

# Monomoy FY20 Voted Budget

March 25, 2019

for Distribution to School Committee, Selectmen and FinComs

Scott Carpenter, Superintendent  
Katie Isernio, Business Manager



# Budget Timeline Process

ACTIVITY	DATE
Meetings with Town Managers and Finance Directors: Monomoy, Chatham, & Harwich	Monthly and ongoing
Principals and Administrators input FY20 DRAFT Budget information	October 11, 2018
Budget meetings with each Principal and Athletic Director	November 1 through 18, 2019
Meetings with MRSC Budget subcommittee	December 19, 2018 January 10, 2019
First DRAFT Budget to School Committee	December 13, 2019
Budget Discussion at School Committee Meeting	December 13, 2018
Budget Discussion at School Committee Meeting	January 10, 2019
First Draft Budget provided to Towns and placed in Libraries	January 15, 2019
Budget Presentation at School Committee Meeting	January 31, 2019
Presentation to Harwich BOS and FinCom	February 4, 2019
Community Forum at the Harwich Community Center	February 5, 2019
Presentation to Chatham BOS and FinCom	February 11, 2019
FY20 MRSC Budget Public Hearing	February 12, 2019
FY20 MRSC Budget Vote	March 14, 2019
Submit MRSC approved FY20 budget to both Towns	March 15, 2019
Harwich Town Meeting	May 6, 2019
Chatham Town Meeting	May 13, 2019

# Budget Development Guidelines

- △ Support the district's Mission Statement
  - △ *Monomoy Regional School District is a community of learners of all ages focused on building knowledge, positive character, and resiliency in a safe, supportive, creative, and challenging environment*
- △ Support advancement of the district's new 2018-2022 Strategic Plan Objectives
  - △ Expand Community Engagement and Partnerships
  - △ Strengthen Social and Emotional Well-Being
  - △ Close the Achievement Gap
  - △ Improve Curriculum, Instruction and Assessment for All Learners
- △ Maintain programs across the grade-levels and educationally supportive class size guidelines of 19±2 students per class at the middle & high school level 18±1 at the elementary level
- △ Complementary to the budgets and fiscal circumstances of the Towns of Chatham and Harwich.

# Enrollment, Class Size, and Administrative Size

# District Enrollment

*This slide depicts actual enrollment in Monomoy's classrooms, which is different than foundation enrollment.*

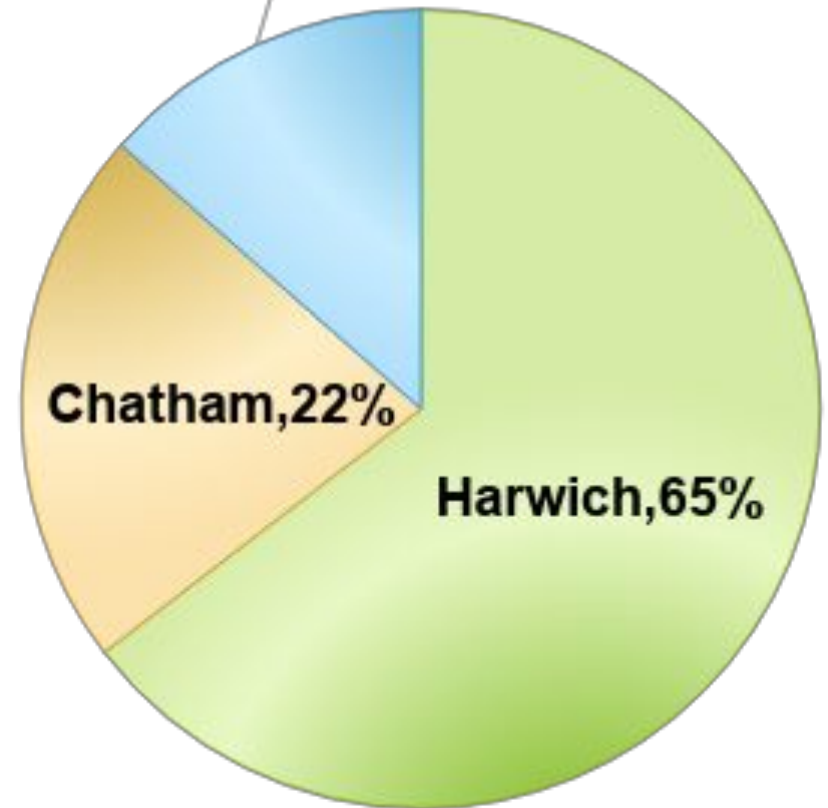
*Foundation enrollment includes school choice students who live in Chatham and Harwich yet chose to attend other districts and charter schools. Foundation enrollment does not include school choice students from other towns attending Monomoy's schools.*

*A three-year rolling average of foundation enrollment is used to calculate the Assessment. Because Monomoy is fiscally responsible for Harwich and Chatham students attending other school districts or charters by choice, these students are included in the district's foundation enrollment.*

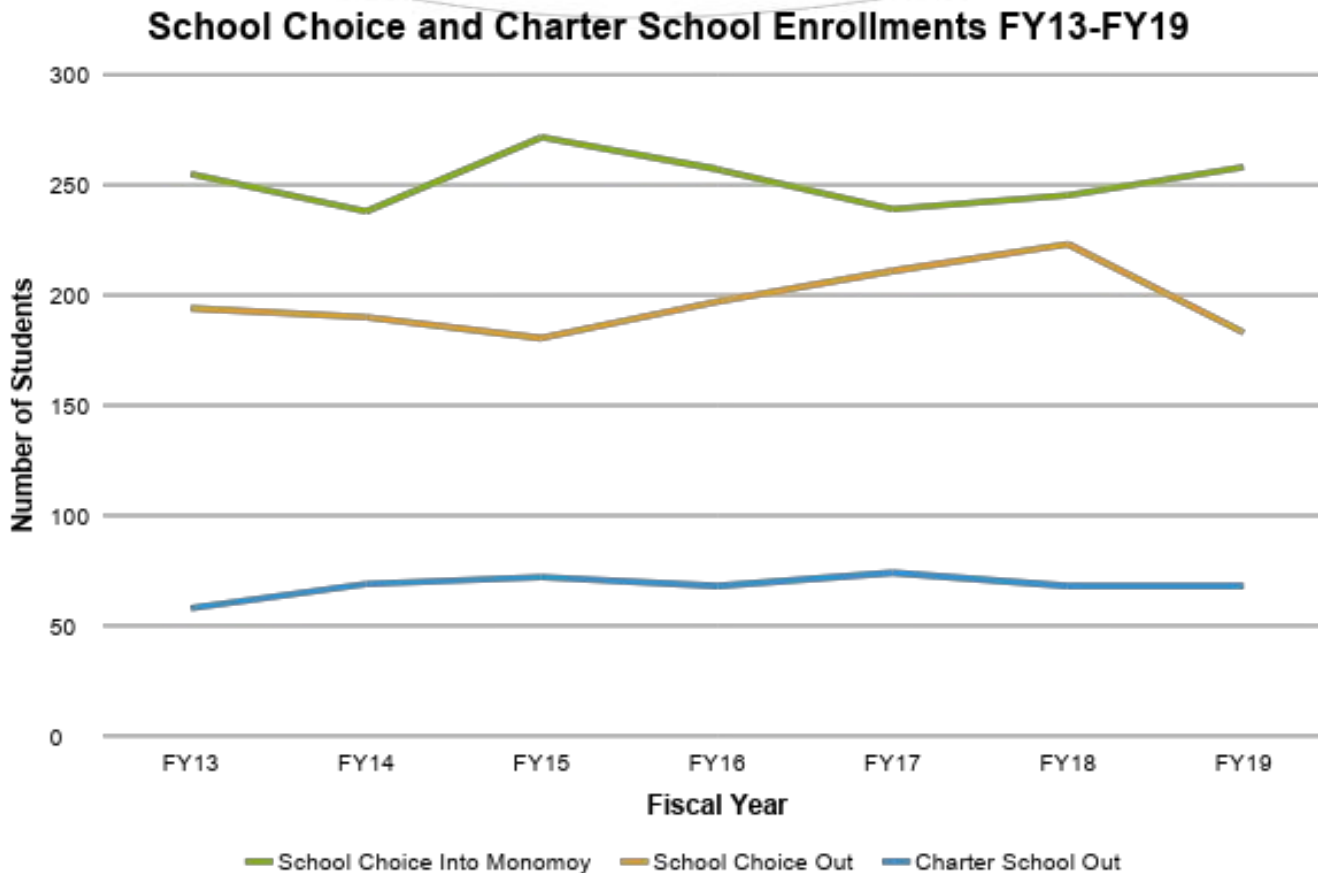
## Monomoy Enrollment 2018-2019

Monomoy Enrollment 2018-2019

**Choice, 14%**



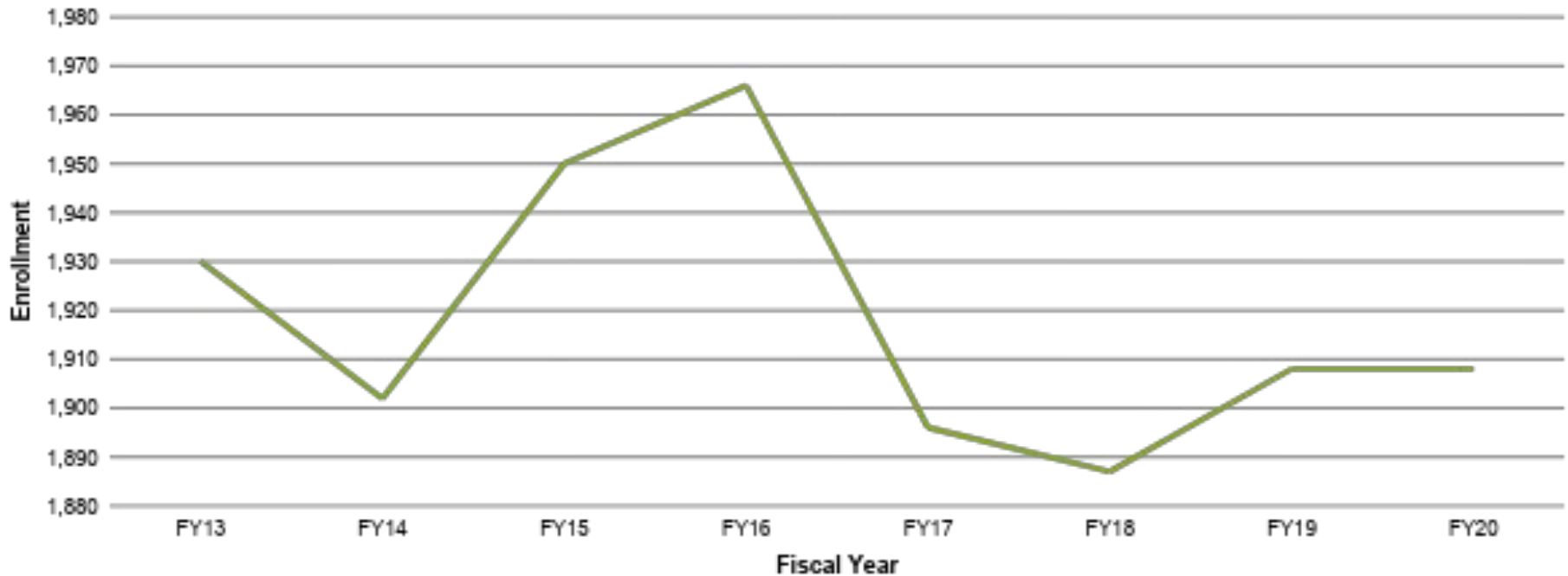
# School Choice and Charter School Enrollment Trends



With more school choice students wanting to attend Monomoy and fewer Harwich and Chatham resident students leaving through school choice to another district or a charter school, you might imagine that district enrollment would be increasing. 6

# District Enrollment Trend

Monomoy October 1 Enrollment FY13-FY20(includes Preschool and SPED 18-22)



There has been a 58-child reduction in the students attending Monomoy schools since FY16, which mirrors the overall decline in school-aged children on the Cape. There is a staff reduction within this FY20 Budget that parallels this decline in students, while concurrently maintaining level services, programs, and opportunities.

# Anticipated Average Class Sizes

## 2019-2020

### Chatham Elementary

Kindergarten (2 classes)	17
1st Grade (2 classes)	17
2nd Grade (2 classes)	15.5*
3rd Grade (3 classes)	14
4th Grade (2 classes)	21*

### Harwich Elementary

Kindergarten (5 classes)	18*
1st Grade (5 classes)	18*
2nd Grade (6 classes)	18
3rd Grade (5 classes)	19.4
4th Grade (6 classes)	17

### Monomoy Regional Middle School

5th Grade	18
6th Grade	16
7th Grade	21

### Monomoy Regional High School

8th Grade Core Academic	16
Grades 9-12 Core Academic	15-18

\*Indicates resulting class size with FTE reduction at grade level

# Comparative Administrative Staffing

High School	Grades	Enrollment	Principal	APs, Deans, and/or Housemasters	Directors or Coordinators	Other Evaluators	Total Admin FTE	High School Students per Admin	Assistant Superintendent ?
Sturgis East/West	9-12	425	1	1	0.6	2.0	4.6	92.4	n/a
Mashpee	7-12	705	1	2	3	0.0	6.0	117.5	Yes
Barnstable	8-12	1802	1	6	4.8	3.5	15.3	117.83	Asst. Supt.
Sandwich	9-12	642	0.67	2	1	0.0	3.7	175.1	No
Monomoy	8-12	642	1	2	0.6	0.0	3.6	178.3	No
Nauset	9-12	937	1	2	2	0.0	5.0	187.4	Yes
D-Y	8-12	1012	1	3	1	0.0	5.0	202.4	Yes

There are two crucial functions of administrative staffing within schools: student supervision and staff supervision/evaluation. Comparatively, Monomoy's administrative staffing sits at the median of Cape districts. Monomoy is also one of the few school districts without an

Assistant Superintendent in Central Office

# Reduced Staff Budget Maintaining Level Services

- ⚠ There is a net reduction of 8.5 FTE below the FY19 Budget, including:
  - ⚠ 3.3 FTE teachers
  - ⚠ 4.7 FTE support staff from schools
  - ⚠ 0.5 FTE Central Office
- ⚠ Strategically moves staffing FTEs from contracting elementary levels to address growing middle school and high school enrollment, including addressing SPED and clinical needs at the middle school and ELL needs at the high school
- ⚠ Adds Science/STEM as a new “special” at the elementary level, integrated into the Technology, Library, and classroom curricula (in lieu of Spanish, per 2/28/19 School Committee vote)
- ⚠ Maintains Spanish and Latin Grades 5-7, and Spanish, Latin, French, and Mandarin at the high school
- ⚠ Maintains all other programs and extracurricular opportunities

# FY20 Budget Considerations vs. Prior Year

- The School District reached an agreement with its Educator's Association that provides a 2% COLA for FY19, FY20, and FY21, in line with increases to other unions in our towns
- Welcome budget relief:
  - 0% increase in FY20 Health Insurance
  - Favorable transportation rates through the Cape Cod Collaborative
- More challenging issues:
  - Significant increase in intensive needs out-of-district Special Education costs
  - Foundation enrollment changes causing a major shift in minimum required contribution for each town

# Percent Change in Active Employee Health Insurance

Fiscal Year	Annual Actual Average Percent Change in Active Employee Health Insurance
FY13 (resulted from change to plan deductibles)	-10%
FY14	6%
FY15	2%
FY16	10%
FY17	10%
FY18	10%
FY19	6%
FY20	0%

We carried a 10%  
transportation cost  
placeholder when  
developing the FY20  
Budget ...

... Our negotiations with the Cape Cod  
Collaborative have come in quite favorably for  
FY20 and beyond

# Bus Transportation Increases Comparison

## Cape Destinations Bid for FY15-19

Year of Contract	Contractual Increase Over Prior Year
FY15	13.37%
FY16	2.00%
FY17	2.30%
FY18	1.70%
FY19	0.00%
Approximate 5-Year Contractual Increase	19.37%

## Cape Cod Collaborative Pricing for FY20-24

Year of Contract	Contractual Increase Over Prior Year
FY20	6.36%
FY21	2.81%
FY22	1.16%
FY23	1.11%
FY24	1.23%
Approximate 5-Year Contractual Increase	12.68%

# "All In" Transportation Budget Comparison Across All Categories

	Projected Transportation Costs With Cape Destinations	Projected Transportation Costs With Cape Cod Collaborative					
	FY19	FY20	FY21	FY22	FY23	FY24	
Reg Day 180 Days 14 buses	\$870,660	\$925,234	\$949,493	\$959,515	\$969,733	\$980,157	
% change over prior year		6.27%	2.62%	1.06%	1.06%	1.07%	
Late Bus 170 Days 3 buses + 1 Express bus	\$59,527	\$40,113	\$41,383	\$41,910	\$42,447	\$42,995	
% change over prior year		-32.61%	3.17%	1.27%	1.28%	1.29%	
PreK/Summer 191 Days 3 buses	\$241,227	\$248,175	\$257,351	\$261,147	\$264,227	\$269,051	
% change over prior year		2.88%	3.70%	1.48%	1.18%	1.83%	
Field Trips All Schools (Budget)	\$53,367	\$55,317	\$56,766	\$57,368	\$57,976	\$58,596	
% change over prior year		3.65%	2.62%	1.06%	1.06%	1.07%	
Athletics Middle and High (Budget)	\$109,250	\$119,150	\$122,272	\$123,568	\$124,878	\$126,214	
% change over prior year		9.06%	2.62%	1.06%	1.06%	1.07%	
Transportation Coordinator**	n/a*	\$30,937	\$31,556	\$32,187	\$32,831	\$33,487	
% change over prior year		n/a	2.00%	2.00%	2.00%	2.00%	
<b>Total</b>	<b>\$1,334,031</b>	<b>\$1,418,926</b>	<b>\$1,458,821</b>	<b>\$1,475,695</b>	<b>\$1,492,092</b>	<b>\$1,510,500</b>	
		6.36%	2.81%	1.16%	1.11%	1.23%	

\*Transportation coordination is embedded in Cape Destinations daily bus costs

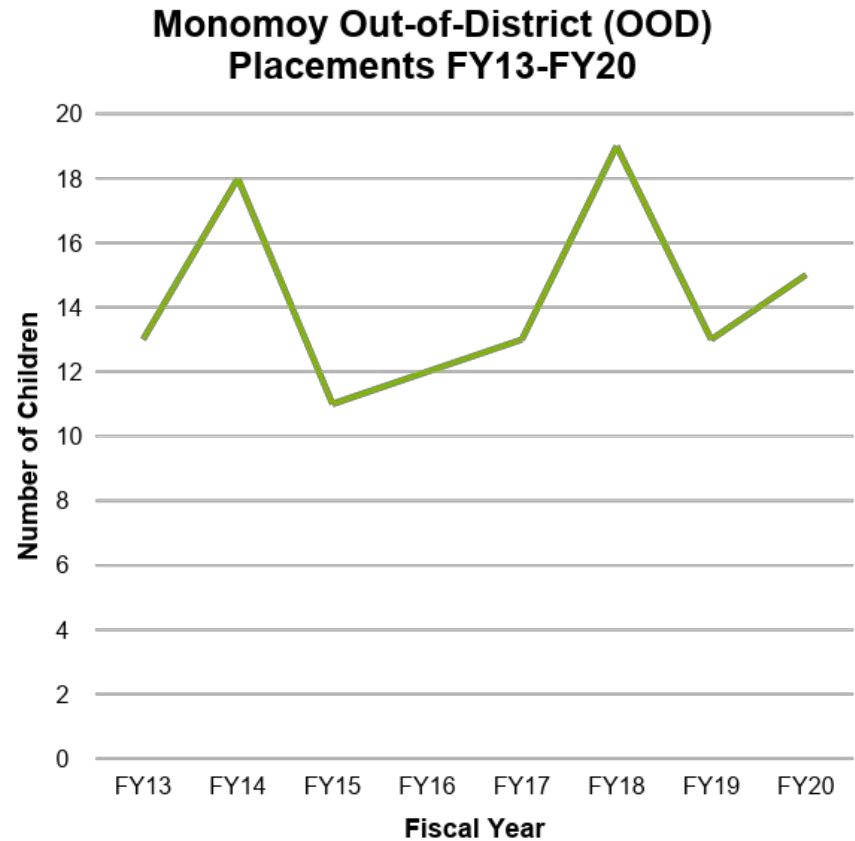
\*\*Monomoy reduced Central Office staffing in FY20 Draft Budget by .5 FTE and added a .5 FTE Transportation Coordinator paid from the Transportation Budget

# Comparing "All In" Transportation Costs: FY19 to FY20 Draft Budget to FY20 Cape Cod Collaborative Projection

	FY19 Cape Destinations	FY20 Draft Budget (included a placeholder for a 10% increase in transportation )	FY20 Cost Projection with Cape Cod Collaborative
Reg Day 180 Days 14 buses	\$870,660	\$966,179	\$925,234
Late Bus 170 Days 3 buses + 1 Express bus	\$59,527	\$84,527	\$40,113
PreK/Summer 191 Days 3 buses	\$241,227	\$273,157	\$248,175
Field Trips All Schools (Budget)	\$53,367	\$55,317	\$55,317
Athletics Middle and High School (Budget)	\$109,250	\$119,150	\$119,150
Transportation Coordinator	\$0	\$0	\$30,937
<b>TOTAL</b>	<b>\$1,334,031</b>	<b>\$1,498,330</b>	<b>\$1,418,926</b>
		<b>Percent Increase over prior year</b>	
			12.32%
			6.36%
		<b>Difference between the 10% Placeholder</b>	

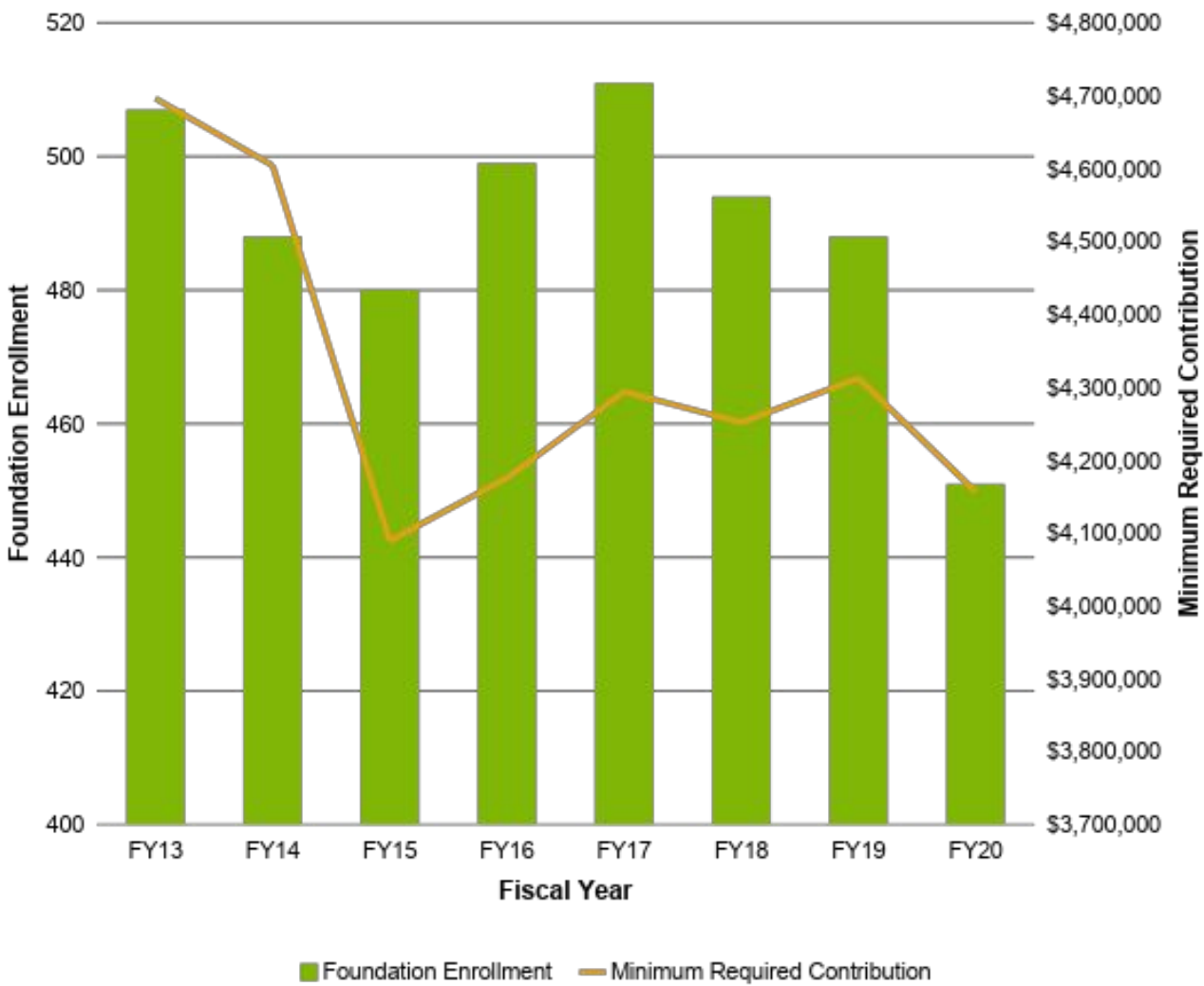


# Special Education Out-of-District Trends



Some of these intensive special needs out-of-district placements can be extremely expensive, yet are required to provide the child an appropriate education. This budget line alone is increasing by over \$430,000 in FY20.

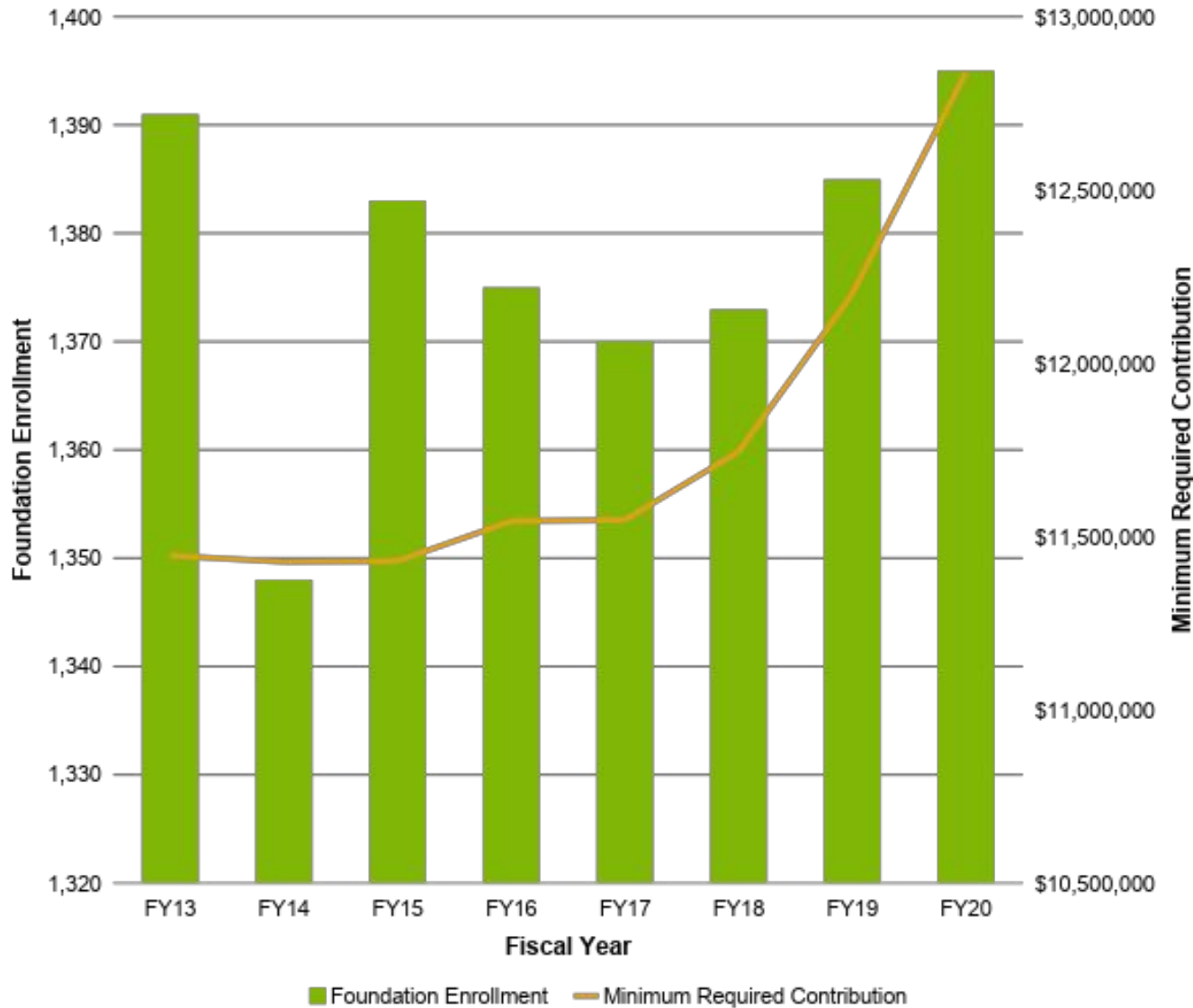
## Chatham Foundation Enrollment vs. Minimum Required Contribution FY13-FY20



Chatham

A 37-student decline in foundation enrollment October 2019 vs. 2018.

## Harwich Foundation Enrollment vs. Minimum Required Contribution FY13-FY20



# Harwich

A 10-student increase in foundation enrollment October 2019 vs. 2018.

# FY20 Assessment Drivers

## Disproportionately Impacting Harwich

- While there is a slight increase in the three-year rolling average in enrollment for Harwich, there is a significant increase in the Harwich's foundation enrollment (based on October 1, 2018 enrollments) used to calculate minimum required contribution.
- This causes Harwich's FY20 Assessment percentage increase to be significantly more than Chatham's.

	<b>FY20 Minimum Required Contribution</b>	<b>FY19 Minimum Required Contribution</b>	<b>Increase/Decrease</b>
Chatham	\$4,156,810	\$4,309,339	-\$152,529
Harwich	\$12,839,288	\$12,167,534	\$671,754

# Minimum Contribution Shifts

Fiscal Year	Minimum Contribution Change for Chatham	Minimum Contribution Change for Harwich
FY13 (amount)	\$4,696,121	\$11,426,614
FY14	-\$ 91,729	-\$18,248
FY15	-\$ 514,937	\$2,304
FY16	\$ 98,214	\$152,148
FY17	\$ 106,367	-\$33,167
FY18	-\$ 55,278	\$160,531
FY19	\$ 70,581	\$459,104
FY20	-\$ 152,529	\$671,754

The arrows indicate which town the shift in minimum contribution favored. In six of the eight years since regionalization, the minimum required contributions have shifted proportionately towards

Shifts in minimum contribution are related to town wealth factors (half personal income, half property values) and foundation enrollment. Changes in foundation enrollment, where Chatham's school-age population decline is happening faster than Harwich, are largely responsible for these minimum contribution shifts. These same shifts in minimum required contribution would have happened with or without regionalization.

# Budget Expenses, Offsets, and Reserves

- School Choice and Charter School Tuitions Out
- School Choice
- Circuit Breaker
- Excess & Deficiency
- OPEB



# Tuitions Out

General Fund Expenses	FY13	FY14	FY15	FY16	FY17	FY18	FY19 Projected	FY20 Projected
School Choice Tuitions	\$1,072,669	\$1,062,677	\$1,052,745	\$1,474,350	\$1,287,193	\$1,387,208	\$1,287,193	\$1,216,326
Charter School Tuitions	\$707,868	\$996,558	\$1,052,136	\$1,055,982	\$1,218,017	\$1,146,649	\$1,218,017	\$1,218,017
	\$1,780,537	\$2,059,235	\$2,104,881	\$2,530,332	\$2,505,210	\$2,533,857	\$2,505,210	\$2,434,353

Nearly \$2.5 million dollars flows out of Monomoy's budget each year to pay other school districts for exiting school choice children from Chatham and Harwich AND to pay for expensive charter school tuitions. Keeping our schools' educational programs and opportunities strong, keeps families in-district and keeps tuition dollars here in Monomoy.

The number of students leaving to school choice and charters is in decline – a fact that we'd like to see continue.

# School Choice

School Choice	FUND BALANCE	FY13	FY14	FY15	FY16	FY17	FY18	FY19 Projected	FY20 Projected
Chatham	\$364,000.00								
Harwich	\$1,101,261								
School Choice Revenue	\$1,465,261	\$1,555,378	\$1,507,345	\$1,683,336	\$1,508,000	\$1,359,051	\$1,352,531	\$1,414,608	\$1,352,531
School Choice Expenditures		\$1,817,251	\$1,563,244	\$2,548,062	\$1,474,350	\$1,407,001	\$1,385,274	\$1,259,000	\$1,259,000
Projected Balance									\$484,859

Monomoy is one of the few school district where more students opt to school choice into the district than leave. The school choice revenue into Monomoy helps offset some staff salaries.

# Circuit Breaker

Circuit Breaker	FUND BALANCE	FY13	FY14	FY15	FY16	FY17	FY18	FY19 Projected	FY20 Projected
Chatham	\$44,909								
Harwich	<u>\$147,903</u>								
Circuit Breaker Revenue	\$192,812	\$454,141	\$525,197	\$492,116	\$348,691	\$359,035	\$186,150	\$191,000	\$191,000
Circuit Breaker Expenditures		\$420,408	\$598,902	\$463,934	\$323,316	\$276,762	\$241,025	\$191,000	\$191,000
Projected Balance									\$233,796

Circuit breaker reimburses school districts for a portion of expensive special education out-of-district placements. The school district is responsible for roughly the first \$35K of each out-of-district tuition. The State then reimburses the district for approximately 75% of the costs for each tuition above this \$35K threshold. Districts are reimbursed in the following fiscal year. The circuit breaker funds received can be used to offset these expensive placements in future years.

# Excess and Deficiency

At the end of every fiscal year, any surplus or deficit in the district's general fund are closed out to the Excess & Deficiency fund (E&D). These are certified by the Department of Revenue annually. If the certified balance exceeds 5% of the proposed budget, the regional school committee must use the amount in excess of 5% as a revenue source to offset its proposed budget. Monomoy strives to have an E&D balance at 4%, or roughly \$1.6M.

Fiscal Year	E&D	E&D Used	Fiscal Year offset by E&D (2 years later)
FY13	\$514,648		
FY14	\$1,401,630	\$600,000	to support FY16 Budget
FY15	\$967,615	\$331,821	to support FY17 Budget
FY16	\$1,665,707	\$371,326	to support FY18 Budget
FY17	\$1,891,678	\$705,000	to support FY19 Budget
FY18	\$1,592,984	\$550,000	proposed to support FY20 Budget

# Comparative Municipal Reserves

**Free  
Cash  
or  
E&D**

	FY15	FY16	FY17	FY18
CHATHAM	\$3,398,198	\$3,014,245	\$1,937,551	\$3,454,133
HARWICH	\$4,023,702	\$1,984,762	\$3,575,156	\$3,487,074
MONOMOY	\$967,615	\$1,665,707	\$1,891,678	\$1,592,984

**Stabilization**

	FY15	FY16	FY17	FY18
CHATHAM	\$1,797,110	\$1,826,370	\$1,854,122	\$1,991,406
HARWICH	\$1,109,415	\$2,855,862	\$2,898,225	\$2,750,000
MONOMOY	\$0	\$0	\$0	\$0

Harwich has over \$6M in reserves. Chatham has over \$5M in reserves (\*excluding IMA funds). Relative to our two towns' budgets, Monomoy has proportionately smaller reserves. In FY18, \$50,000 was voted to start a stabilization fund for Monomoy's FY19 Budget. This is an area reduced in the district's voted FY20 budget.

# Comparative Other Post Employment Benefits (OPEB) Liabilities and Funding

	OPEB Liability	OPEB Funded to date	OPEB Funding in FY20 Budget
CHATHAM	\$17,248,953	\$954,677	\$300,000, plus \$273,580 *RDS subsidy
HARWICH	\$41,198,362	\$1,706,552	\$125,000, plus \$521,925 *RDS subsidy
MONOMOY	\$21,066,074	\$480,740	\$100,000, not eligible for *RDS subsidy

\*RSD – Retiree Drug Subsidy, program was discontinued prior to Monomoy becoming a member of the Cape Cod Municipal Health Group, therefore not eligible for payment out.

Of additional concern, Monomoy's OPEB funding is also beginning to proportionately lag behind our two towns.

# The FY20 Budget



# Comparative Budgets by Category

Δ From Draft to Voted FY20 Budget	Reduction of \$150,000 from FY 20 Draft to FY20 Voted	FY20 Voted Budget	FY20 Draft Budget	FY19 Budget	FY18 Actual	FY17 Actual	FY16 Actual
1000	District Leadership & Administration Salaries & Wages	\$688,996	\$688,653	\$688,653	\$945,064	\$951,887	\$847,951
1000	District Leadership & Administration Expenses	\$415,069	\$415,069	\$410,069	\$382,795	\$346,107	\$284,447
2000	Instruction Salaries & Wages	\$18,529,753	\$18,549,753	\$18,357,563	\$17,494,093	\$16,728,741	\$16,175,914
2000	Instruction Expenses	\$1,003,365	\$1,003,365	\$944,610	\$846,312	\$1,020,692	\$865,727
3000	Other School Services Salaries & Wages	\$874,710	\$874,710	\$825,456	\$784,806	\$749,295	\$667,226
3000	Other School Services Expenses	\$1,908,970	\$1,988,970	\$1,801,093	\$1,632,453	\$1,583,843	\$1,628,508
4000	Operations & Maintenance Salaries & Wages	\$1,417,113	\$1,417,113	\$1,471,297	\$1,153,274	\$1,114,073	\$1,035,728
4000	Operations & Maintenance Expenses	\$1,880,765	\$1,880,765	\$1,849,369	\$1,665,347	\$1,663,580	\$1,533,944
5000	Fixed Charges	\$7,770,608	\$7,770,608	\$7,471,900	\$6,990,925	\$6,362,336	\$5,827,507
9000	Programs With Other School Districts	\$3,699,790	\$3,699,790	\$3,299,567	\$3,147,156	\$3,031,165	\$2,835,637
	Total General Fund Operating	\$38,189,139	\$38,289,139	\$37,119,577	\$35,042,225	\$33,556,719	\$31,702,589
7000	Capital	\$305,000	\$355,000	\$355,000	\$281,008	\$305,000	\$250,000
8000	Debt Retirement & Service	\$2,257,343	\$2,257,343	\$2,233,776	\$2,324,931	\$2,411,471	\$2,473,481
		\$2,562,343	\$2,612,343	\$2,538,776	\$2,605,939	\$2,716,471	\$2,723,481
	Total General Fund	\$40,751,482	\$40,901,482	\$39,708,353	\$37,648,164	\$36,273,190	\$34,426,070

# Budget Increase Over Prior Fiscal Year

FY20 Voted Budget		FY19 Budget	Δ	%
\$38,189,139	Operating	\$37,119,578	\$1,069,561	2.88%
\$305,000	Capital	\$355,000	\$0	-14.08%
<u>\$2,257,343</u>	MRHS Debt	<u>\$2,233,776</u>	<u>\$23,567</u>	<u>1.05%</u>
\$40,751,482		\$39,708,354	\$1,043,128	2.60%

*Excluding the unpredictable and unavoidable Out-of-District increases of \$432,500 within this unique budget year, this is only a 1.54% budget increase.*

# Moving from Budget to Assessment

The district's \$40,751,482 budget does not cost the towns  
\$40,751,482.

**DRAFT FY20 ASSESSMENT**

2/28/19

**\$40,901,482**

FY20 Budget

\$38,289,139 Operating

\$355,000 Capital

\$2,257,343 Debt

\$40,901,482

Chapter 70 State Aid	(\$3,648,903)	Gov's # 1/23/19
E+D	(\$550,000)	
Charter School	(\$86,206)	
Medicaid	(\$155,000)	
Interest	(\$7,500)	
Misc Revenues	(\$13,562)	
		<b>(\$4,461,171)</b>

**Non Operating Expenditures**

Transportation	(\$1,254,698)
Capital	(\$355,000)
Debt	(\$2,257,343)
	<b>(\$3,867,041)</b>

**Total Operating Assessment** **\$32,573,270**

	<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Required Minimum Contribution per DESE posted 1/23/19	\$12,839,288	\$4,156,810	\$16,996,098

Funds Needed to Support District Budget	<b>Harwich</b> 73.45%	<b>Chatham</b> 26.55%	
	\$11,441,433	\$4,135,739	\$15,577,172

**Operating Assessment Per Member** **\$24,280,721** **\$8,292,549** **\$32,573,270**

	<b>Harwich</b> 74.30%	<b>Chatham</b> 25.70%	<b>\$1,254,698</b>
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Less State Transportation Aid **\$508,010**

**Transportation Assessment Per Member** **\$554,789** **\$191,899** **\$746,688**

<b>FY20 Debt</b>	<b>Harwich</b>	<b>Chatham</b>	
	73.45%	26.55%	
MRHS Bond (principal and interest)	\$1,564,577	\$565,548	\$2,130,125
MRHS \$1.5 mil BAN (interest only)	\$30,764	\$11,120	\$41,884
State House Note Year one P and I	<u>\$62,678</u>	<u>\$22,656</u>	<u>\$85,334</u>
<b>Debt</b>	<b>\$1,658,018</b>	<b>\$599,325</b>	<b>\$2,257,343</b>

	<b>Harwich</b> 73.45%	<b>Chatham</b> 26.55%	
<b>Capital/Stabilization Assessment Per Member</b>	\$260,747.50	\$94,252.50	<b>\$355,000</b>

FY20 Assessment

Draft

Feb. 28 Public Hearing

**DRAFT FY20 ASSESSMENT**

2/28/19

	<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Operating Budget	\$24,280,721	\$8,292,549	\$32,573,270
Transportation	\$554,789	\$191,899	\$746,688
Capital	<u>\$260,748</u>	<u>\$94,253</u>	<u>\$355,000</u>
	\$25,096,258	\$8,578,700	\$33,674,958
Debt	<u>\$1,658,018</u>	<u>\$599,325</u>	<u>\$2,257,343</u>
TOTAL FY20 DRAFT ASSESSMENT	\$26,754,276	\$9,178,025	\$35,932,301

**FY19 ASSESSMENT**

Operating Budget	\$23,282,215	\$8,368,284	\$31,650,499
Transportation	\$430,896	\$149,905	\$580,801
Capital	<u>\$260,038</u>	<u>\$94,963</u>	<u>\$355,000</u>
	\$23,973,149	\$8,613,151	\$32,586,300
Debt	<u>\$1,636,241</u>	<u>\$597,535</u>	<u>\$2,233,776</u>
TOTAL FY19	\$25,609,390	\$9,210,686	\$34,820,076

**Δ From FY19 to DRAFT FY20**

	<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Operating Budget	\$998,506	-\$75,735	\$922,771
Transportation	\$123,893	\$41,994	\$165,887
Capital	<u>\$710</u>	<u>-\$710</u>	<u>\$0</u>
	<b>\$1,123,109</b>	<b>-\$34,451</b>	<b>\$1,088,658</b>
Debt	<u>\$21,777</u>	<u>\$1,790</u>	<u>-\$23,567</u>
	\$1,144,886	-\$32,661	\$1,112,225
	<b>4.47%</b>	<b>-.35%</b>	<b>3.19%</b>

# Feb. 28 Public Hearing

## Draft

### FY20 Assessment

**REVISED AND VOTED FY20 ASSESSMENT**  
3/14/19 SC Vote

**\$40,751,482**

FY20 Budget  
 \$38,189,139 Operating  
 \$305,000 Capital  
\$2,257,343 Debt  
 \$40,751,482

Chapter 70 State Aid	(\$3,648,903)	Gov's # 1/23/19
E+D	(\$550,000)	
Charter School	(\$86,206)	
Medicaid	(\$155,000)	
Interest	(\$7,500)	
Misc Revenues	(\$13,562)	
		<b>(\$4,461,171)</b>

<b>Non Operating Expenditures</b>		
Transportation	(\$1,173,994)	
Capital	(\$305,000)	
Debt	(\$2,257,343)	
		<b>(\$3,736,337)</b>

**Total Operating Assessment** **\$32,553,974**

	Harwich	Chatham	Total
Required Minimum Contribution per DESE posted 1/23/19	\$12,839,288	\$4,156,810	\$16,996,098

	Harwich	Chatham	Total
Funds Needed to Support District Budget	73.45%	26.55%	
	\$11,427,260	\$4,130,616	\$15,557,876

**Operating Assessment Per Member** **\$24,266,548** **\$8,287,426** **\$32,553,974**

	Harwich	Chatham	Total
	74.30%	25.70%	
			<b>\$1,173,994</b>

Less State Transportation Aid **\$508,010**

**Transportation Assessment Per Member** **\$494,826** **\$171,158** **\$665,984**

FY20 Debt	Harwich	Chatham	Total
	73.45%	26.55%	
MRHS Bond (principal and interest)	\$1,564,577	\$565,548	\$2,130,125
MRHS \$1.5 mil BAN (interest only)	\$30,764	\$11,120	\$41,884
State House Note Year one P and I	<u>\$62,678</u>	<u>\$22,656</u>	<u>\$85,334</u>
<b>Debt</b>	<b>\$1,658,018</b>	<b>\$599,325</b>	<b>\$2,257,343</b>

	Harwich	Chatham	Total
	73.45%	26.55%	
<b>Capital/Stabilization Assessment Per Member</b>	<b>\$224,022.50</b>	<b>\$80,977.50</b>	<b>\$305,000</b>

# FY20 Voted Assessment

**REVISED AND VOTED FY20  
ASSESSMENT**

3/14/19 School Committee Vote

	<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Operating Budget	\$24,266,548	\$8,287,426	\$32,553,974
Transportation	\$494,826	\$171,158	\$665,984
Capital	<u>\$224,023</u>	<u>\$80,978</u>	<u>\$305,000</u>
	\$24,985,397	\$8,539,561	\$33,524,958
Debt	<u>\$1,658,018</u>	<u>\$599,325</u>	<u>\$2,257,343</u>
TOTAL FY20 VOTED ASSESSMENT	\$26,643,415	\$9,138,886	\$35,782,301

**FY19 ASSESSMENT**

Operating Budget	\$23,282,215	\$8,368,284	\$31,650,499
Transportation	\$430,896	\$149,905	\$580,801
Capital	<u>\$260,038</u>	<u>\$94,963</u>	<u>\$355,000</u>
	\$23,973,149	\$8,613,151	\$32,586,300
Debt	<u>\$1,636,241</u>	<u>\$597,535</u>	<u>\$2,233,776</u>
TOTAL FY19	\$25,609,390	\$9,210,686	\$34,820,076

**Δ From FY19 to VOTED FY20**

	<b>Harwich</b>	<b>Chatham</b>	<b>Total</b>
Operating Budget	\$984,333	-\$80,858	\$903,475
Transportation	\$63,930	\$21,253	\$85,183
Capital	<u>-\$36,015</u>	<u>-\$13,985</u>	<u>-\$50,000</u>
	<b>\$1,012,248</b>	<b>-\$73,590</b>	<b>\$938,658</b>
Debt	<u>\$21,777</u>	<u>\$1,790</u>	<u>\$23,567</u>
	\$1,034,025	-\$71,800	\$962,225
	<b>4.04%</b>	<b>-0.78%</b>	<b>2.76%</b>

In summary, Monomoy's FY20 voted budget and assessment are a 2.60% budget increase over FY19 and a 2.76% assessment increase. When calculating each town's assessment, shifts in minimum required contribution have created different percent changes in the assessment.

# FY20 Voted Assessment

# Monomoy Regional School District Budget Vote

$\Delta$ From Draft to Revised FY20 Draft	Reduction of \$150,000 from FY 20 Draft to FY20 Revised	FY20 SC VOTED BUDGET 3/14/19	FY20 Draft Budget
1000	District Leadership & Administration Salaries & Wages	\$688,996	\$688,653
1000	District Leadership & Administration Expenses	\$415,069	\$415,069
2000	Instruction Salaries & Wages	\$18,529,753	\$18,549,753
2000	Instruction Expenses	\$1,003,365	\$1,003,365
3000	Other School Services Salaries & Wages	\$874,710	\$874,710
3000	Other School Services Expenses	\$1,908,970	\$1,988,970
4000	Operations & Maintenance Salaries & Wages	\$1,417,113	\$1,417,113
4000	Operations & Maintenance Expenses	\$1,880,765	\$1,880,765
5000	Fixed Charges	\$7,770,608	\$7,770,608
9000	Programs With Other School Districts	\$3,699,790	\$3,699,790
	Total General Fund Operating	\$38,189,139	\$38,289,139
7000	Capital	\$305,000	\$355,000
8000	Debt Retirement & Service	\$2,257,343	\$2,257,343
		\$2,562,343	\$2,612,343
	Total General Fund	\$40,751,482	\$40,901,482

Orange shading indicates areas impacted by a \$150,000 budget reduction.