

Educational Effectiveness Survey™



Tool Kit

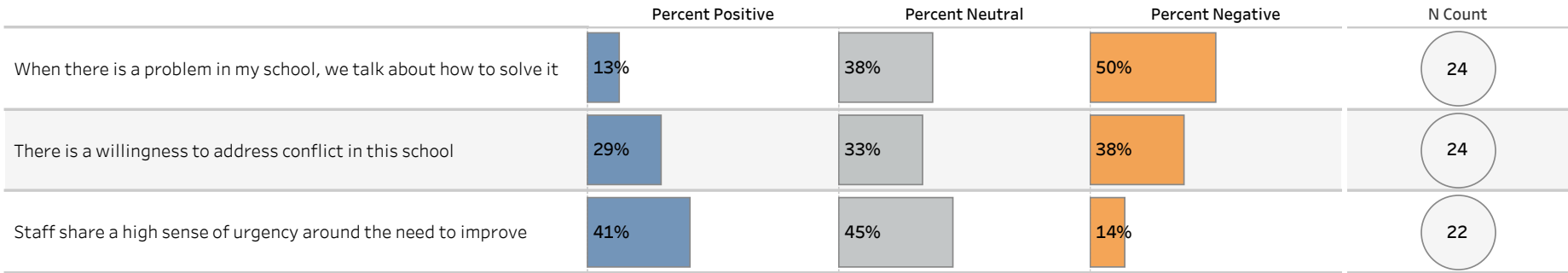
South Whidbey High School

South Whidbey School District

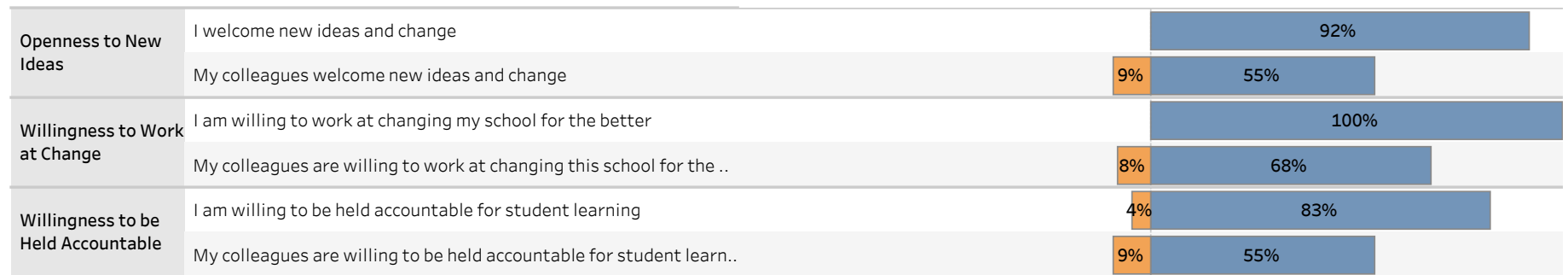
	2022	2023
Staff	n=30	n=25
Student	n=254	n=249
Family	n=115	n=60

How well does your team solve problems and resolve conflict? 2023 School Year

South Whidbey High School | South Whidbey School District



Is your staff ready for change?



■ Percent Negative ■ Percent Positive

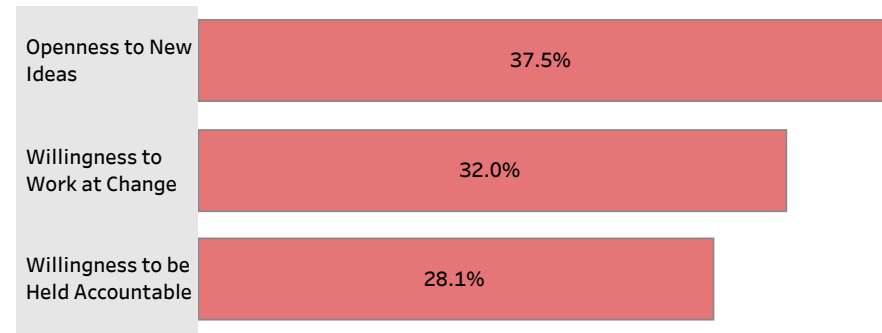
What is an I vs They Gap and why does it matter?

The more positive the beliefs and perceptions of the staff are about their readiness and willingness to change, the more efficiently change will happen.

Look for large gaps between the I vs They pair of questions. Large gaps are a sign of distrust amongst staff members.

If the I vs They gaps to the right are red, the value is beyond a threshold to cause some concern and should be investigated. This threshold is **20% at the elementary level** and **25% at the secondary level**.

I vs They Gap



What a difference a year makes...

Is your staff ready for change?

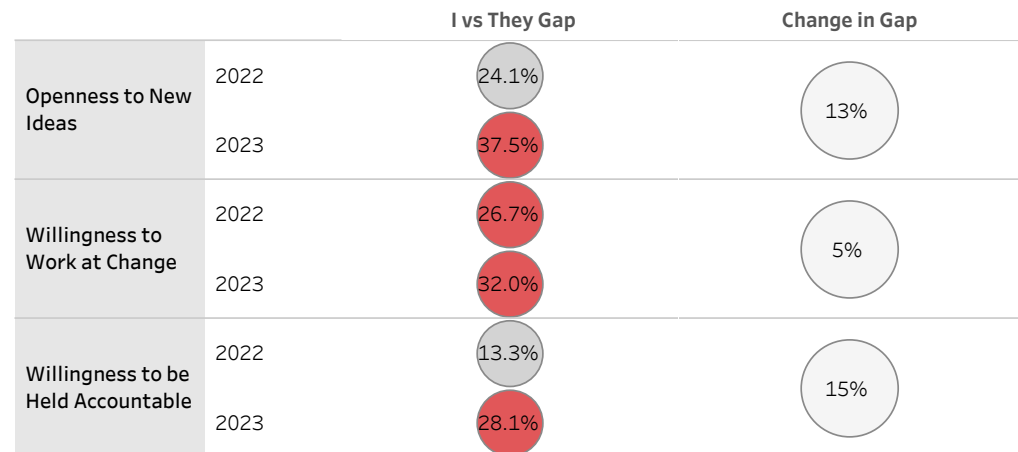


Why does the gap between I vs. They matter?

The more positive the beliefs and perceptions of the staff are about their readiness and willingness to change, the more efficiently change will happen.

Pay attention to large gaps in responses between the I and They paired survey items. Large gaps indicate differences in opinions and perceptions and may represent a lack of trust amongst staff. If the I vs They gaps to the right are red, the value is beyond a threshold to cause some concern and should be investigated. This threshold is **20% at the elementary** level and **25% at the secondary level**.

Note any growing gaps when looking at the longitudinal data (lower-right viz). If the most recent year's gap percentage is higher than the previous year's gap percentage, this means the gap is growing. If the gap has narrowed or decreased over time the change is represented by a negative value. Narrowing the gap is GOOD!



Do staff and student respondents share common beliefs and perceptions for Social Supports?

Social Supports – Ensuring psychological safety and a sense of belonging

Before expecting students to reach self-actualization, it is important to ensure that the lower levels of Maslow’s hierarchy have been met. In Social Supports, we explore not only from the staff perspective but include student voice to identify whether students feel they are functioning in an environment focused on their wellbeing and future success.

Having one adult that cares about you can make all the difference in the life of a child. Do students really feel staff care about them? Looking at this question from both viewpoints can validate whether staff are getting the desired results from their interactions with students and can open the door to conversations with students on why or why not they feel adults care about them.

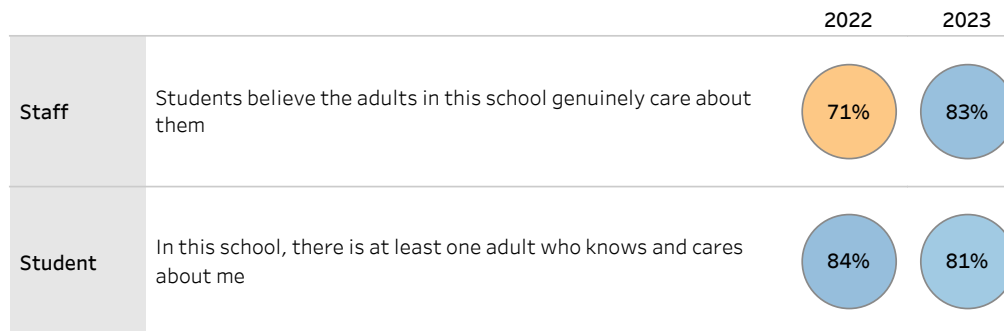
SOCIAL SUPPORTS

Salina, C, Girtz, S and Eppinga, J (2016) *Powerless to Powerful: Leadership for School Change*. Lanham, MD: Rowman & Littlefield

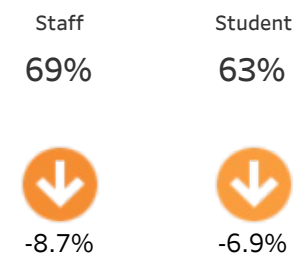
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		2022	2023
Staff	CIA — I understand instructional strategies to support social emotional learning objectives	83%	78%
	CSF — Staff I work with take responsibility for ensuring each student learns in our school	87%	71%
	FPD — I receive training on instruction to support social emotional learning	45%	40%
	MTL — I incorporate social emotional instruction into my daily instructional delivery	83%	67%
	SLE — Staff at this school value and respect all students	73%	81%
	SLE — Students believe the adults in this school genuinely care about them	71%	83%
	SLE — The development of students’ social emotional learning enhances the learning environment in our classrooms	95%	84%
	SLE — This school has effective equity practices for all	57%	48%
Student	BELONG — I feel good about my cultural or ethnic background	77%	77%
	BELONG — There’s at least one adult in this school I can talk to if I have a problem	79%	73%
	CSF — My teacher(s) believe student learning is important	90%	89%
	EL — If I want to talk with my teacher(s), they are available to me	75%	79%
	IS — Adults in this school help me plan and set goals for my future	40%	40%
	IS — Students are involved in solving problems in this school	56%	46%
	SLE — I enjoy coming to this school	35%	32%
	SLE — I feel safe at this school	61%	54%
	SLE — In this school, there is at least one adult who knows and cares about me	84%	81%
	SLE — This school has effective equity practices for all	58%	51%

How large is your “Staff vs Student” Gap for these questions?



How does your school’s Social Supports compare to other schools?



Compared to the Social Supports Norm

Do staff and student respondents share common beliefs and perceptions for Academic Press?

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Academic Press – Self-Actualization through high standards and academic rigor

With staff working together and students feeling supported, the final foundational element is the presence of high expectations and rigor toward student work and learning. In Academic Press, we bring the staff and student perspectives together to ensure what is intended is actually being experienced relative to expectations, opportunity, relevance and outcomes.

Do I believe all students can learn? Do my peers believe all students can learn? Do all students feel we believe in their ability to learn? These are key questions at the core of academic attainment for all and each of the three legs must be equally sturdy to hold the weight of high expectations and rigor.

ACADEMIC PRESS



Salina, C, Girtz, S and Eppinga, J (2016) *Powerless to Powerful: Leadership for School Change*. Lanham, MD: Rowman & Littlefield

		2022	2023
Staff	CIA — Instruction is personalized to meet the needs of each student	40%	37%
	CIA — Regular formative assessments are used to monitor student progress toward standards	83%	61%
	CIA — Students are provided tasks that require higher-level thinking skills	84%	63%
	HSE — Academic placement is not influenced by race, gender or socioeconomic levels	90%	89%
	HSE — I believe that all students can meet state standards	67%	60%
	HSE — In our school we expect all staff to perform responsibilities with a high level of excellence	57%	59%
	HSE — Our staff believes that all students can meet state standards	71%	44%
	MTL — Assessment data are used to identify student needs and appropriate instructional intervention	53%	57%
	MTL — I provide timely feedback to students about their learning	94%	89%
	MTL — Struggling students receive early intervention and remediation to acquire skills	30%	13%
Student	MTL — We monitor the effectiveness of instructional interventions	53%	35%
	CSF — This school is doing a good job of preparing me to succeed in my life	36%	36%
	FO — I have a plan for what I want to do after high school	71%	66%
	FO — I know I will graduate from high school	83%	89%
	HSE — All students have access to rigorous courses and supports	54%	55%
	HSE — My teacher(s) expect all students to succeed, no matter who they are	73%	71%
	HSE — My teacher(s) expect me to do my best	87%	89%
	HSE — My teacher(s) provide lessons and activities that challenge me to learn	66%	69%
	HSE — Student placement in advanced classes is not influenced by race, gender or socioeconomic levels	81%	80%
	MTL — My teacher(s) help me learn by challenging me with interesting activities in class	41%	40%
SE — What we do in school will help me succeed in life	43%	46%	

How large is your "Staff vs Student" Gap for these questions?

		2022	2023
Staff	I believe that all students can meet state standards	67%	60%
	Our staff believes that all students can meet state standards	71%	44%
Student	My teacher(s) expect all students to succeed, no matter who they are	73%	71%

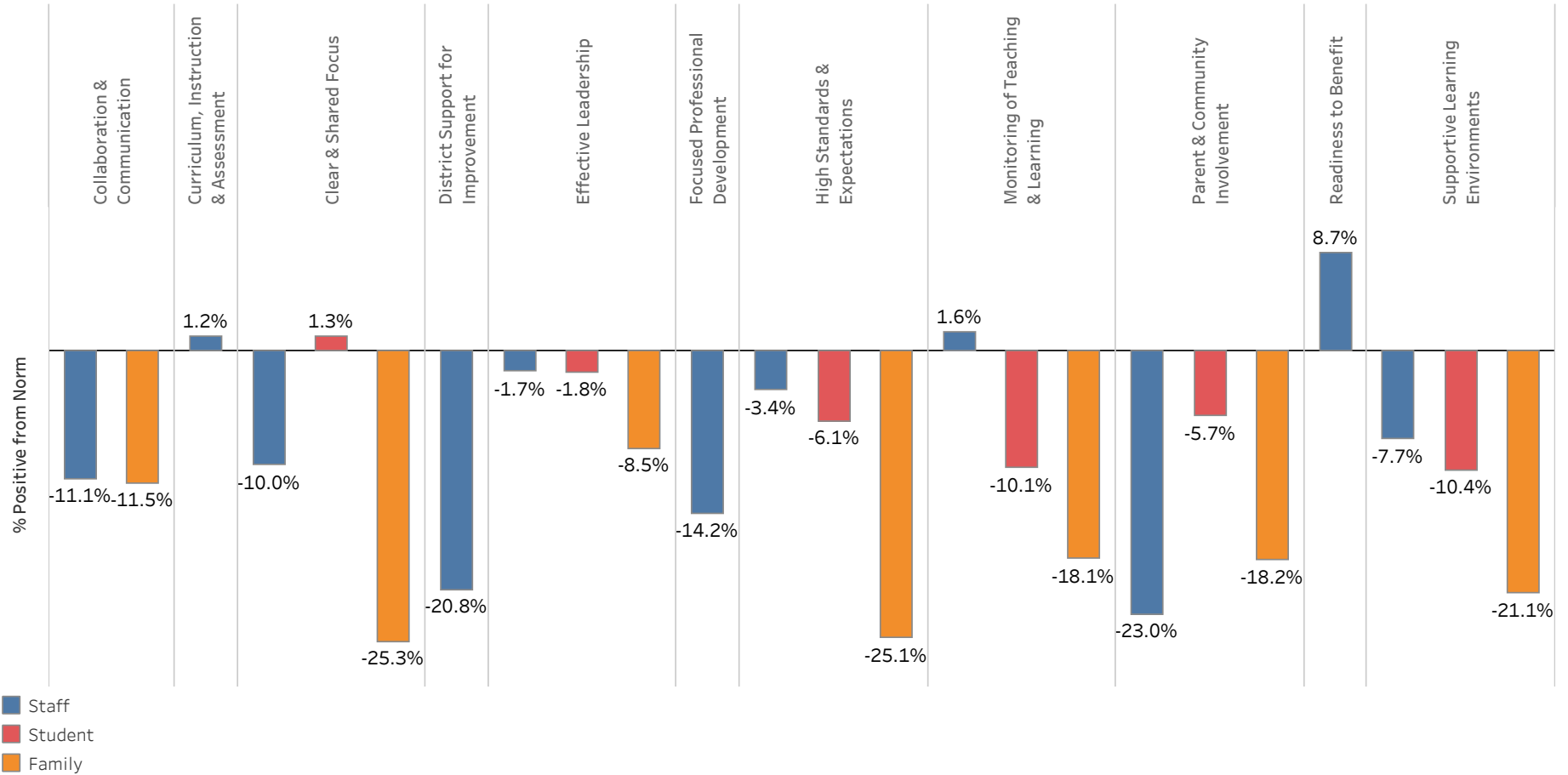
How does your school's Academic Press compare to other schools?

Staff	Student
56%	65%
	
-17.8%	-9.8%

Compared to the Academic Press Norm

How do you compare against other EES Schools?

2023 EES Survey Perceptions | South Whidbey High School 9 Characteristics of Highly Effective Schools



What are the Top and Bottom 5 survey items from your 2023 School Year?

Look for common themes.

Are you surprised by the top or bottom items?

Do you see similarities in the Student and Family responses?

The top and bottom 5 survey items may not reflect your reality. This gives you a starting place to dig into your data.

Characteristics Legend

- C — Collaboration & Communication
- CSF — Clear & Shared Focus
- HSE — High Standards & Expectations
- EL — Effective Leadership
- SLE — Supportive Learning Environment
- PCI — Parent & Community Involvement
- CIA — Curriculum, Instruction & Assessment
- MTL — Monitoring of Teaching & Learning
- FPD — Focused Professional Development
- CLTR — Cultural Responsiveness
- D — District Support for Improvement

Characteristics Legend (Student-SEL)

- FO — Future Orientation
- BELONG — Belonging and Identity
- SM — Self Management
- GRIT — Perseverance/Grit
- SE — Self-Efficacy and Mindsets
- CT — Critical Thinking
- IS — Collaboration and Interpersonal Skills

By % Positive Responses South Whidbey High School | South Whidbey School District

Survey Type	Item	% Positive Responses
Staff Survey	C — Staff in our school are consistently truthful	100.0%
	RTB — I am willing to work at changing my school for the better	100.0%
	EL — My principal/administrator cares about me as a person	95.2%
	RTB — I welcome new ideas and change	92.0%
	EL — My principal is committed to quality education	90.5%
	MTL — Struggling students receive early intervention and remediation to acquire skills	13.3%
	C — When there is a problem in my school, we talk about how to solve it	12.5%
	FPD — Peer observation/coaching and feedback is a tool we use to improve instruction	11.8%
	FPD — Our teachers engage in classroom-based professional development activities (e.g. peer coaching) that fo..	11.1%
	CIA — Our district has a social emotional framework (standards)	9.1%
Student Survey	IS — I am comfortable interacting with people from a different racial or ethnic background	95.5%
	CSF — My teacher(s) believe student learning is important	89.1%
	HSE — My teacher(s) expect me to do my best	88.6%
	FO — I know I will graduate from high school	88.5%
	IS — I am respectful of others at this school	88.2%
	CSF — This school is doing a good job of preparing me to succeed in my life	36.2%
	SLE — Most students are respectful of others at this school	35.8%
	SLE — I enjoy coming to this school	32.2%
	SLE — Work I do in this school is useful and interesting to me	31.3%
	BELONG — I feel proud of my school	27.7%
Family Survey	C — Communications/materials I receive from the school are in a language I can understand	100.0%
	PCI — When I share concerns with my student’s teacher, they listen	80.0%
	SLE — Adults in this school value and respect my racial/cultural identity	75.0%
	SLE — School employees are respectful and courteous of one another	75.0%
	HSE — Student placement in advanced classes is not influenced by race, gender or socioeconomic levels	69.0%
	SLE — In this school, time is spent doing work that students find useful and interesting	29.1%
	C — This school communicates with me about my student’s progress	28.8%
	MTL — Struggling students receive early intervention and additional help at this school	22.5%
	PCI — Parents/families have input into plans for improving this school	19.2%
	PCI — This school tells me how I can help my student with homework	16.0%

Where are we seeing the most change from 2022 to 2023?



The Center for Educational Effectiveness

Top/Bottom 5 Increase/Decrease in % Positive Responses South Whidbey High School | South Whidbey School District

Look for common themes.

Are you surprised by either the top increases or bottom decreases?

What changes put in place, since the last survey, may have caused these differences? Example: change in school policy, expectations, etc.

Do you see increases or decreases similar to what Staff or Student responses reflected?

Survey Type	Item	% Change
Staff Survey	C — Staff in our school are consistently truthful	19.0%
	SLE — Staff enforce the bullying/harassment policy of this school	18.4%
	EL — My principal/administrator cares about me as a person	18.0%
	SLE — Our staff can count on one another for help when needed	15.5%
	RTB — I welcome new ideas and change	12.7%
	D — Collaboration between district and schools is based upon trust and respect	-32.8%
	PCI — With important decisions we seek input from parents and the community	-35.3%
	HSE — Students understand the expectations of this school	-36.7%
	D — There is a consistent vision of school improvement throughout this district	-39.6%
	CIA — Our district has a social emotional framework (standards)	-44.8%
Student Survey	SM — I concentrate on my schoolwork	8.0%
	CT — I solve problems by first breaking them into smaller steps	7.0%
	BELONG — In my school, I feel that I belong to a group of friends	5.9%
	FO — I know I will graduate from high school	5.6%
	SM — I can resist doing something when I know I shouldn't do it	5.4%
	PCI — This school respects student differences	-5.6%
	SLE — I feel safe at this school	-6.3%
	EL — In class we often work with other students to solve a problem/do a task	-6.5%
	SLE — This school has effective equity practices for all	-6.6%
	IS — Students are involved in solving problems in this school	-9.4%
Family Survey	PCI — When I share concerns with my student's teacher, they listen	10.4%
	SLE — Adults in this school value and respect my racial/cultural identity	7.5%
	C — Parents/families and employees at this school talk respectfully with one another	7.4%
	EL — Our school engages in difficult conversations about race, gender, oppression and discrimination	5.6%
	C — I am encouraged to collaborate with my student's teachers about my student's learning	4.9%
	CSF — This school has equitable behavior rules for all students	-14.6%
	SLE — Teachers in this school provide students with a variety of learning opportunities	-15.3%
	CSF — The schoolwork my student is assigned is relevant to their future success	-16.8%
	SLE — This school has effective equity practices for all	-17.1%
	HSE — This school is doing a good job of preparing my student for a successful future	-17.7%

Do respondents across all three surveys share common beliefs and perceptions?



The Center for Educational Effectiveness

South Whidbey High School | South Whidbey School District

Why use similar survey items across Staff, Family and Student surveys?

By asking the same or very similar survey items of each stakeholder group, you can triangulate the data around potential school issues, illuminate themes or a specific challenge, and ultimately define a solution.

For example, if students feel safe at school but families feel differently, why? Questions that have a large difference between groups warrant additional conversations.

			2022	2023
Academic Equity	HSE — Academic placement is not influenced by race, gender or socioeconomic levels	Sta	90%	89%
	HSE — Student placement in advanced classes is not influenced by race, gender or socioeconomic levels	Stu	81%	80%
	HSE — Student placement in advanced classes is not influenced by race, gender or socioeconomic levels	Fam	66%	69%
Behavior Standards	SLE — Staff members enforce consistent behavior expectations and consequences in their classrooms	Sta	45%	32%
	SLE — All students are held to the same behavior rules and expectations	Stu	46%	46%
	CSF — This school has equitable behavior rules for all students	Fam	57%	42%
Bullying	SLE — Staff enforce the bullying/harassment policy of this school	Sta	50%	68%
	SLE — The rules against bullying are enforced by all adults in this school	Stu	45%	48%
	SLE — Bullying/harassment is not tolerated in this school	Fam	48%	35%
Celebrating Success	SLE — We have a system for celebrating student success	Sta	15%	14%
	SLE — Student success is celebrated in this school	Stu	47%	45%
	SLE — This school celebrates student success	Fam	43%	47%
Confronting Bias	FPD — We talk about race and bigotry as a staff	Sta	54%	65%
	EL — Our school engages in difficult conversations about race, gender, oppression and discrimination	Stu	50%	54%
	EL — Our school engages in difficult conversations about race, gender, oppression and discrimination	Fam	63%	69%
High Expectations	HSE — Our staff believes that all students can meet state standards	Sta	71%	44%
	HSE — My teacher(s) expect all students to succeed, no matter who they are	Stu	73%	71%
	HSE — Teachers have high expectations for student learning at this school	Fam	62%	62%
Intervention for Struggling Students	MTL — Struggling students receive early intervention and remediation to acquire skills	Sta	30%	13%
	MTL — My teacher(s) find other ways for me to learn things I find difficult	Stu	42%	42%
	MTL — Struggling students receive early intervention and additional help at this school	Fam	34%	23%
Safety	SLE — Students believe this school is a safe place	Sta	55%	63%
	SLE — I feel safe at this school	Stu	61%	54%
	SLE — My student feels safe at school	Fam	67%	65%
Supported Learning	SLE — Students believe the adults in this school genuinely care about them	Sta	71%	83%
	SLE — In this school, there is at least one adult who knows and cares about me	Stu	84%	81%
	SLE — This school provides a caring/supportive environment for my student	Fam	61%	53%

Change in % Positive Responses

	Staff	Student	Family
Academic Equity	-1.1%	-0.5%	2.9%
Behavior Standards	-13.4%	-0.3%	-14.6%
Bullying	18.4%	3.5%	-13.4%
Celebrating Success	-0.7%	-1.3%	3.7%
Confronting Bias	11.6%	4.1%	5.6%
High Expectations	-26.1%	-1.2%	0.4%
Intervention for Struggling Students	-16.7%	-0.5%	-11.3%
Safety	7.5%	-6.3%	-1.8%
Supported Learning	11.9%	-2.6%	-8.8%

What to look for...

Look not for the same increase, but rather movement in the same direction across all surveys.

When you see movement in the same direction, stagnation or incongruent movement, ask yourself why?

What is your current land of opportunity - Staff 2023 School Year?



The Center for Educational Effectiveness

These are the survey items from your current administration with the highest percentage of neutral responses (Sometimes True). These are the items where you have the greatest opportunity to influence your Staff and shift their perceptions from neutral to positive.

Are there common themes amongst the individual survey items? Do all of the items fall within a single Characteristic?

South Whidbey High School South Whidbey School District	
CIA — Our district has a social emotional framework (standards)	73%
EL — Staff are held accountable for the new behaviors and practices needed to achieve our school improvement plan goals	60%
C — My professional learning community work results in improved student learning	58%
FPD — I receive training on instruction to support social emotional learning	55%
D — There is a consistent vision of school improvement throughout this district	53%

Negative values are a good thing, indicating staff moved out of "Sometimes True" responses.	
EL — The school leadership team is comfortable presenting new ideas to the staff	-22.2%
SLE — We have a system for celebrating student success	-16.7%
SLE — Our staff can count on one another for help when needed	-15.5%
SLE — We celebrate progress toward improvement plan goals	-14.6%
SLE — Staff enforce the bullying/harassment policy of this school	-14.6%
HSE — Our staff believes that all students can meet state standards	26.8%
EL — My principal facilitates systems/processes to support school improvement	27.4%
C — My professional learning community work results in improved student learning	28.5%
D — There is a consistent vision of school improvement throughout this district	31.9%
CIA — Our district has a social emotional framework (standards)	49.7%

From our previous survey, how did our responses shift from the neutral or "Sometimes True" responses?

To the left are the survey items with the largest decrease and increase in neutral responses from the previous survey administration. The percent of staff who moved from neutral to positive are **blue**, and the percent who moved from neutral to negative are **orange**.

What influences these changes in perceptions? What can we do to shift more staff to "Almost Always True" and "Often True" responses?

What Staff survey items from your 2023 School Year have 33% or more Neutral responses?



The Center for Educational Effectiveness

This chart identifies the questions where 1 in 3 or at least 33% of the responses were neutral (Sometimes True).

Everyone has a belief or an opinion, but some have a hard time committing one way or another. Perhaps they are not sure how they feel (need more information) or they are afraid to express their opinion on certain survey items (lack of trust or fear of repercussions).

It is much easier to learn about the strengths and needs of staff when they have and share definite opinions. This significant percentage of staff represents an identifiable opportunity to focus efforts and resources toward the specific areas where staff require more information, help or clarity.

Whatever the reason, having conversations, sharing information, evaluating decision-making and making changes must continue.

If no data displays, all items have less than 33% neutral responses.

Sometimes True South Whidbey High School | South Whidbey School District

CIA — Our district has a social emotional framework (standards)	73%
EL — Staff are held accountable for the new behaviors and practices needed to achieve our school improvement plan goals	60%
C — My professional learning community work results in improved student learning	58%
FPD — I receive training on instruction to support social emotional learning	55%
D — There is a consistent vision of school improvement throughout this district	53%
CIA — Instruction is personalized to meet the needs of each student	53%
FPD — Our teachers engage in professional development activities to learn and apply new skills and strategies	50%
MTL — Students are encouraged to self-reflect and track progress toward goals	50%
PCI — This school communicates effectively with families of all cultures	50%
C — Our staff shares new ideas and strategies with one another	47%
EL — My principal facilitates systems/processes to support school improvement	47%
FPD — Peer observation/coaching and feedback is a tool we use to improve instruction	47%
MTL — Struggling students receive early intervention and remediation to acquire skills	47%
CSF — Staff share a high sense of urgency around the need to improve	45%
EL — Staff at all levels are treated fairly here	44%
HSE — Our staff believes that all students can meet state standards	44%
MTL — We reflect upon instructional practice to inform our conversations about improvement	44%
CSF — Important decisions here are based on the goals of this school	43%
D — This district facilitates systems and programs to support school improvement	42%
SLE — Staff members enforce consistent behavior expectations and consequences in their classrooms	42%
HSE — Students understand the expectations of this school	40%
D — District administrators communicate a clear vision of good instruction and essential curriculum	39%
FPD — Our teachers engage in classroom-based professional development activities (e.g. peer coaching) that focus on improving inst.	39%
C — When there is a problem in my school, we talk about how to solve it	38%
EL — Support from my principal/supervisor leads to progress on instructional improvement (or professional growth)	38%
RTB — My colleagues are willing to be held accountable for student learning	36%
RTB — My colleagues welcome new ideas and change	36%
D — This district facilitates the alignment of curriculum across grades and schools	36%
CSF — My performance goals are set based on the goals of this school	35%
PCI — With important decisions we seek input from parents and the community	35%
C — There is a willingness to address conflict in this school	33%
SLE — This school has effective equity practices for all	33%
SLE — We have a system for celebrating student success	33%

What Student survey items from your 2023 School Year have 33% or more Neutral responses?

What does it mean when we see survey items with a high percentage of neutral responses?

This chart identifies the questions where 1 in 3 or at least 33% of the responses were neutral (Sometimes True).

Everyone has a belief or an opinion, but some have a hard time committing one way or another. Perhaps they are not sure how they feel (need more information) or they are afraid to express their opinion on certain survey items (lack of trust or fear of repercussions).

It is much easier to learn about the strengths and needs of students when they have and share definite opinions. This significant percentage of students represents an identifiable opportunity to focus efforts and resources toward the specific areas where students require more information, help or clarity.

Whatever the reason, having conversations, sharing information, evaluating decision-making and making changes must continue.

If no data displays, all items have less than 33% neutral responses.

Sometimes True South Whidbey High School | South Whidbey School District

MTL — My teacher(s) help me learn by challenging me with interesting activities in class	40%
IS — Students are involved in solving problems in this school	39%
SLE — Work I do in this school is useful and interesting to me	37%
STAMINA — I finish whatever I begin	37%
STAMINA — Setbacks don't discourage me	36%
EL — In class we often work with other students to solve a problem/do a task	35%
IS — Adults in this school help me plan and set goals for my future	35%
SE — What we do in school will help me succeed in life	34%
BELONG — I feel proud of my school	33%
MTL — My teacher(s) tell me the purpose for each lesson or activity	33%

What Family survey items from your 2023 School Year have 33% or more Neutral responses?

What does it mean when we see survey items with a high percentage of neutral responses?

This chart identifies the questions where 1 in 3 or at least 33% of the responses were neutral (Sometimes True).

Everyone has a belief or an opinion, but some have a hard time committing one way or another. Perhaps they are not sure how they feel (need more information) or they are afraid to express their opinion on certain survey items (lack of trust or fear of repercussions).

It is much easier to learn about the strengths and needs of families when they have and share definite opinions. This significant percentage of families represents an identifiable opportunity to focus efforts and resources toward the specific areas where families require more information, help or clarity.

Whatever the reason, having conversations, sharing information, evaluating decision-making and making changes must continue.

If no data displays, all items have less than 33% neutral responses.

Sometimes True South Whidbey High School | South Whidbey School District

SLE — In this school, time is spent doing work that students find useful and interesting	51%
CSF — The schoolwork my student is assigned is relevant to their future success	51%
MTL — Struggling students receive early intervention and additional help at this school	50%
SLE — Teachers in this school provide students with a variety of learning opportunities	46%
HSE — My student is challenged with a rigorous course of study at this school	46%
C — This school communicates with me about my student’s progress	44%
HSE — This school is doing a good job of preparing my student for a successful future	44%
MTL — Teachers accommodate my student’s individual needs by adjusting instruction	44%
CSF — My student understands the purpose of each lesson	43%
C — This school communicates effectively with my family	42%
SLE — My student enjoys going to school	41%
SLE — This school has a welcoming environment that embraces the diversity of race, ethnicity, religion, gender, and sexua..	41%
PCI — Parents/families have input into plans for improving this school	40%
PCI — Parents/families participate in important decisions about their student’s education	37%
SLE — This school provides a caring/supportive environment for my student	37%
SLE — Bullying/harassment is not tolerated in this school	37%
MTL — I am given opportunities to discuss my student’s progress at school	36%
CSF — This school has equitable behavior rules for all students	36%
PCI — This school respects the different cultures represented in our community	35%
HSE — I understand the expectations of this school	34%
CSF — I am informed about progress toward the improvement goals of this school	33%
HSE — Teachers in this school are dedicated to helping all students succeed	33%
SLE — This school celebrates student success	33%