#### FORT WAYNE COMMUNITY SCHOOLS



WE ARE YOUR SCHOOLS

DARREN HESS, Director of Facilities

FACILITIES DEPARTMENT UPDATE OCTOBER 24, 2022





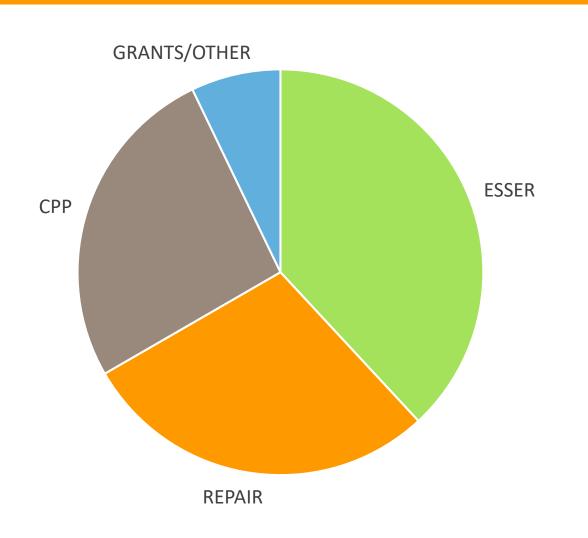
- · 2022 CONSTRUCTION RECAP
- 2023 CONSTRUCTION SUMMARY
- RISING TO THE CHALLENGES OF THE CURRENT
  CONSTRUCTION MARKET





## 2022 CONSTRUCTION PROJECTS

- 43 Individual active projects with a construction value greater than \$150,000
  - 16 ESSER
  - 13 REPAIR Program
  - 11 CPP
  - 3 Grants/Other Programs
- Total construction dollar value of \$72,855,000\*



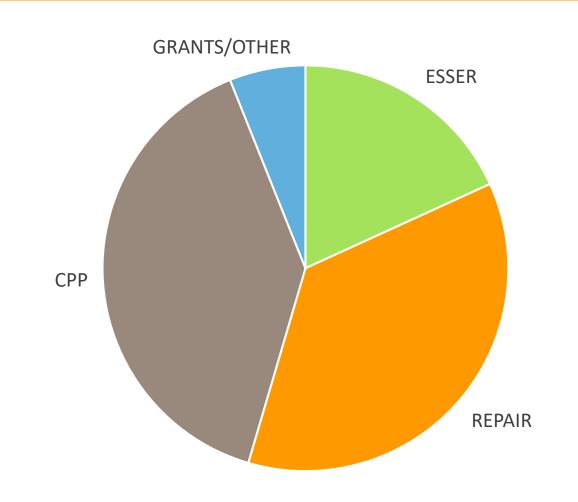
<sup>\*</sup>Does not include furnishings and loose equipment, separate security and technology infrastructure contracts, design fees, financing, or other overhead/soft costs.





## 2023 CONSTRUCTION PROJECTS

- 33 Individual active projects with a construction value greater than \$150,000
  - 6 ESSER
  - 12 REPAIR Program
  - 13 CPP
  - 2 Grants/Other Programs
- Total estimated construction dollar value of \$68,077,000\*



<sup>\*</sup>Does not include furnishings and loose equipment, separate security and technology infrastructure contracts, design fees, financing, or other overhead/soft costs.





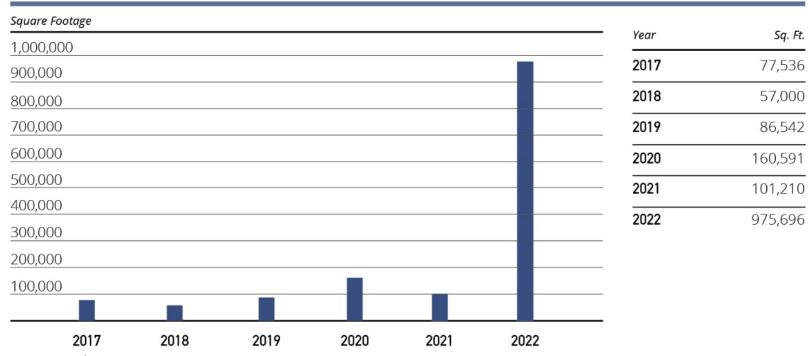
## CHALLENGE: LABOR SHORTAGE

Reductions in local available labor force due to both attrition and oversaturation of labor market leading to lack of bid participation.

### FORT WAYNE NEW CONSTRUCTION

(Electric Works 582,833 SF)

#### **NEW CONSTRUCTION**

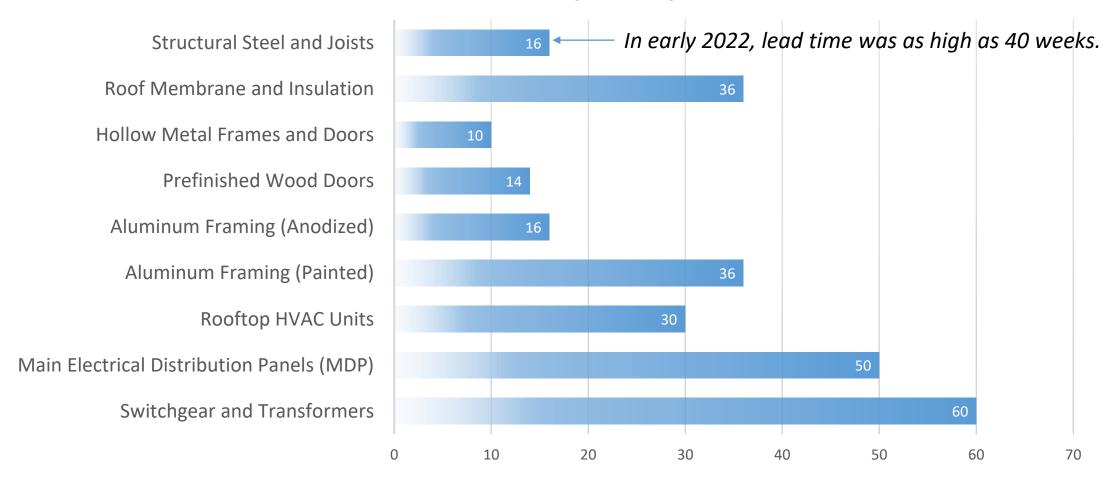


<sup>\*</sup>Graph/Data as provided to the Fort Wayne Business Forum by The Zacher Company, September 21, 2022.



# CHALLENGE: MATERIAL LEAD TIMES

#### **LEAD TIME (WEEKS)**





#### **CHALLENGE:**

#### **COST INCREASES AND MARKET VOLATILITY**

Producer Price Index, September 2022

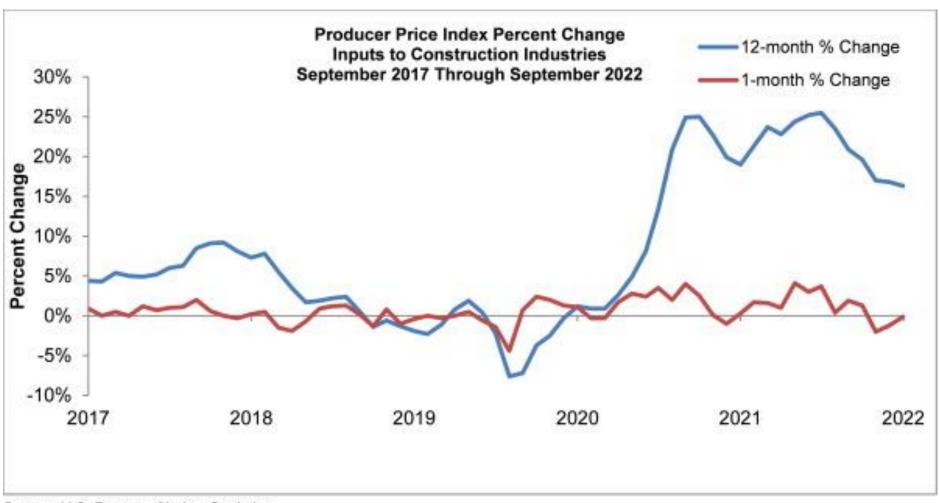
	1-Month % Change	12-Month % Change	% Change Since Feb 2020
Inputs to Construction	-0.1%	16.3%	40.5%
Inputs to Nonresidential Construction	-0.1%	15.9%	40.8%
Plumbing Fixtures and Fittings	1.1%	11.6%	16.3%
Fabricated Structural Metal Products	-0.2%	14.0%	54.2%
Iron and Steel	-5.4%	-12.8%	69.2%
Steel Mill Products	-6.7%	-14.3%	91.3%
Nonferrous Wire and Cable	-0.4%	4.6%	41.7%
Softwood Lumber	-4.6%	14.5%	36.5%
Concrete Products	1.0%	14.3%	23.1%
Prepared Asphalt, Tar Roofing & Siding Products	0.8%	15.3%	36.2%
Crude Petroleum	-3.4%	29.1%	84.3%
Natural Gas	3.1%	106.5%	497.6%
Unprocessed Energy Materials	0.5%	66.6%	193.3%

Source: U.S. Bureau of Labor Statistics



#### **CHALLENGE:**

#### **COST INCREASES AND MARKET VOLATILITY**



Source: U.S. Bureau of Labor Statistics



## PROJECT SCHEDULE ADJUSTMENTS

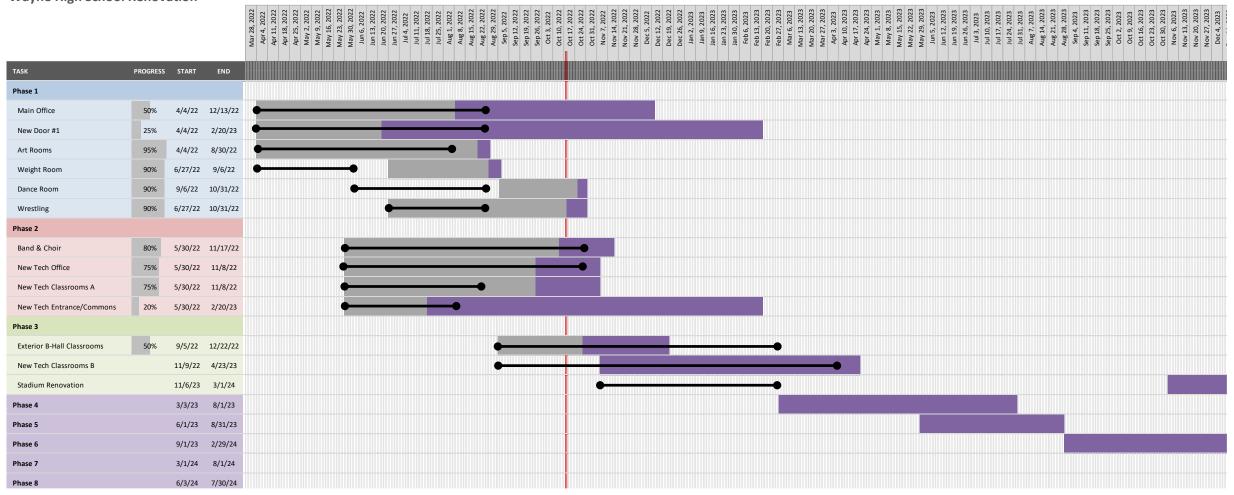
### **POSTPONED PROJECTS (moved to 2023)**

- Adams Elementary Office Addition and Corridor Improvements
- Kekionga & Portage Middle Schools Various Improvements
- Lakeside & Northwood Middle Schools Various Improvements
- Wayne High School Softball Field Improvements
- Forest Park Elementary Office/Door 1 Entrance and Accessibility Improvements



## PROJECT SCHEDULE ADJUSTMENTS

**Wayne High School Renovation** 





## PROJECT SCHEDULE ADJUSTMENTS

PROJECT	% COMPLETE	FACTORS	
CPP GBS 1 – Casework	66%	Material delays due to repeated order cancellation by material suppliers.	
CPP GBS 2 – Doors	70%	Material lead time increased from 10-12 weeks at time of bid to 16-24 weeks.	
CPP Flooring Replacements	100%	Material delivery delays of 3-4 weeks.	
CPP Grile Conference Center	50%	Project start was delayed until after start of school year due to availability of labor.	
CPP Electrical (South Side and North Side)	75%	Lighting delayed by several weeks. Generator delivery delayed by 4+ months. Fire Alarm components delayed by 2+ months.	
CPP Mechanical (Chillers)	25%	Equipment lead time increased from 12 weeks to 13+ months.	
CPP PA Replacements	100%	Start delayed by approximately 4 weeks due to material delays.	
CPP Roof Replacements	100%	Labor shortage caused some production delays. No significant impact.	
ESSER 2022 Air Handling Units	33%	Equipment lead time increased from 8-12 weeks to 13+ months.	
ESSER 2022 Ventilation Projects	90%	Minor material delays, labor availability affecting final completion.	

<sup>\*</sup>All projects listed would typically be complete by start of school year.



#### RISING TO THE CHALLENGE

## MINDFUL MATERIAL SELECTION

 Consideration of alternate materials, finishes, and systems to select items of equal quality with reduced delivery lead times

## EARLY PROCUREMENT

- Accelerated design and bidding schedule in comparison with previous years
- Early
   communication
   with Contractors to
   increase awareness
   of upcoming bid
   projects and
   construction
   schedule
   constraints

## SCHEDULE FLEXIBILITY

- Consideration of flexibility in working hours to allow some construction activities to occur during school day
- When funding use deadlines allow, consideration of lengthened construction timelines to allow for longer material lead times.

## ALTERNATE METHODS OF PROCUREMENT

- Break out specialty items that can be procured through purchasing cooperatives with lower, locked in pricing and overhead costs
- Use of CMc contract procurement to aid in establishment of early bid packages, material only bid packages, etc.

