



# North Clackamas Schools

## Adopted Budget 2023-24

North Clackamas School District No. 12  
Clackamas County, Oregon

12400 SE Freeman Way  
Milwaukie, OR 97222



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TO: School Board and Budget Committee Members  
FROM: Shay James, Superintendent  
DATE: May 2023  
SUBJECT: Budget Message

## **2022-23 Year in Review**

The 2022-23 school year has been a year of strategic implementation and growth for our schools and our community. After a year of development with students, staff, and community North Clackamas has enacted a new Strategic Plan which will serve to guide organizational direction, planning, and resource allocation through 2027. The Strategic Plan has been developed with the following three points to support North Clackamas' mission of "inspiring graduates who are empowered to act with courage in life and to strengthen local and global communities."

- Student Experience & Success: We prepare each student through engagement, effective instruction, empowerment, and skill development in order to succeed in life and career.
- People and Culture: We foster a welcoming and affirming environment through intentional, culturally inclusive practices where each student and employee is equipped to perform at their highest level.
- Family and Community Collaboration: We elevate student achievement and well-being through collaboration and active partnership with families and community.
- Resources and Services: We maximize resources and services through strategic investment, innovative practices, and continuous improvement processes to strengthen the school community and advance student outcomes.

These points indicate the focused priorities of our strategic direction. Student experience and success is a critical component and the cornerstone of guiding our academic and instructional practices. The four areas below demonstrate how North Clackamas School District (NCSD) translates strategic words to strategic action:

- Literacy: Focus has been placed on classroom-based assessments, such as:
  - Implementation of a Benchmark Assessment System, that support teachers in making targeted instructional decisions during their daily instruction.
  - Implementation of a new phonological awareness and phonics program with an evaluation of the curriculum-based measures that will best assess student growth in this area.

- Instructional Practices: North Clackamas is implementing uniform instructional practices to drive better results. These practices include:
  - Encouraging collaborative learning to foster students' engagement in meaningful and productive discourse.
  - Providing descriptive feedback to build a continuous process of collecting evidence of student learning during instruction and using it to inform next steps and developing rigorous lessons that have clear learning goals which clarify what success looks like.
- Mental Health: North Clackamas recognizes that the need for mental health services has increased in recent years.
  - We have streamlined systems to ensure that the mental health and wellness of students and families are prioritized and met by quality professionals.
  - Utilize available funding and partnerships to support learning spaces that address the needs of students, and increase support for all adults to receive professional development in regulation skills.

## **2022-23 Financial Projections**

As the 2022-23 school year draws to a close North Clackamas continues to recover from student enrollment declines during the pandemic. Unlike many districts state-wide, we welcomed an enrollment increase this year, which is encouraging. However, NCSD's total enrollment, which is the basis for much of our state funding, is not yet back to our pre-pandemic levels.

Financially, we are projected to end the year with a general fund ending fund balance of \$36.7 million or 13.12 percent of total resources; which is a decrease of 18 percent from the 2021-22 fiscal year.

The 2022-23 general fund budget made investments in our school system while navigating changing teaching and learning conditions, staff recruitment and retention challenges, increased costs in operation resources such as gas, electricity, etc. in addition to facilities needs brought on by the worldwide COVID-19 pandemic. Examples of those investments included:

- An additional \$125,000 for classified staff technology device replacement
- \$165,000 for VOIP (Voice Over Internet Protocol) telephone technology replacements
- An additional \$140,000 in elementary playground replacement/refurbishment
- \$48,000 for live GPS (Global Positioning System) for school buses

Our district also saw \$12.6 million invested through the Student Investment Account (SIA) during the 2022-23 school year. Those investments included counselors, social workers, health and wellness specialists, special education teachers, nursing services, community outreach facilitators, additional contracted mental health services, staff professional development, class size reduction, early literacy materials, and elementary teacher support at Title 1 schools.

In addition, there were \$17.6 million in additional COVID-19 relief funds made available through the Elementary and Secondary Emergency Relief (ESSER III) funds, including student computers, ventilation improvements, safety supplies, Virtual Online Program staffing, contract tracing, and additional staffing needed to support unfinished learning during the pandemic.

Also, during the past year, the community continued to see investment in District facilities through the 2016 Capital Construction Bond. All significant bond projects are complete. Remaining funds are being used to finish up bond projects such as the Transportation mechanic shop, and secure entry systems at high schools, which was completed during the 2022-23 school year.

### **Budgeting Guiding Principles**

As we set out to develop our 2023-24 District budget, we did so with alignment to our strategic plan and the following guiding principles:

- Compliance:
  - Comply with all federal, state, and local legal requirements
  - Comply with Board policies and administrative regulations (including a minimum five percent ending fund balance)
- Communication:
  - Seek and utilize stakeholder and Budget Committee input in budget development
  - Promote transparent communication of information and decision-making during the budget development process
- Decision-Making:
  - Make decisions for the long term
  - Consider the impact on staff and students
  - Invest in and utilize data in decision-making
  - Consider long-range revenues, expenditures, consequences, sustainability and return on investment.

## **State Funding of K-12 Education**

Oregon's K-12 budget for the 2023-2025 biennium of \$9.9 billion represents a modest increase in school funding and continues to show Oregon's commitment to students. This level of funding, however, falls short of the \$10.3 billion that has been identified by the Oregon School Board Association as necessary to maintain current service levels across continued and unavoidable cost increases in all areas; most especially in payroll, benefits, utilities, and insurance coverage.

## **General Fund Budget Assumptions**

Tonight, I am presenting a budget for adoption based on a minimum \$9.9 billion in state K-12 funding and an additional \$23.1 million in local option levy revenue. The budget is based on the assumption that district enrollment will remain relatively flat in terms of weighted students compared to 2022-23.

A general fund budget based on \$9.9 billion in state revenue also incorporates the following:

- Salary increases for each employee group as well as a step increase for licensed and administrator groups
- Increase for property and casualty insurance of 20%, which represents a trend across the industry
- Enhancements to roof safety for OSHA roof fall protection to enhance employee safety
- Support of on-going migration of student records from paper to secure electronic storage
- Additional staff training in support of implementing de-escalation and anti-bias training
- A reduction of 17.5 licensed FTE, 8.0 classified FTE, and 3.0 administrative FTE

Fund balances, revenue, and expenditures:

- The 2022-23 General Fund ending fund balance is projected at \$36.7 million (13.12 percent of total general fund revenues)
- The 2023-24 General Fund revenue projections are based on a K-12 state school fund of \$9.9 billion, which is expected to generate approximately \$208.9 million for North Clackamas Schools
- The 2023-24 projected local option levy revenue is \$23.2 million
- Total 2023-24 General Fund revenue is projected at \$278.1 million (approximately \$208.9 million in local and state revenue, \$23.2 million in local option revenue, \$36.7 million from beginning fund balance, and \$6.3 million in fees, grants, interest and other sources)

- Total 2023-24 General Fund expenditures are projected at \$255.9 million (excluding fund balance)
- The 2023-24 General Fund ending fund balance is projected to be \$24.2 million (8.7 percent of total general fund resources)

It is essential to point out that this proposed budget will spend down the district's fund balance by a projected \$9.7 million in 2023-24. This is not sustainable over time. Therefore, the state legislature must fund Oregon's public schools at a level that maintains current service levels.

In addition to the general fund budget, we are preparing budgets for the Student Investment Account at approximately \$13.3 million and High School Success at \$4.6 million. The district will also have available remaining ESSER III funds. These funds have targeted uses. For example, 20 percent of the ESSER III funds must be allocated to address students' unfinished learning. At this time, the district plans to use these funds to support summer learning and activity programs, Virtual Online Program staffing for the 2023-24 school year, and learning support and acceleration strategies. Additional investments in technology, air circulation, virus mitigation strategies, and other post pandemic-related priorities are planned for implementation during the 2023-24 school year.

### **Local Option Levy Renewal**

North Clackamas is grateful for the support shown by our community in the form of the Local Option Levy. Since it was approved by voters in 2018 it has served as a fundamental support in pursuit of our ongoing mission by allowing the district to maintain class sizes, a full academic calendar, and funding teaching positions.

In the 2022-23 school year the levy continues to support approximately 180 teaching positions across the district; which represents approximately one out of five teaching positions in the district.

The 2023-24 school year is the final year of the original levy. The district is developing a plan for seeking renewal of the levy in the fall of 2023.

### **Looking to the Future**

We must continue examining and implementing financial systems and practices that will build long-term financial resiliency. We also must ensure we meet our District mission of preparing graduates who are inspired and empowered while providing a desirable workplace for recruiting and retaining Oregon's best public employees.



To continue to meet our mission we must:

- Continue implementation of the school district's new strategic plan which will drive planning and resource allocation over the next four school years
- Prioritize renewal of the local option levy in 2023 through community engagement
- Continue reviewing the district's long-term facilities plan and the next phase of the capital construction needs
- Plan and prepare for anticipated PERS and employee benefits rate increases in future years
- Remain committed to implementing instructional models that deliver high quality instruction to our 16,500+ students
- Continue to plan for curriculum adoptions to meet the requirements of current state standards and ensure cultural relevance in instructional materials
- Ensure staff have professional development addressing ongoing curriculum adoptions, quality instructional practices, equity, and students living with trauma
- Ensure our students have necessary mental health supports by working with community and government partners
- Strategically invest resources targeting college and career development, drop-out prevention, and career technical program expansion and development to increase graduation rates and post-secondary enrollment
- Continue to use our equity focus to drive improvements. The district needs to continue to increase the diversity of staff and facilitate more student voice
- Continue to advocate for school funding at Oregon's Quality Education Model levels; as inflation increases are driving up expenditures, the legislature will need to hear school district voices as they allocate future funding

In closing, I know that I am working with a talented team in North Clackamas that is coalescing around common values of equity, relationships, integrity, empowerment, and care. We will continue to move forward and meet the challenges of educating our community's children in these uncertain times while continuing to look for ways to innovate and improve. We will continue to nurture and develop partnerships to ensure that all students succeed, and continue to advocate at the state level for not only our students but all Oregon students.

While the level of Oregon's current educational budget certainly limits feelings of optimism, I am always optimistic about the way the North Clackamas School District team will continue to deliver a strong educational program for each student.

I want to thank our staff, students, parents and community for their ongoing patience, grace and support during this unprecedented time in our district, state and nation. I also want to thank the Budget Committee for their review and input on the district's budget. I deeply appreciate the commitment of our staff and of all those who work to

help make a difference for our students and families. We will continue to partner with our community as we forge ahead. We are strongest when we walk forward together.

Respectfully submitted,

A handwritten signature in dark ink, appearing to read "S. James", with a long horizontal flourish extending to the right.

Dr. Shay James  
Superintendent

# District Budget Guiding Principles

## Our Mission

Inspiring graduates who are empowered to act with courage in life and to strengthen local and global communities

## Our Vision

We build relationships with students to honor their cultural heritage, foster their physical, social, and emotional well-being, cultivate joy in learning, and engage each student to reach their full potential. We create environments where students are inspired to be creative and critical thinkers as they prepare for success in life, college, and career.



### Alignment

Align budget with district points:

- > Student Experience & Success
- > People & Culture
- > Family & Community Collaboration
- > Resources & Service



### Compliance

- > Comply with all federal, state, and local legal requirements
- > Comply with Board policies and administrative regulations, including working towards a 5 percent ending fund balance



### Communication

- > Seek and utilize stakeholder and Budget Committee input in budget development
- > Promote transparent communication of information and decision-making during the budget development process



### Decision-Making

Make decisions for the long term:

- > Consider impact on staff and students
- > Invest in and utilize data in decision-making
- > Consider long-range revenues, expenditures, consequences,
- > sustainability, and return investment



**North  
Clackamas  
Schools**

[www.nclack.k12.or.us](http://www.nclack.k12.or.us)



### **Our Mission**

Inspiring graduates who are empowered to act with courage in life and to strengthen local and global communities



### **Our Vision**

We build relationships with students to honor their cultural heritage, foster their physical, social, and emotional well-being, cultivate joy in learning, and engage each student to reach their full potential. We create environments where students are inspired to be creative and critical thinkers as they prepare for success in life, college, and career.

# Strategic Plan

2022-2027



*Equity • Relationships • Integrity • Empowerment • Care*



# Strategic Points



## Equity Focus

North Clackamas School District is committed to examining and improving our system by affirming students' many identities while building inclusive, barrier free schools and workplaces.





## Student Experience & Success

Strengthen and improve instructional and assessment practices that lead to meaningful academic and experiential learning for each student.

Ensure that modes and delivery of teaching and learning are varied and responsive to students' learning needs.

Provide frequent actionable feedback to students that leads to growth and proficiency.

Strengthen and continue to provide opportunities for student learning through academics, arts, and extracurricular activities.

Support the mental health and well-being of each student.

Develop a district-wide system in which all students graduate with a post-secondary plan and pathway for success.

Provide safe and flexible learning environments to encourage collaboration and innovation.



**North  
Clackamas  
Schools**



## People & Culture

Recruit, hire, and retain exceptional employees with a strong sense of commitment to the school district's mission, vision, and core values.

Strengthen practices that lead to a workforce that reflects the diversity of the North Clackamas community.

Foster professional growth and leadership across all levels of the organization.

Cultivate a collaborative environment that empowers employees and provides job satisfaction.

Embrace technology and effectively use emerging tools in curriculum, programs, and department functions.

Strengthen relationships and interdependence among schools and departments.



## Family & Community Collaboration

Build trusting relationships with students, families, and community.

Ensure that schools and district provide accessible two-way communication avenues.

Improve family engagement through a variety of relevant, accessible and meaningful opportunities.

Foster inclusive spaces that build community with families and students through culturally relevant practices.

Create new and nurture existing community partnerships that advance the school district mission and vision.

Build a reputation for NCSD as an award-winning, premier school district in the state of Oregon.



## Resources & Service

Strengthen and develop partnerships that remove barriers to learning and advance the school district's vision and goals.

Build clear systems and methods of communication among schools, departments, and families.

Create impactful and sustainable systems that are adaptable to changing needs.

Improve processes and systems to enhance accessibility while using culturally responsive practices.

Invest in long term facilities planning, maintenance, and capital construction that provide safe, healthy, and flexible learning and work environments.

Continue effective decision-making that ensures financial stewardship and transparency.

Scan to learn more



**To learn more about NCSD's Strategic Plan visit [www.nclack.k12.or.us](http://www.nclack.k12.or.us)**



## **District Equity Policy**

As each student enters a North Clackamas school, dreams are nurtured, history and cultural heritage are celebrated, love of learning is fostered, educational, physical, emotional and social needs are supported.

The North Clackamas School District is a community of learners committed to equity and the success of each student. This commitment means that student success will not be predicted nor predetermined by race, ethnicity, family economics, mobility, language, marital status, gender, sexual orientation, gender identity, disability, initial proficiencies or religion.

The principle of equity goes beyond formal equality where all persons are treated the same. Instead, equity fosters an inclusive and barrier-free environment in which everyone will fully benefit. The district will apply this principle of equity to all policies, programs, operations, practices and resource allocations. All students will have access and opportunity to a high-quality education.

The North Clackamas School District is committed to the following foundational beliefs:

1. Each student can learn with adequate support at the highest levels when all staff provide equitable access and opportunity for learning, and hold each student to high expectations;
2. Maximizing the academic achievement of every child requires allocating resources equitably, not necessarily equally;
3. Everyone in the district will act to eliminate disparities to prepare all students for college and career and;
4. An inclusive and welcoming environment plays a critical role in supporting a child's educational goals.

To realize our beliefs the North Clackamas School District will:

1. Systematically use districtwide and individual school level data, disaggregated by race, ethnicity, language, special education, gender, sexual orientation, socioeconomic background and mobility to inform district decision-making;
2. Provide students with equitable access to high quality curriculum, programs, teachers and administrators, extracurricular activities and support services, even when this means differentiating resource allocation;
3. Affirm the identity of each student, acknowledge and celebrate differences to create a sense of belonging for each student;

4. Incorporate the voice, culture and perspectives of students, staff, families and communities that reflect student demographics to support and enhance student success;
5. Identify and counteract biased practices that perpetuate achievement disparities and lead to disproportionate levels of student success;
6. Provide multiple and varied opportunities in order to meet the needs of the diverse student body;
7. Actively recruit, hire, and retain staff that reflect student demographics at all organizational levels and support employees to engage in culturally responsive practices and delivery of quality instruction and service; and
8. Ensure that the North Clackamas District Strategic Plan embraces the principle of equity as a key feature and presents measurable outcomes to prepare all students for college, career and life.

END OF POLICY

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**Legal Reference(s):**

[ORS 332.107](#)

## **WELCOME!**

The goal of the budget is to present a meaningful financial plan that can be readily understood by all members of our community, while also creating a sound basis for decision-making. All budget committee meetings are open to the public. Community members are invited to participate and engage in conversations regarding the proposed budget.

## **BUDGET DOCUMENT FORMAT**

The budget document is organized into three major sections:

The **Introductory Section** includes the District's Strategic Direction, Purpose, Goals and Objectives for 2022-26, the Budget Message, a narrative overview of the budget, enrollment history and projections, and performance results. In addition, this section includes the budget calendar for 2023-2024 and an organizational review.

The **Financial Section** contains required information for all District funds, descriptions of significant revenue sources, and expenditure categories.

The **Informational Section** includes information related to property tax history, enrollment history and projections, staffing budget, student testing results, and a glossary.

## **THE BUDGET PROCESS**

The budget is a financial plan that shows the estimated costs to operate district schools and programs for the following fiscal year. The District prepares its annual budget in accordance with provisions of Oregon Local Budget Law, ORS 294, which provides standard procedures for the preparation, presentation, administration and appraisal of budgets.

Budget preparation takes several months and involves both building-specific and central staff input. The Superintendent presents the proposed budget along with the Budget Message to the Budget Committee. The Budget Committee then reviews the proposed budget and receives public comment. The Budget Committee recommends revisions to the budget, if needed, and approves the budget for School Board adoption.

The first Budget Committee meeting to review the proposed budget is generally held in May, unless an earlier meeting is required to address special circumstances. Notice of the meeting is published once in the local newspaper, five to thirty days before the meeting date. Notices are also posted on the District's website at least 10 days prior to the meeting. After the proposed budget document is presented to the Budget Committee, community members may obtain a copy at the District administration office located at 12400 SE Freeman Way, Milwaukie, OR 97222, or by calling (503) 353-1900. The budget document is also available on the District website at:

<http://www.nclack.k12.or.us/business/page/budget-documents>

## SUPPLEMENTAL BUDGET

If the school district receives unanticipated revenues or a change in financial planning is required, a supplemental budget may be adopted to authorize a change in the budget within the fiscal year. A supplemental budget cannot be used to authorize a tax levy.

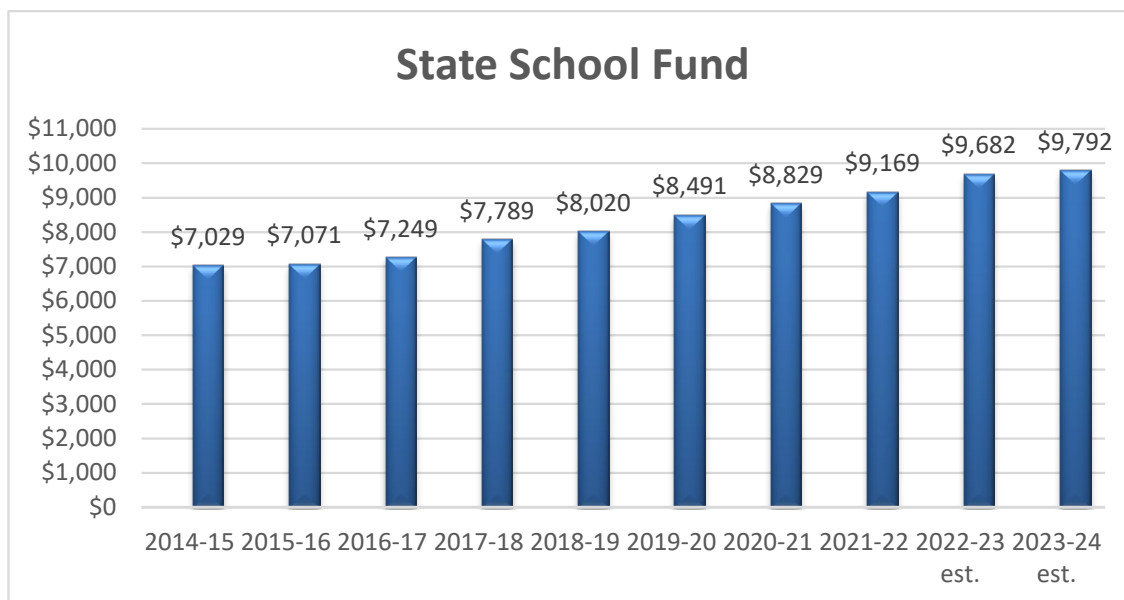
The School Board may adopt a supplemental budget at a regular public meeting if expenditures in the supplemental budget are less than 10 percent of the annual budget being adjusted. If the expenditures are more than 10 percent, the School Board must first publish the supplemental budget and hold a special hearing.

## STATE FUNDING OF K-12 EDUCATION

In the 1990s, Oregon voters approved a property tax limitation that shifted major responsibility for funding K-12 programs from local property taxes to Oregon's General Fund. The measures approved by the voters require the Oregon Legislature to replace these property taxes. As property taxes were reduced, the reliance on the State General Fund increased.

As one of the few states that does not have a sales tax, the State of Oregon's primary revenue sources are the state income tax and property tax revenues. Therefore, the funding levels for K-12 education statewide are significantly affected by fluctuations in the economic climate. In addition, prior to 2007, Oregon's Kicker Law required the state to return any income tax collections in excess of two percent of projections to taxpayers. This effectively kept the state from being able to "save" during the good times in anticipation of economic downturns. During the 2007 legislative session, a bill was passed which allowed the state to create a Rainy-Day Fund—a first attempt to stabilize state funding.

The State School Fund projects funding for each student attending school in Oregon through a weighted enrollment distribution system. A 10-year historical review of the State School Fund general purpose grant amount per Average Daily Membership weighted is displayed in the chart below.





The budget being presented for adoption is based on \$9.9 billion biennial state K-12 funding.

## **LOCAL OPTION LEVY**

In November 2018 North Clackamas voters passed the local option levy Measure 3-541. With the measure's passage, the District was able to maintain its teaching staff and reduce class size. The 2023-2024 school year will be the final year of the five (5) year levy tax. The \$1.63 per \$1,000 of assessed home values is used to support operations. North Clackamas is developing a plan to seek renewal of the levy in the fall of 2023.

## **DISTRICT ENROLLMENT**

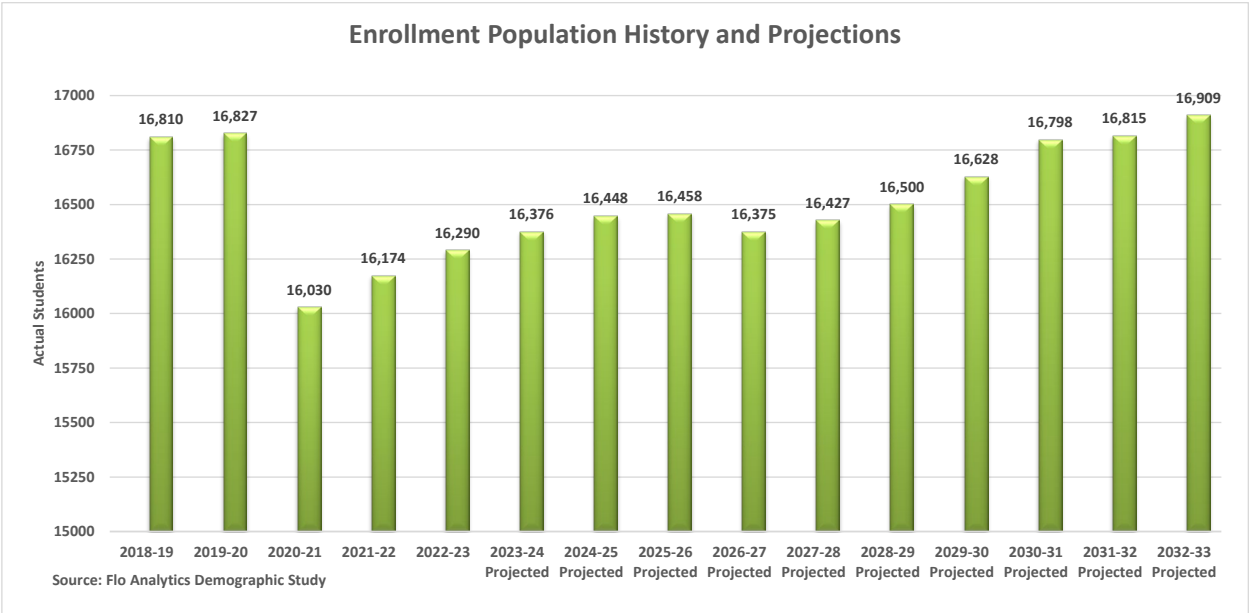
The District's proposed budget requirements are based on the number of projected students. State School Funding, the primary source of District revenue, is calculated on the basis of the number of students enrolled and any special factor(s) associated with each student.

North Clackamas School District works with demographers, FLO Analytics, to prepare enrollment forecasts for the District and its schools. These studies integrate information about North Clackamas enrollment trends with local area population, housing, and economic trends. The information is used in the District's long range financial and facility planning as well as annual staffing and student transfers planning.

After 22 consecutive years of enrollment growth between 1986-87 and 2008-09, total K-12 enrollment in the North Clackamas School District fell for five consecutive years between 2009-10 and 2013-14. The 2020 K-12 enrollment of 16,030 represented a decrease of 797 students as a result of the move to Comprehensive Distance Learning due to the Covid-19 pandemic. Approximately 200 kindergarten students did not enroll in the fall of 2020, another 250 students chose to home school and the remaining 300 students moved to other online charter schools.

For our estimated enrollment for October, 2023, the District is anticipating enrollment of approximately 16,376 students. The District also used the estimated growth shown in the graph on the following page but discounted that number by 100 students for some planning purposes to be conservative in the estimate of enrollment.

The most recent middle series enrollment forecast estimates show that overall student enrollment will grow by 533 students in the next ten years and is not projected to return to pre-pandemic levels until the 2032-33 school year. The graph below displays historical student population for years and ten years projections forward.



# **ORGANIZATION OVERVIEW**

## **BOARD OF DIRECTORS**

The Board of Directors meets in regularly scheduled meetings, the second and fourth Thursday of each month. Regular sessions, special sessions, work sessions, and Budget Committee meetings are open to the public. Executive sessions are held as needed for specific purposes as provided by state law. Notices of all meetings are posted on our District website at: <https://www.nclack.k12.or.us/about-ncsd/school-board/school-board-meeting-dates-and-format>.

## **SUPERINTENDENT**

Superintendent Dr. Shay James was appointed by the Board to serve as the Chief Executive Officer of the District. The Superintendent is a professional educator employed to advise the Board on all matters concerning management of the schools, as well as administering laws, regulations and policies adopted by the Board.

As the leader for teaching and learning for North Clackamas School District, the Superintendent is responsible for guiding the development of the curriculum and educational programs that address the needs of students, and providing leadership and advocacy for education. The Superintendent is accountable for the fiscal management of the District, guiding the direction of employees, and ensuring their ongoing professional development.

## **EXECUTIVE DIRECTOR, FINANCE & BUSINESS SERVICES**

Executive Director of Finance & Business Services Matt Makara serves as the Budget Officer and is responsible to the Board and administration for all financial operations.

## BOARD OF DIRECTORS

North Clackamas School District is governed by a Board of Directors comprising of seven elected members serving four-year terms. Board members are community volunteers and do not receive compensation for their work. The Board elects a chairperson and a vice-chairperson from the seven members. The Board has legal authority for all public schools in the North Clackamas School District within the framework set by the Oregon Legislature and the State Board of Education. The Board establishes policy based on Oregon and federal laws governing schools. The Board acts to interpret the educational needs of the District, then meets those needs with policies and facilities that motivate students and stimulate the learning process. The Board is also responsible for employing the Superintendent to administer the District.

The ongoing duties of the Board include allocating resources, formulating policy, and interacting with the community in support of the District mission. The Board of Directors support the District's efforts to achieve the objectives of the Strategic Plan by setting annual Board goals that align with the main strategy areas, and by holding staff accountable to showing measurable progress toward identified outcomes.

The Board members and the expiration of their terms are:

| <b>Position</b> | <b>Name</b>               | <b>Expiration</b> |
|-----------------|---------------------------|-------------------|
| Position 1      | Orlando Perez             | June 30, 2023     |
| Position 2      | Jena Benologa, Vice Chair | June 30, 2023     |
| Position 3      | Libra Forde               | June 30, 2023     |
| Position 4      | Tory McVay                | June 30, 2025     |
| Position 5      | Kathy Wai                 | June 30, 2025     |
| Position 6      | Mitzi Bauer, Chair        | June 30, 2025     |
| Position 7      | Steven Schroedl           | June 30, 2023     |

## BUDGET COMMITTEE

The North Clackamas School District Budget Committee comprises of all seven Board members and an equal number of community members who are appointed by the Board. No staff members are allowed to serve on the Budget Committee.

Budget committee members are appointed for three-year terms. The terms are staggered so that, as near as practicable, one-third of the appointive members' terms end each year.

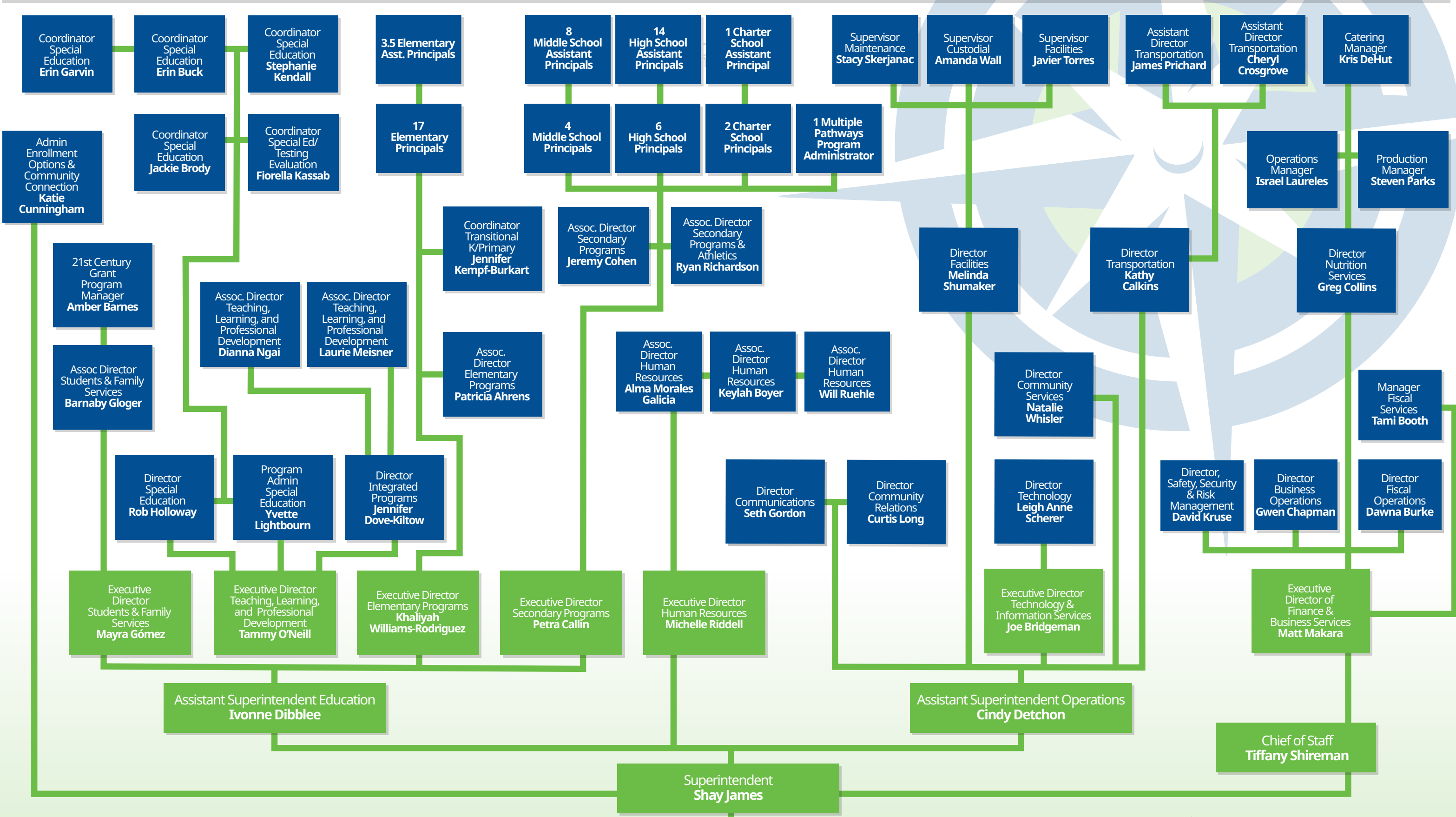
According to Board policy DBEA: "The budget committee will hear the budget message presented by the superintendent, receive the budget document, listen to comments and suggestions by patrons, and announce the time and place for its future meetings. All meetings of the budget committee are open to the public."

### Budget Committee Membership:

| <b>Position</b>          | <b>Name</b>            | <b>Expiration</b> |
|--------------------------|------------------------|-------------------|
| Position 1               | Orlando Perez          | June 30, 2023     |
| Position 2               | Jena Benologa          | June 30, 2023     |
| Position 3               | Libra Forde            | June 30, 2023     |
| Position 4               | Tory McVay             | June 30, 2025     |
| Position 5               | Kathy Wai              | June 30, 2025     |
| Position 6               | Mitzi Bauer            | June 30, 2025     |
| Position 7               | Steven Schroedl        | June 30, 2023     |
| Position 8, Appointed    | April Dobson           | June 30, 2025     |
| Position 9, Appointed    | Angeline Hill          | June 30, 2025     |
| Position 10, Reappointed | Monica Di Pietrantonio | June 30, 2023     |
| Position 11, Reappointed | Angel Landrón-González | June 30, 2023     |
| Position 12, Appointed   | Nicole Woodfill        | June 30, 2025     |
| Position 13, Appointed   | Emily Moore-Coon       | June 30, 2024     |
| Position 14, Appointed   | Julie Skarphol         | June 30, 2024     |



**Students • Families • Staff • Community**



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**NORTH CLACKAMAS SCHOOL DISTRICT  
2023-2024 BUDGET CALENDAR**

| <u>Date</u>                     | <u>Activity</u>  |
|---------------------------------|--|
| September 8, 2022 (Thursday)    | REGULAR BOARD MEETING<br>Proposed Budget Calendar presented to Board   |
| September 22, 2022 (Thursday)   | REGULAR BOARD MEETING<br>Approval of budget calendar and announce budget committee vacancies and/or reappoint previous members   |
| November 17, 2022 (Thursday)    | REGULAR BOARD MEETING<br>Appoint budget committee members, if necessary  |
| <b>March 14, 2023 (Tuesday)</b> | <b>BUDGET COMMITTEE INFORMATIONAL MEETING</b>  |
| <b>April 4, 2023 (Tuesday)</b>  | <b>BUDGET COMMITTEE INFORMATIONAL MEETING</b>  |
| <b>April 18, 2023 (Tuesday)</b> | <b>BUDGET COMMITTEE INFORMATIONAL MEETING</b>  |
| April 19, 2023                  | Publish first notice of May 2, 2023 Budget Committee Meeting   |
| April 26, 2023                  | Publish second notice of May 2, 2023 Budget Committee Meeting on District website  |
| <b>May 2, 2023 (Tuesday)</b>    | <b>1<sup>st</sup> OFFICIAL BUDGET COMMITTEE MEETING</b><br>Budget message presented, public testimony  |
| May 5, 2023                     | Publish notice of May 16, 2023 Budget Committee Meeting on District website  |
| <b>May 16, 2023 (Tuesday)</b>   | <b>2<sup>nd</sup> BUDGET COMMITTEE MEETING (if needed)</b><br>District presents information in response to questions, public testimony, approval of budget and tax levies  |
| May 31, 2023                    | Publish notice of June 8, 2023 Budget Hearing (ORS 294.438)  |
| June 8, 2023 (Thursday)         | REGULAR BOARD MEETING<br>Public meeting (Budget Hearing) on 2023-2024 Budget (ORS 294.456)<br><br>Enact resolutions adopting 2023-2024 budget, make appropriations, declare the permanent tax rate to be imposed and categorize taxes. Establish the construction excise tax rate. |
| July 14, 2023                   | Provide notice of property tax and intent to impose a tax to County Assessor for Fiscal Year 2023-2024   |
| August 15, 2023                 | Submission of electronic budget to the Oregon Department of Education  |

**Meetings may be held virtually or in person. All meetings begin at 6:30 pm.**

# General Fund Resources by Source Code

North Clackamas School District

Total: \$278,146,100

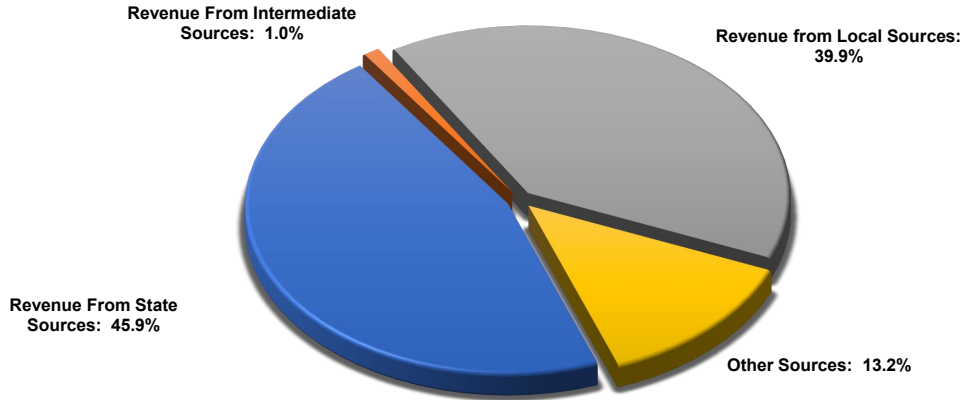
Major revenue sources referred to in this document with Resources, include local property taxes and the State School Fund.

**Property Taxes & Other Local Revenue:** The current tax levy is one of the main sources of revenue for funding the operations of North Clackamas School District. It is based on the assessed valuation of all taxable property within the district. It is collected by the County Treasurer and includes current taxes, prior taxes and any penalties or interest paid. Other local revenue consists of user fees, investment earnings, building rentals, indirect costs charged to grants, charter schools, donations and gate receipts.

**Intermediate Sources:** Intermediate sources of revenue consists of the County School Fund and the ESD students with disabilities distribution and ESD flow through funds.

**State Sources:** State sources make up the largest share of all revenue received in the General Fund. The State School Fund and the Common School Fund comprise state sources of revenue. The Oregon Department of Education is required to provide districts with estimates of State School Support in March of each year.

**Beginning Fund Balance:** the Beginning Fund Balance is rolled over from the Ending Fund Balance of the prior year and is used to provide revenue until tax revenues are received in November.



| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | General Fund Resources by Source Code    | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Object                                   | \$                  | \$                  | \$                 |
| 95,929,239         | 99,998,224         | 102,631,529        | 1000 - Revenue from Local Sources        | 110,895,361         | 110,895,361         | 110,895,361        |
| 2,801,330          | 3,262,224          | 2,810,204          | 2000 - Revenue From Intermediate Sources | 2,808,000           | 2,808,000           | 2,808,000          |
| 120,724,527        | 120,509,355        | 123,257,623        | 3000 - Revenue From State Sources        | 127,758,090         | 127,758,090         | 127,758,090        |
| 176,936            | 58,709             | -                  | 4000 - Revenue From Federal Sources      | -                   | -                   | -                  |
| 3,850              | 2,584,919          | 40,574,139         | 5000 - Other Sources                     | 36,684,649          | 36,684,649          | 36,684,649         |
| 219,635,882        | 226,413,432        | 269,273,495        | Total Object:                            | 278,146,100         | 278,146,100         | 278,146,100        |

# General Fund Resources

North Clackamas School District

Total: \$278,146,100

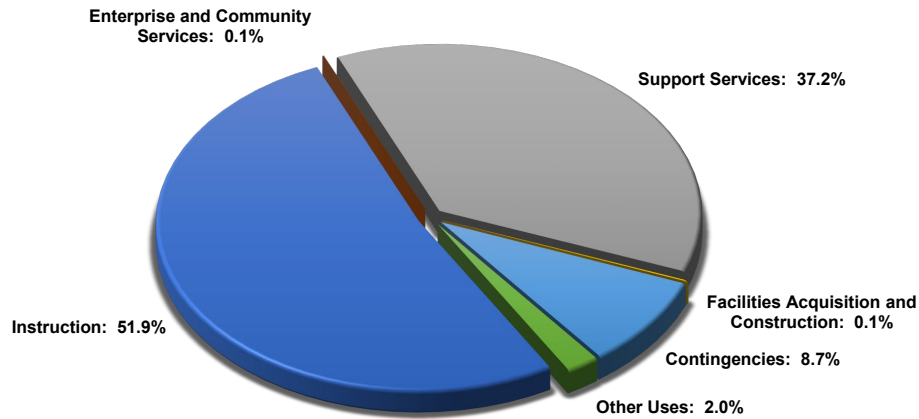
| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Major Object - Object                           | \$                  | \$                  | \$                 |
| 70,943,900         | 73,790,156         | 76,600,000         | <b>1000 - Revenue from Local Sources</b>        |                     |                     |                    |
| 892,671            | 941,557            | 600,000            | 1111 - Current Year Taxes                       | 81,962,436          | 81,962,436          | 81,962,436         |
| -                  | 12,719             | -                  | 1112 - Prior Year's Taxes                       | 600,000             | 600,000             | 600,000            |
| 19,177,571         | 19,834,337         | 20,411,716         | 1114 - Payment Lieu Property Tax                | -                   | -                   | -                  |
| 155,778            | 107,524            | 106,090            | 1121 - Current Year Levy                        | 23,065,239          | 23,065,239          | 23,065,239         |
| 200,637            | 174,054            | 200,000            | 1122 - Prior Year Levy                          | 106,090             | 106,090             | 106,090            |
| 14,794             | 14,382             | -                  | 1190 - Penalties and Interest on Taxes          | 200,000             | 200,000             | 200,000            |
| -                  | 7,723              | -                  | 1201 - Local Housing Authorities                | -                   | -                   | -                  |
| 398,596            | (262,033)          | 325,000            | 1410 - Regular Day School Transportation        | -                   | -                   | -                  |
| 26,921             | 26,178             | -                  | 1510 - Interest On Invstmnts                    | 375,000             | 375,000             | 375,000            |
| -                  | 51,021             | -                  | 1511 - Interest On Investments-Non Lgip         | -                   | -                   | -                  |
| 32,127             | 320,960            | 150,000            | 1700 - Cocurricular Activities                  | -                   | -                   | -                  |
| -                  | 3,328              | 92,000             | 1740 - Fees                                     | 150,000             | 150,000             | 150,000            |
| -                  | 35,070             | 10,000             | 1910 - Rentals                                  | 92,000              | 92,000              | 92,000             |
| 21,984             | 38,062             | -                  | 1920 - Contrbtns - Prvte Source                 | 10,000              | 10,000              | 10,000             |
| 2,139,226          | 2,661,127          | 2,711,723          | 1960 - Recovery of Expenditures                 | -                   | -                   | -                  |
| 888,396            | 1,356,331          | 900,000            | 1970 - Svces Provided Other Fund                | 2,709,596           | 2,709,596           | 2,709,596          |
| 1,036,638          | 885,729            | 525,000            | 1980 - Fees Charged To Grants                   | 1,100,000           | 1,100,000           | 1,100,000          |
| 95,929,239         | 99,998,224         | 102,631,529        | 1990 - Miscellaneous                            | 525,000             | 525,000             | 525,000            |
|                    |                    |                    | Total Object:                                   | 110,895,361         | 110,895,361         | 110,895,361        |
|                    |                    |                    | <b>2000 - Revenue From Intermediate Sources</b> |                     |                     |                    |
| -                  | 45,846             | -                  | 2101 - County School Fund                       | -                   | -                   | -                  |
| 2,770,717          | 3,113,578          | 2,810,204          | 2102 - General Education Service District Funds | 2,808,000           | 2,808,000           | 2,808,000          |
| 30,613             | 102,800            | -                  | 2199 - Other Intermediate Source                | -                   | -                   | -                  |
| 2,801,330          | 3,262,224          | 2,810,204          | Total Object:                                   | 2,808,000           | 2,808,000           | 2,808,000          |
|                    |                    |                    | <b>3000 - Revenue From State Sources</b>        |                     |                     |                    |
| 116,918,789        | 117,168,430        | 119,425,929        | 3101 - School Support Fund                      | 123,826,396         | 123,826,396         | 123,826,396        |
| 1,676,919          | 1,896,875          | 1,831,694          | 3103 - Common School Fund                       | 1,931,694           | 1,931,694           | 1,931,694          |
| 2,128,818          | 1,444,051          | 2,000,000          | 3199 - Other Unrestricted Grants                | 2,000,000           | 2,000,000           | 2,000,000          |
| 120,724,527        | 120,509,355        | 123,257,623        | Total Object:                                   | 127,758,090         | 127,758,090         | 127,758,090        |
|                    |                    |                    | <b>4000 - Revenue From Federal Sources</b>      |                     |                     |                    |
| 18,597             | -                  | -                  | 4500 - Restricted Grant-Federal                 | -                   | -                   | -                  |
| 158,339            | 58,709             | -                  | 4801 - Federal Forest Fees                      | -                   | -                   | -                  |
| 176,936            | 58,709             | -                  | Total Object:                                   | -                   | -                   | -                  |
|                    |                    |                    | <b>5000 - Other Sources</b>                     |                     |                     |                    |
| 3,850              | -                  | -                  | 5300 - Sale of Fixed Assets                     | -                   | -                   | -                  |
| -                  | 2,584,919          | 40,574,139         | 5400 - Beginning Fund Balance                   | 36,684,649          | 36,684,649          | 36,684,649         |
| 3,850              | 2,584,919          | 40,574,139         | Total Object:                                   | 36,684,649          | 36,684,649          | 36,684,649         |
| <b>219,635,882</b> | <b>226,413,432</b> | <b>269,273,495</b> | <b>Total Object:</b>                            | <b>278,146,100</b>  | <b>278,146,100</b>  | <b>278,146,100</b> |

# General Fund Expenditures by Program

North Clackamas School District

Total: \$278,146,100

**Instruction:** support activities directly with teaching of students: Support Services - Provide administrative, technical, personnel or logistical support to facilitate and enhance instruction. Examples include counselors, media, assessment, central administration, facilities, transportation: Enterprise and Community Services - Activities concerned with operations that are financed and operated in a manner similar to private enterprises: Facilities Acquisition and construction - Provides for the acquisition of land, building, major remodeling and construction of building or additions to buildings; initial installation or extension of service systems and other equipment: Other - Transfers from one fund to another: Contingency - Unexpected expenditures.



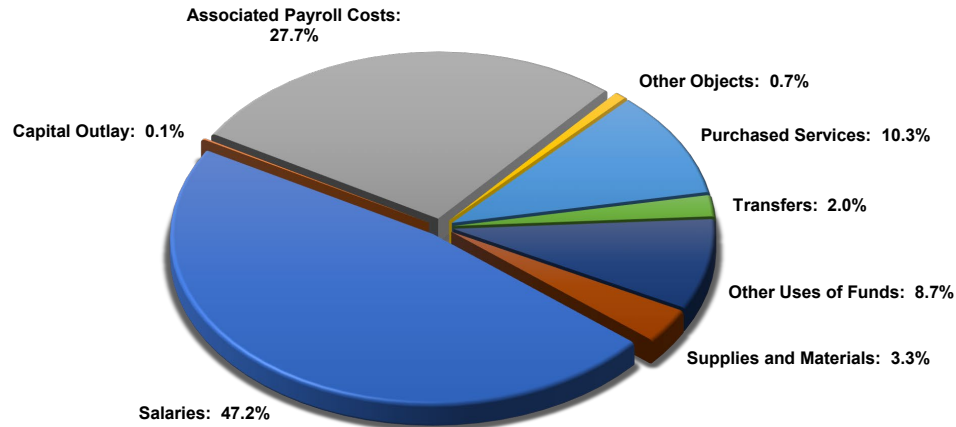
| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | General Fund Expenditures by Program           | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Function                                       | \$                  | \$                  | \$                 |
| 118,600,939        | 131,089,626        | 139,054,117        | 1000 - Instruction                             | 144,461,519         | 144,461,519         | 144,461,519        |
| 74,745,713         | 89,949,829         | 97,468,344         | 2000 - Support Services                        | 103,511,818         | 103,511,818         | 103,511,818        |
| 5,755              | -                  | 13,172             | 3000 - Enterprise and Community Services       | 13,203              | 13,203              | 13,203             |
| 1                  | -                  | 300,000            | 4000 - Facilities Acquisition and Construction | 300,000             | 300,000             | 300,000            |
| 2,845,770          | 5,019,429          | 5,674,380          | 5000 - Other Uses                              | 5,674,380           | 5,674,380           | 5,674,380          |
| -                  | -                  | 26,763,482         | 6000 - Contingencies                           | 24,185,180          | 24,185,180          | 24,185,180         |
| 196,198,178        | 226,058,884        | 269,273,495        | Total Function:                                | 278,146,100         | 278,146,100         | 278,146,100        |

# General Fund Expenditures by Object

North Clackamas School District

Total: \$278,146,100

Object is defined as the "type" of service or product purchased. Salaries: Represents amounts paid to employees in regular positions and substitutes. Associated Payroll Costs: Includes associated payroll costs, PERS, health insurance and tuition reimbursements. Purchased Services: Utilities, printing, charter school payments, contracted services. Supplies and Materials: Supplies, textbooks, computer hardware, computer software and gasoline. Equipment: Capital Outlay Other: Dues and fees, property insurance, taxes and licenses. Transfers: Interchange of money from one fund to another fund. Other uses of funds: Unexpected expenditures.



| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 0100                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Object                          | \$                  | \$                  | \$                 |
| 98,793,913         | 118,015,644        | 126,049,903        | 0100 - Salaries                 | 131,271,292         | 131,271,292         | 131,271,292        |
| 64,109,077         | 65,836,129         | 73,442,431         | 0200 - Associated Payroll Costs | 77,019,588          | 77,019,588          | 77,019,588         |
| 23,191,331         | 25,453,606         | 27,257,453         | 0300 - Purchased Services       | 28,333,040          | 28,333,040          | 28,333,040         |
| 5,728,523          | 9,822,024          | 7,980,251          | 0400 - Supplies and Materials   | 9,298,875           | 9,298,875           | 9,298,875          |
| 115,499            | 197,300            | 355,000            | 0500 - Capital Outlay           | 355,000             | 355,000             | 355,000            |
| 1,414,065          | 1,714,753          | 1,750,595          | 0600 - Other Objects            | 2,008,745           | 2,008,745           | 2,008,745          |
| 2,845,770          | 5,019,429          | 5,674,380          | 0700 - Transfers                | 5,674,380           | 5,674,380           | 5,674,380          |
| -                  | -                  | 26,763,482         | 0800 - Other Uses of Funds      | 24,185,180          | 24,185,180          | 24,185,180         |
| 196,198,178        | 226,058,884        | 269,273,495        | Total Object:                   | 278,146,100         | 278,146,100         | 278,146,100        |



# General Fund Requirements by Function and Object

North Clackamas School District

Total: \$278,146,100

The General Fund is used to account for all transactions related to the District's operation except those required to be accounted for in other funds. Major revenue sources include local property taxes and the State School Fund. General Fund expenditures encompass the day-to-day operations of the District except for those expenditures related to programs funded by federal, state, and local sources for designated purposes, payment of bonded debt, capital facility acquisition and construction, food service, internal services, and trust and agency.

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Major Object - Object                       | \$                  | \$                  | \$                 | FTE           |
|                    |                    |                    | <b>1000 - Instruction</b>                   |                     |                     |                    |               |
|                    |                    |                    | <b>1111 - Elementary, K-5 or K-6</b>        |                     |                     |                    |               |
|                    |                    |                    | <u>0100 - Salaries</u>                      |                     |                     |                    |               |
| 18,912,811         | 22,109,604         | 23,864,986         | 0111 - Licensed                             | 24,257,686          | 24,257,686          | 24,257,686         | 294.43        |
| 2,443,296          | 2,537,491          | 2,707,401          | 0112 - Classified                           | 2,874,282           | 2,874,282           | 2,874,282          | 87.98         |
| 105,225            | 826,387            | 545,293            | 0121 - Sub - Licensed                       | 594,543             | 594,543             | 594,543            |               |
| 12,278             | 81,704             | 59,950             | 0122 - Sub - Classified                     | 56,250              | 56,250              | 56,250             |               |
| 79,185             | 136,511            | 36,525             | 0123 - Temp - Licensed                      | 40,375              | 40,375              | 40,375             |               |
| 16,074             | 45,130             | 43,634             | 0124 - Temp - Classified                    | 46,084              | 46,084              | 46,084             |               |
| 511                | 2,242              | 1,000              | 0132 - Overtime                             | 2,500               | 2,500               | 2,500              |               |
| -                  | 65,198             | -                  | 0133 - Extended Responsibility              | -                   | -                   | -                  |               |
| 1,200              | 1,200              | 1,200              | 0134 - Cell Phone                           | 1,200               | 1,200               | 1,200              |               |
| 600                | 600                | 600                | 0135 - Mileage                              | 1,100               | 1,100               | 1,100              |               |
| 3,202              | 15,626             | 10,000             | 0136 - Oregon Sick Time                     | 10,000              | 10,000              | 10,000             |               |
| -                  | 15,013             | -                  | 0139 - Longevity Stipend                    | -                   | -                   | -                  |               |
| -                  | 2,500              | -                  | 0142 - National Board Certification Stipend | -                   | -                   | -                  |               |
| <b>21,574,382</b>  | <b>25,839,206</b>  | <b>27,270,589</b>  | <i>Total Major Object:</i>                  | <b>27,884,020</b>   | <b>27,884,020</b>   | <b>27,884,020</b>  | <b>382.41</b> |
|                    |                    |                    | <u>0200 - Associated Payroll Costs</u>      |                     |                     |                    |               |
| 2,819,445          | 2,672,983          | 2,923,620          | 0211 - PERS                                 | 3,151,628           | 3,151,628           | 3,151,628          |               |
| 1,100,336          | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |               |
| 2,342,901          | 3,121,441          | 2,703,117          | 0213 - PERS Bond                            | 2,781,971           | 2,781,971           | 2,781,971          |               |
| 164,294            | 0                  | 212,250            | 0214 - PERS Adjustments                     | -                   | -                   | -                  |               |
| 1,588,168          | 1,909,499          | 2,088,421          | 0220 - Social Security                      | 2,135,413           | 2,135,413           | 2,135,413          |               |
| -                  | -                  | 25,387             | 0232 - Unemployment Compensation            | 25,965              | 25,965              | 25,965             |               |
| 6,002,073          | 6,575,274          | 7,949,722          | 0241 - Employee Insurance                   | 8,150,647           | 8,150,647           | 8,150,647          |               |
| -                  | 1,016              | -                  | 0242 - Tax Sheltered Annuity                | -                   | -                   | -                  |               |
| <b>14,017,217</b>  | <b>14,280,213</b>  | <b>15,902,517</b>  | <i>Total Major Object:</i>                  | <b>16,245,624</b>   | <b>16,245,624</b>   | <b>16,245,624</b>  |               |
|                    |                    |                    | <u>0300 - Purchased Services</u>            |                     |                     |                    |               |
| 76,000             | -                  | 11,300             | 0310 - Instruct Professional SVC            | 11,300              | 11,300              | 11,300             |               |
| 315                | 50                 | 1,000              | 0340 - Travel                               | 1,000               | 1,000               | 1,000              |               |
| 1,554              | 5,041              | 16,250             | 0355 - Printing and Binding                 | 14,700              | 14,700              | 14,700             |               |
| -                  | -                  | 10,000             | 0390 - Other Contracted Services            | 10,000              | 10,000              | 10,000             |               |
| <b>77,870</b>      | <b>5,091</b>       | <b>38,550</b>      | <i>Total Major Object:</i>                  | <b>37,000</b>       | <b>37,000</b>       | <b>37,000</b>      |               |
|                    |                    |                    | <u>0400 - Supplies and Materials</u>        |                     |                     |                    |               |
| 705,040            | 379,502            | 412,491            | 0410 - Consumable Supplies                  | 414,654             | 414,654             | 414,654            |               |
| 216,658            | 143,671            | 740,009            | 0420 - Textbooks                            | 740,009             | 740,009             | 740,009            |               |
| -                  | 67,218             | -                  | 0440 - Periodicals                          | -                   | -                   | -                  |               |
| 8,488              | 5,232              | 22,000             | 0460 - Non Consumable Supplies              | 19,000              | 19,000              | 19,000             |               |
| 221,267            | 192,265            | 2,050              | 0470 - Computer Software                    | 2,050               | 2,050               | 2,050              |               |
| 5,306              | 336                | 4,876              | 0480 - Computer Hardware                    | 4,750               | 4,750               | 4,750              |               |
| <b>1,156,758</b>   | <b>788,223</b>     | <b>1,181,426</b>   | <i>Total Major Object:</i>                  | <b>1,180,463</b>    | <b>1,180,463</b>    | <b>1,180,463</b>   |               |
|                    |                    |                    | <u>0600 - Other Objects</u>                 |                     |                     |                    |               |
| 1,334              | 85                 | -                  | 0640 - Dues and Fees                        | -                   | -                   | -                  |               |
| <b>36,827,560</b>  | <b>40,912,818</b>  | <b>44,393,082</b>  | <i>Total Function:</i>                      | <b>45,347,107</b>   | <b>45,347,107</b>   | <b>45,347,107</b>  | <b>382.41</b> |
|                    |                    |                    | <b>1121 - Middle/Junior High Programs</b>   |                     |                     |                    |               |
|                    |                    |                    | <u>0100 - Salaries</u>                      |                     |                     |                    |               |
| 10,457,126         | 10,660,618         | 11,652,751         | 0111 - Licensed                             | 12,067,808          | 12,067,808          | 12,067,808         | 154.04        |
| 75,005             | 62,890             | 115,467            | 0112 - Classified                           | 85,933              | 85,933              | 85,933             | 2.59          |
| 108,363            | 416,625            | 329,500            | 0121 - Sub - Licensed                       | 357,000             | 357,000             | 357,000            |               |
| 42                 | 4,381              | 2,000              | 0122 - Sub - Classified                     | 2,000               | 2,000               | 2,000              |               |
| 33,278             | 49,129             | 53,700             | 0123 - Temp - Licensed                      | 55,200              | 55,200              | 55,200             |               |
| 914                | 2,264              | 1,250              | 0124 - Temp - Classified                    | 1,250               | 1,250               | 1,250              |               |
| -                  | 9,049              | 1,000              | 0132 - Overtime                             | 1,000               | 1,000               | 1,000              |               |
| -                  | 9,984              | -                  | 0133 - Extended Responsibility              | -                   | -                   | -                  |               |
| <b>10,674,729</b>  | <b>11,214,940</b>  | <b>12,155,668</b>  | <i>Total Major Object:</i>                  | <b>12,570,191</b>   | <b>12,570,191</b>   | <b>12,570,191</b>  | <b>156.63</b> |
|                    |                    |                    | <u>0200 - Associated Payroll Costs</u>      |                     |                     |                    |               |
| 1,423,256          | 1,142,289          | 1,286,326          | 0211 - PERS                                 | 1,386,310           | 1,386,310           | 1,386,310          |               |
| 618,829            | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |               |
| 1,196,439          | 1,343,648          | 1,204,901          | 0213 - PERS Bond                            | 1,254,124           | 1,254,124           | 1,254,124          |               |
| 76,420             | -                  | 212,250            | 0214 - PERS Adjustments                     | -                   | -                   | -                  |               |
| 789,941            | 832,569            | 929,903            | 0220 - Social Security                      | 962,537             | 962,537             | 962,537            |               |
| -                  | -                  | 11,307             | 0232 - Unemployment Compensation            | 11,699              | 11,699              | 11,699             |               |
| 2,735,308          | 2,649,970          | 3,236,380          | 0241 - Employee Insurance                   | 3,397,264           | 3,397,264           | 3,397,264          |               |
| <b>6,840,194</b>   | <b>5,968,475</b>   | <b>6,881,067</b>   | <i>Total Major Object:</i>                  | <b>7,011,934</b>    | <b>7,011,934</b>    | <b>7,011,934</b>   |               |
|                    |                    |                    | <u>0300 - Purchased Services</u>            |                     |                     |                    |               |
| -                  | 478                | 1,000              | 0330 - Student Transportation SVC           | 1,000               | 1,000               | 1,000              |               |
| -                  | 70                 | 1,100              | 0340 - Travel                               | 1,100               | 1,100               | 1,100              |               |
| 2,779              | 906                | 5,000              | 0355 - Printing and Binding                 | 4,500               | 4,500               | 4,500              |               |
| 81                 | 363                | -                  | 0386 - Data Processing Services             | -                   | -                   | -                  |               |
| -                  | -                  | 25,350             | 0390 - Other Contracted Services            | 25,850              | 25,850              | 25,850             |               |
| <b>2,860</b>       | <b>1,816</b>       | <b>32,450</b>      | <i>Total Major Object:</i>                  | <b>32,450</b>       | <b>32,450</b>       | <b>32,450</b>      |               |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Major Object - Object                       | \$                  | \$                  | \$                 | FTE           |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |               |
| 59,271             | 132,338            | 156,676            | 0410 - Consumable Supplies                  | 159,032             | 159,032             | 159,032            |               |
| 171,279            | 17,490             | 182,135            | 0420 - Textbooks                            | 159,635             | 159,635             | 159,635            |               |
| -                  | 4,144              | -                  | 0440 - Periodicals                          | 20,000              | 20,000              | 20,000             |               |
| 6,701              | 5,383              | 25,550             | 0460 - Non Consumable Supplies              | 26,050              | 26,050              | 26,050             |               |
| 48,062             | 5,987              | 7,500              | 0470 - Computer Software                    | 12,000              | 12,000              | 12,000             |               |
| 18,291             | 7,126              | 18,920             | 0480 - Computer Hardware                    | 19,000              | 19,000              | 19,000             |               |
| <b>303,604</b>     | <b>172,469</b>     | <b>390,781</b>     | Total Major Object:                         | <b>395,717</b>      | <b>395,717</b>      | <b>395,717</b>     |               |
| <b>17,821,387</b>  | <b>17,357,701</b>  | <b>19,459,966</b>  | Total Function:                             | <b>20,010,292</b>   | <b>20,010,292</b>   | <b>20,010,292</b>  | <b>156.63</b> |
|                    |                    |                    | <b>1122 - Middle School Extracurricular</b> |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |               |
| -                  | 15                 | 4,100              | 0121 - Sub - Licensed                       | 4,100               | 4,100               | 4,100              |               |
| (20,409)           | 1,921              | 11,000             | 0123 - Temp - Licensed                      | 11,000              | 11,000              | 11,000             |               |
| -                  | 76                 | -                  | 0124 - Temp - Classified                    | -                   | -                   | -                  |               |
| -                  | 769                | -                  | 0132 - Overtime                             | -                   | -                   | -                  |               |
| 74,311             | 210,561            | 180,385            | 0133 - Extended Responsibility              | 180,385             | 180,385             | 180,385            |               |
| <b>53,902</b>      | <b>213,342</b>     | <b>195,485</b>     | Total Major Object:                         | <b>195,485</b>      | <b>195,485</b>      | <b>195,485</b>     |               |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |               |
| 11,313             | 21,139             | 20,335             | 0211 - PERS                                 | 21,677              | 21,677              | 21,677             |               |
| 4,837              | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |               |
| 10,171             | 24,974             | 19,378             | 0213 - PERS Bond                            | 19,503              | 19,503              | 19,503             |               |
| 473                | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |               |
| 6,367              | 16,152             | 14,954             | 0220 - Social Security                      | 14,954              | 14,954              | 14,954             |               |
| -                  | -                  | 182                | 0232 - Unemployment Compensation            | 182                 | 182                 | 182                |               |
| <b>33,161</b>      | <b>62,265</b>      | <b>54,849</b>      | Total Major Object:                         | <b>56,316</b>       | <b>56,316</b>       | <b>56,316</b>      |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |               |
| 741                | -                  | 1,000              | 0330 - Student Transportation SVC           | 1,000               | 1,000               | 1,000              |               |
| -                  | 113                | 200                | 0340 - Travel                               | 200                 | 200                 | 200                |               |
| -                  | 1,122              | 5,000              | 0390 - Other Contracted Services            | 5,000               | 5,000               | 5,000              |               |
| <b>741</b>         | <b>1,235</b>       | <b>6,200</b>       | Total Major Object:                         | <b>6,200</b>        | <b>6,200</b>        | <b>6,200</b>       |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |               |
| 653                | 5,950              | 2,000              | 0410 - Consumable Supplies                  | 2,000               | 2,000               | 2,000              |               |
| 1,002              | 5,687              | 1,000              | 0460 - Non Consumable Supplies              | 1,000               | 1,000               | 1,000              |               |
| 87                 | 100                | -                  | 0470 - Computer Software                    | -                   | -                   | -                  |               |
| -                  | 1,976              | -                  | 0480 - Computer Hardware                    | -                   | -                   | -                  |               |
| <b>1,742</b>       | <b>13,713</b>      | <b>3,000</b>       | Total Major Object:                         | <b>3,000</b>        | <b>3,000</b>        | <b>3,000</b>       |               |
| <b>89,547</b>      | <b>290,556</b>     | <b>259,534</b>     | Total Function:                             | <b>261,001</b>      | <b>261,001</b>      | <b>261,001</b>     |               |
|                    |                    |                    | <b>1131 - High School Programs</b>          |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |               |
| 13,671,526         | 14,780,462         | 15,167,145         | 0111 - Licensed                             | 16,316,061          | 16,316,061          | 16,316,061         | 191.20        |
| 345,979            | 418,343            | 680,237            | 0112 - Classified                           | 673,342             | 673,342             | 673,342            | 17.63         |
| 174,588            | 604,501            | 705,246            | 0121 - Sub - Licensed                       | 759,246             | 759,246             | 759,246            |               |
| 17,009             | 26,445             | 16,500             | 0122 - Sub - Classified                     | 16,700              | 16,700              | 16,700             |               |
| 86,527             | 116,651            | 79,458             | 0123 - Temp - Licensed                      | 93,000              | 93,000              | 93,000             |               |
| 21,938             | 31,666             | 50,525             | 0124 - Temp - Classified                    | 48,800              | 48,800              | 48,800             |               |
| 12,175             | 27,160             | 8,718              | 0131 - Additional Contract Days             | 8,718               | 8,718               | 8,718              |               |
| 13,988             | 24,823             | 3,600              | 0132 - Overtime                             | 3,600               | 3,600               | 3,600              |               |
| 69,946             | 97,748             | 93,100             | 0133 - Extended Responsibility              | 93,100              | 93,100              | 93,100             |               |
| -                  | -                  | -                  | 0135 - Mileage                              | 3,700               | 3,700               | 3,700              |               |
| -                  | 2,400              | -                  | 0139 - Longevity Stipend                    | -                   | -                   | -                  |               |
| -                  | 3,000              | -                  | 0141 - Doctorate Stipend                    | -                   | -                   | -                  |               |
| <b>14,413,676</b>  | <b>16,133,199</b>  | <b>16,804,529</b>  | Total Major Object:                         | <b>18,016,267</b>   | <b>18,016,267</b>   | <b>18,016,267</b>  | <b>208.83</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |               |
| 1,966,401          | 1,704,011          | 1,849,555          | 0211 - PERS                                 | 2,057,380           | 2,057,380           | 2,057,380          |               |
| 817,100            | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |               |
| 1,607,385          | 1,955,829          | 1,665,700          | 0213 - PERS Bond                            | 1,797,470           | 1,797,470           | 1,797,470          |               |
| 75,514             | -                  | 212,250            | 0214 - PERS Adjustments                     | -                   | -                   | -                  |               |
| 1,063,233          | 1,195,780          | 1,285,525          | 0220 - Social Security                      | 1,378,262           | 1,378,262           | 1,378,262          |               |
| -                  | -                  | 15,635             | 0232 - Unemployment Compensation            | 16,758              | 16,758              | 16,758             |               |
| 3,745,398          | 3,874,305          | 4,212,851          | 0241 - Employee Insurance                   | 4,488,356           | 4,488,356           | 4,488,356          |               |
| -                  | 5                  | -                  | 0242 - Tax Sheltered Annuity                | -                   | -                   | -                  |               |
| <b>9,275,031</b>   | <b>8,729,931</b>   | <b>9,241,516</b>   | Total Major Object:                         | <b>9,738,226</b>    | <b>9,738,226</b>    | <b>9,738,226</b>   |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |               |
| 140                | 848                | 2,500              | 0310 - Instruct Professional SVC            | 1,500               | 1,500               | 1,500              |               |
| -                  | -                  | 2,700              | 0321 - Cleaning Services                    | 2,700               | 2,700               | 2,700              |               |
| 49,679             | 66,750             | 65,500             | 0324 - Rentals                              | 87,500              | 87,500              | 87,500             |               |
| -                  | 136                | -                  | 0330 - Student Transportation SVC           | -                   | -                   | -                  |               |
| 1,788              | 12,856             | 12,200             | 0340 - Travel                               | 12,000              | 12,000              | 12,000             |               |
| 578                | 2,106              | 4,500              | 0355 - Printing and Binding                 | 3,000               | 3,000               | 3,000              |               |
| 32,153             | -                  | 65,000             | 0390 - Other Contracted Services            | 66,000              | 66,000              | 66,000             |               |
| <b>84,338</b>      | <b>82,697</b>      | <b>152,400</b>     | Total Major Object:                         | <b>172,700</b>      | <b>172,700</b>      | <b>172,700</b>     |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |               |
| 295,584            | 392,933            | 488,208            | 0410 - Consumable Supplies                  | 493,502             | 493,502             | 493,502            |               |
| 391,480            | 43,765             | 325,000            | 0420 - Textbooks                            | 285,000             | 285,000             | 285,000            |               |
| -                  | 6,790              | -                  | 0440 - Periodicals                          | 20,000              | 20,000              | 20,000             |               |
| 43,216             | 16,294             | 38,500             | 0460 - Non Consumable Supplies              | 36,200              | 36,200              | 36,200             |               |
| 8,445              | 4,480              | 14,800             | 0470 - Computer Software                    | 37,300              | 37,300              | 37,300             |               |
| 20,351             | 3,741,340          | 29,800             | 0480 - Computer Hardware                    | 27,300              | 27,300              | 27,300             |               |
| <b>759,076</b>     | <b>4,205,602</b>   | <b>896,308</b>     | Total Major Object:                         | <b>899,302</b>      | <b>899,302</b>      | <b>899,302</b>     |               |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Major Object - Object                     | \$                  | \$                  | \$                 | FTE           |
|                    |                    |                    | <b>0600 - Other Objects</b>               |                     |                     |                    |               |
| 13,501             | 45,257             | 40,100             | <b>0640 - Dues and Fees</b>               | 40,150              | 40,150              | 40,150             |               |
| <b>24,545,622</b>  | <b>29,196,686</b>  | <b>27,134,853</b>  | <b>Total Function:</b>                    | <b>28,866,645</b>   | <b>28,866,645</b>   | <b>28,866,645</b>  | <b>208.83</b> |
|                    |                    |                    | <b>1132 - High School Extracurricular</b> |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                    |                     |                     |                    |               |
| 115,138            | 382,758            | 416,901            | 0112 - Classified                         | 412,231             | 412,231             | 412,231            | 7.00          |
| 361,320            | 529,812            | 552,041            | 0113 - Administrators                     | 585,162             | 585,162             | 585,162            | 4.00          |
| 352                | 14,043             | 15,200             | 0121 - Sub - Licensed                     | 17,200              | 17,200              | 17,200             |               |
| 706                | -                  | 4,500              | 0123 - Temp - Licensed                    | 3,000               | 3,000               | 3,000              |               |
| 2,478              | 3,609              | 11,500             | 0124 - Temp - Classified                  | 5,500               | 5,500               | 5,500              |               |
| 35,968             | 58,025             | 50,500             | 0132 - Overtime                           | 68,000              | 68,000              | 68,000             |               |
| 1,034,896          | 1,672,653          | 1,373,340          | 0133 - Extended Responsibility            | 1,873,340           | 1,873,340           | 1,873,340          |               |
| 2,400              | 2,400              | 2,400              | 0134 - Cell Phone                         | 3,600               | 3,600               | 3,600              |               |
| -                  | 300                | -                  | 0139 - Longevity Stipend                  | -                   | -                   | -                  |               |
| <b>1,553,258</b>   | <b>2,663,600</b>   | <b>2,426,382</b>   | <b>Total Major Object:</b>                | <b>2,968,033</b>    | <b>2,968,033</b>    | <b>2,968,033</b>   | <b>11.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>    |                     |                     |                    |               |
| 144,534            | 192,449            | 255,088            | 0211 - PERS                               | 393,051             | 393,051             | 393,051            |               |
| 50,719             | -                  | -                  | 0212 - PERS Pickup                        | -                   | -                   | -                  |               |
| 120,739            | 218,047            | 240,510            | 0213 - PERS Bond                          | 296,119             | 296,119             | 296,119            |               |
| 5,274              | -                  | -                  | 0214 - PERS Adjustments                   | -                   | -                   | -                  |               |
| 116,258            | 199,406            | 185,620            | 0220 - Social Security                    | 265,309             | 265,309             | 265,309            |               |
| -                  | -                  | 2,257              | 0232 - Unemployment Compensation          | 3,223               | 3,223               | 3,223              |               |
| 118,399            | 239,098            | 235,842            | 0241 - Employee Insurance                 | 250,833             | 250,833             | 250,833            |               |
| -                  | 155                | -                  | 0242 - Tax Sheltered Annuity              | -                   | -                   | -                  |               |
| <b>555,924</b>     | <b>849,155</b>     | <b>919,317</b>     | <b>Total Major Object:</b>                | <b>1,208,535</b>    | <b>1,208,535</b>    | <b>1,208,535</b>   |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>          |                     |                     |                    |               |
| 7,020              | 7                  | -                  | 0310 - Instruct Professional SVC          | -                   | -                   | -                  |               |
| 41,349             | 39,554             | 65,000             | 0322 - Repairs and Maintenance            | 15,000              | 15,000              | 15,000             |               |
| -                  | 6,387              | -                  | 0330 - Student Transportation SVC         | -                   | -                   | -                  |               |
| 7,207              | 10,713             | 5,000              | 0340 - Travel                             | 5,000               | 5,000               | 5,000              |               |
| 31,294             | 105,802            | 141,880            | 0390 - Other Contracted Services          | 146,880             | 146,880             | 146,880            |               |
| <b>86,870</b>      | <b>162,463</b>     | <b>211,880</b>     | <b>Total Major Object:</b>                | <b>166,880</b>      | <b>166,880</b>      | <b>166,880</b>     |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>      |                     |                     |                    |               |
| 133,187            | 149,779            | 129,240            | 0410 - Consumable Supplies                | 111,120             | 111,120             | 111,120            |               |
| 2,803              | -                  | -                  | 0460 - Non Consumable Supplies            | -                   | -                   | -                  |               |
| -                  | 2,716              | -                  | 0480 - Computer Hardware                  | -                   | -                   | -                  |               |
| <b>135,989</b>     | <b>152,495</b>     | <b>129,240</b>     | <b>Total Major Object:</b>                | <b>111,120</b>      | <b>111,120</b>      | <b>111,120</b>     |               |
|                    |                    |                    | <b>0500 - Capital Outlay</b>              |                     |                     |                    |               |
| -                  | 22,411             | -                  | 0540 - Equipment                          | -                   | -                   | -                  |               |
| -                  | 17,779             | -                  | 0542 - Replacement Equipment              | -                   | -                   | -                  |               |
| -                  | <b>40,190</b>      | -                  | <b>Total Major Object:</b>                | -                   | -                   | -                  |               |
|                    |                    |                    | <b>0600 - Other Objects</b>               |                     |                     |                    |               |
| 46,341             | 83,613             | 54,000             | <b>0640 - Dues and Fees</b>               | 54,000              | 54,000              | 54,000             |               |
| <b>2,378,382</b>   | <b>3,951,516</b>   | <b>3,740,819</b>   | <b>Total Function:</b>                    | <b>4,508,568</b>    | <b>4,508,568</b>    | <b>4,508,568</b>   | <b>11.00</b>  |
|                    |                    |                    | <b>1210 - Talented and Gifted</b>         |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                    |                     |                     |                    |               |
| 40,057             | 65,625             | 70,714             | 0111 - Licensed                           | 80,759              | 80,759              | 80,759             | 1.00          |
| -                  | 1,140              | 5,000              | 0121 - Sub - Licensed                     | 5,000               | 5,000               | 5,000              |               |
| -                  | -                  | 500                | 0122 - Sub - Classified                   | 500                 | 500                 | 500                |               |
| 5,068              | 12,375             | 14,000             | 0123 - Temp - Licensed                    | 14,000              | 14,000              | 14,000             |               |
| -                  | 540                | 900                | 0124 - Temp - Classified                  | 900                 | 900                 | 900                |               |
| 1,271              | 346                | -                  | 0132 - Overtime                           | -                   | -                   | -                  |               |
| <b>46,397</b>      | <b>80,026</b>      | <b>91,114</b>      | <b>Total Major Object:</b>                | <b>101,159</b>      | <b>101,159</b>      | <b>101,159</b>     | <b>1.00</b>   |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>    |                     |                     |                    |               |
| 5,332              | 7,859              | 9,031              | 0211 - PERS                               | 10,894              | 10,894              | 10,894             |               |
| 2,708              | -                  | -                  | 0212 - PERS Pickup                        | -                   | -                   | -                  |               |
| 5,046              | 10,275             | 9,030              | 0213 - PERS Bond                          | 10,094              | 10,094              | 10,094             |               |
| 340                | -                  | -                  | 0214 - PERS Adjustments                   | -                   | -                   | -                  |               |
| 3,424              | 5,934              | 6,970              | 0220 - Social Security                    | 7,738               | 7,738               | 7,738              |               |
| -                  | -                  | 86                 | 0232 - Unemployment Compensation          | 95                  | 95                  | 95                 |               |
| 15,049             | 22,858             | 20,418             | 0241 - Employee Insurance                 | 21,876              | 21,876              | 21,876             |               |
| <b>31,898</b>      | <b>46,927</b>      | <b>45,535</b>      | <b>Total Major Object:</b>                | <b>50,697</b>       | <b>50,697</b>       | <b>50,697</b>      |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>          |                     |                     |                    |               |
| 87                 | 17                 | 1,000              | 0340 - Travel                             | 1,000               | 1,000               | 1,000              |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>      |                     |                     |                    |               |
| 76                 | -                  | 10,500             | 0410 - Consumable Supplies                | 10,500              | 10,500              | 10,500             |               |
| -                  | -                  | 5,000              | 0470 - Computer Software                  | 5,000               | 5,000               | 5,000              |               |
| <b>76</b>          | -                  | <b>15,500</b>      | <b>Total Major Object:</b>                | <b>15,500</b>       | <b>15,500</b>       | <b>15,500</b>      |               |
| <b>78,458</b>      | <b>126,970</b>     | <b>153,149</b>     | <b>Total Function:</b>                    | <b>168,356</b>      | <b>168,356</b>      | <b>168,356</b>     | <b>1.00</b>   |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Major Object - Object                      | \$                  | \$                  | \$                 | FTE           |
|                    |                    |                    | <b>1221 - Learning Centers-Structured</b>  |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                     |                     |                     |                    |               |
| 1,842,874          | 2,006,525          | 2,187,441          | 0111 - Licensed                            | 2,282,153           | 2,282,153           | 2,282,153          | 30.61         |
| 2,175,983          | 2,470,285          | 2,953,182          | 0112 - Classified                          | 3,053,067           | 3,053,067           | 3,053,067          | 87.44         |
| 17,836             | 61,123             | 46,000             | 0121 - Sub - Licensed                      | 46,000              | 46,000              | 46,000             |               |
| 3,717              | 33,421             | 30,000             | 0122 - Sub - Classified                    | 30,000              | 30,000              | 30,000             |               |
| 7,549              | 40,898             | 5,000              | 0123 - Temp - Licensed                     | 5,500               | 5,500               | 5,500              |               |
| 5,916              | 17,479             | 5,200              | 0124 - Temp - Classified                   | 5,200               | 5,200               | 5,200              |               |
| 134,758            | 147,847            | 127,250            | 0133 - Extended Responsibility             | 127,250             | 127,250             | 127,250            |               |
| -                  | 4,700              | -                  | 0139 - Longevity Stipend                   | -                   | -                   | -                  |               |
| <b>4,188,632</b>   | <b>4,782,279</b>   | <b>5,354,073</b>   | <b>Total Major Object:</b>                 | <b>5,549,170</b>    | <b>5,549,170</b>    | <b>5,549,170</b>   | <b>118.05</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>     |                     |                     |                    |               |
| 502,742            | 431,279            | 482,753            | 0211 - PERS                                | 591,166             | 591,166             | 591,166            |               |
| 120,791            | -                  | -                  | 0212 - PERS Pickup                         | -                   | -                   | -                  |               |
| 469,509            | 544,970            | 530,705            | 0213 - PERS Bond                           | 553,638             | 553,638             | 553,638            |               |
| 5,604              | -                  | -                  | 0214 - PERS Adjustments                    | -                   | -                   | -                  |               |
| 302,534            | 348,921            | 409,590            | 0220 - Social Security                     | 424,508             | 424,508             | 424,508            |               |
| -                  | -                  | 4,975              | 0232 - Unemployment Compensation           | 5,149               | 5,149               | 5,149              |               |
| 1,678,752          | 1,734,691          | 2,379,837          | 0241 - Employee Insurance                  | 2,508,428           | 2,508,428           | 2,508,428          |               |
| -                  | 151                | -                  | 0242 - Tax Sheltered Annuity               | -                   | -                   | -                  |               |
| <b>3,079,931</b>   | <b>3,060,012</b>   | <b>3,807,860</b>   | <b>Total Major Object:</b>                 | <b>4,082,889</b>    | <b>4,082,889</b>    | <b>4,082,889</b>   |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>           |                     |                     |                    |               |
| -                  | -                  | 40,000             | 0310 - Instruct Professional SVC           | 40,000              | 40,000              | 40,000             |               |
| -                  | 149                | -                  | 0340 - Travel                              | -                   | -                   | -                  |               |
| -                  | -                  | -                  | 0390 - Other Contracted Services           | 250                 | 250                 | 250                |               |
| <b>-</b>           | <b>149</b>         | <b>40,000</b>      | <b>Total Major Object:</b>                 | <b>40,250</b>       | <b>40,250</b>       | <b>40,250</b>      |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>       |                     |                     |                    |               |
| 27,823             | 37,375             | 56,950             | 0410 - Consumable Supplies                 | 58,000              | 58,000              | 58,000             |               |
| -                  | 406                | -                  | 0440 - Periodicals                         | -                   | -                   | -                  |               |
| 251                | 2,488              | -                  | 0460 - Non Consumable Supplies             | -                   | -                   | -                  |               |
| 65                 | 50                 | -                  | 0470 - Computer Software                   | -                   | -                   | -                  |               |
| 49                 | -                  | -                  | 0480 - Computer Hardware                   | 500                 | 500                 | 500                |               |
| <b>28,188</b>      | <b>40,319</b>      | <b>56,950</b>      | <b>Total Major Object:</b>                 | <b>58,500</b>       | <b>58,500</b>       | <b>58,500</b>      |               |
|                    |                    |                    | <b>0600 - Other Objects</b>                |                     |                     |                    |               |
| -                  | 167                | -                  | 0640 - Dues and Fees                       | -                   | -                   | -                  |               |
| <b>7,296,751</b>   | <b>7,882,926</b>   | <b>9,258,883</b>   | <b>Total Function:</b>                     | <b>9,730,809</b>    | <b>9,730,809</b>    | <b>9,730,809</b>   | <b>118.05</b> |
|                    |                    |                    | <b>1223 - Community Transition Centers</b> |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                     |                     |                     |                    |               |
| 146,593            | 155,137            | 179,620            | 0111 - Licensed                            | 196,844             | 196,844             | 196,844            | 2.00          |
| 110,163            | 115,900            | 127,000            | 0112 - Classified                          | 163,405             | 163,405             | 163,405            | 4.13          |
| -                  | 912                | 500                | 0121 - Sub - Licensed                      | 500                 | 500                 | 500                |               |
| -                  | 1,534              | 5,000              | 0122 - Sub - Classified                    | 5,000               | 5,000               | 5,000              |               |
| 379                | 131                | -                  | 0123 - Temp - Licensed                     | -                   | -                   | -                  |               |
| -                  | 1,211              | -                  | 0124 - Temp - Classified                   | -                   | -                   | -                  |               |
| 8,736              | 9,516              | 8,566              | 0133 - Extended Responsibility             | 8,566               | 8,566               | 8,566              |               |
| -                  | 500                | -                  | 0139 - Longevity Stipend                   | -                   | -                   | -                  |               |
| <b>265,871</b>     | <b>284,840</b>     | <b>320,686</b>     | <b>Total Major Object:</b>                 | <b>374,315</b>      | <b>374,315</b>      | <b>374,315</b>     | <b>6.13</b>   |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>     |                     |                     |                    |               |
| 33,672             | 30,163             | 33,523             | 0211 - PERS                                | 41,175              | 41,175              | 41,175             |               |
| 9,343              | -                  | -                  | 0212 - PERS Pickup                         | -                   | -                   | -                  |               |
| 30,101             | 33,023             | 31,787             | 0213 - PERS Bond                           | 37,346              | 37,346              | 37,346             |               |
| 322                | -                  | -                  | 0214 - PERS Adjustments                    | -                   | -                   | -                  |               |
| 19,675             | 20,900             | 24,533             | 0220 - Social Security                     | 28,634              | 28,634              | 28,634             |               |
| -                  | -                  | 298                | 0232 - Unemployment Compensation           | 348                 | 348                 | 348                |               |
| 89,841             | 94,166             | 107,200            | 0241 - Employee Insurance                  | 118,839             | 118,839             | 118,839            |               |
| -                  | 75                 | -                  | 0242 - Tax Sheltered Annuity               | -                   | -                   | -                  |               |
| <b>182,954</b>     | <b>178,328</b>     | <b>197,341</b>     | <b>Total Major Object:</b>                 | <b>226,342</b>      | <b>226,342</b>      | <b>226,342</b>     |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>           |                     |                     |                    |               |
| 92,107             | 87,857             | 80,766             | 0310 - Instruct Professional SVC           | 80,766              | 80,766              | 80,766             |               |
| -                  | 96                 | 215                | 0340 - Travel                              | 215                 | 215                 | 215                |               |
| <b>92,107</b>      | <b>87,953</b>      | <b>80,981</b>      | <b>Total Major Object:</b>                 | <b>80,981</b>       | <b>80,981</b>       | <b>80,981</b>      |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>       |                     |                     |                    |               |
| 1,372              | 2,658              | 2,018              | 0410 - Consumable Supplies                 | 2,018               | 2,018               | 2,018              |               |
| 96                 | -                  | -                  | 0460 - Non Consumable Supplies             | -                   | -                   | -                  |               |
| <b>1,468</b>       | <b>2,658</b>       | <b>2,018</b>       | <b>Total Major Object:</b>                 | <b>2,018</b>        | <b>2,018</b>        | <b>2,018</b>       |               |
| <b>542,400</b>     | <b>553,780</b>     | <b>601,026</b>     | <b>Total Function:</b>                     | <b>683,656</b>      | <b>683,656</b>      | <b>683,656</b>     | <b>6.13</b>   |
|                    |                    |                    | <b>1225 - Out of District Programs</b>     |                     |                     |                    |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>           |                     |                     |                    |               |
| 899,295            | 192,663            | 550,000            | 0310 - Instruct Professional SVC           | 550,000             | 550,000             | 550,000            |               |
| 951,497            | 2,047,439          | 1,952,450          | 0371 - Tuition In State                    | 1,942,450           | 1,942,450           | 1,942,450          |               |
| <b>1,850,792</b>   | <b>2,240,102</b>   | <b>2,502,450</b>   | <b>Total Major Object:</b>                 | <b>2,492,450</b>    | <b>2,492,450</b>    | <b>2,492,450</b>   |               |
| <b>1,850,792</b>   | <b>2,240,102</b>   | <b>2,502,450</b>   | <b>Total Function:</b>                     | <b>2,492,450</b>    | <b>2,492,450</b>    | <b>2,492,450</b>   |               |
|                    |                    |                    | <b>1226 - Home Instruction</b>             |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                     |                     |                     |                    |               |
| 525                | 7,863              | -                  | 0123 - Temp - Licensed                     | -                   | -                   | -                  |               |
| -                  | 4,401              | -                  | 0124 - Temp - Classified                   | -                   | -                   | -                  |               |
| <b>525</b>         | <b>12,263</b>      | <b>-</b>           | <b>Total Major Object:</b>                 | <b>-</b>            | <b>-</b>            | <b>-</b>           |               |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                             | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>            |                     |                     |                    |              |
| 59                 | 1,248              | -                  | 0211 - PERS                                       | -                   | -                   | -                  |              |
| 32                 | -                  | -                  | 0212 - PERS Pickup                                | -                   | -                   | -                  |              |
| 53                 | 1,594              | -                  | 0213 - PERS Bond                                  | -                   | -                   | -                  |              |
| 39                 | 908                | -                  | 0220 - Social Security                            | -                   | -                   | -                  |              |
| <b>182</b>         | <b>3,750</b>       | -                  | <b>Total Major Object:</b>                        | -                   | -                   | -                  |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>                  |                     |                     |                    |              |
| -                  | -                  | 13,289             | 0310 - Instruct Professional SVC                  | 13,289              | 13,289              | 13,289             |              |
| -                  | -                  | 1,015              | 0340 - Travel                                     | 1,015               | 1,015               | 1,015              |              |
| -                  | -                  | <b>14,304</b>      | <b>Total Major Object:</b>                        | <b>14,304</b>       | <b>14,304</b>       | <b>14,304</b>      |              |
| <b>707</b>         | <b>16,014</b>      | <b>14,304</b>      | <b>Total Function:</b>                            | <b>14,304</b>       | <b>14,304</b>       | <b>14,304</b>      |              |
|                    |                    |                    | <b>1227 - Extended School Year Programs</b>       |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                            |                     |                     |                    |              |
| -                  | 490                | -                  | 0121 - Sub - Licensed                             | -                   | -                   | -                  |              |
| 29,028             | 37,803             | 14,210             | 0123 - Temp - Licensed                            | 14,210              | 14,210              | 14,210             |              |
| -                  | 16,435             | 11,165             | 0124 - Temp - Classified                          | 11,165              | 11,165              | 11,165             |              |
| <b>29,028</b>      | <b>54,728</b>      | <b>25,375</b>      | <b>Total Major Object:</b>                        | <b>25,375</b>       | <b>25,375</b>       | <b>25,375</b>      |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>            |                     |                     |                    |              |
| 3,779              | 5,691              | 2,640              | 0211 - PERS                                       | 2,814               | 2,814               | 2,814              |              |
| 1,742              | -                  | -                  | 0212 - PERS Pickup                                | -                   | -                   | -                  |              |
| 3,001              | 6,731              | 2,515              | 0213 - PERS Bond                                  | 2,532               | 2,532               | 2,532              |              |
| 2,218              | 4,185              | 1,941              | 0220 - Social Security                            | 1,941               | 1,941               | 1,941              |              |
| -                  | -                  | 24                 | 0232 - Unemployment Compensation                  | 24                  | 24                  | 24                 |              |
| 245                | -                  | -                  | 0241 - Employee Insurance                         | -                   | -                   | -                  |              |
| <b>10,986</b>      | <b>16,607</b>      | <b>7,120</b>       | <b>Total Major Object:</b>                        | <b>7,311</b>        | <b>7,311</b>        | <b>7,311</b>       |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>                  |                     |                     |                    |              |
| 4,844              | 8,730              | 20,300             | 0371 - Tuition In State                           | 20,300              | 20,300              | 20,300             |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>              |                     |                     |                    |              |
| 187                | 925                | 609                | 0410 - Consumable Supplies                        | 609                 | 609                 | 609                |              |
| <b>45,045</b>      | <b>80,990</b>      | <b>53,404</b>      | <b>Total Function:</b>                            | <b>53,595</b>       | <b>53,595</b>       | <b>53,595</b>      |              |
|                    |                    |                    | <b>1229 - Other</b>                               |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                            |                     |                     |                    |              |
| 271,225            | 317,313            | 332,066            | 0111 - Licensed                                   | 370,343             | 370,343             | 370,343            | 4.00         |
| 2,840              | 228                | -                  | 0121 - Sub - Licensed                             | -                   | -                   | -                  |              |
| 1,784              | 104                | -                  | 0123 - Temp - Licensed                            | -                   | -                   | -                  |              |
| 14,182             | 16,351             | 10,219             | 0131 - Additional Contract Days                   | 10,219              | 10,219              | 10,219             |              |
| 32,032             | 26,708             | 17,537             | 0133 - Extended Responsibility                    | 17,537              | 17,537              | 17,537             |              |
| -                  | 3,000              | -                  | 0141 - Doctorate Stipend                          | -                   | -                   | -                  |              |
| <b>322,062</b>     | <b>363,703</b>     | <b>359,822</b>     | <b>Total Major Object:</b>                        | <b>398,099</b>      | <b>398,099</b>      | <b>398,099</b>     | <b>4.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>            |                     |                     |                    |              |
| 36,239             | 35,559             | 35,329             | 0211 - PERS                                       | 42,668              | 42,668              | 42,668             |              |
| 19,022             | -                  | -                  | 0212 - PERS Pickup                                | -                   | -                   | -                  |              |
| 36,306             | 47,055             | 35,666             | 0213 - PERS Bond                                  | 39,718              | 39,718              | 39,718             |              |
| 480                | -                  | -                  | 0214 - PERS Adjustments                           | -                   | -                   | -                  |              |
| 23,954             | 26,445             | 27,526             | 0220 - Social Security                            | 30,454              | 30,454              | 30,454             |              |
| -                  | -                  | 335                | 0232 - Unemployment Compensation                  | 371                 | 371                 | 371                |              |
| 55,198             | 78,427             | 82,576             | 0241 - Employee Insurance                         | 88,339              | 88,339              | 88,339             |              |
| <b>171,198</b>     | <b>187,486</b>     | <b>181,432</b>     | <b>Total Major Object:</b>                        | <b>201,550</b>      | <b>201,550</b>      | <b>201,550</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>                  |                     |                     |                    |              |
| 5,715              | -                  | -                  | 0310 - Instruct Professional SVC                  | -                   | -                   | -                  |              |
| 391                | 2,439              | 4,000              | 0340 - Travel                                     | 4,000               | 4,000               | 4,000              |              |
| <b>6,106</b>       | <b>2,439</b>       | <b>4,000</b>       | <b>Total Major Object:</b>                        | <b>4,000</b>        | <b>4,000</b>        | <b>4,000</b>       |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>              |                     |                     |                    |              |
| 454                | 789                | 2,254              | 0410 - Consumable Supplies                        | 2,254               | 2,254               | 2,254              |              |
| -                  | 106                | -                  | 0470 - Computer Software                          | -                   | -                   | -                  |              |
| <b>454</b>         | <b>895</b>         | <b>2,254</b>       | <b>Total Major Object:</b>                        | <b>2,254</b>        | <b>2,254</b>        | <b>2,254</b>       |              |
| <b>499,821</b>     | <b>554,523</b>     | <b>547,508</b>     | <b>Total Function:</b>                            | <b>605,903</b>      | <b>605,903</b>      | <b>605,903</b>     | <b>4.00</b>  |
|                    |                    |                    | <b>1250 - Disability Less Restrictive Program</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                            |                     |                     |                    |              |
| 4,180,446          | 4,917,809          | 5,180,837          | 0111 - Licensed                                   | 5,105,412           | 5,105,412           | 5,105,412          | 62.63        |
| 853,739            | 1,044,009          | 1,199,799          | 0112 - Classified                                 | 1,274,044           | 1,274,044           | 1,274,044          | 35.29        |
| 23,113             | 110,157            | 65,000             | 0121 - Sub - Licensed                             | 65,000              | 65,000              | 65,000             |              |
| 5,239              | 26,242             | 20,000             | 0122 - Sub - Classified                           | 20,000              | 20,000              | 20,000             |              |
| 8,139              | 31,162             | 25,000             | 0123 - Temp - Licensed                            | 25,000              | 25,000              | 25,000             |              |
| 8,051              | 2,415              | -                  | 0124 - Temp - Classified                          | -                   | -                   | -                  |              |
| 279,761            | 274,387            | 231,554            | 0133 - Extended Responsibility                    | 231,554             | 231,554             | 231,554            |              |
| -                  | 7,450              | -                  | 0139 - Longevity Stipend                          | -                   | -                   | -                  |              |
| -                  | 2,250              | -                  | 0142 - National Board Certification Stipend       | -                   | -                   | -                  |              |
| <b>5,358,489</b>   | <b>6,415,882</b>   | <b>6,722,190</b>   | <b>Total Major Object:</b>                        | <b>6,721,010</b>    | <b>6,721,010</b>    | <b>6,721,010</b>   | <b>97.92</b> |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 690,588            | 653,000            | 702,147            | 0211 - PERS                            | 740,083             | 740,083             | 740,083            |              |
| 261,233            | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 595,570            | 776,729            | 666,318            | 0213 - PERS Bond                       | 670,550             | 670,550             | 670,550            |              |
| 8,740              | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
| 394,316            | 474,706            | 514,246            | 0220 - Social Security                 | 514,165             | 514,165             | 514,165            |              |
| -                  | -                  | 6,247              | 0232 - Unemployment Compensation       | 6,244               | 6,244               | 6,244              |              |
| 1,568,113          | 1,715,002          | 2,061,103          | 0241 - Employee Insurance              | 2,115,137           | 2,115,137           | 2,115,137          |              |
| -                  | 879                | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |              |
| <b>3,518,559</b>   | <b>3,620,315</b>   | <b>3,950,061</b>   | <b>Total Major Object:</b>             | <b>4,046,179</b>    | <b>4,046,179</b>    | <b>4,046,179</b>   |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| 76                 | 126                | 1,015              | 0340 - Travel                          | 1,015               | 1,015               | 1,015              |              |
| 8                  | -                  | -                  | 0353 - Postage                         | -                   | -                   | -                  |              |
| 8,178              | 7,061              | 80,000             | 0382 - Legal                           | 80,000              | 80,000              | 80,000             |              |
| <b>8,262</b>       | <b>7,187</b>       | <b>81,015</b>      | <b>Total Major Object:</b>             | <b>81,015</b>       | <b>81,015</b>       | <b>81,015</b>      |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 14,662             | 28,303             | 5,000              | 0410 - Consumable Supplies             | 5,000               | 5,000               | 5,000              |              |
| 900                | -                  | -                  | 0460 - Non Consumable Supplies         | -                   | -                   | -                  |              |
| -                  | 19                 | -                  | 0470 - Computer Software               | -                   | -                   | -                  |              |
| <b>15,562</b>      | <b>28,322</b>      | <b>5,000</b>       | <b>Total Major Object:</b>             | <b>5,000</b>        | <b>5,000</b>        | <b>5,000</b>       |              |
| <b>8,900,872</b>   | <b>10,071,706</b>  | <b>10,758,266</b>  | <b>Total Function:</b>                 | <b>10,853,204</b>   | <b>10,853,204</b>   | <b>10,853,204</b>  | <b>97.92</b> |
|                    |                    |                    | <b>1271 - Remediation</b>              |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| 75,883             | 174,526            | 181,338            | 0111 - Licensed                        | 195,710             | 195,710             | 195,710            | 2.00         |
| -                  | 4,290              | 8,000              | 0123 - Temp - Licensed                 | 8,000               | 8,000               | 8,000              |              |
| -                  | 52                 | 3,000              | 0124 - Temp - Classified               | 3,000               | 3,000               | 3,000              |              |
| -                  | 2,219              | 2,000              | 0132 - Overtime                        | 2,000               | 2,000               | 2,000              |              |
| <b>75,883</b>      | <b>181,088</b>     | <b>194,338</b>     | <b>Total Major Object:</b>             | <b>208,710</b>      | <b>208,710</b>      | <b>208,710</b>     | <b>2.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 8,575              | 17,394             | 19,068             | 0211 - PERS                            | 22,364              | 22,364              | 22,364             |              |
| 4,553              | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 8,727              | 23,143             | 19,264             | 0213 - PERS Bond                       | 20,823              | 20,823              | 20,823             |              |
| 675                | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
| 5,567              | 13,501             | 14,867             | 0220 - Social Security                 | 15,967              | 15,967              | 15,967             |              |
| -                  | -                  | 181                | 0232 - Unemployment Compensation       | 194                 | 194                 | 194                |              |
| 21,201             | 42,519             | 41,569             | 0241 - Employee Insurance              | 44,356              | 44,356              | 44,356             |              |
| <b>49,298</b>      | <b>96,557</b>      | <b>94,949</b>      | <b>Total Major Object:</b>             | <b>103,704</b>      | <b>103,704</b>      | <b>103,704</b>     |              |
| <b>125,181</b>     | <b>277,645</b>     | <b>289,287</b>     | <b>Total Function:</b>                 | <b>312,414</b>      | <b>312,414</b>      | <b>312,414</b>     | <b>2.00</b>  |
|                    |                    |                    | <b>1272 - Title IA/D</b>               |                     |                     |                    |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 799                | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
| <b>799</b>         | <b>-</b>           | <b>-</b>           | <b>Total Function:</b>                 | <b>-</b>            | <b>-</b>            | <b>-</b>           |              |
|                    |                    |                    | <b>1280 - Alternative Education</b>    |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| -                  | -                  | 400                | 0121 - Sub - Licensed                  | 400                 | 400                 | 400                |              |
| -                  | -                  | 900                | 0122 - Sub - Classified                | 900                 | 900                 | 900                |              |
| 4,875              | 2,950              | 4,000              | 0123 - Temp - Licensed                 | 4,000               | 4,000               | 4,000              |              |
| <b>4,875</b>       | <b>2,950</b>       | <b>5,300</b>       | <b>Total Major Object:</b>             | <b>5,300</b>        | <b>5,300</b>        | <b>5,300</b>       |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 551                | 324                | 551                | 0211 - PERS                            | 588                 | 588                 | 588                |              |
| 292                | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 549                | 234                | 525                | 0213 - PERS Bond                       | 529                 | 529                 | 529                |              |
| 365                | 223                | 405                | 0220 - Social Security                 | 405                 | 405                 | 405                |              |
| -                  | -                  | 5                  | 0232 - Unemployment Compensation       | 5                   | 5                   | 5                  |              |
| <b>1,758</b>       | <b>781</b>         | <b>1,486</b>       | <b>Total Major Object:</b>             | <b>1,527</b>        | <b>1,527</b>        | <b>1,527</b>       |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| 18,310             | -                  | 55,438             | 0371 - Tuition In State                | 55,438              | 55,438              | 55,438             |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 1,168              | -                  | 3,000              | 0410 - Consumable Supplies             | -                   | -                   | -                  |              |
| -                  | -                  | 2,200              | 0460 - Non Consumable Supplies         | -                   | -                   | -                  |              |
| -                  | -                  | 10,000             | 0470 - Computer Software               | -                   | -                   | -                  |              |
| <b>1,168</b>       | <b>-</b>           | <b>15,200</b>      | <b>Total Major Object:</b>             | <b>-</b>            | <b>-</b>            | <b>-</b>           |              |
| <b>26,110</b>      | <b>3,731</b>       | <b>77,424</b>      | <b>Total Function:</b>                 | <b>62,265</b>       | <b>62,265</b>       | <b>62,265</b>      |              |
|                    |                    |                    | <b>1288 - Charter Schools</b>          |                     |                     |                    |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 117                | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| 12,120,225         | 12,024,678         | 13,365,133         | 0360 - Charter School Payments         | 14,100,216          | 14,100,216          | 14,100,216         |              |
| <b>12,120,342</b>  | <b>12,024,678</b>  | <b>13,365,133</b>  | <b>Total Function:</b>                 | <b>14,100,216</b>   | <b>14,100,216</b>   | <b>14,100,216</b>  |              |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>1291 - English Language Learner</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| 2,557,560          | 2,795,898          | 3,232,524          | 0111 - Licensed                        | 3,329,096           | 3,329,096           | 3,329,096          | 39.34        |
| 497,618            | 436,597            | 540,849            | 0112 - Classified                      | 434,943             | 434,943             | 434,943            | 11.38        |
| 114,705            | -                  | 135,442            | 0113 - Administrators                  | 143,569             | 143,569             | 143,569            | 1.00         |
| 11,041             | 17,704             | 44,500             | 0121 - Sub - Licensed                  | 44,500              | 44,500              | 44,500             |              |
| 2,026              | 4,200              | 2,300              | 0122 - Sub - Classified                | 2,300               | 2,300               | 2,300              |              |
| 38,252             | 5,845              | 36,500             | 0123 - Temp - Licensed                 | 36,500              | 36,500              | 36,500             |              |
| 5,438              | 3,696              | 2,000              | 0124 - Temp - Classified               | 2,000               | 2,000               | 2,000              |              |
| 96                 | -                  | -                  | 0132 - Overtime                        | -                   | -                   | -                  |              |
| 1,200              | -                  | -                  | 0134 - Cell Phone                      | -                   | -                   | -                  |              |
| -                  | 1,825              | -                  | 0139 - Longevity Stipend               | -                   | -                   | -                  |              |
| <b>3,227,936</b>   | <b>3,265,765</b>   | <b>3,994,115</b>   | <b>Total Major Object:</b>             | <b>3,992,908</b>    | <b>3,992,908</b>    | <b>3,992,908</b>   | <b>51.72</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 416,088            | 338,155            | 410,915            | 0211 - PERS                            | 449,946             | 449,946             | 449,946            |              |
| 162,548            | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 364,988            | 403,339            | 395,904            | 0213 - PERS Bond                       | 398,373             | 398,373             | 398,373            |              |
| 4,331              | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
| 235,509            | 239,806            | 305,542            | 0220 - Social Security                 | 305,464             | 305,464             | 305,464            |              |
| -                  | -                  | 3,718              | 0232 - Unemployment Compensation       | 3,715               | 3,715               | 3,715              |              |
| 924,587            | 844,165            | 1,125,637          | 0241 - Employee Insurance              | 1,094,606           | 1,094,606           | 1,094,606          |              |
| -                  | 915                | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |              |
| <b>2,108,052</b>   | <b>1,826,380</b>   | <b>2,241,716</b>   | <b>Total Major Object:</b>             | <b>2,252,104</b>    | <b>2,252,104</b>    | <b>2,252,104</b>   |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| 1,510              | 300                | 2,000              | 0310 - Instruct Professional SVC       | 2,000               | 2,000               | 2,000              |              |
| -                  | 876                | 500                | 0330 - Student Transportation SVC      | 500                 | 500                 | 500                |              |
| -                  | 4,315              | 5,000              | 0340 - Travel                          | 5,000               | 5,000               | 5,000              |              |
| -                  | 287                | -                  | 0354 - Advertising                     | -                   | -                   | -                  |              |
| -                  | -                  | 700                | 0355 - Printing and Binding            | 700                 | 700                 | 700                |              |
| 7,139              | 3,018              | 5,000              | 0390 - Other Contracted Services       | 5,000               | 5,000               | 5,000              |              |
| <b>8,648</b>       | <b>8,797</b>       | <b>13,200</b>      | <b>Total Major Object:</b>             | <b>13,200</b>       | <b>13,200</b>       | <b>13,200</b>      |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 4,920              | 16,692             | 21,600             | 0410 - Consumable Supplies             | 21,650              | 21,650              | 21,650             |              |
| 720                | 78,152             | 20,500             | 0420 - Textbooks                       | 20,500              | 20,500              | 20,500             |              |
| 147                | 150                | 200                | 0440 - Periodicals                     | 200                 | 200                 | 200                |              |
| -                  | 7,065              | 900                | 0460 - Non Consumable Supplies         | 900                 | 900                 | 900                |              |
| -                  | -                  | 1,000              | 0470 - Computer Software               | 1,000               | 1,000               | 1,000              |              |
| 1,604              | 13                 | 1,000              | 0480 - Computer Hardware               | 1,000               | 1,000               | 1,000              |              |
| <b>7,391</b>       | <b>102,072</b>     | <b>45,200</b>      | <b>Total Major Object:</b>             | <b>45,250</b>       | <b>45,250</b>       | <b>45,250</b>      |              |
| <b>5,352,027</b>   | <b>5,203,014</b>   | <b>6,294,231</b>   | <b>Total Function:</b>                 | <b>6,303,462</b>    | <b>6,303,462</b>    | <b>6,303,462</b>   | <b>51.72</b> |
|                    |                    |                    | <b>1299 - Other Programs</b>           |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| -                  | -                  | 6,000              | 0123 - Temp - Licensed                 | 6,000               | 6,000               | 6,000              |              |
| -                  | -                  | 2,000              | 0124 - Temp - Classified               | 2,000               | 2,000               | 2,000              |              |
| -                  | -                  | <b>8,000</b>       | <b>Total Major Object:</b>             | <b>8,000</b>        | <b>8,000</b>        | <b>8,000</b>       |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| -                  | -                  | 832                | 0211 - PERS                            | 887                 | 887                 | 887                |              |
| -                  | -                  | 793                | 0213 - PERS Bond                       | 798                 | 798                 | 798                |              |
| -                  | -                  | 612                | 0220 - Social Security                 | 612                 | 612                 | 612                |              |
| -                  | -                  | 7                  | 0232 - Unemployment Compensation       | 7                   | 7                   | 7                  |              |
| -                  | -                  | <b>2,244</b>       | <b>Total Major Object:</b>             | <b>2,304</b>        | <b>2,304</b>        | <b>2,304</b>       |              |
| -                  | -                  | <b>10,244</b>      | <b>Total Function:</b>                 | <b>10,304</b>       | <b>10,304</b>       | <b>10,304</b>      |              |
|                    |                    |                    | <b>1400 - Summer School Programs</b>   |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| 4,167              | 8,333              | -                  | 0123 - Temp - Licensed                 | -                   | -                   | -                  |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 471                | 814                | -                  | 0211 - PERS                            | -                   | -                   | -                  |              |
| 250                | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 542                | 1,083              | -                  | 0213 - PERS Bond                       | -                   | -                   | -                  |              |
| 319                | 637                | -                  | 0220 - Social Security                 | -                   | -                   | -                  |              |
| <b>1,581</b>       | <b>2,535</b>       | -                  | <b>Total Major Object:</b>             | -                   | -                   | -                  |              |
| <b>5,748</b>       | <b>10,868</b>      | -                  | <b>Total Function:</b>                 | -                   | -                   | -                  |              |
|                    |                    |                    | <b>1410 - Summer School Elementary</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| 2,001              | -                  | -                  | 0123 - Temp - Licensed                 | -                   | -                   | -                  |              |
| -                  | 57,516             | -                  | 0124 - Temp - Classified               | -                   | -                   | -                  |              |
| <b>2,001</b>       | <b>57,516</b>      | -                  | <b>Total Major Object:</b>             | -                   | -                   | -                  |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 226                | 3,935              | -                  | 0211 - PERS                            | -                   | -                   | -                  |              |
| 120                | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 260                | 5,071              | -                  | 0213 - PERS Bond                       | -                   | -                   | -                  |              |
| 150                | 4,400              | -                  | 0220 - Social Security                 | -                   | -                   | -                  |              |
| <b>757</b>         | <b>13,406</b>      | -                  | <b>Total Major Object:</b>             | -                   | -                   | -                  |              |
| <b>2,757</b>       | <b>70,923</b>      | -                  | <b>Total Function:</b>                 | -                   | -                   | -                  |              |
|                    |                    |                    | <b>1420 - Summer School Middle</b>     |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| -                  | 43,890             | -                  | 0124 - Temp - Classified               | -                   | -                   | -                  |              |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |                 |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-----------------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE             |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |                 |
| -                  | 4,268              | -                  | 0211 - PERS                            | -                   | -                   | -                  |                 |
| -                  | 5,236              | -                  | 0213 - PERS Bond                       | -                   | -                   | -                  |                 |
| -                  | 3,344              | -                  | 0220 - Social Security                 | -                   | -                   | -                  |                 |
| -                  | <b>12,848</b>      | -                  | <i>Total Major Object:</i>             | -                   | -                   | -                  |                 |
| -                  | <b>56,738</b>      | -                  | <i>Total Function:</i>                 | -                   | -                   | -                  |                 |
|                    |                    |                    | <b>1430 - Summer School High</b>       |                     |                     |                    |                 |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |                 |
| 61,467             | 100,411            | 95,750             | 0123 - Temp - Licensed                 | 45,750              | 45,750              | 45,750             |                 |
| 2,816              | 56,294             | 12,750             | 0124 - Temp - Classified               | 12,750              | 12,750              | 12,750             |                 |
| 1,103              | 339                | 400                | 0132 - Overtime                        | 400                 | 400                 | 400                |                 |
| <b>65,387</b>      | <b>157,044</b>     | <b>108,900</b>     | <i>Total Major Object:</i>             | <b>58,900</b>       | <b>58,900</b>       | <b>58,900</b>      |                 |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |                 |
| 8,788              | 16,395             | 11,328             | 0211 - PERS                            | 6,531               | 6,531               | 6,531              |                 |
| 3,676              | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |                 |
| 7,591              | 19,408             | 10,794             | 0213 - PERS Bond                       | 5,876               | 5,876               | 5,876              |                 |
| 4,992              | 11,933             | 8,331              | 0220 - Social Security                 | 4,506               | 4,506               | 4,506              |                 |
| -                  | -                  | 101                | 0232 - Unemployment Compensation       | 55                  | 55                  | 55                 |                 |
| <b>25,047</b>      | <b>47,735</b>      | <b>30,554</b>      | <i>Total Major Object:</i>             | <b>16,968</b>       | <b>16,968</b>       | <b>16,968</b>      |                 |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |                 |
| 194                | 869                | 600                | 0410 - Consumable Supplies             | 600                 | 600                 | 600                |                 |
| -                  | 95                 | 500                | 0460 - Non Consumable Supplies         | 500                 | 500                 | 500                |                 |
| <b>194</b>         | <b>964</b>         | <b>1,100</b>       | <i>Total Major Object:</i>             | <b>1,100</b>        | <b>1,100</b>        | <b>1,100</b>       |                 |
| <b>90,628</b>      | <b>205,744</b>     | <b>140,554</b>     | <i>Total Function:</i>                 | <b>76,968</b>       | <b>76,968</b>       | <b>76,968</b>      |                 |
| <b>118,600,939</b> | <b>131,089,626</b> | <b>139,054,117</b> | <i>Total Major Function:</i>           | <b>144,461,519</b>  | <b>144,461,519</b>  | <b>144,461,519</b> | <b>1,039.69</b> |
|                    |                    |                    | <b>2000 - Support Services</b>         |                     |                     |                    |                 |
|                    |                    |                    | <b>2112 - Attendance Services</b>      |                     |                     |                    |                 |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |                 |
| 150,152            | 158,291            | 215,634            | 0112 - Classified                      | 183,227             | 183,227             | 183,227            | 3.50            |
| -                  | -                  | 1,000              | 0122 - Sub - Classified                | 1,000               | 1,000               | 1,000              |                 |
| -                  | 1,000              | -                  | 0139 - Longevity Stipend               | -                   | -                   | -                  |                 |
| <b>150,152</b>     | <b>159,291</b>     | <b>216,634</b>     | <i>Total Major Object:</i>             | <b>184,227</b>      | <b>184,227</b>      | <b>184,227</b>     | <b>3.50</b>     |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |                 |
| 22,013             | 18,794             | 25,963             | 0211 - PERS                            | 22,876              | 22,876              | 22,876             |                 |
| 16,451             | 20,787             | 21,473             | 0213 - PERS Bond                       | 18,381              | 18,381              | 18,381             |                 |
| 652                | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |                 |
| 11,026             | 11,630             | 16,574             | 0220 - Social Security                 | 14,093              | 14,093              | 14,093             |                 |
| -                  | -                  | 202                | 0232 - Unemployment Compensation       | 171                 | 171                 | 171                |                 |
| 75,332             | 88,451             | 89,994             | 0241 - Employee Insurance              | 74,813              | 74,813              | 74,813             |                 |
| -                  | 525                | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |                 |
| <b>125,474</b>     | <b>140,187</b>     | <b>154,206</b>     | <i>Total Major Object:</i>             | <b>130,334</b>      | <b>130,334</b>      | <b>130,334</b>     |                 |
| <b>275,625</b>     | <b>299,478</b>     | <b>370,840</b>     | <i>Total Function:</i>                 | <b>314,561</b>      | <b>314,561</b>      | <b>314,561</b>     | <b>3.50</b>     |
|                    |                    |                    | <b>2113 - Social Work Services</b>     |                     |                     |                    |                 |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |                 |
| -                  | 40,290             | 34,218             | 0111 - Licensed                        | 30,885              | 30,885              | 30,885             | 0.50            |
| 13,584             | 138,912            | 193,700            | 0112 - Classified                      | 86,507              | 86,507              | 86,507             | 1.50            |
| -                  | 234,698            | 316,288            | 0113 - Administrators                  | 339,478             | 339,478             | 339,478            | 2.00            |
| -                  | -                  | 1,000              | 0121 - Sub - Licensed                  | 1,000               | 1,000               | 1,000              |                 |
| 926                | 346                | 500                | 0123 - Temp - Licensed                 | 500                 | 500                 | 500                |                 |
| 9,080              | 17,160             | 4,967              | 0124 - Temp - Classified               | 4,967               | 4,967               | 4,967              |                 |
| 78                 | 803                | -                  | 0132 - Overtime                        | -                   | -                   | -                  |                 |
| 1,200              | 1,900              | 2,200              | 0134 - Cell Phone                      | 3,600               | 3,600               | 3,600              |                 |
| 900                | 1,900              | 2,200              | 0135 - Mileage                         | 3,000               | 3,000               | 3,000              |                 |
| -                  | 1,200              | -                  | 0139 - Longevity Stipend               | -                   | -                   | -                  |                 |
| -                  | 2,250              | -                  | 0141 - Doctorate Stipend               | -                   | -                   | -                  |                 |
| <b>25,768</b>      | <b>439,459</b>     | <b>555,073</b>     | <i>Total Major Object:</i>             | <b>469,937</b>      | <b>469,937</b>      | <b>469,937</b>     | <b>4.00</b>     |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |                 |
| 1,521              | 38,848             | 60,104             | 0211 - PERS                            | 45,236              | 45,236              | 45,236             |                 |
| 110                | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |                 |
| 1,388              | 46,055             | 55,020             | 0213 - PERS Bond                       | 46,885              | 46,885              | 46,885             |                 |
| 1,229              | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |                 |
| 1,988              | 32,513             | 42,464             | 0220 - Social Security                 | 35,951              | 35,951              | 35,951             |                 |
| -                  | -                  | 518                | 0232 - Unemployment Compensation       | 437                 | 437                 | 437                |                 |
| 21,832             | 98,275             | 107,529            | 0241 - Employee Insurance              | 94,001              | 94,001              | 94,001             |                 |
| -                  | 249                | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |                 |
| <b>28,068</b>      | <b>215,939</b>     | <b>265,635</b>     | <i>Total Major Object:</i>             | <b>222,510</b>      | <b>222,510</b>      | <b>222,510</b>     |                 |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |                 |
| 523                | 4,322              | 7,500              | 0340 - Travel                          | 7,500               | 7,500               | 7,500              |                 |
| -                  | 200                | -                  | 0354 - Advertising                     | -                   | -                   | -                  |                 |
| -                  | 14,543             | 75,000             | 0390 - Other Contracted Services       | 49,500              | 49,500              | 49,500             |                 |
| <b>523</b>         | <b>19,065</b>      | <b>82,500</b>      | <i>Total Major Object:</i>             | <b>57,000</b>       | <b>57,000</b>       | <b>57,000</b>      |                 |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |                 |
| 14,614             | 9,838              | 12,500             | 0410 - Consumable Supplies             | 12,500              | 12,500              | 12,500             |                 |
| 5,370              | 18,381             | 2,000              | 0460 - Non Consumable Supplies         | 2,000               | 2,000               | 2,000              |                 |
| 258                | 197                | 2,500              | 0470 - Computer Software               | 2,500               | 2,500               | 2,500              |                 |
| 6,747              | 4,260              | 15,000             | 0480 - Computer Hardware               | 15,000              | 15,000              | 15,000             |                 |
| <b>26,990</b>      | <b>32,677</b>      | <b>32,000</b>      | <i>Total Major Object:</i>             | <b>32,000</b>       | <b>32,000</b>       | <b>32,000</b>      |                 |

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                   | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>0600 - Other Objects</b>             |                     |                     |                    |              |
| 844                | 50                 | 2,000              | <b>0640 - Dues and Fees</b>             | 2,000               | 2,000               | 2,000              |              |
| <b>82,193</b>      | <b>707,190</b>     | <b>937,208</b>     | <b>Total Function:</b>                  | <b>783,447</b>      | <b>783,447</b>      | <b>783,447</b>     | <b>4.00</b>  |
|                    |                    |                    | <b>2115 - Student Safety</b>            |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                  |                     |                     |                    |              |
| 298,103            | 340,897            | 376,458            | <b>0112 - Classified</b>                | 384,543             | 384,543             | 384,543            | 11.00        |
| -                  | 7,320              | 1,300              | <b>0122 - Sub - Classified</b>          | 1,300               | 1,300               | 1,300              |              |
| 3,060              | 2,318              | 8,000              | <b>0123 - Temp - Licensed</b>           | 8,000               | 8,000               | 8,000              |              |
| -                  | 14,181             | 10,000             | <b>0124 - Temp - Classified</b>         | 10,000              | 10,000              | 10,000             |              |
| -                  | 1,167              | -                  | <b>0132 - Overtime</b>                  | -                   | -                   | -                  |              |
| -                  | 300                | -                  | <b>0139 - Longevity Stipend</b>         | -                   | -                   | -                  |              |
| <b>301,163</b>     | <b>366,182</b>     | <b>395,758</b>     | <b>Total Major Object:</b>              | <b>403,843</b>      | <b>403,843</b>      | <b>403,843</b>     | <b>11.00</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>  |                     |                     |                    |              |
| 32,438             | 29,010             | 30,896             | <b>0211 - PERS</b>                      | 29,854              | 29,854              | 29,854             |              |
| 184                | -                  | -                  | <b>0212 - PERS Pickup</b>               | -                   | -                   | -                  |              |
| 33,172             | 38,567             | 39,227             | <b>0213 - PERS Bond</b>                 | 40,293              | 40,293              | 40,293             |              |
| 1,961              | -                  | -                  | <b>0214 - PERS Adjustments</b>          | -                   | -                   | -                  |              |
| 22,235             | 26,450             | 30,275             | <b>0220 - Social Security</b>           | 30,895              | 30,895              | 30,895             |              |
| -                  | -                  | 366                | <b>0232 - Unemployment Compensation</b> | 376                 | 376                 | 376                |              |
| 140,436            | 165,961            | 212,434            | <b>0241 - Employee Insurance</b>        | 231,754             | 231,754             | 231,754            |              |
| <b>230,425</b>     | <b>259,988</b>     | <b>313,198</b>     | <b>Total Major Object:</b>              | <b>333,172</b>      | <b>333,172</b>      | <b>333,172</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>        |                     |                     |                    |              |
| -                  | -                  | 2,000              | <b>0390 - Other Contracted Services</b> | 2,000               | 2,000               | 2,000              |              |
| 89,263             | 243,838            | 339,145            | <b>0399 - Security Services</b>         | 739,145             | 739,145             | 739,145            |              |
| <b>89,263</b>      | <b>243,838</b>     | <b>341,145</b>     | <b>Total Major Object:</b>              | <b>741,145</b>      | <b>741,145</b>      | <b>741,145</b>     |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>    |                     |                     |                    |              |
| 110                | 1,118              | 2,000              | <b>0410 - Consumable Supplies</b>       | 2,000               | 2,000               | 2,000              |              |
| 175                | -                  | -                  | <b>0460 - Non Consumable Supplies</b>   | -                   | -                   | -                  |              |
| <b>285</b>         | <b>1,118</b>       | <b>2,000</b>       | <b>Total Major Object:</b>              | <b>2,000</b>        | <b>2,000</b>        | <b>2,000</b>       |              |
| <b>621,135</b>     | <b>871,126</b>     | <b>1,052,101</b>   | <b>Total Function:</b>                  | <b>1,480,160</b>    | <b>1,480,160</b>    | <b>1,480,160</b>   | <b>11.00</b> |
|                    |                    |                    | <b>2122 - Counseling Services</b>       |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                  |                     |                     |                    |              |
| 2,491,569          | 2,771,999          | 2,955,921          | <b>0111 - Licensed</b>                  | 3,066,290           | 3,066,290           | 3,066,290          | 36.00        |
| 326,823            | 342,541            | 401,407            | <b>0112 - Classified</b>                | 411,525             | 411,525             | 411,525            | 8.00         |
| 5,520              | 4,337              | 16,546             | <b>0121 - Sub - Licensed</b>            | 16,546              | 16,546              | 16,546             |              |
| -                  | 2,116              | -                  | <b>0122 - Sub - Classified</b>          | -                   | -                   | -                  |              |
| 868                | 52                 | 11,270             | <b>0123 - Temp - Licensed</b>           | 13,690              | 13,690              | 13,690             |              |
| 41,221             | 50,786             | 44,914             | <b>0131 - Additional Contract Days</b>  | 44,914              | 44,914              | 44,914             |              |
| 506                | 2,736              | -                  | <b>0132 - Overtime</b>                  | -                   | -                   | -                  |              |
| -                  | 1,300              | -                  | <b>0139 - Longevity Stipend</b>         | -                   | -                   | -                  |              |
| <b>2,866,507</b>   | <b>3,175,867</b>   | <b>3,430,058</b>   | <b>Total Major Object:</b>              | <b>3,552,965</b>    | <b>3,552,965</b>    | <b>3,552,965</b>   | <b>44.00</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>  |                     |                     |                    |              |
| 398,179            | 353,655            | 374,631            | <b>0211 - PERS</b>                      | 412,145             | 412,145             | 412,145            |              |
| 148,948            | -                  | -                  | <b>0212 - PERS Pickup</b>               | -                   | -                   | -                  |              |
| 319,881            | 407,903            | 339,995            | <b>0213 - PERS Bond</b>                 | 354,477             | 354,477             | 354,477            |              |
| 18,688             | -                  | -                  | <b>0214 - PERS Adjustments</b>          | -                   | -                   | -                  |              |
| 210,412            | 235,339            | 262,392            | <b>0220 - Social Security</b>           | 271,803             | 271,803             | 271,803            |              |
| -                  | -                  | 3,194              | <b>0232 - Unemployment Compensation</b> | 3,302               | 3,302               | 3,302              |              |
| 732,252            | 740,240            | 941,138            | <b>0241 - Employee Insurance</b>        | 961,223             | 961,223             | 961,223            |              |
| -                  | 536                | -                  | <b>0242 - Tax Sheltered Annuity</b>     | -                   | -                   | -                  |              |
| <b>1,828,361</b>   | <b>1,737,674</b>   | <b>1,921,350</b>   | <b>Total Major Object:</b>              | <b>2,002,950</b>    | <b>2,002,950</b>    | <b>2,002,950</b>   |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>        |                     |                     |                    |              |
| -                  | 40                 | 3,500              | <b>0340 - Travel</b>                    | 3,500               | 3,500               | 3,500              |              |
| -                  | 80                 | -                  | <b>0354 - Advertising</b>               | -                   | -                   | -                  |              |
| 36                 | -                  | 1,000              | <b>0355 - Printing and Binding</b>      | -                   | -                   | -                  |              |
| -                  | -                  | 5,000              | <b>0390 - Other Contracted Services</b> | 5,000               | 5,000               | 5,000              |              |
| <b>36</b>          | <b>119</b>         | <b>9,500</b>       | <b>Total Major Object:</b>              | <b>8,500</b>        | <b>8,500</b>        | <b>8,500</b>       |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>    |                     |                     |                    |              |
| 3,531              | 7,397              | 15,505             | <b>0410 - Consumable Supplies</b>       | 15,605              | 15,605              | 15,605             |              |
| 90                 | -                  | 100                | <b>0460 - Non Consumable Supplies</b>   | 100                 | 100                 | 100                |              |
| 1,725              | -                  | 600                | <b>0470 - Computer Software</b>         | 600                 | 600                 | 600                |              |
| <b>5,346</b>       | <b>7,397</b>       | <b>16,205</b>      | <b>Total Major Object:</b>              | <b>16,305</b>       | <b>16,305</b>       | <b>16,305</b>      |              |
|                    |                    |                    | <b>0600 - Other Objects</b>             |                     |                     |                    |              |
| 3,396              | 400                | 10,425             | <b>0640 - Dues and Fees</b>             | 10,425              | 10,425              | 10,425             |              |
| <b>4,703,646</b>   | <b>4,921,456</b>   | <b>5,387,538</b>   | <b>Total Function:</b>                  | <b>5,591,145</b>    | <b>5,591,145</b>    | <b>5,591,145</b>   | <b>44.00</b> |
|                    |                    |                    | <b>2126 - Placement Services</b>        |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                  |                     |                     |                    |              |
| 28,266             | 45,667             | 50,675             | <b>0112 - Classified</b>                | -                   | -                   | -                  |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>  |                     |                     |                    |              |
| 3,194              | 3,348              | -                  | <b>0211 - PERS</b>                      | -                   | -                   | -                  |              |
| 3,108              | 4,455              | 5,023              | <b>0213 - PERS Bond</b>                 | -                   | -                   | -                  |              |
| 238                | -                  | -                  | <b>0214 - PERS Adjustments</b>          | -                   | -                   | -                  |              |
| 2,096              | 3,378              | 3,877              | <b>0220 - Social Security</b>           | -                   | -                   | -                  |              |
| -                  | -                  | 47                 | <b>0232 - Unemployment Compensation</b> | -                   | -                   | -                  |              |
| 11,639             | 14,732             | 20,049             | <b>0241 - Employee Insurance</b>        | -                   | -                   | -                  |              |
| <b>20,275</b>      | <b>25,913</b>      | <b>28,996</b>      | <b>Total Major Object:</b>              | <b>-</b>            | <b>-</b>            | <b>-</b>           |              |
| <b>48,541</b>      | <b>71,581</b>      | <b>79,671</b>      | <b>Total Function:</b>                  | <b>-</b>            | <b>-</b>            | <b>-</b>           |              |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                   | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>2132 - Medical Services</b>          |                     |                     |                    |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>        |                     |                     |                    |              |
| 14,726             | -                  | 25,000             | 0390 - Other Contracted Services        | 25,000              | 25,000              | 25,000             |              |
| <b>14,726</b>      | <b>-</b>           | <b>25,000</b>      | <b>Total Function:</b>                  | <b>25,000</b>       | <b>25,000</b>       | <b>25,000</b>      |              |
|                    |                    |                    | <b>2134 - Nursing Services</b>          |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                  |                     |                     |                    |              |
| 514,979            | 717,818            | 920,810            | 0111 - Licensed                         | 891,246             | 891,246             | 891,246            | 10.10        |
| 52,672             | 53,793             | 64,612             | 0112 - Classified                       | 68,406              | 68,406              | 68,406             | 1.69         |
| 189                | 456                | -                  | 0121 - Sub - Licensed                   | -                   | -                   | -                  |              |
| 6,845              | 9,978              | -                  | 0123 - Temp - Licensed                  | -                   | -                   | -                  |              |
| -                  | 229                | -                  | 0124 - Temp - Classified                | -                   | -                   | -                  |              |
| <b>574,686</b>     | <b>782,274</b>     | <b>985,422</b>     | <b>Total Major Object:</b>              | <b>959,652</b>      | <b>959,652</b>      | <b>959,652</b>     | <b>11.79</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>  |                     |                     |                    |              |
| 77,541             | 71,858             | 90,956             | 0211 - PERS                             | 95,484              | 95,484              | 95,484             |              |
| 31,309             | -                  | -                  | 0212 - PERS Pickup                      | -                   | -                   | -                  |              |
| 66,308             | 86,560             | 97,677             | 0213 - PERS Bond                        | 95,744              | 95,744              | 95,744             |              |
| 4,616              | -                  | -                  | 0214 - PERS Adjustments                 | -                   | -                   | -                  |              |
| 42,843             | 58,431             | 75,382             | 0220 - Social Security                  | 73,415              | 73,415              | 73,415             |              |
| -                  | -                  | 916                | 0232 - Unemployment Compensation        | 893                 | 893                 | 893                |              |
| 115,844            | 120,681            | 243,468            | 0241 - Employee Insurance               | 258,003             | 258,003             | 258,003            |              |
| <b>338,461</b>     | <b>337,530</b>     | <b>508,399</b>     | <b>Total Major Object:</b>              | <b>523,539</b>      | <b>523,539</b>      | <b>523,539</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>        |                     |                     |                    |              |
| 281                | 9,576              | 6,500              | 0340 - Travel                           | 9,500               | 9,500               | 9,500              |              |
| -                  | 74                 | -                  | 0354 - Advertising                      | -                   | -                   | -                  |              |
| <b>281</b>         | <b>9,650</b>       | <b>6,500</b>       | <b>Total Major Object:</b>              | <b>9,500</b>        | <b>9,500</b>        | <b>9,500</b>       |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>    |                     |                     |                    |              |
| 4,379              | 9,014              | 8,300              | 0410 - Consumable Supplies              | 8,500               | 8,500               | 8,500              |              |
| 78                 | 23,650             | 1,000              | 0460 - Non Consumable Supplies          | 1,000               | 1,000               | 1,000              |              |
| -                  | 298                | -                  | 0470 - Computer Software                | -                   | -                   | -                  |              |
| -                  | 4,848              | -                  | 0480 - Computer Hardware                | -                   | -                   | -                  |              |
| <b>4,457</b>       | <b>37,811</b>      | <b>9,300</b>       | <b>Total Major Object:</b>              | <b>9,500</b>        | <b>9,500</b>        | <b>9,500</b>       |              |
|                    |                    |                    | <b>0600 - Other Objects</b>             |                     |                     |                    |              |
| -                  | 1,395              | 1,000              | 0640 - Dues and Fees                    | 1,000               | 1,000               | 1,000              |              |
| <b>917,884</b>     | <b>1,168,660</b>   | <b>1,510,621</b>   | <b>Total Function:</b>                  | <b>1,503,191</b>    | <b>1,503,191</b>    | <b>1,503,191</b>   | <b>11.79</b> |
|                    |                    |                    | <b>2140 - Psychological Services</b>    |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                  |                     |                     |                    |              |
| 470,504            | 476,346            | 484,242            | 0111 - Licensed                         | 516,942             | 516,942             | 516,942            | 6.00         |
| 85,000             | 32,487             | 105,000            | 0112 - Classified                       | -                   | -                   | -                  |              |
| 473                | 270                | -                  | 0123 - Temp - Licensed                  | -                   | -                   | -                  |              |
| -                  | -                  | 119,801            | 0124 - Temp - Classified                | 119,801             | 119,801             | 119,801            |              |
| 24,791             | 29,621             | 28,239             | 0131 - Additional Contract Days         | 28,239              | 28,239              | 28,239             |              |
| 34,946             | 32,805             | 34,467             | 0133 - Extended Responsibility          | 34,467              | 34,467              | 34,467             |              |
| -                  | 6,000              | -                  | 0141 - Doctorate Stipend                | -                   | -                   | -                  |              |
| <b>615,715</b>     | <b>577,528</b>     | <b>771,749</b>     | <b>Total Major Object:</b>              | <b>699,449</b>      | <b>699,449</b>      | <b>699,449</b>     | <b>6.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>  |                     |                     |                    |              |
| 55,202             | 55,546             | 76,556             | 0211 - PERS                             | 75,496              | 75,496              | 75,496             |              |
| 29,311             | -                  | -                  | 0212 - PERS Pickup                      | -                   | -                   | -                  |              |
| 56,669             | 73,909             | 76,498             | 0213 - PERS Bond                        | 69,783              | 69,783              | 69,783             |              |
| 1,373              | -                  | -                  | 0214 - PERS Adjustments                 | -                   | -                   | -                  |              |
| 46,196             | 43,833             | 59,039             | 0220 - Social Security                  | 53,507              | 53,507              | 53,507             |              |
| -                  | -                  | 720                | 0232 - Unemployment Compensation        | 650                 | 650                 | 650                |              |
| 121,730            | 99,439             | 125,549            | 0241 - Employee Insurance               | 131,830             | 131,830             | 131,830            |              |
| <b>310,481</b>     | <b>272,727</b>     | <b>338,362</b>     | <b>Total Major Object:</b>              | <b>331,266</b>      | <b>331,266</b>      | <b>331,266</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>        |                     |                     |                    |              |
| 18                 | 342                | 1,523              | 0340 - Travel                           | 1,523               | 1,523               | 1,523              |              |
| -                  | -                  | 60,000             | 0390 - Other Contracted Services        | 60,000              | 60,000              | 60,000             |              |
| <b>18</b>          | <b>342</b>         | <b>61,523</b>      | <b>Total Major Object:</b>              | <b>61,523</b>       | <b>61,523</b>       | <b>61,523</b>      |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>    |                     |                     |                    |              |
| 13,174             | 17,643             | 1,015              | 0410 - Consumable Supplies              | 1,015               | 1,015               | 1,015              |              |
| <b>939,388</b>     | <b>868,240</b>     | <b>1,172,649</b>   | <b>Total Function:</b>                  | <b>1,093,253</b>    | <b>1,093,253</b>    | <b>1,093,253</b>   | <b>6.00</b>  |
|                    |                    |                    | <b>2150 - Speech Path and Audiology</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                  |                     |                     |                    |              |
| 1,135,731          | 1,303,539          | 1,359,844          | 0111 - Licensed                         | 1,519,299           | 1,519,299           | 1,519,299          | 17.10        |
| 265,175            | 273,151            | 409,437            | 0112 - Classified                       | 429,073             | 429,073             | 429,073            | 8.25         |
| 9,349              | -                  | 2,500              | 0121 - Sub - Licensed                   | 2,500               | 2,500               | 2,500              |              |
| -                  | -                  | 4,000              | 0122 - Sub - Classified                 | 4,000               | 4,000               | 4,000              |              |
| 27,931             | 78,744             | 100,000            | 0123 - Temp - Licensed                  | 100,000             | 100,000             | 100,000            |              |
| 2,130              | -                  | -                  | 0124 - Temp - Classified                | -                   | -                   | -                  |              |
| 65,086             | 86,988             | 55,805             | 0133 - Extended Responsibility          | 55,805              | 55,805              | 55,805             |              |
| -                  | 900                | -                  | 0139 - Longevity Stipend                | -                   | -                   | -                  |              |
| <b>1,505,403</b>   | <b>1,743,321</b>   | <b>1,931,586</b>   | <b>Total Major Object:</b>              | <b>2,110,677</b>    | <b>2,110,677</b>    | <b>2,110,677</b>   | <b>25.35</b> |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                       | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |              |
| 199,764            | 181,088            | 197,273            | 0211 - PERS                                 | 236,867             | 236,867             | 236,867            |              |
| 69,850             | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |              |
| 163,020            | 205,273            | 191,460            | 0213 - PERS Bond                            | 210,580             | 210,580             | 210,580            |              |
| 2,773              | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |              |
| 109,636            | 128,058            | 147,762            | 0220 - Social Security                      | 161,469             | 161,469             | 161,469            |              |
| -                  | -                  | 1,796              | 0232 - Unemployment Compensation            | 1,966               | 1,966               | 1,966              |              |
| 370,069            | 417,852            | 506,154            | 0241 - Employee Insurance                   | 527,774             | 527,774             | 527,774            |              |
| <b>915,112</b>     | <b>932,271</b>     | <b>1,044,445</b>   | <b>Total Major Object:</b>                  | <b>1,138,656</b>    | <b>1,138,656</b>    | <b>1,138,656</b>   |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |              |
| 54,238             | -                  | -                  | 0310 - Instruct Professional SVC            | -                   | -                   | -                  |              |
| 10                 | 337                | 1,523              | 0340 - Travel                               | 1,523               | 1,523               | 1,523              |              |
| 35                 | 58                 | -                  | 0353 - Postage                              | -                   | -                   | -                  |              |
| <b>54,283</b>      | <b>395</b>         | <b>1,523</b>       | <b>Total Major Object:</b>                  | <b>1,523</b>        | <b>1,523</b>        | <b>1,523</b>       |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |              |
| 9,424              | 15,789             | 1,015              | 0410 - Consumable Supplies                  | 1,015               | 1,015               | 1,015              |              |
| 8                  | -                  | -                  | 0460 - Non Consumable Supplies              | -                   | -                   | -                  |              |
| -                  | 5,432              | -                  | 0480 - Computer Hardware                    | -                   | -                   | -                  |              |
| <b>9,432</b>       | <b>21,221</b>      | <b>1,015</b>       | <b>Total Major Object:</b>                  | <b>1,015</b>        | <b>1,015</b>        | <b>1,015</b>       |              |
| <b>2,484,229</b>   | <b>2,697,209</b>   | <b>2,978,569</b>   | <b>Total Function:</b>                      | <b>3,251,871</b>    | <b>3,251,871</b>    | <b>3,251,871</b>   | <b>25.35</b> |
|                    |                    |                    | <b>2160 - Other Student Treatments Svce</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |              |
| 358,875            | 351,905            | 386,412            | 0111 - Licensed                             | 398,309             | 398,309             | 398,309            | 5.10         |
| 108,282            | 110,926            | 117,859            | 0112 - Classified                           | 308,335             | 308,335             | 308,335            | 5.51         |
| 369                | 3,438              | -                  | 0123 - Temp - Licensed                      | -                   | -                   | -                  |              |
| -                  | 3,903              | -                  | 0124 - Temp - Classified                    | -                   | -                   | -                  |              |
| -                  | 600                | -                  | 0139 - Longevity Stipend                    | -                   | -                   | -                  |              |
| <b>467,526</b>     | <b>470,773</b>     | <b>504,271</b>     | <b>Total Major Object:</b>                  | <b>706,644</b>      | <b>706,644</b>      | <b>706,644</b>     | <b>10.61</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |              |
| 55,886             | 37,543             | 43,348             | 0211 - PERS                                 | 57,294              | 57,294              | 57,294             |              |
| 21,555             | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |              |
| 53,766             | 47,544             | 49,984             | 0213 - PERS Bond                            | 70,501              | 70,501              | 70,501             |              |
| 662                | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |              |
| 34,745             | 34,636             | 38,577             | 0220 - Social Security                      | 54,060              | 54,060              | 54,060             |              |
| -                  | -                  | 468                | 0232 - Unemployment Compensation            | 658                 | 658                 | 658                |              |
| 137,954            | 128,665            | 137,359            | 0241 - Employee Insurance                   | 225,435             | 225,435             | 225,435            |              |
| <b>304,567</b>     | <b>248,388</b>     | <b>269,736</b>     | <b>Total Major Object:</b>                  | <b>407,948</b>      | <b>407,948</b>      | <b>407,948</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |              |
| 38                 | 29,062             | -                  | 0310 - Instruct Professional SVC            | -                   | -                   | -                  |              |
| 52                 | 4,000              | 3,500              | 0340 - Travel                               | 3,500               | 3,500               | 3,500              |              |
| <b>89</b>          | <b>33,061</b>      | <b>3,500</b>       | <b>Total Major Object:</b>                  | <b>3,500</b>        | <b>3,500</b>        | <b>3,500</b>       |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |              |
| 549                | 3,035              | 1,500              | 0410 - Consumable Supplies                  | 1,500               | 1,500               | 1,500              |              |
| 613                | 20                 | -                  | 0460 - Non Consumable Supplies              | -                   | -                   | -                  |              |
| <b>1,162</b>       | <b>3,055</b>       | <b>1,500</b>       | <b>Total Major Object:</b>                  | <b>1,500</b>        | <b>1,500</b>        | <b>1,500</b>       |              |
| <b>773,345</b>     | <b>755,277</b>     | <b>779,007</b>     | <b>Total Function:</b>                      | <b>1,119,592</b>    | <b>1,119,592</b>    | <b>1,119,592</b>   | <b>10.61</b> |
|                    |                    |                    | <b>2190 - Student Support Svce Direct</b>   |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |              |
| 247,228            | 342,498            | 441,051            | 0111 - Licensed                             | 422,189             | 422,189             | 422,189            | 5.30         |
| 266,678            | 281,946            | 296,941            | 0112 - Classified                           | 195,217             | 195,217             | 195,217            | 3.00         |
| 879,440            | 937,186            | 989,267            | 0113 - Administrators                       | 860,981             | 860,981             | 860,981            | 6.00         |
| 2,461              | 14,525             | -                  | 0121 - Sub - Licensed                       | -                   | -                   | -                  |              |
| 3,144              | 11,828             | 28,374             | 0131 - Additional Contract Days             | 28,374              | 28,374              | 28,374             |              |
| -                  | 29,729             | 11,164             | 0133 - Extended Responsibility              | 11,164              | 11,164              | 11,164             |              |
| 8,400              | 8,400              | 8,400              | 0134 - Cell Phone                           | 7,300               | 7,300               | 7,300              |              |
| 6,000              | 6,000              | 6,000              | 0135 - Mileage                              | 6,100               | 6,100               | 6,100              |              |
| -                  | 1,000              | -                  | 0139 - Longevity Stipend                    | -                   | -                   | -                  |              |
| -                  | 3,000              | -                  | 0141 - Doctorate Stipend                    | -                   | -                   | -                  |              |
| <b>1,413,352</b>   | <b>1,636,112</b>   | <b>1,781,197</b>   | <b>Total Major Object:</b>                  | <b>1,531,325</b>    | <b>1,531,325</b>    | <b>1,531,325</b>   | <b>14.30</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |              |
| 205,421            | 184,897            | 199,229            | 0211 - PERS                                 | 179,677             | 179,677             | 179,677            |              |
| 67,920             | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |              |
| 154,100            | 202,033            | 176,556            | 0213 - PERS Bond                            | 152,779             | 152,779             | 152,779            |              |
| 1,516              | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |              |
| 103,849            | 120,406            | 136,261            | 0220 - Social Security                      | 117,148             | 117,148             | 117,148            |              |
| -                  | -                  | 1,656              | 0232 - Unemployment Compensation            | 1,422               | 1,422               | 1,422              |              |
| 277,057            | 314,613            | 256,897            | 0241 - Employee Insurance                   | 330,944             | 330,944             | 330,944            |              |
| -                  | 650                | -                  | 0242 - Tax Sheltered Annuity                | -                   | -                   | -                  |              |
| <b>809,864</b>     | <b>822,599</b>     | <b>770,599</b>     | <b>Total Major Object:</b>                  | <b>781,970</b>      | <b>781,970</b>      | <b>781,970</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |              |
| 5,516              | 2,468              | -                  | 0310 - Instruct Professional SVC            | -                   | -                   | -                  |              |
| 1,358              | 2,516              | 254                | 0340 - Travel                               | 254                 | 254                 | 254                |              |
| 33                 | 9                  | -                  | 0353 - Postage                              | -                   | -                   | -                  |              |
| -                  | -                  | 508                | 0355 - Printing and Binding                 | 508                 | 508                 | 508                |              |
| <b>6,907</b>       | <b>4,993</b>       | <b>762</b>         | <b>Total Major Object:</b>                  | <b>762</b>          | <b>762</b>          | <b>762</b>         |              |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 906                | 1,948              | 2,030              | 0410 - Consumable Supplies             | 2,030               | 2,030               | 2,030              |              |
| -                  | -                  | 1,015              | 0440 - Periodicals                     | 1,015               | 1,015               | 1,015              |              |
| 173                | -                  | 5,075              | 0460 - Non Consumable Supplies         | 5,075               | 5,075               | 5,075              |              |
| 96                 | 379                | -                  | 0470 - Computer Software               | -                   | -                   | -                  |              |
| 136                | 5,029              | -                  | 0480 - Computer Hardware               | -                   | -                   | -                  |              |
| <b>1,311</b>       | <b>7,357</b>       | <b>8,120</b>       | <b>Total Major Object:</b>             | <b>8,120</b>        | <b>8,120</b>        | <b>8,120</b>       |              |
| <b>2,231,434</b>   | <b>2,471,062</b>   | <b>2,560,678</b>   | <b>Total Function:</b>                 | <b>2,322,177</b>    | <b>2,322,177</b>    | <b>2,322,177</b>   | <b>14.30</b> |
|                    |                    |                    | <b>2211 - Service Area Direction</b>   |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| 236,825            | 177,626            | 194,370            | 0112 - Classified                      | 201,523             | 201,523             | 201,523            | 3.00         |
| 1,202,460          | 1,074,382          | 1,325,555          | 0113 - Administrators                  | 1,444,178           | 1,444,178           | 1,444,178          | 8.75         |
| 189                | 798                | 13,500             | 0121 - Sub - Licensed                  | 13,500              | 13,500              | 13,500             |              |
| 1,893              | 1,228              | 36,500             | 0123 - Temp - Licensed                 | 36,500              | 36,500              | 36,500             |              |
| 88                 | 506                | 12,000             | 0124 - Temp - Classified               | 12,000              | 12,000              | 12,000             |              |
| 643                | -                  | -                  | 0131 - Additional Contract Days        | -                   | -                   | -                  |              |
| 3,140              | 1,562              | -                  | 0132 - Overtime                        | -                   | -                   | -                  |              |
| 4,992              | 5,670              | -                  | 0133 - Extended Responsibility         | -                   | -                   | -                  |              |
| 10,200             | 8,000              | 9,000              | 0134 - Cell Phone                      | 11,800              | 11,800              | 11,800             |              |
| 9,200              | 10,000             | 9,800              | 0135 - Mileage                         | 13,800              | 13,800              | 13,800             |              |
| -                  | 800                | -                  | 0139 - Longevity Stipend               | -                   | -                   | -                  |              |
| -                  | 9,000              | -                  | 0141 - Doctorate Stipend               | -                   | -                   | -                  |              |
| <b>1,469,630</b>   | <b>1,289,573</b>   | <b>1,600,725</b>   | <b>Total Major Object:</b>             | <b>1,733,301</b>    | <b>1,733,301</b>    | <b>1,733,301</b>   | <b>11.75</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 224,781            | 141,839            | 177,664            | 0211 - PERS                            | 208,844             | 208,844             | 208,844            |              |
| 73,542             | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 162,088            | 161,024            | 158,666            | 0213 - PERS Bond                       | 172,931             | 172,931             | 172,931            |              |
| 9,459              | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
| 107,210            | 93,072             | 122,456            | 0220 - Social Security                 | 132,599             | 132,599             | 132,599            |              |
| -                  | -                  | 1,487              | 0232 - Unemployment Compensation       | 1,612               | 1,612               | 1,612              |              |
| 232,564            | 195,606            | 148,458            | 0241 - Employee Insurance              | 287,429             | 287,429             | 287,429            |              |
| -                  | 247                | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |              |
| <b>809,643</b>     | <b>591,788</b>     | <b>608,731</b>     | <b>Total Major Object:</b>             | <b>803,415</b>      | <b>803,415</b>      | <b>803,415</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| -                  | -                  | 500                | 0330 - Student Transportation SVC      | 500                 | 500                 | 500                |              |
| 974                | 4,123              | 32,500             | 0340 - Travel                          | 10,500              | 10,500              | 10,500             |              |
| -                  | -                  | 1,000              | 0355 - Printing and Binding            | 1,000               | 1,000               | 1,000              |              |
| 21,401             | 36,175             | 46,500             | 0390 - Other Contracted Services       | 31,500              | 31,500              | 31,500             |              |
| <b>22,375</b>      | <b>40,298</b>      | <b>80,500</b>      | <b>Total Major Object:</b>             | <b>43,500</b>       | <b>43,500</b>       | <b>43,500</b>      |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 4,365              | 11,148             | 25,399             | 0410 - Consumable Supplies             | 14,899              | 14,899              | 14,899             |              |
| 741                | -                  | -                  | 0420 - Textbooks                       | -                   | -                   | -                  |              |
| 39                 | -                  | -                  | 0430 - Library Books                   | -                   | -                   | -                  |              |
| -                  | 174                | 1,000              | 0440 - Periodicals                     | 1,000               | 1,000               | 1,000              |              |
| 224                | 3,126              | 10,500             | 0460 - Non Consumable Supplies         | 500                 | 500                 | 500                |              |
| 123,687            | 20,048             | 200                | 0470 - Computer Software               | 200                 | 200                 | 200                |              |
| 15,535             | 919                | 2,000              | 0480 - Computer Hardware               | 2,000               | 2,000               | 2,000              |              |
| <b>144,591</b>     | <b>35,414</b>      | <b>39,099</b>      | <b>Total Major Object:</b>             | <b>18,599</b>       | <b>18,599</b>       | <b>18,599</b>      |              |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |              |
| 1,200              | 3,119              | 10,800             | 0640 - Dues and Fees                   | 2,800               | 2,800               | 2,800              |              |
| <b>2,447,438</b>   | <b>1,960,191</b>   | <b>2,339,855</b>   | <b>Total Function:</b>                 | <b>2,601,615</b>    | <b>2,601,615</b>    | <b>2,601,615</b>   | <b>11.75</b> |
|                    |                    |                    | <b>2213 - Curriculum Development</b>   |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| -                  | 456                | -                  | 0111 - Licensed                        | -                   | -                   | -                  |              |
| 51,996             | 53,019             | 70,416             | 0112 - Classified                      | 72,871              | 72,871              | 72,871             | 1.25         |
| 6,007              | 49,206             | 27,000             | 0121 - Sub - Licensed                  | 27,000              | 27,000              | 27,000             |              |
| 243                | -                  | -                  | 0122 - Sub - Classified                | -                   | -                   | -                  |              |
| 9,454              | 15,542             | 31,250             | 0123 - Temp - Licensed                 | 31,250              | 31,250              | 31,250             |              |
| 1,423              | 7,445              | -                  | 0124 - Temp - Classified               | -                   | -                   | -                  |              |
| -                  | 3,556              | -                  | 0131 - Additional Contract Days        | -                   | -                   | -                  |              |
| 351                | 82                 | -                  | 0132 - Overtime                        | -                   | -                   | -                  |              |
| <b>69,473</b>      | <b>129,306</b>     | <b>128,666</b>     | <b>Total Major Object:</b>             | <b>131,121</b>      | <b>131,121</b>      | <b>131,121</b>     | <b>1.25</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 7,581              | 9,327              | 12,939             | 0211 - PERS                            | 14,249              | 14,249              | 14,249             |              |
| 575                | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 6,921              | 11,384             | 12,754             | 0213 - PERS Bond                       | 13,083              | 13,083              | 13,083             |              |
| 445                | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
| 5,058              | 9,828              | 9,842              | 0220 - Social Security                 | 10,031              | 10,031              | 10,031             |              |
| -                  | -                  | 119                | 0232 - Unemployment Compensation       | 122                 | 122                 | 122                |              |
| 23,870             | 23,565             | 20,412             | 0241 - Employee Insurance              | 21,737              | 21,737              | 21,737             |              |
| <b>44,449</b>      | <b>54,104</b>      | <b>56,066</b>      | <b>Total Major Object:</b>             | <b>59,222</b>       | <b>59,222</b>       | <b>59,222</b>      |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| 2,500              | 5,050              | -                  | 0310 - Instruct Professional SVC       | -                   | -                   | -                  |              |
| 789                | 499                | 2,500              | 0340 - Travel                          | 2,500               | 2,500               | 2,500              |              |
| -                  | -                  | 750                | 0355 - Printing and Binding            | 750                 | 750                 | 750                |              |
| -                  | -                  | 10,500             | 0390 - Other Contracted Services       | 10,500              | 10,500              | 10,500             |              |
| <b>3,289</b>       | <b>5,549</b>       | <b>13,750</b>      | <b>Total Major Object:</b>             | <b>13,750</b>       | <b>13,750</b>       | <b>13,750</b>      |              |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE   |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |       |
| 43,034             | 135,239            | 190,100            | 0410 - Consumable Supplies             | 170,100             | 170,100             | 170,100            |       |
| 500                | 24,438             | -                  | 0440 - Periodicals                     | 1,000               | 1,000               | 1,000              |       |
| -                  | 2,874              | 2,000              | 0460 - Non Consumable Supplies         | 2,000               | 2,000               | 2,000              |       |
| 13,839             | 62,870             | 12,500             | 0470 - Computer Software               | 12,500              | 12,500              | 12,500             |       |
| 3,666              | 21,156             | -                  | 0480 - Computer Hardware               | -                   | -                   | -                  |       |
| <b>61,039</b>      | <b>246,577</b>     | <b>204,600</b>     | Total Major Object:                    | <b>185,600</b>      | <b>185,600</b>      | <b>185,600</b>     |       |
| <b>178,250</b>     | <b>435,536</b>     | <b>403,082</b>     | Total Function:                        | <b>389,693</b>      | <b>389,693</b>      | <b>389,693</b>     | 1.25  |
|                    |                    |                    | <b>2222 - Library/ Media Center</b>    |                     |                     |                    |       |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |       |
| 237,881            | 429,552            | 451,039            | 0111 - Licensed                        | 485,386             | 485,386             | 485,386            | 5.00  |
| 372,471            | 746,116            | 906,152            | 0112 - Classified                      | 1,001,713           | 1,001,713           | 1,001,713          | 21.69 |
| 130                | 11,186             | 1,500              | 0122 - Sub - Classified                | 1,000               | 1,000               | 1,000              |       |
| -                  | 384                | 100                | 0124 - Temp - Classified               | 100                 | 100                 | 100                |       |
| 3,755              | 3,036              | 1,630              | 0131 - Additional Contract Days        | 1,630               | 1,630               | 1,630              |       |
| -                  | 3,451              | -                  | 0133 - Extended Responsibility         | -                   | -                   | -                  |       |
| -                  | 4,850              | -                  | 0139 - Longevity Stipend               | -                   | -                   | -                  |       |
| <b>614,237</b>     | <b>1,198,576</b>   | <b>1,360,421</b>   | Total Major Object:                    | <b>1,489,829</b>    | <b>1,489,829</b>    | <b>1,489,829</b>   | 26.69 |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |       |
| 87,640             | 130,537            | 150,415            | 0211 - PERS                            | 166,369             | 166,369             | 166,369            |       |
| 14,498             | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |       |
| 72,404             | 151,172            | 134,851            | 0213 - PERS Bond                       | 148,646             | 148,646             | 148,646            |       |
| 6,104              | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |       |
| 44,289             | 86,699             | 104,073            | 0220 - Social Security                 | 113,971             | 113,971             | 113,971            |       |
| -                  | -                  | 1,264              | 0232 - Unemployment Compensation       | 1,386               | 1,386               | 1,386              |       |
| 270,869            | 458,465            | 566,216            | 0241 - Employee Insurance              | 569,481             | 569,481             | 569,481            |       |
| -                  | 625                | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |       |
| <b>495,805</b>     | <b>827,497</b>     | <b>956,819</b>     | Total Major Object:                    | <b>999,853</b>      | <b>999,853</b>      | <b>999,853</b>     |       |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |       |
| -                  | 316                | 750                | 0340 - Travel                          | 750                 | 750                 | 750                |       |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |       |
| 13,155             | 17,961             | 19,000             | 0410 - Consumable Supplies             | 18,950              | 18,950              | 18,950             |       |
| 22,378             | 74,323             | 30,350             | 0430 - Library Books                   | 29,750              | 29,750              | 29,750             |       |
| 345                | -                  | 1,150              | 0440 - Periodicals                     | 1,150               | 1,150               | 1,150              |       |
| -                  | -                  | 500                | 0460 - Non Consumable Supplies         | 500                 | 500                 | 500                |       |
| 4,759              | 376                | 4,000              | 0470 - Computer Software               | 4,100               | 4,100               | 4,100              |       |
| 3,761              | 1,432              | 4,381              | 0480 - Computer Hardware               | 5,177               | 5,177               | 5,177              |       |
| <b>44,398</b>      | <b>94,091</b>      | <b>59,381</b>      | Total Major Object:                    | <b>59,627</b>       | <b>59,627</b>       | <b>59,627</b>      |       |
| <b>1,154,441</b>   | <b>2,120,480</b>   | <b>2,377,371</b>   | Total Function:                        | <b>2,550,059</b>    | <b>2,550,059</b>    | <b>2,550,059</b>   | 26.69 |
|                    |                    |                    | <b>2223 - Multimedia Services</b>      |                     |                     |                    |       |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |       |
| 3,612              | 2,569              | 5,500              | 0410 - Consumable Supplies             | 5,500               | 5,500               | 5,500              |       |
| 2,823              | 48                 | 100                | 0470 - Computer Software               | 100                 | 100                 | 100                |       |
| 713                | -                  | -                  | 0480 - Computer Hardware               | -                   | -                   | -                  |       |
| <b>7,149</b>       | <b>2,617</b>       | <b>5,600</b>       | Total Major Object:                    | <b>5,600</b>        | <b>5,600</b>        | <b>5,600</b>       |       |
| <b>7,149</b>       | <b>2,617</b>       | <b>5,600</b>       | Total Function:                        | <b>5,600</b>        | <b>5,600</b>        | <b>5,600</b>       |       |
|                    |                    |                    | <b>2230 - Assessment and Testing</b>   |                     |                     |                    |       |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |       |
| 78,998             | 85,426             | 90,765             | 0112 - Classified                      | 98,663              | 98,663              | 98,663             | 1.00  |
| -                  | -                  | 1,300              | 0121 - Sub - Licensed                  | 1,300               | 1,300               | 1,300              |       |
| -                  | -                  | 1,500              | 0122 - Sub - Classified                | 1,500               | 1,500               | 1,500              |       |
| -                  | 8,408              | 31,500             | 0123 - Temp - Licensed                 | 27,500              | 27,500              | 27,500             |       |
| -                  | 3,730              | 12,700             | 0124 - Temp - Classified               | 13,700              | 13,700              | 13,700             |       |
| 212                | -                  | -                  | 0132 - Overtime                        | -                   | -                   | -                  |       |
| 12,948             | 59,902             | 58,121             | 0133 - Extended Responsibility         | 58,121              | 58,121              | 58,121             |       |
| <b>92,159</b>      | <b>157,465</b>     | <b>195,886</b>     | Total Major Object:                    | <b>200,784</b>      | <b>200,784</b>      | <b>200,784</b>     | 1.00  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |       |
| 10,816             | 16,204             | 19,803             | 0211 - PERS                            | 21,871              | 21,871              | 21,871             |       |
| 777                | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |       |
| 10,394             | 20,331             | 19,416             | 0213 - PERS Bond                       | 20,032              | 20,032              | 20,032             |       |
| 736                | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |       |
| 6,466              | 11,289             | 14,987             | 0220 - Social Security                 | 15,361              | 15,361              | 15,361             |       |
| -                  | -                  | 182                | 0232 - Unemployment Compensation       | 187                 | 187                 | 187                |       |
| 17,410             | 17,725             | 20,786             | 0241 - Employee Insurance              | 22,192              | 22,192              | 22,192             |       |
| -                  | 0                  | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |       |
| <b>46,599</b>      | <b>65,549</b>      | <b>75,174</b>      | Total Major Object:                    | <b>79,643</b>       | <b>79,643</b>       | <b>79,643</b>      |       |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |       |
| -                  | 917                | 5,100              | 0340 - Travel                          | 5,100               | 5,100               | 5,100              |       |
| -                  | 79,318             | 30,000             | 0390 - Other Contracted Services       | 30,000              | 30,000              | 30,000             |       |
| -                  | <b>80,235</b>      | <b>35,100</b>      | Total Major Object:                    | <b>35,100</b>       | <b>35,100</b>       | <b>35,100</b>      |       |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |       |
| 223                | 6,371              | 112,000            | 0410 - Consumable Supplies             | 115,000             | 115,000             | 115,000            |       |
| 2,353              | 97                 | 1,000              | 0460 - Non Consumable Supplies         | 1,000               | 1,000               | 1,000              |       |
| -                  | 48                 | 140,000            | 0470 - Computer Software               | 140,000             | 140,000             | 140,000            |       |
| <b>2,577</b>       | <b>6,516</b>       | <b>253,000</b>     | Total Major Object:                    | <b>256,000</b>      | <b>256,000</b>      | <b>256,000</b>     |       |
| <b>141,334</b>     | <b>309,764</b>     | <b>559,160</b>     | Total Function:                        | <b>571,527</b>      | <b>571,527</b>      | <b>571,527</b>     | 1.00  |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                           | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>2240 - Instructional Staff Development</b>   |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                          |                     |                     |                    |              |
| 491,699            | 632,930            | 784,277            | 0111 - Licensed                                 | 868,889             | 868,889             | 868,889            | 11.95        |
| 31,808             | 43,728             | 494,832            | 0121 - Sub - Licensed                           | 489,709             | 489,709             | 489,709            |              |
| 331                | -                  | 38,200             | 0122 - Sub - Classified                         | 38,200              | 38,200              | 38,200             |              |
| 264,102            | 266,926            | 385,300            | 0123 - Temp - Licensed                          | 373,000             | 373,000             | 373,000            |              |
| 10,523             | 2,286              | 19,750             | 0124 - Temp - Classified                        | 22,350              | 22,350              | 22,350             |              |
| 36,389             | 27,504             | 8,013              | 0131 - Additional Contract Days                 | 8,013               | 8,013               | 8,013              |              |
| 4,654              | 522                | 1,500              | 0132 - Overtime                                 | 3,000               | 3,000               | 3,000              |              |
| <b>839,504</b>     | <b>973,895</b>     | <b>1,731,872</b>   | <b>Total Major Object:</b>                      | <b>1,803,161</b>    | <b>1,803,161</b>    | <b>1,803,161</b>   | <b>11.95</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>          |                     |                     |                    |              |
| 110,028            | 99,769             | 184,313            | 0211 - PERS                                     | 200,977             | 200,977             | 200,977            |              |
| 47,842             | -                  | -                  | 0212 - PERS Pickup                              | -                   | -                   | -                  |              |
| 90,143             | 116,218            | 171,666            | 0213 - PERS Bond                                | 179,901             | 179,901             | 179,901            |              |
| 4,965              | -                  | -                  | 0214 - PERS Adjustments                         | -                   | -                   | -                  |              |
| 62,131             | 71,822             | 132,492            | 0220 - Social Security                          | 137,945             | 137,945             | 137,945            |              |
| -                  | -                  | 1,612              | 0232 - Unemployment Compensation                | 1,678               | 1,678               | 1,678              |              |
| 123,162            | 166,330            | 199,862            | 0241 - Employee Insurance                       | 259,727             | 259,727             | 259,727            |              |
| 324,114            | 378,229            | 597,150            | 0243 - Professional Development                 | 597,150             | 597,150             | 597,150            |              |
| 51,820             | 54,204             | 60,000             | 0245 - Professional Dues                        | 60,000              | 60,000              | 60,000             |              |
| <b>814,205</b>     | <b>886,573</b>     | <b>1,347,095</b>   | <b>Total Major Object:</b>                      | <b>1,437,378</b>    | <b>1,437,378</b>    | <b>1,437,378</b>   |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>                |                     |                     |                    |              |
| 1,346              | 20,352             | 46,600             | 0310 - Instruct Professional SVC                | 46,600              | 46,600              | 46,600             |              |
| -                  | -                  | 2,000              | 0324 - Rentals                                  | 2,000               | 2,000               | 2,000              |              |
| 20,562             | 61,149             | 88,535             | 0340 - Travel                                   | 89,835              | 89,835              | 89,835             |              |
| 14,812             | 29,115             | 215,500            | 0390 - Other Contracted Services                | 113,000             | 113,000             | 113,000            |              |
| <b>36,720</b>      | <b>110,616</b>     | <b>352,635</b>     | <b>Total Major Object:</b>                      | <b>251,435</b>      | <b>251,435</b>      | <b>251,435</b>     |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>            |                     |                     |                    |              |
| 39,115             | 31,592             | 120,150            | 0410 - Consumable Supplies                      | 117,350             | 117,350             | 117,350            |              |
| -                  | 1,438              | -                  | 0420 - Textbooks                                | -                   | -                   | -                  |              |
| -                  | 75                 | -                  | 0440 - Periodicals                              | 300                 | 300                 | 300                |              |
| 120                | -                  | 2,500              | 0460 - Non Consumable Supplies                  | 2,500               | 2,500               | 2,500              |              |
| 5,291              | 159                | 1,000              | 0470 - Computer Software                        | 3,500               | 3,500               | 3,500              |              |
| -                  | -                  | 1,000              | 0480 - Computer Hardware                        | 1,000               | 1,000               | 1,000              |              |
| <b>44,526</b>      | <b>33,263</b>      | <b>124,650</b>     | <b>Total Major Object:</b>                      | <b>124,650</b>      | <b>124,650</b>      | <b>124,650</b>     |              |
|                    |                    |                    | <b>0600 - Other Objects</b>                     |                     |                     |                    |              |
| -                  | -                  | 5,001              | 0640 - Dues and Fees                            | 5,001               | 5,001               | 5,001              |              |
| <b>1,734,956</b>   | <b>2,004,347</b>   | <b>3,561,253</b>   | <b>Total Function:</b>                          | <b>3,621,625</b>    | <b>3,621,625</b>    | <b>3,621,625</b>   | <b>11.95</b> |
|                    |                    |                    | <b>2310 - Board of Education Services</b>       |                     |                     |                    |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>                |                     |                     |                    |              |
| 1,298              | 5,226              | 16,200             | 0340 - Travel                                   | 16,200              | 16,200              | 16,200             |              |
| 1,638              | 660                | 3,000              | 0354 - Advertising                              | 3,000               | 3,000               | 3,000              |              |
| 54,500             | 39,550             | 61,000             | 0381 - Audit Services                           | 91,000              | 91,000              | 91,000             |              |
| 75,719             | 219,247            | 129,100            | 0382 - Legal                                    | 129,100             | 129,100             | 129,100            |              |
| -                  | -                  | 25,000             | 0388 - Election                                 | 13,000              | 13,000              | 13,000             |              |
| 116,874            | 117,130            | 113,000            | 0390 - Other Contracted Services                | 149,500             | 149,500             | 149,500            |              |
| <b>250,029</b>     | <b>381,813</b>     | <b>347,300</b>     | <b>Total Major Object:</b>                      | <b>401,800</b>      | <b>401,800</b>      | <b>401,800</b>     |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>            |                     |                     |                    |              |
| 4,681              | 1,588              | 5,500              | 0410 - Consumable Supplies                      | 6,800               | 6,800               | 6,800              |              |
| 925                | 363                | 800                | 0440 - Periodicals                              | 500                 | 500                 | 500                |              |
| -                  | 2,321              | -                  | 0460 - Non Consumable Supplies                  | 500                 | 500                 | 500                |              |
| -                  | 1,920              | -                  | 0470 - Computer Software                        | 500                 | 500                 | 500                |              |
| 1,779              | 14,213             | -                  | 0480 - Computer Hardware                        | 1,500               | 1,500               | 1,500              |              |
| <b>7,385</b>       | <b>20,404</b>      | <b>6,300</b>       | <b>Total Major Object:</b>                      | <b>9,800</b>        | <b>9,800</b>        | <b>9,800</b>       |              |
|                    |                    |                    | <b>0600 - Other Objects</b>                     |                     |                     |                    |              |
| 38,025             | 21,943             | 53,000             | 0640 - Dues and Fees                            | 25,000              | 25,000              | 25,000             |              |
| 408                | 421                | -                  | 0651 - Liability Insurance                      | -                   | -                   | -                  |              |
| <b>38,433</b>      | <b>22,364</b>      | <b>53,000</b>      | <b>Total Major Object:</b>                      | <b>25,000</b>       | <b>25,000</b>       | <b>25,000</b>      |              |
| <b>295,847</b>     | <b>424,580</b>     | <b>406,600</b>     | <b>Total Function:</b>                          | <b>436,600</b>      | <b>436,600</b>      | <b>436,600</b>     |              |
|                    |                    |                    | <b>2320 - Executive Administration Services</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>          |                     |                     |                    |              |
| 801                | -                  | -                  | 0214 - PERS Adjustments                         | -                   | -                   | -                  |              |
| <b>801</b>         | <b>-</b>           | <b>-</b>           | <b>Total Function:</b>                          | <b>-</b>            | <b>-</b>            | <b>-</b>           |              |
|                    |                    |                    | <b>2321 - Office of Superintendent</b>          |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                          |                     |                     |                    |              |
| 227,756            | 254,453            | 266,025            | 0112 - Classified                               | 282,653             | 282,653             | 282,653            | 3.00         |
| 904,532            | 928,385            | 900,725            | 0113 - Administrators                           | 904,481             | 904,481             | 904,481            | 4.19         |
| 1,688              | 25,548             | 1,000              | 0122 - Sub - Classified                         | 500                 | 500                 | 500                |              |
| 10,832             | 61,063             | 25,000             | 0123 - Temp - Licensed                          | 24,500              | 24,500              | 24,500             |              |
| 15,548             | 31,670             | 22,000             | 0124 - Temp - Classified                        | 21,500              | 21,500              | 21,500             |              |
| 3,577              | 3,829              | 10,000             | 0132 - Overtime                                 | 7,500               | 7,500               | 7,500              |              |
| 4,800              | 6,600              | 6,550              | 0134 - Cell Phone                               | 12,720              | 12,720              | 12,720             |              |
| 12,000             | 11,339             | 10,800             | 0135 - Mileage                                  | 27,800              | 27,800              | 27,800             |              |
| -                  | 3,000              | -                  | 0141 - Doctorate Stipend                        | -                   | -                   | -                  |              |
| <b>1,180,734</b>   | <b>1,325,887</b>   | <b>1,242,100</b>   | <b>Total Major Object:</b>                      | <b>1,281,654</b>    | <b>1,281,654</b>    | <b>1,281,654</b>   | <b>7.19</b>  |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE           |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |               |
| 192,498            | 163,473            | 152,946            | 0211 - PERS                            | 166,645             | 166,645             | 166,645            |               |
| 49,187             | 15,957             | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |               |
| 90,787             | 144,773            | 123,119            | 0213 - PERS Bond                       | 127,870             | 127,870             | 127,870            |               |
| 6,411              | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |               |
| 76,310             | 86,903             | 95,021             | 0220 - Social Security                 | 98,046              | 98,046              | 98,046             |               |
| -                  | -                  | 1,156              | 0232 - Unemployment Compensation       | 1,192               | 1,192               | 1,192              |               |
| 128,458            | 164,284            | 163,012            | 0241 - Employee Insurance              | 172,372             | 172,372             | 172,372            |               |
| 35,100             | 16,596             | 48,500             | 0242 - Tax Sheltered Annuity           | 48,500              | 48,500              | 48,500             |               |
| <b>578,751</b>     | <b>591,985</b>     | <b>583,754</b>     | <i>Total Major Object:</i>             | <b>614,625</b>      | <b>614,625</b>      | <b>614,625</b>     |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |               |
| 53,209             | 23,132             | 80,000             | 0322 - Repairs and Maintenance         | 24,000              | 24,000              | 24,000             |               |
| 1,634              | 13,077             | 19,000             | 0340 - Travel                          | 18,000              | 18,000              | 18,000             |               |
| 244                | 233                | 4,000              | 0355 - Printing and Binding            | 3,000               | 3,000               | 3,000              |               |
| 150,779            | 263,275            | 456,395            | 0390 - Other Contracted Services       | 453,695             | 453,695             | 453,695            |               |
| <b>205,865</b>     | <b>299,717</b>     | <b>559,395</b>     | <i>Total Major Object:</i>             | <b>498,695</b>      | <b>498,695</b>      | <b>498,695</b>     |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |               |
| 7,426              | 21,415             | 46,400             | 0410 - Consumable Supplies             | 45,400              | 45,400              | 45,400             |               |
| -                  | -                  | 20,000             | 0430 - Library Books                   | -                   | -                   | -                  |               |
| 25                 | 988                | 2,400              | 0440 - Periodicals                     | 2,400               | 2,400               | 2,400              |               |
| 4,222              | 18,013             | 9,200              | 0460 - Non Consumable Supplies         | 12,100              | 12,100              | 12,100             |               |
| 8,494              | 4,016              | 171,900            | 0470 - Computer Software               | 106,900             | 106,900             | 106,900            |               |
| 40,604             | 35,761             | 5,090              | 0480 - Computer Hardware               | 1,507,790           | 1,507,790           | 1,507,790          |               |
| <b>60,771</b>      | <b>80,193</b>      | <b>254,990</b>     | <i>Total Major Object:</i>             | <b>1,674,590</b>    | <b>1,674,590</b>    | <b>1,674,590</b>   |               |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |               |
| 3,017              | 5,287              | 5,000              | 0640 - Dues and Fees                   | 6,100               | 6,100               | 6,100              |               |
| <b>2,029,137</b>   | <b>2,303,069</b>   | <b>2,645,239</b>   | <i>Total Function:</i>                 | <b>4,075,664</b>    | <b>4,075,664</b>    | <b>4,075,664</b>   | <b>7.19</b>   |
|                    |                    |                    | <b>2410 - Office of Principal</b>      |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |               |
| 210,142            | 381,588            | 400,781            | 0111 - Licensed                        | 337,108             | 337,108             | 337,108            | 4.00          |
| 3,168,246          | 3,433,163          | 3,810,074          | 0112 - Classified                      | 4,083,655           | 4,083,655           | 4,083,655          | 81.53         |
| 5,134,507          | 6,344,649          | 6,623,373          | 0113 - Administrators                  | 6,957,135           | 6,957,135           | 6,957,135          | 47.67         |
| 95                 | 2,463              | 51,000             | 0121 - Sub - Licensed                  | 42,125              | 42,125              | 42,125             |               |
| -                  | 2,757              | 6,250              | 0122 - Sub - Classified                | 6,250               | 6,250               | 6,250              |               |
| 9,925              | 25,139             | 13,000             | 0123 - Temp - Licensed                 | 10,000              | 10,000              | 10,000             |               |
| 4,699              | 15,993             | 4,233              | 0124 - Temp - Classified               | 4,733               | 4,733               | 4,733              |               |
| 4,285              | 2,379              | 2,814              | 0131 - Additional Contract Days        | 2,814               | 2,814               | 2,814              |               |
| 3,937              | 10,176             | 3,733              | 0132 - Overtime                        | 7,233               | 7,233               | 7,233              |               |
| 52,500             | 55,300             | 56,900             | 0134 - Cell Phone                      | 57,300              | 57,300              | 57,300             |               |
| 31,830             | 39,223             | 38,635             | 0135 - Mileage                         | 37,740              | 37,740              | 37,740             |               |
| -                  | 14,300             | -                  | 0139 - Longevity Stipend               | -                   | -                   | -                  |               |
| -                  | 12,000             | -                  | 0141 - Doctorate Stipend               | -                   | -                   | -                  |               |
| <b>8,620,165</b>   | <b>10,339,130</b>  | <b>11,010,793</b>  | <i>Total Major Object:</i>             | <b>11,546,093</b>   | <b>11,546,093</b>   | <b>11,546,093</b>  | <b>133.20</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |               |
| 1,161,149          | 1,088,148          | 1,182,266          | 0211 - PERS                            | 1,315,938           | 1,315,938           | 1,315,938          |               |
| 317,288            | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |               |
| 921,196            | 1,262,244          | 1,091,413          | 0213 - PERS Bond                       | 1,151,949           | 1,151,949           | 1,151,949          |               |
| 60,714             | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |               |
| 635,537            | 761,139            | 842,334            | 0220 - Social Security                 | 883,278             | 883,278             | 883,278            |               |
| -                  | -                  | 10,262             | 0232 - Unemployment Compensation       | 10,721              | 10,721              | 10,721             |               |
| 2,135,784          | 2,317,297          | 2,809,027          | 0241 - Employee Insurance              | 3,012,608           | 3,012,608           | 3,012,608          |               |
| -                  | 1,479              | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |               |
| <b>5,231,669</b>   | <b>5,430,308</b>   | <b>5,935,302</b>   | <i>Total Major Object:</i>             | <b>6,374,494</b>    | <b>6,374,494</b>    | <b>6,374,494</b>   |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |               |
| -                  | 966                | -                  | 0310 - Instruct Professional SVC       | -                   | -                   | -                  |               |
| 4,560              | -                  | 1,000              | 0322 - Repairs and Maintenance         | 1,000               | 1,000               | 1,000              |               |
| -                  | 118                | -                  | 0324 - Rentals                         | -                   | -                   | -                  |               |
| 389                | 4,805              | 2,600              | 0340 - Travel                          | 2,600               | 2,600               | 2,600              |               |
| -                  | -                  | 100                | 0343 - Travel, Student                 | 100                 | 100                 | 100                |               |
| -                  | 350                | -                  | 0354 - Advertising                     | -                   | -                   | -                  |               |
| 4,912              | 4,007              | 16,000             | 0355 - Printing and Binding            | 18,000              | 18,000              | 18,000             |               |
| -                  | -                  | 500                | 0386 - Data Processing Services        | 500                 | 500                 | 500                |               |
| 50                 | -                  | 5,500              | 0390 - Other Contracted Services       | 5,500               | 5,500               | 5,500              |               |
| <b>9,912</b>       | <b>10,246</b>      | <b>25,700</b>      | <i>Total Major Object:</i>             | <b>27,700</b>       | <b>27,700</b>       | <b>27,700</b>      |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |               |
| 198,159            | 224,975            | 311,047            | 0410 - Consumable Supplies             | 311,332             | 311,332             | 311,332            |               |
| 157                | -                  | -                  | 0430 - Library Books                   | -                   | -                   | -                  |               |
| 25,061             | 46,860             | 25,146             | 0460 - Non Consumable Supplies         | 25,146              | 25,146              | 25,146             |               |
| 1,055              | 9,721              | 3,200              | 0470 - Computer Software               | 3,000               | 3,000               | 3,000              |               |
| 23,353             | 24,376             | 17,750             | 0480 - Computer Hardware               | 19,250              | 19,250              | 19,250             |               |
| <b>247,785</b>     | <b>305,932</b>     | <b>357,143</b>     | <i>Total Major Object:</i>             | <b>358,728</b>      | <b>358,728</b>      | <b>358,728</b>     |               |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |               |
| 3,505              | 1,766              | 2,700              | 0640 - Dues and Fees                   | 2,700               | 2,700               | 2,700              |               |
| <b>14,113,035</b>  | <b>16,087,383</b>  | <b>17,331,638</b>  | <i>Total Function:</i>                 | <b>18,309,715</b>   | <b>18,309,715</b>   | <b>18,309,715</b>  | <b>133.20</b> |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                       | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>2490 - Support Service School Admin</b>  |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |              |
| 39                 | 169                | -                  | 0112 - Classified                           | -                   | -                   | -                  |              |
| 122,011            | -                  | 146,660            | 0113 - Administrators                       | -                   | -                   | -                  |              |
| 46,643             | 138,873            | 45,000             | 0122 - Sub - Classified                     | 45,000              | 45,000              | 45,000             |              |
| 1,025              | -                  | -                  | 0123 - Temp - Licensed                      | -                   | -                   | -                  |              |
| -                  | 3,004              | -                  | 0124 - Temp - Classified                    | -                   | -                   | -                  |              |
| -                  | 15,051             | -                  | 0132 - Overtime                             | -                   | -                   | -                  |              |
| 1,100              | -                  | 1,200              | 0134 - Cell Phone                           | -                   | -                   | -                  |              |
| 880                | -                  | -                  | 0135 - Mileage                              | -                   | -                   | -                  |              |
| <b>171,698</b>     | <b>157,096</b>     | <b>192,860</b>     | <b>Total Major Object:</b>                  | <b>45,000</b>       | <b>45,000</b>       | <b>45,000</b>      |              |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |              |
| 24,115             | 12,855             | 19,221             | 0211 - PERS                                 | 4,990               | 4,990               | 4,990              |              |
| 6,991              | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |              |
| 15,598             | 10,906             | 19,116             | 0213 - PERS Bond                            | 4,490               | 4,490               | 4,490              |              |
| 270                | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |              |
| 12,282             | 11,425             | 14,828             | 0220 - Social Security                      | 3,443               | 3,443               | 3,443              |              |
| -                  | -                  | 180                | 0232 - Unemployment Compensation            | 42                  | 42                  | 42                 |              |
| 22,052             | 14,576             | 23,748             | 0241 - Employee Insurance                   | -                   | -                   | -                  |              |
| <b>81,309</b>      | <b>49,761</b>      | <b>77,093</b>      | <b>Total Major Object:</b>                  | <b>12,965</b>       | <b>12,965</b>       | <b>12,965</b>      |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |              |
| -                  | 1,894              | 26,700             | 0340 - Travel                               | 26,700              | 26,700              | 26,700             |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |              |
| 3,488              | 2,395              | -                  | 0410 - Consumable Supplies                  | 3,500               | 3,500               | 3,500              |              |
| 314                | -                  | -                  | 0460 - Non Consumable Supplies              | -                   | -                   | -                  |              |
| <b>3,802</b>       | <b>2,395</b>       | <b>-</b>           | <b>Total Major Object:</b>                  | <b>3,500</b>        | <b>3,500</b>        | <b>3,500</b>       |              |
| <b>256,809</b>     | <b>211,147</b>     | <b>296,653</b>     | <b>Total Function:</b>                      | <b>88,165</b>       | <b>88,165</b>       | <b>88,165</b>      |              |
|                    |                    |                    | <b>2510 - Direction of Business Support</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |              |
| 36,437             | 42,137             | 43,611             | 0113 - Administrators                       | 41,727              | 41,727              | 41,727             | 0.25         |
| 300                | 300                | 300                | 0134 - Cell Phone                           | -                   | -                   | -                  |              |
| 300                | 300                | 300                | 0135 - Mileage                              | 300                 | 300                 | 300                |              |
| <b>37,037</b>      | <b>42,737</b>      | <b>44,211</b>      | <b>Total Major Object:</b>                  | <b>42,027</b>       | <b>42,027</b>       | <b>42,027</b>      | <b>0.25</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |              |
| 6,153              | 5,466              | 5,694              | 0211 - PERS                                 | 4,494               | 4,494               | 4,494              |              |
| 2,204              | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |              |
| 4,041              | 5,517              | 4,382              | 0213 - PERS Bond                            | 4,193               | 4,193               | 4,193              |              |
| 104                | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |              |
| 2,733              | 2,996              | 3,382              | 0220 - Social Security                      | 3,215               | 3,215               | 3,215              |              |
| -                  | -                  | 41                 | 0232 - Unemployment Compensation            | 39                  | 39                  | 39                 |              |
| 5,748              | 6,070              | 6,065              | 0241 - Employee Insurance                   | 6,366               | 6,366               | 6,366              |              |
| <b>20,984</b>      | <b>20,048</b>      | <b>19,564</b>      | <b>Total Major Object:</b>                  | <b>18,307</b>       | <b>18,307</b>       | <b>18,307</b>      |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |              |
| -                  | 724                | -                  | 0324 - Rentals                              | -                   | -                   | -                  |              |
| -                  | 295                | -                  | 0329 - Other Property Services              | -                   | -                   | -                  |              |
| <b>-</b>           | <b>1,019</b>       | <b>-</b>           | <b>Total Major Object:</b>                  | <b>-</b>            | <b>-</b>            | <b>-</b>           |              |
|                    |                    |                    | <b>0600 - Other Objects</b>                 |                     |                     |                    |              |
| -                  | 115                | -                  | 0670 - Taxes and Licenses                   | -                   | -                   | -                  |              |
| <b>58,021</b>      | <b>63,919</b>      | <b>63,775</b>      | <b>Total Function:</b>                      | <b>60,334</b>       | <b>60,334</b>       | <b>60,334</b>      | <b>0.25</b>  |
|                    |                    |                    | <b>2520 - Fiscal Services</b>               |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |              |
| 658,508            | 775,775            | 837,781            | 0112 - Classified                           | 844,378             | 844,378             | 844,378            | 12.50        |
| 240,880            | 261,982            | 270,884            | 0113 - Administrators                       | 405,290             | 405,290             | 405,290            | 3.00         |
| -                  | 973                | -                  | 0122 - Sub - Classified                     | 72,714              | 72,714              | 72,714             |              |
| 4,950              | 5,262              | 5,000              | 0124 - Temp - Classified                    | 5,000               | 5,000               | 5,000              |              |
| 10,999             | 22,896             | 6,000              | 0132 - Overtime                             | 6,000               | 6,000               | 6,000              |              |
| 2,400              | 2,400              | 2,400              | 0134 - Cell Phone                           | 5,600               | 5,600               | 5,600              |              |
| 2,400              | 2,400              | 2,400              | 0135 - Mileage                              | 5,000               | 5,000               | 5,000              |              |
| -                  | 1,400              | -                  | 0139 - Longevity Stipend                    | -                   | -                   | -                  |              |
| -                  | 3,000              | -                  | 0141 - Doctorate Stipend                    | -                   | -                   | -                  |              |
| <b>920,136</b>     | <b>1,076,088</b>   | <b>1,124,465</b>   | <b>Total Major Object:</b>                  | <b>1,343,982</b>    | <b>1,343,982</b>    | <b>1,343,982</b>   | <b>15.50</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |              |
| 107,794            | 107,131            | 116,637            | 0211 - PERS                                 | 150,403             | 150,403             | 150,403            |              |
| 23,655             | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |              |
| 94,238             | 133,181            | 111,460            | 0213 - PERS Bond                            | 134,089             | 134,089             | 134,089            |              |
| 6,462              | -                  | 338,250            | 0214 - PERS Adjustments                     | -                   | -                   | -                  |              |
| 68,114             | 79,919             | 86,021             | 0220 - Social Security                      | 102,816             | 102,816             | 102,816            |              |
| 114,753            | 150,133            | 120,000            | 0231 - Workers Compensation                 | 120,000             | 120,000             | 120,000            |              |
| -                  | -                  | 1,046              | 0232 - Unemployment Compensation            | 1,249               | 1,249               | 1,249              |              |
| 248,647            | 283,695            | 301,456            | 0241 - Employee Insurance                   | 345,248             | 345,248             | 345,248            |              |
| 1,200              | 1,786              | 4,200              | 0242 - Tax Sheltered Annuity                | 4,200               | 4,200               | 4,200              |              |
| <b>664,863</b>     | <b>755,845</b>     | <b>1,079,070</b>   | <b>Total Major Object:</b>                  | <b>858,005</b>      | <b>858,005</b>      | <b>858,005</b>     |              |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| 33,865             | -                  | -                  | 0310 - Instruct Professional SVC       | -                   | -                   | -                  |              |
| -                  | -                  | 1,000              | 0322 - Repairs and Maintenance         | 1,000               | 1,000               | 1,000              |              |
| 3,151              | 4,620              | 8,000              | 0340 - Travel                          | 8,000               | 8,000               | 8,000              |              |
| 8                  | 101                | 150                | 0353 - Postage                         | 150                 | 150                 | 150                |              |
| 1,032              | 312                | -                  | 0354 - Advertising                     | -                   | -                   | -                  |              |
| 4,679              | 7,536              | 10,000             | 0355 - Printing and Binding            | 10,000              | 10,000              | 10,000             |              |
| -                  | -                  | 18,000             | 0386 - Data Processing Services        | 18,000              | 18,000              | 18,000             |              |
| 8,127              | 49,461             | 64,850             | 0390 - Other Contracted Services       | 64,850              | 64,850              | 64,850             |              |
| <b>50,861</b>      | <b>62,030</b>      | <b>102,000</b>     | <b>Total Major Object:</b>             | <b>102,000</b>      | <b>102,000</b>      | <b>102,000</b>     |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 7,801              | 17,301             | 25,697             | 0410 - Consumable Supplies             | 22,243              | 22,243              | 22,243             |              |
| -                  | 43                 | -                  | 0440 - Periodicals                     | -                   | -                   | -                  |              |
| 1,182              | 14,805             | 5,000              | 0460 - Non Consumable Supplies         | 5,000               | 5,000               | 5,000              |              |
| 40,211             | 40,001             | 30,000             | 0470 - Computer Software               | 30,000              | 30,000              | 30,000             |              |
| 12,742             | 6,915              | 7,500              | 0480 - Computer Hardware               | 7,500               | 7,500               | 7,500              |              |
| <b>61,937</b>      | <b>79,065</b>      | <b>68,197</b>      | <b>Total Major Object:</b>             | <b>64,743</b>       | <b>64,743</b>       | <b>64,743</b>      |              |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |              |
| 36,965             | 70,427             | 140,000            | 0640 - Dues and Fees                   | 140,000             | 140,000             | 140,000            |              |
| <b>1,734,763</b>   | <b>2,043,455</b>   | <b>2,513,732</b>   | <b>Total Function:</b>                 | <b>2,508,730</b>    | <b>2,508,730</b>    | <b>2,508,730</b>   | <b>15.50</b> |
|                    |                    |                    | <b>2528 - Risk Management Services</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| 151,858            | 172,258            | 259,035            | 0112 - Classified                      | 268,110             | 268,110             | 268,110            | 3.00         |
| 99,417             | 111,818            | 115,173            | 0113 - Administrators                  | 143,568             | 143,568             | 143,568            | 1.00         |
| -                  | 72                 | -                  | 0124 - Temp - Classified               | -                   | -                   | -                  |              |
| 1,200              | 1,200              | 1,200              | 0134 - Cell Phone                      | 1,200               | 1,200               | 1,200              |              |
| 1,200              | 1,200              | 1,200              | 0135 - Mileage                         | 1,200               | 1,200               | 1,200              |              |
| <b>253,674</b>     | <b>286,548</b>     | <b>376,608</b>     | <b>Total Major Object:</b>             | <b>414,078</b>      | <b>414,078</b>      | <b>414,078</b>     | <b>4.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 29,322             | 24,048             | 28,989             | 0211 - PERS                            | 44,265              | 44,265              | 44,265             |              |
| 6,037              | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 19,892             | 31,998             | 37,330             | 0213 - PERS Bond                       | 41,312              | 41,312              | 41,312             |              |
| 2,637              | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
| 18,994             | 21,177             | 28,811             | 0220 - Social Security                 | 31,678              | 31,678              | 31,678             |              |
| -                  | -                  | 349                | 0232 - Unemployment Compensation       | 385                 | 385                 | 385                |              |
| 56,488             | 64,975             | 85,284             | 0241 - Employee Insurance              | 91,136              | 91,136              | 91,136             |              |
| <b>133,370</b>     | <b>142,197</b>     | <b>180,763</b>     | <b>Total Major Object:</b>             | <b>208,776</b>      | <b>208,776</b>      | <b>208,776</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| 1,086              | 982                | 1,500              | 0340 - Travel                          | 1,500               | 1,500               | 1,500              |              |
| 150                | 2,184              | -                  | 0354 - Advertising                     | -                   | -                   | -                  |              |
| 1,342              | -                  | -                  | 0355 - Printing and Binding            | -                   | -                   | -                  |              |
| 1,500              | -                  | -                  | 0390 - Other Contracted Services       | -                   | -                   | -                  |              |
| <b>4,078</b>       | <b>3,166</b>       | <b>1,500</b>       | <b>Total Major Object:</b>             | <b>1,500</b>        | <b>1,500</b>        | <b>1,500</b>       |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 1,484              | 195                | 3,500              | 0410 - Consumable Supplies             | 3,500               | 3,500               | 3,500              |              |
| 2,414              | 10,236             | 15,000             | 0460 - Non Consumable Supplies         | 15,000              | 15,000              | 15,000             |              |
| 59                 | 100                | -                  | 0470 - Computer Software               | -                   | -                   | -                  |              |
| -                  | 1,344              | -                  | 0480 - Computer Hardware               | -                   | -                   | -                  |              |
| <b>3,957</b>       | <b>11,875</b>      | <b>18,500</b>      | <b>Total Major Object:</b>             | <b>18,500</b>       | <b>18,500</b>       | <b>18,500</b>      |              |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |              |
| 810                | 870                | -                  | 0640 - Dues and Fees                   | -                   | -                   | -                  |              |
| 18,197             | 24,680             | -                  | 0651 - Liability Insurance             | -                   | -                   | -                  |              |
| <b>19,007</b>      | <b>25,550</b>      | <b>-</b>           | <b>Total Major Object:</b>             | <b>-</b>            | <b>-</b>            | <b>-</b>           |              |
| <b>414,086</b>     | <b>469,336</b>     | <b>577,371</b>     | <b>Total Function:</b>                 | <b>642,854</b>      | <b>642,854</b>      | <b>642,854</b>     | <b>4.00</b>  |
|                    |                    |                    | <b>2541 - Service Area Direction</b>   |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| 167,429            | 165,319            | 175,011            | 0112 - Classified                      | 190,372             | 190,372             | 190,372            | 3.00         |
| 124,203            | 135,605            | 139,673            | 0113 - Administrators                  | 148,053             | 148,053             | 148,053            | 1.00         |
| 453                | 244                | -                  | 0124 - Temp - Classified               | -                   | -                   | -                  |              |
| -                  | 448                | 2,000              | 0132 - Overtime                        | 2,000               | 2,000               | 2,000              |              |
| 1,200              | 1,200              | 1,200              | 0134 - Cell Phone                      | 1,200               | 1,200               | 1,200              |              |
| 1,200              | 1,200              | 1,200              | 0135 - Mileage                         | 1,200               | 1,200               | 1,200              |              |
| <b>294,486</b>     | <b>304,015</b>     | <b>319,084</b>     | <b>Total Major Object:</b>             | <b>342,825</b>      | <b>342,825</b>      | <b>342,825</b>     | <b>4.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 43,264             | 34,333             | 35,606             | 0211 - PERS                            | 40,928              | 40,928              | 40,928             |              |
| 7,524              | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 32,237             | 39,346             | 31,629             | 0213 - PERS Bond                       | 34,203              | 34,203              | 34,203             |              |
| 689                | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
| 21,546             | 22,284             | 24,410             | 0220 - Social Security                 | 26,227              | 26,227              | 26,227             |              |
| -                  | -                  | 297                | 0232 - Unemployment Compensation       | 319                 | 319                 | 319                |              |
| 80,453             | 74,942             | 84,189             | 0241 - Employee Insurance              | 89,845              | 89,845              | 89,845             |              |
| <b>185,713</b>     | <b>170,905</b>     | <b>176,131</b>     | <b>Total Major Object:</b>             | <b>191,522</b>      | <b>191,522</b>      | <b>191,522</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| 5,974              | -                  | -                  | 0324 - Rentals                         | -                   | -                   | -                  |              |
| -                  | 57                 | -                  | 0340 - Travel                          | -                   | -                   | -                  |              |
| 2,780              | 3,030              | 4,500              | 0390 - Other Contracted Services       | 4,500               | 4,500               | 4,500              |              |
| <b>8,754</b>       | <b>3,087</b>       | <b>4,500</b>       | <b>Total Major Object:</b>             | <b>4,500</b>        | <b>4,500</b>        | <b>4,500</b>       |              |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                              | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>               |                     |                     |                    |              |
| 4,678              | 4,923              | 2,700              | 0410 - Consumable Supplies                         | 2,700               | 2,700               | 2,700              |              |
| -                  | -                  | 500                | 0460 - Non Consumable Supplies                     | 500                 | 500                 | 500                |              |
| 34,412             | 34,174             | 35,000             | 0470 - Computer Software                           | 35,000              | 35,000              | 35,000             |              |
| 488                | 3,310              | 2,000              | 0480 - Computer Hardware                           | 2,000               | 2,000               | 2,000              |              |
| <b>39,578</b>      | <b>42,408</b>      | <b>40,200</b>      | <b>Total Major Object:</b>                         | <b>40,200</b>       | <b>40,200</b>       | <b>40,200</b>      |              |
|                    |                    |                    | <b>0600 - Other Objects</b>                        |                     |                     |                    |              |
| -                  | -                  | 100                | 0640 - Dues and Fees                               | 100                 | 100                 | 100                |              |
| <b>528,532</b>     | <b>520,415</b>     | <b>540,015</b>     | <b>Total Function:</b>                             | <b>579,147</b>      | <b>579,147</b>      | <b>579,147</b>     | <b>4.00</b>  |
|                    |                    |                    | <b>2542 - Care and Upkeep of Building Services</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                             |                     |                     |                    |              |
| 3,845,585          | 4,240,074          | 4,504,573          | 0112 - Classified                                  | 4,857,392           | 4,857,392           | 4,857,392          | 88.66        |
| 92,896             | 111,818            | 230,346            | 0113 - Administrators                              | 213,183             | 213,183             | 213,183            | 2.00         |
| 102,726            | 79,217             | 90,000             | 0122 - Sub - Classified                            | 90,000              | 90,000              | 90,000             |              |
| 8,386              | 11,884             | 15,000             | 0124 - Temp - Classified                           | 15,000              | 15,000              | 15,000             |              |
| 11,475             | 55,058             | 20,000             | 0132 - Overtime                                    | 20,000              | 20,000              | 20,000             |              |
| 1,200              | 1,200              | 2,400              | 0134 - Cell Phone                                  | 2,400               | 2,400               | 2,400              |              |
| 1,200              | 1,200              | 2,400              | 0135 - Mileage                                     | 1,200               | 1,200               | 1,200              |              |
| -                  | 13,700             | -                  | 0139 - Longevity Stipend                           | -                   | -                   | -                  |              |
| <b>4,063,468</b>   | <b>4,514,150</b>   | <b>4,864,719</b>   | <b>Total Major Object:</b>                         | <b>5,199,175</b>    | <b>5,199,175</b>    | <b>5,199,175</b>   | <b>90.66</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>             |                     |                     |                    |              |
| 504,512            | 453,272            | 495,915            | 0211 - PERS  | 558,172             | 558,172             | 558,172            |              |
| 5,646              | -                  | -                  | 0212 - PERS Pickup                                 | -                   | -                   | -                  |              |
| 423,930            | 550,833            | 482,196            | 0213 - PERS Bond                                   | 518,718             | 518,718             | 518,718            |              |
| 9,769              | -                  | -                  | 0214 - PERS Adjustments                            | -                   | -                   | -                  |              |
| 301,492            | 336,354            | 372,156            | 0220 - Social Security                             | 397,755             | 397,755             | 397,755            |              |
| -                  | -                  | 4,520              | 0232 - Unemployment Compensation                   | 4,837               | 4,837               | 4,837              |              |
| 1,381,805          | 1,577,245          | 1,745,777          | 0241 - Employee Insurance                          | 1,932,319           | 1,932,319           | 1,932,319          |              |
| -                  | 2,299              | -                  | 0242 - Tax Sheltered Annuity                       | -                   | -                   | -                  |              |
| <b>2,627,153</b>   | <b>2,920,003</b>   | <b>3,100,564</b>   | <b>Total Major Object:</b>                         | <b>3,411,801</b>    | <b>3,411,801</b>    | <b>3,411,801</b>   |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>                   |                     |                     |                    |              |
| -                  | -                  | 20,000             | 0321 - Cleaning Services                           | 20,000              | 20,000              | 20,000             |              |
| 65,493             | 46,001             | 15,000             | 0322 - Repairs and Maintenance                     | 15,000              | 15,000              | 15,000             |              |
| 47,831             | 54,770             | 40,000             | 0324 - Rentals                                     | 40,000              | 40,000              | 40,000             |              |
| 1,355,487          | 1,821,789          | 1,593,944          | 0325 - Electricity                                 | 1,657,702           | 1,657,702           | 1,657,702          |              |
| 613,615            | 735,034            | 645,191            | 0326 - Fuel  | 671,000             | 671,000             | 671,000            |              |
| 921,977            | 982,716            | 976,819            | 0327 - Water and Sewage                            | 1,015,891           | 1,015,891           | 1,015,891          |              |
| 242,350            | 340,930            | 277,199            | 0328 - Garbage                                     | 288,289             | 288,289             | 288,289            |              |
| 578                | 541                | 1,000              | 0340 - Travel                                      | 1,000               | 1,000               | 1,000              |              |
| 341                | 520                | -                  | 0354 - Advertising                                 | -                   | -                   | -                  |              |
| 1,700              | 3,520              | 5,000              | 0390 - Other Contracted Services                   | 5,000               | 5,000               | 5,000              |              |
| <b>3,249,372</b>   | <b>3,985,820</b>   | <b>3,574,153</b>   | <b>Total Major Object:</b>                         | <b>3,713,882</b>    | <b>3,713,882</b>    | <b>3,713,882</b>   |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>               |                     |                     |                    |              |
| 279,524            | 438,390            | 298,773            | 0410 - Consumable Supplies                         | 298,773             | 298,773             | 298,773            |              |
| 6,805              | 8,799              | 15,000             | 0460 - Non Consumable Supplies                     | 15,000              | 15,000              | 15,000             |              |
| <b>286,329</b>     | <b>447,189</b>     | <b>313,773</b>     | <b>Total Major Object:</b>                         | <b>313,773</b>      | <b>313,773</b>      | <b>313,773</b>     |              |
|                    |                    |                    | <b>0500 - Capital Outlay</b>                       |                     |                     |                    |              |
| 8,394              | 1,461              | -                  | 0540 - Equipment                                   | -                   | -                   | -                  |              |
|                    |                    |                    | <b>0600 - Other Objects</b>                        |                     |                     |                    |              |
| 480                | 107                | -                  | 0640 - Dues and Fees                               | -                   | -                   | -                  |              |
| -                  | -                  | 20,000             | 0653 - Property Insurance Premium                  | 20,000              | 20,000              | 20,000             |              |
| <b>480</b>         | <b>107</b>         | <b>20,000</b>      | <b>Total Major Object:</b>                         | <b>20,000</b>       | <b>20,000</b>       | <b>20,000</b>      |              |
| <b>10,235,197</b>  | <b>11,868,730</b>  | <b>11,873,209</b>  | <b>Total Function:</b>                             | <b>12,658,631</b>   | <b>12,658,631</b>   | <b>12,658,631</b>  | <b>90.66</b> |
|                    |                    |                    | <b>2543 - Care and Upkeep of Grounds Ser</b>       |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                             |                     |                     |                    |              |
| 349,746            | 470,420            | 586,820            | 0112 - Classified                                  | 657,460             | 657,460             | 657,460            | 12.00        |
| 11,910             | 19,493             | -                  | 0122 - Sub - Classified                            | -                   | -                   | -                  |              |
| 24,065             | 24,447             | 50,000             | 0124 - Temp - Classified                           | 50,000              | 50,000              | 50,000             |              |
| 16,951             | 10,780             | 15,000             | 0132 - Overtime                                    | 15,000              | 15,000              | 15,000             |              |
| -                  | 500                | -                  | 0139 - Longevity Stipend                           | -                   | -                   | -                  |              |
| <b>402,671</b>     | <b>525,639</b>     | <b>651,820</b>     | <b>Total Major Object:</b>                         | <b>722,460</b>      | <b>722,460</b>      | <b>722,460</b>     | <b>12.00</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>             |                     |                     |                    |              |
| 47,464             | 45,108             | 66,210             | 0211 - PERS  | 79,487              | 79,487              | 79,487             |              |
| 37,631             | 55,136             | 64,610             | 0213 - PERS Bond                                   | 72,079              | 72,079              | 72,079             |              |
| 1,536              | -                  | -                  | 0214 - PERS Adjustments                            | -                   | -                   | -                  |              |
| 30,142             | 39,485             | 49,863             | 0220 - Social Security                             | 55,269              | 55,269              | 55,269             |              |
| -                  | -                  | 606                | 0232 - Unemployment Compensation                   | 672                 | 672                 | 672                |              |
| 118,095            | 159,919            | 221,081            | 0241 - Employee Insurance                          | 257,019             | 257,019             | 257,019            |              |
| -                  | 300                | -                  | 0242 - Tax Sheltered Annuity                       | -                   | -                   | -                  |              |
| <b>234,869</b>     | <b>299,947</b>     | <b>402,370</b>     | <b>Total Major Object:</b>                         | <b>464,526</b>      | <b>464,526</b>      | <b>464,526</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>                   |                     |                     |                    |              |
| 552,769            | 565,229            | 427,023            | 0322 - Repairs and Maintenance                     | 427,023             | 427,023             | 427,023            |              |
| 874                | 65                 | -                  | 0340 - Travel                                      | -                   | -                   | -                  |              |
| 862                | 685                | -                  | 0354 - Advertising                                 | -                   | -                   | -                  |              |
| -                  | 3,120              | -                  | 0383 - Architect/Engineer Services                 | -                   | -                   | -                  |              |
| -                  | 185                | -                  | 0390 - Other Contracted Services                   | -                   | -                   | -                  |              |
| <b>554,505</b>     | <b>569,283</b>     | <b>427,023</b>     | <b>Total Major Object:</b>                         | <b>427,023</b>      | <b>427,023</b>      | <b>427,023</b>     |              |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 41,825             | 54,495             | 18,377             | 0410 - Consumable Supplies             | 18,377              | 18,377              | 18,377             |              |
| 2,061              | 30,114             | 10,000             | 0460 - Non Consumable Supplies         | 10,000              | 10,000              | 10,000             |              |
| -                  | 1,546              | -                  | 0480 - Computer Hardware               | -                   | -                   | -                  |              |
| <b>43,887</b>      | <b>86,156</b>      | <b>28,377</b>      | <b>Total Major Object:</b>             | <b>28,377</b>       | <b>28,377</b>       | <b>28,377</b>      |              |
|                    |                    |                    | <b>0500 - Capital Outlay</b>           |                     |                     |                    |              |
| 12,749             | 86,822             | 30,000             | 0540 - Equipment                       | 30,000              | 30,000              | 30,000             |              |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |              |
| 720                | -                  | -                  | 0640 - Dues and Fees                   | -                   | -                   | -                  |              |
| 245                | 50                 | -                  | 0670 - Taxes and Licenses              | -                   | -                   | -                  |              |
| <b>965</b>         | <b>50</b>          | <b>-</b>           | <b>Total Major Object:</b>             | <b>-</b>            | <b>-</b>            | <b>-</b>           |              |
| <b>1,249,646</b>   | <b>1,567,897</b>   | <b>1,539,590</b>   | <b>Total Function:</b>                 | <b>1,672,386</b>    | <b>1,672,386</b>    | <b>1,672,386</b>   | <b>12.00</b> |
|                    |                    |                    | <b>2544 - Maintenance</b>              |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |              |
| 919,138            | 1,058,885          | 1,147,045          | 0112 - Classified                      | 1,349,931           | 1,349,931           | 1,349,931          | 17.00        |
| 97,541             | 111,818            | 115,173            | 0113 - Administrators                  | 177,311             | 177,311             | 177,311            | 1.50         |
| 7,205              | 6,949              | 1,000              | 0124 - Temp - Classified               | 1,000               | 1,000               | 1,000              |              |
| 14,705             | 19,884             | 7,500              | 0132 - Overtime                        | 7,500               | 7,500               | 7,500              |              |
| 1,200              | 1,200              | 1,200              | 0134 - Cell Phone                      | 1,700               | 1,700               | 1,700              |              |
| 1,200              | 1,200              | 1,200              | 0135 - Mileage                         | 1,700               | 1,700               | 1,700              |              |
| -                  | 1,700              | -                  | 0139 - Longevity Stipend               | -                   | -                   | -                  |              |
| <b>1,040,989</b>   | <b>1,201,636</b>   | <b>1,273,118</b>   | <b>Total Major Object:</b>             | <b>1,539,142</b>    | <b>1,539,142</b>    | <b>1,539,142</b>   | <b>18.50</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |              |
| 118,718            | 101,659            | 120,802            | 0211 - PERS                            | 166,914             | 166,914             | 166,914            |              |
| 5,924              | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |              |
| 111,030            | 132,114            | 126,194            | 0213 - PERS Bond                       | 153,559             | 153,559             | 153,559            |              |
| 2,670              | -                  | -                  | 0214 - PERS Adjustments                | -                   | -                   | -                  |              |
| 78,431             | 90,342             | 97,393             | 0220 - Social Security                 | 117,744             | 117,744             | 117,744            |              |
| -                  | -                  | 1,181              | 0232 - Unemployment Compensation       | 1,431               | 1,431               | 1,431              |              |
| 225,207            | 257,437            | 331,022            | 0241 - Employee Insurance              | 408,398             | 408,398             | 408,398            |              |
| <b>541,981</b>     | <b>581,552</b>     | <b>676,592</b>     | <b>Total Major Object:</b>             | <b>848,046</b>      | <b>848,046</b>      | <b>848,046</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| -                  | -                  | 15,000             | 0321 - Cleaning Services               | 15,000              | 15,000              | 15,000             |              |
| 1,361,072          | 950,426            | 1,075,379          | 0322 - Repairs and Maintenance         | 1,075,379           | 1,075,379           | 1,075,379          |              |
| 1,906              | 3,665              | 6,500              | 0324 - Rentals                         | 6,500               | 6,500               | 6,500              |              |
| -                  | -                  | 40,000             | 0327 - Water and Sewage                | 56,000              | 56,000              | 56,000             |              |
| -                  | 293                | 100                | 0340 - Travel                          | 100                 | 100                 | 100                |              |
| 17,353             | 20,804             | 20,000             | 0351 - Telephone                       | 20,000              | 20,000              | 20,000             |              |
| 766                | 719                | -                  | 0354 - Advertising                     | -                   | -                   | -                  |              |
| 1,771              | -                  | 5,000              | 0383 - Architect/Engineer Services     | 5,000               | 5,000               | 5,000              |              |
| 320                | 91                 | 31,000             | 0390 - Other Contracted Services       | 31,000              | 31,000              | 31,000             |              |
| <b>1,383,188</b>   | <b>975,998</b>     | <b>1,192,979</b>   | <b>Total Major Object:</b>             | <b>1,208,979</b>    | <b>1,208,979</b>    | <b>1,208,979</b>   |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 408,027            | 397,252            | 445,162            | 0410 - Consumable Supplies             | 445,162             | 445,162             | 445,162            |              |
| 38,444             | 71,595             | 50,000             | 0413 - Fuel                            | 50,000              | 50,000              | 50,000             |              |
| 26,863             | 35,486             | 15,384             | 0460 - Non Consumable Supplies         | 15,384              | 15,384              | 15,384             |              |
| 237                | -                  | -                  | 0470 - Computer Software               | -                   | -                   | -                  |              |
| 3,229              | -                  | -                  | 0480 - Computer Hardware               | -                   | -                   | -                  |              |
| <b>476,800</b>     | <b>504,333</b>     | <b>510,546</b>     | <b>Total Major Object:</b>             | <b>510,546</b>      | <b>510,546</b>      | <b>510,546</b>     |              |
|                    |                    |                    | <b>0500 - Capital Outlay</b>           |                     |                     |                    |              |
| 94,356             | 59,411             | 25,000             | 0540 - Equipment                       | 25,000              | 25,000              | 25,000             |              |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |              |
| 2,798              | 598                | 1,000              | 0640 - Dues and Fees                   | 1,000               | 1,000               | 1,000              |              |
| 484,221            | 589,520            | 557,224            | 0653 - Property Insurance Premium      | 557,224             | 557,224             | 557,224            |              |
| 48,684             | 7,996              | 67,633             | 0670 - Taxes and Licenses              | 67,633              | 67,633              | 67,633             |              |
| <b>535,702</b>     | <b>598,114</b>     | <b>625,857</b>     | <b>Total Major Object:</b>             | <b>625,857</b>      | <b>625,857</b>      | <b>625,857</b>     |              |
| <b>4,073,016</b>   | <b>3,921,042</b>   | <b>4,304,092</b>   | <b>Total Function:</b>                 | <b>4,757,570</b>    | <b>4,757,570</b>    | <b>4,757,570</b>   | <b>18.50</b> |
|                    |                    |                    | <b>2546 - Security Services</b>        |                     |                     |                    |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| -                  | 1,260              | -                  | 0359 - Other Communication Services    | -                   | -                   | -                  |              |
| 36,287             | 37,752             | 31,736             | 0390 - Other Contracted Services       | 31,736              | 31,736              | 31,736             |              |
| <b>36,287</b>      | <b>39,012</b>      | <b>31,736</b>      | <b>Total Major Object:</b>             | <b>31,736</b>       | <b>31,736</b>       | <b>31,736</b>      |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| -                  | 1,109              | -                  | 0410 - Consumable Supplies             | -                   | -                   | -                  |              |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |              |
| 6,158              | 6,194              | 56                 | 0670 - Taxes and Licenses              | 56                  | 56                  | 56                 |              |
| <b>42,445</b>      | <b>46,315</b>      | <b>31,792</b>      | <b>Total Function:</b>                 | <b>31,792</b>       | <b>31,792</b>       | <b>31,792</b>      |              |
|                    |                    |                    | <b>2549 - Other Plant Services</b>     |                     |                     |                    |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |              |
| 12,788             | 17,518             | 25,000             | 0322 - Repairs and Maintenance         | 25,000              | 25,000              | 25,000             |              |
| 7,994              | 3,997              | -                  | 0324 - Rentals                         | -                   | -                   | -                  |              |
| <b>20,781</b>      | <b>21,515</b>      | <b>25,000</b>      | <b>Total Major Object:</b>             | <b>25,000</b>       | <b>25,000</b>       | <b>25,000</b>      |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |              |
| 7,831              | 24,604             | 17,969             | 0410 - Consumable Supplies             | 17,969              | 17,969              | 17,969             |              |
| -                  | 250                | -                  | 0413 - Fuel                            | -                   | -                   | -                  |              |
| 13,972             | 8,346              | 12,200             | 0460 - Non Consumable Supplies         | 12,200              | 12,200              | 12,200             |              |
| <b>21,803</b>      | <b>33,200</b>      | <b>30,169</b>      | <b>Total Major Object:</b>             | <b>30,169</b>       | <b>30,169</b>       | <b>30,169</b>      |              |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                     | \$                  | \$                  | \$                 | FTE          |
| -                  | 1,073              | -                  | <b>0600 - Other Objects</b>               |                     |                     |                    |              |
| <b>42,585</b>      | <b>55,788</b>      | <b>55,169</b>      | <b>0670 - Taxes and Licenses</b>          | -                   | -                   | -                  |              |
|                    |                    |                    | <b>Total Function:</b>                    | <b>55,169</b>       | <b>55,169</b>       | <b>55,169</b>      |              |
|                    |                    |                    | <b>2551 - Student Transport Direction</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                    |                     |                     |                    |              |
| 227,204            | 241,358            | 235,112            | 0112 - Classified                         | 278,507             | 278,507             | 278,507            | 4.00         |
| 301,802            | 324,908            | 339,394            | 0113 - Administrators                     | 359,757             | 359,757             | 359,757            | 3.00         |
| -                  | 779                | -                  | 0123 - Temp - Licensed                    | -                   | -                   | -                  |              |
| 1,065              | 4,264              | -                  | 0124 - Temp - Classified                  | -                   | -                   | -                  |              |
| 3,267              | 28,901             | 30,000             | 0132 - Overtime                           | 30,000              | 30,000              | 30,000             |              |
| 3,600              | 3,600              | 3,600              | 0134 - Cell Phone                         | 3,600               | 3,600               | 3,600              |              |
| 3,600              | 3,600              | 3,600              | 0135 - Mileage                            | 3,600               | 3,600               | 3,600              |              |
| -                  | 400                | -                  | 0139 - Longevity Stipend                  | -                   | -                   | -                  |              |
| <b>540,538</b>     | <b>607,809</b>     | <b>611,706</b>     | <b>Total Major Object:</b>                | <b>675,464</b>      | <b>675,464</b>      | <b>675,464</b>     | <b>7.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>    |                     |                     |                    |              |
| 75,356             | 65,103             | 65,209             | 0211 - PERS                               | 78,386              | 78,386              | 78,386             |              |
| 18,324             | -                  | -                  | 0212 - PERS Pickup                        | -                   | -                   | -                  |              |
| 58,840             | 78,547             | 60,634             | 0213 - PERS Bond                          | 67,391              | 67,391              | 67,391             |              |
| 4,501              | -                  | -                  | 0214 - PERS Adjustments                   | -                   | -                   | -                  |              |
| 39,552             | 44,537             | 46,796             | 0220 - Social Security                    | 51,675              | 51,675              | 51,675             |              |
| -                  | -                  | 568                | 0232 - Unemployment Compensation          | 627                 | 627                 | 627                |              |
| 126,314            | 139,300            | 140,627            | 0241 - Employee Insurance                 | 160,624             | 160,624             | 160,624            |              |
| -                  | 950                | -                  | 0242 - Tax Sheltered Annuity              | -                   | -                   | -                  |              |
| <b>322,888</b>     | <b>328,438</b>     | <b>313,834</b>     | <b>Total Major Object:</b>                | <b>358,703</b>      | <b>358,703</b>      | <b>358,703</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>          |                     |                     |                    |              |
| 3,663              | 998                | 5,000              | 0310 - Instruct Professional SVC          | 5,000               | 5,000               | 5,000              |              |
| 48                 | -                  | -                  | 0322 - Repairs and Maintenance            | -                   | -                   | -                  |              |
| -                  | 5,202              | 3,000              | 0340 - Travel                             | 3,000               | 3,000               | 3,000              |              |
| -                  | -                  | 2,500              | 0351 - Telephone                          | 2,500               | 2,500               | 2,500              |              |
| 1,053              | 1,350              | 4,000              | 0390 - Other Contracted Services          | 4,000               | 4,000               | 4,000              |              |
| <b>4,764</b>       | <b>7,550</b>       | <b>14,500</b>      | <b>Total Major Object:</b>                | <b>14,500</b>       | <b>14,500</b>       | <b>14,500</b>      |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>      |                     |                     |                    |              |
| 1,158              | 4,074              | 500                | 0410 - Consumable Supplies                | 500                 | 500                 | 500                |              |
| -                  | 14                 | -                  | 0440 - Periodicals                        | -                   | -                   | -                  |              |
| 25,364             | 29,044             | 2,500              | 0470 - Computer Software                  | 2,500               | 2,500               | 2,500              |              |
| 9,258              | 4,737              | 5,000              | 0480 - Computer Hardware                  | 5,000               | 5,000               | 5,000              |              |
| <b>35,780</b>      | <b>37,869</b>      | <b>8,000</b>       | <b>Total Major Object:</b>                | <b>8,000</b>        | <b>8,000</b>        | <b>8,000</b>       |              |
| <b>903,970</b>     | <b>981,666</b>     | <b>948,040</b>     | <b>Total Function:</b>                    | <b>1,056,667</b>    | <b>1,056,667</b>    | <b>1,056,667</b>   | <b>7.00</b>  |
|                    |                    |                    | <b>2552 - Vehicle Operation Services</b>  |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                    |                     |                     |                    |              |
| -                  | 91,814             | 94,568             | 0111 - Licensed                           | 102,063             | 102,063             | 102,063            | 1.00         |
| 2,726,010          | 3,003,975          | 3,744,038          | 0112 - Classified                         | 3,727,199           | 3,727,199           | 3,727,199          | 90.02        |
| 25,905             | 119,894            | 135,000            | 0122 - Sub - Classified                   | 135,000             | 135,000             | 135,000            |              |
| 428                | 138                | -                  | 0123 - Temp - Licensed                    | -                   | -                   | -                  |              |
| 131,980            | 180,734            | 100,000            | 0124 - Temp - Classified                  | 100,000             | 100,000             | 100,000            |              |
| 2,175              | 105,521            | 35,000             | 0132 - Overtime                           | 35,000              | 35,000              | 35,000             |              |
| -                  | 14,700             | -                  | 0139 - Longevity Stipend                  | -                   | -                   | -                  |              |
| <b>2,886,498</b>   | <b>3,516,776</b>   | <b>4,108,606</b>   | <b>Total Major Object:</b>                | <b>4,099,262</b>    | <b>4,099,262</b>    | <b>4,099,262</b>   | <b>91.02</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>    |                     |                     |                    |              |
| 344,287            | 327,201            | 386,243            | 0211 - PERS                               | 436,263             | 436,263             | 436,263            |              |
| 26                 | -                  | -                  | 0212 - PERS Pickup                        | -                   | -                   | -                  |              |
| 325,663            | 406,669            | 407,254            | 0213 - PERS Bond                          | 408,981             | 408,981             | 408,981            |              |
| 19,074             | -                  | -                  | 0214 - PERS Adjustments                   | -                   | -                   | -                  |              |
| 213,079            | 258,782            | 314,314            | 0220 - Social Security                    | 313,600             | 313,600             | 313,600            |              |
| -                  | -                  | 3,824              | 0232 - Unemployment Compensation          | 3,810               | 3,810               | 3,810              |              |
| 1,553,132          | 1,598,134          | 1,947,974          | 0241 - Employee Insurance                 | 1,929,139           | 1,929,139           | 1,929,139          |              |
| -                  | 6,596              | -                  | 0242 - Tax Sheltered Annuity              | -                   | -                   | -                  |              |
| <b>2,455,260</b>   | <b>2,597,381</b>   | <b>3,059,609</b>   | <b>Total Major Object:</b>                | <b>3,091,793</b>    | <b>3,091,793</b>    | <b>3,091,793</b>   |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>          |                     |                     |                    |              |
| 15,453             | 51,848             | 25,000             | 0310 - Instruct Professional SVC          | 25,000              | 25,000              | 25,000             |              |
| 27,352             | 54,844             | 70,000             | 0322 - Repairs and Maintenance            | 70,000              | 70,000              | 70,000             |              |
| -                  | -                  | 10,000             | 0324 - Rentals                            | 10,000              | 10,000              | 10,000             |              |
| 16,125             | 14,215             | 20,800             | 0325 - Electricity                        | 21,632              | 21,632              | 21,632             |              |
| 5,461              | 6,756              | 7,140              | 0326 - Fuel                               | 7,426               | 7,426               | 7,426              |              |
| 19,994             | 23,006             | 4,160              | 0327 - Water and Sewage                   | 4,326               | 4,326               | 4,326              |              |
| 9,792              | 9,236              | 7,280              | 0328 - Garbage                            | 7,571               | 7,571               | 7,571              |              |
| 5,392              | 75,193             | 250,600            | 0330 - Student Transportation SVC         | 250,600             | 250,600             | 250,600            |              |
| 1,093              | 17,428             | 10,000             | 0340 - Travel                             | 10,000              | 10,000              | 10,000             |              |
| 68,166             | 41,588             | 35,000             | 0351 - Telephone                          | 35,000              | 35,000              | 35,000             |              |
| 430                | 835                | -                  | 0354 - Advertising                        | -                   | -                   | -                  |              |
| -                  | -                  | 5,000              | 0355 - Printing and Binding               | 5,000               | 5,000               | 5,000              |              |
| 7,767              | 10,662             | 10,000             | 0390 - Other Contracted Services          | 10,000              | 10,000              | 10,000             |              |
| <b>177,025</b>     | <b>305,611</b>     | <b>454,980</b>     | <b>Total Major Object:</b>                | <b>456,555</b>      | <b>456,555</b>      | <b>456,555</b>     |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>      |                     |                     |                    |              |
| 122,795            | 259,307            | 325,000            | 0410 - Consumable Supplies                | 325,000             | 325,000             | 325,000            |              |
| 193,527            | 916,393            | 1,000,000          | 0413 - Fuel                               | 1,000,000           | 1,000,000           | 1,000,000          |              |
| 13,607             | 95,756             | 120,000            | 0416 - Tires and Batteries                | 120,000             | 120,000             | 120,000            |              |
| 6,183              | 13,073             | 30,000             | 0460 - Non Consumable Supplies            | 30,000              | 30,000              | 30,000             |              |
| -                  | -                  | 53,000             | 0470 - Computer Software                  | 53,000              | 53,000              | 53,000             |              |
| <b>336,112</b>     | <b>1,284,529</b>   | <b>1,528,000</b>   | <b>Total Major Object:</b>                | <b>1,528,000</b>    | <b>1,528,000</b>    | <b>1,528,000</b>   |              |

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                        | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>0600 - Other Objects</b>                  |                     |                     |                    |              |
| 12,385             | 12,292             | 20,000             | 0640 - Dues and Fees                         | 20,000              | 20,000              | 20,000             |              |
| 673,701            | 821,120            | 738,056            | 0651 - Liability Insurance                   | 1,038,056           | 1,038,056           | 1,038,056          |              |
| <b>686,086</b>     | <b>833,412</b>     | <b>758,056</b>     | Total Major Object:                          | <b>1,058,056</b>    | <b>1,058,056</b>    | <b>1,058,056</b>   |              |
| <b>6,540,982</b>   | <b>8,537,709</b>   | <b>9,909,251</b>   | Total Function:                              | <b>10,233,666</b>   | <b>10,233,666</b>   | <b>10,233,666</b>  | <b>91.02</b> |
|                    |                    |                    | <b>2553 - Transportation Scheduling</b>      |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                       |                     |                     |                    |              |
| 668,489            | 751,256            | 845,989            | 0112 - Classified                            | 931,222             | 931,222             | 931,222            | 14.75        |
| -                  | -                  | 1,000              | 0122 - Sub - Classified                      | 1,000               | 1,000               | 1,000              |              |
| 16,061             | 35,852             | -                  | 0124 - Temp - Classified                     | -                   | -                   | -                  |              |
| 8,452              | 80,694             | 60,000             | 0132 - Overtime                              | 60,000              | 60,000              | 60,000             |              |
| <b>693,002</b>     | <b>867,802</b>     | <b>906,989</b>     | Total Major Object:                          | <b>992,222</b>      | <b>992,222</b>      | <b>992,222</b>     | <b>14.75</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>       |                     |                     |                    |              |
| 94,024             | 92,173             | 96,403             | 0211 - PERS                                  | 104,107             | 104,107             | 104,107            |              |
| 3,991              | -                  | -                  | 0212 - PERS Pickup                           | -                   | -                   | -                  |              |
| 75,822             | 112,861            | 89,903             | 0213 - PERS Bond                             | 98,993              | 98,993              | 98,993             |              |
| 5,053              | -                  | -                  | 0214 - PERS Adjustments                      | -                   | -                   | -                  |              |
| 51,308             | 64,907             | 69,385             | 0220 - Social Security                       | 75,907              | 75,907              | 75,907             |              |
| -                  | -                  | 843                | 0232 - Unemployment Compensation             | 920                 | 920                 | 920                |              |
| 216,020            | 242,578            | 278,422            | 0241 - Employee Insurance                    | 318,090             | 318,090             | 318,090            |              |
| 600                | 3,242              | -                  | 0242 - Tax Sheltered Annuity                 | -                   | -                   | -                  |              |
| <b>446,818</b>     | <b>515,761</b>     | <b>534,956</b>     | Total Major Object:                          | <b>598,017</b>      | <b>598,017</b>      | <b>598,017</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>             |                     |                     |                    |              |
| 29                 | 374                | -                  | 0354 - Advertising                           | -                   | -                   | -                  |              |
| <b>1,139,848</b>   | <b>1,383,937</b>   | <b>1,441,945</b>   | Total Function:                              | <b>1,590,239</b>    | <b>1,590,239</b>    | <b>1,590,239</b>   | <b>14.75</b> |
|                    |                    |                    | <b>2558 - Transportation Special Educate</b> |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                       |                     |                     |                    |              |
| 425,227            | 1,073,871          | 1,307,838          | 0112 - Classified                            | 1,625,555           | 1,625,555           | 1,625,555          | 42.52        |
| -                  | -                  | 16,000             | 0122 - Sub - Classified                      | 16,000              | 16,000              | 16,000             |              |
| 2,000              | 54,681             | 103,200            | 0124 - Temp - Classified                     | 103,200             | 103,200             | 103,200            |              |
| -                  | 12,839             | 35,000             | 0132 - Overtime                              | 35,000              | 35,000              | 35,000             |              |
| <b>427,227</b>     | <b>1,141,391</b>   | <b>1,462,038</b>   | Total Major Object:                          | <b>1,779,755</b>    | <b>1,779,755</b>    | <b>1,779,755</b>   | <b>42.52</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>       |                     |                     |                    |              |
| 43,408             | 115,905            | 145,619            | 0211 - PERS                                  | 193,210             | 193,210             | 193,210            |              |
| 37,221             | 128,816            | 144,920            | 0213 - PERS Bond                             | 177,565             | 177,565             | 177,565            |              |
| 2,864              | -                  | -                  | 0214 - PERS Adjustments                      | -                   | -                   | -                  |              |
| 31,579             | 83,918             | 111,846            | 0220 - Social Security                       | 136,155             | 136,155             | 136,155            |              |
| -                  | -                  | 1,361              | 0232 - Unemployment Compensation             | 1,657               | 1,657               | 1,657              |              |
| 190,120            | 453,427            | 716,363            | 0241 - Employee Insurance                    | 898,192             | 898,192             | 898,192            |              |
| -                  | 4,250              | -                  | 0242 - Tax Sheltered Annuity                 | -                   | -                   | -                  |              |
| <b>305,192</b>     | <b>786,315</b>     | <b>1,120,109</b>   | Total Major Object:                          | <b>1,406,779</b>    | <b>1,406,779</b>    | <b>1,406,779</b>   |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>             |                     |                     |                    |              |
| 206,150            | 958,644            | 200,000            | 0330 - Student Transportation SVC            | 200,000             | 200,000             | 200,000            |              |
| 549                | 59                 | -                  | 0354 - Advertising                           | -                   | -                   | -                  |              |
| <b>206,699</b>     | <b>958,703</b>     | <b>200,000</b>     | Total Major Object:                          | <b>200,000</b>      | <b>200,000</b>      | <b>200,000</b>     |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>         |                     |                     |                    |              |
| 638                | 2,808              | 2,700              | 0410 - Consumable Supplies                   | 2,700               | 2,700               | 2,700              |              |
| <b>939,755</b>     | <b>2,889,217</b>   | <b>2,784,847</b>   | Total Function:                              | <b>3,389,234</b>    | <b>3,389,234</b>    | <b>3,389,234</b>   | <b>42.52</b> |
|                    |                    |                    | <b>2559 - Other Student Transportation</b>   |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                       |                     |                     |                    |              |
| 450,298            | 503,983            | 536,257            | 0112 - Classified                            | 556,905             | 556,905             | 556,905            | 7.00         |
| 2,118              | 2,439              | -                  | 0124 - Temp - Classified                     | -                   | -                   | -                  |              |
| 6,663              | 1,897              | 12,000             | 0132 - Overtime                              | 12,000              | 12,000              | 12,000             |              |
| <b>459,078</b>     | <b>508,320</b>     | <b>548,257</b>     | Total Major Object:                          | <b>568,905</b>      | <b>568,905</b>      | <b>568,905</b>     | <b>7.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>       |                     |                     |                    |              |
| 51,876             | 49,663             | 53,640             | 0211 - PERS                                  | 60,863              | 60,863              | 60,863             |              |
| 51,013             | 66,081             | 54,344             | 0213 - PERS Bond                             | 56,759              | 56,759              | 56,759             |              |
| 3,805              | -                  | -                  | 0214 - PERS Adjustments                      | -                   | -                   | -                  |              |
| 34,508             | 38,020             | 41,942             | 0220 - Social Security                       | 43,523              | 43,523              | 43,523             |              |
| -                  | -                  | 511                | 0232 - Unemployment Compensation             | 528                 | 528                 | 528                |              |
| 127,571            | 144,469            | 143,683            | 0241 - Employee Insurance                    | 152,985             | 152,985             | 152,985            |              |
| -                  | 1,375              | -                  | 0242 - Tax Sheltered Annuity                 | -                   | -                   | -                  |              |
| <b>268,773</b>     | <b>299,609</b>     | <b>294,120</b>     | Total Major Object:                          | <b>314,658</b>      | <b>314,658</b>      | <b>314,658</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>             |                     |                     |                    |              |
| 5                  | -                  | -                  | 0354 - Advertising                           | -                   | -                   | -                  |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>         |                     |                     |                    |              |
| 6,429              | 15,149             | 5,000              | 0410 - Consumable Supplies                   | 5,000               | 5,000               | 5,000              |              |
| 1,369              | 2,008              | 5,000              | 0460 - Non Consumable Supplies               | 5,000               | 5,000               | 5,000              |              |
| <b>7,798</b>       | <b>17,157</b>      | <b>10,000</b>      | Total Major Object:                          | <b>10,000</b>       | <b>10,000</b>       | <b>10,000</b>      |              |
|                    |                    |                    | <b>0600 - Other Objects</b>                  |                     |                     |                    |              |
| 100                | -                  | -                  | 0640 - Dues and Fees                         | -                   | -                   | -                  |              |
| <b>735,754</b>     | <b>825,085</b>     | <b>852,377</b>     | Total Function:                              | <b>893,563</b>      | <b>893,563</b>      | <b>893,563</b>     | <b>7.00</b>  |

Continued on Next Page...

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |             |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-------------|
| \$                 | \$                 | \$                 | Major Object - Object                       | \$                  | \$                  | \$                 | FTE         |
|                    |                    |                    | <b>2570 - Internal Services</b>             |                     |                     |                    |             |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |             |
| 368,267            | 351,036            | 473,860            | 0112 - Classified                           | 501,447             | 501,447             | 501,447            | 6.68        |
| 4,128              | 2,443              | 9,000              | 0122 - Sub - Classified                     | -                   | -                   | -                  |             |
| 60                 | 598                | -                  | 0124 - Temp - Classified                    | -                   | -                   | -                  |             |
| -                  | 476                | -                  | 0132 - Overtime                             | -                   | -                   | -                  |             |
| -                  | 2,203              | -                  | 0139 - Longevity Stipend                    | -                   | -                   | -                  |             |
| <b>372,455</b>     | <b>356,757</b>     | <b>482,860</b>     | <b>Total Major Object:</b>                  | <b>501,447</b>      | <b>501,447</b>      | <b>501,447</b>     | <b>6.68</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |             |
| 51,271             | 40,123             | 52,758             | 0211 - PERS                                 | 58,828              | 58,828              | 58,828             |             |
| 41,436             | 46,378             | 47,862             | 0213 - PERS Bond                            | 50,029              | 50,029              | 50,029             |             |
| 1,612              | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |             |
| 27,793             | 26,616             | 36,940             | 0220 - Social Security                      | 38,360              | 38,360              | 38,360             |             |
| -                  | -                  | 448                | 0232 - Unemployment Compensation            | 464                 | 464                 | 464                |             |
| 103,141            | 105,336            | 136,420            | 0241 - Employee Insurance                   | 145,463             | 145,463             | 145,463            |             |
| -                  | 766                | -                  | 0242 - Tax Sheltered Annuity                | -                   | -                   | -                  |             |
| <b>225,253</b>     | <b>219,219</b>     | <b>274,428</b>     | <b>Total Major Object:</b>                  | <b>293,144</b>      | <b>293,144</b>      | <b>293,144</b>     |             |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |             |
| -                  | -                  | 1,000              | 0322 - Repairs and Maintenance              | 1,000               | 1,000               | 1,000              |             |
| 540,498            | 479,715            | 662,699            | 0324 - Rentals                              | 689,699             | 689,699             | 689,699            |             |
| -                  | -                  | 500                | 0340 - Travel                               | 500                 | 500                 | 500                |             |
| 1,752              | 1,135              | 1,500              | 0351 - Telephone                            | 1,500               | 1,500               | 1,500              |             |
| 77,266             | 56,599             | 141,079            | 0353 - Postage                              | 141,079             | 141,079             | 141,079            |             |
| 1,105              | 1,150              | 45,000             | 0355 - Printing and Binding                 | 25,000              | 25,000              | 25,000             |             |
| <b>620,620</b>     | <b>538,599</b>     | <b>851,778</b>     | <b>Total Major Object:</b>                  | <b>858,778</b>      | <b>858,778</b>      | <b>858,778</b>     |             |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |             |
| 2,005              | 923                | 3,500              | 0410 - Consumable Supplies                  | 3,500               | 3,500               | 3,500              |             |
| 1,621              | -                  | 2,500              | 0460 - Non Consumable Supplies              | 2,500               | 2,500               | 2,500              |             |
| 59                 | -                  | 20,000             | 0470 - Computer Software                    | 20,000              | 20,000              | 20,000             |             |
| 1,576              | -                  | -                  | 0480 - Computer Hardware                    | -                   | -                   | -                  |             |
| <b>5,261</b>       | <b>923</b>         | <b>26,000</b>      | <b>Total Major Object:</b>                  | <b>26,000</b>       | <b>26,000</b>       | <b>26,000</b>      |             |
| <b>1,223,590</b>   | <b>1,115,498</b>   | <b>1,635,066</b>   | <b>Total Function:</b>                      | <b>1,679,369</b>    | <b>1,679,369</b>    | <b>1,679,369</b>   | <b>6.68</b> |
|                    |                    |                    | <b>2573 - Warehouse and Distribution</b>    |                     |                     |                    |             |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |             |
| -                  | 4,745              | -                  | 0460 - Non Consumable Supplies              | -                   | -                   | -                  |             |
| -                  | <b>4,745</b>       | -                  | <b>Total Function:</b>                      | -                   | -                   | -                  |             |
|                    |                    |                    | <b>2631 - Information Service Direction</b> |                     |                     |                    |             |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |             |
| 240,996            | 211,413            | 240,812            | 0112 - Classified                           | 340,021             | 340,021             | 340,021            | 5.00        |
| -                  | 277,451            | 307,467            | 0113 - Administrators                       | 289,056             | 289,056             | 289,056            | 2.00        |
| 789                | 996                | 3,000              | 0124 - Temp - Classified                    | -                   | -                   | -                  |             |
| 1,414              | 1,728              | 3,000              | 0132 - Overtime                             | -                   | -                   | -                  |             |
| -                  | 2,200              | 2,200              | 0134 - Cell Phone                           | 2,400               | 2,400               | 2,400              |             |
| -                  | 2,200              | 2,200              | 0135 - Mileage                              | 2,400               | 2,400               | 2,400              |             |
| -                  | 3,000              | -                  | 0141 - Doctorate Stipend                    | -                   | -                   | -                  |             |
| <b>243,199</b>     | <b>498,988</b>     | <b>558,679</b>     | <b>Total Major Object:</b>                  | <b>633,877</b>      | <b>633,877</b>      | <b>633,877</b>     | <b>7.00</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |             |
| 27,486             | 47,224             | 53,566             | 0211 - PERS                                 | 67,621              | 67,621              | 67,621             |             |
| 26,758             | 56,453             | 55,377             | 0213 - PERS Bond                            | 63,242              | 63,242              | 63,242             |             |
| 1,474              | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |             |
| 17,982             | 36,315             | 42,739             | 0220 - Social Security                      | 48,492              | 48,492              | 48,492             |             |
| -                  | -                  | 520                | 0232 - Unemployment Compensation            | 589                 | 589                 | 589                |             |
| 89,000             | 107,264            | 117,900            | 0241 - Employee Insurance                   | 158,394             | 158,394             | 158,394            |             |
| <b>162,700</b>     | <b>247,256</b>     | <b>270,102</b>     | <b>Total Major Object:</b>                  | <b>338,338</b>      | <b>338,338</b>      | <b>338,338</b>     |             |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |             |
| 87                 | 7,833              | 9,500              | 0340 - Travel                               | 12,400              | 12,400              | 12,400             |             |
| 25,240             | -                  | 20,000             | 0353 - Postage                              | 20,000              | 20,000              | 20,000             |             |
| 9,170              | 156                | 30,000             | 0355 - Printing and Binding                 | 30,000              | 30,000              | 30,000             |             |
| 20,090             | 14,272             | 59,500             | 0390 - Other Contracted Services            | -                   | -                   | -                  |             |
| <b>54,587</b>      | <b>22,260</b>      | <b>119,000</b>     | <b>Total Major Object:</b>                  | <b>62,400</b>       | <b>62,400</b>       | <b>62,400</b>      |             |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |             |
| 212                | 7,543              | 6,478              | 0410 - Consumable Supplies                  | 20,200              | 20,200              | 20,200             |             |
| 179                | 196                | 500                | 0440 - Periodicals                          | 1,178               | 1,178               | 1,178              |             |
| -                  | 3,110              | 4,000              | 0460 - Non Consumable Supplies              | 3,700               | 3,700               | 3,700              |             |
| 96                 | 197                | 1,500              | 0470 - Computer Software                    | 5,500               | 5,500               | 5,500              |             |
| 4,071              | 2,982              | 2,000              | 0480 - Computer Hardware                    | 7,300               | 7,300               | 7,300              |             |
| <b>4,558</b>       | <b>14,029</b>      | <b>14,478</b>      | <b>Total Major Object:</b>                  | <b>37,878</b>       | <b>37,878</b>       | <b>37,878</b>      |             |
|                    |                    |                    | <b>0600 - Other Objects</b>                 |                     |                     |                    |             |
| 16,687             | 15,858             | 22,000             | 0640 - Dues and Fees                        | 15,000              | 15,000              | 15,000             |             |
| <b>481,732</b>     | <b>798,392</b>     | <b>984,259</b>     | <b>Total Function:</b>                      | <b>1,087,493</b>    | <b>1,087,493</b>    | <b>1,087,493</b>   | <b>7.00</b> |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                       | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>2633 - Public Information Service</b>    |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |              |
| 214,174            | 159,050            | 309,990            | 0112 - Classified                           | 123,944             | 123,944             | 123,944            | 3.00         |
| 1,996              | 293                | 2,500              | 0122 - Sub - Classified                     | 5,000               | 5,000               | 5,000              |              |
| 744                | 337                | 200                | 0123 - Temp - Licensed                      | 1,000               | 1,000               | 1,000              |              |
| 6,212              | 11,392             | 13,000             | 0124 - Temp - Classified                    | 10,500              | 10,500              | 10,500             |              |
| 3,211              | 3,187              | 3,000              | 0132 - Overtime                             | 3,500               | 3,500               | 3,500              |              |
| -                  | 300                | -                  | 0139 - Longevity Stipend                    | -                   | -                   | -                  |              |
| <b>226,336</b>     | <b>174,560</b>     | <b>328,690</b>     | <b>Total Major Object:</b>                  | <b>143,944</b>      | <b>143,944</b>      | <b>143,944</b>     | <b>3.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |              |
| 27,780             | 16,870             | 22,849             | 0211 - PERS                                 | 15,468              | 15,468              | 15,468             |              |
| 54                 | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |              |
| 25,162             | 20,414             | 32,580             | 0213 - PERS Bond                            | 14,361              | 14,361              | 14,361             |              |
| 1,512              | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |              |
| 16,846             | 12,866             | 25,146             | 0220 - Social Security                      | 11,013              | 11,013              | 11,013             |              |
| -                  | -                  | 305                | 0232 - Unemployment Compensation            | 134                 | 134                 | 134                |              |
| 87,062             | 69,331             | 139,522            | 0241 - Employee Insurance                   | 63,542              | 63,542              | 63,542             |              |
| <b>158,416</b>     | <b>119,482</b>     | <b>220,402</b>     | <b>Total Major Object:</b>                  | <b>104,518</b>      | <b>104,518</b>      | <b>104,518</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |              |
| 637                | 1,308              | 5,800              | 0340 - Travel                               | -                   | -                   | -                  |              |
| 795                | 4,910              | 12,000             | 0354 - Advertising                          | 22,000              | 22,000              | 22,000             |              |
| 80                 | -                  | -                  | 0355 - Printing and Binding                 | -                   | -                   | -                  |              |
| 80,597             | 114,708            | 75,000             | 0390 - Other Contracted Services            | 106,500             | 106,500             | 106,500            |              |
| <b>82,109</b>      | <b>120,925</b>     | <b>92,800</b>      | <b>Total Major Object:</b>                  | <b>128,500</b>      | <b>128,500</b>      | <b>128,500</b>     |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |              |
| 2,195              | 393                | 7,000              | 0410 - Consumable Supplies                  | 8,500               | 8,500               | 8,500              |              |
| 754                | 617                | 2,000              | 0460 - Non Consumable Supplies              | 2,000               | 2,000               | 2,000              |              |
| -                  | 48,194             | 40,300             | 0470 - Computer Software                    | 5,000               | 5,000               | 5,000              |              |
| 476                | 2,763              | -                  | 0480 - Computer Hardware                    | -                   | -                   | -                  |              |
| <b>3,425</b>       | <b>51,967</b>      | <b>49,300</b>      | <b>Total Major Object:</b>                  | <b>15,500</b>       | <b>15,500</b>       | <b>15,500</b>      |              |
|                    |                    |                    | <b>0600 - Other Objects</b>                 |                     |                     |                    |              |
| -                  | 40                 | -                  | 0640 - Dues and Fees                        | -                   | -                   | -                  |              |
| <b>470,286</b>     | <b>466,974</b>     | <b>691,192</b>     | <b>Total Function:</b>                      | <b>392,462</b>      | <b>392,462</b>      | <b>392,462</b>     | <b>3.00</b>  |
|                    |                    |                    | <b>2640 - Staff Service</b>                 |                     |                     |                    |              |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |              |
| 86,744             | 96,179             | 181,338            | 0111 - Licensed                             | 117,619             | 117,619             | 117,619            | 1.63         |
| 456,035            | 589,854            | 621,672            | 0112 - Classified                           | 728,456             | 728,456             | 728,456            | 9.00         |
| 395,371            | 446,542            | 469,189            | 0113 - Administrators                       | 494,938             | 494,938             | 494,938            | 3.00         |
| 11,329             | 14,945             | -                  | 0123 - Temp - Licensed                      | -                   | -                   | -                  |              |
| 4,593              | 30,192             | -                  | 0124 - Temp - Classified                    | -                   | -                   | -                  |              |
| 8,563              | 30,047             | 25,000             | 0132 - Overtime                             | 12,500              | 12,500              | 12,500             |              |
| 4,576              | 4,758              | 4,486              | 0133 - Extended Responsibility              | 4,486               | 4,486               | 4,486              |              |
| 3,960              | 4,800              | 4,800              | 0134 - Cell Phone                           | 7,200               | 7,200               | 7,200              |              |
| 3,600              | 3,600              | 3,600              | 0135 - Mileage                              | 5,400               | 5,400               | 5,400              |              |
| -                  | 2,082,415          | -                  | 0137 - Leave Buyback/Appreciation Stipend   | -                   | -                   | -                  |              |
| -                  | 400                | 100,000            | 0139 - Longevity Stipend                    | 100,000             | 100,000             | 100,000            |              |
| -                  | -                  | 55,000             | 0141 - Doctorate Stipend                    | 55,000              | 55,000              | 55,000             |              |
| -                  | -                  | 5,000              | 0142 - National Board Certification Stipend | 5,000               | 5,000               | 5,000              |              |
| <b>974,771</b>     | <b>3,303,732</b>   | <b>1,470,085</b>   | <b>Total Major Object:</b>                  | <b>1,530,599</b>    | <b>1,530,599</b>    | <b>1,530,599</b>   | <b>13.63</b> |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |              |
| 135,393            | 340,572            | 136,706            | 0211 - PERS                                 | 141,350             | 141,350             | 141,350            |              |
| 49,300             | 42                 | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |              |
| 106,679            | 403,215            | 129,858            | 0213 - PERS Bond                            | 136,744             | 136,744             | 136,744            |              |
| 7,808              | -                  | -                  | 0214 - PERS Adjustments                     | -                   | -                   | -                  |              |
| 72,032             | 243,456            | 100,222            | 0220 - Social Security                      | 104,851             | 104,851             | 104,851            |              |
| -                  | -                  | 1,217              | 0232 - Unemployment Compensation            | 1,275               | 1,275               | 1,275              |              |
| 214,441            | 253,297            | 275,569            | 0241 - Employee Insurance                   | 308,512             | 308,512             | 308,512            |              |
| 3,000              | 3,615              | 3,000              | 0242 - Tax Sheltered Annuity                | 3,000               | 3,000               | 3,000              |              |
| <b>588,653</b>     | <b>1,244,197</b>   | <b>646,572</b>     | <b>Total Major Object:</b>                  | <b>695,732</b>      | <b>695,732</b>      | <b>695,732</b>     |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |              |
| 200                | 764                | 3,000              | 0340 - Travel                               | 3,000               | 3,000               | 3,000              |              |
| 2,690              | 5,701              | 15,000             | 0354 - Advertising                          | -                   | -                   | -                  |              |
| 270                | 3,920              | 14,000             | 0355 - Printing and Binding                 | 14,000              | 14,000              | 14,000             |              |
| 10,371             | 4,184              | 10,000             | 0384 - Negotiation Services                 | 10,000              | 10,000              | 10,000             |              |
| 657,181            | 393,829            | 285,500            | 0390 - Other Contracted Services            | 298,500             | 298,500             | 298,500            |              |
| <b>670,712</b>     | <b>408,398</b>     | <b>327,500</b>     | <b>Total Major Object:</b>                  | <b>325,500</b>      | <b>325,500</b>      | <b>325,500</b>     |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |              |
| 3,392              | 5,159              | 10,200             | 0410 - Consumable Supplies                  | 10,200              | 10,200              | 10,200             |              |
| 1,251              | 939                | 800                | 0440 - Periodicals                          | 800                 | 800                 | 800                |              |
| 19                 | 3,291              | 1,000              | 0460 - Non Consumable Supplies              | 1,000               | 1,000               | 1,000              |              |
| 89,213             | 86,239             | 193,200            | 0470 - Computer Software                    | 153,200             | 153,200             | 153,200            |              |
| 11,728             | 4,376              | 5,000              | 0480 - Computer Hardware                    | 5,000               | 5,000               | 5,000              |              |
| <b>105,603</b>     | <b>100,004</b>     | <b>210,200</b>     | <b>Total Major Object:</b>                  | <b>170,200</b>      | <b>170,200</b>      | <b>170,200</b>     |              |
|                    |                    |                    | <b>0600 - Other Objects</b>                 |                     |                     |                    |              |
| -                  | 309                | 500                | 0640 - Dues and Fees                        | 500                 | 500                 | 500                |              |
| <b>2,339,739</b>   | <b>5,056,641</b>   | <b>2,654,857</b>   | <b>Total Function:</b>                      | <b>2,722,531</b>    | <b>2,722,531</b>    | <b>2,722,531</b>   | <b>13.63</b> |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Major Object - Object                        | \$                  | \$                  | \$                 | FTE  |
|                    |                    |                    | <b>2642 - Recruitment and Placement Svce</b> |                     |                     |                    |      |
|                    |                    |                    | <b>0300 - Purchased Services</b>             |                     |                     |                    |      |
| -                  | -                  | -                  | 0354 - Advertising                           | 15,000              | 15,000              | 15,000             |      |
| -                  | -                  | -                  | 0390 - Other Contracted Services             | 30,000              | 30,000              | 30,000             |      |
| -                  | -                  | -                  | Total Major Object:                          | 45,000              | 45,000              | 45,000             |      |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>         |                     |                     |                    |      |
| -                  | -                  | -                  | 0410 - Consumable Supplies                   | 5,000               | 5,000               | 5,000              |      |
| -                  | -                  | -                  | Total Function:                              | 50,000              | 50,000              | 50,000             |      |
|                    |                    |                    | <b>2661 - Technology Service Direction</b>   |                     |                     |                    |      |
|                    |                    |                    | <b>0100 - Salaries</b>                       |                     |                     |                    |      |
| 127,606            | 176,297            | 198,216            | 0112 - Classified                            | 205,140             | 205,140             | 205,140            | 3.00 |
| 252,402            | 267,678            | 286,002            | 0113 - Administrators                        | 255,770             | 255,770             | 255,770            | 1.80 |
| -                  | 130                | -                  | 0124 - Temp - Classified                     | -                   | -                   | -                  |      |
| 1,400              | 2,300              | 800                | 0134 - Cell Phone                            | 1,200               | 1,200               | 1,200              |      |
| 2,160              | 2,060              | 800                | 0135 - Mileage                               | 960                 | 960                 | 960                |      |
| -                  | 400                | -                  | 0139 - Longevity Stipend                     | -                   | -                   | -                  |      |
| -                  | 3,750              | -                  | 0141 - Doctorate Stipend                     | -                   | -                   | -                  |      |
| 383,568            | 452,616            | 485,818            | Total Major Object:                          | 463,070             | 463,070             | 463,070            | 4.80 |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>       |                     |                     |                    |      |
| 34,433             | 45,744             | 49,579             | 0211 - PERS                                  | 54,968              | 54,968              | 54,968             |      |
| 10,647             | -                  | -                  | 0212 - PERS Pickup                           | -                   | -                   | -                  |      |
| 34,733             | 58,144             | 48,155             | 0213 - PERS Bond                             | 46,200              | 46,200              | 46,200             |      |
| 1,847              | -                  | -                  | 0214 - PERS Adjustments                      | -                   | -                   | -                  |      |
| 28,499             | 32,479             | 37,165             | 0220 - Social Security                       | 35,425              | 35,425              | 35,425             |      |
| -                  | -                  | 452                | 0232 - Unemployment Compensation             | 430                 | 430                 | 430                |      |
| 67,705             | 96,629             | 108,358            | 0241 - Employee Insurance                    | 110,019             | 110,019             | 110,019            |      |
| -                  | 250                | -                  | 0242 - Tax Sheltered Annuity                 | -                   | -                   | -                  |      |
| 177,864            | 233,246            | 243,709            | Total Major Object:                          | 247,042             | 247,042             | 247,042            |      |
| 561,432            | 685,862            | 729,527            | Total Function:                              | 710,112             | 710,112             | 710,112            | 4.80 |
|                    |                    |                    | <b>2663 - Programming Services</b>           |                     |                     |                    |      |
|                    |                    |                    | <b>0100 - Salaries</b>                       |                     |                     |                    |      |
| 113,924            | 163,771            | 170,102            | 0111 - Licensed                              | 268,786             | 268,786             | 268,786            | 3.00 |
| 262,501            | 270,731            | 288,863            | 0112 - Classified                            | 217,432             | 217,432             | 217,432            | 2.00 |
| -                  | 95                 | -                  | 0124 - Temp - Classified                     | -                   | -                   | -                  |      |
| 5,903              | 4,209              | -                  | 0131 - Additional Contract Days              | -                   | -                   | -                  |      |
| -                  | 6,656              | -                  | 0133 - Extended Responsibility               | -                   | -                   | -                  |      |
| -                  | 300                | -                  | 0139 - Longevity Stipend                     | -                   | -                   | -                  |      |
| 382,328            | 445,762            | 458,965            | Total Major Object:                          | 486,218             | 486,218             | 486,218            | 5.00 |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>       |                     |                     |                    |      |
| 47,127             | 45,857             | 47,292             | 0211 - PERS                                  | 51,977              | 51,977              | 51,977             |      |
| 7,190              | -                  | -                  | 0212 - PERS Pickup                           | -                   | -                   | -                  |      |
| 34,751             | 48,310             | 45,494             | 0213 - PERS Bond                             | 48,510              | 48,510              | 48,510             |      |
| 3,046              | -                  | -                  | 0214 - PERS Adjustments                      | -                   | -                   | -                  |      |
| 28,261             | 33,078             | 35,111             | 0220 - Social Security                       | 37,197              | 37,197              | 37,197             |      |
| -                  | -                  | 427                | 0232 - Unemployment Compensation             | 452                 | 452                 | 452                |      |
| 80,901             | 83,596             | 99,248             | 0241 - Employee Insurance                    | 110,835             | 110,835             | 110,835            |      |
| -                  | 250                | -                  | 0242 - Tax Sheltered Annuity                 | -                   | -                   | -                  |      |
| 201,275            | 211,092            | 227,572            | Total Major Object:                          | 248,971             | 248,971             | 248,971            |      |
| 583,603            | 656,854            | 686,537            | Total Function:                              | 735,189             | 735,189             | 735,189            | 5.00 |
|                    |                    |                    | <b>2664 - Technology Operation Services</b>  |                     |                     |                    |      |
|                    |                    |                    | <b>0100 - Salaries</b>                       |                     |                     |                    |      |
| 213,595            | 231,088            | 245,532            | 0112 - Classified                            | 233,428             | 233,428             | 233,428            | 3.00 |
| 31,350             | 31,200             | 35,000             | 0124 - Temp - Classified                     | 35,000              | 35,000              | 35,000             |      |
| 23,293             | 7,729              | 11,880             | 0132 - Overtime                              | 11,880              | 11,880              | 11,880             |      |
| -                  | 1,100              | -                  | 0139 - Longevity Stipend                     | -                   | -                   | -                  |      |
| 268,238            | 271,117            | 292,412            | Total Major Object:                          | 280,308             | 280,308             | 280,308            | 3.00 |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>       |                     |                     |                    |      |
| 35,215             | 29,338             | 31,350             | 0211 - PERS                                  | 32,500              | 32,500              | 32,500             |      |
| 29,037             | 34,680             | 28,984             | 0213 - PERS Bond                             | 27,966              | 27,966              | 27,966             |      |
| 1,913              | -                  | -                  | 0214 - PERS Adjustments                      | -                   | -                   | -                  |      |
| 19,977             | 20,276             | 22,370             | 0220 - Social Security                       | 21,444              | 21,444              | 21,444             |      |
| -                  | -                  | 272                | 0232 - Unemployment Compensation             | 261                 | 261                 | 261                |      |
| 59,395             | 61,223             | 61,867             | 0241 - Employee Insurance                    | 65,473              | 65,473              | 65,473             |      |
| -                  | 251                | -                  | 0242 - Tax Sheltered Annuity                 | -                   | -                   | -                  |      |
| 145,537            | 145,769            | 144,843            | Total Major Object:                          | 147,644             | 147,644             | 147,644            |      |
|                    |                    |                    | <b>0300 - Purchased Services</b>             |                     |                     |                    |      |
| 5                  | 995                | -                  | 0322 - Repairs and Maintenance               | -                   | -                   | -                  |      |
| 5,976              | 20,758             | 15,000             | 0340 - Travel                                | 15,000              | 15,000              | 15,000             |      |
| 61                 | 539                | 300                | 0355 - Printing and Binding                  | 300                 | 300                 | 300                |      |
| 809,804            | 1,285,585          | 912,020            | 0390 - Other Contracted Services             | 868,020             | 868,020             | 868,020            |      |
| 815,845            | 1,307,878          | 927,320            | Total Major Object:                          | 883,320             | 883,320             | 883,320            |      |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>         |                     |                     |                    |      |
| 92,232             | 81,131             | 42,000             | 0410 - Consumable Supplies                   | 42,000              | 42,000              | 42,000             |      |
| 2,232              | 13,144             | -                  | 0460 - Non Consumable Supplies               | -                   | -                   | -                  |      |
| 110                | 42,546             | 116,500            | 0470 - Computer Software                     | 116,500             | 116,500             | 116,500            |      |
| 1,062,115          | 399,102            | 790,757            | 0480 - Computer Hardware                     | 790,757             | 790,757             | 790,757            |      |
| 1,156,689          | 535,923            | 949,257            | Total Major Object:                          | 949,257             | 949,257             | 949,257            |      |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Major Object - Object                           | \$                  | \$                  | \$                 | FTE           |
|                    |                    |                    | <b>0600 - Other Objects</b>                     |                     |                     |                    |               |
| 244                | -                  | -                  | 0640 - Dues and Fees                            | -                   | -                   | -                  |               |
| <b>2,386,554</b>   | <b>2,260,686</b>   | <b>2,313,832</b>   | <b>Total Function:</b>                          | <b>2,260,529</b>    | <b>2,260,529</b>    | <b>2,260,529</b>   | <b>3.00</b>   |
|                    |                    |                    | <b>2669 - Other Technology Services</b>         |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                          |                     |                     |                    |               |
| 863,727            | 1,064,827          | 1,154,461          | 0112 - Classified                               | 1,181,928           | 1,181,928           | 1,181,928          | 15.00         |
| -                  | 1,235              | -                  | 0122 - Sub - Classified                         | -                   | -                   | -                  |               |
| 437                | 382                | -                  | 0124 - Temp - Classified                        | -                   | -                   | -                  |               |
| 1,844              | -                  | -                  | 0132 - Overtime                                 | -                   | -                   | -                  |               |
| -                  | 1,900              | -                  | 0139 - Longevity Stipend                        | -                   | -                   | -                  |               |
| <b>866,008</b>     | <b>1,068,343</b>   | <b>1,154,461</b>   | <b>Total Major Object:</b>                      | <b>1,181,928</b>    | <b>1,181,928</b>    | <b>1,181,928</b>   | <b>15.00</b>  |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>          |                     |                     |                    |               |
| 114,828            | 117,584            | 126,595            | 0211 - PERS                                     | 135,393             | 135,393             | 135,393            |               |
| 95,424             | 139,416            | 114,433            | 0213 - PERS Bond                                | 117,920             | 117,920             | 117,920            |               |
| 5,803              | -                  | -                  | 0214 - PERS Adjustments                         | -                   | -                   | -                  |               |
| 64,864             | 80,487             | 88,319             | 0220 - Social Security                          | 90,420              | 90,420              | 90,420             |               |
| -                  | -                  | 1,074              | 0232 - Unemployment Compensation                | 1,101               | 1,101               | 1,101              |               |
| 243,861            | 264,375            | 317,549            | 0241 - Employee Insurance                       | 327,624             | 327,624             | 327,624            |               |
| -                  | 1,068              | -                  | 0242 - Tax Sheltered Annuity                    | -                   | -                   | -                  |               |
| <b>524,781</b>     | <b>602,931</b>     | <b>647,970</b>     | <b>Total Major Object:</b>                      | <b>672,458</b>      | <b>672,458</b>      | <b>672,458</b>     |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>                |                     |                     |                    |               |
| 64,187             | 101,635            | 57,600             | 0322 - Repairs and Maintenance                  | 57,600              | 57,600              | 57,600             |               |
| 130,548            | 145,241            | 260,000            | 0351 - Telephone                                | 260,000             | 260,000             | 260,000            |               |
| <b>194,735</b>     | <b>246,876</b>     | <b>317,600</b>     | <b>Total Major Object:</b>                      | <b>317,600</b>      | <b>317,600</b>      | <b>317,600</b>     |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>            |                     |                     |                    |               |
| 48                 | -                  | -                  | 0410 - Consumable Supplies                      | -                   | -                   | -                  |               |
| 35,825             | 102,241            | 44,000             | 0470 - Computer Software                        | 44,000              | 44,000              | 44,000             |               |
| 4,455              | 157                | -                  | 0480 - Computer Hardware                        | -                   | -                   | -                  |               |
| <b>40,328</b>      | <b>102,398</b>     | <b>44,000</b>      | <b>Total Major Object:</b>                      | <b>44,000</b>       | <b>44,000</b>       | <b>44,000</b>      |               |
|                    |                    |                    | <b>0500 - Capital Outlay</b>                    |                     |                     |                    |               |
| -                  | 9,417              | -                  | 0530 - Improve Other Than Blgs                  | -                   | -                   | -                  |               |
| <b>1,625,852</b>   | <b>2,029,965</b>   | <b>2,164,031</b>   | <b>Total Function:</b>                          | <b>2,215,986</b>    | <b>2,215,986</b>    | <b>2,215,986</b>   | <b>15.00</b>  |
|                    |                    |                    | <b>2690 - Other Support Services-Central</b>    |                     |                     |                    |               |
|                    |                    |                    | <b>0600 - Other Objects</b>                     |                     |                     |                    |               |
| 100                | -                  | -                  | 0655 - Judgements and Settlement                | -                   | -                   | -                  |               |
| <b>100</b>         | <b>-</b>           | <b>-</b>           | <b>Total Function:</b>                          | <b>-</b>            | <b>-</b>            | <b>-</b>           |               |
|                    |                    |                    | <b>2700 - Supplemental Retirement Progra</b>    |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                          |                     |                     |                    |               |
| 188,894            | 108,858            | 400,000            | 0116 - Supplemental Retirement                  | 400,000             | 400,000             | 400,000            |               |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>          |                     |                     |                    |               |
| 14,434             | 8,311              | -                  | 0220 - Social Security                          | -                   | -                   | -                  |               |
| 137,651            | -                  | 993,505            | 0270 - Post Retirement Health Benefits          | 993,505             | 993,505             | 993,505            |               |
| 641,905            | 892,140            | -                  | 0271 - HRA Contribution BY District             | -                   | -                   | -                  |               |
| <b>793,990</b>     | <b>900,451</b>     | <b>993,505</b>     | <b>Total Major Object:</b>                      | <b>993,505</b>      | <b>993,505</b>      | <b>993,505</b>     |               |
| <b>982,884</b>     | <b>1,009,309</b>   | <b>1,393,505</b>   | <b>Total Function:</b>                          | <b>1,393,505</b>    | <b>1,393,505</b>    | <b>1,393,505</b>   |               |
| <b>74,745,713</b>  | <b>89,949,829</b>  | <b>97,468,344</b>  | <b>Total Major Function:</b>                    | <b>103,511,818</b>  | <b>103,511,818</b>  | <b>103,511,818</b> | <b>688.88</b> |
|                    |                    |                    | <b>3000 - Enterprise and Community Services</b> |                     |                     |                    |               |
|                    |                    |                    | <b>3120 - Nutrition Preparation Services</b>    |                     |                     |                    |               |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>          |                     |                     |                    |               |
| 807                | -                  | -                  | 0214 - PERS Adjustments                         | -                   | -                   | -                  |               |
| <b>807</b>         | <b>-</b>           | <b>-</b>           | <b>Total Function:</b>                          | <b>-</b>            | <b>-</b>            | <b>-</b>           |               |
|                    |                    |                    | <b>3300 - Community Services</b>                |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                          |                     |                     |                    |               |
| -                  | -                  | 4,000              | 0123 - Temp - Licensed                          | 4,000               | 4,000               | 4,000              |               |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>          |                     |                     |                    |               |
| -                  | -                  | 416                | 0211 - PERS                                     | 444                 | 444                 | 444                |               |
| -                  | -                  | 396                | 0213 - PERS Bond                                | 399                 | 399                 | 399                |               |
| -                  | -                  | 306                | 0220 - Social Security                          | 306                 | 306                 | 306                |               |
| -                  | -                  | 4                  | 0232 - Unemployment Compensation                | 4                   | 4                   | 4                  |               |
| <b>-</b>           | <b>-</b>           | <b>1,122</b>       | <b>Total Major Object:</b>                      | <b>1,153</b>        | <b>1,153</b>        | <b>1,153</b>       |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>            |                     |                     |                    |               |
| -                  | -                  | 8,050              | 0410 - Consumable Supplies                      | 8,050               | 8,050               | 8,050              |               |
| <b>-</b>           | <b>-</b>           | <b>13,172</b>      | <b>Total Function:</b>                          | <b>13,203</b>       | <b>13,203</b>       | <b>13,203</b>      |               |
|                    |                    |                    | <b>3360 - Welfare Activities Services</b>       |                     |                     |                    |               |
|                    |                    |                    | <b>0100 - Salaries</b>                          |                     |                     |                    |               |
| 1,064              | -                  | -                  | 0112 - Classified                               | -                   | -                   | -                  |               |
| 910                | -                  | -                  | 0124 - Temp - Classified                        | -                   | -                   | -                  |               |
| <b>1,975</b>       | <b>-</b>           | <b>-</b>           | <b>Total Major Object:</b>                      | <b>-</b>            | <b>-</b>            | <b>-</b>           |               |

Continued on Next Page...



| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted |   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |                 |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-----------------|
| \$                 | \$                 | \$                 | Major Object - Object                                 | \$                  | \$                  | \$                 | FTE             |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>                |                     |                     |                    |                 |
| 353                | -                  | -                  | 0211 - PERS   | -                   | -                   | -                  |                 |
| 399                | -                  | -                  | 0213 - PERS Bond                                      | -                   | -                   | -                  |                 |
| 227                | -                  | -                  | 0220 - Social Security                                | -                   | -                   | -                  |                 |
| 1,994              | -                  | -                  | 0241 - Employee Insurance                             | -                   | -                   | -                  |                 |
| <b>2,973</b>       | -                  | -                  | <i>Total Major Object:</i>                            | -                   | -                   | -                  |                 |
| <b>4,948</b>       | -                  | -                  | <i>Total Function:</i>                                | -                   | -                   | -                  |                 |
| <b>5,755</b>       | -                  | <b>13,172</b>      | <i>Total Major Function:</i>                          | <b>13,203</b>       | <b>13,203</b>       | <b>13,203</b>      |                 |
|                    |                    |                    | <b>4000 - Facilities Acquisition and Construction</b> |                     |                     |                    |                 |
|                    |                    |                    | <b>4110 - Construction Services Direction</b>         |                     |                     |                    |                 |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>                |                     |                     |                    |                 |
| 1                  | -                  | -                  | 0214 - PERS Adjustments                               | -                   | -                   | -                  |                 |
| <b>1</b>           | -                  | -                  | <i>Total Function:</i>                                | -                   | -                   | -                  |                 |
|                    |                    |                    | <b>4120 - Site Acquisition</b>                        |                     |                     |                    |                 |
|                    |                    |                    | <b>0500 - Capital Outlay</b>                          |                     |                     |                    |                 |
| -                  | -                  | 300,000            | 0530 - Improve Other Than Blgs                        | 300,000             | 300,000             | 300,000            |                 |
| -                  | -                  | <b>300,000</b>     | <i>Total Function:</i>                                | <b>300,000</b>      | <b>300,000</b>      | <b>300,000</b>     |                 |
| <b>1</b>           | -                  | <b>300,000</b>     | <i>Total Major Function:</i>                          | <b>300,000</b>      | <b>300,000</b>      | <b>300,000</b>     |                 |
|                    |                    |                    | <b>5000 - Other Uses</b>                              |                     |                     |                    |                 |
|                    |                    |                    | <b>5200 - Transfer of Funds</b>                       |                     |                     |                    |                 |
|                    |                    |                    | <b>0700 - Transfers</b>                               |                     |                     |                    |                 |
| 2,845,770          | 5,019,429          | 5,674,380          | 0710 - Other Transfers                                | 5,674,380           | 5,674,380           | 5,674,380          |                 |
| <b>2,845,770</b>   | <b>5,019,429</b>   | <b>5,674,380</b>   | <i>Total Function:</i>                                | <b>5,674,380</b>    | <b>5,674,380</b>    | <b>5,674,380</b>   |                 |
| <b>2,845,770</b>   | <b>5,019,429</b>   | <b>5,674,380</b>   | <i>Total Major Function:</i>                          | <b>5,674,380</b>    | <b>5,674,380</b>    | <b>5,674,380</b>   |                 |
|                    |                    |                    | <b>6000 - Contingencies</b>                           |                     |                     |                    |                 |
|                    |                    |                    | <b>6110 - Operating Contingency</b>                   |                     |                     |                    |                 |
|                    |                    |                    | <b>0800 - Other Uses of Funds</b>                     |                     |                     |                    |                 |
| -                  | -                  | 26,763,482         | 0810 - Planned Reserve                                | 24,185,180          | 24,185,180          | 24,185,180         |                 |
| -                  | -                  | <b>26,763,482</b>  | <i>Total Function:</i>                                | <b>24,185,180</b>   | <b>24,185,180</b>   | <b>24,185,180</b>  |                 |
| -                  | -                  | <b>26,763,482</b>  | <i>Total Major Function:</i>                          | <b>24,185,180</b>   | <b>24,185,180</b>   | <b>24,185,180</b>  |                 |
| <b>196,198,178</b> | <b>226,058,884</b> | <b>269,273,495</b> | <i>Total Major Function:</i>                          | <b>278,146,100</b>  | <b>278,146,100</b>  | <b>278,146,100</b> | <b>1,728.57</b> |

## All Other Funds Summary

| Special Revenue Funds<br>2022-2023 Budget Summary |     |   |  |
|---|-----|---|--|
| Fund  | #   | Purpose   | School(s)  |
| 21st Century Community Learning                   | 208 | Fund to support extended day/year educational programs primarily operated by the Boys and Girls Club of Oregon  | Lot Whitcomb, Aldercreek, Rowe   |
| Career Pathways                                   | 222 | Fund to encourage continued growth in Career and Technical Education (CTE) programs of study  | Sabin Schellenberg   |
| Carl Perkins                                      | 223 | Fund to support high school CTE   | Sabin Schellenberg   |
| Child Care Block Grant                            | 250 | Fund to support families access to affordable childcare   | Sabin Schellenberg   |
| High School Success                               | 247 | Fund (also referred to as Measure 98) to support expanded career & technical, college-level opportunities & dropout prevention education programs   | Grades 8-12  |
| IDEA  | 206 | Fund to assist with education to individuals with disabilities  | District-wide  |
| North Clackamas University                        | 280 | Fund to provide professional growth for teachers & staff  | District-wide  |
| ODE Misc. Grants                                  | 212 | Fund related to miscellaneous grants  | District-wide  |
| Outdoor School                                    | 246 | Fund (also referred to as Measure 99) to provide Outdoor School opportunities to students in Oregon middle schools  | Middle Schools   |
| PACE  | 277 | Fund to support pregnant & parenting teens  | Sabin Schellenberg   |
| PEG Channel State Grant                           | 258 | Fund to assist in cable communications  | Sabin Schellenberg   |
| Preschool Promise                                 | 261 | Fund to support free high-quality care and education in a variety of settings to Oregon families with incomes at or below 200% of the federal poverty level and children in foster care                     | District-wide  |
| Road To Readiness                                 | 225 | Fund to connect families with preschool aged children to early learning environments and supports in order to increase children's readiness for kindergarten and put them on track for succeeding in school | Ardenwald, Bilquist, Lewelling, Linwood, Lot Whitcomb, Milwaukie Elementary, Oak Grove & Riverside |
| School Nutrition Program                          | 230 | Fund for operations of School Nutrition Program   | District-wide  |
| Schools Public Purpose Charge                     | 297 | Fund to support energy efficiency improvement at schools  | District-wide  |
| Student Body Funds                                | 241 | Fund to record student body funds   | District-wide  |
| Student Investment Account                        | 251 | Fund to account for 50% of the Student Success Act Fund for Student Success, targeting specific goals of the district   | District-wide  |

## All Other Funds Summary

| Special Revenue Funds<br>2022-2023 Budget Summary |     |  |  |
|---|-----|--|--|
| Student Wellness Grants                           | 290 | Fund to support dental hygiene for students  | District-wide  |
| Summer Academic Support                           | 278 | Fund to support credit recovery to stay on track for graduation  | High Schools   |
| Summer Enrichment                                 | 268 | Fund to support summer enrichment, academic learning, readiness, and social-emotional and mental health services | K-8  |
| Supplemental Grants                               | 236 | Fund to support & increase achievement for students with disabilities  | District-wide  |
| Title IA and IB                                   | 216 | Fund to assist students in high-poverty schools  | Ardenwald, Bilquist, Lewelling, Linwood, Milwaukie El Puente, Oak Grove, Riverside, Lot Whitcomb |
| Title IC  | 202 | Fund to support children of families who migrate to find work in the agricultural and fishing industries         | District-wide  |
| Title II-A Teacher Quality                        | 204 | Fund to improve academic resources for licensed staff development  | District-wide  |
| Title III   | 203 | Fund to support the education of English learners  | District-wide  |
| Transportation Equipment                          | 237 | Fund to retrofit or replace school buses (OR327.033)   | District-wide  |
| Work Force Development                            | 259 | Fund to support workforce development  | Sabin Schellenberg   |
| YTP-Oregon Vocational Rehabilitation              | 254 | Fund to assist students with disabilities transition from school to employment                                   | High Schools   |

# Special Revenue Resources Summary

North Clackamas School District

**Total: \$75,035,539**

Account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditure for specified purposes. Some examples of special revenue funds might include: restricted state or federal grants-in aid; restricted tax levies. A separate fund may be used for each restricted source or one funds may be used, supplemented by the dimension project/reporting code; e.g., bus replacement fund. Food Service and Student Body Funds should be classified here.

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1000  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Major Object - Object                           | \$                  | \$                  | \$                 |
| (500)              | -                  | 20,000             | <b>1000 - Revenue from Local Sources</b>        |                     |                     |                    |
| 32,002             | 327,461            | 2,300,000          | 1311 - Tuition From Individuals                 | 20,000              | 20,000              | 20,000             |
| -                  | 5,353              | 25,000             | 1610 - Daily Sales-Reimbursable                 | 1,900,000           | 1,900,000           | 1,900,000          |
| (2,609,774)        | -                  | 8,000,000          | 1630 - Special Functions                        | 25,000              | 25,000              | 25,000             |
| 34,170             | 43,229             | 10,681             | 1700 - Cocurricular Activities                  | 6,000,000           | 6,000,000           | 6,000,000          |
| 3,888,258          | 3,882,502          | 8,914,195          | 1920 - Contrbtns - Prvte Source                 | 10,681              | 10,681              | 10,681             |
| 1,344,157          | 4,258,545          | 19,269,876         | 1990 - Miscellaneous                            | 9,107,515           | 9,107,515           | 9,107,515          |
|                    |                    |                    | Total Object:                                   | 17,063,196          | 17,063,196          | 17,063,196         |
| -                  | -                  | 50,593             | <b>2000 - Revenue From Intermediate Sources</b> |                     |                     |                    |
|                    |                    |                    | 2200 - Restricted Intermediate Revenue          | 50,593              | 50,593              | 50,593             |
| 54,446             | 54,446             | 75,000             | <b>3000 - Revenue From State Sources</b>        |                     |                     |                    |
| 715,000            | 715,000            | 1,625,000          | 3102 - School Support Fund Match                | 75,000              | 75,000              | 75,000             |
| 10,249,323         | 18,072,925         | 23,628,154         | 3222 - Ssf Transportation Equip                 | 1,625,000           | 1,625,000           | 1,625,000          |
| 11,018,770         | 18,842,371         | 25,328,154         | 3299 - Other Restricted Grants                  | 22,900,609          | 22,900,609          | 22,900,609         |
|                    |                    |                    | Total Object:                                   | 24,600,609          | 24,600,609          | 24,600,609         |
| 17,711,223         | 21,893,590         | 22,815,794         | <b>4000 - Revenue From Federal Sources</b>      |                     |                     |                    |
| 353,537            | 518,685            | 400,000            | 4500 - Restricted Grant-Federal                 | 19,508,879          | 19,508,879          | 19,508,879         |
| 18,064,761         | 22,412,275         | 23,215,794         | 4900 - Revenue Behalf District                  | 400,000             | 400,000             | 400,000            |
|                    |                    |                    | Total Object:                                   | 19,908,879          | 19,908,879          | 19,908,879         |
| 1,148,300          | 3,195,050          | 3,850,000          | <b>5000 - Other Sources</b>                     |                     |                     |                    |
| 27,900             | -                  | -                  | 5200 - Interfund Transfers                      | 3,850,000           | 3,850,000           | 3,850,000          |
| -                  | -                  | 4,989,316          | 5300 - Sale of Fixed Assets                     | -                   | -                   | -                  |
| 1,176,200          | 3,195,050          | 8,839,316          | 5400 - Beginning Fund Balance                   | 9,562,262           | 9,562,262           | 9,562,262          |
|                    |                    |                    | Total Object:                                   | 13,412,262          | 13,412,262          | 13,412,262         |
| <b>31,603,887</b>  | <b>48,708,241</b>  | <b>76,703,733</b>  | <b>Total Object:</b>                            | <b>75,035,539</b>   | <b>75,035,539</b>   | <b>75,035,539</b>  |

## Special Revenue Requirements by Major Function

North Clackamas School District

**Total: \$75,035,539**

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1000  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |        |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------|
| \$                 | \$                 | \$                 | Function  | \$                  | \$                  | \$                 | FTE    |
| 15,561,277         | 22,271,581         | 36,116,157         | <b>1000 - Instruction</b>                             | 30,571,180          | 30,571,180          | 30,571,180         | 167.79 |
| 7,717,371          | 11,383,558         | 26,128,535         | <b>2000 - Support Services</b>                        | 25,823,084          | 25,823,084          | 25,823,084         | 77.65  |
| 4,848,159          | 8,822,983          | 10,509,041         | <b>3000 - Enterprise and Community Services</b>       | 10,801,275          | 10,801,275          | 10,801,275         | 80.87  |
| -                  | 207,247            | 700,000            | <b>4000 - Facilities Acquisition and Construction</b> | 700,000             | 700,000             | 700,000            |        |
| 1,500,000          | 1,500,000          | 1,250,000          | <b>5000 - Other Uses</b>                              | 1,140,000           | 1,140,000           | 1,140,000          |        |
| -                  | -                  | 2,000,000          | <b>6000 - Contingencies</b>                           | 6,000,000           | 6,000,000           | 6,000,000          |        |
| 29,626,807         | 44,185,369         | 76,703,733         | Total Function:                                       | 75,035,539          | 75,035,539          | 75,035,539         | 326.31 |

# Special Revenue Requirements by Major Object

North Clackamas School District

Total: \$75,035,539

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 0100                                   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |        |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|--------|
| \$                 | \$                 | \$                 | Object                                 | \$                  | \$                  | \$                 | FTE    |
| 11,169,264         | 16,520,534         | 17,947,600         | <b>0100 - Salaries</b>                 | 19,052,986          | 19,052,986          | 19,052,986         | 326.31 |
| 6,959,303          | 8,952,123          | 9,869,721          | <b>0200 - Associated Payroll Costs</b> | 11,050,282          | 11,050,282          | 11,050,282         |        |
| 4,523,693          | 8,204,917          | 4,545,948          | <b>0300 - Purchased Services</b>       | 4,568,948           | 4,568,948           | 4,568,948          |        |
| 4,549,528          | 7,358,250          | 37,829,051         | <b>0400 - Supplies and Materials</b>   | 29,821,910          | 29,821,910          | 29,821,910         |        |
| -                  | 255,425            | 2,224,000          | <b>0500 - Capital Outlay</b>           | 2,334,000           | 2,334,000           | 2,334,000          |        |
| 925,019            | 1,394,121          | 1,037,413          | <b>0600 - Other Objects</b>            | 1,067,413           | 1,067,413           | 1,067,413          |        |
| 1,500,000          | 1,500,000          | 1,250,000          | <b>0700 - Transfers</b>                | 1,140,000           | 1,140,000           | 1,140,000          |        |
| -                  | -                  | 2,000,000          | <b>0800 - Other Uses of Funds</b>      | 6,000,000           | 6,000,000           | 6,000,000          |        |
| 29,626,807         | 44,185,369         | 76,703,733         | Total Object:                          | 75,035,539          | 75,035,539          | 75,035,539         | 326.31 |



# Special Revenue Requirements by Function and Object

North Clackamas School District

Total: \$75,035,539

## Regular Programs

Total: \$22,433,622

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1100  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Major Object - Object                       | \$                  | \$                  | \$                 | FTE           |
|                    |                    |                    | <b>0100 - Salaries</b>                      |                     |                     |                    |               |
| 4,020,973          | 5,258,170          | 6,586,589          | 0111 - Licensed                             | 5,255,066           | 5,255,066           | 5,255,066          | 68.48         |
| 468,327            | 517,602            | 623,196            | 0112 - Classified                           | 994,139             | 994,139             | 994,139            | 32.21         |
| 586                | 4,845              | -                  | 0121 - Sub - Licensed                       | -                   | -                   | -                  |               |
| 17,713             | -                  | -                  | 0122 - Sub - Classified                     | -                   | -                   | -                  |               |
| 67,465             | 90,331             | -                  | 0123 - Temp - Licensed                      | -                   | -                   | -                  |               |
| 104,717            | 144,830            | -                  | 0124 - Temp - Classified                    | -                   | -                   | -                  |               |
| 1,023              | -                  | -                  | 0131 - Additional Contract Days             | -                   | -                   | -                  |               |
| 14,674             | 50,482             | -                  | 0132 - Overtime                             | -                   | -                   | -                  |               |
| 34,616             | 27,372             | 31,825             | 0133 - Extended Responsibility              | 31,825              | 31,825              | 31,825             |               |
| -                  | 2,500              | -                  | 0142 - National Board Certification Stipend | -                   | -                   | -                  |               |
| 4,730,095          | 6,096,132          | 7,241,610          | Total Major Object:                         | 6,281,030           | 6,281,030           | 6,281,030          | 100.68        |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>      |                     |                     |                    |               |
| 602,534            | 596,879            | 722,611            | 0211 - PERS                                 | 633,145             | 633,145             | 633,145            |               |
| 241,728            | -                  | -                  | 0212 - PERS Pickup                          | -                   | -                   | -                  |               |
| 561,064            | 718,512            | 372,879            | 0213 - PERS Bond                            | 318,679             | 318,679             | 318,679            |               |
| 346,039            | 452,198            | 553,976            | 0220 - Social Security                      | 480,496             | 480,496             | 480,496            |               |
| -                  | -                  | 6,735              | 0232 - Unemployment Compensation            | 5,843               | 5,843               | 5,843              |               |
| 839,644            | 1,327,024          | 2,175,575          | 0241 - Employee Insurance                   | 2,095,780           | 2,095,780           | 2,095,780          |               |
| -                  | 15                 | -                  | 0242 - Tax Sheltered Annuity                | -                   | -                   | -                  |               |
| 2,591,009          | 3,094,629          | 3,831,776          | Total Major Object:                         | 3,533,943           | 3,533,943           | 3,533,943          |               |
|                    |                    |                    | <b>0300 - Purchased Services</b>            |                     |                     |                    |               |
| 150,000            | 165,000            | -                  | 0310 - Instruct Professional SVC            | -                   | -                   | -                  |               |
| -                  | 959                | -                  | 0330 - Student Transportation SVC           | -                   | -                   | -                  |               |
| 10,250             | 46,982             | -                  | 0340 - Travel                               | -                   | -                   | -                  |               |
| 1,313,447          | 1,443,099          | -                  | 0390 - Other Contracted Services            | -                   | -                   | -                  |               |
| 1,473,697          | 1,656,040          | -                  | Total Major Object:                         | -                   | -                   | -                  |               |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>        |                     |                     |                    |               |
| 1,023,483          | 2,596,019          | 17,414,185         | 0410 - Consumable Supplies                  | 11,950,550          | 11,950,550          | 11,950,550         |               |
| 273,621            | 137,440            | 383,223            | 0420 - Textbooks                            | 383,223             | 383,223             | 383,223            |               |
| -                  | 177                | -                  | 0430 - Library Books                        | -                   | -                   | -                  |               |
| 678,205            | 119,927            | 225,841            | 0460 - Non Consumable Supplies              | 25,841              | 25,841              | 25,841             |               |
| 947                | 17,592             | 25,000             | 0470 - Computer Software                    | 25,000              | 25,000              | 25,000             |               |
| 691,705            | 2,017,961          | 220,200            | 0480 - Computer Hardware                    | 220,200             | 220,200             | 220,200            |               |
| 2,667,961          | 4,889,116          | 18,268,449         | Total Major Object:                         | 12,604,814          | 12,604,814          | 12,604,814         |               |
|                    |                    |                    | <b>0600 - Other Objects</b>                 |                     |                     |                    |               |
| 13,056             | 9,865              | 13,835             | 0690 - Grant Indirect Charges               | 13,835              | 13,835              | 13,835             |               |
| <b>11,475,819</b>  | <b>15,745,781</b>  | <b>29,355,670</b>  | <b>Total Function:</b>                      | <b>22,433,622</b>   | <b>22,433,622</b>   | <b>22,433,622</b>  | <b>100.68</b> |

## Special Programs

Total: \$6,324,224

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1200                                   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE   |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |       |
| 842,309            | 1,186,934          | 1,289,689          | 0111 - Licensed                        | 1,927,902           | 1,927,902           | 1,927,902          | 28.14 |
| 951,642            | 1,041,609          | 1,300,993          | 0112 - Classified                      | 1,283,575           | 1,283,575           | 1,283,575          | 36.53 |
| 66,776             | 85,617             | 74,617             | 0113 - Administrators                  | 79,094              | 79,094              | 79,094             | 0.75  |
| (183)              | 10,526             | -                  | 0121 - Sub - Licensed                  | -                   | -                   | -                  |       |
| 1,159              | 691                | -                  | 0122 - Sub - Classified                | -                   | -                   | -                  |       |
| 26,329             | 111,297            | -                  | 0123 - Temp - Licensed                 | -                   | -                   | -                  |       |
| 28,226             | 65,638             | 53,157             | 0124 - Temp - Classified               | 53,157              | 53,157              | 53,157             |       |
| 206                | -                  | -                  | 0131 - Additional Contract Days        | -                   | -                   | -                  |       |
| 668                | 293                | -                  | 0132 - Overtime                        | -                   | -                   | -                  |       |
| 11,285             | 49,589             | 40,688             | 0133 - Extended Responsibility         | 40,688              | 40,688              | 40,688             |       |
| -                  | 400                | -                  | 0139 - Longevity Stipend               | -                   | -                   | -                  |       |
| 1,928,417          | 2,552,594          | 2,759,144          | Total Major Object:                    | 3,384,416           | 3,384,416           | 3,384,416          | 65.41 |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |       |
| 237,733            | 236,085            | 257,875            | 0211 - PERS                            | 350,344             | 350,344             | 350,344            |       |
| 56,469             | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |       |
| 217,874            | 297,699            | 142,071            | 0213 - PERS Bond                       | 171,716             | 171,716             | 171,716            |       |
| 138,893            | 186,080            | 211,075            | 0220 - Social Security                 | 258,910             | 258,910             | 258,910            |       |
| -                  | -                  | 2,560              | 0232 - Unemployment Compensation       | 3,149               | 3,149               | 3,149              |       |
| 781,871            | 850,743            | 1,097,128          | 0241 - Employee Insurance              | 1,359,453           | 1,359,453           | 1,359,453          |       |
| -                  | 1,622              | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |       |
| 1,432,839          | 1,572,230          | 1,710,709          | Total Major Object:                    | 2,143,572           | 2,143,572           | 2,143,572          |       |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1200                                    | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                   | \$                  | \$                  | \$                 | FTE          |
| 105,104            | 63,689             | 178,222            | <b>0300 - Purchased Services</b>        |                     |                     |                    |              |
| 599                | 378                | -                  | <b>0310 - Instruct Professional SVC</b> | 231,222             | 231,222             | 231,222            |              |
| -                  | 1,927              | -                  | <b>0340 - Travel</b>                    | -                   | -                   | -                  |              |
| 109,439            | 315,472            | -                  | <b>0351 - Telephone</b>                 | -                   | -                   | -                  |              |
| 238,223            | 376,455            | -                  | <b>0360 - Charter School Payments</b>   | -                   | -                   | -                  |              |
| 453,365            | 757,921            | 178,222            | <b>0390 - Other Contracted Services</b> | -                   | -                   | -                  |              |
|                    |                    |                    | Total Major Object:                     | 231,222             | 231,222             | 231,222            |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>    |                     |                     |                    |              |
| 84,874             | 46,893             | 449,258            | <b>0410 - Consumable Supplies</b>       | 550,453             | 550,453             | 550,453            |              |
| 18,520             | 17,192             | 1,500              | <b>0460 - Non Consumable Supplies</b>   | 1,500               | 1,500               | 1,500              |              |
| 3,293              | 5,595              | 61                 | <b>0470 - Computer Software</b>         | 61                  | 61                  | 61                 |              |
| 106,102            | 3,000              | 11,000             | <b>0480 - Computer Hardware</b>         | 13,000              | 13,000              | 13,000             |              |
| 212,788            | 72,679             | 461,819            | Total Major Object:                     | 565,014             | 565,014             | 565,014            |              |
| <b>4,027,410</b>   | <b>4,955,425</b>   | <b>5,109,894</b>   | <b>Total Function:</b>                  | <b>6,324,224</b>    | <b>6,324,224</b>    | <b>6,324,224</b>   | <b>65.41</b> |

**Summer School Programs**  
Total: \$1,813,334

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1400                                    | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |             |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-------------|
| \$                 | \$                 | \$                 | Major Object - Object                   | \$                  | \$                  | \$                 | FTE         |
| 14,393             | 60,844             | -                  | <b>0100 - Salaries</b>                  |                     |                     |                    |             |
| 13,054             | 259,618            | -                  | <b>0112 - Classified</b>                | 102,157             | 102,157             | 102,157            | 1.70        |
| 2,364              | 258,898            | -                  | <b>0123 - Temp - Licensed</b>           | -                   | -                   | -                  |             |
| 2,445              | 3,612              | -                  | <b>0124 - Temp - Classified</b>         | -                   | -                   | -                  |             |
| 32,256             | 582,972            | -                  | <b>0132 - Overtime</b>                  | -                   | -                   | -                  |             |
|                    |                    |                    | Total Major Object:                     | 102,157             | 102,157             | 102,157            | 1.70        |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>  |                     |                     |                    |             |
| 3,408              | 44,945             | -                  | <b>0211 - PERS</b>                      | 10,920              | 10,920              | 10,920             |             |
| 692                | -                  | -                  | <b>0212 - PERS Pickup</b>               | -                   | -                   | -                  |             |
| 3,779              | 58,363             | -                  | <b>0213 - PERS Bond</b>                 | 5,183               | 5,183               | 5,183              |             |
| 2,595              | 44,966             | -                  | <b>0220 - Social Security</b>           | 7,815               | 7,815               | 7,815              |             |
| -                  | -                  | -                  | <b>0232 - Unemployment Compensation</b> | 95                  | 95                  | 95                 |             |
| 1,808              | -                  | -                  | <b>0241 - Employee Insurance</b>        | 36,571              | 36,571              | 36,571             |             |
| -                  | 4                  | -                  | <b>0242 - Tax Sheltered Annuity</b>     | -                   | -                   | -                  |             |
| 12,281             | 148,278            | -                  | Total Major Object:                     | 60,584              | 60,584              | 60,584             |             |
|                    |                    |                    | <b>0300 - Purchased Services</b>        |                     |                     |                    |             |
| -                  | 291                | -                  | <b>0340 - Travel</b>                    | -                   | -                   | -                  |             |
| 23                 | 225                | -                  | <b>0354 - Advertising</b>               | -                   | -                   | -                  |             |
| 2,011              | 730,712            | -                  | <b>0390 - Other Contracted Services</b> | -                   | -                   | -                  |             |
| 2,034              | 731,228            | -                  | Total Major Object:                     | -                   | -                   | -                  |             |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>    |                     |                     |                    |             |
| 11,477             | 107,897            | 1,650,593          | <b>0410 - Consumable Supplies</b>       | 1,650,593           | 1,650,593           | 1,650,593          |             |
| <b>58,049</b>      | <b>1,570,375</b>   | <b>1,650,593</b>   | <b>Total Function:</b>                  | <b>1,813,334</b>    | <b>1,813,334</b>    | <b>1,813,334</b>   | <b>1.70</b> |

**Support Services - Students**  
Total: \$5,326,656

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2100                                    | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object                   | \$                  | \$                  | \$                 | FTE   |
| 1,187,608          | 1,735,108          | 2,054,804          | <b>0100 - Salaries</b>                  |                     |                     |                    |       |
| 156,282            | 348,839            | 593,318            | <b>0111 - Licensed</b>                  | 2,252,195           | 2,252,195           | 2,252,195          | 28.50 |
| 299,778            | 135,233            | 174,005            | <b>0112 - Classified</b>                | 704,132             | 704,132             | 704,132            | 14.50 |
| 5,297              | -                  | -                  | <b>0113 - Administrators</b>            | 203,302             | 203,302             | 203,302            | 1.54  |
| 12,914             | 158,816            | 60,000             | <b>0122 - Sub - Classified</b>          | -                   | -                   | -                  |       |
| 1,065              | 27,555             | 20,000             | <b>0123 - Temp - Licensed</b>           | 60,000              | 60,000              | 60,000             |       |
| 6,482              | 24,536             | 15,933             | <b>0124 - Temp - Classified</b>         | 20,000              | 20,000              | 20,000             |       |
| -                  | 11,021             | -                  | <b>0131 - Additional Contract Days</b>  | 15,933              | 15,933              | 15,933             |       |
| 41,229             | 59,718             | 42,711             | <b>0132 - Overtime</b>                  | -                   | -                   | -                  |       |
| 1,200              | 1,000              | 1,000              | <b>0133 - Extended Responsibility</b>   | 42,711              | 42,711              | 42,711             |       |
| 1,200              | 1,000              | 1,000              | <b>0134 - Cell Phone</b>                | 168                 | 168                 | 168                |       |
| 1,713,054          | 2,502,827          | 2,962,771          | <b>0135 - Mileage</b>                   | 1,168               | 1,168               | 1,168              |       |
|                    |                    |                    | Total Major Object:                     | 3,299,609           | 3,299,609           | 3,299,609          | 44.54 |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>  |                     |                     |                    |       |
| 207,388            | 220,788            | 267,953            | <b>0211 - PERS</b>                      | 344,478             | 344,478             | 344,478            |       |
| 89,965             | -                  | -                  | <b>0212 - PERS Pickup</b>               | -                   | -                   | -                  |       |
| 190,033            | 255,402            | 152,558            | <b>0213 - PERS Bond</b>                 | 167,411             | 167,411             | 167,411            |       |
| 128,064            | 186,000            | 226,652            | <b>0220 - Social Security</b>           | 252,424             | 252,424             | 252,424            |       |
| -                  | -                  | 2,754              | <b>0232 - Unemployment Compensation</b> | 3,068               | 3,068               | 3,068              |       |
| 368,169            | 556,871            | 822,809            | <b>0241 - Employee Insurance</b>        | 969,889             | 969,889             | 969,889            |       |
| -                  | 300                | -                  | <b>0242 - Tax Sheltered Annuity</b>     | -                   | -                   | -                  |       |
| 983,619            | 1,219,362          | 1,472,726          | Total Major Object:                     | 1,737,270           | 1,737,270           | 1,737,270          |       |
|                    |                    |                    | <b>0300 - Purchased Services</b>        |                     |                     |                    |       |
| 82                 | 284                | -                  | <b>0340 - Travel</b>                    | -                   | -                   | -                  |       |
| 3,471              | 9,041              | -                  | <b>0351 - Telephone</b>                 | -                   | -                   | -                  |       |
| 23                 | 310                | -                  | <b>0354 - Advertising</b>               | -                   | -                   | -                  |       |
| 330,394            | 601,035            | -                  | <b>0390 - Other Contracted Services</b> | -                   | -                   | -                  |       |
| 333,970            | 610,670            | -                  | Total Major Object:                     | -                   | -                   | -                  |       |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2100                           | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|--------------------------------|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object          | \$                  | \$                  | \$                 | FTE   |
| 129,887            | 43,509             | 256,818            | 0400 - Supplies and Materials  |                     |                     |                    |       |
| 18,613             | 21,079             | -                  | 0410 - Consumable Supplies     | 256,818             | 256,818             | 256,818            |       |
| 144                | -                  | -                  | 0460 - Non Consumable Supplies | -                   | -                   | -                  |       |
| 11,516             | 23,258             | 42,000             | 0470 - Computer Software       | -                   | -                   | -                  |       |
| 160,159            | 87,846             | 298,818            | 0480 - Computer Hardware       | 32,959              | 32,959              | 32,959             |       |
|                    |                    |                    | Total Major Object:            | 289,777             | 289,777             | 289,777            |       |
|                    |                    |                    | 0600 - Other Objects           |                     |                     |                    |       |
| -                  | 210                | -                  | 0640 - Dues and Fees           | -                   | -                   | -                  |       |
| 3,190,802          | 4,420,914          | 4,734,315          | Total Function:                | 5,326,656           | 5,326,656           | 5,326,656          | 44.54 |

## Support Services - Instructional Staff

Total: \$5,238,568

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2200                             | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|----------------------------------|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object            | \$                  | \$                  | \$                 | FTE   |
| 614,176            | 870,439            | 972,056            | 0100 - Salaries                  |                     |                     |                    |       |
| 341,249            | 67,545             | 86,575             | 0111 - Licensed                  | 1,134,409           | 1,134,409           | 1,134,409          | 12.95 |
| 131,154            | 279,683            | 492,793            | 0112 - Classified                | 115,748             | 115,748             | 115,748            | 2.25  |
| 35,612             | -                  | -                  | 0113 - Administrators            | 447,031             | 447,031             | 447,031            | 3.00  |
| 42,300             | 54,637             | -                  | 0122 - Sub - Classified          | -                   | -                   | -                  |       |
| 4,678              | 17,173             | 9,500              | 0123 - Temp - Licensed           | -                   | -                   | -                  |       |
| -                  | 448                | -                  | 0124 - Temp - Classified         | 9,500               | 9,500               | 9,500              |       |
| 1,528              | 2,400              | 7,200              | 0132 - Overtime                  | -                   | -                   | -                  |       |
| 2,128              | 2,400              | 7,200              | 0134 - Cell Phone                | 4,500               | 4,500               | 4,500              |       |
| 1,172,826          | 1,294,726          | 1,575,324          | 0135 - Mileage                   | 5,100               | 5,100               | 5,100              |       |
|                    |                    |                    | Total Major Object:              | 1,716,288           | 1,716,288           | 1,716,288          | 18.20 |
|                    |                    |                    | 0200 - Associated Payroll Costs  |                     |                     |                    |       |
| 170,377            | 145,736            | 170,763            | 0211 - PERS                      | 201,712             | 201,712             | 201,712            |       |
| 46,020             | -                  | -                  | 0212 - PERS Pickup               | -                   | -                   | -                  |       |
| 129,892            | 159,163            | 81,117             | 0213 - PERS Bond                 | 87,078              | 87,078              | 87,078             |       |
| 85,206             | 95,559             | 120,511            | 0220 - Social Security           | 131,298             | 131,298             | 131,298            |       |
| -                  | -                  | 1,462              | 0232 - Unemployment Compensation | 1,596               | 1,596               | 1,596              |       |
| 189,377            | 268,448            | 278,501            | 0241 - Employee Insurance        | 392,000             | 392,000             | 392,000            |       |
| -                  | 101                | -                  | 0242 - Tax Sheltered Annuity     | -                   | -                   | -                  |       |
| 620,872            | 669,008            | 652,354            | Total Major Object:              | 813,684             | 813,684             | 813,684            |       |
|                    |                    |                    | 0300 - Purchased Services        |                     |                     |                    |       |
| 52,543             | 68,857             | -                  | 0310 - Instruct Professional SVC | -                   | -                   | -                  |       |
| 30,084             | 19,674             | 153,747            | 0340 - Travel                    | 153,747             | 153,747             | 153,747            |       |
| -                  | 97,960             | 40,000             | 0390 - Other Contracted Services | 60,000              | 60,000              | 60,000             |       |
| 82,627             | 186,490            | 193,747            | Total Major Object:              | 213,747             | 213,747             | 213,747            |       |
|                    |                    |                    | 0400 - Supplies and Materials    |                     |                     |                    |       |
| 29,104             | 308,378            | 2,481,100          | 0410 - Consumable Supplies       | 2,492,741           | 2,492,741           | 2,492,741          |       |
| -                  | 43,846             | 1,000              | 0430 - Library Books             | -                   | -                   | -                  |       |
| 97                 | -                  | -                  | 0440 - Periodicals               | -                   | -                   | -                  |       |
| 2,087              | 4,266              | -                  | 0460 - Non Consumable Supplies   | -                   | -                   | -                  |       |
| 48                 | 90,171             | -                  | 0470 - Computer Software         | -                   | -                   | -                  |       |
| 31,337             | 446,660            | 2,482,100          | Total Major Object:              | 2,492,741           | 2,492,741           | 2,492,741          |       |
|                    |                    |                    | 0600 - Other Objects             |                     |                     |                    |       |
| 16,396             | 22,896             | -                  | 0640 - Dues and Fees             | -                   | -                   | -                  |       |
| 4,356              | 5,053              | 2,108              | 0690 - Grant Indirect Charges    | 2,108               | 2,108               | 2,108              |       |
| 20,752             | 27,949             | 2,108              | Total Major Object:              | 2,108               | 2,108               | 2,108              |       |
| 1,928,414          | 2,624,833          | 4,905,633          | Total Function:                  | 5,238,568           | 5,238,568           | 5,238,568          | 18.20 |

## Support Services - General Administration

Total: \$1,640,943

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2300                             | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|----------------------------------|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Major Object - Object            | \$                  | \$                  | \$                 | FTE  |
| 7,155              | -                  | -                  | 0100 - Salaries                  |                     |                     |                    |      |
| 265,353            | 377,300            | 252,880            | 0112 - Classified                | -                   | -                   | -                  |      |
| -                  | 331                | -                  | 0113 - Administrators            | 453,830             | 453,830             | 453,830            | 3.16 |
| 31,566             | 11,926             | -                  | 0122 - Sub - Classified          | -                   | -                   | -                  |      |
| 2,325              | 857                | -                  | 0123 - Temp - Licensed           | -                   | -                   | -                  |      |
| 2,900              | 3,600              | 3,600              | 0133 - Extended Responsibility   | -                   | -                   | -                  |      |
| 2,900              | 3,600              | 3,600              | 0134 - Cell Phone                | 1,651               | 1,651               | 1,651              |      |
| 312,198            | 397,614            | 260,080            | 0135 - Mileage                   | 1,891               | 1,891               | 1,891              |      |
|                    |                    |                    | Total Major Object:              | 457,372             | 457,372             | 457,372            | 3.16 |
|                    |                    |                    | 0200 - Associated Payroll Costs  |                     |                     |                    |      |
| 43,872             | 46,117             | 28,432             | 0211 - PERS                      | 48,919              | 48,919              | 48,919             |      |
| 17,074             | -                  | -                  | 0212 - PERS Pickup               | -                   | -                   | -                  |      |
| 31,889             | 49,489             | 13,392             | 0213 - PERS Bond                 | 23,206              | 23,206              | 23,206             |      |
| 23,359             | 29,852             | 19,896             | 0220 - Social Security           | 34,990              | 34,990              | 34,990             |      |
| -                  | -                  | 241                | 0232 - Unemployment Compensation | 425                 | 425                 | 425                |      |
| 23,921             | 34,938             | 25,701             | 0241 - Employee Insurance        | 79,121              | 79,121              | 79,121             |      |
| 140,115            | 160,397            | 87,662             | Total Major Object:              | 186,661             | 186,661             | 186,661            |      |

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2300                          | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|-------------------------------|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Major Object - Object         | \$                  | \$                  | \$                 | FTE  |
| -                  | -                  | 2,143,591          | 0400 - Supplies and Materials |                     |                     |                    |      |
| 1,358              | 88                 | -                  | 0410 - Consumable Supplies    | 790,774             | 790,774             | 790,774            |      |
| 1,358              | 88                 | 2,143,591          | 0480 - Computer Hardware      | -                   | -                   | -                  |      |
|                    |                    |                    | Total Major Object:           | 790,774             | 790,774             | 790,774            |      |
|                    |                    |                    | 0600 - Other Objects          |                     |                     |                    |      |
| 173,130            | 277,666            | 206,136            | 0690 - Grant Indirect Charges | 206,136             | 206,136             | 206,136            |      |
| 626,802            | 835,764            | 2,697,469          | Total Function:               | 1,640,943           | 1,640,943           | 1,640,943          | 3.16 |

## School Administration

Total: \$6,042,779

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2400                             | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|----------------------------------|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Major Object - Object            | \$                  | \$                  | \$                 | FTE  |
| 885                | 52,677             | 54,525             | 0100 - Salaries                  |                     |                     |                    |      |
| 3,676              | 156,374            | -                  | 0112 - Classified                | 59,523              | 59,523              | 59,523             | 1.00 |
| 3,827              | -                  | -                  | 0113 - Administrators            | 148,056             | 148,056             | 148,056            | 1.00 |
| 1,704              | 2,041              | -                  | 0122 - Sub - Classified          | -                   | -                   | -                  |      |
| -                  | 1,200              | -                  | 0123 - Temp - Licensed           | -                   | -                   | -                  |      |
| -                  | 960                | -                  | 0134 - Cell Phone                | 2,400               | 2,400               | 2,400              |      |
| -                  | -                  | -                  | 0135 - Mileage                   | 1,920               | 1,920               | 1,920              |      |
| 10,092             | 213,252            | 54,525             | Total Major Object:              | 211,899             | 211,899             | 211,899            | 2.00 |
|                    |                    |                    | 0200 - Associated Payroll Costs  |                     |                     |                    |      |
| 628                | 20,204             | 5,327              | 0211 - PERS                      | 22,652              | 22,652              | 22,652             |      |
| 315                | -                  | -                  | 0212 - PERS Pickup               | -                   | -                   | -                  |      |
| 664                | 27,439             | 2,808              | 0213 - PERS Bond                 | 10,752              | 10,752              | 10,752             |      |
| 753                | 16,009             | 4,171              | 0220 - Social Security           | 16,211              | 16,211              | 16,211             |      |
| -                  | -                  | 51                 | 0232 - Unemployment Compensation | 196                 | 196                 | 196                |      |
| -                  | 33,832             | 20,120             | 0241 - Employee Insurance        | 46,633              | 46,633              | 46,633             |      |
| 2,360              | 97,485             | 32,477             | Total Major Object:              | 96,444              | 96,444              | 96,444             |      |
|                    |                    |                    | 0300 - Purchased Services        |                     |                     |                    |      |
| -                  | 4,215              | -                  | 0340 - Travel                    | -                   | -                   | -                  |      |
| -                  | 25,461             | -                  | 0355 - Printing and Binding      | -                   | -                   | -                  |      |
| 6,327              | -                  | -                  | 0390 - Other Contracted Services | -                   | -                   | -                  |      |
| 6,327              | 29,676             | -                  | Total Major Object:              | -                   | -                   | -                  |      |
|                    |                    |                    | 0400 - Supplies and Materials    |                     |                     |                    |      |
| 1,773              | 3,200              | 7,164,835          | 0410 - Consumable Supplies       | 5,664,436           | 5,664,436           | 5,664,436          |      |
| 27,721             | 21,548             | -                  | 0460 - Non Consumable Supplies   | -                   | -                   | -                  |      |
| 13,311             | -                  | -                  | 0470 - Computer Software         | -                   | -                   | -                  |      |
| 59,990             | 97,782             | -                  | 0480 - Computer Hardware         | 70,000              | 70,000              | 70,000             |      |
| 102,796            | 122,530            | 7,164,835          | Total Major Object:              | 5,734,436           | 5,734,436           | 5,734,436          |      |
|                    |                    |                    | 0600 - Other Objects             |                     |                     |                    |      |
| -                  | 66,457             | -                  | 0690 - Grant Indirect Charges    | -                   | -                   | -                  |      |
| 121,575            | 529,400            | 7,251,837          | Total Function:                  | 6,042,779           | 6,042,779           | 6,042,779          | 2.00 |

## Support Services—Business

Total: \$5,087,214

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2500                             | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|----------------------------------|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Major Object - Object            | \$                  | \$                  | \$                 | FTE  |
| 39,956             | 6,760              | 12,735             | 0100 - Salaries                  |                     |                     |                    |      |
| -                  | -                  | -                  | 0112 - Classified                | 10,027              | 10,027              | 10,027             | 0.25 |
| 870                | -                  | -                  | 0113 - Administrators            | 61,041              | 61,041              | 61,041             | 0.50 |
| -                  | 173                | -                  | 0123 - Temp - Licensed           | -                   | -                   | -                  |      |
| -                  | 141                | -                  | 0124 - Temp - Classified         | -                   | -                   | -                  |      |
| -                  | -                  | -                  | 0132 - Overtime                  | -                   | -                   | -                  |      |
| -                  | -                  | -                  | 0134 - Cell Phone                | 600                 | 600                 | 600                |      |
| -                  | -                  | -                  | 0135 - Mileage                   | 600                 | 600                 | 600                |      |
| 40,826             | 7,074              | 12,735             | Total Major Object:              | 72,268              | 72,268              | 72,268             | 0.75 |
|                    |                    |                    | 0200 - Associated Payroll Costs  |                     |                     |                    |      |
| 4,108              | 373                | 1,244              | 0211 - PERS                      | 6,654               | 6,654               | 6,654              |      |
| 4,002              | 496                | 656                | 0213 - PERS Bond                 | 3,667               | 3,667               | 3,667              |      |
| 3,006              | 541                | 974                | 0220 - Social Security           | 5,528               | 5,528               | 5,528              |      |
| -                  | -                  | 12                 | 0232 - Unemployment Compensation | 67                  | 67                  | 67                 |      |
| 8,693              | 20                 | 234                | 0241 - Employee Insurance        | 12,513              | 12,513              | 12,513             |      |
| 19,809             | 1,431              | 3,120              | Total Major Object:              | 28,429              | 28,429              | 28,429             |      |
|                    |                    |                    | 0300 - Purchased Services        |                     |                     |                    |      |
| 99,497             | -                  | -                  | 0322 - Repairs and Maintenance   | -                   | -                   | -                  |      |
| 215                | -                  | 50,000             | 0354 - Advertising               | -                   | -                   | -                  |      |
| 99,712             | -                  | 50,000             | Total Major Object:              | -                   | -                   | -                  |      |
|                    |                    |                    | 0400 - Supplies and Materials    |                     |                     |                    |      |
| 233,269            | 328,566            | 2,550,500          | 0410 - Consumable Supplies       | 2,491,183           | 2,491,183           | 2,491,183          |      |
| 341,533            | 372,948            | 80,000             | 0460 - Non Consumable Supplies   | 80,000              | 80,000              | 80,000             |      |
| 574,802            | 701,514            | 2,630,500          | Total Major Object:              | 2,571,183           | 2,571,183           | 2,571,183          |      |
|                    |                    |                    | 0500 - Capital Outlay            |                     |                     |                    |      |
| -                  | -                  | 1,500,000          | 0564 - Depreciable Bus/Improve   | 1,610,000           | 1,610,000           | 1,610,000          |      |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2500                          | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |             |
|--------------------|--------------------|--------------------|-------------------------------|---------------------|---------------------|--------------------|-------------|
| \$                 | \$                 | \$                 | Major Object - Object         | \$                  | \$                  | \$                 | FTE         |
| 696,383            | 983,565            | 775,334            | 0600 - Other Objects          |                     |                     |                    |             |
|                    |                    |                    | 0690 - Grant Indirect Charges | 805,334             | 805,334             | 805,334            |             |
| <b>1,431,532</b>   | <b>1,693,583</b>   | <b>4,971,689</b>   | <b>Total Function:</b>        | <b>5,087,214</b>    | <b>5,087,214</b>    | <b>5,087,214</b>   | <b>0.75</b> |

**Direction of Central Support Services**  
Total: \$2,486,924

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2600                             | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |             |
|--------------------|--------------------|--------------------|----------------------------------|---------------------|---------------------|--------------------|-------------|
| \$                 | \$                 | \$                 | Major Object - Object            | \$                  | \$                  | \$                 | FTE         |
| -                  | -                  | -                  | 0100 - Salaries                  |                     |                     |                    |             |
| 35,285             | 269,332            | 295,998            | 0111 - Licensed                  | 29,842              | 29,842              | 29,842             | 0.50        |
| -                  | 53,154             | 63,343             | 0112 - Classified                | 414,560             | 414,560             | 414,560            | 7.00        |
| -                  | 37,991             | -                  | 0113 - Administrators            | 216,423             | 216,423             | 216,423            | 1.50        |
| 2,564              | 1,551              | -                  | 0123 - Temp - Licensed           | -                   | -                   | -                  |             |
| -                  | 88                 | -                  | 0124 - Temp - Classified         | -                   | -                   | -                  |             |
| 1,000              | 1,900              | 1,000              | 0132 - Overtime                  | -                   | -                   | -                  |             |
| -                  | -                  | -                  | 0134 - Cell Phone                | 1,200               | 1,200               | 1,200              |             |
| 38,848             | 364,016            | 360,341            | 0135 - Mileage                   | 1,200               | 1,200               | 1,200              |             |
|                    |                    |                    | Total Major Object:              | 663,225             | 663,225             | 663,225            | 9.00        |
|                    |                    |                    | 0200 - Associated Payroll Costs  |                     |                     |                    |             |
| 2,159              | 32,789             | 30,272             | 0211 - PERS                      | 76,585              | 76,585              | 76,585             |             |
| 0                  | -                  | -                  | 0212 - PERS Pickup               | -                   | -                   | -                  |             |
| 2,293              | 43,174             | 18,554             | 0213 - PERS Bond                 | 33,649              | 33,649              | 33,649             |             |
| 2,773              | 26,746             | 27,567             | 0220 - Social Security           | 50,736              | 50,736              | 50,736             |             |
| -                  | -                  | 336                | 0232 - Unemployment Compensation | 619                 | 619                 | 619                |             |
| 19,069             | 97,359             | 102,194            | 0241 - Employee Insurance        | 198,825             | 198,825             | 198,825            |             |
| 26,294             | 200,068            | 178,923            | Total Major Object:              | 360,414             | 360,414             | 360,414            |             |
|                    |                    |                    | 0300 - Purchased Services        |                     |                     |                    |             |
| 600                | -                  | -                  | 0310 - Instruct Professional SVC | -                   | -                   | -                  |             |
| -                  | 1,899              | -                  | 0340 - Travel                    | -                   | -                   | -                  |             |
| 40,135             | 467,798            | 104,000            | 0390 - Other Contracted Services | 104,000             | 104,000             | 104,000            |             |
| 40,735             | 469,696            | 104,000            | Total Major Object:              | 104,000             | 104,000             | 104,000            |             |
|                    |                    |                    | 0400 - Supplies and Materials    |                     |                     |                    |             |
| 2,460              | 243,888            | 55,012             | 0410 - Consumable Supplies       | 130,012             | 130,012             | 130,012            |             |
| 1,068              | -                  | -                  | 0460 - Non Consumable Supplies   | -                   | -                   | -                  |             |
| 96                 | -                  | -                  | 0470 - Computer Software         | -                   | -                   | -                  |             |
| 308,745            | 1,396              | 869,316            | 0480 - Computer Hardware         | 1,229,273           | 1,229,273           | 1,229,273          |             |
| 312,369            | 245,284            | 924,328            | Total Major Object:              | 1,359,285           | 1,359,285           | 1,359,285          |             |
| <b>418,247</b>     | <b>1,279,064</b>   | <b>1,567,592</b>   | <b>Total Function:</b>           | <b>2,486,924</b>    | <b>2,486,924</b>    | <b>2,486,924</b>   | <b>9.00</b> |

**Food Services**  
Total: \$9,277,991

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3100   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object                        | \$                  | \$                  | \$                 | FTE   |
| 802,733            | 2,013,154          | 2,500,279          | 0100 - Salaries                              |                     |                     |                    |       |
| 8,609              | 109,878            | 20,000             | 0112 - Classified                            | 2,600,603           | 2,600,603           | 2,600,603          | 77.32 |
| 100,593            | 265,528            | 90,000             | 0122 - Sub - Classified                      | 20,000              | 20,000              | 20,000             |       |
| -                  | 4,414              | -                  | 0124 - Temp - Classified                     | 90,000              | 90,000              | 90,000             |       |
| -                  | 14,597             | 16,400             | 0132 - Overtime                              | -                   | -                   | -                  |       |
| 911,935            | 2,407,571          | 2,626,679          | 0139 - Longevity Stipend                     | 16,400              | 16,400              | 16,400             |       |
|                    |                    |                    | Total Major Object:                          | 2,727,003           | 2,727,003           | 2,727,003          | 77.32 |
|                    |                    |                    | 0200 - Associated Payroll Costs              |                     |                     |                    |       |
| 120,043            | 215,352            | 238,567            | 0211 - PERS                                  | 279,696             | 279,696             | 279,696            |       |
| 104,334            | 268,884            | 134,407            | 0213 - PERS Bond                             | 137,527             | 137,527             | 137,527            |       |
| 65,080             | 173,862            | 199,679            | 0220 - Social Security                       | 207,369             | 207,369             | 207,369            |       |
| -                  | -                  | 2,431              | 0232 - Unemployment Compensation             | 2,523               | 2,523               | 2,523              |       |
| 712,837            | 1,110,300          | 1,244,544          | 0241 - Employee Insurance                    | 1,365,178           | 1,365,178           | 1,365,178          |       |
| -                  | 1,175              | 900                | 0242 - Tax Sheltered Annuity                 | 900                 | 900                 | 900                |       |
| -                  | -                  | 4,000              | 0249 - Health Reimbursement Spending Account | 4,000               | 4,000               | 4,000              |       |
| 1,002,294          | 1,769,574          | 1,824,528          | Total Major Object:                          | 1,997,193           | 1,997,193           | 1,997,193          |       |
|                    |                    |                    | 0300 - Purchased Services                    |                     |                     |                    |       |
| -                  | 2,788              | 7,500              | 0322 - Repairs and Maintenance               | 7,500               | 7,500               | 7,500              |       |
| 3,018              | 1,197              | 1,500              | 0324 - Rentals                               | 1,500               | 1,500               | 1,500              |       |
| 168                | 1,045              | 1,000              | 0340 - Travel                                | 1,000               | 1,000               | 1,000              |       |
| 2,240              | 2,880              | 3,000              | 0351 - Telephone                             | 3,000               | 3,000               | 3,000              |       |
| 6,562              | -                  | -                  | 0355 - Printing and Binding                  | -                   | -                   | -                  |       |
| 1,987,445          | 3,705,645          | 3,600,000          | 0390 - Other Contracted Services             | 3,600,000           | 3,600,000           | 3,600,000          |       |
| 1,999,433          | 3,713,555          | 3,613,000          | Total Major Object:                          | 3,613,000           | 3,613,000           | 3,613,000          |       |
|                    |                    |                    | 0400 - Supplies and Materials                |                     |                     |                    |       |
| 3,938              | 74,590             | 384,795            | 0410 - Consumable Supplies                   | 384,795             | 384,795             | 384,795            |       |
| -                  | -                  | 12,000             | 0414 - Food                                  | 12,000              | 12,000              | 12,000             |       |
| 353,537            | 518,685            | 400,000            | 0415 - Commodities                           | 400,000             | 400,000             | 400,000            |       |
| -                  | -                  | 40,000             | 0450 - Food                                  | 40,000              | 40,000              | 40,000             |       |
| 5,880              | 16,307             | 15,000             | 0460 - Non Consumable Supplies               | 15,000              | 15,000              | 15,000             |       |
| 355                | 40                 | 40,000             | 0470 - Computer Software                     | 40,000              | 40,000              | 40,000             |       |
| 7,580              | -                  | 20,000             | 0480 - Computer Hardware                     | 20,000              | 20,000              | 20,000             |       |
| 371,290            | 609,622            | 911,795            | Total Major Object:                          | 911,795             | 911,795             | 911,795            |       |

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3100                  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|-----------------------|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object | \$                  | \$                  | \$                 | FTE   |
| -                  | 48,178             | 24,000             | 0500 - Capital Outlay |                     |                     |                    |       |
|                    |                    |                    | 0540 - Equipment      | 24,000              | 24,000              | 24,000             |       |
|                    |                    |                    | 0600 - Other Objects  |                     |                     |                    |       |
| -                  | 8,610              | 5,000              | 0640 - Dues and Fees  | 5,000               | 5,000               | 5,000              |       |
| 4,284,952          | 8,557,109          | 9,005,002          | Total Function:       | 9,277,991           | 9,277,991           | 9,277,991          | 77.32 |

**Community Services**  
Total: \$1,347,192

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3300                             | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|----------------------------------|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Major Object - Object            | \$                  | \$                  | \$                 | FTE  |
| 201,831            | 37,177             | 83,735             | 0100 - Salaries                  |                     |                     |                    |      |
| 73,969             | -                  | -                  | 0112 - Classified                | 126,424             | 126,424             | 126,424            | 3.38 |
| -                  | 18,690             | -                  | 0113 - Administrators            | -                   | -                   | -                  |      |
| 516                | 40,299             | -                  | 0122 - Sub - Classified          | -                   | -                   | -                  |      |
| -                  | 539                | -                  | 0124 - Temp - Classified         | -                   | -                   | -                  |      |
| 1,200              | -                  | -                  | 0132 - Overtime                  | -                   | -                   | -                  |      |
| 1,200              | -                  | -                  | 0134 - Cell Phone                | -                   | -                   | -                  |      |
|                    |                    |                    | 0135 - Mileage                   | -                   | -                   | -                  |      |
| 278,716            | 96,705             | 83,735             | Total Major Object:              | 126,424             | 126,424             | 126,424            | 3.38 |
|                    |                    |                    | 0200 - Associated Payroll Costs  |                     |                     |                    |      |
| 32,617             | 5,558              | 4,678              | 0211 - PERS                      | 5,967               | 5,967               | 5,967              |      |
| 4,510              | -                  | -                  | 0212 - PERS Pickup               | -                   | -                   | -                  |      |
| 30,200             | 3,707              | 4,312              | 0213 - PERS Bond                 | 6,414               | 6,414               | 6,414              |      |
| 20,338             | 7,392              | 6,405              | 0220 - Social Security           | 9,671               | 9,671               | 9,671              |      |
| -                  | -                  | 77                 | 0232 - Unemployment Compensation | 119                 | 119                 | 119                |      |
| 40,143             | -                  | 54,113             | 0241 - Employee Insurance        | 63,586              | 63,586              | 63,586             |      |
| 127,808            | 16,658             | 69,585             | Total Major Object:              | 85,757              | 85,757              | 85,757             |      |
|                    |                    |                    | 0300 - Purchased Services        |                     |                     |                    |      |
| 12,720             | 11,331             | 4,300              | 0310 - Instruct Professional SVC | 4,300               | 4,300               | 4,300              |      |
| 18,235             | 37,282             | -                  | 0340 - Travel                    | -                   | -                   | -                  |      |
| 838                | 1,028              | 402,679            | 0390 - Other Contracted Services | 402,679             | 402,679             | 402,679            |      |
| 31,793             | 49,641             | 406,979            | Total Major Object:              | 406,979             | 406,979             | 406,979            |      |
|                    |                    |                    | 0400 - Supplies and Materials    |                     |                     |                    |      |
| 93,700             | 67,706             | 679,901            | 0410 - Consumable Supplies       | 689,932             | 689,932             | 689,932            |      |
| 8,069              | 4,647              | -                  | 0430 - Library Books             | -                   | -                   | -                  |      |
| 1,422              | -                  | 3,100              | 0480 - Computer Hardware         | 3,100               | 3,100               | 3,100              |      |
| 103,191            | 72,354             | 683,001            | Total Major Object:              | 693,032             | 693,032             | 693,032            |      |
|                    |                    |                    | 0600 - Other Objects             |                     |                     |                    |      |
| 21,698             | 19,799             | 35,000             | 0640 - Dues and Fees             | 35,000              | 35,000              | 35,000             |      |
| 563,206            | 255,156            | 1,278,300          | Total Function:                  | 1,347,192           | 1,347,192           | 1,347,192          | 3.38 |

**Child Care**  
Total: \$176,092

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3500                             | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|----------------------------------|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Major Object - Object            | \$                  | \$                  | \$                 | FTE  |
| -                  | 4,984              | 10,656             | 0100 - Salaries                  |                     |                     |                    |      |
| -                  | 68                 | -                  | 0111 - Licensed                  | 11,295              | 11,295              | 11,295             | 0.17 |
| -                  | 5,052              | 10,656             | 0124 - Temp - Classified         | -                   | -                   | -                  |      |
|                    |                    |                    | Total Major Object:              | 11,295              | 11,295              | 11,295             | 0.17 |
|                    |                    |                    | 0200 - Associated Payroll Costs  |                     |                     |                    |      |
| -                  | 494                | 1,041              | 0211 - PERS                      | 1,207               | 1,207               | 1,207              |      |
| -                  | 657                | 549                | 0213 - PERS Bond                 | 573                 | 573                 | 573                |      |
| -                  | 366                | 815                | 0220 - Social Security           | 864                 | 864                 | 864                |      |
| -                  | -                  | 10                 | 0232 - Unemployment Compensation | 11                  | 11                  | 11                 |      |
| -                  | 1,489              | 3,446              | 0241 - Employee Insurance        | 3,676               | 3,676               | 3,676              |      |
| -                  | 3,006              | 5,861              | Total Major Object:              | 6,331               | 6,331               | 6,331              |      |
|                    |                    |                    | 0400 - Supplies and Materials    |                     |                     |                    |      |
| -                  | 1,774              | 209,222            | 0410 - Consumable Supplies       | 158,466             | 158,466             | 158,466            |      |
| -                  | 886                | -                  | 0460 - Non Consumable Supplies   | -                   | -                   | -                  |      |
| -                  | 2,660              | 209,222            | Total Major Object:              | 158,466             | 158,466             | 158,466            |      |
| -                  | 10,717             | 225,739            | Total Function:                  | 176,092             | 176,092             | 176,092            | 0.17 |

**Building Acquisition**  
Total: \$700,000

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 4150                           | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|--------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object          | \$                  | \$                  | \$                 | FTE |
| -                  | 207,247            | 700,000            | 0500 - Capital Outlay          |                     |                     |                    |     |
|                    |                    |                    | 0520 - Buildings - Improvement | 700,000             | 700,000             | 700,000            |     |
| -                  | 207,247            | 700,000            | Total Function:                | 700,000             | 700,000             | 700,000            |     |



### Transfer of Funds

Total: \$1,140,000

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 5200                   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object  | \$                  | \$                  | \$                 | FTE |
| 1,500,000          | 1,500,000          | 1,250,000          | 0700 - Transfers       | 1,140,000           | 1,140,000           | 1,140,000          |     |
|                    |                    |                    | 0710 - Other Transfers |                     |                     |                    |     |
| <b>1,500,000</b>   | <b>1,500,000</b>   | <b>1,250,000</b>   | <b>Total Function:</b> | <b>1,140,000</b>    | <b>1,140,000</b>    | <b>1,140,000</b>   |     |

### Operating Contingency

Total: \$6,000,000

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 6110                       | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|----------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object      | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 2,000,000          | 0800 - Other Uses of Funds | 6,000,000           | 6,000,000           | 6,000,000          |     |
|                    |                    |                    | 0810 - Planned Reserve     |                     |                     |                    |     |
| <b>-</b>           | <b>-</b>           | <b>2,000,000</b>   | <b>Total Function:</b>     | <b>6,000,000</b>    | <b>6,000,000</b>    | <b>6,000,000</b>   |     |

|            |            |            |             |            |            |            |        |
|------------|------------|------------|-------------|------------|------------|------------|--------|
| 29,626,807 | 44,185,369 | 76,703,733 | Total Total | 75,035,539 | 75,035,539 | 75,035,539 | 326.31 |
|------------|------------|------------|-------------|------------|------------|------------|--------|

## Debt Service Resources

North Clackamas School District

**Total: \$55,988,377**

Account for the accumulation of resources for, and the payment of, general long-term debt, principal and interest.

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1000                                     | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Major Object - Object                    | \$                  | \$                  | \$                 |
| 33,426,573         | 35,821,017         | 37,531,732         | <b>1000 - Revenue from Local Sources</b> |                     |                     |                    |
| 505,624            | 415,870            | 300,000            | 1111 - Current Year Taxes                | 38,781,199          | 38,781,199          | 38,781,199         |
| -                  | 4,698              | -                  | 1112 - Prior Year's Taxes                | 300,000             | 300,000             | 300,000            |
| 101,664            | 94,976             | 100,000            | 1114 - Payment Lieu Property Tax         | -                   | -                   | -                  |
| 137,418            | 107,229            | 100,000            | 1190 - Penalties & Interest Tax          | 100,000             | 100,000             | 100,000            |
| 12,461,957         | 16,636,263         | 13,669,028         | 1510 - Interest On Invstmnts             | 100,000             | 100,000             | 100,000            |
| -                  | 735                | -                  | 1970 - Svces Provided Other Fund         | 14,330,763          | 14,330,763          | 14,330,763         |
| 46,633,236         | 53,080,787         | 51,700,760         | 1990 - Miscellaneous                     | -                   | -                   | -                  |
|                    |                    |                    | Total Object:                            | 53,611,962          | 53,611,962          | 53,611,962         |
|                    |                    |                    | <b>5000 - Other Sources</b>              |                     |                     |                    |
| 139,415,000        | -                  | -                  | 5110 - Bond Proceeds                     | -                   | -                   | -                  |
| 2,384,201          | 2,402,878          | 2,144,647          | 5200 - Interfund Transfers               | 2,026,415           | 2,026,415           | 2,026,415          |
| -                  | -                  | 350,000            | 5400 - Beginning Fund Balance            | 350,000             | 350,000             | 350,000            |
| 141,799,201        | 2,402,878          | 2,494,647          | Total Object:                            | 2,376,415           | 2,376,415           | 2,376,415          |
| <b>188,432,437</b> | <b>55,483,665</b>  | <b>54,195,407</b>  | <b>Total Object:</b>                     | <b>55,988,377</b>   | <b>55,988,377</b>   | <b>55,988,377</b>  |

## Debt Service Requirements by Major Function

North Clackamas School District

**Total: \$55,988,377**

Activities included in this category are servicing the debt of a district, conduit-type transfers from one fund to another fund and apportionment of funds by ESD.

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 5000              | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|-------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Function          | \$                  | \$                  | \$                 | FTE |
| 190,067,843        | 52,597,108         | 54,195,407         | 5000 - Other Uses | 55,988,377          | 55,988,377          | 55,988,377         |     |
| 190,067,843        | 52,597,108         | 54,195,407         | Total Function:   | 55,988,377          | 55,988,377          | 55,988,377         |     |

## Debt Service Requirements by Major Object

North Clackamas School District

**Total: \$55,988,377**

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 0600                        | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|-----------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Object                      | \$                  | \$                  | \$                 | FTE |
| 190,067,843        | 52,597,108         | 54,195,407         | <b>0600 - Other Objects</b> | 55,988,377          | 55,988,377          | 55,988,377         |     |
| 190,067,843        | 52,597,108         | 54,195,407         | Total Object:               | 55,988,377          | 55,988,377          | 55,988,377         |     |

## Debt Service Requirements by Function and Object

North Clackamas School District

**Total: \$55,988,377**

### Long-Term Debt Service

**Total: \$55,988,377**

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 5110   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object                          | \$                  | \$                  | \$                 | FTE |
| 163,268,299        | 26,589,451         | 28,810,260         | <b>0600 - Other Objects</b>                    |                     |                     |                    |     |
| 25,670,586         | 25,522,050         | 24,881,313         | <b>0610 - Redemption of Principal</b>          | 35,834,167          | 35,834,167          | 35,834,167         |     |
| 341,649            | 485,607            | 503,834            | <b>0621 - Regular Interest</b>                 | 19,711,962          | 19,711,962          | 19,711,962         |     |
| 787,308            | -                  | -                  | <b>0622 - Bus Capital Improvement Interest</b> | 442,248             | 442,248             | 442,248            |     |
| 190,067,843        | 52,597,108         | 54,195,407         | <b>0640 - Dues and Fees</b>                    | -                   | -                   | -                  |     |
|                    |                    |                    | Total Major Object:                            | 55,988,377          | 55,988,377          | 55,988,377         |     |
| <b>190,067,843</b> | <b>52,597,108</b>  | <b>54,195,407</b>  | <b>Total Function:</b>                         | <b>55,988,377</b>   | <b>55,988,377</b>   | <b>55,988,377</b>  |     |

## Debt Service Summary

### Debt Services General Obligation Bond Schedule

|                                     | Rate        | Maturity | Actual<br>2019-20    | Actual<br>2020-21    | Actual<br>2021-22    | Budget<br>2022-23    |
|-------------------------------------|-------------|----------|----------------------|----------------------|----------------------|----------------------|
| <b>Principal</b>                    |             |          |                      |                      |                      |                      |
| 2004 Issue (Refunding)              | 2.00%-5.00% | 6/2018   | \$ -                 | \$ -                 | \$ -                 | \$ -                 |
| 2007 Issue                          | 4.00%-5.00% | 6/2032   | -                    | -                    | -                    | -                    |
| 2014 Issue (Partial Refunding 2007) | 2.00%-5.00% | 6/2031   | 6,765,000            | 7,710,000            | 8,695,000            | 9,795,000            |
| 2016 Issue (Partial Refunding 2007) | 4.00%-4.50% | 6/2032   | 265,000              | 270,000              | 280,000              | 290,000              |
| 2017 Issue (2016 1st Bond Sale)     | 1.00%-5.00% | 6/2042   | 2,175,000            | 2,715,000            | 3,150,000            | 3,575,000            |
| 2018 Issue (2016 2nd Bond Sale)     |             | 6/2042   | 2,322,000            | 2,625,000            | 2,985,000            | 3,370,000            |
| 2020 Issue (Refunding 2014)         |             |          | -                    | 4,370,000            | 4,125,000            | 4,145,000            |
| <b>Total Principal</b>              |             |          | <b>\$ 11,527,000</b> | <b>\$ 17,690,000</b> | <b>\$ 19,235,000</b> | <b>\$ 21,175,000</b> |
| <b>Interest</b>                     |             |          |                      |                      |                      |                      |
| 2004 Issue (Refunding)              | 2.00%-5.00% | 6/2018   | \$ -                 | \$ -                 | \$ -                 | \$ -                 |
| 2007 Issue                          | 4.00%-5.00% | 6/2032   | -                    | -                    | -                    | -                    |
| 2014 Issue (Partial Refunding 2007) | 2.00%-5.00% | 6/2031   | 7,624,150            | 1,830,300            | 1,830,300            | 1,024,900            |
| 2016 Issue (Partial Refunding 2007) | 4.00%-4.50% | 6/2032   | 877,450              | 874,800              | 864,000              | 852,800              |
| 2017 Issue (2016 1st Bond Sale)     | 1.00%-5.00% | 6/2042   | 9,095,750            | 9,008,750            | 8,873,000            | 8,715,500            |
| 2018 Issue (2016 2nd Bond Sale)     | 4.00%-5.00% | 6/2042   | 8,062,205            | 5,311,950            | 5,206,950            | 5,087,550            |
| 2020 Issue (Refunding 2014)         |             |          | -                    | 1,094,298            | 1,540,048            | 1,525,982            |
| <b>Total Interest</b>               |             |          | <b>\$ 25,659,555</b> | <b>\$ 18,120,098</b> | <b>\$ 18,314,298</b> | <b>\$ 17,206,732</b> |
| <b>Total Principal and Interest</b> |             |          |                      |                      |                      |                      |
| 2004 Issue (Refunding)              | 2.00%-5.00% | 6/2018   | \$ -                 | \$ -                 | \$ -                 | \$ -                 |
| 2007 Issue                          | 4.00%-5.00% | 6/2032   | -                    | -                    | -                    | -                    |
| 2014 Issue (Partial Refunding 2007) | 2.00%-5.00% | 6/2031   | 14,389,150           | 9,540,300            | 10,525,300           | 10,819,900           |
| 2016 Issue (Partial Refunding 2007) | 4.00%-4.50% | 6/2032   | 1,142,450            | 1,144,800            | 1,144,000            | 1,142,800            |
| 2017 Issue (2016 1st Bond Sale)     | 1.00%-5.00% | 6/2042   | 11,270,750           | 11,723,750           | 12,023,000           | 12,290,500           |
| 2018 Issue (2016 2nd Bond Sale)     |             | 6/2042   | 10,384,205           | 7,936,950            | 8,191,950            | 8,457,550            |
| 2020 Issue (Refunding 2014)         |             |          | -                    | 5,464,298            | 5,665,048            | 5,670,982            |
| <b>Total Principal and Interest</b> |             |          | <b>\$ 37,186,555</b> | <b>\$ 35,810,098</b> | <b>\$ 37,549,298</b> | <b>\$ 38,381,732</b> |

### Debt Services PERS Bond Payment Schedule

|                                       | Rate        | Maturity | Actual<br>2019-20   | Actual<br>2020-21   | Actual<br>2021-22   | Budget<br>2022-23   |
|---------------------------------------|-------------|----------|---------------------|---------------------|---------------------|---------------------|
| <b>Principal</b>                      |             |          |                     |                     |                     |                     |
| 2002 Pension                          | 2.06%-6.10% | 6/2028   | \$ 1,080,969        | \$ -                | \$ 3,845,000        | \$ 4,340,000        |
| 2003 Pension                          | 1.50%-6.27% | 6/2028   | 1,673,078           | 1,662,080           | 1,655,876           | 1,654,447           |
| 2011 Pension                          | 4.115%      | 6/2021   | -                   | 3,490,000           | -                   | -                   |
| <b>Total Principal</b>                |             |          | <b>\$ 2,754,047</b> | <b>\$ 5,152,080</b> | <b>\$ 5,500,876</b> | <b>\$ 5,994,447</b> |
| <b>Interest</b>                       |             |          |                     |                     |                     |                     |
| 2002 Pension                          | 2.06%-6.10% | 6/2028   | \$ 3,951,543        | \$ 1,907,512        | \$ 1,907,512        | \$ 1,696,806        |
| 2003 Pension                          | 1.50%-6.27% | 6/2028   | 4,944,145           | 5,280,143           | 5,626,347           | 5,977,775           |
| 2011 Pension (Partial Refunding 2002) | 4.115%      | 6/2021   | 143,614             | 143,614             | -                   | -                   |
| <b>Total Interest</b>                 |             |          | <b>\$ 9,039,301</b> | <b>\$ 7,331,268</b> | <b>\$ 7,533,859</b> | <b>\$ 7,674,581</b> |
| <b>Total Principal and Interest</b>   |             |          |                     |                     |                     |                     |
| 2002 Pension                          | 2.06%-6.10% | 6/2028   | \$ 5,032,512        | \$ 1,907,512        | \$ 5,752,512        | \$ 6,036,806        |
| 2003 Pension                          | 1.50%-6.27% | 6/2028   | 6,617,223           | 6,942,223           | 7,282,223           | 7,632,223           |
| 2011 Pension (Partial Refunding 2002) | 4.115%      | 6/2021   | 143,614             | 3,633,614           | -                   | -                   |



# Debt Service Summary - continued

## Debt Services Leases Payment Schedule

|                                     | Rate   | Maturity | Actual<br>2019-20   | Actual<br>2020-21   | Actual<br>2021-22   | Budget<br>2022-23   | Budget<br>2023-24   |
|-------------------------------------|--------|----------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Principal</b>                    |        |          |                     |                     |                     |                     |                     |
| Key Government Finance #4           | 4.060% | 6/2015   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #5           | 4.075% | 6/2015   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #8           | 4.075% | 6/2015   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #9           | 4.390% | 12/2016  | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #10          | 4.230% | 4/2018   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #11          | 5.380% | 9/2019   | 208,050             | -                   | -                   | -                   | -                   |
| Key Government Finance #12          | 2.780% | 6/2022   | 149,879             | 154,075             | 158,388             | -                   | -                   |
| Key Government Finance #13          | 2.370% | 12/2022  | 174,147             | 178,299             | 182,550             | 92,900              | -                   |
| Key Government Finance #14          | 2.790% | 12/2024  | 115,445             | 118,688             | 122,023             | 125,451             | 128,975             |
| Key Government Finance #15          | 2.960% | 6/2025   | 88,136              | 90,764              | 93,471              | 96,258              | 99,128              |
| Key Government Finance #16          | 2.388% | 6/2026   | 97,243              | 99,100              | 102,278             | 104,893             | 107,574             |
| Key Government Finance #17          | 2.680% | 12/2025  | 232,730             | 238,774             | 244,974             | 251,335             | 257,861             |
| Key Government Finance #18          | 2.680% | 12/2028  | 163,868             | 169,204             | 174,713             | 180,402             | 186,276             |
| Key Government Finance #19*         | 2.680% | 12/2028  | 116,918             | 230,589             | 235,667             | 240,856             | 246,160             |
| US Bank--Administration Building    | 3.820% | 6/2016   | 224,920             | 224,920             | 224,920             | 224,920             | 224,920             |
| Altamont Local Improvement          | 8.000% | 3/2020   | -                   | -                   | -                   | -                   | -                   |
| Transportation Facility*            |        | 7/2044   | -                   | 305,649             | 314,592             | 323,798             | 333,272             |
| <b>Total Principal Payments</b>     |        |          | <b>\$ 1,571,338</b> | <b>\$ 1,810,062</b> | <b>\$ 1,853,575</b> | <b>\$ 1,640,813</b> | <b>\$ 1,584,167</b> |
| <b>Interest</b>                     |        |          |                     |                     |                     |                     |                     |
|                                     |        |          | Actual<br>2019-20   | Actual<br>2020-21   | Actual<br>2021-22   | Budget<br>2022-23   | Budget<br>2022-23   |
| Key Government Finance #4           | 4.060% | 6/2015   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #5           | 4.075% | 6/2015   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #8           | 4.075% | 6/2015   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #9           | 4.390% | 12/2016  | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #10          | 4.230% | 4/2018   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #11          | 5.380% | 9/2019   | 5,597               | -                   | -                   | -                   | -                   |
| Key Government Finance #12          | 2.780% | 6/2022   | 11,819              | 7,623               | 3,310               | -                   | -                   |
| Key Government Finance #13          | 2.370% | 12/2022  | 13,855              | 9,704               | 5,453               | 1,101               | -                   |
| Key Government Finance #14          | 2.790% | 12/2024  | 18,073              | 14,829              | 11,495              | 8,066               | 4,542               |
| Key Government Finance #15          | 2.960% | 6/2025   | 16,220              | 13,592              | 10,885              | 8,098               | 5,228               |
| Key Government Finance #16          | 2.388% | 6/2026   | 18,060              | 16,204              | 13,025              | 10,411              | 7,730               |
| Key Government Finance #17          | 2.680% | 12/2025  | 51,144              | 45,101              | 38,901              | 32,540              | 26,013              |
| Key Government Finance #18          | 2.680% | 12/2028  | 53,023              | 47,688              | 42,178              | 36,489              | 30,615              |
| Key Government Finance #19*         | 2.680% | 12/2028  | 24,108              | 51,464              | 46,387              | 41,197              | 35,894              |
| US Bank--Administration Building    | 3.820% | 6/2016   | 65,856              | 57,762              | 49,393              | 41,160              | 32,928              |
| Altamont Local Improvement          | 8.000% | 3/2020   | -                   | -                   | -                   | -                   | -                   |
| Transportation Facility*            |        | 7/2044   | -                   | 296,903             | 313,973             | 304,768             | 295,294             |
| <b>Total Interest Payments</b>      |        |          | <b>\$ 277,755</b>   | <b>\$ 560,869</b>   | <b>\$ 534,999</b>   | <b>\$ 483,831</b>   | <b>\$ 438,244</b>   |
| <b>Total Principal and Interest</b> |        |          |                     |                     |                     |                     |                     |
|                                     |        |          | Actual<br>2019-20   | Actual<br>2020-21   | Actual<br>2021-22   | Budget<br>2022-23   | Budget<br>2022-23   |
| Key Government Finance #4           | 4.060% | 6/2015   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #5           | 4.075% | 6/2015   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #8           | 4.075% | 6/2015   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #9           | 4.390% | 12/2016  | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #10          | 4.230% | 4/2018   | -                   | -                   | -                   | -                   | -                   |
| Key Government Finance #11          | 5.380% | 9/2019   | 213,646             | -                   | -                   | -                   | -                   |
| Key Government Finance #12          | 2.780% | 6/2022   | 161,698             | 161,698             | 161,698             | -                   | -                   |
| Key Government Finance #13          | 2.370% | 12/2022  | 188,003             | 188,003             | 188,003             | 94,001              | -                   |
| Key Government Finance #14          | 2.790% | 12/2024  | 133,517             | 133,517             | 133,517             | 133,517             | 133,517             |
| Key Government Finance #15          | 2.960% | 6/2025   | 104,356             | 104,356             | 104,356             | 104,356             | 104,356             |
| Key Government Finance #16          | 2.388% | 6/2026   | 115,303             | 115,303             | 115,303             | 115,303             | 115,303             |
| Key Government Finance #17          | 2.680% | 12/2025  | 283,874             | 283,874             | 283,874             | 283,874             | 283,874             |
| Key Government Finance #18          | 2.680% | 12/2028  | 216,892             | 216,892             | 216,892             | 216,892             | 216,892             |
| Key Government Finance #19*         | 2.680% | 12/2028  | 141,027             | 282,053             | 282,053             | 282,053             | 282,053             |
| US Bank--Administration Building    | 3.820% | 6/2016   | 290,776.48          | 282,682             | 274,313             | 266,080             | 257,849             |
| Altamont Local Improvement          | 8.000% | 3/2020   | -                   | -                   | -                   | -                   | -                   |
| Transportation Facility*            |        | 7/2044   | -                   | 602,552             | 628,565             | 628,566             | 628,566             |
| <b>Total Principal and Interest</b> |        |          | <b>\$ 1,849,093</b> | <b>\$ 2,370,931</b> | <b>\$ 2,388,574</b> | <b>\$ 2,124,644</b> | <b>\$ 2,022,411</b> |

\* Estimated

## Capital Projects Resources

North Clackamas School District

**Total: \$27,596,000**

Account for financial resources used to acquire or construct major capital facilities (other than those of proprietary funds and trust funds). The most common source of revenue in this fund would be the sale of bonds, A separate fund may be used for each capital project or one funds may be used, supplemented by the dimension project/reporting code.

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1000  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Major Object - Object                             | \$                  | \$                  | \$                 |
| 2,185,683          | 2,328,854          | 2,000,000          | <b>1000 - Revenue from Local Sources</b>          |                     |                     |                    |
| 245,152            | 15,587             | 5,000              | <b>1130 - Construction Excise Tax</b>             | 2,000,000           | 2,000,000           | 2,000,000          |
| 1,510,153          | 24,909             | -                  | <b>1510 - Interest On Invstmnts</b>               | 5,000               | 5,000               | 5,000              |
| -                  | (934,906)          | -                  | <b>1511 - Interest On Investments-Non Lgip</b>    | -                   | -                   | -                  |
| 70,000             | -                  | -                  | <b>1522 - Interest-Bank of Cascade Bond Funds</b> | -                   | -                   | -                  |
| 683,072            | 65,266             | 105,000            | <b>1910 - Rentals</b>                             | -                   | -                   | -                  |
| 4,694,059          | 1,499,709          | 2,110,000          | <b>1990 - Miscellaneous</b>                       | 105,000             | 105,000             | 105,000            |
|                    |                    |                    | Total Object:                                     | 2,110,000           | 2,110,000           | 2,110,000          |
| -                  | 171,443            | 100,000            | <b>3000 - Revenue From State Sources</b>          |                     |                     |                    |
|                    |                    |                    | <b>3299 - Other Restricted Grants</b>             | 100,000             | 100,000             | 100,000            |
| 95,814             | 95,814             | 95,814             | <b>5000 - Other Sources</b>                       |                     |                     |                    |
| 4,225,000          | -                  | -                  | <b>5200 - Interfund Transfers</b>                 | 95,814              | 95,814              | 95,814             |
| -                  | -                  | 30,790,186         | <b>5300 - Sale of Fixed Assets</b>                | -                   | -                   | -                  |
| 4,320,814          | 95,814             | 30,886,000         | <b>5400 - Beginning Fund Balance</b>              | 25,290,186          | 25,290,186          | 25,290,186         |
|                    |                    |                    | Total Object:                                     | 25,386,000          | 25,386,000          | 25,386,000         |
| <b>9,014,873</b>   | <b>1,766,966</b>   | <b>33,096,000</b>  | <b>Total Object:</b>                              | <b>27,596,000</b>   | <b>27,596,000</b>   | <b>27,596,000</b>  |

## Captial Projects Requirements by Major Function

North Clackamas School District

**Total: \$27,596,000**

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2000  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Function  | \$                  | \$                  | \$                 | FTE |
| 424,677            | -                  | 500,000            | <b>2000 - Support Services</b>                        | 500,000             | 500,000             | 500,000            |     |
| 110,766,705        | 33,907,033         | 32,596,000         | <b>4000 - Facilities Acquisition and Construction</b> | 26,838,151          | 26,838,151          | 26,838,151         |     |
| 282,545            | 274,313            | -                  | <b>5000 - Other Uses</b>                              | 257,849             | 257,849             | 257,849            |     |
| 111,473,927        | 34,181,346         | 33,096,000         | Total Function:                                       | 27,596,000          | 27,596,000          | 27,596,000         |     |

# Capital Projects Requirements by Major Object

North Clackamas School District

Total: \$27,596,000

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 0100                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Object                          | \$                  | \$                  | \$                 | FTE |
| 697,197            | 247,026            | -                  | 0100 - Salaries                 | -                   | -                   | -                  |     |
| 346,056            | 115,212            | -                  | 0200 - Associated Payroll Costs | -                   | -                   | -                  |     |
| 424,677            | 8,133              | 850,000            | 0300 - Purchased Services       | 850,000             | 850,000             | 850,000            |     |
| 121,099            | -                  | -                  | 0400 - Supplies and Materials   | -                   | -                   | -                  |     |
| 109,405,496        | 33,536,662         | 32,246,000         | 0500 - Capital Outlay           | 26,488,151          | 26,488,151          | 26,488,151         |     |
| 196,858            | -                  | -                  | 0600 - Other Objects            | -                   | -                   | -                  |     |
| 282,545            | 274,313            | -                  | 0700 - Transfers                | 257,849             | 257,849             | 257,849            |     |
| 111,473,927        | 34,181,346         | 33,096,000         | Total Object:                   | 27,596,000          | 27,596,000          | 27,596,000         |     |

## Capital Projects Requirements by Function and Object

North Clackamas School District

**Total: \$27,596,000**

### Operation and Maintenance of Plant Services

**Total: \$500,000**

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2540                               | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|------------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object              | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 500,000            | 0300 - Purchased Services          |                     |                     |                    |     |
| 424,677            | -                  | -                  | 0322 - Repairs and Maintenance     | 500,000             | 500,000             | 500,000            |     |
| 424,677            | -                  | 500,000            | 0383 - Architect/Engineer Services | -                   | -                   | -                  |     |
|                    |                    |                    | Total Major Object:                | 500,000             | 500,000             | 500,000            |     |
| <b>424,677</b>     | <b>-</b>           | <b>500,000</b>     | <b>Total Function:</b>             | <b>500,000</b>      | <b>500,000</b>      | <b>500,000</b>     |     |

# Construction Services Direction

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 4110                                   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |     |
| 278,774            | 157,511            | -                  | 0112 - Classified                      | -                   | -                   | -                  |     |
| 175,118            | -                  | -                  | 0113 - Administrators                  | -                   | -                   | -                  |     |
| 129,603            | -                  | -                  | 0114 - Managerial - Classified         | -                   | -                   | -                  |     |
| 101,531            | 63,179             | -                  | 0123 - Temp - Licensed                 | -                   | -                   | -                  |     |
| 1,433              | 2,966              | -                  | 0124 - Temp - Classified               | -                   | -                   | -                  |     |
| 7,377              | 23,371             | -                  | 0132 - Overtime                        | -                   | -                   | -                  |     |
| 2,400              | -                  | -                  | 0134 - Cell Phone                      | -                   | -                   | -                  |     |
| 960                | -                  | -                  | 0135 - Mileage                         | -                   | -                   | -                  |     |
| 697,197            | 247,026            | -                  | Total Major Object:                    | -                   | -                   | -                  |     |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |     |
| 88,086             | 26,608             | -                  | 0211 - PERS                            | -                   | -                   | -                  |     |
| 20,662             | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |     |
| 72,774             | 31,316             | -                  | 0213 - PERS Bond                       | -                   | -                   | -                  |     |
| 52,395             | 18,602             | -                  | 0220 - Social Security                 | -                   | -                   | -                  |     |
| 112,138            | 38,429             | -                  | 0241 - Employee Insurance              | -                   | -                   | -                  |     |
| -                  | 256                | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |     |
| 346,056            | 115,212            | -                  | Total Major Object:                    | -                   | -                   | -                  |     |
|                    |                    |                    | <b>0500 - Capital Outlay</b>           |                     |                     |                    |     |
| 2,306,055          | 3,190,115          | -                  | 0530 - Improve Other Than Bldgs        | -                   | -                   | -                  |     |
| 1,120,149          | 1,177,113          | -                  | 0550 - Technology Equipment            | -                   | -                   | -                  |     |
| 3,426,204          | 4,367,228          | -                  | Total Major Object:                    | -                   | -                   | -                  |     |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |     |
| 196,858            | -                  | -                  | 0640 - Dues and Fees                   | -                   | -                   | -                  |     |
| <b>4,666,315</b>   | <b>4,729,466</b>   | -                  | <b>Total Function:</b>                 | -                   | -                   | -                  |     |

**Site Acquisition**  
Total: \$2,796,000

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 4120                           | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|--------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object          | \$                  | \$                  | \$                 | FTE |
| 63,849             | 95,814             | -                  | 0500 - Capital Outlay          | -                   | -                   | -                  |     |
| -                  | -                  | 2,396,000          | 0510 - Land - Acquisition      | 2,396,000           | 2,396,000           | 2,396,000          |     |
| 479,433            | 108,589            | 400,000            | 0520 - Buildings - Improvement | 400,000             | 400,000             | 400,000            |     |
| 543,281            | 204,403            | 2,796,000          | 0530 - Improve Other Than Blgs |                     |                     |                    |     |
|                    |                    |                    | Total Major Object:            | 2,796,000           | 2,796,000           | 2,796,000          |     |
| <b>543,281</b>     | <b>204,403</b>     | <b>2,796,000</b>   | <b>Total Function:</b>         | <b>2,796,000</b>    | <b>2,796,000</b>    | <b>2,796,000</b>   |     |



**Building Acquisition**  
Total: \$24,042,151

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 4150                             | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|----------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object            | \$                  | \$                  | \$                 | FTE |
| -                  | 8,133              | 350,000            | 0300 - Purchased Services        |                     |                     |                    |     |
|                    |                    |                    | 0390 - Other Contracted Services | 350,000             | 350,000             | 350,000            |     |
|                    |                    |                    | 0500 - Capital Outlay            |                     |                     |                    |     |
| -                  | -                  | 6,950,000          | 0510 - Land - Acquisition        | 6,192,151           | 6,192,151           | 6,192,151          |     |
| 105,436,010        | 28,965,032         | 22,500,000         | 0520 - Buildings - Improvement   | 17,500,000          | 17,500,000          | 17,500,000         |     |
| 105,436,010        | 28,965,032         | 29,450,000         | Total Major Object:              | 23,692,151          | 23,692,151          | 23,692,151         |     |
| <b>105,436,010</b> | <b>28,973,165</b>  | <b>29,800,000</b>  | <b>Total Function:</b>           | <b>24,042,151</b>   | <b>24,042,151</b>   | <b>24,042,151</b>  |     |

Other Capital Items

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 4180  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object   | \$                  | \$                  | \$                 | FTE |
| 121,099            | -                  | -                  | 0400 - Supplies and Materials<br>0460 - Non Consumable Supplies | -                   | -                   | -                  |     |
| 121,099            | -                  | -                  | Total Function:   | -                   | -                   | -                  |     |

# Transfer of Funds

Total: \$257,849

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 5200                   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object  | \$                  | \$                  | \$                 | FTE |
| 282,545            | 274,313            | -                  | 0700 - Transfers       | 257,849             | 257,849             | 257,849            |     |
|                    |                    |                    | 0710 - Other Transfers |                     |                     |                    |     |
| <b>282,545</b>     | <b>274,313</b>     | <b>-</b>           | <b>Total Function:</b> | <b>257,849</b>      | <b>257,849</b>      | <b>257,849</b>     |     |
| 111,473,927        | 34,181,346         | 33,096,000         | Total Total            | 27,596,000          | 27,596,000          | 27,596,000         |     |

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# Community Service Resources

North Clackamas School District

**Total: \$3,302,830**

Account for operations that are financed and operated in a manner similar to private business enterprises where the stated intent is that the costs (expenses, including depreciation and indirect costs) of providing goods or services to the students or general public on a continuing basis are financed or recovered primarily through user charges. Enterprise funds are also used to account for operations where the school board or state regulatory agency has decided that periodic determination of revenues earned, expenses incurred, and net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Some examples of enterprise funds might include funds used for the bookstore operation, the athletic stadium and the community swimming pool. Few School Districts have activities that would require the use of Enterprise funds.

**500 - Enterprise Funds:** Account for operations that are financed and operated in a manner similar to private business enterprises where the stated intent is that the costs (expenses, including depreciation and indirect costs) of providing goods or services to the students or general public on a continuing basis are financed or recovered primarily through user charges. Enterprise funds are also used to account for operations where the school board or state regulatory agency has decided that periodic determination of revenues earned, expenses incurred, and net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Some examples of enterprise funds might include funds used for the food service program, the bookstore operation, the athletic stadium and the community swimming pool.

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1000                                     | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Major Object - Object                    | \$                  | \$                  | \$                 |
|                    |                    |                    | <b>1000 - Revenue from Local Sources</b> |                     |                     |                    |
| (4,995)            | 1,242,594          | 2,250,000          | <b>1805 - Child Care</b>                 | 2,327,830           | 2,327,830           | 2,327,830          |
| 15,879             | 136,220            | 350,000            | <b>1910 - Rentals</b>                    | 375,000             | 375,000             | 375,000            |
| 10,885             | 1,378,814          | 2,600,000          | Total Object:                            | 2,702,830           | 2,702,830           | 2,702,830          |
|                    |                    |                    | <b>5000 - Other Sources</b>              |                     |                     |                    |
| -                  | -                  | 600,000            | <b>5400 - Beginning Fund Balance</b>     | 600,000             | 600,000             | 600,000            |
| <b>10,885</b>      | <b>1,378,814</b>   | <b>3,200,000</b>   | <b>Total Object:</b>                     | <b>3,302,830</b>    | <b>3,302,830</b>    | <b>3,302,830</b>   |

## Community Service Requirements by Major Function

North Clackamas School District

**Total: \$3,302,830**

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3000  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Function  | \$                  | \$                  | \$                 | FTE   |
| 187,771            | 1,584,891          | 2,685,000          | <b>3000 - Enterprise and Community Services</b> | 2,787,830           | 2,787,830           | 2,787,830          | 35.86 |
| -                  | -                  | 515,000            | <b>6000 - Contingencies</b>                     | 515,000             | 515,000             | 515,000            |       |
| 187,771            | 1,584,891          | 3,200,000          | Total Function:                                 | 3,302,830           | 3,302,830           | 3,302,830          | 35.86 |

# Community Service Requirements by Object

North Clackamas School District

Total: \$3,302,830

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 0100                                   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Object                                 | \$                  | \$                  | \$                 | FTE   |
| 95,772             | 958,967            | 1,507,026          | <b>0100 - Salaries</b>                 | 1,560,700           | 1,560,700           | 1,560,700          | 35.86 |
| 69,745             | 553,748            | 835,693            | <b>0200 - Associated Payroll Costs</b> | 884,849             | 884,849             | 884,849            |       |
| 5,959              | 4,775              | 79,950             | <b>0300 - Purchased Services</b>       | 79,950              | 79,950              | 79,950             |       |
| 14,152             | 35,211             | 171,331            | <b>0400 - Supplies and Materials</b>   | 171,331             | 171,331             | 171,331            |       |
| 2,144              | 32,190             | 91,000             | <b>0600 - Other Objects</b>            | 91,000              | 91,000              | 91,000             |       |
| -                  | -                  | 515,000            | <b>0800 - Other Uses of Funds</b>      | 515,000             | 515,000             | 515,000            |       |
| 187,771            | 1,584,891          | 3,200,000          | Total Object:                          | 3,302,830           | 3,302,830           | 3,302,830          | 35.86 |



# Community Service Requirements by Function and Object

North Clackamas School District

Total: \$3,302,830

## Community Services

Total: \$521,795

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3300                                   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |             |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-------------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE         |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |             |
| 1,453              | 89,880             | 197,486            | 0112 - Classified                      | 163,821             | 163,821             | 163,821            | 3.30        |
| 18,458             | 60,034             | 67,721             | 0113 - Administrators                  | 71,785              | 71,785              | 71,785             | 0.50        |
| 1,058              | 1,003              | -                  | 0122 - Sub - Classified                | -                   | -                   | -                  |             |
| -                  | -                  | 3,500              | 0123 - Temp - Licensed                 | 3,500               | 3,500               | 3,500              |             |
| -                  | 1,780              | 6,000              | 0124 - Temp - Classified               | 6,000               | 6,000               | 6,000              |             |
| 335                | 29,304             | 35,000             | 0132 - Overtime                        | 35,000              | 35,000              | 35,000             |             |
| -                  | 1,200              | 1,200              | 0134 - Cell Phone                      | 1,200               | 1,200               | 1,200              |             |
| -                  | 1,200              | 1,200              | 0135 - Mileage                         | 1,200               | 1,200               | 1,200              |             |
| 21,305             | 184,401            | 312,107            | Total Major Object:                    | 282,506             | 282,506             | 282,506            | 3.80        |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |             |
| 2,316              | 16,119             | 30,773             | 0211 - PERS                            | 30,378              | 30,378              | 30,378             |             |
| 1,107              | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |             |
| 2,113              | 20,689             | 16,070             | 0213 - PERS Bond                       | 14,334              | 14,334              | 14,334             |             |
| 1,543              | 13,285             | 23,876             | 0220 - Social Security                 | 21,613              | 21,613              | 21,613             |             |
| -                  | -                  | 290                | 0232 - Unemployment Compensation       | 264                 | 264                 | 264                |             |
| 4,208              | 51,142             | 91,871             | 0241 - Employee Insurance              | 82,907              | 82,907              | 82,907             |             |
| -                  | 6                  | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |             |
| 11,288             | 101,242            | 162,880            | Total Major Object:                    | 149,496             | 149,496             | 149,496            |             |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |             |
| 5,736              | 2,003              | 9,000              | 0324 - Rentals                         | 9,000               | 9,000               | 9,000              |             |
| 24                 | 70                 | 350                | 0340 - Travel                          | 350                 | 350                 | 350                |             |
| 168                | -                  | -                  | 0354 - Advertising                     | -                   | -                   | -                  |             |
| -                  | 20                 | 1,450              | 0355 - Printing and Binding            | 1,450               | 1,450               | 1,450              |             |
| -                  | 16                 | 500                | 0390 - Other Contracted Services       | 500                 | 500                 | 500                |             |
| 5,929              | 2,109              | 11,300             | Total Major Object:                    | 11,300              | 11,300              | 11,300             |             |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |             |
| 313                | 341                | 15,000             | 0410 - Consumable Supplies             | 15,000              | 15,000              | 15,000             |             |
| -                  | -                  | 3,000              | 0414 - Food                            | 3,000               | 3,000               | 3,000              |             |
| 1,122              | -                  | 4,493              | 0460 - Non Consumable Supplies         | 4,493               | 4,493               | 4,493              |             |
| 8,455              | -                  | 10,000             | 0470 - Computer Software               | 10,000              | 10,000              | 10,000             |             |
| 2,095              | -                  | -                  | 0480 - Computer Hardware               | -                   | -                   | -                  |             |
| 11,986             | 341                | 32,493             | Total Major Object:                    | 32,493              | 32,493              | 32,493             |             |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |             |
| 111                | 220                | 6,000              | 0640 - Dues and Fees                   | 6,000               | 6,000               | 6,000              |             |
| -                  | -                  | 40,000             | 0690 - Grant Indirect Charges          | 40,000              | 40,000              | 40,000             |             |
| 111                | 220                | 46,000             | Total Major Object:                    | 46,000              | 46,000              | 46,000             |             |
| <b>50,617</b>      | <b>288,313</b>     | <b>564,780</b>     | <b>Total Function:</b>                 | <b>521,795</b>      | <b>521,795</b>      | <b>521,795</b>     | <b>3.80</b> |

**Child Care**  
Total: \$2,266,035

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3500  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Major Object - Object                               | \$                  | \$                  | \$                 | FTE          |
| 73,028             | 609,694            | 1,021,698          | <b>0100 - Salaries</b>                              |                     |                     |                    |              |
| 1,439              | 48,895             | 67,721             | <b>0112 - Classified</b>                            | 1,100,910           | 1,100,910           | 1,100,910          | 31.56        |
| -                  | 8,130              | 4,500              | <b>0113 - Administrators</b>                        | 71,784              | 71,784              | 71,784             | 0.50         |
| -                  | 242                | -                  | <b>0122 - Sub - Classified</b>                      | 4,500               | 4,500               | 4,500              |              |
| -                  | 85,201             | 90,000             | <b>0123 - Temp - Licensed</b>                       | -                   | -                   | -                  |              |
| -                  | 20,442             | 11,000             | <b>0124 - Temp - Classified</b>                     | 90,000              | 90,000              | 90,000             |              |
| -                  | 1,963              | -                  | <b>0132 - Overtime</b>                              | 11,000              | 11,000              | 11,000             |              |
| -                  | -                  | -                  | <b>0139 - Longevity Stipend</b>                     | -                   | -                   | -                  |              |
| 74,467             | 774,566            | 1,194,919          | Total Major Object:                                 | 1,278,194           | 1,278,194           | 1,278,194          | 32.06        |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>              |                     |                     |                    |              |
| 9,844              | 66,915             | 109,030            | <b>0211 - PERS</b>                                  | 133,431             | 133,431             | 133,431            |              |
| 86                 | -                  | -                  | <b>0212 - PERS Pickup</b>                           | -                   | -                   | -                  |              |
| 7,476              | 78,625             | 61,528             | <b>0213 - PERS Bond</b>                             | 64,851              | 64,851              | 64,851             |              |
| 5,562              | 57,256             | 91,413             | <b>0220 - Social Security</b>                       | 97,777              | 97,777              | 97,777             |              |
| -                  | -                  | 1,110              | <b>0232 - Unemployment Compensation</b>             | 1,186               | 1,186               | 1,186              |              |
| 35,488             | 249,240            | 408,132            | <b>0241 - Employee Insurance</b>                    | 436,508             | 436,508             | 436,508            |              |
| -                  | 471                | -                  | <b>0242 - Tax Sheltered Annuity</b>                 | -                   | -                   | -                  |              |
| -                  | -                  | 1,600              | <b>0249 - Health Reimbursement Spending Account</b> | 1,600               | 1,600               | 1,600              |              |
| 58,457             | 452,506            | 672,813            | Total Major Object:                                 | 735,353             | 735,353             | 735,353            |              |
|                    |                    |                    | <b>0300 - Purchased Services</b>                    |                     |                     |                    |              |
| -                  | -                  | 1,000              | <b>0324 - Rentals</b>                               | 1,000               | 1,000               | 1,000              |              |
| -                  | 182                | 58,000             | <b>0330 - Student Transportation SVC</b>            | 58,000              | 58,000              | 58,000             |              |
| -                  | 791                | 2,700              | <b>0340 - Travel</b>                                | 2,700               | 2,700               | 2,700              |              |
| -                  | -                  | 450                | <b>0351 - Telephone</b>                             | 450                 | 450                 | 450                |              |
| -                  | 1,392              | -                  | <b>0354 - Advertising</b>                           | -                   | -                   | -                  |              |
| 30                 | -                  | 3,500              | <b>0355 - Printing and Binding</b>                  | 3,500               | 3,500               | 3,500              |              |
| -                  | 300                | 3,000              | <b>0390 - Other Contracted Services</b>             | 3,000               | 3,000               | 3,000              |              |
| 30                 | 2,666              | 68,650             | Total Major Object:                                 | 68,650              | 68,650              | 68,650             |              |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>                |                     |                     |                    |              |
| 306                | 25,532             | 72,277             | <b>0410 - Consumable Supplies</b>                   | 72,277              | 72,277              | 72,277             |              |
| -                  | 40                 | 46,000             | <b>0414 - Food</b>                                  | 46,000              | 46,000              | 46,000             |              |
| (140)              | 28                 | 10,561             | <b>0460 - Non Consumable Supplies</b>               | 10,561              | 10,561              | 10,561             |              |
| 2,000              | 7,500              | 5,000              | <b>0470 - Computer Software</b>                     | 5,000               | 5,000               | 5,000              |              |
| -                  | 1,770              | 5,000              | <b>0480 - Computer Hardware</b>                     | 5,000               | 5,000               | 5,000              |              |
| 2,166              | 34,870             | 138,838            | Total Major Object:                                 | 138,838             | 138,838             | 138,838            |              |
|                    |                    |                    | <b>0600 - Other Objects</b>                         |                     |                     |                    |              |
| 2,033              | 31,970             | 45,000             | <b>0640 - Dues and Fees</b>                         | 45,000              | 45,000              | 45,000             |              |
| <b>137,153</b>     | <b>1,296,578</b>   | <b>2,120,220</b>   | <b>Total Function:</b>                              | <b>2,266,035</b>    | <b>2,266,035</b>    | <b>2,266,035</b>   | <b>32.06</b> |

**Operating Contingency**  
Total: \$515,000

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 6110                       | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|----------------------------|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object      | \$                  | \$                  | \$                 | FTE   |
| -                  | -                  | 515,000            | 0800 - Other Uses of Funds | 515,000             | 515,000             | 515,000            |       |
| -                  | -                  | 515,000            | 0810 - Planned Reserve     |                     |                     |                    |       |
|                    |                    |                    | <b>Total Function:</b>     | <b>515,000</b>      | <b>515,000</b>      | <b>515,000</b>     |       |
| 187,771            | 1,584,891          | 3,200,000          | Total Total                | 3,302,830           | 3,302,830           | 3,302,830          | 35.86 |

## Internal Services Resources

North Clackamas School District

**Total: \$48,577,971**

Account for the operation of district functions that provide goods or services to other district functions, other districts, or to other governmental units, on a cost-reimbursable basis. Some examples of internal service funds could include those used for central warehousing and purchasing, central data processing, and central printing and duplicating, self insurance fund and unemployment fund.

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1000                                     | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Major Object - Object                    | \$                  | \$                  | \$                 |
|                    |                    |                    | <b>1000 - Revenue from Local Sources</b> |                     |                     |                    |
| 41,050             | 53,832             | 57,263             | <b>1510 - Interest On Invstmnts</b>      | 85,471              | 85,471              | 85,471             |
| 485,515            | 1,865,442          | 350,000            | <b>1961 - Recovery Stop Loss</b>         | 350,000             | 350,000             | 350,000            |
| 512,146            | 646,468            | 500,000            | <b>1962 - RX America Refund</b>          | 500,000             | 500,000             | 500,000            |
| 32,349,966         | 35,597,882         | 34,425,000         | <b>1971 - Employer Insure Contribute</b> | 34,425,000          | 34,425,000          | 34,425,000         |
| 4,723,836          | 5,017,953          | 5,000,000          | <b>1972 - Employee Insure Contribut</b>  | 5,000,000           | 5,000,000           | 5,000,000          |
| 93,733             | 134,368            | 92,500             | <b>1990 - Miscellaneous</b>              | 92,500              | 92,500              | 92,500             |
| 38,206,246         | 43,315,945         | 40,424,763         | Total Object:                            | 40,452,971          | 40,452,971          | 40,452,971         |
|                    |                    |                    | <b>5000 - Other Sources</b>              |                     |                     |                    |
| 1,000,000          | 1,100,000          | 1,100,000          | <b>5200 - Interfund Transfers</b>        | 1,100,000           | 1,100,000           | 1,100,000          |
| -                  | -                  | 7,025,000          | <b>5400 - Beginning Fund Balance</b>     | 7,025,000           | 7,025,000           | 7,025,000          |
| 1,000,000          | 1,100,000          | 8,125,000          | Total Object:                            | 8,125,000           | 8,125,000           | 8,125,000          |
| <b>39,206,246</b>  | <b>44,415,945</b>  | <b>48,549,763</b>  | <b>Total Object:</b>                     | <b>48,577,971</b>   | <b>48,577,971</b>   | <b>48,577,971</b>  |

## Internal Services Requirements by Major Function

North Clackamas School District

**Total: \$48,577,971**

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1000                                     | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Function                                 | \$                  | \$                  | \$                 | FTE  |
| -                  | -                  | 2,259              | 1000 - Instruction                       | 2,361               | 2,361               | 2,361              |      |
| 37,176,308         | 44,726,442         | 48,547,091         | 2000 - Support Services                  | 48,575,128          | 48,575,128          | 48,575,128         | 5.25 |
| -                  | -                  | 413                | 3000 - Enterprise and Community Services | 482                 | 482                 | 482                |      |
| 37,176,308         | 44,726,442         | 48,549,763         | Total Function:                          | 48,577,971          | 48,577,971          | 48,577,971         | 5.25 |

## Internal Services Requirements by Major Object

North Clackamas School District

**Total: \$48,577,971**

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 0100                                   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Object                                 | \$                  | \$                  | \$                 | FTE  |
| 376,640            | 404,535            | 459,990            | <b>0100 - Salaries</b>                 | 472,929             | 472,929             | 472,929            | 5.25 |
| 2,619,177          | 2,750,807          | 3,726,870          | <b>0200 - Associated Payroll Costs</b> | 3,742,081           | 3,742,081           | 3,742,081          |      |
| 32,607,892         | 39,264,094         | 41,115,000         | <b>0300 - Purchased Services</b>       | 41,115,000          | 41,115,000          | 41,115,000         |      |
| 9,941              | 10,237             | 194,737            | <b>0400 - Supplies and Materials</b>   | 194,737             | 194,737             | 194,737            |      |
| 1,562,657          | 2,296,769          | 3,053,166          | <b>0600 - Other Objects</b>            | 3,053,224           | 3,053,224           | 3,053,224          |      |
| 37,176,308         | 44,726,442         | 48,549,763         | Total Object:                          | 48,577,971          | 48,577,971          | 48,577,971         | 5.25 |

# Internal Service Requirements by Function and Object

North Clackamas School District

Total: \$48,577,971

## Regular Programs

Total: \$1,754

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1100                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 1,699              | 0200 - Associated Payroll Costs | 1,754               | 1,754               | 1,754              |     |
|                    |                    |                    | 0231 - Workers Compensation     |                     |                     |                    |     |
| -                  | -                  | 1,699              | Total Function:                 | 1,754               | 1,754               | 1,754              |     |



**Special Programs**  
Total: \$604

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1200                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 555                | 0200 - Associated Payroll Costs | 604                 | 604                 | 604                |     |
| -                  | -                  | 555                | 0231 - Workers Compensation     |                     |                     |                    |     |
| -                  | -                  | 555                | <i>Total Function:</i>          | <i>604</i>          | <i>604</i>          | <i>604</i>         |     |

**Summer School Programs**  
Total: \$3

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1400                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 5                  | 0200 - Associated Payroll Costs | 3                   | 3                   | 3                  |     |
|                    |                    |                    | 0231 - Workers Compensation     |                     |                     |                    |     |
| -                  | -                  | 5                  | <i>Total Function:</i>          | 3                   | 3                   | 3                  |     |

**Support Services - Students**  
Total: \$381

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2100                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 360                | 0200 - Associated Payroll Costs | 381                 | 381                 | 381                |     |
|                    |                    |                    | 0231 - Workers Compensation     |                     |                     |                    |     |
| -                  | -                  | 360                | <i>Total Function:</i>          | 381                 | 381                 | 381                |     |

**Support Services - Instructional Staff**  
Total: \$208

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2200                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 184                | 0200 - Associated Payroll Costs | 208                 | 208                 | 208                |     |
|                    |                    |                    | 0231 - Workers Compensation     |                     |                     |                    |     |
| -                  | -                  | 184                | <i>Total Function:</i>          | 208                 | 208                 | 208                |     |

**Support Services - General Administration**  
Total: \$42

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2300                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 37                 | 0200 - Associated Payroll Costs | 42                  | 42                  | 42                 |     |
| -                  | -                  | 37                 | 0231 - Workers Compensation     |                     |                     |                    |     |
| -                  | -                  | 37                 | Total Function:                 | 42                  | 42                  | 42                 |     |

# School Administration

Total: \$351

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2400                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 306                | 0200 - Associated Payroll Costs | 351                 | 351                 | 351                |     |
| -                  | -                  | 306                | 0231 - Workers Compensation     |                     |                     |                    |     |
|                    |                    |                    | <i>Total Function:</i>          | <i>351</i>          | <i>351</i>          | <i>351</i>         |     |

# Support Services—Business

Total: \$48,573,988

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2500  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |             |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-------------|
| \$                 | \$                 | \$                 | Major Object - Object                               | \$                  | \$                  | \$                 | FTE         |
| 265,395            | 274,009            | 327,356            | <b>0100 - Salaries</b>                              |                     |                     |                    |             |
| -                  | 126,410            | 130,834            | <b>0112 - Classified</b>                            | 346,847             | 346,847             | 346,847            | 4.50        |
| 109,312            | -                  | -                  | <b>0113 - Administrators</b>                        | -                   | -                   | -                  |             |
| 39                 | 319                | -                  | <b>0114 - Managerial - Classified</b>               | 125,182             | 125,182             | 125,182            | 0.75        |
| 94                 | 1,997              | -                  | <b>0124 - Temp - Classified</b>                     | -                   | -                   | -                  |             |
| 900                | 900                | 900                | <b>0132 - Overtime</b>                              | -                   | -                   | -                  |             |
| 900                | 900                | 900                | <b>0134 - Cell Phone</b>                            | -                   | -                   | -                  |             |
|                    |                    |                    | <b>0135 - Mileage</b>                               | 900                 | 900                 | 900                |             |
| 376,640            | 404,535            | 459,990            | Total Major Object:                                 | 472,929             | 472,929             | 472,929            | 5.25        |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>              |                     |                     |                    |             |
| 45,565             | 39,559             | 43,606             | <b>0211 - PERS</b>                                  | 50,560              | 50,560              | 50,560             |             |
| 6,613              | -                  | -                  | <b>0212 - PERS Pickup</b>                           | -                   | -                   | -                  |             |
| 38,875             | 47,369             | 23,686             | <b>0213 - PERS Bond</b>                             | 23,995              | 23,995              | 23,995             |             |
| 28,058             | 29,074             | 35,190             | <b>0220 - Social Security</b>                       | 36,180              | 36,180              | 36,180             |             |
| 211,640            | 262,619            | 910,013            | <b>0231 - Workers Compensation</b>                  | 909,676             | 909,676             | 909,676            |             |
| -                  | -                  | 428                | <b>0232 - Unemployment Compensation</b>             | 439                 | 439                 | 439                |             |
| 95,426             | 88,661             | 110,243            | <b>0241 - Employee Insurance</b>                    | 117,248             | 117,248             | 117,248            |             |
| -                  | 525                | -                  | <b>0242 - Tax Sheltered Annuity</b>                 | -                   | -                   | -                  |             |
| 2,193,000          | 2,283,000          | 2,600,000          | <b>0249 - Health Reimbursement Spending Account</b> | 2,600,000           | 2,600,000           | 2,600,000          |             |
| 2,619,177          | 2,750,807          | 3,723,166          | Total Major Object:                                 | 3,738,098           | 3,738,098           | 3,738,098          |             |
|                    |                    |                    | <b>0300 - Purchased Services</b>                    |                     |                     |                    |             |
| -                  | -                  | 10,000             | <b>0322 - Repairs and Maintenance</b>               | 10,000              | 10,000              | 10,000             |             |
| 365                | -                  | -                  | <b>0340 - Travel</b>                                | -                   | -                   | -                  |             |
| -                  | -                  | 5,000              | <b>0382 - Legal</b>                                 | 5,000               | 5,000               | 5,000              |             |
| 47,079             | 53,230             | 200,000            | <b>0390 - Other Contracted Services</b>             | 200,000             | 200,000             | 200,000            |             |
| 17,042,894         | 21,887,513         | 22,000,000         | <b>0391 - Medical Claims (Nchp)</b>                 | 22,000,000          | 22,000,000          | 22,000,000         |             |
| 508,614            | 555,398            | 500,000            | <b>0392 - Disability Premiums</b>                   | 500,000             | 500,000             | 500,000            |             |
| 14,688,305         | 16,394,149         | 18,000,000         | <b>0393 - Medical (Kaiser Premiums)</b>             | 18,000,000          | 18,000,000          | 18,000,000         |             |
| 320,636            | 373,804            | 400,000            | <b>0396 - Life Premiums</b>                         | 400,000             | 400,000             | 400,000            |             |
| 32,607,892         | 39,264,094         | 41,115,000         | Total Major Object:                                 | 41,115,000          | 41,115,000          | 41,115,000         |             |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>                |                     |                     |                    |             |
| -                  | -                  | 44,880             | <b>0410 - Consumable Supplies</b>                   | 44,880              | 44,880              | 44,880             |             |
| 2,094              | 7,441              | 144,857            | <b>0460 - Non Consumable Supplies</b>               | 144,857             | 144,857             | 144,857            |             |
| 2,759              | -                  | -                  | <b>0470 - Computer Software</b>                     | -                   | -                   | -                  |             |
| 5,089              | 2,796              | 5,000              | <b>0480 - Computer Hardware</b>                     | 5,000               | 5,000               | 5,000              |             |
| 9,941              | 10,237             | 194,737            | Total Major Object:                                 | 194,737             | 194,737             | 194,737            |             |
|                    |                    |                    | <b>0600 - Other Objects</b>                         |                     |                     |                    |             |
| 1,170              | 470                | -                  | <b>0640 - Dues and Fees</b>                         | -                   | -                   | -                  |             |
| 51,155             | 56,145             | 90,000             | <b>0645 - Agent of Record</b>                       | 90,000              | 90,000              | 90,000             |             |
| 56,232             | 57,121             | 125,000            | <b>0646 - Health Care Network Acces</b>             | 125,000             | 125,000             | 125,000            |             |
| 293,818            | 332,004            | 600,000            | <b>0647 - Third Party Admin Fees</b>                | 600,000             | 600,000             | 600,000            |             |
| 68,797             | 351,517            | 338,166            | <b>0655 - Judgements and Settlement</b>             | 338,224             | 338,224             | 338,224            |             |
| 1,086,770          | 1,499,512          | 1,900,000          | <b>0656 - Re-Insurance/Stop Loss</b>                | 1,900,000           | 1,900,000           | 1,900,000          |             |
| 4,714              | -                  | -                  | <b>0670 - Taxes and Licenses</b>                    | -                   | -                   | -                  |             |
| 1,562,657          | 2,296,769          | 3,053,166          | Total Major Object:                                 | 3,053,224           | 3,053,224           | 3,053,224          |             |
| <b>37,176,308</b>  | <b>44,726,442</b>  | <b>48,546,059</b>  | <b>Total Function:</b>                              | <b>48,573,988</b>   | <b>48,573,988</b>   | <b>48,573,988</b>  | <b>5.25</b> |



**Direction of Central Support Services**  
Total: \$158

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2600                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 145                | 0200 - Associated Payroll Costs | 158                 | 158                 | 158                |     |
|                    |                    |                    | 0231 - Workers Compensation     |                     |                     |                    |     |
| -                  | -                  | 145                | <i>Total Function:</i>          | 158                 | 158                 | 158                |     |

**Food Services**  
Total: \$450

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3100                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 389                | 0200 - Associated Payroll Costs | 450                 | 450                 | 450                |     |
| -                  | -                  | 389                | 0231 - Workers Compensation     |                     |                     |                    |     |
| -                  | -                  | 389                | <i>Total Function:</i>          | <i>450</i>          | <i>450</i>          | <i>450</i>         |     |

**Community Services**  
Total: \$12

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3300                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE |
| -                  | -                  | 15                 | 0200 - Associated Payroll Costs | 12                  | 12                  | 12                 |     |
| -                  | -                  | 15                 | 0231 - Workers Compensation     |                     |                     |                    |     |
| -                  | -                  | 15                 | <i>Total Function:</i>          | 12                  | 12                  | 12                 |     |

Child Care  
Total: \$20

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3500                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |      |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|------|
| \$                 | \$                 | \$                 | Major Object - Object           | \$                  | \$                  | \$                 | FTE  |
| -                  | -                  | 9                  | 0200 - Associated Payroll Costs | 20                  | 20                  | 20                 |      |
| -                  | -                  | 9                  | 0231 - Workers Compensation     |                     |                     |                    |      |
|                    |                    |                    | Total Function:                 | 20                  | 20                  | 20                 |      |
| 37,176,308         | 44,726,442         | 48,549,763         | Total Total                     | 48,577,971          | 48,577,971          | 48,577,971         | 5.25 |

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## Trust and Agency Resources

North Clackamas School District

**Total: \$12,355,943**

Account for assets held by a district in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. Trust funds would include non expendable trust funds, expendable trust funds, and pension trust funds. Agency funds could include funds for a teacher or a parent-teacher organization.

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1000                                     | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Major Object - Object                    | \$                  | \$                  | \$                 |
|                    |                    |                    | <b>1000 - Revenue from Local Sources</b> |                     |                     |                    |
| 392,801            | 423,763            | 998,521            | <b>1121 - Current Year Levy</b>          | 1,058,521           | 1,058,521           | 1,058,521          |
| 39,089             | 47,820             | 76,632             | <b>1920 - Contrbtns - Prvte Source</b>   | 82,516              | 82,516              | 82,516             |
| 43                 | -                  | -                  | <b>1990 - Miscellaneous</b>              | -                   | -                   | -                  |
| 431,932            | 471,583            | 1,075,153          | Total Object:                            | 1,141,037           | 1,141,037           | 1,141,037          |
|                    |                    |                    | <b>3000 - Revenue From State Sources</b> |                     |                     |                    |
| 9,835,568          | 9,908,091          | 10,852,897         | <b>3101 - School Support Fund</b>        | 11,214,906          | 11,214,906          | 11,214,906         |
| <b>10,267,500</b>  | <b>10,379,674</b>  | <b>11,928,050</b>  | <b>Total Object:</b>                     | <b>12,355,943</b>   | <b>12,355,943</b>   | <b>12,355,943</b>  |

# Trust and Agency Requirements by Major Function

North Clackamas School District

Total: \$12,355,943

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1000                                     | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Function                                 | \$                  | \$                  | \$                 | FTE   |
| 8,710,856          | 8,862,110          | 9,994,747          | 1000 - Instruction                       | 10,338,696          | 10,338,696          | 10,338,696         | 36.45 |
| 1,527,185          | 1,642,955          | 1,933,303          | 2000 - Support Services                  | 2,017,247           | 2,017,247           | 2,017,247          | 12.00 |
| 209,083            | 2,490              | -                  | 3000 - Enterprise and Community Services | -                   | -                   | -                  |       |
| 10,447,124         | 10,507,555         | 11,928,050         | Total Function:                          | 12,355,943          | 12,355,943          | 12,355,943         | 48.45 |

# Trust and Agency Requirements by Major Object

North Clackamas School District

Total: \$12,355,943

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 0100                            | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|---------------------------------|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Object                          | \$                  | \$                  | \$                 | FTE   |
| 3,226,918          | 3,686,890          | 3,993,357          | 0100 - Salaries                 | 4,350,536           | 4,350,536           | 4,350,536          | 48.45 |
| 2,045,855          | 2,023,062          | 1,976,623          | 0200 - Associated Payroll Costs | 2,122,776           | 2,122,776           | 2,122,776          |       |
| 2,461,495          | 2,119,408          | 2,489,643          | 0300 - Purchased Services       | 2,454,643           | 2,454,643           | 2,454,643          |       |
| 209,083            | 3,344              | 286,426            | 0400 - Supplies and Materials   | 286,426             | 286,426             | 286,426            |       |
| 2,503,772          | 2,674,851          | 3,182,001          | 0600 - Other Objects            | 3,141,562           | 3,141,562           | 3,141,562          |       |
| 10,447,124         | 10,507,555         | 11,928,050         | Total Object:                   | 12,355,943          | 12,355,943          | 12,355,943         | 48.45 |



# Trust and Agency Requirements by Function and Object

North Clackamas School District

Total: \$12,355,943

## Regular Programs

Total: \$4,795,104

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1100                                   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object                  | \$                  | \$                  | \$                 | FTE   |
|                    |                    |                    | <b>0100 - Salaries</b>                 |                     |                     |                    |       |
| 1,911,525          | 2,206,910          | 2,345,980          | 0111 - Licensed                        | 2,588,206           | 2,588,206           | 2,588,206          | 27.75 |
| 197,964            | 204,953            | 219,728            | 0112 - Classified                      | 236,512             | 236,512             | 236,512            | 5.00  |
| -                  | -                  | 1,000              | 0121 - Sub - Licensed                  | 1,000               | 1,000               | 1,000              |       |
| -                  | -                  | 1,000              | 0122 - Sub - Classified                | 1,000               | 1,000               | 1,000              |       |
| 13,277             | 23,611             | -                  | 0123 - Temp - Licensed                 | -                   | -                   | -                  |       |
| -                  | 267                | -                  | 0124 - Temp - Classified               | -                   | -                   | -                  |       |
| 2,571              | 11,661             | -                  | 0131 - Additional Contract Days        | -                   | -                   | -                  |       |
| 389                | 520                | -                  | 0132 - Overtime                        | -                   | -                   | -                  |       |
| 9,272              | 5,177              | 4,636              | 0133 - Extended Responsibility         | 4,636               | 4,636               | 4,636              |       |
| -                  | 900                | -                  | 0139 - Longevity Stipend               | -                   | -                   | -                  |       |
| -                  | 560                | -                  | 0141 - Doctorate Stipend               | -                   | -                   | -                  |       |
| 2,134,997          | 2,454,558          | 2,572,344          | Total Major Object:                    | 2,831,354           | 2,831,354           | 2,831,354          | 32.75 |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b> |                     |                     |                    |       |
| 292,052            | 270,639            | 279,214            | 0211 - PERS                            | 340,213             | 340,213             | 340,213            |       |
| 113,171            | -                  | -                  | 0212 - PERS Pickup                     | -                   | -                   | -                  |       |
| 239,222            | 315,221            | 132,454            | 0213 - PERS Bond                       | 143,653             | 143,653             | 143,653            |       |
| 156,335            | 180,338            | 196,780            | 0220 - Social Security                 | 216,605             | 216,605             | 216,605            |       |
| -                  | -                  | 2,394              | 0232 - Unemployment Compensation       | 2,634               | 2,634               | 2,634              |       |
| 571,944            | 594,994            | 666,106            | 0241 - Employee Insurance              | 691,497             | 691,497             | 691,497            |       |
| -                  | 150                | -                  | 0242 - Tax Sheltered Annuity           | -                   | -                   | -                  |       |
| 1,372,723          | 1,361,342          | 1,276,948          | Total Major Object:                    | 1,394,602           | 1,394,602           | 1,394,602          |       |
|                    |                    |                    | <b>0300 - Purchased Services</b>       |                     |                     |                    |       |
| -                  | -                  | 3,362              | 0324 - Rentals                         | 3,362               | 3,362               | 3,362              |       |
| -                  | -                  | 15,000             | 0340 - Travel                          | 15,000              | 15,000              | 15,000             |       |
| -                  | -                  | 39,295             | 0390 - Other Contracted Services       | 4,295               | 4,295               | 4,295              |       |
| -                  | -                  | 57,657             | Total Major Object:                    | 22,657              | 22,657              | 22,657             |       |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>   |                     |                     |                    |       |
| -                  | -                  | 136,426            | 0410 - Consumable Supplies             | 136,426             | 136,426             | 136,426            |       |
| -                  | 854                | -                  | 0470 - Computer Software               | -                   | -                   | -                  |       |
| -                  | 854                | 136,426            | Total Major Object:                    | 136,426             | 136,426             | 136,426            |       |
|                    |                    |                    | <b>0600 - Other Objects</b>            |                     |                     |                    |       |
| 236,012            | 243,698            | 410,065            | 0690 - Grant Indirect Charges          | 410,065             | 410,065             | 410,065            |       |
| 3,743,732          | 4,060,452          | 4,453,440          | Total Function:                        | 4,795,104           | 4,795,104           | 4,795,104          | 32.75 |

**Special Programs**  
Total: \$5,543,592

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 1200                                    | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |             |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-------------|
| \$                 | \$                 | \$                 | Major Object - Object                   | \$                  | \$                  | \$                 | FTE         |
| 147,944            | 131,094            | 195,153            | <b>0100 - Salaries</b>                  |                     |                     |                    |             |
| -                  | 23,578             | 25,052             | <b>0111 - Licensed</b>                  | 224,582             | 224,582             | 224,582            | 3.07        |
| -                  | 476                | -                  | <b>0112 - Classified</b>                | 25,926              | 25,926              | 25,926             | 0.63        |
| 147,944            | 155,148            | 220,205            | <b>0133 - Extended Responsibility</b>   | -                   | -                   | -                  |             |
|                    |                    |                    | Total Major Object:                     | 250,508             | 250,508             | 250,508            | 3.70        |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>  |                     |                     |                    |             |
| 20,774             | 16,805             | 23,661             | <b>0211 - PERS</b>                      | 27,937              | 27,937              | 27,937             |             |
| 8,877              | -                  | -                  | <b>0212 - PERS Pickup</b>               | -                   | -                   | -                  |             |
| 17,121             | 19,568             | 11,339             | <b>0213 - PERS Bond</b>                 | 12,710              | 12,710              | 12,710             |             |
| 10,697             | 11,469             | 16,845             | <b>0220 - Social Security</b>           | 19,163              | 19,163              | 19,163             |             |
| -                  | -                  | 204                | <b>0232 - Unemployment Compensation</b> | 233                 | 233                 | 233                |             |
| 40,041             | 52,108             | 65,131             | <b>0241 - Employee Insurance</b>        | 69,558              | 69,558              | 69,558             |             |
| 97,511             | 99,951             | 117,180            | Total Major Object:                     | 129,601             | 129,601             | 129,601            |             |
|                    |                    |                    | <b>0300 - Purchased Services</b>        |                     |                     |                    |             |
| 2,453,908          | 2,115,406          | 2,431,986          | <b>0360 - Charter School Payments</b>   | 2,431,986           | 2,431,986           | 2,431,986          |             |
|                    |                    |                    | <b>0600 - Other Objects</b>             |                     |                     |                    |             |
| 2,267,760          | 2,431,153          | 2,771,936          | <b>0690 - Grant Indirect Charges</b>    | 2,731,497           | 2,731,497           | 2,731,497          |             |
| <b>4,967,123</b>   | <b>4,801,658</b>   | <b>5,541,307</b>   | <b>Total Function:</b>                  | <b>5,543,592</b>    | <b>5,543,592</b>    | <b>5,543,592</b>   | <b>3.70</b> |

# Support Services - Students

Total: \$703,857

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2100                                    | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |             |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-------------|
| \$                 | \$                 | \$                 | Major Object - Object                   | \$                  | \$                  | \$                 | FTE         |
| 342,513            | 358,613            | 417,361            | <b>0100 - Salaries</b>                  |                     |                     |                    |             |
| -                  | -                  | 2,057              | <b>0111 - Licensed</b>                  | 473,577             | 473,577             | 473,577            | 5.00        |
| 342,513            | 358,613            | 419,418            | <b>0131 - Additional Contract Days</b>  | 2,057               | 2,057               | 2,057              |             |
|                    |                    |                    | Total Major Object:                     | 475,634             | 475,634             | 475,634            | 5.00        |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>  |                     |                     |                    |             |
| 51,669             | 43,250             | 49,449             | <b>0211 - PERS</b>                      | 56,650              | 56,650              | 56,650             |             |
| 20,551             | -                  | -                  | <b>0212 - PERS Pickup</b>               | -                   | -                   | -                  |             |
| 39,357             | 46,620             | 21,597             | <b>0213 - PERS Bond</b>                 | 24,133              | 24,133              | 24,133             |             |
| 25,447             | 26,673             | 32,083             | <b>0220 - Social Security</b>           | 36,386              | 36,386              | 36,386             |             |
| -                  | -                  | 391                | <b>0232 - Unemployment Compensation</b> | 442                 | 442                 | 442                |             |
| 91,889             | 86,823             | 103,263            | <b>0241 - Employee Insurance</b>        | 110,612             | 110,612             | 110,612            |             |
| 228,913            | 203,366            | 206,783            | Total Major Object:                     | 228,223             | 228,223             | 228,223            |             |
| <b>571,426</b>     | <b>561,978</b>     | <b>626,201</b>     | <b>Total Function:</b>                  | <b>703,857</b>      | <b>703,857</b>      | <b>703,857</b>     | <b>5.00</b> |

# School Administration

Total: \$1,313,390

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2400  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |             |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-------------|
| \$                 | \$                 | \$                 | Major Object - Object                               | \$                  | \$                  | \$                 | FTE         |
| 139,477            | 160,514            | 202,315            | <b>0100 - Salaries</b>                              |                     |                     |                    |             |
| 453,956            | 545,617            | 568,435            | <b>0112 - Classified</b>                            | 179,859             | 179,859             | 179,859            | 3.00        |
| 111                | -                  | 2,000              | <b>0113 - Administrators</b>                        | 602,541             | 602,541             | 602,541            | 4.00        |
| 4,400              | 4,800              | 4,800              | <b>0132 - Overtime</b>                              | 2,000               | 2,000               | 2,000              |             |
| 3,520              | 3,840              | 3,840              | <b>0134 - Cell Phone</b>                            | 4,800               | 4,800               | 4,800              |             |
| -                  | 800                | -                  | <b>0135 - Mileage</b>                               | 3,840               | 3,840               | 3,840              |             |
| -                  | 3,000              | -                  | <b>0139 - Longevity Stipend</b>                     | -                   | -                   | -                  |             |
| 601,464            | 718,571            | 781,390            | <b>0141 - Doctorate Stipend</b>                     | -                   | -                   | -                  |             |
|                    |                    |                    | Total Major Object:                                 | 793,040             | 793,040             | 793,040            | 7.00        |
|                    |                    |                    | <b>0200 - Associated Payroll Costs</b>              |                     |                     |                    |             |
| 88,162             | 88,306             | 98,532             | <b>0211 - PERS</b>                                  | 101,874             | 101,874             | 101,874            |             |
| 27,449             | -                  | -                  | <b>0212 - PERS Pickup</b>                           | -                   | -                   | -                  |             |
| 66,298             | 92,790             | 40,234             | <b>0213 - PERS Bond</b>                             | 40,236              | 40,236              | 40,236             |             |
| 44,341             | 53,204             | 59,777             | <b>0220 - Social Security</b>                       | 60,668              | 60,668              | 60,668             |             |
| -                  | -                  | 725                | <b>0232 - Unemployment Compensation</b>             | 738                 | 738                 | 738                |             |
| 120,458            | 123,853            | 174,844            | <b>0241 - Employee Insurance</b>                    | 165,234             | 165,234             | 165,234            |             |
| -                  | 250                | -                  | <b>0242 - Tax Sheltered Annuity</b>                 | -                   | -                   | -                  |             |
| -                  | -                  | 1,600              | <b>0249 - Health Reimbursement Spending Account</b> | 1,600               | 1,600               | 1,600              |             |
| 346,708            | 358,404            | 375,712            | Total Major Object:                                 | 370,350             | 370,350             | 370,350            |             |
|                    |                    |                    | <b>0400 - Supplies and Materials</b>                |                     |                     |                    |             |
| -                  | -                  | 150,000            | <b>0410 - Consumable Supplies</b>                   | 150,000             | 150,000             | 150,000            |             |
| <b>948,172</b>     | <b>1,076,975</b>   | <b>1,307,102</b>   | <b>Total Function:</b>                              | <b>1,313,390</b>    | <b>1,313,390</b>    | <b>1,313,390</b>   | <b>7.00</b> |

## Support Services—Business

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 2500                      | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |     |
|--------------------|--------------------|--------------------|---------------------------|---------------------|---------------------|--------------------|-----|
| \$                 | \$                 | \$                 | Major Object - Object     | \$                  | \$                  | \$                 | FTE |
| 7,587              | 4,002              | -                  | 0300 - Purchased Services | -                   | -                   | -                  |     |
|                    |                    |                    | 0324 - Rentals            |                     |                     |                    |     |
| <b>7,587</b>       | <b>4,002</b>       | <b>-</b>           | <b>Total Function:</b>    | <b>-</b>            | <b>-</b>            | <b>-</b>           |     |

## Community Services

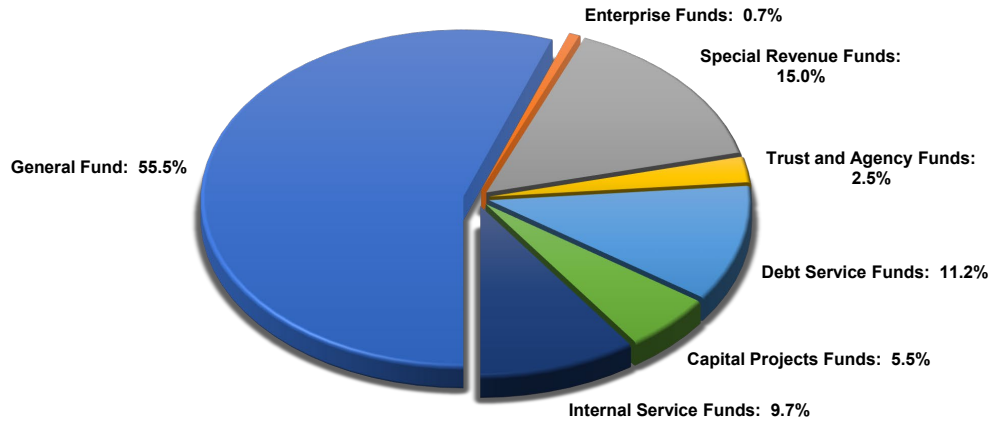
| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 3300                          | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|-------------------------------|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Major Object - Object         | \$                  | \$                  | \$                 | FTE   |
| 209,083            | 2,490              | -                  | 0400 - Supplies and Materials | -                   | -                   | -                  |       |
|                    |                    |                    | 0410 - Consumable Supplies    |                     |                     |                    |       |
| <b>209,083</b>     | <b>2,490</b>       | <b>-</b>           | <b>Total Function:</b>        | <b>-</b>            | <b>-</b>            | <b>-</b>           |       |
| 10,447,124         | 10,507,555         | 11,928,050         | Total Total                   | 12,355,943          | 12,355,943          | 12,355,943         | 48.45 |

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## Expenditures All Funds

North Clackamas School District

Total: \$501,002,760



| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | Expenditures All Funds       | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |
|--------------------|--------------------|--------------------|------------------------------|---------------------|---------------------|--------------------|
| \$                 | \$                 | \$                 | Fund                         | \$                  | \$                  | \$                 |
| 196,198,178        | 226,058,884        | 269,273,495        | 100 - General Fund           | 278,146,100         | 278,146,100         | 278,146,100        |
| 29,626,807         | 44,185,369         | 76,703,733         | 200 - Special Revenue Funds  | 75,035,539          | 75,035,539          | 75,035,539         |
| 190,067,843        | 52,597,108         | 54,195,407         | 300 - Debt Service Funds     | 55,988,377          | 55,988,377          | 55,988,377         |
| 111,473,927        | 34,181,346         | 33,096,000         | 400 - Capital Projects Funds | 27,596,000          | 27,596,000          | 27,596,000         |
| 187,771            | 1,584,891          | 3,200,000          | 500 - Enterprise Funds       | 3,302,830           | 3,302,830           | 3,302,830          |
| 37,176,308         | 44,726,442         | 48,549,763         | 600 - Internal Service Funds | 48,577,971          | 48,577,971          | 48,577,971         |
| 10,447,124         | 10,507,555         | 11,928,050         | 700 - Trust and Agency Funds | 12,355,943          | 12,355,943          | 12,355,943         |
| 575,177,956        | 413,841,595        | 496,946,448        | Total Fund:                  | 501,002,760         | 501,002,760         | 501,002,760        |



**Budget Summary**  
North Clackamas School District  
**Total: \$501,002,760**

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 100  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |                 |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|-----------------|
| \$                 | \$                 | \$                 | Fund   | \$                  | \$                  | \$                 | FTE             |
| 144,780,413        | 171,553,450        | 209,021,031        | <b>100 - General Fund</b>                                | 204,514,977         | 204,514,977         | 204,514,977        | 1,209.58        |
| -                  | -                  | -                  | <b>100-108 - Fund 100-108</b>                            | 13,041,002          | 13,041,002          | 13,041,002         |                 |
| 7,135,145          | 8,065,999          | 11,982,124         | <b>102 - Custodial</b>                                   | 12,248,715          | 12,248,715          | 12,248,715         | 91.66           |
| 5,827,663          | 6,015,046          | 5,998,424          | <b>103 - Facilities</b>                                  | 6,349,677           | 6,349,677           | 6,349,677          | 33.50           |
| 2,192,974          | 1,677,052          | 212,327            | <b>105 - Online Program</b>                              | 1,036,520           | 1,036,520           | 1,036,520          | 7.50            |
| 4,564,619          | 5,581,322          | 5,561,209          | <b>106 - Sabin</b>                                       | 5,515,886           | 5,515,886           | 5,515,886          | 45.13           |
| 6,262,520          | 6,014,118          | 7,064,990          | <b>107 - ELL</b>   | 6,871,583           | 6,871,583           | 6,871,583          | 58.85           |
| 25,434,843         | 27,151,898         | 29,433,390         | <b>108 - Sped</b>  | 28,567,740          | 28,567,740          | 28,567,740         | 282.36          |
| 6,524              | 3,055              | 5,000              | <b>202 - Title Ic- Migrant Ed</b>                        | 5,000               | 5,000               | 5,000              |                 |
| 222,168            | 257,707            | 240,000            | <b>203 - Title III</b>                                   | 265,000             | 265,000             | 265,000            | 1.90            |
| 223,574            | 301,642            | 653,054            | <b>204 - Title II-A Teacher Quality</b>                  | 464,665             | 464,665             | 464,665            | 1.05            |
| 2,557,518          | 2,600,031          | 3,170,995          | <b>206 - PI 101-476 IDEA</b>                             | 3,379,252           | 3,379,252           | 3,379,252          | 31.99           |
| 369,026            | 580,128            | 370,000            | <b>208 - 21st Century Community Learning Centers</b>     | 370,000             | 370,000             | 370,000            | 1.00            |
| 27,190             | 38,753             | 33,500             | <b>212 - Misc. Grants - Non Special Ed</b>               | 33,558              | 33,558              | 33,558             |                 |
| 2,529,902          | 2,546,761          | 2,935,947          | <b>216 - Title IA and IB</b>                             | 3,481,932           | 3,481,932           | 3,481,932          | 27.04           |
| 327,992            | 207,303            | 287,795            | <b>222 - Career Pathways (Cte)</b>                       | 377,111             | 377,111             | 377,111            | 1.88            |
| 58,355             | 39,469             | 59,160             | <b>223 - Carl Perkins Grant</b>                          | 59,160              | 59,160              | 59,160             |                 |
| -                  | -                  | 50,593             | <b>225 - Road to Readiness</b>                           | 50,593              | 50,593              | 50,593             |                 |
| -                  | -                  | -                  | <b>228 - Collaboration Grant</b>                         | 58,320              | 58,320              | 58,320             | 0.75            |
| 33,926             | 98,857             | 91,549             | <b>229 - Nea Grant</b>                                   | 97,704              | 97,704              | 97,704             | 1.00            |
| 4,299,629          | 8,570,861          | 9,040,002          | <b>230 - Nutrition Services</b>                          | 9,312,991           | 9,312,991           | 9,312,991          | 77.32           |
| -                  | -                  | 6,000              | <b>236 - Supplemental Grants -SP Ed</b>                  | 6,000               | 6,000               | 6,000              |                 |
| 1,500,000          | 1,500,000          | 2,750,000          | <b>237 - Transportation Equipment</b>                    | 2,750,000           | 2,750,000           | 2,750,000          |                 |
| 840,768            | 2,260,146          | 10,500,000         | <b>241 - Student Body Funds (Recording Purposes)</b>     | 8,500,000           | 8,500,000           | 8,500,000          |                 |
| -                  | 6,803,873          | 11,000,000         | <b>244 - Esser III</b>                                   | 7,252,174           | 7,252,174           | 7,252,174          | 33.42           |
| 6,570,014          | 533,390            | 550,000            | <b>245 - CARES Act</b>                                   | -                   | -                   | -                  |                 |
| 544,040            | 136,902            | 270,000            | <b>246 - Measure 99 - Outdoor School</b>                 | 270,000             | 270,000             | 270,000            |                 |
| 4,395,808          | 3,977,698          | 4,980,000          | <b>247 - Measure 98</b>                                  | 4,500,000           | 4,500,000           | 4,500,000          | 28.80           |
| -                  | 45,878             | 295,638            | <b>250 - Child Care Block</b>                            | 295,638             | 295,638             | 295,638            | 1.17            |
| 4,313,088          | 11,213,032         | 14,500,000         | <b>251 - Student Investment Account</b>                  | 13,759,404          | 13,759,404          | 13,759,404         | 110.42          |
| -                  | 70,723             | -                  | <b>253 - Coord School Health Nuhs</b>                    | -                   | -                   | -                  |                 |
| 279,425            | 262,988            | 301,000            | <b>254 - YTP- Oregon Vocational Rehab.</b>               | 301,000             | 301,000             | 301,000            | 3.50            |
| 5,787              | 5,195              | 55,000             | <b>257 - OEA Trust Grant</b>                             | 130,000             | 130,000             | 130,000            |                 |
| 43,810             | 91,112             | 130,000            | <b>258 - Peg Channel State Grant</b>                     | 130,000             | 130,000             | 130,000            |                 |
| 155,218            | 206,812            | 158,765            | <b>259 - Work Force Developmnt State Gr</b>              | 131,455             | 131,455             | 131,455            | 0.33            |
| -                  | -                  | -                  | <b>261 - Preschool Promise</b>                           | 201,103             | 201,103             | 201,103            | 2.50            |
| 54,486             | 1,389,737          | 1,851,530          | <b>268 - K-8 Enrichment Summer School</b>                | 2,014,271           | 2,014,271           | 2,014,271          | 1.70            |
| -                  | -                  | 11,158             | <b>277 - Pace</b>  | 11,158              | 11,158              | 11,158             |                 |
| 8,617              | 265,026            | 873,704            | <b>278 - HS Credit Recovery Summer School</b>            | 873,704             | 873,704             | 873,704            |                 |
| 1,000              | -                  | 869,316            | <b>279 - E-Rate</b>                                      | 1,109,273           | 1,109,273           | 1,109,273          |                 |
| -                  | -                  | 20,000             | <b>280 - N Clackamas University</b>                      | 20,000              | 20,000              | 20,000             |                 |
| -                  | -                  | -                  | <b>283 - HB 4030 Staff Retention &amp; Recruitment</b>   | 677                 | 677                 | 677                |                 |
| -                  | -                  | 2,000,000          | <b>285 - Benefit Reserves</b>                            | 6,000,000           | 6,000,000           | 6,000,000          |                 |
| -                  | -                  | -                  | <b>286 - Technology Fee</b>                              | 120,000             | 120,000             | 120,000            |                 |
| 17,122             | 22,896             | 24,000             | <b>288 - AVID - Nike &amp; Miller Foundation</b>         | 24,000              | 24,000              | 24,000             |                 |
| 54,357             | 8,461              | 48,200             | <b>290 - Student Wellness Grants</b>                     | 48,200              | 48,200              | 48,200             |                 |
| -                  | 210                | 17,603             | <b>293 - Misc Grants - Over \$10,000 (Local Sources)</b> | 17,603              | 17,603              | 17,603             |                 |
| -                  | -                  | 1,130,000          | <b>297 - Schools Public Purpose Charge</b>               | 1,130,000           | 1,130,000           | 1,130,000          |                 |
| 51,358             | 48,738             | 43,811             | <b>298 - Eilis - Early Indicator Intervention</b>        | 104,180             | 104,180             | 104,180            | 0.54            |
| 136,106            | 97,983             | 7,380,413          | <b>299 - Miscellaneous Grants</b>                        | 7,380,413           | 7,380,413           | 7,380,413          |                 |
| 175,213,563        | 37,173,798         | 38,381,732         | <b>300 - Debt Service Funds</b>                          | 39,631,199          | 39,631,199          | 39,631,199         |                 |
| 12,483,348         | 13,034,735         | 13,669,028         | <b>305 - Debt Service PERS Bond</b>                      | 14,330,763          | 14,330,763          | 14,330,763         |                 |
| 2,370,932          | 2,388,575          | 2,144,647          | <b>310 - Debt Service-Leases</b>                         | 2,026,415           | 2,026,415           | 2,026,415          |                 |
| 3,910,098          | 6,159,121          | 13,200,000         | <b>405 - Capital Projects Fund</b>                       | 12,700,000          | 12,700,000          | 12,700,000         |                 |
| 87,829             | 95,814             | 2,396,000          | <b>410 - Land Purchase (Azar Property)</b>               | 2,396,000           | 2,396,000           | 2,396,000          |                 |
| 107,476,000        | 27,926,412         | 17,500,000         | <b>420 - Bond 2017</b>                                   | 12,500,000          | 12,500,000          | 12,500,000         |                 |
| 187,771            | 1,584,891          | 3,200,000          | <b>500 - Enterprise Funds</b>                            | 3,302,830           | 3,302,830           | 3,302,830          | 35.86           |
| 36,879,994         | 44,091,399         | 47,130,000         | <b>600 - Self Insurance Fund</b>                         | 47,158,208          | 47,158,208          | 47,158,208         | 5.25            |
| 296,314            | 635,042            | 1,419,763          | <b>605 - Property &amp; Casualty</b>                     | 1,419,763           | 1,419,763           | 1,419,763          |                 |
| 39,089             | 47,820             | 76,632             | <b>701 - Sojourner Ed Foundation</b>                     | 82,516              | 82,516              | 82,516             | 0.75            |
| 2,541,528          | 2,698,039          | 3,324,614          | <b>710 - Milwaukie Academy Arts</b>                      | 3,364,614           | 3,364,614           | 3,364,614          | 4.67            |
| 7,657,424          | 7,759,206          | 8,526,804          | <b>745 - Clackamas Charter Alliance</b>                  | 8,908,813           | 8,908,813           | 8,908,813          | 43.03           |
| 209,083            | 2,490              | -                  | <b>750 - Scholarship Fund</b>                            | -                   | -                   | -                  |                 |
| <b>575,177,956</b> | <b>413,841,595</b> | <b>496,946,448</b> | <b>Total Fund:</b>                                       | <b>501,002,760</b>  | <b>501,002,760</b>  | <b>501,002,760</b> | <b>2,144.44</b> |

# Property Tax Data

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North Clackamas School District  
Tax Collection Record (1)

| Fiscal Year | Percent<br>Levy Year (2) | Total Collections<br>as of 6/30/2023 (3) |
|-------------|--------------------------|--|
| 2022-23     | N/A                      | N/A                                      |
| 2021-22     | 98.01%                   | 98.01%                                   |
| 2020-21     | 98.48%                   | 99.26%                                   |
| 2019-20     | 98.40%                   | 99.29%                                   |
| 2018-19     | 98.55%                   | 99.72%                                   |
| 2017-18     | 98.01%                   | 99.88%                                   |
| 2016-17     | 98.09%                   | 99.96%                                   |
| 2015-16     | 97.81%                   | 99.97%                                   |
| 2014-15     | 97.67%                   | 99.97%                                   |
| 2013-14     | 97.49%                   | 99.98%                                   |

(1) Percentage of total tax levy collection in Clackamas County. Pre-payment discounts are considered collected when outstanding taxes are calculated. The tax rates are before offsets.

(2) The percentage of taxes collected in "the year of the levy" represent taxes collected in a single levy year, beginning July 1 and ending June 30.

(3) The percentage of taxes shown in the column represents taxes collected cumulatively from July of a given year through June 30.

N/A Not available, fiscal year not yet complete

Source: Clackamas County Department of Assessment & Taxation

## North Clackamas School District Property Tax Base History

| Fiscal Year | Real Market Value | Total Assessed Value | Less Urban Renewal Excess | Assessed Value Used to Calculate Rates | Taxable Percentage | Property Tax Levied |          |
|-------------|-------------------|----------------------|---------------------------|--|--------------------|---------------------|----------|
| 2023        | \$31,049,034,050  | \$17,246,748,724     | \$701,778,957             | \$16,544,969,767                       | 53.29%             | \$142,395,314       | \$8.7433 |
| 2022        | \$26,644,520,437  | \$16,429,089,525     | \$474,058,070             | \$15,955,031,455                       | 59.88%             | \$136,591,575       | \$8.7933 |
| 2021        | \$24,498,315,554  | \$15,788,968,377     | \$382,536,534             | \$15,406,431,843                       | 62.89%             | \$128,656,833       | \$8.6911 |
| 2020        | \$23,213,196,612  | \$15,032,098,884     | \$288,101,801             | \$14,743,997,083                       | 63.52%             | \$125,827,454       | \$8.8787 |
| 2019        | \$21,765,650,987  | \$14,403,506,458     | \$262,585,368             | \$14,140,921,090                       | 64.97%             | \$102,102,342       | \$7.2378 |
| 2018        | \$20,011,769,671  | \$13,792,499,560     | \$230,816,822             | \$13,561,682,738                       | 67.77%             | \$97,449,398        | \$7.2243 |
| 2017        | \$18,067,735,406  | \$13,135,949,890     | \$199,481,457             | \$12,936,468,433                       | 71.60%             | \$92,920,355        | \$7.2314 |
| 2016        | \$15,778,515,366  | \$12,517,679,363     | \$169,607,486             | \$12,348,071,877                       | 78.26%             | \$88,524,147        | \$7.2410 |
| 2015        | \$14,167,881,531  | \$11,931,103,331     | \$141,751,946             | \$11,789,351,385                       | 83.21%             | \$78,622,302        | \$6.8154 |
| 2014        | \$12,767,620,456  | \$11,387,758,910     | \$119,971,829             | \$11,267,787,081                       | 88.25%             | \$76,488,065        | \$7.0852 |
| 2013        | \$12,033,892,426  | \$10,932,438,814     | \$655,448,014             | \$10,276,990,800                       | 85.40%             | \$74,064,182        | \$7.1184 |
| 2012        | \$12,442,681,334  | \$10,725,351,614     | \$627,865,298             | \$10,097,486,316                       | 81.15%             | \$75,922,088        | \$7.5770 |
| 2011        | \$13,229,281,939  | \$10,529,130,436     | \$659,911,782             | \$9,869,218,654                        | 74.60%             | \$68,607,296        | \$6.9511 |
| 2010        | \$14,733,416,918  | \$10,295,166,453     | \$638,971,735             | \$9,656,255,718                        | 65.54%             | \$66,677,494        | \$6.8743 |
| 2009        | \$16,452,188,324  | \$9,860,466,765      | \$548,171,538             | \$9,312,295,227                        | 56.60%             | \$63,982,138        | \$6.8450 |
| 2008        | \$13,416,337,408  | \$9,265,112,552      | \$467,480,361             | \$8,797,632,191                        | 65.57%             | \$59,413,394        | \$6.8913 |
| 2007        | \$11,324,297,494  | \$8,088,321,032      | \$662,171,330             | \$7,426,149,702                        | 65.58%             | \$46,086,102        | \$6.0389 |
| 2006        | \$10,074,937,279  | \$7,644,119,037      | \$636,287,838             | \$7,007,831,199                        | 69.56%             | \$42,455,889        | \$6.0583 |
| 2005        | \$9,280,660,734   | \$7,296,731,848      | \$611,151,866             | \$6,685,579,982                        | 72.04%             | \$30,910,000        | \$4.6234 |
| 2004        | \$8,816,320,613   | \$6,966,494,771      | \$598,616,090             | \$6,367,878,681                        | 72.23%             | \$30,800,000        | \$4.8368 |

Source: Clackamas County Department of Assessment and Taxation

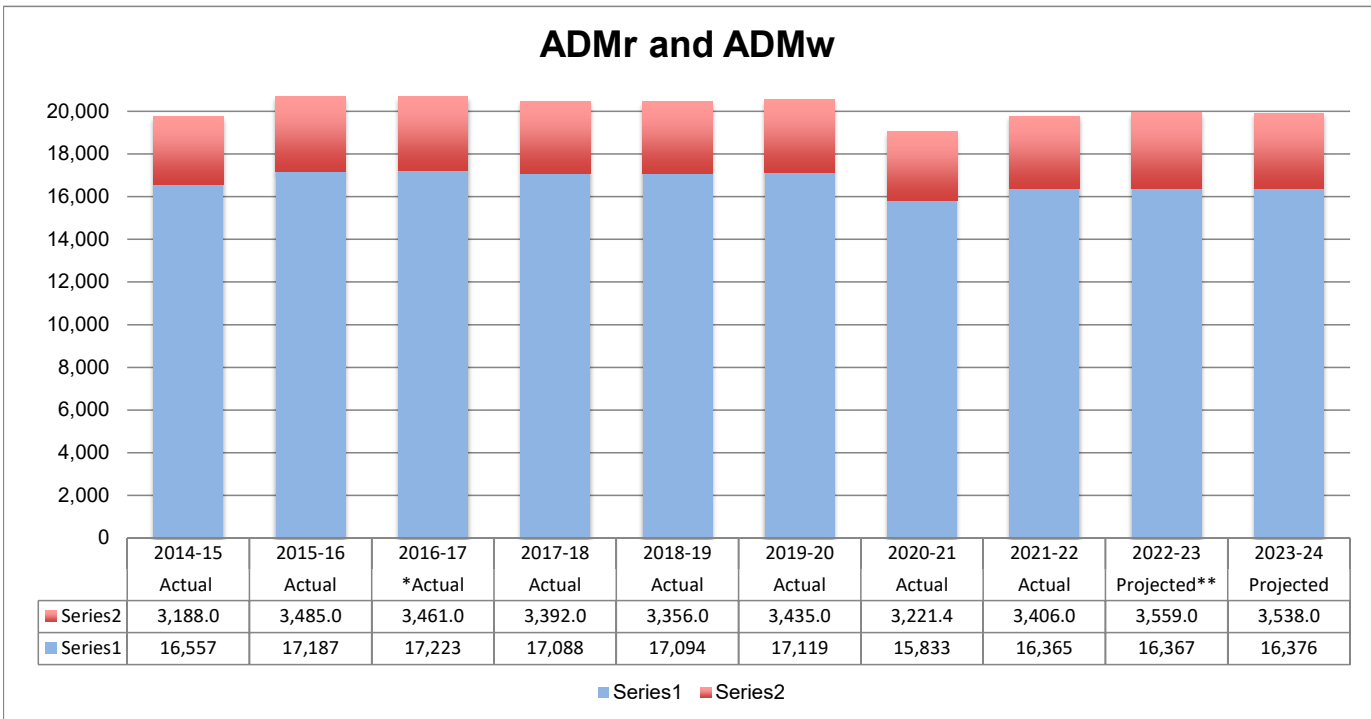
\*Per \$1,000 of assessed value

# Enrollment History & Projections

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**North Clackamas School District  
Average Daily Membership History**

|                                  | Actual<br>2014-15 | Actual<br>2015-16 | *Actual<br>2016-17 | Actual<br>2017-18 | Actual<br>2018-19 | Actual<br>2019-20 | Actual<br>2020-21 | Actual<br>2021-22 | Projected<br>2022-23 | Projected<br>2023-24 |
|----------------------------------|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|----------------------|
| Average Daily Membership (ADMr)  | 16,557            | 17,187            | 17,223             | 17,088            | 17,094            | 17,119            | 15,833            | 16,365            | 16,367               | 16,376               |
| Additional Weightings:           |                   |                   |                    |                   |                   |                   |                   |                   |                      |                      |
| ELL/ESL                          | 750               | 821               | 799                | 738               | 718               | 819               | 800               | 918               | 1,007                | 950                  |
| Pregnant and Parenting           | 31                | 33                | 19                 | 18                | 13                | 4                 | 5                 | 10                | 7                    | 10                   |
| Special Education                | 1,821             | 1,891             | 1,895              | 1,880             | 1,880             | 1,883             | 1,742             | 1,800             | 1,800                | 1,801                |
| Students on IEP above 11% Cap    | 166               | 168               | 231                | 287               | 293               | 360               | 373               | 373               | 373                  | 373                  |
| Students in Poverty              | 403               | 550               | 503                | 450               | 433               | 355               | 286               | 292               | 360                  | 391                  |
| Foster Care/Neglected/Delinquent | 17                | 22                | 14                 | 19                | 19                | 15                | 15                | 13                | 12                   | 13                   |
| Total ADM Weighted (ADMw)        | 19,745            | 20,672            | 20,684             | 20,480            | 20,450            | 20,554            | 19,055            | 19,771            | 19,925               | 19,914               |



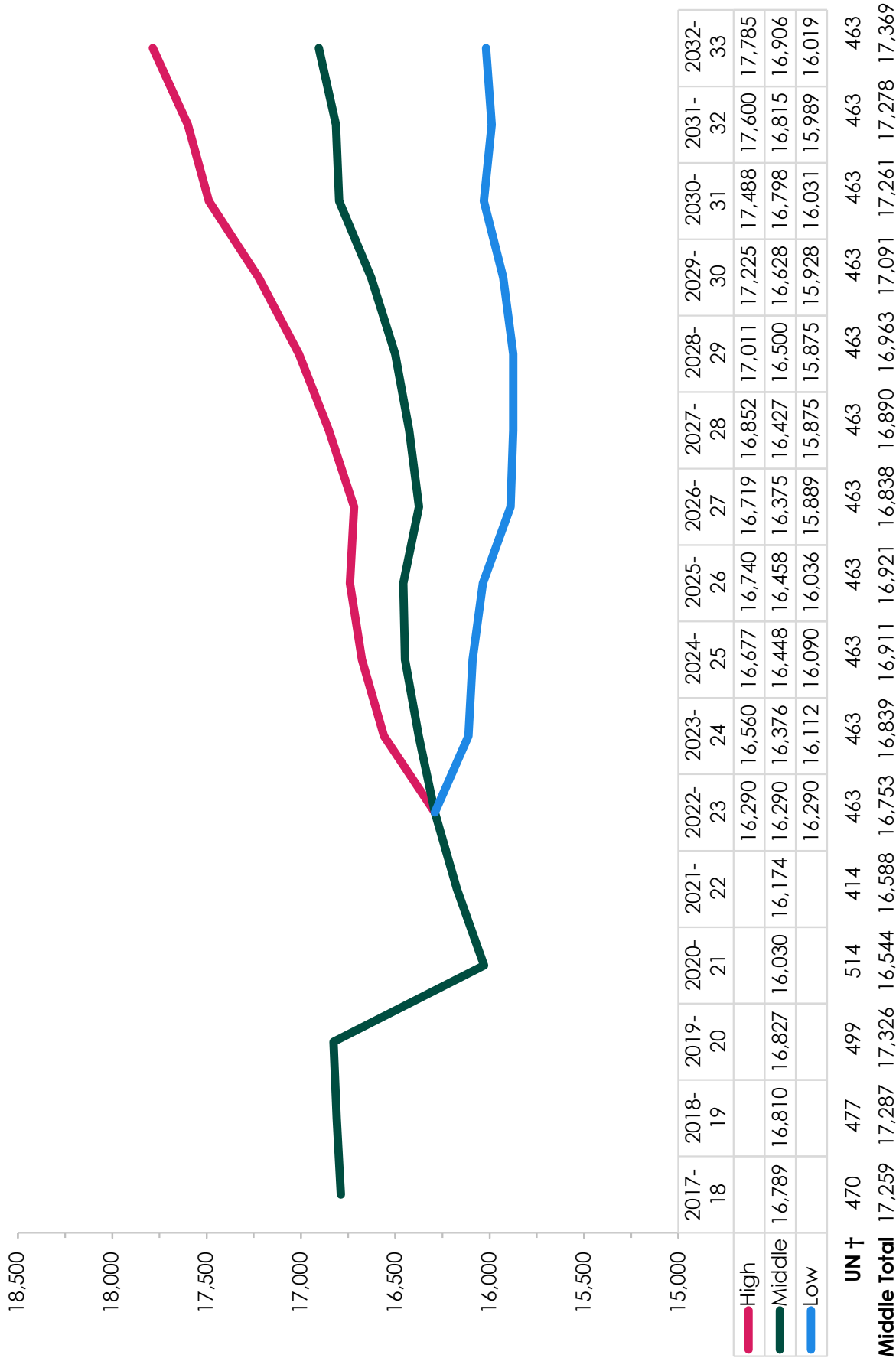
\*In 2015-16 and forward ADMr includes full-day kindergarten (apx. 626)

\*\*Projected amount as reported by the ODE 2023-2024 State School Fund Estimates dated 4/30/2023

Note: ADMr and ADMw reflect state funding and accounting of enrollment and does not necessarily align with the Portland State University/FLO Analytics Study



Figure 16: District-wide Enrollment Forecasts: Low, Middle, and High Scenarios



North Clackamas October 2022-23 enrollment and FLO 2023-24 to 2032-33 enrollment forecasts (low, middle, and high scenarios). † UN is a sum of ungraded students within the NCSd monthly enrollment reports (i.e., not included in K-5, 6-8, and 9-12 totals), including Students Without Schedules, Learning Center (SLC, TLC), Adult Transition Program, and LEEP.

North Clackamas School District  
Funding Rate History

| Fiscal Year     | General<br>Purpose<br>Grant | Total<br>Formula<br>Revenue |
|-----------------|-----------------------------|-----------------------------|
| <b>2023-24*</b> | <b>\$ 9,792</b>             | <b>\$ 10,403</b>            |
| <b>2022-23*</b> | <b>\$ 9,682</b>             | <b>\$ 10,155</b>            |
| 2021-22         | \$ 9,175                    | \$ 9,756                    |
| 2020-21         | \$ 8,829                    | \$ 9,241                    |
| 2019-20         | \$ 8,491                    | \$ 9,021                    |
| 2018-19         | \$ 8,020                    | \$ 8,491                    |
| 2017-18         | \$ 7,789                    | \$ 8,186                    |
| 2016-17         | \$ 7,249                    | \$ 7,672                    |
| 2015-16         | \$ 7,071                    | \$ 7,482                    |
| 2014-15         | \$ 7,029                    | \$ 7,471                    |
| 2013-14         | \$ 6,661                    | \$ 7,118                    |
| 2012-13         | \$ 6,097                    | \$ 6,541                    |
| 2011-12         | \$ 5,902                    | \$ 6,311                    |
| 2010-11         | \$ 5,679                    | \$ 6,049                    |
| 2009-10         | \$ 5,811                    | \$ 6,162                    |
| 2008-09         | \$ 5,722                    | \$ 6,084                    |
| 2007-08         | \$ 5,897                    | \$ 6,224                    |
| 2006-07         | \$ 5,562                    | \$ 5,844                    |
| 2005-06         | \$ 5,232                    | \$ 5,496                    |

\*Based on estimates from the Oregon Department of Education and subject to changes.

The General Purpose Grant represents the amount of funding the District receives per the Weighted Average Daily Membership. The Total Formula Revenue is the General Purpose Grant plus the reimbursement the District receives for transportation.

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Licensed Staff  
By  
Fund Program

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# Licensed Staff by Fund Type and Function

North Clackamas School District

Total: \$87,123,957

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 100   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Fund - Function - Object                          | \$                  | \$                  | \$                 | FTE           |
|                    |                    |                    | <b>100 - General Fund</b>                         |                     |                     |                    |               |
|                    |                    |                    | <u>1111 - Elementary, K-5 or K-6</u>              |                     |                     |                    |               |
| 17,977,316         | 21,689,197         | 23,582,421         | 0111 - Licensed                                   | 23,808,948          | 23,808,948          | 23,808,948         | 288.43        |
|                    |                    |                    | <u>1121 - Middle/Junior High Programs</u>         |                     |                     |                    |               |
| 10,232,668         | 10,590,216         | 11,578,020         | 0111 - Licensed                                   | 11,791,620          | 11,791,620          | 11,791,620         | 151.16        |
|                    |                    |                    | <u>1131 - High School Programs</u>                |                     |                     |                    |               |
| 11,187,357         | 11,828,770         | 12,775,074         | 0111 - Licensed                                   | 13,158,207          | 13,158,207          | 13,158,207         | 156.70        |
|                    |                    |                    | <u>1210 - Talented and Gifted</u>                 |                     |                     |                    |               |
| 40,057             | 65,625             | 70,714             | 0111 - Licensed                                   | 80,759              | 80,759              | 80,759             | 1.00          |
|                    |                    |                    | <u>1271 - Remediation</u>                         |                     |                     |                    |               |
| 75,883             | 174,526            | 181,338            | 0111 - Licensed                                   | 195,710             | 195,710             | 195,710            | 2.00          |
|                    |                    |                    | <u>2113 - Social Work Services</u>                |                     |                     |                    |               |
| -                  | 40,290             | 34,218             | 0111 - Licensed                                   | 30,885              | 30,885              | 30,885             | 0.50          |
|                    |                    |                    | <u>2122 - Counseling Services</u>                 |                     |                     |                    |               |
| 2,491,569          | 2,771,999          | 2,955,921          | 0111 - Licensed                                   | 3,066,290           | 3,066,290           | 3,066,290          | 36.00         |
|                    |                    |                    | <u>2134 - Nursing Services</u>                    |                     |                     |                    |               |
| 514,979            | 717,818            | 920,810            | 0111 - Licensed                                   | 891,246             | 891,246             | 891,246            | 10.10         |
|                    |                    |                    | <u>2213 - Curriculum Development</u>              |                     |                     |                    |               |
| -                  | 456                | -                  | 0111 - Licensed                                   | -                   | -                   | -                  |               |
|                    |                    |                    | <u>2222 - Library/ Media Center</u>               |                     |                     |                    |               |
| 237,881            | 429,552            | 451,039            | 0111 - Licensed                                   | 485,386             | 485,386             | 485,386            | 5.00          |
|                    |                    |                    | <u>2240 - Instructional Staff Development</u>     |                     |                     |                    |               |
| 491,699            | 632,930            | 784,277            | 0111 - Licensed                                   | 868,889             | 868,889             | 868,889            | 11.95         |
|                    |                    |                    | <u>2410 - Office of Principal</u>                 |                     |                     |                    |               |
| 210,142            | 289,774            | 306,213            | 0111 - Licensed                                   | 337,108             | 337,108             | 337,108            | 4.00          |
|                    |                    |                    | <u>2552 - Vehicle Operation Services</u>          |                     |                     |                    |               |
| -                  | 91,814             | 94,568             | 0111 - Licensed                                   | 102,063             | 102,063             | 102,063            | 1.00          |
|                    |                    |                    | <u>2640 - Staff Service</u>                       |                     |                     |                    |               |
| 86,744             | 96,179             | 181,338            | 0111 - Licensed                                   | 117,619             | 117,619             | 117,619            | 1.63          |
|                    |                    |                    | <u>2663 - Programming Services</u>                |                     |                     |                    |               |
| 113,924            | 163,771            | 170,102            | 0111 - Licensed                                   | 268,786             | 268,786             | 268,786            | 3.00          |
| <b>43,660,219</b>  | <b>49,582,916</b>  | <b>54,086,053</b>  | <b>Total Fund:</b>                                | <b>55,203,516</b>   | <b>55,203,516</b>   | <b>55,203,516</b>  | <b>672.47</b> |
|                    |                    |                    | <b>105 - Online Program</b>                       |                     |                     |                    |               |
|                    |                    |                    | <u>1111 - Elementary, K-5 or K-6</u>              |                     |                     |                    |               |
| 488,410            | -                  | -                  | 0111 - Licensed                                   | -                   | -                   | -                  |               |
|                    |                    |                    | <u>1121 - Middle/Junior High Programs</u>         |                     |                     |                    |               |
| 158,586            | -                  | -                  | 0111 - Licensed                                   | 195,710             | 195,710             | 195,710            | 2.00          |
|                    |                    |                    | <u>1131 - High School Programs</u>                |                     |                     |                    |               |
| 508,636            | 540,830            | -                  | 0111 - Licensed                                   | 498,927             | 498,927             | 498,927            | 5.50          |
|                    |                    |                    | <u>1250 - Disability Less Restrictive Program</u> |                     |                     |                    |               |
| -                  | 444,288            | -                  | 0111 - Licensed                                   | -                   | -                   | -                  |               |
| <b>1,155,632</b>   | <b>985,118</b>     | <b>-</b>           | <b>Total Fund:</b>                                | <b>694,637</b>      | <b>694,637</b>      | <b>694,637</b>     | <b>7.50</b>   |
|                    |                    |                    | <b>106 - Sabin</b>                                |                     |                     |                    |               |
|                    |                    |                    | <u>1131 - High School Programs</u>                |                     |                     |                    |               |
| 1,917,336          | 2,358,210          | 2,333,067          | 0111 - Licensed                                   | 2,596,559           | 2,596,559           | 2,596,559          | 28.00         |
|                    |                    |                    | <u>2410 - Office of Principal</u>                 |                     |                     |                    |               |
| -                  | 91,814             | 94,568             | 0111 - Licensed                                   | -                   | -                   | -                  |               |
| <b>1,917,336</b>   | <b>2,450,024</b>   | <b>2,427,635</b>   | <b>Total Fund:</b>                                | <b>2,596,559</b>    | <b>2,596,559</b>    | <b>2,596,559</b>   | <b>28.00</b>  |
|                    |                    |                    | <b>107 - ELL</b>                                  |                     |                     |                    |               |
|                    |                    |                    | <u>1111 - Elementary, K-5 or K-6</u>              |                     |                     |                    |               |
| 447,085            | 420,408            | 282,565            | 0111 - Licensed                                   | 448,738             | 448,738             | 448,738            | 6.00          |
|                    |                    |                    | <u>1121 - Middle/Junior High Programs</u>         |                     |                     |                    |               |
| 65,873             | 70,402             | 74,731             | 0111 - Licensed                                   | 80,478              | 80,478              | 80,478             | 0.88          |
|                    |                    |                    | <u>1131 - High School Programs</u>                |                     |                     |                    |               |
| 58,197             | 52,652             | 59,004             | 0111 - Licensed                                   | 62,368              | 62,368              | 62,368             | 1.00          |
|                    |                    |                    | <u>1291 - English Language Learner</u>            |                     |                     |                    |               |
| 2,557,560          | 2,795,898          | 3,232,524          | 0111 - Licensed                                   | 3,329,096           | 3,329,096           | 3,329,096          | 39.34         |
| <b>3,128,715</b>   | <b>3,339,360</b>   | <b>3,648,824</b>   | <b>Total Fund:</b>                                | <b>3,920,680</b>    | <b>3,920,680</b>    | <b>3,920,680</b>   | <b>47.22</b>  |
|                    |                    |                    | <b>108 - Sped</b>                                 |                     |                     |                    |               |
|                    |                    |                    | <u>1221 - Learning Centers-Structured</u>         |                     |                     |                    |               |
| 1,842,874          | 2,006,525          | 2,187,441          | 0111 - Licensed                                   | 2,282,153           | 2,282,153           | 2,282,153          | 30.61         |
|                    |                    |                    | <u>1223 - Community Transition Centers</u>        |                     |                     |                    |               |
| 146,593            | 155,137            | 179,620            | 0111 - Licensed                                   | 196,844             | 196,844             | 196,844            | 2.00          |
|                    |                    |                    | <u>1229 - Other</u>                               |                     |                     |                    |               |
| 271,225            | 317,313            | 332,066            | 0111 - Licensed                                   | 370,343             | 370,343             | 370,343            | 4.00          |
|                    |                    |                    | <u>1250 - Disability Less Restrictive Program</u> |                     |                     |                    |               |
| 4,180,446          | 4,473,521          | 5,180,837          | 0111 - Licensed                                   | 5,105,412           | 5,105,412           | 5,105,412          | 62.63         |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 100   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Fund - Function - Object                          | \$                  | \$                  | \$                 | FTE           |
| 470,504            | 476,346            | 484,242            | <u>2140 - Psychological Services</u>              |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 516,942             | 516,942             | 516,942            | 6.00          |
| 1,135,731          | 1,303,539          | 1,359,844          | <u>2150 - Speech Path and Audiology</u>           |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 1,519,299           | 1,519,299           | 1,519,299          | 17.10         |
| 358,875            | 351,905            | 386,412            | <u>2160 - Other Student Treatments Svce</u>       |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 398,309             | 398,309             | 398,309            | 5.10          |
| 247,228            | 342,498            | 441,051            | <u>2190 - Student Support Svce Direct</u>         |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 422,189             | 422,189             | 422,189            | 5.30          |
| <b>8,653,477</b>   | <b>9,426,783</b>   | <b>10,551,513</b>  | <b>Total Fund:</b>                                | <b>10,811,491</b>   | <b>10,811,491</b>   | <b>10,811,491</b>  | <b>132.74</b> |
|                    |                    |                    | <b>203 - Title III</b>                            |                     |                     |                    |               |
|                    |                    |                    | <u>2240 - Instructional Staff Development</u>     |                     |                     |                    |               |
| 82,965             | 120,406            | 82,553             | 0111 - Licensed                                   | 135,643             | 135,643             | 135,643            | 1.40          |
| <b>82,965</b>      | <b>120,406</b>     | <b>82,553</b>      | <b>Total Fund:</b>                                | <b>135,643</b>      | <b>135,643</b>      | <b>135,643</b>     | <b>1.40</b>   |
|                    |                    |                    | <b>204 - Title II-A Teacher Quality</b>           |                     |                     |                    |               |
|                    |                    |                    | <u>2240 - Instructional Staff Development</u>     |                     |                     |                    |               |
| 115,317            | 154,496            | 212,646            | 0111 - Licensed                                   | 92,696              | 92,696              | 92,696             | 1.05          |
| <b>115,317</b>     | <b>154,496</b>     | <b>212,646</b>     | <b>Total Fund:</b>                                | <b>92,696</b>       | <b>92,696</b>       | <b>92,696</b>      | <b>1.05</b>   |
|                    |                    |                    | <b>206 - PI 101-476 IDEA</b>                      |                     |                     |                    |               |
|                    |                    |                    | <u>1250 - Disability Less Restrictive Program</u> |                     |                     |                    |               |
| 230,416            | 312,672            | 335,842            | 0111 - Licensed                                   | 295,444             | 295,444             | 295,444            | 4.00          |
| 194,748            | 199,166            | 212,936            | <u>2140 - Psychological Services</u>              |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 225,711             | 225,711             | 225,711            | 3.00          |
| 249,328            | 274,016            | 398,091            | <u>2150 - Speech Path and Audiology</u>           |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 396,829             | 396,829             | 396,829            | 5.50          |
| -                  | -                  | -                  | <u>2160 - Other Student Treatments Svce</u>       |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 81,651              | 81,651              | 81,651             | 0.80          |
| 80,152             | 90,146             | 94,568             | <u>2190 - Student Support Svce Direct</u>         |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 102,063             | 102,063             | 102,063            | 1.00          |
| <b>754,644</b>     | <b>876,000</b>     | <b>1,041,437</b>   | <b>Total Fund:</b>                                | <b>1,101,698</b>    | <b>1,101,698</b>    | <b>1,101,698</b>   | <b>14.30</b>  |
|                    |                    |                    | <b>216 - Title IA and IB</b>                      |                     |                     |                    |               |
|                    |                    |                    | <u>1272 - Title IA/D</u>                          |                     |                     |                    |               |
| 302,696            | 279,695            | 261,604            | 0111 - Licensed                                   | 487,774             | 487,774             | 487,774            | 6.95          |
| 28,289             | 40,290             | 63,694             | <u>2113 - Social Work Services</u>                |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 30,885              | 30,885              | 30,885             | 0.50          |
| 406,210            | 460,663            | 519,232            | <u>2240 - Instructional Staff Development</u>     |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 420,767             | 420,767             | 420,767            | 5.00          |
| <b>737,195</b>     | <b>780,648</b>     | <b>844,530</b>     | <b>Total Fund:</b>                                | <b>939,426</b>      | <b>939,426</b>      | <b>939,426</b>     | <b>12.45</b>  |
|                    |                    |                    | <b>229 - Nea Grant</b>                            |                     |                     |                    |               |
|                    |                    |                    | <u>2240 - Instructional Staff Development</u>     |                     |                     |                    |               |
| -                  | 54,416             | 58,177             | 0111 - Licensed                                   | 61,668              | 61,668              | 61,668             | 1.00          |
| <b>-</b>           | <b>54,416</b>      | <b>58,177</b>      | <b>Total Fund:</b>                                | <b>61,668</b>       | <b>61,668</b>       | <b>61,668</b>      | <b>1.00</b>   |
|                    |                    |                    | <b>244 - Esser III</b>                            |                     |                     |                    |               |
|                    |                    |                    | <u>1111 - Elementary, K-5 or K-6</u>              |                     |                     |                    |               |
| -                  | 644,447            | 762,392            | 0111 - Licensed                                   | 28,618              | 28,618              | 28,618             | 0.50          |
| -                  | 797,838            | 1,651,103          | <u>1131 - High School Programs</u>                |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 70,283              | 70,283              | 70,283             | 0.84          |
| -                  | -                  | -                  | <u>1250 - Disability Less Restrictive Program</u> |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 102,063             | 102,063             | 102,063            | 1.00          |
| -                  | 91,814             | 94,568             | <u>2122 - Counseling Services</u>                 |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 102,063             | 102,063             | 102,063            | 1.00          |
| -                  | 0                  | -                  | <u>2134 - Nursing Services</u>                    |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | -                   | -                   | -                  |               |
| <b>-</b>           | <b>1,534,099</b>   | <b>2,508,063</b>   | <b>Total Fund:</b>                                | <b>303,027</b>      | <b>303,027</b>      | <b>303,027</b>     | <b>3.34</b>   |
|                    |                    |                    | <b>245 - CARES Act</b>                            |                     |                     |                    |               |
|                    |                    |                    | <u>1111 - Elementary, K-5 or K-6</u>              |                     |                     |                    |               |
| 2,245,407          | 19,898             | 28,024             | 0111 - Licensed                                   | -                   | -                   | -                  |               |
| 28,289             | -                  | -                  | <u>2113 - Social Work Services</u>                |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | -                   | -                   | -                  |               |
| 100,285            | -                  | -                  | <u>2134 - Nursing Services</u>                    |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | -                   | -                   | -                  |               |
| 9,683              | -                  | -                  | <u>2240 - Instructional Staff Development</u>     |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | -                   | -                   | -                  |               |
| <b>2,383,664</b>   | <b>19,898</b>      | <b>28,024</b>      | <b>Total Fund:</b>                                | <b>-</b>            | <b>-</b>            | <b>-</b>           |               |
|                    |                    |                    | <b>247 - Measure 98</b>                           |                     |                     |                    |               |
|                    |                    |                    | <u>1131 - High School Programs</u>                |                     |                     |                    |               |
| 669,747            | 622,212            | 784,565            | 0111 - Licensed                                   | 1,378,103           | 1,378,103           | 1,378,103          | 17.14         |
| -                  | -                  | -                  | <u>2633 - Public Information Service</u>          |                     |                     |                    |               |
|                    |                    |                    | 0111 - Licensed                                   | 29,842              | 29,842              | 29,842             | 0.50          |
| <b>669,747</b>     | <b>622,212</b>     | <b>784,565</b>     | <b>Total Fund:</b>                                | <b>1,407,945</b>    | <b>1,407,945</b>    | <b>1,407,945</b>   | <b>17.64</b>  |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 100   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |                 |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-----------------|
| \$                 | \$                 | \$                 | Fund - Function - Object                          | \$                  | \$                  | \$                 | FTE             |
|                    |                    |                    | <b>250 - Child Care Block</b>                     |                     |                     |                    |                 |
|                    |                    |                    | <b>1131 - High School Programs</b>                |                     |                     |                    |                 |
| -                  | 22,954             | 47,284             | 0111 - Licensed                                   | 77,947              | 77,947              | 77,947             | 1.00            |
|                    |                    |                    | <b>3500 - Child Care</b>                          |                     |                     |                    |                 |
| -                  | 4,984              | 10,656             | 0111 - Licensed                                   | 11,295              | 11,295              | 11,295             | 0.17            |
| -                  | <b>27,937</b>      | <b>57,940</b>      | <b>Total Fund:</b>                                | <b>89,242</b>       | <b>89,242</b>       | <b>89,242</b>      | <b>1.17</b>     |
|                    |                    |                    | <b>251 - Student Investment Account</b>           |                     |                     |                    |                 |
|                    |                    |                    | <b>1111 - Elementary, K-5 or K-6</b>              |                     |                     |                    |                 |
| 1,048,832          | 1,711,842          | 1,825,495          | 0111 - Licensed                                   | 1,948,464           | 1,948,464           | 1,948,464          | 26.33           |
|                    |                    |                    | <b>1121 - Middle/Junior High Programs</b>         |                     |                     |                    |                 |
| -                  | 615,991            | 705,703            | 0111 - Licensed                                   | 837,193             | 837,193             | 837,193            | 11.50           |
|                    |                    |                    | <b>1131 - High School Programs</b>                |                     |                     |                    |                 |
| -                  | 745,387            | 699,056            | 0111 - Licensed                                   | 807,253             | 807,253             | 807,253            | 9.84            |
|                    |                    |                    | <b>1250 - Disability Less Restrictive Program</b> |                     |                     |                    |                 |
| 309,198            | 438,397            | 475,671            | 0111 - Licensed                                   | 499,800             | 499,800             | 499,800            | 7.33            |
|                    |                    |                    | <b>1280 - Alternative Education</b>               |                     |                     |                    |                 |
| -                  | -                  | -                  | 0111 - Licensed                                   | 319,670             | 319,670             | 319,670            | 5.20            |
|                    |                    |                    | <b>1291 - English Language Learner</b>            |                     |                     |                    |                 |
| -                  | 156,170            | 216,572            | 0111 - Licensed                                   | 223,151             | 223,151             | 223,151            | 3.66            |
|                    |                    |                    | <b>2113 - Social Work Services</b>                |                     |                     |                    |                 |
| -                  | 240,490            | 259,853            | 0111 - Licensed                                   | 338,660             | 338,660             | 338,660            | 5.00            |
|                    |                    |                    | <b>2122 - Counseling Services</b>                 |                     |                     |                    |                 |
| 349,984            | 355,954            | 395,235            | 0111 - Licensed                                   | 390,412             | 390,412             | 390,412            | 5.00            |
|                    |                    |                    | <b>2134 - Nursing Services</b>                    |                     |                     |                    |                 |
| -                  | 192,634            | 270,769            | 0111 - Licensed                                   | 289,199             | 289,199             | 289,199            | 3.20            |
|                    |                    |                    | <b>2140 - Psychological Services</b>              |                     |                     |                    |                 |
| 115,182            | 204,691            | 217,806            | 0111 - Licensed                                   | 243,690             | 243,690             | 243,690            | 3.00            |
|                    |                    |                    | <b>2150 - Speech Path and Audiology</b>           |                     |                     |                    |                 |
| 41,352             | 45,907             | 47,284             | 0111 - Licensed                                   | 51,032              | 51,032              | 51,032             | 0.50            |
|                    |                    |                    | <b>2213 - Curriculum Development</b>              |                     |                     |                    |                 |
| -                  | 80,459             | 99,448             | 0111 - Licensed                                   | 423,635             | 423,635             | 423,635            | 4.50            |
| <b>1,864,548</b>   | <b>4,787,922</b>   | <b>5,212,892</b>   | <b>Total Fund:</b>                                | <b>6,372,159</b>    | <b>6,372,159</b>    | <b>6,372,159</b>   | <b>85.05</b>    |
|                    |                    |                    | <b>259 - Work Force Developmnt State Gr</b>       |                     |                     |                    |                 |
|                    |                    |                    | <b>1131 - High School Programs</b>                |                     |                     |                    |                 |
| 56,987             | 77,602             | 82,967             | 0111 - Licensed                                   | 17,764              | 17,764              | 17,764             | 0.33            |
| <b>56,987</b>      | <b>77,602</b>      | <b>82,967</b>      | <b>Total Fund:</b>                                | <b>17,764</b>       | <b>17,764</b>       | <b>17,764</b>      | <b>0.33</b>     |
|                    |                    |                    | <b>261 - Preschool Promise</b>                    |                     |                     |                    |                 |
|                    |                    |                    | <b>1140 - Pre Kinder Programs</b>                 |                     |                     |                    |                 |
| -                  | -                  | -                  | 0111 - Licensed                                   | 89,441              | 89,441              | 89,441             | 1.00            |
| -                  | -                  | -                  | <b>Total Fund:</b>                                | <b>89,441</b>       | <b>89,441</b>       | <b>89,441</b>      | <b>1.00</b>     |
|                    |                    |                    | <b>701 - Sojourner Ed Foundation</b>              |                     |                     |                    |                 |
|                    |                    |                    | <b>1111 - Elementary, K-5 or K-6</b>              |                     |                     |                    |                 |
| 27,332             | 30,061             | 24,230             | 0111 - Licensed                                   | 56,319              | 56,319              | 56,319             | 0.75            |
| <b>27,332</b>      | <b>30,061</b>      | <b>24,230</b>      | <b>Total Fund:</b>                                | <b>56,319</b>       | <b>56,319</b>       | <b>56,319</b>      | <b>0.75</b>     |
|                    |                    |                    | <b>710 - Milwaukie Academy Arts</b>               |                     |                     |                    |                 |
|                    |                    |                    | <b>1288 - Charter Schools</b>                     |                     |                     |                    |                 |
| 89,886             | 94,368             | 157,326            | 0111 - Licensed                                   | 183,757             | 183,757             | 183,757            | 2.67            |
|                    |                    |                    | <b>2122 - Counseling Services</b>                 |                     |                     |                    |                 |
| 21,929             | 2,712              | 50,784             | 0111 - Licensed                                   | 77,947              | 77,947              | 77,947             | 1.00            |
| <b>111,816</b>     | <b>97,080</b>      | <b>208,110</b>     | <b>Total Fund:</b>                                | <b>261,704</b>      | <b>261,704</b>      | <b>261,704</b>     | <b>3.67</b>     |
|                    |                    |                    | <b>745 - Clackamas Charter Alliance</b>           |                     |                     |                    |                 |
|                    |                    |                    | <b>1131 - High School Programs</b>                |                     |                     |                    |                 |
| 1,884,192          | 2,176,849          | 2,321,750          | 0111 - Licensed                                   | 2,531,887           | 2,531,887           | 2,531,887          | 27.00           |
|                    |                    |                    | <b>1250 - Disability Less Restrictive Program</b> |                     |                     |                    |                 |
| 58,058             | 36,726             | 37,827             | 0111 - Licensed                                   | 40,825              | 40,825              | 40,825             | 0.40            |
|                    |                    |                    | <b>2122 - Counseling Services</b>                 |                     |                     |                    |                 |
| 320,584            | 355,901            | 366,577            | 0111 - Licensed                                   | 395,630             | 395,630             | 395,630            | 4.00            |
| <b>2,262,834</b>   | <b>2,569,476</b>   | <b>2,726,154</b>   | <b>Total Fund:</b>                                | <b>2,968,342</b>    | <b>2,968,342</b>    | <b>2,968,342</b>   | <b>31.40</b>    |
| <b>67,582,427</b>  | <b>77,536,452</b>  | <b>84,586,313</b>  | <b>Total Function:</b>                            | <b>87,123,957</b>   | <b>87,123,957</b>   | <b>87,123,957</b>  | <b>1,062.47</b> |



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Classified Staff  
By  
Fund Program

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# Classified Staff by Fund Type and Function

North Clackamas School District

Total: \$44,062,748

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 100   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |       |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|-------|
| \$                 | \$                 | \$                 | Fund - Function - Object                                  | \$                  | \$                  | \$                 | FTE   |
|                    |                    |                    | <b>100 - General Fund</b>                                 |                     |                     |                    |       |
|                    |                    |                    | <b><u>1111 - Elementary, K-5 or K-6</u></b>               |                     |                     |                    |       |
| 2,443,296          | 2,537,491          | 2,707,401          | 0112 - Classified   | 2,874,282           | 2,874,282           | 2,874,282          | 87.98 |
|                    |                    |                    | <b><u>1121 - Middle/Junior High Programs</u></b>          |                     |                     |                    |       |
| 75,005             | 62,890             | 115,467            | 0112 - Classified   | 85,933              | 85,933              | 85,933             | 2.59  |
|                    |                    |                    | <b><u>1131 - High School Programs</u></b>                 |                     |                     |                    |       |
| 345,979            | 418,343            | 680,237            | 0112 - Classified   | 673,342             | 673,342             | 673,342            | 17.63 |
|                    |                    |                    | <b><u>1132 - High School Extracurricular</u></b>          |                     |                     |                    |       |
| 115,138            | 382,758            | 416,901            | 0112 - Classified   | 412,231             | 412,231             | 412,231            | 7.00  |
|                    |                    |                    | <b><u>1221 - Learning Centers-Structured</u></b>          |                     |                     |                    |       |
| 2,175,983          | 2,470,285          | 2,953,182          | 0112 - Classified   | 3,053,067           | 3,053,067           | 3,053,067          | 87.44 |
|                    |                    |                    | <b><u>1223 - Community Transition Centers</u></b>         |                     |                     |                    |       |
| 110,163            | 115,900            | 127,000            | 0112 - Classified   | 163,405             | 163,405             | 163,405            | 4.13  |
|                    |                    |                    | <b><u>1250 - Disability Less Restrictive Program</u></b>  |                     |                     |                    |       |
| 853,739            | 1,044,009          | 1,199,799          | 0112 - Classified   | 1,274,044           | 1,274,044           | 1,274,044          | 35.29 |
|                    |                    |                    | <b><u>1291 - English Language Learner</u></b>             |                     |                     |                    |       |
| 497,618            | 436,597            | 540,849            | 0112 - Classified   | 434,943             | 434,943             | 434,943            | 11.38 |
|                    |                    |                    | <b><u>2112 - Attendance Services</u></b>                  |                     |                     |                    |       |
| 150,152            | 158,291            | 215,634            | 0112 - Classified   | 183,227             | 183,227             | 183,227            | 3.50  |
|                    |                    |                    | <b><u>2113 - Social Work Services</u></b>                 |                     |                     |                    |       |
| 13,584             | 138,912            | 193,700            | 0112 - Classified   | 86,507              | 86,507              | 86,507             | 1.50  |
|                    |                    |                    | <b><u>2115 - Student Safety</u></b>                       |                     |                     |                    |       |
| 298,103            | 340,897            | 376,458            | 0112 - Classified   | 384,543             | 384,543             | 384,543            | 11.00 |
|                    |                    |                    | <b><u>2122 - Counseling Services</u></b>                  |                     |                     |                    |       |
| 326,823            | 342,541            | 401,407            | 0112 - Classified   | 411,525             | 411,525             | 411,525            | 8.00  |
|                    |                    |                    | <b><u>2126 - Placement Services</u></b>                   |                     |                     |                    |       |
| 28,266             | 45,667             | 50,675             | 0112 - Classified   | -                   | -                   | -                  |       |
|                    |                    |                    | <b><u>2134 - Nursing Services</u></b>                     |                     |                     |                    |       |
| 52,672             | 53,793             | 64,612             | 0112 - Classified   | 68,406              | 68,406              | 68,406             | 1.69  |
|                    |                    |                    | <b><u>2140 - Psychological Services</u></b>               |                     |                     |                    |       |
| 85,000             | 32,487             | 105,000            | 0112 - Classified   | -                   | -                   | -                  |       |
|                    |                    |                    | <b><u>2150 - Speech Path and Audiology</u></b>            |                     |                     |                    |       |
| 265,175            | 273,151            | 409,437            | 0112 - Classified   | 429,073             | 429,073             | 429,073            | 8.25  |
|                    |                    |                    | <b><u>2160 - Other Student Treatments Svce</u></b>        |                     |                     |                    |       |
| 108,282            | 110,926            | 117,859            | 0112 - Classified   | 308,335             | 308,335             | 308,335            | 5.51  |
|                    |                    |                    | <b><u>2190 - Student Support Svce Direct</u></b>          |                     |                     |                    |       |
| 266,678            | 281,946            | 296,941            | 0112 - Classified   | 195,217             | 195,217             | 195,217            | 3.00  |
|                    |                    |                    | <b><u>2211 - Service Area Direction</u></b>               |                     |                     |                    |       |
| 236,825            | 177,626            | 194,370            | 0112 - Classified   | 201,523             | 201,523             | 201,523            | 3.00  |
|                    |                    |                    | <b><u>2213 - Curriculum Development</u></b>               |                     |                     |                    |       |
| 51,996             | 53,019             | 70,416             | 0112 - Classified   | 72,871              | 72,871              | 72,871             | 1.25  |
|                    |                    |                    | <b><u>2222 - Library/ Media Center</u></b>                |                     |                     |                    |       |
| 372,471            | 746,116            | 906,152            | 0112 - Classified   | 1,001,713           | 1,001,713           | 1,001,713          | 21.69 |
|                    |                    |                    | <b><u>2230 - Assessment and Testing</u></b>               |                     |                     |                    |       |
| 78,998             | 85,426             | 90,765             | 0112 - Classified   | 98,663              | 98,663              | 98,663             | 1.00  |
|                    |                    |                    | <b><u>2321 - Office of Superintendent</u></b>             |                     |                     |                    |       |
| 227,756            | 254,453            | 266,025            | 0112 - Classified   | 282,653             | 282,653             | 282,653            | 3.00  |
|                    |                    |                    | <b><u>2410 - Office of Principal</u></b>                  |                     |                     |                    |       |
| 3,168,246          | 3,433,163          | 3,810,074          | 0112 - Classified   | 4,083,655           | 4,083,655           | 4,083,655          | 81.53 |
|                    |                    |                    | <b><u>2490 - Support Service School Admin</u></b>         |                     |                     |                    |       |
| 39                 | 169                | -                  | 0112 - Classified   | -                   | -                   | -                  |       |
|                    |                    |                    | <b><u>2520 - Fiscal Services</u></b>                      |                     |                     |                    |       |
| 658,508            | 775,775            | 837,781            | 0112 - Classified   | 844,378             | 844,378             | 844,378            | 12.50 |
|                    |                    |                    | <b><u>2528 - Risk Management Services</u></b>             |                     |                     |                    |       |
| 151,858            | 172,258            | 259,035            | 0112 - Classified   | 268,110             | 268,110             | 268,110            | 3.00  |
|                    |                    |                    | <b><u>2541 - Service Area Direction</u></b>               |                     |                     |                    |       |
| 167,429            | 165,319            | 175,011            | 0112 - Classified   | 190,372             | 190,372             | 190,372            | 3.00  |
|                    |                    |                    | <b><u>2542 - Care and Upkeep of Building Services</u></b> |                     |                     |                    |       |
| 3,845,585          | 4,240,074          | 4,504,573          | 0112 - Classified   | 4,857,392           | 4,857,392           | 4,857,392          | 88.66 |
|                    |                    |                    | <b><u>2543 - Care and Upkeep of Grounds Ser</u></b>       |                     |                     |                    |       |
| 349,746            | 470,420            | 586,820            | 0112 - Classified   | 657,460             | 657,460             | 657,460            | 12.00 |
|                    |                    |                    | <b><u>2544 - Maintenance</u></b>                          |                     |                     |                    |       |
| 919,138            | 1,058,885          | 1,147,045          | 0112 - Classified   | 1,349,931           | 1,349,931           | 1,349,931          | 17.00 |
|                    |                    |                    | <b><u>2551 - Student Transport Direction</u></b>          |                     |                     |                    |       |
| 227,204            | 241,358            | 235,112            | 0112 - Classified   | 278,507             | 278,507             | 278,507            | 4.00  |
|                    |                    |                    | <b><u>2552 - Vehicle Operation Services</u></b>           |                     |                     |                    |       |
| 2,726,010          | 3,003,975          | 3,744,038          | 0112 - Classified   | 3,727,199           | 3,727,199           | 3,727,199          | 90.02 |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 100   | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|---|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Fund - Function - Object                          | \$                  | \$                  | \$                 | FTE           |
| 668,489            | 751,256            | 845,989            | <u>2553 - Transportation Scheduling</u>           |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 931,222             | 931,222             | 931,222            | 14.75         |
| 425,227            | 1,073,871          | 1,307,838          | <u>2558 - Transportation Special Educate</u>      |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 1,625,555           | 1,625,555           | 1,625,555          | 42.52         |
| 450,298            | 503,983            | 536,257            | <u>2559 - Other Student Transportation</u>        |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 556,905             | 556,905             | 556,905            | 7.00          |
| 368,267            | 351,036            | 473,860            | <u>2570 - Internal Services</u>                   |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 501,447             | 501,447             | 501,447            | 6.68          |
| 240,996            | 211,413            | 240,812            | <u>2631 - Information Service Direction</u>       |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 340,021             | 340,021             | 340,021            | 5.00          |
| 214,174            | 159,050            | 309,990            | <u>2633 - Public Information Service</u>          |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 123,944             | 123,944             | 123,944            | 3.00          |
| 456,035            | 589,854            | 621,672            | <u>2640 - Staff Service</u>                       |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 728,456             | 728,456             | 728,456            | 9.00          |
| 127,606            | 176,297            | 198,216            | <u>2661 - Technology Service Direction</u>        |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 205,140             | 205,140             | 205,140            | 3.00          |
| 262,501            | 270,731            | 288,863            | <u>2663 - Programming Services</u>                |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 217,432             | 217,432             | 217,432            | 2.00          |
| 213,595            | 231,088            | 245,532            | <u>2664 - Technology Operation Services</u>       |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 233,428             | 233,428             | 233,428            | 3.00          |
| 863,727            | 1,064,827          | 1,154,461          | <u>2669 - Other Technology Services</u>           |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 1,181,928           | 1,181,928           | 1,181,928          | 15.00         |
| 1,064              | -                  | -                  | <u>3360 - Welfare Activities Services</u>         |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | -                   | -                   | -                  |               |
| <b>25,685,444</b>  | <b>29,508,325</b>  | <b>34,023,266</b>  | <b>Total Fund:</b>                                | <b>35,597,985</b>   | <b>35,597,985</b>   | <b>35,597,985</b>  | <b>748.49</b> |
|                    |                    |                    | <b>200 - Special Revenue Funds</b>                |                     |                     |                    |               |
| 1,475              | 218,221            | 293,579            | <u>1111 - Elementary, K-5 or K-6</u>              |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 458,728             | 458,728             | 458,728            | 15.83         |
| -                  | -                  | -                  | <u>1121 - Middle/Junior High Programs</u>         |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 66,284              | 66,284              | 66,284             | 4.00          |
| 466,852            | 299,381            | 329,617            | <u>1131 - High School Programs</u>                |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 427,679             | 427,679             | 427,679            | 10.88         |
| -                  | -                  | -                  | <u>1140 - Pre Kinder Programs</u>                 |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 41,448              | 41,448              | 41,448             | 1.50          |
| 28,958             | 112,264            | 134,070            | <u>1221 - Learning Centers-Structured</u>         |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 142,192             | 142,192             | 142,192            | 3.81          |
| 129,614            | 137,607            | 146,208            | <u>1223 - Community Transition Centers</u>        |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 154,887             | 154,887             | 154,887            | 3.50          |
| 420,383            | 383,260            | 474,731            | <u>1250 - Disability Less Restrictive Program</u> |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 451,344             | 451,344             | 451,344            | 13.38         |
| -                  | 5,299              | 9,477              | <u>1271 - Remediation</u>                         |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | -                   | -                   | -                  |               |
| 339,633            | 329,604            | 403,540            | <u>1272 - Title IA/D</u>                          |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 405,610             | 405,610             | 405,610            | 12.09         |
| 28,048             | -                  | 38,694             | <u>1280 - Alternative Education</u>               |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | -                   | -                   | -                  |               |
| -                  | 73,575             | 94,273             | <u>1291 - English Language Learner</u>            |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 129,542             | 129,542             | 129,542            | 3.75          |
| 5,006              | -                  | -                  | <u>1293 - Migrant Education</u>                   |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | -                   | -                   | -                  |               |
| 14,239             | 60,844             | -                  | <u>1410 - Summer School Elementary</u>            |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 102,157             | 102,157             | 102,157            | 1.70          |
| 154                | -                  | -                  | <u>1420 - Summer School Middle</u>                |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | -                   | -                   | -                  |               |
| -                  | 117,030            | 124,935            | <u>2112 - Attendance Services</u>                 |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 170,764             | 170,764             | 170,764            | 4.00          |
| 82,971             | 130,206            | 226,513            | <u>2113 - Social Work Services</u>                |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 190,144             | 190,144             | 190,144            | 4.00          |
| -                  | 75,819             | 161,637            | <u>2134 - Nursing Services</u>                    |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 210,135             | 210,135             | 210,135            | 4.00          |
| 73,310             | 25,783             | 80,233             | <u>2190 - Student Support Svce Direct</u>         |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 133,089             | 133,089             | 133,089            | 2.50          |
| 77,648             | 67,545             | 86,575             | <u>2211 - Service Area Direction</u>              |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 81,438              | 81,438              | 81,438             | 1.50          |
| 263,601            | -                  | -                  | <u>2222 - Library/ Media Center</u>               |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | -                   | -                   | -                  |               |
| -                  | -                  | -                  | <u>2240 - Instructional Staff Development</u>     |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | 34,310              | 34,310              | 34,310             | 0.75          |
| 7,155              | -                  | -                  | <u>2321 - Office of Superintendent</u>            |                     |                     |                    |               |
|                    |                    |                    | 0112 - Classified                                 | -                   | -                   | -                  |               |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 100  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Fund - Function - Object                           | \$                  | \$                  | \$                 | FTE           |
| 885                | -                  | -                  | <u>2410 - Office of Principal</u>                  | -                   | -                   | -                  |               |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| -                  | 52,677             | 54,525             | <u>2490 - Support Service School Admin</u>         | 59,523              | 59,523              | 59,523             | 1.00          |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| -                  | 6,760              | 12,735             | <u>2542 - Care and Upkeep of Building Services</u> | 10,027              | 10,027              | 10,027             | 0.25          |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| 39,956             | -                  | -                  | <u>2544 - Maintenance</u>                          | -                   | -                   | -                  |               |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| 35,285             | 131,780            | 140,016            | <u>2633 - Public Information Service</u>           | 249,182             | 249,182             | 249,182            | 5.00          |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| -                  | 137,552            | 155,982            | <u>2661 - Technology Service Direction</u>         | 165,378             | 165,378             | 165,378            | 2.00          |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| 788,848            | 1,938,034          | 2,420,070          | <u>3120 - Nutrition Preparation Services</u>       | 2,516,616           | 2,516,616           | 2,516,616          | 76.00         |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| 13,885             | 75,119             | 80,209             | <u>3130 - Nutrition Delivery Services</u>          | 83,987              | 83,987              | 83,987             | 1.32          |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| 9,926              | -                  | -                  | <u>3310 - Community Service Direction</u>          | -                   | -                   | -                  |               |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| 191,905            | 37,177             | 83,735             | <u>3360 - Welfare Activities Services</u>          | 126,424             | 126,424             | 126,424            | 3.38          |
|                    |                    |                    | 0112 - Classified                                  |                     |                     |                    |               |
| <b>3,019,737</b>   | <b>4,415,539</b>   | <b>5,551,354</b>   | <b>Total Fund:</b>                                 | <b>6,410,888</b>    | <b>6,410,888</b>    | <b>6,410,888</b>   | <b>176.13</b> |
|                    |                    |                    | <b>400 - Capital Projects Funds</b>                |                     |                     |                    |               |
|                    |                    |                    | <u>4110 - Construction Services Direction</u>      |                     |                     |                    |               |
| 278,774            | 157,511            | -                  | 0112 - Classified                                  | -                   | -                   | -                  |               |
| <b>278,774</b>     | <b>157,511</b>     | <b>-</b>           | <b>Total Fund:</b>                                 | <b>-</b>            | <b>-</b>            | <b>-</b>           |               |
|                    |                    |                    | <b>500 - Enterprise Funds</b>                      |                     |                     |                    |               |
|                    |                    |                    | <u>3310 - Community Service Direction</u>          |                     |                     |                    |               |
| 319                | 22,068             | 41,766             | 0112 - Classified                                  | -                   | -                   | -                  |               |
|                    |                    |                    | <u>3320 - Community Recreation Services</u>        |                     |                     |                    |               |
| 1,133              | 67,812             | 155,720            | 0112 - Classified                                  | 163,821             | 163,821             | 163,821            | 3.30          |
|                    |                    |                    | <u>3500 - Child Care</u>                           |                     |                     |                    |               |
| 73,028             | 609,694            | 1,021,698          | 0112 - Classified                                  | 1,100,910           | 1,100,910           | 1,100,910          | 31.56         |
| <b>74,481</b>      | <b>699,574</b>     | <b>1,219,184</b>   | <b>Total Fund:</b>                                 | <b>1,264,731</b>    | <b>1,264,731</b>    | <b>1,264,731</b>   | <b>34.86</b>  |
|                    |                    |                    | <b>600 - Internal Service Funds</b>                |                     |                     |                    |               |
|                    |                    |                    | <u>2528 - Risk Management Services</u>             |                     |                     |                    |               |
| 265,395            | 274,009            | 327,356            | 0112 - Classified                                  | 346,847             | 346,847             | 346,847            | 4.50          |
| <b>265,395</b>     | <b>274,009</b>     | <b>327,356</b>     | <b>Total Fund:</b>                                 | <b>346,847</b>      | <b>346,847</b>      | <b>346,847</b>     | <b>4.50</b>   |
|                    |                    |                    | <b>700 - Trust and Agency Funds</b>                |                     |                     |                    |               |
|                    |                    |                    | <u>1131 - High School Programs</u>                 |                     |                     |                    |               |
| 197,964            | 204,953            | 219,728            | 0112 - Classified                                  | 236,512             | 236,512             | 236,512            | 5.00          |
|                    |                    |                    | <u>1250 - Disability Less Restrictive Program</u>  |                     |                     |                    |               |
| -                  | 23,578             | 25,052             | 0112 - Classified                                  | 25,926              | 25,926              | 25,926             | 0.63          |
|                    |                    |                    | <u>2410 - Office of Principal</u>                  |                     |                     |                    |               |
| 139,477            | 160,514            | 202,315            | 0112 - Classified                                  | 179,859             | 179,859             | 179,859            | 3.00          |
| <b>337,441</b>     | <b>389,046</b>     | <b>447,095</b>     | <b>Total Fund:</b>                                 | <b>442,297</b>      | <b>442,297</b>      | <b>442,297</b>     | <b>8.63</b>   |
| <b>29,661,272</b>  | <b>35,444,004</b>  | <b>41,568,255</b>  | <b>Total Function:</b>                             | <b>44,062,748</b>   | <b>44,062,748</b>   | <b>44,062,748</b>  | <b>972.61</b> |

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Administrative Staff  
By  
Fund Program



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# Administrative Staff by Fund and Program

North Clackamas School District

Total: \$16,243,706

| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 100  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |              |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|--------------|
| \$                 | \$                 | \$                 | Fund - Function - Object                             | \$                  | \$                  | \$                 | FTE          |
|                    |                    |                    | <b>100 - General Fund</b>                            |                     |                     |                    |              |
|                    |                    |                    | <u>1132 - High School Extracurricular</u>            |                     |                     |                    |              |
| 361,320            | 529,812            | 552,041            | 0110 - Regular Salaries                              | 585,162             | 585,162             | 585,162            | 4.00         |
|                    |                    |                    | <u>2113 - Social Work Services</u>                   |                     |                     |                    |              |
| -                  | 234,698            | 316,288            | 0110 - Regular Salaries                              | 339,478             | 339,478             | 339,478            | 2.00         |
|                    |                    |                    | <u>2211 - Service Area Direction</u>                 |                     |                     |                    |              |
| 1,202,460          | 1,074,382          | 1,325,555          | 0110 - Regular Salaries                              | 1,444,178           | 1,444,178           | 1,444,178          | 8.75         |
|                    |                    |                    | <u>2321 - Office of Superintendent</u>               |                     |                     |                    |              |
| 904,532            | 928,385            | 900,725            | 0110 - Regular Salaries                              | 904,481             | 904,481             | 904,481            | 4.19         |
|                    |                    |                    | <u>2410 - Office of Principal</u>                    |                     |                     |                    |              |
| 4,881,553          | 6,063,266          | 6,326,041          | 0110 - Regular Salaries                              | 6,641,963           | 6,641,963           | 6,641,963          | 45.67        |
|                    |                    |                    | <u>2510 - Direction of Business Support</u>          |                     |                     |                    |              |
| 36,437             | 42,137             | 43,611             | 0110 - Regular Salaries                              | 41,727              | 41,727              | 41,727             | 0.25         |
|                    |                    |                    | <u>2520 - Fiscal Services</u>                        |                     |                     |                    |              |
| 240,880            | 261,982            | 270,884            | 0110 - Regular Salaries                              | 405,290             | 405,290             | 405,290            | 3.00         |
|                    |                    |                    | <u>2528 - Risk Management Services</u>               |                     |                     |                    |              |
| 99,417             | 111,818            | 115,173            | 0110 - Regular Salaries                              | 143,568             | 143,568             | 143,568            | 1.00         |
|                    |                    |                    | <u>2551 - Student Transport Direction</u>            |                     |                     |                    |              |
| 301,802            | 324,908            | 339,394            | 0110 - Regular Salaries                              | 359,757             | 359,757             | 359,757            | 3.00         |
|                    |                    |                    | <u>2631 - Information Service Direction</u>          |                     |                     |                    |              |
| -                  | 277,451            | 307,467            | 0110 - Regular Salaries                              | 289,056             | 289,056             | 289,056            | 2.00         |
|                    |                    |                    | <u>2640 - Staff Service</u>                          |                     |                     |                    |              |
| 395,371            | 446,542            | 469,189            | 0110 - Regular Salaries                              | 494,938             | 494,938             | 494,938            | 3.00         |
|                    |                    |                    | <u>2661 - Technology Service Direction</u>           |                     |                     |                    |              |
| 252,402            | 267,678            | 286,002            | 0110 - Regular Salaries                              | 255,770             | 255,770             | 255,770            | 1.80         |
| <b>8,676,173</b>   | <b>10,563,059</b>  | <b>11,252,370</b>  | <b>Total Fund:</b>                                   | <b>11,905,368</b>   | <b>11,905,368</b>   | <b>11,905,368</b>  | <b>78.66</b> |
|                    |                    |                    | <b>102 - Custodial</b>                               |                     |                     |                    |              |
|                    |                    |                    | <u>2542 - Care and Upkeep of Building Services</u>   |                     |                     |                    |              |
| 92,896             | 111,818            | 230,346            | 0110 - Regular Salaries                              | 213,183             | 213,183             | 213,183            | 2.00         |
| <b>92,896</b>      | <b>111,818</b>     | <b>230,346</b>     | <b>Total Fund:</b>                                   | <b>213,183</b>      | <b>213,183</b>      | <b>213,183</b>     | <b>2.00</b>  |
|                    |                    |                    | <b>103 - Facilities</b>                              |                     |                     |                    |              |
|                    |                    |                    | <u>2541 - Service Area Direction</u>                 |                     |                     |                    |              |
| 124,203            | 135,605            | 139,673            | 0110 - Regular Salaries                              | 148,053             | 148,053             | 148,053            | 1.00         |
|                    |                    |                    | <u>2544 - Maintenance</u>                            |                     |                     |                    |              |
| 97,541             | 111,818            | 115,173            | 0110 - Regular Salaries                              | 177,311             | 177,311             | 177,311            | 1.50         |
| <b>221,744</b>     | <b>247,423</b>     | <b>254,846</b>     | <b>Total Fund:</b>                                   | <b>325,364</b>      | <b>325,364</b>      | <b>325,364</b>     | <b>2.50</b>  |
|                    |                    |                    | <b>105 - Online Program</b>                          |                     |                     |                    |              |
|                    |                    |                    | <u>2490 - Support Service School Admin</u>           |                     |                     |                    |              |
| 122,011            | -                  | 146,660            | 0110 - Regular Salaries                              | -                   | -                   | -                  |              |
| <b>122,011</b>     | <b>-</b>           | <b>146,660</b>     | <b>Total Fund:</b>                                   | <b>-</b>            | <b>-</b>            | <b>-</b>           |              |
|                    |                    |                    | <b>106 - Sabin</b>                                   |                     |                     |                    |              |
|                    |                    |                    | <u>2410 - Office of Principal</u>                    |                     |                     |                    |              |
| 252,954            | 281,383            | 297,332            | 0110 - Regular Salaries                              | 315,172             | 315,172             | 315,172            | 2.00         |
| <b>252,954</b>     | <b>281,383</b>     | <b>297,332</b>     | <b>Total Fund:</b>                                   | <b>315,172</b>      | <b>315,172</b>      | <b>315,172</b>     | <b>2.00</b>  |
|                    |                    |                    | <b>107 - ELL</b>                                     |                     |                     |                    |              |
|                    |                    |                    | <u>1291 - English Language Learner</u>               |                     |                     |                    |              |
| 114,705            | -                  | 135,442            | 0110 - Regular Salaries                              | 143,569             | 143,569             | 143,569            | 1.00         |
| <b>114,705</b>     | <b>-</b>           | <b>135,442</b>     | <b>Total Fund:</b>                                   | <b>143,569</b>      | <b>143,569</b>      | <b>143,569</b>     | <b>1.00</b>  |
|                    |                    |                    | <b>108 - Sped</b>                                    |                     |                     |                    |              |
|                    |                    |                    | <u>2190 - Student Support Svce Direct</u>            |                     |                     |                    |              |
| 879,440            | 937,186            | 989,267            | 0110 - Regular Salaries                              | 860,981             | 860,981             | 860,981            | 6.00         |
| <b>879,440</b>     | <b>937,186</b>     | <b>989,267</b>     | <b>Total Fund:</b>                                   | <b>860,981</b>      | <b>860,981</b>      | <b>860,981</b>     | <b>6.00</b>  |
|                    |                    |                    | <b>206 - PI 101-476 IDEA</b>                         |                     |                     |                    |              |
|                    |                    |                    | <u>2190 - Student Support Svce Direct</u>            |                     |                     |                    |              |
| 120,440            | 102,911            | 139,673            | 0110 - Regular Salaries                              | 130,221             | 130,221             | 130,221            | 1.00         |
| <b>120,440</b>     | <b>102,911</b>     | <b>139,673</b>     | <b>Total Fund:</b>                                   | <b>130,221</b>      | <b>130,221</b>      | <b>130,221</b>     | <b>1.00</b>  |
|                    |                    |                    | <b>208 - 21st Century Community Learning Centers</b> |                     |                     |                    |              |
|                    |                    |                    | <u>1271 - Remediation</u>                            |                     |                     |                    |              |
| 63,193             | 72,443             | 74,617             | 0110 - Regular Salaries                              | 79,094              | 79,094              | 79,094             | 0.75         |
| <b>63,193</b>      | <b>72,443</b>      | <b>74,617</b>      | <b>Total Fund:</b>                                   | <b>79,094</b>       | <b>79,094</b>       | <b>79,094</b>      | <b>0.75</b>  |
|                    |                    |                    | <b>216 - Title IA and IB</b>                         |                     |                     |                    |              |
|                    |                    |                    | <u>1272 - Title IA/D</u>                             |                     |                     |                    |              |
| 3,584              | 13,174             | -                  | 0110 - Regular Salaries                              | -                   | -                   | -                  |              |
|                    |                    |                    | <u>2211 - Service Area Direction</u>                 |                     |                     |                    |              |
| 97,740             | 95,032             | 210,947            | 0110 - Regular Salaries                              | 219,902             | 219,902             | 219,902            | 1.50         |
| <b>101,324</b>     | <b>108,206</b>     | <b>210,947</b>     | <b>Total Fund:</b>                                   | <b>219,902</b>      | <b>219,902</b>      | <b>219,902</b>     | <b>1.50</b>  |

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| 2020/21<br>Actuals | 2021/22<br>Actuals | 2022/23<br>Adopted | 100  | 2023/24<br>Proposed | 2023/24<br>Approved | 2023/24<br>Adopted |               |
|--------------------|--------------------|--------------------|--|---------------------|---------------------|--------------------|---------------|
| \$                 | \$                 | \$                 | Fund - Function - Object                         | \$                  | \$                  | \$                 | FTE           |
|                    |                    |                    | <b>244 - Esser III</b>                           |                     |                     |                    |               |
|                    |                    |                    | <u>2490 - Support Service School Admin</u>       |                     |                     |                    |               |
| -                  | 142,388            | -                  | 0110 - Regular Salaries                          | 111,042             | 111,042             | 111,042            | 0.75          |
|                    |                    |                    | <u>2544 - Maintenance</u>                        |                     |                     |                    |               |
| -                  | -                  | -                  | 0110 - Regular Salaries                          | 61,041              | 61,041              | 61,041             | 0.50          |
| -                  | <b>142,388</b>     | -                  | <b>Total Fund:</b>                               | <b>172,083</b>      | <b>172,083</b>      | <b>172,083</b>     | <b>1.25</b>   |
|                    |                    |                    | <b>245 - CARES Act</b>                           |                     |                     |                    |               |
|                    |                    |                    | <u>2113 - Social Work Services</u>               |                     |                     |                    |               |
| 130,416            | -                  | -                  | 0110 - Regular Salaries                          | -                   | -                   | -                  |               |
|                    |                    |                    | <u>3360 - Welfare Activities Services</u>        |                     |                     |                    |               |
| 73,969             | -                  | -                  | 0110 - Regular Salaries                          | -                   | -                   | -                  |               |
| <b>204,385</b>     | -                  | -                  | <b>Total Fund:</b>                               | <b>-</b>            | <b>-</b>            | <b>-</b>           |               |
|                    |                    |                    | <b>247 - Measure 98</b>                          |                     |                     |                    |               |
|                    |                    |                    | <u>2114 - Student Accounting Services</u>        |                     |                     |                    |               |
| 16,585             | -                  | -                  | 0110 - Regular Salaries                          | -                   | -                   | -                  |               |
|                    |                    |                    | <u>2211 - Service Area Direction</u>             |                     |                     |                    |               |
| -                  | -                  | 39,415             | 0110 - Regular Salaries                          | 41,780              | 41,780              | 41,780             | 0.25          |
|                    |                    |                    | <u>2320 - Executive Administration Services</u>  |                     |                     |                    |               |
| 265,353            | 377,087            | 252,880            | 0110 - Regular Salaries                          | 385,464             | 385,464             | 385,464            | 2.66          |
|                    |                    |                    | <u>2490 - Support Service School Admin</u>       |                     |                     |                    |               |
| -                  | -                  | -                  | 0110 - Regular Salaries                          | 37,014              | 37,014              | 37,014             | 0.25          |
| <b>281,938</b>     | <b>377,087</b>     | <b>292,295</b>     | <b>Total Fund:</b>                               | <b>464,258</b>      | <b>464,258</b>      | <b>464,258</b>     | <b>3.16</b>   |
|                    |                    |                    | <b>251 - Student Investment Account</b>          |                     |                     |                    |               |
|                    |                    |                    | <u>2211 - Service Area Direction</u>             |                     |                     |                    |               |
| 33,414             | 184,651            | 242,431            | 0110 - Regular Salaries                          | 185,349             | 185,349             | 185,349            | 1.25          |
|                    |                    |                    | <u>2321 - Office of Superintendent</u>           |                     |                     |                    |               |
| -                  | 213                | -                  | 0110 - Regular Salaries                          | 68,366              | 68,366              | 68,366             | 0.50          |
|                    |                    |                    | <u>2631 - Information Service Direction</u>      |                     |                     |                    |               |
| -                  | 53,154             | 63,343             | 0110 - Regular Salaries                          | 68,366              | 68,366              | 68,366             | 0.50          |
|                    |                    |                    | <u>2640 - Staff Service</u>                      |                     |                     |                    |               |
| -                  | -                  | -                  | 0110 - Regular Salaries                          | 148,057             | 148,057             | 148,057            | 1.00          |
| <b>33,414</b>      | <b>238,018</b>     | <b>305,774</b>     | <b>Total Fund:</b>                               | <b>470,138</b>      | <b>470,138</b>      | <b>470,138</b>     | <b>3.25</b>   |
|                    |                    |                    | <b>268 - K-8 Enrichment Summer School</b>        |                     |                     |                    |               |
|                    |                    |                    | <u>2490 - Support Service School Admin</u>       |                     |                     |                    |               |
| 3,676              | 13,986             | -                  | 0110 - Regular Salaries                          | -                   | -                   | -                  |               |
| <b>3,676</b>       | <b>13,986</b>      | -                  | <b>Total Fund:</b>                               | <b>-</b>            | <b>-</b>            | <b>-</b>           |               |
|                    |                    |                    | <b>298 - Eiis - Early Indicator Intervention</b> |                     |                     |                    |               |
|                    |                    |                    | <u>2114 - Student Accounting Services</u>        |                     |                     |                    |               |
| 32,337             | 32,323             | 34,332             | 0110 - Regular Salaries                          | 73,081              | 73,081              | 73,081             | 0.54          |
| <b>32,337</b>      | <b>32,323</b>      | <b>34,332</b>      | <b>Total Fund:</b>                               | <b>73,081</b>       | <b>73,081</b>       | <b>73,081</b>      | <b>0.54</b>   |
|                    |                    |                    | <b>420 - Bond 2017</b>                           |                     |                     |                    |               |
|                    |                    |                    | <u>4110 - Construction Services Direction</u>    |                     |                     |                    |               |
| 304,722            | -                  | -                  | 0110 - Regular Salaries                          | -                   | -                   | -                  |               |
| <b>304,722</b>     | -                  | -                  | <b>Total Fund:</b>                               | <b>-</b>            | <b>-</b>            | <b>-</b>           |               |
|                    |                    |                    | <b>500 - Enterprise Funds</b>                    |                     |                     |                    |               |
|                    |                    |                    | <u>3310 - Community Service Direction</u>        |                     |                     |                    |               |
| 18,458             | 24,014             | 27,088             | 0110 - Regular Salaries                          | 28,714              | 28,714              | 28,714             | 0.20          |
|                    |                    |                    | <u>3320 - Community Recreation Services</u>      |                     |                     |                    |               |
| -                  | 36,020             | 40,633             | 0110 - Regular Salaries                          | 43,071              | 43,071              | 43,071             | 0.30          |
|                    |                    |                    | <u>3500 - Child Care</u>                         |                     |                     |                    |               |
| 1,439              | 48,895             | 67,721             | 0110 - Regular Salaries                          | 71,784              | 71,784              | 71,784             | 0.50          |
| <b>19,897</b>      | <b>108,929</b>     | <b>135,442</b>     | <b>Total Fund:</b>                               | <b>143,569</b>      | <b>143,569</b>      | <b>143,569</b>     | <b>1.00</b>   |
|                    |                    |                    | <b>600 - Self Insurance Fund</b>                 |                     |                     |                    |               |
|                    |                    |                    | <u>2528 - Risk Management Services</u>           |                     |                     |                    |               |
| 109,312            | 126,410            | 130,834            | 0110 - Regular Salaries                          | 125,182             | 125,182             | 125,182            | 0.75          |
| <b>109,312</b>     | <b>126,410</b>     | <b>130,834</b>     | <b>Total Fund:</b>                               | <b>125,182</b>      | <b>125,182</b>      | <b>125,182</b>     | <b>0.75</b>   |
|                    |                    |                    | <b>710 - Milwaukie Academy Arts</b>              |                     |                     |                    |               |
|                    |                    |                    | <u>2410 - Office of Principal</u>                |                     |                     |                    |               |
| 120,440            | 135,605            | 139,673            | 0110 - Regular Salaries                          | 148,053             | 148,053             | 148,053            | 1.00          |
| <b>120,440</b>     | <b>135,605</b>     | <b>139,673</b>     | <b>Total Fund:</b>                               | <b>148,053</b>      | <b>148,053</b>      | <b>148,053</b>     | <b>1.00</b>   |
|                    |                    |                    | <b>745 - Clackamas Charter Alliance</b>          |                     |                     |                    |               |
|                    |                    |                    | <u>2410 - Office of Principal</u>                |                     |                     |                    |               |
| 333,516            | 410,012            | 428,762            | 0110 - Regular Salaries                          | 454,488             | 454,488             | 454,488            | 3.00          |
| <b>333,516</b>     | <b>410,012</b>     | <b>428,762</b>     | <b>Total Fund:</b>                               | <b>454,488</b>      | <b>454,488</b>      | <b>454,488</b>     | <b>3.00</b>   |
| <b>12,088,515</b>  | <b>14,009,186</b>  | <b>15,198,612</b>  | <b>Total Function:</b>                           | <b>16,243,706</b>   | <b>16,243,706</b>   | <b>16,243,706</b>  | <b>109.36</b> |

# District Report Card

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**OREGON**  
DEPARTMENT OF  
EDUCATION

Oregon achieves... together!

# OREGON AT-A-GLANCE DISTRICT PROFILE

## North Clackamas SD 12

SUPERINTENDENT: Shay James | 12400 SE Freeman Way, Milwaukie 97222 | 503-353-6000

2021-22

### Students We Serve



**16,293**

Student Enrollment

### DEMOGRAPHICS

#### American Indian/Alaska Native

Students <1%  
Teachers <1%

#### Asian

Students 11%  
Teachers 3%

#### Black/African American

Students 2%  
Teachers 1%

#### Hispanic/Latino

Students 20%  
Teachers 7%

#### Multiracial

Students 9%  
Teachers 2%

#### Native Hawaiian/Pacific Islander

Students 1%  
Teachers <1%

#### White

Students 57%  
Teachers 86%

**23%**

Ever English  
Learners



**77**

Languages  
Spoken

**17%**

Students  
with  
Disabilities

**14%**

Mobile  
Students

**26%**

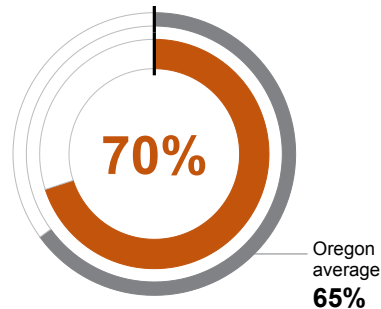
Free/  
Reduced  
Price Lunch

\*<10 students or data unavailable

### Start Strong

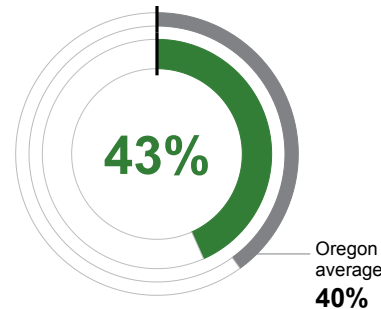
#### Grades K-2 REGULAR ATTENDERS

Students who attended more than 90% of their enrolled school days.



#### Grade 3 ENGLISH LANGUAGE ARTS

Students meeting state grade-level expectations.



### Academic Progress

#### Grades 3-8 INDIVIDUAL STUDENT PROGRESS

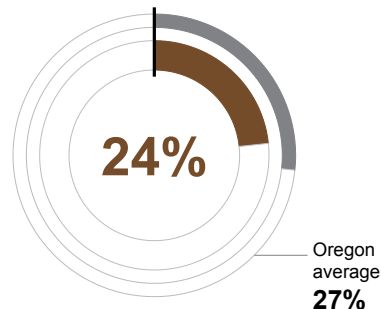
Year-to-year progress in English language arts and mathematics.

Data not available in 2021-22

### High School Success

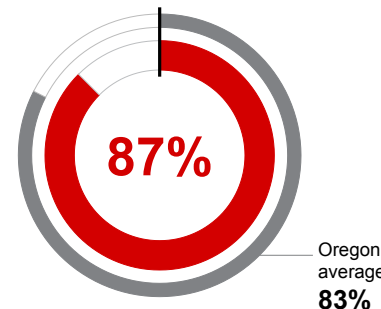
#### Grade 8 MATHEMATICS

Students meeting state grade-level expectations.



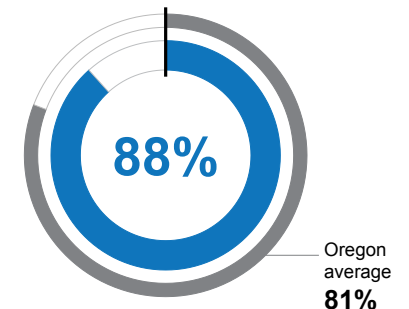
#### Grade 9 ON-TRACK TO GRADUATE

Students earning one-quarter of graduation credits in their 9th grade year.



#### Grade 12 ON-TIME GRADUATION

Students earning a diploma within four years. Cohort includes students who were first-time ninth graders in 2017-18 graduating in 2020-21.



### District Goals

The North Clackamas School District's mission is "Inspiring graduates to act with courage in life and to strengthen local and global communities." For 2022-2027, NCSD's key strategic points are: Student Experience & Success, People & Culture, Family & Community Collaboration, and Resources & Service. We create environments where students are inspired to be creative and critical thinkers as they prepare for success in life, college, and career.

### State Goals

The Oregon Department of Education is partnering with school districts and local communities to ensure a 90% on-time, four year graduation rate by 2025. To progress toward this goal, the state will prioritize efforts to improve attendance, provide a well-rounded education, invest in implementing culturally responsive practices, and promote continuous improvement to close opportunity and achievement gaps for historically and currently underserved students.



# Graduation Rates



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**North Clackamas School District 2018-2022**  
**Four-Year Cohort Graduation Percent & Number of Students**

| <b>NCS</b>                       | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|----------------------------------|--|--|--|--|
| All Students                     | 87.18%<br>1210/1388                              | 87.07%<br>1235/1419                              | 88.23%<br>1289/1461                              | 86.06%<br>1216/1413                              |
| Economically Disadvantaged       | 83.04%<br>480/578                                | 81.79%<br>521/637                                | 85.27%<br>579/679                                | 79.66%<br>474/595                                |
| English Learners                 | 79.55%<br>70/88                                  | 73.26%<br>63/86                                  | 86.17%<br>81/94                                  | 73.68%<br>70/95                                  |
| Students with Disabilities       | 72.36%<br>144/199                                | 71.55%<br>171/239                                | 78.00%<br>195/250                                | 72.22%<br>169/234                                |
| American Indian/Alaska Native    | 85.71%<br>6/7                                    | 57.14%<br>4/7                                    | 71.43%<br>5/7                                    | 50.00%<br>2/4                                    |
| Asian                            | 94.74%<br>126/133                                | 98.21%<br>110/112                                | 94.85%<br>129/136                                | 93.38%<br>127/136                                |
| Black/African American           | 100.00%<br>25/25                                 | 90.00%<br>27/30                                  | 86.67%<br>26/30                                  | 75.00%<br>24/32                                  |
| Hispanic/Latino                  | 77.18%<br>186/241                                | 82.31%<br>214/260                                | 86.88%<br>245/282                                | 81.53%<br>203/249                                |
| Multi-Racial                     | 94.57%<br>87/92                                  | 85.71%<br>90/105                                 | 90.20%<br>92/102                                 | 87.02%<br>114/131                                |
| Native Hawaiian/Pacific Islander | 66.67%<br>4/6                                    | 85.71%<br>6/7                                    | 100.00%<br>4/4                                   | 83.33%<br>10/12                                  |
| White                            | 87.78%<br>776/884                                | 87.31%<br>784/898                                | 87.56%<br>788/900                                | 86.69%<br>736/849                                |
| Male                             | 84.64%<br>595/703                                | 84.59%<br>626/740                                | 85.92%<br>8/9                                    | 83.14%<br>631/759                                |
| Female                           | 89.78%<br>615/685                                | 89.64%<br>606/676                                | 90.75%<br>628/692                                | 89.70%<br>575/641                                |
| Non-Binary                       |  | 100.00%<br>3/3                                   | 88.89%<br>8/9                                    | 76.92%<br>10/13                                  |

**North Clackamas School District 2018-2022  
Five-Year Cohort Graduation Percent & Number of Students**

| <b>NCS D</b>                     | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|----------------------------------|--|--|--|--|
| All Students                     | 87.00%<br>1252/1439                              | 88.34%<br>1227/1389                              | 88.10%<br>1251/1420                              | 89.00%<br>1312/1458                              |
| Economically Disadvantaged       | 80.06%<br>538/672                                | 84.68%<br>492/581                                | 83.91%<br>537/640                                | 87.33%<br>593/679                                |
| English Learners                 | 78.89%<br>71/90                                  | 78.65%<br>70/89                                  | 78.16%<br>68/87                                  | 88.42%<br>84/95                                  |
| Students with Disabilities       | 72.61%<br>167/230                                | 76.77%<br>152/198                                | 74.58%<br>176/236                                | 79.92%<br>203/254                                |
| American Indian/Alaska Native    | 72.73%<br>6/7                                    | 85.71%<br>4/7                                    | 57.14%<br>5/7                                    | 71.43%<br>2/4                                    |
| Asian                            | 97.12%<br>135/139                                | 59.49%<br>127/133                                | 98.23%<br>111/113                                | 97.04%<br>131/135                                |
| Black/African American           | 96.88%<br>31/32                                  | 100.00%<br>26/26                                 | 86.67%<br>28/30                                  | 87.10%<br>27/31                                  |
| Hispanic/Latino                  | 79.91%<br>187/234                                | 79.58%<br>191/240                                | 84.41%<br>222/263                                | 87.94%<br>248/282                                |
| Multi-Racial                     | 91.35%<br>95/104                                 | 93.55%<br>87/93                                  | 87.38%<br>90/103                                 | 92.23%<br>95/103                                 |
| Native Hawaiian/Pacific Islander | 90.91%<br>10/11                                  | 66.67%<br>4/6                                    | 85.71%<br>6/7                                    | 100.00%<br>4/4                                   |
| White                            | 86.56%<br>786/908                                | 88.91%<br>786/884                                | 88.07%<br>790/897                                | 89.51%<br>802/896                                |
| Male                             | 83.59%<br>596/713                                | 86.10%<br>607/705                                | 85.60%<br>636/743                                | 88.89%<br>8/9                                    |
| Female                           | 90.36%<br>656/726                                | 90.64%<br>620/684                                | 90.80%<br>612/674                                | 92.44%<br>636/688                                |
| Non-Binary                       |  |  | 100.00%<br>3/3                                   | 88.89%<br>8/9                                    |

**Four-Year Cohort Graduation Percent & Number of Students**  
**ALL STUDENTS**

| <b>All Students</b>                    | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>87.18%<br/>1210/1388</b>                      | <b>87.07%<br/>1235/1419</b>                      | <b>88.23%<br/>1289/1461</b>                      | <b>86.06%<br/>1216/1413</b>                      |
| Clackamas High School                  | 93.95%<br>590/628                                | 94.35%<br>585/620                                | 92.96%<br>594/639                                | 90.20%<br>506/561                                |
| Clackamas Middle College               | 95.31%<br>61/64                                  | 95.60%<br>87/91                                  | 96.94%<br>95/98                                  | 96.88%<br>62/64                                  |
| Clackamas Web Academy                  | 71.58%<br>68/95                                  | 78.02%<br>71/91                                  | 71.13%<br>69/97                                  | 81.25%<br>91/112                                 |
| Milwaukie Academy of the Arts          | 86.76%<br>59/68                                  | 85.00%<br>51/60                                  | 95.77%<br>68/71                                  | 91.18%<br>62/68                                  |
| Milwaukie High School                  | 84.69%<br>177/209                                | 78.40%<br>167/213                                | 81.73%<br>170/208                                | 73.71%<br>157/213                                |
| Nelson High School                     |  |  |  | 90.00%<br>72/80                                  |
| New Urban High School                  | 38.18%<br>21/55                                  | 50.00%<br>27/54                                  | 74.00%<br>37/50                                  | 47.06%<br>16/34                                  |
| Putnam High School                     | 87.92%<br>233/265                                | 86.01%<br>246/286                                | 87.03%<br>255/293                                | 89.29%<br>250/280                                |

**Five-Year Cohort Graduation Percent & Number of Students**  
**ALL STUDENTS**

| <b>All Students</b>                    | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>87.00%<br/>1252/1439</b>                      | <b>88.34%<br/>1227/1389</b>                      | <b>88.10%<br/>1251/1420</b>                      | <b>89.00%<br/>1312/1458</b>                      |
| Clackamas High School                  | 94.04%<br>658/604                                | 94.59%<br>595/629                                | 94.83%<br>587/619                                | 94.47%<br>598/633                                |
| Clackamas Middle College               | 98.65%<br>73/74                                  | 98.41%<br>62/63                                  | 98.90%<br>90/91                                  | 97.94%<br>95/97                                  |
| Clackamas Web Academy                  | 74.49%<br>73/98                                  | 72.63%<br>69/95                                  | 79.12%<br>72/91                                  | 78.49%<br>73/93                                  |
| Milwaukie Academy of the Arts          | 94.87%<br>74/78                                  | 88.06%<br>59/67                                  | 85.00%<br>51/60                                  | 95.77%<br>68/71                                  |
| Milwaukie High School                  | 80.72%<br>201/249                                | 83.26%<br>179/215                                | 79.53%<br>171/215                                | 82.46%<br>174/211                                |
| Nelson High School                     |  |  |  |  |
| New Urban High School                  | 50.00%<br>28/56                                  | 50.94%<br>27/53                                  | 60.38%<br>32/53                                  | 78.00%<br>39/50                                  |
| Putnam High School                     | 86.72%<br>235/271                                | 88.68%<br>235/265                                | 86.36%<br>247/286                                | 89.08%<br>261/293                                |

**Four-Year Cohort Graduation Percent & Number of Students  
ECONOMICALLY DISADVANTAGED**

| <b>Economically Disadvantaged</b>      | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>83.04%<br/>480/578</b>                        | <b>81.79%<br/>521/637</b>                        | <b>85.27%<br/>579/679</b>                        | <b>79.66%<br/>474/595</b>                        |
| Clackamas High School                  | 91.01%<br>172/189                                | 90.43%<br>170/188                                | 89.33%<br>201/225                                | 83.33%<br>130/156                                |
| Clackamas Middle College               | 96.43%<br>27/28                                  | 95.24%<br>40/42                                  | 97.78%<br>44/45                                  | 96.55%<br>28/29                                  |
| Clackamas Web Academy                  | 68.75%<br>22/32                                  | 75.00%<br>24/32                                  | 67.65%<br>23/34                                  | 80.95%<br>34/42                                  |
| Milwaukie Academy of the Arts          | 83.87%<br>26/31                                  | 79.31%<br>23/29                                  | 93.75%<br>30/32                                  | 91.30%<br>21/23                                  |
| Milwaukie High School                  | 83.33%<br>115/138                                | 76.77%<br>119/155                                | 80.41%<br>119/148                                | 72.48%<br>108/149                                |
| Nelson High School                     |  |  |  | 90.00%<br>27/30                                  |
| New Urban High School                  | 47.22%<br>17/36                                  | 44.19%<br>19/43                                  | 80.56%<br>29/36                                  | 42.31%<br>11/26                                  |
| Putnam High School                     | 82.79%<br>101/122                                | 85.62%<br>125/146                                | 85.16%<br>132/155                                | 82.73%<br>115/139                                |

**Five-Year Cohort Graduation Percent & Number of Students  
ECONOMICALLY DISADVANTAGED**

| <b>Economically Disadvantaged</b>      | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>80.06%<br/>538/672</b>                        | <b>84.68%<br/>492/581</b>                        | <b>83.91%<br/>537/640</b>                        | <b>87.33%<br/>593/679</b>                        |
| Clackamas High School                  | 88.78%<br>182/205                                | 82.63%<br>176/190                                | 92.02%<br>173/188                                | 90.95%<br>201/221                                |
| Clackamas Middle College               | 100.00%<br>28/28                                 | 100.00%<br>28/28                                 | 100.00%<br>42/42                                 | 97.78%<br>44/45                                  |
| Clackamas Web Academy                  | 65.12%<br>28/43                                  | 70.97%<br>22/31                                  | 78.13%<br>25/32                                  | 80.65%<br>25/31                                  |
| Milwaukie Academy of the Arts          | 91.89%<br>34/37                                  | 86.67%<br>26/30                                  | 79.31%<br>23/29                                  | 93.75%<br>30/32                                  |
| Milwaukie High School                  | 77.02%<br>124/161                                | 81.82%<br>117/143                                | 77.85%<br>123/158                                | 81.46%<br>123/151                                |
| Nelson High School                     |  |  |  |  |
| New Urban High School                  | 47.50%<br>19/40                                  | 59.46%<br>22/37                                  | 55.81%<br>24/43                                  | 83.33%<br>30/36                                  |
| Putnam High School                     | 80.92%<br>123/152                                | 83.47%<br>101/121                                | 86.30%<br>126/146                                | 88.39%<br>137/155                                |

**Four-Year Cohort Graduation Percent & Number of Students**  
**ENGLISH LEARNERS**

| <b>English Learners (ELL at any point during High School)</b> | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|---|--|--|--|--|
| <b>North Clackamas School District</b>                        | <b>79.55%<br/>70/88</b>                          | <b>73.26%<br/>63/86</b>                          | <b>86.17%<br/>81/94</b>                          | <b>73.68%<br/>70/95</b>                          |
| Clackamas High School   | 81.82%<br>27/33                                  | 84.62%<br>33/39                                  | 89.47%<br>34/38                                  | 75.00%<br>21/28                                  |
| Clackamas Middle College                                      | 100.00%<br>4/4                                   | 100.00%<br>3/3                                   | 100.00%<br>2/2                                   | 100.00%<br>5/5                                   |
| Clackamas Web Academy   | 50.00%<br>1/2                                    | 100.00%<br>2/2                                   | 66.67%<br>4/6                                    | 75.00%<br>3/4                                    |
| Milwaukie Academy of the Arts                                 | NA<br>NA   | NA<br>NA   | 100.00%<br>2/2                                   | NA<br>NA   |
| Milwaukie High School   | 92.31%<br>24/26                                  | 75.00%<br>21/28                                  | 84.00%<br>21/25                                  | 75.00%<br>24/32                                  |
| Nelson High School  |  |  |  | 70.00%<br>7/10                                   |
| New Urban High School   | 33.33%<br>2/6                                    | 0.00%<br>0/4                                     | 100.00%<br>2/2                                   | 0.00%<br>0/2                                     |
| Putnam High School  | 75.00%<br>12/16                                  | 44.44%<br>4/9                                    | 84.21%<br>16/19                                  | 71.43%<br>10/14                                  |

**Five-Year Cohort Graduation Percent & Number of Students**  
**ENGLISH LEARNERS**

| <b>English Learners (ELL at any point during High School)</b> | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|---|--|--|--|--|
| <b>North Clackamas School District</b>                        | <b>78.89%<br/>71/90</b>                          | <b>78.65%<br/>70/89</b>                          | <b>78.16%<br/>68/87</b>                          | <b>88.42%<br/>84/95</b>                          |
| Clackamas High School   | 88.10%<br>37/42                                  | 79.41%<br>27/34                                  | 87.18%<br>34/39                                  | 94.59%<br>35/37                                  |
| Clackamas Middle College                                      | 100.00%<br>3/3                                   | 100.00%<br>4/4                                   | 100.00%<br>3/3                                   | 66.67%<br>2/3                                    |
| Clackamas Web Academy   | 100.00%<br>3/3                                   | 50.00%<br>1/2                                    | 100.00%<br>2/2                                   | 80.00%<br>4/5                                    |
| Milwaukie Academy of the Arts                                 | NA<br>NA   | NA<br>NA   | NA<br>NA   | 100.00%<br>2/2                                   |
| Milwaukie High School   | 75.00%<br>15/20                                  | 82.76%<br>24/29                                  | 82.14%<br>23/28                                  | 84.62%<br>22/26                                  |
| Nelson High School  |  |  |  |  |
| New Urban High School   | 0.00%<br>0/2                                     | 40.00%<br>2/5                                    | 50.00%<br>2/4                                    | 100.00%<br>2/2                                   |
| Putnam High School  | 80.00%<br>16/20                                  | 80.00%<br>12/15                                  | 40.00%<br>4/10                                   | 84.21%<br>16/19                                  |

**Four-Year Cohort Graduation Percent & Number of Students**  
**STUDENTS WITH DISABILITIES**

| <b>Students with Disabilities</b>      | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>72.36%<br/>144/199</b>                        | <b>71.55%<br/>171/239</b>                        | <b>78.00%<br/>195/250</b>                        | <b>72.22%<br/>169/234</b>                        |
| Clackamas High School                  | 81.43%<br>57/70                                  | 80.00%<br>56/70                                  | 83.33%<br>70/84                                  | 73.24%<br>52/71                                  |
| Clackamas Middle College               | 100.00%<br>3/3                                   | 77.78%<br>7/9                                    | 80.00%<br>4/5                                    | 100.00%<br>3/3                                   |
| Clackamas Web Academy                  | 22.22%<br>2/9                                    | 66.67%<br>4/6                                    | 44.44%<br>4/9                                    | 64.29%<br>9/14                                   |
| Milwaukie Academy of the Arts          | 100.00%<br>7/7                                   | 100.00%<br>7/7                                   | 100.00%<br>15/15                                 | 72.73%<br>8/11                                   |
| Milwaukie High School                  | 73.17%<br>30/41                                  | 71.19%<br>42/59                                  | 75.00%<br>39/52                                  | 71.67%<br>43/60                                  |
| Nelson High School                     |  |  |  | 82%<br>9/11                                      |
| New Urban High School                  | 28.57%<br>4/14                                   | 44.44%<br>8/18                                   | 77.78%<br>14/18                                  | 20.00%<br>2/10                                   |
| Putnam High School                     | 78.85%<br>41/52                                  | 70.15%<br>47/67                                  | 77.42%<br>48/62                                  | 81.13%<br>43/53                                  |

**Five-Year Cohort Graduation Percent & Number of Students**  
**STUDENTS WITH DISABILITIES**

| <b>Students with Disabilities</b>      | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>72.61%<br/>167/230</b>                        | <b>76.77%<br/>152/198</b>                        | <b>74.58%<br/>176/236</b>                        | <b>79.92%<br/>203/254</b>                        |
| Clackamas High School                  | 80.65%<br>50/62                                  | 84.51%<br>60/71                                  | 82.35%<br>56/68                                  | 86.59%<br>72/82                                  |
| Clackamas Middle College               | 100.00%<br>8/8                                   | 100.00%<br>3/3                                   | 88.89%<br>8/9                                    | 80.00%<br>4/5                                    |
| Clackamas Web Academy                  | 77.78%<br>7/9                                    | 25.00%<br>2/8                                    | 66.67%<br>4/6                                    | 50.00%<br>4/8                                    |
| Milwaukie Academy of the Arts          | 100.00%<br>6/6                                   | 100.00%<br>7/7                                   | 100.00%<br>7/7                                   | 100.00%<br>15/15                                 |
| Milwaukie High School                  | 70.77%<br>46/65                                  | 69.77%<br>30/43                                  | 74.58%<br>44/59                                  | 74.07%<br>40/54                                  |
| Nelson High School                     |  |  |  |  |
| New Urban High School                  | 61.11%<br>11/18                                  | 61.54%<br>8/13                                   | 52.94%<br>9/17                                   | 77.78%<br>14/18                                  |
| Putnam High School                     | 70.91%<br>39/55                                  | 80.77%<br>42/52                                  | 72.73%<br>48/66                                  | 81.25%<br>52/64                                  |

Last Update: 2/3/23

**Four-Year Cohort Graduation Percent & Number of Students**  
**AMERICAN INDIAN/ALASKA NATIVE**

| <b>American Indian/Alaska Native</b>   | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>85.71%<br/>6/7</b>                            | <b>57.14%<br/>4/7</b>                            | <b>71.43%<br/>5/7</b>                            | <b>50.00%<br/>2/4</b>                            |
| Clackamas High School                  | 75.00%<br>3/4                                    | 0.00%<br>0/1                                     | 100.00%<br>1/1                                   | 50.00%<br>1/2                                    |
| Clackamas Middle College               | 100.00%<br>1/1                                   | NA<br>NA   | NA<br>NA   | NA<br>NA   |
| Clackamas Web Academy                  | NA<br>NA   | 0.00%<br>0/1                                     | 100.00%<br>1/1                                   | NA<br>NA   |
| Milwaukie Academy of the Arts          | 100.00%<br>1/1                                   | 0.00%<br>0/1                                     | NA<br>NA   | NA<br>NA   |
| Milwaukie High School                  | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   | 50.00%<br>2/4                                    | NA<br>NA   |
| Nelson High School                     |  |  |  | NA<br>NA   |
| New Urban High School                  | NA<br>NA   | 100.00%<br>3/3                                   | NA<br>NA   | NA<br>NA   |
| Putnam High School                     | NA<br>NA   | NA<br>NA   | 100.00%<br>1/1                                   | 50.00%<br>1/2                                    |

**Five-Year Cohort Graduation Percent & Number of Students**  
**AMERICAN INDIAN/ALASKA NATIVE**

| <b>American Indian/Alaska Native</b>   | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>72.73%<br/>8/11</b>                           | <b>85.71%<br/>6/7</b>                            | <b>57.14%<br/>4/7</b>                            | <b>71.43%<br/>5/7</b>                            |
| Clackamas High School                  | 100.00%<br>1/1                                   | 75.00%<br>3/4                                    | 0.00%<br>0/1                                     | 100.00%<br>1/1                                   |
| Clackamas Middle College               | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   | NA<br>NA   | NA<br>NA   |
| Clackamas Web Academy                  | NA<br>NA   | NA<br>NA   | 0.00%<br>0/1                                     | 100.00%<br>1/1                                   |
| Milwaukie Academy of the Arts          | NA<br>NA   | 100.00%<br>1/1                                   | 0.00%<br>0/1                                     | NA<br>NA   |
| Milwaukie High School                  | 60.00%<br>3/5                                    | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   | 50.00%<br>2/4                                    |
| Nelson High School                     |  |  |  |  |
| New Urban High School                  | NA<br>NA   | NA<br>NA   | 100.00%<br>3/3                                   | NA<br>NA   |
| Putnam High School                     | 75.00%<br>3/4                                    | NA<br>NA   | NA<br>NA   | 100.00%<br>1/1                                   |



**Four-Year Cohort Graduation Percent & Number of Students**  
**BLACK/AFRICAN AMERICAN**

| <b>Black/African American</b>          | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>100.00%<br/>25/25</b>                         | <b>90.00%<br/>27/30</b>                          | <b>86.67%<br/>26/30</b>                          | <b>75.00%<br/>24/32</b>                          |
| Clackamas High School                  | 100.00%<br>12/12                                 | 83.33%<br>10/12                                  | 100.00%<br>11/11                                 | 83.33%<br>10/12                                  |
| Clackamas Middle College               | 100.00%<br>2/2                                   | 100.00%<br>5/5                                   | NA<br>NA   | 100.00%<br>1/1                                   |
| Clackamas Web Academy                  | 100.00%<br>1/1                                   | NA<br>NA   | 50.00%<br>1/2                                    | 0.00%<br>0/1                                     |
| Milwaukie Academy of the Arts          | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   | NA<br>NA   |
| Milwaukie High School                  | 100.00%<br>6/6                                   | 88.89%<br>8/9                                    | 88.89%<br>8/9                                    | 78.57%<br>11/14                                  |
| Nelson High School                     |  |  |  | NA<br>NA   |
| New Urban High School                  | NA<br>NA   | NA<br>NA   | 50.00%<br>1/2                                    | 0.00%<br>0/1                                     |
| Putnam High School                     | 100.00%<br>3/3                                   | 100.00%<br>3/3                                   | 80.00%<br>4/5                                    | 100.00%<br>2/2                                   |

**Five-Year Cohort Graduation Percent & Number of Students**  
**BLACK/AFRICAN AMERICAN**

| <b>Black/African American</b>          | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>96.88%<br/>31/32</b>                          | <b>100.00%<br/>26/26</b>                         | <b>86.67%<br/>28/30</b>                          | <b>87.10%<br/>27/31</b>                          |
| Clackamas High School                  | 100.00%<br>9/9                                   | 100.00%<br>12/12                                 | 91.67%<br>11/12                                  | 100.00%<br>11/11                                 |
| Clackamas Middle College               | NA<br>NA   | 100.00%<br>2/2                                   | 100.00%<br>5/5                                   | NA<br>NA   |
| Clackamas Web Academy                  | 100.00%<br>2/2                                   | 100.00%<br>1/1                                   | NA<br>NA   | 50.00%<br>1/2                                    |
| Milwaukie Academy of the Arts          | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   |
| Milwaukie High School                  | 90.91%<br>10/11                                  | 100.00%<br>6/6                                   | 88.89%<br>8/9                                    | 90.00%<br>9/10                                   |
| Nelson High School                     |  |  |  |  |
| New Urban High School                  | 100.00%<br>1/1                                   | NA<br>NA   | NA<br>NA   | 50.00%<br>1/2                                    |
| Putnam High School                     | 100.00%<br>8/8                                   | 100.00%<br>4/4                                   | 100.00%<br>3/3                                   | 80.00%<br>4/5                                    |

Last Update: 2/3/23

**Four-Year Cohort Graduation Percent & Number of Students**  
**HISPANIC/LATINO**

| <b>Hispanic/Latino</b>                 | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>77.18%<br/>186/241</b>                        | <b>82.31%<br/>214/260</b>                        | <b>86.88%<br/>245/282</b>                        | <b>81.53%<br/>203/249</b>                        |
| Clackamas High School                  | 81.08%<br>60/74                                  | 86.21%<br>75/87                                  | 87.00%<br>87/100                                 | 82.35%<br>42/51                                  |
| Clackamas Middle College               | 80.00%<br>8/10                                   | 93.33%<br>14/15                                  | 90.91%<br>10/11                                  | 85.71%<br>6/7                                    |
| Clackamas Web Academy                  | 28.57%<br>2/7                                    | 100.00%<br>3/3                                   | 88.89%<br>8/9                                    | 85.71%<br>12/14                                  |
| Milwaukie Academy of the Arts          | 90.91%<br>10/11                                  | 90.00%<br>9/10                                   | 82.86%<br>13/14                                  | 100.00%<br>9/9                                   |
| Milwaukie High School                  | 84.85%<br>56/66                                  | 79.01%<br>64/81                                  | 80.95%<br>51/63                                  | 77.03%<br>57/74                                  |
| Nelson High School                     |  |  |  | 68.75%<br>11/16                                  |
| New Urban High School                  | 27.78%<br>5/18                                   | 40.00%<br>4/10                                   | 83.33%<br>5/6                                    | 20.00%<br>1/5                                    |
| Putnam High School                     | 83.33%<br>45/54                                  | 84.91%<br>45/53                                  | 91.03%<br>71/78                                  | 89.04%<br>65/73                                  |

**Five-Year Cohort Graduation Percent & Number of Students**  
**HISPANIC/LATINO**

| <b>Hispanic/Latino</b>                 | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>79.91%<br/>187/234</b>                        | <b>79.58%<br/>191/240</b>                        | <b>84.41%<br/>222/263</b>                        | <b>87.94%<br/>248/282</b>                        |
| Clackamas High School                  | 88.06%<br>59/67                                  | 82.67%<br>62/75                                  | 87.36%<br>76/87                                  | 90.62%<br>87/96                                  |
| Clackamas Middle College               | 100.00%<br>9/9                                   | 90.00%<br>9/10                                   | 100.00%<br>15/15                                 | 90.91%<br>10/11                                  |
| Clackamas Web Academy                  | 55.56%<br>5/9                                    | 33.33%<br>2/6                                    | 100.00%<br>3/3                                   | 88.89%<br>8/9                                    |
| Milwaukie Academy of the Arts          | 100.00%<br>12/12                                 | 90.91%<br>10/11                                  | 90.00%<br>9/10                                   | 82.86%<br>13/14                                  |
| Milwaukie High School                  | 79.45%<br>58/73                                  | 82.61%<br>57/69                                  | 81.93%<br>68/83                                  | 81.25%<br>52/64                                  |
| Nelson High School                     |  |  |  |  |
| New Urban High School                  | 20.00%<br>2/10                                   | 41.18%<br>7/17                                   | 66.67%<br>6/9                                    | 83.33%<br>5/6                                    |
| Putnam High School                     | 82.35%<br>42/51                                  | 84.62%<br>44/52                                  | 83.33%<br>45/54                                  | 92.21%<br>71/77                                  |

**Four-Year Cohort Graduation Percent & Number of Students**  
**NATIVE HAWAIIAN/PACIFIC ISLANDER**

| <b>Native Hawaiian/<br/>Pacific Islander</b> | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b>       | <b>66.67%<br/>4/6</b>                            | <b>85.71%<br/>6/7</b>                            | <b>100.00%<br/>4/4</b>                           | <b>83.33%<br/>10/12</b>                          |
| Clackamas High School                        | 100.00%<br>2/2                                   | 100.00%<br>3/3                                   | 100.00%<br>1/1                                   | 75.00%<br>3/4                                    |
| Clackamas Middle College                     | 100.00%<br>1/1                                   | NA<br>NA   | NA<br>NA   | NA<br>NA   |
| Clackamas Web Academy                        | NA<br>NA   | 100.00%<br>1/1                                   | NA<br>NA   | 100.00%<br>1/1                                   |
| Milwaukie Academy of the Arts                | NA<br>NA   | NA<br>NA   | NA<br>NA   | NA<br>NA   |
| Milwaukie High School                        | 33.30%<br>1/3                                    | 66.67%<br>2/3                                    | 100.00%<br>2/2                                   | 75.00%<br>3/4                                    |
| Nelson High School                           |  |  |  | 100.00%<br>1/1                                   |
| New Urban High School                        | NA<br>NA   | NA<br>NA   | NA<br>NA   | NA<br>NA   |
| Putnam High School                           | NA<br>NA   | NA<br>NA   | 100.00%<br>1/1                                   | 100.00%<br>2/2                                   |

**Five-Year Cohort Graduation Percent & Number of Students**  
**NATIVE HAWAIIAN/PACIFIC ISLANDER**

| <b>Native Hawaiian/<br/>Pacific Islander</b> | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b>       | <b>90.91%<br/>10/11</b>                          | <b>66.67%<br/>4/6</b>                            | <b>85.71%<br/>6/7</b>                            | <b>100.00%<br/>4/4</b>                           |
| Clackamas High School                        | 100.00%<br>3/3                                   | 100.00%<br>2/2                                   | 100.00%<br>3/3                                   | 100.00%<br>1/1                                   |
| Clackamas Middle College                     | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   | NA<br>NA   | NA<br>NA   |
| Clackamas Web Academy                        | NA<br>NA   | NA<br>NA   | 100.00%<br>1/1                                   | NA<br>NA   |
| Milwaukie Academy of the Arts                | 100.00%<br>1/1                                   | NA<br>NA   | NA<br>NA   | NA<br>NA   |
| Milwaukie High School                        | 75.00%<br>3/4                                    | 33.33%<br>1/3                                    | 66.67%<br>2/3                                    | 100.00%<br>2/2                                   |
| Nelson High School                           |  |  |  |  |
| New Urban High School                        | NA<br>NA   | NA<br>NA   | NA<br>NA   | NA<br>NA   |
| Putnam High School                           | 100.00%<br>2/2                                   | NA<br>NA   | NA<br>NA   | 100.00%<br>1/1                                   |

**Four-Year Cohort Graduation Percent & Number of Students**  
**ASIAN**

| <b>Asian</b>                           | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>94.74%<br/>126/133</b>                        | <b>98.21%<br/>110/112</b>                        | <b>94.85%<br/>129/136</b>                        | <b>93.38%<br/>127/136</b>                        |
| Clackamas High School                  | 96.49%<br>110/114                                | 98.91%<br>91/92                                  | 95.93%<br>118/123                                | 92.08%<br>93/101                                 |
| Clackamas Middle College               | 100.00%<br>2/2                                   | 100.00%<br>2/2                                   | 100.00%<br>2/2                                   | 100.00%<br>5/5                                   |
| Clackamas Web Academy                  | 66.67%<br>2/3                                    | 100.00%<br>4/4                                   | NA<br>NA   | 75.00%<br>3/4                                    |
| Milwaukie Academy of the Arts          | 50.00%<br>1/2                                    | 100.00%<br>2/2                                   | NA<br>NA   | NA<br>NA   |
| Milwaukie High School                  | 100.00%<br>6/6                                   | 100.00%<br>3/3                                   | 100.00%<br>3/3                                   | 100.00%<br>3/3                                   |
| Nelson High School                     |  |  |  | 100.00%<br>16/16                                 |
| New Urban High School                  | NA<br>NA   | NA<br>NA   | NA<br>NA   | 100.00%<br>1/1                                   |
| Putnam High School                     | 83.33%<br>5/6                                    | 88.89%<br>8/9                                    | 85.71%<br>6/7                                    | 100.00%<br>6/6                                   |

**Five-Year Cohort Graduation Percent & Number of Students**  
**ASIAN**

| <b>Asian</b>                           | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>97.12%<br/>135/139</b>                        | <b>59.49%<br/>127/133</b>                        | <b>98.23%<br/>111/113</b>                        | <b>97.04%<br/>131/135</b>                        |
| Clackamas High School                  | 99.12%<br>113/114                                | 95.65%<br>110/115                                | 98.91%<br>91/92                                  | 98.36%<br>120/122                                |
| Clackamas Middle College               | 100.00%<br>6/6                                   | 100.00%<br>2/2                                   | 100.00%<br>2/2                                   | 100.00%<br>2/2                                   |
| Clackamas Web Academy                  | 100.00%<br>3/3                                   | 66.67%<br>2/3                                    | 100.00%<br>4/4                                   | NA<br>NA   |
| Milwaukie Academy of the Arts          | 100.00%<br>1/1                                   | 100.00%<br>1/1                                   | 100.00%<br>2/2                                   | NA<br>NA   |
| Milwaukie High School                  | 90.00%<br>9/10                                   | 100.00%<br>7/7                                   | 100.00%<br>3/3                                   | 100.00%<br>3/3                                   |
| Nelson High School                     |  |  |  |  |
| New Urban High School                  | 0.00%<br>0/1                                     | NA<br>NA   | 100.00%<br>1/1                                   | NA<br>NA   |
| Putnam High School                     | 100.00%<br>3/3                                   | 100.00%<br>5/5                                   | 88.89%<br>8/9                                    | 85.71%<br>6/7                                    |

**Four-Year Cohort Graduation Percent & Number of Students**  
**MULTI-RACIAL**

| <b>Multi-Racial</b>                    | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>94.57%<br/>87/92</b>                          | <b>85.71%<br/>90/105</b>                         | <b>90.20%<br/>92/102</b>                         | <b>87.02%<br/>114/131</b>                        |
| Clackamas High School                  | 97.87%<br>46/47                                  | 95.74%<br>45/47                                  | 93.33%<br>42/45                                  | 93.22%<br>55/59                                  |
| Clackamas Middle College               | 100.00%<br>6/6                                   | 100.00%<br>4/4                                   | 100.00%<br>11/11                                 | 100.00%<br>6/6                                   |
| Clackamas Web Academy                  | 100.00%<br>2/2                                   | 100.00%<br>6/6                                   | NA<br>NA   | 87.50%<br>7/8                                    |
| Milwaukie Academy of the Arts          | 77.78%<br>7/9                                    | 75.00%<br>3/4                                    | 100.00%<br>6/6                                   | 100.00%<br>7/7                                   |
| Milwaukie High School                  | 92.86%<br>13/14                                  | 80.00%<br>8/10                                   | 83.33%<br>15/18                                  | 52.63%<br>10/19                                  |
| Nelson High School                     |  |  |  | 100.00%<br>9/9                                   |
| New Urban High School                  | 66.67%<br>2/3                                    | 16.67%<br>1/6                                    | 100.00%<br>3/3                                   | 0.00%<br>0/1                                     |
| Putnam High School                     | 100.00%<br>11/11                                 | 81.48%<br>22/27                                  | 78.95%<br>15/19                                  | 90.91%<br>20/22                                  |

**Five-Year Cohort Graduation Percent & Number of Students**  
**MULTI-RACIAL**

| <b>Multi-Racial</b>                    | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)</b> |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>91.35%<br/>95/104</b>                         | <b>93.55%<br/>87/93</b>                          | <b>87.38%<br/>90/103</b>                         | <b>92.23%<br/>95/103</b>                         |
| Clackamas High School                  | 94.12%<br>48/51                                  | 97.87%<br>46/47                                  | 95.74%<br>45/47                                  | 93.33%<br>42/45                                  |
| Clackamas Middle College               | 100.00%<br>4/4                                   | 100.00%<br>6/6                                   | 100.00%<br>4/4                                   | 100.00%<br>11/11                                 |
| Clackamas Web Academy                  | 71.43%<br>5/7                                    | 100.00%<br>2/2                                   | 100.00%<br>6/6                                   | NA<br>NA   |
| Milwaukie Academy of the Arts          | 100.00%<br>6/6                                   | 77.78%<br>7/9                                    | 75.00%<br>3/4                                    | 100.00%<br>6/6                                   |
| Milwaukie High School                  | 88.24%<br>15/17                                  | 92.86%<br>13/14                                  | 80.00%<br>8/10                                   | 83.33%<br>15/18                                  |
| Nelson High School                     |  |  |  |  |
| New Urban High School                  | 100.00%<br>1/1                                   | 66.67%<br>2/3                                    | 20.00%<br>1/5                                    | 100.00%<br>3/3                                   |
| Putnam High School                     | 100.00%<br>16/16                                 | 91.67%<br>11/12                                  | 84.62%<br>22/26                                  | 90.00%<br>18/20                                  |

## Four-Year Cohort Graduation Percent & Number of Students

### WHITE

| White                                  | 2018-19<br>4-Year<br>Cohort<br>(15-16) | 2019-20<br>4-Year<br>Cohort<br>(16-17) | 2020-21<br>4-Year<br>Cohort<br>(17-18) | 2021-22<br>4-Year<br>Cohort<br>(18-19) |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>87.78%</b><br><b>776/884</b>        | <b>87.31%</b><br><b>784/898</b>        | <b>87.56%</b><br><b>788/900</b>        | <b>86.69%</b><br><b>736/849</b>        |
| Clackamas High School                  | 95.20%<br>357/375                      | 95.50%<br>361/378                      | 93.30%<br>334/358                      | 90.96%<br>302/332                      |
| Clackamas Middle College               | 97.62%<br>41/42                        | 95.38%<br>62/65                        | 97.30%<br>72/74                        | 97.78%<br>44/45                        |
| Clackamas Web Academy                  | 74.39%<br>61/82                        | 75.00%<br>57/76                        | 69.41%<br>59/85                        | 80.95%<br>68/84                        |
| Milwaukie Academy of the Arts          | 88.64%<br>39/44                        | 85.71%<br>36/42                        | 96.00%<br>48/50                        | 88.46%<br>46/52                        |
| Milwaukie High School                  | 83.19%<br>94/113                       | 76.42%<br>81/106                       | 81.65%<br>89/109                       | 73.74%<br>73/99                        |
| Nelson High School                     |  |  |  | 92.11%<br>35/38                        |
| New Urban High School                  | 41.18%<br>14/34                        | 54.29%<br>19/35                        | 71.79%<br>28/39                        | 53.85%<br>14/26                        |
| Putnam High School                     | 88.48%<br>169/191                      | 86.60%<br>168/194                      | 86.26%<br>157/182                      | 89.02%<br>154/173                      |

## Five-Year Cohort Graduation Percent & Number of Students

### WHITE

| White                                  | 2018-19<br>5-Year<br>Cohort<br>(14-15) | 2019-20<br>5-Year<br>Cohort<br>(15-16) | 2020-21<br>5-Year<br>Cohort<br>(16-17) | 2021-22<br>5-Year<br>Cohort<br>(17-18) |
|--|--|--|--|--|
| <b>North Clackamas School District</b> | <b>86.56%</b><br><b>786/908</b>        | <b>88.91%</b><br><b>786/884</b>        | <b>88.07%</b><br><b>790/897</b>        | <b>89.51%</b><br><b>802/896</b>        |
| Clackamas High School                  | 93.31%<br>335/359                      | 96.26%<br>360/374                      | 95.76%<br>361/377                      | 94.12%<br>336/357                      |
| Clackamas Middle College               | 98.11%<br>52/53                        | 100.00%<br>41/41                       | 98.46%<br>64/65                        | 98.63%<br>72/72                        |
| Clackamas Web Academy                  | 75.32%<br>58/77                        | 74.70%<br>62/83                        | 76.32%<br>58/79                        | 77.78%<br>63/81                        |
| Milwaukie Academy of the Arts          | 92.98%<br>53/57                        | 88.64%<br>39/44                        | 85.71%<br>36/42                        | 96.00%<br>48/50                        |
| Milwaukie High School                  | 79.84%<br>103/129                      | 81.74%<br>94/115                       | 76.42%<br>81/106                       | 82.73%<br>91/110                       |
| Nelson High School                     |  |  |  |  |
| New Urban High School                  | 55.81%<br>24/43                        | 54.55%<br>18/33                        | 60.00%<br>21/35                        | 76.92%<br>30/39                        |
| Putnam High School                     | 86.10%<br>161/187                      | 89.06%<br>171/192                      | 87.11%<br>169/194                      | 87.91%<br>160/182                      |

**Four-Year Cohort Graduation Percent & Number of Students  
GENDER (2018-2020)**

| <b>All Students</b>                    | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)<br/>Male</b> | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)<br/>Female</b> | <b>2018-19<br/>4-Year<br/>Cohort<br/>(15-16)<br/>Non-Binary</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)<br/>Male</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)<br/>Female</b> | <b>2019-20<br/>4-Year<br/>Cohort<br/>(16-17)<br/>Non-Binary</b> |
|--|---|---|---|---|---|---|
| <b>North Clackamas School District</b> | <b>84.64%<br/>595/703</b>                                 | <b>89.78%<br/>615/685</b>                                   | <b>NA<br/>NA</b>  | <b>84.59%<br/>626/740</b>                                 | <b>89.64%<br/>606/676</b>                                   | <b>100.00%<br/>3/3</b>  |
| Clackamas High School                  | 93.01%<br>306/329   | 94.98%<br>284/299   | NA<br>NA  | 93.66%<br>310/331   | 95.14%<br>274/288   | 100.00%<br>1/1  |
| Clackamas Middle College               | 96.15%<br>25/26   | 94.74%<br>36/38   | NA<br>NA  | 92.31%<br>36/39   | 98.08%<br>51/52   | NA<br>NA  |
| Clackamas Web Academy                  | 56.25%<br>18/32   | 79.37%<br>50/63   | NA<br>NA  | 84.62%<br>33/39   | 73.08%<br>38/52   | NA<br>NA  |
| Milwaukie Academy of the Arts          | 95.24%<br>20/21   | 82.98%<br>39/47   | NA<br>NA  | 89.47%<br>17/19   | 82.50%<br>33/40   | 100.00%<br>1/1  |
| Milwaukie High School                  | 81.97%<br>100/122   | 88.51%<br>77/87   | NA<br>NA  | 75.00%<br>96/128  | 83.53%<br>71/85   | NA<br>NA  |
| Nelson High School                     |   |   |   |   |   |   |
| New Urban High School                  | 24.00%<br>6/25  | 50.00%<br>15/30   | NA<br>NA  | 41.18%<br>14/34   | 63.16%<br>12/19   | 100.00%<br>1/1  |
| Putnam High School                     | 82.64%<br>119/144   | 94.21%<br>114/121   | NA<br>NA  | 81.63%<br>120/147   | 90.65%<br>126/139   | NA<br>NA  |



**Four-Year Cohort Graduation Percent & Number of Students  
GENDER (2020-2022)**

| <b>All Students</b>                    | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)<br/>Male</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)<br/>Female</b> | <b>2020-21<br/>4-Year<br/>Cohort<br/>(17-18)<br/>Non-Binary</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)<br/>Male</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)<br/>Female</b> | <b>2021-22<br/>4-Year<br/>Cohort<br/>(18-19)<br/>Non-Binary</b> |
|--|---|---|---|---|---|---|
| <b>North Clackamas School District</b> | <b>85.92%<br/>563/760</b>                                 | <b>90.75%<br/>628/692</b>                                   | <b>88.89%<br/>8/9</b>   | <b>83.14%<br/>631/759</b>                                 | <b>89.70%<br/>575/641</b>                                   | <b>76.92%<br/>10/13</b>   |
| Clackamas High School                  | 91.79%<br>313/341   | 94.59%<br>280/296   | 50.00%<br>1/2   | 87.54%<br>274/313   | 93.85%<br>229/244   | 75.00%<br>3/4   |
| Clackamas Middle College               | 96.97%<br>32/33   | 96.92%<br>63/65   | NA<br>NA  | 96.67%<br>29/30   | 96.97%<br>32/33   | 100.00%<br>1/1  |
| Clackamas Web Academy                  | 69.05%<br>29/42   | 72.73%<br>40/55   | NA<br>NA  | 74.19%<br>46/62   | 90.00%<br>45/50   | NA<br>NA  |
| Milwaukie Academy of the Arts          | 96.55%<br>28/29   | 95.12%<br>39/41   | 100.00%<br>1/1  | 89.29%<br>25/28   | 94.29%<br>33/35   | 80.00%<br>4/5   |
| Milwaukie High School                  | 78.69%<br>96/122  | 85.88%<br>73/85   | 100.00%<br>1/1  | 67.52%<br>79/117  | 81.05%<br>77/95   | 100.00%<br>1/1  |
| Nelson High School                     |   |   |   | 85.00%<br>34/40   | 95.00%<br>38/40   | NA<br>NA  |
| New Urban High School                  | 72.00%<br>18/25   | 76.00%<br>19/25   | NA<br>NA  | 40.00%<br>4/10  | 52.17%<br>12/23   | 0.00%<br>0/1  |
| Putnam High School                     | 83.44%<br>136/163   | 91.20%<br>114/125   | 100.00%<br>5/5  | 88.61%<br>140/158   | 90.08%<br>109/121   | 100.00%<br>1/1  |



**Five-Year Cohort Graduation Percent & Number of Students  
GENDER (2018-2020)**

| <b>All Students</b>                    | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)<br/>Male</b> | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)<br/>Female</b> | <b>2018-19<br/>5-Year<br/>Cohort<br/>(14-15)<br/>Non-Binary</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)<br/>Male</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)<br/>Female</b> | <b>2019-20<br/>5-Year<br/>Cohort<br/>(15-16)<br/>Non-Binary</b> |
|--|---|---|---|---|---|---|
| <b>North Clackamas School District</b> | <b>83.59%</b><br><b>596/713</b>                           | <b>90.36%</b><br><b>656/726</b>                             | <b>NA</b><br><b>NA</b>  | <b>86.10%</b><br><b>607/705</b>                           | <b>90.64%</b><br><b>620/684</b>                             | <b>NA</b><br><b>NA</b>  |
| Clackamas High School                  | 91.26%<br>282/309   | 96.95%<br>286/295   | NA<br>NA  | 93.96%<br>311/331   | 95.30%<br>284/298   | NA<br>NA  |
| Clackamas Middle College               | 100.00%<br>34/34  | 97.50%<br>39/40   | NA<br>NA  | 100.00%<br>26/26  | 97.30%<br>36/37   | NA<br>NA  |
| Clackamas Web Academy                  | 71.05%<br>27/38   | 76.67%<br>46/60   | NA<br>NA  | 60.00%<br>18/30   | 78.46%<br>51/65   | NA<br>NA  |
| Milwaukie Academy of the Arts          | 92.00%<br>23/25   | 96.23%<br>51/53   | NA<br>NA  | 95.24%<br>20/21   | 84.78%<br>39/46   | NA<br>NA  |
| Milwaukie High School                  | 77.61%<br>104/134   | 84.35%<br>97/115  | NA<br>NA  | 80.16%<br>101/126   | 87.64%<br>78/89   | NA<br>NA  |
| Nelson High School                     |   |   |   |   |   |   |
| New Urban High School                  | 40.00%<br>12/30   | 61.54%<br>16/26   | NA<br>NA  | 34.62%<br>9/26  | 66.67%<br>18/27   | NA<br>NA  |
| Putnam High School                     | 82.01%<br>114/139   | 91.67%<br>121/132   | NA<br>NA  | 84.62%<br>121/143   | 93.44%<br>114/122   | NA<br>NA  |

**Five-Year Cohort Graduation Percent & Number of Students  
GENDER (2020-2022)**

| <b>All Students</b>                    | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)<br/>Male</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)<br/>Female</b> | <b>2020-21<br/>5-Year<br/>Cohort<br/>(16-17)<br/>Non-Binary</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)<br/>Male</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)<br/>Female</b> | <b>2021-22<br/>5-Year<br/>Cohort<br/>(17-18)<br/>Non-Binary</b> |
|--|---|---|---|---|---|---|
| <b>North Clackamas School District</b> | <b>85.60%</b><br><b>636/743</b>                           | <b>90.80%</b><br><b>612/674</b>                             | <b>100.00%</b><br><b>3/3</b>                                    | <b>87.78%</b><br><b>668/761</b>                           | <b>92.44%</b><br><b>636/688</b>                             | <b>88.89%</b><br><b>8/9</b>                                     |
| Clackamas High School                  | 93.98%<br>312/332   | 95.80%<br>274/286   | 100.00%<br>1/1  | 93.47%<br>315/337   | 95.92%<br>282/294   | 50.00%<br>1/2   |
| Clackamas Middle College               | 97.44%<br>38/39   | 100.00%<br>52/52  | NA<br>NA  | 96.97%<br>32/33   | 98.44%<br>63/64   | NA<br>NA  |
| Clackamas Web Academy                  | 84.62%<br>33/39   | 75.00%<br>39/52   | NA<br>NA  | 77.50%<br>31/40   | 79.25%<br>42/53   | NA<br>NA  |
| Milwaukie Academy of the Arts          | 89.47%<br>17/19   | 82.50%<br>33/40   | 100.00%<br>1/1  | 96.55%<br>28/29   | 95.12%<br>39/41   | 100.00%<br>1/1  |
| Milwaukie High School                  | 76.56%<br>98/128  | 83.91%<br>73/87   | NA<br>NA  | 79.03%<br>98/124  | 87.21%<br>75/86   | 100.00%<br>1/1  |
| Nelson High School                     |   |   |   |   |   |   |
| New Urban High School                  | 52.94%<br>18/34   | 72.22%<br>13/18   | 100.00%<br>1/1  | 76.00%<br>19/25   | 80.00%<br>20/25   | NA<br>NA  |
| Putnam High School                     | 81.08%<br>120/148   | 92.03%<br>127/138   | NA<br>NA  | 86.50%<br>141/163   | 92.00%<br>115/125   | 100.00%<br>5/5  |

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# Public Budget Notices

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# Pamplin MediaGroup

6605 SE Lake Road, Portland, OR 97222  
PO Box 22109 Portland, OR 97269-2169  
Phone: 503-684-0360 Fax: 503-620-3433  
E-mail: [legals@commnewspapers.com](mailto:legals@commnewspapers.com)

## AFFIDAVIT OF PUBLICATION

State of Oregon, County of Clackamas, ss  
I, J. Brian Monihan, being first duly sworn,  
depose and say that I am the President of  
the **Clackamas Review-Oregon City, Lake  
Oswego Review, Oregon City News**, a news-  
paper of general circulation, published in  
Clackamas County, Oregon, as defined by  
ORS 193.010 and 193.020, that

**Owner: North Clackamas School District**  
**Description: NCSD Budget Committee**  
**Meeting May 2. PO # 230341**

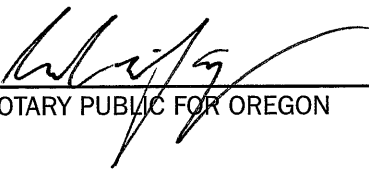
**Ad#: 285130**

A copy of which is hereto annexed, was  
published in the entire issue of said  
newspaper for 1 week(s) in the  
following issue(s):

**04/19/2023**

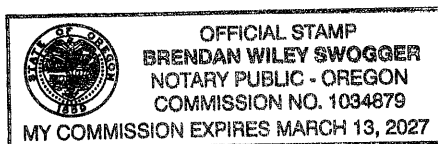
  
\_\_\_\_\_  
J. Brian Monihan (President)

Subscribed and sworn to before me this  
04/19/2023.

  
\_\_\_\_\_  
NOTARY PUBLIC FOR OREGON

Acct #: 112230

**Attn: Lisa Schwarz**  
NORTH CLACKAMAS SCHOOL DISTRICT  
12400 SE FREEMAN WAY  
PORTLAND, OR 97222



## NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Budget Committee of the North Clackamas School District, Clackamas County, State of Oregon, to discuss the budget for the fiscal year July 1, 2023 to June 30, 2024, will be held remotely from the district administration building located at 12400 SE Freeman Way, Milwaukie, OR 97222. The meeting will take place on Tuesday, May 2, 2023 at 6:30 p.m. via live stream on the North Clackamas School District's YouTube channel: <https://bit.ly/3tCc25i>.

The purpose of the meeting is to receive the budget message and to receive questions and comments from the public on the budget. This is a public meeting where deliberation of the Budget Committee will take place. Any person may appear remotely at the meeting and discuss the proposed programs with the Budget Committee.

Community members can present questions or comments to the Budget Committee by filling out the form linked below by 3 p.m. the day of the meeting. Links to the Zoom meeting will then be shared via email. Only those signed up to speak may be allowed to speak. Accommodations may be made for those with disabilities.

Community Comments Form Link:  
<https://forms.gle/GDVM6qghRzQYe93F7>

Community members who wish to present their comments remotely but do not have a computer can use a phone to call into the Zoom meeting. To sign up to present comments by phone, please contact the budget committee secretary at (503) 353-6004 by 3 p.m. the day of the meeting.

Written comments may be emailed to [schwarz@nclack.k12.or.us](mailto:schwarz@nclack.k12.or.us) at any time. All emails received by 3:00 p.m. the day of the meeting will be forwarded to the Budget Committee members for their consideration. If you do not have an email address or need help accessing the submission form, call (503) 353-6004 for assistance.

A copy of the proposed budget document will be available on the North Clackamas School District budget webpage at <https://www.nclack.k12.or.us/about-ncsd/school-board/budget> on or after May 2, 2023.

A copy of this notice is also posted on the North Clackamas School District website at:  
<https://nclack.k12.or.us/finalsite.com/about-ncsd/school-board/budget/budget-committee-meeting-public-notices>  
Publish April 19, 2023

CLK285130



# Pamplin MediaGroup

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E-mail: [legals@commnewspapers.com](mailto:legals@commnewspapers.com)

## AFFIDAVIT OF PUBLICATION

State of Oregon, County of Clackamas, ss I, Charlotte Allsop, being first duly sworn, depose and say that I am the Accounting Manager of the **Clackamas Review-Oregon City, Lake Oswego Review, Oregon City News**, a newspaper of general circulation, published in Clackamas County, Oregon, as defined by ORS 193.010 and 193.020, that

**North Clackamas School Dist.**  
**ED-1 North Clackamas SD 2023-24**  
**Ad#: 289655**

A copy of which is hereto annexed, was published in the entire issue of said newspaper(s) for 1 week(s) in the following issue(s):  
**05/31/2023**

*Charlotte Allsop*  
Charlotte Allsop (Accounting Manager)

Subscribed and sworn to before me this 05/31/2023.

*[Signature]*  
NOTARY PUBLIC FOR OREGON

Acct #: 112230  
Attn: **Lisa Schwarz**  
NORTH CLACKAMAS SCHOOL DISTRICT  
12400 SE FREEMAN WAY  
PORTLAND, OR 97222

## FORM ED-1

## NOTICE OF BUDGET HEARING

A public meeting of the Board of Directors will be held on June 8, 2022 at 6:30 pm virtually at <https://us06web.zoom.us/j/82457374930?pwd=AFB5STBpTVF4RE1lVGZlZWZlZGJkYQY09>. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2023 as approved by the North Clackamas School District Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained online at the District's website [www.nclack.k12.or.us/about-nclack/school-board/budget](http://www.nclack.k12.or.us/about-nclack/school-board/budget). This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: Matt Makara, Executive Director

Telephone: 503-353-1900

Email: [makarama@nclack.k12.or.us](mailto:makarama@nclack.k12.or.us)

| FINANCIAL SUMMARY - RESOURCES                              |                                    |                                     |                                      |
|--|------------------------------------|-------------------------------------|--------------------------------------|
| TOTAL OF ALL FUNDS   | Actual Amount<br>Last Year 2021-22 | Adopted Budget<br>This Year 2022-23 | Approved Budget<br>Next Year 2023-24 |
| Beginning Fund Balance                                     | \$135,360,760                      | \$64,328,641                        | \$79,512,097                         |
| Current Year Property Taxes, other than Local Option Taxes | 110,986,016                        | 114,131,732                         | 120,743,635                          |
| Other Revenue from Local Sources                           | 93,952,859                         | 105,680,349                         | 107,233,722                          |
| Revenue from Intermediate Sources                          | 3,262,224                          | 2,860,797                           | 2,859,593                            |
| Revenue from State Sources                                 | 149,431,260                        | 159,538,674                         | 163,673,605                          |
| Revenue from Federal Sources                               | 22,470,312                         | 23,215,794                          | 19,908,879                           |
| Interfund Transfers  | 6,793,742                          | 7,190,461                           | 7,072,229                            |
| All Other Budget Resources                                 | 0                                  | 0                                   | 0                                    |
| <b>Total Resources</b>                                     | <b>\$522,257,173</b>               | <b>\$496,946,448</b>                | <b>\$501,002,760</b>                 |

| FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION |                      |                      |                      |
|---|----------------------|----------------------|----------------------|
| Salaries  | \$139,833,596        | \$149,937,878        | \$158,708,443        |
| Other Associated Payroll Costs                            | 80,231,102           | 89,851,338           | 94,819,576           |
| Purchased Services  | 75,054,933           | 76,337,994           | 77,401,581           |
| Supplies & Materials                                      | 17,229,066           | 46,461,796           | 39,773,279           |
| Capital Outlay  | 33,989,387           | 34,825,000           | 29,177,151           |
| Other Objects (except debt service & interfund transfers) | 8,112,684            | 9,114,175            | 9,361,944            |
| Debt Service*   | 52,597,108           | 54,195,407           | 55,988,377           |
| Interfund Transfers*                                      | 6,793,742            | 6,924,380            | 7,072,229            |
| Operating Contingency                                     | 0                    | 29,278,482           | 30,700,180           |
| Unappropriated Ending Fund Balance & Reserves             | 0                    | 0                    | 0                    |
| <b>Total Requirements</b>                                 | <b>\$413,841,618</b> | <b>\$496,946,448</b> | <b>\$501,002,760</b> |

| FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY FUNCTION |                      |                      |                      |
|---|----------------------|----------------------|----------------------|
| 1000 Instruction  | \$162,223,339        | \$185,167,280        | \$185,373,758        |
| FTE   | 1138.12              | 1261.88              | 1243.93              |
| 2000 Support Services   | 147,702,785          | 174,577,273          | 180,427,277          |
| FTE   | 869.29               | 780.14               | 783.78               |
| 3000 Enterprise & Community Service   | 10,410,364           | 13,207,626           | 13,602,790           |
| FTE   | 114.90               | 114.84               | 116.73               |
| 4000 Facility Acquisition & Construction  | 34,114,280           | 33,596,000           | 27,838,151           |
| FTE   | 4.00                 | 0.00                 | 0.00                 |
| 5000 Other Uses   |                      |                      |                      |
| 5100 Debt Service*  | 52,597,108           | 54,195,407           | 55,988,377           |
| 5200 Interfund Transfers*   | 6,793,742            | 6,924,380            | 7,072,229            |
| 6000 Contingency  | 0                    | 29,278,482           | 30,700,180           |
| 7000 Unappropriated Ending Fund Balance   | 0                    | 0                    | 0                    |
| <b>Total Requirements</b>   | <b>\$413,841,618</b> | <b>\$496,946,448</b> | <b>\$501,002,760</b> |
| <b>Total FTE</b>  | <b>2126.31</b>       | <b>2156.86</b>       | <b>2144.44</b>       |

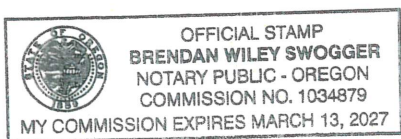
| STATEMENT OF CHANGES IN ACTIVITIES AND SOURCES OF FINANCING  |  |  |  |
|--|--|--|--|
| The all funds budget for revenue and expenditures has increased primarily due to general cost increases across many areas of the budget. In particular, there is an increase in payroll and associated payroll costs for contractual obligations across several funds. |  |  |  |

| PROPERTY TAX LEVIES                                 |                        |                        |                         |
|---|------------------------|------------------------|-------------------------|
|   | Rate or Amount Imposed | Rate or Amount Imposed | Rate or Amount Approved |
| Permanent Rate Levy (Rate Limit 4.8701 per \$1,000) | 4.8701                 | 4.8701                 | 4.8701                  |
| Local Option Levy                                   | \$1.63                 | \$1.63                 | \$1.63                  |
| Levy For General Obligation Bonds                   | \$37,675,805           | \$38,668,519           | \$39,568,614            |

| STATEMENT OF INDEBTEDNESS |   |  |
|---------------------------|---|--|
| LONG TERM DEBT            | Estimated Debt Outstanding<br>on July 1, 2022 | Estimated Debt Authorized, But<br>Not Incurred on July 1 |
| General Obligation Bonds  | \$560,763,968                                 |  |
| Other Bonds               | \$59,405,000                                  |  |
| Other Borrowings          | \$15,485,362                                  |  |
| <b>Total</b>              | <b>\$635,654,330</b>                          |  |

Publish May 31, 2023

CLK289655



# FORM ED-1

# NOTICE OF BUDGET HEARING

A public meeting of the Board of Directors will be held on June 8, 2023 at 6:30 pm virtually at: <https://us06web.zoom.us/j/82457574930?pwd=aFBSTTBpTVF4RE1iVGVGZWZVdGJyQT09>. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2023 as approved by the North Clackamas School District Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained online at the District's website [www.nclack.k12.or.us/about-ncsd/school-board/budget](http://www.nclack.k12.or.us/about-ncsd/school-board/budget). This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: Mata Makara, Executive Director

Telephone: 503-353-1900

Email: [Makarama@nclack.k12.or.us](mailto:Makarama@nclack.k12.or.us)

| FINANCIAL SUMMARY - RESOURCES                              |                                    |                                     |                                      |
|--|------------------------------------|-------------------------------------|--------------------------------------|
| TOTAL OF ALL FUNDS   | Actual Amount<br>Last Year 2021-22 | Adopted Budget<br>This Year 2022-23 | Approved Budget<br>Next Year 2023-24 |
| Beginning Fund Balance                                     | \$135,360,760                      | \$84,328,641                        | \$79,512,097                         |
| Current Year Property Taxes, other than Local Option Taxes | 110,986,016                        | 114,131,732                         | 120,743,635                          |
| Other Revenue from Local Sources                           | 93,952,859                         | 105,680,349                         | 107,233,722                          |
| Revenue from Intermediate Sources                          | 3,262,224                          | 2,860,797                           | 2,858,593                            |
| Revenue from State Sources                                 | 149,431,260                        | 159,538,674                         | 163,673,605                          |
| Revenue from Federal Sources                               | 22,470,312                         | 23,215,794                          | 19,908,879                           |
| Interfund Transfers  | 6,793,742                          | 7,190,461                           | 7,072,229                            |
| All Other Budget Resources                                 | 0                                  | 0                                   | 0                                    |
| <b>Total Resources</b>                                     | <b>\$522,257,173</b>               | <b>\$496,946,448</b>                | <b>\$501,002,760</b>                 |

| FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION |                      |                      |                      |
|---|----------------------|----------------------|----------------------|
| Salaries  | \$139,833,596        | \$149,957,876        | \$156,708,443        |
| Other Associated Payroll Costs                            | 80,231,102           | 89,851,338           | 94,819,576           |
| Purchased Services  | 75,054,933           | 76,337,994           | 77,401,581           |
| Supplies & Materials                                      | 17,229,066           | 46,461,796           | 39,773,279           |
| Capital Outlay  | 33,989,387           | 34,825,000           | 29,177,151           |
| Other Objects (except debt service & interfund transfers) | 8,112,684            | 9,114,175            | 9,361,944            |
| Debt Service*   | 52,597,108           | 54,195,407           | 55,988,377           |
| Interfund Transfers*                                      | 6,793,742            | 6,924,380            | 7,072,229            |
| Operating Contingency                                     | 0                    | 29,278,482           | 30,700,180           |
| Unappropriated Ending Fund Balance & Reserves             | 0                    | 0                    | 0                    |
| <b>Total Requirements</b>                                 | <b>\$413,841,618</b> | <b>\$496,946,448</b> | <b>\$501,002,760</b> |

| FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY FUNCTION |                      |                      |                      |
|---|----------------------|----------------------|----------------------|
| 1000 Instruction  | \$162,223,339        | \$185,167,280        | \$185,373,756        |
| FTE   | 1138.12              | 1261.88              | 1243.93              |
| 2000 Support Services   | 147,702,785          | 174,577,273          | 180,427,277          |
| FTE   | 869.29               | 780.14               | 783.78               |
| 3000 Enterprise & Community Service   | 10,410,364           | 13,207,626           | 13,602,790           |
| FTE   | 114.90               | 114.84               | 116.73               |
| 4000 Facility Acquisition & Construction  | 34,114,280           | 33,596,000           | 27,838,151           |
| FTE   | 4.00                 | 0.00                 | 0.00                 |
| 5000 Other Uses   |                      |                      |                      |
| 5100 Debt Service*  | 52,597,108           | 54,195,407           | 55,988,377           |
| 5200 Interfund Transfers*   | 6,793,742            | 6,924,380            | 7,072,229            |
| 6000 Contingency  | 0                    | 29,278,482           | 30,700,180           |
| 7000 Unappropriated Ending Fund Balance   | 0                    |                      |                      |
| <b>Total Requirements</b>   | <b>\$413,841,618</b> | <b>\$496,946,448</b> | <b>\$501,002,760</b> |
| <b>Total FTE</b>  | <b>2126.31</b>       | <b>2156.86</b>       | <b>2144.44</b>       |

\* not included in total 5000 Other Uses. To be appropriated separately from other 5000 expenditures.

| STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING **   |  |
|--|--|
| The all funds budget for revenue and expenditures has increased primarily due to general cost increases across many areas of the budget. In particular, there is an increase in payroll and associated payroll costs for contractual obligations across several funds. |  |

| PROPERTY TAX LEVIES                                 |                        |                        |                         |
|---|------------------------|------------------------|-------------------------|
|   | Rate or Amount Imposed | Rate or Amount Imposed | Rate or Amount Approved |
| Permanent Rate Levy (Rate Limit 4.8701 per \$1,000) | 4.8701                 | 4.8701                 | 4.8701                  |
| Local Option Levy                                   | \$1.63                 | \$1.63                 | \$1.63                  |
| Levy For General Obligation Bonds                   | \$37,675,805           | \$38,688,519           | \$39,568,614            |

| STATEMENT OF INDEBTEDNESS |   |  |
|---------------------------|---|--|
| LONG TERM DEBT            | Estimated Debt Outstanding<br>on July 1, 2022 | Estimated Debt Authorized, But<br>Not Incurred on July 1 |
| General Obligation Bonds  | \$560,763,968                                 |  |
| Other Bonds               | \$59,405,000                                  |  |
| Other Borrowings          | \$15,485,362                                  |  |
| <b>Total</b>              | <b>\$635,654,330</b>                          |  |



**1) RESOLUTION ADOPTING THE BUDGET - R22/23-82**

*BE IT RESOLVED* that the Board of Directors of the North Clackamas School District 12 hereby adopts the budget for fiscal year 2023-24 in the total amount of \$501,002,760. The budget is on file at 12400 SE Freeman Way in Milwaukie, Oregon.

**2) RESOLUTION MAKING APPROPRIATIONS - R22/23-83**

*BE IT RESOLVED* that the amounts for the fiscal year beginning July 1, 2023, and for the purposes shown below are hereby appropriated:

**General Fund (100)**

|                                   |                       |
|-----------------------------------|-----------------------|
| Instruction.....                  | \$ 144,461,519        |
| Support Services.....             | \$ 103,511,818        |
| Enterprise & Community Services.. | \$ 13,203             |
| Facilities Acquisition.....       | \$ 300,000            |
| Transfers.....                    | \$ 5,674,380          |
| Contingency.....                  | \$ 24,185,180         |
| <b>Total.....</b>                 | <b>\$ 278,146,100</b> |

**Enterprise Fund (500)**

|                                   |                     |
|-----------------------------------|---------------------|
| Enterprise & Community Services.. | \$ 2,787,830        |
| Contingency.....                  | \$ 515,000          |
| <b>Total.....</b>                 | <b>\$ 3,302,830</b> |

**Special Revenue Fund (200)**

|                                   |                      |
|-----------------------------------|----------------------|
| Instruction.....                  | \$ 30,571,180        |
| Support Services.....             | \$ 25,823,084        |
| Enterprise & Community Services.. | \$ 10,801,275        |
| Facilities Acquisition.....       | \$ 700,000           |
| Transfers.....                    | \$ 1,140,000         |
| Contingency.....                  | \$ 6,000,000         |
| <b>Total.....</b>                 | <b>\$ 75,035,539</b> |

**Internal Services Fund (600)**

|                                   |                      |
|-----------------------------------|----------------------|
| Instruction.....                  | \$ 2,361             |
| Support Services.....             | \$ 48,575,128        |
| Enterprise & Community Services.. | \$ 482               |
| Facilities Acquisition.....       | \$ -                 |
| Transfers.....                    |                      |
| <b>Total.....</b>                 | <b>\$ 48,577,971</b> |

**Debt Service Fund (300)**

|                   |                      |
|-------------------|----------------------|
| Debt Service..... | \$ 55,988,377        |
| <b>Total.....</b> | <b>\$ 55,988,377</b> |

**Trust And Agency Fund (700)**

|                                   |                      |
|-----------------------------------|----------------------|
| Instruction.....                  | \$ 10,338,696        |
| Support Services.....             | \$ 2,017,247         |
| Enterprise & Community Services.. | \$ -                 |
| <b>Total.....</b>                 | <b>\$ 12,355,943</b> |

**Capital Projects Fund (400)**

|                             |                      |
|-----------------------------|----------------------|
| Support Services.....       | \$ 500,000           |
| Facilities Acquisition..... | \$ 26,838,151        |
| Transfers.....              | \$ 257,849           |
| <b>Total.....</b>           | <b>\$ 27,596,000</b> |

**Total APPROPRIATIONS, All Funds.... \$ 501,002,760**

**Total Unappropriated and Reserve Amounts, All Funds.... \$ -**

**TOTAL ADOPTED BUDGET.... \$ 501,002,760**

**3) RESOLUTION IMPOSING THE TAX - R22/23-84**

*BE IT RESOLVED* that the following ad valorem property taxes are hereby imposed for tax year 2023-2024 upon the assessed value of all taxable property within the district:

- (1) At the rate per \$1,000 of assessed value of \$4.8701 for permanent rate tax;
- (2) At the rate per \$1,000 of assessed value of \$1.63 for local option tax; and
- (3) In the amount of \$39,568,614 for the debt service on general obligation bonds.

**4) RESOLUTION CATEGORIZING THE TAX - R22/23-85**

*BE IT RESOLVED* that the taxes imposed are hereby categorized for the purposes of Article XI section 11b as:

| Education Limitation                    | Excluded from Limitation                            |
|---|---|
| Permanent Rate Tax.....\$4.8701/\$1,000 | General Obligation Bond Debt Service...\$39,568,614 |
| Local Option Tax.....\$1.63 /\$1,000    |   |

The above resolution statements were approved and declared adopted on this 8th day of June, 2023.

  
Shay James, Superintendent

  
Mitzi Bauer, Board Chair

# Notice of Property Tax and Certification of Intent to Impose a Tax on Property for Education Districts

# FORM OR-ED-50 2023–2024

To assessor of \_\_\_\_\_ County

☐ Check here if this is  
an amended form.

• Be sure to read instructions in the current Notice of Property Tax Levy Forms and Instructions booklet.

The \_\_\_\_\_ has the responsibility and authority to place the following property tax, fee, charge, or assessment  
on the tax roll of \_\_\_\_\_ County. The property tax, fee, charge, or assessment is categorized as stated by this form.

|                             |       |                          |                               |                |
|-----------------------------|-------|--------------------------|-------------------------------|----------------|
| Mailing Address of District | City  | State                    | ZIP Code                      | Date Submitted |
| Contact person              | Title | Daytime telephone number | Contact person e-mail address |                |

**CERTIFICATION**— You **must** check one box if you are subject to local budget law.

- ☐ The tax rate or levy amounts certified in Part I are within the tax rate or levy amounts approved by the budget committee.
- ☐ The tax rate or levy amounts certified in Part I were changed by the governing body and republished as required in ORS 294.456.

## PART I: TOTAL PROPERTY TAX LEVY

|   |    | Subject to<br>Education Limits |                                   |
|---|----|--------------------------------|-----------------------------------|
|   |    | Rate —or— Dollar Amount        |                                   |
| 1. Rate per \$1,000 levied (within permanent rate limit).....   | 1  |                                | Excluded from<br>Measure 5 Limits |
| 2. Local option operating tax .....   | 2  |                                | Dollar Amount<br>of Bond Levy     |
| 3. Local option capital project tax .....   | 3  |                                |                                   |
| 4a. Levy for bonded indebtedness from bonds approved by voters <b>prior</b> to October 6, 2001.....   | 4a |                                |                                   |
| 4b. Levy for bonded indebtedness from bonds approved by voters <b>after</b> October 6, 2001 .....     | 4b |                                |                                   |
| 4c. Total levy for bonded indebtedness not subject to Measure 5 or Measure 50 (total of 4a + 4b)..... | 4c |                                |                                   |

## PART II: RATE LIMIT CERTIFICATION

|   |   |  |
|---|---|--|
| 5. Permanent rate limit in dollars and cents per \$1,000.....                                       | 5 |  |
| 6. Election date when your new district received voter approval for your permanent rate limit ..... | 6 |  |
| 7. <b>Estimated</b> permanent rate limit for newly <b>merged/consolidated</b> district.....         | 7 |  |

**PART III: SCHEDULE OF LOCAL OPTION TAXES**— Enter all local option taxes on this schedule. If there are more than two taxes, attach a sheet showing the information for each.

| Purpose<br>(operating, capital project, or mixed) | Date voters approved<br>local option ballot measure | First tax year<br>levied | Final tax year<br>to be levied | Tax amount —or— rate<br>authorized per year by voters |
|---|---|--------------------------|--------------------------------|---|
|   |   |                          |                                |   |
|   |   |                          |                                |   |
|   |   |                          |                                |   |

(see next page for worksheet for lines 4a, 4b, and 4c)  
File with your assessor no later than JULY 15, unless granted an extension in writing.

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# Glossary

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## **GLOSSARY**

**ACCOUNTING SYSTEM** – The total structure of records and procedures which discover, record, classify, summarize, and report information. It divulges the financial position and results of operations of a government of any of its funds, fund types, balanced account groups, or organizational components.

**ACCRUAL BASIS** – The basis of accounting under which transactions are recognized when they occur regardless of the timing of related cash flows.

**ACTIVITY** – A specific and distinguished line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible. For example, food inspection is an activity performed in the discharge of the health function.

**ACHIEVEMENT GAP** – A persistent and significant disparity in educational achievement and attainment among groups of students.

**ADM (Average Daily Membership)** – The year-to-date average of daily student enrollment.

**ADM<sub>w</sub>** – The average daily membership of daily student enrollment increased by a variety of weighting factors. For example, each student qualifying for special education services is given one additional weight and counted as 2.0 full-time equivalents (FTE) for funding purposes.

**ADOPTED BUDGET** – The financial plan adopted by the school board, which forms a basis for expenditure appropriations.

**APPROPRIATION** – A legal authorization to make expenditures and incur obligations for specific purposes. Total appropriations include the adopted budget and any supplemental budget(s). The legal appropriation is the amount authorized by the board.

**ASSESSED VALUE** – The portion of value of real or personal property that is taxable, the lesser of the property's real market value or the constitutional value limit. The value limit may increase 3% annually unless qualifying improvements or changes are made to the property. See "Measure 50."

**ASSESSMENT** – A method to measure what students are learning (i.e., testing).

**ASSETS** – Resources owned or held by a government entity, which have monetary value

**BEGINNING FUND BALANCE** – Funds carried forward from the current fiscal year into the next budgeted fiscal year that become a resource to support the appropriations for the next budgeted fiscal year.

**BOND or BOND ISSUE** – A certificate of debt guaranteeing payment of the original investment plus interest on specific dates. Bonds are typically used by governments to pay for large public projects like new schools.

**BUDGET** – A plan of financial operation embodying an estimate of proposed means of financing them for a single fiscal year. A proposed budget is presented to the budget committee for approval. An approved budget is subsequently adopted as approved or modified by the School Board.

**BUDGET COMMITTEE** – Fiscal planning board of a local government or district, that consists of the governing body (school board) plus an equal number of legal voters from the district, who are appointed by the governing body (Oregon Revised Statutes, 294.336).

**BUDGET DOCUMENT** – The instrument used by the budget-making authority to present a comprehensive financial plan to the School Board, which is the appropriating body. The budget document contains a message from the Superintendent, together with a summary of the proposed expenditures, means of financing them, and the schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates.

**BUDGETARY CONTROL** – The management of the district, in accordance with an approved budget, for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**CADRE** – A group of people having some unifying relationship.

**CAPITAL BUDGET** – A plan of proposed capital projects for the coming year and the means for financing them.

**CAPITAL OUTLAY** – Expenditures that result in the acquisition of new or additional fixed assets.

**CASH BASIS** – The basis of accounting under which transactions are recognized only when cash changes hands.

**CERTIFIED EMPLOYEES** – Includes teachers, counselors, media specialists, social workers, nurses, athletic trainers, occupational, speech, and physical therapists. Also referred to as “licensed” employees.

**CLASSIFIED EMPLOYEES** – Support staff, including instructional assistants, clerical staff, bus drivers, custodians, maintenance and nutrition services staff.

**CCSS (Common Core State Standards)** – Establishes clear, consistent guidelines for what every student should know and be able to do in math and English language arts from kindergarten through 12th grade. These are Oregon’s adopted state standards. The Common Core State Standards are the foundation for the Oregon Diploma.

**CONTINGENCY** – An amount budgeted each year for unforeseen expenditures. Board policy recommends an operating contingency of 2% of expenditures. The transfer of general operating contingency funds to cover unanticipated expenditures requires board approval.

**CURRENT RESOURCES** – Resources available to meet current obligations and expenditures. Examples are current assets, estimated revenues of a particular period not yet realized, and transfers from other funds authorized but not received.

**DEBT SERVICE** – The amount of money needed to make periodic payments on the principal and interest on an outstanding debt. Debt services are usually expressed as an annual amount.

**DEFICIT** – The excess of the liabilities of a fund over its assets. Oregon school districts may not carry deficits in any fund.

**ELA** – English Language Arts

**ELP** – English Language Proficiency

**ENDING FUND BALANCE** – The difference between a fund's resources and requirements at year-end.

**EQUALIZATION** – A method for allocating local and state funds for schools adopted by the 1991 Oregon Legislature and modified slightly since then. The purpose of equalization is to ensure that students in all of Oregon's districts are treated more or less equally in terms of how state and local resources are allocated. Equalization is implemented through the State School Fund formula, which allocates local and state funds on a weighted per student basis.

**EXPENDITURES** – Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.

**FTE (Full-Time Equivalent)** – One FTE is defined as a regular position scheduled to work eight hours per day.

**FISCAL YEAR** – A 12-month period that determines the time frame for financial reporting, budgeting and accounting. For North Clackamas the fiscal year is July 1 through June 30.

**FIXED ASSETS** – Asset of a long-term character, which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

**FIXED COST** – A cost such as rent that does not change with increases or decreases in the amount of services provided.

**FUNCTION** – Expenditure classification identifying the activity or principal purpose for which an expenditure is made.

**FUND** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**GENERAL FUND** – The fund used to account for district operations except those required to be accounted for in another fund.

**GENERAL OBLIGATION (G.O.) BOND** – A bond that is secured by the pledge of a government's "full faith and credit." General obligation bonds issued by a jurisdiction are secured by the jurisdiction's ad valorem taxing power which is typically not subject to a constitutional limitation on the tax rate.

**IDEA (Individuals with Disabilities Education Act)** – Federal legislation, which requires local districts to provide free and appropriate education in the least restrictive environment to students with disabilities.

**IEP (Individualized Education Program)** – A written statement of an educational program for a student receiving special education services. An IEP is required for each student receiving such services.

**INDIRECT COST** – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.



**INTERNAL SERVICE FUND** – A fund used to account for the financing of goods or services provided by departments, agencies, or governmental entities to other departments, agencies, or governmental entities, on a cost-reimbursement basis.

**LIABILITIES** – Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

**LICENSED EMPLOYEES** – Includes teachers, counselors, media specialist, social workers, nurse, athletic trainers, occupational, speech, and physical therapists. Also referred to as “certified” staff.

**LOCAL OPTION** – A tax levy approved by the 1999 Legislature to allow school districts to raise additional funds for operations or capital needs. Funds are excluded from the State Funding Formula.

**MEASURE 5** – Property tax limitation passed by Oregon’s voters in November 1990, limiting local property taxes for schools to \$5 per \$1,000 of assessed value.

**MEASURE 47** – Property tax limit passed by Oregon voters in November 1996, rolling taxes back to 1995–96 levels less 10% and capping future increases by 3% annually.

**MEASURE 50** – Initiative referred by legislature and approved by voters to clarify and implement Measure 47. Measure 50 set the assessed value for each property and limited future annual growth to 3%, with exceptions. Under Measure 50, assessed value cannot exceed real market value. Prior to Measure 50, property was assessed at real market value.

**MODIFIED ACCRUAL BASIS** – All governmental funds are accounted for using the modified accrual basis of accounting. Under it, revenues are recognized when they become both “measurable” and “available to finance expenditures of the current period.” Expenditures are recognized when the related fund liability is incurred.

**NCEA (North Clackamas Education Association)** – An employee group representing certified employees.

**OPSRP (Oregon Public Service Retirement Plan)** – PERS-covered employees hired on or after August 29, 2003, are **OPSRP** members unless membership was previously established in PERS. **OPSRP** has two components: The Pension Program and the Individual Account Program.

**OSEA (Oregon School Employees Association)** – An employee group representing classified staff.

**OBJECT** – As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are salaries, employee benefits, personal services, contractual services, materials, and supplies.

**OPERATING BUDGET** – Plans detailing projected expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of an annual operating budget is required by state law.

**PAYROLL COSTS** – Amounts paid by the district on behalf of employees, in addition to gross salary. Examples are: group health insurance, contributions to public employees retirement system (PERS), social security (FICA), workers' compensation, and unemployment insurance.

**PERS (Public Employee Retirement System)** – This is the retirement and disability fund for public employees established in 1946.

**PERS Tier One and Two**—Classifications within the Oregon PERS system that define benefits based on hire date. Tier One offers retirement benefits for members hired before January 1, 1996; Tier Two covers members hired between January 1, 1996, and August 28, 2003

**PD** – Professional Development

**PLC** – A group of educators that meets regularly, shares expertise, and works collaboratively to increase teaching skills and the academic performance of students.

**QUALITY EDUCATION MODEL (QEM)** – Developed by the legislative Council on the Quality Education Model and refined by The Oregon Quality Education Commission. The model specifies what constitutes adequate funding and services for elementary, middle and high school students.

**REAL MARKET VALUE** – Defined under Measure 50 to be the amount of cash that could reasonably be expected to be paid by an informed buyer to an informed seller as of the assessment date for the tax year.

**REQUIREMENT** – An expenditure or net decrease to a fund's resources.

**RESERVE FUND** – Established to accumulate money from one fiscal year to another for a specific purpose.

**RESOURCES** – Estimated beginning fund balances on hand at the beginning of the fiscal year, plus all anticipated revenues.

**REVENUES** – Monies received or anticipated by a local government from either tax or non-tax sources.

**RTI (Response to Intervention)** – A process that shifts educational resources toward the delivery and evaluation of multiple tiers of instruction for students.

**SSA (Student Success Act)** – Additional funding to enhance the State School Fund, focused on a Student Investment Account, an Early Learning Account, and a Statewide Education Initiatives Account.

**SERVICES FOR ENGLISH LANGUAGE LEARNERS** – The English Language Learner (ELL) program provides educational support to students who do not meet a minimal English language proficiency standard. Previously known as the English as a Second Language (ESL) Program.

**STAFFING RATIO** – The certified staffing ratio is the ratio of students to certified staff. Class size is higher than the staffing ratio because counselors and specialists in areas such as Music, Media, P.E., are funded through the staffing ratio.

**STATE SCHOOL FUND** – The major appropriation of state support for public schools. State School Fund grants are distributed to school districts on a per-student basis. The State School Fund

formula adopted by the legislature includes monies from the State School Fund plus local property taxes and some other local revenues. This formula determines over 90% of the district's General Fund revenues.

**STUDENT INVESTMENT ACCOUNT** – Funding to be allocated to school districts in accordance with Oregon House Bill 3427 (2019) often called the “Student Success Account.” Two stated purposes include meeting students’ mental or behavioral needs and reducing educational disparities in defined student groups.

**SUPPLEMENTAL BUDGET** – Prepared to meet unexpected needs or to spend revenues not anticipated at the time the regular budget was adopted. A supplemental budget cannot be used to increase a tax levy.

**TAG (Talented and Gifted)** – State legislation requires local districts to provide programs and services to academically assess the level and rate of learning.

**TITLE I** – Title 1 of the Elementary and Secondary Education Act is federal funding aimed at students who are behind academically or at risk of falling behind. Funding provides assistance to students who are economically disadvantaged.

**TOSA (Teacher on Special Assignment)** – Performing project work such as curriculum development or program coordination.

**TRANSFERS** – Amounts distributed from one fund to finance activities in another fund. Shown as an expenditure in the originating fund and revenue in the receiving fund.

**TSPC (Teacher Standards and Practices Commission)** – An organization separate from the Oregon Department of Education, which provides licenses to teachers and administrators.

**UNAPPROPRIATED ENDING FUND BALANCE** – Amount budgeted to carry over to the next year's budget to provide the district with needed cash flow until other money is received and to provide financial stability. This amount cannot be transferred by resolution or used through a supplemental budget during the fiscal year.





**North  
Clackamas  
Schools**