	254	408	438	391	484	491	568	524	472
Guidance Counselors	43	44	43	39	37	36	35	37	44	46
Media Specialist	9	9	9	9	9	9	7	7	7	8
Teacher Aides	187	195	212	166	172	175	193	197	195	210
Support Services										
Nurses, Psychologists, and Social Workers	31	35	32	30	29	31	32	32	31	34
Pupil Transportation	118	125	128	114	99	99	99	98	97	96
Personnel Services	12	12	11	9	9	9	9	9	12	12
Operations and Maintenance	160	173	164	162	156	145	149	144	144	141
Fiscal Services and Data Processing	15	14	16	16	16	14	14	14	14	14
School Building Clerical	141	147	148	137	125	119	123	124	118	121
Other Professional Support Staff	152	152	156	134	124	121	128	132	134	141
Other Clerical Support	31	30	31	26	22	19	19	22	21	21
Food Services	112	117	115	86	74	72	73	69	73	76
Total _	2,479	2,408	2,580	2,407	2,234	2,290	2,375	2,453	2,411	2,407

Source: Thompson School District Human Resources Department

Operating Indicators June 30, 2017 (Unaudited)

	2008	2009	_	2010	-	2011	 2012	 2013	 2014	2015	2016	2017
Funding per Student \$	6,279	\$ 6,530	\$	6,714	\$	6,461	\$ 6,140	\$ 6,145	\$ 6,308	\$ 6,665	\$ 6,938	\$ 7,045
Funded Pupil Count	14,419.5	14,486.4		14,491.7		14,469.9	14,672.9	14,903.3	15,115.6	15,122.3	15,064.9	15,252.0
Total Funding per School Finance Act \$	90,540,041	\$ 94,596,192	\$	97,297,274	\$	93,490,024	\$ 90,091,606	\$ 91,580,779	\$ 95,349,205	\$ 100,790,130	\$ 104,520,276	\$ 107,450,340

Source: Thompson School District Finance Department

**Thompson School District R2-J** School Building Information June 30, 2017

(Unaudited)

		Г	Enrollment History by Fiscal Year					
Schools	Sq. Ft.	Capacity	2017	2016	2015	2014	2013	2012
Elementary Schools								
Berthoud	50,050	480	431	474	433	397	380	378
BF Kitchen	33,800	280	226	219	227	214	223	217
Big Thompson	29,100	255	221	220	207	184	171	185
Carrie Martin	33,350	280	220	240	232	245	270	281
Centennial	57,750	530	455	457	466	462	403	399
Cottonwood Plains	57,400	530	416	446	424	408	413	416
Coyote Ridge	58,300	375	368	339	360	361	374	341
Garfield	34,900	300	266	245	252	267	275	276
High Plains	63,563	550	391	-	-	_	-	-
Ivy Stockwell	36,050	355	312	301	318	323	307	317
Laurene Edmondson	32,650	280	214	210	235	250	246	211
Lincoln	40,500	355	213	208	222	220	220	223
Mary Blair	49,150	480	326	375	387	389	405	435
Monroe	51,050	505	227	294	292	305	333	330
Namaqua	51,550	505	312	323	329	367	380	372
Ponderosa	71,500	550	419	445	449	462	457	431
Sarah Milner	36,700	405	318	298	314	336	338	307
Stansberry	31,800	280	199	225	212	207	213	223
Truscott	45,700	330	246	257	240	265	261	281
Van Buren	32,800	300	142	150	189	197	202	199
Winona	65,500	550	405	442	443	466	433	418
Middle Schools								
Bill Reed	146,500	900	658	685	709	695	701	660
Conrad Ball	96,100	810	553	638	667	659	660	642
Lucile Erwin	115,500	900	919	879	903	888	888	850
Turner	72,750	770	464	438	425	460	449	465
Walt Clark	96,850	900	481	494	481	477	508	530
High Schools								
Berthoud	143,100	990	714	727	693	678	646	623
Ferguson	43,000	185	127	103	124	120	112	131
Loveland	211,250	1,500	1,617	1,530	1,535	1,521	1,490	1,517
Mountain View	252,300	1,475	1,218	1,268	1,253	1,208	1,127	1,118
Thompson Valley	218,000	1,475	1,209	1,177	1,246	1,238	1,278	1,328
Totals	2,358,513	18,380	14,287	14,107	14,267	14,269	14,163	14,104

Source: Thompson School District Planning Department

2011	2010	2000	2000	
2011	2010	2009	2008	
432	419	441	424	
250	215	206	195	
206	183	176	192	
304	317	341	322	
417	417	396	342	
426	433	448	555	
347	295	274	-	
258	294	286	261	
-	-	-	201	
334	334	325	342	
227	246	244	289	
249	366	366	394	
423	487	484	496	
305	352	385	392	
396	481	484	509	
370	_	_	-	
312	328	334	336	
243	253	244	241	
302	284	272	282	
212	274	258	269	
440	435	413	407	
650	618	621	604	
646	621	640	703	
874	854	882	836	
407	421	413	426	
574	586	643	683	
314	300	043	003	
626	623	641	677	
138	125	105	99	
1,553	1,641	1,689	1,678	
1,103	1,041	1,107	1,201	
1,330	1,364	1,436	1,475	
1,550	1,504	1,150	1,175	
14,354	14,347	14,554	14,630	



# **COMPLIANCE SECTION**





### Swanhorst & Company LLC



Board of Education Thompson School District R2-J Loveland, Colorado

# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate discretely presented component units and remaining fund information of the Thompson School District R2-J as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the basic financial statements of the Thompson School District R2-J, and have issued our report thereon dated November 27, 2017. Our report includes a reference to other auditors who audited the financial statements of the New Vision Charter School, as described in our report on the Thompson School District R2-J's financial statements. The financial statements of the New Vision Charter School and the Loveland Classical Schools were not audited in accordance with *Government Auditing Standards*.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Thompson School District R2-J's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Thompson School District R2-J's internal control. Accordingly, we do not express an opinion on the effectiveness of the Thompson School District R2-J's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Thompson School District R2-J's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the Thompson School District R2-J's internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Thompson School District R2-J's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Thompson School District R2-J's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Thompson School District R2-J's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

November 27, 2017

Enanhunt a ampany M



Board of Education Thompson School District R2-J Loveland, Colorado

# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM, INTERNAL CONTROL OVER COMPLIANCE, AND THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY THE UNIFORM GUIDANCE

#### Report on Compliance for Each Major Federal Program

We have audited the Thompson School District R2-J's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Compliance Supplement* that could have a direct and material effect on each of the Thompson School District R2-J's major federal programs for the year ended June 30, 2017. The Thompson School District R2-J's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of the federal awards applicable to its federal programs.

#### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Thompson School District R2-J's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Thompson School District R2-J's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Thompson School District R2-J's compliance.

#### Opinion on Each Major Federal Program

In our opinion, the Thompson School District R2-J complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2017.

#### Report on Internal Control Over Compliance

Management of the Thompson School District R2-J is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Thompson School District R2-J's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Thompson School District R2-J's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of the Thompson School District R2-J's internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

#### Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, each major fund, and the aggregate discretely presented component units and remaining fund information of the Thompson School District R2-J as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the basic financial statements of the Thompson School District R2-J. We issued our report thereon dated November 27, 2017, which contained unmodified opinions on those financial statements. We did not audit the financial statements of the New Vision Charter School, which represent 16 percent and 37 percent, respectively, of the assets and revenues of the discretely presented component units. Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the New Vision Charter School, is based solely upon the report of the other auditors. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Thompson School District R2-J's basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling the information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Enandunta ampany UL

November 27, 2017

#### THOMPSON SCHOOL DISTRICT R2-J SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2017

Summary of Auditors' Results				
Financial Statements				
Type of auditors' report issued: unmodified				
Internal control over financial reporting:				
• Material weaknesses identified?	-	_yes	X	no
Significant deficiencies identified that are				
not considered to be material weaknesses?		_yes	X	none reported
Noncompliance material to financial				
statements noted?		_yes	X	_no
Federal Awards				
Internal control over major federal programs:				
• Material weaknesses identified?		yes	X	_no
Significant deficiencies identified that are				
not considered to be material weaknesses?		_yes	X	none reported
Type of auditors' report issued on compliance for major federal progra	ams: unmo	dified		
Any audit findings disclosed that are				
required to be reported in accordance				
with 2 CFR 200.516(a)?	-	_yes	X	no
Identification of major federal programs:				
Special Education Cluster				
84.027 Special Education				
84.173 Special Education Preschool				
Dollar threshold used to distinguish				
between type A and type B programs: \$750,000				
Auditee qualified as low-risk auditee?	X	yes		_no

#### **Financial Statement Findings**

The audit of the financial statements did not disclose significant deficiencies in internal control that would be considered material weaknesses, and did not disclose fraud, noncompliance, or abuse that were material to those financial statements.

#### **Federal Awards Findings and Questioned Costs**

The audit of federal awards did not disclose significant deficiencies in internal control that would be considered material weaknesses, and did not disclose instances of noncompliance or abuse that were material to those federal awards.



#### Thompson School District R2-J Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2017

Federal Grantor/Pass - Through Grantor Program Title	Pass-Through Entity Grant Code	Federal CFDA Number	Grant Expenditures
U.S. Department of Education			
Passed Through State Department of Education			
Title I	4010,5010	84.010	\$ 1,641,019
Special Education Cluster			
Special Education	4027	84.027	2,788,845
Special Education Preschool	4173	84.173	74,765
Supporting Effective Instruction	4367	84.367	356,891
English Language Acquisition	4365	84.365	27,689
Race to the Top - Early Learning Challenge	5412	84.412	21,617
Twenty-First Century Community Learning Centers	5287	84.287	54,159
Advanced Placement Program	5330	84.330	2,156
Education for Homeless Children and Youth	5196	84.196	19,597
Passed Through State Community Colleges System			
Career and Technical Education		84.048	99,093
TOTAL U.S. DEPARTMENT OF EDUCATION			5,085,831
U.S. Department of Agriculture			
Passed through State Department of Human Services			
Child Nutrition Cluster			
Food Donation		10.555	356,945
Passed Through State Department of Education			
Child Nutrition Cluster			
School Breakfast Program	4553	10.553	800,649
National School Lunch Program	4555	10.555	2,198,036
Summer Food Service Program for Children	4559	10.559	108,756
Child Nutrition Discretionary Grants Limited Availability	5579	10.579	21,944
Passed Through State Department of Public Health & Environment			
Child and Adult Care Food Program		10.558	23,939
TOTAL U.S. DEPARTMENT OF AGRICULTURE			3,510,269
U.S. Department of Health and Human Services			
Direct Program			
Head Start		93.600	1,109,106
Passed Through State Department of Education			
Substance Abuse and Mental Health Services	7243	93.243	386,558
TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			1,495,664
U.S. Department of Transportation			
Passed Through State of Colorado			
Highway Planning and Construction Cluster			
Highway Planning and Construction		20.205	29,552
TOTAL FEDERAL FINANCIAL ASSISTANCE			\$ 10,121,316

# Thompson School District R2-J Notes to Schedule of Expenditures of Federal Awards June 30, 2017

#### Note (1) Basis of Presentation

The accompanying schedule of expenditures of federal awards is presented in accordance with the requirements of 2 CFR Part 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), using the accrual basis of accounting. Therefore, some amounts presented in this schedule may differ from amounts presented in the financial statements.

#### **Note (2) Indirect Costs**

The District has elected not to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.



# **Colorado Department of Education**

### **Auditors Integrity Report**

District: 1560 - THOMPSON R2-J Fiscal Year 2016-17 Colorado School District/BOCES

Revenues, Expenditures, & Fund Balance by Fund

Fund <sup>-</sup>	Type &Number	Beg Fund Balance & Prior Per Adj (6880*)		0001-0999 Total Expenditures & Other	6700-6799 & Prior Per Adj (6880*)
G	overnmental	+	Sources	Uses -	Ending Fund Balance
0	General Fund	22,304,401	116,825,453	119,413,629	19,716,225
8	Risk Mgmt Sub-Fund of General Fund	64,000	1,371,821	1,366,721	69,100
9	Colorado Preschool Program Fund	0	697,307	697,307	05,100
	b- Total	22,368,401	118,894,581	121,477,657	19,785,325
	harter School Fund	2,201,476	9,859,182	9,597,166	2,463,492
	9 Special Revenue Fund	5,086,502	3,578,910	2,215,311	6,450,101
)6	Supplemental Cap Const, Tech, Main. Fund	0	0	2,213,311	0,450,101
21	Food Service Spec Revenue Fund	647,061	5,280,936	5,220,820	707,177
22	Govt Designated-Purpose Grants Fund	2,693,125	10,597,601	10,211,927	3,078,800
.3	Pupil Activity Special Revenue Fund	2,033,123	0	0	3,078,000
.5	Full Day Kindergarten Mill Levy Override	0	0	0	0
5	Transportation Fund	0	0	0	0
1	Bond Redemption Fund	13,129,411	10,788,769	10,566,681	13,351,499
9	Certificate of Participation (COP) Debt Service Fund	13,123,411	0	0	0
ļ1	Building Fund	161,173	1,347,267	1,508,440	0
12	Special Building Fund	0	0	0	0
.3	Capital Reserve Capital Projects Fund	1,851,059	3,237,951	3,923,891	1,165,119
16	Supplemental Cap Const, Tech, Main Fund	0	0	0	0
		48,138,208	163,585,197	164,721,893	47,001,512
	Totals	40,130,200	103,303,137	107,721,000	47,001,312
	Proprietary				
0	Other Enterprise Funds	0	0	0	0
4 (63)	Risk-Related Activity Fund	0	0	0	0
	9 Other Internal Service Funds	0	0	0	0
	Totals	0	0	0	0
	Fiduciary				
0	Other Trust and Agency Funds	0	0	0	0
2	Private Purpose Trust Fund	83,322	60,569	58,967	84,924
3	Agency Fund	0	0	0	0
4	Pupil Activity Agency Fund	1,272,543	2,956,840	2,919,376	1,310,008
9	GASB 34:Permanent Fund	0	0	0	0
85	Foundations	1,354,711	637,504	725,212	1,267,003
	tals	2,710,576	3,654,914	3,703,555	2,661,935

FINAL

### EMMA, CONTINUING DISCLOSURE SECTION

This part of the Thompson School District's comprehensive annual financial report presents certain information about tax exempt bonds that arises after the initial issuance of the bonds. This information generally reflects the financial or operating condition of the issuer (or the other party responsible for the repayment of some or all of the bonds, an "obligor") as it changes over time, as well as specific events occurring after issuance that can have an impact on the ability of issuer or obligated person to pay amounts owing on the bonds, the value of the bonds if it is bought or sold prior to its maturity, the timing of repayment of principal, and other key features of the bonds.

Contents	<u>Pages</u>
District Enrollment, Historical Enrollment as of October Student Counts	117
History of District's Mill Levy	118
History of District's Assessed Valuation	119
History of District's Property Tax Collections	120
History of General Fund Revenues, Expenditures and Fund Balances	122-123
General Fund Budget Summary and Comparison	124
General Obligation Debt Ratios, Historical Debt Ratios (as of June 30)	125

# District Enrollment Historical Enrollment as of October Student Counts (Unaudited)

### Percent Increase Based Upon Total

School Year	Enrollment	Enrollment		
2008	15,304	0.26%		
2009	15,332	0.18%		
2010	15,225	-0.70%		
2011	15,310	0.56%		
2012	15,655	2.25%		
2013	16,042	2.47%		
2014	16,210	1.05%		
2015	16,133	-0.48%		
2016	16,043	-0.56%		
2017	16,280	1.48%		

# Thompson School District R2-J History of District's Mill Levy (Unaudited)

	<b>General Fund</b>	<b>Bond Fund</b>	Mill Levy		Total
School Year	Mill Levy	Mill Levy	Override	<b>Abatements</b>	Mill Levy
2008	22.360	9.021	10.078	0.198	41.657
2009	22.360	8.668	9.834	0.112	40.974
2010	22.360	9.120	9.719	0.096	41.295
2011	22.360	9.156	9.720	0.407	41.643
2012	22.360	9.655	10.018	0.277	42.310
2013	22.360	8.054	9.969	0.501	40.884
2014	22.360	7.979	9.870	0.207	40.416
2015	22.360	7.968	9.796	0.144	40.268
2016	22.360	6.939	9.008	0.086	38.393
2017	22.360	6.852	8.898	0.239	38.349

# History of District's Assessed Valuation (Unaudited)

Levy / Collection								
Year	Larimer County	<b>Weld County</b>	<b>Boulder County</b>	Total	Percent Change			
2008	1,325,640,340	7,571,380	3,825,710	1,337,037,430	11.9%			
2009	1,392,933,820	9,107,810	3,850,700	1,405,892,330	5.1%			
2010	1,427,021,812	11,338,520	3,783,040	1,442,143,372	2.6%			
2011	1,428,017,910	9,438,100	3,816,369	1,441,272,379	-0.1%			
2012	1,361,162,945	11,196,000	3,530,837	1,375,889,782	-4.5%			
2013	1,369,737,812	13,731,010	3,610,015	1,387,078,837	0.8%			
2014	1,391,202,663	14,153,877	3,866,030	1,409,222,570	1.6%			
2015	1,406,505,209	14,532,160	3,760,748	1,424,798,117	1.1%			
2016	1,634,814,386	15,082,540	3,923,319	1,653,820,245	16.1%			
2017	1,650,085,690	35,755,870	3,895,710	1,689,737,270	2.2%			

# History of District's Property Tax Collections (Unaudited)

Assessment	Collection			
Year	Year	<b>Total Taxes Levied</b>	<b>Taxes Collected</b>	<b>Percent Collected</b>
2007	2008	52,699,335	51,768,782	98.2%
2008	2009	54,064,757	53,206,686	98.4%
2009	2010	55,613,207	54,722,114	98.4%
2010	2011	56,072,249	56,991,702	101.6%
2011	2012	54,072,711	54,778,845	101.3%
2012	2013	52,692,995	52,719,032	100.0%
2013	2014	52,985,717	53,240,997	100.5%
2014	2015	53,487,740	53,567,563	100.1%
2015	2016	59,261,073	58,934,359	99.4%
2016	2017	60,501,426	59,961,359	99.1%



**Thompson School District R2-J**History of General Fund Revenues, Expenditures and Fund Balances (Unaudited)

	2008	2009	2010	2011	2012	2013		
Revenues			·					
Taxes								
Local Property-School Finance Act \$	28,191,884 \$	29,166,954 \$	29,734,849 \$	31,039,495 \$	29,259,082 \$	29,268,775		
Local Property-Mill Levy Override	12,456,986	12,774,017	12,933,744	13,419,450	13,042,059	13,019,306		
Specific Ownership	4,958,879	4,339,660	4,058,837	3,853,468	3,887,262	4,000,549		
Intergovernmental								
Equalization Entitlements	59,874,117	62,255,043	64,803,052	57,404,922	59,316,022	60,659,979		
Special Education	2,762,719	2,730,768	2,856,876	2,945,718	2,672,906	2,814,051		
Vocational Education	251,286	393,204	545,397	511,729	482,041	381,172		
Transportation	803,700	752,676	862,440	972,871	953,060	1,022,447		
Other Federal Grants	-	-	-	3,892,585	162,482	68,142		
Charter School Chargebacks	-	-	-	-	730,892	887,200		
Other	817,438	1,007,077	1,550,352	1,435,156	1,144,814	758,453		
Investment Earnings	971,526	86,667	198,062	53,806	35,277	103,387		
Total Revenues	111,088,535	113,506,066	117,543,609	115,529,200	111,685,897	112,983,461		
Expenditures								
Current Operating								
Instruction	55,012,848	58,075,317	59,894,659	60,900,240	60,677,590	60,841,196		
Supporting Services	43,201,899	45,021,472	47,256,194	45,503,134	43,042,411	41,721,050		
Capital Outlay	1,242,767	719,943	593,237	718,591	602,807	682,404		
Charter School Allocation	-	-	-	-	5,827,930	6,497,874		
Total Expenditures	99,457,514	103,816,732	107,744,090	107,121,965	110,150,738	109,742,524		
Excess of Revenues Over (Under) Expenditures	11,631,021	9,689,334	9,799,519	8,407,235	1,535,159	3,240,937		
Other Financing Sources (Uses)								
Transfers Out	(9,687,728)	(8,899,260)	(8,657,568)	(4,234,946)	(2,643,417)	(2,040,762)		
Net Change In Fund Balances	1,943,293	790,074	1,141,951	4,172,289	(1,108,258)	1,200,175		
Fund Balances - Beginning of the Year	21,383,128	23,326,421	24,116,495	25,554,731	29,727,020	28,618,762		
Fund Balances - End of the Year \$	23,326,421 \$	24,116,495 \$	25,258,446 \$	29,727,020 \$	28,618,762 \$	29,818,937		

Difference in ending June 30, 2010 balance and the beginning July 1, 2010 is due to a restatement of fund balance due to a GASB 54 requirement that the Severance Fund and the Interscholastic Athletics/Activities Fund (previously reported separately) are to be included in the General Fund for 2010/2011. Difference in ending June 30, 2006 balance and the beginning July 1, 2007 is due to a restatement of fund balance due to the Risk Management Fund (a previously reported Internal Services Fund) was closed and is now reported in the General Fund. An increase of \$149,869.

Sources: District Comprehensive Annual Financial Reports for years ended June 30, 2009-June 30, 2016; and the District.

_	2014	 2015		2016		2017
\$	29,675,067	\$ 29,896,023	\$	34,410,569	\$	35,239,167
	13,071,303	13,073,884		13,860,291		14,007,199
	4,428,291	4,893,796		4,958,453		5,549,436
	63,794,200	68,613,637		67,344,018		69,356,093
	3,146,620	3,343,434		3,295,248		3,149,449
	326,140	432,096		617,848		438,570
	1,020,396	1,036,797		1,081,771		1,025,549
	67,079	-		120,634		18,406
	952,278	1,035,075		1,245,964		1,341,972
	755,241	839,822		1,031,973		1,171,172
	72,034	54,989		106,464		243,468
_	117,308,649	 123,219,553		128,073,233		131,540,481
	65,216,824	68,502,531		68,290,676		70,648,085
	44,391,604	45,518,203		46,936,538		49,962,439
	1,325,652	1,062,017		631,741		863,928
	6,785,972	7,388,163		8,381,383		8,732,477
	117,720,052	 122,470,914		124,240,338		130,206,929
_	(411,403)	 748,639		3,832,895		1,333,552
_	(3,092,110)	 (2,785,518)		(5,743,039)		(3,916,628)
	(3,503,513)	(2,036,879)	(2,036,879)			(2,583,076)
_	29,818,937	 26,315,424		24,278,545	. ,	22,368,401
\$_	26,315,424	\$ 24,278,545	\$	22,368,401	\$	19,785,325

Thompson School District R2-J General Fund Budget Summary and Comparison (Unaudited)

	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2016-17	2017-18
	Budget Budget Budget		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Year End	Budget
											(audited)	
Fund Balance - Beginning of Year	\$ 21,383,128	\$ 23,326,421 \$	24,116,495 \$	25,258,446 \$	29,727,020 \$	28,618,762 \$	29,818,937	\$ 26,315,424 \$	24,278,545 \$	19,600,197 \$	22,368,401	17,859,560
REVENUES												
School Finance Act												
Property taxes	28,116,646	29,503,782	30,112,878	30,107,713	28,576,361	28,818,457	29,314,149	29,700,652	31,990,765	35,446,569	35,239,167	36,403,208
Specific ownership taxes	3,546,159	4,490,321	2,380,066	2,207,174	2,106,762	2,079,791	2,236,977	2,472,616	2,528,596	2,824,621	3,257,668	2,989,675
State equalization	60,370,096	62,758,819	67,101,409	56,985,336	59,349,418	60,456,717	63,831,868	68,644,716	69,722,273	68,245,587	69,356,093	72,587,269
SFSF		-	-	1,098,337	-	-	-	-	-		-	
Total School Finance Act Funding	92,032,901	96,752,922	99,594,353	90,398,560	90,032,541	91,354,965	95,382,994	100,817,984	104,241,634	106,516,777	107,852,928	111,980,152
Mill Levy Override and Other												
Property taxes from overrides	12,614,481	12,793,488	12,978,760	13,170,517	13,087,970	12,848,509	12,940,685	12,940,685	13,905,685	14,036,939	14,007,199	14,040,000
Specific ownership taxes	750,000	-	1,597,489	1,440,000	1,677,652	1,513,399	2,149,674	1,796,022	2,256,668	2,204,555	2,291,768	2,307,427
Education Jobs Fund	-	-	-	2,718,609	89,399	-	-	-	-	-	-	-
Transportation reimbursement	722,756	728,055	728,055	834,068	903,055	988,354	988,273	1,015,945	1,024,421	1,068,412	1,025,549	1,087,783
ECEA funding	2,449,751	2,449,751	2,449,751	2,656,359	2,705,979	2,839,850	3,252,845	3,349,801	3,359,791	3,476,306	3,149,449	3,387,515
Vocational education reimbursement	247,000	247,000	247,000	475,000	478,275	400,000	296,000	304,000	333,352	476,361	438,570	330,403
Indirect cost reimbursement	-	-	-	-	270,000	254,400	227,500	227,500	227,500	226,800	289,246	233,150
Charter school chargebacks	-	-	-	-	713,185	924,540	950,123	955,093	1,036,703	1,167,891	1,341,972	1,274,636
Investment earnings	428,875	548,466	109,693	75,250	19,000	15,000	44,400	44,400	55,000	78,320	243,468	177,891
Instructional materials fees	-	-	-	-	-	225,000	205,000	170,000	153,611	140,819	153,452	136,839
E-rate reimbursements	-	-	-	-	160,000	165,000	165,000	165,000	165,000	135,911	215,134	215,133
Cell & broadband leases	-	-	-	-	80,000	72,192	72,192	73,000	73,000	87,226	97,033	61,417
National forest & other	655,767	665,037	1,215,037	962,000	578,819	54,500	74,500	117,000	124,200	274,539	434,713	339,539
Total Mill Levy Override and Other	17,868,630	17,431,797	19,325,785	22,331,803	20,763,334	20,300,744	21,366,192	21,158,446	22,714,931	23,374,078	23,687,553	23,591,733
Total Revenues	109,901,531	114,184,719	118,920,138	112,730,363	110,795,875	111,655,709	116,749,186	121,976,430	126,956,565	129,890,855	131,540,481	135,571,885
EXPENDITURES												
Student instruction	59,706,357	63,295,023	65,831,236	67,486,504	62,138,492	63,282,941	66,938,929	70,131,577	70,718,872	72,190,892	71,131,371	74,331,478
Student support	5,494,514	5,592,436	5,624,216	5,497,370	7,410,581	6,686,447	7,412,140	7,091,600	7,785,136	7,636,909	8,252,909	8,524,441
Instruction support	8,221,488	10,747,335	10,446,927	9,697,565	8,532,848	7,557,795	8,664,884	9,160,567	9,683,972	10,637,770	10,334,103	11,473,461
General administration	754,137	815,644	1,011,376	1,007,344	841,282	821,292	703,609	670,265	696,554	767,804	893,309	779,072
School administration	7,228,363	7,587,718	7,837,013	7,938,795	7,450,561	7,411,592	7,946,734	8,117,509	8,432,580	8,817,955	9,035,045	8,971,625
Business services	1,922,814	2,386,547	2,502,442	2,436,041	2,021,002	1,935,047	1,988,740	2,033,068	2,063,896	2,143,197	2,112,323	2,107,901
Facilities/operations	10,376,090	10,718,874	11,050,929	11,195,623	10,883,378	10,856,138	11,210,242	11,666,498	11,738,259	12,213,239	11,828,422	12,724,198
Student transportation	3,375,280	3,712,832	3,424,229	3,690,532	3,914,538	3,622,188	3,952,415	4,111,192	4,369,763	4,674,322	4,291,393	4,842,284
Central support	3,256,561	3,435,924	3,112,654	3,318,707	3,639,769	3,430,779	3,602,752	3,498,145	3,649,064	3,913,144	3,595,577	3,884,491
Allocation to charters	2,196,250	2,697,368	2,775,478	2,757,390	5,829,408	6,483,540	6,788,556	7,390,194	8,357,645	8,799,690	8,732,477	9,313,040
Transfers to other funds	9,576,710	9,020,560	8,838,453	4,244,206	2,651,416	2,115,562	2,947,825	2,835,837	5,743,039	3,418,418	3,916,628	3,516,024
Total Expenditures	112,108,564	120,010,261	122,454,953	119,270,077	115,313,275	114,203,321	122,156,826	126,706,452	133,238,780	135,213,340	134,123,557	140,468,016
Net Change in Fund Balance	(2,207,033)	(5,825,542)	(3,534,815)	(6,539,714)	(4,517,400)	(2,547,612)	(5,407,640)	(4,730,022)	(6,282,215)	(5,322,485)	(2,583,076)	(4,896,131)
Fund Balance - End of Year	\$ 19,176,095	\$ 17,500,879 \$	20,581,680 \$	18,718,732 \$	25,209,620 \$	26,071,150 \$	24,411,297	21,585,402 \$	17,996,330 \$	14,277,712 \$	19,785,325 \$	12,963,429

Sources: District Adopted Budgets

General Obligation Debt Ratios Historical Debt Ratios (as of June 30)

(Unaudited)

	2008	2009	2010	2011		2012		2013		2014		2015		2016		2017
Debt Outstanding	\$ 128,404,737	\$ 122,829,737	\$ 116,969,737	\$ 113,593,544	\$	110,402,114	\$	106,960,000	\$	101,340,000	\$	95,390,000	\$	89,085,000	\$	82,340,000
Estimated Population	102,005	103,200	104,236	105,485		107,858		110,523		111,683		111,152		110,532		112,165
Debt Per Capita	\$ 1,259	\$ 1,190	\$ 1,122	\$ 1,077	\$	1,024	\$	968	\$	907	\$	858	\$	806	\$	734
Assessed Value	\$ 1,337,037,430	\$ 1,405,892,330	\$ 1,442,143,372	\$ 1,441,272,379	\$	1,375,889,782	\$	1,387,078,837	\$	1,409,222,570	\$	1,424,798,117	\$	1,653,820,245	\$ :	1,689,737,270
Ratio of Debt to Assessed Value	9.60%	8.74%	8.11%	7.88%		8.02%		7.71%		7.19%		6.69%		5.39%		4.87%
Personal Income Per Capita																
(Larimer County)	\$ 39,746	\$ 37,655	\$ 38,546	\$ 44,179	\$	45,775	\$	46,610	\$	48,730	\$	50,410	\$	52,059	\$	N/A
Ratio of Debt Per Capita to Personal																
Income Per Capita	3.17%	3.16%	2.91%	2.44%		2.24%		2.08%		1.86%		1.70%		1.55%		N/A

Includes \$71,959,900; \$86,402,960; \$95,413,580; \$94,773,595; \$97,877,233; \$98,232,528; \$98,214,115; \$96,504,185; \$110,281,773 and \$112,083,981 for incremental assessed valuation attributable to the various Larimer County Urban Renewal Authorities in the 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017 levy years, respectively, in excess of "base" valuation in tax increment areas from which the District does not receive property tax revenues.

Sources: District Comprehensive Annual Financial Report for the year ended June 30, 2008-2017; State of Colorado, Division of Property Taxation, Annual Reports 2007-2010; Regional Economics Information System Bureau of Economic Analysis.