

Citizens' Budget

Fiscal Year 2020-21

Form F-195

Lake Stevens School Board

Mari J. Taylor, President, Director District No. 3 John Boerger, Vice President, District No. 5 David Iseminger, Director District No. 1 Paul Lund, Legislative Representative, District No. 2 Kevin Plemel, Director District No. 4

Superintendent: Amy Beth Cook, Ed. D.

August 12, 2020

Lake Stevens School District #4 Citizens' Budget FY 2020-21 Table of Contents

	Page No.
Citizens' Budget Overview	2
General Information	3
Enrollment History	4
Summary of Budgets for All Funds	5
General Fund	
Summary of General Fund Budget	6
Revenue Detail	7
Levy Assumptions & Worksheet	8
Revenues by Source	9
Expenditure Detail	10
Expenditures by Program	11
Expenditures by Activity (Category)	12
Expenditures by Object (Category)	13
Resource to Expenditure Comparison	14
F.T.E. Staff Budget	15
Capital Projects Fund	16
Summary of Capital Projects Fund Budget	17
Description of Projects	18
Levy Assumptions & Worksheet	19
Debt Service Fund	20
Summary of Debt Service Fund Budget	21
Detail of Outstanding Bonds	22
Levy Assumptions & Worksheet	23
Associated Student Body Fund	24
Summary of Associated Student Body Fund Budget	25
ASB Budget by School	26
Transportation Vehicle Fund	27
Summary of Transportation Vehicle Fund Budget	28
Four Year Budget Projections	29
General Fund	30
Capital Projects Fund	31
Debt Service Fund	32
Associated Student Body Fund	33
Transportation Vehicle Fund	34
Compliance Officers	35

Lake Stevens School District #4 Citizens' Budget Fiscal Year 9/1/2020 – 8/31/2021

The Lake Stevens School District's annual budget is perhaps one of the most important publications that the District can present to the local citizens. It is the instrument that sets forth a financial plan for the achievement of the goals and objectives of the school district. It is also the community's educational plan expressed in dollars.

The purpose of a budget is to provide a statement expressed in financial terms, which serves as the primary tool for planning and controlling operations. To achieve this basic purpose, the comprehensive budget is integrated with the District's financial accounting system to ensure that objectives of planning, coordinating, evaluating, and controlling are attained.

The period, which is covered by the official budget, is the fiscal year September 1, 2020 through August 31, 2021. Some projects, grants, or programs have a funding period that may differ from this fiscal year. It is necessary to include only the estimated revenues and expenditures occurring during the period covered by the official budget for these activities. The Lake Stevens School District uses the modified accrual basis of accounting for revenue and expenditure recognition in its budgeting, accounting, and financial reporting as prescribed by RCW 28A.505.020. The District's budget is divided into separate funds as required by law. These funds include the General Fund, the Capital Projects Fund, the Debt Service Fund, the Associated Student Body Fund, and the Transportation Vehicle Fund. The purpose of each fund is explained further in this document.

The official budget documents, Form F-195 and F-195F, are prepared for adoption by the School Board for submission to the Office of the Superintendent of Public Instruction (OSPI) as prescribed by RCW's. This Citizens' Budget provides a summary of the official F-195 document with additional charts and narrative information to provide clarifying information about the budget. Beginning January 1, 2018, RCW 28A.505.040(3)(b) required the District to provide a high-level four year budget summary plan and four-year enrollment projection to include the following school years: 2020-21; 2021-22; 2022-23; 2023-24. Citizens may review the official F-195 and the F-195F document online at http://www.k12.wa.us/SAFS/reports.asp or at the Educational Service Center, 12309 22nd St. NE, Lake Stevens, WA 98258. Questions regarding the budget may be directed to the Assistant Superintendent of Business and Operations at (425) 335-1503.

One of our foundational principles is "Financial Stewardship that promotes trust by ensuring the responsive and optimal use of district resources in a manner that is understandable and transparent to all stakeholders, and supports the goals of the district" (Lake Stevens School District. *Foundation for Excellence 2016-19*).

Thank you for your continued support of our students. Together, we can ensure our students will be contributing members of society and lifelong learners, pursuing their passions and interests in an ever-changing world.

General Information Budget Year 2020-21

Lake Stevens School District No. 4 is a municipal corporation that provides elementary and secondary educational services. The District encompasses the incorporated City of Lake Stevens, a portion of incorporated City of Marysville and portions of unincorporated Snohomish County. According to the 2020 estimate by the Washington State Office of Financial Management, the District has a current estimated population of 34,150 and encompasses 28.5 square miles. The District operates seven elementary schools, two middle schools, one mid high school, one high school, one cooperative alternative high school, and Homelink, a K-10 home school district parent partnership program.

A Board of Directors that is elected by the voters of the school district governs the District. The Board of Directors is made up of the following people:

Mari J. Taylor, President, Director District No. 3 John Boerger, Vice President, District No. 5 Paul Lund, Legislative Representative, District No. 2 David Iseminger, Director District No. 1 Kevin Plemel, Director District No. 4

The Board of Directors selects the District's administrative staff. The staff includes:

Amy Beth Cook Ed. D., Superintendent
Teresa Main, Assistant Superintendent, Business and Operations
Ken Collins Ed. D., Assistant Superintendent, Teaching & Learning
John Balmer, Executive Director, Human Resource Services
Gina Anderson, Executive Director, Instructional Leadership
Mike Snow, Executive Director, Curriculum & Instruction
Miriam Tencate Ed. D., Executive Director, Special Services
Robb Stanton, Executive Director, Operation Services
Jayme Taylor, Executive Director, Communications & Community Services
Sarah Danielson, Director, Student Intervention
Keri Joseph, Director, Special Services
Mike Weatherbie, Director, Educational Technology & Assessment

The District employs just over 1,200 full and part time employees which equates to 971.5 full-time equivalent (FTE); approximately 63% is certificated staff. The majority of employees, who are eligible under state law to be represented by a labor organization, are employed under provisions of negotiated contracts within one of five bargaining groups.

Enrollment History Budget Year 2020-21

Lake Stevens School District has experienced a steady rate of growth over the last decade. Between the years 2010 and 2020, we have seen the District grow from 7,598 full-time equivalent (FTE) students to 9,197 FTE, a 21% increase. The enrollment is conservatively projected using rollup at grades K-8 and a 5-year cohort survival method at grades 9-12. Though the enrollment is conservatively projected, our actual enrollment historically has been higher. The enrollment projection for the 2020-21 school year is 9,324.7 FTE. The projection for the 2020-21 enrollment reflects negligible decline at the elementary level, but greater increases at all of our secondary schools, with the High School seeing the most growth.

See Figure 1 for the growth history chart by year and grade group.

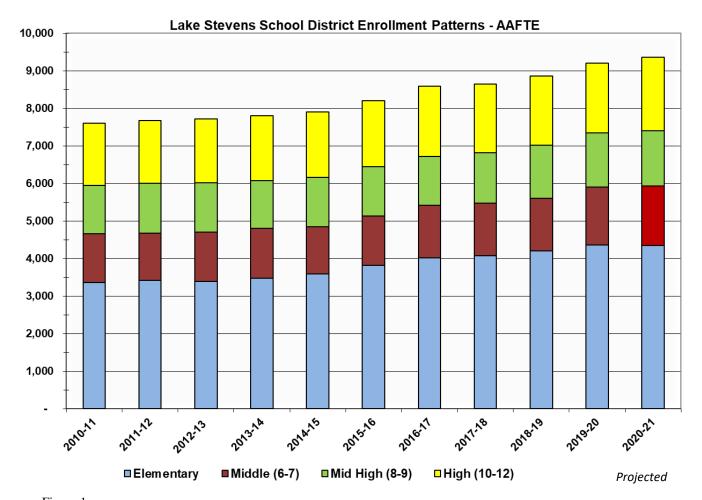


Figure 1

Budget Summary Budget Year 2020-21

OUR BUDGET HAS FIVE PARTS (FUNDS)

General Fund, the operating budget which guides our day to day activities;

Associated Student Body Fund (ASB), which accounts for each school's extracurricular activities;

Debt Service Fund, which we use to pay the principal and interest on bonds we issue to finance school construction and renovation;

Capital Projects, which covers our long-term school construction and repair needs and cannot be spent on school operations; and

Transportation Vehicle Fund, which provides for the purchase of yellow school buses.

	Lake Stevens School District Budget Summary					
Fund	General	ASB	Debt Service	Capital Projects	Transportation	
Total Revenues	\$137,150,558	\$1,063,114	\$12,392,854	11,702,016	\$ 400,800	
Total Expenditures	146,559,776	1,235,265	12,787,900	27,053,092	880,000	
Operating Trans. (Out)						
Operating Trans. (In)						
Revenue less Expenditure	(9,409,218)	(172,151)	(405,046)	(15,351,076)	(479,200)	
Beginning Balance	\$16,834,963	\$ 703,230	\$5,562,000	\$16,251,076	\$ 975,469	
Ending Balance	\$7,425,745	\$ 531,079	\$5,156,954	\$ 900,000	\$ 496,269	
% Expected Ending Balance	5.1%					

General Fund Budget Year 2020-21

The General Fund is used to account for all financial resources except those required to be accounted for in another fund. The General Fund is financed from local, state, and federal sources. These revenues are generally used for financing the current, ordinary, normal and recurring operations of the District, such as programs of instruction for the students, food services, maintenance, data processing, printing, and pupil transportation.

The 2020-21 fiscal year General Fund budget revenue for the District totals \$137.1 million, with the expenditure budget totaling \$146.5 million. With the State adhering to the McCleary decision, our District received a healthy, one-time increase in revenues in the 2018-19 school year. Since then, the State has provided revenue to maintain their funding allocations while reducing regionalization revenue by 2% in 2020/21. These revenues are expected to sustain increases in expenditures over the next few years as no additional revenue increases to this level are expected. In fact, regionalization revenue decreases 2% per year through 2022/23. Additional capacity has been built into the expenditures to accommodate some unexpected growth if necessary. The Board has a directive setting a minimum budgeted ending fund balance of 5% of expenditures, which is necessary to accommodate normal cash flow and contingencies, however as we project four years out, this may be difficult to maintain as greater increased expenditures are expected.

Approximately 85.1% of the District's General Fund revenues come from the State for basic education and special programs. The funding received from the State is based on the prototypical school model. It's a scalable model that allocates staffing and other revenues based on enrollment. Another 9.7% of the revenue comes from the citizens through the levy of voter approved taxes, student food and nutrition program, traffic safety program, and rental fees. The balance of the budgeted revenues comes from a variety of sources including federal funds, local receipts, and grants from agencies, associations and foundations.

The expenditure budget reflects that 79.9% is spent on direct instructional programs. The remaining expenditure budget is spent in other support services and community education. Other support services include maintenance, operations, grounds, utilities, central administration, food services, and transportation of students.

The District's budget includes staffing of 609.9 full-time equivalent certified staff and 361.4 full-time equivalent classified staff. A certified staff member is considered to be a full-time equivalent if they work at least 180 full time contracted days. A classified staff member is considered to be a full-time equivalent if they are paid for eight hours a day for the full 12-month year. Approximately 86.4% of the expenditures are payment of salaries and benefits for the employees of the district. The balance of the expenditure budget is used in the areas of supplies and materials, purchased services, travel, and capital outlay.

The Lake Stevens School District's budget differs from many school districts with the operation of a Transportation Co-op with Granite Falls School District. Most of the expenditures for both school districts' transportation expenses flow through the Lake Stevens School District's budget. Granite Falls School District reimburses the District for their share of the expenses, which is reflected in the revenue portion of the budget.

	Revenue comes from four main source	ces: Local. State.	Federal, Other	
	REVENUE ACCOUNT	2018/19 Actual	2019/20 Budget	2020/21 Budget
1100	LOCAL PROPERTY TAX	\$11,163,440	\$10,217,412	\$11,316,472
1500	TIMBER EXCISE TAX	\$132	\$154	\$187
	\$11,316,659			
2100	STUDENT FEES	\$18,888	\$16,200	\$15,648
2171	TRAFFIC SAFETY FEES	\$110,343	\$125,000	\$70,150
2173	SUMMER SCHOOL TUITIONS/FEES	\$0	\$2,000	\$8,000
2186	COMMUNITY SCHOOL	\$81,612	\$123,000	\$100,650
2200	SALES Unassigned	\$69,713	\$65,300	\$51,095
2289	OTHER COMMUNITY SERVICE	\$994	\$10,000	\$12,029
2298	FOOD SERVICES	\$1,368,532	\$1,235,900	\$1,184,860
2300	INVESTMENT EARNINGS	\$280,081	\$60,000	\$100,000
2500	GIFTS & DONATIONS	\$92,571	\$44,150	\$56,650
2600	FINES DAMAGES & REFUNDS	\$21,792	\$6,300	\$20,758
2700	RENTAL OF PROPERTY	\$136,574	\$161,500 \$440,300	\$85,310 \$442,700
2800 2900	INSURANCE RECOVERIES	\$212,021 \$73,007	\$110,300 \$521,239	\$112,700 \$44,082
2900 2910	OTHER LOCAL REIMBURSEMENT E-RATE	\$75,803	\$77,290	\$73,746
2910		\$75,005	φ11,290	\$73,740
2400	\$1,935,678	\$81,260,696	COE ECO E10	\$87,224,709
3100 3121	APPORTIONMENT - (BEA) SPECIAL ED-GEN. APPORTIONMENT	\$3,219,636	\$85,560,518 \$3,153,927	\$3,358,254
3300	LOCAL EFFORT ASSISTANCE	\$4,016,752	\$3,843,706	\$3,704,180
3300		ψ+,010,732	Ψ3,043,700	ψ3,704,100
4121	\$94,287,143 SPECIAL EDUCATION	\$12,872,998	\$13,236,932	\$13,941,399
4122	SPECIAL EDUCATION SPECIAL EDUCATION - INFANTS/TODDLERS	\$1,044,389	\$797,393	\$13,941,399
4155	LEARNING ASSISTANCE PROGRAM (LAP)	\$1,521,538	\$1,634,479	\$1,674,665
4158	SPECIAL & PILOT PROG	\$362,700	\$340,158	\$364,029
4165	TRANSITIONAL BILINGUAL	\$727,834	\$721,410	\$908,416
4174	HIGHLY CAPABLE	\$281,964	\$294,063	\$305,602
4198	SCHOOL FOOD SERVICE	\$30,328	\$26,660	\$23,536
4199	TRANSPORTATION OPERATIONS	\$6,007,281	\$6,007,281	\$5,238,867
4300	OTHER STATE AGENCIES	\$605,160	\$0	\$0
4321	SPED-MEDICAID REIMBURSEMENT	\$17,337	\$10,000	\$6,100
	\$22,462,614			
5500	FEDERAL FORESTS	\$22,744	\$5,000	\$5,000
	\$5,000			
6100	SPECIAL PURPOSE, OSPI CARES ACT	\$0	\$0	\$620,213
6124	SPECIAL EDUCATION - SUPPLEMENTAL	\$1,658,082	\$1,784,664	\$1,693,088
6138	VOCATIONAL EDUCATION	\$37,268	\$31,168	\$32,000
6151	DISADVANTAGED - TITLE I	\$650,990	\$743,542	\$809,981
6152	SCHOOL IMPROVEMENT	\$167,642	\$199,143	\$274,984
6164	LIMITED ENGLISH PROFICIENCY	\$47,313	\$50,000	\$78,259
6189 6198	COMMUNITY SERVICE - FOOD SERVICE	\$7,831 \$4,467,457	\$7,000 \$4,070,000	\$7,000 \$035,300
6300	SCHOOL FOOD SERVICE FED GRANTS OTHER AGENCIES	\$1,167,157 \$12,020	\$1,079,000 \$0	\$935,200 \$0
6321	SPECIAL ED-MEDICAID REIMB	\$43,342	\$25,000	\$18,3 0 0
6998	USDA COMMODITIES	\$231,728	\$204,000	\$230,000
0000	\$4,699,025	-	-	+ 200,000
7189	OTHER COMMUNITY SERVICES	\$22,946	\$ 25,000	\$25,469
7199	PROGRAM PARTICIPATION, GFSD Transp	\$1,389,954	\$1,627,500	\$ 1,556,127
	\$1,581,596	¥ 1,000,001	ψ 1,0=1,000	Ţ ,,
8100	OTHER GOVTL ENTITIES	\$0	\$0	\$0
8188	CHILDCARE (ECEAP)	\$0 \$0	\$646,282	\$862,843
8200	PRIVATE FOUNDATIONS	\$0	\$0	\$0
	\$862,843	-	-	**
9300	SALE OF EQUIPMENT	\$3,754	\$0	\$0
9900	OTHER FINANCING SOURCES	\$0	\$0 \$0	\$0
	\$0	Ŧ -	7-	***
	Ψ0			
TOTA	L REVENUES & OTH FIN. SOURCES	\$131,136,889	\$134,829,571	\$137,150,558

General Fund Levy

**** GENERAL FUND LEVY ASSUMPTIONS ****

Levy Amount: 2020 Calendar Year \$11,009,869

2021 Calendar Year \$12,627,600

Levy Collection Percentage: Fall 47.16%

Spring 48.50%

< = = First Year Data = => < = = Second Year Data = => **Total Assessed** Timber **Total Assessed** Timber Valuation Valuation Valuation Valuation **Snohomish County** \$7,051,544,244 \$104,421 \$7,051,544,244 \$104,421 Total \$7,051,544,244 \$104,421 \$7,051,544,244 \$104,421

REVENUE WORK SHEET - GENERAL FUND - LOCAL EXCESS LEVIES & TIMBER EXCISE TAX

Local property tax collections (Accounts 1100) should include revenue anticipated to be received in cash during the fiscal year. Estimation of the Timber Excise Tax collection (Revenue Account 1500) is necessary to estimate the Net Excess Levy Collection.

The Net Excess Levy equals the Excess Levy Amount minus the sum of the Timber Levy.

PART I - LOCAL PROPERTY TAX COLLECTIONS

(1 Excess Amo	Levy	(2) Estimated imber Levy	(3) Net Levy Amount	(4) Collection Percentage	(5) Amount Budgeted
FALL 2020			(1) - (2)		(3) x (4)
\$1	1,009,869 \$0	\$163 \$0	\$11,009,706 \$0	47.16% 0.00%	\$5,192,177 \$0
\$1	1,009,869	\$163	\$11,009,706		\$5,192,177
SPRING 2021					
	2,627,600 \$0 2,627,600	\$187 <u>\$0</u> \$187	\$12,627,413 \$0 \$12,627,413	48,50% 0.00%	\$6,124,295 \$0 \$6,124,295

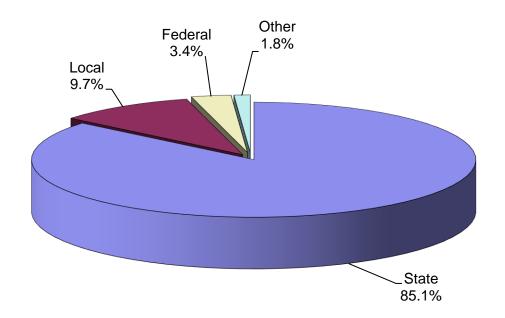
1100 TOTAL LOCAL TAXES: 11,316,472

PART II - TIMBER EXCISE TAX

	(1) 100% Timber Assessed Valuation	(2) \$ per Thousand	(3) Estimated Timber Levy	(4) Collection Percentage	(5) Amount Budgeted
FALL 20	20		(1) x (2)/1000		(3) x (4)
	\$104,421	\$1.561	\$163	0.00%	XXXXXX
	\$0	\$0.000	\$0	0.00%	XXXXXX
	\$104,421	\$1.561	\$163		XXXXXX
SPRING	3 2021				
	\$104,421	\$1.791	\$187	100.00%	\$187
	\$0	\$0.000	\$0	100.00%	\$0
	\$104,421	\$1.791	\$187		\$187
		1500 TIMBER EXC	CISE TAX	_	\$187

General Fund Revenue Analysis by Source Budget Year 2020-21

	2020/21		2019/20
		Rev %	Rev %
State	\$ 116,749,757	85.1%	\$ 115,626,527 85.8%
Local	\$ 13,252,337	9.7%	\$ 12,775,745 9.5%
Federal	\$ 4,704,025	3.4%	\$ 4,128,517 3.0%
Other	<u>\$ 2,444,439</u>	1.8%	<u>\$ 2,298,782</u> 1.7%
Total	\$ 137,150,558	100.0%	\$ 134,829,571 100.0%



General Fund Expenditure Detail Budget Year 2020-21

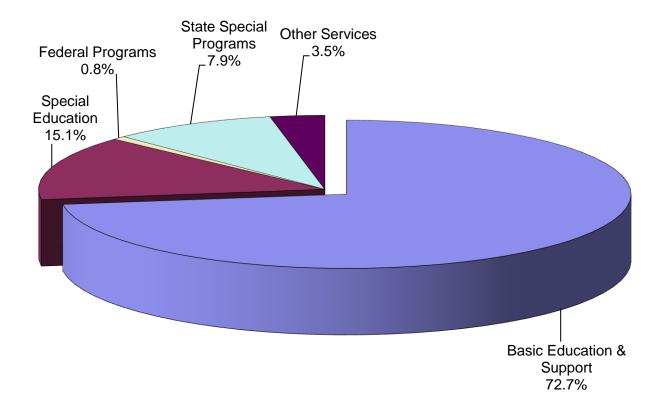
The majority of the general fund pays for basic education that support student learning for all students.

		2018/19 Actual	2019/20 Budget	2020/21 Budget
04	EXPENDITURE ACCOUNT			
01 02	Basic Education Basic Education - Alternative Learning Exp.	70,018,879 450,727	78,225,746 526,199	83,421,680 797,083
31	State Vocational	3,347,467	4,739,016	4,411,203
34	State Vocational - Middle School	977,076	1,151,347	1,104,448
97	General Support Services	13,392,317	17,800,555	16,771,448
31	Basic Education Sub Total	88,186,466	102,442,863	106,505,862
	Basic Education Sub Total	00,100,400	102,442,003	100,303,002
21	State Special Education	16,532,704	19,522,863	20,499,002
22	State Special Ed - Infant and Toddler	1,007,551	797,393	0
24	Federal IDEA	1,658,082	1,784,664	1,693,088
	Special Education Sub Total	19,198,337	22,104,920	22,192,090
	•			
00	Falls of Manager at	07.000	04.400	00.000
38	Federal Vocational	37,268	31,168	32,000
51 52	Title IIA Cohool Improvement Foderal	650,990	743,542 199,143	809,981
52 64	Title IIA - School Improvement -Federal	167,642		274,984
04	Title III - Limited English Proficiency Federal Sub Total	47,313	50,000	78,259
	rederal Sub Total	903,213	1,023,853	1,195,224
55	LAP Learning Assistance	1,552,873	1,701,301	1,675,835
56	State Institution - Sno Co Youth Center	6,841	10,000	10,000
58	Special/Pilot Programs	349,462	342,071	364,029
65	Transitional Bilingual	758,700	750,101	908,416
71	Traffic Safety	76,241	174,080	91,581
74	Highly Capable	265,053	294,063	305,602
79	Other Instructional	1,285,482	738,997	1,316,424
99	Pupil Transportation	6,589,816	8,434,781	6,925,874
	State Sub Total	10,884,468	12,445,394	11,597,761
73	Summer School	0	21,655	17,114
86	Community Schools	271,368	431,664	380,588
88	Child Care	0	646,282	862,843
89	Other Community Service	200,135	320,057	278,587
98	Food Services	3,050,599	3,314,729	3,529,707
	Other Services Sub Total	3,522,102	4,734,387	5,068,839
	Budget Totals	\$122,694,586	\$142,751,417	\$146,559,776

General Fund Expenditures by Program Budget Year 2020-21

Educational programs consist of activities of a school district which are directly involved in the instruction and education of students.

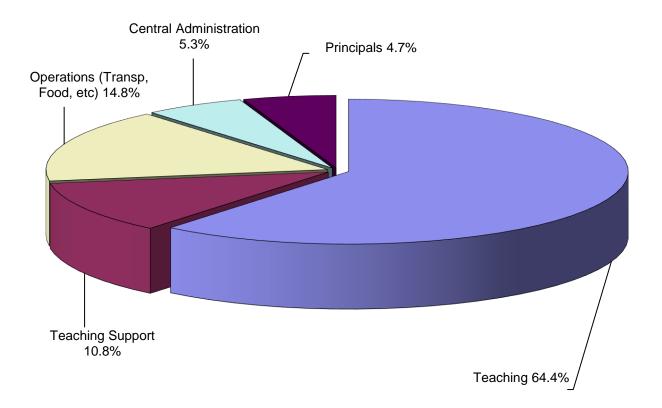
	2020/21			2019/20		
			Exp %			Exp %
Basic Education & Support	\$	106,505,862	72.7%	\$	102,442,863	71.8%
Special Education	\$	22,192,090	15.1%	\$	22,104,920	15.5%
Federal Programs	\$	1,195,224	0.8%	\$	1,023,853	0.7%
State Special Programs	\$	11,597,761	7.9%	\$	12,445,394	8.7%
Other Services	<u>\$</u>	5,068,839	3.5%	<u>\$</u>	4,734,387	3.3%
Totals	\$	146,559,776	100.0%	\$	142,751,417	100.0%



General Fund Expenditures by Activity Budget Year 2020-21

Expenditures by activity refers to the kind of work done in a school district.

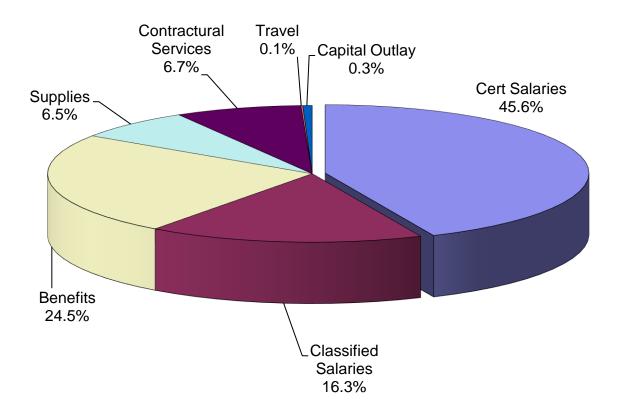
	2020/21			2019/20		
			Exp %			Exp %
Teaching	\$	94,431,071	64.4%	\$	87,361,315	61.2%
Teaching Support	\$	15,801,339	10.8%	\$	16,391,518	11.4%
Operations (Transp., Util., Food)	\$	21,764,375	14.8%	\$	24,240,003	17.0%
Central Administration	\$	7,713,649	5.3%	\$	7,833,097	5.5%
Principals	<u>\$</u>	6,849,342	4.7%	<u>\$</u>	6,925,484	4.9%
Totals	\$	146,559,776	100.0%	\$	142,751,417	100.0%



General Fund Expenditures by Object Budget Year 2020-21

Expenditures by object defines what the district spends its resources on.

	2020/21			2019/20	
		Exp %			Exp %
Certificated Salaries	\$ 66,793,212	45.6%	\$	62,910,042	44.0%
Classified Salaries	\$ 23,839,645	16.3%	\$	22,810,212	16.0%
Benefits	\$ 35,887,196	24.5%	\$	34,632,618	24.3%
Supplies	\$ 9,594,539	6.5%	\$	8,175,394	5.7%
Contractual Services	\$ 9,897,903	6.7%	\$	11,747,756	8.2%
Travel	\$ 99,000	0.1%	\$	84,300	0.1%
Capital Outlay	\$ 448,281	0.3%	<u>\$</u>	2,391,095	1.7%
Totals	\$ 146,559,776	100%	\$	142,751,417	100%



General Fund Resource to Expenditure Comparison Budget Year 2020-21

Resource to Expenditure report details what revenue will cover the program expenditures.

	Expenditures			Revenue	ne .	
	LApenditures			Kevenue	, , , , , , , , , , , , , , , , , , , 	Cash
			Local	State	Federal	Balance
01	Basic Education	83,421,680	7,736,365	67,610,130	5,000	8,070,185
02	Basic Education - ALE	797,083	16,782	780,301		
31	State Vocational	4,411,203		4,411,203		
34	State Vocational - Middle School	1,104,448		1,104,448		
97	General Support Services	16771,448	1,584,557	13,847,858		1,339.033
	Basic Education Sub Total	106,505,862	9,337,704	87,753,940	5,000	9,409,218
21	State Handicapped	20,499,002		20,480,702	18,300	
22	State Special Ed-Infant/Toddler	0				
24	Handicapped 94-142	1,693,088			1,693,088	
	Handicapped Sub Total	22,192,090	-	20,480,702	1,711,388	
20	Federal Vegetienel	32,000			22.000	
38 51	Federal Vocational	809,981			32,000	
	Title I	274,984			809,981	
52	Teacher Quality & Innovative Prg	78,259			274,984	
64	Limited English Prof.				78,259	
	Federal Sub Total	1,195,224	-	-	1,195,224	
55	LAP Learning Assistance	1,675,835	1,170	1,674,665		
56	State Institution	10,000	10,000	, ,		
58	Special/Pilot Programs	364,029	,,,,,,	364,029		
65	Transitional Bilingual	908,416		908,416		
71	Traffic Safety	91,581	91,581	,		
74	Highly Capable	305,602	,,,,,	305,602		
79	Other Instructional	1,316,424	696,211	,	620,213	
99	Pupil Transportation	6,925,874	1,687,007	5,238,867	,	
	State Sub Total	11,597,761	2,485,969	8,491,579	620,213	
73	Summer School	17,114	17,114			
86	Community Schools	380,588	380,588			
88	Childcare – ECEAP	862,843	862,843			
89	Other Community Service	278,587	271,587		7,000	
98	Food Services	3,529,707	2,340,971	23,536	1,165,200	
	Other Services Sub Total	5,068,839	3,873,103	23,536	1,172,200	
	Budget Totals	146,559,776	15,696,776	116,749,757	4,704,025	9,409,218

General Fund - Staff Budget Budget Year 2020-21

	3udget 2020		
	Certified	Classified	Combined Salary
	FTE	FTE	and Benefits
Supt Office/Board	1.000	1.000	633,433
Business & Operations	0.000	9.500	1,265,072
Human Resources	1.000	4.000	753,726
Public Relations	0.000	2.750	305,015
Supervision - Instruction	7.000	7.291	2,257,818
Library	6.680	0.000	854,692
Principal Offices	21.500	25.893	6,788,042
Counseling	22.500	4.370	3,576,643
Pupil Management	0.000	4.747	472,415
Health Services	40.467	15.902	7,023,427
Teaching	507.820	122.883	84,545,678
CoCurricular	1.000	1.890	1,196,880
Instructional Professional Dev	0.500	0.000	868,811
Instructional Technology	0.000	0.000	34,297
Food Services Supervision	0.000	1.599	234,611
Food Services Staff	0.000	22.423	1,860,634
Transportation Office	0.000	5.161	653,296
Bus Drivers	0.000	50.200	5,055,220
Mechanics	0.000	5.000	494,508
Supervison Plant	0.000	4.600	740,612
Grounds	0.000	5.000	476,836
Custodial	0.000	48.397	4,184,568
Maintenance	0.000	6.000	641,031
Utilities	0.000	0.000	2,991
Information Services	0.500	11.308	1,391,294
Warehousing	0.000	1.085	96,968
Public Activities	0.000	0.500	111,536
Totals	609.967	361.499	126,520,053
Staffing Percentage of Budget			86.4%

E	Budget 2019/	/20	
	Certified	Classified	Combined Salary
	FTE	FTE	and Benefits
Supt Office/Board	1.000	3.250	825,322
Business & Operations	0.000	9.000	1,196,001
Human Resources	1.000	4.000	751,543
Public Relations	0.000	1.500	192,193
Supervision - Instruction	7.500	6.791	2,304,005
Library	7.100	0.000	1,014,984
Principal Offices	21.500	25.804	6,710,046
Counseling	20.500	4.796	3,375,697
Pupil Management	0.000	3.192	338,701
Health Services	32.500	15.640	5,962,408
Teaching	487.595	115.370	78,146,255
CoCurricular	1.000	1.889	1,146,582
Instructional Professional Dev	13.000	0.000	2,637,446
Food Services Supervision	0.000	1.599	229,939
Food Services Staff	0.000	21.544	1,686,825
Transportation Office	0.000	5.161	708,742
Bus Drivers	0.000	52.069	5,390,735
Mechanics	0.000	5.000	489,832
Supervison Plant	0.000	4.600	733,522
Grounds	0.000	5.000	473,355
Custodial	0.000	45.467	3,955,244
Maintenance	0.000	6.000	575,648
Utilities	0.000	0.000	1,602
Information Services	0.500	10.721	1,299,033
Warehousing	0.000	1.182	96,728
Public Activities	0.000	0.500	110,484
Totals	593.195	350.075	120,352,872
Staffing Percentage of Budget			86.0%

Capital Projects Fund Budget Year 2020-21

The Capital Projects Fund can be used for the acquisition of land or existing facilities, construction of buildings, purchase of equipment, conducting energy audits, and making capital improvements which are cost effective as determined by energy audits. In addition, improvements to buildings and/or grounds, remodeling of buildings and the replacement of roofs, carpets, and service systems are included in the Capital Projects Fund; all items that can extend the life of the facility. Capital Projects Fund may not be used for general maintenance work.

The Capital Projects Fund is generally financed from the proceeds of the sale of bonds, state matching revenues, and special levies. In addition, mitigation fees may be set by local governments to provide funds to be used for capital fund expenses related to the impact of local growth.

On February 9, 2016, voters approved a \$116 million dollar bond to build a new elementary school #7 and an Early Learning Center, replace and expand selected buildings at Lake Stevens High School, make district-wide improvements to school safety, security, health, educational areas and infrastructure. On June 30, 2016, the District sold \$76 million dollars of bonds to begin construction. On September 14, 2017, the District sold the remaining \$40 million dollars of bonds to finish financing all the projects. To date, the Early Learning Center and Stevens Creek Elementary have completed construction and are occupied. Construction is well underway on the High School remodel including a completed three story academic wing as well as many other smaller projects throughout the District.

On June 3, 2016, Lake Stevens School District was awarded a \$24.5 million dollar K-3 Class-Sized Reduction Grant from OSPI. This grant is to be used to add 50 permanent classrooms to achieve progress towards the average class size objectives for the 2017-18 school year and beyond for grades K-3 and/or to develop space for all-day kindergarten. To date, we've added numerous K-3 classrooms through Stevens Creek as well as adding two new kindergarten classrooms at each of the existing six elementary schools. We've also remodeled an older building located on the Hillcrest campus to house second and third grade classrooms. We have since exhausted our K-3 building capacity.

The 2019-20 Capital Projects Fund budget reflects a beginning fund balance of \$16,251,076. This opening balance is derived from the sale of bonds, impact fees that are restricted to use for growth related issues and a residual of the capital technology levy.

Revenues of \$11,702,016 are projected to come from state match, impact fees, e-rate, earnings from investments and the capital technology levy. In February 2018, the voters approved a 4-year, \$2,000,000 per year, Capital Levy for Technology Improvements. Beginning 2020, the Capital Projects Fund will collect technology levy revenue which is approximately \$1,914,831. This revenue is shy of the \$2,000,000 due to reduced collections anticipated through the COVID-19 pandemic.

Expenditures of \$27,053,092 are budgeted for remodeling the high school, making security and infrastructure improvements throughout the District and for the replacement technology levy projects. The projects planned with the Technology Levy include but are not limited to student computing devices, infrastructure maintenance, professional learning and support and the purchase of new technologies. There are also expenses budgeted for miscellaneous expansion projects.

The Ending Fund Balance is projected to be \$900,000.

Capital Projects Fund Budget Year 2020-21

1000 Local Taxes	REVENUES AND OTHER FINANCING SOURCES	Actual 2018-19	Budget 2019-20	Budget 2020-21
EXPENDITURES 10 Sites \$1,361,417 \$1,000,000 \$0 20 Buildings \$63,406,212 \$50,472,070 \$24,168,630 30 Equipment \$2,858,090 \$5,173,699 \$2,884,462 40 Energy \$0 \$0 \$5,173,699 \$2,884,462 40 Energy \$0 \$0 \$0, \$0 50 Sales and Lease Expenditures \$6,037 \$0 \$0 60 Bond Issuance Expenditures \$2,459 \$0 \$0 90 Debt \$0 \$0 \$0 \$0 B. Total EXPENDITURES \$67,634,215 \$56,645,769 \$27,053,092 C. G.L. 536 OTHER FINANCING USES - TRFS OUT (to the General Fund) D. EXCESS of REVENDES/OTHER FINANCING SOURCES OVER (UNDER) EXP. & OTHER FIN. USES (\$41,353,986) (\$32,916,098) (\$15,351,076) (A - B - C) BEGINNING FUND BALANCE G.L. 861 Restricted from Bond Proceeds \$76,249,067 \$30,204,896 \$1,395,122 G.L. 863 Restricted from Levy Proceeds \$50 \$0 \$0 G.L. 866 Restricted from Mitigation Fees \$0,041,052 \$2,341,783 \$3,960,760 G.L. 867 Restricted from Mitigation Fees \$0,050 \$0 G.L. 889 Assigned to Fund Purposes \$0 \$0 \$0 G.L. 861 Restricted from Bond Proceeds \$79,048,233 \$32,925,664 \$16,251,076 ENDING FUND BALANCE ENDING FUND BALANCE FUNDING FUND BALANCE S. Total BEGINNING FUND BALANCE ENDING FUND BALANCE G.L. 861 Restricted from Bond Proceeds \$0 \$0 \$0 G.L. 862 Committed from Levy Proceeds \$779,048,233 \$32,925,664 \$16,251,076 ENDING FUND BALANCE S. Total BEGINNING FUND BALANCE G.L. 861 Restricted from Bond Proceeds \$0 \$0 \$0 G.L. 862 Restricted from Levy Proceeds \$772,470 \$9,566 \$900,000 G.L. 863 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 866 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 866 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 867 Restricted from Levy Proceeds \$772,470 \$9,566 \$900,000 G.L. 868 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 868 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 867 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 868 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 868 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 868 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 869 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 860 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 860 Restricted from Mitigation Fees \$0 \$0 \$0 G.L. 8	2000 Local Nontax 3000 State, General Purpose 4000 State, Special Purpose 5000 Federal, General Purpose 6000 Federal, Special Purpose 7000 Revenues from Other School Districts 8000 Revenues from Other Agencies and Assoc.	\$1,760,447 \$4,781,043 \$0 \$19,638,636 \$0 \$0 \$0	\$1,996,001 \$1,433,670 \$0 \$20,300,000 \$0 \$0 \$0 \$0	\$889,368 \$0 \$8,897,817 \$0 \$0 \$0
10 Sites	A. Total REVENUES & OTHER FINANCING SOURCES			
10 Sites				
C. G.L. 536 OTHER FINANCING USES - TRFS OUT (to the General Fund) D. EXCESS of REVENUES/OTHER FINANCING SOURCES OVER (UNDER) EXP. & OTHER FIN. USES (\$41,353,986) (\$32,916,098) (\$15,351,076)	 Sites Buildings Equipment Energy Sales and Lease Expenditures Bond Issuance Expenditures 	\$63,406,212 \$2,858,090 \$0 \$6,037 \$2,459	\$50,472,070 \$5,173,699 \$0 \$0 \$0	\$24,168,630 \$2,884,462 \$0 \$0 \$0
C. G.L. 536 OTHER FINANCING USES - TRFS OUT (to the General Fund) D. EXCESS of REVENUES/OTHER FINANCING SOURCES OVER (UNDER) EXP. & OTHER FIN. USES (\$41,353,986) (\$32,916,098) (\$15,351,076) ====================================	B. Total EXPENDITURES			
OVER (UNDER) EXP. & OTHER FIN. USES (\$41,353,986) (\$32,916,098) (\$15,351,076) (A - B - C) BEGINNING FUND BALANCE G.L.861 Restricted from Bond Proceeds \$76,249,067 \$30,204,896 \$10,955,122 G.L.862 Committed from Levy Proceeds \$758,114 \$378,985 \$1,335,194 G.L.863 Restricted from State Proceeds \$0 \$0 \$0 G.L.866 Restricted from Impact Fees \$2,041,052 \$2,341,783 \$3,960,760 G.L.867 Restricted from Mitigation Fees \$0 \$0 \$0 G.L.889 Assigned to Fund Purposes \$0 \$0 \$0 E. Total BEGINNING FUND BALANCE \$79,048,233 \$32,925,664 \$16,251,076 ENDING FUND BALANCE \$79,048,233 \$32,925,664 \$16,251,076 G.L.861 Restricted from Bond Proceeds \$779,048,233 \$32,925,664 \$16,251,076 G.L.862 Committed from Levy Proceeds \$772,470 \$9,566 \$900,000 G.L.863 Restricted from State Proceeds \$0 \$0 \$0 G.L.866 Restricted from Impact Fees \$1,781,424 \$0 \$0 G.L.867 Restricted from Mitigation Fees \$0 \$0 \$0	(to the General Fund)			
G.L.862 Committed from Levy Proceeds \$758,114 \$378,985 \$1,335,194 G.L.863 Restricted from State Proceeds \$0 \$0 \$0 G.L.866 Restricted from Impact Fees \$2,041,052 \$2,341,783 \$3,960,760 G.L.867 Restricted from Mitigation Fees \$0 \$0 \$0 G.L.889 Assigned to Fund Purposes \$0 \$0 \$0 E. Total BEGINNING FUND BALANCE \$79,048,233 \$32,925,664 \$16,251,076 ENDING FUND BALANCE G.L.861 Restricted from Bond Proceeds \$35,140,353 \$0 \$0 G.L.862 Committed from Levy Proceeds \$772,470 \$9,566 \$900,000 G.L.863 Restricted from State Proceeds \$0 \$0 \$0 G.L.866 Restricted from Impact Fees \$1,781,424 \$0 \$0 G.L.867 Restricted from Mitigation Fees \$0 \$0 \$0 G.L.889 Assigned to Fund Purposes \$0 \$0 \$0 I. Total ENDING FUND BALANCE \$37,694,247 \$9,566 \$900,000	OVER (UNDER) EXP. & OTHER FIN. USES (A - B - C)			
ENDING FUND BALANCE G.L.861 Restricted from Bond Proceeds \$35,140,353 \$0 \$0 G.L.862 Committed from Levy Proceeds \$772,470 \$9,566 \$900,000 G.L.863 Restricted from State Proceeds \$0 \$0 \$0 G.L.866 Restricted from Impact Fees \$1,781,424 \$0 \$0 G.L.867 Restricted from Mitigation Fees \$0 \$0 \$0 G.L.889 Assigned to Fund Purposes \$0 \$0 S0 G.L.889 Fund Purposes \$0 \$0 S0	G.L.862 Committed from Levy Proceeds G.L.863 Restricted from State Proceeds G.L.866 Restricted from Impact Fees G.L.867 Restricted from Mitigation Fees	\$758,114 \$0 \$2,041,052 \$0	\$378,985 \$0 \$2,341,783 \$0	\$1,335,194 \$0 \$3,960,760 \$0
G.L.861 Restricted from Bond Proceeds \$35,140,353 \$0 \$0 G.L.862 Committed from Levy Proceeds \$772,470 \$9,566 \$900,000 G.L.863 Restricted from State Proceeds \$0 \$0 \$0 G.L.866 Restricted from Impact Fees \$1,781,424 \$0 \$0 G.L.867 Restricted from Mitigation Fees \$0 \$0 \$0 G.L.889 Assigned to Fund Purposes \$0 \$0 G.L.889 Assigned to Fund Purposes \$0 \$0 S0	E. Total BEGINNING FUND BALANCE	\$79,048,233	\$32,925,664	\$16,251,076
G.L.862 Committed from Levy Proceeds \$772,470 \$9,566 \$900,000 G.L.863 Restricted from State Proceeds \$0 \$0 \$0 G.L.866 Restricted from Impact Fees \$1,781,424 \$0 \$0 G.L.867 Restricted from Mitigation Fees \$0 \$0 \$0 G.L.889 Assigned to Fund Purposes \$0 \$0 \$0 I. Total ENDING FUND BALANCE \$37,694,247 \$9,566 \$900,000	ENDING FUND BALANCE	========	=======	=======
	G.L.862 Committed from Levy Proceeds G.L.863 Restricted from State Proceeds G.L.866 Restricted from Impact Fees G.L.867 Restricted from Mitigation Fees	\$772,470 \$0 \$1,781,424 \$0	\$9,566 \$0 \$0 \$0	\$900,000 \$0 \$0 \$0
	I. Total ENDING FUND BALANCE			

Capital Projects Budget Year 2020-21

PROJECT DESCRIPTION	Total	Sites (10)	Buildings (20)	Equipment & Instr. Tech (30)	Energy (40)	Sales & Lease Expend (50)	Bond Issuance Expend. (60)	Debt (90)
Lake Stevens High School	22,563,563		21,435,385	1,128,178				
Security Improvements	611,293		489,034	122,259				
Infrastructure Improvements	481,211		481,211					
Portables	1,040,000		988,000	52,000				
Technology	2,357,025		775,000	1,582,025				
TOTAL EXPENDITURES	27,053,092	0	24,168,630	2,884,462	0	0	0	0







Energing es in Technologies in



	**** CAPITAL PROJECTS LEVY	ASSUMPTION	S ****	
Levy Amount:	First Calendar Year	2020	\$2,003,454	
•	Second Calendar Year	2021	\$2,000,000	
Levy Collection Percentage:		Fall	47.16	%
,		Spring	48.50	%
	<== First Ye	ear Data ==>	<== Second Total	Year Data = =>
	Total Assessed	Timber	Assessed	Timber
	Valuation	Valuation	Valuation	Valuation
Snohomish County	\$7,051,544,244 	\$208,843	\$7,051,544,244	\$208,843
Total	\$7,051,544,244	\$208,843	\$7,051,544,244	\$208,843

REVENUE WORK SHEET - CAPITAL PROJECTS FUND - LOCAL EXCESS LEVIES & TIMBER EXCISE TAX

Local property tax collections (Acct 1100) should include revenue anticipated to be received in cash during the fiscal year. Estimation of the Timber Excise Tax collection (Revenue Acct 1500) is necessary to estimate the Net Excess Levy Collection. The Net Excess Levy equals the Excess Levy Amount minus the sum of the Timber Levy.

PART I - LOCAL PROPERTY TAX COLLECTIONS

	(1) Excess Levy Amount	(2) Estimated Timber Levy	(3) Net Levy Amount	(4) Collection Percentage	(5) Amount Budgeted
FALL 2020	\$2,003,454	\$59	(1) - (2) \$2,003,395	47.16%	(3) x (4) \$944,801
	\$2,003,454	\$59	\$2,003,395		\$\$944,801
	\$2,000,000	\$59	\$1,999,941	48.50%	\$969,971
SPRING 2021	\$2,000,000	\$59	\$1,999,941		\$969,971
			1100 TOTAL LO	OCAL TAXES:	\$1,914,772 ======
PART II - TIMBER EXCISE TAX	(1)	(2)	(3)	(4)	(5)
	100% Timber Assessed Valuation	\$ per Thousand	Estimated Timber Levy	Collection Percentage	Amount Budgeted
	\$208,843	\$0.284	(1) x(2)/1000 \$59	0.00%	(3) x (4) XXXXXX
FALL 2020	\$208,843	\$0. 284	\$59		XXXXXX
	\$208,843	\$0. 284	\$59	100.00%	\$59
SPRING 2021	\$208,843	\$0. 284	\$59		\$59
			1500 TIMBER E	EXCISE TAX:	\$59 ======

Debt Service Fund Budget Year 2020-21

The Debt Service Fund is established to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and the expenditures related to the redemption of outstanding bonds and notes, as well as other long-term liabilities.

Provision must be made annually for a levy sufficient to meet the payments of principal, interest, and related expenditures for voted debt. The levy should be sufficient to cover tax payment delinquencies. Levy amounts are also based on leaving sufficient fund balance at the end of the fiscal year to provide between 40% and 60% of the funds needed for obligations from September 1 through March 31 of the following year.

The Lake Stevens School District has a total outstanding Voted Debt of \$122,690,000 as of September 1, 2020. The largest part of that debt is the \$67,740,000 issue that was sold in June of 2016 for the first phase of a long range construction project that includes the building of Stevens Creek Elementary and the Early Learning Center. The next largest part of the debt is the \$37,265,000 that was sold in September 2017 to replace and expand selected buildings at Lake Stevens High School, make district-wide improvements to school safety, security, health, educational areas and infrastructure. Principal payments for the 2020-21 budget year total \$7,890,000 and interest payments total \$4,797,900.

Non-voted bonds are also serviced in the Debt Service Fund rather than in the fund that received the debt proceeds. In order to provide the resources to retire the debt, an operating transfer must be used by the General Fund, Capital Projects Fund, or Transportation Vehicle Fund to transfer resources to the Debt Service Fund.

Currently, the District does not have any non-voted bond issues outstanding.

Debt Service Fund Budget Year 2020-21

	EVENUES AND OTHER FINANCING SOURCES	Actual 2018-19	Budget 2019-20	Budget 2020-21
	 00 Local Taxes	\$12,712,723	\$12.789.220	\$12,360,075
	00 Local Nontax	\$89,327		\$22,779
	00 State, General Purpose	\$0	\$0	\$0
	00 Federal, General Purpose	\$0	\$0	\$0
	00 Other Financing Sources	\$0	\$0	\$0
A. To	otal REVENUES AND OTHER FINANCING SOURCES	\$12,802,050 ======	\$12,834,684	\$12,382,854 =======
	(PENDITURES			
	atured Bond Expenditures	\$5,345,000	\$7,440,000	\$7,890,000
	terest on Bonds	\$5,224,625	\$5,026,025	
Int	terfund Loan Interest	\$0	\$0	\$0
Вс	ond Transfer Fees	\$0	\$0	\$0
Ar	bitrage Rebate	\$0	\$0	\$0
	nderwriter's Fees	\$0	\$91,000	
	otal EXPENDITURES	\$10,569,625	\$12,557,025	
	i.L. OTHER FINANCING USES (GL 536)	\$0	\$0	\$0
	XCESS of REVENUES/OTHER FINANCING SOURCES VER (UNDER) EXPENDITURES (A - B - C)	\$2,232,425	\$277,659	(\$405,046)
		=======	=======	
	EGINNING FUND BALANCE			
G.	L. 810 Restricted for Other Items	\$0	\$0	\$0
	L. 830 Restricted for Debt Service	\$3,197,162		\$5,562,000
	L. 835 Restricted for Arbitrage Rebate L. 889 Assigned to Fund Purposes	\$0 \$0	\$0 \$0	\$0 \$0
	otal BEGINNING FUND BALANCE	\$3,197,162 =======		
	.L. 898 PRIOR YEAR ADJUSTMENTS (+ or -)	======		xxxxxx
EN	NDING FUND BALANCE			
 G.	L. 810 Restricted for Other Items	\$0	\$0	\$0
_	L. 830 Restricted for Debt Service		\$5,456,659	
_	L. 835 Restricted for Arbitrage Rebate	\$0	\$0	\$0
	L. 889 Assigned to Fund Purposes	\$0	\$0	\$0
I. To	otal ENDING FUND BALANCE (D + E + or - F)	\$5,429,587 =======	\$5,456,659 ======	\$5,156,954 ======

Debt Service Fund Budget Year 2020-21

DETAIL OF OUTSTANDING BONDS

Amount of Original Issue	Estimated Amount Outstanding September 1, 2019
\$10,000,000	\$9,045,000
\$10,000,000	\$1,330,000
\$9,990,000	\$9,525,000
\$9,935,000	\$4,960,000
\$67,740,000	\$63,245,000
\$37,265,000 	\$34,585,000
\$144,930,000	\$122,690,000
\$0	\$0
\$0	\$0
\$144,930,000	\$122,690,000 ======
	Original Issue

	**** DEBT SERVICE	LEVY ASSUMP	TIONS ****	
Levy Amount:	First Calendar Year	2020	\$12,811,620	
	Second Calendar Year	2021	\$13,027,000	
Levy Collection Percentage:		Fall	47.16	%
,		Spring	48.50	%
	<== First Year Dat	<== First Year Data ==>		ar Data ==>
	Total Assessed Valuation	Timber Valuation	Total Assessed Valuation	Timber Valuation
Snohomish County	\$7,051,544,244	\$208,843	\$7,051,544,244	\$208,843
Total	\$7,051,544,244	\$208,843	\$7,051,544,244	\$208,843

REVENUE WORK SHEET - DEBT SERVICE FUND - LOCAL EXCESS LEVIES & TIMBER EXCISE TAX Local property tax collections (Acct 1100) should include revenue anticipated to be received in cash during the fiscal year. Estimation of the Timber Excise Tax collection (Revenue Acct 1500) is necessary to estimate the Net Excess Levy Collection. The Net Excess Levy equals the Excess Levy amount minus the sum of the Timber Levy.

PART I - LOCAL	PROPERTY TAX	COLLECTIONS			
	(1) Excess Levy Amount	(2) Estimated Timber Levy	(3) Net Levy Amount	(4) Collection Percentage	(5) Amount Budgeted
FALL 2020 SPRING 2021	\$12,811,620 \$13,027,000	\$379 \$386	(1) - (2) \$12,811,241 \$13,026,614	47.16% 48.50%	(3) x (4) \$6,041,781 \$6,317,908
		1100 TOTAL LOCAL	TAXES:		\$12,359,689
PART II - TIMBE	ER EXCISE TAX				
	(1) 100% Timber Assessed	(2) \$ per	(3) Estimated	(4) Collection	(5) Amount
	Valuation	Thousand	Timber Levy	Percentage	Budgeted
FALL 2020	\$208,843	\$1.817	(1) x (2)/1000 \$379	0.00%	(3) x (4) XXXXXX
SPRING 2021	\$208,843	\$1.847	\$386	100.00%	\$386
		1500 TIMBER EXCIS	SE TAX		\$386 =======

Associated Student Body Fund Budget Year 2020-21

The Associated Student Body (ASB) Fund is designated as a special revenue fund. Fees collected from students and non-students, as a condition of their attendance at any optional, non-credit, extracurricular event of the District finance this fund, along with other student initiated fund raising.

One of the stated purposes in the rules and regulations issued by OSPI is to encourage the supervised self-government of Associated Student Bodies. The Lake Stevens School District Board of Directors has developed policies and procedures to promote this goal. Except for moneys held in trust in the fund, the financial resources of the ASB fund are for the extracurricular benefit of the students. Their involvement in decision-making processes is an integral part of Associated Student Body government. The students have adult supervision to administer the ASB programs, and the students must participate in determining the uses of ASB resources. Final approval of ASB activities rests with the Board of Directors; however, the students determine what activities will constitute the ASB program. According to the rules and regulations governing the Associated Student Body program, "the Associated Student Bodies participate in the determination of the purposes for which Associated Student Body financial resources shall be budgeted and disbursed."

In the ASB Fund each student activity group prepares a budget for the fiscal year. The budgets for all the student activity groups combine to constitute the Associated Student Body Fund budget for each school. After the student council and the primary advisor approve the budget, it is sent to the District's Assistant Superintendent for approval and consolidation with all other Associated Student Body budgets of the District. These budgets are consolidated and presented to the School District's Board of Directors as the proposed ASB Fund budget for the district.

It is important to note that no student activity group is allowed to have a negative ending balance. This means that no student activity group can disburse money unless the money is available in the student activity group's account. Therefore, even if an activity group has budgeted for expenditures within its budget, it may not expend any funds until they have been deposited into its account to cover the expenditures.

District ASB expenditures are budgeted at \$1,235,265 and revenue is budgeted at \$1,063,114. The ASB fund balance reserves of \$531,079 will be used to offset the expenditures if they exceed the revenue.

Associated Student Body Fund Budget Year 2020-21

	Actual	Budget	Budget
REVENUES	2018-19	2019-20	2020-21
1000 General Student Body	\$717,670	\$726,100	\$745,530
2000 Athletics	\$28,126	\$32,220	\$30,969
3000 Classes	\$69,883	\$61,500	\$60,500
4000 Clubs	\$82,533	\$199,013	\$188,515
6000 Private Moneys	\$15,375 		\$37,600
A. Total REVENUES	\$913,587	\$1,053,998	\$1,063,114
EXPENDITURES			
 1000 General Student Body	\$432,234	\$532,752	\$622,752
2000 Athletics	\$160,217	\$243,858	\$234,931
3000 Classes	\$67,268	\$59.350	\$56,290
4000 Clubs	\$125,583	\$291,702	\$284,192
6000 Private Moneys	\$13,281 	\$33,665	\$37,100
B. Total EXPENDITURES	\$798,583	\$1,161,327	
C. EXCESS of REVENUES OVER (UNDER) EXPENDITURES	\$115,004		
BEGINNING FUND BALANCE	========	=======	========
G.L.810 Restricted for Other Items	\$0	\$0	\$0
G.L.819 Restricted for Fund Purposes	\$594,914	\$640,054	\$703,230
G.L.840 Nonspendable FB-Inventory & Prepaid	\$0	\$0	\$0
G.L.850 Restricted for Uninsured Risks	\$0	\$0	\$0
G.L.870 Committed to Other Purposes	\$0	\$0	\$0
G.L.889 Assigned to Fund Purposes	\$0	\$0	\$0
D. Total BEGINNING FUND BALANCE	\$594,914	\$640,054	. ,
E. G.L. 898 PRIOR YEAR ADJUSTMENTS (+ or -)	\$0 ======	XXXXXX =======	
ENDING FUND BALANCE			
G.L.810 Restricted for Other Items	\$0	\$0	\$0
G.L.819 Restricted for Fund Purposes	\$695,053	\$532,725	\$531,079
G.L.840 Nonspendable FB-Inventory & Prepaid	\$14,865	\$0	\$0
G.L.850 Restricted for Uninsured Risks	\$0	\$0	\$0
G.L.870 Committed to Other Purposes	\$0	\$0	\$0
G.L.889 Assigned to Fund Purposes	\$0	\$0	\$0
F. Total ENDING FUND BALANCE (C + D + or - E)	\$709,918 ======	\$532,725	\$531,079 =======

ASB FUND SUMMARY	Lake Stevens High School	Cavelero Mid- High	Prove Alt.	North Lake Middle School	Lake Stevens Middle School	Home- link K - 12	Glenwood	Highland	Hillcrest	Mt. Pilchuck -Elementary S	Skyline Schools	Stevens Creek	Sunny- crest	TOTAL
REVENUES 1000 GENERAL STUDENT BODY 2000 ATHLETICS 3000 CLASSES 4000 CLUBS 6000 PRIVATE MONIES	355,950 17,000 57,500 140,435 28,600	111,900 4,869 2,000 36,780 6,000	0 0 0 0	41,900 0 0 1,000	78,100 9,100 1,000 6,900 1,000	0 0 0 0	18,280 0 0 1,500	46,500 0 0 0	18,200 0 0 0 0	14,000 0 0 0 0	17,200 0 0 0 1,000	23,000 0 0 1,000 1,000	20,500 0 0 900 0	745,530 30,969 60,500 188,515 37,600
(A) TOTAL REVENUES	599,485	161,549	0	42,900	96,100	0	19,780	46,500	18,200	14,000	18,200	25,000	21,400	1,063,114
EXPENDITURES 1000 GENERAL STUDENT BODY 2000 ATHLETICS 3000 CLASSES 4000 CLUBS 6000 PRIVATE MONIES	309,372 147,075 54,690 208,159 28,100	88,050 64,456 1,000 49,733 6,000	0 0 0 0 0	39,700 14,300 0 8,000 0	58,500 9,100 600 7,250 1,000	0 0 0 0 0	18,000 0 0 1,500 0	30,550 0 0 2,250 0	11,000 0 0 0 0	10,880 0 0 0 0	15,200 0 0 0 1,000	19,000 0 0 1,000 1,000	22,500 0 0 6,300 0	622,752 234,931 56,290 284,192 37,100
(B) TOTAL EXPENDITURES	747,396	209,239	00	62,000	76,450	0	19,500	32,800	11,000	10,880	16,200	21,000	28,800	1,235,265
(C) EXCESS REV OVER OR UNDER EXP (A-B)	(147,911)	(47,690)	0	(19,100)	19,650	0	280	13,700	7,200	3,120	2,000	4,000	(7,400)	(172,151)
BEGINNING FUND BALANCE														
GL819 Restrict. Fund Purpose	311,076	146,791	13,993	40,000	61,345	2,011	28,329	16,617	20,073	14,895	8,028	23,921	16,151	703,230
(D) TOTAL BEG. FUND BAL	311,076	146,791	13,993	40,000	61,345	2,011	28,329	16,617	20,073	14,895	8,028	23,921	16,151	703,230
(E) ADJUST. TO FUND BAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GL819 Restrict Fund Purpose	\$163,165	\$99,101	\$13,993	\$20,900	\$80,995	\$2,011	\$28,609	\$30,317	\$27,273	\$18,015	\$10,028	\$27,921	\$8,751	\$531,079
(F) TOTAL END FUND BAL	\$163,165	\$99,101	\$13,993	\$20,900	\$80,995	\$2,011	\$28,609	\$30,317	\$27,273	\$18,015	\$10,028	\$27,921	\$8,751	\$531,079

Transportation Vehicle Fund Budget Year 2020-21

The Lake Stevens School District currently has ninety (90) buses in its fleet. Twenty (20) of the buses are equipped for special needs students. Currently there are four buses over 20 years old and fifty-one percent (51%) of the fleet is 2010 or newer.

According to Section 505(6) of the Washington State Operating Budget (3ESHB 212), the superintendent of public instruction shall base depreciation payments for school district buses on the pre-sales tax five-year average of lowest bids in the appropriate category of bus. In the final year on the depreciation schedule, the depreciation payment shall be based on the lowest bid in the appropriate bus category for that school year. Of the District's ninety buses, thirty-seven buses (41% of the fleet) are completely depreciated off the State's Depreciation Schedule.

Depreciation for the 2020-21 fiscal year is estimated by OSPI and we have used their numbers for our budget. For 2020-21, revenue that will be deposited from depreciation reimbursements are projected to be \$400,300. Any new buses purchased and placed on routes will get a monthly allowance that will be added to the Transportation Vehicle fund.

The State's formula for funding of the Transportation Vehicle Fund does not provide for the needs of a district impacted by growth. Funding the growth of the Lake Stevens School District's bus fleet has been partially through the use of depreciation funds.

The 2020-21 Transportation Vehicle Fund Expenditure budget includes an authorization to purchase up to six (6) buses, if needed. The District has plans to purchase one (1) transit and one (1) conventional bus during the 2020-21 fiscal year without the need to surplus any buses. The remaining will be capacity to replace buses in an emergent or growth situation. The total budgeted expenditures are projected to be \$880,000.

The Ending Fund Balance is projected to be \$496,269.

Transportation Vehicle Fund Budget Year 2020-21

	REVENUES AND OTHER FINANCING SOURCES	Actual 2018-19	Budget 2019-20	Budget 2020-21
	1100 Local Property Tax 2300 Investment Earnings	\$14 \$8,165	\$0 \$500	\$0 \$500
	2800 Insurance Recoveries 4499 Transportation Reimburse Depreciation 9100 Sale of Bonds	\$0 \$719,250 \$0	\$0 \$340,000 \$0	\$0 \$400,300 \$0
	9300 Sale of Equipment	\$0	\$0	\$0
A.	REVENUES, OTHER FINANCING SOURCES (LESS TRANSFERS)	\$727,429 ======	\$340,500 =====	\$400,800
В. С.	9900 OPERATING TRANSFERS IN (from Gen Fund) Total REVENUES AND OTHER FINANCING SOURCES	\$0 \$727,429 =====	\$0	\$0
	EXPENDITURES			
	Program 99 Pupil Transportation Act. 33 Transportation Equipment Purchases	\$566,501	\$824,000	\$880,000
	Act. 34 Transportation Equipment Major Repair Act. 61 Bond/Levy Issuance and/or Election	\$0 \$0	\$0 \$0	\$0 \$0
	Act. 91 Principal	\$0 \$0	\$0 \$0	\$0 \$0
	Act. 92 Interest	\$0	\$0	\$0
	Act. 93 Arbitrage Rebate	\$0	\$0	\$0
D.	Total EXPENDITURES	\$566,501 =====	\$824,000 =====	\$880,000
E.	G L 536 OTHER FINANCING USES- TRF OUT	\$0	\$0	\$0
F.	(to the Debt Service Fund) G L 535 OTHER FINANCING USES	\$0	\$0	\$0
0١	EXCESS of REVENUES/OTHER FINANCING SOURCES /ER/(UNDER) EXP & OTHER FIN. USES - D - E - F)	\$160,928	(\$483,500)	(\$479,200)
,	·	======	======	======
	BEGINNING FUND BALANCE G.L.819 Restricted for Fund Purposes G.L.890 Unassigned Fund Balance	\$715,718 \$0	\$875,022 \$0	\$975,469 \$0
Н.	Total BEGINNING FUND BALANCE	\$715,718		\$975,469
I.	G.L. 898 PRIOR YEAR ADJUSTMENTS (+ or -)	xxxxxx	XXXXXX	XXXXXX
	ENDING FUND BALANCE G.L.819 Restricted for Fund Purposes G.L.889 Assigned to Fund Purposes	\$876,646 \$0	\$391,522 \$0 	\$496,269 \$0
J.	Total ENDING FUND BALANCE (G+H, + or - I)	\$876,646 =====	\$391,522 ======	\$496,269 ======

Four Year Budgets Budget Years 2020-21 through 2023-24

Beginning January 1, 2018, RCW 28A.505.040(3)(b) requires the District to provide a high-level four year budget summary plan and four-year enrollment projection to include the following school years: 2020-21; 2021-22; 2022-23; 2023-24.

On or before the tenth day of July in each year, all school districts shall prepare their budget for the ensuing fiscal year. The annual budget development process shall include the development or update of a four-year budget plan that includes a four-year enrollment projection. The four-year budget plan must include an estimate of funding necessary to maintain the continuing costs of program and service levels and any existing supplemental contract obligations. The completed budget must include a summary of the four-year budget plan and set forth the complete financial plan of the district for the ensuing fiscal year.

Upon completion of their budgets, every school district shall electronically publish a notice stating that the district has completed the budget, posted it electronically, placed it on file in the school district administration office, and that a copy of the budget and a summary of the four-year budget plan will be furnished to any person who calls upon the district for it.

School districts shall submit one copy of their budget and the four-year budget plan summary to their educational service districts and the office of the superintendent of public instruction for review and comment by July 10th. The superintendent of public instruction may delay the date in this section if the state's operating budget is not finally approved by the legislature until after June 1st.

The office of the superintendent of public instruction shall consider the information provided when ranking each school district by the school district's financial health in order to provide information for districts to avoid potential financial difficulty, insolvency, or binding conditions.

	G	eneral Fund (10)			
	Fe	our Year Budget			
	20	20-21 to 2023-24			
		5.1.	5.1.	D. I	5.1.
		Budget	Budget	Budget	Budget
_		2020-21	2021-22	2022-23	2023-24
Revent		Ć44 246 6F0	Ć42 C24 E4E	Ć45 CC0 222	¢47.050.634
	Local Taxes	\$11,316,659	\$13,624,515	\$15,668,223	\$17,958,624
	Local Support Nontax	\$1,935,678	\$2,424,296	\$2,424,296	\$2,424,296
	State, General Purpose	\$94,287,143	\$98,232,165	\$99,105,924	\$99,436,385
	State, Special Purpose	\$22,462,614	\$23,231,175	\$23,438,774	\$23,616,739
	Federal, General Purpose	\$5,000	\$5,000	\$5,000	\$5,000
	Federal, Special Purpose	\$4,699,025	\$3,923,095	\$3,923,095	\$3,923,095
	Revenue From Other School Districts	\$1,581,596	\$1,670,540	\$1,670,540	\$1,670,540
	Revenue from Other Entities	\$862,843	\$749,210	\$681,100	\$681,100
9000	Other Financing Sources				
	Total Revenue	\$137,150,558	\$143,859,996	\$146,916,952	\$149,715,779
Fxneni	ditures:				
	Regular Instruction	\$84,218,763	\$82,119,375	\$84,314,539	\$86,583,155
	Federal Stimulus	Ç0 1,210,700	ψο Σ ,113,373	φο 1,01 1,000	400,303,133
	Special Education Instruction	\$22,192,090	\$21,638,890	\$22,217,327	\$22,815,120
	Vocational Education Instruction	\$5,547,651	\$5,409,360	\$5,553,960	\$5,703,398
	Skill Center Instruction	\$5,547,051	\$0	\$0	\$0
	Compensatory Education Instruction	\$4,121,504	\$4,018,764	\$4,126,191	\$4,237,213
	Other Instructional Programs	\$1,730,721	\$1,687,578	\$1,732,689	\$1,779,310
	Community Services	\$1,730,721	\$1,484,077	\$1,523,749	\$1,779,310
90	Support Services	\$27,227,029	\$26,548,319	\$27,257,992	\$27,991,412
	Total Expenditures	\$146,559,776	\$142,906,363	\$146,726,447	\$150,674,356
	Other Financing Uses - Transfers Out	\$0	\$0	\$0	\$0
	Function of Devices and OFF				
	Excess of Revenues/OFS Overall Ladow Firm and discuss (OFU)	(60,400,310)	\$953,633	¢100 F0F	/¢0E0 E77\
	Over(Under) Expenditures/OFU	(\$9,409,218)	\$953,633	\$190,505	(\$958,577)
898	Prior Year Corrections or Restatements				
	Total Beginning Fund Balance	\$16,834,963	\$7,425,745	\$8,379,378	\$8,569,883
	Total Ending Fund Balance	\$7,425,745	\$8,379,378	\$8,569,883	\$7,611,306
	Fund Balance as % of Expenditures	5.07%	5.86%	5.84%	5.05%
Ending	Fund Balance:				
	Restricted for Other Items				
	Restricted for Carryover of Restricted Revenue	\$0	\$0	\$0	\$0
	Nonspendable Fund Balance - Inventory & Prepaid Items	\$240,000	\$240,000	\$240,000	\$240,000
	Restricted for Self-Insurance (was NBN)	\$2 4 0,000	₹40,000	Ş∠ 4 U,UUU	\$240,000
	Committed to Other Purposes				
	·	¢3 00F 000	¢3 040 900	¢2 10F 700	¢2 162 700
	Assigned to Other Purposes	\$2,995,000	\$3,049,800	\$3,105,700	\$3,162,700
890	Unassigned Fund Balance	\$4,190,745	\$5,089,578	\$5,224,183	\$4,208,606
	Total Ending Fund Balance	\$7,425,745	\$8,379,378	\$8,569,883	\$7,611,30

Capital Projects Fund (20) **Four Year Budget** 2020-21 to 2023-24 **Budget** Budget Budget Budget 2020-21 2021-22 2022-23 2023-24 Revenues: 1000 Local Taxes \$1,993,200 \$1,993,200 \$1,914,831 \$1,993,200 2000 Local Support Nontax \$889,368 \$954,000 \$849,000 \$849,000 3000 State, General Purpose 4000 State, Special Purpose \$8,897,817 \$2,022,056 5000 Federal, General Purpose 6000 Federal, Special Purpose 7000 Revenue From Other School Districts 8000 Other Agencies and Associates 9000 Other Financing Sources Total Revenues/OFS \$11,702,016 \$4,969,256 \$2,842,200 \$2,842,200 **Expenditures:** 10 Sites 20 Buildings \$24,168,630 \$2,822,503 \$801,800 \$801,800 30 Equipment \$2,884,462 \$2,546,753 \$2,240,400 \$2,040,400 40 Energy 50 Sales and Lease 60 Bond Issuance 90 Debt **Total Expenditures** \$27,053,092 \$5,369,256 \$3,042,200 \$2,842,200 Other Financing Uses - Transfers Out \$0 \$0 \$0 \$0 Excess of Revenues/OFS Over(Under) Expenditures/OFU (\$15,351,076) (\$400,000) (\$200,000) \$0 Total Beginning Fund Balance \$16,251,076 \$900,000 \$500,000 \$300,000 Total Ending Fund Balance \$900,000 \$500,000 \$300,000 \$300,000 Ending Fund Balance: 861 Restricted from Bond Proceeds 862 Committed from Levy Proceeds \$900,000 \$500,000 \$300,000 \$300,000 863 Restricted from State Proceeds 866 Restricted from Impact Fees 889 Assigned to Fund Purpose **Total Ending Fund Balance** \$900,000 \$500,000 \$300,000 \$300,000

		Debt Service Fun	id (30)							
		Four Year Bud								
2020-21 to 2023-24										
		Budget	Budget	Budget	Budget					
		2020-21	2021-22	2022-23	2023-24					
Reven	ues:									
1000	Local Taxes	\$12,360,075	\$12,909,000	\$13,116,000	\$13,247,000					
2000	Local Support Nontax	\$22,779	\$21,460	\$21,500	\$21,600					
3000	State, General Purpose									
5000	Federal, General Purpose									
9000	Other Financing Sources									
	Total Revenues/OFS	\$12,382,854	\$12,930,460	\$13,137,500	\$13,268,600					
Expen	ditures:									
	Matured Bond Expenditures	\$7,890,000	\$8,335,000	\$8,820,000	\$9,325,000					
	Interest on Bonds	\$4,797,900	\$4,528,000	\$4,176,075	\$3,815,900					
	Interfund Loan Interest		. , .	,	. , ,					
	Bond Transfer Fees									
	Arbitrage Rebate									
	Underwriter's Fees	\$100,000								
	Total Expenditures	\$12,787,900	\$12,863,000	\$12,996,075	\$13,140,900					
	Other Financing Uses	\$0	\$0	\$0	\$0					
	Excess of Revenues/OFS									
	Over(Under) Expenditures	(\$405,046)	\$67,460	\$141,425	\$127,700					
	Total Beginning Fund Balance	\$5,562,000	\$5,156,954	\$5,224,414	\$5,365,839					
	Total Ending Fund Balance	\$5,156,954	\$5,224,414	\$5,365,839	\$5,493,539					
Ending	g Fund Balance:									
830	Restricted for Debt Service	\$5,156,954	\$5,224,414	\$5,365,839	\$5,493,539					
	Total Ending Fund Balance	\$5,156,954	\$5,224,414	\$5,365,839	\$5,493,539					

ASB Fund (40) **Four Year Budget** 2020-21 to 2023-24 **Budget** Budget Budget Budget 2020-21 2021-22 2022-23 2023-24 Revenues: 1000 General Student Body \$745,530 \$720,000 \$720,000 \$720,000 2000 Athletics \$30,969 \$30,000 \$30,000 \$30,000 3000 Classes \$60,500 \$70,000 \$70,000 \$70,000 4000 Clubs \$188,515 \$83,000 \$83,000 \$83,000 \$37,600 \$15,000 6000 Private Moneys \$15,000 \$15,000 **Total Revenues** \$1,063,114 \$918,000 \$918,000 \$918,000 **Expenditures:** 1000 General Student Body \$622,752 \$475,000 \$523,000 \$523,000 \$234,931 \$176,000 \$194,000 2000 Athletics \$194,000 3000 Classes \$56,290 \$74,000 \$82,000 \$82,000 4000 Clubs \$284,192 \$138,000 \$152,000 \$152,000 6000 Private Moneys \$37,100 \$15,000 \$17,000 \$17,000 **Total Expenditures** \$1,235,265 \$878,000 \$968,000 \$968,000 **Excess of Revenues** Over(Under) Expenditures \$40,000 (\$172,151) (\$50,000) (\$50,000)**Total Beginning Fund Balance** \$703,230 \$531,079 \$571.079 \$521,079 Total Ending Fund Balance \$531,079 \$571,079 \$521,079 \$471,079 **Ending Fund Balance:** 819 Restricted for Fund Purposes \$531,079 \$571,079 \$521,079 \$471,079 840 Nonspendable FB - Inventory & Prepaid **Total Ending Fund Balance** \$531,079 \$571,079 \$521,079 \$471,079

Transportation Vehicle Fund (90) Four Year Budget 2020-21 to 2023-24 Budget Budget Budget Budget 2020-21 2021-22 2022-23 2023-24 Revenues: 1100 Local Property Taxes 2300 Investment Earnings \$500 \$500 \$500 \$500 2800 Insurance Recoveries 4499 Transportation Reimbursement - Depreciation \$400,300 \$372,250 \$415,670 \$480,170 9100 Sale of Bonds 9300 Sale of Equipment Total Revenues/OFS \$400,800 \$372,750 \$416,170 \$480,670 **Expenditures:** \$320,000 30 Equipment \$880,000 \$465,000 \$495,000 60 Bond Issuance 90 Debt **Total Expenditures** \$880,000 \$465,000 \$320,000 \$495,000 Other Financing Uses - Transfers Out \$0 \$0 \$0 \$0 Excess of Revenues/OFS Over(Under) Expenditures/OFU (\$479,200) (\$92,250) \$96,170 (\$14,330) **Total Beginning Fund Balance** \$975,469 \$496,269 \$404,019 \$500,189 **Total Ending Fund Balance** \$496,269 \$404,019 \$500,189 \$485,859 **Ending Fund Balance:** 819 Restricted for Fund Purpose \$496,269 \$404,019 \$500.189 \$485,859 **Total Ending Fund Balance** \$496,269 \$404,019 \$500,189 \$485,859

The following people have been designated to address:

Fiscal Compliance Officer

Teresa Main, Assistant Superintendent, Business and Operations 12309 22nd St NE Lake Stevens, WA 98258 425-335-1503

Title IX & Civil Rights Officer

John Balmer, Executive Director, Human Resources 12309 22nd St NE Lake Stevens, WA 98258 425-335-1500

ADA Compliance Officer

Miriam Tencate, Executive Director of Special Services 12309 22nd St NE Lake Stevens, WA 98258 425-335-1504

Section 504 Compliance Officer

Miriam Tencate, Executive Director of Special Services 12309 22nd St NE Lake Stevens, WA 98258 425-335-1504

Lake Stevens School District does not discriminate in any programs or activities on the basis of sex, race, creed, religion, color, national origin, age, veteran or military status, sexual orientation, gender expression or identity, disability, or the use of a trained dog guide or service animal and provides equal access to the Boy Scouts and other designated youth groups. The following employee(s) has been designated to handle questions and complaints of alleged discrimination: John Balmer, Executive Director of Human Resources, 12309 22nd St NE, Lake Stevens, WA 98258, 425-335-1500.