



District 24J Salem-Keizer Public Schools

In Marion & Polk Counties in the State of Oregon

Our Vision: All students graduate and are prepared for a successful life.



Comprehensive Annual Financial Report

For the year ended June 30, 2021

Financial Services Department
2450 Lancaster Drive NE Suite 220
Salem, OR 97305
503-399-3021

Salem-Keizer Public Schools is an affirmative action/equal opportunity institution.

SALEM-KEIZER SCHOOL DISTRICT 24J
Salem, Oregon

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

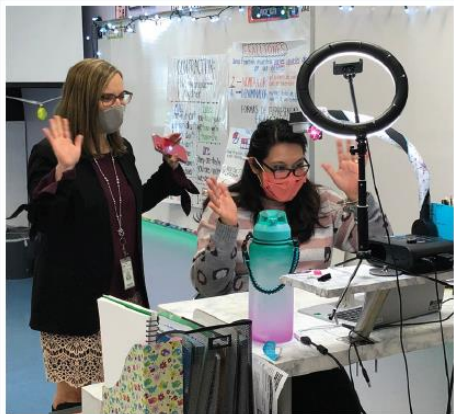
Christy Perry
Superintendent

Prepared by:
Financial Services Department



Our Vision:

All students graduate and are prepared for a successful life.



District 24J

2450 Lancaster Drive NE • Salem, Oregon 97305

**SALEM-KEIZER SCHOOL DISTRICT 24J
TABLE OF CONTENTS**

	<u>Page</u>
<u>INTRODUCTORY SECTION</u>	
Letter of Transmittal.....	1
Certificate of Achievement for Excellence in Financial Reporting.....	7
Certificate of Excellence in Financial Reporting	8
School Board.....	9
Organizational Chart.....	10
 <u>FINANCIAL SECTION</u>	
<i>Independent Auditor’s Report</i>	13
<i>Management’s Discussion and Analysis</i>	19
<i>Basic Financial Statements</i>	
Government-Wide Financial Statements.....	31
Statement of Net Position	32
Statement of Activities	33
Fund Financial Statements.....	35
Balance Sheet - Governmental Funds.....	36
Reconciliation of Governmental Funds Balance Sheet to Statement of Net Position	39
Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds	40
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities	42
Statement of Net Position - Proprietary Funds	43
Statement of Revenues, Expenses and Changes in Net Position - Proprietary Funds	44
Statement of Cash Flows - Proprietary Funds	45
Statement of Net Position - Fiduciary Fund.....	46
Statement of Changes in Net Position – Fiduciary Fund.....	47
Notes to the Basic Financial Statements.....	48
<i>Required Supplementary Information</i>	79
General Fund and Grants Fund	80
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - General Fund	81
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - Grants Fund.....	82
Schedule of the District’s Proportionate Share of the Net Pension Liability for PERS.....	83
Schedule of the District’s Contributions for PERS.....	83
Schedule of the District’s Proportionate Share of the Net OPEB Liability for RHIA	84
Schedule of the District’s Contributions for RHIA.....	84
Schedule of Changes in the Total OPEB Liability - RHIS	85
Schedule of Total OPEB Liability and Related Ratios - RHIS.....	85
Notes to the Required Supplementary Information	86

**SALEM-KEIZER SCHOOL DISTRICT 24J
TABLE OF CONTENTS (CONTINUED)**

	<u>Page</u>
<u>FINANCIAL SECTION (CONTINUED)</u>	
<i>Other Supplemental Information</i>	87
<i>Debt Service Funds and 2018 Bond Capital Projects Fund</i>	88
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual - GO Debt Service Fund	89
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual - PERS Pension Debt Service Fund	90
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual - 2018 Bond Capital Projects Fund.....	91
<i>Nonmajor Governmental Funds</i>	92
Combining Balance Sheet - Nonmajor Governmental Funds.....	93
Combining Statement of Revenues, Expenditures and Changes in Fund Balance (Non-GAAP Basis) – Nonmajor Governmental Funds	94
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual:	
Fee Based Programs Fund.....	95
Food Services Fund	96
Energy Efficiency Fund	97
Asset Replacement Fund	98
Special Capital Projects Fund.....	99
Preventative & Deferred Maintenance Fund.....	100
<i>Internal Service Funds</i>	101
Combining Statement of Net Position - Internal Service Funds.....	102
Combining Statement of Revenues, Expenses and Changes in Net Position - Internal Service Funds	103
Combining Statement of Cash Flows - Internal Service Funds.....	104
Schedules of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual:	
Risk Management Fund.....	105
Auxiliary Services Fund.....	106
Charter Schools Services Fund	107
<i>Other Financial Schedules</i>	109
Revenue Summary by All Funds	110
Expenditure Summaries:	
General Fund (100).....	112
Special Revenue Funds (200).....	114
Debt Service Funds (300).....	117
Capital Projects Funds (400).....	118
Internal Service Funds (600).....	120
Fiduciary Fund (700)	123
Schedule of Full Faith & Credit Obligations and Interest Transactions.....	124
Schedule of General Obligation Bond and Interest Transactions	124
Schedule of Limited Tax Pension Bond and Interest Transactions	124
Schedule of Future Debt Service Requirement of Full Faith & Credit Obligations.....	126
Schedule of Future Debt Service Requirement of General Obligation Bonds.....	127
Schedule of Future Debt Service Requirement of Limited Tax Pension Obligation Bonds	128
Supplemental Information, 2020-2021 (Required by the Oregon Department of Education)	129

**SALEM-KEIZER SCHOOL DISTRICT 24J
TABLE OF CONTENTS (CONTINUED)**

	<u>Page</u>
STATISTICAL SECTION	131
Statistical Section Overview	132
Table of Contents	133
<i>Financial Trends</i>	
Condensed Statement of Net Position by Component - Last Ten Fiscal Years	134
Changes in Net Position - Last Ten Fiscal Years	136
Fund Balances of Governmental Funds - Last Ten Fiscal Years.....	139
Primary Government-Wide Revenues - Last Ten Fiscal Years	140
Governmental Funds Revenues, Expenditures, Other Financing Sources (Uses) and Debt Service Ratio - Last Ten Fiscal Years	142
Revenues and Other Financing Sources by Source (Non-GAAP Basis) - General Fund - Last Ten Fiscal Years	144
Expenditures and Other Financing (Uses) by Program (Non-GAAP Basis) - General Fund - Last Ten Fiscal Years	146
<i>Revenue Capacity</i>	
Property Tax Levies and Collections - General Fund - Last Ten Fiscal Years	148
Property Tax Levies and Collections - Debt Service Fund - Last Ten Fiscal Years	148
Comparison of General Fund Budget to Tax Levy - Last Ten Fiscal Years	149
Assessed Value and Real Market Value of Taxable Property - Last Ten Fiscal Years	151
Property Tax Rates Per \$1,000 of Assessed Valuation - Direct and Overlapping Governments - Last Ten Fiscal Years	152
Principal Taxpayers - Current and Nine Years Prior	154
<i>Debt Capacity</i>	
Legal Debt Margin Information - Last Ten Fiscal Years	155
Ratios of Outstanding Debt by Type - Last Ten Fiscal Years.....	156
Direct and Overlapping Governmental Activities Debt.....	157
Ratio of Annual Debt Service Requirements for General Obligation Bonded Debt to Total Budgeted General Fund Expenditures and Transfers - Last Ten Fiscal Years	158
Ratio of Net General Obligation Bonded Debt to True Cash Value and Net General Bonded Debt per Capita and per Student - Last Ten Fiscal Years.....	159
<i>Demographic and Economic Information</i>	
Demographic and Economic Statistics - Last Ten Calendar Years.....	160
Major Area Employers - Current and Nine Years Prior	161
Salem Metropolitan Area Employment - Largest to Smallest - Current and Nine Years Prior.....	162
Salem Metropolitan Area - Average Annual Employment - Last Ten Calendar Years	163
Population Ethnicity and Other Related Data	164
<i>Operating Information</i>	
School Building, Student Enrollment and Average Daily Membership (ADM) Information - Last Ten Fiscal Years.....	165
Average Daily Membership (ADM) - Last Ten Fiscal Years.....	170
Licensed, Classified, and Administrative Full-Time Employees Staff Levels - Last Ten Fiscal Years	172
Teacher Base Salaries - Last Ten Fiscal Years	173
Operating Statistics - Last Ten Fiscal Years	174
Miscellaneous Statistical Data	175

**SALEM-KEIZER SCHOOL DISTRICT 24J
TABLE OF CONTENTS (CONTINUED)**

	<u>Page</u>
<u>COMPLIANCE SECTION</u>	177
Independent Auditor’s Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	178
Independent Auditor’s Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance in Accordance with the Uniform Guidance	180
Schedule of Expenditures of Federal Awards	182
Notes to the Schedule of Expenditures of Federal Awards	186
Schedule of Findings and Questioned Costs	187
Schedule of Prior Year Findings and Questioned Costs	188
Independent Auditor’s Report Required by State Regulations	189

INTRODUCTORY SECTION





CHRISTY PERRY, Superintendent
2450 Lancaster Drive NE • PO Box 12024
Salem, Oregon 97309-0024
503-399-3001

December 2, 2021

Community Members and School Board
Salem-Keizer School District No. 24J
Salem, Oregon

Dear Stakeholders:

Oregon Revised Statutes regarding Municipal Audit Law and State Financing of Public Schools require that school districts publish audited financial statements within six months of the close of each fiscal year. A Securities Exchange Commission rule requires that a district that has issued municipal bonds file annual financial statements with the Municipal Securities Exchange Repository through Electronic Municipal Market Access (EMMA). Pursuant to these requirements, Salem-Keizer School District 24J (District) hereby issues its comprehensive annual financial report for the fiscal year ended June 30, 2021. This report is presented in conformity with accounting principles generally accepted in the United States of America. The financial statements of the District were audited in accordance with auditing standards generally accepted in the United States of America by a certified public accounting firm licensed in the State of Oregon.

This report consists of District management's representations concerning the finances of the District. Consequently, management assumes full responsibility for the completeness and reliability of all information presented in this report. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework that is designed both to protect the District's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with accounting principles generally accepted in the United States of America. Because the cost of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free of material misstatement. Management asserts that, to the best of its knowledge and belief, this financial report is complete and reliable in all material respects.

The District's financial statements have been audited by Grove, Mueller & Swank, P.C., a certified public accounting firm. The goal of the independent audit was to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2021, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the District's financial statements for the fiscal year ended June 30, 2021, are fairly presented in conformity with accounting principles generally accepted in the United States of America. The Independent Auditor's Report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the District was part of a broader, federally mandated Single Audit, as required by the provisions of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements but also on the District's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Compliance Section of this report.

Accounting principles generally accepted in the United States of America require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditor.

District Profile

The District is one of 19 public school districts located in Marion and Polk counties, Oregon. It is one of the top three largest of the 197 school districts in Oregon. The District provides public education programs from preschool through grade 12, as well as community transition programs for students ages 18-21. The District is required to report the number of students per school year to the state based on Average Daily Membership (ADM). ADM is the average number of full-time students enrolled in District schools and programs every day over the course of the entire school year, compared to student enrollment, which is a snapshot on a given day of the headcount of all students enrolled. The District's ADM was 38,984 in fiscal year 2020-21.

Salem-Keizer School District was organized in January of 1855 by then County Superintendent, William P. Pugh. At that time, the District consisted of a log cabin school at the southwest corner of Marion and Commercial streets. Today, the District consists of 42 elementary schools, 11 middle schools, eight high schools, four district-sponsored charter schools, and one state-sponsored charter school that is located within its boundaries. Located in Marion and Polk counties, the District serves cities within those counties, primarily Keizer and Oregon's state capital, Salem. It covers 172 square miles of Marion and Polk counties.

As of June 30, 2021, approximately 70 percent of Salem-Keizer students are considered to be economically disadvantaged. The District has 29 percent of students who speak a language other than English at home, and there are 88 different languages spoken in the District's schools.

In May 2018, voters approved general obligation bonds of \$619.7 million. The District issued \$383.2 million of those approved bonds in July 2018 and another \$236.5 million in July 2020. The bond proceeds are being used for construction projects throughout the District.

In 2020-21, management staff included the superintendent, assistant superintendent of secondary, assistant superintendent of elementary, chief operations officer, director of community relations & communications, executive director of human resources, three directors of elementary education, director of middle school education, director of high school education, director of curriculum and instruction for elementary, director of curriculum and instruction for secondary, director of student services, director of student equity, access and advancement, director of technology and information services, director of budget and financial services, and

director of strategic initiatives. The District employed 173 management staff, which included the positions described above, as well as principals, assistant principals, athletic directors, department managers, and supervisors. It employed 2,445 licensed staff (teachers, counselors, and other licensed professionals) and 2,339 classified staff (instructional assistants, custodians, bus drivers, and support staff).

Under Oregon law, the District is considered a financially independent, special-purpose municipal corporation and is responsible for educating all children residing within the boundaries of the District. The District discharges this responsibility by building, operating, and maintaining school facilities; developing and maintaining approved educational programs and courses of study, including vocational programs and programs for handicapped students, in accordance with state standards; and carrying out programs for transportation and feeding of pupils in accordance with District, state, and federal guidelines.

The District's governing board, the Salem-Keizer School Board, is organized under Section 332 of the Oregon Revised Statutes. The Salem-Keizer School Board is elected on a district-wide basis and is the governing body of the District. It is composed seven community members and has oversight responsibility, which includes, but is not limited to, the hiring of the superintendent, the adoption of the annual budget, and negotiations of collective bargaining agreements. There is also one student advisor appointed to the board. The board operates under a Policy Governance structure by setting overarching guidance related to student achievement and approving Executive Limitations that establish operational, ethical, and legal boundaries for District staff and decision-making. The budget committee, established by statute and composed of seven appointed volunteer members of the community and the Salem-Keizer School Board, reviews the superintendent's recommended budget and approves the annual budget, which is forwarded to the Salem-Keizer School Board for final adoption.

The financial reporting entity consists of a primary government. The District is a primary government because it has a nonpartisan elected governing body, is legally separate, and is fiscally independent of other state or local governments. Component units must be reported as part of the primary government if they meet a fiscal dependency criterion and a financial benefit or burden relationship exists as defined under the Governmental Accounting Standards Board (GASB) Statement No. 61. The District has determined that its sponsored charter schools should not be reported as component units. Operations of these schools are the responsibility of their individual boards and many of the schools no longer utilize licensed District staff for instruction. The District accounts for activity with charter schools in a separate fund within its internal service funds.

The State of Oregon requires the District to adopt an annual budget per Oregon Revised Statutes (294.305 through 294.565 inclusive). Oregon Budget Law specifies a process and format for a district's annual budget preparation and presentation. A school district is required to publish a budget using at least a "minimum chart of accounts," which includes fund, function, and object. Each year, the District follows a process to develop and adopt a budget for the following school year. The District's budget committee receives the proposed budget from the superintendent, takes public testimony, deliberates, and approves the budget with a recommendation to the school board for final adoption. The school board normally adopts the budget in early June. Once adopted, the budget represents the financial plan for the District. It contains estimates of revenues and expenditures needed to support the program offerings of the District for a single fiscal year. The budget is prepared for all funds, which include governmental, proprietary, and fiduciary funds. The annual expenditure budget serves as the foundation for the District's financial planning and control since revenue is an estimate.

Actual expenditures may not exceed the appropriated amount of the budget by function and fund. Changes to the budget must be adopted by the school board if expenditures will adjust any one fund by 10% or less per ORS 294.471. If fund expenditures will be increased by more than 10%, a supplemental budget must be adopted per ORS 294.473.

The Oregon Department of Education provides reports of school data called the "At-A-Glance Profile". The "At-A-Glance Profile" includes, but is not limited to, student enrollment, District and state academic goals, demographics, and outcomes. The "Start Strong" and "High School Success" sections compare to the Oregon averages. The District was slightly lower than the Oregon average for both the "On Track to Graduate" and the "On Time to Graduate" metrics. The District's 2020-21 "At-A-Glance Profile" and reports by school can be found on the following website: <http://www.ode.state.or.us/data/reportcard/reports.aspx>. The District's "Report Cards" for previous years and for each school are available on the following website: <http://www.ode.state.or.us/data/reportcard/reportarchive.aspx>. The "At-A-Glance Profiles" are accurate for the data represented; the state suspended the state assessments Spring of 2020 and the District opted out of the state assessments Spring of 2021 both because of issues related to the COVID-19 pandemic.

It is the District's intent to remain centered on student achievement through implementation of its Strategic Plan. The 2019-22 Strategic Plan has five distinct components with goals to accomplish them: implement data-driven systems, leadership development, inclusive culture and community, effective operations, and improve instruction. At the core of the Strategic Plan is the goal for Equitable Student Outcomes and to live out our vision that *"All students graduate and are prepared for a successful life."* The District's 2019-22 Strategic Plan is on the District's website: www.salkeiz.k12.or.us.

Economic Condition

The District is located within Marion and Polk counties. Both counties are located south of the Portland metropolitan area in the center of the Willamette Valley. The city of Salem is the capital of the state, as well as the county seat for Marion County, and is the state's second largest city. The city of Keizer is the state's fourteenth largest city. Marion County is the largest producer of agricultural products of all of Oregon's counties, and Polk County has the second largest viticulture region in the state. Other industries in the counties are forest products, manufacturing, and education. There are two private universities and a community college located in Salem: Willamette University and Corban University are private liberal arts colleges, which offer bachelor and master degree programs; Chemeketa Community College is a public community college, which offers associate degrees and technical programs. Government agencies employ approximately 22 percent of the population in Salem. Major employers include the State of Oregon, the District, federal agencies, Salem Health, Marion County, Chemeketa Community College, and City of Salem.

The District receives approximately 77 percent of its General Fund revenue from state-controlled sources. The District's largest expense is labor and associated costs, which includes the Oregon Public Employees Retirement System (PERS). Both Marion and Polk counties have tax abatements which totaled \$1.26 million for the District this year. The District does not expect long-term, detrimental effects from tax abatements. The average age of the school buildings is 51 years. The projected ADM for fiscal year 2021-22 is 40,607; however, the District is working on updated projections due to lower enrollment than expected.

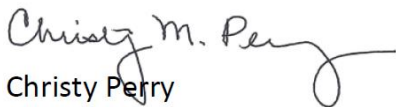
The COVID-19 pandemic has taken a massive human and economic toll on the District and greater community, and the impacts will be felt for many years to come. As an organization we have led through a pandemic, wildfires, and an ice storm. The District received substantial federal grant funding in response to COVID-19 through the Coronavirus Aid, Relief and Economic Stimulus Act (CARES or ESSER I), the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSA or ESSER II) and the American Rescue Plan Act Elementary and Secondary School Emergency Relief Fund (ARP ESSER or ESSER III) which all provide targeted support for students to help offset the impact of COVID-19. It is too early to fully understand the economic impacts of COVID-19 for the District and Oregon.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded the Certificate of Achievement for Excellence in Financial Reporting to the Salem-Keizer School District 24J for its comprehensive annual financial report for the fiscal year ended June 30, 2020. This was the 38th consecutive year the District achieved this prestigious award. In order to be awarded a certificate of achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. Additionally, the Association of School Business Officials International (ASBO) awarded its Certificate of Excellence in Financial Reporting to the District for the 33rd year.

The District thanks the entire Financial Services Department staff for their efforts and contributions to the comprehensive annual financial report and the members of the Salem-Keizer School Board for their continued support and dedication to the financial operations of the District.

Respectfully submitted,



Christy Perry
Superintendent



Sarah Head
Director of Budget & Financial Services





Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Salem-Keizer School District 24J
Oregon**

For its Comprehensive Annual
Financial Report
For the Fiscal Year Ended

June 30, 2020

Christopher P. Morill

Executive Director/CEO

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Salem-Keizer School District 24J for its comprehensive annual financial report for the fiscal year ended June 30, 2020. This was the 38th consecutive year that the District achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to GFOA to determine its eligibility for another certificate.



**The Certificate of Excellence in Financial Reporting
is presented to**

Salem-Keizer Public Schools District 24J

**for its Comprehensive Annual Financial Report
for the Fiscal Year Ended June 30, 2020.**

The district report meets the criteria established for
ASBO International's Certificate of Excellence.



A handwritten signature in black ink that reads 'W. Edward Chabal'.

W. Edward Chabal
President

A handwritten signature in black ink that reads 'David J. Lewis'.

David J. Lewis
Executive Director

School Board



Salem-Keizer Public Schools | District 24j



Satya Chandragiri
Board Chair | Zone: 4
Elected to Board in 2019
Occupation: Psychiatrist,
Salem Health



Danielle Bethell
Board Vice Chair | Zone: 6
Elected to Board in 2019
Occupation: Executive Director,
City of Keizer Chamber of Commerce



Kathy Goss
Board Director | Zone: 1
Elected to Board in 2017
Occupation: Real Estate Appraiser,
Retired Educator & Chief of
Operations-Newport Pacific Corp.



Marty Heyen
Board Director | Zone: 2
Elected to Board in 2019
Occupation: Retired IT Professional



Sheronne Blasi
Board Director | Zone: 3
Elected to Board in 2017
Occupation: Director of Statewide
Veteran Services, Oregon Department
of Veterans' Affairs



Jesse Lippold Peone
Board Director | Zone: 5
Elected to Board in 2017
Occupation: Real Estate Broker,
HomeSmart Realty Group



Paul Kylo
Board Director | Zone: 7
Elected to Board in 2017
Occupation: Retired



Leanette Mabinton
Student Advisor
Elected to Board in 2021

Seven citizens provide leadership

Our school board directors represent you – our community. They are regular citizens elected by you to provide direction for our schools. Their main job is to set policy that allows our schools to provide a quality education for nearly 42,000 students.

Elected citizens

Each board director is elected by local voters to serve a four-year term without pay. Even though each director represents a zone in our district, the entire board works together to serve all students in Salem and Keizer.

Open to the public

School board meetings are open to the public. Our community is encouraged to attend and participate in the process. The only meetings that are closed to the public are executive sessions as authorized by law. All board directors want to hear from you and welcome your feedback.

Mark your calendar

School board business meetings are held the second Tuesday of each month. Unless otherwise noted, meetings will begin at 6 p.m. and be held at the Support Services Center, 2575 Commercial St. SE. The board also holds a work session on the fourth Tuesday of each month at which they discuss and examine a particular educational topic.

Watch meetings on TV or on your computer

Business and work sessions are televised on CCTV, cable channel 21, in Salem. You can also watch the meetings on your computer by going to www.cctvsalem.org.

Stay up to date on special meetings & public hearings

The school board sometimes schedules public hearings or special meetings on specific topics. These are advertised in the local media and posted on our district website at www.salemkeizer.org.

For more information

Please call us at 503-399-3001 or write to:
Salem-Keizer School Board
P.O. Box 12024
Salem, OR 97309-0024



Organizational Chart

Executive Administration – Salem-Keizer Public Schools | Oregon District 24|

Board of Directors

Chairperson: Satya Chandragiri, Vice Chairperson: Danielle Bethell
Directors: Kathy Goss, Marty Heyen, Sheronne Blasi, Jesse Lippold and Paul Kylo



Christy Perry
Superintendent



Kraig Sproles
Assistant
Superintendent



Iton Udosenata
Assistant
Superintendent



Michael Wolfe
Chief
Operations Officer



Sylvia McDaniel
Director of Community Relations
& Communications



John Beight
Executive Director
Human Resources

FINANCIAL SECTION



INDEPENDENT AUDITOR'S REPORT





GROVE, MUELLER & SWANK, P.C.

CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS

www.gmscpa.com

(503) 581-7788 • FAX (503) 581-0152

475 Cottage Street NE, Suite 200 • Salem, Oregon 97301-3814

INDEPENDENT AUDITOR'S REPORT

School Board
Salem-Keizer School District 24J
Salem, Oregon

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Salem-Keizer School District 24J (the District), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

The District's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Salem-Keizer School District 24J as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (MD&A) and required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information (except as mentioned in the following paragraph) because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

The budgetary comparison information presented as required supplementary information, is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Supplemental Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, other supplemental information, as listed in the table of contents, and statistical section, are presented for purposes of additional analysis and are not required parts of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The other supplemental information and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Reports on Other Legal and Regulatory Requirements


Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 2, 2021, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Other Reporting Required by Oregon Minimum Standards

In accordance with Minimum Standards for Audits of Oregon Municipal Corporations, we have issued our report dated December 2, 2021, on our consideration of the District's compliance with certain provisions of laws and regulations, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules. The purpose of that report is to describe the scope of our testing of compliance and the results of that testing and not to provide an opinion on compliance.

GROVE, MUELLER & SWANK, P.C.
CERTIFIED PUBLIC ACCOUNTANTS

By: 

Larry E. Grant, A Shareholder
December 2, 2021



MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of Salem-Keizer School District 24J, we offer readers of the District's financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2021. We present this information in conjunction with the information furnished in our Transmittal Letter which can be found in the introductory section of this report, and with the District’s financial statements, which follow.

Financial Highlights

- The District restated beginning net position for fiscal year 2020-21 thereby increasing the balance by \$194,574. This was due to the implementation of GASB Statement No. 84, Fiduciary Activities. For additional information regarding the prior period adjustment, please refer to note 12 of the notes to the financial statements.
- During the 2020-21 fiscal year the District’s total restated net position increased by \$4.9 million, to a deficit balance of \$115.8 million.
- The District’s governmental funds reported a combined ending fund balance of \$595.8 million at June 30, 2021, an increase of \$197.8 million from the prior year restated fund balance of \$398.0 million.
- At the end of the fiscal year, the unassigned fund balance for the General Fund was \$88.6 million, or 19% of total General Fund expenditures compared to \$65.7 million or 14% for the prior year, as restated.
- The District’s restated current and other assets increased \$203.9 million during the 2020-21 fiscal year mainly from the unspent proceeds of two large debt issuances during the year. The first was the July 2020 issuance of \$236.5 million in general obligation bonds in the 2018 Bond Capital Projects Fund for the acquisition, construction and renovation of school facilities. The second debt issuance was \$60.4 million in Full Faith and Credit Obligations issued in October 2020 in both the General Fund and the Asset Replacement Fund to build a transportation facility and to purchase buses and transportation equipment.
- The District’s capital assets increased \$181.6 million during the 2020-21 fiscal year primarily due to construction of school facilities.
- The District’s total outstanding long-term debt increased \$300.3 million during the 2020-21 fiscal year primarily due to the issuance of \$288.0 million in general obligation bonds including bond premium and \$60.4 million in Full Faith and Credit Obligations. Another \$40.6 million of bonded debt was repaid during the year, based on the repayment schedules. Bond premiums totaling \$6.6 million were amortized during the year.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the District’s basic financial statements, which include three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The focus is both on the District as a whole (government-wide) and the major individual funds. The dual perspectives allow the reader to address relevant questions, broaden a basis for comparison, and enhance the District’s accountability. This report also contains other supplementary information in addition to the basic financial statements.

Government-Wide Financial Statements

The *Government-Wide Financial statements* are designed to provide readers with a broad overview of the District’s finances, in a manner similar to a private-sector business. The accrual basis of accounting is used for the government-wide financial statements. These statements include:

- **The Statement of Net Position:** The *Statement of Net Position* presents information on all the District’s assets, deferred outflows of resources, liabilities and deferred inflows of resources as of the date on the statement with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

- **The *Statement of Activities*:** The *Statement of Activities* presents information showing how the net position of the District changed over the most recent fiscal year by tracking revenues and expenses that increase or reduce net position. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused compensated absences).

In the Statement of Net Position and the Statement of Activities, operations of the District may be divided into two kinds of activities:

Governmental Activities: These activities outline the main functions of the District and are principally supported through Oregon’s State School Fund, property taxes, and other intergovernmental revenues. The governmental activities of the District include instruction, both regular and special education, support services, administration, operation and maintenance of plant services, student transportation services, child nutrition services, facilities services, operation of other non-instructional services, and interest on long-term debt.

Business-type Activities: The District charges fees to external customers (non-governmental entities) to help it cover all or part of the cost of certain services it provides. These costs include District facility rentals, transportation costs provided to organizations, reprographic services, and central store operations. These transactions were recorded in the District’s Enterprise Fund until the fund was closed on June 23, 2020. The District now accounts for these activities in the Auxiliary Services Fund.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The *Fund Financial Statements* provide more detailed information about the District’s funds, focusing on its most significant or “major” funds – not the District as a whole. The Salem-Keizer School District 24J, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All the funds of the District fit into three categories: governmental funds, proprietary funds, and fiduciary funds.

- ***Governmental funds:*** The *governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the Government-Wide financial statements. However, unlike the Government-Wide Financial Statements, Governmental Fund Financial Statements use the modified accrual basis of accounting and focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government’s near-term financing requirements.

Because the focus of governmental funds is narrower than that of the Government-Wide Financial Statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the Government-Wide Financial Statements. By doing so, readers may better understand the long-term impact of the District’s near-term financing decisions. Both the Governmental Funds Balance Sheet and the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The District maintains eleven individual governmental funds. Information is presented separately in the Governmental Funds Balance Sheet and the Governmental Funds Statement of Revenues, Expenditures and changes in Fund Balances for the General Fund, Grants Fund, GO Debt Service Fund, PERS Pension Debt Service Fund, and 2018 Bond Capital Projects Fund, all of which the District considers major funds. Data from the other governmental funds is combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the combining statements elsewhere in this report.

- **Proprietary funds:** The District maintains one type of proprietary fund: Internal Service Funds. The District uses Internal Service Funds to account for risk management, insurance, printing, copying and central stores services, and a charter school services fund to account for the cost of District sponsored charter schools. Because these internal services recorded in the Internal Service Funds benefit governmental functions, they have been included within governmental activities in the Government-Wide Financial Statements. The District maintains three individual internal service funds. All these funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.
- **Fiduciary funds:** Fiduciary funds account for resources held for the benefit of parties outside the District. Fiduciary funds are not reflected in the Government-Wide Financial Statements because the resources of those funds are not available to support the District’s own programs. Due to their custodial nature, fiduciary funds do not have a measurement focus. The District has one fiduciary fund. The District uses a custodial fund to account for resources held for student activities and groups.

Notes to the Basic Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Notes to the Basic Financial Statements can be found immediately following the basic financial statements.

Other Information

This report presents certain required supplementary information concerning the District’s budget process. A schedule of revenues, expenditures and changes in fund balances – budget and actual has been provided for the General Fund and all major special revenue funds as required supplementary information. In addition, the required supplementary information contains information regarding the District’s pension plan and other post-employment benefits.

Other supplemental information for the other major funds and the combined nonmajor governmental funds and internal service funds and statistical information follows the required supplementary information.

Government-Wide Financial Analysis

Statement of Net Position

The Statement of Net Position presents the value of all the District’s assets, deferred outflows of resources, liabilities, and deferred inflows of resources, with the difference between them reported as net position. Net position may serve over time as an indicator of the District’s financial position, but pension liability can cause significant changes year over year. As of June 30, 2021, District liabilities and deferred inflows exceeded assets and deferred outflows by \$115.8 million, which was an increase of \$4.9 million compared to a restated, deficit net position of \$120.7 million as of June 30, 2020.

A portion of the District’s net position reflects its investment in capital assets net of accumulated depreciation (e.g., land, buildings, vehicles and equipment) and related outstanding debt (General Obligation Bonds and Leases) used for acquisition of some of the assets. The District uses these capital assets to provide services to students and other District residents. The capital assets acquired through this debt may not be used to liquidate these liabilities because the resources needed to repay this debt must be provided from other sources (generally property taxes) under the terms of the bond debt and lease agreements.

STATEMENT OF NET POSITION

	Governmental Activities		Business-type Activities		Total Primary Government	
	2021	2020*	2021	2020	2021	2020*
Assets						
Current and Other Assets	\$ 698,230,615	\$ 494,319,483	\$ -	\$ -	\$ 698,230,615	\$ 494,319,483
Capital Assets	799,036,370	617,445,293	-	-	799,036,370	617,445,293
Net OPEB Asset - RHIA	8,191,813	4,534,037	-	-	8,191,813	4,534,037
Total Assets	<u>1,505,458,798</u>	<u>1,116,298,813</u>	<u>-</u>	<u>-</u>	<u>1,505,458,798</u>	<u>1,116,298,813</u>
Deferred Outflows of Resources	<u>169,975,017</u>	<u>145,603,453</u>	<u>-</u>	<u>-</u>	<u>169,975,017</u>	<u>145,603,453</u>
Liabilities						
Current Liabilities	184,401,173	172,393,918	-	-	184,401,173	172,393,918
Long-term Debt	1,032,723,757	732,424,065	-	-	1,032,723,757	732,424,065
Total OPEB Liability - RHIS	45,257,250	42,329,949	-	-	45,257,250	42,329,949
Net Pension Liability - PERS	494,604,136	394,594,093	-	-	494,604,136	394,594,093
Total Liabilities	<u>1,756,986,316</u>	<u>1,341,742,025</u>	<u>-</u>	<u>-</u>	<u>1,756,986,316</u>	<u>1,341,742,025</u>
Deferred Inflows of Resources	<u>34,269,501</u>	<u>40,843,714</u>	<u>-</u>	<u>-</u>	<u>34,269,501</u>	<u>40,843,714</u>
Net Position						
Net Investment in Capital Assets	380,186,383	354,844,900	-	-	380,186,383	354,844,900
Restricted for Special Purposes	762,372	1,167,616	-	-	762,372	1,167,616
Unrestricted	(496,770,757)	(476,695,989)	-	-	(496,770,757)	(476,695,989)
Total Net Position, as Restated	<u>\$ (115,822,002)</u>	<u>\$ (120,683,473)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (115,822,002)</u>	<u>\$ (120,683,473)</u>

* FY 2020 restated: see Note 12 in the Basic Financial Statements

- Capital Assets, which consist of the District’s land, buildings, building improvements, vehicles, and equipment, represent 53% of total assets. The remaining assets consist of cash, investments, receivables, prepaid items, inventories and net OPEB asset.
- Deferred Outflows of Resources represent deferred amounts on PERS pension and OPEB plans.
- The District’s largest liability is for the repayment of long-term debt, which represents 59% of total liabilities. Net Pension Liability – PERS represents 28% of total liabilities.
- Deferred Inflows of Resources represents the differences between projected and actual investment earnings of the District’s pension and OPEB plans. See note 1L of the Notes to the Basic Financial Statements.

SALEM-KEIZER SCHOOL DISTRICT 24J – MANAGEMENT’S DISCUSSION AND ANALYSIS (MD&A)
JUNE 30, 2021

Statement of Activities

The District’s Change in Net Position on the Statement of Activities for fiscal year 2020-21 was an increase of \$4.9 million. This increase includes pension expense of \$66.1 million and OPEB expense of \$3.6 million.

CHANGES IN NET POSITION

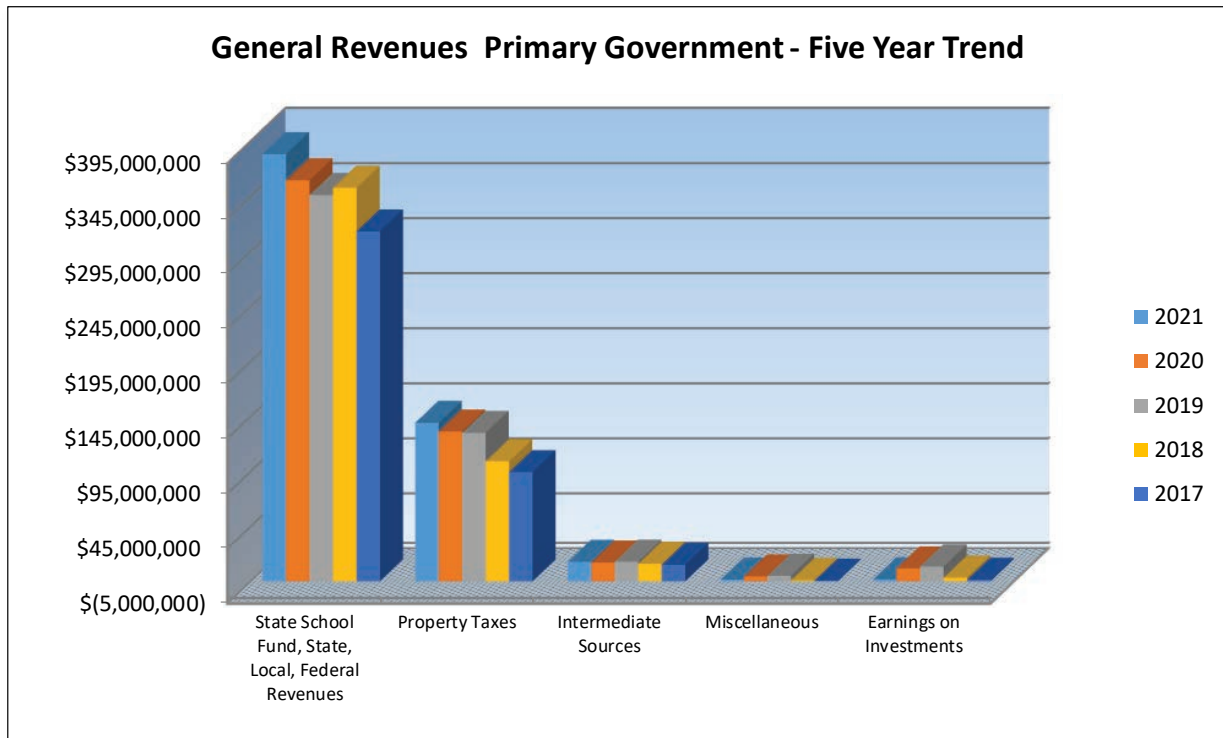
	Governmental Activities		Business-type Activities		Total Primary Government	
	2021	2020*	2021	2020	2021	2020*
Revenues:						
Program Revenues:						
Charges for Services	\$ 18,752,563	\$ 25,199,290	\$ -	\$ -	\$ 18,752,563	\$ 25,199,290
Operating Grants and Contributions	84,573,738	52,279,934	-	-	84,573,738	52,279,934
Capital Grants and Contributions	15,125,100	4,742,854	-	-	15,125,100	4,742,854
General Revenues:						
Property Taxes	143,967,137	136,012,777	-	-	143,967,137	136,012,777
Revenue from Intermediate Sources	17,720,109	17,027,680	-	-	17,720,109	17,027,680
State School Fund - General Support	371,745,116	356,550,799	-	-	371,745,116	356,550,799
Other State and Local Sources	13,324,904	6,263,055	-	-	13,324,904	6,263,055
Federal Forest Fees - General Support	6,682	138,783	-	-	6,682	138,783
Unrestricted State and Local Sources	3,082,050	1,341,310	-	-	3,082,050	1,341,310
Gain on Sale of Capital Assets	1,265,018	32,195	-	-	1,265,018	32,195
Earnings on Investments	1,901,891	15,790,789	-	-	1,901,891	15,790,789
Miscellaneous	331,903	411,456	-	-	331,903	411,456
Total Revenues	671,796,211	615,790,922	-	-	671,796,211	615,790,922
Expenses:						
Instructional Services	382,302,838	368,583,635	-	-	382,302,838	368,583,635
Support Services	219,933,248	206,421,622	-	-	219,933,248	206,421,622
Community Services	3,372,167	2,859,575	-	-	3,372,167	2,859,575
Food Services	8,556,429	14,379,549	-	-	8,556,429	14,379,549
Facilities Services	10,317,947	7,332,653	-	-	10,317,947	7,332,653
Interest on Long-term Debt	42,452,111	38,439,497	-	-	42,452,111	38,439,497
Total Expenses	666,934,740	638,016,531	-	-	666,934,740	638,016,531
Change in Net Position Before Transfers	4,861,471	(22,225,609)	-	-	4,861,471	(22,225,609)
Transfers	-	38,321	-	(38,321)	-	-
Change in Net Position	4,861,471	(22,187,288)	-	(38,321)	4,861,471	(22,225,609)
Net Position, Beginning of Year, as Restated	(120,683,473)	(98,496,185)	-	38,321	(120,683,473)	(98,457,864)
Net Position, End of Year	\$ (115,822,002)	\$ (120,683,473)	\$ -	\$ -	\$ (115,822,002)	\$ (120,683,473)

* FY 2020 restated: see Note 12 in the Basic Financial Statements

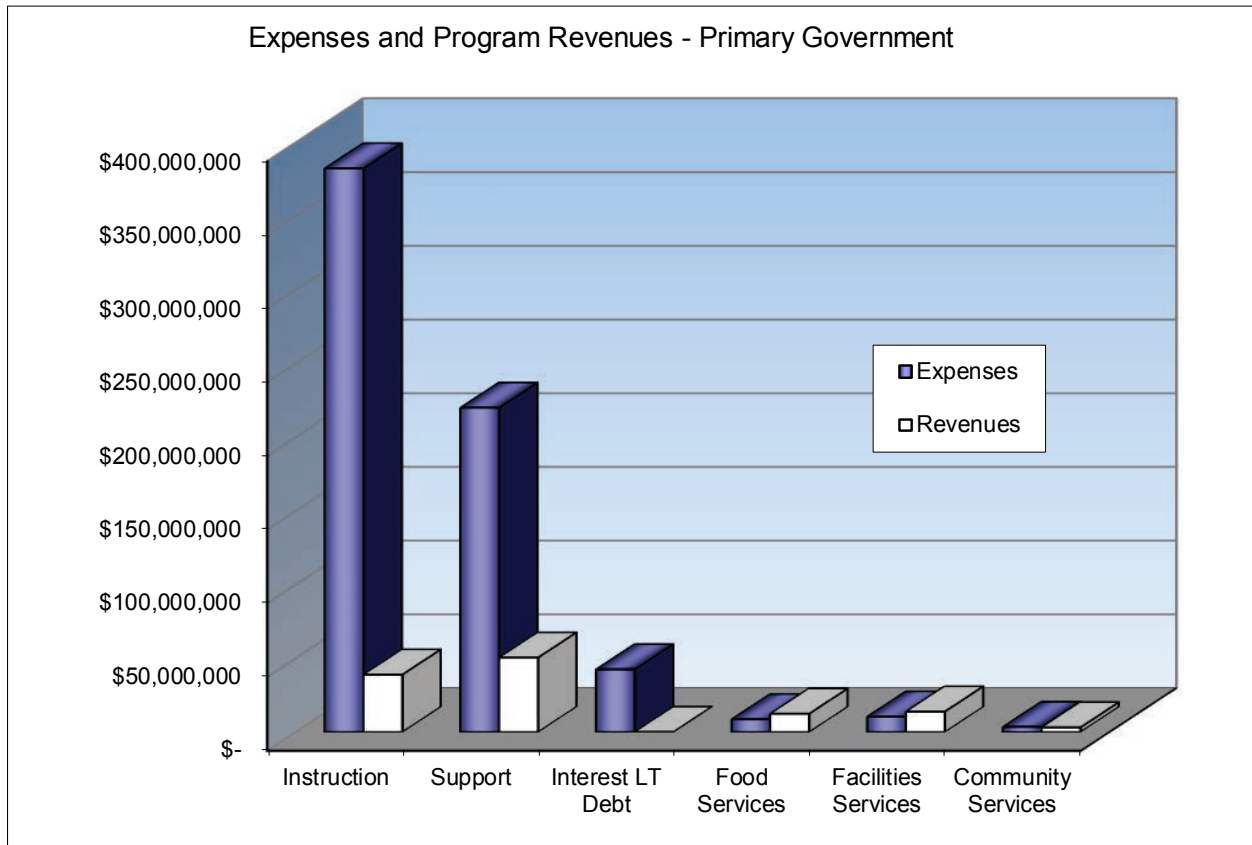
Other key elements of the change in the District’s net position for the year ended June 30, 2021 are as follows:

- Revenue from Operating Grants and Contributions increased by \$32.3 million for fiscal year 2020-21 related to the influx of grant funding relating to the COVID-19 pandemic as well as pent up spending on various reimbursable grants to address students’ needs as schools reopened to in-person learning.
- Revenue from the State School Fund increased \$15.2 million or 4.3% because 2020-21 was the second year in the biennium and the funding level increased over the prior year from 49% to 51%.
- Expenses for Instructional Services increased by \$13.7 million or 3.7%. The increase was related to year over year payroll costs coupled with additional spending resulting from returning to in-person learning.
- Expenses for Support Services increased by \$13.5 million or 6.5% caused by year over year payroll cost increases, additional maintenance and custodial expenses related to COVID-19 as well as increased technology costs related to distance learning and staff working remotely.
- Expenses for Food Services decreased by \$5.8 million or 40.5% due to the COVID-19 pandemic which required the closure of in-person learning for more than half of fiscal year 2020-21. Grab-and-go meals were provided to students, free of charge, in nearly all schools during the year. The number of Type A meals served in 2021 was 1.9 million compared to 3.6 million in 2020.

The following chart shows General Revenues by Source for the Primary Government over five years.



The following chart compares expenses of the Primary Government with associated revenues for the current fiscal year.



Financial Analysis of the District’s Funds

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds

The focus of the District’s governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District’s financing requirements. In particular, fund balance may serve as a useful measure of a government’s net resources available for spending at the end of a fiscal year.

At the end of June 30, 2021, the District’s governmental funds reported combined ending fund balances of \$595.8 million, an increase of \$197.8 million in comparison with the restated prior year. This increase was mainly from the net inflows of cash on hand of \$177.4 million during the 2020-21 fiscal year because of the proceeds from two large debt issuances during the year. The District had \$88.6 million of unassigned balance as of June 30, 2021.

General Fund

The General Fund is the primary operating fund of the District, and the majority of its revenue comes from state funding distributed through the State School Fund (SSF) by the Oregon Department of Education (ODE). The State of Oregon is the largest source of revenue for public education in Oregon. The Oregon Legislature allocates money to the State School Fund primarily from the State General Fund and lottery revenue. School Districts get 95.5% of the State School Fund dollars available less local revenue. Local revenues include tax offsets, local property taxes for school operations (specifically excludes taxes for voter approved general obligation bonds), common school fund, county school fund, federal forest, and state timber revenues.

SSF funding is distributed to Oregon school districts pursuant to a formula, the objective of which is to provide equal funding for all school districts. The SSF grant provides to each school district a general-purpose grant, a transportation grant, a high-cost disability grant, a facilities’ grant, and a network of quality teaching and learning grant, less local revenues. Other grants deducted from the SSF grant are much smaller and generally relate to a specific District activity or condition. Details of these may be found under “State School Fund: School District and ESD payment statements” on the Oregon Department of Education website.

The general-purpose grant is determined by a distribution formula, which incorporates a system of weights connected to the student count. The student count begins with average daily membership (ADM). This becomes resident ADM (ADM_r). The ADM_r count is then adjusted to reflect the differences in the cost of educating students requiring more extensive educational services, such as English as a second language, special education, pregnant and parenting, impoverished, and students attending a remote small school. The total of all students is multiplied by a statewide target grant of \$4,500. In addition to a state derived funding ratio, a factor of \$25 per year per student that a district’s average teacher experience exceeds the state average is added to (or subtracted from, if below the State average) this calculation to arrive at the state general purpose grant.

The transportation grant is 70% of approved transportation costs. Approved costs are those attributable to transporting students from home to school (if over 1 mile from elementary school or 1.5 miles from secondary school), between schools, on field trips, and for other reasons in special cases.

The facility grant is distributed on a first-come, first-served basis to districts in the first year a new school facility is put into use. The facility grant is based on 8% of the total construction costs of a new school building excluding land but including the addition of new structures to existing school buildings and pre-manufactured buildings, if the new structures are used for instructing students.

The high cost disabilities grant is equal to the approved costs of a resident pupil with disabilities for whom the approved costs to the school district of providing special education and related services exceed \$30,000. Other state grants are deducted from the formula. These grants include amounts for talented and gifted students, speech pathology, virtual school funding, long term care and state schools, a small high school grant, network of quality teaching and learning funding, a local option equalization grant, and an amount for pediatric and nursing facilities. These amounts are approved by the state legislature and are subject to change every year.

As of June 30, 2021, unassigned fund balance in the General Fund was \$88.6 million compared to \$65.5 million as of June 30, 2020. Another \$32.2 million of the fund balance is committed for the new transportation facility construction project. In fiscal year 2020-21, the District collected higher revenue than 2019-20 from state funding. The issuance of Full Faith and Credit Obligations for the new Transportation facility provided \$34.2 million in long-term debt financing. The General Fund continued to experience high vacancy rates for transportation and instructional staff budgeted positions. The District budgeted to spend a significant amount of the unassigned fund balance in the fiscal year 2021-22 Budget, so this fund balance is expected to decline. The School Board has set a targeted annual fund balance of seven to twelve percent (7% to 12%) of the annual operating revenues.

Grants Fund

The Grants Fund represents funding received from state and federal agencies for the purpose of expanding educational opportunities as well as targeted support related to COVID-19 relief. Use of resources in this fund is restricted by federal and state statutes, state administrative rules, and the provisions of each individual grant. Per the terms of the grants, the District incurs expenditures for the grant programs and is reimbursed for the expenses primarily from the Oregon Department of Education as the fiduciary agency receiving the funds from the federal government and the state, or from other agencies that issued the grants. For fiscal year 2020-21, the District received \$84.9 million in funding compared to the prior year of \$39.7 million. The 2020-21 increase in spending and revenue on various reimbursable grants was primarily caused by issues related to the COVID-19 pandemic including the transition from comprehensive distance learning to in-person learning.

GO Debt Service Fund

The GO Debt Service Fund has a total fund balance of \$2.3 million, all of which is restricted for the payment of debt service. The net decrease in fund balance during the current year was \$1.3 million from the principal and interest payments made in the 2020-21 fiscal year.

PERS Pension Debt Service Fund

The PERS Pension Debt Service Fund has a total fund balance of \$27.5 million. The fund was set up in fiscal year 2002-03 to account for the payment of principal and interest on long-term pension bonds. The major source of revenue for the fund is charges to other funds. The District maintained the fund balance in anticipation of the future debt payments while sustaining a large increase in the percentage of payroll contributions for the Oregon Public Employees Retirement Plan (PERS). In addition, the fund balance may be utilized to mitigate payroll contributions in future periods to PERS based on the expectation that rates will rise significantly over the next three biennia.

2018 Bond Capital Projects Fund

The 2018 Bond Capital Projects Fund has a total fund balance of \$385.6 million, all of which is restricted for construction-related expenditures. This fund balance was from the GO bonds issued in July 2018 and July 2020. The July 2020 bond issuance was \$236.5 million along with \$51.5 million of bond premium revenue. Capital outlay expenditures in this fund totaled \$178.4 million for the fiscal year 2020-21 from the construction work funded by these bond dollars.

Other Nonmajor Governmental Funds

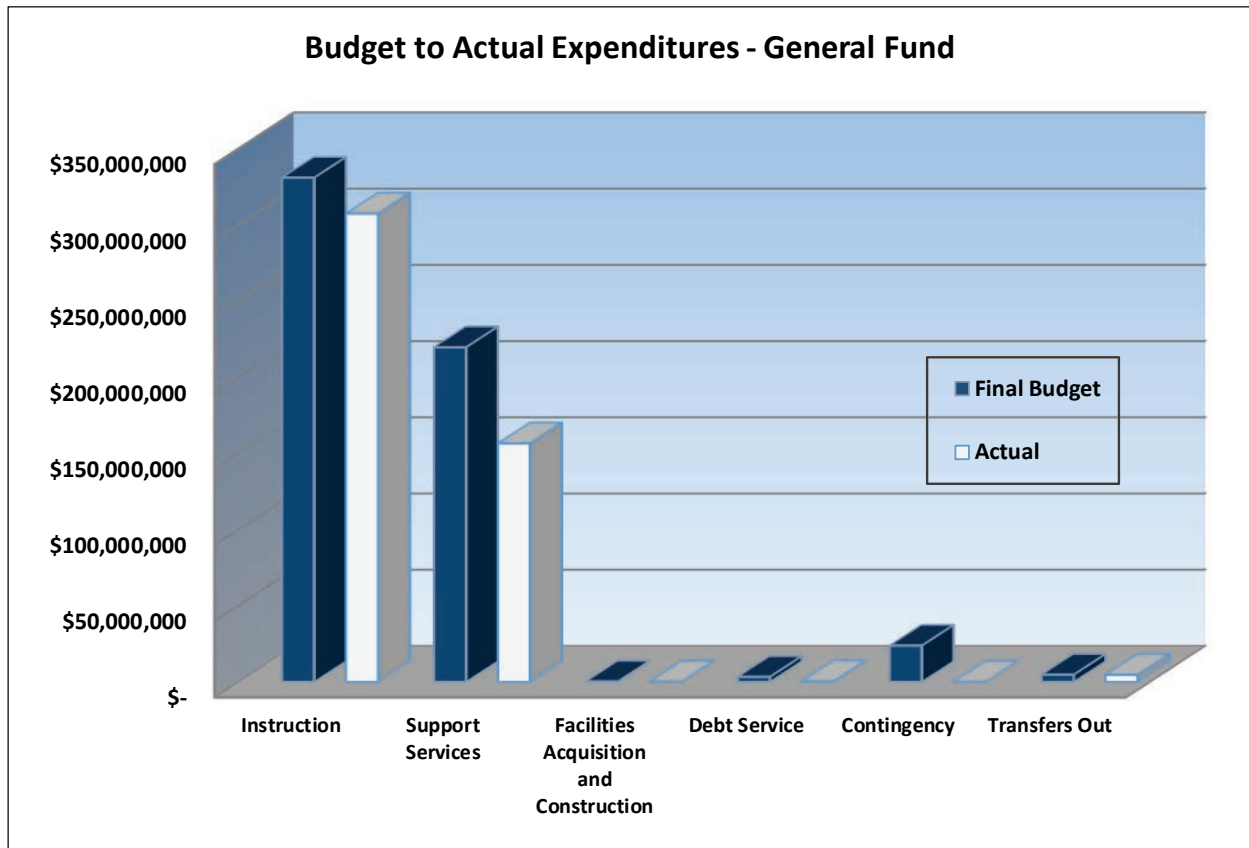
Other Nonmajor Governmental Funds include the Fee Based Programs Fund, Food Services Fund, Energy Efficiency Fund, Asset Replacement Fund, Special Capital Projects Fund, and the Preventative & Deferred Maintenance Fund. The total fund balance for the Other Nonmajor Governmental Funds was \$59.2 million as of June 30, 2021, an increase of \$38.2 million from the restated prior year. The Asset Replacement Fund included \$26.2 million in long-term debt financing in 2020-21 from the issuance of Full Faith and Credit Obligations to purchase buses and transportation equipment. Expenditures in the Other Nonmajor Governmental Funds were \$14.1 million for fiscal year 2020-21 compared to \$24.5 million the prior year due to scaled back services within the Fee Based Programs Fund and the Food Services Fund related to the COVID-19 pandemic.

General Fund Budgetary Highlights

All General Fund expenditures were within budgeted appropriations. The following table and chart show the budgeted expenditures to actual expenditures for the General Fund for fiscal year 2020-21.

General Fund Expenditures & Transfers Out	Final Budget	Actual	Variances	
			Dollars	Percent
Instruction	\$ 330,850,078	\$ 307,215,450	\$ 23,634,628	7.1%
Support Services	219,571,019	156,484,746	63,086,273	28.7%
Facilities Acquisition and Construction	234,681	142,821	91,860	39.1%
Debt Service	3,300,160	299,591	3,000,569	90.9%
Contingency	23,783,444	-	23,783,444	100.0%
Transfers Out	4,700,001	4,600,000	100,001	2.1%
Total	\$ 582,439,383	\$ 468,742,608	\$ 113,696,775	19.5%

The District’s improvements in recruiting and implementation of position control are expected to lead to more detailed budgeting, thus closing the gap between budget and actual in future years. Contingency is used for transfers of appropriations to functions, as needed. The unusually high variances in General Fund expenditures were related to the COVID-19 pandemic which forced schools to operate in comprehensive distance learning for much of the year and the costs directly related to address those needs were covered by federal grants.



JUNE 30, 2021

Capital Assets

The District’s investment in capital assets includes land, buildings and improvements, vehicles and equipment, and construction in progress. As of June 30, 2021, the District had invested \$799.0 million in capital assets, net of accumulated depreciation, as shown in the following table:

	<u>2021</u>	<u>2020</u>
Land and Construction In Progress	\$ 367,536,914	\$ 210,818,683
Buildings and Improvements, net	400,133,804	374,533,911
Vehicles and Equipment, net	<u>31,365,652</u>	<u>32,092,699</u>
Total	<u>\$ 799,036,370</u>	<u>\$ 617,445,293</u>

During fiscal year 2020-21, the District’s investment in net capital assets increased by \$181.6 million. The major capital asset events for the year were the various bond construction projects which increased Construction in Progress by \$156.7 million. Also, related to the multiple bond construction projects, buildings and improvements increased by \$30.2 million during fiscal year 2020-21.

Additional information on the District’s capital assets can be found in Note 1K and Note 4 in the Notes to the Basic Financial Statements of this report.

Long-Term Debt

At the end of the current fiscal year, the District had total long-term debt, including capital leases, outstanding of \$1.0 billion versus \$732.4 million at the end of fiscal year 2019-20. The increase in long-term debt was from the issuance of \$236.5 million of General Obligation bonds issued in July 2020 plus a premium of \$51.5 million, and the issuance of \$60.4 million of Full Faith and Credit Obligations in October 2020. This debt outstanding as of June 30, 2021, includes Full Faith and Credit Obligations of \$60.4 million, general obligation bonds of \$691.3 million, pension bonds of \$171.2 million and \$106.8 million of unamortized premiums on General Obligation bonds.

State statute ORS 328.245 limits the amount of general obligation debt a school district may issue up to 7.95% of its real market value. The current debt limitation for the District is \$3.0 billion which is significantly in excess of the District’s outstanding general obligation debt of \$691.3 million. Additional information on the District’s long-term debt can be found in Note 1Q and Note 5 in the Notes to the Basic Financial Statements of this report.

Economic Factors in Current and Next Year’s Budget

The most significant economic factor for the District is the funding level from the State of Oregon’s State School Fund. State funding is the largest source of funding for school districts. While it is increasing, the rate of increase does not match the rate that pension and other costs are increasing. The District is optimistic that state funding for education will continue to increase given the Governor’s emphasis on educational outcomes.

The State School Fund (SSF) for the 2019-21 biennium is \$9.0 billion, 10% higher than the 2017-19 biennium of \$8.2 billion. Average Daily Membership (ADM) is the state calculation of enrolled students based on days of attendance and is utilized in the state funding formula (ADMw) for school districts modified by factors such as poverty levels, special education students and other items.

Since ADM is based on enrollment, the data is available sooner than ADMw. The District receives their SSF allocation based on Extended ADMw which is the greater of the current or prior year’s ADMw number. The annual ADMw figures are finalized by the Oregon Department of Education the following spring. The ADMw for 2020-21 was 49,843 and the most recent estimated ADMw figure for 2021-22 was 51,242. The District’s ADM decreased by 2,101 in fiscal year 2020-21, and an increase of 1,623 is estimated for fiscal year 2021-22. The District is reviewing enrollment to revise the future ADM and ADMw estimates as enrollment is down.

<u>Year Ended</u>	<u>ADM</u>	<u>ADMw</u>
2012	39,611	48,370
2013	39,664	48,567
2014	39,974	49,133
2015	40,181	50,242
2016	40,799	52,557
2017	41,178	53,054
2018	41,416	52,629
2019	41,255	52,340
2020	41,085	52,120
2021	38,984 **	49,843 **
2022	40,607 *	51,242 *
2023	40,361 *	n/a
2024	40,117 *	n/a
2025	39,573 *	n/a
2026	39,167 *	n/a

Source: Salem-Keizer Public Schools.

* Projected

** Pending certification by Oregon Department of Education

PERS pension rates are expected to increase over the next several biennia. Information on PERS rates for Salem-Keizer School District 24J can found on the Oregon PERS website, <http://www.oregon.gov/pers/Pages/index.aspx>.

Requests for Information

This financial report is designed to present the user (community members, taxpayers, investors, and creditors) with a general overview of the District’s finances and to demonstrate our accountability. Questions concerning any of the information provided in this report, or requests for additional information, should be addressed to Financial Services, 2450 Lancaster Dr. NE, Suite 220, Salem, OR 97305.

BASIC FINANCIAL STATEMENTS
GOVERNMENT-WIDE FINANCIAL STATEMENTS

SALEM-KEIZER SCHOOL DISTRICT 24J
STATEMENT OF NET POSITION
JUNE 30, 2021

	Governmental Activities
ASSETS:	
Pooled Cash and Investments	\$ 647,227,111
Accounts Receivable:	
Property Taxes	5,494,091
Other Receivables	44,483,180
Prepaid Items	14,135
Inventories	1,012,098
Capital Assets Not Depreciated:	
Land	36,615,655
Construction in Progress	330,921,259
Capital Assets, Net of Accumulated Depreciation:	
Land Improvements	30,012,328
Buildings and Improvements	370,121,476
Equipment	21,042,937
Vehicles	10,322,715
Net OPEB Asset - RHIA	8,191,813
TOTAL ASSETS	1,505,458,798
DEFERRED OUTFLOWS OF RESOURCES:	
OPEB Deferred Outflows - RHIA	961,169
OPEB Deferred Outflows - RHIS	8,401,992
Pension Deferred Outflows - PERS	160,611,856
TOTAL DEFERRED OUTFLOWS OF RESOURCES	169,975,017
LIABILITIES:	
Accounts Payable	33,777,564
Accrued Salaries and Benefits	34,675,934
Accrued Interest Payable	104,873,086
Accrued Compensated Absences Payable - Current	3,617,984
Accrued Claims Losses - Current	2,444,612
Unearned Revenue	5,011,993
Long-term Debt:	
Due within One Year	38,283,348
Due in More than One Year	994,440,409
Other Long-term Liabilities Due in More than One Year:	
Total OPEB Liability - RHIS	45,257,250
Net Pension Liability - PERS	494,604,136
TOTAL LIABILITIES	1,756,986,316
DEFERRED INFLOWS OF RESOURCES:	
OPEB Deferred Inflows - RHIA	2,983,118
OPEB Deferred Inflows - RHIS	429,871
Pension Deferred Inflows - PERS	30,856,512
TOTAL DEFERRED INFLOWS OF RESOURCES	34,269,501
NET POSITION:	
Net Investment in Capital Assets	380,186,383
Restricted for Special Purposes	762,372
Unrestricted	(496,770,757)
TOTAL NET POSITION	\$ (115,822,002)

The notes to the basic financial statements are an integral part of this statement.

SALEM-KEIZER SCHOOL DISTRICT 24J
STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2021

Functions/Programs	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Position	
		Charges for Services	Operating Grants and Contributions		Capital Grants and Contributions
Governmental Activities:					
Instructional Services	\$ 382,302,838	\$ 7,260,260	\$ 31,619,774	\$ -	\$ (343,422,804)
Support Services:					
Student Transportation Services	24,551,452	-	-	1,336,845	(23,214,607)
Other Support Services	195,381,796	11,367,254	37,671,981	-	(146,342,561)
Community Services	3,372,167	-	3,060,742	-	(311,425)
Food Services	8,556,429	125,049	12,221,241	-	3,789,861
Facilities Services	10,317,947	-	-	13,788,255	3,470,308
Interest on Long-term Debt	42,452,111	-	-	-	(42,452,111)
Total Governmental Activities	\$ 666,934,740	\$ 18,752,563	\$ 84,573,738	\$ 15,125,100	(548,483,339)
General Revenues:					
Property Taxes Levied for General Purposes					88,582,248
Property Taxes Levied for Debt Service					55,384,889
Revenue from Intermediate Sources					17,720,109
State School Fund (SSF) - General Support					371,745,116
SSF - Unrestricted High Cost Disability Grant					4,346,180
Common School Fund					8,978,724
Federal Forest Fees - General Support					6,682
Unrestricted State and Local Sources					3,082,050
Gain on Sale of Capital Assets					1,265,018
Earnings on Investments					1,901,891
Miscellaneous					331,903
Total General Revenues					553,344,810
CHANGE IN NET POSITION					4,861,471
Net Position, June 30, 2020, as Restated					(120,683,473)
Net Position, June 30, 2021					\$ (115,822,002)

The notes to the basic financial statements are an integral part of this statement.



BASIC FINANCIAL STATEMENTS
FUND FINANCIAL STATEMENTS

SALEM-KEIZER SCHOOL DISTRICT 24J
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2021

	<u>General Fund</u>	<u>Grants Fund</u>	<u>GO Debt Service Fund</u>
ASSETS			
Pooled Cash and Investments	\$ 122,976,431	\$ -	\$ 1,795,909
Property Tax Receivable	3,636,936	-	1,857,155
Accounts and Other Receivables	6,793,395	35,300,218	-
Due from Other Funds	28,245,982	-	-
Inventories	355,937	-	-
Total Assets	<u>\$ 162,008,681</u>	<u>\$ 35,300,218</u>	<u>\$ 3,653,064</u>
LIABILITIES			
Accounts Payable	\$ 4,263,263	\$ 1,624,651	\$ -
Accrued Payroll	14,934,034	736,933	-
Payroll Taxes and Withholding Payable	18,965,528	-	-
Due to Other Funds	-	28,245,982	-
Unearned Revenue	37,374	4,692,652	-
Total Liabilities	<u>38,200,199</u>	<u>35,300,218</u>	<u>-</u>
DEFERRED INFLOWS OF RESOURCES			
Unavailable Revenue - Property Taxes	<u>2,611,934</u>	<u>-</u>	<u>1,376,546</u>
FUND BALANCES			
Nonspendable for Inventories	355,937	-	-
Restricted for:			
Debt Service	-	-	2,276,518
Capital Projects	-	-	-
Special Purposes	-	-	-
Committed	32,214,380	-	-
Assigned	-	-	-
Unassigned	88,626,231	-	-
Total Fund Balances	<u>121,196,548</u>	<u>-</u>	<u>2,276,518</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 162,008,681</u>	<u>\$ 35,300,218</u>	<u>\$ 3,653,064</u>

The notes to the basic financial statements are an integral part of this statement.

PERS Pension Debt Service Fund	2018 Bond Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
\$ 27,545,836	\$ 410,683,299	\$ 58,979,696	\$ 621,981,171
-	-	-	5,494,091
-	349	1,918,579	44,012,541
-	-	-	28,245,982
-	-	-	355,937
<u>\$ 27,545,836</u>	<u>\$ 410,683,648</u>	<u>\$ 60,898,275</u>	<u>\$ 700,089,722</u>
\$ -	\$ 25,027,213	\$ 1,441,371	\$ 32,356,498
-	10,930	14,755	15,696,652
-	-	-	18,965,528
-	-	-	28,245,982
-	-	281,967	5,011,993
-	<u>25,038,143</u>	<u>1,738,093</u>	<u>100,276,653</u>
-	-	-	3,988,480
-	-	-	355,937
-	-	-	2,276,518
-	385,645,505	-	385,645,505
-	-	762,372	762,372
3,000,000	-	44,708,592	79,922,972
24,545,836	-	13,689,218	38,235,054
-	-	-	88,626,231
<u>27,545,836</u>	<u>385,645,505</u>	<u>59,160,182</u>	<u>595,824,589</u>
<u>\$ 27,545,836</u>	<u>\$ 410,683,648</u>	<u>\$ 60,898,275</u>	<u>\$ 700,089,722</u>



**SALEM-KEIZER SCHOOL DISTRICT 24J
RECONCILIATION OF GOVERNMENTAL FUNDS
BALANCE SHEET TO STATEMENT OF NET POSITION
JUNE 30, 2021**

TOTAL GOVERNMENTAL FUND BALANCES		\$ 595,824,589
Capital assets are not financial resources and therefore are not reported in the governmental funds:		
Non-depreciable Assets	\$ 367,536,914	
Depreciable Assets	673,595,117	
Accumulated Depreciation	<u>(243,188,860)</u>	797,943,171
Long-term pension/OPEB assets/liabilities and related deferred inflows/outflows of resources not payable in the current year are not reported as governmental fund liabilities. These consist of:		
OPEB Deferred Outflows - RHIA	951,575	
OPEB Deferred Outflows - RHIS	8,318,131	
Pension Deferred Outflows - PERS	159,008,770	
Net OPEB Asset - RHIA	8,110,050	
Net Pension Liability - PERS	(489,667,436)	
OPEB Deferred Inflows - RHIA	(2,953,343)	
OPEB Deferred Inflows - RHIS	(425,580)	
Pension Deferred Inflows - PERS	(30,548,530)	
Total OPEB Liability - RHIS	<u>(44,805,532)</u>	(392,011,895)
Deferred inflows of resources related to property taxes and miscellaneous revenues that will be collected after year-end, but are not available soon enough to pay for the current period's expenditures are deferred in the funds.		
		3,988,480
Internal service funds are used by the District to charge the costs of district services and insurance costs to the individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the Statement of Net Position.		
		19,549,405
Long-term liabilities not payable in the current year are not reported as governmental fund liabilities. Interest on long-term debt is not accrued in the governmental funds, but rather is recognized as an expenditure when due. These liabilities consist of:		
Accrued Interest Payable	(104,873,086)	
Bonds Payable	(922,945,638)	
Premium on Bonds Payable	(106,801,165)	
Capital Leases Payable	(2,976,954)	
Compensated Absences Payable	<u>(3,518,909)</u>	<u>(1,141,115,752)</u>
NET POSITION OF GOVERNMENTAL ACTIVITIES		<u><u>\$ (115,822,002)</u></u>

The notes to the basic financial statements are an integral part of this statement.

SALEM-KEIZER SCHOOL DISTRICT 24J
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2021

	General Fund	Grants Fund	GO Debt Service Fund
Revenues			
Taxes	\$ 88,723,447	\$ -	\$ 55,283,836
Fees Charged to Grants and Other Funds	2,992,890	-	-
Local Sources	686,803	-	-
Earnings on Investments	372,330	-	22,586
Intergovernmental Revenues:			
Intermediate Sources	17,985,619	664,761	-
State Sources	379,074,215	38,415,826	-
Federal Sources	6,682	45,848,162	-
Total Revenues	<u>489,841,986</u>	<u>84,928,749</u>	<u>55,306,422</u>
Expenditures			
Current:			
Instruction	307,139,495	30,809,047	-
Support Services	154,583,758	37,073,178	-
Enterprise and Community Services	-	3,060,742	-
Facilities Acquisition and Construction	20,522	-	-
Debt Service:			
Principal	280,000	-	24,787,987
Interest	19,591	-	31,812,503
Capital Outlay	2,099,242	13,985,782	-
Total Expenditures	<u>464,142,608</u>	<u>84,928,749</u>	<u>56,600,490</u>
Excess (deficiency) of revenues over (under) expenditures	<u>25,699,378</u>	<u>-</u>	<u>(1,294,068)</u>
Other Financing Sources and Uses:			
Long-term Debt Financing	34,225,386	-	-
Issuance of Debt	-	-	-
Premium on Issuance of Debt	-	-	-
Sale of Capital Assets	135,018	-	-
Transfers In	-	-	-
Transfers Out	(4,600,000)	-	-
Total Other Financing Sources and Uses	<u>29,760,404</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balance	55,459,782	-	(1,294,068)
Fund Balances, July 1, 2020 as Restated	<u>65,736,766</u>	<u>-</u>	<u>3,570,586</u>
Fund Balances, June 30, 2021	<u>\$ 121,196,548</u>	<u>\$ -</u>	<u>\$ 2,276,518</u>

The notes to the basic financial statements are an integral part of this statement.

PERS Pension Debt Service Fund	2018 Bond Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
\$ -	\$ -	\$ -	\$ 144,007,283
-	-	-	2,992,890
25,349,225	426,197	3,341,304	29,803,529
231,786	1,099,993	(20,870)	1,705,825
-	-	-	18,650,380
2,250,000	-	5,264,095	425,004,136
-	-	11,863,645	57,718,489
<u>27,831,011</u>	<u>1,526,190</u>	<u>20,448,174</u>	<u>679,882,532</u>
-	-	1,138,830	339,087,372
-	-	1,148,115	192,805,051
-	-	8,569,613	11,630,355
-	8,307,995	108,550	8,437,067
15,795,000	-	640,236	41,503,223
9,403,582	-	69,434	41,305,110
-	178,411,178	2,475,145	196,971,347
<u>25,198,582</u>	<u>186,719,173</u>	<u>14,149,923</u>	<u>831,739,525</u>
2,632,429	(185,192,983)	6,298,251	(151,856,993)
-	-	26,167,554	60,392,940
-	236,467,346	-	236,467,346
-	51,547,470	-	51,547,470
-	-	1,130,000	1,265,018
-	-	5,959,623	5,959,623
-	-	(1,359,623)	(5,959,623)
-	288,014,816	31,897,554	349,672,774
2,632,429	102,821,833	38,195,805	197,815,781
<u>24,913,407</u>	<u>282,823,672</u>	<u>20,964,377</u>	<u>398,008,808</u>
<u>\$ 27,545,836</u>	<u>\$ 385,645,505</u>	<u>\$ 59,160,182</u>	<u>\$ 595,824,589</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2021

NET CHANGES IN FUND BALANCES		\$ 197,815,781
<i>Amounts reported for governmental activities in the Statement of Activities are different because:</i>		
Governmental funds report capital outlay as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. In the current period these amounts are:		
Additions to Capital Assets	\$ 196,073,393	
Less Current Year Depreciation Expense	<u>(14,342,366)</u>	181,731,027
Long-term debt proceeds are reported as other financing sources in governmental funds. In the Statement of Net Position, however, issuing long-term debt increases liabilities. Similarly, repayment of principal is an expenditure in the governmental funds but reduces the liability in the Statement of Net Position. This is the amount by which repayment exceed proceeds:		
Debt Proceeds	(348,407,756)	
Bond and Capital Lease Debt Principal Repaid	41,503,223	
Accrued Interest	<u>(7,733,842)</u>	(314,638,375)
In the governmental funds amortization is not recognized for bond premiums and refunding amounts on bonds:		
Amortization of Bond Premium	6,604,841	
Amortization of Deferred Bond Refunding	<u>(18,000)</u>	6,586,841
Governmental Funds report pension contributions as expenditures. In the Statement of Activities, the cost of pension benefits earned net of employer contributions is reported as pension expense.		
Net Change in Pension Liability/Asset	(99,622,650)	
Net Change in Deferred Outflows of Resources	25,228,632	
Net Change in Deferred Inflows of Resources	<u>8,457,728</u>	(65,936,290)
Property taxes that do not meet the measurable and available criteria are not recognized as revenue in the current year in the governmental funds. In the Statement of Activities property taxes are recognized as revenue when levied.		
		(40,146)
Internal service funds are used by the District to charge the costs of printing services and insurance premiums and claims to the individual funds. The change in net position of the internal service funds is reported with governmental activities.		
		1,624,919
Compensated absences are recognized as an expenditure in the governmental funds when they are paid. In the Statement of Activities compensated absences are recognized as expenditures when earned.		
		(77,464)
Governmental Funds report OPEB contributions as expenditures. In the Statement of Activities, the cost of OPEB benefits earned net of employer contributions is reported as OPEB expense.		
Net Change in OPEB Liability/Asset	664,678	
Net Change in Deferred Outflows of Resources	(857,143)	
Net Change in Deferred Inflows of Resources	<u>(2,012,357)</u>	(2,204,822)
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES		<u><u>\$ 4,861,471</u></u>

The notes to the basic financial statements are an integral part of this statement.

SALEM-KEIZER SCHOOL DISTRICT 24J
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2021

	Governmental Activities - Internal Service Funds
ASSETS	
Current Assets	
Pooled Cash and Investments	\$ 25,245,940
Receivables	470,639
Prepaid Items	14,135
Inventories	656,161
Total Current Assets	26,386,875
Capital Assets, Net of Accumulated Depreciation	1,093,199
Net OPEB Asset - RHIA	81,763
TOTAL ASSETS	27,561,837
DEFERRED OUTFLOWS OF RESOURCES	
OPEB Deferred Outflows - RHIA	9,594
OPEB Deferred Outflows - RHIS	83,861
Pension Deferred Outflows - PERS	1,603,086
Total Deferred Outflows of Resources	1,696,541
LIABILITIES	
Current Liabilities	
Accounts Payable	1,421,066
Accrued Salaries & Benefits	13,754
Accrued Claims Liability	2,444,612
Accrued Compensated Absences	99,075
Total Current Liabilities	3,978,507
Long-term Liabilities	
Net Pension Liability - PERS	4,936,700
Total OPEB Liability - RHIS	451,718
Total Long-term Liabilities	5,388,418
TOTAL LIABILITIES	9,366,925
DEFERRED INFLOWS OF RESOURCES	
OPEB Deferred Inflows - RHIA	29,775
OPEB Deferred Inflows - RHIS	4,291
Pension Deferred Inflows - PERS	307,982
Total Deferred Inflows of Resources	342,048
NET POSITION	
Investment in Capital Assets	1,093,199
Unrestricted	18,456,206
TOTAL NET POSITION	\$ 19,549,405

The notes to the basic financial statements are an integral part of this statement.

SALEM-KEIZER SCHOOL DISTRICT 24J
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
YEAR ENDED JUNE 30, 2021

	Governmental Activities - Internal Service Funds
Operating Revenues	
Charges for Services	\$ 15,841,966
Operating Expenses	
Salaries	2,892,959
Employee Benefits	2,182,497
Purchased Services	4,438,903
Supplies and Materials	4,775,163
Depreciation	123,591
Total Operating Expenses	14,413,113
Total Operating Income	1,428,853
Nonoperating Revenues	
Earnings on Investments	196,066
Change in Net Position	1,624,919
Net Position, July 1, 2020	17,924,486
Net Position, June 30, 2021	\$ 19,549,405

The notes to the basic financial statements are an integral part of this statement.

SALEM-KEIZER SCHOOL DISTRICT 24J
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
YEAR ENDED JUNE 30, 2021

	<u>Governmental Activities - Internal Service Funds</u>
Cash Flows from Operating Activities:	
Receipts for Services Provided	\$ 15,428,161
Payments to Employees for Services	(4,884,919)
Payments to Suppliers for Goods and Services	(9,061,628)
Payments for Claims	564,401
	<u>2,046,015</u>
Cash Provided (Used) by Operating Activities	
Cash Flows from Capital and Related Financing Activities:	
Purchases of Capital Assets	16,359
	<u>16,359</u>
Cash Flows from Investing Activities:	
Interest Received	196,066
	<u>196,066</u>
Increase (Decrease) in Cash and Cash Equivalents	2,258,440
Cash and Cash Equivalents at Beginning of Year	22,987,500
	<u>22,987,500</u>
Cash and Cash Equivalents at End of Year	\$ 25,245,940
	<u>\$ 25,245,940</u>
Reconciliation of Operating Loss to	
Cash Flows from Operating Activities:	
Operating Income	\$ 1,428,853
Adjustments to Reconcile Operating Income to	
Cash Provided (Used) by Operating Activities:	
Depreciation Expense	123,591
RHIA OPEB Expense Adjustment	(16,274)
Pension Expense Adjustment	197,689
RHIS OPEB Expense Adjustment	(6,736)
Change in Assets and Liabilities:	
Change in Receivables	(424,966)
Change in Prepaid Items	11,161
Change in Inventories	199,787
Change in Accounts Payable	(46,881)
Change in Accrued Salaries & Benefits	7,640
Change in Unearned Revenue	(123)
Change in Accrued Claims Liability	564,056
Change in Accrued Compensated Absences	8,218
	<u>617,162</u>
Total Adjustments	617,162
	<u>617,162</u>
Cash Provided (Used) for Operating Activities	\$ 2,046,015
	<u>\$ 2,046,015</u>

The notes to the basic financial statements are an integral part of this statement.

SALEM-KEIZER SCHOOL DISTRICT 24J
STATEMENT OF NET POSITION
FIDUCIARY FUND
JUNE 30, 2021

	Custodial Fund
ASSETS:	
Cash and Cash Equivalents	\$ 141,534
TOTAL ASSETS	141,534
LIABILITIES:	
Accounts Payable	911
TOTAL LIABILITIES	911
NET POSITION:	
Restricted for Other Groups	140,623
TOTAL FIDUCIARY NET POSITION	\$ 140,623

The notes to the basic financial statements are an integral part of this statement.

**SALEM-KEIZER SCHOOL DISTRICT 24J
STATEMENT OF CHANGES IN NET POSITION
FIDUCIARY FUND
YEAR ENDED JUNE 30, 2021**

	Custodial Fund
Additions	
Contributions and Miscellaneous Revenues	\$ 6,345
Deductions	
Consumable Supplies	63,106
Change in Net Position	(56,761)
Net Position, July 1, 2020	197,384
Net Position, June 30, 2021	\$ 140,623

The notes to the basic financial statements are an integral part of this statement.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Note 1: Summary of Significant Accounting Policies

This summary of significant accounting policies of Salem-Keizer School District 24J (the District) is presented to assist in understanding the School District's financial statements. The following is a summary of the more significant policies:

A. Financial Reporting Entity

The District is a municipal corporation governed by a separately elected seven-member School Board. Administrative officials are approved by the Board. The daily functioning of the District is under the supervision of the Superintendent. As required by generally accepted accounting principles, all activities of the District have been included in the basic financial statements.

The District qualifies as a primary government since it has a separately elected governing body, is a legally separate entity, and is fiscally independent. There are various governmental agencies and special districts within the District's boundaries. The District is not financially accountable for these entities.

The District has granted charter to four public charter schools; Howard Street Charter School, Jane Goodall Environmental Middle School, Optimum Learning Environments Charter School and Valley Inquiry Charter School. These public charter schools are legally separate, tax-exempt organizations governed by their own school boards. Their financial statements may be requested by contacting their administrative offices.

B. Government-Wide and Fund Financial Statements

The Statement of Net Position and the Statement of Activities display information about the School District as a whole. These statements include the governmental financial activities of the overall District (primary government), except fiduciary activities. For the most part, the effect of interfund activity has been removed from these statements to minimize the double counting of internal activities and business-type activities, except for interfund services. Net position is reported as restricted when constraints placed on net position are either externally restricted, imposed by creditors (such as through grantors, contributors or laws) or through constitutional provisions or enabling resolutions. Governmental activities are financed primarily through property taxes, intergovernmental revenues, and charges for services. They are reported separately from business type activities, which rely to a significant extent on charges for support.

The Statement of Activities presents a comparison between direct expenses and program revenues for each of its functions/programs. Direct expenses are those that are specifically associated with a function and, therefore, are clearly identifiable to that function. Program revenues include: (1) charges to students or others for tuition, fees, rentals, material, supplies or services provided, (2) operating grants and contributions and (3) capital grants and contributions. Revenues that are not classified as program revenues, including property taxes and state support, are presented as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds. Fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds include the General Fund, Grants Fund, GO Debt Service Fund, PERS Pension Debt Service Fund and the 2018 Bond Capital Projects Fund. Other Nonmajor Government Funds are reported as a separate column in the fund financial statements.

C. Measurement Focus and Basis of Accounting, and Financial Statement Presentation

Government-Wide Financial Statements

Government-Wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary funds financial statements. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the District receives value without giving equal value in exchange, include property taxes, grants, entitlements and donations. For the accrual basis of accounting, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

recognized in the fiscal year in which all eligibility requirements have been satisfied. Under terms of grant agreements, the District funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted assets available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs and then to general resources.

Generally, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this are charges between the School District's governmental and business-type activities. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Fund Financial Statements

Governmental fund financial statements are reported using the current financial resources measurement focus and modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The District considers all revenues reported in the governmental funds to be available if they are collected within sixty days after year end. Property taxes and interest are susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt and claims and judgments, which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in the governmental funds, and proceeds from general long-term debt and acquisitions under capital leases are reported as other financing sources.

The accounts of the School District are organized on the fund basis, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenue and expenditures as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. The financial statements provide information about the District's funds including those of a fiduciary nature. The District presents separate financial statements for governmental funds, proprietary funds, and fiduciary funds. All proprietary funds are combined in the statements in that there are no nonmajor proprietary funds. Major individual governmental funds are reported in separate columns in the fund financial statements with nonmajor funds being combined into a single column regardless of fund type.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

The District reports the following major governmental funds:

General Fund – This is the District's primary operating fund and accounts for all revenues and expenditures except those required to be accounted for in another fund. Principal revenue sources are an apportionment from the State of Oregon and property taxes.

Grants Fund – This special revenue fund accounts for funds reserved for resources and expenditures from Federal and State grants.

GO Debt Service Fund – This fund accounts for the payment of principal and interest on general obligation bonded debt. Principal revenue source is property taxes. This fund did not qualify as a major fund this year, but the District has continued to include it in this category for community interest.

PERS Pension Debt Service Fund – This fund accounts for the payment of principal and interest on pension bonds. Principal revenue sources are charges to other funds and earnings from investments. This fund did not qualify as a major fund this year, but the District has continued to include it in this category for community interest.

2018 Bond Capital Projects Fund – This fund accounts for capital outlay expenditures relating to the acquisition, construction and renovation of school facilities. Principal funding sources are proceeds from the sale of general obligation bonds and earnings from temporary investments.

Nonmajor governmental funds include:

Special Revenue Funds – These funds account for the proceeds of specific revenue sources (other than trusts for individuals, private organizations, or other governments, or for major capital projects) that are restricted, committed or assigned to expenditures for specific purposes. Special Revenue Funds of the district consist of the Fee Based Programs Fund, Food Services Fund, Energy Efficiency Fund and the Asset Replacement Fund.

Capital Projects Funds – These funds account for the proceeds of specific revenue sources that are restricted or committed to deferred maintenance or to specific capital projects designated by the District.

The District reports the following proprietary funds:

Enterprise Fund – This fund accounted for activity with external customers related to facility rentals, transportation, reprographics and central stores operations until the District closed this fund on June 23, 2020.

Internal Service Funds – These account for insurance, printing, the central stores operation, minor building modification services, and services to charter schools. These are services provided to other departments of the District on a cost reimbursement basis.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's Internal Service Funds are charges to other funds for insurance or goods or services. Operating expenses for the Internal Service Funds include self-insurance, salaries and benefits, supplies, materials and administrative expenses. All revenues and expenses not meeting these definitions are reported as nonoperating revenues and expenses in the Internal Service Funds.

The District reports the following fiduciary funds:

Fiduciary Funds – The School District's fiduciary fund includes one custodial fund. The custodial fund of the School District accounts for activities administered by the District on behalf of others controlled directly by parent and student groups. The School District's custodial fund applies the accrual basis of accounting but does not have a measurement focus.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

D. Use of Estimates

The preparation of basic financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements, as well as the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results may differ from those estimates.

E. Budget and Budgetary Accounting

A budget is prepared and legally adopted for each governmental fund type, and proprietary fund type, on the modified accrual basis of accounting. The budgetary basis of accounting is the same as accounting principles generally accepted in the United States of America for the governmental fund types. The exception is capital outlay expenditures, including items below the District's capitalization level, which are budgeted by major function in governmental fund types. The resolution authorizing appropriations for each fund sets the level by which expenditures cannot legally exceed appropriations.

Appropriations are established at the major function level (instruction, support services, enterprise and community services, facilities acquisition and construction, debt service, operating contingency and transfers) for each fund. The detail budget document, however, is required to contain more specific, detailed information for the aforementioned expenditure categories. Expenditures may exceed budgeted expenses at lower detail levels than functions. Unexpected additional resources may be added to the budget through the use of a supplemental budget and an appropriation resolution.

Supplemental budgets less than 10% of a fund's original budget may be adopted by the Board at a regular meeting. A supplemental budget greater than 10% of a fund's original budget requires hearings before the public, publication in newspaper and approval by the Board. Budgets may be modified by the use of appropriation transfers between the levels of control (major function levels) with Board approval. Appropriations lapse at the end of each fiscal year. Oregon law prohibits expenditures in excess of board approved appropriations. The board approves appropriations for each fund by major function.

F. Cash, Cash Equivalents and Investments

The District's cash and cash equivalents consist of cash on hand, demand deposits and short-term investments with original maturities of three months or less. Short-term investments are stated at cost, which approximates fair value.

The District's investments consist of time certificates of deposit, banker's acceptances, commercial paper, U.S. Government Agency securities, and the State of Oregon Treasurer's Local Government Investment Pool (LGIP). Time certificates of deposit are stated at cost, which approximates fair value. Banker's acceptances, commercial paper and U.S. Government Agency securities are stated at amortized cost, which approximates fair value. The LGIP is stated at cost, which approximates fair value. Fair value of the LGIP is the same as the District's value in the pool shares.

The Oregon State Treasury (OST) administers the LGIP. It is an open-ended no-load diversified portfolio. The OST offers the LGIP to any agency, political subdivision or public corporation of the State that by law is made the custodian of, or has control of, any funds. The LGIP is commingled with the State's short-term funds. In seeking to best serve local governments of Oregon, the Oregon legislature established the Oregon Short Term Fund Board. The purpose of the Board is to advise the Oregon State Treasury in the management and investment options of the LGIP.

G. Property Taxes Receivable

Property taxes are levied and become a lien on July 1. Collection dates are November 15, February 15, and May 15 following the lien date. Discounts are allowed if the amount due is received by November 15 or February 15. Taxes unpaid and outstanding on May 16 are considered delinquent.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Uncollected property taxes are recorded on the Statement of Net Position. Uncollected taxes are deemed to be substantially collectible or recoverable through liens; therefore, no allowance for uncollectible taxes has been established. All property tax receivables are due from property owners within the District.

H. Accounts and Other Receivables

Accounts and other receivables are comprised primarily of State school support and claims for reimbursement of costs under various federal and state grants. The District pursues the collection of debt to the full extent allowed by Oregon State statute. As of June 30, 2021, no allowance for bad debt was considered necessary.

I. Grants

Grant revenues are recognized as grants receivable as reimbursable expenditures are incurred. As expenditures are incurred revenue is recognized and a receivable is recognized. Grants received prior to the eligibility of expenditures are recorded as unearned revenue.

J. Inventories and Prepaid Items

Inventories of supplies, materials and food in the governmental funds are stated at cost (average cost). Inventoried items are charged to expenditures of the user department at the time of withdrawal from inventory (consumption method). Commodity inventories are not recorded as title to them is not considered to pass to the District until they are consumed.

General Fund inventory consist of transportation parts and fuel. Internal Service Fund inventory consists of warehouse fund inventory primarily of expendable supplies and equipment held at the central warehouse for issuance to district schools, other school district locations or to other school districts.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items. Prepaid items are recorded as expenditures using the consumption method.

K. Capital Assets

Capital assets are recorded at original or estimated original cost. Donated capital assets are recorded at their acquisition value on the date donated. The District defines capital assets as assets with an initial cost of \$5,000 or more and an estimated life in excess of one year. Donated capital assets, donated works of art and similar items, and capital assets received in a service concession arrangement are reported at acquisition value rather than fair value.

Capital assets are depreciated using the straight-line method over the following useful lives:

- Land improvements – 15 to 75 years
- Buildings and improvements – 15 to 75 years
- Equipment and Vehicles – 5 to 20 years

L. Deferred Outflows of Resources and Deferred Inflows of Resources

Deferred outflows of resources are defined by a consumption of net position by the District that is applicable to a future reporting period. Deferred inflows of resources are defined as an acquisition of net position by the District that is applicable to a future reporting period. Deferred outflows of resources increase net position, like assets, and deferred inflows of resources decrease net position, as do liabilities.

Deferred outflows on debt refunding result when the net carrying value of refunded debt exceeds its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The pension and OPEB deferred outflows relate to employee contributions subsequent to the PERS measurement date and the net difference between projected and actual pension and OPEB plan activity. Pension and OPEB deferred inflows reflect the net difference between projected and actual pension plan activity.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

M. Retirement Plans

Substantially all District employees are participants in the State of Oregon Public Employees Retirement System generally referred to as PERS. It is a cost-sharing multiple-employer defined benefit pension plan. PERS is administered by the Public Employees Retirement Board as required by Oregon Revised Statutes (ORS) chapters 238 and 238A. The financial reporting information pertaining to the District's participation in PERS was prepared in accordance with the Governmental Accounting Standards Board (GASB) Statement No. 68, *Accounting and Financial Reporting for Pensions*, as amended by GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date*. The Net Position and additions and deductions from the Net Position relating to the District's pension obligation were calculated based on an actuarial study completed by PERS. A copy of the study may be obtained on the following website:

http://www.oregon.gov/PERS/EMP/Pages/section/er_general_information/gasb-68.aspx

The 2003 Oregon Legislature passed PERS reform legislation and essentially created a new retirement plan for employees hired on or after August 29, 2003. These employees became members of the Oregon Public Service Retirement Plan (OPSRP). OPSRP is a hybrid retirement plan with two components: The Pension Program (defined benefit plan) and the Individual Account Program (defined contribution; established and maintained as a tax-qualified governmental defined contribution plan). OPSRP is administered by PERS.

The District also offers its employees a tax deferred annuity plan established pursuant to Section 403(b) of the Internal Revenue Code, and a deferred compensation plan established pursuant to Section 457(b) of the Internal Revenue Code. For the year ended June 30, 2021 there were 1,102 employees participating in the plan. The only contribution made by the District is for one administrator position. Employees are immediately vested in their own contributions and any earnings on those contributions, but the contribution made by the District is subject to a service commitment. For the year ended June 30, 2021 the District contributed \$35,000.

N. Other Post-Employment Benefits

As a member of Oregon Public Employees Retirement System (PERS), the District contributes to the Retirement Health Insurance Account (RHIA) for each of its eligible employees which are administered by PERS. RHIA is a cost-sharing multiple-employer defined benefit plan. Contributions to PERS for RHIA are made on a current basis as required by the plan and are charged as expenses.

The District offers continued medical coverage for eligible retirees, their spouses and dependents until they are eligible for Medicare. The retiree must pay the entire premium in exchange for this coverage. The premium itself does not represent the full cost of coverage because the retirees are expected to generate higher medical claims and therefore higher medical premiums for the District. OPEB liabilities are generally liquidated by the General Fund.

O. Compensated Absences

It is the District's policy to permit employees to accumulate earned but unused sick pay benefits. There is no liability for unpaid accumulated sick leave since the District does not have a policy to pay any amounts when employees separate from service with the District.

It is the District's policy to permit employees to accumulate earned, but unused vacation pays benefits; however, unused benefits must be used or forfeited within one fiscal year of the fiscal year earned. All unused vacation pay is accrued when earned in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignation and retirements. Compensated absences have been and will be paid from general revenues from the District's General Fund and are expected to be paid within the next twelve months.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

P. Self-Insurance – Accrued Claims Losses – Current

The Risk Management Fund - Internal Service accounts for the costs incurred for workers' compensation claims, general liability claims, unemployment claims, and property and fire losses.

The District currently provides for estimated losses to be incurred from pending claims and for claims incurred, but not reported (IBNR). IBNR claims are claims that are incurred through the end of the fiscal year but not reported until after that date. These liabilities are based on actuarial valuations or District estimates.

The District is self-insured for costs up to policy deductible limits as follows:

- General Liability self-insured retention (SIR) is \$1,000,000 per occurrence. Insured limits are \$10,000,000 per occurrence, \$10,000,000 combined annual aggregate.
- Property liability SIR is \$500,000 per occurrence. Insured limits are \$250,000,000 per occurrence, \$250,000,000 combined annual aggregate.
- Workers' compensation SIR is \$650,000 per occurrence. Insured limits are \$1,000,000 for employer's liability and statutory for workers' compensation.
- Cyber policy limit is \$2,000,000 with a \$50,000 deductible.
- Crime policy limit is \$750,000 with a \$5,000 deductible.

Q. Long-Term Obligations

In the government-wide financial statements long-term debt is reported as a liability in the Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method, which approximates the effective interest method. Bonds payable are reported as net of the applicable bond premium or discount. Issuance costs are expensed in the year issued.

In the fund financial statements, bond premiums and discounts, as well as bond issuance costs, are recognized when incurred and not deferred. The face amount of the debt issued, premiums received on debt issuances, and discounts are reported as other financing sources and uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

R. Net Position

In the government-wide financial statements, net position consist of assets invested in capital assets (net of related debt), restricted and unrestricted net position. The restricted net position is restricted by state statute for debt service, for a voters' measure, and for other state funding restricted for certain useage. Long-term debt is reported as a liability in the Statement of Net Position.

S. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Fund balances of the governmental funds are reported separately within classifications based on a hierarchy of the constraints placed on the use of those resources. The classifications are based on the relative strength of the constraints that control how the specific amounts can be spent. The classifications are as follows:

- **Nonspendable** fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact.
- **Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers constitutionally, or through enabling legislation. Effectively, restrictions may be changed or lifted only with the consent of resource providers. The restrictions are constraints placed on the use of the resources, externally imposed by creditors, grantors, contributors, laws and regulations of the state, federal government, or other governments or may be imposed by law through constitutional provisions or enabling legislation.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

- **Committed** fund balance includes amounts that can be used only for the specific purpose determined by a formal action of the government's highest level of decision-making authority, the District's School Board through a School Board Resolution. The committed amounts cannot be used for any other purpose unless the School Board removes or changes the specified use by passing another resolution to uncommit the amounts or utilize them for another purpose.
- **Assigned** fund balance comprises amounts intended to be used by the District for specific purposes, but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the amount that is not restricted or committed.
- **Unassigned** fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. Positive unassigned amounts will be reported only in the General Fund. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted, committed, or assigned.

If an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, and unassigned) amounts are available, the District applies restricted resources first if applicable. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

The General Fund reports inventory as nonspendable fund balance.

The GO Debt Service Fund has a restricted fund balance dedicated to the debt service of the General Obligation Bonds of the District. The balance is restricted due to provisions of the District's General Obligation Bonds, voter approved legislation, and state law. Nonmajor governmental funds have restricted balances that are required to be utilized for specific purposes such as energy efficient and other capital projects and the state facilities grant.

The nonmajor governmental funds, the Asset Replacement Fund, the Special Capital Projects Fund and the Preventative & Deferred Maintenance Fund also have committed and assigned fund balances. The District set up a PERS Pension Debt Service Fund to accumulate funds to service the debt of its PERS pension bonds. These funds are classified as assigned or committed.

The remaining fund balance in the Governmental Funds is unassigned General Fund balance.

T. New Accounting Standards

For the fiscal year ended June 30, 2021, the District implement the following new accounting standards:

- GASB Statement No. 84, Fiduciary Activities. The statement establishes standards of accounting and financial reporting for fiduciary activities. The requirements of this Statement are effective for periods beginning after December 15, 2018 as originally established, however GASB Statement No. 95 allows governments to postpone implementation for one year.

The District will implement new GASB pronouncements no later than the required fiscal year.

Information about these pronouncements may be found on the Governmental Accounting Standards' Board website: www.gasb.org/.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Note 2: Pooled Cash and Investments

The District maintains an internal cash and investments pool that is available for use by all funds. Each fund type's portion of the pool is displayed in the basic financial statements as Pooled Cash and Investments.

Cash and investments are comprised of the following as of June 30, 2021:

Petty Cash	\$ 17,722
Deposits with Financial Institutions:	
Cash on Deposit	9,525,071
Investments	637,825,852
Total Cash and Investments	<u>\$ 647,368,645</u>

Statement of Net Position	
Cash and Investments	\$ 647,227,111
Statement of Fiduciary Assets and Liabilities	
Cash and Cash Equivalents - Custodial Fund	141,534
Total Cash and Investments	<u>\$ 647,368,645</u>

The PFCP is a shared liability structure for participating bank depositories, better protecting public funds though still not guaranteeing that all funds are 100% protected. A bank depository is required to pledge collateral valued at least 10% of their quarter-end public fund deposits if they are well capitalized, or 110% of their quarter-end public fund deposits if they are undercapitalized or assigned to pledge 110% by the Office of the State Treasurer. In the event of a bank failure, the entire pool of collateral pledged by all qualified Oregon public funds bank depositories is available to repay deposits of public funds of government entities. At June 30, 2021, bank balances of \$250,000 were insured by FDIC insurance. At June 30, 2021, the net carrying amount of the District's balance was \$9,525,071 and the bank balance was \$14,038,817.

Custodial Credit Risk – Deposits

This is the risk that in the event of a bank failure, the District's deposits may not be returned. The Federal Depository Insurance Corporation (FDIC) provides insurance for the District's deposits with financial institutions up to \$250,000 each for the aggregate of all demand deposits and the aggregate of all time deposits at each institution. As of June 30, 2021, \$13,788,817 of the District's bank balances were exposed to custodial credit risk as they were not covered by federal depository insurance; however, deposits in excess of FDIC coverage with institutions participating in the Oregon Public Funds Collateralization Program are collateralized with securities held in the name of the institution. As required and authorized by Oregon Revised Statutes, Chapter 295, all deposits not covered by Federal Depository Insurance Corporation (FDIC) insurance are covered by the Public Funds Collateralization Program (PFCP) of the State of Oregon.

Investments

As of June 30, 2021, the District held the following investments and maturities:

Investment Type	Fair Value Amount	Weighted Average Maturity in Years	% of Investment Portfolio
State of Oregon Treasurer's Local Government Investment Pool	\$ 140,984,658	0.003	22.1%
Federal Agency Coupon Securities, Maturing through October 16, 2023	474,353,874	0.022	74.4%
Corporate Notes Maturing through September 23, 2022	5,179,670	1.250	0.8%
Municipal Notes Maturing through August 15, 2022	17,307,650	0.204	2.7%
Total	<u>\$ 637,825,852</u>	<u>0.033</u>	<u>100.0%</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

As a means of limiting the District to fair value losses in case of rising interest rates, the District's investment policy limits investments as follows:

<u>Investment Type</u>	<u>Maximum % of Portfolio</u>	<u>Maximum length to maturity</u>
U.S. Treasury Securities	100%	1.5 yrs, 3 yrs for Capital Projects Funds
U.S Agency Securities	100%	1.5 yrs, 3 yrs for Capital Projects Funds
State and Local Government Obligations (OR, WA, ID, CA)	25%	1.5 yrs, 3 yrs for Capital Projects Funds
Commercial/Corporate Paper Securities	35%	18 months
Bankers' Acceptances	25%	18 months
Repurchase Agreement	25%	90 days
Time Deposits, Certificates of Deposits, Savings - Commercial Banks & Credit Unions	25%	18 months
Deposit Open Accounts - Commercial Banks and Credit Unions	10%	N/A
Local Government Investment Pool	Statutory Limit	N/A

With the exception of pass-through funds, the maximum amount of pooled investments to be placed in the Local Government Investment Pool (LGIP) is limited by Oregon Statute and increases annually in proportion to the U.S. City Average Consumer Price Index. The limit can be temporarily exceeded for ten business days and does not apply either to pass-through funds or to funds invested on behalf of another governmental unit.

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. All investments above, except for the investment in the LGIP and the bank time certificates of deposit are evidenced by securities and perfected in the name of the District. All other District investment securities are held in safekeeping by U.S. Bank in the District's account name.

The District's policy, which adheres to State of Oregon law, is to limit its investments to the following: Issuers within Oregon must be rated A (bonds) or A-2/P-2 (commercial paper) or better by Standard and Poor's, Moody's Investors Service or any other nationally recognized statistical rating organization. With certain exceptions, Issuers not in Oregon must be rated AA/Aa (bonds) or A-1/P-1 (commercial paper) or better.

The Oregon State Treasurer maintains the Oregon Short Term Fund, of which the LGIP is a part. Participation by local governments is voluntary. The State of Oregon investment policies are governed by statute and the Oregon Investment Council. In accordance with Oregon Statutes, funds are invested as a prudent investor would do, exercising reasonable care, skill and caution. The LGIP was created to offer a short-term investment alternative to Oregon local governments. The investments are regulated by the Oregon Short Term Board and approved by the Oregon Investment Council (ORS 294.805 to 294.895). Separate financial statements for the Oregon Short Term Fund are available from the Oregon State Treasurer.

The District's investments include the LGIP, including LGIP balances held with the County Treasurer. Investments are stated at cost which approximates fair value of the pool shares. The Oregon State Treasury administers the LGIP. The pool is an open-ended, no-load diversified portfolio offered to any agency, political subdivision or public corporation of the State that by law is made the custodian of, or has control of, any funds. The LGIP is commingled with the State's short-term funds. In seeking to best serve local governments of Oregon, the Oregon legislature established the Oregon Short Term Fund Board. The purpose of the Board is to advise the Oregon State Treasury in the management and investment options of the LGIP.

The District's policy for investing in individual issuers varies depending on the type of investments. U.S. treasury and agency securities do not have restrictions regarding concentration with any one issuer. No more than 10% of the total portfolio at settlement date may be invested in a single issuer of bankers' acceptances. Investments in commercial paper or corporate indebtedness with any one issuer may not exceed 5% of the total portfolio at settlement date. Certificates of Deposit of commercial banks shall not represent more than 15% of the total portfolio at settlement date with any one financial institution, and 10% for banks and credit unions. In addition, the combination of Banker's

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Acceptance, Corporate Indebtedness, Deposit Open Accounts, and Certificates of Deposit with any one financial institution or entity shall not exceed 33% of the total portfolio at settlement date.

The District investment objective is foremost to preserve capital and protect investment principal; to conform with federal, state, and other legal requirements; to maintain sufficient liquidity to meet operating requirements; to diversify to avoid unreasonable risks regarding security instruments or individual institutions; and to attain a reasonable rate of return.

At June 30, 2021, the District's investments were rated as follows:

<u>Investment Type</u>	<u>Total</u>	<u>Aaa</u>	<u>Aa1</u>	<u>A1/A2</u>	<u>Not Rated</u>
State of Oregon Treasurer's LGIP	\$ 140,984,658	\$ -	\$ -	\$ -	\$ 140,984,658
Federal Agency Coupon Securities, Maturing through October 16, 2023	474,353,874	466,399,555	-	-	7,954,319
Corporate Notes					
Maturing through September 23, 2022	5,179,670	-	-	5,179,670	-
Municipal Notes					
Maturing through August 15, 2022	17,307,650	-	2,108,900	-	15,198,750
	<u>\$ 637,825,852</u>	<u>\$ 466,399,555</u>	<u>\$ 2,108,900</u>	<u>\$ 5,179,670</u>	<u>\$ 164,137,727</u>

The District categorizes its fair value measurements using the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of an asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments in U.S. Treasury securities, U.S. Agency securities, state and local government obligations, corporate securities and money market securities are valued using pricing models maximizing the use of observable inputs for similar securities (Level 2 inputs).

Note 3: Receivables

Receivables for the District are comprised of the following as of June 30, 2021:

Governmental Funds	
Property Tax Receivable	\$ 5,494,091
Grants Receivable	35,297,755
Other Receivables	8,714,786
	<u>49,506,632</u>
Internal Service Funds	
Receivables	470,639
Total Receivables	<u>\$ 49,977,271</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Note 4: Capital Assets

Capital assets activity for the year was as follows:

Governmental Activities	Balance July 1, 2020	Additions	Deletions	Balance June 30, 2021
Capital Assets not Depreciated:				
Land	\$ 36,617,717	\$ 867	\$ (2,929)	\$ 36,615,655
Construction in Progress	174,200,966	183,379,594	(26,659,301)	330,921,259
<i>Total Capital Assets not Depreciated</i>	<u>210,818,683</u>	<u>183,380,461</u>	<u>(26,662,230)</u>	<u>367,536,914</u>
Capital Assets Depreciated:				
Land Improvements	37,109,070	3,265,421	(363,999)	40,010,492
Buildings and Improvements	526,914,389	32,766,767	(2,563,151)	557,118,005
Equipment	42,023,442	2,692,287	(26,062)	44,689,667
Vehicles	34,462,279	1,525,712	(1,278,586)	34,709,405
<i>Total Capital Assets Depreciated</i>	<u>640,509,180</u>	<u>40,250,187</u>	<u>(4,231,798)</u>	<u>676,527,569</u>
Less Accumulated Depreciation for:				
Land Improvements	(9,284,257)	(837,611)	123,704	(9,998,164)
Buildings and Improvements	(180,205,291)	(8,683,300)	1,892,062	(186,996,529)
Equipment	(20,348,943)	(3,323,849)	26,062	(23,646,730)
Vehicles	(24,044,079)	(1,621,197)	1,278,586	(24,386,690)
<i>Total Accumulated Depreciation</i>	<u>(233,882,570)</u>	<u>(14,465,957)</u>	<u>3,320,414</u>	<u>(245,028,113)</u>
<i>Total Capital Assets Depreciated, Net</i>	<u>406,626,610</u>	<u>25,784,230</u>	<u>(911,384)</u>	<u>431,499,456</u>
<i>Total Capital Assets, Net</i>	<u>\$ 617,445,293</u>	<u>\$ 209,164,691</u>	<u>\$ (27,573,614)</u>	<u>\$ 799,036,370</u>

Depreciation expense for the year was charged to the following programs:

<i>Program</i>	
Instructional Services	\$ 9,577,896
Support Services:	
Student Transportation Services	504,444
Other Support Services	4,265,980
Community Services	69,933
Food Services	5,416
Facilities Services	42,288
Total Depreciation Expense - Governmental Activities	<u>\$ 14,465,957</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Note 5: Long Term Debt
Bonds Payable

Changes in bonds outstanding are as follows:

Issue Date	Original Issue	Outstanding July 1, 2020	Issued	Amortized and Paid Premium	Matured and Redeemed	Outstanding June 30, 2021	Amounts Due in One Year
Full Faith & Credit							
October 22, 2020	\$ 60,392,940	\$ -	\$ 60,392,940	\$ -	\$ -	\$ 60,392,940	\$ -
General Obligation							
March 16, 2009	178,715,189	105,828,339	-	-	12,517,987	93,310,352	12,006,866
July 25, 2018	383,230,000	373,840,000	-	-	12,270,000	361,570,000	6,585,000
July 7, 2020	236,467,346	-	236,467,346	-	-	236,467,346	1,307,925
	<u>798,412,535</u>	<u>479,668,339</u>	<u>236,467,346</u>	<u>-</u>	<u>24,787,987</u>	<u>691,347,698</u>	<u>19,899,791</u>
Pension							
October 31, 2002	106,974,763	77,765,000	-	-	-	77,765,000	8,670,000
February 19, 2004	88,815,000	62,745,000	-	-	5,615,000	57,130,000	6,370,000
June 30, 2011	7,820,000	7,820,000	-	-	7,820,000	-	-
January 29, 2015	50,145,000	38,670,000	-	-	2,360,000	36,310,000	2,410,000
	<u>253,754,763</u>	<u>187,000,000</u>	<u>-</u>	<u>-</u>	<u>15,795,000</u>	<u>171,205,000</u>	<u>17,450,000</u>
Total Bonds		<u>666,668,339</u>	<u>296,860,286</u>	<u>-</u>	<u>40,582,987</u>	<u>922,945,638</u>	<u>37,349,791</u>
Unamortized Premium on GO Bond							
March 16, 2009		2,929,600	-	292,960	-	2,636,640	-
July 25, 2018		58,928,936	-	3,108,340	-	55,820,596	-
July 7, 2020		-	51,547,470	3,203,541	-	48,343,929	-
Total Unamortized Premium on GO		<u>61,858,536</u>	<u>51,547,470</u>	<u>6,604,841</u>	<u>-</u>	<u>106,801,165</u>	<u>-</u>
Total Bonds and Unamortized Premiums		<u>\$ 728,526,875</u>	<u>\$ 348,407,756</u>	<u>\$ 6,604,841</u>	<u>\$ 40,582,987</u>	<u>\$ 1,029,746,803</u>	<u>\$ 37,349,791</u>

Full Faith & Credit obligation bonds - issued October 2020, due in annual installments of \$984,041 to \$5,525,324, plus interest paid semi-annually at 0.44% to 3.00% through 2045.	\$ 60,392,940
General obligation bonds - issued March 2009, due in annual installments of \$1,189,388 to \$12,517,987, plus interest paid semi-annually at 4.01% to 5.84% through 2030.	93,310,352
General obligation bonds - issued July 2018, due in annual installments of \$3,955,000 to \$38,755,000, plus interest paid semi-annually at 4.00% to 5.00% through 2039.	361,570,000
General obligation bonds - issued July 2020, due in annual installments of \$1,307,925 to \$29,928,637, plus interest paid semi-annually at 2.59% to 5.00% through 2040.	236,467,346
PERS bonds - issued October 2002, due in annual installments of \$2,336,508 to \$15,225,000, plus interest paid semi-annually at 5.48% to 6.10% through 2028.	77,765,000
PERS bonds - issued February 2004, due in annual installments of \$3,135,000 to \$11,190,000, plus interest paid semi-annually at 5.22% to 5.53% through 2028.	57,130,000
PERS bonds - issued in January 2015, due in annual installments of \$2,125,000 to \$3,475,000 plus interest paid semi-annually at 0.35% to 3.82% through 2034.	36,310,000
Unamortized Premium on GO Bond	
March 16, 2009	2,636,640
July 25, 2018	55,820,596
July 7, 2020	48,343,929
	<u>\$ 1,029,746,803</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Full Faith and Credit Obligation Debt

In October 2020, the District issued Full Faith and Credit Obligations of \$60,392,940 to construct a new transportation facility and replace the aging school bus fleet. The Full Faith and Credit Obligations are direct obligations and pledge the full faith and credit of the District. This borrowing is liquidated through the General Fund and the Asset Replacement Fund.

General Obligation Debt

As of June 30, 2021, the District had outstanding general obligation bonds and PERS pension bonds related to governmental activities totaling \$862,552,698. The District also had outstanding direct borrowings for contracts reported as financed purchases of the underlying assets related to governmental activities totaling \$2,976,954 as of June 30, 2021. The District pledged its full faith and credit within the limitations of Sections 11 and 11b of Article XI of the Oregon Constitution for all General Obligation bonds, pension bonds and capital leases. The District had no lines of credit. As of June 30, 2021, the District had no assets pledged as collateral for debt, no terms specified in debt agreements related to significant (1) events of defaults with finance-related consequences, (2) termination events with finance-related consequences, and (3) subjective accelerations clauses.

In March 2009, the District issued general obligation bonds for \$178,715,189 to construct four new schools and renovate existing facilities. In December 2009, the District issued general obligation bonds for \$31,760,000 to construct and renovate existing facilities. These issues were to fulfill the \$242,100,000 authorization approved by voters in November of 2008. The \$4,813 difference between the bonds issued and the authorization represents the bonding denominations sold.

The March 2009 bonds sold at a premium of \$6,248,840. The June 2011 bonds sold at a premium of \$3,763,732. The premiums are recognized as a reduction of future interest expense and are being amortized using the straight-line method over the life of the bonds.

In May 2018, voters approved \$619,700,000 in bonds to renovate and build additional classrooms and common areas, upgrade technology, overhaul HVAC systems and provide additional security and seismic updates throughout the District. The District issued general obligation bonds of \$383,230,000 in July 2018 and \$236,467,346 in July 2020.

The July 2018 and July 2020 bonds sold at premiums of \$64,964,296 and \$51,547,470, respectively. The premiums are recognized as a reduction of future interest expense and are being amortized using the straight-line method over the lives of the bonds.

General obligation bonds are direct obligations and pledge the full faith and credit of the District. The District issues general obligation bonds to provide funds for the acquisition and construction of school facilities.

Pension Bonds

The District participated as one of twenty Oregon school districts and education service districts in issuing limited tax pension bonds in 2002 and 2004. The proceeds were used to finance a portion of the estimated unfunded actuarial liability of each participating district with the Oregon Public Employees Retirement System (PERS). The Oregon School Boards Association (OSBA) sponsored this pooled limited tax pension bond program. OSBA does not have a financial obligation in connection with the bonds issued under the program. Except for the payment of its pension bond payments and additional charges when due, each participating district has no obligation or liability to any other participating districts' pension bonds or liabilities to PERS. The District records the amounts deposited with PERS as a prepayment on its actuarial obligation, and accounts for the payment of principal, interest and the amortization of the prepayment as pension expense over the life of the bonds. The District anticipates that the total costs of financing the District's actuarial obligation in this way will result in savings to the District when compared to paying for such costs in additional contribution rates to PERS.

The District issued \$106,974,763 Limited Tax Pension Obligation, Series 2002 and \$88,815,000 Limited Tax Pension Obligation, Series 2004 (Federally Taxable). The Limited Tax Pension Obligations are payable annually through June 2028. Interest on the current coupon bonds is payable semiannually at rates ranging from 5.48% to 6.10%.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

To achieve debt service savings, in June of 2011, the District refinanced \$7,640,000 (par value) of its 2002 callable pension bonds which matured on June 30, 2021 with an interest rate of 5.5% to a lower interest rate of 4.12%. The actual debt issued in the refinancing was \$7,820,000 - Series 2011 Limited Tax Pension Obligation Bonds. The bonds were interest only, paid in full at maturity in June 2021. The bonds were federally taxable and subject to optional prepayment prior to their stated maturities. The refunding resulted in a net present value savings of interest in the amount of \$646,626.

In 2015, the District issued \$50,145,000 Full Faith and Credit Pension Bonds, Series 2015 (Federally Taxable). The proceeds were used to finance the District's estimated unfunded actuarial liability with PERS at the time of the issuance of the bonds. The Pension Obligations are payable annually through June 2034. Interest on the current coupon bonds is payable semi-annually at rates ranging from 0.35% to 3.82%.

The October 31, 2002 bond issue outstanding is callable for the current interest obligation due June 30, 2028 with mandatory prepayment in part, pro rata on or after June 30, 2024 at par plus accrued interest.

In prior years, the District defeased pension obligation bonds by placing the proceeds of new bonds in irrevocable trusts to provide for all future debt service payments on the old obligations. Accordingly, the trust account assets and the liabilities for the defeased obligations are not included in the District's basic financial statements. At June 30, 2021, all of the \$7,640,000 defeased pension bonds were paid off and none were considered defeased.

The general obligation bonds will be paid from property tax revenues from the GO Debt Service Fund. Pension bonds will be paid from revenues in the PERS Pension Debt Service Fund generated by charges to other funds.

Future maturities are as follows:

Fiscal Year			
Ending June 30,	Principal	Interest	Total
2022	\$ 37,349,791	\$ 47,238,582	\$ 84,588,373
2023	46,003,641	47,154,250	93,157,891
2024	49,340,624	46,898,581	96,239,205
2025	52,869,426	46,505,502	99,374,928
2026	56,606,919	45,946,782	102,553,701
2027-2031	224,546,146	198,929,051	423,475,197
2032-2036	239,688,862	78,147,019	317,835,881
2037-2041	212,424,057	49,735,965	262,160,022
2042-2045	4,116,172	4,079,732	8,195,904
Total	<u>\$ 922,945,638</u>	<u>\$ 564,635,464</u>	<u>\$ 1,487,581,102</u>

Other Long-Term Liabilities

Capital Leases

Capital lease activity for the year is as follows:

Outstanding			Outstanding	Amount Due
July 1, 2020	Increases	Decreases	June 30, 2021	In One Year
<u>\$ 3,897,190</u>	<u>\$ -</u>	<u>\$ 920,236</u>	<u>\$ 2,976,954</u>	<u>\$ 933,557</u>

The District's capital lease obligations are mainly for bus replacements and are being paid from reimbursement from the state under a transportation grant from the Asset Replacement Fund and from General Fund revenues. Other capital lease proceeds were used to fund land, buildings, software and mail equipment.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Cost of capital assets under capital leases at June 30, 2021 totaled \$10,678,444 and had a book value net of accumulated depreciation of \$7,438,472. Depreciation expense on assets under capital leases for the year ended June 30, 2021 was \$1,336,503. Land, buildings and equipment under capital leases as of June 30, 2021 include the following:

Asset Class	Asset Purchase Price	Depreciated Asset Value
Land	\$ 4,198,500	\$ 4,198,500
Equipment	6,479,944	3,239,972
Total Assets	\$ 10,678,444	\$ 7,438,472

Future minimum payments for capital leases are as follows:

Fiscal Year Ending June 30	Principal	Interest	Total
2022	\$ 933,557	\$ 62,833	\$ 996,390
2023	667,155	42,515	709,670
2024	681,036	28,634	709,670
2025	695,206	14,464	709,670
Total	\$ 2,976,954	\$ 148,446	\$ 3,125,400

Operating Leases

Other leases are classified as operating leases with the lease payments recorded as expenditures during the life of the lease. Certain operating leases are renewable for specified periods. In most cases, management expects that the leases will be renewed or be replaced by other leases. Future minimum payments for operating leases are as follows:

Fiscal Year Ending June 30,	Operating Leases
2022	\$ 1,133,109
2023	1,133,109
2024	368,174
Total	\$ 2,634,392

Compensated Absences

Compensated absences activity for the year is as follows:

Governmental Activities:

Outstanding July 1, 2020	Increases	Decreases	Outstanding June 30, 2021	Amounts Due In One Year
\$ 3,532,302	\$ 5,705,746	\$ 5,620,064	\$ 3,617,984	\$ 3,617,984

The General Fund is the primary fund in which the compensated absences liability is liquidated. All compensated absences are considered current since they are to be used within twelve months per the collective bargaining agreements.

**SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021**

Note 6: Interfund Balances and Transfers

Interfund receivables and payables on June 30, 2021 are comprised of the following:

<u>Due To</u>	<u>Due From Grants Fund</u>
General Fund	\$ 28,245,982

Interfund balances represent cash owed by one fund to another. At June 30, 2021, the Grants Fund was advanced \$28.2 million by the General Fund for reimbursable expenditures that had not been received from granting agencies.

Interfund transfers for the year included the following:

<u>Transfers In</u>	<u>Transfers Out General Fund</u>	<u>Transfers Out</u>	
		<u>Energy Efficiency Fund</u>	<u>Total Interfund Transfers</u>
Asset Replacement Fund	\$ 3,100,000	\$ -	\$ 3,100,000
Preventative & Deferred Maintenance Fund	1,500,000	-	1,500,000
Special Capital Projects Fund	-	1,359,623	1,359,623
Total Transfers by Fund	\$ 4,600,000	\$ 1,359,623	\$ 5,959,623

The District made transfers for specific projects and designated needs that were approved by the School Board. The \$3.1 million transfer from the General Fund to the Asset Replacement Fund was for the replacement of school buses and for the board-approved transportation expansion plan. The \$1.5 million transfer from the General Fund to the Preventative & Deferred Maintenance Fund was for multi-year ongoing projects. The \$1.4 million transfer from the Energy Efficiency Fund to the Special Capital Projects Fund was for completed energy efficient projects to district facilities through the state energy conservation program (SB 1149).

Note 7: Pension Plan

Oregon Public Employees Retirement System (PERS)

General Information about the Pension Plan

The Oregon Public Employees Retirement System (OPERS) is a cost-sharing, multiple-employer defined benefit plan, administered by the PERS Board of Trustees with authority granted by the Oregon Legislature.

Plan description: Employees of the District are provided with pensions through PERS. All the benefits of PERS are established by the Oregon legislature pursuant to Oregon Revised Statute (ORS) Chapters 238 and 238A. PERS issues a publicly available financial report that can be obtained at:

<http://www.oregon.gov/pers/Pages/financials/actuarial-financial-information.aspx>

Benefits provided under Chapter 238 - Tier 1/Tier 2

Pension Benefits: The OPERS retirement allowance is payable monthly for life. It may be selected from 13 retirement benefit options. These options include survivorship benefits and lump-sum refunds. The basic benefit is based on years of service and final average salary. A percentage (2.0 percent for police and fire employees, 1.67 percent for general service employees) is multiplied by the number of years of service and the final average salary. Benefits may also be calculated either under a formula plus annuity (for members who were contributing before August 21, 1981) or a money match computation if it results in a greater benefit.

A member is considered vested and will be eligible at minimum retirement age for a service retirement allowance if he or she has had a contribution in each of five calendar years or has reached at least 50 years of age before

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

ceasing employment with a participating employer (age 45 for police and fire members). General service employees may retire after reaching age 55. Police and fire members are eligible after reaching age 50. Tier 1 general service employee benefits are reduced if retirement occurs prior to age 58 with fewer than 30 years of service. Police and fire member benefits are reduced if retirement occurs prior to age 55 with fewer than 25 years of service. Tier 2 members are eligible for full benefits at age 60. The ORS Chapter 238 Defined Benefit Pension Plan is closed to new members hired on or after August 29, 2003.

Death Benefits: Upon the death of a non-retired member, the beneficiary receives a lump-sum refund of the member's account balance (accumulated contributions and interest). In addition, the beneficiary will receive a lump-sum payment from employer funds equal to the account balance, provided one or more of the following conditions are met:

- Member was employed by an PERS employer at the time of death,
- Member died within 120 days after termination of PERS-covered employment,
- Member died as a result of injury sustained while employed in an PERS-covered job, or
- Member was on an official leave of absence from a PERS-covered job at the time of death.

Disability Benefits: A member with 10 or more years of creditable service who becomes disabled from other than duty-connected causes may receive a non-duty disability benefit. A disability resulting from a job-incurred injury or illness qualifies a member (including PERS judge members) for disability benefits regardless of the length of PERS-covered service. Upon qualifying for either a non-duty or duty disability, service time is computed to age 58 (55 for police and fire members) when determining the monthly benefit.

Benefit Changes After Retirement: Members may choose to continue participation in a variable equities investment account after retiring and may experience annual benefit fluctuations due to changes in the market value of equity investments. Under ORS 238.360 monthly benefits are adjusted annually through cost-of-living changes.

Benefits provided under Chapter 238A - Oregon Public Service Retirement Plan (OPSRP)

Pension Benefits: The ORS 238A Defined Benefit Pension Program provides benefits to members hired on or after August 29, 2003.

This portion of the OPSRP provides a life pension funded by employer contributions. Benefits are calculated with the following formula for members who attain normal retirement age:

General service –1.5 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for general service members is age 65, or age 58 with 30 years of retirement credit.

Police and Fire – 1.8 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for police and fire members is age 60 or age 53 with 25 years of retirement credit.

A member of the OPSRP pension program becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, and, if the pension program is terminated, the date on which termination becomes effective.

Death Benefits: Upon the death of a non-retired member, the spouse or other person who is constitutionally required to be treated in the same manner as the spouse, receives for life 50 percent of the pension that would otherwise have been paid to the deceased member.

Disability Benefits: A member who has accrued 10 or more years of retirement credits before the member becomes disabled or a member who becomes disabled due to job-related injury shall receive a disability benefit of 45 percent of the member's salary determined as of the last full month of employment before the disability occurred.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Benefit Changes After Retirement: Under ORS 238A.210 monthly benefits are adjusted annually through cost-of-living changes.

Benefits provided Individual Account Program (IAP) – Oregon Public Service Retirement Plan (OPSRP)

The District makes contributions on behalf of its PERS members at 6% of the member's annual salary. The member becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, the date the IAP is terminated, the date the active member becomes disabled, or the date the active member dies.

Upon retirement, a member of the OPSRP IAP may receive the amounts in his or her employee account, rollover account, and vested employer account as a lump-sum payment or in equal installments over a 5, 10, 15, 20-year period of an anticipated live span option. Each distribution option has a \$200 minimum distribution limit. The IAP is not a Defined Benefit Plan, and it belongs to the individual account holder.

IAP

Upon the death of a non-retired member, the beneficiary receives in a lump sum the member's account balance, rollover account balance, and vested employer optional contribution account balance. If a retired member dies before the installment payments are completed, the beneficiary may receive the remaining installment payments or choose a lump-sum payment.

Contributions

OPERS funding policy provides for monthly employer contributions at actuarially determined rates. These contributions, expressed as a percentage of covered payroll, are intended to accumulate assets adequate to pay benefits when due. This funding policy applies to the PERS Defined Benefit Plan and the Other Postemployment Benefit Plans.

Employer contribution rates during the period were based on the December 31, 2017 actuarial valuation. The rates based on a percentage of payroll, first became effective July 1, 2019. The State of Oregon and certain entities, including the District, have made lump sum payments to establish side accounts, and their rates have been reduced.

Employer contributions for the year ended June 30, 2021 were \$46,271,773 excluding amounts to fund employer specific liabilities. Approximately \$25,349,000 was charged for the year ended June 30, 2021 as PERS benefit expenditures to be used for bond payments as they become due.

The following information applies to Tier 1/Tier 2 and OPSRP plans:

PERS Net Pension Assets, Liabilities, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources Related to Pensions

As of June 30, 2021, the District reported a liability of \$494,604,136 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2018 rolled forward to a measurement date of June 30, 2020. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities, actuarially determined. At June 30, 2020, the District's proportion was 2.27% which was a decrease of 0.01 percentage point from its proportion measured as of June 30, 2019.

For the year ended June 30, 2021, the District recognized pension expense related to PERS of \$66,133,979 in the Government-wide Financial Statements. The District's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in year ended June 30, 2022.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

As of June 30, 2021, the District recognized deferred outflows and deferred inflows of resources related to pension from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources	Net
Differences between expected and actual experience	\$ 21,768,565	\$ -	
Change of assumptions	26,543,840	(930,041)	
Net difference between projected and actual earnings on pension plan investments	58,159,021	-	
Changes in proportionate share	7,868,657	(13,443,896)	
Differences between employee contributions and employer's proportionate share of system contributions	-	(16,482,575)	
Subtotal - Amortized Deferrals	<u>114,340,083</u>	<u>(30,856,512)</u>	<u>\$ 83,483,571</u>
District contributions subsequent to the measurement date	<u>46,271,773</u>	-	
Total Deferred Outflows (Inflows) of Resources	<u>\$ 160,611,856</u>	<u>\$ (30,856,512)</u>	

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ended June 30</u>	<u>Amount</u>
2022	\$ 18,689,975
2023	25,619,162
2024	22,211,442
2025	17,197,964
2026	(234,972)
Total	<u>\$ 83,483,571</u>

All assumptions, methods and plan provisions used in these calculations are described in the Oregon PERS system wide GASB 68 reporting summary dated March 12, 2021, which can be found at:

<http://www.oregon.gov/pers/emp/pages/GASB.aspx>

Oregon PERS produces an independently audited Comprehensive Annual Financial Report which can be found at:

<http://www.oregon.gov/PERS/pages/financials/Actuarial-Financial-Information.aspx>

Actuarial Valuations

The employer contribution rates effective July 1, 2019 through June 30, 2021, were set using the entry age normal actuarial cost method. For the Tier 1/Tier 2 component of the OPERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (1) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (2) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 20 years.

For the OPSRP Pension Program component of the OPERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (a) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (b) an actuarially determined amount for finding a disability benefit component, and (c) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 16 years.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Actuarial Methods and Assumptions Used in Developing Total Pension Liability

Valuation Date	December 31, 2018
Measurement Date	June 30, 2020
Experience Study	2018, published July 24, 2019
Actuarial Assumptions:	
Actuarial Cost Method	Entry Age Normal
Inflation Rate	2.50 percent
Long-Term Expected Rate of Return	7.20 percent
Discount Rate	7.20 percent
Projected Salary Increases	3.50 percent
Cost of Living Adjustments (COLA)	Blend of 2.00% COLA and graded COLA (1.25%/0.15%) in accordance with Moro decision; blend based on service.
Mortality	<p>Healthy retirees and beneficiaries: Pub-2010 Healthy Retiree, sex-distinct, generational with Unisex, Social Security Data Scale, with job category adjustment and set-backs as described in the valuation.</p> <p>Active members: Pub-2010 Employee, sex-distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation.</p> <p>Disabled retirees: Pub-2010 Disabled Retiree, sex-distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation.</p>

(Source: June 30, 2020 PERS Comprehensive Annual Financial Report; page 71)

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered years. The methods and assumptions shown above are based on the 2018 Experience Study, which reviewed experience for the four-year period ending on December 31, 2018.

Discount Rate

The discount rate used to measure the total pension liability was 7.20 percent for the Defined Benefit Pension Plan. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually require rates, as actuarially determined. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return of pension plan investments for the Defined Benefit Pension Plan was applied to all periods of projected benefit payments to determine the total pension liability.

Depletion Date Projection

GASB 67 generally requires that a blended discount rate be used to measure the Total Pension Liability (the Actuarial Accrued Liability calculated using the Individual Entry Age Normal Cost Method). The long-term expected return on plan investments may be used to discount liabilities to the extent that the plan’s Fiduciary Net Position (fair value of assets) is projected to cover benefit payments and administrative expenses. A 20-year high quality (AA/Aa or higher) municipal bond rate must be used for periods where the Fiduciary Net Position is not projected to cover benefit payments and administrative expenses. Determining the discount rate under GASB 67 will often require that the actuary perform complex projections of future benefit payments and asset values. GASB 67 (paragraph 43) does allow for alternative evaluations of projected solvency, if such evaluation can reliably be made. GASB does not contemplate a specific method for making an alternative evaluation of sufficiency; it is left to professional judgment.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

The following circumstances justify an alternative evaluation of sufficiency for Oregon PERS:

- Oregon PERS has a formal written policy to calculate an Actuarially Determined Contribution (ADC), which is articulated in the actuarial valuation report.
- The ADC is based on a closed, layered amortization period, which means that payment of the full ADC each year will bring the plan to a 100 percent funded position by the end of the amortization period if future experience follows assumption.
- GASB 67 specifies that the projections regarding future solvency assume that plan assets earn the assumed rate of return and there are no future changes in the plan provisions or actuarial methods and assumptions, which means that the projections would not reflect any adverse future experience which might impact the plan's funded position.

Based on these circumstances, it is our third-party actuary's opinion that the detailed depletion date projections outlined in GASB 67 would clearly indicate that the Fiduciary Net Position is always projected to be sufficient to cover benefit payments and administrative expenses.

(Source: June 30, 2020 Oregon PERS Comprehensive Annual Financial Report; page 72)

OIC Target and Actual Investment Allocation as of June 30, 2020

Asset Class/Strategy	OIC Policy Range	OIC Target Allocation	Actual Allocation³
Debt Securities	15.0 - 25.0%	20.0%	20.0%
Public Equity	27.5 - 37.5%	32.5%	31.8%
Real Estate	9.5 - 15.5%	12.5%	11.4%
Private Equity	14.0 - 21.0%	17.5%	22.9%
Alternatives Portfolio	7.5 - 17.5%	15.0%	10.5%
Opportunity Portfolio ¹	0.0 - 3.0%	0.0%	2.1%
Risk Parity ²	0.0 - 2.5%	2.5%	1.3%
Total		100.0%	100.0%
¹ Opportunity Portfolio is an investment strategy and it may be invested up to 3% of total plan net position.			
² Risk Parity is a new investment strategy added to the asset allocation mix in 2019.			
³ Based on the actual investment value at 6/30/2020.			

(Source: June 30, 2020 Oregon PERS Comprehensive Annual Financial Report; page 102)

Long-Term Expected Rate of Return

To develop an analytical basis for the selection of the long-term expected rate of return assumption, in May 2019 the PERS Board reviewed long-term assumptions developed by both Milliman's capital market assumptions team and the Oregon Investment Council's (OIC) investment advisors. The following table shows Milliman's assumptions for each of the asset classes in which the plan was invested at that time based on the OIC long-term target asset allocation. The OIC's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions and includes adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model.

(Source: June 30, 2020 Oregon PERS Comprehensive Annual Financial Report; page 72)

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Long-Term Expected Rate of Return ¹				
Asset Class	Target Allocation	Annual Arithmetic Return ²	20-Year Annualized Geometric Mean	Annual Standard Deviation
Core Fixed Income	9.60 %	4.14 %	4.07 %	3.90 %
Short-Term Bonds	9.60	3.70	3.68	2.10
Bank/Leveraged Loans	3.60	5.40	5.19	6.85
High Yield Bonds	1.20	6.13	5.74	9.35
Large/Mid Cap US Equities	16.17	7.35	6.30	15.50
Small Cap US Equities	1.35	8.35	6.68	19.75
Micro Cap US Equities	1.35	8.86	6.79	22.10
Developed Foreign Equities	13.48	8.30	6.91	17.95
Emerging Market Equities	4.24	10.35	7.69	25.35
Non-US Small Cap Equities	1.93	8.81	7.25	19.10
Private Equity	17.50	11.95	8.33	30.00
Real Estate (Property)	10.00	6.19	5.55	12.00
Real Estate (REITS)	2.50	8.29	6.69	21.00
Hedge Fund of Funds - Diversified	1.50	4.28	4.06	6.90
Hedge Fund - Event-driven	0.38	5.89	5.59	8.10
Timber	1.13	6.36	5.61	13.00
Farmland	1.13	6.87	6.12	13.00
Infrastructure	2.25	7.51	6.67	13.85
Commodities	1.13	5.34	3.79	18.70
Assumed Inflation – Mean			2.50 %	1.65 %

¹ Based on the OIC Statement of Investment Objectives and Policy Framework for the Oregon Public Employees Retirement Fund, revised as of April 24, 2019.

² The arithmetic mean is a component that goes into calculating the geometric mean. Expected rates of return are presented using the geometric mean, which the Board uses in setting the discount rate.
(Source: June 30, 2020 Oregon PERS Comprehensive Annual Financial Report; page 74)

Sensitivity of the District’s proportionate share of the net pension liability (asset) to changes in the discount rate

The following presents the District’s proportionate share of the net pension liability (asset) calculated using the discount rate of 7.20 percent, as well as what the District’s proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (6.20 percent) or one percentage point higher (8.20 percent) than the current rate:

	1% Decrease	Current Discount Rate	1% Increase
Discount Rate	6.20%	7.20%	8.20%
Proportionate Share of the Net Pension Liability (Asset)	\$734,446,294	\$494,604,136	\$293,485,370

Detailed information about the pension plan is available in the separately issued OPERS financial report available at: <http://www.oregon.gov/pers/Pages/index.aspx>.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Note 8: Other Post-Employment Benefits

The District contributes to a retirement health insurance account through Oregon Public Employees Retirement System, maintains a post-employment health insurance subsidy benefit, and a tax deferred annuity plan. The following summarizes the components of the OPEB asset/liability and the deferred inflows/outflows for each.

	<u>Retirement Health Insurance Account</u>	<u>Retirement Health Insurance Subsidy</u>	<u>Total</u>
Net OPEB Asset	\$ 8,191,813	\$ -	\$ 8,191,813
Total OPEB Liability	-	45,257,250	45,257,250
Deferred Outflows of Resources	961,169	8,401,992	9,363,161
Deferred Inflows of Resources	2,983,118	429,871	3,412,989
OPEB Expense (Revenue)	(2,239,951)	5,821,084	3,581,133

Retirement Health Insurance Account (RHIA)

Plan Description

As a member of Oregon Public Employees Retirement System (PERS) the District contributes to the Retirement Health Insurance Account (RHIA) for each of its eligible employees. RHIA is a cost-sharing multiple-employer defined benefit other post-employment benefit plan administered by PERS. RHIA pays a monthly contribution toward the cost of Medicare companion health insurance premiums of eligible retirees. The plan, which was established under Oregon Revised Statutes (ORS) 238.420, provides for a benefit payment of up to \$60 per month toward the costs of Medicare companion health insurance for eligible retirees. A comprehensive annual financial report of the funds administered by PERS may be obtained by writing to Oregon Public Employees Retirement System, PO Box 23700, Tigard, OR 97281-3700, by calling 888-320-7377, or on the PERS website at www.oregon.gov/PERS/.

Contributions

Participating school districts are contractually required to contribute at a rate assessed each year by PERS, currently 0.05% of annual covered OPERF (Oregon Public Employees Retirement Fund) employees' payroll and 0.00% of covered OPSRP (Oregon Public Service Retirement Plan) employees' payroll. The District's contributions to RHIA for the years ended June 30, 2021, 2020 and 2019 were \$50,174, \$287,100 and \$1,162,909, respectively.

Net OPEB Liability, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

As of June 30, 2021, the District reported an asset of \$8,191,813 for its proportionate share of the net OPEB asset. The net OPEB asset was measured as of June 30, 2020, and the total OPEB asset used to calculate the net OPEB asset was determined by an actuarial valuation as of December 31, 2018 rolled forward to the measurement date. The District's proportion of the net OPEB asset was based on actual amounts contributed projection of the District's long-term share of contributions to the OPEB plan relative to the projected contributions of all participating entities, actuarially determined. At June 30, 2020, the District's proportion was 4.02% which is an increase of 1.67 percentage points from its proportion measured as of June 30, 2019.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

For the year ended June 30, 2021, the District recognized OPEB revenue of \$2,239,951 in the Government-wide Financial Statements. The following is a summary of the District's deferred outflows/inflows of resources related to the RHIA OPEB:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>	<u>Net</u>
Differences between expected and actual experience	\$ -	\$ (837,441)	
Change of assumptions	-	(435,435)	
Net difference between projected and actual earnings on pension plan investments	910,995	-	
Changes in proportionate share	-	(1,710,242)	
Subtotal - Amortized Deferrals	<u>910,995</u>	<u>(2,983,118)</u>	<u>\$ (2,072,123)</u>
Total contributions subsequent to the measurement date	<u>50,174</u>	<u>-</u>	
 Total Deferred Outflows (Inflows) of Resources	 <u>\$ 961,169</u>	 <u>\$ (2,983,118)</u>	

Deferred outflows of resources related to RHIA OPEB of \$50,174 resulting from the District's contributions subsequent to the measurement date will be recognized as either a reduction of the net OPEB liability or an increase in the net OPEB asset in the year ended June 30, 2022.

Other amounts reported as RHIA deferred outflows/(inflows) of resources will be recognized as OPEB expense in the following years:

<u>Year Ended June 30</u>	<u>Amount</u>
2022	\$ (1,718,281)
2023	(977,964)
2024	336,758
2025	287,364
2026	-
Total	<u>\$ (2,072,123)</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Actuarial assumptions and other inputs

The total OPEB liability in the June 30, 2020 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement unless otherwise specified:

Valuation Date	December 31, 2018
Measurement Date	June 30, 2020
Experience Study	2018, published July 24, 2019
Actuarial Assumptions:	
Actuarial Cost Method	Entry Age Normal
Inflation Rate	2.50 percent
Long-Term Expected Rate of Return	7.20 percent
Discount Rate	7.20 percent
Projected Salary Increases	3.50 percent
Retiree Healthcare Participation	Healthy retirees - 32% Disabled retirees - 20%
Healthcare Cost Trend Rate	Not Applicable
Mortality	Healthy retirees and beneficiaries: Pub-2010 Healthy Retiree, sex-distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation. Active members: Pub-2010 Employees, sex-distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation. Disabled retirees: Pub-2010 Disabled Retiree, sex-distinct, generational with Unisex, Social Security Data Scale, with job category adjustments and set-backs as described in the valuation.

(Source: June 30, 2020 Oregon PERS Comprehensive Annual Financial Report; Table 28, page 73)

Discount Rate

The discount rate used to measure the total OPEB asset was 7.20% for the RHIA Plan at June 30, 2020. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the RHIA plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments for the RHIA Plan was applied to all periods of projected benefit payments to determine the total OPEB liability.

Long-Term Expected Rate of Return

For a summary of assumptions related to long-term expected rate of return, please refer to page 70.

Sensitivity Analysis

Sensitivity of the District's proportionate share of the net OPEB liability (asset) to changes in the discount rate

The following presents the District's proportionate share of the net OPEB liability (asset) calculated using the discount rate of 7.20%, as well as what the District's proportionate share of the net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.20%) or 1-percentage-point higher (8.20%) than the current rate:

RHIA	1% Decrease	Current Discount Rate	1% Increase
Discount Rate	6.20%	7.20%	8.20%
Proportionate Share of the Net OPEB Liability (Asset)	\$(6,613,510)	\$(8,191,813)	\$(9,541,326)

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Sensitivity of the District’s proportionate share of the net OPEB liability (asset) to changes in the healthcare cost rate

The net OPEB liability (asset) for the District’s Retirement Health Insurance Account is \$(8,191,813). The ORS stipulates a \$60 monthly payment, so there would be no change to the total OPEB liability if it were calculated using health care cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current rates.

Retirement Health Insurance Subsidy (RHIS)

Plan Description

The District maintains a single employer medical benefit supplement program for its retired employees. The District offers continued medical coverage to eligible retirees and their spouses and dependents until eligible for Medicare. The retiree must pay the entire premium in exchange for this coverage. However, the premium itself does not represent the full cost of covering these retirees (since they are older than the active population, retirees can be expected to generate higher medical claims and therefore higher premiums for the active population). This additional cost is called the “implicit subsidy” and is required to be valued under GASB Statement 75. This benefit is expected to continue indefinitely, in part because it is required by Oregon statute, and therefore the obligations could be amended through the employees’ collective bargaining agreements by vote of all parties with voting rights if the amendment follows the Oregon statute. The District does not issue a stand-alone report for this plan and no assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

Benefits provided for Retirement Health Insurance Subsidy

All classes of employees are eligible to continue medical coverage upon retirement. Dependent eligibility includes qualified spouses, domestic partners, and children. Coverage for retirees and eligible dependents continues until Medicare eligibility for everyone. A benefit arises as a result of the difference between the medical premium rates charged and the actual retiree claim costs. Premiums charged are typically less than actual costs. This is due to medical premium rates being determined by blending both active and retiree experience. As of July 1, 2019, the most recent valuation date, there were 5,256 active and 327 retired members in the plan.

Total OPEB Liability, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

The District’s total OPEB liability of \$45,257,250 was measured as of June 30, 2021 and was determined by an actuarial valuation as of July 1, 2019 rolled forward to the measurement date. For the year ended June 30, 2021, the District recognized OPEB expense from this plan of \$5,821,084. At June 30, 2021, the District reported the change in total OPEB liability as follows:

	Total OPEB Liability
Balance as of June 30, 2020	\$ 42,329,949
Changes for the year:	
Service cost	3,315,345
Interest on total OPEB liability	1,011,277
Benefit payments	(1,399,321)
Balance as of June 30, 2021	\$ 45,257,250

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

The following is a summary of the District's deferred outflows/inflows of resources related to the RHIS OPEB for the year ended June 30, 2021:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>	<u>Net</u>
Differences between expected and actual experience	\$ 2,179,205	\$ -	
Change of assumptions	6,222,787	(429,871)	
Total - Amortized Deferrals	<u>\$ 8,401,992</u>	<u>\$ (429,871)</u>	<u>\$ 7,972,121</u>

Other amounts reported as RHIS deferred outflows/(inflows) of resources will be recognized as OPEB expense in the following years:

<u>Year Ended June 30</u>	<u>Amount</u>
2022	\$ 1,494,462
2023	1,494,462
2024	1,494,462
2025	1,494,462
2026	1,494,462
Thereafter	499,811
Total	<u>\$ 7,972,121</u>

Actuarial Assumptions and Other Inputs

The total OPEB liability in the July 1, 2019 valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Actuarial Valuation Date	July 1, 2019
Measurement Date	June 30, 2021
Actuarial Cost Method	Entry Age Normal, level percent of salary
Assumptions:	
Interest Rate for Discounting Future Liabilities	2.25% per year, based on all years discounted at municipal bond rate (based Bond Buyer 20-Bond General Obligation Index as of June 30, 2020)
General Inflation	2.00% per year
Payroll Growth	3.50% per year
Mortality Rates	Basic table: Pub-2010, Teachers table, separate Employee/Healthy Annuitant, sex distinct, generational, no set-back. Mortality rates for active male participants are 120% of the above rates, and for active female participants are 100% of the above rates. Beneficiaries: Pub-2010 General Employees table, Healthy Annuitant, sex distinct, generational, set-back 12 months for males, no set-back for females. Improvement Scale: Unisex Social Security Data Scale (60-year average), with data through 2015.
Turnover Rates	Based on Oregon PERS assumptions
Disability Rates	Based on Oregon PERS assumptions
Retirement Rates	Based on Oregon PERS assumptions

**SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021**

Discount Rate

Under GASB 75, unfunded plans must use a discount rate that reflects a 20-year tax-exempt municipal bond yield or index rate. The discount rate in effect for the June 30, 2021 reporting date is 2.25%, unchanged from the previous measurement date. (Source: Independent Actuaries, Inc.; Actuarial Valuation Report as of July 1, 2019)

Healthcare Trend Rate

The actuarial calculations used an assumption that medical costs will increase 6.00% in the 2021-22 year and the 2022-23 year, 5.90% in the 2023-24 year, and varying from 4.50% to 5.80% over the remainder of the projection period. These trends are based in part on the 2019 Segal Health Plan Cost Trend Survey. Rates are trended down in subsequent years in accordance with prevalent actuarial practice, based in part on the Society of Actuaries – Getzen Long Term Healthcare Trends Resource Model, as updated October 2018. No implicit subsidy has been assumed for dental or vision due to costs of those benefits.

Sensitivity Analysis

Sensitivity of the District’s total OPEB liability to changes in the discount rate

The following presents the District’s total OPEB liability of the health insurance subsidy plan using the discount rate of 2.25 percent, as well as what the District’s total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (1.25 percent) or one percentage point higher (3.25 percent) than the current rate:

RHIS	1% Decrease	Current Discount Rate	1% Increase
Discount Rate	1.25%	2.25%	3.25%
Total OPEB Liability	\$49,156,170	\$45,257,250	\$41,607,635

Sensitivity of the District’s total OPEB liability to changes in the healthcare trend rate

The following presents the District’s total OPEB liability of the health insurance subsidy plan using the healthcare trend rate of 5.00 percent graded down to 4.50 percent, as well as what the District’s total OPEB liability would be if it were calculated using a healthcare trend rate that is one percentage point lower (4.00 percent graded down to 3.50 percent) or one percentage point higher (6.00 percent graded down to 5.50 percent) than the current rate:

RHIS	1% Decrease	Current Trend Rate	1% Increase
Healthcare Trend Rate	4.00% Graded Down to 3.50%	5.00% Graded Down to 4.50%	6.00% Graded Down to 5.5%
Total OPEB Liability	\$38,977,677	\$45,257,250	\$52,867,858

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Note 9: Risk Management

The District is exposed to various risks of loss related to torts; theft or damage to and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance. The District is self-insured for costs up to policy deductible limits. See note 1P of the Notes to the Basic Financial Statements. Workers' compensation and unemployment settlements have not exceeded insurance coverage for any of the last three fiscal years.

During the fiscal year 2020-21, water damage occurred at Mary Eyre Elementary. The estimated net damage costs of \$1.0 million are included in the June 30, 2021 Accrued Claim Losses.

Changes in the balances of claims liabilities for the fiscal years ended June 30, 2021, 2020 and 2019 are as follows:

	<u>2021</u>	<u>2020</u>	<u>2019</u>
Accrued Claim Losses, July 1	\$ 1,880,556	\$ 2,231,044	\$ 1,870,435
Incurred Claims, Including an Estimate of Claims Incurred but not Reported (IBNR)	1,961,989	702,623	2,145,705
Claim Payments	<u>(1,397,933)</u>	<u>(1,053,111)</u>	<u>(1,785,096)</u>
Accrued Claim Losses, June 30	<u>\$ 2,444,612</u>	<u>\$ 1,880,556</u>	<u>\$ 2,231,044</u>

The District has had no significant changes in insurance coverage from the previous year.

Note 10: Commitments and Contingencies

Amounts received or receivable from grantor agencies are subject to audit and adjustment by these agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the District. The amount, if any, of costs which may be disallowed by the grantor cannot be determined at this time. However, District management expects such amounts, if any, to be immaterial.

There is a targeted year end fund balance of seven to twelve percent (7% to 12%) of annual operating revenues per District policy which the District may not go below without a School Board Resolution.

The District, in the regular course of business, is named as a defendant in various lawsuits. The likely outcome of these lawsuits is not presently determinable.

As of June 30, 2021, the District was committed to various accepted bid agreements and contracts for approximately \$189.2 million for goods, services, and construction of facilities.

The District receives a substantial portion of its operating funding from the State of Oregon. State funding is allocated to individual school districts based on pupil counts and other factors in the State School Fund revenue formula. The COVID-19 pandemic is expected to cause reductions in the District's pupil counts and total State revenues, however the extent is unknown.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE BASIC FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2021

Note 11: Tax Abatements

Tax abatements are agreements between government entities and businesses/individuals that temporarily reduce or eliminate property taxes. The District is affected by property tax abatements entered by Marion and Polk Counties. All abatement amounts have been included related to the following as of June 30, 2021.

<u>Exemption Type</u>	<u>Marion County Tax Abatement</u>	<u>Polk County Tax Abatement</u>	<u>Total Tax Abatement</u>
Enterprise Zone - Full Exempt	\$ -	\$ 9,814	\$ 9,814
Enterprise Zone - Partial Exempt	806,858	-	806,858
Charitable Low Income Rental Housing	192,194	-	192,194
Multiple Unit Core Area - Partial Exempt	157,215	-	157,215
Historical Property	98,324	-	98,324
Total Tax Abatement	<u>\$ 1,254,591</u>	<u>\$ 9,814</u>	<u>\$ 1,264,405</u>

Note 12: Restatement of Net Position

For the year ended June 30, 2021, the District implemented GASB Statement No. 84, Fiduciary Activities. GASB Statement No. 84 establishes new guidance for the accounting and reporting of fiduciary activities. As a result, the scholarship funds are no longer in Private-Purpose Trust Funds and are now reported as Governmental Activities in the Fee Based Programs Fund.

Implementation of GASB Statement No. 84 resulted in a restatement of net position for the fiscal year ended June 30, 2020, as shown below.

	<u>Governmental Activities</u>	<u>Private-Purpose Trust Funds</u>
Net Position, June 30, 2020, as Previously Reported	\$ (120,878,047)	\$ 194,574
Previously reported as Fiduciary Funds - Private-Purpose Trust Funds	194,574	(194,574)
Net Position, June 30, 2020, as Restated	<u>\$ (120,683,473)</u>	<u>\$ -</u>

Note 13: Subsequent Events

The District is in the process of a lease buy out for the Career and Technical Education Center. District staff estimates that the total value of the property is worth over \$20 million. The lease buy out is anticipated to total \$700,014 for the remaining 42 months of the lease term for the period 1/1/2022-6/30/2025. The actual amount and timing will be determined once the transaction takes place. Once the District accepts the donated property, the lease buyout needs to be paid within 180 days. The transaction is anticipated to close in the winter of 2021. The board approved the transaction to proceed on October 12, 2021. If the District takes ownership of the property, associated liabilities will be assumed as well.

The PERS Board lowered the assumed earnings rate for members to 6.9% at their October 1, 2021 meeting. This change will take effect January 1, 2022. The current rate of 7.2% has been in effect since January 1, 2018. The full effects from this rate change are not yet fully known, but the unfunded liability for employers is anticipated to increase.

REQUIRED SUPPLEMENTARY INFORMATION

SALEM-KEIZER SCHOOL DISTRICT 24J
YEAR ENDED JUNE 30, 2021

General Fund – accounts for all revenues and expenditures except those required to be accounted for in another fund and is the District’s primary operating fund. The fund pays for instruction of students, our schools, and general operations. Most of the General Fund money comes from State sources, such as the State School Fund and the Common School Fund.

Grants Fund – this special revenue fund accounts for funds reserved for resources and expenditures from Federal and State grants.

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND
YEAR ENDED JUNE 30, 2021

	Budget			Variance with Final Budget
	Actual	Adopted	Final	
Revenues:				
Taxes	\$ 88,723,447	\$ 89,049,000	\$ 89,049,000	\$ (325,553)
Fees Charged to Grants and Other Funds	2,992,890	3,040,000	3,040,000	(47,110)
Local Sources	686,803	1,276,000	1,276,000	(589,197)
Earnings on Investments	372,330	3,219,000	3,219,000	(2,846,670)
Intermediate Sources	17,985,619	16,500,000	16,500,000	1,485,619
State Sources	379,074,215	380,204,380	380,204,380	(1,130,165)
Federal Sources	6,682	140,000	140,000	(133,318)
Total Revenues	489,841,986	493,428,380	493,428,380	(3,586,394)
Expenditures:				
Instruction	307,215,450	330,850,078	330,850,078	23,634,628
Support Services	156,484,746	219,571,019	219,571,019	63,086,273
Facilities Acquisition and Construction	142,821	234,681	234,681	91,860
Debt Service	299,591	3,300,160	3,300,160	3,000,569
Contingency	-	23,783,444	23,783,444	23,783,444
Total Expenditures	464,142,608	577,739,382	577,739,382	113,596,774
Excess (deficiency) of revenues over (under) expenditures	25,699,378	(84,311,002)	(84,311,002)	110,010,380
Other Financing Sources and Uses:				
Issuance of Debt	34,225,386	34,000,000	34,000,000	225,386
Sale of Capital Assets	135,018	11,000	11,000	124,018
Transfers In	-	3	3	(3)
Transfers Out	(4,600,000)	(4,700,001)	(4,700,001)	100,001
Total Other Financing Sources and Uses	29,760,404	29,311,002	29,311,002	449,402
Net Change in Fund Balance	55,459,782	(55,000,000)	(55,000,000)	110,459,782
Fund Balance, Beginning of Year	65,736,766	55,000,000	55,000,000	10,736,766
Fund Balance, End of Year	\$ 121,196,548	\$ -	\$ -	\$ 121,196,548

The notes to the required supplemental information are an integral part of this schedule.

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GRANTS FUND
YEAR ENDED JUNE 30, 2021

	Budget			Variance with Final Budget
	Actual	Adopted	Final	
Revenues:				
Intermediate Sources	\$ 664,761	\$ 5,000,000	\$ 5,000,000	\$ (4,335,239)
State Sources	38,415,826	70,256,430	70,256,430	(31,840,604)
Federal Sources	45,848,162	34,924,000	34,924,000	10,924,162
Total Revenues	84,928,749	110,180,430	110,180,430	(25,251,681)
Expenditures:				
Instruction	31,217,473	52,794,291	52,794,291	21,576,818
Support Services	37,671,981	39,785,139	39,785,139	2,113,158
Enterprise and Community Services	3,060,742	4,601,000	4,601,000	1,540,258
Facilities Acquisition and Construction	12,978,553	13,000,000	13,000,000	21,447
Total Expenditures	84,928,749	110,180,430	110,180,430	25,251,681
Net Change in Fund Balance	-	-	-	-
Fund Balance, Beginning of Year	-	-	-	-
Fund Balance, End of Year	\$ -	\$ -	\$ -	\$ -

The notes to the required supplemental information are an integral part of this schedule.

**SALEM-KEIZER SCHOOL DISTRICT 24J
OREGON PUBLIC EMPLOYEES' RETIREMENT SYSTEM
YEAR ENDED JUNE 30, 2021**

**SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY FOR PERS
LAST TEN FISCAL YEARS***

Date	District's Proportion of the Net Pension Liability (Asset)	District's Proportionate Share of the Net Pension Liability (Asset)	Covered Payroll	District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
6/30/2021	2.27%	\$ 494,604,136	\$ 260,478,351	189.88%	75.79%
6/30/2020	2.28%	394,594,093	256,548,249	153.81%	80.23%
6/30/2019	2.44%	370,018,658	247,055,968	149.77%	82.07%
6/30/2018	2.33%	313,463,307	238,174,894	131.61%	83.12%
6/30/2017	2.20%	330,485,474	224,660,318	147.10%	80.53%
6/30/2016	2.13%	122,461,820	210,838,659	58.08%	91.88%
6/30/2015	2.49%	(56,372,207)	200,324,048	-28.14%	103.60%
6/30/2014	2.49%	126,913,031	195,456,300	64.93%	92.00%

**SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS FOR PERS
LAST TEN FISCAL YEARS***

Date	Contractually Required Contributions	Contributions in Relation to the Contractually Required Contributions	Contribution Deficiency (excess)	Covered Payroll	Contributions as a Percentage of its Covered Payroll
6/30/2021	\$ 46,271,773	\$ 46,271,773	\$ -	\$ 272,841,342	16.96%
6/30/2020	43,164,193	43,164,193	-	260,478,351	16.57%
6/30/2019	31,988,846	31,988,846	-	256,548,249	12.47%
6/30/2018	28,087,114	28,087,114	-	247,055,968	13.44%
6/30/2017	17,818,722	17,818,722	-	238,174,894	7.48%
6/30/2016	18,358,399	18,358,399	-	224,660,318	8.17%
6/30/2015	28,183,368	28,183,368	-	210,838,659	13.37%
6/30/2014	26,925,455	26,925,455	-	200,324,048	13.44%

*The requirement of this schedule is to present ten years. Until ten years of information is available, the District will present available data.

The notes to the required supplemental information are an integral part of this schedule.

**SALEM-KEIZER SCHOOL DISTRICT 24J
OTHER POSTEMPLOYMENT BENEFITS - RETIREMENT HEALTHCARE INSURANCE ACCOUNT (RHIA)
YEAR ENDED JUNE 30, 2021**

**SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET OPEB
LIABILITY FOR RHIA
LAST TEN FISCAL YEARS***

Year Ended June 30,	District's Proportion of the Net OPEB Liability (Asset)	District's Proportionate Share of the Net OPEB Liability/(Asset) (NOL)	Covered Payroll	NOL as a % of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability
2021	4.02%	\$ (8,191,813)	\$ 260,478,351	-3.1%	150.1%
2020	2.35%	(4,534,037)	256,548,249	-1.8%	144.4%
2019	2.34%	(2,606,873)	247,055,968	-1.1%	124.0%
2018	2.32%	(968,900)	238,174,894	-0.4%	108.9%
2017	2.35%	638,414	224,660,318	0.3%	94.1%

**SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS FOR RHIA
LAST TEN FISCAL YEARS***

Year Ended June 30,	Required Statutory Contributions	Contributions In Relation to the Required Statutory Contributions	Contribution Deficiency (Excess)	Covered Payroll	Contributions as a Percentage of its Covered Payroll
2021	\$ 50,174	\$ 50,174	\$ -	\$ 272,841,342	0.0%
2020	287,100	287,100	-	260,478,351	0.1%
2019	1,162,909	1,162,909	-	256,548,249	0.5%
2018	1,130,778	1,130,778	-	247,055,968	0.5%
2017	1,193,928	1,193,928	-	238,174,894	0.5%

*The requirement of this schedule is to present ten years. Until ten years of information is available, the District will present available data.

The notes to the required supplemental information are an integral part of this schedule.

SALEM-KEIZER SCHOOL DISTRICT 24J
OTHER POSTEMPLOYMENT BENEFITS - RETIREMENT HEALTHCARE INSURANCE SUBSIDY (RHIS)
YEAR ENDED JUNE 30, 2021

SCHEDULE OF CHANGES IN THE TOTAL OPEB LIABILITY FOR RHIS
LAST TEN FISCAL YEARS*

Year Ended June 30,	Service Cost	Interest	Change of Benefit Terms	Difference Between Actual and Expected Results	Change of Assumptions or Other Input	Benefit Payments	Net Change in Total OPEB Liability
2021	\$ 3,315,345	\$ 1,011,277	\$ -	\$ -	\$ -	\$ (1,399,321)	\$ 2,927,301
2020	2,258,096	1,471,011	-	2,801,834	(552,691)	(1,234,313)	4,743,937
2019	2,181,735	1,343,272	-	-	9,956,458	(1,337,434)	12,144,031
2018	1,590,111	905,326	-	-	-	(800,830)	1,694,607

SCHEDULE OF TOTAL OPEB LIABILITY AND RELATED RATIOS FOR RHIS
LAST TEN FISCAL YEARS*

Year Ended June 30,	Beginning Total OPEB Liability	Net Change in Total OPEB Liability	Ending Total OPEB Liability	Covered Employee Payroll	Total OPEB Liability as a Percentage of its Covered Employee Payroll	Discount Rate
2021	\$ 42,329,949	\$ 2,927,301	\$ 45,257,250	\$ 333,195,432	13.6%	2.25%
2020	37,586,012	4,743,937	42,329,949	297,211,787	14.2%	2.25%
2019	25,441,981	12,144,031	37,586,012	268,614,505	14.0%	3.75%
2018	23,747,374	1,694,607	25,441,981	259,530,923	9.8%	3.75%

*The requirement of this schedule is to present ten years. Until ten years of information is available, the District will present available data.

The notes to the required supplemental information are an integral part of this schedule.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION
JUNE 30, 2021

Note 1: Budget Basis of Accounting

The schedule of revenues, expenditures, and changes in fund balances – budget and actual has been prepared on the prescribed budget basis of accounting for the District. All District Funds were budgeted on a generally accepted accounting (GAAP) basis except for the Custodial Fund which is not required to be budgeted under state law. The most significant budgeted fund is the General Fund.

Normal adjustments were made to budgeted expenses to accommodate operational needs of the District that were within functions required by Oregon Budget Law.

Note 2: Oregon Public Employees Retirement System

See the following notes for additional information regarding Oregon PERS Pension:

- The amounts presented for each fiscal year were actuarially determined at December 31 and rolled forward to the measurement date.
- The amounts for covered payroll in the schedule of the District's Proportionate Share of the Net Pension Liability (NPL) use the prior year's data to match the measurement date used by the pension plan for each fiscal year.
- The June 30, 2015 NPL reflects benefit changes from Senate Bills 822 and 861.
- The June 30, 2016 NPL reflects benefit changes from the Oregon Supreme Court's ruling in *Moro v. State of Oregon*, which overturned portions of Senate Bills 822 and 861.
- The June 30, 2017 NPL reflects assumption changes reducing the inflation rate from 2.75% to 2.50%, the long-term expected rate of return from 7.75% to 7.50%, the discount rate from 7.75% to 7.50% and the projected salary increases from 3.75% to 3.5%.
- The June 30, 2019 NPL reflects assumption changes reducing the long-term expected rate of return from 7.50% to 7.20% and the discount rate from 7.50% to 7.20%.

Note 3: Other Postemployment Benefits – Retirement Health Insurance Account (RHIA)

See the following notes for additional information regarding Oregon PERS RHIA:

- The amounts presented for each fiscal year were actuarially determined at December 31 and rolled forward to the measurement date.
- The amounts for covered payroll in the schedule of the District's Proportionate Share of the Net OPEB Liability use the prior year's data to match the measurement date used by the OPEB plan for each fiscal year.

Note 4: Other Postemployment Benefits – Retirement Healthcare Insurance Subsidy (RHIS)

See the following notes for additional information regarding the District's RHIS:

- The amounts presented for each fiscal year were actuarially determined at July 1 of odd years and rolled forward to the measurement date.
- The OPEB liability reflects assumption changes in the health care cost assumption, increasing costs for MODA and Kaiser medical plans.

OTHER SUPPLEMENTAL INFORMATION

SALEM-KEIZER SCHOOL DISTRICT 24J
YEAR ENDED JUNE 30, 2021

GO Debt Service Fund – Accounts for the payment of principal and interest on long-term general obligation bonds. The major sources of revenue are property taxes and earnings from temporary investments.

PERS Pension Debt Service Fund – Accounts for the payment of principal and interest on long-term pension bonds. The major sources of revenue are charges to other funds and earnings from temporary investments.

2018 Bond Capital Projects Fund – Accounts for the capital construction projects funded by the 2018 bond. The major revenue sources are bond issuance, associated bond premium and earnings from temporary investments.

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
GO DEBT SERVICE FUND
YEAR ENDED JUNE 30, 2021

	<u>Budget</u>			Variance with Final Budget
	<u>Actual</u>	<u>Adopted</u>	<u>Final</u>	
Revenues:				
Taxes	\$ 55,283,836	\$ 54,887,000	\$ 54,887,000	\$ 396,836
Earnings on Investments	22,586	80,000	80,000	(57,414)
Total Revenues	<u>55,306,422</u>	<u>54,967,000</u>	<u>54,967,000</u>	<u>339,422</u>
Expenditures:				
Debt Service:				
Principal	24,787,987	24,787,987	24,787,987	-
Interest	31,812,503	31,979,013	31,979,013	166,510
Total Expenditures	<u>56,600,490</u>	<u>56,767,000</u>	<u>56,767,000</u>	<u>166,510</u>
Net Change in Fund Balance	(1,294,068)	(1,800,000)	(1,800,000)	505,932
Fund Balance, Beginning of Year	<u>3,570,586</u>	<u>1,800,000</u>	<u>1,800,000</u>	<u>1,770,586</u>
Fund Balance, End of Year	<u>\$ 2,276,518</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,276,518</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
PERS PENSION DEBT SERVICE FUND
YEAR ENDED JUNE 30, 2021

	Actual	Budget		Variance with Final Budget
		Adopted	Final	
Revenues:				
Local Sources	\$ 25,349,225	\$ 25,600,000	\$ 25,600,000	\$ (250,775)
Earnings on Investments	231,786	900,000	900,000	(668,214)
State Sources	2,250,000	-	-	2,250,000
Total Revenues	<u>27,831,011</u>	<u>26,500,000</u>	<u>26,500,000</u>	<u>1,331,011</u>
Expenditures:				
Debt Service:				
Principal	15,795,000	15,795,000	15,795,000	-
Interest	9,403,582	9,403,582	9,403,582	-
Total Expenditures	<u>25,198,582</u>	<u>25,198,582</u>	<u>25,198,582</u>	<u>-</u>
Excess (deficiency) of revenues over (under) expenditures	2,632,429	1,301,418	1,301,418	1,331,011
Other Financing Sources and Uses:				
Transfer In	-	1	1	(1)
Transfer Out	-	(1)	(1)	1
Total Other Financing Sources and Uses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balance	2,632,429	1,301,418	1,301,418	1,331,011
Fund Balance, Beginning of Year	<u>24,913,407</u>	<u>25,000,000</u>	<u>25,000,000</u>	<u>(86,593)</u>
Fund Balance, End of Year	<u>\$ 27,545,836</u>	<u>\$ 26,301,418</u>	<u>\$ 26,301,418</u>	<u>\$ 1,244,418</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
2018 BOND CAPITAL PROJECTS FUND
YEAR ENDED JUNE 30, 2021

	Budget			Variance with Final Budget
	Actual	Adopted	Final	
Revenues:				
Local Sources	\$ 426,197	\$ -	\$ -	\$ 426,197
Earnings on Investments	1,099,993	10,000,000	10,000,000	(8,900,007)
Total Revenues	<u>1,526,190</u>	<u>10,000,000</u>	<u>10,000,000</u>	<u>(8,473,810)</u>
Expenditures:				
Support Services	-	8,500,000	8,500,000	8,500,000
Facilities Acquisition and Construction	186,719,173	594,920,000	594,920,000	408,200,827
Total Expenditures	<u>186,719,173</u>	<u>603,420,000</u>	<u>603,420,000</u>	<u>416,700,827</u>
Excess (deficiency) of revenues over (under) expenditures	(185,192,983)	(593,420,000)	(593,420,000)	408,227,017
Other Financing Sources and Uses:				
Issuance of Debt	236,467,346	236,470,000	236,470,000	(2,654)
Premium on Issuance of Debt	51,547,470	-	-	51,547,470
Transfers In	-	1,950,000	1,950,000	1,950,000
Total Other Financing Sources and Uses	<u>288,014,816</u>	<u>238,420,000</u>	<u>238,420,000</u>	<u>53,494,816</u>
Net Change in Fund Balance	102,821,833	(355,000,000)	(355,000,000)	457,821,833
Fund Balance, Beginning of Year	<u>282,823,672</u>	<u>355,000,000</u>	<u>355,000,000</u>	<u>(72,176,328)</u>
Fund Balance, End of Year	<u>\$ 385,645,505</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 385,645,505</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
YEAR ENDED JUNE 30, 2021

NONMAJOR GOVERNMENTAL FUNDS

The following funds are considered Special Revenue Funds and account for revenues and expenditures for specific educational projects. Included are the following funds:

Fee Based Programs Fund – Accounts for the District’s activity and athletic programs. The major sources of revenue are student participation fees and receipts from event admission charges. Upon implementation of GASB Statement No. 84 in fiscal year 2021 and for restated fiscal year 2020, scholarship and memorial funds are accounted for in this fund.

Food Services Fund – Accounts for revenues and expenditures for the food dispensing programs. Principal revenue sources are sales of food and subsidies under the National School Lunch and Breakfast Programs received through the State of Oregon.

Energy Efficiency Fund – This fund reflects the activities of a state energy conservation program that was created to make energy efficient modifications to district facilities in order to reduce overall energy consumption. The principal revenue source is subsidies from Portland General Electric. The District must submit reports to the utility itemizing expenses it has incurred.

Asset Replacement Fund – Principal revenue sources for this fund are the state reimbursement for bus depreciation, a portion of the state school fund that has been assigned by the School Board, the state facilities grant, and the sale of surplus equipment. The fund is designated specifically for purchases and replacement of equipment and technology.

The following funds are considered Capital Projects Funds and account for revenues and expenditures for specific special capital projects and deferred maintenance on capital assets. Included are the following funds:

Special Capital Projects Fund – The principal revenue source for this fund is a portion of the state school fund that has been committed by the School Board for special capital projects.

Preventative & Deferred Maintenance Fund – The principal revenue source for this fund is a budget transfer from the General Fund to support smaller deferred maintenance projects on the buildings and grounds of the District.

SALEM-KEIZER SCHOOL DISTRICT 24J
COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2021

	Special Revenue				Capital Projects		Total Nonmajor Governmental Funds
	Fee Based Programs Fund	Food Services Fund	Energy Efficiency Fund	Asset Replacement Fund	Special Capital Projects Fund	Preventative & Deferred Maintenance Fund	
ASSETS							
Pooled Cash and Investments	\$ 6,143,017	\$ 7,007,926	\$ 565,493	\$ 36,578,374	\$ 4,936,025	\$ 3,748,861	\$ 58,979,696
Receivables	243,513	1,673,527	-	1,539	-	-	1,918,579
Total Assets	\$ 6,386,530	\$ 8,681,453	\$ 565,493	\$ 36,579,913	\$ 4,936,025	\$ 3,748,861	\$ 60,898,275
LIABILITIES & FUND BALANCES							
Liabilities:							
Accounts Payable	\$ 55,605	\$ 597,519	\$ -	\$ 281,137	\$ 900	\$ 506,210	\$ 1,441,371
Accrued Payroll	13,353	1,402	-	-	-	-	14,755
Unearned Revenue	1,774	278,881	-	1,312	-	-	281,967
Total Liabilities	70,732	877,802	-	282,449	900	506,210	1,738,093
Fund Balances:							
Restricted	196,879	-	565,493	-	-	-	762,372
Committed	6,118,919	7,803,651	-	30,786,022	-	-	44,708,592
Assigned	-	-	-	5,511,442	4,935,125	3,242,651	13,689,218
Total Fund Balances	6,315,798	7,803,651	565,493	36,297,464	4,935,125	3,242,651	59,160,182
Total Liabilities and Fund Balances	\$ 6,386,530	\$ 8,681,453	\$ 565,493	\$ 36,579,913	\$ 4,936,025	\$ 3,748,861	\$ 60,898,275

SALEM-KEIZER SCHOOL DISTRICT 24J
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE (NON-GAAP BASIS)
NONMAJOR GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2021

	Special Revenue				Capital Projects		Total Nonmajor Governmental Funds
	Fee Based Programs Fund	Food Services Fund	Energy Efficiency Fund	Asset Replacement Fund	Special Capital Projects Fund	Preventative & Deferred Maintenance Fund	
Revenues:							
Local Sources	\$ 2,404,210	\$ 125,048	\$ 757,500	\$ 53,092	\$ 1,454	\$ -	\$ 3,341,304
Earnings (loss) on Investment	-	50,801	-	(137,408)	34,278	31,459	(20,870)
State Sources	-	357,596	-	4,086,845	819,654	-	5,264,095
Federal Sources	-	11,863,645	-	-	-	-	11,863,645
Total Revenues	2,404,210	12,397,090	757,500	4,002,529	855,386	31,459	20,448,174
Expenditures:							
Instruction	1,188,136	-	-	-	-	-	1,188,136
Support Services	556,222	405,082	-	1,358,669	13,290	-	2,333,263
Enterprise and Community Services	34,621	8,698,731	-	-	-	-	8,733,352
Facilities Acquisition and Construction	-	-	-	-	84,636	1,100,866	1,185,502
Debt Service	-	-	-	709,670	-	-	709,670
Total Expenditures	1,778,979	9,103,813	-	2,068,339	97,926	1,100,866	14,149,923
Excess (deficiency) of revenues over (under) expenditures	625,231	3,293,277	757,500	1,934,190	757,460	(1,069,407)	6,298,251
Other Financing Sources and Uses:							
Debt Financing	-	-	-	26,167,554	-	-	26,167,554
Sale of Capital Assets	-	-	-	1,130,000	-	-	1,130,000
Transfers in	-	-	-	3,100,000	1,359,623	1,500,000	5,959,623
Transfers out	-	-	(1,359,623)	-	-	-	(1,359,623)
Total Other Financing Sources and Uses	-	-	(1,359,623)	30,397,554	1,359,623	1,500,000	31,897,554
Net Change in Fund Balances	625,231	3,293,277	(602,123)	32,331,744	2,117,083	430,593	38,195,805
Fund Balances, Beginning of Year as Restated	5,690,567	4,510,374	1,167,616	3,965,720	2,818,042	2,812,058	20,964,377
Fund Balances, End of Year	\$ 6,315,798	\$ 7,803,651	\$ 565,493	\$ 36,297,464	\$ 4,935,125	\$ 3,242,651	\$ 59,160,182

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
FEE BASED PROGRAMS FUND
YEAR ENDED JUNE 30, 2021

	Budget			Variance with Final Budget
	Actual	Adopted	Final	
Revenues:				
Local Sources	\$ 2,382,636	\$ 7,873,400	\$ 7,873,400	\$ (5,490,764)
Tuition	21,574	850,000	850,000	(828,426)
Total Revenues	2,404,210	8,723,400	8,723,400	(6,319,190)
Expenditures:				
Instruction	1,188,136	11,506,411	11,506,411	10,318,275
Support Services	556,222	3,314,715	3,314,715	2,758,493
Enterprise and Community Services	34,621	299,606	299,606	264,985
Total Expenditures	1,778,979	15,120,732	15,120,732	13,341,753
Excess (deficiency) of revenues over (under) expenditures	625,231	(6,397,332)	(6,397,332)	7,022,563
Other Financing Sources and Uses:				
Transfers In	-	212,314	212,314	(212,314)
Transfers Out	-	(212,314)	(212,314)	212,314
Total Other Financing Sources and Uses	-	-	-	-
Net Change in Fund Balance	625,231	(6,397,332)	(6,397,332)	7,022,563
Fund Balance, Beginning of Year as Restated	5,690,567	6,397,332	6,397,332	(706,765)
Fund Balance, End of Year	\$ 6,315,798	\$ -	\$ -	\$ 6,315,798

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET (NON-GAAP BASIS) AND ACTUAL
FOOD SERVICES FUND
YEAR ENDED JUNE 30, 2021

	Actual	Budget		Variance with Final Budget
		Adopted	Final	
Revenues:				
Cafeteria Sale of Meals	\$ 17,500	\$ 2,010,000	\$ 2,010,000	\$ (1,992,500)
Earnings on Investments	50,801	110,000	110,000	(59,199)
Cafeteria State Grants	357,596	2,688,000	2,688,000	(2,330,404)
Cafeteria Federal Grants	11,863,645	15,900,000	15,900,000	(4,036,355)
Miscellaneous Revenues	107,548	100,000	100,000	7,548
Total Revenues	12,397,090	20,808,000	20,808,000	(8,410,910)
Expenditures:				
Support Services	405,082	736,354	736,354	331,272
Enterprise and Community Services	8,698,731	23,571,646	23,571,646	14,872,915
Total Expenditures	9,103,813	24,308,000	24,308,000	15,204,187
Net Change in Fund Balance	3,293,277	(3,500,000)	(3,500,000)	6,793,277
Fund Balance, Beginning of Year	4,510,374	3,500,000	3,500,000	1,010,374
Fund Balance, End of Year	\$ 7,803,651	\$ -	\$ -	\$ 7,803,651

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET (NON-GAAP BASIS) AND ACTUAL
ENERGY EFFICIENCY FUND
YEAR ENDED JUNE 30, 2021

	<u>Budget</u>			Variance with Final Budget
	<u>Actual</u>	<u>Adopted</u>	<u>Final</u>	
Revenues:				
Miscellaneous Revenues	\$ 757,500	\$ 780,000	\$ 780,000	\$ (22,500)
Excess (deficiency) of revenues over (under) expenditures	<u>757,500</u>	<u>780,000</u>	<u>780,000</u>	<u>(22,500)</u>
Other Financing Sources and Uses:				
Transfers Out	<u>(1,359,623)</u>	<u>(1,950,000)</u>	<u>(1,950,000)</u>	<u>590,377</u>
Net Change in Fund Balance	(602,123)	(1,170,000)	(1,170,000)	567,877
Fund Balance, Beginning of Year	<u>1,167,616</u>	<u>1,170,000</u>	<u>1,170,000</u>	<u>(2,384)</u>
Fund Balance, End of Year	<u><u>\$ 565,493</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 565,493</u></u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
ASSET REPLACEMENT FUND
YEAR ENDED JUNE 30, 2021

	Budget			Variance with Final Budget
	Actual	Adopted	Final	
Revenues:				
Local Sources	\$ 53,092	\$ 90,000	\$ 90,000	\$ (36,908)
Earnings (loss) on Investments	(137,408)	300,000	300,000	(437,408)
State Sources	4,086,845	1,820,000	1,820,000	2,266,845
Total Revenues	4,002,529	2,210,000	2,210,000	1,792,529
Expenditures:				
Instruction	-	200,000	200,000	200,000
Support Services	1,358,669	27,639,700	27,639,700	26,281,031
Debt Service:				
Principal	640,236	6,205,000	6,205,000	5,564,764
Interest	69,434	938,074	938,074	868,640
Total Expenditures	2,068,339	34,982,774	34,982,774	32,914,435
Excess (deficiency) of revenues over (under) expenditures	1,934,190	(32,772,774)	(32,772,774)	34,706,964
Other Financing Sources and Uses:				
Long-Term Debt Financing Sources	26,167,554	26,000,000	26,000,000	167,554
Sale of Assets	1,130,000	-	-	1,130,000
Transfers In	3,100,000	3,100,000	3,100,000	-
Transfers Out	-	(1)	(1)	1
Total Other Financing Sources and Uses	30,397,554	29,099,999	29,099,999	1,297,555
Net Change in Fund Balance	32,331,744	(3,672,775)	(3,672,775)	36,004,519
Fund Balance, Beginning of Year	3,965,720	3,672,775	3,672,775	292,945
Fund Balance, End of Year	\$ 36,297,464	\$ -	\$ -	\$ 36,297,464

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
SPECIAL CAPITAL PROJECTS FUND
YEAR ENDED JUNE 30, 2021

	Actual	Budget		Variance with Final Budget
		Adopted	Final	
Revenues:				
Earnings on Investment	\$ 34,278	\$ -	\$ -	\$ 34,278
Miscellaneous	1,454	-	-	1,454
State School Fund	819,654	-	-	819,654
Total Revenues	<u>855,386</u>	<u>-</u>	<u>-</u>	<u>855,386</u>
Expenditures:				
Support Services	13,290	500,000	500,000	486,710
Facilities Acquisition and Construction	84,636	2,460,000	2,460,000	2,375,364
Total Expenditures	<u>97,926</u>	<u>2,960,000</u>	<u>2,960,000</u>	<u>2,862,074</u>
Excess (deficiency) of revenues over (under) expenditures	757,460	(2,960,000)	(2,960,000)	3,717,460
Other Financing Sources and Uses:				
Transfer In	1,359,623	100,000	100,000	1,259,623
Net Change in Fund Balance	2,117,083	(2,860,000)	(2,860,000)	4,977,083
Fund Balance, Beginning of Year	<u>2,818,042</u>	<u>2,860,000</u>	<u>2,860,000</u>	<u>(41,958)</u>
Fund Balance, End of Year	<u>\$ 4,935,125</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,935,125</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
PREVENTATIVE & DEFERRED MAINTENANCE FUND
YEAR ENDED JUNE 30, 2021

	<u>Actual</u>	<u>Budget</u>		<u>Variance with Final Budget</u>
		<u>Adopted</u>	<u>Final</u>	
Revenues:				
Earnings on Investment	\$ 31,459	\$ -	\$ -	\$ 31,459
Expenditures:				
Support Services	-	700,000	700,000	700,000
Facilities Acquisition and Construction	1,100,866	4,450,000	4,450,000	3,349,134
Total Expenditures	<u>1,100,866</u>	<u>5,150,000</u>	<u>5,150,000</u>	<u>4,049,134</u>
Excess (deficiency) of revenues over (under) expenditures	(1,069,407)	(5,150,000)	(5,150,000)	4,080,593
Other Financing Sources and Uses:				
Transfer In	1,500,000	1,500,000	1,500,000	-
Net Change in Fund Balance	430,593	(3,650,000)	(3,650,000)	4,080,593
Fund Balance, Beginning of Year	<u>2,812,058</u>	<u>3,650,000</u>	<u>3,650,000</u>	<u>(837,942)</u>
Fund Balance, End of Year	<u>\$ 3,242,651</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,242,651</u>

**SALEM-KEIZER SCHOOL DISTRICT 24J
YEAR ENDED JUNE 30, 2021**

INTERNAL SERVICE FUNDS

Internal service funds are used to account for the financing of goods or services provided by one District department to other District departments, on a cost reimbursement basis. Included are:

Risk Management Fund – Accounts for the financing of insurance premiums, unemployment claims, worker’s compensation and long-term disability claims, and partial funding for probable maximum exposures.

Auxiliary Services Fund – Accounts for the user fees, printing and warehouse costs incurred by the various departments and government agencies.

Charter Schools Services Fund – Accounts for the activities of District sponsored Charter Schools. The cost of these activities is funded through revenues related to Charter School students.

SALEM-KEIZER SCHOOL DISTRICT 24J
COMBINING STATEMENT OF NET POSITION
INTERNAL SERVICE FUNDS
JUNE 30, 2021

	Risk Management Fund	Auxiliary Services Fund	Charter Schools Services Fund	Total
ASSETS				
Current Assets:				
Cash and Cash Equivalents	\$ 22,350,038	\$ 1,641,888	\$ 1,254,014	\$ 25,245,940
Receivables	426,099	44,540	-	470,639
Prepaid Items	-	14,135	-	14,135
Inventories	-	656,161	-	656,161
Net OPEB Asset - RHIA	15,099	23,767	42,897	81,763
Total Current Assets	22,791,236	2,380,491	1,296,911	26,468,638
Capital Assets:				
Equipment	460,334	1,815,334	-	2,275,668
Building Improvements	103,057	553,727	-	656,784
Less Accumulated Depreciation	(190,804)	(1,648,449)	-	(1,839,253)
Total Capital Assets	372,587	720,612	-	1,093,199
TOTAL ASSETS	23,163,823	3,101,103	1,296,911	27,561,837
DEFERRED OUTFLOWS OF RESOURCES:				
OPEB Deferred Outflows - RHIA	1,772	2,789	5,033	9,594
OPEB Deferred Outflows - RHIS	15,486	24,377	43,998	83,861
Pension Deferred Outflows - PERS	296,035	465,985	841,066	1,603,086
TOTAL DEFERRED OUTFLOWS OF RESOURCES	313,293	493,151	890,097	1,696,541
LIABILITIES				
Current Liabilities:				
Accounts Payable	70,540	102,229	1,248,297	1,421,066
Accrued Salaries and Benefits	-	9,405	4,349	13,754
Accrued Claims Liability	2,444,612	-	-	2,444,612
Accrued Compensated Absences	32,779	64,928	1,368	99,075
Total Current Liabilities	2,547,931	176,562	1,254,014	3,978,507
Long-term Liabilities:				
Net Pension Liability - PERS	911,640	1,434,999	2,590,061	4,936,700
Total OPEB Liability - RHIS	83,417	131,305	236,996	451,718
Total Long-term Liabilities	995,057	1,566,304	2,827,057	5,388,418
TOTAL LIABILITIES	3,542,988	1,742,866	4,081,071	9,366,925
DEFERRED INFLOWS OF RESOURCES:				
OPEB Deferred Inflows - RHIA	5,498	8,655	15,622	29,775
OPEB Deferred Inflows - RHIS	792	1,247	2,252	4,291
Pension Deferred Inflows - PERS	56,874	89,524	161,584	307,982
TOTAL DEFERRED INFLOWS OF RESOURCES	63,164	99,426	179,458	342,048
NET POSITION				
Investment in Capital Assets	372,587	720,612	-	1,093,199
Unrestricted	19,498,377	1,031,350	(2,073,521)	18,456,206
TOTAL NET POSITION	\$ 19,870,964	\$ 1,751,962	\$ (2,073,521)	\$ 19,549,405

SALEM-KEIZER SCHOOL DISTRICT 24J
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
INTERNAL SERVICE FUNDS
YEAR ENDED JUNE 30, 2021

	<u>Risk Management Fund</u>	<u>Auxiliary Services Fund</u>	<u>Charter Schools Services Fund</u>	<u>Total</u>
Operating Revenues:				
Charges for Services	\$ 7,877,195	\$ 2,938,002	\$ 5,026,769	\$ 15,841,966
Operating Expenses:				
Salaries	534,231	840,925	1,517,803	2,892,959
Employee Benefits	271,340	666,615	1,244,542	2,182,497
Purchased Services	1,254,404	679,687	2,504,812	4,438,903
Supplies and Materials	3,236,630	1,500,588	37,945	4,775,163
Depreciation	40,862	82,729	-	123,591
Total Operating Expenses	<u>5,337,467</u>	<u>3,770,544</u>	<u>5,305,102</u>	<u>14,413,113</u>
Operating Income (Loss)	2,539,728	(832,542)	(278,333)	1,428,853
Nonoperating Revenues:				
Earnings on Investments	185,927	-	10,139	196,066
Change in Net Position	2,725,655	(832,542)	(268,194)	1,624,919
Net Position, July 1, 2020	<u>17,145,309</u>	<u>2,584,504</u>	<u>(1,805,327)</u>	<u>17,924,486</u>
Net Position, June 30, 2021	<u>\$ 19,870,964</u>	<u>\$ 1,751,962</u>	<u>\$ (2,073,521)</u>	<u>\$ 19,549,405</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
COMBINING STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS
YEAR ENDED JUNE 30, 2021

	Risk Management Fund	Auxiliary Services Fund	Charter Schools Services Fund	Total
Cash Flows from Operating Activities:				
Receipts for Services Provided	\$ 7,451,096	\$ 2,942,744	\$ 5,034,321	\$ 15,428,161
Payments to Employees for Services	(973,660)	(1,420,918)	(2,490,341)	(4,884,919)
Payments to Suppliers for Goods and Services	(4,794,364)	(1,922,057)	(2,345,207)	(9,061,628)
Payments for Claims	564,401	-	-	564,401
Cash Flows Provided (Used) by Operating Activities	2,247,473	(400,231)	198,773	2,046,015
Cash Flows from Capital and Related Financing Activities:				
Purchases of Capital Assets	16,359	-	-	16,359
Cash Flows from Investing Activities:				
Interest Received	185,927	-	10,139	196,066
Increase (Decrease) in Cash and Cash Equivalents	2,449,759	(400,231)	208,912	2,258,440
Cash and Cash Equivalents at Beginning of Year	19,900,279	2,042,119	1,045,102	22,987,500
Cash and Cash Equivalents at End of Year	\$ 22,350,038	\$ 1,641,888	\$ 1,254,014	\$ 25,245,940
Reconciliation of Operating Income (Loss) to				
Cash Flows from Operating Activities:				
Operating Income (Loss)	\$ 2,539,728	\$ (832,542)	\$ (278,333)	\$ 1,428,853
Adjustments to Reconcile Operating Income (Loss)				
to Cash Flows from Operating Activities:				
Depreciation Expense	40,862	82,729	-	123,591
RHIA OPEB Expense Adjustment	(671)	(4,948)	(10,655)	(16,274)
Pension Expense Adjustment	(140,992)	74,006	264,675	197,689
RHIS OPEB Expense Adjustment	(20,771)	(139)	14,174	(6,736)
Change in Assets and Liabilities:				
Change in Receivables	(426,099)	(6,419)	7,552	(424,966)
Change in Prepaids	-	11,161	-	11,161
Change in Inventories	-	199,787	-	199,787
Change in Accounts Payable	(302,985)	58,554	197,550	(46,881)
Change in Accrued Salaries & Benefits	(5,726)	9,405	3,961	7,640
Change in Unearned Revenue	-	(123)	-	(123)
Change in Accrued Claims Liability	564,056	-	-	564,056
Change in Accrued Compensated Absences	71	8,298	(151)	8,218
Total Adjustments	(292,255)	432,311	477,106	617,162
Cash Flows Provided (Used) by Operating Activities	\$ 2,247,473	\$ (400,231)	\$ 198,773	\$ 2,046,015

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
RISK MANAGEMENT FUND
YEAR ENDED JUNE 30, 2021

	Budget			Variance with Final Budget
	Actual	Adopted	Final	
Revenues:				
Charges for Services	\$ 7,877,195	\$ 7,939,500	\$ 7,939,500	\$ (62,305)
Interest Received	185,927	500,000	500,000	(314,073)
Total Revenues	<u>8,063,122</u>	<u>8,439,500</u>	<u>8,439,500</u>	<u>(376,378)</u>
Expenditures:				
Support Services	5,442,680	25,039,499	25,039,499	19,596,819
Excess (deficiency) of revenues over (under) expenditures	2,620,442	(16,599,999)	(16,599,999)	19,220,441
Other Financing Sources and Uses:				
Transfers Out	-	(1)	(1)	1
Net Change in Fund Balance	2,620,442	(16,600,000)	(16,600,000)	19,220,442
Fund Balance, Beginning of Year	<u>17,607,764</u>	<u>16,600,000</u>	<u>16,600,000</u>	<u>1,007,764</u>
Fund Balance, End of Year	<u>\$ 20,228,206</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 20,228,206</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
AUXILIARY SERVICES FUND
YEAR ENDED JUNE 30, 2021

	Budget			Variance with Final Budget
	Actual	Adopted	Final	
Revenues:				
Charges for Services	\$ 2,938,002	\$ 6,150,000	\$ 6,150,000	\$ (3,211,998)
Expenditures:				
Support Services	3,618,893	8,800,000	8,800,000	5,181,107
Net Change in Fund Balance	(680,891)	(2,650,000)	(2,650,000)	1,969,109
Fund Balance, Beginning of Year	2,978,662	2,650,000	2,650,000	328,662
Fund Balance, End of Year	<u>\$ 2,297,771</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,297,771</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP BASIS) AND ACTUAL
CHARTER SCHOOLS SERVICES FUND
YEAR ENDED JUNE 30, 2021

	Actual	Budget		Variance with Final Budget
		Adopted	Final	
Revenues:				
State Sources	\$ -	\$ 520,000	\$ 520,000	\$ (520,000)
Charges for Services	5,026,769	5,000,000	5,000,000	26,769
Interest Received	10,139	30,000	30,000	(19,861)
Total Revenues	<u>5,036,908</u>	<u>5,550,000</u>	<u>5,550,000</u>	<u>(513,092)</u>
Expenditures:				
Instruction	<u>5,036,908</u>	<u>6,500,000</u>	<u>6,500,000</u>	<u>1,463,092</u>
Net Change in Fund Balance	-	(950,000)	(950,000)	950,000
Fund Balance, Beginning of Year	<u>-</u>	<u>950,000</u>	<u>950,000</u>	<u>(950,000)</u>
Fund Balance, End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



OTHER FINANCIAL SCHEDULES

SALEM-KEIZER SCHOOL DISTRICT 24J
REVENUE SUMMARY BY ALL FUNDS
YEAR ENDED JUNE 30, 2021

	Fund 100	Fund 200	Fund 300
Local Sources:			
1110 Current Year Taxes	\$ 86,914,165	\$ -	\$ 54,692,612
1112 Prior Year Taxes	1,450,660	-	591,225
1113 Foreclosed Property Taxes	149,622	-	-
1114 Payments in Lieu of Property Taxes	209,000	-	-
1312 Tuition from Other Districts	9,185	21,574	-
1412 Transportation Fees From Other Districts Within the State	227	-	-
1500 Earnings on Investments	372,328	(86,607)	254,371
1600 Food Service	-	17,500	-
1700 Extracurricular Activities	-	483,398	-
1910 Rentals	222,364	7,002	-
1920 Contributions from Private Sources	4,487	427,244	-
1940 Services Provided	82,350	-	-
1950 Textbook Sales and Rentals	-	2,511	-
1960 Recovery of Prior Years' Expenditure	70,133	5,349	-
1970 Services Provided Other Funds	-	-	25,349,225
1980 Fees Charged to Grants	2,727,366	-	-
1990 Miscellaneous	563,583	2,375,272	-
	<u>92,775,470</u>	<u>3,253,243</u>	<u>80,887,433</u>
Intermediate Sources:			
2101 County School Funds	310,221	-	-
2102 General ESD Funds	17,480,117	-	-
2199 Other Intermediate Sources	195,281	-	-
2200 Restricted Revenue	-	664,761	-
	<u>17,985,619</u>	<u>664,761</u>	<u>-</u>
State Sources:			
3101 State School Fund	370,601,272	2,750,000	2,250,000
3102 State School Fund - School Lunch Match	-	181,445	-
3103 Common School Fund	4,346,180	-	-
3199 Other Unrestricted Grants-in-Aid	4,126,763	-	-
3222 State School Fund (SSF) Transportation Equipment	-	1,336,845	-
3299 Other Restricted Grants-in-Aid	-	38,591,977	-
	<u>379,074,215</u>	<u>42,860,267</u>	<u>2,250,000</u>
Federal Sources:			
4200 Unrestricted Federal Revenue	6,342	-	-
4300 Restricted Federal Revenue	-	156,349	-
4500 Restricted Federal Revenue through State	-	56,312,977	-
4801 Federal Forest Fees	340	-	-
4900 Revenue on behalf of District	-	1,242,481	-
	<u>6,682</u>	<u>57,711,807</u>	<u>-</u>
Other Sources:			
5110 Long-term Debt Financing Sources	34,225,386	26,167,554	-
5200 Interfund Transfers	-	3,100,000	-
5300 Sale of Capital Assets	135,018	1,130,000	-
5400 Resources - Beginning Fund Balance	65,736,766	15,334,277	28,483,993
	<u>100,097,170</u>	<u>45,731,831</u>	<u>28,483,993</u>
Total Revenues	<u>\$ 589,939,156</u>	<u>\$ 150,221,909</u>	<u>\$ 111,621,426</u>

Fund 400	Fund 600	Fund 700	Total
\$ -	\$ -	\$ -	\$ 141,606,777
-	-	-	2,041,885
-	-	-	149,622
-	-	-	209,000
-	-	-	30,759
-	-	-	227
1,165,730	196,066	-	1,901,888
-	-	-	17,500
-	-	-	483,398
-	-	-	229,366
32,400	-	-	464,131
-	108,225	-	190,575
-	-	-	2,511
39,003	4,473	-	118,958
-	8,365,025	-	33,714,250
-	-	-	2,727,366
356,248	7,364,243	6,345	10,665,691
1,593,381	16,038,032	6,345	194,553,904
-	-	-	310,221
-	-	-	17,480,117
-	-	-	195,281
-	-	-	664,761
-	-	-	18,650,380
-	-	-	375,601,272
-	-	-	181,445
-	-	-	4,346,180
-	-	-	4,126,763
-	-	-	1,336,845
819,654	-	-	39,411,631
819,654	-	-	425,004,136
-	-	-	6,342
-	-	-	156,349
-	-	-	56,312,977
-	-	-	340
-	-	-	1,242,481
-	-	-	57,718,489
288,014,816	-	-	348,407,756
2,859,623	-	-	5,959,623
-	-	-	1,265,018
288,453,772	20,586,426	197,384	418,792,618
579,328,211	20,586,426	197,384	774,425,015
\$ 581,741,246	\$ 36,624,458	\$ 203,729	\$ 1,470,351,924

SALEM-KEIZER SCHOOL DISTRICT 24J
GENERAL FUND (100) EXPENDITURE SUMMARY
YEAR ENDED JUNE 30, 2021

	<u>Object 100</u>	<u>Object 200</u>	<u>Object 300</u>
Instruction:			
1111 Elementary, K-5	\$ 53,953,881	\$ 35,266,207	\$ 236,739
1121 Middle/Junior High Programs	9,039,196	5,450,630	138
1122 Middle/Junior High School Extracurricular	25,210,240	15,835,605	144,379
1131 High School Programs	597,116	235,950	43,821
1132 High School Extracurricular	33,388,902	20,632,592	372,831
1140 Preschool Programs	2,221,604	884,873	413,529
1210 Programs for the Talented and Gifted	-	-	125
1220 Restrictive Programs for Students with Disabilities	21,984,183	16,714,372	24,592
1250 Less Restrictive Programs for Students with Disabilities	1,784,443	1,410,497	136,441
1260 Treatment and Habilitation	17,108,795	12,158,399	290,957
1280 Alternative Education	2,860,994	1,914,248	6,655,830
1291 English Second Language Programs	700,221	435,405	7,423
1292 Teen Parent Programs	8,500,360	5,751,082	5,042
1294 Youth Corrections Education	516,661	337,980	2,637
1299 Other Programs	34,050	31,116	-
1400 Summer School Programs	33,371	13,508	4,357
Total Instruction	<u>177,934,017</u>	<u>117,072,464</u>	<u>8,338,841</u>
Support Services:			
2110 Attendance and Social Work Services	2,582,086	1,769,538	112,104
2120 Guidance Services	7,277,894	4,590,471	1,792
2130 Health Services	1,661,463	1,039,640	29,463
2140 Psychological Services	1,003,926	569,591	2,394
2150 Speech Pathology and Audiology Services	3,444,572	2,190,279	940,071
2160 Other Student Treatment Services	1,004,209	627,199	330,937
2190 Service Direction, Student Support Services	1,394,183	860,374	17,934
2210 Improvement of Instruction Services	2,264,396	1,292,183	128,872
2220 Educational Media Services	2,723,954	2,088,115	92,332
2230 Assessment and Testing	353,348	201,719	180,773
2240 Instructional Staff Development	4,102,755	2,503,405	286,838
2310 Board of Education Services	9,701	4,059	610,874
2320 Executive Administration Services	1,124,868	624,251	26,162
2410 Office of the Principal Services	20,694,590	13,261,524	440,260
2490 Other Support Services - School Administration	1,433,510	844,077	28,930
2520 Fiscal Services	1,643,984	1,026,601	122,275
2540 Operation and Maintenance of Plant Services	4,072,850	2,863,560	8,908,458
2550 Student Transportation Services	10,107,148	8,849,679	499,381
2570 Internal Services	1,007,557	422,348	15,705
2630 Information Services	434,895	248,194	146,812
2640 Staff Services	2,548,058	1,458,879	282,430
2660 Technology Services	5,300,241	3,252,858	1,581,646
2680 Interpretation and Translation	657,206	476,972	88,410
2690 Other Support Services - Central	-	467,873	250,736
2700 Supplemental Retirement Program	222,049	97,875	-
Total Support Services	<u>77,069,443</u>	<u>51,631,264</u>	<u>15,125,589</u>
Facilities Acquisition and Construction:			
4120 Site Acquisition and Development Services	-	-	3,008
4150 Building Acquisition, Construction, and Improvement Services	-	-	17,482
Total Facilities Acquisition and Construction	<u>-</u>	<u>-</u>	<u>20,490</u>
Other Uses:			
5100 Debt Service	-	-	-
5200 Transfers of Funds	-	-	-
Total Other Uses	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>\$ 255,003,460</u>	<u>\$ 168,703,728</u>	<u>\$ 23,484,920</u>

Object 400	Object 500	Object 600	Object 700	Total
\$ 1,165,618	\$ -	\$ 371	\$ -	\$ 90,622,816
-	-	-	-	14,489,964
733,058	16,000	54,732	-	41,994,014
112,053	-	2,565	-	991,505
1,040,348	48,671	70,041	-	55,553,385
190,500	11,284	56,601	-	3,778,391
12,558	-	-	-	12,683
62,277	-	70	-	38,785,494
41,521	-	-	-	3,372,902
65,032	-	-	-	29,623,183
92,524	-	11,886	-	11,535,482
5,419	-	623	-	1,149,091
63,314	-	-	-	14,319,798
10,054	-	-	-	867,332
-	-	-	-	65,166
3,008	-	-	-	54,244
<u>3,597,284</u>	<u>75,955</u>	<u>196,889</u>	<u>-</u>	<u>307,215,450</u>
2,607	-	-	-	4,466,335
2,715	-	129	-	11,873,001
17,853	-	-	-	2,748,419
8,994	-	-	-	1,584,905
55,055	-	-	-	6,629,977
45,624	-	-	-	2,007,969
46,154	-	-	-	2,318,645
266,529	-	731	-	3,952,711
408,031	-	888	-	5,313,320
74,139	-	-	-	809,979
71,913	-	9,759	-	6,974,670
502	-	22,690	-	647,826
3,141	-	9,706	-	1,788,128
394,639	22,134	17,508	-	34,830,655
13,482	-	3,127	-	2,323,126
28,507	-	7,156	-	2,828,523
2,506,817	89,954	63,418	-	18,505,057
887,577	1,788,900	422,349	-	22,555,034
14,103	-	2,190	-	1,461,903
40,538	-	3,250	-	873,689
29,630	-	7,453	-	4,326,450
5,243,940	-	16,399	-	15,395,084
8,219	-	-	-	1,230,807
-	-	-	-	718,609
-	-	-	-	319,924
<u>10,170,709</u>	<u>1,900,988</u>	<u>586,753</u>	<u>-</u>	<u>156,484,746</u>
-	42,150	-	-	45,158
32	80,149	-	-	97,663
32	122,299	-	-	142,821
-	-	299,591	-	299,591
-	-	-	4,600,000	4,600,000
-	-	299,591	4,600,000	4,899,591
<u>\$ 13,768,025</u>	<u>\$ 2,099,242</u>	<u>\$ 1,083,233</u>	<u>\$ 4,600,000</u>	<u>\$ 468,742,608</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SPECIAL REVENUE FUNDS (200) EXPENDITURE SUMMARY
YEAR ENDED JUNE 30, 2021

	Object 100	Object 200	Object 300
Instruction:			
1111 Primary, K-5	\$ 684,466	\$ 266,512	\$ 30,940
1113 Elementary Extracurricular	-	-	12,983
1121 Middle/Junior High Programs	321,677	179,683	411,842
1122 Middle/Junior High School Extracurricular	6,092	2,418	9,328
1131 High School Programs	1,756,583	1,151,039	39,195
1132 High School Extracurricular	22,266	6,780	106,405
1140 Pre-Kindergarten Programs	2,637,480	1,687,652	277,334
1210 Programs for the Talented and Gifted	-	-	-
1220 Restrictive Programs for Students with Disabilities	927,028	607,330	7,251
1250 Less Restrictive Programs for Students with Disabilities	650,055	378,711	787
1260 Treatment and Habilitation	284,406	146,175	-
1271 Remediation	351,731	168,524	24,074
1272 Title I	3,238,582	2,121,722	221,306
1280 Alternative Education	230,032	132,360	568,312
1291 English Second Language Programs	575,244	329,828	-
1292 Teen Parent Program	59,170	37,765	-
1293 Migrant Education	540,099	369,020	17,670
1299 Other Programs	5,382	2,122	5,117
1400 Summer School Programs	162,850	62,151	76,927
Total Instruction	12,453,143	7,649,792	1,809,471
Support Services:			
2110 Attendance and Social Work Services	1,838,644	1,243,305	182,965
2120 Guidance Services	580,218	366,682	13,500
2130 Health Services	413,425	205,069	-
2140 Psychological Services	64,171	32,536	-
2150 Speech Pathology and Audiology Services	324,985	198,358	-
2160 Other Student Treatment Services	2,210	1,588	-
2190 Service Direction, Student Support Services	405,936	319,023	780
2210 Improvement of Instruction Services	917,624	498,786	62,487
2220 Educational Media Services	-	-	-
2240 Instructional Staff Development	2,722,243	1,539,627	705,729
2320 Executive Administration Services	-	-	5,480
2410 Office of the Principal	423,090	232,167	174,328
2490 Other Support Services - School Administration	1,293,880	778,784	35,321
2520 Fiscal Services	-	-	796
2540 Operation and Maintenance of Plant Services	7,521,618	6,607,438	72,154
2550 Student Transportation Services	-	-	-
2620 Planning, Research, Development, Evaluation	21,814	9,009	20,095
2630 Information Services	32,564	21,847	514
2640 Staff Services	373,413	239,379	-
2660 Technology Services	142,051	73,667	539,937
2680 Interpretation and Transpation Services	58,823	43,257	-
Total Support Services	17,136,709	12,410,522	1,814,086
Enterprise and Community Services:			
3100 Food Services	108,525	81,079	6,624,945
3300 Community Services	1,401,194	890,541	285,724
3500 Custody and Care of Children Services	-	-	3,107
Total Enterprise and Community Services	1,509,719	971,620	6,913,776
Facilities Acquisition and Construction:			
4150 Building Acquisition, Construction, and Improvement	-	-	-
Other Uses:			
5100 Debt Service	-	-	-
5200 Transfers of Funds	-	-	-
Total Other Uses	-	-	-
Total Expenditures	\$ 31,099,571	\$ 21,031,934	\$ 10,537,333

	Object 400	Object 500	Object 600	Object 700	Total
\$	3,146,750	\$ -	\$ -	\$ -	\$ 4,128,668
	109,775	-	30	-	122,788
	1,539,286	112,541	-	-	2,565,029
	128,991	6,190	1,263	-	154,282
	2,542,295	237,740	15,225	-	5,742,077
	528,769	101,261	121,590	-	887,071
	944,715	-	29,117	-	5,576,298
	15,290	-	-	-	15,290
	25,940	-	-	-	1,567,549
	226,273	-	-	-	1,255,826
	-	-	-	-	430,581
	21,109	-	-	-	565,438
	302,539	-	-	-	5,884,149
	68,504	-	-	-	999,208
	1,028	-	-	-	906,100
	29,453	-	-	-	126,388
	49,134	-	-	-	975,923
	5,942	-	-	-	18,563
	182,021	-	432	-	484,381
	9,867,814	457,732	167,657	-	32,405,609
	71,420	-	1,228	-	3,337,562
	-	-	-	-	960,400
	-	-	-	-	618,494
	-	-	-	-	96,707
	-	-	-	-	523,343
	-	-	-	-	3,798
	440	-	-	-	726,179
	118,712	127,513	-	-	1,725,122
	36,326	-	-	-	36,326
	164,045	-	58,030	-	5,189,674
	-	-	-	-	5,480
	3,809	-	-	-	833,394
	18,628	46,893	1,000	-	2,174,506
	4,084	-	2,727,379	-	2,732,259
	402,019	48,781	19	-	14,652,029
	-	1,560,764	222,301	-	1,783,065
	419	-	-	-	51,337
	456	-	355	-	55,736
	-	-	-	-	612,792
	3,008,019	-	6,004	-	3,769,678
	1,993	-	-	-	104,073
	3,830,370	1,783,951	3,016,316	-	39,991,954
	1,419,308	163,740	301,134	-	8,698,731
	514,797	-	-	-	3,092,256
	-	-	-	-	3,107
	1,934,105	163,740	301,134	-	11,794,094
	-	12,978,553	-	-	12,978,553
	-	-	709,670	-	709,670
	-	-	-	1,549,179	1,549,179
	-	-	709,670	1,549,179	2,258,849
\$	15,632,289	\$ 15,383,976	\$ 4,194,777	\$ 1,549,179	\$ 99,429,059



**SALEM-KEIZER SCHOOL DISTRICT 24J
DEBT SERVICE FUNDS (300) EXPENDITURE SUMMARY
YEAR ENDED JUNE 30, 2021**

	<u>Object 600</u>	<u>Total</u>
Other Uses:		
5100 Debt Service	\$ 81,799,072	\$ 81,799,072
Total Expenditures	<u>\$ 81,799,072</u>	<u>\$ 81,799,072</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
CAPITAL PROJECTS FUNDS (400) EXPENDITURE SUMMARY
YEAR ENDED JUNE 30, 2021

	<u>Object 100</u>	<u>Object 200</u>	<u>Object 300</u>
Support Services:			
2540 Operation and Maintenance of Plant	\$ -	\$ -	\$ 13,290
Facilities Acquisition and Construction:			
4110 Direction	847,299	489,820	5,538,263
4120 Site Acquisition and Development Services	-	-	-
4150 Building Acquisition, Construction, and Improvement Services	-	-	99,760
4180 Other Capital Items	-	-	-
Total Facilities Acquisition and Construction	<u>847,299</u>	<u>489,820</u>	<u>5,638,023</u>
Total Expenditures	<u>\$ 847,299</u>	<u>\$ 489,820</u>	<u>\$ 5,651,313</u>

<u>Object 400</u>	<u>Object 500</u>	<u>Object 600</u>	<u>Total</u>
\$ -	\$ -	\$ -	\$ 13,290
19,044	-	1,409,861	8,304,287
-	12,694,681	-	12,694,681
12,497	163,717,735	-	163,829,992
-	3,075,715	-	3,075,715
<u>31,541</u>	<u>179,488,131</u>	<u>1,409,861</u>	<u>187,904,675</u>
<u>\$ 31,541</u>	<u>\$ 179,488,131</u>	<u>\$ 1,409,861</u>	<u>\$ 187,917,965</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
INTERNAL SERVICE FUNDS (600) EXPENDITURE SUMMARY
YEAR ENDED JUNE 30, 2021

	<u>Object 100</u>	<u>Object 200</u>	<u>Object 300</u>
Instruction:			
1280 Alternative Education	\$ 1,517,803	\$ 976,348	\$ 2,504,811
Support Services:			
2520 Fiscal Services	522,615	425,821	1,254,403
2540 Operation and Maintenance of Plant	11,616	7,953	-
2570 Other Internal Services	840,925	597,696	679,685
Total Support Services	<u>1,375,156</u>	<u>1,031,470</u>	<u>1,934,088</u>
 Total Expenditures	 <u>\$ 2,892,959</u>	 <u>\$ 2,007,818</u>	 <u>\$ 4,438,899</u>

<u>Object 400</u>	<u>Object 600</u>	<u>Total</u>
\$ 14,842	\$ 23,104	\$ 5,036,908
112,602	3,097,810	5,413,251
9,859	-	29,428
1,500,243	345	3,618,894
<u>1,622,704</u>	<u>3,098,155</u>	<u>9,061,573</u>
<u>\$ 1,637,546</u>	<u>\$ 3,121,259</u>	<u>\$ 14,098,481</u>



**SALEM-KEIZER SCHOOL DISTRICT 24J
FIDUCIARY FUNDS (700) EXPENDITURE SUMMARY
YEAR ENDED JUNE 30, 2021**

	<u>Object 400</u>	<u>Total</u>
Enterprise and Community Services:		
3300 Community Services	\$ 63,106	\$ 63,106
Total Expenditures	<u>\$ 63,106</u>	<u>\$ 63,106</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF FULL FAITH & CREDIT OBLIGATIONS AND INTEREST TRANSACTIONS
YEAR ENDED JUNE 30, 2021

Principal						
Issue Date	Original Amount	Outstanding July 1, 2020	Issued	Matured	Redeemed	Outstanding June 30, 2021
October 22, 2020	\$ 60,392,940	\$ -	\$ 60,392,940	\$ -	\$ -	\$ 60,392,940

SCHEDULE OF GENERAL OBLIGATION BOND AND INTEREST TRANSACTIONS
YEAR ENDED JUNE 30, 2021

Principal						
Issue Date	Original Amount	Outstanding July 1, 2020	Issued	Matured	Redeemed	Outstanding June 30, 2021
March 16, 2009	\$ 178,715,189	\$ 105,828,339	\$ -	\$ 12,517,987	\$ 12,517,987	\$ 93,310,352
July 25, 2018	383,230,000	373,840,000	-	12,270,000	12,270,000	361,570,000
July 7, 2020	236,467,346	-	236,467,346	-	-	236,467,346
	<u>\$ 798,412,535</u>	<u>\$ 479,668,339</u>	<u>\$ 236,467,346</u>	<u>\$ 24,787,987</u>	<u>\$ 24,787,987</u>	<u>\$ 691,347,698</u>

SCHEDULE OF LIMITED TAX PENSION BOND AND INTEREST TRANSACTIONS
YEAR ENDED JUNE 30, 2021

Principal						
Issue Date	Original Amount	Outstanding July 1, 2020	Issued	Matured	Redeemed	Outstanding June 30, 2021
October 31, 2002	\$ 106,974,763	\$ 77,765,000	\$ -	\$ -	\$ -	\$ 77,765,000
February 19, 2004	88,815,000	62,745,000	-	5,615,000	5,615,000	57,130,000
June 30, 2011	7,820,000	7,820,000	-	7,820,000	7,820,000	-
January 29, 2015	50,145,000	38,670,000	-	2,360,000	2,360,000	36,310,000
	<u>\$ 253,754,763</u>	<u>\$ 187,000,000</u>	<u>\$ -</u>	<u>\$ 15,795,000</u>	<u>\$ 15,795,000</u>	<u>\$ 171,205,000</u>

	Interest	
Interest Coupon Rates	Matured	Redeemed
0.44%-3.00%	\$ -	\$ -

	Interest	
Interest Coupon Rates	Matured	Redeemed
4.0%-5.84%	\$ 10,402,013	\$ 10,402,013
4.0%-5.0%	18,502,000	18,502,000
2.59%-5.0%	2,908,490	2,908,490
	<u>\$ 31,812,503</u>	<u>\$ 31,812,503</u>

	Interest	
Interest Coupon Rates	Matured	Redeemed
5.48%-6.10%	\$ 4,304,015	\$ 4,304,015
5.12%-5.53%	3,459,144	3,459,144
4.12%	321,793	321,793
0.52%-3.82%	1,318,630	1,318,630
	<u>\$ 9,403,582</u>	<u>\$ 9,403,582</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF FUTURE DEBT SERVICE REQUIREMENT OF
FULL FAITH & CREDIT OBLIGATIONS
YEAR ENDED JUNE 30, 2021

Fiscal Year	Principal	Interest	Total
2023	\$ 5,525,324	\$ 64,676	\$ 5,590,000
2024	5,468,217	116,783	5,585,000
2025	5,396,362	193,638	5,590,000
2026	5,273,134	311,866	5,585,000
2027	5,144,399	440,601	5,585,000
2028	5,002,154	592,846	5,595,000
2029	4,824,792	770,208	5,595,000
2030	4,653,081	941,918	5,594,999
2031	1,635,448	409,552	2,045,000
2032	1,568,597	476,403	2,045,000
2033	1,512,265	537,736	2,050,001
2034	1,452,993	592,007	2,045,000
2035	1,396,715	648,284	2,044,999
2036	1,350,354	694,646	2,045,000
2037	1,306,407	738,593	2,045,000
2038	1,262,890	782,110	2,045,000
2039	1,219,843	825,158	2,045,001
2040	1,177,347	867,653	2,045,000
2041	1,106,446	939,725	2,046,171
2042	1,075,245	973,325	2,048,570
2043	1,044,044	1,005,198	2,049,242
2044	1,012,842	1,035,250	2,048,092
2045	984,041	1,065,959	2,050,000
Total Future Payments	<u>\$ 60,392,940</u>	<u>\$ 15,024,135</u>	<u>\$ 75,417,075</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF FUTURE DEBT SERVICE REQUIREMENT OF
GENERAL OBLIGATION BONDS
YEAR ENDED JUNE 30, 2021

Fiscal Year	Principal	Interest	Total
2022	\$ 19,899,791	\$ 38,518,760	\$ 58,418,551
2023	21,023,317	39,257,483	60,280,800
2024	22,252,407	39,953,644	62,206,051
2025	23,513,064	40,615,237	64,128,301
2026	24,853,785	41,200,266	66,054,051
2027	26,314,990	41,720,060	68,035,050
2028	28,008,499	42,066,551	70,075,050
2029	29,792,624	42,385,176	72,177,800
2030	31,728,224	42,617,823	74,346,047
2031	33,761,935	20,780,364	54,542,299
2032	37,057,596	19,122,704	56,180,300
2033	40,563,951	17,301,349	57,865,300
2034	44,296,228	15,305,322	59,601,550
2035	48,390,163	12,997,387	61,387,550
2036	53,540,000	9,879,200	63,419,200
2037	57,810,000	7,434,150	65,244,150
2038	62,410,000	4,791,950	67,201,950
2039	56,202,487	12,895,263	69,097,750
2040	29,928,637	20,461,363	50,390,000
Total Future Payments	<u>\$ 691,347,698</u>	<u>\$ 509,304,052</u>	<u>\$ 1,200,651,750</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF FUTURE DEBT SERVICE REQUIREMENT OF
LIMITED TAX PENSION OBLIGATION BONDS
YEAR ENDED JUNE 30, 2021

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 17,450,000	\$ 8,719,822	\$ 26,169,822
2023	19,455,000	7,832,091	27,287,091
2024	21,620,000	6,828,154	28,448,154
2025	23,960,000	5,696,627	29,656,627
2026	26,480,000	4,434,650	30,914,650
2027	29,205,000	3,030,190	32,235,190
2028	15,155,000	1,472,653	16,627,653
2029	2,990,000	682,658	3,672,658
2030	3,105,000	568,500	3,673,500
2031	3,225,000	449,951	3,674,951
2032	3,350,000	326,821	3,676,821
2033	3,475,000	198,918	3,673,918
2034	1,735,000	66,242	1,801,242
Total Future Payments	<u>\$ 171,205,000</u>	<u>\$ 40,307,277</u>	<u>\$ 211,512,277</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
SUPPLEMENTAL INFORMATION, 2020-2021
(REQUIRED BY THE OREGON DEPARTMENT OF EDUCATION)

A. Energy Bill for Heating - All Funds

Please enter your expenditures for electricity, heating fuel, and water & sewage for these Functions & Objects.

	Objects 325, 326 & 327	
Function 2540	\$	6,018,120
Function 2550	\$	-

B. Replacement of Equipment - General Fund

Include all General Fund expenditures in object 542, except for the following exclusions:

Exclude these functions:

- 1113 Elementary Co-curricular Activities
- 1122 Middle School Co-curricular Activities
- 1132 High School Co-curricular Activities
- 1140 Pre-Kindergarten
- 1300 Continuing Education
- 1400 Summer School
- 2550 Student Transportation Services
- 3100 Food Service
- 3300 Community Services
- 4150 Construction

\$	-
----	---



STATISTICAL SECTION

SALEM-KEIZER SCHOOL DISTRICT 24J
STATISTICAL SECTION
OVERVIEW

This part of the District's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information say about the District.

Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the District's most significant local revenue sources, state school fund and property taxes.

Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

SALEM-KEIZER SCHOOL DISTRICT 24J
STATISTICAL SECTION
TABLE OF CONTENTS

<u>Contents</u>	<u>Page</u>
<i>Financial Trends</i>	
Condensed Statement of Net Position by Component – Last Ten Fiscal Years	134
Changes in Net Position – Last Ten Fiscal Years	136
Fund Balances of Governmental Funds – Last Ten Fiscal Years	139
Primary Government-Wide Revenues – Last Ten Fiscal Years	140
Governmental Funds Revenues, Expenditures, Other Financing Sources (Uses) and Debt Service Ratio – Last Ten Fiscal Years.....	142
Revenues and Other Financing Sources by Source (Non-GAAP Basis) – General Fund – Last Ten Fiscal Years.....	144
Expenditures and Other Financing (Uses) by Program (Non-GAAP Basis) – General Fund – Last Ten Fiscal Years.....	146
<i>Revenue Capacity</i>	
Property Tax Levies and Collections – General Fund – Last Ten Fiscal Years	148
Property Tax Levies and Collections – Debt Service Fund – Last Ten Fiscal Years.....	148
Comparison of General Fund Budget to Tax Levy – Last Ten Fiscal Years	149
Assessed Value and Real Market Value of Taxable Property – Last Ten Fiscal Years.....	151
Property Tax Rates Per \$1,000 of Assessed Valuation – Direct and Overlapping Governments – Last Ten Fiscal Years.....	152
Principal Taxpayers – Current and Nine Years Prior.....	154
<i>Debt Capacity</i>	
Legal Debt Margin Information – Last Ten Fiscal Years.....	155
Ratios of Outstanding Debt by Type – Last Ten Fiscal Years	156
Direct and Overlapping Governmental Activities Debt	157
Ratio of Annual Debt Service Requirements for General Obligation Bonded Debt to Total Budgeted General Fund Expenditures and Transfers – Last Ten Fiscal Years.....	158
Ratio of Net General Obligation Bonded Debt to True Cash Value and Net General Bonded Debt per Capita and per Student – Last Ten Fiscal Years.....	159
<i>Demographic and Economic Information</i>	
Demographic and Economic Statistics – Last Ten Calendar Years	160
Major Area Employers – Current and Nine Years Prior	161
Salem Metropolitan Area Employment – Largest to Smallest – Current and Nine Years Prior.....	162
Salem Metropolitan Area – Average Annual Employment – Last Ten Calendar Years.....	163
Population Ethnicity and Other Related Data	164
<i>Operating Information</i>	
School Building, Student Enrollment and Average Daily Membership (ADM) Information – Last Ten Fiscal Years	165
Average Daily Membership (ADM) – Last Ten Fiscal Years	170
Licensed, Classified, and Administrative Full-Time Employees Staff Levels – Last Ten Fiscal Years	172
Teacher Base Salaries – Last Ten Fiscal Years.....	173
Operating Statistics – Last Ten Fiscal Years	174
Miscellaneous Statistical Data.....	175

SALEM-KEIZER SCHOOL DISTRICT 24J
CONDENSED STATEMENT OF NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS ENDED JUNE 30

GOVERNMENTAL ACTIVITIES	2021	2020	2019	2018
ASSETS:				
Current and Other Assets	\$ 698,230,615	\$ 494,319,483	\$ 609,264,092	\$ 150,258,866
Net Capital Assets	799,036,370	617,445,293	478,549,171	451,356,649
Prepaid Pension Contributions	-	-	-	-
Pension Assets	-	-	-	-
Net OPEB Asset - RHIA	8,191,813	4,534,037	2,606,873	968,900
TOTAL ASSETS	1,505,458,798	1,116,298,813	1,090,420,136	602,584,415
DEFERRED OUTFLOWS OF RESOURCES:				
Pension Deferred Outflow - PERS	160,611,856	135,340,489	162,541,689	138,738,558
OPEB Deferred Outflows - RHIA	961,169	287,100	1,162,909	1,130,778
OPEB Deferred Outflows - RHIS	8,401,992	9,957,864	8,711,901	-
Deferred Amount on Bond Refunding	-	18,000	36,000	571,117
TOTAL DEFERRED OUTFLOWS	169,975,017	145,603,453	172,452,499	140,440,453
LIABILITIES:				
Other Liabilities	184,401,173	172,393,918	138,461,336	119,638,031
Long-term Debt Outstanding	1,032,723,757	732,424,065	786,869,702	373,916,867
Total OPEB Liability - RHIS	45,257,250	42,329,949	37,586,012	25,441,981
Net Pension Liability - PERS	494,604,136	394,594,093	370,018,658	313,463,307
Total Pension Liability - Stipend Benefits	-	-	16,442	305,933
Net OPEB Liability - RHIA	-	-	-	-
TOTAL LIABILITIES	1,756,986,316	1,341,742,025	1,332,952,150	832,766,119
DEFERRED INFLOWS OF RESOURCES:				
Pension Deferred Inflow - PERS	30,856,512	39,461,209	27,893,900	9,580,033
OPEB Deferred Inflows - RHIA	2,983,118	891,224	723,844	454,544
OPEB Deferred Inflows - RHIS	429,871	491,281	-	-
Deferred Amount on Bond Refunding	-	-	-	-
TOTAL DEFERRED INFLOWS	34,269,501	40,843,714	28,617,744	10,034,577
NET POSITION:				
Net Investment in Capital Assets	380,186,383	354,844,900	312,831,305	284,229,566
Restricted	762,372	1,167,616	469,654	129,021
Unrestricted	(496,770,757)	(476,695,989)	(411,998,218)	(384,134,415)
TOTAL NET POSITION	\$ (115,822,002)	\$ (120,683,473)	\$ (98,697,259)	\$ (99,775,828)
BUSINESS TYPE ACTIVITIES				
ASSETS:				
Current and Other Assets	\$ -	\$ -	\$ 38,321	\$ 194,319
Pension Assets	-	-	-	-
TOTAL ASSETS	-	-	38,321	194,319
DEFERRED OUTFLOWS OF RESOURCES:				
Pension Deferred Outflow - PERS	-	-	-	-
LIABILITIES:				
Other Liabilities	-	-	-	55,998
Net Pension Liability - PERS	-	-	-	-
TOTAL LIABILITIES	-	-	-	55,998
DEFERRED INFLOWS OF RESOURCES:				
Pension Deferred Inflows - PERS	-	-	-	-
NET POSITION:				
Unrestricted	-	-	38,321	138,321
TOTAL NET POSITION	\$ -	\$ -	\$ 38,321	\$ 138,321

Source: Salem-Keizer Public Schools
GASB 68 and GASB 65 were implemented in FY 2015 and FY 2014, respectively.
FY 2017 was restated for GASB 75 implementation and FY 2019 was restated for prior period adjustment.
FY 2020 was restated for GASB 84 implementation.

	2017	2016	2015	2014	2013	2012
\$	143,080,056	\$ 158,919,641	\$ 174,587,436	\$ 167,122,010	\$ 182,598,792	\$ 224,270,903
	434,278,494	431,323,086	416,135,610	406,135,755	402,081,426	387,486,377
	-	-	-	183,232,781	187,132,689	190,547,194
	-	-	56,333,378	-	-	-
	-	-	-	-	-	-
	<u>577,358,550</u>	<u>590,242,727</u>	<u>647,056,424</u>	<u>756,490,546</u>	<u>771,812,907</u>	<u>802,304,474</u>
	202,049,375	69,109,541	79,382,440	-	-	-
	1,156,047	-	-	-	-	-
	-	-	-	-	-	-
	<u>1,128,720</u>	<u>1,686,323</u>	<u>2,243,926</u>	<u>2,801,529</u>	<u>3,359,132</u>	<u>162,000</u>
	<u>204,334,142</u>	<u>70,795,864</u>	<u>81,626,366</u>	<u>2,801,529</u>	<u>3,359,132</u>	<u>162,000</u>
	108,901,550	132,742,800	123,195,104	82,205,188	92,690,300	159,926,204
	409,111,237	441,939,451	474,986,624	488,389,939	518,923,136	489,943,303
	23,747,374	-	-	-	-	-
	330,280,248	122,378,153	-	-	-	-
	1,204,740	-	-	-	-	-
	638,414	-	-	-	-	-
	<u>873,883,563</u>	<u>697,060,404</u>	<u>598,181,728</u>	<u>570,595,127</u>	<u>611,613,436</u>	<u>649,869,507</u>
	6,909,596	31,727,285	108,700,599	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	99,458	203,242
	<u>6,909,596</u>	<u>31,727,285</u>	<u>108,700,599</u>	<u>-</u>	<u>99,458</u>	<u>203,242</u>
	245,110,046	221,821,653	194,496,722	172,893,673	153,807,226	141,578,857
	2,507,364	6,904,637	6,877,725	9,841,417	2,471,931	2,746,751
	<u>(346,717,877)</u>	<u>(296,475,388)</u>	<u>(179,573,984)</u>	<u>5,961,858</u>	<u>7,179,988</u>	<u>8,068,117</u>
\$	<u>(99,100,467)</u>	<u>(67,749,098)</u>	<u>21,800,463</u>	<u>188,696,948</u>	<u>163,459,145</u>	<u>152,393,725</u>
\$	525,894	\$ 333,869	\$ 258,570	\$ 251,499	\$ -	\$ -
	-	-	38,829	-	-	-
	<u>525,894</u>	<u>333,869</u>	<u>297,399</u>	<u>251,499</u>	<u>-</u>	<u>-</u>
	125,548	47,249	18,859	-	-	-
	9,055	8,441	7,940	780	-	-
	205,226	83,667	-	-	-	-
	<u>214,281</u>	<u>92,108</u>	<u>7,940</u>	<u>780</u>	<u>-</u>	<u>-</u>
	4,294	21,692	74,925	-	-	-
	432,867	267,318	233,393	250,719	-	-
\$	<u>432,867</u>	<u>267,318</u>	<u>233,393</u>	<u>250,719</u>	<u>-</u>	<u>-</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS ENDED JUNE 30
(ACCRUAL BASIS OF ACCOUNTING)

	2021	2020	2019	2018
Expenses				
Governmental Activities				
Instructional Programs	\$ 382,302,838	\$ 368,583,635	\$ 355,262,280	\$ 335,870,638
Support Services:				
Student Transportation Services	24,551,452	22,324,258	20,917,985	20,020,014
Other Support Services	195,381,796	184,097,364	171,153,523	168,006,337
Community Services	3,372,167	2,859,575	2,279,807	602,857
Food Services	8,556,429	14,379,549	16,387,924	16,858,814
Facilities Services	10,317,947	7,332,653	6,898,483	6,753,676
Interest and Fees on Long-Term Debt	42,452,111	38,439,497	38,440,258	23,818,015
Total Governmental Activities Expenses	<u>666,934,740</u>	<u>638,016,531</u>	<u>611,340,260</u>	<u>571,930,351</u>
Business-type Activities				
Community Services	-	-	-	842,723
Total Primary Government Expenses	<u>\$ 666,934,740</u>	<u>\$ 638,016,531</u>	<u>\$ 611,340,260</u>	<u>\$ 572,773,074</u>
Program Revenues				
Governmental Activities				
Charges for Services:				
Instructional Programs	\$ 7,260,260	\$ 9,217,812	\$ 10,310,704	\$ 11,566,298
Other Support Services	11,367,254	14,438,165	14,722,712	12,334,403
Community Services	-	5,765	7,450	6,225
Food Services	125,049	1,537,548	2,123,827	1,893,936
Facilities Services	-	-	-	-
Operating Grants and Contributions	84,573,738	52,279,934	59,556,267	56,428,169
Capital Grants and Contributions	15,125,100	4,742,854	3,449,971	2,302,378
Total Governmental Activities Program Revenues	<u>118,451,401</u>	<u>82,222,078</u>	<u>90,170,931</u>	<u>84,531,409</u>
Business-type Activities				
Rentals	-	-	-	439,260
Charges for Services	-	-	-	108,917
Total Business-type Activities Program Revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>548,177</u>
Total Primary Government Net (Expenses)	<u>\$ 548,483,339</u>	<u>\$ 555,794,453</u>	<u>\$ 521,169,329</u>	<u>\$ 487,693,488</u>
General Revenues				
Governmental Activities				
Property Taxes Levied for Gen Purposes	\$ 88,582,248	\$ 84,920,119	\$ 82,622,898	\$ 81,236,264
Property Taxes Levied for Debt Service	55,384,889	51,092,658	52,226,988	27,772,256
Intermediate Sources	17,720,109	17,027,680	17,897,299	15,973,995
State School Fund - General Support	371,745,116	356,550,799	344,069,980	339,031,332
State School Fund - Unrestricted Grants	4,346,180	2,218,809	1,683,189	4,025,402
Common School Fund	8,978,724	4,044,246	4,472,941	2,093,749
Federal Sources - General Support	6,682	138,783	127,616	21,724
Unrestricted State and Local Sources	3,082,050	1,341,310	530,183	12,269,171
Gain on Sale of Capital Asset	1,265,018	32,195	234,328	10,306
Earnings on Investments	1,901,891	15,790,789	17,797,471	3,316,431
Transfers	-	38,321	100,000	-
Miscellaneous	331,903	411,456	485,005	972,951
Total Governmental Activities General Revenues	<u>553,344,810</u>	<u>533,607,165</u>	<u>522,247,898</u>	<u>486,723,581</u>
Business-type Activities				
Transfers	-	(38,321)	(100,000)	-
Total Primary Government General Revenues	<u>\$ 553,344,810</u>	<u>\$ 533,568,844</u>	<u>\$ 522,147,898</u>	<u>\$ 486,723,581</u>
CHANGE IN NET POSITION				
Governmental Activities	\$ 4,861,471	\$ (22,187,288)	\$ 1,078,569	\$ (675,361)
Business-type Activities	-	(38,321)	(100,000)	(294,546)
Total Primary Government	<u>\$ 4,861,471</u>	<u>\$ (22,225,609)</u>	<u>\$ 978,569</u>	<u>\$ (969,907)</u>

Source: Salem-Keizer Public Schools

GASB 68 and GASB 65 were implemented in FY 2015 and FY 2014, respectively.

FY 2017 was restated for GASB 75 implementation and FY 2019 was restated for prior period adjustment.

FY 2020 was restated for GASB 84 implementation.

2017	2016	2015	2014	2013	2012
\$ 313,305,655	\$ 347,430,098	\$ 214,216,158	\$ 252,926,140	\$ 234,466,357	\$ 239,143,184
17,897,990	19,138,280	12,787,985	16,577,771	14,403,373	13,680,448
161,487,750	177,865,936	119,119,707	132,946,384	126,653,501	123,481,541
541,402	1,827,365	520,377	506,316	606,348	658,948
16,428,499	13,691,167	14,919,866	13,905,716	13,369,351	13,443,979
7,233,788	14,983,797	-	7,348,527	11,294,252	14,032,028
24,129,832	24,605,017	24,167,352	28,007,778	28,767,980	29,684,942
541,024,916	599,541,660	385,731,445	452,218,632	429,561,162	434,125,070
454,563	447,807	355,360	238,658	-	-
<u>\$ 541,479,479</u>	<u>\$ 599,989,467</u>	<u>\$ 386,086,805</u>	<u>\$ 452,457,290</u>	<u>\$ 429,561,162</u>	<u>\$ 434,125,070</u>
\$ 9,608,492	\$ 9,824,531	\$ 9,000,662	\$ 8,216,193	\$ 9,124,176	\$ 8,771,284
11,756,109	11,002,719	8,773,438	9,709,131	9,118,348	10,391,950
5,898	1,985	144,636	247,641	248,610	255,818
1,491,208	1,414,001	1,540,266	1,573,325	1,694,011	2,130,092
-	4,378	-	-	-	-
51,486,135	49,340,622	71,871,907	70,413,215	62,088,322	70,060,510
2,215,097	2,757,207	1,807,810	1,316,550	3,596,746	5,670,653
76,562,939	74,345,443	93,138,719	91,476,055	85,870,213	97,280,307
388,714	367,528	310,824	339,950	-	-
231,398	114,204	97,608	149,427	-	-
620,112	481,732	408,432	489,377	-	-
<u>\$ 464,296,428</u>	<u>\$ 525,162,292</u>	<u>\$ 292,539,654</u>	<u>\$ 360,491,858</u>	<u>\$ 343,690,949</u>	<u>\$ 336,844,763</u>
\$ 76,773,738	\$ 71,975,251	\$ 68,784,828	\$ 66,459,654	\$ 64,534,344	\$ 63,806,206
22,397,658	33,676,046	30,432,693	32,677,947	31,983,475	27,564,920
15,048,073	14,481,720	13,766,319	12,571,832	13,081,146	10,998,712
309,535,499	302,486,193	289,804,828	262,566,142	234,837,668	225,426,426
2,338,323	4,594,624	2,300,856	2,748,385	1,277,087	2,434,920
5,009,361	4,796,275	3,905,074	3,644,939	3,815,555	3,416,747
32,024	251,928	162,004	209,801	212,007	344,012
956,168	11,252	879,048	820,584	1,205,329	11,382,607
22,763	196,908	2,492	878,681	-	-
1,606,505	1,627,285	1,371,023	395,640	632,285	694,038
-	-	-	-	-	-
398,691	540,979	2,668,228	3,006,775	3,177,473	1,418,168
434,118,803	434,638,461	414,077,393	385,980,380	354,756,369	347,486,756
-	-	-	-	-	-
<u>\$ 434,118,803</u>	<u>\$ 434,638,461</u>	<u>\$ 414,077,393</u>	<u>\$ 385,980,380</u>	<u>\$ 354,756,369</u>	<u>\$ 347,486,756</u>
\$ (30,343,174)	\$ (90,557,756)	\$ 121,484,667	\$ 25,237,803	\$ 11,065,420	\$ 10,641,993
165,549	33,925	53,072	250,719	-	-
<u>\$ (30,177,625)</u>	<u>\$ (90,523,831)</u>	<u>\$ 121,537,739</u>	<u>\$ 25,488,522</u>	<u>\$ 11,065,420</u>	<u>\$ 10,641,993</u>



SALEM-KEIZER SCHOOL DISTRICT 24J
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS ENDED JUNE 30
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
General Fund:					
Nonspendable	\$ 355,937	\$ 275,413	\$ 292,801	\$ 244,987	\$ 287,315
Unassigned	88,626,231	65,461,353	58,554,853	51,233,046	44,265,384
Total General Fund	<u>\$ 88,982,168</u>	<u>\$ 65,736,766</u>	<u>\$ 58,847,654</u>	<u>\$ 51,478,033</u>	<u>\$ 44,552,699</u>
All Other Governmental Funds:					
Restricted	\$ 388,684,395	\$ 287,561,874	\$ 438,199,597	\$ 2,156,170	\$ 8,871,290
Committed	79,922,972	13,006,367	12,203,848	11,354,130	10,904,796
Assigned	38,235,054	31,509,227	31,628,482	27,120,079	25,476,685
Total All Other Governmental Funds	<u>\$ 506,842,421</u>	<u>\$ 332,077,468</u>	<u>\$ 482,031,927</u>	<u>\$ 40,630,379</u>	<u>\$ 45,252,771</u>
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
General Fund:					
Nonspendable	\$ 248,221	\$ 296,170	\$ 204,599	\$ 241,073	\$ 201,396
Unassigned	49,197,236	44,135,114	32,924,527	27,126,649	27,762,738
Total General Fund	<u>\$ 49,445,457</u>	<u>\$ 44,431,284</u>	<u>\$ 33,129,126</u>	<u>\$ 27,367,722</u>	<u>\$ 27,964,134</u>
All Other Governmental Funds:					
Restricted	\$ 17,841,499	\$ 31,825,537	\$ 53,449,632	\$ 73,459,724	\$ 95,581,542
Committed	10,496,094	20,930,154	8,611,984	81,376	81,376
Assigned	25,565,756	21,285,837	18,429,846	13,316,478	12,464,300
Total All Other Governmental Funds	<u>\$ 53,903,349</u>	<u>\$ 74,041,528</u>	<u>\$ 80,491,462</u>	<u>\$ 86,857,578</u>	<u>\$ 108,127,218</u>

Source: Salem-Keizer Public Schools

**SALEM-KEIZER SCHOOL DISTRICT 24J
PRIMARY GOVERNMENT-WIDE REVENUES
LAST TEN FISCAL YEARS ENDED JUNE 30**

Year Ended June 30	Program Revenues						
	Total	Charges for Services	Operating Contributions	Capital Grants and Contributions	Property Taxes- General Purpose	Property Taxes- Debt Service	Intermediate Sources
2021	\$ 671,796,211	\$ 18,752,563	\$ 84,573,738	\$ 15,125,100	\$ 88,582,248	\$ 55,384,889	\$ 17,720,109
2020	615,786,522	25,199,290	52,279,934	4,742,854	84,920,119	51,092,658	17,027,680
2019	612,318,829	27,164,693	59,556,267	3,449,971	82,622,898	52,226,988	17,897,299
2018	571,803,167	26,349,039	56,428,169	2,302,378	81,236,264	27,772,256	15,973,995
2017	511,301,854	23,481,819	51,486,135	2,215,097	76,773,738	22,397,658	15,048,073
2016	509,465,636	22,729,346	49,340,622	2,757,207	71,975,251	33,676,046	14,481,720
2015	507,624,544	19,867,434	71,871,907	1,807,810	68,784,828	30,432,693	13,766,319
2014	477,945,812	20,235,667	70,413,215	1,316,550	66,459,654	32,677,947	12,571,832
2013	440,626,582	20,185,145	62,088,322	3,596,746	64,534,344	31,983,475	13,081,146
2012	444,767,063	21,549,144	70,060,510	5,670,653	63,806,206	27,564,920	10,998,712

Source: Salem-Keizer Public Schools

General Revenues

State School Fund General Support	State School Fund Unrestricted Other	Common School Fund	Federal Sources General	Unrestricted State and Local Sources	Earnings (Loss) on Investments	Miscellaneous Revenue
\$ 371,745,116	\$ 4,346,180	\$ 8,978,724	\$ 6,682	\$ 3,082,050	\$ 1,901,891	\$ 1,596,921
356,550,799	2,218,809	4,044,246	138,783	1,341,310	11,825,284	4,404,756
344,069,980	1,683,189	4,472,941	127,616	530,183	13,517,879	4,998,925
339,031,332	4,025,402	2,093,749	21,724	12,269,171	3,295,569	1,004,119
309,535,499	2,338,323	5,009,361	32,024	956,168	1,431,159	596,800
302,486,193	4,594,624	4,796,275	251,928	11,252	1,500,772	864,400
289,804,828	2,300,856	3,905,074	162,004	879,048	1,371,023	2,670,720
262,566,142	2,748,385	3,644,939	209,801	820,584	395,640	3,885,456
234,837,668	1,277,087	3,815,555	212,007	1,205,329	632,285	3,177,473
225,426,426	2,434,920	3,416,747	344,012	11,382,607	694,038	1,418,168

SALEM-KEIZER SCHOOL DISTRICT 24J
GOVERNMENTAL FUNDS REVENUES, EXPENDITURES,
OTHER FINANCING SOURCES (USES), AND DEBT SERVICE RATIO
LAST TEN FISCAL YEARS ENDED JUNE 30
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	2021	2020	2019	2018	2017
Revenues					
Property and Other Taxes	\$ 144,007,283	\$ 135,992,586	\$ 137,317,534	\$ 106,700,437	\$ 99,590,868
Local Sources	32,796,419	34,357,085	37,941,291	49,366,151	36,453,124
Earnings on Investments	1,705,825	15,227,597	17,186,321	2,876,012	1,686,027
Intermediate Sources	18,650,380	19,320,846	18,467,155	17,848,658	16,667,069
State Sources	425,004,136	377,933,189	368,027,812	355,335,685	325,324,703
Federal Sources	57,718,489	39,447,382	42,178,777	44,682,347	40,096,109
Total Revenues	<u>679,882,532</u>	<u>622,278,685</u>	<u>621,118,890</u>	<u>576,809,290</u>	<u>519,817,900</u>
Expenditures					
Current					
Instruction	339,621,059	326,889,674	322,815,594	311,562,536	292,036,745
Support Services	196,489,990	177,939,387	175,060,464	169,597,479	163,446,602
Enterprise and Community Services	3,095,363	2,607,657	2,118,659	784,831	631,867
Food Services	8,698,731	15,105,529	16,522,470	21,213,013	17,270,612
Facilities Acquisition & Construction	201,026,049	156,966,343	38,856,551	20,740,692	10,651,985
Debt Service					
Principal	41,503,223	50,626,123	31,603,289	34,483,217	32,119,374
Interest	41,305,110	35,279,835	33,299,318	16,134,886	17,087,512
Other	-	-	-	-	-
Total Expenditures ¹	<u>831,739,525</u>	<u>765,414,548</u>	<u>620,276,345</u>	<u>574,516,654</u>	<u>533,244,697</u>
Excess (deficiency) of Revenues over (under) Expenditures	(151,856,993)	(143,135,863)	842,545	2,292,636	(13,426,797)
Other Financing Sources and Uses					
Issuance of Debt - Capital Leases	-	-	-	-	-
Sale of or Compensation for Loss of Assets	1,265,018	32,195	234,328	10,306	19,279
Transfers In	5,959,623	1,608,321	9,262,802	8,709,306	6,520,000
Transfers Out	(5,959,623)	(1,570,000)	(9,762,802)	(8,709,306)	(6,520,000)
Sale of Pension Bonds	-	-	-	-	-
Lump Sum Payment on Pension UAL	-	-	-	-	-
Long-term Debt Financing	60,392,940	-	-	-	-
Sale of General Obligation Bonds	236,467,346	-	383,230,000	-	-
Premium on Issuance of Bonds	51,547,470	-	64,964,296	-	-
Issuance of Debt - Refunding Bonds	-	-	-	-	-
Payments to Escrow Agent	-	-	-	-	-
Total Other Financing Sources and Uses	<u>349,672,774</u>	<u>70,516</u>	<u>447,928,624</u>	<u>10,306</u>	<u>19,279</u>
Net Change in Fund Balances	<u>\$ 197,815,781</u>	<u>\$ (143,065,347)</u>	<u>\$ 448,771,169</u>	<u>\$ 2,302,942</u>	<u>\$ (13,407,518)</u>
Expenditures for Capital Outlay - (included in Total Expenditures)	\$ 196,073,393	\$ 152,567,643	\$ 39,996,724	\$ 27,587,990	\$ 13,762,101
Debt Services as a Percentage of					
Noncapital Expenditures	13.03%	14.02%	11.18%	9.25%	9.47%

¹ Categories differ from Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds.
Source: Salem-Keizer Public Schools

	2016	2015	2014	2013	2012
\$	105,944,729	\$ 99,920,726	\$ 98,650,144	\$ 96,662,195	\$ 91,747,023
	33,707,616	31,979,185	34,807,130	28,146,721	33,472,607
	1,627,285	1,371,023	395,640	632,285	694,038
	15,219,988	14,451,999	12,960,454	13,446,652	11,684,471
	319,424,073	304,165,887	274,477,511	246,214,456	248,020,072
	40,688,340	43,999,955	42,026,000	43,755,037	46,207,662
	<u>516,612,031</u>	<u>495,888,775</u>	<u>463,316,879</u>	<u>428,857,346</u>	<u>431,825,873</u>
	277,974,651	257,270,832	245,099,913	229,648,913	231,883,701
	166,835,483	146,604,642	140,985,333	132,944,012	129,910,977
	428,024	447,621	446,675	606,348	658,948
	16,763,087	14,959,648	14,328,054	13,743,761	13,742,687
	20,999,372	21,252,657	16,598,607	26,973,526	65,754,712
	38,815,965	34,672,523	31,024,619	28,769,313	25,744,469
	16,596,307	16,342,547	16,588,025	18,080,195	19,661,375
	-	-	-	298,514	-
	<u>538,412,889</u>	<u>491,550,470</u>	<u>465,071,226</u>	<u>451,064,582</u>	<u>487,356,869</u>
	(21,800,858)	4,338,305	(1,754,347)	(22,207,236)	(55,530,996)
	6,479,944	139,221	-	-	-
	196,908	10,550	1,149,635	-	-
	3,620,000	2,820,000	2,726,427	361,887	320,000
	(3,620,000)	(2,820,000)	(2,726,427)	(320,000)	(320,000)
	-	50,145,000	-	-	-
	-	(49,780,852)	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	46,260,000	7,820,000
	-	-	-	(45,960,703)	(7,640,000)
	<u>6,676,852</u>	<u>513,919</u>	<u>1,149,635</u>	<u>341,184</u>	<u>180,000</u>
\$	<u>(15,124,006)</u>	<u>4,852,224</u>	<u>(604,712)</u>	<u>(21,866,052)</u>	<u>(55,350,996)</u>
\$	25,445,316	\$ 19,651,593	\$ 14,089,555	\$ 23,783,727	\$ 60,143,820
	10.80%	10.81%	10.56%	10.96%	10.63%

SALEM-KEIZER SCHOOL DISTRICT 24J
REVENUES AND OTHER FINANCING SOURCES BY SOURCE (NON-GAAP BASIS)
GENERAL FUND¹
LAST TEN FISCAL YEARS ENDED JUNE 30

Revenues:	2021	2020	2019	2018	2017
Local Sources:					
District Property Taxes: ²					
Current Year	\$ 86,914,165	\$ 83,106,821	\$ 79,772,315	\$ 76,948,277	\$ 73,976,368
Prior Year	1,809,282	2,039,376	4,801,412	2,542,614	2,735,895
Tuition	9,185	13,064	43,151	96,822	106,954
Transportation Fees From Other Districts Within the State	227	-	-	-	-
Earnings on Investments	372,328	2,977,005	3,596,052	1,759,585	1,605,184
Recovery of Prior Year Expenditures	70,133	119,947	113,742	565,670	34,202
Administrative Support Reimbursement	2,727,366	1,597,191	1,949,223	1,290,442	1,246,468
Miscellaneous Local Sources	872,784	1,507,818	1,511,513	1,139,624	1,095,250
Associated Student Activities	-	-	-	-	76,706
Total Local Sources	92,775,470	91,361,222	91,787,408	84,343,034	80,877,027
Intermediate Sources:					
County School Fund	310,221	1,003,438	865,412	280,509	372,655
Speech Therapy Program	-	-	-	6,710,675	6,323,768
General ESD Funds	17,480,117	17,027,679	16,166,475	-	-
Other Intermediate Sources	195,281	-	-	-	-
Other Restricted	-	-	-	795,505	743,690
Structured Learning Program	-	-	-	3,830,564	3,609,713
Behavioral Services Program	-	-	-	4,637,251	4,369,902
Total Intermediate Sources	17,985,619	18,031,117	17,031,887	16,254,504	15,419,728
State Sources - Unrestricted:					
State School Fund - Current Year	349,308,224	336,356,110	324,625,839	318,640,769	292,101,453
State School Fund - High Cost Disability	4,126,763	2,218,809	1,683,189	4,025,402	2,228,763
Common School Fund	4,346,180	4,044,246	4,472,941	4,187,498	5,009,361
State Sources - Restricted:					
State School Fund - Restricted	-	-	-	-	-
State School Fund - PERS Debt	21,293,048	20,059,799	19,178,525	18,296,814	17,434,046
Total State Sources	379,074,215	362,678,964	349,960,494	345,150,483	316,773,623
Federal Sources:					
Federal Forest Fees	340	373	385	392	32,024
State Fiscal Stabilization Fund	-	-	-	-	-
Foster Care Transportation Reimbursement	6,342	138,409	127,231	21,333	-
Total Federal Sources	6,682	138,782	127,616	21,725	32,024
Total Revenues	489,841,986	472,210,085	458,907,405	445,769,746	413,102,402
Other Financing Sources and Uses :					
Long-term Debt Financing Sources	34,225,386	-	-	-	-
Gain/Loss on Sale of Capital Asset	135,018	32,195	227,447	356	3,485
Transfers In	-	38,321	2,283,983	-	-
Total Other Financing Sources and Uses	34,360,404	70,516	2,511,430	356	3,485
Total Revenues and Other Financing Sources	\$ 524,202,390	\$ 472,280,601	\$ 461,418,835	\$ 445,770,102	\$ 413,105,887

¹ The General Fund accounts for most general operating revenues of the District.

² Revenues are recognized when measurable and available.

Source: Salem-Keizer Public Schools

	2016	2015	2014	2013	2012
\$	69,706,580	\$ 65,820,452	\$ 63,288,942	\$ 61,624,530	\$ 60,726,090
	2,377,830	3,461,842	2,740,523	3,031,421	3,221,511
	93,861	58,994	46,103	57,347	58,916
	-	-	-	-	-
	1,627,032	1,370,891	389,899	552,899	418,520
	38,197	7,025	15,489	54,428	96,290
	1,227,140	1,403,484	972,267	1,100,346	1,486,861
	1,226,963	1,025,882	1,257,988	1,215,142	844,696
	78,334	73,902	73,278	77,831	66,819
	<u>76,375,937</u>	<u>73,222,472</u>	<u>68,784,489</u>	<u>67,713,944</u>	<u>66,919,703</u>
	129,216	143,293	62,956	128,824	470,216
	6,245,966	5,937,413	5,330,457	5,298,733	4,743,970
	-	-	-	-	-
	-	-	-	-	-
	353,354	335,898	515,445	1,096,512	268,838
	3,565,399	3,389,268	3,042,383	3,024,277	2,707,642
	4,317,001	4,103,740	3,683,547	3,661,624	3,278,262
	<u>14,610,936</u>	<u>13,909,612</u>	<u>12,634,788</u>	<u>13,209,970</u>	<u>11,468,928</u>
	282,801,584	262,827,735	247,614,798	220,649,096	211,773,035
	4,594,625	2,300,856	2,748,385	1,227,087	2,434,920
	4,796,275	3,905,074	3,644,939	3,815,555	3,416,747
	-	-	-	-	9,257,604
	<u>16,584,608</u>	<u>15,752,093</u>	<u>14,951,344</u>	<u>14,209,729</u>	<u>13,653,391</u>
	<u>308,777,092</u>	<u>284,785,758</u>	<u>268,959,466</u>	<u>239,901,467</u>	<u>240,535,697</u>
	251,928	162,004	209,801	212,007	221,564
	-	-	-	-	122,448
	-	-	-	-	-
	<u>251,928</u>	<u>162,004</u>	<u>209,801</u>	<u>212,007</u>	<u>344,012</u>
	400,015,893	372,079,846	350,588,544	321,037,388	319,268,340
	-	-	-	-	-
	-	-	-	-	-
	-	-	2,406,427	-	-
	-	-	<u>2,406,427</u>	-	-
	-	-	2,406,427	-	-
\$	<u>400,015,893</u>	<u>\$ 372,079,846</u>	<u>\$ 352,994,971</u>	<u>\$ 321,037,388</u>	<u>\$ 319,268,340</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
EXPENDITURES AND OTHER FINANCING (USES) BY PROGRAM (NON-GAAP BASIS)
GENERAL FUND¹

	LAST TEN FISCAL YEARS ENDED JUNE 30				
	2021	2020	2019	2018	2017
Instruction:					
Regular Programs:					
Elementary, K-5	\$ 90,622,816	\$ 104,005,230	\$ 99,892,723	\$ 94,539,475	\$ 90,356,161
Middle/Junior High Programs	14,489,964	40,504,544	38,979,121	37,023,004	34,892,798
Middle/Junior High Extracurricular	41,994,014	1,141,182	1,165,832	1,254,125	1,002,962
High School Programs	991,505	53,053,623	51,841,653	50,136,941	49,373,366
High School Extracurricular	55,553,385	4,062,270	4,080,935	3,740,552	3,414,923
Pre-kindergarten Programs	3,778,391	-	-	-	-
Special Programs:					
Talented and Gifted	12,683	380,961	415,740	415,535	397,661
Disabilities - Restrictive Programs	38,785,494	42,710,701	40,321,787	43,094,335	37,604,457
Disabilities - Less Restrictive Programs	3,372,902	28,164,217	28,794,324	22,870,745	24,344,777
Treatment and Habilitation	29,623,183	196,561	5,679	181,453	168,851
Alternative Education	11,535,482	12,367,735	11,410,219	11,253,209	10,742,748
English as a Second Language	1,149,091	13,540,632	13,624,924	13,902,781	15,172,301
Teen Parent Programs	14,319,798	940,467	1,021,986	914,067	1,010,938
Youth Corrections Education	867,332	60,055	60,564	58,659	49,590
Other Programs	65,166	54,507	65,011	206,027	177,107
Summer School Programs	54,244	319,911	400,506	430,552	189,572
Total Instruction	307,215,450	301,502,596	292,081,004	280,021,460	268,898,212
Support Services:					
Students:					
Attendance and Social Work	4,466,335	5,038,750	4,941,345	10,172,783	9,118,571
Guidance Services	11,873,001	10,880,434	10,160,190	9,814,509	9,220,031
Health Services	2,748,419	3,011,601	2,686,421	2,062,215	1,992,420
Psychological Services	1,584,905	1,429,626	1,346,481	1,360,922	1,348,112
Speech Pathology and Audiology Services	6,629,977	5,893,417	5,241,010	5,253,344	4,886,707
Other Student Treatment Services	2,007,969	1,953,171	1,411,046	1,471,952	1,468,001
Service Direction, Student Support Services	2,318,645	1,744,686	845,944	1,729,441	1,167,574
Instructional Staff:					
Improvement of Instruction Services	3,952,711	3,817,729	2,292,198	3,080,485	2,129,232
Educational Media Services	5,313,320	5,136,393	5,135,111	4,885,546	4,729,470
Assessment and Testing	809,979	723,815	622,792	716,488	675,333
Instructional Staff Development	6,974,670	6,521,997	5,914,344	4,965,008	5,005,324
General Administration:					
Board of Education Services	647,826	473,469	705,906	473,201	533,300
Executive Administration Services	1,788,128	1,702,571	1,690,562	1,549,492	1,472,800
School Administration:					
Office of the Principal Services	34,830,655	32,854,736	31,310,818	30,666,359	29,323,267
School Administration	2,323,126	2,450,513	2,127,357	2,027,478	2,258,480
Business:					
Fiscal Services	2,828,523	2,558,863	2,392,174	2,331,375	2,005,188
Operation and Maintenance of Plant Services	18,505,057	31,333,880	31,260,919	29,778,197	28,618,744
Student Transportation Services	22,555,034	22,510,353	21,391,380	18,538,387	15,836,975
Internal Services - Mail and Delivery	1,461,903	1,291,935	1,335,347	1,256,747	1,174,773
Central Activities:					
Information Services	873,689	688,317	631,584	445,190	463,043
Staff Services	4,326,450	4,724,352	4,337,089	4,199,992	4,331,864
Technology Services	15,395,084	12,494,431	13,859,894	13,444,573	12,043,084
Interpretation and Translation Services	1,230,807	1,244,486	927,000	-	-
Other Support Services	718,609	719,578	773,659	765,553	771,437
Supplemental Retirement Program	319,924	338,418	639,942	954,532	988,492
Total Support Services	156,484,746	161,537,521	153,980,513	151,943,769	141,562,222
Enterprise and Community Services:					
Food Services	-	175,919	-	-	-
Custody and Care of Children Services	-	26,902	-	-	-
Total Enterprise and Community Services	-	202,821	-	-	-
Facilities Services:					
Service Area Direction	-	4,375	-	94,648	213,847
Site Acquisition and Development	45,158	17,149	12,995	-	-
Building Acquisition, Construction and Improvement Services	97,663	106,776	191,714	109,600	163,345
Total Facilities Services	142,821	128,300	204,709	204,248	377,192
Other Uses:					
Debt Service	299,591	450,251	562,988	621,308	641,020
Transfers of Funds	4,600,000	1,570,000	7,220,000	6,053,983	6,520,000
Total Other Uses	4,899,591	2,020,251	7,782,988	6,675,291	7,161,020
Total Expenditures and Other Uses	\$ 468,742,608	\$ 465,391,489	\$ 454,049,214	\$ 438,844,768	\$ 417,998,646

¹ The General Fund accounts for most general operating expenses of the District.
Source: Salem-Keizer Public Schools

	2016	2015	2014	2013	2012
\$	92,339,967	\$ 80,612,097	\$ 75,111,985	\$ 69,364,794	\$ 68,598,714
	34,114,745	31,947,034	31,429,841	29,803,093	31,763,621
	895,904	594,228	571,889	541,631	513,207
	46,407,457	43,418,222	41,287,672	37,828,501	38,018,258
	3,349,886	3,246,299	3,154,713	2,972,713	3,021,748
	-	-	-	-	-
	419,122	525,676	522,245	472,296	445,699
	34,894,661	34,163,306	31,275,565	28,182,596	26,784,005
	21,610,390	19,249,433	19,568,144	18,448,438	18,356,606
	188,838	156,594	109,490	37,998	16,933
	10,797,860	9,834,268	9,584,945	8,934,775	9,005,992
	9,800,089	9,464,684	9,408,899	8,862,194	8,753,925
	1,000,464	845,005	752,654	675,656	705,153
	55,266	56,544	55,130	53,312	65,830
	175,917	197,336	184,581	179,169	182,789
	127,711	8,456	5,313	-	-
	<u>256,178,277</u>	<u>234,319,182</u>	<u>223,023,066</u>	<u>206,357,166</u>	<u>206,232,480</u>
	7,287,194	6,530,940	6,227,370	5,275,393	4,569,319
	8,878,500	8,278,641	7,311,132	6,709,565	6,869,053
	1,830,347	1,743,242	1,756,638	1,631,479	1,707,248
	1,432,469	1,293,570	1,252,799	1,161,735	1,078,531
	4,662,708	4,561,873	4,556,193	3,994,489	4,280,515
	1,263,041	1,177,905	1,011,848	1,010,372	1,040,977
	1,218,501	1,112,423	1,092,809	1,011,881	1,252,816
	2,217,805	1,857,015	1,789,626	1,493,646	1,302,558
	4,519,792	4,406,020	4,240,252	3,966,400	3,890,237
	813,950	716,566	1,087,096	821,400	834,515
	4,691,827	678,758	794,333	550,468	457,348
	386,531	621,719	496,181	563,632	456,625
	1,457,344	1,481,135	1,413,006	1,385,777	1,328,297
	28,011,658	26,925,650	26,118,565	24,612,932	24,769,389
	2,143,372	1,834,555	1,726,773	1,560,924	1,608,069
	1,949,164	1,965,216	3,126,623	2,724,714	2,977,592
	27,122,428	24,860,193	24,849,580	23,864,273	22,921,713
	15,009,885	14,384,637	15,021,195	14,029,655	13,680,190
	1,136,709	1,237,801	1,165,488	904,159	661,892
	434,569	423,414	401,680	380,498	354,963
	3,983,037	3,338,769	3,254,118	3,068,405	2,834,155
	11,627,804	10,825,182	11,443,743	10,578,304	9,449,232
	-	-	-	-	-
	747,995	436,072	408,816	401,820	359,598
	1,355,572	1,692,275	2,047,299	2,227,181	2,317,747
	<u>134,182,202</u>	<u>122,383,571</u>	<u>122,593,163</u>	<u>113,929,102</u>	<u>111,002,579</u>
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	172,539	190,700	192,264	195,129	180,344
	3,564	108,463	-	-	9,615
	184,689	197,661	326,862	65,255	150,953
	<u>360,792</u>	<u>496,824</u>	<u>519,126</u>	<u>260,384</u>	<u>340,912</u>
	660,448	758,111	778,212	767,148	790,301
	<u>3,620,000</u>	<u>2,820,000</u>	<u>320,000</u>	<u>320,000</u>	<u>320,000</u>
	<u>4,280,448</u>	<u>3,578,111</u>	<u>1,098,212</u>	<u>1,087,148</u>	<u>1,110,301</u>
\$	<u>395,001,719</u>	<u>360,777,688</u>	<u>347,233,567</u>	<u>321,633,800</u>	<u>318,686,272</u>

SALEM-KEIZER SCHOOL DISTRICT 24J
PROPERTY TAX LEVIES AND COLLECTIONS - GENERAL FUND
LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	Net Taxes Levied for the Fiscal Year ¹	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2021	\$ 90,753,204	\$ 86,914,165	95.77%	\$ -	\$ 86,914,165	95.77%
2020	87,097,319	83,106,822	95.42%	3,342,305	86,449,127	99.26%
2019	83,970,190	79,772,314	95.00%	3,793,048	83,565,362	99.52%
2018	80,594,996	76,429,573	94.83%	3,994,971	80,424,545	99.79%
2017	77,722,509	73,153,737	94.12%	4,505,227	77,658,964	99.92%
2016	73,657,149	71,847,330	97.54%	1,767,950	73,615,280	99.94%
2015	69,923,900	67,476,101	96.50%	2,420,589	69,896,690	99.96%
2014	67,505,383	64,577,404	95.66%	2,902,002	67,479,406	99.96%
2013	66,095,090	63,750,081	96.45%	2,320,633	66,070,714	99.96%
2012	65,341,037	62,909,509	96.28%	2,410,847	65,320,356	99.97%

SALEM-KEIZER SCHOOL DISTRICT 24J
PROPERTY TAX LEVIES AND COLLECTIONS - DEBT SERVICE FUND
LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	Net Taxes Levied for the Fiscal Year ¹	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2021	\$ 57,129,100	\$ 54,692,612	95.74%	\$ -	\$ 54,692,612	95.74%
2020	52,735,132	50,287,819	95.36%	2,054,556	52,342,375	99.26%
2019	54,434,888	51,839,896	95.23%	2,398,465	54,238,361	99.64%
2018	28,500,000	27,302,858	95.80%	1,160,017	28,462,874	99.87%
2017	23,824,757	23,101,180	96.96%	711,609	23,812,789	99.95%
2016	34,662,188	33,810,508	97.54%	838,845	34,649,353	99.96%
2015	31,415,085	30,315,353	96.50%	1,091,994	31,407,347	99.98%
2014	33,248,920	30,588,774	92.00%	2,655,794	33,244,568	99.99%
2013	32,554,298	31,399,293	96.45%	1,151,321	32,550,614	99.99%
2012	28,403,726	27,346,741	96.28%	1,054,555	28,401,296	99.99%

¹ The net levy is the actual imposed tax.

Sources: Marion and Polk County Tax Collection Departments

SALEM-KEIZER SCHOOL DISTRICT 24J
COMPARISON OF GENERAL FUND BUDGET TO TAX LEVY
LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	General Fund Budgeted Expenditures and Transfers¹	General Fund Tax Levy	Percentage of Levy to Budget
2021	\$ 582,439,383	\$ 90,753,204	15.58%
2020	520,471,977	87,097,319	16.73%
2019	491,870,874	83,970,190	17.07%
2018	479,480,091	80,594,996	16.81%
2017	463,675,386	77,722,509	16.76%
2016	433,168,002	73,657,149	17.00%
2015	397,916,237	69,923,900	17.57%
2014	367,970,768	67,505,383	18.35%
2013	343,423,734	66,095,090	19.25%
2012	340,970,127	65,341,037	19.16%

¹ This is the final adopted budget.
Source: Salem-Keizer Public Schools



SALEM-KEIZER SCHOOL DISTRICT 24J
ASSESSED VALUE AND REAL MARKET VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(IN THOUSANDS OF DOLLARS)

Fiscal Year	Assessed Value				Real Market Value			Assessed Value as a Percentage of RMV
	Real Property	Personal Property	Total Taxable Value	Total Direct Rate*	Real Property	Personal Property	Total Real Market Value	
2021	\$ 20,494,307	\$ 485,380	\$ 20,979,687	\$ 7.258	\$ 37,000,217	\$ 511,649	\$ 37,511,866	55.93%
2020	19,707,512	451,026	20,158,538	7.149	35,150,255	462,591	35,612,846	56.60%
2019	18,886,777	460,719	19,347,496	7.365	32,375,310	471,428	32,846,738	58.90%
2018	18,086,120	452,012	18,538,132	6.082	29,632,045	462,332	30,094,377	61.60%
2017	17,462,078	426,265	17,888,342	5.611	27,159,147	436,745	27,595,893	64.82%
2016	16,756,024	408,278	17,164,302	6.525	25,487,977	418,723	25,906,700	66.25%
2015	16,101,708	397,150	16,498,858	6.401	24,198,682	407,455	24,606,137	67.05%
2014	15,463,060	393,078	15,856,137	6.669	22,970,353	403,302	23,373,655	67.84%
2013	15,140,515	400,045	15,540,560	6.687	22,726,147	409,587	23,135,734	67.17%
2012	15,025,235	394,424	15,419,659	6.438	23,431,589	403,517	23,835,106	64.69%

Note that Real Property includes all property except Business Personal Property.

* Per \$1,000 of assessed value.

Source: Marion/Polk County Department of Assessment and Taxation.

SALEM-KEIZER SCHOOL DISTRICT 24J
PROPERTY TAX RATES PER \$1,000 OF ASSESSED VALUATION -
DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	District Direct Rates			Other Educational Entities		Counties	
	General Purpose	Debt Service	Total	Willamette Education Service District	Chemeketa Community College	Polk County	Marion County
2021	\$ 4.521	\$ 2.737	\$ 7.258	\$ 0.30	\$ 0.89	\$ 2.14	\$ 3.08
2020	4.521	2.628	7.149	0.30	0.89	2.14	3.08
2019	4.521	2.844	7.365	0.30	0.90	2.05	3.08
2018	4.521	1.561	6.082	0.30	0.90	2.03	3.08
2017	4.521	1.090	5.611	0.28	0.87	2.54	3.08
2016	4.521	2.004	6.525	0.30	0.92	2.54	3.08
2015	4.521	1.880	6.401	0.30	0.89	2.26	3.08
2014	4.521	2.148	6.669	0.30	0.86	2.26	3.08
2013	4.521	2.166	6.687	0.30	0.90	2.25	3.08
2012	4.521	1.917	6.438	0.30	0.88	2.26	3.08

¹The District crosses boundaries of two counties, two cities and several other districts. Overlapping rates are presented for individually significant taxing districts. Other types of entities are aggregated to provide general information. Not all individual properties are subject to all rates within each county. Applicable tax rates vary depending on property location.

²Per \$1,000 of taxable assessed value.

The District's permanent property tax rate is set by state law. Increases for General Purposes may only be done through local option levies approved by the voters of the District. Rates for debt service are set based on each year's requirements.

The District Direct General-Purpose Rates exclude Urban Renewal adjustments.

Source: Marion and Polk County Assessors

Overlapping Rates¹

Cities									
City of Salem	City of Keizer	Regional Library District	Salem Mass Transit	Urban Renewal Districts	Fire Protection Districts	Maximum Tax Rates²		Marion County	Polk County
\$ 7.01	\$ 2.08	\$ 0.08	\$ 0.76	\$ 0.03 - 0.31	\$ 0.53 - 2.34	\$	19.66	\$	18.79
6.99	2.08	0.08	0.76	0.03 - 0.31	0.53 - 2.90		19.54		18.68
7.10	2.08	0.08	0.76	0.02 - 0.34	0.53 - 2.91		19.87		18.92
6.98	2.08	0.08	0.76	0.02 - 0.33	0.54 - 2.92		18.47		17.56
6.53	2.08	0.08	0.76	0.23 - 0.32	0.54 - 2.52		18.12		17.66
6.54	2.08	0.08	0.76	0.51 - 1.18	0.54 - 2.52		18.80		18.34
6.82	2.08	0.08	0.76	0.51 - 1.18	0.54 - 2.52		18.74		18.05
6.49	2.08	0.08	0.76	0.51 - 1.18	0.54 - 2.53		18.91		18.22
6.82	2.08	0.08	0.76	1.19	0.54 - 2.55		19.00		18.30
6.81	2.08	0.08	0.76	1.12	0.54 - 2.35		18.73		18.04

SALEM-KEIZER SCHOOL DISTRICT 24J
PRINCIPAL TAXPAYERS - CURRENT AND NINE YEARS PRIOR

Marion County Top 10 Taxpayers	Business/Service	2020-21	Percent	2020-21	Percent of	2011-12	Percent	2011-12	Percent of
		Assessed Value	of Principal Taxpayers	Taxes Assessed	Total District Assessed Value	Assessed Value	of Principal Taxpayers	Taxes Assessed	Total District Assessed Value
Portland General Electric Co	Utility	\$ 395,467,568	33.78%	\$ 6,024,253	1.43%	\$ 244,609,320	29.70%	\$ 3,686,065	1.22%
Northwest Natural Gas Co	Utility	176,452,300	15.07%	2,968,163	0.64%	119,721,600	14.54%	1,950,810	0.60%
CenturyLink (formerly Qwest)	Telecommunications	114,455,310	9.78%	1,980,000	0.41%	70,743,800	8.59%	1,216,946	0.35%
Winco Foods LLC	Retail	99,222,052	8.47%	1,816,042	0.36%	89,105,529	10.82%	1,622,238	0.44%
Comcast Corporation	Telecommunications	80,194,000	6.85%	1,411,701	0.29%	-	0.00%	-	0.00%
Woodburn Premium Outlets LLC	Retail	70,264,829	6.00%	1,396,858	0.25%	-	0.00%	-	0.00%
Donahue Schriber Realty Group	Realty	70,188,410	5.99%	1,158,582	0.25%	49,049,190	5.96%	766,726	0.24%
State Accident Insurance Fund	Insurance	55,532,740	4.74%	1,085,091	0.20%	-	0.00%	-	0.00%
Lancaster Development Company LLC	Retail	54,313,000	4.64%	1,045,209	0.20%	60,195,480	7.31%	1,127,251	0.30%
Wal-Mart Real Estate Business TR	Realty	54,722,410	4.67%	1,043,505	0.20%	45,007,070	5.46%	846,057	0.22%
Craig Realty Group Woodburn TR	Realty	-	0.00%	-	0.00%	49,024,540	5.95%	953,817	0.24%
Norpac Foods Inc	Agriculture	-	0.00%	-	0.00%	55,760,329	6.77%	801,688	0.28%
HD Salem OR Landlord LLC	Realty	-	0.00%	-	0.00%	40,422,290	4.91%	756,966	0.20%
Subtotal Top 10 Taxpayers		1,170,812,619		\$ 19,929,404	4.24%	823,639,148		\$ 13,728,566	4.11%
All Other Taxpayers		26,447,482,621			95.76%	19,231,561,006			95.89%
Total Taxpayers		\$ 27,618,295,240			100.00%	\$ 20,055,200,154			100.00%

Polk County Top 10 Taxpayers	Business/Service	2020-21	Percent	2020-21	Percent of	2011-12	Percent	2011-12	Percent of
		Assessed Value	of Principal Taxpayers	Taxes Assessed	Total District Assessed Value	Assessed Value	of Principal Taxpayers	Taxes Assessed	Total District Assessed Value
Northwest Natural Gas Co	Utility	\$ 82,969,600	28.02%	\$ 1,106,394	1.23%	\$ 41,918,800	23.16%	\$ 617,507	0.88%
Portland General Electric Co	Utility	42,014,190	14.19%	448,671	0.62%	18,755,230	10.36%	196,668	0.40%
Orchard Heights Apartments LLC	Multi-Unit Residential	23,204,510	7.84%	436,031	0.34%	-	0.00%	-	0.00%
Capital Manor	Multi-Unit Residential	23,449,116	7.92%	420,673	0.35%	13,573,530	7.50%	223,290	0.29%
Pacificorp (PP&L)	Utility	29,054,000	9.81%	350,254	0.43%	15,583,000	8.61%	190,428	0.33%
Riverplace Apartment Homes Co	Multi-Unit Residential	17,968,020	6.07%	332,135	0.27%	-	0.00%	-	0.00%
Meduri Farms Inc	Agriculture	26,826,911	9.06%	287,993	0.40%	-	0.00%	-	0.00%
Willamette Park Villas LLC	Multi-Unit Residential	14,675,000	4.96%	275,515	0.22%	-	0.00%	-	0.00%
Orchard Ridge Apartments LLC	Multi-Unit Residential	14,413,280	4.87%	270,837	0.21%	-	0.00%	-	0.00%
Weyerhaeuser Company	Manufacturer	21,543,791	7.28%	264,855	0.32%	17,621,101	9.74%	220,711	0.37%
Meriwether NW OR Land & Timber LLC	Agriculture	-	0.00%	-	0.00%	27,438,649	15.16%	314,370	0.58%
McKenzie Willamette Properties LLC	Multi-Unit Residential	-	0.00%	-	0.00%	7,615,067	4.21%	271,829	0.16%
Comcast Corporation	Telecommunications	-	0.00%	-	0.00%	14,280,400	7.89%	249,656	0.30%
CenturyLink (formerly Qwest)	Telecommunications	-	0.00%	-	0.00%	13,637,500	7.53%	211,223	0.29%
Wyant Family Trust	Investments	-	0.00%	-	0.00%	10,584,181	5.85%	188,758	0.22%
Subtotal Top 10 Taxpayers		296,118,418		\$ 4,193,358	4.37%	181,007,458		\$ 2,684,440	3.82%
All Other Taxpayers		6,476,056,340			95.63%	4,557,108,669			96.18%
Total Taxpayers		\$ 6,772,174,758			100.00%	\$ 4,738,116,127			100.00%

Sources: Marion & Polk County Tax Assessors

**SALEM-KEIZER SCHOOL DISTRICT 24J
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS ENDED JUNE 30**

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Total Real Market Value of Taxable Property within School District No. 24J Marion and Polk County, Oregon	\$ 37,676,790,635	\$ 35,764,957,416	\$ 32,846,738,166	\$ 30,094,377,093	\$ 27,595,892,818
Bonded Debt Limit ¹	\$ 2,995,304,855	\$ 2,843,314,115	\$ 2,611,315,684	\$ 2,392,502,979	\$ 2,193,873,479
General Obligation Bonds	691,347,698	479,668,339	519,591,716	157,722,569	182,276,957
Amount Available for Retirement of Bonds	(1,795,909)	(3,137,826)	(12,827,475)	(575,596)	(62,229)
Net General Obligation Bonds Outstanding	689,551,789	476,530,513	506,764,241	157,146,973	182,214,728
Debt Margin at End of Fiscal Year	<u>\$ 2,305,753,066</u>	<u>\$ 2,366,783,602</u>	<u>\$ 2,104,551,443</u>	<u>\$ 2,235,356,006</u>	<u>\$ 2,011,658,751</u>
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	23.02%	16.76%	19.41%	6.57%	8.31%
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Total Real Market Value of Taxable Property within School District No. 24J Marion and Polk County, Oregon	\$ 25,906,699,941	\$ 24,606,137,122	\$ 23,373,654,758	\$ 23,135,831,748	\$ 23,835,105,862
Bonded Debt Limit ¹	\$ 2,059,582,645	\$ 1,956,187,901	\$ 1,858,205,553	\$ 1,839,298,624	\$ 1,894,890,916
General Obligation Bonds	205,070,187	234,840,187	262,930,187	288,500,187	308,810,187
Amount Available for Retirement of Bonds	(3,153,885)	(2,705,660)	(4,231,709)	(2,471,931)	(1,174,338)
Net General Obligation Bonds Outstanding	201,916,302	232,134,527	258,698,478	286,028,256	307,635,849
Debt Margin at End of Fiscal Year	<u>\$ 1,857,666,343</u>	<u>\$ 1,724,053,374</u>	<u>\$ 1,599,507,075</u>	<u>\$ 1,553,270,368</u>	<u>\$ 1,587,255,067</u>
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	9.80%	11.87%	13.92%	15.55%	16.24%

¹ ORS 328.245 establishes a parameter of bonded indebtedness for school districts. Aggregates are governed by Real Market Value of all taxable properties within the District based on the following:

- (A) For each grade from kindergarten to eighth for which the District operates schools, fifty-five one-hundredths of one percent (.0055) of the true cash value. Kindergarten through eighth grade, $9 * .0055 = .0495$ or 4.95%.
- (B) For each grade from ninth to twelfth for which the District operates schools, seventy-five one-hundredths of one percent (.0075) of the true cash value. Ninth through twelfth grade, $4 * .0075 = .03$ or 3.0%.

Total allowable percent for the District is (A) + (B): (7.95%)
Sources: Marion and Polk Counties

SALEM-KEIZER SCHOOL DISTRICT 24J
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS ENDED JUNE 30

General Bonded Debt						
Fiscal Year	General Obligation Bonds	Premium on General Obligation Bonds	Less amount Available for Repayment ⁷	Net General Obligation Bonds Outstanding	Percentage of Actual Real Market Value of Property ¹	Per Student ²
2021	\$ 691,347,698	\$ 106,801,165	\$ 1,795,909	\$ 796,352,954	2.11%	\$ 20,428
2020	479,668,339	61,858,536	3,137,826	538,389,049	1.51%	13,104
2019	519,591,716	65,678,031	12,827,475	572,442,272	1.74%	13,876
2018	157,722,569	4,351,907	575,596	161,498,880	0.54%	3,899
2017	182,276,957	5,063,059	325,783	187,014,233	0.78%	4,542
2016	205,070,187	5,774,210	3,153,885	207,690,512	0.55%	5,091
2015	234,840,187	6,485,363	2,705,660	238,619,890	0.97%	5,939
2014	262,930,187	7,196,515	4,231,709	265,894,993	1.14%	6,652
2013	288,500,187	7,907,667	2,471,931	293,935,923	1.27%	7,411
2012	308,810,187	8,618,820	1,174,338	316,254,669	1.33%	7,984

Other Governmental Activities			Total District Debt			
Fiscal Year	Limited Tax Pension Obligation Bonds ⁶	Capital Leases	Total District ³	Per Student ²	Per Capita ⁴	Percent of Personal Income ⁵
2021	\$ 171,205,000	\$ 2,976,954	\$ 972,330,817	\$ 24,942	\$ 2,784	6.17%
2020	187,000,000	3,897,190	732,424,065	17,827	2,106	4.89%
2019	196,663,666	4,936,289	786,869,702	19,073	2,268	5.52%
2018	205,611,864	6,230,527	373,916,867	9,028	1,096	2.87%
2017	213,904,646	7,866,575	409,111,237	9,935	1,216	3.27%
2016	221,501,154	9,596,356	441,941,907	10,832	1,336	3.64%
2015	228,399,924	5,261,148	474,986,622	11,821	1,440	4.04%
2014	183,232,781	6,676,595	460,036,078	11,509	1,411	3.99%
2013	187,132,689	8,181,613	491,722,156	12,397	1,519	4.28%
2012	190,547,194	9,831,496	517,807,697	13,072	1,618	4.60%

¹ See Assessed Value and Real Market Value Schedule.

² See School Building, Student Enrollment and Average Daily Membership information for student enrollment.

³ Includes general bonded debt, unamortized premiums on bond issues and other governmental activities debt.

⁴ Per capita are District ADM estimates.

⁵ See Schedule of Demographic and Economic Statistics for personal income.

⁶ Pension Obligation Bond debt is serviced by charges to other funds, not by property taxes levied for servicing general bonded debt.

⁷ Amount available for repayment for General Obligation Bonds is outstanding cash in GO Debt Service Fund at end of fiscal year.

Source: Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
JUNE 30, 2021

Overlapping District	2020-21 Real Market Valuation	Percent Overlapping ¹	Overlapping	
			Gross Direct Debt ²	Gross Overlapping Debt
Aumsville RFPD	\$ 906,428,505	0.18%	\$ 1,163,000	\$ 2,089
Chemeketa Community College	66,116,112,315	51.96%	81,424,393	42,307,138
City of Keizer	7,050,915,805	100.00%	13,901,000	13,900,847
City of Salem	20,852,817,701	100.00%	138,586,000	138,581,149
Dayton RFPD	880,708,927	5.71%	535,000	30,574
Jefferson RFPD (Marion/Linn Counties)	1,724,108,462	0.60%	90,000	536
Keizer RFPD	6,596,199,651	99.99%	5,415,000	5,414,345
Marion County	45,377,203,108	66.62%	49,008,008	32,650,017
Marion County RFPD 1	5,598,199,433	86.74%	1,435,000	1,244,705
Polk County	10,277,544,323	40.11%	14,330,000	5,747,347
Polk Cty RFPD 1	2,382,657,459	0.38%	1,365,000	5,187
Silverton RFPD	2,616,735,718	0.00%	3,122,959	16
SW Polk Fire District	1,058,407,417	0.24%	4,670,000	11,437
Willamette ESD	72,625,646,147	47.30%	18,367,816	8,688,289
Totals: Total Gross and Direct Overlapping Debt			<u>\$ 333,413,176</u>	<u>\$ 248,583,676</u>

School District 24J Direct Debt ³ :	\$ 1,032,723,757	Ratio of Net Property-Tax Backed Debt to Real Market Value is:	2.73%
Gross Overlapping Direct Debt:	<u>248,583,676</u>	Per Capita District Direct Debt	\$ 2,957
		Per Capita Total Direct Debt	\$ 3,669
Total Debt of District 24J and Overlapping Issuers:	<u>\$ 1,281,307,433</u>	Ratio of Total Net Property-Tax Backed Debt to Real Market Value is:	3.17%

¹ The percentage of overlapping debt applicable is derived by using the taxable assessed property values. Applicable percentages are arrived at by the county's taxable assessed value that is within the government's boundaries and dividing it by the county's total taxable assessed value.

² Gross Direct Debt includes all limited and unlimited tax supported debt, excluding pension obligations and self-supporting utility debt.

³ Direct Debt includes all outstanding long-term debt instruments including bonds, notes, loans and capital leases.
Source: Oregon State Treasury, Debt Management Information System

SALEM-KEIZER SCHOOL DISTRICT 24J
RATIO OF ANNUAL DEBT SERVICE REQUIREMENTS FOR GENERAL OBLIGATION BONDED DEBT TO
TOTAL BUDGETED GENERAL FUND EXPENDITURES AND TRANSFERS
LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	Principal	Interest and Other	Total Debt Service	Total General Fund Budgeted Expenditures and Transfers¹	Ratio of Annual Debt Service to Budgeted General Fund Expenditures and Transfers
2021	\$ 24,787,987	\$ 31,812,503	\$ 56,600,490	\$ 582,439,383	9.72%
2020	39,923,377	20,831,323	60,754,700	520,471,977	11.67%
2019	21,360,853	19,076,456	40,437,309	491,870,874	8.22%
2018	24,554,388	2,141,985	26,696,373	479,480,091	5.57%
2017	22,793,230	3,334,034	26,127,264	463,675,386	5.63%
2016	29,770,000	3,222,981	32,992,981	433,168,002	7.62%
2015	28,090,000	4,074,613	32,164,613	397,916,237	8.08%
2014	25,570,000	5,170,406	30,740,406	367,970,768	8.35%
2013	23,705,000	6,878,796	30,583,796	343,423,734	8.91%
2012	21,095,000	8,683,570	29,778,570	340,970,127	8.73%

¹ This is the final adopted budget.

Source: Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
RATIO OF NET GENERAL OBLIGATION BONDED DEBT TO TRUE CASH VALUE AND
NET GENERAL BONDED DEBT PER CAPITA AND PER STUDENT
LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	Marion County	Average Daily	Real Market Value	Net General Bonded Debt ²	Ratio of	Net General	Net General
	Population US Census ¹	Membership K-12			Net General Bonded Debt to Assessed Value	Bonded Debt per Capita	Bonded Debt per Student
2021	349,204 *	38,984	\$ 37,676,790,635	\$ 796,352,954	2.11%	\$ 2,280	\$ 20,428
2020	347,818	41,085	35,764,957,416	538,389,049	1.51%	1,548	13,104
2019	346,868	41,255	32,846,738,166	572,442,272	1.74%	1,650	13,876
2018	341,286	41,416	30,094,377,093	161,498,880	0.54%	473	3,899
2017	336,316	41,178	23,835,105,862	187,014,233	0.78%	556	4,542
2016	330,700	40,799	37,676,790,635	207,690,512	0.55%	628	4,949
2015	329,770	40,181	24,606,137,122	238,619,890	0.97%	724	5,777
2014	326,150	39,974	23,373,654,758	265,894,993	1.14%	815	6,472
2013	323,614	39,664	23,135,831,748	293,935,923	1.27%	908	7,211
2012	319,985	39,611	23,835,105,862	316,254,669	1.33%	988	7,766

*This is the most current estimate taken from Marion County-Oregon Demographics. Both counties include other school districts.

¹The District covers Marion and Polk Counties, Marion County having the largest population. Both counties have other school districts. This number is provided as a reference only. Polk County information was not available for all years.

²Computed as gross bonded debt less amount available for retirement of debt in GO Debt Service Fund.

Source: Salem-Keizer Public Schools

**SALEM-KEIZER SCHOOL DISTRICT 24J
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN CALENDAR YEARS**

Marion County

Fiscal Year	Population	Personal Income in Thousands of \$	Per Capita Personal Income	Unemployment Rate
2021	349,204 *	\$ 15,769,354	\$ 45,158	4.9%
2020	347,818	14,970,782	43,042	7.7%
2019	346,868	14,253,847	41,093	4.2%
2018	341,286	12,301,699	38,168	4.1%
2017	336,316	12,823,294	37,199	4.9%
2016	330,700	11,614,203	36,682	4.8%
2015	329,770	11,614,203	35,614	6.1%
2014	326,150	11,484,654	35,360	7.2%
2013	323,614	11,249,451	35,489	9.5%
2012	319,985	10,790,917	35,156	9.9%

*This is the most current estimate taken from Marion County-Oregon Demographics. Both counties include other school districts.

Notes: This schedule is provided as a reference only. The District is in both Marion and Polk Counties. Both Counties include other school districts. Marion County has the greater population and student base. Polk County information was not available for all years.

Sources: Oregon Employment Department – WorkSource Oregon, Marion County – Oregon Demographics, U.S. Department of Commerce, Bureau of Economic Analysis, U.S. Census Bureau

**SALEM-KEIZER SCHOOL DISTRICT 24J
MAJOR AREA EMPLOYERS
CURRENT AND NINE YEARS PRIOR**

<u>Employer</u>	<u>2021</u>			<u>2012</u>		
	<u>Number of Employees</u>	<u>Rank</u>	<u>Percentage of Salem (MSA) Labor Force¹</u>	<u>Number of Employees</u>	<u>Rank</u>	<u>Percentage of Salem (MSA) Labor Force²</u>
State of Oregon	20,800	1	24.89%	21,000	1	27.20%
Salem Health/Salem Hospital ³	5,200	2	6.22%	4,000	3	5.18%
Salem-Keizer School District ³	5,181	3	6.20%	4,550	2	5.89%
Marion County ³	1,742	4	2.08%	1,438	6	1.86%
Federal Government	1,600	5	1.91%	1,500	5	1.94%
City of Salem ³	1,301	6	1.56%	1,334	7	1.73%
Chemeketa Community College ³	988	7	1.18%	1,597	4	2.07%
Amazon Fulfillment Center	800	8	0.96%			-
State Accident Insurance Fund (SAIF)	788	9	0.94%	807	9	1.05%
Wal-Mart	761	10	0.91%			-
Norpac Foods Incorporated ³	-		0.00%	1,097	8	1.42%
Total	39,161		46.86%	37,323		48.33%

Sources: Oregon Employment Department (www.qualityinfo.org)
Salem Health (www.salemhealth.org)
Salem-Keizer Public Schools (www.salkeiz.k12.or.us)
Marion County (www.co.marion.or.us)
City of Salem, Human Resources
SAIF Corporation (www.saif.com)
Chemeketa Community College (www.chemeketa.edu)
U.S. Department of Labor, Bureau of Labor Statistics (www.bls.gov)

Notes: 1. U.S. Department of Labor, Bureau of Labor, Salem, OR (MSA) - The average labor force for fiscal year 2020-21 was 83,571.
2. U.S. Department of Labor, Bureau of Labor, Salem, OR (MSA) - The average labor force for fiscal year 2012 was 77,219.
3. Includes full and part-time positions.

SALEM-KEIZER SCHOOL DISTRICT 24J
SALEM METROPOLITAN AREA EMPLOYMENT- LARGEST TO SMALLEST¹
CURRENT AND NINE YEARS PRIOR

Employment	2021		2012	
	Employees	% of Total	Employees	% of Total
Trade, Transportation & Utilities	29,520	17.3%	23,500	16.8%
Educational and Health Services	29,271	17.2%	23,000	16.4%
State Government	20,614	12.1%	21,000	15.0%
Local Government	18,255	10.7%	18,700	13.3%
Leisure and Hospitality	11,530	6.8%	12,100	8.6%
Professional and Business Services	14,402	8.5%	10,800	7.7%
Manufacturing	11,669	6.8%	9,300	6.6%
Construction	13,083	7.7%	5,300	3.8%
Natural Resources and Mining	9,202	5.4%	1,000	0.7%
Financial Activities	5,652	3.3%	7,600	5.4%
Other Services	4,379	2.6%	5,200	3.7%
Federal Government	1,481	0.9%	1,400	1.0%
Information	1,355	0.8%	1,200	0.9%
Total Salem Metropolitan Area Non-Farm Payroll Employment	<u>170,413</u>	<u>100.1%</u>	<u>140,100</u>	<u>100.0%</u>
Salem-Keizer SD 24J ²	6,167	3.6%	5,739	4.1%
Governmental Employees	40,350	23.7%	41,100	29.3%
Private Sector Employees	<u>130,063</u>	<u>76.3%</u>	<u>99,000</u>	<u>70.7%</u>
	<u>170,413</u>	<u>100.0%</u>	<u>140,100</u>	<u>100.0%</u>

¹ Employment and Wages by Industry, www.qualityinfo.org

² Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
SALEM METROPOLITAN AREA - AVERAGE ANNUAL EMPLOYMENT¹
LAST TEN CALENDAR YEARS

	<u>2021*</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Manufacturing:										
Other Durable Goods	5,800	6,100	6,300	6,800	6,300	6,000	5,800	5,200	4,900	4,900
Food Products	4,000	3,800	4,600	5,100	4,800	4,400	5,600	3,900	4,600	4,600
Other Nondurable Goods	2,500	2,900	2,300	2,500	2,500	2,300	2,000	2,000	2,000	2,000
Total Manufacturing	12,300	12,800	13,200	14,400	13,600	12,700	13,400	11,100	11,500	11,500
Natural Resources & Mining	600	500	700	1,400	1,200	1,200	5,900	1,200	1,200	1,200
Contract Construction	13,000	12,900	12,600	11,500	9,400	9,000	8,500	6,900	6,800	6,200
Transp., Comm., Utilities	7,000	6,400	6,300	5,300	4,400	4,200	3,900	3,800	3,800	3,700
Trade, Information	24,800	23,800	24,600	26,700	24,100	21,800	22,400	21,500	21,300	21,100
Finance, Ins., Real Estate	6,800	6,800	7,400	7,200	7,100	6,800	7,200	7,000	7,000	7,000
Service & Miscellaneous	65,900	54,300	67,500	62,500	61,800	61,600	55,300	54,100	53,000	50,900
Government:										
Federal	1,500	1,500	1,600	1,300	1,400	1,400	1,300	1,300	1,400	1,500
Indian Tribal	1,400	1,500	1,500	1,500	1,600	1,600	1,600	1,600	1,700	1,800
State	20,900	20,400	20,000	19,700	20,800	21,600	21,900	21,800	20,900	20,600
Local	17,800	14,400	19,500	18,600	20,600	20,800	16,600	16,800	15,800	15,900
Total Excluding Agriculture	172,000	155,300	174,900	170,100	166,000	162,700	158,000	147,100	144,400	141,400

*This is the most current estimate for Salem Metropolitan Area.

¹ Annual Average Employment is Not Seasonally Adjusted.

Source: Employment by wages and industry, www.qualityinfo.org.

SALEM-KEIZER SCHOOL DISTRICT 24J
POPULATION ETHNICITY AND OTHER RELATED DATA
YEAR ENDED JUNE 30, 2021

	<u>Marion County</u>	<u>Polk County</u>
White	61.8%	74.0%
Hispanic or Latino*	27.7%	14.6%
American Indian and Alaskan Native	0.9%	1.8%
Asian or Pacific Islander	3.2%	2.3%
Black or African American	1.1%	0.8%
Housing Units	128,541	33,828
Homeownership Rate	60.2%	66.3%
Average Household Size	2.73	2.66
Percentage of Persons under 18	24.0%	22.6%
Median Household Income	\$ 59,625	\$ 62,691
Population per Square Mile	292.9	118.0

*People who identify themselves as Hispanic or Latino (Spanish Heritage) may be of any racial group. Therefore, percentages may not equal 100%.

Source: 2020 U.S. Census, Data Compiled by Portland State University, Population Research Center

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHOOL BUILDING, STUDENT ENROLLMENT, AND AVERAGE DAILY MEMBERSHIP (ADM) INFORMATION
LAST TEN FISCAL YEARS

	Square Feet	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
ELEMENTARY SCHOOLS											
Auburn (1955)	78,793										
ADM		554	596	680	677	677	650	630	667	642	631
Enrollment		566	593	603	688	689	654	652	668	652	639
Battle Creek (2012)	78,678										
ADM		494	590	635	613	586	559	525	529	460	-
Enrollment		485	583	594	641	581	542	527	531	459	-
Brush College (1909)	51,780										
ADM		276	318	281	272	277	253	210	339	373	410
Enrollment		279	313	313	271	289	254	200	333	369	410
Bush (2005)	46,290										
ADM		265	283	311	324	310	320	309	323	313	282
Enrollment		271	284	279	312	313	316	312	317	312	278
Candalaria (1955)	34,970										
ADM		267	354	336	339	344	353	355	339	340	342
Enrollment		275	355	352	340	341	354	352	343	338	352
Chapman Hill (1985)	59,528										
ADM		338	383	389	411	404	385	368	425	453	418
Enrollment		327	382	378	382	407	381	362	419	452	415
Chavez (2012)	78,174										
ADM		567	620	581	568	583	591	556	701	649	-
Enrollment		576	624	621	574	585	592	563	705	643	-
Clear Lake (1994)	49,289										
ADM		352	383	402	390	430	433	470	497	481	433
Enrollment		355	383	382	400	428	437	474	495	483	428
Cummings (1953)	42,645										
ADM		420	444	417	434	436	427	414	414	394	427
Enrollment		431	450	443	424	443	431	399	416	390	429
Eagle Charter, State Sponsored (2011)	-										
ADM		139	143	139	141	140	141	143	138	125	126
Enrollment		142	142	144	143	139	140	144	120	124	-
Englewood (1910)	55,240										
ADM		326	365	352	378	382	360	376	382	362	347
Enrollment		328	360	359	357	369	359	380	390	356	353
Eyre (1976)	67,724										
ADM		567	600	541	542	571	602	590	573	543	568
Enrollment		570	605	594	541	569	612	601	583	546	572
Forest Ridge/Optimum Learning Environment (OLE) Charter (2002)	47,554										
Forest Ridge ADM		233	281	239	239	248	231	241	233	247	243
Forest Ridge Enrollment		237	283	280	235	244	224	239	239	244	248
OLE ADM		122	130	130	128	130	130	130	130	132	134
OLE Enrollment		118	129	131	129	130	129	129	130	132	134
Four Corners (1949)	50,867										
ADM		425	474	490	505	531	530	510	521	523	501
Enrollment		421	474	468	517	531	532	522	517	523	510
Grant (1955)²	47,003										
ADM		375	372	409	421	444	428	456	434	405	378
Enrollment		382	374	379	417	446	427	447	443	410	393

Source: Salem-Keizer Public Schools

Continued on next page.

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHOOL BUILDING, STUDENT ENROLLMENT, AND AVERAGE DAILY MEMBERSHIP (ADM) INFORMATION (CONTINUED)
LAST TEN FISCAL YEARS

	Square Feet	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Gubser (1976)	63,965										
ADM		465	535	552	595	550	524	486	470	474	474
Enrollment		465	520	526	554	546	528	477	464	477	473
Hallman (2001)	44,951										
ADM		392	401	412	422	389	415	454	429	452	453
Enrollment		397	402	394	412	397	435	456	433	461	468
Hammond (2001)	47,554										
ADM		495	524	487	514	506	532	522	504	507	529
Enrollment		507	523	521	492	504	522	518	502	514	527
Harritt (2003)	47,554										
ADM		455	490	509	503	512	524	501	301	296	295
Enrollment		459	484	481	517	515	514	498	301	289	293
Hayesville (1963)	52,088										
ADM		333	368	440	444	426	439	436	421	405	404
Enrollment		342	360	369	445	422	448	457	431	412	411
Hazel Green (1955)	-										
ADM		-	-	-	-	-	-	-	-	-	104
Enrollment		-	-	-	-	-	-	-	-	-	103
Highland (1910)	46,128										
ADM		362	373	375	426	411	406	398	386	358	328
Enrollment		362	364	370	381	413	413	402	388	366	340
Hoover (1951)	54,036										
ADM		406	411	428	444	471	499	500	531	528	546
Enrollment		404	413	422	425	475	502	506	538	523	558
Kalapuya (2011)	72,095										
ADM		485	568	572	600	597	603	619	662	641	597
Enrollment		491	576	552	575	592	590	615	655	638	591
Keizer (1985)	67,210										
ADM		548	628	717	737	682	654	641	624	590	624
Enrollment		548	618	609	712	685	656	657	617	604	642
Kennedy (1964)	42,457										
ADM		357	397	412	441	449	459	455	465	457	428
Enrollment		354	399	398	419	444	458	458	465	456	427
Lamb (2001)	47,554										
ADM		380	407	465	491	486	493	464	503	481	493
Enrollment		391	406	422	469	497	491	473	509	482	503
Lee (2002)	47,554										
ADM		265	309	296	304	311	309	318	305	319	397
Enrollment		273	313	309	302	310	303	318	303	328	398
Liberty (1908)	52,273										
ADM		428	454	374	386	388	372	388	376	370	375
Enrollment		429	452	448	375	386	372	378	372	368	368
McKinley (1915)	40,140										
ADM		298	339	331	321	352	335	339	317	316	313
Enrollment		303	339	341	334	357	329	334	317	318	326
Middle Grove (1947) - SOLD	-										
ADM		-	-	-	-	-	-	-	-	-	298
Enrollment		-	-	-	-	-	-	-	-	-	301
Miller (2000)	59,608										
ADM		395	389	417	411	433	417	430	420	428	500
Enrollment		396	385	391	419	436	424	426	437	439	507

Source: Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHOOL BUILDING, STUDENT ENROLLMENT, AND AVERAGE DAILY MEMBERSHIP (ADM) INFORMATION (CONTINUED)
LAST TEN FISCAL YEARS

	Square Feet	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Morningside (1953)	50,996										
ADM		266	343	365	375	382	384	379	373	355	372
Enrollment		260	348	340	373	386	386	386	378	358	374
Myers (1973)	46,746										
ADM		366	464	550	536	532	504	480	427	425	419
Enrollment		358	459	471	544	538	514	478	427	422	422
Pringle (1985)	58,637										
ADM		495	576	667	603	557	563	528	506	473	627
Enrollment		502	575	576	672	542	572	526	518	477	634
Richmond (1911)	49,734										
ADM		273	297	313	344	386	363	396	380	350	341
Enrollment		277	299	304	314	387	361	397	382	354	349
Rosedale (1952)	21,860										
ADM		-	-	-	-	-	-	-	-	-	150
Enrollment		-	-	-	-	-	-	-	-	-	151
Salem Heights (1938)	43,783										
ADM		261	315	320	331	317	301	291	274	264	275
Enrollment		270	315	315	323	323	296	288	279	273	276
Schirle (1976)	50,958										
ADM		329	425	500	471	417	442	453	463	455	492
Enrollment		330	428	423	508	419	442	445	464	462	490
Scott (1976)	73,120										
ADM		536	542	547	601	638	617	621	530	539	627
Enrollment		552	546	534	557	642	641	624	543	542	614
Sumpter (1979)	48,352										
ADM		481	551	537	545	554	534	496	494	498	536
Enrollment		485	540	544	538	547	523	501	496	502	537
Swegle (1923)	47,610										
ADM		572	608	533	521	542	576	561	471	469	583
Enrollment		580	603	603	541	553	583	553	481	585	587
Valley Inquiry Charter (1955)	13,569										
ADM		166	166	166	165	167	163	165	166	163	160
Enrollment		169	165	167	168	156	165	168	163	162	146
Washington (1948)	65,156										
ADM		371	400	389	414	412	423	431	438	404	415
Enrollment		375	400	398	382	417	415	444	410	429	406
Weddle (2001)	50,080										
ADM		377	409	432	437	442	451	459	464	446	394
Enrollment		371	412	413	430	445	455	469	449	402	447
Wright (1963)	54,004										
ADM		354	402	411	399	412	421	424	462	457	446
Enrollment		373	397	396	411	418	420	428	448	443	433
Yoshikai (1994)	49,289										
ADM		468	513	555	569	590	554	542	498	496	486
Enrollment		485	504	512	554	591	538	535	505	487	512
ELEMENTARY TOTALS:											
Square Feet	2,297,596										
ADM		17,099	18,940	19,404	19,732	19,804	19,670	19,460	19,305	18,856	18,720
Enrollment		17,271	18,879	18,869	19,517	19,847	19,680	19,518	19,324	19,006	18,775

Source: Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHOOL BUILDING, STUDENT ENROLLMENT, AND AVERAGE DAILY MEMBERSHIP (ADM) INFORMATION (CONTINUED)
LAST TEN FISCAL YEARS

	Square Feet	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
MIDDLE SCHOOLS											
Claggett Creek (2001)	116,256										
ADM		950	995	981	955	940	919	917	890	932	933
Enrollment		954	992	1,006	993	954	926	926	948	944	940
Crossler (1995)	111,930										
ADM		821	932	852	833	764	725	692	701	751	816
Enrollment		828	934	947	865	763	733	692	772	831	804
Houck (1995)	117,048										
ADM		1,029	1,052	1,024	1,036	995	950	953	949	950	941
Enrollment		1,041	1,046	1,074	1,054	1,014	957	974	957	960	937
Howard Street Charter (1926)	-										
ADM		187	181	174	165	160	156	157	161	161	161
Enrollment		182	182	182	177	161	156	161	163	162	152
Jane Goodall Environmental Charter (2000)	-										
ADM		97	97	97	97	97	97	97	98	98	98
Enrollment		100	98	98	97	98	99	97	99	98	90
Judson (1957)	135,744										
ADM		884	977	984	959	966	941	914	908	953	962
Enrollment		886	980	995	992	978	958	932	956	981	979
Leslie (1997)	113,600										
ADM		744	771	764	784	766	774	756	759	764	810
Enrollment		762	772	778	785	772	790	767	773	818	891
Parrish (1923)	113,302										
ADM		701	726	703	693	691	682	649	661	675	696
Enrollment		706	734	738	710	714	691	670	695	705	747
Stephens (1994)	118,272										
ADM		1,099	1,111	1,110	1,094	1,091	1,046	1,037	991	919	952
Enrollment		1,103	1,110	1,143	1,130	1,106	1,063	1,053	927	1,005	1,028
Straub (2011)	136,813										
ADM		611	660	660	612	618	600	589	722	723	756
Enrollment		614	670	660	664	621	607	587	731	750	-
Waldo (1957)	138,182										
ADM		1,227	1,212	1,035	1,027	974	979	922	917	902	797
Enrollment		1,246	1,205	1,214	1,042	980	995	929	910	821	791
Walker (1960)	114,160										
ADM		647	710	679	677	640	637	619	505	521	529
Enrollment		647	710	724	679	644	638	613	530	534	1,114
Whiteaker (1968)	122,614										
ADM		704	774	790	779	776	744	731	742	772	823
Enrollment		696	774	782	806	771	741	733	776	827	884
Total Alternative Education Programs/Locations: Roberts at Chemeketa (2005)	-										
ADM		7	16	-	-	-	-	-	-	-	-
Enrollment		7	19	-	-	-	-	-	-	-	-
MIDDLE SCHOOL TOTALS:											
Square Feet	1,337,921										
ADM		9,708	10,214	9,853	9,711	9,478	9,250	9,033	9,004	9,121	9,275
Enrollment		9,772	10,226	10,341	9,994	9,576	9,354	9,134	9,237	9,436	9,357

Source: Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHOOL BUILDING, STUDENT ENROLLMENT, AND AVERAGE DAILY MEMBERSHIP (ADM) INFORMATION (CONCLUDED)
LAST TEN FISCAL YEARS

	Square Feet	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
HIGH SCHOOLS											
McKay (1978)	342,089										
ADM		2,253	2,235	2,311	2,318	2,342	2,227	2,130	1,980	1,877	1,745
Enrollment		2,275	2,267	2,328	2,436	2,455	2,334	2,228	1,968	1,824	1,855
McNary (1964)	322,625										
ADM		1,903	1,951	1,948	1,938	1,936	1,956	1,952	2,006	1,956	1,947
Enrollment		1,822	2,002	2,091	2,070	2,051	2,046	2,062	2,037	2,053	2,130
North (1936)	327,381										
ADM		1,969	1,800	1,750	1,689	1,737	1,747	1,744	1,760	1,759	1,789
Enrollment		1,958	1,789	1,889	1,853	1,815	1,867	1,855	1,889	1,923	2,039
South (1954)	341,820										
ADM		2,078	1,969	1,839	1,825	1,805	1,821	1,811	1,885	1,882	1,937
Enrollment		2,103	2,009	2,059	1,936	1,884	1,881	1,902	1,951	2,029	1,975
Sprague (1972)	269,584										
ADM		1,624	1,596	1,647	1,673	1,654	1,644	1,634	1,571	1,652	1,664
Enrollment		1,593	1,625	1,701	1,736	1,751	1,706	1,695	1,730	1,756	1,728
West (2002)	265,000										
ADM		1,598	1,648	1,655	1,736	1,709	1,734	1,676	1,627	1,666	1,676
Enrollment		1,572	1,698	1,745	1,748	1,799	1,773	1,730	1,738	1,728	1,754
Total Alternative Education Programs/Locations: Riverfront Learning Center (1989) and Roberts (2005)											
ADM	42,696	752	732	848	794	712	750	741	836	895	858
Enrollment		826	721	649	401	916	823	975	1,096	987	950
HIGH SCHOOL AND ALTERNATIVE EDUCATION TOTALS:											
Square Feet	1,911,195										
ADM		12,177	11,931	11,998	11,973	11,896	11,879	11,688	11,665	11,687	11,616
Enrollment		12,149	12,111	12,462	12,180	12,671	12,430	12,447	12,409	12,300	12,431
DISTRICT FACILITIES											
Baker (1951)	6,487										
Centennial (1897)	13,244										
Central Kitchen/Nutrition Center (1994)	25,400										
Central Services (1974)	71,230										
Paulus Complex (1953)	21,230										
Lancaster Professional Center (1989)	35,265										
Reprographics (1991)	26,550										
Support Services (1955)	22,580										
Technology Data Center (1975)	11,664										
Transportation (1964)	12,640										
Other District Facilities (various)	20,797										
DISTRICT FACILITIES TOTALS:											
	267,087										
GRAND TOTALS:											
Square Feet	5,813,799										
ADM		38,984	41,085	41,255	41,416	41,178	40,799	40,181	39,974	39,664	39,611
Enrollment		39,192	41,216	41,672	41,691	42,094	41,464	41,099	40,970	40,742	40,563

Source: Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
AVERAGE DAILY MEMBERSHIP (ADM)
LAST TEN FISCAL YEARS ENDED JUNE 30

School Name	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Elementary Schools										
Auburn	554	596	680	677	677	650	630	667	642	631
Battle Creek	494	590	635	613	586	559	525	529	460	-
Brush College	276	318	281	272	277	253	210	339	373	410
Bush	265	283	311	324	310	320	309	323	313	282
Candalaria	267	354	336	339	344	353	355	339	340	342
Chapman Hill	338	383	389	411	404	385	368	425	453	418
Chavez	567	620	581	568	583	591	556	701	649	-
Clear Lake	352	383	402	390	430	433	470	497	481	433
Cummings	420	444	417	434	436	427	414	414	394	427
Eagle Charter, State										
Sponsored	139	143	139	141	140	141	143	138	125	126
Englewood	326	365	352	378	382	360	376	382	362	347
Eyre	567	600	541	542	571	602	590	573	543	568
Forest Ridge	233	281	239	239	248	231	241	233	247	243
Four Corners	425	474	490	505	531	530	510	521	523	501
Grant	375	372	409	421	444	428	456	434	405	378
Gubser	465	535	552	595	550	524	486	470	474	474
Hallman	392	401	412	422	389	415	454	429	452	453
Hammond	495	524	487	514	506	532	522	504	507	529
Harritt	455	490	509	503	512	524	501	301	296	295
Hayesville	333	368	440	444	426	439	436	421	405	404
Hazel Green	-	-	-	-	-	-	-	-	-	104
Highland	362	373	375	426	411	406	398	386	358	328
Hoover	406	411	428	444	471	499	500	531	528	546
Kalapuya	485	568	572	600	597	603	619	662	641	597
Keizer	548	628	717	737	682	654	641	624	590	624
Kennedy	357	397	412	441	449	459	455	465	457	428
Lamb	380	407	465	491	486	493	464	503	481	493
Lee	265	309	296	304	311	309	318	305	319	397
Liberty	428	454	374	386	388	372	388	376	370	375
McKinley	298	339	331	321	352	335	339	317	316	313
Middle Grove	-	-	-	-	-	-	-	-	-	298
Miller	395	389	417	411	433	417	430	420	428	500
Morningside	266	343	365	375	382	384	379	373	355	372
Myers	366	464	550	536	532	504	480	427	425	419
Optimum Learning										
Environments Charter	122	130	130	128	130	130	130	130	132	134
Pringle	495	576	667	603	557	563	528	506	473	627
Richmond	273	297	313	344	386	363	396	380	350	341
Rosedale	-	-	-	-	-	-	-	-	-	150
Salem Heights	261	315	320	331	317	301	291	274	264	275
Schirle	329	425	500	471	417	442	453	463	455	492
Scott	536	542	547	601	638	617	621	530	539	627
Sumpter	481	551	537	545	554	534	496	494	498	536
Swegle	572	608	533	521	542	576	561	471	469	583
Valley Inquiry Charter	166	166	166	165	167	163	165	166	163	160
Washington	371	400	389	414	412	423	431	438	404	415
Weddle	377	409	432	437	442	451	459	464	446	394
Wright	354	402	411	399	412	421	424	462	457	446
Yoshikai	468	513	555	569	590	554	542	498	496	486
Total Elementary Schools	17,099	18,940	19,404	19,732	19,804	19,670	19,460	19,305	18,856	18,720

Source: Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
AVERAGE DAILY MEMBERSHIP (ADM)
LAST TEN FISCAL YEARS ENDED JUNE 30

School Name	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Middle School										
Claggett Creek	950	995	981	955	940	919	917	890	932	933
Crossler	821	932	852	833	764	725	692	701	751	816
Houck	1,029	1,052	1,024	1,036	995	950	953	949	950	941
Howard Street Charter	187	181	174	165	160	156	157	161	161	161
Jane Goodall										
Environmental Charter	97	97	97	97	97	97	97	98	98	98
Judson	884	977	984	959	966	941	914	908	953	962
Leslie	744	771	764	784	766	774	756	759	764	810
Parrish	701	726	703	693	691	682	649	661	675	696
Stephens	1,099	1,111	1,110	1,094	1,091	1,046	1,037	991	919	952
Straub	611	660	660	612	618	600	589	722	723	756
Waldo	1,227	1,212	1,035	1,027	974	979	922	917	902	797
Walker	647	710	679	677	640	637	619	505	521	529
Whiteaker	704	774	790	779	776	744	731	742	772	823
Alternative Education	7	16	-	-	-	-	-	-	-	-
Total Junior High/ Middle Schools	9,708	10,214	9,853	9,711	9,478	9,250	9,033	9,004	9,121	9,275
High Schools										
McKay	2,253	2,235	2,311	2,318	2,342	2,227	2,130	1,980	1,877	1,745
McNary	1,903	1,951	1,948	1,938	1,936	1,956	1,952	2,006	1,956	1,947
North	1,969	1,800	1,750	1,689	1,737	1,747	1,744	1,760	1,759	1,789
South	2,078	1,969	1,839	1,825	1,805	1,821	1,811	1,885	1,882	1,937
Sprague	1,624	1,596	1,647	1,673	1,654	1,644	1,634	1,571	1,652	1,664
West Salem	1,598	1,648	1,655	1,736	1,709	1,734	1,676	1,627	1,666	1,676
Alternative Education	584	617	661	619	538	580	505	676	723	668
Total High Schools	12,009	11,816	11,811	11,798	11,721	11,709	11,452	11,505	11,515	11,426
Other Special Programs	168	115	187	175	175	170	236	160	172	190
Total Average Daily Membership	38,984	41,085	41,255	41,416	41,178	40,799	40,181	39,974	39,664	39,611
Percentage increase from previous year	-5.11%	-0.41%	-0.39%	0.58%	0.93%	1.54%	0.52%	0.78%	0.13%	0.54%

Source: Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
LICENSED, CLASSIFIED AND ADMINISTRATIVE FULL-TIME EMPLOYEES STAFF LEVELS
LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	Licensed	Classified	Administrative	Total FTE	General Fund		
					Total General Fund	All Other Funds	Percent of Total
2021	2,445	2,339	173	4,957	4,470	487	90.18%
2020	2,471	2,382	168	5,021	4,635	386	92.31%
2019	2,465	2,398	162	5,025	4,772	253	94.97%
2018	2,506	2,473	167	5,146	4,640	506	90.17%
2017	2,442	2,294	167	4,903	4,552	351	92.84%
2016	2,317	2,147	181	4,645	4,255	390	91.60%
2015	2,161	2,025	157	4,343	3,936	407	90.63%
2014	1,998	1,935	136	4,069	3,691	378	90.71%
2013	2,094	1,987	150	4,231	3,779	452	89.32%
2012	1,913	1,951	151	4,015	3,575	440	89.04%

Source: District Payroll Records

Note: FTE does not include non-district employees of District sponsored public charter schools.

Collective Bargaining Unit	Membership	Termination Date of Current Contract	Status of Negotiations
Salem-Keizer Education Association (SKEA)	2,182	June 30, 2021	Pending
Association of Salem-Keizer Education Support Professionals (ASK ESP)	1,717	June 30, 2023	Settled

Source: Salem-Keizer Public Schools

**SALEM-KEIZER SCHOOL DISTRICT 24J
TEACHER BASE SALARIES
LAST TEN FISCAL YEARS ENDED JUNE 30**

Fiscal Year	Minimum Salary¹	Maximum Salary¹	Average Salary¹	Marion County Average Salary²	Polk County Average Salary²	Statewide Average Salary²
2021	\$ 42,234	\$ 83,126	\$ 69,175	\$ 67,801	\$ 65,621	\$ 68,565
2020	41,204	81,099	66,923	65,440	65,107	66,825
2019	40,297	79,314	63,389	63,775	61,562	64,589
2018	39,507	77,759	61,075	62,532	59,672	63,061
2017	38,732	76,234	60,055	61,190	57,366	61,862
2016	38,066	74,923	58,073	60,353	53,500	60,407
2015	37,320	73,454	58,245	59,420	54,202	59,477
2014	36,588	72,014	57,838	58,907	53,084	58,595
2013	36,083	71,020	57,027	56,379	53,029	57,590
2012	34,719	68,335	54,785	55,545	53,876	56,940

Sources:

¹ Salem-Keizer Public Schools. The minimum, maximum, and average salary amounts do not include differentials, additional workdays, or fringe benefits such as retirement.

² Oregon Department of Education, Office of Analysis and Reporting.

SALEM-KEIZER SCHOOL DISTRICT 24J
OPERATING STATISTICS
LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	Average Daily Membership	Governmental Fund Expenditures	Cost per Pupil	% Change	Governmental Fund Expenditures Less Debt Service-General		% Change	Teaching Staff	Pupil-Teacher Ratio
					Obligation Bonds	Cost per Pupil			
2021	38,984	\$ 831,739,525	\$ 21,335	14.5%	\$ 775,139,035	\$ 19,884	15.9%	2,445	15.9
2020	41,085	765,414,548	18,630	23.9%	704,659,848	17,151	22.0%	2,471	16.6
2019	41,255	620,276,345	15,035	8.4%	579,839,036	14,055	6.3%	2,465	16.7
2018	41,416	574,516,654	13,872	11.3%	547,820,281	13,227	7.4%	2,480	16.7
2017	41,178	533,244,697	12,466	-0.1%	507,117,433	12,315	-0.6%	2,502	16.5
2016	40,799	538,412,889	12,477	2.0%	505,419,908	12,388	8.4%	2,317	17.6
2015	40,181	491,550,470	12,233	5.1%	459,385,857	11,433	5.2%	2,161	18.6
2014	39,974	465,071,226	11,634	2.3%	434,330,820	10,865	2.5%	1,998	20.0
2013	39,664	451,064,582	11,372	-7.6%	420,480,786	10,601	-8.2%	2,094	18.9
2012	39,611	487,356,869	12,304	-3.1%	457,578,299	11,552	-3.5%	1,913	20.7

Note: The teaching staff includes all licensed staff - teachers, counselors, and librarians.
Source: Salem-Keizer Public Schools

SALEM-KEIZER SCHOOL DISTRICT 24J
MISCELLANEOUS STATISTICAL DATA
LAST TEN FISCAL YEARS ENDED JUNE 30

NUMBER OF SCHOOL BUILDINGS:

High Schools	8
Middle Schools	11
Elementary Schools	42

SUPPORT FACILITIES:

Baker
Centennial
William Paulus Administration Center
Central Services Center
Lancaster Professional Center
Technology Center
Central Kitchen/Nutrition Center
Reprographics Building
Support Services Center
Transportation Center

NUMBER OF TYPE A MEALS SERVED:

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Paid lunches	-	706,723	820,885	845,791	820,643	813,221	704,861	816,839	844,229	968,158
Free lunches	1,028,954	1,838,964	2,917,497	3,039,073	3,073,840	3,138,828	2,948,233	2,613,510	2,540,132	2,566,100
Reduced lunches	-	101,986	165,814	167,238	163,344	162,010	174,689	277,296	274,058	297,095
	<u>1,028,954</u>	<u>2,647,673</u>	<u>3,904,196</u>	<u>4,052,102</u>	<u>4,057,827</u>	<u>4,114,059</u>	<u>3,827,783</u>	<u>3,707,645</u>	<u>3,658,419</u>	<u>3,831,353</u>
Paid breakfast	-	213,315	220,046	219,033	197,325	191,819	161,505	231,040	214,897	250,572
Free breakfast	873,486	726,747	1,175,751	1,202,873	1,151,793	1,171,952	1,127,288	1,037,571	977,764	1,053,192
Reduced breakfast	-	30,432	51,911	52,418	50,282	51,943	58,341	98,980	93,044	106,691
	<u>873,486</u>	<u>970,494</u>	<u>1,447,708</u>	<u>1,474,324</u>	<u>1,399,400</u>	<u>1,415,714</u>	<u>1,347,134</u>	<u>1,367,591</u>	<u>1,285,705</u>	<u>1,410,455</u>

Percentage of students eligible for free or reduced meals	98%	68%	57%	57%	58%	61%	58%	61%	59%	59%
---	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

GRADUATION STATISTICS:

High Schools	2,450	2,487	2,320	2,350	2,172	2,065	2,101	2,095	2,165	2,147
--------------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------

Note: Graduates for the current year are estimates. Finalized numbers are available from ODE the following spring.
Source: Salem-Keizer Public Schools



COMPLIANCE SECTION



GROVE, MUELLER & SWANK, P.C.

CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS

www.gmscpa.com

(503) 581-7788 • FAX (503) 581-0152

475 Cottage Street NE, Suite 200 • Salem, Oregon 97301-3814

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

School Board
Salem-Keizer School District 24J
Salem, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Salem-Keizer School District 24J (the District), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated December 2, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



CERTIFIED PUBLIC ACCOUNTANTS

December 2, 2021



GROVE, MUELLER & SWANK, P.C.

CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS

www.gmscpa.com

(503) 581-7788 • FAX (503) 581-0152

475 Cottage Street NE, Suite 200 • Salem, Oregon 97301-3814

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH THE UNIFORM GUIDANCE

School Board
Salem-Keizer School District 24J
Salem, Oregon

Report on Compliance for Each Major Federal Program

We have audited Salem-Keizer School District 24J (the District)'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2021. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

Opinion on Each Major Federal Program

In our opinion, Salem-Keizer School District 24J complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

Report on Internal Control over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



CERTIFIED PUBLIC ACCOUNTANTS

December 2, 2021

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2021

Federal Grantor/ Pass Through Grantor/ Program Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Revenue and Expenditures 2020-21
U.S. Department of Education			
Direct Programs			
Indian Education Grants to Local Educational Agencies			
Indian Education	84.060	S060A191098	\$ 1,474
Indian Education	84.060	S060A201098	154,875
Subtotal Indian Education Grants to Local Educational Agencies			<u>156,349</u>
	Total U.S. Department of Education Direct Programs		<u>156,349</u>
Passed-Through Oregon Department of Education			
Title I Grants to Local Educational Agencies			
ESSA D&SI - PPD District Engagement Phase III	84.010	51478	28,304
Title IA 19-20	84.010	53362	6,418,453
Title ID 19-20	84.010	53911	83,435
ESSA Partnerships 19-20	84.010	54424	408,485
Title IA 20-21	84.010	58356	5,364,834
Title ID 20-21	84.010	58909	107,703
ESSA Partnerships 20-21	84.010	60426	80,596
Subtotal Title I Grants to Local Educational Agencies			<u>12,491,810</u>
Migrant Education State Grant Program			
Title I C Regular	84.011	49219	130,666
Title I C Regular	84.011	53729	194,092
Title I C Preschool	84.011	53744	10,044
Title I C Summer	84.011	57322	117,981
Title I C Preschool	84.011	58925	133,509
Title I C Regular	84.011	58943	1,091,139
Title I C Supplemental	84.011	61778	5,682
Title I C Summer	84.011	66117	1,951
Subtotal Migrant Education State Grant Program			<u>1,685,064</u>

The notes to the schedule of expenditures of federal awards are an integral part of this schedule.

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (CONTINUED)
YEAR ENDED JUNE 30, 2021

Federal Grantor/ Pass Through Grantor/ Program Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Revenue and Expenditures 2020-21
School Improvement Grants			
Title IA - SIG - Richmond	84.377	46887	\$ 106,206
Subtotal School Improvement Grants			<u>106,206</u>
Supporting Effective Instruction State Grants			
Title IIA	84.367	58850	1,597,030
Subtotal Supporting Effective Instruction State Grants			<u>1,597,030</u>
English Language Acquisition State Grants			
Title III 18-19	84.365	50283	105,325
Title III 19-20	84.365	53456	65,853
Title III 20-21	84.365	58504	480,791
Subtotal English Language Acquisition State Grants			<u>651,969</u>
Student Support and Academic Enrichment Program			
Title IV-A	84.424	54614	762,827
Title IV-A	84.424	58660	255,667
Subtotal Student Support and Academic Enrichment Program			<u>1,018,494</u>
COVID-19 Education Stabilization Fund			
COVID-19 CDL Grant Program GEER Funding	84.425C	61033	655,991
COVID-19 LEA ESSER Fund	84.425D	57904	10,284,209
COVID-19 LEA ESSER II Fund	84.425D	64675	13,171,696
Subtotal COVID-19 Education Stabilization Fund			<u>24,111,896</u>
Special Education Cluster (IDEA)			
IDEA Part B, Section 611 2019-20	84.027	53880	2,609,940
IDEA Part B, Section 611 2020-21	84.027	60743	403,336
Pathways for Recovery and Return	84.027	61446	7,722
LTCT IDEA 19-21	84.027	12302 A1	4,400
Subtotal Special Education Cluster (IDEA)			<u>3,025,398</u>

The notes to the schedule of expenditures of federal awards are an integral part of this schedule.

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (CONTINUED)
YEAR ENDED JUNE 30, 2021

Federal Grantor/ Pass Through Grantor/ Program Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Revenue and Expenditures 2020-21
Career and Technical Education - Basic Grants to States			
Perkins 19-20	84.048	52504	\$ 283,816
Perkins 20-21	84.048	57598	184,145
Subtotal Career and Technical Education - Basic Grants to States			<u>467,961</u>
Education for Homeless Children and Youth			
McKinney Homeless	84.196	54911	6,134
McKinney Homeless	84.196	65243	49,202
Subtotal Education for Homeless Children and Youth			<u>55,336</u>
Total U.S. Department of Education Passed-Through Oregon Department of Education			<u>45,211,164</u>
Passed through Oregon Department of Human Services			
Youth Transition Program 19-21	84.126	160746	466,688
YTP Summer Work Experience 2021	84.126	161025-2	6,150
Subtotal Rehabilitation Services - Vocational Rehabilitation Grants to States			<u>472,838</u>
Total U.S. Department of Education			<u>45,840,351</u>
U.S. Department of Health & Human Services			
Passed through Oregon Department of Education			
Foster Care Title IV-E			
Foster Care Transportation Reimbursement	93.658	57250	6,343
Subtotal Foster Care Title IV-E			<u>6,343</u>
Passed through Oregon Department of Human Services			
Title V State Sexual Risk Avoidance Education Program			
My Future, My Choice	93.235	157114	3,727
Subtotal Title V State Sexual Risk Avoidance Education Program			<u>3,727</u>
Total U.S. Department of Health & Human Services			<u>10,070</u>

The notes to the schedule of expenditures of federal awards are an integral part of this schedule.

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (CONCLUDED)
YEAR ENDED JUNE 30, 2021

Federal Grantor/ Pass Through Grantor/ Program Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Revenue and Expenditures 2020-21
U.S. Department of Agriculture			
Passed Through Oregon Department of Education			
Child Nutrition Cluster			
Commodity Value - NSLP	10.555	N/A	\$ 1,238,397
Summer Food Svc Program/Children	10.559	N/A	<u>8,725,298</u>
Subtotal Child Nutrition Cluster			<u>9,963,695</u>
Child and Adult Care Food Program			
Child and Adult Care Food Program	10.558	N/A	<u>1,899,949</u>
Subtotal Child and Adult Care Food Program			<u>1,899,949</u>
Total U.S. Department of Agriculture Passed-Through Oregon State Department of Education			<u>11,863,644</u>
Passed through Marion County			
Forest Service Schools and Roads Cluster			
Schools and Roads - Grants to States	10.665	N/A	<u>340</u>
Subtotal Forest Service Schools and Roads Cluster			<u>340</u>
Total U.S. Department of Agriculture			<u>11,863,984</u>
U.S. General Services Administration			
Passed through Oregon Department of Administrative Services			
Donation of Federal Surplus Personal Property			
Donated Surplus Property	39.003	N/A	<u>4,084</u>
Subtotal Donation of Federal Surplus Personal Property			<u>4,084</u>
Total U.S. General Services Administration			<u>4,084</u>
Total Federal Programs			<u>\$ 57,718,489</u>

The notes to the schedule of expenditures of federal awards are an integral part of this schedule.

SALEM-KEIZER SCHOOL DISTRICT 24J
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
JUNE 30, 2021

Purpose of the Schedule

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal award activity of the District under programs of the federal government for the year ended June 30, 2021. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the District.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance wherein certain types of expenditures are not allowable or are limited as to reimbursement.

Indirect Cost Rate

The District has a negotiated indirect cost rate with Oregon Department of Education. The District is therefore not allowed to use the ten percent de minimis indirect cost rate as otherwise allowed under the Uniform Guidance.

Federal Financial Assistance

Pursuant to Uniform Guidance, federal financial assistance is defined as assistance provided by a federal agency, either directly or indirectly, in the form of grants, contracts, cooperative agreements, loans, loan guarantees, property, interest subsidies, insurance or direct appropriations. Accordingly, non-monetary federal assistance, including federal surplus property, is included in federal financial assistance and, therefore, is reported on the Schedule, if applicable. Federal financial assistance does not include direct federal cash assistance to individuals. Solicited contracts between the state and federal government for which the federal government procures tangible goods or services are not considered to be federal financial assistance.

Major Programs

Uniform Guidance establishes criteria to be used in defining major federal financial assistance programs. Major programs for the District are those programs selected for testing by the auditor using a risk-assessment model, as well as certain minimum expenditure requirements, as outlined in Uniform Guidance. Programs with similar requirements may be grouped into a cluster for testing purposes.

Reporting Entity

The reporting entity is fully described in notes to the financial statements. The Schedule includes all federal programs administered by the District for the year ended June 30, 2021.

Revenue and Expenditure Recognition

The receipt and expenditure of federal awards are accounted for under the modified accrual basis of accounting. Revenues are recorded when measurable and available. Expenditures are recorded when the liability is incurred. Donated commodities are valued at their estimated fair value.

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2021

SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued:	Unmodified
Internal control over financial reporting:	
• Material weakness(es) identified?	No
• Significant deficiency(ies) identified?	None reported
Noncompliance material to financial statements noted?	No

Federal Awards

Internal control over major federal programs:	
• Material weakness(es) identified?	No
• Significant deficiency(ies) identified?	None reported
Type of auditor's report issued on compliance for major federal programs:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR section 200.516(a)?	No

Major programs:

Assistance Listing Number(s)

Name of Federal Program or Cluster

10.553, 10.555, 10.556, 10.559
 10.558
 84.425

Child Nutrition Cluster
 Child and Adult Care Food Program
 Education Stabilization Fund

Dollar threshold used to distinguish between type A and type B programs:	\$1,731,555
Auditee qualified as low-risk auditee?	Yes

FINANCIAL STATEMENT FINDINGS

None.

FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None.

***SALEM-KEIZER SCHOOL DISTRICT 24J
SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2021***

PRIOR YEAR FINANCIAL STATEMENT FINDINGS

None.

PRIOR YEAR FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None.



GROVE, MUELLER & SWANK, P.C.

CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS

www.gmscpa.com

(503) 581-7788 • FAX (503) 581-0152

475 Cottage Street NE, Suite 200 • Salem, Oregon 97301-3814

INDEPENDENT AUDITOR'S REPORT REQUIRED BY OREGON STATE REGULATIONS

School Board
Salem-Keizer School District 24J
Salem, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the basic financial statements of Salem-Keizer School District 24J, (the District) as of and for the year ended June 30, 2021, and have issued our report thereon dated December 2, 2021.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion.

We performed procedures to the extent we considered necessary to address the required comments and disclosures which included, but were not limited to the following:

- **Deposit of public funds with financial institutions (ORS Chapter 295).**
- **Indebtedness limitations, restrictions and repayment.**
- **Budgets legally required (ORS Chapter 294).**
- **Insurance and fidelity bonds in force or required by law.**
- **Programs funded from outside sources.**
- **Authorized investment of surplus funds (ORS Chapter 294).**
- **Public contracts and purchasing (ORS Chapters 279A, 279B, 279C).**
- **State school fund factors and calculation.**

In connection with our testing nothing came to our attention that caused us to believe the District was not in substantial compliance with certain provisions of laws, regulations, contracts, and grants, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations.


Internal Control

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

Restriction on Use

This report is intended solely for the information and use of the school board and management of the Salem-Keizer School District 24J and the Oregon Secretary of State and is not intended to be and should not be used by anyone other than these parties.

GROVE, MUELLER & SWANK, P.C.
CERTIFIED PUBLIC ACCOUNTANTS

By: 
Larry E. Grant, A Shareholder
December 2, 2021