



2022-23 Phase One: Continuous Improvement Diagnostic for
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2022-23 Phase One: Continuous Improvement Diagnostic for Schools

Brenda Cowan Elementary
Joshua Williams
4801 Athens-Boonesboro Road
Lexington, Kentucky, 40509
United States of America

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2022-23 Phase One: Continuous Improvement Diagnostic for Schools

The **Comprehensive School Improvement Plan or CSIP** is defined as a *plan developed by the school council, or successor, and charter schools with the input of parents, faculty, and staff, based on a review of relevant data that includes targets, strategies, activities, and a time schedule to support student achievement and student growth, and to eliminate gaps among groups of students.*

The comprehensive school and district improvement plan process is outlined in 703 KAR 5:225. The requirements included in the administrative regulation are key components of the continuous improvement process in Kentucky and ultimately fulfillment of school, district, and state goals under the Kentucky State Plan as required by the Every Student Succeeds Act (ESSA).

While the regulation outlines a timeline for compliance purposes, the plan itself is a strategic and proven approach to improve processes and to ensure students achieve. The timeline for the school's 2022-23 diagnostics is as follows:

Phase One: August 1 - October 1

- Continuous Improvement Diagnostic for Schools
- School Safety Report
- Executive Summary for Schools

Phase Two: October 1 - November 1

- The Needs Assessment for Schools
- School Assurances

Phase Three: November 1 - January 1

- Comprehensive School Improvement Plan

Phase Four: January 1 - December 31

- Professional Development Plan for Schools (Due May 1)
- Progress Monitoring

As principal of the school, I hereby commit to implementing continuous improvement processes with fidelity to support student achievement and student growth and to eliminate achievement gaps among groups of students. I also assure that the comprehensive school improvement plan is developed by the school council, (where applicable) with the input of parents, faculty, and staff.

Please enter your name and date below to certify.
Joshua Williams, 9-29-22



2022-23 Phase One: Executive Summary for
Schools_09292022_11:55

2022-23 Phase One: Executive Summary for Schools

Brenda Cowan Elementary
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4801 Athens-Boonesboro Road
Lexington, Kentucky, 40509
United States of America

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2022-23 Phase One: Executive Summary for Schools

Description of the School

Describe the school's size, community/communities, location, and changes it has experienced in the last three years. Include demographic information about the students, staff, and community at large. What unique features and challenges are associated with the community/communities the school serves?

Brenda Cowan opened in the 2019-2020 school year. BCE has 500 students with very diverse population. BCE is located in Hamburg off of Athens-Boonesboro road. This community is known for its diversity, as well as family and community involvement. The community is quickly growing and the area is highly sought after. BCE boasts a variety of special programs including Arts Integration, Global Competency, Service Leadership, and the 3rd grade Reading Pledge.

School's Purpose

Provide the school's purpose statement and ancillary content such as mission, vision, values, and/or beliefs. Describe how the school embodies its purpose through its program offerings and expectations for students.

Our missions is to expose our students to diverse opportunities through the lens of arts education while providing the unique experience of learning in an environment that allows students to access every part of their brain. We have the responsibility to ensure ALL students are actively engaged, achieving at high levels, and are prepared to excel in a global society.

Notable Achievements and Areas of Improvement

Describe the school's notable achievements and areas of improvement in the last three years. Additionally, describe areas for improvement that the school is striving to achieve in the next three years.

A notable achievement in the past year has been awarded a top school for Imagine Learning. We also have an amazing Creative Arts team who designed a virtual show where students were given the opportunity to audition and then see the play come to life. The school continues to strive to meet the goals of addressing our pillars-Arts Integration, Global Competency, Service Leadership, & the Third Grade Reading Pledge.

Additional Information

CSI/TSI (including ATSI) Schools Only: Describe the procedures used to create the school's improvement plan and briefly state the specific efforts to address the causes of low student performance and resource inequities.

NA

Additional Information

Provide any additional information you would like to share with the public and community that were not prompted in the previous sections.

Our staff has done a phenomenal job building relationships with our students, as well as making engaging lessons to help our students.

Attachment Summary

Attachment Name	Description	Associated Item(s)
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2022-23 Phase Two: The Needs Assessment for
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2022-23 Phase Two: The Needs Assessment for Schools

Brenda Cowan Elementary
Joshua Williams
4801 Athens-Boonesboro Road
Lexington, Kentucky, 40509
United States of America

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2022-23 Phase Two: The Needs Assessment for Schools

Understanding Continuous Improvement: The Needs Assessment for Schools

The Needs Assessment Diagnostic will facilitate the use of multiple sources of data to determine the current reality and establish a foundation for decision-making around school goals and strategies. Once completed, the diagnostic will lead to priorities to be addressed in the comprehensive school improvement plan to build staff capacity and increase student achievement. The needs assessment is to be conducted annually as an essential part of the continuous improvement process and precedes the development of strategic goals (i.e. desired state).

While the focus of continuous improvement is student performance, the work must be guided by the aspects of teaching and learning that affect performance. An effective improvement process should address the contributing factors creating the learning environment (inputs) and the performance data (outcomes).

The needs assessment provides the framework for all schools to clearly and honestly identify their most critical areas for improvement that will be addressed later in the planning process through the development of goals, objectives, strategies and activities. 703 KAR 2:225 requires, as part of continuous improvement planning for schools, each school to complete the needs assessment between October 1 and November 1 of each year and include: (1) a description of the data reviewed and the process used to develop the needs assessment; (2) a review of the previous plan and its implementation to inform development of the new plan; and, (3) perception data gathered from the administration of a valid and reliable measure of teaching and learning conditions.

Protocol

1. Clearly detail the process used for reviewing, analyzing and applying data results to determine the priorities from this year's needs assessment. Include names of school councils, leadership teams and stakeholder groups involved, a timeline of the process, the specific data reviewed, and how the meetings are documented.

At Brenda Cowan Elementary, we utilize various data points to determine progress and needs of our students. For example, some of our data points included MAP assessment results, common formative and summative assessments at each grade level, KSA data, and reading running records to determine instructional levels in reading. Our Instructional Leadership Team (including representatives from each team of teachers) reviews assessment data, helps determine professional development needs, and helps determine school-wide goals for our CSIP. Our ILT team meets at least once a month, but more if needed. Our Multi-tiered support services team also meets weekly to discuss students who have been identified as tier 2 and tier 3 for ELA, Math, and behavior.

Review of Previous Plan

2. Summarize the implementation of the goals, objectives, strategies and activities from the previous year's Comprehensive School Improvement Plan (CSIP). What was successful? How does it inform this year's plan?

Some of our goals from last year included increasing our academic proficiency percentages and also closing the achievement gap of our sub groups. Yes, we were successful in doing so, especially in reading, math, and writing.

Trends

3. Analyzing data trends from the previous two academic years, which academic, cultural and behavioral measures remain significant areas for improvement?

Example of Trends

- The number of behavior referrals increased from 204 in 2020-21 to 288 in 2021-22.
- From 2020 to 2022, the school saw an 11% increase in novice scores in reading among students in the achievement gap.

The KSA data reveals we have significant room for improvement in Science as our Academic Index was 66.8.

The KSA data reveals we have significant room for improvement in Social Studies as our Academic Index was 68.9.

Current State

4. Plainly state the current condition of the school using precise numbers and percentages as revealed by multiple sources of outcome data. Cite the source of data used.

Example of Current Academic State:

- Thirty-four percent (34%) of students in the achievement gap scored proficient on Kentucky Summative Assessment (KSA) in reading.
- Fifty-four percent (54%) of our students scored proficient in math compared to the state average of 57%.

Example of Non-Academic Current State:

- Teacher attendance rate was 84% for the 2021-22 academic year.
- Survey results and perception data indicated 62% of the school's teachers received adequate professional development.

BCE's overall academic index on the 2022 KSA was 75 and we scored in the green for the color rating system.

Our scores are as follows...

Reading 78.8, Math 74.5, Science 66.8, Social Studies 68.9, Combined Writing 87.2, Quality of School Climate and Safety 79.4, and English Language Learners' Progression 60.

Priorities/Concerns

5. Clearly and concisely identify the greatest areas of weakness using precise numbers and percentages.

NOTE: These priorities will be thoroughly addressed in the Comprehensive School Improvement Plan (CSIP) diagnostic and template.

Example: Sixty-eight percent (68%) of students in the achievement gap scored below proficiency on the Kentucky Summative Assessment (KSA) in reading as opposed to just 12% of non-gap learners.

Our priorities and concerns will be to increase our academic proficiency in both Science and Social Studies on the KSA.

Strengths/Leverages

6. Plainly state, using precise numbers and percentages revealed by current data, the strengths and leverages of the school. Explain how they may be utilized to improve areas of concern listed above.

Example: Reading achievement has increased from 37% proficient to its current rate of 58%. The systems of support we implemented for reading can be adapted to address our low performance in math.

Our math proficiency is at 60% and our reading proficiency is also at 60%. We are also very proud of our combined writing index being at 87.2. We hope to utilize these areas in order to increase our Science and Social Studies scores as well.

Evaluate the Teaching and Learning Environment

7. Consider the processes, practices and conditions evident in the teaching and learning environment as identified in the six Key Core Work Processes outlined below:

[KCWP 1: Design and Deploy Standards](#)

[KCWP 2: Design and Deliver Instruction](#)

[KCWP 3: Design and Deliver Assessment Literacy](#)

[KCWP 4: Review, Analyze and Apply Data](#)

[KCWP 5: Design, Align and Deliver Support](#)

[KCWP 6: Establishing Learning Culture and Environment](#)

Utilizing implementation data, perception data, and current policies and practices:

- a. Complete the [Key Elements Template](#).
- b. Upload your completed template in the attachment area below.

After analyzing the Key Elements of your teaching and learning environment, which processes, practices or conditions will the school focus its resources and efforts upon in order to produce the desired changes?

Note that all processes, practices and conditions can be linked to the six Key Core Work Processes.

NOTE: These elements will be thoroughly addressed in the Comprehensive School Improvement Plan (CSIP) diagnostic and template.

Our areas of focus will include the following.

KCWP 1: Teachers will ensure Tier 1 curriculum meets the depth of the standard

KCWP 4: Teachers will review, analyze, and apply data in weekly professional learning communities with administrators.

Attachment Summary

Attachment Name	Description	Associated Item(s)
 Key Elements		.



2022-23 Phase Two: School Assurances_10282022_09:01

2022-23 Phase Two: School Assurances

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2022-23 Phase Two: School Assurances

Introduction

Assurances are a required component of the improvement planning process (703 KAR 5:225). Please read each assurance carefully and indicate whether your school complies by selecting the appropriate response (Yes, No or N/A). If you wish to provide further information or clarify your response, space for comments is provided. Comments are optional. You may upload any supporting documentation as needed.

Federal Programs

1. If the school receives Title II, Part A funds, the school provides professional development for staff that is in accordance with the purpose of Title II, Part A of ESSA (job-embedded, evidence-based, sustainable, data-driven and classroom-focused); addresses the needs of all students; and, strives to ensure all students are transition ready as intended by Section 2103 of ESSA, which governs the local use of Title II, Part A funding.

- Yes
- No
- N/A

COMMENTS

2. The school ensures that the use of federal funding, including expenditures for certified or classified positions (e.g. counselors, nurses, media specialists, etc.), is reasonable and necessary in compliance with 2 CFR 200.403 and 200.405.

- Yes
- No
- N/A

COMMENTS

Title I Programs

3. The school distributes to parents and family members of participating children, or all children in a schoolwide program, a written parent and family engagement policy, which is agreed on by such parents, that describes the means for carrying out the requirements of ESSA Section 1116 (c) through (f). The school makes the policy available to the local community and updates it periodically to meet the changing needs of parents and the school. For reference, Section 1116(b) of ESSA allows existing parent and family engagement policies the school may have in place to be amended to meet the requirements under Title I, Part A.

- Yes

No

N/A

COMMENTS

4. The school convenes an annual meeting, at a convenient time, to which all parents of participating children, or all children in a schoolwide program, are invited and encouraged to attend, to inform parents of their school's participation in Title I, Part A and to explain the requirements of Title I, Part A, and the right of the parents to be involved, as required under Section 1116(c)(1).

Yes

No

N/A

COMMENTS

5. The school offers a flexible number of meetings to parents, such as meetings in the morning or evening, and may provide, with funds provided under this part, transportation, child care, or home visits, as such services relate to parental involvement (ESSA Section 1116(c)(2)).

Yes

No

N/A

COMMENTS

6. The school involves parents, in an organized, ongoing, and timely way, in the planning, review, and improvement of programs under Title I, including the planning, review, and improvement of the school parent and family engagement policy and the joint development of the schoolwide program plan under section 1114(b), except that if a school has in place a process for involving parents in the joint planning and design of the school's programs, the school may use that process, if such process includes an adequate representation of parents of participating children (ESSA Section 1116 (c)(3)).

Yes

No

N/A

COMMENTS

7. The school provides parents of participating children, or all children in a schoolwide

program—

- A. timely information about programs under Title I;
- B. a description and explanation of the curriculum in use at the school, the forms of academic assessment used to measure student progress, and the achievement levels of the challenging state academic standards; and
- C. if requested by parents, opportunities for regular meetings to formulate suggestions and to participate, as appropriate, in decisions relating to the education of their children, and respond to any such suggestions as soon as practicably possible (ESSA Section 1116 (c)(4)).

Yes

No

N/A

COMMENTS

8. The school jointly develops with parents for all children served under this part a school-parent compact that outlines how parents, the entire school staff, and students will share the responsibility for improved student academic achievement and the means by which the school and parents will build and develop a partnership to help children achieve the state's high standards. The compact meets the requirements outlined in ESSA 1116(d)(1-2).

Yes

No

N/A

COMMENTS

9. The school provides assistance to parents of children served by the school in understanding such topics as the challenging state academic standards, state and local academic assessments, the requirements of Title I, and how to monitor a child's progress and work with educators to improve the achievement of their children, as required by ESSA Section 1116(e)(1).

Yes

No

N/A

COMMENTS

10. The school provides materials and training to help parents to work with their

children to improve their children's achievement, such as literacy training and using technology (including education about the harms of copyright piracy), as appropriate, to foster parental involvement, as required in ESSA Section 1116(e)(2).

Yes

No

N/A

COMMENTS

11. The school educates teachers, specialized instructional support personnel, principals, and other school leaders, and other staff, with the assistance of parents, in the value and utility of contributions of parents, and in how to reach out to, communicate with, and work with parents as equal partners, implement and coordinate parent programs, and build ties between parents and the school, as required in ESSA Section 1116(e)(3).

Yes

No

N/A

COMMENTS

12. To the extent feasible and appropriate, the school coordinates and integrates parent involvement programs and activities with other federal, state, and local programs, including public preschool programs, and conducts other activities, such as parent resource centers, that encourage and support parents in more fully participating in the education of their children (ESSA Section 1116(e)(4)).

Yes

No

N/A

COMMENTS

13. The school ensures that information related to school and parent programs, meetings, and other activities is sent to the parents of participating children, or all children in a schoolwide program, in a format and, to the extent practicable, in a language the parents can understand, as required in ESSA Section 1116(e)(5).

Yes

No

N/A

COMMENTS

14. To the extent practicable, the school provides opportunities for the informed participation of parents and family members (including parents and family members who have limited English proficiency, parents and family members with disabilities, and parents and family members of migratory children), including providing information and school reports required under section 1111 in a format and, to the extent practicable, in a language parents understand (ESSA Section 1116(f)).

Yes

No

N/A

COMMENTS

Title I Schoolwide Programs

15. If the school is implementing a schoolwide program, the school developed a comprehensive plan (the Comprehensive School Improvement Plan, or CSIP) during a 1-year period or qualifies for an exception under Section 1114(b)(1) of the Every Student Succeeds Act (ESSA).

Yes

No

N/A

COMMENTS

16. If the school is implementing a schoolwide program, the school developed a comprehensive plan (CSIP) with the involvement of parents and other members of the community to be served as well as individuals who will carry out such plan (e.g. teachers, administrators, classified staff, etc.) as required by Section 1114(b)(2) of ESSA.

Yes

No

N/A

COMMENTS

17. If the school is implementing a schoolwide program, the school developed a comprehensive plan (CSIP) that will remain in effect for the duration of the school's participation under Title I, Part A of ESSA as required by Section 1114(b)(3) of ESSA.

Yes

No

● N/A

COMMENTS

18. If the school is implementing a schoolwide program, the school developed a comprehensive plan (CSIP) that is available to district leadership, parents, and the public and in an understandable and uniform format as required by Section 1114(b)(4) of ESSA.

Yes

No

● N/A

COMMENTS

19. If the school is implementing a schoolwide program, the school developed a comprehensive plan (CSIP) that, to the extent appropriate and applicable, coordinates with other federal, state, and local programs, including but not limited to the implementation of improvement activities in schools identified for comprehensive or targeted support and improvement, as required by Section 1114(b)(5) of ESSA.

Yes

No

● N/A

COMMENTS

20. If the school is implementing a schoolwide program, the school developed a comprehensive plan (CSIP) that is based on a comprehensive needs assessment, which included a review of academic achievement data, and includes, among other items, a description of the strategies the school will implement to address school needs as required by Section 1114(b)(6) of ESSA. The comprehensive needs assessment was developed with the participation of individuals who will carry out the schoolwide program plan, and the school documents how it conducted the needs assessment, the results it obtained, and the conclusions it drew from those results, as required by 34 CFR 200.26 (Code of Federal Regulations).

Yes

No

● N/A

COMMENTS

21. If the school is implementing a schoolwide program, the school developed,

pursuant to Section 1114(b)(7), a comprehensive plan (CSIP) that includes a description of the strategies to be implemented to address school needs, including how such strategies: (1) provide opportunities for all children; (2) use methods and instructional strategies that strengthen the academic program in the school, increase learning time, and provide an enriched and accelerated curriculum; and, (3) address the needs of all children through, for example, the following activities: school-based mental health programs; a tiered model to prevent and address behavioral problems; professional development to improve instruction and use of data from academic assessments, and to recruit and retain effective teachers; and/or, strategies for assisting preschool children transition to local elementary school programs.

Yes

No

N/A

COMMENTS

22. The school regularly monitors the implementation and results achieved by the schoolwide program, using data from the state's annual assessments and other indicators of academic achievement. The school determines whether the schoolwide program has been effective in increasing the achievement of students in meeting the challenging state academic standards, particularly for those students who had been furthest from achieving the standards. The school revises the plan as necessary based on student needs and on the results of the regular monitoring, to ensure continuous improvement of students in the schoolwide program and to ensure that all students are provided opportunities to meet the challenging state academic standards, as required by Section 1114 (b)(3) of ESSA and 34 CFR 200.26.

Yes

No

N/A

COMMENTS

Title I Targeted Assistance School Programs

23. If the school is implementing a targeted assistance school program, participating students are identified in accordance with Section 1115(c) and on the basis of multiple, educationally related, objective criteria.

Yes

No

N/A

COMMENTS

24. If the school is implementing a targeted assistance school program, the school serves participating students using resources under Title I, Part of ESSA to meet challenging state academic standards as required by Section 1115(b)(2)(A) of ESSA.

Yes

No

N/A

COMMENTS

25. If the school is implementing a targeted assistance school program, the school serves, pursuant to Section 1115(b)(2)(B) of ESSA, participating students using methods and instructional strategies to strengthen the academic program of the school, which may include, for example, expanded learning time, summer programs, and/or a tiered model to prevent and address behavioral problems.

Yes

No

N/A

COMMENTS

26. If the school is implementing a targeted assistance school program, the school serves participating students by coordinating with and supporting the regular educational program as required by Section 1115(b)(2)(C) of ESSA.

Yes

No

N/A

COMMENTS

27. If the school is implementing a targeted assistance school program, the school serves participating students by providing professional development to, for example, teachers, administrators, classified staff, and/or other school personnel who work with participating students as required by Section 1115(b)(2)(D) of ESSA.

Yes

No

N/A

COMMENTS

28. If the school is implementing a targeted assistance school program, the school serves, pursuant to Section 1115(b)(2)(E) of ESSA, participating students by implementing strategies to increase the involvement of parents of participating students in accordance with Section 1116 of ESSA.

Yes

No

N/A

COMMENTS

29. If the school is implementing a targeted assistance school program, the school serves participating students, to the extent appropriate and applicable, by coordinating with other federal, state, and local programs, including but not limited to the implementation of improvement activities in schools identified for comprehensive or targeted support and improvement, as required by Section 1115(b)(2)(F) of ESSA.

Yes

No

N/A

COMMENTS

30. If the school is implementing a targeted assistance school program, the school serves participating students by reviewing the progress of participating students on an ongoing basis and revising the targeted assistance program, if necessary, to provide additional assistance to meet challenging state academic standards as required by Section 1115(b)(2)(G) of ESSA.

Yes

No

N/A

COMMENTS

Schools Identified for Targeted Support and Improvement

31. If identified for targeted support and improvement, including additional targeted support and improvement, pursuant to Section 1111(d)(2) of ESSA, the school developed and implemented a plan to improve student outcomes that, among other items, was informed by all indicators, including student performance against long-term

goals; included evidence-based interventions; and, approved by local leadership. For reference, "evidence-based" is defined in ESSA Section 8101(21).

Yes

No

N/A

COMMENTS

32. If identified for additional targeted support and improvement pursuant to Section 1111(d)(2)(C), the school developed and implemented a plan to improve student outcomes that also identified resource inequities to be addressed through implementation of such plan.

Yes

No

N/A

COMMENTS

Attachment Summary

Attachment Name	Description	Associated Item(s)
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Brenda Cowan Elementary's Comprehensive School Improvement Plan 2022-2025

State Assessment Results in Reading

- By 2025, **Brenda Cowan Elem.** will increase Reading proficient and distinguished level to 69% as measured by KSA. Current level is 60%.

State Assessment Results in Math

- By 2025, **Brenda Cowan Elem.** will increase Math proficient and distinguished level to 69% as measured by KSA. Current level is 60%.

State Assessment Results in Science

- By 2025, **Brenda Cowan Elem.** will increase Science proficient and distinguished level to 50% as measured by KSA. Current level is 41%.

State Assessment Results in Social Studies

- By 2025, **Brenda Cowan Elem.** will increase Social Studies proficient and distinguished level to 60% as measured by KSA. Current level is 51%.

State Assessment Results in Combined Writing

- By 2025, **Brenda Cowan Elem.** will increase Combined Writing proficient and distinguished level to 86% as measured by KSA. Current level is 77%.

English Learner Progress

- By 2025, **Brenda Cowan Elem.** will increase English Learner progress index to 67% as measured by KSA. Current level is 60%.

Quality of School Climate and Safety

- By 2025, **Brenda Cowan Elem.** will increase the quality of school climate and safety index to 89% as measured by KSA. Current level is 80%.

Achievement Gap

- By May 2025, Brenda Cowan Elem. will decrease **Reading Novice** in
 - African American Students to >15%,
 - English Learners to >15%, and
 - Students with Disabilities to >15%

- By May 2025, Brenda Cowan Elem. will decrease **Math** Novice in
 - African American Students to >15%,
 - English Learners to >15%, and
 - Students with Disabilities to >15%
- By May 2025, Brenda Cowan Elem. will increase **Science** Proficiency in
 - African American Students to >10%,
 - English Learners to >10%, and
 - Students with Disabilities to >10%
- By May 2025, Brenda Cowan Elem. will increase **Social Studies** Proficiency in
 - African American Students to >10%,
 - English Learners to >10%, and
 - Students with Disabilities to >10%
- By May 2025, Brenda Cowan Elem. will increase **Writing** Proficiency in
 - African American Students to >10%,
 - English Learners to >10%, and
 - Students with Disabilities to >10%

Reading and Math Objectives		
Year 1	Year 2	Year 3
By 2023, Brenda Cowan Elem. will increase P/D in Reading to 63%.	By 2024, Brenda Cowan Elem. will increase P/D in Reading to 66%.	By 2025, Brenda Cowan Elem. will increase P/D in Reading to 69%.
By 2023, Brenda Cowan Elem. will increase P/D in Math to 63%.	By 2024, Brenda Cowan Elem. will increase P/D in Math to 66%.	By 2025, Brenda Cowan Elem. will increase P/D in Math to 69%.

Science, Social Studies, and Combined Writing Objectives		
Year 1	Year 2	Year 3
<p>By 2023, Brenda Cowan Elem. will increase P/D in Science to 44%.</p> <p>By 2023, Brenda Cowan Elem. will increase P/D in Social Studies to 54%.</p> <p>By 2023, Brenda Cowan Elem. will increase P/D in Combined Writing to 80%.</p>	<p>By 2024, Brenda Cowan Elem. will increase P/D in Science to 47%.</p> <p>By 2024, Brenda Cowan Elem. will increase P/D in Social Studies to 57%.</p> <p>By 2024, Brenda Cowan Elem. will increase P/D in Combined Writing to 83%.</p>	<p>By 2025, Brenda Cowan Elem. will increase P/D in Science to 50%.</p> <p>By 2025, Brenda Cowan Elem. will increase P/D in Social Studies to 60%.</p> <p>By 2025, Brenda Cowan Elem. will increase P/D in Combined Writing to 86%.</p>

Achievement Gap Objectives		
Year 1	Year 2	Year 3
<p>By 2023, Brenda Cowan Elem. will decrease Novice in Reading to 10%.</p> <p>By 2023, Brenda Cowan Elem. will decrease Novice in Math to 15%.</p>	<p>By 2024, Brenda Cowan Elem. will decrease Novice in Reading to 8%.</p> <p>By 2024, Brenda Cowan Elem. will decrease Novice in Math to 13%.</p>	<p>By 2025, Brenda Cowan Elem. will decrease Novice in Reading to 6%.</p> <p>By 2025, Brenda Cowan Elem. will decrease Novice in Math to 11%.</p>

English Learner Progress Objectives		
Year 1	Year 2	Year 3
<p>By 2023, Brenda Cowan Elem. will increase English Learner Progress index to 63% as measured by KSA. Current level is 60%.</p>	<p>By 2024, Brenda Cowan Elem. will increase English Learner Progress index to 66% as measured by KSA. Current level is 60%.</p>	<p>By 2025, Brenda Cowan Elem. will increase English Learner Progress index to 69% as measured by KSA. Current level is 60%.</p>

Year 1 Focus Areas

Goal Alignment	Strategy	Activities	Measure/Monitoring	Funding Source
Reading, Math, Science, Social Studies, Combined Writing, English Learner Process	KCWP 3	Teachers will use district common assessments and other common assessments to measure student learning and to inform classroom instruction and curriculum decisions.	ADAM testing results Grade level data spreadsheets	NA
Reading, Math, Science, Social Studies, Combined Writing, English Learner Process	KCWP 4	Incorporate explicit data review, analysis, and application into all school level teams and meetings.	PLC agendas/minutes MTSS agendas/minutes Grade level data spreadsheets	NA
Math	KCWP 2	All math teachers in the building will be trained in AVMR to assess where students are regarding number sense and use the strategies and resources shared with them from the training.	Math assessments Professional Development Plan	District PD funds
Reading	KCWP 2	All reading teachers in the building will be trained in Orton-Gillingham to gain more strategies to help students struggling with their reading strategies. Teachers will also be coached and attend additional trainings to teach them numerous strategies to use in guided reading groups to make sure our students all increase their independent reading levels.	Reading Text Levels Reading assessments Professional Development Plan	District PD funds

Reading, Math, Science, Social Studies, Combined Writing, English Learner Process	KCWP 2	Several staff members will attend Ron Clark Academy PD in Atlanta to gain additional strategies to help with student engagement in all subject issues.	MAP data results KSA data results Grade level data spreadsheets to show students' academic growth	District PD funds
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Year 2 Focus Areas

Culture/Climate: Brenda Cowan Elem. will provide systematic support to meet students' academic and social-emotional needs and foster a sense of belonging to include intentional family and community engagement.				
Goal Alignment	Strategy	Activities	Measure/Monitoring	Funding Source
Creative an environment for learning	KCWP 6	Track survey data throughout the year about students' sense of belonging and their feelings about culture, climate, and safety	PBIS surveys KSA surveys	NA
Increase family engagement	KCWP 6	Family engagement activities will be planned and executed by a committee to increase parent involvement, as well as information on how families can help support student learning.	Family surveys	NA
Social Emotional Learning	KCWP 6	Teachers will continue to use the Caring Schools Community curriculum to address students' social emotional learning issues. At the same time, there will be a plan for support of students whose social-emotional needs show up on DESSA as a concern by implementing small group and individual lessons with mental health specialists in the building.	DESSA Caring Schools Community	District DMHS funds



Brenda Cowan 2023-24 Phase Four: Professional Development
Plan for Schools for School Year 2023-2024_05012023_12:26

2022-23 Phase Four: Professional Development Plan for Schools for School Year
2023-2024

Brenda Cowan Elementary
Joshua Williams
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2022-23 Phase Four: Professional Development Plan for Schools for School Year 2023-2024

The purpose of this diagnostic is to support the school in designing and implementing a professional development plan that aligns to the goals established in [KRS 158.6451](#) and the local needs assessment. The basis of the professional development plan aligns to [704 KAR 3:035](#), which states the following:

Annual Professional Development Plan:

Section 2. Each local school and district shall develop a process to design a professional development plan that meets the goals established in [KRS 158.6451](#) and in the local needs assessment. A school professional development plan shall be incorporated into the school improvement plan and shall be made public prior to the implementation of the plan. The local district professional development plan shall be incorporated into the district improvement plan and posted to the local district Web site prior to the implementation of the plan.

Section 3. Each school and local district professional development plan shall contain the following elements:

1. A clear statement of the school or district mission
2. Evidence of representation of all persons affected by the professional development plan
3. A needs assessment analysis
4. Professional development objectives that are focused on the school or district mission, derived from the needs assessment, and specify changes in educator practice needed to improve student achievement; and
5. A process for evaluating impact on student learning and improving professional learning, using evaluation results

Research demonstrates a positive link between high-quality professional learning (HQPL), teaching practices and student outcomes. Effective professional learning not only has the potential to improve both classroom instruction and student outcomes, but also it can be effective in recruiting and retaining teachers. When designing and/or selecting HQPL at the local level, it is important to ensure alignment to the characteristics of [High-Quality Professional Learning](#).

1. What is the school's mission?

To expose our students to diverse opportunities through the lens of arts education while providing the unique experience of learning in an environment that allows students to access every part of their brain. We have a responsibility to ensure ALL students are actively engaged, achieving at high levels and are prepared to excel in a global society.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

2. The needs assessment provides the framework for **all** schools to clearly identify their most critical areas for improvement that will be addressed in the planning process through the development of goals, objectives, strategies and activities.

Based on the most critical areas for improvement identified in the completed needs assessment per [703 KAR 5:225](#) (3), what are the school's **top two focus areas** requiring professional development that support continuous improvement? The critical areas should focus on the needs assessment findings.

Wellness and Writing.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

3. How do the identified **top two focus areas** requiring professional development relate to school goals?

Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

4a. For the first focus area, what are the **specific** objectives for the professional development aligned to the school goal(s)? Consider the long- and short-term changes that need to occur in order to meet the goal.

Please see attachment for specific details.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

4b. What are the intended results of the professional development as related to the **specific** objectives in (a)? (student outcomes; educator beliefs, practices, etc.)
Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

4c. How will professional development be monitored for evidence of implementation?

- i. What data (student work samples, grade-level assessments, classroom observations, etc.) will be considered and gathered?
- ii. Who is responsible for gathering data? (teachers, coaches, administrators, etc.)
- iii. How frequently will data be analyzed? (monthly, quarterly, etc.)
Implementation will be monitored through admin walkthroughs and staff survey data. Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

4d. What will be the indicators of success? Consider the completed actions or markers that need to occur that would indicate the goals and objectives have been achieved.

Please describe in detail.

Walkthrough data and staff survey results. Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

4e. Who is the **specific** targeted audience for the professional development? (i.e., elementary mathematics teachers)

Elementary teachers. Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

4f. What **specific** resources are needed to support the professional development? (staff, funding, technology, **specific** instructional resources, professional development support from vendors, release time for professional learning, etc.)

Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

4g. What **specific** ongoing supports will be provided for professional development implementation? (i.e., district level coaches will work with teacher teams monthly as professional development is implemented, building level coaches will lead monthly professional learning communities using instructional resources from professional development, teacher leaders will meet bi-monthly to analyze student work based on evidence from professional development, release time for groups of teachers to plan together using specific instructional resources, a mathematics consultant to meet once a month with grade level math teacher teams September through April, etc.) The ongoing supports should be connected to the specific professional development identified as the priority.

Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

5a. For the second focus area, what are the **specific** objectives for the professional development aligned to the school goal(s)? Consider the long- and short-term changes that need to occur in order to meet the goal.

Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

5b. What are the intended results of the professional development as related to the specific objectives in (a)?

Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

5c. How will the professional development be monitored for evidence of implementation?

i. What data (student work samples, grade-level assessments, classroom observations, etc.) will be considered and gathered?

ii. Who is responsible for gathering data? (teachers, coaches, administrators, etc.)

iii. How frequently will data be analyzed? (monthly, quarterly, etc.)

Admin walkthroughs and staff survey. Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

5d. What will be the indicators of success? Consider the completed actions or markers that need to occur that would indicate the goals and objectives have been achieved.

Please describe in detail.

Admin walkthroughs and staff survey. Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

5e. Who is the **specific** targeted audience for the professional development

impacted by this component of professional development? (i.e., elementary mathematics teachers)

Elementary teachers. Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

5f. What **specific** resources are needed to support the professional development? (staff, funding, technology, **specific** instructional resources, professional learning support from a vendor, release time for professional learning, etc.)

Please see attachment

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

5g. What **specific** ongoing supports will be provided for professional development implementation? (i.e., district level coaches will work with teacher teams monthly as professional development is implemented, building level coaches will lead monthly professional learning communities using instructional resources from professional development, teacher leaders will meet bi-monthly to analyze student work based on evidence from professional development, a mathematics consultant to meet once a month with grade level math teacher teams September through April, etc.) The ongoing supports should be connected to the specific professional development identified as the priority.

Please see attachment.

ATTACHMENTS

Attachment Name



Brenda Cowan Professional Learning Plan 2023-2024

6. Optional Extension: If your school has identified additional professional development priorities you would like to include, you may upload an attachment with the

answers to question 3 and a-g as seen in questions 4 and 5. If you do not wish to include an optional extension, please list N/A in the space provided below.
Please see attachment.

Attachment Summary

Attachment Name	Description	Associated Item(s)
 Brenda Cowan Professional Learning Plan 2023-2024	Brenda Cowan Professional Learning Plan 2023-2024	<ul style="list-style-type: none">• 1• 2• 3• 4a• 4b• 4c• 4d• 4e• 4f• 4g• 5a• 5b• 5c• 5d• 5e• 5f• 5g