

FWCS 2015 Budget

September 22, 2014



Agenda

- State Budget Requirements
- General Fund
- Property Tax Supported Funds
- Total Expected Budget and Comparisons
- Future Budget Outlook



Budget Adoption Calendar

* Board Meetings

September 8 &

September 15 Budget and levy advertised

*September 22 Public budget presentation

*October 13 Public hearings:

Budget

Bus Replacement Fund Plan Capital Projects Fund Plan

*October 27 Adoption of budget and plans

By Feb. 2015 Budget order issued by Dept. of Local Government Finance

FORT WAYNE COMMUNITY SCHOOLS

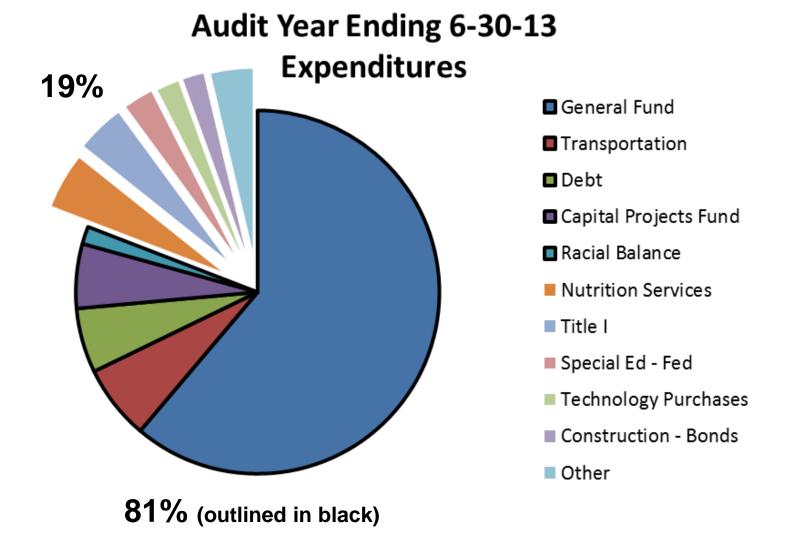


Funds to Approve

Property Tax Supported:

- Racial Balance
- Capital Projects
- Transportation
 - Operations
 - Bus Replacement
- Debt Service, Pension Bond,
 Referendum Debt
- Museum of Art
- Other:
 - General







Board Approval Required

- 2015 Appropriations (budget) & 2015 Maximum Levy (property tax)
- 2. Bus Replacement Fund Plan 12 years
- 3. Capital Projects Fund Plan 3 years
 - Closing of budgets for completed projects
- 4. 2015 Pension Bond tax neutrality
- 5. 2014 Budget Reductions



General Fund

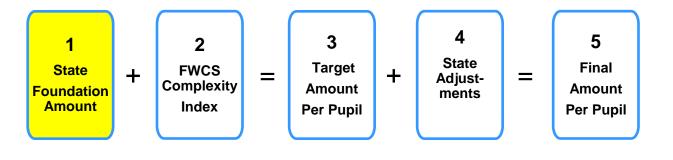


- Revenue funded primarily by State taxes
 - School Funding Formula
 - Grants

Expenditures:

- Salaries & fringe benefits
 - Teachers, administrators, clerical
- Operating costs
 - Custodial, utilities, insurance, legal
- School materials & supplies



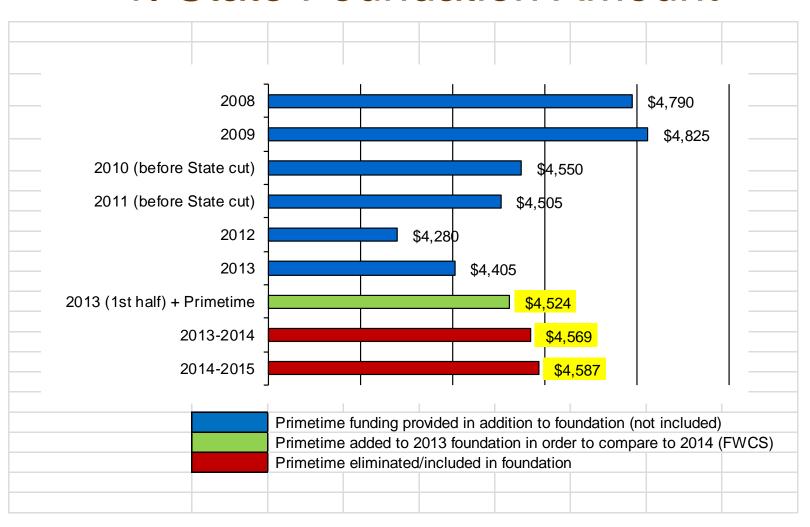


6
ADM
(Average
Daily
Membership)

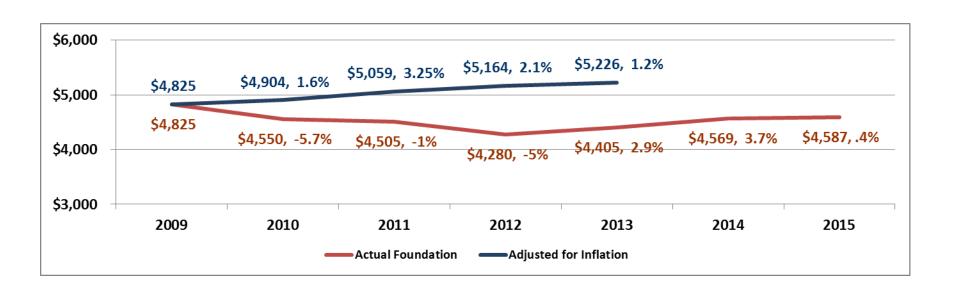
7
Tuition
Support
Revenue

X

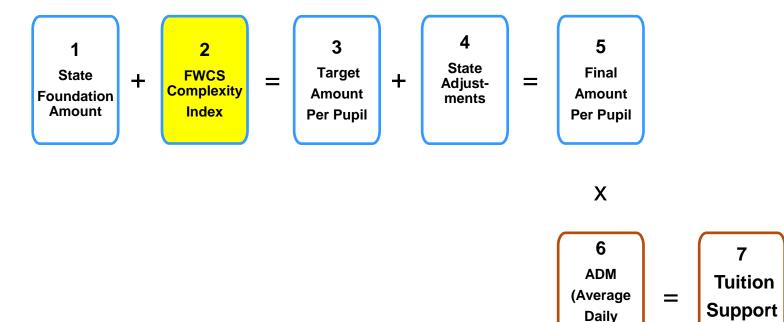
1. State Foundation Amount



Actual Foundation Compared to Foundation Adjusted for Inflation







Member-

ship)

Revenue



Funding Formula Factors 2. Complexity Index

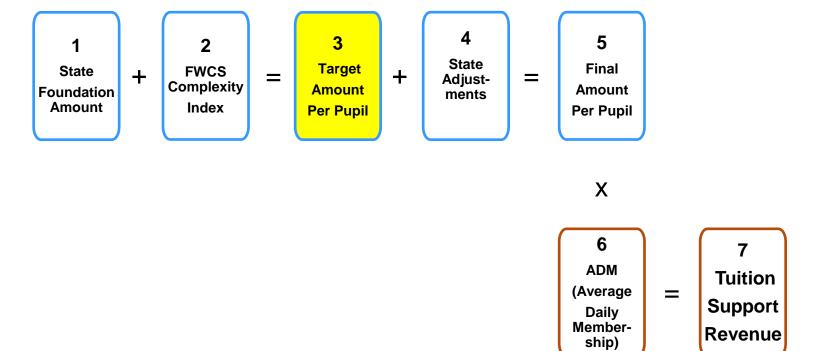
- To provide additional resources to <u>all</u> districts based on percent of students with needs
 - Additional provided for districts with rate greater than 70% (about 30 districts)
- Formerly based on Free & Reduced price lunch index (federal rules)
 - FWCS 24th highest of 294 districts
- Beginning 13-14 based on Free Textbook rate (state rules)



2. Complexity Index

- Statewide
 - Average complexity 47%
 - Per pupil average complexity revenue \$1,195
 - Total \$1.2 billion
- FWCS
 - Complexity 71%
 - Per pupil complexity revenue \$1,688
 - Total \$48 million

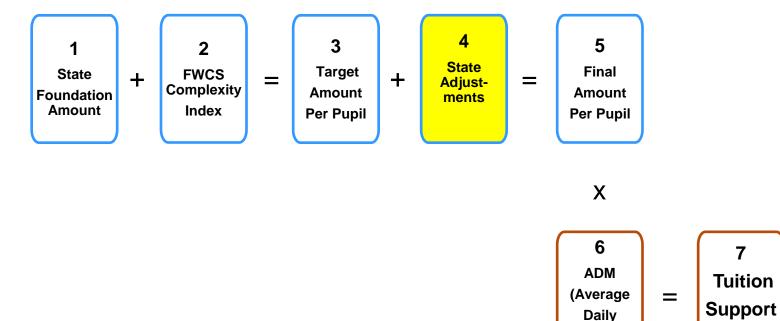




Funding Formula Factors 3. Target Amount Per Pupil

	Per Pupil							
	Restated		2013/		2014/		Two-Year	
		2013		2014		<u> 2015</u>	<u>C</u>	<u>Change</u>
FWCS								
Foundation	\$	4,524	\$	4,569	\$	4,587	\$	63
Complexity		1,670		1,713		1,688		18
Tuition Support		6,194		6,282		6,275		81
				1.4%		-0.1%		1.3%
Statewide								
Foundation	\$	4,467	\$	4,569	\$	4,587	\$	120
Complexity		1,068		1,166		1,195		127
Tuition Support		5,535		5,735		5,782		247
				3.6%		0.8%		4.5%





Member-

ship)

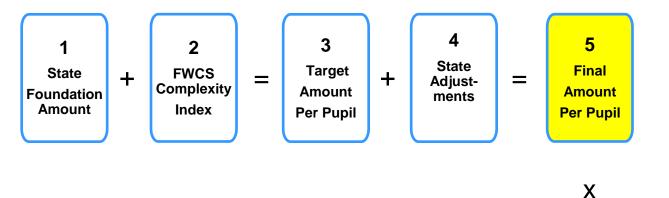
Revenue



4. State Adjustments

- 2007-2011 5-year transition up/down to foundation
 - FWCS transitioning up \$54 million under target during the five years until 2011
- 2010 Education cut of \$300 million
 - FWCS share \$10 million
- 2010 & 2011 Restoration Grants
 - 2010-\$81 million, 2011-\$160 million (FWCS not eligible)
- 2012 Enrollment Grant (FWCS \$5/pupil)
- 2012-2018 7-year transition down
 - Started at \$146 million and transitions down (FWCS \$0)





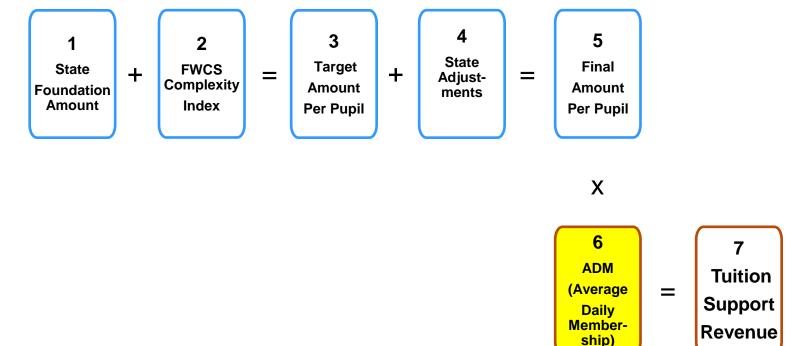
6
ADM
(Average
Daily
Membership)

7
Tuition
Support
Revenue

Funding Formula Factors 5. Final Amount Per Pupil

	Restated	2013/	2014/	Two-Year	
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>Change</u>	
FWCS					
Foundation	\$ 4,524	\$ 4,569	\$ 4,587	\$ 63	
Complexity	1,670	1,713	1,688	18	
Normal Amount/Pupil	6,194	6,282	6,275	81	1.3%
State Adjustment	5	-	-	(5)	
Final Amount/Pupil	6,199	6,282	6,275	76	1.2%



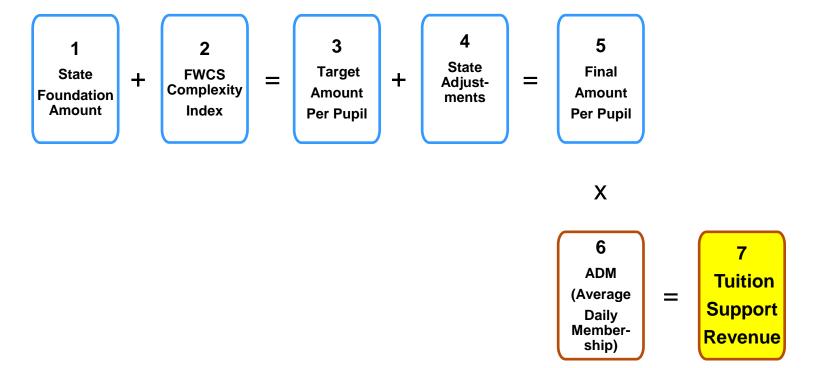


6. (ADM) Average Daily Membership

Official Enrollment 13-14	30,980	
less Preschool	-987	
less 1/2 Kindergarten	-1,366	
ADM 13-14 - September Count	28,627	
ADM 13-14 - February Count	28,413	-0.75%

14-15 to be determined after count day 9-12-14





7. Tuition Support

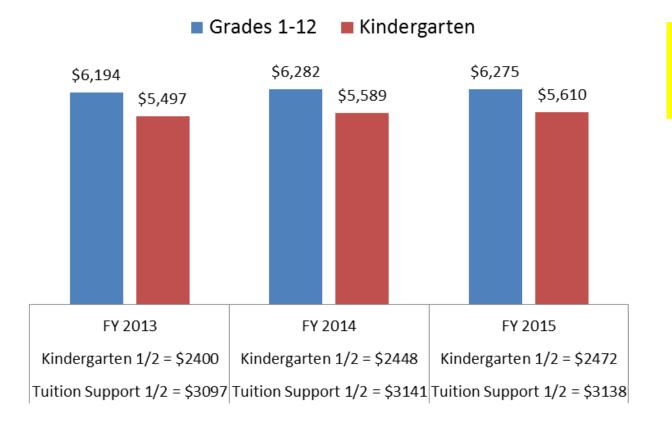
		Estimated	Estimated
	Jan. 2015 to	July 2015 to	Calendar
	June 2015	Dec. 2015 (1)	<u>2015</u>
ADM Date	Feb. 2015	Sept. 2015	
Estimated ADM	28,413	28,355	
x Estimated Per Pupil (Fiscal Year)	\$6,275	\$6,369	
= Tuition Support	\$89,145,788	\$90,298,270	\$179,444,057
(1) to be determined during 2015 General	Assembly		



- 8. Full-Day Kindergarten Grant
- 9. Special Education Grant (State)
- 10. Academic Honors Grant
- 11. Career & Technical Education

8. Full-Day Kindergarten Grant

Increased but not fully funded



FWCS
Difference
\$1.7 million

9. Special Education Grant (State)

	2014-15		
	Estimated	Amount	Revenue
Exceptionality	Count	per Pupil	<u>Total</u>
Severe	670	\$8,350	5,594,500
Mild & Moderate	3,356	\$2,265	7,601,340
Communication & Homebound	1,731	\$533	922,623
Preschool	357	\$2,750	981,750
	6,114	\$2,491	15,100,213

- Non-public students included will be reduced for voucher recipients
- Preschool funding same since 1992
- Other category funding same since 2009

10. Academic Honors Diploma Grant

- 2013 \$900 per diploma
- 2014 & 2015 \$1,000 per diploma

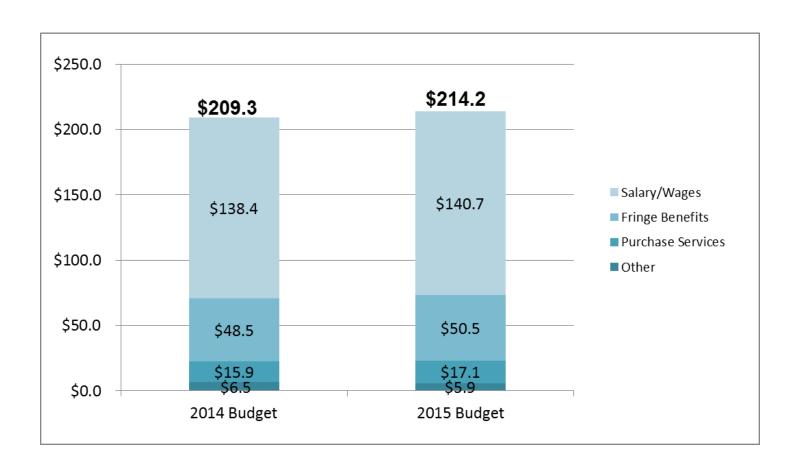
11. Career & Technical Education

Based on market need, future wage

General Fund Revenue Summary

	Estimate	Estimate	
<u>Funding</u>	<u>2014</u>	<u>2015</u>	
Tuition Support (includes Complexity Grant)	\$179,066,400	\$179,444,057	0.2%
Full-Day Kindergarten Grant	6,519,624	6,207,192	-4.8%
Special Education Grant	15,412,370	15,100,213	-2.0%
Academic Honors Diploma Grant	510,996	510,996	0.0%
Career & Technical Education	1,864,647	1,864,650	0.0%
Total State Revenue per Formula	203,374,036	203,127,108	-0.1%
Miscellaneous Revenue	4,237,100	3,506,610	-17.2%
Total General Fund Revenue	\$207,611,136	\$206,633,718	-0.5%

General Fund Expenditures





Property Tax Supported Funds

Property Tax Reductions

1.Circuit Breaker

2. Pension Bond Neutrality

Property Tax Reductions 1. Circuit Breaker (Tax Cap) Loss

	Example: Tax Calculation	<u>\$100</u>	, <mark>000 Home</mark> <u>Tax Cap</u>
Gross assessed value	\$100,000	1%	\$1,000
Net assessed value Net Tax Rate	\$32,750 Times Tax Rate All Taxing Units 3.0372		\$32,750 Times FWCS Referendum Rate 0.0697 \$23
	\$995		\$1,023
PAY <u>LOWER</u> OF TAX CALCULATION OR TAX CAP	\$995		
Savings to Taxpayer & Loss to Tax Units =	\$0		

Example: Tax Calculation	<u>\$150</u>	, <mark>000 Home</mark> Tax Cap
\$150,000	1%	\$1,500
\$65,250 Times Tax Rate All Taxing Units 3.0372		\$65,250 Times FWCS Referendum Rate 0.0697 \$45
\$1,982		\$1,545
\$1,545		
\$436		

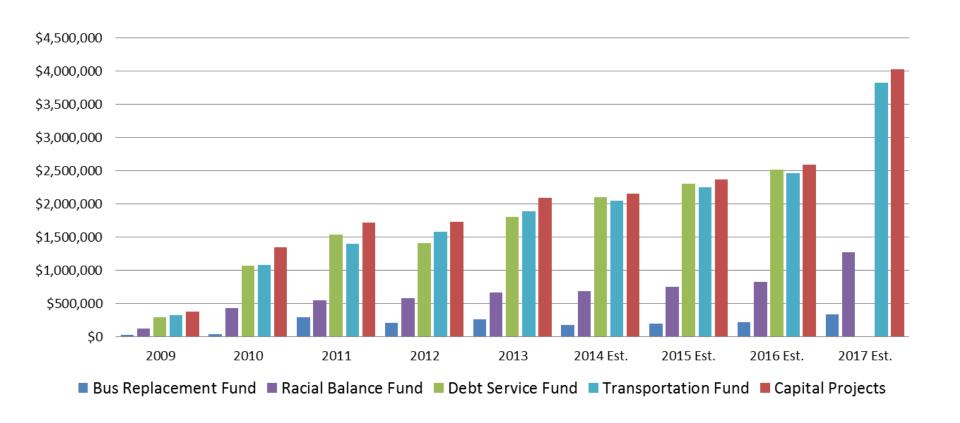
Property Tax Reductions

1. Circuit Breaker (Tax Cap) Loss

	2009-2014			
	6-year	2015	2016	2017
	<u>Total</u>	<u>Estimated</u>	<u>Estimated</u>	<u>Estimated</u>
General Fund	19,670			
Racial Balance Fund	3,015,716	747,100	819,040	1,266,338
Pension Debt Fund	1,771,064	451,604	495,090	-
Debt Service Fund	6,339,244	1,839,150	2,016,247	-
State CPF Loan	78,835	-	-	-
Referendum Debt	15,690	8,053	8,829	-
Transportation Fund	8,320,428	2,300,000	2,521,474	3,898,512
Bus Replacement Fund	1,006,809	195,000	213,777	330,526
Capital Projects	9,414,417	2,400,000	2,631,103	4,068,013
Museum of Art Fund	85,603	26,022	28,527	44,107
Total	30,067,476	7,966,928	8,734,087	9,607,496
Less State Aid (2010)	(1,275,363)			
Levy Decreased by Circuit Breaker	28,792,113			

State waiver allows circuit breaker to be allocated to debt funds in 2014-2016. In 2017 debt circuit breaker will be shifted to other funds.

Property Tax Reductions 1. Circuit Breaker (Tax Cap) Loss



Property Tax Reductions

2. Pension Bond Tax Neutrality

- Since 2005
 - FWCS, like most Indiana school districts, has been repaying a pension bond (required by the state to be in compliance)
 - Bond payments are tax neutral by cutting other property tax supported funds (\$36 million through 2014)
 - Ends in 2021

Property Tax Reductions2. Pension Bond Tax Neutrality

Budget Reductions Required:

			Since
	Actual	Estimated	Inception
	<u>2014</u>	<u>2015</u>	<u>2005</u>
Capital Projects	2,061,586	2,000,000	\$26,178,916
Bus Replacement	1,493,328	1,519,565	10,245,673
Transportation	-	-	2,750,851
	\$3,554,914	\$3,519,565	\$39,175,440

^{*}Debt repayment and reductions end 2021

Property Tax Reductions

- What could we have done if funds not lost?
 - Racial Balance more support for students
 - Capital Projects –replacement schedules up to date with pay-as-you-go projects
 - Transportation more service for students
 - Bus Replacement 12 year replacement schedules up to date

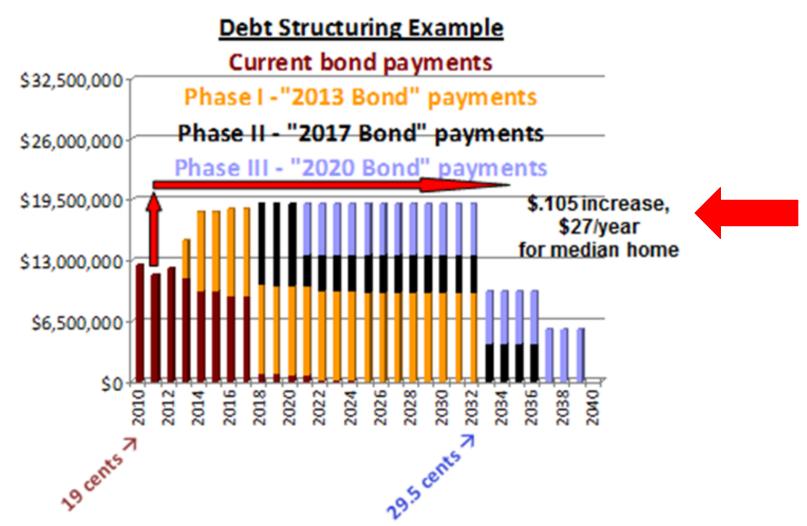


- Debt Service
- 2. Racial Balance
- 3. Capital Projects
- 4. Transportation
- 5. Bus Replacement
- 6. Museum of Art

1. Debt Service Funds

	Final	Budget	Budget	
	<u>Payment</u>	<u>2014</u>	<u>2015</u>	<u>Change</u>
North Side	2017	\$7,490,000	\$7,490,000	\$0
Nutrition Service Center	2017	1,278,700	1,281,700	3,000
New Tech - 2009	2025	168,490	165,900	(2,590)
New Tech - 2010	2022	106,500	106,500	-
State Technology Loans	2015	4,162,381	5,374,891	1,212,510
Interest on tax anticipation warrants (if needed)		50,000	50,000	-
Unfunded textbooks		30,236	36,596	6,360
A Debt Service Fund		13,286,307	14,505,587	1,219,280
B Referendum Debt	2033	5,447,250	5,525,000	77,750
		\$18,733,557	\$20,030,587	\$1,297,030
C Pension Bond Fund (tax neutral)	2021	3,517,825	3,519,565	1,740
Total		\$22,251,382	\$23,550,152	\$1,298,770

Debt Estimates during Referendum Process



1. Debt Service Funds

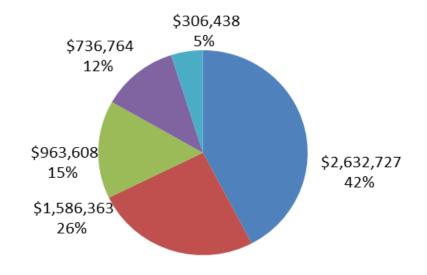
Estimated Debt Tax Rate

							2011 to 2015	2011 to 2015
							Stated	
		2011 (2)	2012	2013	2014	2015	Estimated	Estimated
						Est.	Impact (3)	Impact (4)
Α	Debt Service Fund	0.1978	0.1640	0.1817	0.2191	0.2164		
В	State CPF Loan			0.0106				
С	Referendum Debt (1)			0.0738	0.0799	0.0857		
		0.1978	0.1640	0.2661	0.2990	0.3021	0.1050	0.104
	(1) Referendum May	2012					4	•
	(2) Planning in 2011 p	orior to 2012 r	ates comput	ed				
	(3) Stated estimated i	mpact based	on 2011 ass	essed value				
	(4) Using estimated 2	015 assessed	value					

Property Tax Supported Funds 2. Racial Balance Fund

- Funding provided by a reduction in CPF
- Established in 1989
- Provides resources that encourage and sustain a diverse student environment
 - Magnet Schools
 - Student Support
 - Teacher Coaches
- Circuit breaker estimated loss \$750,000

Racial Balance 2015 Budget \$6,973,000 (\$6,225,900 net of Circuit Breaker)



- Instructional Coaches
- Student Support
- Bunche & Young Preschools
- Magnet Schools & IB
- School System of Choice

3. Capital Projects Fund (CPF)

- 3-year plan required by State
- Lower than other districts due to Racial Balance Fund
- 63 buildings (51 schools), average age 57 years
- 17 schools still without complete air conditioning after Phase I Project

Property Tax Supported Funds 3. CPF Budget Overview

	Three Year Capital Projects Plan					
	<u>2015</u>	<u>2016</u>	<u>2017</u>			
Building Improvements	\$4,365,000	\$3,380,000	\$1,955,000			
Equipment	1,206,167	1,154,197	1,105,197			
Building & Equipment Repair	3,311,500	3,366,526	3,424,500			
Technology	3,123,652	3,168,726	3,214,752			
Emergency Allocation	200,000	200,000	200,000			
Land	60,000	60,000	30,000			
	\$12,266,319	\$11,329,449	\$9,929,449			
Utilities & Insurance	6,179,026	6,179,026	6,179,026			
Total Plan	\$18,445,345	\$17,508,475	\$16,108,475			

3. CPF Budget Overview

		Proposed		
	<u>2014</u>	<u>2015</u>	<u>Change</u>	
Building Improvements	\$ 3,980,000	\$ 4,365,000	\$	385,000
Equipment	1,216,873	1,206,167		(10,706)
Building & Equipment Repair	3,261,500	3,311,500		50,000
Technology	2,982,500	3,123,652		141,152
Emergency Allocation	200,000	200,000		-
Land	23,356	60,000		36,644
	\$ 11,664,229	\$ 12,266,319	\$	602,090
Utilities & Insurance	6,179,026	6,179,026		-
Total expected budget	\$ 17,843,255	\$ 18,445,345	\$	602,090
Allowances in Approved Budget				
Potential increase in assessed	2,000,000			
Pension Bond neutrality		2,000,000		
Circuit Breaker		2,400,000		
Budget to Approve		\$ 24,845,345		

Property Tax Supported Funds 3. CPF Building Improvements

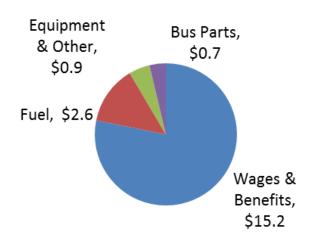
		Proposed	
	<u>2014</u>	<u>2015</u>	<u>Change</u>
Professional Services	\$ 75,000	\$ 175,000	\$ 100,000
Multi-Building Project	-	-	-
Roof Replacement	1,220,000	1,100,000	(120,000)
Site Improvements	232,000	400,000	168,000
General Building Systems	505,933	450,000	(55,933)
Mechanical/Electrical	475,000	475,000	-
HVAC Replacement	1,000,000	1,000,000	-
Traffic/Safety	281,367	270,000	(11,367)
School Programmatic Needs	30,000	45,000	15,000
Hazardous Materials	100,000	150,000	50,000
A.D.A. Projects	30,700	50,000	19,300
School Sports Facilities	30,000	250,000	220,000
Total Building Improvements	\$3,980,000	\$ 4,365,000	\$ 385,000

4. Transportation Fund



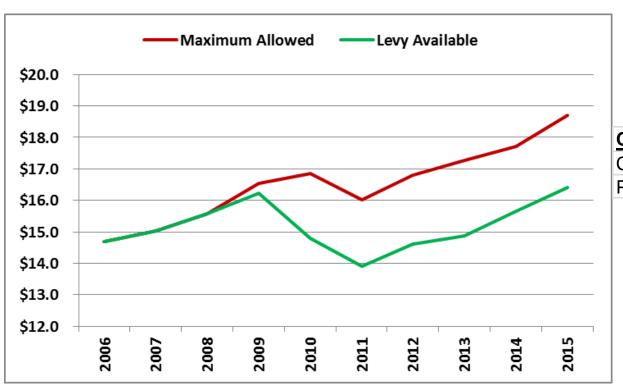
- 145.7 square miles, 1,700 bus routes
- 3.6 million miles traveled by 350 buses
- Over 25,000 students transported

2015 Recommended Budget \$21,819,000 \$19,519,000 net of Circuit Breaker



4. Transportation Funds

(in millions)



Cumulative Losses \$13.8 million

Circuit Breaker \$11 million

Pension Bond Neutrality \$2.8 million

4. Transportation Fund

- Revenue losses cannot be sustained
- Negative cash balance projected for 12-31-15 without cuts
- Cuts of \$2.5 million recommended by August 2015

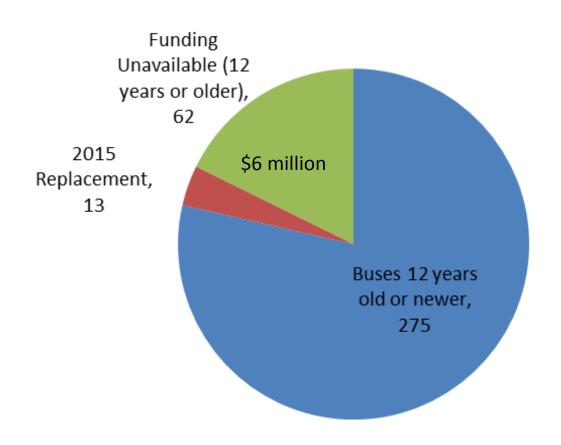
5. Bus Replacement Fund - Plan

Maximum Levy:	
2014	\$3,029,926
State Growth Factor	1.027
2015	\$3,111,734
Other Revenue	129,430
	\$3,241,164
less est. circuit breaker	(195,000)
less pension neutrality	(1,519,565)
Estimated Revenue	\$1,526,599

Property Tax Supported Funds 5. Bus Replacement Fund - Plan

		2015		
Passenger		Replacement		
Bus	2014	Schedule	Budget	Funding
Size	Inventory	(12 yr buses)	Available	Unavailable
15	44	13	0	13
24	45	10	6	4
48	44	12	5	7
84	217	40	2	38
Total	350	75	13	62
		\$7,534,953	\$1,526,599	\$6,008,354

5. Bus Replacement Fund - Plan



6. Museum of Art Fund

- Pass through to Fort Wayne Museum of Art
- To provide ongoing programs for our students
- Budget same at \$185,500



2015 Expected Budget

			Reductions							
		-	Assessed Est.							
	2015 Budget		Value	Tax			Max		Circuit	2015 Budget
	to Approve	<u>A</u>	<u>llowance</u>	<u>Neutrality</u>	<u>Y</u>	<u>L</u>	evy Adj		<u>Breaker</u>	<u>Expected</u>
General	\$ 214,225,000									\$214,225,000
Racial Balance	6,973,000								747,100	6,225,900
Capital Projects	24,845,345		2,000,000	2,000,0	000				2,400,000	18,445,345
Pension Debt	3,519,565								451,604	3,067,961
Debt Service	14,505,587								1,839,150	12,666,437
Referendum Debt	5,525,000								8,053	5,516,947
Museum of Art	185,500								26,022	159,478
Bus Replacement	7,534,953			1,519,5	65		4,293,789		195,000	1,526,599
Transportation	21,819,000								2,300,000	19,519,000
	\$ 299,132,949	\$	2,000,000	\$ 3,519,5	65	\$	4,293,789	\$	7,966,928	\$281,352,667



2014 & 2015 Budget Comparison

	2014	2015 Budget	Budget
	Budget* Expected		<u>Change</u>
General	\$209,281,000	\$ 214,225,000	\$ 4,944,000
Racial Balance	6,680,543	6,225,900	(454,643)
Capital Projects	19,343,367	18,445,345	(898,022)
Pension Debt	3,105,888	3,067,961	(37,927)
Debt Service	11,589,602	12,666,437	1,076,835
Referendum Debt	5,439,904	5,516,947	77,043
Museum of Art	161,764	159,478	(2,286)
Bus Replacement	1,526,185	1,526,599	414
Transportation	18,599,787	19,519,000	919,213
	\$275,728,040	\$ 281,352,667	\$ 5,624,627
			2.0%
* net of circuit brea	ker		



2015 Budget & Levy by Fund

	2015 Budget	2015 Budget	Estimated		
	To Approve	<u>Expected</u>	<u>Levy</u>	Tax Rate	
General	\$ 214,225,000	\$ 214,225,000	\$ -	\$ -	
Racial Balance	6,973,000	6,225,900	5,880,805	0.0890	
Capital Projects	24,845,345	18,445,345	18,668,718	0.2825	
Pension Debt	3,519,565	3,067,961	2,860,660	0.0433	
Debt Service	14,505,587	12,666,437	14,300,939	0.2164	
Referendum Debt	5,525,000	5,516,947	5,914,461	0.0857	
Museum of Art	185,500	159,478	155,089	0.0023	
Bus Replacement	7,534,953	1,526,599	1,592,169	0.0241	
Transportation	21,819,000	19,519,000	18,138,669	0.2745	
	\$ 299,132,949	\$ 281,352,667	\$ 67,511,509	\$ 1.0179	
2014		\$ 275,728,040	\$ 67,479,633	\$ 1.0177	
Change		\$ 5,624,627	\$ 31,876	\$ 0.0002	0.0%



Estimated Impact for \$100,000 home

(before tax credits)

	<u>20</u>	<u>14</u>	<u>2015</u>	<u>Change</u>
Gross assessed value Deductions:	:	\$100,000	\$100,00	00
Homestead standard		-45,000	-45,00	00
Supplemental homest	ead	-19,250	-19,2	50
Mortgage	_	-3,000	-3,00	00
Net assessed value		32,750	32,75	50
Gross tax - FWCS	\$1.0177	\$333	\$1.0179 \$3	33 \$0
				0.0%



Future Outlook

- General Fund Finances stable, new school funding formula to be developed in 2015
- Capital Projects Fund revenue declines result in replacement plan delays
- Transportation revenue declines require cuts; reduced service Fall 2015
- Bus Replacement 62 buses beyond 12year replacement schedule



Next Steps – 2015 Budget

October 13 Public hearings:

Budget

Bus Replacement Fund Plan

Capital Projects Fund Plan

October 27 Adoption of budget and plans



FWCS 2015 Budget

September 22, 2014