

# Salem-Keizer Public Schools In Marion & Polk Counties in the State of Oregon



Our Vision: All students graduate and are prepared for a successful life.

# **Comprehensive Annual Financial Report**

For the year ended June 30, 2019

Financial Services Department

2450 Lancaster Drive NE Suite 220 Salem, OR 97305 503-399-3021

# **SALEM-KEIZER SCHOOL DISTRICT 24J**

Salem, Oregon

## **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Christy Perry Superintendent

Prepared by: Financial Services Department



# **Our Vision:**

All students graduate and are prepared for a successful life.



# SALEM-KEIZER SCHOOL DISTRICT 24J TABLE OF CONTENTS

	<u>Page</u>
<u>INTRODUCTORY SECTION</u>	
Letter of Transmittal	
Certificate of Achievement for Excellence in Financial Reporting	
Certificate of Excellence in Financial Reporting	
Board of Directors	
Organizational Chart	8
FINANCIAL SECTION	4.0
Independent Auditor's Report	
Management's Discussion and Analysis	18
Basic Financial Statements:	
Government-Wide Financial Statements:	
Statement of Net Position	
Statement of Activities	31
Fund Financial Statements:	
Balance Sheet - Governmental Funds	
Reconciliation of Governmental Funds Balance Sheet to Statement of Net Position	37
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	38
Reconciliation of the Statement of Revenues, Expenditures and Changes	
in Fund Balance of Governmental Funds to the Statement of Activities	40
Statement of Net Position - Proprietary Funds	41
Statement of Revenues, Expenses and Changes in Net Position - Proprietary Funds	42
Statement of Cash Flows - Proprietary Funds	43
Statement of Net Position - Fiduciary Funds	44
Statement of Changes in Net Position - Fiduciary Funds - Private Purpose Trust Funds	45
Notes to the Basic Financial Statements	
Required Supplementary Information:	
General Fund and Grants Fund	78
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - General Fund	
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - Grants Fund	
Schedule of the District's Proportionate Share of the Net Pension Liability for PERS -	
Last Ten Fiscal Years	81
Schedule of the District's Contributions for PERS -	
Last Ten Fiscal Years	81
Schedule of the District's Proportionate Share of the Net OPEB Liability for RHIA -	0-
Last Ten Fiscal Years	82
Schedule of the District's Contributions for RHIA -	02
Last Ten Fiscal Years	82
Schedule of Changes in the Total OPEB Liability - Insurance Subsidy -	02
Last Ten Fiscal Years	83
Schedule of Total OPEB Liability and Related Ratios - Insurance Subsidy -	65
Last Ten Fiscal Years	83
Schedule of Changes in the Total Pension Liability - Stipend Benefits -	65
Last Ten Fiscal Years	01
Schedule of Total Pension Liability and Related Ratios - Stipend Benefits -	04
Last Ten Fiscal Years	0.4
Notes to the Required Supplementary Information	84 85

# SALEM-KEIZER SCHOOL DISTRICT 24J TABLE OF CONTENTS (CONTINUED)

	<u>Page</u>
INANCIAL SECTION (CONTINUED)	
Other Supplemental Information:	
Debt Service Funds and 2018 Bond Capital Projects Fund:	88
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and	
Actual - GO Debt Service Fund	89
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and	
Actual - PERS Pension Debt Service Fund	90
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and	
Actual - 2018 Bond Capital Projects Fund	
Nonmajor Governmental Funds:	
Combining Balance Sheet - Nonmajor Governmental Funds	93
Combining Statement of Revenues, Expenditures and Changes in Fund Balance (Non-GAAP Basis) –	
Nonmajor Governmental Funds	94
Schedules of Revenues, Expenditures and Changes in	
Fund Balance - Budget (Non-GAAP Basis) and Actual:	
Fee Based Programs Fund	
Food Services Fund	
Energy Efficiency Fund	
Asset Replacement Fund	
Bond Capital Projects Fund	
Special Capital Projects Fund	
Preventative & Deferred Maintenance Fund	
Enterprise Fund:	102
Schedules of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and	
Actual - External Customers Fund	103
Internal Service Funds:	104
Combining Statement of Net Position - Internal Service Funds	105
Combining Statement of Revenues, Expenses and Changes in Net Position -	
Internal Service Funds	106
Combining Statement of Cash Flows - Internal Service Funds	107
Schedules of Revenues, Expenditures and Changes in	
Fund Balance - Budget (Non-GAAP Basis) and Actual:	
Risk Management Fund	108
Auxiliary Services Fund	109
Charter Schools Services Fund	110
iduciary Funds:	111
Combining Statement of Net Position - Private Purpose Trust Funds	112
Statement of Changes in Assets and Liabilities - Agency Fund	113
Other Financial Schedules:	
Revenue Summary by All Funds	116
Expenditure Summaries:	
General Fund (100)	118
Special Revenue Funds (200)	
Debt Service Funds (300)	
Capital Projects Funds (400)	
Enterprise Fund (500)	
Internal Service Funds (600)	
Fiduciary Funds (700)	
Schedule of General Obligation Bond and Interest Transactions	
Schedule of Limited Tax Pension Bond and Interest Transactions	
Schedule of Future Debt Service Requirement of General Obligation Bonds	
Schedule of Future Limited Tax Pension Obligations	
Supplemental Information, 2018-2019 (Required by the Oregon Department of Education)	
11	

# SALEM-KEIZER SCHOOL DISTRICT 24J TABLE OF CONTENTS (CONTINUED)

CTATICTICAL CECTION	Page
STATISTICAL SECTION  Table of Contacts	420
Table of Contents	139
Financial Trends:	1.10
Condensed Statement of Net Position by Component - Last Ten Fiscal Years	
Changes in Net Position - Last Ten Fiscal Years	
Fund Balances of Governmental Funds - Last Ten Fiscal Years	
Primary Government-Wide Revenues - Last Ten Fiscal Years	146
Governmental Funds Revenues, Expenditures, Other Financing Sources (Uses) and Debt Service Ratio -	
Last Ten Fiscal Years	148
Revenues and Other Financing Sources by Source (Non-GAAP Basis) - General Fund -	
Last Ten Fiscal Years	150
Expenditures and Other Financing (Uses) by Program (Non-GAAP Basis) - General Fund -	
Last Ten Fiscal Years	152
Revenue Capacity:	
Property Tax Levies - Marion and Polk Counties - Last Ten Fiscal Years	
Property Tax Levies and Collections - General Fund - Last Ten Fiscal Years	
Property Tax Levies and Collections - Debt Service Fund - Last Ten Fiscal Years	
Comparison of General Fund Budget to Tax Levy - Last Ten Fiscal Years	
Assessed Value and Real Market Value of Taxable Property - Last Ten Fiscal Years	159
Property Tax Rates Per \$1,000 of Assessed Valuation - Direct and Overlapping Governments -	
Last Ten Fiscal Years	
Principal Taxpayers - Current and Nine Years Prior	162
Debt Capacity:	
Legal Debt Margin Information - Last Ten Fiscal Years	
Ratios of Outstanding Debt by Type - Last Ten Fiscal Years	
Direct and Overlapping Governmental Activities Debt	165
Ratio of Annual Debt Service Requirements for General Obligation	
Bonded Debt to Total Budgeted General Fund Expenditures and Transfers -	
Last Ten Fiscal Years	166
Ratio of Net General Obligation Bonded Debt to True Cash Value	
and Net General Bonded Debt per Capita and per Student - Last Ten Fiscal Years	167
Demographic and Economic Information:	
Demographic and Economic Statistics - Last Ten Calendar Years	168
Salem Metropolitan Area Employment - Largest to Smallest - Current and Nine Years Prior	169
Salem Metropolitan Area - Average Annual Employment - Last Ten Calendar Years	170
Population Ethnicity and Other Related Data	171
Operating Information:	
School Building, Student Enrollment and Average Daily Membership (ADM) Information -	
Last Ten Fiscal Years	172
Average Daily Membership (ADM) - Last Ten Fiscal Years	177
Licensed, Classified, and Administrative Full-Time Employees Staff Levels -	
Last Ten Fiscal Years	179
Teacher Base Salaries - Last Ten Fiscal Years	
Operating Statistics - Last Ten Fiscal Years	
Miscellaneous Statistical Data	

# SALEM-KEIZER SCHOOL DISTRICT 24J TABLE OF CONTENTS (CONTINUED)

<u> </u>	Page
COMPLIANCE SECTION	
Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other	
Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing	
Standards	184
Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal	
Control over Compliance in Accordance with the Uniform Guidance	186
Schedule of Expenditures of Federal Awards	188
Notes to the Schedule of Expenditures of Federal Awards	192
Schedule of Findings and Questioned Costs	193
Schedule of Prior Year Findings and Questioned Costs	194
Independent Auditor's Report Required by State Regulations	

# INTRODUCTORY SECTION





CHRISTY PERRY, Superintendent 2450 Lancaster Drive NE • PO Box 12024 Salem, Oregon 97309-0024 503-399-3001

December 3, 2019

Community Members and Board of Directors Salem-Keizer School District No. 24J Salem, Oregon

### Dear Stakeholders:

Oregon Revised Statutes regarding Municipal Audit Law and State Financing of Public Schools require that school districts publish audited financial statements within six months of the close of each fiscal year. A Securities Exchange Commission rule requires that a district that has issued municipal bonds file annual financial statements with the Municipal Securities Exchange Repository through Electronic Municipal Market Access (EMMA). Pursuant to these requirements, Salem-Keizer School District 24J (District) hereby issues its comprehensive annual financial report for the fiscal year ended June 30, 2019. This report is presented in conformity with accounting principles generally accepted in the United States of America. The financial statements of the District were audited in accordance with auditing standards generally accepted in the United States of America by a certified public accounting firm licensed in the State of Oregon.

This report consists of District management's representations concerning the finances of the District. Consequently, management assumes full responsibility for the completeness and reliability of all information presented in this report. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework that is designed both to protect the District's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with accounting principles generally accepted in the United States of America. Because the cost of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free of material misstatement. Management asserts that, to the best of its knowledge and belief, this financial report is complete and reliable in all material respects.

The District's financial statements have been audited by Grove, Mueller & Swank, P.C., a certified public accounting firm. The goal of the independent audit was to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2019, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the District's financial statements for the fiscal year ended June 30, 2019, are fairly presented in conformity with accounting principles generally accepted in the United States of America. The Independent Auditor's Report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the District was part of a broader, federally mandated Single Audit, as required by the provisions of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements but also on the District's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Compliance Section of this report.

Accounting principles generally accepted in the United States of America require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditor.

### **District Profile**

The District is one of 19 public school districts located in Marion and Polk counties, Oregon. It is the second largest of the 197 school districts in Oregon. The District provides public education programs from preschool through grade 12, as well as community transition programs for students ages 18-21. The District is required to report the number of students per school year to the state based on Average Daily Membership (ADM). ADM is the average number of full-time students enrolled in District schools and programs every day over the course of the entire school year, compared to student enrollment, which is a snapshot on a given day of the headcount of all students enrolled. The District's ADM was 41,255 in fiscal year 2018-19. The projected ADM for fiscal year 2019-20 is 41,271. The average age of the school buildings is 49 years.

Salem-Keizer School District was organized in January of 1855 by then County Superintendent, William P. Pugh. At that time, the District consisted of a log cabin school at the southwest corner of Marion and Commercial streets. Today, the District consists of 42 elementary schools, 11 middle schools, eight high schools, four district-sponsored charter schools and one state-sponsored charter school that is located within its boundaries. Located in Marion and Polk counties, the District serves cities within those counties, primarily Keizer and Oregon's state capital, Salem. It covers 172 square miles of Marion and Polk counties.

As of June 30, 2019, nearly 60 percent of Salem-Keizer's student population was considered to be living in poverty based on the numbers of those receiving the Federal Free and Reduced Meal Program. The District has 29 percent of students who speak a language other than English at home, and there are 81 different languages spoken in the District's schools.

In May 2018, voters approved general obligation bonds of \$619.7 million. The District issued \$383.2 million of those approved bonds in July 2018. The District realized a premium of \$65 million on the bond sale. The bond proceeds are being used for construction projects throughout the District. The next bond issuance is anticipated for February 2021, and there is up to \$236.5 million available to issue at that time.

In 2018-19, management staff included the superintendent, assistant superintendent, chief operations officer, executive director of human resources, two directors of academic achievement, director of community relations and communications, three directors of elementary education, director of middle school education, director of high school education, director of technology and information services, two directors of curriculum and instruction, director of budget and financial services, and director of student equity, access and advancement. The District employed 162 management staff, which included the positions described above, as well as principals, assistant principals, athletic directors, department managers, and supervisors. It employed 2,465 licensed staff (teachers, counselors, and other licensed professionals) and 2,398 classified staff (instructional assistants, custodians, bus drivers, and support staff).

Under Oregon law, the District is considered a financially independent, special-purpose municipal corporation and is responsible for educating all children residing within the boundaries of the District. The District discharges this responsibility by building, operating, and maintaining school facilities; developing and maintaining approved educational programs and courses of study, including vocational programs and programs for handicapped students, in accordance with state standards; and carrying out programs for transportation and feeding of pupils in accordance with District, state, and federal guidelines.

The District's governing board, the Salem-Keizer School Board, is organized under Section 332 of the Oregon Revised Statutes. The Salem-Keizer School Board is elected on a district-wide basis and is the governing body of the District. It is composed seven community members and has oversight responsibility, which includes, but is not limited to, the hiring of the superintendent, the adoption of the annual budget, and negotiations of collective bargaining agreements. The board operates under a Policy Governance structure by setting overarching guidance related to student achievement and approving Executive Limitations that establish operational, ethical, and legal boundaries for District staff and decision-making. The budget committee, established by statute and composed of seven appointed volunteer members of the community and the Salem-Keizer School Board, reviews the superintendent's recommended budget and approves the annual budget, which is forwarded to the Salem-Keizer School Board for final adoption.

The financial reporting entity consists of a primary government. The District is a primary government because it has a nonpartisan elected governing body, is legally separate, and is fiscally independent of other state or local governments. Component units must be reported as part of the primary government if they meet a fiscal dependency criterion and a financial benefit or burden relationship exists as defined under the Governmental Accounting Standards Board (GASB) Statement No. 61. The District has determined that its sponsored charter schools should not be reported as component units. Operations of these schools are the responsibility of their individual boards and many of the schools no longer utilize licensed District staff for instruction. The District accounts for activity with charter schools in a separate fund within its internal service funds.

The State of Oregon requires the District to adopt an annual budget per Oregon Revised Statutes (294.305 through 294.565 inclusive). Oregon Budget Law specifies a process and format for a district's annual budget preparation and presentation. A school district is required to publish a budget using at least a "minimum chart of accounts," which includes fund, function, and object. Each year, the District follows a process to develop and adopt a budget for the following school year. The District's budget committee receives the proposed budget from the superintendent, takes public testimony, deliberates, and approves the budget with a recommendation to the school board for final adoption. The school board normally adopts the budget in early June. Once adopted, the budget represents the financial plan for the District. It contains estimates of revenues and expenditures needed to support the program offerings of the District for a single fiscal year. The budget is prepared for all funds, which include governmental, proprietary, and fiduciary funds. The annual expenditure budget serves as the foundation for the District's financial planning and control since revenue is an estimate. Actual expenditures may not exceed the appropriated amount of the budget by function and fund.

It is the District's intent to remain centered on student achievement through implementation of its Strategic Plan. The 2019-22 Strategic Plan has five distinct components with goals to accomplish them: implement data-driven systems, leadership development, inclusive culture and community, effective operations, and improve instruction. At the core of the Strategic Plan is the District's vision: "All students graduate and are prepared for a successful life." The District's 2019-22 Strategic Plan is on the District's website: www.salkeiz.k12.or.us.

The "At-A-Glance Profile" is the redesigned report formerly known as the "District Report Card." The Oregon Department of Education rolled out the new format recently. The "At-A-Glance Profile" includes, but is not limited to, student enrollment, District and state academic goals, demographics, and outcomes. The "Start Strong" and "High School Success" sections compare to the Oregon averages. The District was higher than the Oregon average for the "On Track to Graduate" metric. The District's 2018-19 "At-A-Glance Profile" and reports by school can be found on the following website: http://www.ode.state.or.us/data/reportcard/reports.aspx. The District's "Report Cards" for previous years and for each school are available on the following website: http://www.ode.state.or.us/data/reportcard/reportarchive.aspx.

### **Economic Condition**

The District is located within Marion and Polk counties. Both counties are located south of the Portland metropolitan area in the center of the Willamette Valley. The city of Salem is the capital of the state, as well as the county seat for Marion County, and is the state's second largest city. The city of Keizer is the state's fourteenth largest city. Marion County is the largest producer of agricultural products of all of Oregon's counties, and Polk County has the second largest viticulture region in the state. Other industries in the counties are forest products, manufacturing, and education. There are two private universities and a community college located in Salem: Willamette University and Corban University are private liberal arts colleges, which offer bachelor and master degree programs; Chemeketa Community College is a public community college, which offers associate degrees and technical programs. Government agencies employ approximately 22 percent of the population in Salem. Major employers include the State of Oregon, the District, federal agencies, Salem Health, Marion County, Chemeketa Community College, City of Salem, and NORPAC Foods.

The District receives approximately 76 percent of its General Fund revenue from state-controlled sources. While Oregon's budget for the 2019-21 biennium shows an increase in funding for education, the District is still faced with even more significant increases in expenses. The District's largest expense is labor and associated costs, which includes the Oregon Public Employees Retirement System (PERS). The District's net PERS contribution rates increased from the 2017-19 to the 2019-21 biennium by more than four percent. The increases in PERS costs will put pressure on programs in the coming years.

In May 2019, Oregon's Governor signed the Student Success Act into law under House Bill 3427. The Student Success Act promises to increase funding for schools, while also improving and expanding services for children and families. It is estimated that an additional \$1 billion will be invested in education in the State of Oregon each year from this measure. The District is expected to receive its first allotment from the Student Success Act starting in fiscal year 2020-21. More information on the Student Success Act can be found on the following website: https://www.oregon.gov/ode/StudentSuccess/Pages/default.aspx.

### **Awards and Acknowledgements**

In 2016-17 and five preceding years, the District was recognized for quality business practices by certification for International Organization for Standardization (ISO). The ISO is recognized by the business world as a leader in quality assurance. The District is one of only a handful of districts across the nation that earned this certification. The District adopted a Quality Assurance Model (QAM) as part of obtaining the award. The QAM embraces continuous improvement by allowing the District to focus attention and resources on student achievement through enhancement of communication, use of data to drive decisions, standardization of processes, and understanding of the District's Strategic Plan. The District opted out of the ISO certification process in recent years but continues to utilize QAM. More information about the QAM program may be found on the District's website.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded the Certificate of Achievement for Excellence in Financial Reporting to Salem-Keizer School District 24J for its comprehensive annual financial report for the fiscal year ended June 30, 2018. This was the 36<sup>th</sup> consecutive year that the District has achieved this prestigious award. In order to be awarded a certificate of achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. Additionally, the Association of School Business Officials International (ASBO) awarded its Certificate of Excellence in Financial Reporting to the District for the 32<sup>nd</sup> year.

The District thanks the entire Financial Services Department staff for their efforts and contributions to the Comprehensive Annual Financial Report and the members of the Salem-Keizer School Board for their continued support and dedication to the financial operations of the District.

Respectfully submitted,

Christy Perky Superintendent

Sarah Head

Michael Wolfe Chief Operations Officer

**Director of Budget & Financial Services** 



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Salem-Keizer School District 24J Oregon

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2018

Chuitopher P. Morrill

Executive Director/CEO

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Salem-Keizer School District 24J for its comprehensive annual financial report for the fiscal year ended June 30, 2018. This was the 36<sup>th</sup> consecutive year that the District achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to GFOA to determine its eligibility for another certificate.



# The Certificate of Excellence in Financial Reporting is presented to

# Salem-Keizer Public Schools

for its Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended June 30, 2018.

The CAFR meets the criteria established for ASBO International's Certificate of Excellence.



Tom Wohlleber, CSRM

President

David J. Lewis
Executive Director

# Meet Your School Board



Salem-Keizer Public Schools | District 24J



Kathy Goss
Board Chair | Zone: I
Elected to Board in 2017
Occupation: Real Estate Appraiser,
Retired Educator & Chief of
Operations-Newport Pacific Corp.



Sheronne Blasi
Board Vice Chair | Zone: 3
Elected to Board in 2017
Occupation: Director, Statewide
Veteran Services, Oregon
Department of Veterans' Affairs



Paul Kyllo
Board Director | Zone: 7
Elected to Board in 2013
Occupation: Retired



Chuck Lee
Board Director | Zone: 6
Elected to Board in 2007
Occupation: President, Mountain West
Career Technical Institute



Jesse Lippold
Board Director | Zone: 5
Elected to Board in 2017
Occupation: Real Estate Agent, HomeSmart
and Full-time Student



Jim Green
Board Director | Zone: 4
Elected to Board in 2011
Occupation: Executive Director,
Oregon School Boards Association



Marty Heyen
Board Director | Zone: 2
Elected to Board in 2015
Occupation: Retired IT Professional

### Seven citizens provide leadership

Our school board directors represent you – our community. They are regular citizens elected by you to provide direction for our schools. Their main job is to set policy that allows our schools to provide a quality education for nearly 42.000 students.

### **Elected citizens**

Each board director is elected by local voters to serve a four-year term without pay. Even though each director represents a zone in our district, the entire board works together to serve all students in Salem and Keizer.

### Open to the public

School board meetings are open to the public. Our community is encouraged to attend and participate in the process. The only meetings that are closed to the public are executive sessions as authorized by law. All board directors want to hear from you and welcome your feedback.

### Mark your calendar

School board business meetings are held the second Tuesday of each month. Unless otherwise noted, meetings will begin at 6 p.m. and be held at the Support Services Center, 2575 Commercial St. SE. The board also holds a work session on the fourth Tuesday of each month at which they discuss and examine a particular educational topic.

### Watch meetings on TV or on your computer

Business and work sessions are televised on CCTV, cable channel 21, in Salem. You can also watch the meetings on your computer by going to www.cctvsalem.org.

### Stay up to date on special meetings & public hearings

The school board sometimes schedules public hearings or special meetings on specific topics. These are advertised in the local media and posted on our district website at www.salemkeizer.org.

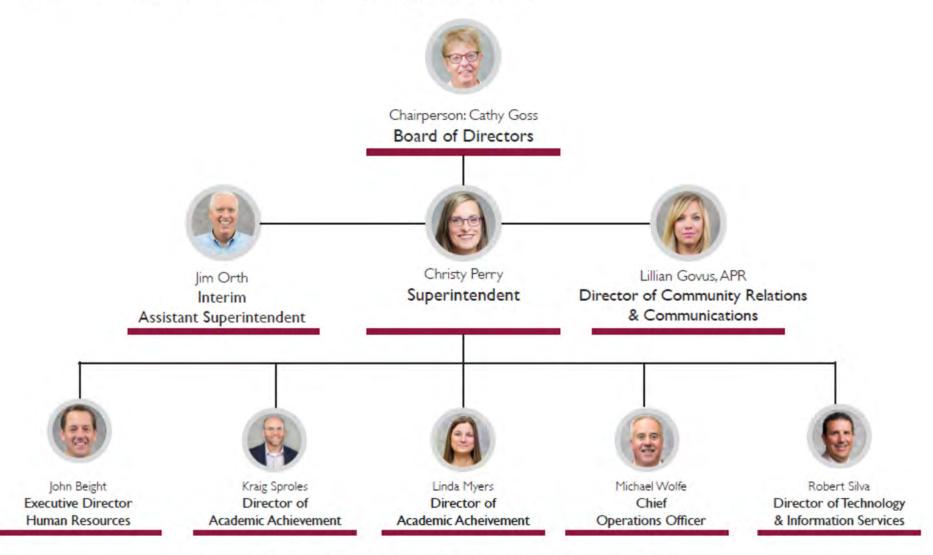
### For more information

Please call us at 503-399-3001 or write to: Salem-Keizer School Board P.O. Box 12024 Salem, OR 97309-0024



# **Organizational Chart**

Salem-Keizer Public Schools | Oregon District 24J



Our Vision: All students graduate and are prepared for a successful life.

# **FINANCIAL SECTION**



# **INDEPENDENT AUDITOR'S REPORT**





CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS 475 Cottage Street NE, Suite 200, Salem, Oregon 97301 (503) 581-7788

### INDEPENDENT AUDITOR'S REPORT

School Board Salem-Keizer School District 24J Salem, Oregon

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Salem-Keizer School District 24J (the District), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Salem-Keizer School District 24J as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Other Matters

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (MD&A) and required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information (except as mentioned in the following paragraph) because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

The budgetary comparison information presented as required supplementary information, is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### Other Supplemental Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, other supplemental information, as listed in the table of contents, and statistical section, are presented for purposes of additional analysis and are not required parts of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and is also not a required part of the basic financial statements.

The other supplemental information and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

### Reports on Other Legal and Regulatory Requirements

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 3, 2019, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Other Reporting Required by Oregon Minimum Standards

In accordance with Minimum Standards for Audits of Oregon Municipal Corporations, we have issued our report dated December 3, 2019, on our consideration of the District's compliance with certain provisions of laws and regulations, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules. The purpose of that report is to describe the scope of our testing of compliance and the results of that testing and not to provide an opinion on compliance.

GROVE, MUELLER & SWANK, P.C. CERTIFIED PUBLIC ACCOUNTANTS

Larry E. Grant, A Shareholder

December 3, 2019



# **MANAGEMENT'S DISCUSSION AND ANALYSIS**

As management of Salem-Keizer School District 24J, we offer readers of the District's financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2019. We present this information in conjunction with the information furnished in our Transmittal Letter which can be found in the introductory section of this report, and with the District's financial statements, which follow.

### **Financial Highlights**

- During the 2018-19 fiscal year the District's total net position decreased by \$7.8 million, to a deficit balance of \$107.4 million.
- The District's governmental funds reported a combined ending fund balance of \$540.9 million at June 30, 2019, an increase of \$448.8 million from the prior year fund balance of \$92.1 million.
- At the end of the fiscal year, the unassigned fund balance for the General Fund was \$58.6 million, or 13% of total General Fund expenditures compared to \$51.2 million or 12% for the prior year.
- The District's total outstanding long-term debt increased \$413.0 million during the 2018-19 fiscal year due to the issuance of new General Obligation bonds.

### **Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to the District's basic financial statements, which include three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The focus is both on the District as a whole (government-wide) and the major individual funds. The dual perspectives allow the reader to address relevant questions, broaden a basis for comparison, and enhance the District's accountability. This report also contains other supplementary information in addition to the basic financial statements.

### **Government-Wide Financial Statements**

The Government-Wide Financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business. The accrual basis of accounting is used for the government-wide financial statements. These statements include:

- The Statement of Net Position: The Statement of Net Position presents information on all the District's assets, deferred outflows of resources, liabilities and deferred inflows of resources as of the date on the statement with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.
- The Statement of Activities: The Statement of Activities presents information showing how the net position of the District changed over the most recent fiscal year by tracking revenues and expenses that increase or reduce net position. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused compensated absences).

In the Statement of Net Position and the Statement of Activities, operations of the District are divided into three kinds of activities:

**Governmental Activities:** These activities outline the main functions of the District and are principally supported through Oregon's State School Fund, property taxes, and other intergovernmental revenues. The governmental activities of the District include instruction, both regular and special education, support services, administration, operation and maintenance of plant services, student transportation services, child nutrition services, facilities services, operation of other non-instructional services, and interest on long-term debt.

**Business-type Activities:** The District charges fees to external customers (non-governmental entities) to help it cover all or part of the cost of certain services it provides. These transactions are recorded in the District's Enterprise Fund. These costs include District facility rentals, transportation costs provided to organizations, reprographic services, and central store operations.

### **Fund Financial Statements**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The *Fund Financial Statements* provide more detailed information about the District's funds, focusing on its most significant or "major" funds – not the District as a whole. The Salem-Keizer School District 24J, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All the funds of the District fit into three categories: governmental funds, proprietary funds, and fiduciary funds.

• Governmental funds: The governmental funds are used to account for essentially the same functions reported as governmental activities in the Government-Wide financial statements. However, unlike the Government-Wide Financial Statements, Governmental Fund Financial Statements use the modified accrual basis of accounting and focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the Government-Wide Financial Statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the Government-Wide Financial Statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the Governmental Funds Balance Sheet and the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains twelve individual governmental funds. Information is presented separately in the Governmental Funds Balance Sheet and the Governmental Funds Statement of Revenues, Expenditures and changes in Fund Balances for the General Fund, Grants Fund, GO Debt Service Fund, PERS Pension Debt Service Fund, and 2018 Bond Capital Projects Fund, all of which the District considers major funds. Data from the other governmental funds is combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the combining statements elsewhere in this report.

- **Proprietary funds:** The District maintains two types of proprietary funds: Enterprise and Internal Service Funds. The District has one Enterprise Fund which is used to account for business-type activities. It is the same as the business-type activities reported in the government-wide statements. The District intends to close this fund in fiscal year 2019-20. The Internal Service Funds are accounting devices used to accumulate and allocate costs internally among the District's various functions. The District uses Internal Service Funds to account for risk management insurance, printing, copying and central stores services, and a charter school services fund to account for the cost of District sponsored charter schools. Because these internal services recorded in the Internal Service Funds benefit governmental functions, they have been included within governmental activities in the Government-Wide Financial Statements. The District maintains three individual internal service funds. All these funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.
- **Fiduciary funds:** Fiduciary funds account for resources held for the benefit of parties outside the District. Fiduciary funds are not reflected in the Government-Wide Financial Statements because the resources of those funds are not available to support the District's own programs. Due to their custodial nature, fiduciary funds do not have a measurement focus. The District has two fiduciary funds. The District uses an agency fund to account for resources held for student activities and groups and uses private-purpose trust funds to account for scholarships and memorial funds.

### **Notes to the Basic Financial Statements**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Notes to the Basic Financial Statements can be found immediately following the basic financial statements.

### **Other Information**

This report presents certain required supplementary information concerning the District's budget process. A schedule of revenues, expenditures and changes in fund balances – budget and actual has been provided for the General Fund as required supplementary information. In addition, the required supplementary information contains information regarding the District's pension plan and other post-employment benefits.

Other supplemental information for the combined nonmajor governmental funds and internal service funds and statistical information follows the required supplementary information.

# Government-Wide Financial Analysis Statement of Net Position

The Statement of Net Position presents the value of all the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources, with the difference between them reported as net position. Net position may serve over time as an indicator of the District's financial position, but pension liability can cause significant changes year over year. As of June 30, 2019, District liabilities and deferred inflows exceeded assets and deferred outflows by \$107.4 million, which was a decrease of \$7.8 million compared to a deficit net position of \$99.6 million restated as of June 30, 2018.

A portion of the District's net position reflects its investment in capital assets net of accumulated depreciation (e.g. land, buildings, vehicles and equipment) and related outstanding debt (General Obligation Bonds and Leases) used for acquisition of some of the assets. The District uses these capital assets to provide services to students and other District residents. The capital assets acquired through this debt may not be used to liquidate these liabilities because the resources needed to repay this debt must be provided from other sources (generally property taxes) under the terms of the bond debt and lease agreements.

### STATEMENT OF NET POSITION

	Governmental Activities		Business-	type Activities	Total Primary Government	
	2019	2018	2019	2018	2019	2018
Assets						
Current and Other Assets	\$ 609,264,092	\$ 150,258,866	\$ 38,321	\$ 194,319	\$ 609,302,413	\$ 150,453,185
Capital Assets	478,549,171	451,356,649	-	-	478,549,171	451,356,649
Net OPEB Asset - RHIA	2,606,873	968,900			2,606,873	968,900
Total Assets	1,090,420,136	602,584,415	38,321	194,319	1,090,458,457	602,778,734
Deferred Outflows of Resources	163,740,598	140,440,453			163,740,598	140,440,453
Liabilities						
Current Liabilities	138,461,336	119,638,031	-	55,998	138,461,336	119,694,029
Long-term Debt	786,869,702	373,916,867	-	-	786,869,702	373,916,867
Total OPEB Liability - Insurance Subsidy	37,586,012	25,441,981	-	-	37,586,012	25,441,981
Total Pension Liability - Stipend Benefits	16,442	305,933	-	-	16,442	305,933
Net Pension Liability - PERS	370,018,658	313,463,307			370,018,658	313,463,307
Total Liabilities	1,332,952,150	832,766,119		55,998	1,332,952,150	832,822,117
Deferred Inflows of Resources	28,617,744	10,034,577			28,617,744	10,034,577
Net Position						
Net Investment in Capital Assets	312,831,305	284,229,566	-	-	312,831,305	284,229,566
Restricted for Special Purposes	469,654	129,021	-	-	469,654	129,021
Unrestricted	(420,710,119)	(384,134,415)	38,321	138,321	(420,671,798)	(383,996,094)
Total Net Position	\$ (107,409,160)	\$ (99,775,828)	\$ 38,321	\$ 138,321	\$ (107,370,839)	\$ (99,637,507)

- Capital assets, which consist of the District's land, buildings, building improvements, vehicles, and equipment, represent 44% of total assets. The remaining assets consist of cash, investments, receivables, inventories and net OPEB asset.
- Deferred Outflows of Resources represent deferred amounts on bond refunding and PERS pension and OPEB
  plans. The amount on bond refunding is the unamortized portion of the difference between the original cost of
  2004 general obligation bonds refunded in fiscal year 2013, the original cost of 2002 pension bonds refunded in
  fiscal year 2011 and the actual price paid for the refunding bonds for both issues.
- The District's largest liability is for the repayment of long-term debt, which represents 59% of total liabilities. This includes the \$383.2 million of new General Obligation bonds issued in July 2018. Net Pension Liability PERS represents 28% of total liabilities.
- Deferred Inflows of Resources represents the differences between projected and actual investment earnings of the District's pension and OPEB plans as required by the GASB. See note 1L of the Notes to the Basic Financial Statements.

### **Statement of Activities**

The District's Change in Net Position on the Statement of Activities for fiscal year 2018-19 was a decrease of \$7.8 million. This decrease of \$7.8 million includes pension expense of \$49.8 million and OPEB expense of \$11.9 million.

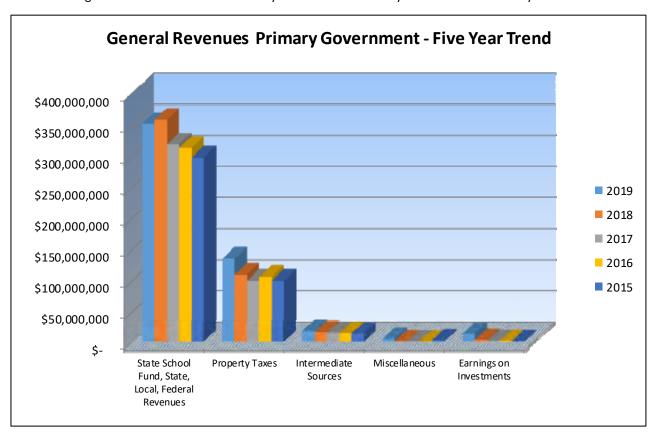
### **CHANGES IN NET POSITION**

	Governmental Activities		Business-type Activities		Total Primary Government	
	2019	2018	2019	2018	2019	2018
Revenues:						
Program Revenues:						
Charges for Services	\$ 27,164,693	\$ 25,800,862	\$ -	\$ 548,177	\$ 27,164,693	\$ 26,349,039
Operating Grants and Contributions	59,556,267	56,428,169	-	-	59,556,267	56,428,169
Capital Grants and Contributions	3,449,971	2,302,378	-	-	3,449,971	2,302,378
General Revenues:						
Property Taxes	134,849,886	109,008,520	-	-	134,849,886	109,008,520
Revenue from Intermediate Sources	17,897,299	15,973,995	-	-	17,897,299	15,973,995
State School Fund - General Support	344,069,980	339,031,332	-	-	344,069,980	339,031,332
Other State and Local Sources	6,156,130	6,119,151	-	-	6,156,130	6,119,151
Federal Forest Fees - General Support	127,616	21,724	-	-	127,616	21,724
Unrestricted State and Local Sources	530,183	12,269,171	-	-	530,183	12,269,171
Gain on Sale of Capital Assets	234,328	10,306	-	-	234,328	10,306
Earnings on Investments	13,517,879	3,295,569	-	-	13,517,879	3,295,569
Net Increase in the Fair Value of Investments	4,279,592	20,862	-	-	4,279,592	20,862
Miscellaneous	485,005	972,951			485,005	972,951
Total Revenues	612,318,829	571,254,990		548,177	612,318,829	571,803,167
Expenses:						
Instructional Services	361,163,546	335,870,638	-	-	361,163,546	335,870,638
Support Services	194,474,456	188,026,351	-	-	194,474,456	188,026,351
Community Services	2,313,496	602,857	-	842,723	2,313,496	1,445,580
Food Services	16,389,454	16,858,814	-	-	16,389,454	16,858,814
Facilities Services	7,270,951	6,753,676	-	-	7,270,951	6,753,676
Interest on Long-term Debt	38,440,258	23,818,015			38,440,258	23,818,015
Total Expenses	620,052,161	571,930,351		842,723	620,052,161	572,773,074
Other Financing Sources/(Uses):						
Transfer In/(Out)	100,000	_	(100,000)	_	_	_
	100,000		(===)(==)			
Change in Net Position	(7,633,332)	(675,361)	(100,000)	(294,546)	(7,733,332)	(969,907)
Net Position, beginning of year	(99,775,828)	(99,100,467)	138,321	432,867	(99,637,507)	(98,667,600)
Net Position, end of year	\$ (107,409,160)	\$ (99,775,828)	\$ 38,321	\$138,321	\$ (107,370,839)	\$ (99,637,507)

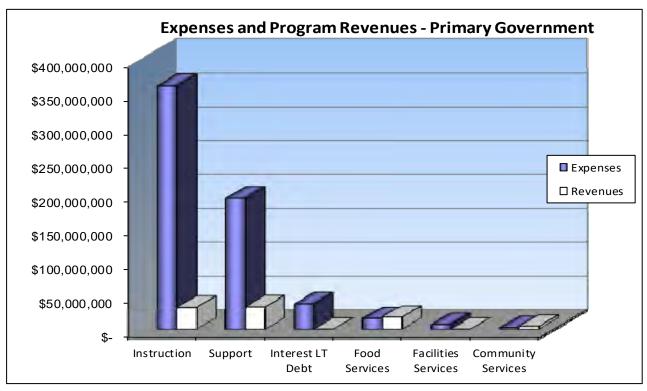
Other key elements of the change in the District's net position for the year ended June 30, 2019 are as follows:

- Revenue from the State School Fund increased \$5 million, to \$344.1 million for fiscal year 2018-19.
- Expenses for Instructional Services increased by \$25.3 million or 7.5% as a result of an \$8 million increase in the instructional portion of the other post-retirement benefits expense and because of changes in the depreciation allocation method which increased year over year for Instructional Services by \$4.5 million.
- Expenses for Support Services increased by \$6.4 million as a result of a \$3 million increase in the Support portion of the other post-retirement benefits expense and due to the change in the depreciation allocation methodology which increased year over year for Support Services by \$2 million.
- Interest on Long-term Debt increased by \$14.6 million or 61.4% as a result of the new General Obligation bonds issued in July 2018.

The following chart shows General Revenues by Source for the Primary Government over five years.



The following chart compares expenses of the Primary Government with associated revenues for the current fiscal year.



### Financial Analysis of the District's Funds

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

### **Governmental funds**

The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, fund balance may serve as a useful measure of a government's net resources available for spending at the end of a fiscal year.

At the end of June 30, 2019, the District's governmental funds reported combined ending fund balances of \$540.9 million, an increase of \$448.8 million in comparison with the prior year. This increase related to the bonds issued in 2018-19 which increased cash on hand. Though the District has \$58.6 million of unassigned balance as of June 30, 2019, this is expected to decline in fiscal year 2019-20.

### **General Fund**

The General Fund is the primary operating fund of the District, and the majority of its revenue comes from state funding distributed through the State School Fund (SSF) by the Oregon Department of Education (ODE). The State of Oregon is the largest source of revenue for public education in Oregon. The Oregon Legislature allocates money to the State School Fund primarily from the State General Fund and lottery revenue. School Districts get 95.5% of the State School Fund dollars available less local revenue. Local revenues include tax offsets, local property taxes for school operations (specifically excludes taxes for voter approved general obligation bonds), common school fund, county school fund, federal forest, and state timber revenues.

SSF funding is distributed to Oregon school districts pursuant to a formula, the objective of which is to provide equal funding for all school districts. The SSF grant provides to each school district a general-purpose grant, a transportation grant, a high-cost disability grant, a facilities' grant, and a network of quality teaching and learning grant, less local revenues. Other grants deducted from the SSF grant are much smaller and generally relate to a specific District activity or condition. Details of these may be found under "District Estimates and Warrants" on the Oregon Department of Education website.

The general-purpose grant is determined by a distribution formula, which incorporates a system of weights connected to the student count. The student count begins with average daily membership (ADM). This becomes resident ADM (ADMr). The ADMr count is then adjusted to reflect the differences in the cost of educating students requiring more extensive educational services, such as English as a second language, special education, pregnant and parenting, impoverished, and students attending a remote small school. The total of all students is multiplied by a statewide target grant of \$4,500. In addition to a state derived funding ratio, a factor of \$25 per year per student that a district's average teacher experience exceeds the state average is added to (or subtracted from, if below the State average) this calculation to arrive at the state general purpose grant.

The transportation grant is 70% of approved transportation costs. Approved costs are those attributable to transporting students from home to school (if over 1 mile from elementary school or 1.5 miles from secondary school), between schools, on field trips, and for other reasons in special cases.

The facility grant is distributed on a first-come, first-served basis to districts in the first year a new school facility is put into use. The facility grant is based on 8% of the total construction costs of a new school building excluding land but including the addition of new structures to existing school buildings and pre-manufactured buildings, if the new structures are used for instructing students.

The high cost disabilities grant is equal to the approved costs of a resident pupil with disabilities for whom the approved costs to the school district of providing special education and related services exceed \$30,000. Other state grants are deducted from the formula. These grants include amounts for talented and gifted students, speech pathology, virtual school funding, long term care and state schools, a small high school grant, network of quality teaching and learning funding, a local option equalization grant, and an amount for pediatric and nursing facilities. These amounts are approved by the state legislature and are subject to change every year.

As of June 30, 2019, unassigned fund balance in the General Fund was \$58.6 million compared to \$51.2 million as of June 30, 2018. In fiscal year 2019, the District collected higher revenue than expected from state funding and property taxes. It continued to experience high vacancy rates for instructional staff budgeted for specialized positions. The District budgeted to spend a significant amount of the unassigned fund balance in the fiscal year 2019-20 Budget, so this fund balance is expected to decline. The School Board has set a targeted annual fund balance of five to seven percent (5% to 7%) of the annual operating revenues.

### **Grants Fund**

The Grants Fund represents funding received from state and federal agencies for the purpose of expanding educational offerings and opportunities. Use of resources in this fund is restricted by federal and state statutes, state administrative rules, and the provisions of each individual grant. Per the terms of the grants, the District incurs expenditures for the grant programs and is reimbursed for the expenses primarily from the Oregon Department of Education as the fiduciary agency receiving the funds from the federal government and the state, or from other agencies that issued the grants. For fiscal year 2018-19, the District received \$44.3 million in funding compared to the prior year of \$39.0 million. The increase of \$5.3 million is a result of the IDEA and High School Success Grants.

### **GO Debt Service Fund**

The GO Debt Service Fund has a total fund balance of \$13.2 million, all of which is restricted for the payment of debt service. The restricted fund balance included \$9 million held in trust by US Bank for the sinking fund. The net increase in fund balance during the current year was \$12.4 million.

### **PERS Pension Debt Service Fund**

The PERS Pension Debt Service Fund has a total fund balance of \$24.3 million. The fund was set up in fiscal year 2002-03 to account for the payment of principal and interest on long-term pension bonds. The major source of revenue for the fund is charges to other funds. The District maintained the fund balance in anticipation of making future debt payments while sustaining a large increase in the percentage of payroll contributions for the Oregon Public Employees Retirement Plan (PERS). In addition, the fund balance may be utilized to mitigate payroll contributions in future periods to PERS based on the expectation that rates will rise significantly over the next three biennia.

### 2018 Bond Capital Projects Fund

The 2018 Bond Capital Projects Fund has a total fund balance of \$424.5 million, all of which is restricted for construction-related expenditures. This fund balance was created during the current year from the GO bonds issued in July 2018. The District has construction work underway at many locations funded by these bond dollars.

### **Other Nonmajor Governmental Funds**

Other Governmental Funds include the Fee Based Programs Fund, Food Services Fund, Energy Efficiency Fund, Asset Replacement Fund, Bond Capital Projects Fund, Special Capital Projects Fund, and the Preventative & Deferred Maintenance Fund. The total fund balance for the Other Nonmajor Governmental Funds was \$20 million as of June 30, 2019, an increase of \$3.3 million from the prior year.

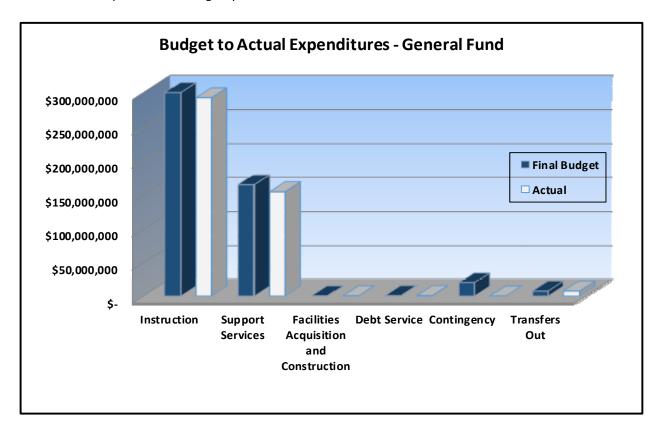
### **General Fund Budgetary Highlights**

Within the General Fund, the supplemental budget for 2018-19 realigned \$1.9 million from Contingency to Support Services. All General Fund expenditures were within budgeted appropriations.

The following table and chart show the budgeted expenditures to actual expenditures for the General Fund for fiscal year 2018-19.

General Fund			Variand	es
Expenditures & Transfers Out	Final Budget	Actual	Dollars	Percent
Instruction	\$ 299,686,567	\$ 292,081,004	\$ 7,605,563	2.5%
Support Services	164,367,561	153,980,513	10,387,048	6.3%
Facilities Acquisition and Construction	225,568	204,709	20,859	9.2%
Debt Service	563,727	562,988	739	0.1%
Contingency	19,807,451	-	19,807,451	100.0%
Transfers Out	7,220,000	7,220,000		0.0%
Total	\$ 491,870,874	\$ 454,049,214	\$ 37,821,660	7.7%

The District's labor and benefits budget has been prepared based on high level assumptions in the past, which cause large variances. The budgeting method, combined with the difficulty in filling staffing vacancies, has generated significant favorable variances between budget and actual. Improvements in recruiting and implementation of position control are expected to lead to more detailed budgeting, thus closing the gap between budget and actual in future years. Contingency is used for transfers of appropriations to functions, as needed. Amounts not needed are shown as unspent from Contingency.



## SALEM-KEIZER SCHOOL DISTRICT 24J — MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A) JUNE 30, 2019

### **Capital Assets**

The District's investment in capital assets includes land, buildings and improvements, vehicles and equipment, and construction in progress. As of June 30, 2019, the District had invested \$478.5 million in capital assets, net of accumulated depreciation, as shown in the following table:

	2019	2018
Land and Construction In Progress Buildings and Improvements	\$ 63,516,189 384,145,137	\$ 52,838,282 383,058,685
Vehicles and Equipment	30,887,845	15,459,682
Total	\$ 478,549,171	\$ 451,356,649

During fiscal year 2018-19, the District's investment in net capital assets increased by \$27.2 million. The major capital asset events for the year include the following:

- Construction in Progress went up by \$7.3 million due to various bond construction projects
- Land purchased for various bond construction projects
- Turf field replacement at Sprague High School
- Completion of fiber optic network and various technology upgrades
- Investments in transportation equipment and facilities

Additional information on the District's capital assets can be found in Note 1K and Note 4 in the Notes to the Basic Financial Statements of this report.

#### **Long-Term Debt**

At the end of the current fiscal year, the District had total long-term debt, including capital leases, outstanding of \$786.9 million versus \$373.9 million at the end of fiscal year 2017-18. The increase in long-term debt was mainly from the new General Obligation bonds issued in July 2018. This debt outstanding as of June 30, 2019, includes general obligation bonds of \$519.6 million and pension bonds of \$196.7 million.

State statute ORS 328.245 limits the amount of general obligation debt a school district may issue up to 7.95% of its real market value. The current debt limitation for the District is \$2.4 billion which is significantly in excess of the District's outstanding general obligation debt of \$519.6 million. Additional information on the District's long-term debt can be found in Note 1Q and Note 5 in the Notes to the Basic Financial Statements of this report.

## **Economic Factors in Current and Next Year's Budget**

The most significant economic factor for the District is the funding level from the State of Oregon's State School Fund. State funding is the largest source of funding for school districts. While it is increasing, the rate of increase does not match the rate that pension and other costs are increasing. The District is optimistic that state funding for education will continue to increase given the Governor's emphasis on educational outcomes. However, concerns remain regarding funding for the District's increasing PERS rates.

The State School Fund (SSF) for the 2017-19 biennium was \$8.2 billion, 22% higher than the 2015-17 biennium. The State School Fund for the 2019-21 biennium is \$9.0 billion. Average Daily Membership (ADM) is the state calculation of enrolled students based on days of attendance and is utilized in the state funding formula (ADMw) for school districts modified by factors such as poverty levels, half of kindergarten students, special education students and other items. In fiscal year 2015-16 the District implemented full-day kindergarten which provided another 0.5 weight to the District's ADMw. The District's ADM decreased by 161 in fiscal year 2018-19, and an increase of 16 is estimated for fiscal year 2019-20.

Since ADM is based on enrollment, the data is available sooner than ADMw. The District receives their SSF allocation based on Extended ADMw which is the greater of the current or prior year's ADMw number. The annual ADMw figures are finalized by the Oregon Department of Education the following spring. The ADMw for 2018-19 was 51,731 and the most recent estimated ADMw figure for 2019-20 was 52,646.

ADM	ADMw
39,469	48,243
39,427	48,213
39,611	48,370
39,664	48,567
39,974	49,133
40,181	50,242
40,799	52,557
41,178	53,054
41,416	51,858
41,255	51,731
41,271 *	52,646 *
41,352 *	n/a
41,223 *	n/a
41,155 *	n/a
40,948 *	n/a
	39,469 39,427 39,611 39,664 39,974 40,181 40,799 41,178 41,416 41,255 41,271 * 41,352 * 41,223 * 41,155 *

PERS pension rates continue to rise and are expected to increase over the next several biennia. Information on PERS rates for Salem-Keizer School District 24J can found on the Oregon PERS website, http://www.oregon.gov/pers/Pages/index.aspx.

## **Requests for Information**

This financial report is designed to present the user (community members, taxpayers, investors, and creditors) with a general overview of the District's finances and to demonstrate our accountability. Questions concerning any of the information provided in this report, or requests for additional information, should be addressed to Financial Services, 2450 Lancaster Dr. NE, Suite 220, Salem, OR 97305

## BASIC FINANCIAL STATEMENTS GOVERNMENT-WIDE FINANCIAL STATEMENTS

## SALEM-KEIZER SCHOOL DISTRICT 24J STATEMENT OF NET POSITION JUNE 30, 2019

	Governmental	Business-type		
	Activities	Activities	Total	
ASSETS:				
Pooled Cash and Investments	\$ 585,277,513	\$ 38,321	\$ 585,315,834	
Accounts Receivable:	,, ,-	1	,,,	
Property Taxes	5,349,604	-	5,349,604	
Other Receivables	17,667,721	-	17,667,721	
Inventories	969,254	-	969,254	
Capital Assets Not Depreciated:	303,23		303,23	
Land	35,672,813	_	35,672,813	
Construction in Progress	27,843,376	_	27,843,376	
Capital Assets, Net of Accumulated Depreciation:	27,013,370		27,013,370	
Land Improvements	29,176,441	_	29,176,441	
Buildings and Improvements	354,968,696	_	354,968,696	
Equipment	21,397,855	_	21,397,855	
Vehicles	9,489,990	_	9,489,990	
Net OPEB Asset - RHIA	2,606,873	_	2,606,873	
TOTAL ASSETS	1,090,420,136	38,321	1,090,458,457	
TO THE ASSETS	1,030,420,130	30,321	1,030,430,437	
DEFERRED OUTFLOWS OF RESOURCES:				
Deferred Amount on Bond Refunding	36,000		36,000	
OPEB Deferred Outflows - RHIA		-		
	1,162,909	-	1,162,909	
Pension Deferred Outflows - PERS	162,541,689		162,541,689	
TOTAL DEFERRED OUTFLOWS	163,740,598		163,740,598	
LIABILITIES:				
Accounts Payable	15,340,738	_	15,340,738	
Accrued Salaries and Benefits	28,891,131	_	28,891,131	
Accrued Interest Payable	90,178,087	_	90,178,087	
Accrued Compensated Absences Payable-Current	1,513,502	_	1,513,502	
Accrued Claims Losses-Current	2,231,044	_	2,231,044	
Unearned Revenue		-	306,834	
	306,834	-	300,634	
Long-term Debt: Due within One Year	EO 626 142		EO 626 142	
	50,626,143	-	50,626,143	
Due in More than One Year	736,243,559	-	736,243,559	
Other Long-term Liabilities Due in More than One Year:	27 506 012		27 506 012	
Total OPEB Liability - Insurance Subsidy	37,586,012	-	37,586,012	
Total Pension Liability - Stipend Benefits	16,442	-	16,442	
Net Pension Liability - PERS TOTAL LIABILITIES	370,018,658		370,018,658	
TOTAL LIABILITIES	1,332,952,150		1,332,952,150	
DEFERRED INFLOWS OF RESOURCES:				
OPEB Deferred Inflows -RHIA	723,844	_	723,844	
Pension Deferred Inflows - PERS	•	-	,	
Pension Deferred inflows - PERS	27,893,900		27,893,900	
TOTAL DEFERRED INFLOWS	28,617,744		28,617,744	
NET POSITION:				
Net Investment in Capital Assets	312,831,305	-	312,831,305	
Restricted for Special Purposes	469,654	_	469,654	
Unrestricted	(420,710,119)	38,321	(420,671,798)	
TOTAL NET POSITION	\$ (107,409,160)	\$ 38,321	\$ (107,370,839)	

## SALEM-KEIZER SCHOOL DISTRICT 24J STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2019

		Program Revenues		Net (Expense) Revenue and Changes in Net Position			
		Operating Capital		Pri	mary Governmen	t	
		Charges for	Grants and	Grants and	Governmental	Business-type	
Functions/Programs	Expenses	Services	Contributions	Contributions	Activities	Activities	Total
Primary Government							
Governmental Activities:							
Instructional Services Support Services:	\$ 361,163,546	\$10,310,704	\$ 23,031,224	\$ -	\$ (327,821,618)	\$ -	\$ (327,821,618)
Pupil Transportation	20,917,985	-	-	1,064,745	(19,853,240)	-	(19,853,240)
Other Support Services	173,556,471	14,722,712	18,247,824	-	(140,585,935)	-	(140,585,935)
Community Services	2,313,496	7,450	2,006,810	2,385,226	2,085,990	-	2,085,990
Food Services	16,389,454	2,123,827	16,270,409	-	2,004,782	-	2,004,782
Facilities Services	7,270,951	-	-	-	(7,270,951)	-	(7,270,951)
Interest on Long-term Debt	38,440,258				(38,440,258)		(38,440,258)
Total Primary Government	\$ 620,052,161	\$ 27,164,693	\$ 59,556,267	\$3,449,971	(529,881,230)	-	(529,881,230)
	General Revenues: Property Taxes Le Property Taxes Le Revenue from Into State School Fund	vied for Debt Servermediate Source	vice s		82,622,898 52,226,988 17,897,299 344,069,980	- - -	82,622,898 52,226,988 17,897,299 344,069,980
SSF - Unrestricted High Cost Disability Grant				1,683,189	-	1,683,189	
Common School Fund				4,472,941	-	4,472,941	
	Federal Forest Fe	es - General Supp	ort		127,616	-	127,616
	Unrestricted State	and Local Sourc	es		530,183	-	530,183
	Gain on Sale of C	apital Assets			234,328	-	234,328
	Earnings on Inves	tments			13,517,879	-	13,517,879
	Net Increase in th	e Fair Value of In	ivestments		4,279,592	-	4,279,592
	Transfers				100,000	(100,000)	-
	Miscellaneous				485,005		485,005
	Total General Rev	enues and Trans	fers		522,247,898	(100,000)	522,147,898
	CHANGE IN NET P	OSITION			(7,633,332)	(100,000)	(7,733,332)
	Net Position, June	30, 2018			(99,775,828)	138,321	(99,637,507)
	Net Position, June	30, 2019			\$ (107,409,160)	\$ 38,321	\$ (107,370,839)



## BASIC FINANCIAL STATEMENTS FUND FINANCIAL STATEMENTS

# SALEM-KEIZER SCHOOL DISTRICT 24J BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2019

	General Fund	Grants Fund	GO Debt Service Fund
	<u> </u>	<u> </u>	<u> </u>
ASSETS			
Pooled Cash and Investments	\$ 73,537,675	\$ -	\$ 12,827,475
Property Tax Receivable	3,906,082	-	1,443,522
Accounts and Other Receivables	6,551,627	10,181,420	-
Due from Other Funds	8,799,714	-	-
Inventories	292,801		
Total Assets	\$ 93,087,899	\$ 10,181,420	\$ 14,270,997
LIABILITIES			
Accounts Payable	\$ 2,340,885	\$ 1,299,935	\$ -
Accrued Payroll	10,987,277	-	-
Payroll Taxes and Withholding Payable	17,903,854	-	-
Due to Other Funds	-	8,799,714	-
Unearned Revenue	29,018	81,771	
Total Liabilities	31,261,034	10,181,420	
DEFERRED INFLOWS OF RESOURCES			
Unavailable Revenue - Property Taxes	2,979,211	-	1,029,224
Total Deferred Inflows of Resources	2,979,211	_	1,029,224
FUND BALANCES			
Nonspendable for Inventories	292,801	-	-
Restricted for:			
Debt Service	-	-	13,241,773
Capital Projects	-	-	-
Special Purposes	-	-	-
Committed	-	-	-
Assigned	-	-	-
Unassigned	58,554,853	-	-
Total Fund Balances	58,847,654		13,241,773
Total Liabilities, Deferred Inflows of Resources			
and Fund Balances	\$ 93,087,899	\$ 10,181,420	\$ 14,270,997

PERS Pension  Debt  Service  Fund	2018 Bond Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds		
\$ 24,311,077 - -	\$ 433,625,830 - -	\$ 20,822,458 - 864,601	\$ 565,124,515 5,349,604 17,597,648		
	<u>-</u>		8,799,714 292,801		
\$ 24,311,077	\$ 433,625,830	\$ 21,687,059	\$ 597,164,282		
\$ - -	\$ 9,137,660 -	\$ 1,500,136 -	\$ 14,278,616 10,987,277		
- - -	-	- 196,016	17,903,854 8,799,714 306,805		
	9,137,660	1,696,152	52,276,266		
<u> </u>	<u> </u>	<u> </u>	4,008,435 4,008,435		
-	-	-	292,801		
-	- 424,488,170 -	- - 469,654	13,241,773 424,488,170 469,654		
3,000,000 21,311,077 -	- -	9,203,848 10,317,405	12,203,848 31,628,482 58,554,853		
24,311,077	424,488,170	19,990,907	540,879,581		
\$ 24,311,077	\$ 433,625,830	\$ 21,687,059	\$ 597,164,282		



## **SALEM-KEIZER SCHOOL DISTRICT 24J RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO STATEMENT OF NET POSITION JUNE 30, 2019**

TOTAL GOVERNMENTAL FUND BALANCES	

Accumulated Depreciation

payable are not reported in the funds.

Capital assets are not financial resources and therefore are not reported in the governmental funds:
--

Non-depreciable Assets 63,516,189

Depreciable Assets 648,420,802

Deferred outflows of resources related to deferred amounts on refundings of bonds

36,000

\$ 540,879,581

478,549,171

(233,387,820)

Long-term pension/OPEB assets/liabilities and related deferred inflows/outflows of resources not payable in the current year are not reported as governmental fund liabilites. These consist of:

OPEB Deferred Outflows - RHIA	1,162,909	
Pension Deferred Outflows - PERS	162,541,689	
Net OPEB Asset - RHIA	2,606,873	
Net Pension Liability - PERS	(370,018,658)	
Total Pension Liability - Stipend Benefits	(16,442)	
OPEB Deferred Inflows -RHIA	(723,844)	
Pension Deferred Inflows - PERS	(27,893,900)	
Total OPEB Liability - Insurance Subsidy	(37,586,012)	(269,927,385)

Deferred inflows of resources related to property taxes and miscellaneous revenues that will be collected after year-end, but are not available soon enough to pay for the current period's expenditures are deferred in the funds.

4,008,435

Internal service funds are used by the District to charge the costs of district services and insurance costs to the individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the Statement of Net Position:

Net Position	14,550,408
Capital Assets	(921,595)
Pension Deferred Outflows - PERS	(2,367,670)
OPEB Deferred Outflows - RHIA	(16,940)
Net Pension Liability - PERS	5,389,889
Total OPEB Liability - Insurance Subsidy	547,498
Total Pension Liabiity - Retirement stipends	240
Net OPEB Asset - RHIA	(37,973)
Pension Deferred Inflow - PERS	406,318
OPEB Deferred Inflows -RHIA	10,543
Compensated Absences	45,611

Long-term liabilities not payable in the current year are not reported as governmental fund liabilities. Interest on long-term debt is not accrued in the governmental funds, but rather is recognized as an expenditure when due. These liabilities consist of:

Accrued Interest Payable	(90,178,087)	
Bonds Payable	(716,255,382)	
Premium on Bonds Payable	(65,678,031)	
Capital Leases Payable	(4,936,289)	
Compensated Absences Payable	(1,513,502)	(878,561,291)

## **NET POSITION OF GOVERNMENTAL ACTIVITIES**

\$ (107,409,160)

17,606,329

## SALEM-KEIZER SCHOOL DISTRICT 24J STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2019

			GO Debt
	General	Grants	Service
	 Fund	Fund	Fund
Revenues			
Taxes	\$ 84,573,727	\$ -	\$ 52,743,807
Fees Charged to Grants and Other Funds	2,539,323	-	-
Local Sources	1,078,305	-	-
Earnings on Investments	3,596,053	-	86,046
Intergovernmental Revenues:			
Intermediate Sources	17,031,887	1,435,268	-
State Sources	349,960,494	16,554,979	-
Federal Sources	 127,616	 26,307,867	 
Total Revenues	 458,907,405	 44,298,114	 52,829,853
Expenditures			
Current:			
Instruction	292,028,717	21,707,408	-
Support Services	150,842,838	16,554,976	-
Enterprise and Community Services	-	2,093,487	-
Facilities Acquisition and Construction Debt Service:	33,220	1,670,895	-
Principal	500,442	-	21,360,853
Interest	62,546	-	19,076,456
Capital Outlay	3,361,451	 2,271,348	 <u> </u>
Total Expenditures	446,829,214	 44,298,114	 40,437,309
Revenues over (under) Expenditures	 12,078,191		12,392,544
Other Financing Sources (Uses):			
Issuance of Debt	-	-	-
Premium on Issuance of Debt	-	-	-
Sale of Capital Assets	227,447	-	-
Transfers In	2,283,983	-	-
Transfers Out	 (7,220,000)	 <del>-</del>	 <del>-</del>
Total Other Financing Sources (Uses)	 (4,708,570)	 	 
Net Change in Fund Balance	7,369,621	-	12,392,544
Fund Balances, July 1, 2018	 51,478,033	 	 849,229
Fund Balances, June 30, 2019	\$ 58,847,654	\$ 	\$ 13,241,773

PERS Pension	2018 Bond		
Debt	Capital	Nonmajor	Total
Service	Projects	Governmental	Governmental
Fund	Fund	Funds	Funds
	_		
\$ -	\$ -	\$ -	\$ 137,317,534
-	=	=	2,539,323
23,292,663		9,887,623	35,401,968
899,153	12,118,670	486,399	17,186,321
-	-	-	18,467,155
-	-	1,512,339	368,027,812
	<u> </u>	15,743,294	42,178,777
24,191,816	13,262,047	27,629,655	621,118,890
-	<del>-</del>	8,219,111	321,955,236
-	<del>-</del>	2,195,083	169,592,897
-	<del>-</del>	16,405,777	18,499,264
-	3,925,295	23,942	5,653,352
8,948,198	-	793,796	31,603,289
14,057,944	-	102,372	33,299,318
	30,858,895	3,181,295	39,672,989
23,006,142	34,784,190	30,921,376	620,276,345
1,185,674	(21,522,143)	(3,291,721)	842,545
_	383,230,000	_	383,230,000
-	64,964,296	-	64,964,296
-	-	6,881	234,328
-	-	6,978,819	9,262,802
	(2,183,983)	(358,819)	(9,762,802)
	446,010,313	6,626,881	447,928,624
1,185,674	424,488,170	3,335,160	448,771,169
23,125,403		16,655,747	92,108,412
\$ 24,311,077	\$ 424,488,170	\$ 19,990,907	\$ 540,879,581

# SALEM-KEIZER SCHOOL DISTRICT 24J RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2019

NET CHANGES IN FUND BALANCES			\$ 448,771,169
Amounts reported for governmental activities in the Statement of Activities are diffe	erent because	:	
Governmental funds report capital outlay as expenditures. However, in the the cost of those assets is allocated over their estimated useful lives and rexpense. In the current period these amounts are:			
Additions to Capital Assets	\$	39,996,724	
Depreciation Expense		(12,931,767)	27,064,957
Long-term debt proceeds are reported as other financing sources in government of Net Position, however, issuing long-term debt increases liabiling repayment of principal is an expenditure in the governmental funds but red Statement of Net Position. This is the amount by which repayment exceed proceedings.	ities. Simila uces the lia	ırly,	
Bond and Capital Lease Debt Principal Repaid		31,603,289	
Accrued Interest		(8,243,995)	23,359,294
In the governmental funds amortization is not recognized for bond premium amounts on bonds:  Amortization of Bond Premium	ns and refun	ding 3,638,172	
Amortization of Deferred Bond Refunding		(535,117)	3,103,055
Amortization of Defence Bond Kerdinding		(555,117)	. 3,103,033
Governmental Funds report pension contributions as expenditures. In the S the cost of pension benefits earned net of employer contributions is report			(61,373,843)
Governmental Funds report OPEB contributions as expenditures. In the State cost of OPEB benefits earned net of employer contributions is reported as C			2,333,187
Property taxes that do not meet the measurable and available criteria are nevenue in the current year in the governmental funds. In the Statement of are recognized as revenue when levied.			(2,467,648)
Internal service funds are used by the District to charge the costs of printing premiums and claims to the individual funds. The change in net position of funds is reported with governmental activities.	•		384,536
Compensated absences are recognized as an expenditure in the government paid. In the Statement of Activities compensated absences are recognized earned.		•	76,306

The notes to the basic financial statements are an integral part of this statement.

**CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES** 

\$ 441,251,013

# SALEM-KEIZER SCHOOL DISTRICT 24J STATEMENT OF NET POSITION PROPRIETARY FUNDS

JUNE 30, 2019

	Business Type Activities - Enterprise Fund		Governmental Activities - Internal Service Funds	
ASSETS				
Current Assets				
Cash and Cash Equivalents	\$	38,321	\$	20,152,998
Receivables		-		70,073
Inventories		-		676,453
Net OPEB Asset - RHIA				37,973
Total Current Assets		38,321		20,937,497
Capital Assets, Net of Accumulated Depreciation		<u>-</u>		921,595
TOTAL ASSETS		38,321		21,859,092
DEFERRED OUTFLOWS OF RESOURCES				
OPEB Deferred Outflows - RHIA		-		16,940
Pension Deferred Outflows - PERS		_		2,367,670
Total Deferred Outflows		-		2,384,610
LIABILITIES				
Current Liabilities				
Accounts Payable		-		1,062,122
Unearned Revenue		-		29
Accrued Claims Liability		-		2,231,044
Accrued Compensated Absences				45,611
Total Current Liabilities		<u> </u>		3,338,806
Noncurrent Liabilities				
Net Pension Liability - PERS		_		5,389,889
Total OPEB Liability - Insurance Subsidy		_		547,498
Total Pension Liability - Stipend Benefits		_		240
Total Noncurrent Liabilities		-		5,937,627
TOTAL LIABILITIES		-		9,276,433
DEFENDED INTO ONE OF DESCRIPCES				
DEFERRED INFLOWS OF RESOURCES  OPEB Deferred Inflows -RHIA				10 5 4 2
Pension Deferred Inflows - PERS		-		10,543 406,318
Total Deferred Inflows				
Total Deferred inflows		<u>-</u>		416,861
NET POSITION				
Investment in Capital Assets		-		921,595
Unrestricted		38,321		13,628,813
TOTAL NET POSITION	\$	38,321	\$	14,550,408

# SALEM-KEIZER SCHOOL DISTRICT 24J STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION PROPRIETARY FUNDS

## YEAR ENDED JUNE 30, 2019

	Business Type Activities - Enterprise Fund	Governmental Activities - Internal Service Funds
Operating Revenues State Sources Charges for Services	\$ -	\$ 19,574 16,095,198
Total Operating Revenue	<del>-</del> _	16,114,772
Operating Expenses Salaries Employee Benefits Purchased Services Supplies and Materials Depreciation	- - - -	3,180,134 3,487,566 4,336,897 5,574,117 81,939
Total Operating Expenses		16,660,653
Total Operating Loss	-	(545,881)
Nonoperating Revenues Earnings on Investments Total Nonoperating Revenue	<u>-</u>	611,150 611,150
Other Financing Sources (Uses) Transfers In Transfers Out Total Other Financing Sources (Uses)	(100,000) (100,000)	600,000
Change in Net Position	(100,000)	665,269
Net Position, July 1, 2018	138,321	13,885,139
Net Position, June 30, 2019	\$ 38,321	\$ 14,550,408

# SALEM-KEIZER SCHOOL DISTRICT 24J STATEMENT OF CASH FLOWS PROPRIETARY FUNDS YEAR ENDED JUNE 30, 2019

	Ac	ness Type tivities - rprise Fund	1	overnmental Activities - Internal ervice Funds
Cash Flows from Operating Activities:				
Receipts for Services Provided	\$	37,314	\$	16,152,298
Payments to Employees for Services		-		(5,149,749)
Payments to Suppliers for Goods and Services		(55,124)		(6,047,606)
Payments for Dues and Fees		(874)		-
Payments for Claims				(2,779,057)
Cash Provided (Used) by Operating Activities		(18,684)		2,175,886
Cash flows from Capital and Related Financing Activities:				
Purchases of Capital Assets				(213,160)
Cash flows from financing activities:		(400,000)		600.000
Transfers In (Out)	-	(100,000)		600,000
Cash flows from investing activities:				
Interest Received				611,150
Increase (Decrease) in Cash and Cash Equivalents		(118,684)		3,173,876
Cash and Cash Equivalents at Beginning of Year		157,005	-	16,979,122
Cash and Cash Equivalents at End of Year	\$	38,321	\$	20,152,998
Reconciliation of Operating Loss to Cash Flows from Operating Activities: Operating Loss	\$	-	\$	(545,881)
Adjustments to Reconcile Operating Income to				
Cash Provided (Used) by Operating Activities:				
Depreciation Expense		-		81,939
RHIA OPEB Expense Adjustment		-		(25,267)
Pension Expense Adjustment		-		1,288,536
Insurance Subsidy OPEB Expense Adjustment		-		252,086
Retirement Stipend Expense Adjustment		-		(3,312)
Change in Assets and Liabilities:				
Change in Receivables		37,314		37,526
Change in Inventories		-		(88,123)
Change in Accounts Payable		(55,124)		812,906
Change in Unearned Revenue		(874)		(1,041)
Change in Accrued Claims Liability		-		360,609
Change in Accrued Compensated Absences		<del>-</del>		5,908
Total Adjustments		(18,684)		2,721,767
Cash Provided (Used) for Operating Activities	\$	(18,684)	\$	2,175,886

# SALEM-KEIZER SCHOOL DISTRICT 24J STATEMENT OF NET POSITION FIDUCIARY FUNDS JUNE 30, 2019

	Private Purpose Trust Funds		Agency Fund	
ASSETS  Cash and Cash Equivalents	\$	201,074	\$	260,279
<b>LIABILITIES</b> Accounts Payable Due to Outside Groups		- -	\$	10,526 249,753
TOTAL LIABILITIES		-	\$	260,279
NET POSITION				
Net Position Held in Trust for Scholarships		201,074		
TOTAL NET POSITION	\$	201,074		

# SALEM-KEIZER SCHOOL DISTRICT 24J STATEMENT OF CHANGES IN NET POSITION FIDUCIARY FUNDS - PRIVATE PURPOSE TRUST FUNDS YEAR ENDED JUNE 30, 2019

	Private Purpose Trust Funds
Additions	
Contributions	\$ 18,564
Deductions	
Scholarships	27,868
Change in Net Position	(9,304)
Net Position, July 1, 2018	210,378
Net Position, June 30, 2019	\$ 201,074

## **Note 1: Summary of Significant Accounting Policies**

This summary of significant accounting policies of Salem-Keizer School District 24J (the District) is presented to assist in understanding the School District's financial statements. The following is a summary of the more significant policies:

#### A. Financial Reporting Entity

The District is a municipal corporation governed by a separately elected seven-member Board of Directors. Administrative officials are approved by the Board. The daily functioning of the District is under the supervision of the Superintendent. As required by generally accepted accounting principles, all activities of the District have been included in the basic financial statements.

The District qualifies as a primary government since it has a separately elected governing body, is a legally separate entity, and is fiscally independent. There are various governmental agencies and special districts within the District's boundaries. The District is not financially accountable for these entities.

The District has granted charter to four public charter schools; Howard Street Charter School, Jane Goodall Environmental Middle School, Optimum Learning Environments Charter School and Valley Inquiry Charter School. These public charter schools are legally separate, tax-exempt organizations governed by their own board of directors. Their financial statements may be requested by contacting their administrative offices.

## **B.** Government-Wide and Fund Financial Statements

The Statement of Net Position and the Statement of Activities display information about the School District as a whole. These statements include the governmental financial activities of the overall District (primary government), except fiduciary activities. For the most part, the effect of interfund activity has been removed from these statements to minimize the double counting of internal activities and business-type activities, except for interfund services. Net position is reported as restricted when constraints placed on net position are either externally restricted, imposed by creditors (such as through grantors, contributors or laws) or through constitutional provisions or enabling resolutions. Governmental activities are financed primarily through property taxes, intergovernmental revenues, and charges for services. They are reported separately from business type activities, which rely to a significant extent on charges for support.

The Statement of Activities presents a comparison between direct expenses and program revenues for each of its functions/programs. Direct expenses are those that are specifically associated with a function and, therefore, are clearly identifiable to that function. Program revenues include: (1) charges to students or others for tuition, fees, rentals, material, supplies or services provided, (2) operating grants and contributions and (3) capital grants and contributions. Revenues that are not classified as program revenues, including property taxes and state support, are presented as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds. Fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds include the General Fund, Grants Fund, GO Debt Service Fund, PERS Pension Debt Service Fund and the 2018 Bond Capital Projects Fund. Other Nonmajor Government Funds are reported as a separate column in the fund financial statements.

## C. Measurement Focus and Basis of Accounting, and Financial Statement Presentation

#### **Government-Wide Financial Statements**

Government-Wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary funds and fiduciary funds (excluding the Agency Fund) financial statements. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the District receives value without giving equal value in exchange, include property taxes, grants, entitlements and donations. For the accrual basis of accounting, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Under

terms of grant agreements, the District funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted assets available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs and then to general resources.

Generally, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this are charges between the School District's governmental and business-type activities. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

#### **Fund Financial Statements**

Governmental fund financial statements are reported using the current financial resources measurement focus and modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The District considers all revenues reported in the governmental funds to be available if they are collected within sixty days after year end. Property taxes and interest are susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt and claims and judgments, which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in the governmental funds, and proceeds from general long-term debt and acquisitions under capital leases are reported as other financing sources.

The accounts of the School District are organized on the fund basis, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenue and expenditures as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. The financial statements provide information about the District's funds including those of a fiduciary nature. The District presents separate financial statements for governmental funds, proprietary funds, and fiduciary funds. All proprietary funds are combined in the statements in that there are no nonmajor proprietary funds. Major individual governmental funds are reported in separate columns in the fund financial statements with nonmajor funds being combined into a single column regardless of fund type.

The District reports the following major governmental funds:

**General Fund** – This is the District's primary operating fund and accounts for all revenues and expenditures except those required to be accounted for in another fund. Principal revenue sources are an apportionment from the State of Oregon and property taxes.

**Grants Fund** – This special revenue fund accounts for funds reserved for resources and expenditures from Federal and State grants.

**GO Debt Service Fund** – This fund accounts for the payment of principal and interest on general obligation bonded debt. Principal revenue source is property taxes. This fund did not qualify as a major fund this year, but the District has continued to include it in this category for community interest.

**PERS Pension Debt Service Fund** – This fund accounts for the payment of principal and interest on pension bonds. Principal revenue sources are charges to other funds and earnings from investments.

**2018 Bond Capital Projects Fund** – This fund accounts for capital outlay expenditures relating to the acquisition, construction and renovation of school facilities. Principal funding sources are proceeds from the sale of general obligation bonds and earnings from temporary investments.

Nonmajor governmental funds include:

**Special Revenue Funds** – These funds account for the proceeds of specific revenue sources (other than trusts for individuals, private organizations, or other governments, or for major capital projects) that are restricted, committed or assigned to expenditures for specific proposes. Special Revenue Funds of the district consist of the Fee Based Programs Fund, Food Services Fund, Energy Efficiency Fund and the Asset Replacement Fund.

**Bond Capital Projects Fund** – This fund accounts for major capital outlay expenditures relating to the acquisition, construction and renovation of school facilities. Principal funding sources are proceeds from the sale of general obligation bonds and earnings from temporary investments. This District closed this fund on June 11, 2019.

**Capital Projects Funds** – These funds account for the proceeds of specific revenue sources that are restricted or committed to deferred maintenance or to specific capital projects designated by the District.

The District reports the following proprietary funds:

**Enterprise Fund** – This fund accounts for activity with external customers related to facility rentals, transportation, reprographics and central stores operations. The District intends to close this fund in fiscal year 2019-20.

**Internal Service Funds** – These account for insurance, printing, the central stores operation, minor building modification services, and services to charter schools. These are services provided to other departments of the District on a cost reimbursement basis.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's Enterprise Fund are rental and lease charges for facility use and service charges to external customers for goods and services or transportation. Operating expenses for the Enterprise Fund include salaries and benefits, supplies, materials and administrative expenses. The principal operating revenues of the District's Internal Service Funds are charges to other funds for insurance or goods or services. Operating expenses for the Internal Service Funds include self-insurance, salaries and benefits, supplies, materials and administrative expenses. All revenues and expenses not meeting these definitions are reported as nonoperating revenues and expenses in both the Enterprise Fund and the Internal Service Funds.

The District reports the following fiduciary funds:

**Fiduciary Funds** – The School District's fiduciary funds include private-purpose trust funds and a custodial fund. The private-purpose trust funds of the School District account for student scholarships and memorials. The custodial fund of the School District account for activities administered by the District on behalf of others controlled directly by parent and student groups. The School District's custodial fund applies the accrual basis of accounting but does not have a measurement focus.

#### D. Use of Estimates

The preparation of basic financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements, as well as, the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results may differ from those estimates.

#### E. Budget and Budgetary Accounting

A budget is prepared and legally adopted for each governmental fund type, and proprietary fund type, on the modified accrual basis of accounting. The budgetary basis of accounting is the same as accounting principles generally accepted in the United States of America for the governmental fund types. The exception is capital outlay expenditures, including items below the District's capitalization level, which are budgeted by major function in governmental fund types. The resolution authorizing appropriations for each fund sets the level by which expenditures cannot legally exceed appropriations.

Appropriations are established at the major function level (instruction, support services, enterprise and community services, facilities acquisition and construction, debt service, operating contingency and transfers) for each fund. The detail budget document, however, is required to contain more specific, detailed information for the aforementioned expenditure categories. Expenditures may exceed budgeted expenses at lower detail levels than functions. Unexpected additional resources may be added to the budget through the use of a supplemental budget and an appropriation resolution.

Supplemental budgets less than 10% of a fund's original budget may be adopted by the Board at a regular meeting. A supplemental budget greater than 10% of a fund's original budget requires hearings before the public, publication in newspaper and approval by the Board. Budgets may be modified by the use of appropriation transfers between the levels of control (major function levels) with Board approval. Appropriations lapse at the end of each fiscal year. Oregon law prohibits expenditures in excess of board approved appropriations. The board approves appropriations for each fund by major function.

## F. Cash, Cash Equivalents and Investments

The District's cash and cash equivalents consist of cash on hand, demand deposits and short-term investments with original maturities of three months or less. Short-term investments are stated at cost, which approximates fair value.

The District's investments consist of time certificates of deposit, banker's acceptances, commercial paper, U.S. Government Agency securities, and the State of Oregon Treasurer's Local Government Investment Pool (LGIP). Time certificates of deposit are stated at cost, which approximates fair value. Banker's acceptances, commercial paper and U.S. Government Agency securities are stated at amortized cost, which approximates fair value. The LGIP is stated at cost, which approximates fair value. Fair value of the LGIP is the same as the District's value in the pool shares.

The Oregon State Treasury (OST) administers the LGIP. It is an open-ended no-load diversified portfolio. The OST offers the LGIP to any agency, political subdivision or public corporation of the State that by law is made the custodian of, or has control of, any funds. The LGIP is commingled with the State's short-term funds. In seeking to best serve local governments of Oregon, the Oregon legislature established the Oregon Short Term Fund Board. The purpose of the Board is to advise the Oregon State Treasury in the management and investment options of the LGIP.

### **G. Property Taxes Receivable**

Property taxes are levied and become a lien on July 1. Collection dates are November 15, February 15, and May 15 following the lien date. Discounts are allowed if the amount due is received by November 15 or February 15. Taxes unpaid and outstanding on May 16 are considered delinquent.

Uncollected property taxes are recorded on the Statement of Net Position. Uncollected taxes are deemed to be substantially collectible or recoverable through liens; therefore, no allowance for uncollectible taxes has been established. All property tax receivables are due from property owners within the District.

#### H. Accounts and Other Receivables

Accounts and other receivables are comprised primarily of State school support and claims for reimbursement of costs under various federal and state grants. The District pursues the collection of debt to the full extent allowed by Oregon State statute. As of June 30, 2019, no allowance for bad debt was considered necessary.

#### I. Grants

Grant revenues are recognized as grants receivable as reimbursable expenditures are incurred. As expenditures are incurred revenue is recognized and a receivable is recognized. Grants received prior to the eligibility of expenditures are recorded as unearned revenue.

#### J. Inventories

Inventories of supplies, materials and food in the governmental funds are stated at cost (average cost). Inventoried items are charged to expenditures of the user department at the time of withdrawal from inventory (consumption method). Commodity inventories are not recorded as title to them is not considered to pass to the District until they are consumed.

General Fund inventory consist of transportation parts and fuel. Internal Service Fund inventory consists of warehouse fund inventory primarily of expendable supplies and equipment held at the central warehouse for issuance to district schools, other school district locations or to other school districts.

## K. Capital Assets

Capital assets are recorded at original or estimated original cost. Donated capital assets are recorded at their acquisition value on the date donated. The District defines capital assets as assets with an initial cost of \$5,000 or more and an estimated life in excess of one year. Donated capital assets, donated works of art and similar items, and capital assets received in a service concession arrangement are reported at acquisition value rather than fair value.

Capital assets are depreciated using the straight-line method over the following useful lives:

Land improvements – 15 to 75 years Buildings and improvements – 15 to 75 years Equipment and Vehicles – 5 to 15 years

## L. Deferred Outflows of Resources and Deferred Inflows of Resources

Deferred outflows of resources are defined by a consumption of net position by the District that is applicable to a future reporting period. Deferred inflows of resources are defined as an acquisition of net position by the District that is applicable to a future reporting period. Deferred outflows of resources increase net position, like assets, and deferred inflows of resources decrease net position, as do liabilities.

Deferred outflows on debt refunding result when the net carrying value of refunded debt exceeds its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The pension and OPEB deferred outflows relate to employee contributions subsequent to the PERS measurement date and the net difference between projected and actual pension and OPEB plan activity. Pension and OPEB deferred inflows reflect the net difference between projected and actual pension plan activity.

## M. Retirement Plans

Substantially all District employees are participants in the State of Oregon Public Employees Retirement System generally referred to as PERS. It is a cost-sharing multiple-employer defined benefit pension plan. PERS is administered by the Public Employees Retirement Board as required by Oregon Revised Statutes (ORS) chapters 238 and 238A. The financial reporting information pertaining to the District's participation in PERS was prepared in accordance with the Governmental Accounting Standards Board (GASB) Statement No. 68, Accounting and Financial Reporting for Pensions, as amended by GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date. The Net Position and additions and deductions from the Net Position relating to the District's pension obligation were calculated based on an actuarial study completed by PERS. A copy of the study may be obtained on the following website:

http://www.oregon.gov/PERS/EMP/Pages/section/er general information/gasb-68.aspx

The 2003 Oregon Legislature passed PERS reform legislation and essentially created a new retirement plan for employees hired on or after August 29, 2003. These employees became members of the Oregon Public Service Retirement Plan (OPSRP). OPSRP is a hybrid retirement plan with two components: The Pension Program (defined benefit plan) and the Individual Account Program (defined contribution; established and maintained as a tax-qualified governmental defined contribution plan). OPSRP is administered by PERS.

As a member of Oregon Public Employees Retirement System (PERS), the District contributes to the Retirement Health Insurance Account (RHIA) for each of its eligible employees which are administered by PERS. RHIA is a cost-sharing multiple-employer defined benefit plan. Contributions to PERS for RHIA are made on a current basis as required by the plan and are charged as expenses.

#### N. Other Post-Employment Benefits

Certificated employees with ten years of service and 30 years of participation in Oregon PERS (if under age 58), and administrative supervisors and confidential employees with three consecutive service years and 30 years participation in Oregon PERS (unless age 58) are eligible for early retirement benefits from the District, which are funded and charged to expenses/expenditures as payments become due to early retirees. Estimated future incentive payments for the Districts' early retirement benefits are recorded in the Statement of Net Position, and this benefit was closed to new retirees as of July 1, 2017.

The District offers continued medical coverage for eligible retirees, their spouses and dependents until they are eligible for Medicare. The retiree must pay the entire premium in exchange for this coverage. The premium itself does not represent the full cost of coverage because the retirees are expected to generate higher medical claims and therefore higher medical premiums for the District. OPEB liabilities are generally liquidated by the General Fund.

The District also offers its employees a tax deferred annuity plan established pursuant to Section 403(b) of the Internal Revenue Code, and a deferred compensation plan established pursuant to Section 457(b) of the Internal Revenue Code. The District also offers its employees a tax deferred annuity plan established pursuant to Section 403(b) of the Internal Revenue Code, and a deferred compensation plan established pursuant to Section 457(g) of the Internal Revenue Code. The only contribution made by the District is for one administrator position. Employees are immediately vested in their own contributions and any earnings on those contributions, but the contribution made by the District is subject to a service commitment. For the year ended June 30, 2019 the District contributed \$35,000.

## O. Compensated Absences

It is the District's policy to permit employees to accumulate earned but unused sick pay benefits. There is no liability for unpaid accumulated sick leave since the District does not have a policy to pay any amounts when employees separate from service with the District.

It is the District's policy to permit employees to accumulate earned, but unused vacation pays benefits; however, unused benefits must be used or forfeited within one fiscal year of the fiscal year earned. All unused vacation pay is accrued when earned in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignation and retirements. Compensated

absences have been and will be paid from general revenues from the District's General Fund and are expected to be paid within the next twelve months.

#### P. Self-Insurance – Accrued Claims Losses – Current

The Risk Management Fund - Internal Service accounts for the costs incurred for workers' compensation claims, general liability claims, unemployment claims, and property and fire losses.

The District currently provides for estimated losses to be incurred from pending claims and for claims incurred, but not reported (IBNR). IBNR claims are claims that are incurred through the end of the fiscal year but not reported until after that date. These liabilities are based on actuarial valuations or District estimates.

The District is self-insured for costs up to policy deductible limits as follows:

- General Liability self-insured retention (SIR) is \$850,000 per occurrence. Insured limits are \$10,000,000 per occurrence, \$10,000,000 combined annual aggregate.
- Property liability SIR is \$500,000 per occurrence. Insured limits are \$250,000,000 per occurrence, \$250,000,000 combined annual aggregate.
- Workers' compensation SIR is \$600,000 per occurrence. Insured limits are \$1,000,000 for employer's liability and statutory for workers' compensation.
- Cyber policy limit is \$2,000,000 with a \$25,000 deductible.
- Crime policy limit is \$750,000 with a \$5,000 deductible.

## Q. Long-Term Obligations

In the government-wide financial statements long-term debt is reported as a liability in the Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method, which approximates the effective interest method. Bonds payable are reported as net of the applicable bond premium or discount. Issuance costs are expensed in the year issued.

In the fund financial statements, bond premiums and discounts, as well as bond issuance costs, are recognized when incurred and not deferred. The face amount of the debt issued, premiums received on debt issuances, and discounts are reported as other financing sources and uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

### R. Net Position

In the government-wide financial statements, net position consist of assets invested in capital assets (net of related debt), restricted and unrestricted net position. The restricted net position is restricted by state statute for debt service, for a voters' measure, and for other state funding restricted for certain useage. Long-term debt is reported as a liability in the Statement of Net Position.

#### S. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Fund balances of the governmental funds are reported separtely within classifications based on a hierarchy of the constraints placed on the use of those resources. The classifications are based on the relative strength of the constraints that control how the specific amounts can be spent. The classifications are as follows:

- **Nonspendable** fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact.
- Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by
  external resource providers constitutionally, or through enabling legislation. Effectively, restrictions may be
  changed or lifted only with the consent of resource providers. The restrictions are constraints placed on the
  use of the resources, externally imposed by creditors, grantors, contributors, laws and regulations of the

state, federal government, or other governments or may be imposed by law through constitutional provisions or enabling legislation.

- Committed fund balance includes amounts that can be used only for the specific purpose determined by a formal action of the government's highest level of decision-making authority, the District's School Board through a School Board Resolution. The committed amounts cannot be used for any other purpose unless the School Board removes or changes the specified use by passing another resolution to uncommit the amounts or utilize them for another purpose.
- Assigned fund balance comprises amounts intended to be used by the District for specific purposes, but do
  not meet the criteria to be classified as restricted or committed. In governmental funds other than the
  General Fund, assigned fund balance represents the amount that is not restricted or committed.
- Unassigned fund balance is the residual classification for the General Fund and includes all spendable
  amounts not contained in the other classifications. Unassigned amounts are technically available for any
  purpose. Positive unassigned amounts will be reported only in the General Fund. In other governmental
  funds, the unassigned classification is used only to report a defict balance resulting from overspending for
  specific purposes for which amounts had been restricted, committed, or assigned.

If an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, and unassigned) amounts are available, the District applies restricted resources first if applicable. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

The General Fund reports inventory as nonspendable fund balance.

The GO Debt Service Fund has a restricted fund balance dedicated to the debt service of the General Obligation Bonds of the District. The balance is restricted due to provisions of the District's General Obligation Bonds, voter approved legislation, and state law. Nonmajor governmental funds have restricted balances that are required to be utilized for specific purposes such as energy efficient and other capital projects and the state facilities grant.

The nonmajor governmental funds, the Asset Replacement Fund, the Special Capital Projects Fund and the Preventative & Deferred Maintenance Fund also have committed and assigned fund balances. The District set up a PERS Pension Debt Service Fund to accumulate funds to service the debt of its PERS pension bonds. These funds are classified as assigned.

The remaining fund balance in the Governmental Funds is unassigned General Fund balance.

## T. New Accounting Standards

For the fiscal year ended June 30, 2019, the District implemented the following new accounting standards:

- GASB Statement 83, Certain Asset Retirement Obligations. The statement is effective for reporting periods beginning after June 15, 2018.
- GASB Statement 88, Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements. The statement is effective for fiscal years beginning after June 15, 2018.

The District will implement new GASB pronouncements no later than the required fiscal year. Management has not determined the effect on the financial statements from implementation of any of the following pronouncements:

- GASB Statement 84, Fiduciary Activities. The statement is effective for fiscal years beginning after December 15, 2018.
- GASB Statement 87, Leases. The statement is effective for fiscal years beginning after December 15, 2019.

- GASB Statement No. 89, Accounting for Interest Cost Incurred before the End of a Construction Period. This statement is effective for fiscal years beginning after December 15, 2019.
- GASB Statement No. 90, Majority Equity Interests. This statement is effective for fiscal years beginning after December 15, 2018.

Information about these pronouncements may be found on the Governmental Accounting Standards' Board website: www.gasb.org/.

## **Note 2: Pooled Cash and Investments**

The District maintains an internal cash and investments pool that is available for use by all funds. Each fund type's portion of the pool is displayed in the basic financial statements as Pooled Cash and Investments.

Cash and investments are comprised of the following as of June 30, 2019:

Petty Cash Deposits with Financial Institutions:	\$ 27,355
Cash on Deposit	27,697,363
Investments	549,027,722
Investments (Restricted for Sinking Fund)	9,024,747
Total Cash and Investments	\$ 585,777,187
	_
Statement of Net Position	
Cash and Investments	\$ 585,315,834
Statement of Net Position Fiduciary Funds	
Cash and Cash Equivalents	461,353
Total Cash and Investments	\$ 585,777,187

As required and authorized by Oregon Revised Statues, Chapter 295, all deposits not covered by Federal Depository Insurance Corporation (FDIC) insurance are covered by the Public Funds Collateralization Program (PFCP) of the State of Oregon. The PFCP is a shared liability structure for participating bank depositories, better protecting public funds though still not guaranteeing that all funds are 100% protected. A bank depository is required to pledge collateral valued at least 10% of their quarter-end public fund deposits if they are well capitalized, or 110% of their quarter-end public fund deposits if they are undercapitalized or assigned to pledge 110% by the Office of the State Treasurer. In the event of a bank failure, the entire pool of collateral pledged by all qualified Oregon public funds bank depositories is available to repay deposits of public funds of government entities. At June 30, 2019, bank balances of \$250,000 were insured by FDIC insurance. At June 30, 2019, the net carrying amount of the District's balance was \$27,697,363 and the bank balance was \$32,845,882.

#### Investments

As of June 30, 2019, the District held the following investments and maturities:

		Weighted	
		Average	% of
	Fair Value	Maturity	Investment
Investment Type	Amount	in Years	Portfolio
State of Oregon Treasurer's Local Government Investment Pool	\$ 59,203,382	-	10.6%
Federal Agency Coupon Securities,			
Maturing through December 10, 2021	450,804,204	1.269	80.8%
Corporate Notes			
Maturing through October 19, 2020	39,020,136	0.728	7.0%
Money Market (Restricted for Sinking Fund)	9,024,747	-	1.6%
Total	\$ 558,052,469	1.076	100.00%

## **Custodial Credit Risk – Deposits**

This is the risk that in the event of a bank failure, the District's deposits may not be returned. The Federal Depository Insurance Corporation (FDIC) provides insurance for the District's deposits with financial institutions up to \$250,000 each for the aggregate of all demand deposits and the aggregate of all time deposits at each institution. As of June 30, 2019, \$32,595,882 of the District's bank balances were exposed to custodial credit risk as they were not covered by federal depository insurance; however, deposits in excess of FDIC coverage with institutions participating in the Oregon Public Funds Collateralization Program are collateralized with securities held in the name of the institution.

As a means of limiting the District to fair value losses in case of rising interest rates, the District's investment policy limits investments as follows:

	Maximum %	
Investment Type	of Portfolio	Maximum length to maturity
U.S. Treasury Securities	100%	1.5 yrs, 3 yrs for Capital Projects Funds
U.S Agency Securities	100%	1.5 yrs, 3 yrs for Capital Projects Funds
State and Local Government Obligations (OR,	25%	1.5 yrs, 3 yrs for Capital Projects Funds
WA, ID, CA)		
Commercial/Corporate Paper Securities	35%	18 months
Bankers' Acceptances	25%	18 months
Repurchase Agreement	25%	90 days
Time Deposits, Certificates of Deposits, Savings -	25%	18 months
Commercial Banks & Credit Unions Deposit Open Accounts - Commercial Banks		
and Credit Unions	10%	N/A
Local Government Investment Pool	Statutory Limit	N/A

With the exception of pass-through funds, the maximum amount of pooled investments to be placed in the Local Government Investment Pool (LGIP) is limited by Oregon Statute and increases annually in proportion to the U.S. City Average Consumer Price Index. The limit can be temporarily exceeded for ten business days and does not apply either to pass-through funds or to funds invested on behalf of another governmental unit.

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. All investments above, except for the investment in the LGIP and the bank time certificates of deposit are evidenced by securities and perfected in the name of the District. All other District investment securities are held in safekeeping by U.S. Bank in the District's account name.

The District's policy, which adheres to State of Oregon law, is to limit its investments to the following: Issuers within Oregon must be rated A (bonds) or A-2/P-2 (commercial paper) or better by Standard and Poor's, Moody's Investors Service or any other nationally recognized statistical rating organization. With certain exceptions, Issuers not in Oregon must be rated AA/Aa (bonds) or A-1/P-1 (commercial paper) or better.

The Oregon State Treasurer maintains the Oregon Short Term Fund, of which the LGIP is a part. Participation by local governments is voluntary. The State of Oregon investment policies are governed by statute and the Oregon Investment Council. In accordance with Oregon Statutes, funds are invested as a prudent investor would do, exercising reasonable care, skill and caution. The LGIP was created to offer a short-term investment alternative to Oregon local governments. The investments are regulated by the Oregon Short Term Board and approved by the Oregon Investment Council (ORS 294.895). Separate financial statements for the Oregon Short Term Fund are available from the Oregon State Treasurer.

The District's investments include the LGIP, including LGIP balances held with the County Treasurer. Investments are stated at cost which approximates fair value of the pool shares. The Oregon State Treasury administers the LGIP. The pool is an open-ended, no-load diversified portfolio offered to any agency, political subdivision or public corporation of the State that by law is made the custodian of, or has control of, any funds. The LGIP is commingled with the State's short-term funds. In seeking to best serve local governments of Oregon, the Oregon legislature established the Oregon Short Term Fund Board. The purpose of the Board is to advise the Oregon State Treasury in the management and investment options of the LGIP.

The District's policy for investing in individual issuers varies depending on the type of investments. U.S. treasury and agency securities do not have restrictions regarding concentration with any one issuer. No more than 10% of the total portfolio at settlement date may be invested in a single issuer of bankers' acceptances. Investments in commercial paper or corporate indebtedness with any one issuer may not exceed 5% of the total portfolio at settlement date. Certificates of Deposit of commercial banks shall not represent more than 15% of the total portfolio at settlement date with any one financial institution, and 10% for banks and credit unions. In addition, the combination of Banker's Acceptance, Corporate Indebtedness, Deposit Open Accounts, and Certificates of Deposit with any one financial institution or entity shall not exceed 33% of the total portfolio at settlement date.

The District investment objective is foremost to preserve capital and protect investment principal; to conform with federal, state, and other legal requirements; to maintain sufficient liquidity to meet operating requirements; to diversify to avoid unreasonable risks regarding security instruments or individual institutions; and to attain a reasonable rate of return.

At June 30, 2019, the District's investments were rated as follows:

Investment Type	pe Total Aaa		A/P-1	Not Rated
State of Oregon Treasurer's LGIP	\$ 59,203,382	\$ -	\$ -	\$59,203,382
Federal Agency Coupon Securities,	,			
Maturing through November 15, 2021	450,804,204	450,804,204	-	-
Corporate Notes,				
Maturing through October 22, 2019	39,020,136	22,468,062	16,552,074	-
Money Market (Restricted for Sinking Fund)	9,024,747			9,024,747
	\$ 558,052,469	\$ 473,272,266	\$16,552,074	\$68,228,129

The District categorizes its fair value measurements using the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of an asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments in U.S. Treasury securities, U.S. Agency securities, state and local government obligations, corporate securities and money market securities are valued using pricing models maximizing the use of observable inputs for similar securities (Level 2 inputs).

## Note 3: Receivables

**Total Receivables** 

Receivables for the District are comprised of the following as of June 30, 2019:

Governmental Funds	
Property Tax Receivable	\$ 5,349,604
Grants Receivable	10,181,420
Other Receivables	7,416,228
	22,947,252
Internal Service Funds	
Receivables	70,073

\$ 23,017,325

Receivables for the District by source are as follows:

Receivables by S	ource
------------------	-------

Total Receivables by Source	\$ 23,017,325
Other	70,073
Federal	10,181,420
State	7,275,271
Intermediate	140,957
Local	\$ 5,349,604

## **Note 4: Capital Assets**

Capital assets activity for the year was as follows:

	Balance			Balance
Governmental Activities	July 1, 2018	Additions	Deletions	June 30, 2019
Capital Assets not Depreciated:				
Land	\$ 32,326,936	\$ 3,362,970	\$ (17,093)	\$ 35,672,813
Construction in Progress	20,511,346	25,647,207	(18,315,177)	27,843,376
Total Capital Assets not Depreciated	52,838,282	29,010,177	(18,332,270)	63,516,189
Capital Assets Depreciated:				
Land Improvements	36,806,494	1,748,884	-	38,555,378
Buildings and Improvements	529,415,147	8,509,972	(32,000)	537,893,119
Equipment	22,758,683	16,918,142	-	39,676,825
Vehicles	30,135,451	2,278,633	(118,604)	32,295,480
Total Capital Assets Depreciated	619,115,775	29,455,631	(150,604)	648,420,802
Less Accumulated Depreciation for:				
Land Improvements	(8,634,547)	(744,390)	-	(9,378,937)
Buildings and Improvements	(174,528,409)	(8,418,765)	22,751	(182,924,423)
Equipment	(15,968,082)	(2,310,888)	-	(18,278,970)
Vehicles	(21,466,370)	(1,457,724)	118,604	(22,805,490)
Total Accumulated Depreciation	(220,597,408)	(12,931,767)	141,355	(233,387,820)
Total Capital Assets Depreciated, Net	398,518,367	16,523,864	(9,249)	415,032,982
Total Capital Assets, Net	\$ 451,356,649	\$ 45,534,041	\$ (18,341,519)	\$ 478,549,171

Depreciation expense for the year was charged to the following programs:

Instructional Services	\$ 8,787,506
Support Services:	
Pupil Transportation	423,728
Other Support Services	3,642,959
Community Services	50,746
Food Services	2,305
Facilities Services	 24,523
Total Depreciation Expense - Governmental Activities	\$ 12,931,767

## Note 5: Long Term Debt Bonds Payable

Changes in bonds outstanding are as follows:

Issue Date	Original Issue	Outstanding July 1, 2018	Issued	Amortized and Paid Premium	Matured and Redeemed	Outstanding June 30, 2019	Amounts Due in One Year
General Obligation							
March 16, 2009	\$ 178,715,189	\$ 110,927,569	\$ -	\$ -	\$ 2,640,853	\$ 108,286,716	\$ 2,458,377
December 16, 2009	31,760,000	31,760,000	-	-	-	31,760,000	31,760,000
June 30, 2011	31,620,000	5,735,000	-	-	3,985,000	1,750,000	1,750,000
February 25, 2013	46,260,000	9,300,000	-	-	9,300,000	-	-
July 25, 2018	383,230,000		383,230,000		5,435,000	377,795,000	3,955,000
	671,585,189	157,722,569	383,230,000		21,360,853	519,591,716	39,923,377
Pension Bonds							
October 31, 2002	106,974,763	82,616,864 - 2,413,198		80,203,666	2,438,666		
February 19, 2004	88,815,000	71,930,000	-	-	4,270,000	67,660,000	4,915,000
June 30, 2011	7,820,000	7,820,000	-	-	-	7,820,000	-
January 29, 2015	50,145,000	43,245,000	-	-	2,265,000	40,980,000	2,310,000
•	253,754,763	205,611,864			8,948,198	196,663,666	9,663,666
Total Bonds		363,334,433	383,230,000		30,309,051	716,255,382	49,587,043
		303,334,433	383,230,000		30,309,031	710,233,382	49,387,043
Unamortized Premiur	m on GO Bond						
March 16, 2009		3,515,520	-	292,960	-	3,222,560	-
June 30, 2011		836,387	-	418,192	-	418,195	-
July 25, 2018			64,964,296	2,927,020		62,037,276	
Total Unamortized I	Premium on GO	4,351,907	64,964,296	3,638,172		65,678,031	
otal Bonds and Unamo	ortized Premiums	\$ 367,686,340	\$ 448,194,296	\$ 3,638,172	\$ 30,309,051	\$ 781,933,413	\$ 49,587,043
installments of \$1,18 4.220% to 5.84% thro General obligation bon	39,388 to \$12,517,9 ough 2030. ds - issued Decembe	87, plus interest parts	annual			\$ 108,286,716 31,760,000	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020.	39,388 to \$12,517,9 ough 2030. ds - issued Decembe 0,000 in the year 20	87, plus interest p er 2009, due in one 20, plus interest p	annual aid semi-annually			31,760,000	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020.	39,388 to \$12,517,9 ough 2030. ds - issued Decembe 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00	87, plus interest p er 2009, due in one 20, plus interest p 1, due in semi-ann	annual aid semi-annually ual	at			
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020. General obligation bon installments of \$1,75 2.25% to 5.0% through General obligation bon of \$3,955,000 to \$38,	39,388 to \$12,517,9 bugh 2030. ds - issued Decembe 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 to 2020. ds - issued July 2018	er 2009, due in one 20, plus interest p 1, due in semi-ann 0 plus interest pai 5, due in annual ins	annual aid semi-annually ual d semi-annually a stallments	at t		31,760,000	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020. General obligation bon installments of \$1,750 2.25% to 5.0% through General obligation bon of \$3,955,000 to \$38, through 2039. PERS bonds bonds - issu installments of \$2,33	39,388 to \$12,517,9 bugh 2030. ds - issued December 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 a 2020. ds - issued July 2018 a 5,755,000, plus interested October 2002, dr 77,782 to \$15,225,0	er 2009, due in one 20, plus interest p 1, due in semi-ann 0 plus interest pai s, due in annual ins est paid semi-annu	e annual aid semi-annually ual d semi-annually a stallments ially at 4.00% to 5.	at t 00%		31,760,000 1,750,000	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020. General obligation bon installments of \$1,750 2.25% to 5.0% through General obligation bon of \$3,955,000 to \$38, through 2039. PERS bonds bonds - issue installments of \$2,37 5.48% to 6.10% through PERS bonds - issued Feb installments of \$3,68	39,388 to \$12,517,9 bugh 2030. ds - issued December 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 ar 2020. ds - issued July 2018 ar issued July 2018 ar issued July 2018 ar issued July 2018 ar issued October 2002, dr 77,782 to \$15,225,00 ar issued 2028. bruary 2004, due in ar issued 30,000 to \$11,190,00	er 2009, due in one 20, plus interest p. 1, due in semi-ann 0 plus interest pai 1, due in annual insest paid semi-annual 20, plus interest p. 20, plus inter	e annual aid semi-annually ual d semi-annually a stallments ually at 4.00% to 5.	at t 00% at		31,760,000 1,750,000 377,795,000	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020. General obligation bon installments of \$1,75 2.25% to 5.0% through General obligation bon of \$3,955,000 to \$38, through 2039. PERS bonds bonds - issue installments of \$2,37 5.48% to 6.10% through PERS bonds - issued Feb installments of \$3,68 5.223% to 5.53% thro PERS bonds - partially references	39,388 to \$12,517,9 bugh 2030. ds - issued December 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 a 2020. ds - issued July 2018 a 55,000, plus interested October 2002, dr 77,782 to \$15,225,00 and 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. efunded from 2002, efunded from 2002,	er 2009, due in one 20, plus interest p. 1, due in semi-ann 0 plus interest pai 6, due in annual insest paid semi-annual 200, plus interest painual 2011, issued June 2011,	annual aid semi-annually ual d semi-annually a stallments lally at 4.00% to 5. aid semi-annually due in one annually	at t 00% at		31,760,000 1,750,000 377,795,000 80,203,666	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020. General obligation bon installments of \$1,75 2.25% to 5.0% through General obligation bon of \$3,955,000 to \$38, through 2039. PERS bonds bonds - issu installments of \$2,37 5.48% to 6.10% through PERS bonds - issued Feb installments of \$3,68 5.223% to 5.53% thro PERS bonds - partially re installment of \$7,820 4.12% through 2021.	39,388 to \$12,517,9 bugh 2030. ds - issued December 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 a 2020. ds - issued July 2018 a 755,000, plus interested October 2002, dis 77,782 to \$15,225,00 agh 2028. Bruary 2004, due in a 30,000 to \$11,190,00 bugh 2028. Befunded from 2002, 0,000 in the year 2003	er 2009, due in one 20, plus interest p. 1, due in semi-ann 0 plus interest pai 6, due in annual insest paid semi-annual 00, plus interest p. 1, plus interest p. 2, p	annual aid semi-annually ual d semi-annually a stallments lally at 4.00% to 5. aid semi-annually due in one annually	at t 00% at		31,760,000 1,750,000 377,795,000 80,203,666 67,660,000 7,820,000	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020. General obligation bon installments of \$1,750 2.25% to 5.0% through General obligation bon of \$3,955,000 to \$38, through 2039. PERS bonds bonds - issu installments of \$2,37 5.48% to 6.10% through PERS bonds - issued Feb installments of \$3,68 5.223% to 5.53% thro PERS bonds - partially re installment of \$7,820 4.12% through 2021.	39,388 to \$12,517,9 bugh 2030. ds - issued December 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 a 2020. ds - issued July 2018 a 55,000, plus interested October 2002, dr 77,782 to \$15,225,0 a 10,000 to \$11,190,0 a 10,00 to \$1	er 2009, due in one 20, plus interest p. 1, due in semi-ann 0 plus interest pai 1, due in annual insect paid semi-annual insect paid semi-annual 200, plus interest p. 21, plus interest p. 22, plus interest p. 23, plus interest p. 24, plus interest p. 25, plus interest p. 26, plus interest p. 27, plus interest p. 27, plus interest p. 28, plus interest p. 29, plus i	e annual aid semi-annually ual d semi-annually a stallments ailly at 4.00% to 5. aid semi-annually aid semi-annually due in one annually	at t 00% at at		31,760,000 1,750,000 377,795,000 80,203,666 67,660,000	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020. General obligation bon installments of \$1,750 2.25% to 5.0% through General obligation bon of \$3,955,000 to \$38, through 2039. PERS bonds bonds - issuinstallments of \$2,37 5.48% to 6.10% through PERS bonds - issued Feb installments of \$3,68 5.223% to 5.53% thro PERS bonds - partially re installment of \$7,820 4.12% through 2021. PERS bonds - issued in J installments of \$2,23 1.46% to 3.21% through	39,388 to \$12,517,9 bugh 2030. ds - issued December 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 a 2020. ds - issued July 2018 a 55,000, plus interested October 2002, dr 77,782 to \$15,225,0 agh 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 29,2015, du 35,000 to \$3,475,00 and 2034.	er 2009, due in one 20, plus interest p. 1, due in semi-ann 0 plus interest pai 1, due in annual insect paid semi-annual insect paid semi-annual 200, plus interest p. 21, plus interest p. 22, plus interest p. 23, plus interest p. 24, plus interest p. 25, plus interest p. 26, plus interest p. 27, plus interest p. 27, plus interest p. 28, plus interest p. 29, plus i	e annual aid semi-annually ual d semi-annually a stallments ailly at 4.00% to 5. aid semi-annually aid semi-annually due in one annually	at t 00% at at		31,760,000 1,750,000 377,795,000 80,203,666 67,660,000 7,820,000	
4.220% to 5.84% through continuing the same of \$31,760 and same of \$31,760 and same of \$31,760 and same of \$3,750 and same of \$3,955,000 to \$38, through 2039. PERS bonds bonds - issuinstallments of \$2,375,548% to 6.10% through PERS bonds - issued Februs and same of \$3,685,223% to 5.53% through 2031. PERS bonds - partially reinstallment of \$7,820 and same of \$2,23% to 5.53% through 2021. PERS bonds - issued in Jinstallments of \$2,23% to 5.53% through 2021.	39,388 to \$12,517,9 bugh 2030. ds - issued December 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 a 2020. ds - issued July 2018 a 55,000, plus interested October 2002, dr 77,782 to \$15,225,0 agh 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 29,2015, du 35,000 to \$3,475,00 and 2034.	er 2009, due in one 20, plus interest p. 1, due in semi-ann 0 plus interest pai 1, due in annual insect paid semi-annual insect paid semi-annual 200, plus interest p. 21, plus interest p. 22, plus interest p. 23, plus interest p. 24, plus interest p. 25, plus interest p. 26, plus interest p. 27, plus interest p. 27, plus interest p. 28, plus interest p. 29, plus i	e annual aid semi-annually ual d semi-annually a stallments ailly at 4.00% to 5. aid semi-annually aid semi-annually due in one annually	at t 00% at at		31,760,000 1,750,000 377,795,000 80,203,666 67,660,000 7,820,000	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020. General obligation bon installments of \$1,75 2.25% to 5.0% through General obligation bon of \$3,955,000 to \$38, through 2039. PERS bonds bonds - issue installments of \$2,37 5.48% to 6.10% through PERS bonds - issued Feb installments of \$3,68 5.223% to 5.53% through PERS bonds - partially re installment of \$7,820 4.12% through 2021. PERS bonds - issued in J installments of \$2,23 1.46% to 3.21% through	39,388 to \$12,517,9 bugh 2030. ds - issued December 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 a 2020. ds - issued July 2018 a 55,000, plus interested October 2002, dr 77,782 to \$15,225,0 agh 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 29,2015, du 35,000 to \$3,475,00 and 2034.	er 2009, due in one 20, plus interest p. 1, due in semi-ann 0 plus interest pai 1, due in annual insect paid semi-annual insect paid semi-annual 200, plus interest p. 21, plus interest p. 22, plus interest p. 23, plus interest p. 24, plus interest p. 25, plus interest p. 26, plus interest p. 27, plus interest p. 27, plus interest p. 28, plus interest p. 29, plus i	e annual aid semi-annually ual d semi-annually a stallments ailly at 4.00% to 5. aid semi-annually aid semi-annually due in one annually	at t 00% at at		31,760,000 1,750,000 377,795,000 80,203,666 67,660,000 7,820,000 40,980,000	
installments of \$1,18 4.220% to 5.84% thro General obligation bon installment of \$31,76 1.25% through 2020. General obligation bon installments of \$1,75 2.25% to 5.0% through General obligation bon of \$3,955,000 to \$38, through 2039. PERS bonds bonds - issue installments of \$2,37 5.48% to 6.10% through PERS bonds - issued Feb installments of \$3,68 5.223% to 5.53% through PERS bonds - partially re installment of \$7,820 4.12% through 2021. PERS bonds - issued in J installments of \$2,23 1.46% to 3.21% through Unamortized Premium March 16, 2009	39,388 to \$12,517,9 bugh 2030. ds - issued December 0,000 in the year 20 ds - issued June 201 0,000 to \$14,300,00 a 2020. ds - issued July 2018 a 55,000, plus interested October 2002, dr 77,782 to \$15,225,0 agh 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 2004, due in a 30,000 to \$11,190,00 and 2028. bruary 29,2015, du 35,000 to \$3,475,00 and 2034.	er 2009, due in one 20, plus interest p. 1, due in semi-ann 0 plus interest pai 1, due in annual insect paid semi-annual insect paid semi-annual 200, plus interest p. 21, plus interest p. 22, plus interest p. 23, plus interest p. 24, plus interest p. 25, plus interest p. 26, plus interest p. 27, plus interest p. 27, plus interest p. 28, plus interest p. 29, plus i	e annual aid semi-annually ual d semi-annually a stallments ailly at 4.00% to 5. aid semi-annually aid semi-annually due in one annually	at t 00% at at		31,760,000 1,750,000 377,795,000 80,203,666 67,660,000 7,820,000 40,980,000	

## **General Obligation Debt**

As of June 30, 2019, the District had outstanding general obligation bonds and PERS pension bonds related to governmental activities totaling \$716,255,382. The District also had outstanding direct borrowings for contracts reported as financed purchases of the underlying assets related to governmental activities totaling \$4,936,289 as of June 30, 2019. The District pledged its full faith and credit within the limitations of Sections 11 and 11b of Article XI of the Oregon Constitution for all General Obligation bonds, pension bonds and capital leases. The District had no lines of credit. As of June 30, 2019, the District had no assets pledged as collateral for debt, no terms specified in debt agreements related to significant (1) events of defaults with finance-related consequences, (2) termination events with finance-related consequences, and (3) subjective accelerations clauses.

In March 2009, the District issued general obligation bonds for \$178,715,189 to construct four new schools and renovate existing facilities. In December 2009, the District issued general obligation bonds for \$31,760,000, and in June 2011, the District issued general obligation bonds for \$31,620,000 to construct and renovate existing facilities. These issues were to fulfill the \$242,100,000 authorization approved by voters in November of 2008. The \$4,813 difference between the bonds issued and the authorization represents the bonding denominations sold.

The March 2009 bonds sold at a premium of \$6,248,840. The June 2011 bonds sold at a premium of \$3,763,732. The premiums are recognized as a reduction of future interest expense and are being amortized using the straight-line method over the life of the bonds.

In February 2013, the District issued \$46,260,000 of general obligation bonds to advance refund \$42,865,000 (par value) of the callable portion of the outstanding 2004 refunding bonds, maturing on June 15 in the years 2015 through 2019. Total issuance cost was \$298,514. The refunding resulted in a net present value savings of interest in the amount of \$3,783,210.

In July 2018, the District issued general obligation bonds for \$383,230,000 to renovate existing facilities. These issues were to fulfill the \$619,700,000 authorization approved by voters in May of 2018. These bonds were sold at a premium of \$64,964,296. The premiums are recognized as a reduction of future interest expense and are being amortized using the straight-line method over the life of the bonds. The District may issue additional bonds, up to the remaining approved amount of \$236,470,000.

General obligation bonds are direct obligations and pledge the full faith and credit of the District. The District issues general obligation bonds to provide funds for the acquisition and construction of school facilities.

## **Pension Bonds**

The District participated as one of twenty Oregon school districts and education service districts in issuing limited tax pension bonds in 2002 and 2004. The proceeds were used to finance a portion of the estimated unfunded actuarial liability of each participating district with the Oregon Public Employees Retirement System (PERS). The Oregon School Boards Association (OSBA) sponsored this pooled limited tax pension bond program. OSBA does not have a financial obligation in connection with the bonds issued under the program. Except for the payment of its pension bond payments and additional charges when due, each participating district has no obligation or liability to any other participating districts' pension bonds or liabilities to PERS. The District records the amounts deposited with PERS as a prepayment on its actuarial obligation, and accounts for the payment of principal, interest and the amortization of the prepayment as pension expense over the life of the bonds. The District anticipates that the total costs of financing the District's actuarial obligation in this way will result in savings to the District when compared to paying for such costs in additional contribution rates to PERS.

The District issued \$114,614,763 Limited Tax Pension Obligation, Series 2002 and \$88,815,000 Limited Tax Pension Obligation, Series 2004 (Federally Taxable). The Limited Tax Pension Obligations are payable annually through June 2028. Interest on the current coupon bonds is payable semiannually at rates ranging from 4.92% to 6.10%.

To achieve debt service savings, in June of 2011, the District refinanced \$7,640,000 (par value) of its 2002 callable pension bonds which matured on June 30, 2021 with an interest rate of 5.5% to a lower interest rate of 4.12%. The actual debt issued in the refinancing was \$7,820,000 - Series 2011 Limited Tax Pension Obligation Bonds. The bonds are interest only, payable in full at maturity in June 2021. The bonds are federally taxable and subject to optional

prepayment prior to their stated maturities. The refunding resulted in a net present value savings of interest in the amount of \$646,626.

In 2015, the District issued \$50,145,000 Full Faith and Credit Pension Bonds, Series 2015 (Federally Taxable). The proceeds were used to finance the District's estimated unfunded actuarial liability with PERS at the time of the issuance of the bonds. The Pension Obligations are payable annually through June 2034. Interest on the current coupon bonds is payable semi-annually at rates ranging from 0.13% to 3.21%.

Outstanding issues are callable as follows:

October 31, 2002 – current interest obligations:

- Due June 30, 2021 at par plus accrued interest beginning June 30, 2007
- Due June 30, 2028 mandatory prepayment in part, pro rata on or after June 30, 2024 at par plus accrued interest

In prior years, the District defeased general obligation bonds and capital lease obligations by placing the proceeds of new bonds in irrevocable trusts to provide for all future debt service payments on the old obligations. Accordingly, the trust account assets and the liabilities for the defeased obligations are not included in the District's basic financial statements. At June 30, 2019, \$7,640,000 of pension bonds outstanding are considered defeased.

The general obligation bonds will be paid from property tax revenues from the GO Debt Service Fund. Pension bonds will be paid from revenues in the PERS Pension Debt Service Fund generated by charges to other funds.

Future maturities are as follows:

#### Fiscal Year

Ending June 30,	Principal		Principal Interest		Total					
2020	\$	\$ 49,587,043 \$ 35,158,994		35,158,994	\$	84,746,037				
2021		40,582,987		38,307,595		78,890,582				
2022	36,041,866			37,993,899		74,035,765				
2023	38,831,477		38,831,477			37,886,127		76,717,604		
2024	41,724,354		41,724,354		41,724,354			37,584,578		79,308,932
2025-2029	212,224,546			179,341,492		391,566,038				
2030-2034	131,393,109		131,393,109			80,591,321		211,984,430		
2035-2039		165,870,000		26,076,750		191,946,750				
Total	\$	716,255,382	\$	472,940,756	\$	1,189,196,138				

#### Other Long-Term Liabilities

## **Capital Leases**

Capital lease activity for the year is as follows:

Outstanding			Outstanding	<b>Amount Due</b>
July 1, 2018	Additions	Payments	June 30, 2019	In One Year
\$6,230,527	\$ -	\$ 1,294,238	\$ 4,936,289	\$1,039,100

The District's capital lease obligations are mainly for bus replacements and are being paid from reimbursement from the state under a transportation grant from the Asset Replacement Fund and from General Fund revenues. Other capital lease proceeds were used to fund land, buildings, software and mail equipment.

Cost of capital assets under capital leases at June 30, 2019 totaled \$19,912,531 and had a book value net of accumulated depreciation of \$6,492,793. Depreciation expense on assets under capital leases for the year ended June 30, 2019 was \$538,524. Land, buildings and equipment under capital leases as of June 30, 2019 include the following:

	As	set Purchase	D	epreciated		
Asset Class		Price	A	Asset Value		
Land	\$	4,813,723	\$	4,813,723		
Buildings		1,363,458		572,652		
Equipment		13,735,350		1,106,418		
Total Assets	\$	19,912,531	\$	6,492,793		

Future minimum payments for capital leases are as follows:

## **Fiscal Year Ending**

June 30	Principal		Interest		 Total
2020	\$	1,039,100	\$	122,085	\$ 1,161,185
2021		920,236		89,594	1,009,830
2022		933,557		62,833	996,390
2023		667,155		42,515	709,670
2024		681,036		28,634	709,670
2025		695,205		14,464	 709,669
Total	\$	4,936,289	\$	360,125	\$ 5,296,414

## **Operating Leases**

Other leases are classified as operating leases with the lease payments recorded as expenditures during the life of the lease. Certain operating leases are renewable for specified periods. In most cases, management expects that the leases will be renewed or be replaced by other leases. Future minimum payments for operating leases are as follows:

## **Fiscal Year Ending**

June 30,	Copy Machines
2020	\$ 363,612
2021	363,612
2022	363,612
Total	\$ 1,090,836

#### **Compensated Absences**

Compensated absences activity for the year is as follows:

## Governmental Activities:

0	utstanding	anding Outstanding		Am	nounts Due In		
Ju	ıly 1, 2018	Increases	Payments	June 30, 2019			One Year
\$	1,583,900	\$3,918,502	\$3,988,900	\$	1,513,502	\$	1,513,502

The General Fund is the primary fund in which the compensated absences liability is liquidated.

## **Note 6: Interfund Balances and Transfers**

Interfund receivables and payables on June 30, 2019 are comprised of the following:

	Due From
Due To	Grants Fund
General Fund	\$ 8,799,714

Interfund balances represent cash owed by one fund to another. At June 30, 2019, the Grants Fund was advanced \$8.8 million by the General Fund for reimbursable expenditures that had not been received from granting agencies.

Interfund transfers for the year included the following:

_Transfers In	Transfers Out General Fund	Transfers Out 2018 Bond Capital Projects Fund	Transfers Out Energy Efficiency Fund	Transfers Out External Customers Fund	Total Interfund Transfers
Asset Replacement Fund	\$ 5,370,000	\$ -	\$ -	\$ -	\$ 5,370,000
General Fund	-	2,183,983	-	100,000	2,283,983
Preventative & Deferred					
Maintenance Fund	1,250,000	-	-	-	1,250,000
Risk Management Fund	600,000	-	-	-	600,000
Special Capital Projects Fund			358,819		358,819
Total Transfers by Fund	\$ 7,220,000	\$ 2,183,983	\$ 358,819	\$ 100,000	\$ 9,862,802

The District made a transfer from the General Fund to various funds for specific projects and designated needs. These transfers were approved by the School Board. The \$5.4 million transfer from the General Fund to the Asset Replacement Fund was for the mathematics curriculum and replacement of school buses. The \$2.2 million transfer from the 2018 Bond Capital Projects Fund was to reimburse the General Fund for costs related to the issuance of bonds.

## Note 7: Pension Plan

The aggregate amounts for all pension related plans as of and for the fiscal year ended June 30, 2019 were:

	PERS	PERS Stipends		Total	
Net Pension Liability	\$ 370,018,658	\$	-	\$ 370,018,658	
Total Pension Liability	-		16,442	16,442	
Deferred Outflows of Resources	162,541,689		-	162,541,689	
Deferred Inflows of Resources	27,893,900		-	27,893,900	

## **Oregon Public Employees Retirement System (PERS)**

## General Information about the Pension Plan

The Oregon Public Employees Retirement System (OPERS) is a cost-sharing, multiple-employer defined benefit plan, administered by the PERS Board of Trustees with authority granted by the Oregon Legislature.

*Plan description*: Employees of the District are provided with pensions through PERS. All the benefits of PERS are established by the Oregon legislature pursuant to Oregon Revised Statute (ORS) Chapters 238 and 238A. PERS issues a publicly available financial report that can be obtained at:

http://www.oregon.gov/pers/Pages/financials/actuarial-financial-information.aspx

#### Benefits provided under Chapter 238 - Tier 1/Tier 2

Pension Benefits: The OPERS retirement allowance is payable monthly for life. It may be selected from 13 retirement benefit options. These options include survivorship benefits and lump-sum refunds. The basic benefit is based on years of service and final average salary. A percentage (2.0 percent for police and fire employees, 1.67 percent for general service employees) is multiplied by the number of years of service and the final average salary. Benefits may also be calculated either under a formula plus annuity (for members who were contributing before August 21, 1981) or a money match computation if it results in a greater benefit.

A member is considered vested and will be eligible at minimum retirement age for a service retirement allowance if he or she has had a contribution in each of five calendar years or has reached at least 50 years of age before ceasing employment with a participating employer (age 45 for police and fire members). General service employees may retire after reaching age 55. Police and fire members are eligible after reaching age 50. Tier 1 general service employee benefits are reduced if retirement occurs prior to age 58 with fewer than 30 years of service. Police and fire member benefits are reduced if retirement occurs prior to age 55 with fewer than 25 years of service. Tier 2 members are eligible for full benefits at age 60. The ORS Chapter 238 Defined Benefit Pension Plan is closed to new members hired on or after August 29, 2003.

Death Benefits: Upon the death of a non-retired member, the beneficiary receives a lump-sum refund of the member's account balance (accumulated contributions and interest). In addition, the beneficiary will receive a lump-sum payment from employer funds equal to the account balance, provided one or more of the following conditions are met:

- Member was employed by an PERS employer at the time of death,
- Member died within 120 days after termination of PERS-covered employment,
- Member died as a result of injury sustained while employed in an PERS-covered job, or
- Member was on an official leave of absence from a PERS-covered job at the time of death.

Disability Benefits: A member with 10 or more years of creditable service who becomes disabled from other than duty-connected causes may receive a non-duty disability benefit. A disability resulting from a job-incurred injury or illness qualifies a member (including PERS judge members) for disability benefits regardless of the length of PERS-covered service. Upon qualifying for either a non-duty or duty disability, service time is computed to age 58 (55 for police and fire members) when determining the monthly benefit.

Benefit Changes After Retirement: Members may choose to continue participation in a variable equities investment account after retiring and may experience annual benefit fluctuations due to changes in the market value of equity investments. Under ORS 238.360 monthly benefits are adjusted annually through cost-of-living changes.

#### Benefits provided under Chapter 238A - Oregon Public Service Retirement Plan (OPSRP)

*Pension Benefits:* The ORS 238A Defined Benefit Pension Program provides benefits to members hired on or after August 29, 2003.

This portion of the OPSRP provides a life pension funded by employer contributions. Benefits are calculated with the following formula for members who attain normal retirement age:

General service –1.5 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for general service members is age 65, or age 58 with 30 years of retirement credit.

Police and Fire -1.8 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for police and fire members is age 60 or age 53 with 25 years of retirement credit.

A member of the OPSRP pension program becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, and, if the pension program is terminated, the date on which termination becomes effective.

Death Benefits: Upon the death of a non-retired member, the spouse or other person who is constitutionally required to be treated in the same manner as the spouse, receives for life 50 percent of the pension that would otherwise have been paid to the deceased member.

Disability Benefits: A member who has accrued 10 or more years of retirement credits before the member becomes disabled or a member who becomes disabled due to job-related injury shall receive a disability benefit of 45 percent of the member's salary determined as of the last full month of employment before the disability occurred.

Benefit Changes After Retirement: Under ORS 238A.210 monthly benefits are adjusted annually through cost-of-living changes.

#### Benefits provided Individual Account Program (IAP) – Oregon Public Service Retirement Plan (OPSRP)

The District makes employer contributions for its PERS members at 6% of the member's annual salary. The member becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, the date the IAP is terminated, the date the active member becomes disabled, or the date the active member dies.

Upon retirement, a member of the OPSRP IAP may receive the amounts in his or her employee account, rollover account, and vested employer account as a lump-sum payment or in equal installments over a 5, 10, 15, 20-year period of an anticipated live span option. Each distribution option has a \$200 minimum distribution limit. The IAP is not a Defined Benefit Plan, and it belongs to the individual account holder.

#### IAP

Upon the death of a non-retired member, the beneficiary receives in a lump sum the member's account balance, rollover account balance, and vested employer optional contribution account balance. If a retired member dies before the installment payments are completed, the beneficiary may receive the remaining installment payments or choose a lump-sum payment.

#### **Contributions**

OPERS funding policy provides for monthly employer contributions at actuarially determined rates. These contributions, expressed as a percentage of covered payroll, are intended to accumulate assets adequate to pay benefits when due. This funding policy applies to the PERS Defined Benefit Plan and the Other Postemployment Benefit Plans.

Employer contribution rates during the period were based on the December 31, 2016 actuarial valuation. The rates based on a percentage of payroll, first became effective July 1, 2017. The State of Oregon and certain entities, including the District, have made lump sum payments to establish side accounts, and their rates have been reduced.

Employer contributions for the year ended June 30, 2019 were \$31,988,846 excluding amounts to fund employer specific liabilities.

The following information applies to Tier1/Tier 2 and OPSRP plans:

#### PERS Net Pension Assets, Liabilities, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources Related to Pensions

As of June 30, 2019, the District reported a liability of \$370,018,658 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2016 rolled forward to June 30, 2018. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities, actuarially determined. At June 30, 2018, the District's proportion was 2.44%.

For the year ended June 30, 2019, the District recognized pension expense related to PERS of \$51,066,087 in the Government-wide Financial Statements. The District's contributions subsequent to the measurement date will be expensed in the 2019-20 fiscal year.

As of June 30, 2019, the District recognized deferred outflows and deferred inflows of resources related to pension from the following sources:

	Outflows of		Deferred Inflows		
	Resources		of Resources		Net
Differences between expected and actual experience	\$	12,586,928	\$		
Change of assumptions		86,028,636		-	
Net difference between projected and actual earnings					
on pension plan investments		-		16,430,919	
Changes in proportionate share		18,100,577		1,933,973	
Differences between employee contributions and employer's					
proportionate share of system contributions		13,836,702		9,529,008	
Subtotal - Amortized Deferrals		130,552,843		27,893,900	\$ 102,658,943
District contributions subsequent to the measurement date		31,988,846			
Total	\$	162,541,689	\$	27,893,900	

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30	Amount
2020	\$ 57,364,633
2021	38,442,989
2022	(1,539,081)
2023	5,985,262
2024	2,405,140
Total	\$ 102,658,943

All assumptions, methods and plan provisions used in these calculations are described in the Oregon PERS system wide GASB 68 reporting summary dated March 4, 2019, which can be found at:

http://www.oregon.gov/pers/emp/pages/GASB.aspx

Oregon PERS produces an independently audited CAFR which can be found at:

http://www.oregon.gov/PERS/pages/financials/Actuarial-Financial-Information.aspx

#### **Actuarial Valuations**

The employer contribution rates effective July 1, 2017, through June 30, 2019, were set using the entry age normal actuarial cost method. For the Tier 1/Tier 2 component of the OPERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (1) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (2) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 20 years. For the OPSRP Pension Program component of the OPERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (a) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (b) an actuarially determined amount for finding a disability benefit component, and (c) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 16 years.

#### **Actuarial Methods and Assumptions Used in Developing Total Pension Liability**

(Source: June 30, 2018 PERS CAFR; page 69)

Valuation Date	December 31, 2016
Measurement Date	June 30, 2018
Experience Study Report	2016, published July 26, 2017
Actuarial Assumptions:	
Actuarial Cost Method	Entry Age Normal
Inflation Rate	2.50 percent
Long-Term Expected Rate of Return	7.20 percent
Discount Rate	7.20 percent
Projected Salary Increases	3.50 percent
Cost of Living Adjustments (COLA)	Blend of 2.00% COLA and graded COLA (1.25%/0.15%) in accordance with
Cost of Living Adjustments (COLA)	Moro decision; blend based on service.
Mortality	Healthy retirees and beneficiaries:
	RP-2014 Healthy annuitant, sex-distinct, generational with Unisex, Social
	Security Data Scale with collar adjustments and setbacks as described in
	the valuation.
	Active members:
	RP-2014 Employees, sex-distinct, generational with Unisex, Social Security
	Data Scale, with collar adjustments and setbacks as described in the valua-
	tion.
	Disabled retirees:
	RP-2014 Disabled retirees, sex-distinct, generational with Unisex, Social
	Security Data Scale.

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered years. The methods and assumptions shown above are based on the 2016 Experience Study, which reviewed experience for the four-year period ending on December 31, 2016.

#### **Discount Rate**

The discount rate used to measure the total pension liability was 7.20 percent for the Defined Benefit Pension Plan. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually require rates, as actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return of pension plan investments for the Defined Benefit Pension Plan was applied to all periods of projected benefit payments to determine the total pension liability.

#### **Depletion Date Projection**

GASB 67 generally requires that a blended discount rate be used to measure the Total Pension Liability (the Actuarial Accrued Liability calculated using the Individual Entry Age Normal Cost Method). The long-term expected return on plan investments may be used to discount liabilities to the extent that the plan's Fiduciary Net Position (fair market value of assets) is projected to cover benefit payments and administrative expenses. A 20-year high quality (AA/Aa or higher) municipal bond rate must be used for periods where the Fiduciary Net Position is not projected to cover benefit payments and administrative expenses. Determining the discount rate under GASB 67 will often require that the actuary perform complex projections of future benefit payments and asset values. GASB 67 (paragraph 43) does allow for alternative evaluations of projected solvency, if such evaluation can reliably be made. GASB does not contemplate a specific method for making an alternative evaluation of sufficiency; it is left to professional judgment.

The following circumstances justify an alternative evaluation of sufficiency for Oregon PERS:

• Oregon PERS has a formal written policy to calculate an Actuarially Determined Contribution (ADC), which is articulated in the actuarial valuation report.

- The ADC is based on a closed, layered amortization period, which means that payment of the full ADC each year will bring the plan to a 100 percent funded position by the end of the amortization period if future experience follows assumption.
- GASB 67 specifies that the projections regarding future solvency assume that plan assets earn the assumed rate of return and there are no future changes in the plan provisions or actuarial methods and assumptions, which means that the projections would not reflect any adverse future experience which might impact the plan's funded position.

Based on these circumstances, it is our third-party actuary's opinion that the detailed depletion date projections outlined in GASB 67 would clearly indicate that the Fiduciary Net Position is always projected to be enough to cover benefit payments and administrative expenses.

(Source: June 30, 2018 Oregon PERS CAFR; page 68)

#### OIC Target and Actual Investment Allocation as of June 30, 2018\*

Asset Class/Strategy	OIC Policy Range	OIC Target Allocation
Cash	0.0 - 3.0%	0.0%
Debt Securities	15.0 - 25.0%	20.0%
Public Equity	32.5 - 42.5%	37.5%
Real Estate	9.5 - 15.5%	12.5%
Private Equity	13.5 - 21.5%	17.5%
Alternative Investments	0.0 - 12.5%	12.5%
Opportunity Portfolio <sup>1</sup>	0.0 - 3.0%	0.0%
Total		100%
10		1.00

<sup>&</sup>lt;sup>1</sup> Opportunity Portfolio is an investment strategy and it may be invested up to 3% of total plan assets.

(Source: June 30, 2018 Oregon PERS CAFR; page 98)

#### **Long-Term Expected Rate of Return**

To develop an analytical basis for the selection of the long-term expected rate of return assumption, in July 2015 the PERS Board reviewed long-term assumptions developed by both Milliman's (the actuary) capital market assumptions team and the Oregon Investment Council's (OIC) investment advisors. The table below shows Milliman's assumptions for each of the asset classes in which the plan was invested at that time based on the OIC long-term target asset allocation. The OIC's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions and includes adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model.

(Source: June 30, 2018 Oregon PERS CAFR; page 68)

Asset Class	Target Allocation*	Annual Arithmetic Return	Compound Annual (Geometric) Return	Standard Deviation
Core Fixed Income	8.00 %	3.59 %	3.49 %	4.55 %
Short-Term Bonds	8.00	3.42	3.38	2.70
Bank/Leveraged Loans	3.00	5.34	5.09	7.50
High Yield Bonds	1.00	6.90	6.45	10.00
Large/Mid Cap US Equities	15.75	7.45	6.30	16.25
Small Cap US Equities	1.31	8.49	6.69	20.55
Microcap US Equities	1.31	9.01	6.80	22.90
Developed Foreign Equities	13.13	8.21	6.71	18.70
Emerging Market Equities	4.13	10.53	7.45	27.35
Non-US Small Cap Equities	1.88	8.67	7.01	19.75
Private Equity	17.50	11.45	7.82	30.00
Real Estate (Property)	10.00	6.15	5.51	12.00
Real Estate (REITS)	2.50	8.26	6.37	21.00
Hedge Fund of Funds-Diversified	2.50	4.36	4.09	7.80
Hedge Fund - Event-driven	0.63	6.21	5.86	8.90
Timber	1.88	6.37	5.62	13.00
Farmland	1.88	6.90	6.15	13.00
Infrastructure	3.75	7.54	6.60	14.65
Commodities	1.88	5.43	3.84	18.95
Assumed Inflation - Mean			2.50 %	1.85 %

<sup>\*</sup>Based on the OIC Statement of Investment Objectives and Policy Framework for the Oregon Public Employees Retirement

(Source: June 30, 2018 Oregon PERS CAFR; page 72)

Sensitivity of the District's proportionate share of the net pension liability (asset) to changes in the discount rate. The following presents the District's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.20 percent, as well as what the District's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (6.20 percent) or one percentage point higher (8.20 percent) than the current rate:

	1% Decrease	Current Discount Rate	1% Increase
Discount Rate	6.20%	7.20%	8.20%
Proportionate Share of the Net Pension Liability (Asset)	\$618,371,082	\$370,018,658	\$165,024,058

Detailed information about the pension plan is available in the separately issued OPERS financial report available at: http://www.oregon.gov/pers/Pages/index.aspx

#### **Early Retirement Program**

The District sponsors an Early Retirement Program with two main plans: stipend benefits and medical benefits. Both plans are valued on an actuarial basis. The District has an actuarial study completed every two years. The most recent valuation date was as of July 1, 2017. As of June 30, 2019, there were 37 retired members in the plan. The stipend benefit plan is reported as a pension plan under GASB 73.

#### **Early Retirement - Stipend Benefits Plan Description**

The District maintains a single employer early retirement supplement program for its employees. This program covers all full-time certificated, confidential, classified supervisors and administrative personnel of the District. This pension-type benefit is required to be valued under GASB Statement 73. This pension benefit is only for those employees who retired before July 1, 2017. The District does not issue a standalone report for this plan.

The program has generally been established under separate collective bargaining agreements and provides provisions for early retirement after 10 years regular service and 30 years of participation in Oregon PERS (unless age 58) for certificated personnel; or at least three consecutive service years with the District immediately preceding retirement and 30 years participation in Oregon PERS (unless age 58) for classified supervisors, confidential and administrative personnel. The contributions and obligations of the plan may only be amended with an approved change of the collective bargaining agreement by all parties with voting rights. This optional early retirement program provides the employee with the following:

- For eligible certificated employees a monthly stipend of \$728 is provided until age 62.
- For eligible classified supervisors, confidential and administrative employees a monthly stipend of \$802 is provided until age 62.

#### **Funding Policy**

The plan is not funded through a trust or equivalent arrangement at this time. For this plan, most or all the stipend benefits have been paid out since the plan covers 24 months of stipend benefits for employees who retired before July 1, 2017. There is no obligation on the part of the District to fund these benefits in advance. For these reasons, the District has chosen to pay these benefits as they come due.

#### Actuarial assumptions and other inputs

The total pension liability in the June 30, 2019 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement unless otherwise specified:

Valuation Date	July 1, 2017
Measurement Date	June 30, 2019
Actuarial Cost Method	Entry age normal, level percent of salary
Interest Rate for Discount-	3.75% per year, based on all years discounted at municipal bond rate (based on
ing Future Liabilities	Bond Buyer 20-Bond General Obligation Index)
Inflation Rate	2.5% per year
Payroll Growth	3.5% per year
Mortality Rates	Basic table: RP 2014, Employee/Healthy Annuitant, sex distinct, generational
	Improvement Scale: Unisex Social Security Data Scale (60-year average)
	Active employee/retiree adjustments: White collar adjustment, set back 12 months
	Beneficiary adjustments: Blended 50% blue collar/50% white collar, set back 12
	months for males, no setback for females
Turnover Rate	Based on Oregon PERS assumptions
Disability Rate	Based on Oregon PERS assumptions
Retirement Rate	Based on Oregon PERS assumptions

(Source: Actuarial Valuation Report as of July 1, 2017 for the Fiscal Year Ended June 30, 2019)

#### **Changes in the Total Pension Liability for Stipends**

The District's total pension liability for stipends of \$16,442 was measured as of June 30, 2019 and was determined by an actuarial valuation as of July 1, 2017. At June 30, 2019, the District reported the change in total pension liability for stipends as follows:

	Total Pension			
	Liabili	lity - Stipends		
Balance as of June 30, 2018	\$	305,933		
Changes for the year:				
Interest		5,933		
Benefit payments		(295,424)		
Balance as of June 30, 2019	\$	16,442		

#### Pension Expense, Deferred Outflows of Resources, and Deferred Inflows Resources Related to Stipends

For the year ended June 30, 2019, the District recognized pension expense from this plan of \$289,491. The plan does not have deferred inflows/outflows of resources.

#### Sensitivity of the District's total pension liability to changes in the discount rate

The following presents the District's total pension liability related to stipend benefits using the discount rate of 3.75 percent, as well as what the District's total pension liability would be if it were calculated using a discount rate that is one percentage point lower (2.75 percent) or one percentage point higher (4.75 percent) than the current rate:

Stipend Benefits	1% Decrease	Current Discount Rate	1% Increase
Discount Rate	2.75%	3.75%	4.75%
Total Pension Liability	\$27,839	\$16,442	\$4,965

#### **Note 8: Other Post-Employment Benefits**

The District contributes to a retirement health insurance account through Oregon Public Employees Retirement System, maintains a post-employment health insurance subsidy benefit, and a tax deferred annuity plan. The following summarizes the components of the OPEB asset/liability and the deferred inflows/outflows for each.

	Retir	Retirement Health		etirement	
	Insurance Account		Insurance Subsidy		Total
Net OPEB Asset	\$	2,606,873	\$	-	\$ 2,606,873
Total OPEB Liability		-		37,586,012	37,586,012
Deferred Outflows of Resources		1,162,909		-	1,162,909
Deferred Inflows of Resources		723,844		-	723,844

#### Retirement Health Insurance Account (RHIA)

#### **Plan Description**

As a member of Oregon Public Employees Retirement System (PERS) the District contributes to the Retirement Health Insurance Account (RHIA) for each of its eligible employees. RHIA is a cost-sharing multiple-employer defined benefit other post-employment benefit plan administered by PERS. RHIA pays a monthly contribution toward the cost of Medicare companion health insurance premiums of eligible retirees. The plan, which was established under Oregon Revised Statutes (ORS) 238.420, provides for a benefit payment of up to \$60 per month toward the costs of Medicare companion health insurance for eligible retirees. A comprehensive annual financial report of the funds

administered by PERS may be obtained by writing to Oregon Public Employees Retirement System, PO Box 23700, Tigard, OR 97281-3700, by calling 888-320-7377, or on the PERS website at www.oregon.gov/PERS/.

#### **Contributions**

Participating school districts are contractually required to contribute at a rate assessed each year by PERS, currently 0.48% of annual covered OPERF (Oregon Public Employees Retirement Fund) employees' payroll and 0.50% of covered OPSRP (Oregon Public Service Retirement Plan) employees' payroll. The District's contributions to RHIA for the years ended June 30, 2019, 2018 and 2017 were \$1,162,909, \$1,130,778, and \$1,193,928, respectively.

### Net OPEB Liability, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

As of June 30, 2019, the District reported an asset of \$2,606,873 for its proportionate share of the net OPEB asset. The net OPEB asset was measured as of June 30, 2018, and the total OPEB asset used to calculate the net OPEB asset was determined by an actuarial valuation as of December 31, 2016 rolled forward to the measurement date. The District's proportion of the net OPEB asset was based on actual amounts contributed projection of the District's long-term share of contributions to the OPEB plan relative to the projected contributions of all participating entities, actuarially determined. At December 31, 2016, the District's proportion was 2.33534%.

For the year ended June 30, 2019, the District recognized OPEB revenue of \$270,026 in the Government-wide Financial Statements. The following is a summary of the District's deferred outflows/inflows of resources related to the RHIA OPEB:

	Deferred Outflows of		Deferred Inflows of			
	Res	ources	R	esources	_	Net
Differences between expected and actual experience	\$	-	\$	147,738		
Change of assumptions		-		8,271		
Net difference between projected and actual						
earnings on pension plan investments		-		562,036		
Changes in proportionate share		-		5,799		
Subtotal - Amortized Deferrals		-		723,844	\$	(723,844)
Total contributions subsequent to the measurement date	1	,162,909		-		
Total Deferred Outflow (Inflow) of Resources	\$ 1	,162,909	\$	723,844		

Deferred outflows of resources related to RHIA OPEB of \$1,162,909 resulting from the District's contributions subsequent to the measurement date will be recognized as either a reduction of the net OPEB liability or an increase in the net OPEB asset in the year ended June 30, 2019.

Other amounts reported as RHIA deferred outflows/inflows of resources will be recognized as OPEB expense in the following years:

Year Ended June 30	Amount
2020	\$ (239,634)
2021	(238,988)
2022	(189,351)
2023	(55,871)
2024	-
Total	\$ (723,844)

#### Actuarial assumptions and other inputs

The total OPEB liability in the June 30, 2018 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement unless otherwise specified:

Valuation Date	December 31, 2016
Measurement Date	June 30, 2018
Experience Study	2016, published July 26, 2017
Actuarial Assumptions:	
Actuarial Cost Method	Entry Age Normal
Inflation Rate	2.5%
Long-Term Expected Rate of Return	7.2%
Discount Rate	7.2%
Projected Salary Increases	3.5%
Retiree Healthcare Participation	Healthy retirees - 38%
	Disabled retirees - 20%
Healthcare Cost Trend Rate	Not applicable
Mortality	Healthy retirees and beneficiaries:
	RP-2000 Sex-distinct, generational per Scale BB, with col-
	lar adjustments and setbacks as described in the valua-
	tion.
	Active members:
	Mortality rates are a percentage of healthy retiree rates
	that vary by group, as described in the valuation.
	Disabled retirees:
	Mortality rates are a percentage (70% for males, 95% for
	females) of the RP-2000 Sex-distinct, generational per
	Scale BB, disabled mortality table.
	I

(Source: June 30, 2018 Oregon PERS CAFR; Table 28, page 71)

#### **Discount Rate**

The discount rate used to measure the total OPEB asset was 7.20% for the RHIA Plan at June 30, 2018. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the RHIA plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments for the RHIA Plan was applied to all periods of projected benefit payments to determine the total OPEB liability.

#### **Long-Term Expected Rate of Return**

For a summary of assumptions related to long-term expected rate of return, please refer to page 67.

#### **Sensitivity Analysis**

#### Sensitivity of the District's proportionate share of the net OPEB liability (asset) to changes in the discount rate

The following presents the District's proportionate share of the net OPEB liability (asset) calculated using the discount rate of 7.20%, as well as what the District's proportionate share of the net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.20%) or 1-percentage-point higher (8.20%) than the current rate:

		Current	
RHIA	1% Decrease	Discount Rate	1% Increase
Discount Rate	6.2%	7.2%	8.2%
Proportionate Share of the Net OPEB Liability (Asset)	(\$1,517,849)	\$(2,606,873)	\$(3,533,851)

## Sensitivity of the District's proportionate share of the net OPEB liability (asset) to changes in the healthcare cost rate

The net OPEB liability (asset) for the District's Retirement Health Insurance Account is (\$2,606,873). The ORS stipulates a \$60 monthly payment, so there would be no change to the total OPEB liability if it were calculated using health care cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current rates.

#### **Retirement Health Insurance Subsidy**

#### **Plan Description**

The District maintains a single employer medical benefit supplement program for its retired employees. The District offers continued medical coverage to eligible retirees and their spouses and dependents until eligible for Medicare. The retiree must pay the entire premium in exchange for this coverage. However, the premium itself does not represent the full cost of covering these retirees (since they are older than the active population, retirees can be expected to generate higher medical claims and therefore higher premiums for the active population). This additional cost is called the "implicit subsidy" and is required to be valued under GASB Statement 75. This benefit is expected to continue indefinitely, in part because it is required by Oregon statute, and therefore the obligations could be amended through the employees' collective bargaining agreements by vote of all parties with voting rights if the amendment follows the Oregon statute. The District does not issue a stand-alone report for this plan and no assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

#### Benefits provided for Retirement Health Insurance Subsidy

All classes of employees are eligible to continue medical coverage upon retirement. Dependent eligibility includes qualified spouses, domestic partners, and children. Coverage for retirees and eligible dependents continues until Medicare eligibility for everyone. A benefit arises as a result of the difference between the medical premium rates charged and the actual retiree claim costs. Premiums charged are typically less than actual costs. This is due to medical premium rates being determined by blending both active and retiree experience. As of July 1, 2017, the most recent valuation date, there were 5,004 active and 323 retired members in the plan.

### Total OPEB Liability, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

The District's total OPEB liability of \$37,586,012 was measured as of June 30, 2019 and was determined by an actuarial valuation as of July 1, 2017. For the year ended June 30, 2019, the District recognized OPEB expense from this plan of \$3,525,007. At June 30, 2019, the District reported the change in total OPEB liability as follows:

	Total OPEB		
	Liability		
Balance as of June 30, 2018	\$	25,441,981	
Changes for the year:			
Service cost		2,181,735	
Interest on total OPEB liability		1,343,272	
Changes in assumptions or other inputs		9,956,458	
Benefit payments		(1,337,434)	
Balance as of June 30, 2019	\$	37,586,012	

#### **Actuarial Assumptions and Other Inputs**

The total OPEB liability in the July 1, 2017 valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Valuation Date	July 1, 2017
Measurement Date	June 30, 2019
Actuarial Cost Method	Entry age normal, level percent of salary
Discount Rate for Discount-	3.75% per year, based on all years discounted at municipal bond rate (based Bond
ing Future Liabilities	Buyer 20-Bond General Obligation Index)
General Inflation	2.5% per year
Payroll Growth	3.5% per year
Demographic Assumptions:	
Mortality Rates	Basic table: RP 2014, Employee/Healthy Annuitant, sex distinct, generational Improvement Scale: Unisex Social Security Data Scale (60-year average) Active employee/retiree adjustments: White collar adjustment, set back 12 months Beneficiary adjustments: Blended 50% blue collar/50% white collar, set back 12
	months for males, no setback for females
Turnover Rates	Based on Oregon PERS assumptions
Disability Rates	Based on Oregon PERS assumptions
Retirement Rates	Based on Oregon PERS assumptions

#### **Discount Rate**

Under GASB 75, unfunded plans must use a discount rate that reflects a 20-year tax-exempt municipal bond yield or index rate. The discount rate in effect for the June 30, 2019 reporting date is 3.75%. (Source: Independent Actuaries, Inc.; Actuarial Valuation Report as of July 1, 2017)

#### **Healthcare Trend Rate**

The actuarial calculations used an assumption that medical costs will increase 5.00% in the 2019-20 year, 5.50% in the 2020-21 year, 6.00% in the 2021-22 year, and varying from 6.60% to 5.00% over the remainder of the projection period. These trends are based in part on the 2017 Segal Health Plan Cost Trend Survey. Rates are trended down in subsequent years in accordance with prevalent actuarial practice, based in part on the Society of Actuaries – Getzen Long Term Healthcare Trends Resource Model, as updated August 2017. No implicit subsidy has been assumed for dental or vision due to costs of those benefits.

#### **Sensitivity Analysis**

#### Sensitivity of the District's total OPEB liability to changes in the discount rate

The following presents the District's total OPEB liability of the health insurance subsidy plan using the discount rate of 3.75 percent, as well as what the District's total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (2.75 percent) or one percentage point higher (4.75 percent) than the current rate:

Health Insurance Subsidy	1% Decrease	Current Discount Rate	1% Increase
Discount Rate	2.75%	3.75%	4.75%
Total OPEB Liability	\$41,101,535	\$37,586,012	\$34,361,039

#### Sensitivity of the District's total OPEB liability to changes in the healthcare trend rate

The following presents the District's total OPEB liability of the health insurance subsidy plan using the healthcare trend rate of 5 percent, as well as what the District's total OPEB liability would be if it were calculated using a healthcare trend rate that is one percentage point lower (4 percent) or one percentage point higher (6 percent) than the current rate:

		Current Health-	
Health Insurance Subsidy	1% Decrease	care Trend Rate	1% Increase
Healthcare Trend Rate	4%	5%	6%
Total OPEB Liability	\$32,504,960	\$37,586,012	\$43,713,809

#### **Tax Deferred Annuity**

The District offers its employees a tax deferred annuity program established pursuant to Section 403(b) of the Internal Revenue Code (the Code). Contributions are made through salary reductions from participating employees up to the amounts specified in the Code. Only one employee's contract requires contributions from the District. As of June 30, 2019, there were 1,205 employees participating in the plan.

#### Note 9: Risk Management

The District is exposed to various risks of loss related to torts; theft or damage to and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance. Workers' compensation and unemployment settlements have not exceeded insurance coverage for any of the last three fiscal years. Changes in the balances of claims liabilities for the fiscal years ended June 30, 2019, 2018 and 2017 are as follows:

	2019	 2018	 2017
Accrued Claim Losses, July 1 Incurred Claims, Including an Estimate of	\$ 1,870,435	\$ 1,931,178	\$ 1,988,833
Claims Incurred but not Reported (IBNR) Claim Payments	2,145,705 (1,785,096)	1,457,472 (1,518,215)	1,570,768 (1,628,423)
Accrued Claim Losses, June 30	\$ 2,231,044	\$ 1,870,435	\$ 1,931,178

The District has had no significant changes in insurance coverage from the previous year.

#### **Note 10: Commitments and Contingencies**

Amounts received or receivable from grantor agencies are subject to audit and adjustment by these agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the District. The amount, if any, of costs which may be disallowed by the grantor cannot be determined at this time. However, District management expects such amounts, if any, to be immaterial.

There is a targeted year end fund balance of (5% to 7%) of annual operating revenues per District policy which the District may not go below without a School Board Resolution.

The District, in the regular course of business, is named as a defendant in various lawsuits. The likely outcome of these lawsuits is not presently determinable.

As of June 30, 2019, the District was committed to various construction related contracts through the 2018 Bond Capital Projects Fund. The following is a list of material contracts that the District was committed to at June 30, 2019:

- North Salem High School Expansion and Renovation: \$58.2 million
- McNary High School Expansion and Renovation: \$41.5 million

- Bond Construction Program Management: \$15.3 million
- Waldo Middle School Expansion and Renovation: \$12.4 million
- Judson Middle School Expansion and Renovation: \$11.5 million
- South Salem High School Expansion and Renovation: \$3.7 million
- McKay High School Expansion and Renovation: \$3 million
- Gubser Elementary School Expansion and Renovation: \$2.6 million
- District-Wide Technology Upgrade: \$1.5 million
- Auburn Elementary School Expansion and Renovation: \$1.2 million
- Eyre Elementary School Expansion and Renovation: \$840,000
- Scott Elementary School Expansion and Renovation: \$830,000
- Hayesville Elementary School Expansion and Renovation: \$520,000
- Hoover Elementary School Expansion and Renovation: \$370,000
- Miller Elementary School Expansion and Renovation: \$370,000

#### **Note 11: Tax Abatements**

Tax abatements are agreements between government entities and businesses/individuals that temporarily reduce or eliminate property taxes. The District is affected by property tax abatement entered by Marion and Polk Counties related to the following as of June 30, 2019.

Marion County – Districts 420	51	Polk County				
		Тах			Тах	
	Abatement			Aba	atement	
Exemption Type Amount		Exemption Type		Amount		
Enterprise Zone - full exempt	\$	164,512	Enterprise Zone - full exempt	\$	13,185	
Enterprise Zone - partial exempt		319,326	Enterprise Zone - partial exempt		-	
Charitable Low Income Rental Housing		33,918	Charitable Low Income Rental Housing		-	
Multiple Unit Core Area		122,543	Multiple Unit Core Area		-	
Historical Property		95,913	Historical Property			
Total Abatement – Marion County	\$	736,212	Total Abatement – Polk County	\$	13,185	

### **REQUIRED SUPPLEMENTARY INFORMATION**

#### SALEM-KEIZER SCHOOL DISTRICT 24J YEAR ENDED JUNE 30, 2019

**General Fund** – accounts for the District's main operating budget. The fund pays for instruction of students, our schools, and general operations. Most of the General Fund money comes from State sources, such as the State School Fund and the Common School Fund.

*Grants Fund* – this special revenue fund accounts for funds reserved for resources and expenditures from Federal and State grants.

# SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL GENERAL FUND

#### YEAR ENDED JUNE 30, 2019

		Budget		
	Actual	Adopted	Final	Variance with Final Budget
	Actual	Adopted	1 11101	Tillal Baaget
Revenues:				
Taxes	\$ 84,573,727	\$ 82,573,559	\$ 82,573,559	\$ 2,000,168
Fees Charged to Grants and Other Funds	2,539,323	2,040,100	2,040,100	499,223
Local Sources	1,078,305	937,000	937,000	141,305
Earnings on Investments	3,596,053	750,000	750,000	2,846,053
Intermediate Sources	17,031,887	14,908,734	14,908,734	2,123,153
State Sources	349,960,494	340,026,479	340,026,479	9,934,015
Federal Sources	127,616	35,000	35,000	92,616
Total Revenues	458,907,405	441,270,872	441,270,872	17,636,533
- "				
Expenditures:	202 004 004	200 606 567	200 505 557	7.605.563
Instruction	292,081,004	299,686,567	299,686,567	7,605,563
Support Services	153,980,513	162,467,561	164,367,561	10,387,048
Facilities Acquisition and Construction	204,709	225,568	225,568	20,859
Debt Service	562,988	563,727	563,727	739
Contingency		21,707,451	19,807,451	19,807,451
Total Expenditures	446,829,214	484,650,874	484,650,874	37,821,660
Revenues over (under) Expenditures	12,078,191	(43,380,002)	(43,380,002)	55,458,193
Other Financing Sources (Uses):				
Sale of Capital Assets	227,447	-	_	227,447
Transfers In	2,283,983	4,600,002	4,600,002	(2,316,019)
Transfers Out	(7,220,000)	(7,220,000)	(7,220,000)	
Total Other Financing Sources (Uses)	(4,708,570)	(2,619,998)	(2,619,998)	(2,088,572)
Net Change in Fund Balance	7,369,621	(46,000,000)	(46,000,000)	53,369,621
Fund Balance, Beginning of Year	51,478,033	46,000,000	46,000,000	5,478,033
Fund Balance, End of Year	\$ 58,847,654	\$ -	\$ -	\$ 58,847,654

# SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL GRANTS FUND

#### YEAR ENDED JUNE 30, 2019

		Budget		
	Actual	Adopted	Final	Variance with Final Budget
Revenues:				
Intermediate Sources	\$ 1,435,268	\$ 1,395,584	\$ 1,395,584	\$ 39,684
State Sources	16,554,979	12,838,500	15,838,500	716,479
Federal Sources	26,307,867	29,089,625	30,089,625	(3,781,758)
Total Revenues	44,298,114	43,323,709	47,323,709	(3,025,595)
Expenditures:				
Instruction	22,278,265	24,327,910	24,827,910	2,549,645
Support Services	18,240,669	16,245,491	18,245,491	4,822
Enterprise and Community Services	2,093,487	750,308	2,250,308	156,821
Facilities Acquisition and Construction	1,685,693	2,000,000	2,000,000	314,307
Total Expenditures	44,298,114	43,323,709	47,323,709	3,025,595
Net Change in Fund Balance	-	-	-	-
Fund Balance, Beginning of Year				
Fund Balance, End of Year	\$ -	\$ -	\$ -	\$ -

# SALEM-KEIZER SCHOOL DISTRICT 24J OREGON PUBLIC EMPLOYEES' RETIREMENT SYSTEM YEAR ENDED JUNE 30, 2019

## SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY FOR PERS LAST TEN FISCAL YEARS\*

Date	District's Proportion of the Net Pension Liability (Asset)	District's Proportionate Share of the Net Pension Liability (Asset)	Covered Payroll	District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
6/30/2019	2.44%	\$ 370,018,658	\$ 247,055,968	149.77%	82.07%
6/30/2018	2.33%	313,463,307	238,174,894	131.61%	83.12%
6/30/2017	2.20%	330,485,474	224,660,318	147.10%	80.53%
6/30/2016	2.13%	122,461,820	210,838,659	58.08%	91.88%
6/30/2015	2.49%	(56,372,207)	200,324,048	-28.14%	103.60%
6/30/2014	2.49%	126,913,031	195,456,300	64.93%	92.00%

# SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS FOR PERS LAST TEN FISCAL YEARS\*

Date	Contractually Required Contributions	Contributions in Relation to the Contractually Required Contributions	Contribution Deficiency (excess)	Covered Payroll	Contributions as a Percentage of its Covered Payroll
6/30/2019	\$ 31,988,846	\$ 31,988,846	\$ -	\$ 256,548,249	12.47%
6/30/2018	28,087,114	28,087,114	-	247,055,968	13.44%
6/30/2017	17,818,722	17,818,722	-	238,174,894	7.48%
6/30/2016	18,358,399	18,358,399	-	224,660,318	8.17%
6/30/2015	28,183,368	28,183,368	-	210,838,659	13.37%
6/30/2014	26,925,455	26,925,455	-	200,324,048	13.44%

<sup>\*</sup>The requirement of this schedule is to present ten years. Until ten years of information is available, the District will present available data.

# SALEM-KEIZER SCHOOL DISTRICT 24J OTHER POSTEMPLOYMENT BENEFITS - RETIREMENT HEALTHCARE INSURANCE ACCOUNT (RHIA) YEAR ENDED JUNE 30, 2019

# SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY FOR RHIA

#### **LAST TEN FISCAL YEARS\***

Year Ended June 30,	District's Proportion of the Net OPEB Liability (Asset)	Share	t's Proportionate of the Net OPEB ty/(Asset) (NOL)	Covered Payroll	NOL as a % of Covered Payroll	Plan Fiduciary Net Position as a Percentage Total OPEB Liability
2019	2.34%	\$	(2,606,873)	\$ 247,055,968	-1.1%	80.6%
2018	2.32%		(968,900)	238,174,894	-0.4%	91.8%
2017	2.35%		638,414	224,660,318	0.3%	106.2%

## SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS FOR RHIA LAST TEN FISCAL YEARS\*

Year Ended June 30,	!	Required Statutory ntributions	 ributions In Relation Required Statutory Contributions	 Contribution deficiency (Excess)	ciency Covered			Contributions as a Percent of Covered Payroll
2019 2018 2017	\$	1,162,909 1,130,778 1,193,928	\$ 1,162,909 1,130,778 1,193,928	\$ - - -		\$	256,548,249 247,055,968 238,174,894	0.5% 0.5% 0.5%

<sup>\*</sup>The requirement of this schedule is to present ten years. Until ten years of information is available, the District will present available data.

# SALEM-KEIZER SCHOOL DISTRICT 24J OTHER POSTEMPLOYMENT BENEFITS - RETIREMENT HEALTHCARE INSURANCE SUBSIDY (INSURANCE SUBSIDY) YEAR ENDED JUNE 30, 2019

# SCHEDULE OF CHANGES IN THE TOTAL OPEB LIABILITY INSURANCE SUBSIDY LAST TEN FISCAL YEARS\*

Year Ended June 30,	 Service Cost	 Interest	Change of Benefit Terms		Difference Between Actual and Expected Results		Change of Assumptions or Other Input		Benefit ayments	Net Change in Total OPEB Liability	
2019	\$ 2,181,735	\$ 1,343,272	\$ -	\$	-	\$	9,956,458	\$ (	1,337,434)	\$ 12,144,03	1
2018	1,590,111	905,326	-		-		-		(800,830)	1,694,60	7

# SCHEDULE OF TOTAL OPEB LIABILITY AND RELATED RATIOS INSURANCE SUBSIDY LAST TEN FISCAL YEARS\*

Year Ended June 30,	Ве	eginning Total OPEB Liability	Net Change in Total PEB Liability	 Ending Total OPEB Liability	 Covered Employee Payroll	Total OPEB Liability as a % of Covered Employee Payroll	Discount Rate
2019 2018	\$	25,441,981 23,747,374	\$ 12,144,031 1,694,607	\$ 37,586,012 25,441,981	\$ 268,614,505 259,530,923	14.0% 9.8%	3.75% 3.75%

<sup>\*</sup>The requirement of this schedule is to present ten years. Until ten years of information is available, the District will present available data.

# SALEM-KEIZER SCHOOL DISTRICT 24J PENSION BENEFITS - STIPEND BENEFITS YEAR ENDED JUNE 30, 2019

# SCHEDULE OF CHANGES IN THE TOTAL PENSION LIABILITY STIPEND BENEFITS LAST TEN FISCAL YEARS\*

Year Ended June 30,			nterest	nge of it Terms	A	ence Between ctual and cted Results	Change of Assumptions or Other Input		Benefit Payments		Net Change in Total Pension Liability		
2019	\$	-	\$	5,933	\$ -	\$	-	\$	-	\$	(295,424)	\$	(289,491)
2018		-		27.804	_		_		-		(926.611)		(898.807)

# SCHEDULE OF TOTAL PENSION LIABILITY AND RELATED RATIOS - STIPEND BENEFITS

#### LAST TEN FISCAL YEARS\*

Year Ended June 30,	Beg	ginning Total Pension Liability	et Change in Total sion Liability	 Ending Total Pension Liability	Covered Employee Payroll	Total Pension Liability as a % of Covered Employee Payroll	Discount Rate
2019 2018	\$	16,442 305,933	\$ (289,491) (898,807)	\$ (273,049) (592,874)	\$ -	0.00% 0.00%	7.50% 7.50%

<sup>\*</sup>The requirement of this schedule is to present ten years. Until ten years of information is available, the District will present available data.

### SALEM-KEIZER SCHOOL DISTRICT 24J - NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2019

#### Note 1: Budget Basis of Accounting

The schedule of revenues, expenditures, and changes in fund balances – budget and actual has been prepared on the prescribed budget basis of accounting for the District. All District Funds were budgeted on a generally accepted accounting (GAAP) basis except for the Agency Fund which is not required to be budgeted under state law. The most significant budgeted fund is the General Fund.

Normal adjustments were made to budgeted expenses to accommodate operational needs of the District that were within functions required by Oregon Budget Law.

#### Note 2: Oregon Public Employees Retirement System

See the following notes for additional information regarding Oregon PERS Pension:

- The amounts presented for each fiscal year were actuarially determined at December 31 and rolled forward to the measurement date.
- The amounts for covered payroll in the schedule of the District's Proportionate Share of the Net Pension Liability (NPL) use the prior year's data to match the measurement date used by the pension plan for each fiscal year.
- The June 30, 2015 NPL reflects benefit changes from Senate Bills 822 and 861.
- The June 30, 2016 NPL reflects benefit changes from the Oregon Supreme Court's ruling in Moro v. State of Oregon, which overturned portions of Senate Bills 822 and 861.
- The June 30, 2017 NPL reflects assumption changes reducing the inflation rate from 2.75% to 2.50%, the long-term expected rate of return from 7.75% to 7.50%, the discount rate from 7.75% to 7.50% and the projected salary increases from 3.75% to 3.5%.
- The June 30, 2019 NPL reflects assumption changes reducing the long-term expected rate of return from 7.50% to 7.20% and the discount rate from 7.50% to 7.20%.

#### Note 3: Other Postemployment Benefits – Retirement Health Insurance Account (RHIA)

See the following notes for additional information regarding Oregon PERS RHIA:

- The amounts presented for each fiscal year were actuarially determined at December 31 and rolled forward to the measurement date.
- The amounts for covered payroll in the schedule of the District's Proportionate Share of the Net OPEB Liability use the prior year's data to match the measurement date used by the OPEB plan for each fiscal year.

# Note 4: Other Postemployment Benefits – Retirement Healthcare Insurance Subsidy (Insurance Subsidy)

See the following notes for additional information regarding the District's Insurance Subsidy:

• The amounts presented for each fiscal year were actuarially determined at December 31 and rolled forward to the measurement date.

#### Note 5: Pension Benefits – Stipends Benefits

See the following notes for additional information regarding the District's Retirement Stipends:

• The amounts presented for each fiscal year were actuarially determined at December 31 and rolled forward to the measurement date.



### **OTHER SUPPLEMENTAL INFORMATION**

#### SALEM-KEIZER SCHOOL DISTRICT 24J YEAR ENDED JUNE 30, 2019

**GO Debt Service Fund** – Accounts for the payment of principal and interest on long-term general obligation bonds. The major sources of revenue are property taxes and earnings from temporary investments.

**PERS Pension Debt Service Fund** – Accounts for the payment of principal and interest on long-term pension bonds. The major sources of revenue are charges to other funds and earnings from temporary investments.

**2018 Bond Capital Projects Fund** – Accounts for the capital construction projects funded by the 2018 bond. The major revenue sources are bond issuance, associated bond premium and earnings from temporary investments.

#### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

# BUDGET (NON-GAAP BASIS) AND ACTUAL GO DEBT SERVICE FUND

		Bud	get	
				Variance with
	Actual	Adopted	Final	Final Budget
Revenues:	<b>.</b>	<b>4</b> 54 540 050	<b>6</b> 54 640 060	<b>4</b> 4 402 020
Taxes	\$ 52,743,807	\$ 51,640,969	\$ 51,640,969	\$ 1,102,838
Earnings on Investments	86,046	1,250	1,250	84,796
Total Revenues	52,829,853	51,642,219	51,642,219	1,187,634
Expenditures:				
Debt Service:				
Principal	21,360,853	41,602,519	41,602,519	20,241,666
Interest	19,076,456	10,629,700	10,629,700	(8,446,756)
Total Expenditures	40,437,309	52,232,219	52,232,219	11,794,910
Net Change in Fund Balance	12,392,544	(590,000)	(590,000)	12,982,544
Fund Balance, Beginning of Year	849,229	590,000	590,000	259,229
Fund Balance, End of Year	\$ 13,241,773	\$ -	\$ -	\$ 13,241,773
Fund Balance Components				
Restricted for Sinking Fund	\$ 9,024,747			
Fund Balance Available for 2019-20	. , ,			
Debt Service	4,217,026			
2 55 5 5 5 7 7 5 5	.,217,020			
Total	\$ 13,241,773			

#### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

# BUDGET (NON-GAAP BASIS) AND ACTUAL PERS PENSION DEBT SERVICE FUND

		Buc				
			_	Variance with		
	Actual	Adopted	Final	Final Budget		
Revenues:						
Local Sources	\$ 23,292,663	\$ 23,451,589	\$ 23,451,589	\$ (158,926)		
Earnings on Investments	899,153	150,000	150,000	749,153		
Total Revenues	24,191,816	23,601,589	23,601,589	590,227		
Expenditures:						
Debt Service:						
Principal	8,948,198	8,948,198	8,948,198	-		
Interest	14,057,944	14,057,944	14,057,944			
Total Expenditures	23,006,142	23,006,142	23,006,142			
Net Change in Fund Balance	1,185,674	595,447	595,447	590,227		
Fund Balance, Beginning of Year	23,125,403	23,000,000	23,000,000	125,403		
				·		
Fund Balance, End of Year	\$ 24,311,077	\$ 23,595,447	\$ 23,595,447	\$ 715,630		
•						

#### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

# BUDGET (NON-GAAP BASIS) AND ACTUAL 2018 BOND CAPITAL PROJECTS FUND

		Bud	get	
	Actual	Adopted	Final	Variance with Final Budget
Revenues:				
Local Sources	\$ 1,143,377	\$ -	\$ -	\$ 1,143,377
Earnings on Investments	12,118,670	4,200,000	4,200,000	7,918,670
Total Revenues	13,262,047	4,200,000	4,200,000	9,062,047
Expenditures:				
Support Services	-	200,000	200,000	200,000
Facilities Acquisition and Construction	34,784,190	74,572,917	74,572,917	39,788,727
Debt Service		4,200,000	4,200,000	4,200,000
Total Expenditures	34,784,190	78,972,917	78,972,917	44,188,727
Revenues over (under) Expenditures	(21,522,143)	(74,772,917)	(74,772,917)	53,250,774
Other Financing Sources (Uses):				
Issuance of Debt	383,230,000	420,000,000	420,000,000	(36,770,000)
Premium on Issuance of Debt	64,964,296	-	-	64,964,296
Transfers Out	(2,183,983)	(4,500,000)	(4,500,000)	2,316,017
Total Other Financing Sources (Uses)	446,010,313	415,500,000	415,500,000	30,510,313
Net Change in Fund Balance	424,488,170	340,727,083	340,727,083	83,761,087
Fund Balance, Beginning of Year				
Fund Balance, End of Year	\$424,488,170	\$340,727,083	\$340,727,083	\$ 83,761,087

#### SALEM-KEIZER SCHOOL DISTRICT 24J YEAR ENDED JUNE 30, 2019

#### **NONMAJOR GOVERNMENTAL FUNDS**

The following funds are considered Special Revenue Funds and account for revenues and expenditures for specific educational projects. Included are the following funds:

**Fee Based Programs Fund** – Accounts for the District's activity and athletic programs. The major sources of revenue are student participation fees and receipts from event admission charges.

**Food Services Fund** – Accounts for revenues and expenditures for the food dispensing programs. Principal revenue sources are sales of food and subsidies under the National School Lunch and Breakfast Programs received through the State of Oregon.

**Energy Efficiency Fund** – This fund reflects the activities of a state energy conservation program that was created to make energy efficient modifications to district facilities in order to reduce overall energy consumption. The principal revenue source is subsidies from Portland General Electric. The District must submit reports to the utility itemizing expenses it has incurred.

**Asset Replacement Fund** – Principal revenue sources for this fund are the state reimbursement for bus depreciation, a portion of the state school fund that has been assigned by the School Board, the state facilities grant, and the sale of surplus equipment. The fund is designated specifically for purchases and replacement of equipment and technology.

The following funds are considered Capital Projects Funds and account for revenues and expenditures for specific special capital projects and deferred maintenance on capital assets. Included are the following funds:

**Bond Capital Projects Fund** – Accounts for major capital outlay expenditures relating to the acquisition, construction, and renovation of school facilities. Its principal financing sources are the sale of general obligation bonds and earnings from temporary investments. This District closed this fund on June 11, 2019.

**Special Capital Projects Fund** – The principal revenue source for this fund is a portion of the state school fund that has been committed by the School Board for special capital projects.

**Preventative & Deferred Maintenance Fund** – The principal revenue source for this fund is a budget transfer from the General Fund to support smaller deferred maintenance projects on the buildings and grounds of the District.

# SALEM-KEIZER SCHOOL DISTRICT 24J COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2019

_		Special R	evenue				Total	
	Fee Based Programs Fund	Food Services Fund	Energy Efficiency Fund	Asset Replacement Fund	Bond Capital Projects Fund	Special Capital Projects Fund	Prev & Def Maintenance Fund	Nonmajor Governmental Funds
ASSETS								
Pooled Cash and Investments Receivables	\$ 5,782,622 67,743	\$ 3,745,335 788,563	\$ 469,654 	\$ 5,177,913 8,295	\$ -	\$ 2,908,018	\$ 2,738,916	\$ 20,822,458 864,601
Total Assets	\$ 5,850,365	\$ 4,533,898	\$ 469,654	\$ 5,186,208	\$ -	\$ 2,908,018	\$ 2,738,916	\$ 21,687,059
LIABILITIES & FUND BALANCES								
Liabilities:								
Accounts Payable	\$ 199,562	\$ 786,533	\$ -	\$ 455,964	\$ -	\$ 57,147	\$ 930	\$ 1,500,136
Unearned Revenue	1,385	192,935		1,696				196,016
Total Liabilities	200,947	979,468		457,660		57,147	930	1,696,152
Fund Balances:								
Restricted	-	-	469,654	-	-	-	-	469,654
Committed	5,649,418	3,554,430	-	-	-	-	-	9,203,848
Assigned	-			4,728,548		2,850,871	2,737,986	10,317,405
Total Fund Balances	5,649,418	3,554,430	469,654	4,728,548		2,850,871	2,737,986	19,990,907
Total Liabilities and Fund Balances	\$ 5,850,365	\$ 4,533,898	\$ 469,654	\$ 5,186,208	\$ -	\$ 2,908,018	\$ 2,738,916	\$ 21,687,059

# SALEM-KEIZER SCHOOL DISTRICT 24J COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE (NON-GAAP BASIS) NONMAJOR GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2019

		Special R	evenue			Capital Projects	<u>.                                    </u>	
	Fee Based Programs Fund	Food Services Fund	Energy Efficiency Fund	Asset Replacement Fund	Bond Capital Projects Fund	Special Capital Projects Fund	Prev & Def Maintenance Fund	Total Nonmajor Governmental Funds
Revenues:								
Local Sources	\$ 7,007,028	\$ 2,010,352	\$ 699,452	\$ 54,470	\$ -	\$ -	\$ 116,321	\$ 9,887,623
Earnings on Investment	-	113,475	-	142,256	8,492	121,422	100,754	486,399
State Sources	-	447,593	-	1,064,746	-	-	-	1,512,339
Federal Sources	7,155	15,736,139						15,743,294
Total Revenues	7,014,183	18,307,559	699,452	1,261,472	8,492	121,422	217,075	27,629,655
Expenditures:								
Instruction	6,042,930	_	_	2,413,395	_	_	_	8,456,325
Support Services	1,548,667	332,785	-	957,830	-	-	-	2,839,282
Enterprise and Community Services	25,172	16,522,470	-	· -	-	-	-	16,547,642
Facilities Acquisition and Construction	-	-	-	-	1,186,412	135,702	859,845	2,181,959
Debt Service				896,168				896,168
Total Expenditures	7,616,769	16,855,255		4,267,393	1,186,412	135,702	859,845	30,921,376
Revenues over (under) Expenditures	(602,586)	1,452,304	699,452	(3,005,921)	(1,177,920)	(14,280)	(642,770)	(3,291,721)
Other Financing Sources (Uses):								
Sale of Capital Assets	-	-	-	6,881	-	-	-	6,881
Transfers in	-	-	-	5,370,000	-	358,819	1,250,000	6,978,819
Transfers out			(358,819)					(358,819)
Total Other Financing Sources (Uses)			(358,819)	5,376,881		358,819	1,250,000	6,626,881
Net Change in Fund Balances	(602,586)	1,452,304	340,633	2,370,960	(1,177,920)	344,539	607,230	3,335,160
Fund Balances, Beginning of Year	6,252,004	2,102,126	129,021	2,357,588	1,177,920	2,506,332	2,130,756	16,655,747
Fund Balances, End of Year	\$ 5,649,418	\$ 3,554,430	\$ 469,654	\$ 4,728,548	\$ -	\$ 2,850,871	\$ 2,737,986	\$ 19,990,907

# SALEM-KEIZER SCHOOL DISTRICT 24J SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET (NON-GAAP BASIS) AND ACTUAL

#### FEE BASED PROGRAMS FUND

		Budget					
							riance with
	 Actual		Adopted		Final	Fi	nal Budget
Revenues:							
Local Sources	\$ 6,243,781	\$	7,706,000	\$	7,706,000	\$	(1,462,219)
Federal Sources	7,155		-		-		7,155
Tuition	763,247		700,000		700,000		63,247
Total Revenues	 7,014,183		8,406,000		8,406,000		(1,391,817)
Expenditures:							
Instruction	6,042,930		10,670,310		10,670,310		4,627,380
Support Services	1,548,667		3,589,690		3,589,690		2,041,023
Enterprise and Community Services	25,172		146,000		146,000		120,828
Total Expenditures	 7,616,769		14,406,000		14,406,000		6,789,231
Net Change in Fund Balance	(602,586)		(6,000,000)		(6,000,000)		5,397,414
Fund Balance, Beginning of Year	 6,252,004		6,000,000		6,000,000		252,004
Fund Balance, End of Year	\$ 5,649,418	\$		\$		\$	5,649,418

# SALEM-KEIZER SCHOOL DISTRICT 24J SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET (NON-GAAP BASIS) AND ACTUAL

#### FOOD SERVICES FUND YEAR ENDED JUNE 30, 2019

			Budget					
		Actual		Adopted		Final	_	riance with nal Budget
Revenues:								
Cafeteria Sale of Meals	\$	1,914,267	\$	1,450,000	\$	1,450,000	\$	464,267
Earnings on Investments		113,475		30,000		30,000		83,475
Cafeteria State Grants		447,593		377,500		377,500		70,093
Cafeteria Federal Grants	1	5,736,139		15,600,000		15,600,000		136,139
Miscellaneous Revenues		96,085		1,949,750		1,949,750		(1,853,665)
Total Revenues	1	.8,307,559		19,407,250		19,407,250		(1,099,691)
Expenditures:								
Support Services		332,785		530,243		530,243		197,458
Enterprise and Community Services	1	.6,522,470		20,477,007		20,477,007		3,954,537
Total Expenditures	1	.6,855,255		21,007,250		21,007,250		4,151,995
Net Change in Fund Balance		1,452,304		(1,600,000)		(1,600,000)		3,052,304
Fund Balance, Beginning of Year		2,102,126		1,600,000		1,600,000		502,126
Fund Balance, End of Year	\$	3,554,430	\$		\$	_	\$	3,554,430

# SALEM-KEIZER SCHOOL DISTRICT 24J SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET (NON-GAAP BASIS) AND ACTUAL

#### ENERGY EFFICIENCY FUND YEAR ENDED JUNE 30, 2019

			Budget					
	Actual		Adopted		Final		Variance with Final Budget	
Revenues:								
Miscellaneous Revenues	\$	699,452	\$	725,000	\$	725,000	\$	(25,548)
Total Revenues		699,452		725,000		725,000		(25,548)
Revenues over (under) Expenditures		699,452		725,000		725,000		(25,548)
Other Financing Sources (Uses):								
Transfers Out		(358,819)		(1,190,000)		(1,190,000)		831,181
Total Other Financing Sources (Uses)		(358,819)		(1,190,000)		(1,190,000)		831,181
Net Change in Fund Balance		340,633		(465,000)		(465,000)		805,633
Fund Balance, Beginning of Year		129,021		465,000		465,000		(335,979)
Fund Balance, End of Year	\$	469,654	\$	_	\$		\$	469,654

### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

# BUDGET (NON-GAAP) AND ACTUAL ASSET REPLACEMENT FUND

		Bud			
				Variance with	
	Actual	Adopted	Final	Final Budget	
Revenues:					
Local Sources	\$ 54,470	\$ 115,000	\$ 115,000	\$ (60,530)	
Earnings on Investments	142,256	-	-	142,256	
State Sources	1,064,746	1,700,000	1,700,000	(635,254)	
Total Revenues	1,261,472	1,815,000	1,815,000	(553,528)	
Expenditures:					
Instruction	2,413,395	5,360,000	4,929,360	2,515,965	
Support Services	957,830	2,062,479	2,493,119	1,535,289	
Debt Service:					
Principal	793,796	2,186,843	2,186,843	1,393,047	
Interest	102,372	337,677	337,677	235,305	
Total Expenditures	4,267,393	9,946,999	9,946,999	5,679,606	
Revenues over (under) Expenditures	(3,005,921)	(8,131,999)	(8,131,999)	5,126,078	
Other Financing Sources (Uses):					
Transfers In	5,370,000	5,370,000	5,370,000	-	
Sale of Assets	6,881	-	-	6,881	
Transfers Out		(1)	(1)	1	
Total Other Financing Sources (Uses)	5,376,881	5,369,999	5,369,999	6,882	
Net Change in Fund Balance	2,370,960	(2,762,000)	(2,762,000)	5,132,960	
Fund Balance, Beginning of Year	2,357,588	2,762,000	2,762,000	(404,412)	
Fund Balance, End of Year	\$ 4,728,548	\$ -	\$ -	\$ 4,728,548	

#### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

## BUDGET (NON-GAAP BASIS) AND ACTUAL BOND CAPITAL PROJECTS FUND

#### YEAR ENDED JUNE 30, 2019

		Buc		
	Actual	Adopted	Final	Variance with Final Budget
Revenues:				
Earnings on Investments	\$ 8,492	\$ -	\$ -	\$ 8,492
Total Revenues	8,492			8,492
Expenditures:				
Facilities Acquisition and Construction	1,186,412	2,500,000	2,500,000	1,313,588
Total Expenditures	1,186,412	2,500,000	2,500,000	1,313,588
Net Change in Fund Balance	(1,177,920)	(2,500,000)	(2,500,000)	1,322,080
Fund Balance, Beginning of Year	1,177,920	2,500,000	2,500,000	(1,322,080)
Fund Balance, End of Year	\$ -	\$ -	\$ -	\$ -

#### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

## BUDGET (NON-GAAP BASIS) AND ACTUAL SPECIAL CAPITAL PROJECTS FUND

#### YEAR ENDED JUNE 30, 2019

		Bud	lget		
	Actual	Adopted	Final	Variance with Final Budget	
Revenues:					
Earnings on Investment	\$ 121,422	\$ -	\$ -	\$ 121,422	
Total Revenues	121,422			121,422	
Expenditures:	405 700				
Facilities Acquisition and Construction	135,702	3,490,000	3,490,000	3,354,298	
Total Expenditures	135,702	3,490,000	3,490,000	3,354,298	
Revenues over (under) Expenditures	(14,280)	(3,490,000)	(3,490,000)	3,475,720	
Other Financing Sources (Uses): Transfer In	259 910	1 100 000	1 100 000	(021 101)	
Transfer in	358,819	1,190,000	1,190,000	(831,181)	
Net Change in Fund Balance	344,539	(2,300,000)	(2,300,000)	2,644,539	
Fund Balance, Beginning of Year	2,506,332	2,300,000	2,300,000	206,332	
Fund Balance, End of Year	\$ 2,850,871	\$ -	\$ -	\$ 2,850,871	

#### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

#### **BUDGET (NON-GAAP BASIS) AND ACTUAL**

### PREVENTATIVE & DEFERRED MAINTENANCE FUND YEAR ENDED JUNE 30, 2019

			Budget			Variance with Final Budget		
	Actual		Adopted		Final			
Revenues:								
Local Sources	\$	116,321	\$	-	\$	-	\$	116,321
Earnings on Investment		100,754						100,754
Total Revenues		217,075		-		-		217,075
Expenditures:								
Facilities Acquisition and Construction		859,845		4,003,000		4,003,000		3,143,155
Total Expenditures		859,845		4,003,000		4,003,000		3,143,155
Revenues over (under) Expenditures		(642,770)		(4,003,000)		(4,003,000)		3,360,230
Other Financing Sources (Uses):								
Transfer In		1,250,000		1,250,000		1,250,000		
Net Change in Fund Balance		607,230		(2,753,000)		(2,753,000)		3,360,230
Fund Balance, Beginning of Year		2,130,756		2,753,000		2,753,000		(622,244)
Fund Balance, End of Year	\$	2,737,986	\$		\$		\$	2,737,986

#### SALEM-KEIZER SCHOOL DISTRICT 24J YEAR ENDED JUNE 30, 2019

#### **ENTERPRISE FUND**

These funds are self-supporting from user charges and fees to other non-governmental entities outside of the primary government. The District has one Enterprise Fund.

**External Customers Fund** – This fund accounts for activity with external customers related to facility rentals, transportation, reprographics and central stores operations. The District intends to close this fund in fiscal year 2019-20 and account for these activities in the Auxiliary Services Fund.

#### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

## BUDGET (NON-GAAP BASIS) AND ACTUAL EXTERNAL CUSTOMERS FUND

#### YEAR ENDED JUNE 30, 2019

				Bud				
	Actual		Adopted		Final		Variance with Final Budget	
Other Financing Sources (Uses):								
Transfer Out	\$	(100,000)	\$	(100,000)	\$	(100,000)	\$	
Total Other Financing Sources (Uses)		(100,000)		(100,000)		(100,000)		
Net Change in Fund Balance		(100,000)		(100,000)		(100,000)		-
Fund Balance, Beginning of Year		138,321		100,000		100,000		38,321
Fund Balance, End of Year	\$	38,321	\$		\$		\$	38,321

#### SALEM-KEIZER SCHOOL DISTRICT 24J YEAR ENDED JUNE 30, 2019

#### **INTERNAL SERVICE FUNDS**

Internal service funds are used to account for the financing of goods or services provided by one District department to other District departments, on a cost reimbursement basis. Included are:

**Risk Management Fund** – Accounts for the financing of insurance premiums, unemployment claims, worker's compensation and long-term disability claims, and partial funding for probable maximum exposures.

**Auxiliary Services Fund** – Accounts for the user fees, printing and warehouse costs incurred by the various departments and government agencies.

**Charter Schools Services Fund** – Accounts for the activities of District sponsored Charter Schools. The cost of these activities is funded through revenues related to Charter School students.

# SALEM-KEIZER SCHOOL DISTRICT 24J COMBINING STATEMENT OF NET POSITION INTERNAL SERVICE FUNDS JUNE 30, 2019

	Risk Management Fund	Auxiliary Services Fund	Charter Schools Services Fund	Total
ASSETS				
Current Assets:				
Cash and Cash Equivalents	\$ 17,112,018	\$ 2,326,321	\$ 714,659	\$ 20,152,998
Receivables	-	50,499	19,574	70,073
Inventories Net OPEB Asset - RHIA	- 7,192	676,453 10,578	20,203	676,453 37,973
Net OF LD ASSet - NITIA	7,192	10,378	20,203	37,373
Total Current Assets	17,119,210	3,063,851	754,436	20,937,497
Capital Assets:				
Equipment	470,528	1,417,576	-	1,888,104
Building Improvements	103,057	553,727	-	656,784
Less Accumulated Depreciation	(106,442)	(1,516,851)		(1,623,293)
Total Capital Assets	467,143	454,452		921,595
TOTAL ASSETS	17,586,353	3,518,303	754,436	21,859,092
DEFERRED OUTFLOWS OF RESOURCES:				
OPEB Deferred Outflows - RHIA	3,209	4,719	9,012	16,940
Pension Deferred Outflows - PERS	448,457	659,584	1,259,629	2,367,670
TOTAL DEFERRED OUTFLOWS	451,666	664,303	1,268,641	2,384,610
LIABILITIES				
Current Liabilities:				
Accounts Payable	208,226	120,778	733,118	1,062,122
Accrued Claims Liability	2,231,044	-	-	2,231,044
Accrued Compensated Absences	14,628	29,869	1,114	45,611
Unearned Revenue		29		29
Total Current Liabilities	2,453,898	150,676	734,232	3,338,806
Long-term Liabilities:				
Net Pension Liability - PERS	1,020,892	1,501,512	2,867,485	5,389,889
Total OPEB Liability - Insurance Subsidy Total Pension Liability - Stipend Benefits	103,701 45	152,522 67	291,275 128	547,498 240
TOTAL LIABILITIES	3,578,536	1,804,777	3,893,120	9,276,433
DEFERRED INFLOWS OF RESOURCES:				
OPEB Deferred Inflows -RHIA	1,997	2,937	5,609	10,543
Pension Deferred Inflows - PERS	76,960	113,192	216,166	406,318
TOTAL DEFERRED INFLOWS	78,957	116,129	221,775	416,861
NET POSITION				
Investment in Capital Assets	467,143	454,452	-	921,595
Unrestricted	13,913,383	1,807,248	(2,091,818)	13,628,813
TOTAL NET POSITION	\$ 14,380,526	\$ 2,261,700	\$ (2,091,818)	\$ 14,550,408

# SALEM-KEIZER SCHOOL DISTRICT 24J COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION INTERNAL SERVICE FUNDS YEAR ENDED JUNE 30, 2019

	Risk Management Fund	Auxiliary Services Fund	Charter Schools Services Fund	Total
Operating Revenues:				
State Sources	\$ -	\$ -	\$ 19,574	\$ 19,574
Charges for Services	7,398,310	4,785,036	3,911,852	16,095,198
5		, ,	, ,	
Total Operating Revenues	7,398,310	4,785,036	3,931,426	16,114,772
Operating Expenses:				
Salaries	602,345	885,920	1,691,869	3,180,134
Employee Benefits	744,926	994,016	1,748,624	3,487,566
Purchased Services	1,331,360	1,070,457	1,935,080	4,336,897
Supplies and Materials	3,472,804	2,007,542	93,771	5,574,117
Depreciation	42,993	38,946		81,939
Total Operating Expenses	6,194,428	4,996,881	5,469,344	16,660,653
Operating Income (Loss)	1,203,882	(211,845)	(1,537,918)	(545,881)
Nonoperating Revenues:				
Earnings on Investments	584,941		26,209	611,150
Total Nonoperating Revenues	584,941	-	26,209	611,150
Other Financing Sources:				
Transfers In	600,000			600,000
Total Other Financing Sources	600,000			600,000
Change in Net Position	2,388,823	(211,845)	(1,511,709)	665,269
Net Position, July 1, 2018	11,991,703	2,473,545	(580,109)	13,885,139
Net Position, June 30, 2019	\$ 14,380,526	\$ 2,261,700	\$ (2,091,818)	\$ 14,550,408

# SALEM-KEIZER SCHOOL DISTRICT 24J COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS YEAR ENDED JUNE 30, 2019

	Risk Management Fund	Auxiliary Services Fund	Charter Schools Services Fund	Total
Cash Flows from Operating Activities:				
Receipts for Services Provided	\$ 7,398,310	\$ 4,829,616	\$ 3,924,372	\$ 16,152,298
Payments to Employees for Services	(1,052,827)	(1,486,190)	(2,610,732)	(5,149,749)
Payments to Suppliers for Goods and Services	(1,576,149)	(3,175,165)	(1,296,292)	(6,047,606)
Payments for Claims	(2,779,057)	(3,173,103)	(1,230,232)	(2,779,057)
Cash Flows Provided by Operating Activities	1,990,277	168,261	17,348	2,175,886
Cash Flows from Non-Capital Financing Activities:				
Transfers from Other Funds	600,000			600,000
Cash Flows from Capital and Related Financing Activitie	<b>!S</b> :			
Purchases of Capital Assets	(65,390)	(147,770)		(213,160)
Cash Flows from Investing Activities:				
Interest Received	584,941		26,209	611,150
Increase in Cash and Cash Equivalents	3,109,828	20,491	43,557	3,173,876
Cash and Cash Equivalents at Beginning of Year	14,002,190	2,305,830	671,102	16,979,122
Cash and Cash Equivalents at End of Year	\$ 17,112,018	\$ 2,326,321	\$ 714,659	\$ 20,152,998
Reconciliation of Operating Income (Loss) to Cash Flows from Operating Activities: Operating Income (Loss)	\$ 1,203,882	\$ (211,845)	\$ (1,537,918)	\$ (545,881)
Adjustments to Reconcile Operating Income (Loss) to Cash Flows from Operating Activities:				
Depreciation Expense	42,993	38,946	-	81,939
RHIA OPEB Expense	(4,796)	(6,837)	(13,634)	(25,267)
Pension Expense Adjustment	245,189	336,410	706,937	1,288,536
Insurance Subsidy OPEB Expense Adjustment	47,903	67,113	137,070	252,086
Retirement Stipend Expense Adjustment	(626)	(960)	(1,726)	(3,312)
Change in Assets and Liabilities:				
Change in Receivables	-	44,580	(7,054)	37,526
Change in Inventories	-	(88,123)	-	(88,123)
Change in Accounts Payable	88,349	(8,002)	732,559	812,906
Change in Unearned Revenue	-	(1,041)	-	(1,041)
Change in Accrued Claims Liability	360,609	-	-	360,609
Change in Accrued Compensated Absences	6,774	(1,980)	1,114	5,908
Total Adjustments	786,395	380,106	1,555,266	2,721,767
Cash Flows Provided by Operating Activities	\$ 1,990,277	\$ 168,261	\$ 17,348	\$ 2,175,886

#### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

## BUDGET (NON-GAAP BASIS) AND ACTUAL RISK MANAGEMENT FUND

#### YEAR ENDED JUNE 30, 2019

		Buc			
	Actual	Adopted	Final	Variance with Final Budget	
Revenues:					
Charges for Services	\$ 7,398,310	\$ 7,237,000	\$ 7,237,000	\$ 161,310	
Interest Received	584,941	100,000	100,000	484,941	
Total Revenues	7,983,251	7,337,000	7,337,000	646,251	
Expenditures:					
Support Services	5,929,155	18,836,999	18,836,999	12,907,844	
Total Expenditures	5,929,155	18,836,999	18,836,999	12,907,844	
Revenues over (under) Expenditures	2,054,096	(11,499,999)	(11,499,999)	13,554,095	
Other Financing Sources (Uses):					
Transfers In	600,000	600,000	600,000	-	
Transfers Out		(1)	(1)	1	
Total Other Financing Sources (Uses)	600,000	599,999	599,999	1	
Net Change in Fund Balance	2,654,096	(10,900,000)	(10,900,000)	13,554,096	
Fund Balance, Beginning of Year	12,004,024	10,900,000	10,900,000	1,104,024	
Fund Balance, End of Year	\$ 14,658,120	\$ -	\$ -	\$ 14,658,120	

## SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (NON-GAAP BASIS) AND ACTUAL

#### AUXILIARY SERVICES FUND YEAR ENDED JUNE 30, 2019

			Bud			
	Actual		Adopted	 Final	-	riance with nal Budget
Revenues:						
Charges for Services	\$ 4,785,036	\$	5,737,500	\$ 5,737,500	\$	(952,464)
Total Revenues	4,785,036		5,737,500	 5,737,500		(952,464)
Expenditures:						
Support Services	4,709,979		8,912,500	 8,912,500		4,202,521
Total Expenditures	4,709,979		8,912,500	 8,912,500		4,202,521
Net Change in Fund Balance	75,057		(3,175,000)	(3,175,000)		3,250,057
Fund Balance, Beginning of Year	 2,945,146		3,175,000	 3,175,000		(229,854)
Fund Balance, End of Year	\$ 3,020,203	\$		\$ 	\$	3,020,203

### SALEM-KEIZER SCHOOL DISTRICT 24J SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -

#### BUDGET (NON-GAAP BASIS) AND ACTUAL CHARTER SCHOOLS SERVICES FUND YEAR ENDED JUNE 30, 2019

			Budget					
	Actual		Adopted		Final		Variance with Final Budget	
Revenues:								
State Sources	\$	19,574	\$	-	\$	-	\$	19,574
Charges for Services		3,911,852		4,300,000		4,300,000		(388,148)
Interest Received		26,209		6,000		6,000		20,209
Total Revenues		3,957,635		4,306,000		4,306,000		(348,365)
Expenditures:								
Instruction		4,640,698		4,951,000		4,951,000		310,302
Total Expenditures		4,640,698		4,951,000		4,951,000		310,302
Net Change in Fund Balance		(683,063)		(645,000)		(645,000)		(38,063)
Fund Balance, Beginning of Year		683,063		645,000		645,000		38,063
Fund Balance, End of Year	\$	_	\$	_	\$	_	\$	

#### SALEM-KEIZER SCHOOL DISTRICT 24J YEAR ENDED JUNE 30, 2019

#### **FIDUCIARY FUNDS**

Fiduciary funds are used to account for the District's scholarship program provided by bequests and donations and for parent teacher group activities. Included are:

**Private-Purpose Trust Funds** – Accounts for scholarship resources received and held by the District in a fiduciary capacity. Disbursements from this fund are made in accordance with the trust agreements.

**Agency Fund** – Accounts for parent teacher group activities and departmental activities of the various schools and departments, accounting for sales and other revenue generating activities for support of students and staff not provided by district funds. This fund is purely custodial and does not involve measurement of result of operations. Therefore, the operational activity is not reported in this section.

# SALEM-KEIZER SCHOOL DISTRICT 24J COMBINING STATEMENT OF CHANGES IN NET POSITION PRIVATE PURPOSE TRUST FUNDS YEAR ENDED JUNE 30, 2019

	Scho	tta Isom blarship Fund	M	Small lemorials Fund	F	tal Private Purpose ust Funds
Additions:						
Contributions	\$		\$	18,564	\$	18,564
Deductions:						
Scholarships		_		27,868		27,868
Change in Net Position		-		(9,304)		(9,304)
Net Position, Beginning of Year		9,518		200,860		210,378
Net Position, End of Year	\$	9,518	\$	191,556	\$	201,074

## SALEM-KEIZER SCHOOL DISTRICT 24J STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUND

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Balance July 1, 2018		Additions		Deductions		Balance June 30, 2019	
ASSETS: Cash and Cash Equivalents	\$ 329,845	\$	263,774	\$	333,340	\$	260,279	
Total Assets	\$ 329,845	\$	263,774	\$	333,340	\$	260,279	
<b>LIABILITIES:</b> Accounts Payable Due to Outside Groups	\$ 13,319 316,526	\$	246,080 17,694	\$	248,873 84,467	\$	10,526 249,753	
Total Liabilities	\$ 329,845	\$	263,774	\$	333,340	\$	260,279	



#### **OTHER FINANCIAL SCHEDULES**

#### SALEM-KEIZER SCHOOL DISTRICT 24J REVENUE SUMMARY BY ALL FUNDS YEAR ENDED JUNE 30, 2019

		Fund 100		Fund 200		Fund 300
Local Sources:						
1110 Current Year Taxes	\$	79,772,315	\$	-	\$	51,839,894
1112 Prior Year Taxes		4,520,136		-		903,911
1113 Foreclosed Property Taxes		72,276		-		-
1114 Payments in Lieu of Property Taxes		209,000		-		-
1311 Tuition from Individuals		530		623,134		-
1312 Tuition from Other Districts		42,621		140,113		-
1500 Earnings on Investments		3,596,052		255,731		985,201
1600 Food Service		-		1,910,879		-
1700 Extracurricular Activities		-		4,631,572		-
1800 Community Services Activities		-		7,450		-
1910 Rentals		393,663		141,626		-
1920 Contributions from Private Sources		3		755,206		-
1940 Services Provided		132,700		-		-
1950 Textbook Sales and Rentals		-		31,453		-
1960 Recovery of Prior Years' Expenditure		113,742		2,383		-
1970 Services Provided Other Funds		-		-		23,292,663
1980 Fees Charged to Grants		1,949,223		-		-
1990 Miscellaneous		985,147		1,527,486		
Total Local Sources		91,787,408		10,027,033		77,021,669
Intermediate Sources:						
2101 County School Funds		865,412		_		_
2102 General ESD Funds		16,166,475				
2200 Restricted Revenue		10,100,473		1,435,268		-
Total Intermediate Sources		17,031,887		1,435,268		
State Sources:						
3101 State School Fund		343,804,364		-		-
3102 State School Fund - School Lunch Match		-		181,978		-
3103 Common School Fund		4,472,941		-		-
3199 Other Unrestricted Grants-in-Aid		1,683,189		-		-
3222 State School Fund (SSF) Transportation Equipment		-		1,064,746		-
3299 Other Restricted Grants-in-Aid		<u>-</u>		16,820,594		<u> </u>
Total State Sources		349,960,494		18,067,318		
Federal Sources:						
4200 Unrestricted Federal Revenue		127,231		_		_
4300 Restricted Federal Revenue		127,231		158,196		_
4500 Restricted Federal Revenue through State		_		40,484,844		_
4801 Federal Forest Fees		385		-		_
4900 Revenue on behalf of District				1,408,121		
Total Federal Sources		127,616		42,051,161		
Other Sources						
Other Sources: 5110 Bond Proceeds						
5120 Bond Premium		-		-		-
5200 Interfund Transfers		- 		- - 270 000		-
		2,283,983		5,370,000		-
5300 Sale of Capital Assets 5400 Resources - Beginning Fund Balance		227,447 51,478,033		6,881 10,840,739		- 23,974,632
Total Other Sources		53,989,463		16,217,620		23,974,632
Total Revenues	Ś	512,896,868	\$	87,798,400	\$	100,996,301
	<u> </u>	312,030,000	<u> </u>	57,750,400	<u> </u>	_00,000,001

Fund 400	Fund 500	Fund 600	Fund 700	Total
\$ -	\$ -	\$ -	\$ -	\$ 131,612,209
-	=	-	-	5,424,047
-	-	-	-	72,276
-	-	-	-	209,000
-	-	-	-	623,664
-	=	-	-	182,734
12,340,846	-	611,150	-	17,788,980
-	-	-	-	1,910,879
-	-	-	-	4,631,572
-	-	-	-	7,450
-	-	-	-	535,289
1,139,610	-	-	-	1,894,819
-	-	134,840	-	267,540
-	-	-	-	31,453
1,249	-	13,916	-	131,290
-	-	9,375,861	-	32,668,524
-	-	-	-	1,949,223
127,331		6,570,581	253,694	9,464,239
13,609,036		16,706,348	253,694	209,405,188
-	-	-	-	865,412
-	=	-	-	16,166,475
	<del>-</del>		<del>-</del>	1,435,268
	<u> </u>	<u> </u>		18,467,155
				242.004.254
-	-	-	-	343,804,364
-	-	-	-	181,978
-	-	-	-	4,472,941
-	<del>-</del>	- -	-	1,683,189
-	<del>-</del>	 19,574	-	1,064,746 16,840,168
		19,574		368,047,386
		13,374		300,047,300
-	-	-	-	127,231
-	-	-	-	158,196
-	-	-	-	40,484,844
-	-	-	-	385 1,408,121
				42,178,777
				42,170,777
383,230,000	-	-	-	383,230,000
64,964,296	-	-	-	64,964,296
1,608,819	-	600,000	-	9,862,802
- 5,815,008	_ 138,321	- 15 622 225	- 526,835	234,328
455,618,123	138,321	15,632,235 16,232,235	526,835	108,405,803 566,697,229
\$ 469,227,159	\$ 138,321	\$ 32,958,157	\$ 780,529	\$ 1,204,795,735
7 703,227,133	7 130,321	ψ J2,3J0,1J/	7 700,323	7 1,204,133,133

#### SALEM-KEIZER SCHOOL DISTRICT 24J GENERAL FUND (100) EXPENDITURE SUMMARY YEAR ENDED JUNE 30, 2019

<del></del>	 Object 100		Object 200		Object 300
Instruction:	 	_			_ 3,555 550
1111 Elementary, K-5	\$ 61,318,275	\$	36,740,074	\$	610,939
1121 Middle/Junior High Programs	23,872,497		13,686,647		538,604
1122 Middle/Junior High School Extracurricular	543,560		185,456		403,025
1131 High School Programs	31,817,139		18,062,307		764,315
1132 High School Extracurricular	2,256,037		804,565		848,729
1210 Programs for the Talented and Gifted	276,728		109,144		2,632
1220 Restrictive Programs for Students with Disabilities	23,360,680		16,666,253		203,826
1250 Less Restrictive Programs for Students with Disabilities	16,883,119		11,237,428		526,900
1260 Treatment and Habilitation	-		-		5,679
1280 Alternative Education	3,513,407		2,115,549		5,655,247
1291 English Second Language Programs	8,219,328		5,364,815		7,262
1292 Teen Parent Programs	652,383		350,160		5,451
1294 Youth Corrections Education	32,469		28,095		-
1299 Other Programs	16,544		1,559		36,536
1400 Summer School Programs	207,326		77,105		96,063
Total Instruction	172,969,492		105,429,157		9,705,208
Support Services:	 172,303,432		103,423,137		9,703,208
2110 Attendance and Social Work Services	2,259,621		1,540,091		1,123,084
2120 Guidance Services	6,422,020		3,733,125		3,079
2130 Health Services	1,538,450		870,502		274,973
2140 Psychological Services	874,290		454,916		9,240
2150 Speech Pathology and Audiology Services	2,972,814		1,637,636		629,197
2160 Other Student Treatment Services	863,590		489,746		14,227
2190 Service Direction, Student Support Services	472,852		253,028		18,835
2210 Improvement of Instruction Services	1,177,210		574,934		154,013
2220 Educational Media Services	2,651,728		1,962,963		116,327
					•
2230 Assessment and Testing	326,262		184,245		29,137
2240 Instructional Staff Development	3,405,770		1,917,409		546,776
2310 Board of Education Services	1,588		638		683,433
2320 Executive Administration Services	1,074,146		593,018		12,165
2410 Office of the Principal Services	18,926,490		11,316,024		621,286
2490 Other Support Services - School Administration	1,299,127		718,318		75,390
2520 Fiscal Services	1,376,506		814,864		175,142
2540 Operation and Maintenance of Plant Services	11,225,351		8,403,737		9,587,722
2550 Student Transportation Services	8,980,150		7,525,709		506,927
2570 Internal Services	847,351		374,791		22,793
2630 Information Services	380,284		207,183		23,540
2640 Staff Services	2,525,283		1,333,553		343,964
2660 Technology Services	5,139,652		2,913,572		753,381
2680 Interpretation and Translation	517,083		394,162		10,780
2690 Other Support Services - Central	-		453,321		320,338
2700 Supplemental Retirement Program	557,710		82,232		
Total Support Services	75,815,328		48,749,718		16,055,751
Facilities Acquisition and Construction:					
4120 Site Acquisition and Development Services	-		-		-
4150 Building Acquisition, Construction, and Improvement					
Services	_		_		33,158
Total Facilities Acquisition and Construction					33,158
·	 				33,136
Other Uses:					
5100 Debt Service	-		-		-
5200 Transfers of Funds	 				
Total Other Uses					-
Total Expenditures	\$ 248,784.820	Ś	154,178,875	\$	25,794.117
· · · · · · · · · · · · · · · · · · ·	 -, -,		- , -,5	<u></u>	-,,

Object 400	Object 500	Object 600	Object 700	Total
\$ 1,222,705	\$ -	\$ 730	\$ -	\$ 99,892,723
818,784	-	62,589	- -	38,979,121
31,391	-	2,400	-	1,165,832
1,100,654	27,343	69,895	-	51,841,653
95,279	24,944	51,381	-	4,080,935
27,236	, -	, -	-	415,740
90,543	-	485	-	40,321,787
146,877	-	-	-	28,794,324
, -	-	-	-	5,679
110,567	-	15,449	-	11,410,219
33,519	_	, -	-	13,624,924
13,417	-	575	-	1,021,986
	_	-	_	60,564
10,372	_	_	_	65,011
20,012	_	_	_	400,506
3,721,356	52,287	203,504		292,081,004
18,461	-	88	-	4,941,345
1,836	-	129	-	10,160,190
2,217	-	279	-	2,686,421
8,036	-	-	-	1,346,481
1,364	-	-	-	5,241,010
43,482	-	-	-	1,411,046
101,228	-	-	-	845,944
378,481	-	7,560	-	2,292,198
403,777	-	315	-	5,135,111
83,147	-	-	-	622,792
38,029	-	6,360	-	5,914,344
1,306	-	18,940	-	705,906
8,583	-	2,649	-	1,690,562
409,698	19,640	17,680	-	31,310,818
33,076	-	1,446	-	2,127,357
18,981	-	6,681	-	2,392,174
1,859,598	129,141	55,370	-	31,260,919
1,259,138	2,955,213	164,241	-	21,391,380
89,184	-	1,228	-	1,335,347
18,046	-	2,532	-	631,584
85,465	33,681	15,143	_	4,337,089
5,043,358	-	9,931	_	13,859,894
4,976	_	-	_	927,000
-	_	_	_	773,659
_	_	_	_	639,942
9,911,469	3,137,675	310,572		153,980,513
-	12,995	-	-	12,995
62	158,494			191,714
62	171,489			204,709
		F.C.2.000		502.000
-	-	562,988	7.222.222	562,988
			7,220,000	7,220,000
		562,988	7,220,000	7,782,988
\$ 13,632,887	\$ 3,361,451	\$ 1,077,064	\$ 7,220,000	\$ 454,049,214

	Object 100	Object 200	Object 300	Object 400
Instruction:				
1111 Primary, K-5	\$ 65,714	\$ 27,080	\$ 434,660	\$ 2,438,054
1113 Elementary Extracurricular	11,536	2,874	222,992	501,987
1121 Middle/Junior High Programs	104,771	48,781	500,407	209,888
1122 Middle/Junior High School Extracurricular	42,671	13,117	158,747	475,008
1131 High School Programs	1,439,379	802,197	222,992	1,930,315
1132 High School Extracurricular	190,361	58,366	952,800	1,728,468
1140 Pre-Kindergarten Programs	2,276,026	1,241,827	154,758	470,333
1210 Programs for the Talented and Gifted	-	-	-	166
1220 Restrictive Programs for Students with Disabilities	1,156,573	761,539	60,711	132,165
1250 Less Restrictive Programs for Students with Disabilities	755,470	473,611	-	4,396
1260 Treatment and Habilitation	565,748	329,266	-	25,215
1271 Remediation	270,141	110,369	32,120	63,498
1272 Title I	3,751,587	2,176,153	74,232	359,222
1280 Alternative Education	146,726	91,591	331	52,902
1291 English Second Language Programs	33,012	12,932	978	1,057
1292 Teen Parent Program	59,996	29,532	-	10,184
1293 Migrant Education	559,229	344,916	73,086	21,419
1299 Other Programs	88,996	42,587	8,015	10,847
1400 Summer School Programs	55,938	20,601	3,723	17,001
Total Instruction	11,573,874	6,587,339	2,900,552	8,452,125
Support Services:				
2110 Attendance and Social Work Services	900,007	592,451	194,975	134,943
2120 Guidance Services	146,353	82,320	80,844	1,375
2130 Health Services	148,404	73,477	1,839	17,900
2140 Psychological Services	•		1,639	17,900
2150 Speech Pathology and Audiology Services	104,108 551,620	57,107 376,460	-	61 117
2160 Other Student Treatment Services	· ·		- 207 217	61,447 6,951
	31,121	22,987	287,317	0,951
2190 Service Direction, Student Support Services 2210 Improvement of Instruction Services	1,220,021 1,526,242	753,736 755,049	1,134 764,440	129,222
2230 Assessment and Testing	1,520,242	755,049	3,000	4,597
2240 Instructional Staff Development	2,929,916	1,464,108	1,512,053	73,900
2410 Office of the Principal	187,513	110,900	81,612	8,989
2490 Other Support Services - School Administration	682,670		35,476	39,933
2520 Fiscal Services	082,070	404,982	•	1,667
2540 Operation and Maintenance of Plant Services	110 406	89,821	10,447	
•	110,406	09,021	121,325	130,738
2550 Student Transportation Services 2570 Internal Services	-	-	2,122	-
	50,832	16,712	20,147	1,214
2620 Planning, Research, Development, Evaluation 2640 Staff Services	228,753	134,620	20,147	1,214
	64,024	33,005	49,814	561,550
2660 Technology Services 2690 Other Support Services - Central	456	179	49,014	301,330
		1/9		
Total Support Services	8,882,446	4,967,914	3,166,545	1,174,426
Enterprise and Community Services:				
3100 Food Services	48,842	34,722	14,157,516	1,599,362
3300 Community Services	1,075,474	617,870	150,714	172,714
Total Enterprise and Community Services	1,124,316	652,592	14,308,230	1,772,076
Facilities Acquisition and Construction:				
4150 Building Acquisition, Construction, and Improvement				
Total Facilities Acquisition and Construction				
Other Uses:				
5100 Debt Service	_	=	_	-
5200 Transfers of Funds	-	<u>-</u>	<u>-</u>	_
Total Other Uses				
Total Expenditures	\$ 21,580,636	\$ 12,207,845	\$ 20,375,327	\$ 11,398,627

Object 500	Object 600	Object 700	Total
\$ -	\$ -	\$ -	\$ 2,965,508
	3,847	<del>,</del>	763,915
20,679	3,047	_	
98,936	-	-	962,783
49,202	4,958	-	743,703
413,374	4,309	-	4,812,566
167,333	375,188	-	3,472,516
10,326	13,474	-	4,166,744
-	-	-	166
5,400	-	-	2,116,388
-	-	-	1,233,477
-	-	_	920,229
-	222	_	476,350
_		_	6,361,194
53,147	200		344,897
33,147	200	_	
-	-	-	47,979
-	-	-	99,712
-	-	-	998,650
-	-	-	150,445
	105		97,368
818,397	402,303		30,734,590
-	2,975	_	1,825,351
_	_,	_	310,892
_	70	_	241,690
_	70	_	
-	-	-	161,215
-	-	-	989,527
-	-	-	348,376
-	-	-	1,974,891
14,798	-	-	3,189,751
-	12,494	-	20,091
-	7,864	-	5,987,841
-	-	-	389,014
_	19	_	1,163,080
_	1,949,222	_	1,961,336
90,770	2,015	_	545,075
	2,013		
254,964	-	-	257,086
140,039	-	-	140,039
-	-	-	88,905
-	-	-	363,373
413,390	-	-	1,121,783
			635
913,961	1,974,659		21,079,951
444.055	525.040		16 600 117
141,865	626,840	-	16,609,147
	15,210		2,031,982
141,865	642,050		18,641,129
1,685,693	<del>-</del>		1,685,693
1,685,693			1,685,693
-	896,168	-	896,168
		358,819	358,819
	896,168	358,819	1,254,987
¢ 2 EFO 010			
\$ 3,559,916	\$ 3,915,180	\$ 358,819	\$ 73,396,350



#### SALEM-KEIZER SCHOOL DISTRICT 24J DEBT SERVICE FUNDS (300) EXPENDITURE SUMMARY YEAR ENDED JUNE 30, 2019

	Object 600	Total
Other Uses: 5100 Debt Service	\$ 63,443,451	\$ 63,443,451
Total Other Uses	63,443,451	63,443,451
Total Expenditures	\$ 63,443,451	\$ 63,443,451

## SALEM-KEIZER SCHOOL DISTRICT 24J CAPITAL PROJECTS FUNDS (400) EXPENDITURE SUMMARY YEAR ENDED JUNE 30, 2019

	Object 100	Object 200	Object 300
Facilities Acquisition and Construction:			
4110 Direction	\$519,710	\$ 269,073	\$1,430,583
4120 Site Acquisition and Development Services	-	-	-
4150 Building Acquisition, Construction, and Improvement Services	_	_	_
4180 Other Capital Items			
<b>Total Facilities Acquisition and Construction</b>	519,710	269,073	1,430,583
Other Uses:			
5200 Transfers of Funds			
Total Other Uses			
Total Expenditures	\$519,710	\$ 269,073	\$ 1,430,583

Object 400		Object 500	Object 600	Object 700	Total	
\$	-	\$ -	\$ 1,705,929	\$ -	\$ 3,925,295	
	-	3,965,362	-	-	3,965,362	
23	3,942	27,271,542	-	-	27,295,484	
		1,780,008			1,780,008	
23	3,942	33,016,912	1,705,929		36,966,149	
				2,183,983	2,183,983	
				2,183,983	2,183,983	
\$ 23	3,942	\$ 33,016,912	\$ 1,705,929	\$ 2,183,983	\$ 39,150,132	



#### SALEM-KEIZER SCHOOL DISTRICT 24J ENTERPRISE FUND (500) EXPENDITURE SUMMARY YEAR ENDED JUNE 30, 2019

	Object 700		Total	
Other Financing Uses: 5200 Transfer of Funds	\$	100,000	\$	100,000
Total Other Financing Uses		100,000		100,000
Total Expenditures	\$	100,000	\$	100,000

## SALEM-KEIZER SCHOOL DISTRICT 24J INTERNAL SERVICE FUNDS (600) EXPENDITURE SUMMARY YEAR ENDED JUNE 30, 2019

	Object 100	Object 200	Object 300
Instruction:			
1280 Alternative Education	\$ 1,691,871	\$ 919,977	\$ 1,935,080
Total Instruction	1,691,871	919,977	1,935,080
Support Services:			
2520 Fiscal Services	567,256	436,545	997,880
2540 Operation and Maintenance of Plant	35,090	20,711	333,480
2570 Other Internal Services	885,921	598,290	1,070,457
<b>Total Support Services</b>	1,488,267	1,055,546	2,401,817
Total Expenditures	\$ 3,180,138	\$ 1,975,523	\$ 4,336,897

Object 400		0	bject 500	0	bject 600	_	Total
_	70.070	<u>,</u>		_	4.4.704		4.640.600
\$	78,979	\$		\$	14,791	<u>\$</u>	4,640,698
	78,979		_		14,791		4,640,698
	310,860		37,562		3,139,667		5,489,770
	22,277		27,827		_		439,385
	2,006,901		146,960		1,450		4,709,979
	2,340,038		212,349		3,141,117		10,639,134
\$	2,419,017	\$	212,349	\$	3,155,908	\$	15,279,832



#### SALEM-KEIZER SCHOOL DISTRICT 24J FIDUCIARY FUNDS (700) EXPENDITURE SUMMARY YEAR ENDED JUNE 30, 2019

	Object 300		Object 400	Total
Enterprise and Community Services:				
3300 Community Services	\$	1,575	\$ 328,126	\$ 329,701
<b>Total Enterprise and Community Services</b>		1,575	328,126	329,701
Total Expenditures	\$	1,575	\$ 328,126	\$ 329,701

## SALEM-KEIZER SCHOOL DISTRICT 24J SCHEDULE OF GENERAL OBLIGATION BOND AND INTEREST TRANSACTIONS YEAR ENDED JUNE 30, 2019

	Principal Principal						
Issue Date	Original Amount	Outstanding July 1, 2018	Issued	Matured	Redeemed	Outstanding June 30, 2019	
March 16, 2009	\$ 178,715,189	\$ 110,927,569	\$ -	\$ 2,640,853	\$ 2,640,853	\$ 108,286,716	
December 16, 2009	31,760,000	31,760,000	-	-	-	31,760,000	
June 30, 2011	31,620,000	5,735,000	-	3,985,000	3,985,000	1,750,000	
February 25, 2013	46,260,000	9,300,000	-	9,300,000	9,300,000	-	
July 25, 2018	383,230,000	-	383,230,000	5,435,000	5,435,000	377,795,000	
	\$ 671,585,189	\$ 157,722,569	\$ 383,230,000	\$ 21,360,853	\$21,360,853	\$ 519,591,716	

## SALEM-KEIZER SCHOOL DISTRICT 24J SCHEDULE OF LIMITED TAX PENSION BOND AND INTEREST TRANSACTIONS YEAR ENDED JUNE 30, 2019

	Principal						
Issue Date	Original Amount	Outstanding July 1, 2018	Is	ssued	Matured	Redeemed	Outstanding June 30, 2019
October 31, 2002	\$ 106,974,763	\$ 82,616,864	\$	-	\$ 2,413,198	\$ 2,413,198	\$ 80,203,666
February 19, 2004	88,815,000	71,930,000		-	4,270,000	4,270,000	67,660,000
June 30, 2011	7,820,000	7,820,000		-	-	-	7,820,000
January 29, 2015	50,145,000	43,245,000		-	2,265,000	2,265,000	40,980,000
	\$ 253,754,763	\$ 205,611,864	\$		\$ 8,948,198	\$ 8,948,198	\$ 196,663,666

	Interest				
Interest Coupon Rates	Matured	Redeemed			
4.0%-5.84%	\$ 1,509,148	\$ 1,509,148			
1.25%	397,000	397,000			
2.0%-5.0%	224,400	224,400			
.77%-1.78%	165,819	165,819			
4.0%-5.0%	16,780,089	16,780,089			
	\$19,076,456	\$ 19,076,456			

	Interest				
Interest Coupon Rates	Matured	Redeemed			
5.48%-6.10%	\$ 8,375,816	\$ 8,375,816			
5.12%-5.53%	3,950,519	3,950,519			
4.12%	321,793	321,793			
.52%-3.82%	1,409,816	1,409,816			
	\$14,057,944	\$ 14,057,944			

# SALEM-KEIZER SCHOOL DISTRICT 24J SCHEDULE OF FUTURE DEBT SERVICE REQUIREMENT OF GENERAL OBLIGATION BONDS YEAR ENDED JUNE 30, 2019

Fiscal Year		Principal		Interest		Total
2020	Ļ	20 022 277	ċ	20 021 222	¢	60.754.700
2020	\$	39,923,377	\$	20,831,323	\$	60,754,700
2021		24,787,987		28,904,013		53,692,000
2022		18,591,866		29,511,635		48,103,501
2023		19,376,477		30,302,773		49,679,250
2024		20,104,354		31,061,396		51,165,750
2025		20,887,666		31,812,834		52,700,500
2026		21,770,136		32,513,615		54,283,751
2027		22,739,676		33,171,575		55,911,251
2028		23,908,105		33,680,395		57,588,500
2029		25,128,963		34,187,037		59,316,000
2030		26,463,109		34,635,389		61,098,498
2031		19,475,000		12,645,500		32,120,500
2032		21,415,000		11,671,750		33,086,750
2033		23,475,000		10,601,000		34,076,000
2034		25,675,000		9,427,250		35,102,250
2035		28,010,000		8,143,500		36,153,500
2036		30,345,000		6,893,000		37,238,000
2037		32,980,000		5,375,750		38,355,750
2038		35,780,000		3,726,750		39,506,750
2039		38,755,000		1,937,750		40,692,750
Total Future Payments	\$	519,591,716	\$	411,034,235	\$	930,625,951

# SALEM-KEIZER SCHOOL DISTRICT 24J SCHEDULE OF FUTURE LIMITED TAX PENSION OBLIGATIONS YEAR ENDED JUNE 30, 2019

Fiscal Year	Principal	Principal Interest	
2020	\$ 9,663,666	\$ 14,327,671	\$ 23,991,337
2021	15,795,000	9,403,582	25,198,582
2022	17,450,000	8,482,264	25,932,264
2023	19,455,000	7,583,354	27,038,354
2024	21,620,000	6,523,182	28,143,182
2025	23,960,000	5,355,302	29,315,302
2026	26,480,000	4,054,336	30,534,336
2027	29,205,000	2,607,697	31,812,697
2028	15,155,000	1,276,043	16,431,043
2029	2,990,000	682,658	3,672,658
2030	3,105,000	568,500	3,673,500
2031	3,225,000	449,951	3,674,951
2032	3,350,000	326,821	3,676,821
2033	3,475,000	198,918	3,673,918
2034	1,735,000	66,242	1,801,242
<b>Total Future Payments</b>	\$ 196,663,666	\$ 61,906,521	\$ 258,570,187

### **SALEM-KEIZER SCHOOL DISTRICT 24J**

### SUPPLEMENTAL INFORMATION, 2018-2019

### A. Energy Bill for Heating - All Funds

Please enter your expenditures for electricity, heating fuel, and water & sewage for these Functions & Objects.

	Objects 3	325, 326 & 327
Function 2540	\$	6,467,169
Function 2550	\$	-

### B. Replacement of Equipment - General Fund

Include all General Fujnd expenditures in object 542, except for the following exclusions:

### Exclude these functions:

3300

4150

1113	Elementary Co-curricular Activities
1122	Middle School Co-curricular Activities
1132	High School Co-curricular Activities
1140	Pre-Kindergarten
1300	Continuing Education
1400	Summer School
2550	Pupil Transportation
3100	Food Service

**Community Services** 

Construction

### **STATISTICAL SECTION**



## SALEM-KEIZER SCHOOL DISTRICT 24J STATISTICAL SECTION TABLE OF CONTENTS

This part of the District's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information say about the District.

<u>Contents</u>	<b>Page</b>
Financial Trends:	
Condensed Statement of Net Position by Component – Last Ten Fiscal Years	140
Changes in Net Position – Last Ten Fiscal Years	142
Fund Balances of Governmental Funds – Last Ten Fiscal Years	145
Primary Government-Wide Revenues – Last Ten Fiscal Years	146
Governmental Funds Revenues, Expenditures, Other Financing Sources (Uses) and Debt Service Ratio –	
Last Ten Fiscal Years	148
Revenues and Other Financing Sources by Source (Non-GAAP Basis) – General Fund –	
Last Ten Fiscal Years	150
Expenditures and Other Financing (Uses) by Program (Non-GAAP Basis) – General Fund –	
Last Ten Fiscal Years	152
Revenue Capacity:	
Property Tax Levies – Marion and Polk Counties – Last Ten Fiscal Years	
Property Tax Levies and Collections – General Fund – Last Ten Fiscal Years	
Property Tax Levies and Collections – Debt Service Fund – Last Ten Fiscal Years	156
Comparison of General Fund Budget to Tax Levy – Last Ten Fiscal Years	
Assessed Value and Real Market Value of Taxable Property – Last Ten Fiscal Years	159
Property Tax Rates Per \$1,000 of Assessed Valuation – Direct and Overlapping Governments –	
Last Ten Fiscal Years	160
Principal Taxpayers – Current and Nine Years Prior	162
Debt Capacity:	
Legal Debt Margin Information – Last Ten Fiscal Years	
Ratios of Outstanding Debt by Type – Last Ten Fiscal Years	164
Direct and Overlapping Governmental Activities Debt	165
Ratio of Annual Debt Service Requirements for General Obligation	
Bonded Debt to Total Budgeted Basis General Fund Expenditures and	
Transfers – Last Ten Fiscal Years	166
Ratio of Net General Obligation Bonded Debt to True Cash Value	
and Net General Bonded Debt per Capita and per Student – Last Ten Fiscal Years	167
Demographic and Economic Information:	
Demographic and Economic Statistics – Last Ten Calendar Years	168
Salem Metropolitan Area Employment – Largest to Smallest – Current and Nine Years Prior	
Salem Metropolitan Area – Average Annual Employment – Last Ten Calendar Years	
Population Ethnicity and Other Related Data	171
Operating Information:	
School Building, Student Enrollment and Average Daily Membership (ADM) Information –	
Last Ten Fiscal Years	
Average Daily Membership (ADM) – Last Ten Fiscal Years	177
Licensed, Classified, and Administrative Full-Time Employees Staff Levels –	
Last Ten Fiscal Years	
Teacher Base Salaries – Last Ten Fiscal Years	
Operating Statistics – Last Ten Fiscal Years	
Miscellaneous Statistical Data	182

GOVERNMENTAL ACTIVITIES	2019	2018	2017	2016
ASSETS: Current and Other Assets	\$ 609,264,092	\$ 150,258,866	\$ 143,080,056	\$ 158,919,641
Net Capital Assets	478,549,171	451,356,649	434,278,494	431,323,086
Prepaid Pension Contributions	-	-	-	-
Pension Assets	-	-	-	-
Net OPEB Asset - RHIA	2,606,873	968,900		
TOTAL ASSETS	1,090,420,136	602,584,415	577,358,550	590,242,727
DEFERRED OUTFLOWS OF RESOURCES:				
Pension Deferred Outflow - PERS	162,541,689	138,738,558	202,049,375	69,109,541
OPEB Deferred Outflows - RHIA	1,162,909	1,130,778	1,156,047	-
Deferred Amount on Bond Refunding	36,000	571,117	1,128,720	1,686,323
TOTAL DEFERRED OUTFLOWS	163,740,598	140,440,453	204,334,142	70,795,864
LIABILITIES:				
Other Liabilities	138,461,336	119,638,031	108,901,550	132,742,800
Long-term Debt Outstanding	786,869,702	373,916,867	409,111,237	441,939,451
Total OPEB Liability - Insurance Subsidy	37,586,012	25,441,981	23,747,374	-
Net Pension Liability - PERS	370,018,658	313,463,307	330,280,248	122,378,153
Total Pension Liability - Stipend Benefits Net OPEB Liability - RHIA	16,442 	305,933	1,204,740 638,414	
TOTAL LIABILITIES	1,332,952,150	832,766,119	873,883,563	697,060,404
DEFERRED INFLOWS OF RESOURCES:				
Pension Deferred Inflow - PERS	27,893,900	9,580,033	6,909,596	31,727,285
OPEB Deferred Inflows -RHIA	723,844	454,544	-	-
Deferred Amount on Bond Refunding				
TOTAL DEFERRED INFLOWS	28,617,744	10,034,577	6,909,596	31,727,285
NET POSITION:				
Net Investment in Capital Assets	312,831,305	284,229,566	245,110,046	221,821,653
Restricted	469,654	129,021	2,507,364	6,904,637
Unrestricted	(420,710,119)	(384,134,415)	(346,717,877)	(296,475,388)
TOTAL NET POSITION	\$ (107,409,160)	\$ (99,775,828)	\$ (99,100,467)	\$ (67,749,098)
BUSINESS TYPE ACTIVITES				
ASSETS: Current and Other Assets	\$ 38,321	\$ 194,319	\$ 525,894	\$ 333,869
Pension Assets	3 38,321	3 134,313	۶ 323,634 -	÷ 555,605
	38.321	104 310	F3F 804	222.000
TOTAL ASSETS	38,321	194,319	525,894	333,869
DEFERRED OUTFLOWS OF RESOURCES: Pension Deferred Outflow - PERS			125,548	47,249
TOTAL DEFERRED OUTFLOWS			125,548	47,249
LIABILITIES:				
Other Liabilities	-	55,998	9,055	8,441
Net Pension Liability - PERS			205,226	83,667
TOTAL LIABILITIES		55,998	214,281	92,108
DEFERRED INFLOWS OF RESOURCES:				
Pension Deferred Inflows - PERS			4,294	21,692
TOTAL DEFERRED INFLOWS			4,294	21,692
NET POSITION:				
Unrestricted	38,321	138,321	432,867	267,318
TOTAL NET POSITION	\$ 38,321	\$ 138,321	\$ 432,867	\$ 267,318

Source: Salem-Keizer Public Schools

GASB 68 and GASB 65 were implemented in FY 2015 and FY 2014, respectively.

FY 2017 was restated for GASB 75 implementation.

2015	2014	2013	2012	2011	2010
\$ 174,587,436	\$ 167,122,010	\$ 182,598,792	\$ 224,270,903	\$ 272,198,477	\$ 336,231,384
416,135,610	406,135,755	402,081,426	387,486,377	334,983,076	267,403,857
-	183,232,781	187,132,689	190,547,194	193,310,944	195,786,040
56,333,378	-	-	-	-	-
647,056,424	756,490,546	771,812,907	802,304,474	800,492,497	799,421,281
79,382,440	-	-	-	-	-
2,243,926	- 2,801,529	3,359,132	162,000	180,000	-
81,626,366	2,801,529	3,359,132	162,000	180,000	
123,195,104	82,205,188	92,690,300	159,926,204	141,998,639	136,955,541
474,986,624	488,389,939	518,923,136	489,943,303	516,615,100	509,526,430
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
598,181,728	570,595,127	611,613,436	649,869,507	658,613,739	646,481,971
330,101,120	3.0,033,12.	011,010,100	0.0,000,007	030,013,.03	0.10).101)371
108,700,599	-	-	-	-	-
-	-	-	-	-	-
		99,458	203,242	307,026	410,810
108,700,599		99,458	203,242	307,026	410,810
194,496,722	172,893,673	153,807,226	141,578,857	131,279,359	118,920,627
6,877,725	9,841,417	2,471,931	2,746,751	4,960,401	6,019,866
(179,573,984)	5,961,858	7,179,988	8,068,117	5,511,972	27,588,007
\$ 21,800,463	\$ 188,696,948	\$ 163,459,145	\$ 152,393,725	\$ 141,751,732	\$ 152,528,500
\$ 258,570 38,829	\$ 251,499	\$ -	\$ -	\$ -	\$ - -
297,399	251,499				
237,333	231,433				
18,859	-	-	-	-	-
18,859				_	
7,940	780	-	-	-	-
7,940	780				
74.00-					
74,925					
74,925					
233,393	250,719	_	_	_	_
\$ 233,393	\$ 250,719	\$ -	\$ -	\$ -	\$ -
د در در در	250,/19	<u>-</u>		- پ	<u>-</u>

Concernmental Activities         Separation of Concernmental Activities         Separation of Concernmental Activities         Separation of Concernmental Concer		2019	2018	2017	2016
Instructional Programs   \$361,163,546   \$35,870,638   \$35,70,638   \$37,430,080   Support Services   Pupil Transportation   20,917,985   20,020,014   17,887,990   19,183,280   Chem Support Services   2,313,496   602,857   541,402   13,273,655   Facilities Services   16,389,454   16,882,814   16,482,899   13,913,167   Food Services   7,270,951   6733,676   7,233,788   14,983,790   Interest and Fees on long-Term Deta   38,440,288   23,818,015   24,129,832   24,665,017   Total Governmental Activities Expenses   602,052,161   \$71,393,0351   \$563,589,899   \$99,541,660   Support Services   602,052,161   \$71,393,0351   \$64,044,462   \$999,984,660   Total Business-type Activities Expenses   620,052,161   \$72,773,707   \$564,044,462   \$999,989,467   Total Business-type Activities Expenses   620,052,161   \$72,773,707   \$564,044,462   \$999,989,467   \$704   Primary Government Expenses   \$620,052,161   \$72,773,707   \$564,044,462   \$999,989,467   \$704   Primary Government Expenses   \$620,052,161   \$72,773,707   \$764,044,462   \$999,989,467   \$704   \$7	Expenses				
Support Services:					
Pupil Transportation   20,917,985   20,020,014   17,897,990   19,138,280   Other Support Services   17,3556,471   168,006,337   161,487,750   17,865,785   Community Services   2,313,496   602,857   541,402   1,827,355   Facilities Services   16,389,454   16,858,814   16,428,499   31,591,167   Food Services   7,270,951   6,753,676   7,233,788   14,983,716   Total Governmental Activities Expenses   620,052,161   571,930,351   563,589,899   59,541,660   Total Governmental Activities Expenses   620,052,161   571,930,351   563,589,899   59,541,660   Total Business-type Activities Expenses   842,723   454,563   447,807   Total Business-type Activities Expenses   620,052,161   572,773,074   5564,044,462   5599,989,467   Total Primary Government Expenses   620,052,161   572,773,074   5564,044,462   5599,989,467   Total Primary Government Expenses   620,052,161   572,773,074   5564,044,462   5599,989,467   Total Primary Government Expenses   842,723   454,563   447,807   Total Primary Government Expenses   510,310,704   511,566,298   59,608,492   59,824,531   Governmental Activities Charges for Services   14,722,712   12,334,003   11,756,109   11,002,719   Governmental Activities Charges for Services   7,450   6,225   5,898   1,491,208   14,141,001   Facilities Services   7,450   6,225   5,898   1,491,208   14,141,001   Facilities Services   7,450   6,225   5,898   1,493,406,22   6,944,462   7,944,602   7	-	\$361,163,546	\$335,870,638	\$335,870,638	\$347,430,098
Community Services	• •	20.047.005	20.020.04.4	47.007.000	10.100.000
Community Services   1,331,496   602,857   541,402   1,827,365   Facilities Services   16,389,454   16,889,814   16,428,492   31,601,110   1,600,801,700					
Facilities Services					
Food Services	•				
Interest and Fees on Long-Term Debt   38,440,258   23,818,015   24,129,812   24,005,017   10 total Governmental Activities Expenses   620,052,161   571,930,351   563,589,899   599,541,660   8					
Description					
Community Services         -         842,723         454,563         447,807           Total Business-type Activities Expenses         \$620,052,161         \$572,773,074         \$564,044,462         \$599,989,467           Program Revenues           Governmental Activities           Charges for Services:           Instructional Programs         \$ 10,310,704         \$ 11,566,298         \$ 9,608,492         \$ 9,824,531           Other Support Services         14,722,712         12,334,403         11,756,109         11,002,719           Community Services         7,450         6,225         5,898         1,988           Food Services         7,450         6,225         5,898         1,940,201           Facilities Services         7,450         6,225         5,898         1,930           Food Services         7,450         6,225         5,888         1,491,200           Facilities Services         7,450         6,221,69         5,1486,135         49,340,622           Capital Grants and Contributions         3,449,971         230,2378         2,215,097         7,2772,07           Total Governmental Activities Program Revenues         -         439,260<	S .				
Total Primary Government Expenses	Business-type Activities				
Total Primary Government Expenses         \$620,052,161         \$572,773,074         \$554,044,462         \$599,989,467           Program Revenues         Governmental Activities         Charges for Services:         Instructional Programs         \$ 10,310,704         \$ 11,566,298         \$ 9,608,492         \$ 9,824,531           Other Support Services         14,722,712         12,334,403         11,756,109         11,002,719           Community Services         7,450         6,225         5,898         1,985           Food Services         2,123,827         1,893,936         1,491,208         1,414,001           Facilities Services         2,123,827         1,893,936         1,491,208         1,414,001           Facilities Services         2,123,827         1,893,936         1,491,208         1,414,001           Total Governmental Activities Program Revenues         39,170,931         34,531,409         76,562,393         74,345,443           Business-type Activities           Rentals         -         439,260         388,714         367,528           Charges for Services         -         439,260         388,714         367,528           Total Primary Government Net (Expenses)         5529,881,230         \$487,693,488         \$486,861,411         \$525,162,292 <t< td=""><td>Community Services</td><td></td><td>842,723</td><td>454,563</td><td></td></t<>	Community Services		842,723	454,563	
Program Revenues   Governmental Activities   Charges for Services:   Instructional Programs   \$10,310,704   \$11,566,298   \$9,608,492   \$9,824,531   Other Support Services   \$14,722,712   \$12,334,403   \$11,756,109   \$11,002,719   Community Services   \$2,123,827   \$1,893,936   \$1,491,208   \$1,414,001   Facilities Services   \$2,103,827   \$2,103,827   \$2,215,907   \$4,378   \$0,907,031   \$34,971   \$2,302,378   \$2,215,907   \$7,275,207   Total Governmental Activities Program Revenues   \$90,170,931   \$84,531,409   \$76,562,939   \$74,345,443   \$80,185   \$1,486,135	Total Business-type Activities Expenses		842,723	454,563	447,807
Charges for Services:	Total Primary Government Expenses	\$620,052,161	\$572,773,074	\$564,044,462	\$599,989,467
Charges for Services:	Program Revenues				
Instructional Programs	Governmental Activities				
Other Support Services         14,722,712         12,334,403         11,756,109         11,002,719           Community Services         7,450         6,225         5,888         1,985           Food Services         2,123,827         1,893,936         1,491,208         1,414,001           Facilities Services         59,556,267         56,428,169         51,486,135         4376,002           Operating Grants and Contributions         3,449,971         2,302,378         2,215,097         27,7207           Total Governmental Activities Program Revenues         90,770,931         84,531,409         76,562,939         74,345,434           Business-type Activities           Rentals         439,260         388,714         367,528           Charges for Services         -         108,917         231,398         114,204           Total Primary Government Net (Expenses)         \$529,881,230         \$487,693,488         \$486,861,411         \$525,162,292           General Revenues         6         \$81,277         620,112         481,722           Governmental Activities         \$82,622,898         \$81,236,264         \$76,773,738         \$71,975,251           Property Taxes Levied for Gen Purposes         \$82,622,898         \$81,236,264         \$76,773,738         \$71,	Charges for Services:				
Community Services         7,450         6,225         5,898         1,985           Food Services         2,123,827         1,893,936         1,491,208         1,414,001           Fool Services         2,23,2827         56,428,169         51,486,135         49,340,622           Capital Grants and Contributions         3,449,971         2,302,378         2,215,097         2,757,207           Total Governmental Activities Program Revenues         90,170,931         84,531,409         76,562,939         74,345,443           Business-type Activities           Rentals         -         439,260         388,714         367,528           Charges for Services         -         108,917         231,398         114,204           Total Business-type Activities Program Revenues         -         548,177         620,112         481,732           Total Primary Government Net (Expenses)         \$529,881,230         \$487,693,488         \$486,61,411         \$525,162,292           General Revenues           Governmental Activities           Property Taxes Levied for Gen Purposes         \$82,622,898         \$81,236,264         \$76,773,738         \$71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,772,256 <td>-</td> <td></td> <td></td> <td>\$ 9,608,492</td> <td>\$ 9,824,531</td>	-			\$ 9,608,492	\$ 9,824,531
Food Services	• •				
Pacilities Services	•				
Operating Grants and Contributions         59,556,267         56,428,169         51,486,135         49,340,622           Capital Grants and Contributions         3,449,971         2,302,378         2,215,097         2,757,207           Total Governmental Activities Program Revenue         90,170,931         84,531,409         76,562,939         74,345,443           Business-type Activities         -         439,260         388,714         367,528           Rentals         -         439,260         388,714         367,528           Charges for Services         -         108,917         231,398         114,204           Total Primary Government Net (Expenses)         \$529,881,230         \$487,693,488         \$486,861,411         \$525,162,292           General Revenues         -         5248,177         620,112         481,732           Governmental Activities         -         58,622,898         \$81,236,264         \$76,773,738         \$71,975,251           Property Taxes Levied for Gen Purposes         \$8,2622,898         \$81,236,264         \$76,773,738         \$71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073		2,123,827	1,893,936	1,491,208	
Capital Grants and Contributions         3,449,971         2,302,378         2,215,097         2,757,207           Total Governmental Activities Program Revenues         90,170,931         84,531,409         76,562,939         74,345,443           Business-type Activities           Rentals         -         439,260         388,714         367,528           Charges for Services         -         108,917         231,398         114,204           Total Business-type Activities Program Revenues         -         548,177         620,112         481,732           Total Primary Government Net (Expenses)         \$529,881,230         \$487,693,488         \$486,861,411         \$525,162,292           General Revenues           Governmental Activities           Property Taxes Levied for Gen Purposes         \$8,2622,898         \$81,236,264         \$76,773,738         \$71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common Scho		-	-	-	
Business-type Activities   Rentals   Charges for Services   Charge					
Business-type Activities           Rentals         -         439,260         388,714         367,528           Charges for Services         -         108,917         231,398         114,204           Total Business-type Activities Program Revenues         -         548,177         620,112         481,732           Total Primary Government Net (Expenses)         \$529,881,230         \$487,693,488         \$486,861,411         \$525,162,292           General Revenues           Governmental Activities           Property Taxes Levied for Gen Purposes         \$ 82,622,898         \$ 81,236,264         \$ 76,773,788         \$ 71,975,251           Property Taxes Levied for Debt Service         \$2,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         \$17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support	•				
Rentals         -         439,260         388,714         367,528           Charges for Services         -         108,917         231,398         114,204           Total Business-type Activities Program Revenues         -         548,177         620,112         481,732           Total Primary Government Net (Expenses)         \$529,881,230         \$487,693,488         \$486,861,411         \$525,162,292           General Revenues           Governmental Activities         Froperty Taxes Levied for Gen Purposes         \$ 82,622,898         \$ 81,236,264         \$ 76,773,738         \$ 71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,777,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928	-	90,170,931	84,331,409	70,302,939	74,343,443
Charges for Services         -         108,917         231,398         114,204           Total Business-type Activities Program Revenues         -         548,177         620,112         481,732           Total Primary Government Net (Expenses)         \$529,881,230         \$487,693,488         \$486,861,411         \$525,162,292           General Revenues         Governmental Activities         8         8         8         76,773,738         \$71,975,251           Property Taxes Levied for Gen Purposes         \$82,622,898         \$81,236,264         \$76,773,738         \$71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund         4,472,941         2,093,749         5,009,361         4,794,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,794,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616			420.250	200 744	267.520
Total Business-type Activities Program Revenues         -         548,177         620,112         481,732           Total Primary Government Net (Expenses)         \$529,881,230         \$487,693,488         \$486,861,411         \$525,162,292           General Revenues         Governmental Activities         Froperty Taxes Levied for Gen Purposes         \$ 82,622,898         \$ 81,236,264         \$ 76,773,738         \$ 71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908		-			
Total Primary Government Net (Expenses)         \$529,881,230         \$487,693,488         \$486,861,411         \$525,162,292           General Revenues         Governmental Activities         Froperty Taxes Levied for Gen Purposes         \$ 82,622,898         \$ 81,236,264         \$ 76,773,738         \$ 71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285	-				
General Revenues           Governmental Activities           Property Taxes Levied for Gen Purposes         \$ 82,622,898         \$ 81,236,264         \$ 76,773,738         \$ 71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346 <td>Total business-type Activities Program Revenues</td> <td></td> <td>340,177</td> <td>620,112</td> <td>461,732</td>	Total business-type Activities Program Revenues		340,177	620,112	461,732
Governmental Activities           Property Taxes Levied for Gen Purposes         \$ 82,622,898         \$ 81,236,264         \$ 76,773,738         \$ 71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,621           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346         -           Transfers <td>Total Primary Government Net (Expenses)</td> <td>\$529,881,230</td> <td>\$487,693,488</td> <td>\$486,861,411</td> <td>\$525,162,292</td>	Total Primary Government Net (Expenses)	\$529,881,230	\$487,693,488	\$486,861,411	\$525,162,292
Property Taxes Levied for Gen Purposes         \$ 82,622,898         \$ 81,236,264         \$ 76,773,738         \$ 71,975,251           Property Taxes Levied for Debt Service         52,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,621           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346         -           Transfers         100,000         -         -	General Revenues				
Property Taxes Levied for Debt Service         52,226,988         27,772,256         22,397,658         33,676,046           Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346         -           Transfers         100,000         -         -         -         -           Total Governmental Activities General Revenues         522,247,898         486,723,581         434,118,80					
Intermediate Sources         17,897,299         15,973,995         15,048,073         14,481,720           State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346            Transfers         100,000         -         -         -         -           Miscellaneous         522,247,898         486,723,581         434,118,803         434,638,461           Business-type Activities         General Revenues         522,247,898         \$486,723,581         \$434					
State School Fund - General Support         344,069,980         339,031,332         309,535,499         302,486,193           State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346         -           Transfers         100,000         -         -         -           Miscellaneous         485,005         972,951         398,691         540,979           Total Governmental Activities General Revenues         522,247,898         486,723,581         434,118,803         434,638,461           Total Primary Government General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         <					
State School Fund - Unrestricted Grants         1,683,189         4,025,402         2,338,323         4,594,624           Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346         -           Transfers         100,000         -         -         -           Miscellaneous         485,005         972,951         398,691         540,979           Total Governmental Activities General Revenues         522,247,898         486,723,581         434,118,803         434,638,461           Total Business-type Activities General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           Total Primary Government General Revenues         \$522,147,898         \$486,723,581 <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Common School Fund         4,472,941         2,093,749         5,009,361         4,796,275           Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346         -           Transfers         100,000         -         -         -           Miscellaneous         485,005         972,951         398,691         540,979           Total Governmental Activities General Revenues         522,247,898         486,723,581         434,118,803         434,638,461           Transfers         (100,000)         -         -         -         -           Total Business-type Activities General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           Total Primary Government General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434					
Federal Sources - General Support         127,616         21,724         32,024         251,928           Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346         -           Transfers         100,000         -         -         -         -           Miscellaneous         485,005         972,951         398,691         540,979           Total Governmental Activities General Revenues         522,247,898         486,723,581         434,118,803         434,638,461           Business-type Activities General Revenues         (100,000)         -         -         -         -           Total Business-type Activities General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION           Governmental Activities         \$ (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activiti					
Unrestricted State and Local Sources         530,183         12,269,171         956,168         11,252           Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346         -           Transfers         100,000         -         -         -         -           Miscellaneous         485,005         972,951         398,691         540,979           Total Governmental Activities General Revenues         522,247,898         486,723,581         434,118,803         434,638,461           Total Business-type Activities General Revenues         (100,000)         -         -         -         -         -           Total Primary Government General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           Business-type Activities					
Gain on Sale of Capital Asset         234,328         10,306         22,763         196,908           Earnings on Investments         13,517,879         3,295,569         1,431,159         1,627,285           Net Increase in the Fair Value of Investments         4,279,592         20,862         175,346         -           Transfers         100,000         -         -         -         -           Miscellaneous         485,005         972,951         398,691         540,979           Total Governmental Activities General Revenues         522,247,898         486,723,581         434,118,803         434,638,461           Total Business-type Activities General Revenues         (100,000)         -         -         -         -           Total Primary Government General Revenues         522,247,898         486,723,581         434,118,803         434,638,461           CHANGE IN NET POSITION         \$522,147,898         486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION         \$(7,633,332)         (675,361)         \$(52,908,157)         \$(90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925					
Net Increase in the Fair Value of Investments Transfers         4,279,592         20,862         175,346         -           Miscellaneous         100,000         -         -         -           Miscellaneous         485,005         972,951         398,691         540,979           Total Governmental Activities General Revenues         522,247,898         486,723,581         434,118,803         434,638,461           Business-type Activities           Transfers         (100,000)         -         -         -         -           Total Business-type Activities General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION           Governmental Activities         \$ (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925	Gain on Sale of Capital Asset	234,328	10,306	22,763	196,908
Transfers         100,000         -	Earnings on Investments	13,517,879	3,295,569	1,431,159	1,627,285
Miscellaneous         485,005         972,951         398,691         540,979           Total Governmental Activities General Revenues         522,247,898         486,723,581         434,118,803         434,638,461           Business-type Activities         (100,000)         -         -         -           Total Business-type Activities General Revenues         (100,000)         -         -         -           Total Primary Government General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION         COMPANGE IN NET POSITION         \$ (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925	Net Increase in the Fair Value of Investments	4,279,592	20,862	175,346	-
Business-type Activities         522,247,898         486,723,581         434,118,803         434,638,461           Business-type Activities         (100,000)         -         -         -           Total Business-type Activities General Revenues         (100,000)         -         -         -           Total Primary Government General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION           Governmental Activities         \$ (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925	Transfers	100,000	-	-	-
Business-type Activities         (100,000)         -         -         -           Transfers         (100,000)         -         -         -           Total Business-type Activities General Revenues         (100,000)         -         -         -         -           Total Primary Government General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION         S         (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925					
Transfers         (100,000)         -         -         -           Total Business-type Activities General Revenues         (100,000)         -         -         -           Total Primary Government General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION           Governmental Activities         \$ (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925		522,247,898	480,723,581	434,118,803	434,038,461
Total Business-type Activities General Revenues         (100,000)         -         -         -         -           Total Primary Government General Revenues         \$522,147,898         \$486,723,581         \$434,118,803         \$434,638,461           CHANGE IN NET POSITION           Governmental Activities         \$ (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925		(100,000)	_	_	_
CHANGE IN NET POSITION           Governmental Activities         \$ (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925					
Governmental Activities         \$ (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925	Total Primary Government General Revenues	\$522,147,898	\$486,723,581	\$434,118,803	\$434,638,461
Governmental Activities         \$ (7,633,332)         \$ (675,361)         \$ (52,908,157)         \$ (90,557,756)           Business-type Activities         (100,000)         (294,546)         165,549         33,925	CHANGE IN NET POSITION				
Business-type Activities (100,000) (294,546) 165,549 33,925		\$ (7,633.332)	\$ (675.361)	\$ (52,908.157)	\$ (90,557.756)

Source: Salem-Keizer Public Schools

GASB 68 and GASB 65 were implemented in FY 2015 and FY 2014, respectively.

FY 2017 was restated for GASB 75 implementation.

2015	2014	2013	2012	2011	2010
\$214,216,158	\$252,926,140	\$234,466,357	\$239,143,184	\$237,641,282	\$237,967,929
12,787,985	16,577,771	14,403,373	13,680,448	12,690,201	12,675,970
119,119,707	132,946,384	126,653,501	123,481,541	118,992,999	114,988,270
520,377	506,316	606,348	658,948	303,112	534,411
14,919,866	7,348,527 13,905,716	11,294,252 13,369,351	14,032,028 13,443,979	10,993,481 13,702,863	3,751,457 13,467,945
24,167,352	28,007,778	28,767,980	29,684,942	29,401,903	31,317,498
385,731,445	452,218,632	429,561,162	434,125,070	423,725,841	414,703,480
355,360	238,658	_	_	_	_
355,360	238,658				
\$386,086,805	\$452,457,290	\$429,561,162	\$434,125,070	\$423,725,841	\$414,703,480
\$ 9,000,662	\$ 8,216,193	\$ 9,124,176	\$ 8,771,284	\$ 10,743,476	\$ 9,946,678
8,773,438	9,709,131	9,118,348	10,391,950	8,079,202	619,680
144,636	247,641	248,610	255,818	331,768	255,891
1,540,266	1,573,325	1,694,011	2,130,092	2,503,864	2,548,642
-	-	-	-	-	-
71,871,907	70,413,215	62,088,322	70,060,510	39,861,240	51,098,850
1,807,810	1,316,550	3,596,746	5,670,653	1,489,051	
93,138,719	91,476,055	85,870,213	97,280,307	63,008,601	64,469,741
310,824	339,950	-	-	-	-
97,608	149,427	-	-	-	-
408,432	489,377				
\$292,539,654	\$360,491,858	\$343,690,949	\$336,844,763	\$360,717,240	\$350,233,739
\$ 68,784,828	\$ 66,459,654	\$ 64,534,344	\$ 63,806,206	\$ 62,075,210	\$ 61,126,919
30,432,693	32,677,947	31,983,475	27,564,920	25,104,617	28,376,315
13,766,319	12,571,832	13,081,146	10,998,712	11,022,507	12,491,059
289,804,828	262,566,142	234,837,668	225,426,426	216,524,217	222,492,803
2,300,856	2,748,385	1,277,087	2,434,920	1,456,880	1,675,723
3,905,074	3,644,939	3,815,555	3,416,747	3,332,569	3,434,287
162,004	209,801	212,007	344,012	13,894,534	11,059,510
879,048	820,584	1,205,329	11,382,607	117,868	68,507
2,492	878,681		-	1 524 100	2 070 200
1,371,023	395,640	632,285	694,038	1,524,189	2,870,269
-	-	-	-	-	-
2,668,228	3,006,775	3,177,473	1,418,168	14,887,881	530,352
414,077,393	385,980,380	354,756,369	347,486,756	349,940,472	344,125,744
_	-	_	_	-	_
¢414 077 202	¢205 000 200	¢254.756.262	¢247.406.756	6240.040.472	6244 125 741
\$414,077,393	\$385,980,380	\$354,756,369	\$347,486,756	\$349,940,472	\$344,125,744
¢121 /0/ 667	\$ 25,237,803	\$ 11,065,420	\$ 10,641,993	\$ (10,776,768)	\$ (6,107,995)
\$121,484,667					
53,072 \$121,537,739	250,719 \$ 25,488,522	\$ 11,065,420	\$ 10,641,993	\$ (10,776,768)	\$ (6,107,995)



## SALEM-KEIZER SCHOOL DISTRICT 24J FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS ENDED JUNE 30

### (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

		2019		2018		2017		2016		2015
General Fund:										
Nonspendable	\$	292,801	\$	244,987	\$	287,315	\$	248,221	\$	296,170
Unassigned		58,554,853		51,233,046		44,265,384		49,197,236		44,135,114
Total General Fund	\$	58,847,654	\$	51,478,033	\$	44,552,699	\$	49,445,457	\$	44,431,284
All Other Governmental Funds:										
Restricted	\$	-	\$	2,156,170	\$	8,871,290	\$	17,841,499	\$	31,825,537
Committed		12,203,848		11,354,130		10,904,796		10,496,094		20,930,154
Assigned		31,628,482		27,120,079		25,476,685		25,565,756		21,285,837
<b>Total All Other Governmental Funds</b>	\$	43,832,330	\$	40,630,379	\$	45,252,771	\$	53,903,349	\$	74,041,528
		2014		2012		2042		2011		2010
Control Sund	_	2014		2013		2012	_	2011		2010
General Fund: Nonspendable	\$	204,599	Ś	241,073	\$	201,396	Ś	173,465	\$	142,003
Unassigned	Ş	•	Ş	27,126,649	Ş	,	Ş	•	Ş	•
Total General Fund	Ś	32,924,527 33,129,126	<u> </u>	27,126,649	<u> </u>	27,762,738 27,964,134	Ċ	27,208,601 27,382,066	<u> </u>	23,472,444 23,614,447
Total General Fund	<del>_</del>	33,129,120	ڔ	27,307,722	<u>ر</u>	27,304,134	<del>ر</del>	27,382,000	<del></del> _	23,014,447
All Other Governmental Funds:										
Restricted	\$	53,449,632	\$	73,459,724	\$	95,581,542	\$	159,272,568	\$	192,556,390
Committed		8,611,984		81,376		81,376		-		-
Assigned		18,429,846		13,316,478		12,464,300		4,787,714		26,286,937
Total All Other Governmental Funds	\$	80,491,462	\$	86,857,578	\$	108,127,218	\$	164,060,282	\$	218,843,327

Source: Salem-Keizer Public Schools

GASB 54 was implemented in FY 2011. Years prior to 2011 were restated to comply with GASB 54.

### SALEM-KEIZER SCHOOL DISTRICT 24J PRIMARY GOVERNMENT-WIDE REVENUES LAST TEN FISCAL YEARS ENDED JUNE 30

			Program Revenues	5			
Year Ended June 30	Total	Charges for Services	Operating Contributions	Capital Grants and Contributions	Property Taxes- General Purpose	Property Taxes- Debt Service	Intermediate Sources
2019	\$ 612,318,829	\$ 27,164,693	\$ 59,556,267	\$ 3,449,971	\$ 82,622,898	\$ 52,226,988	\$ 17,897,299
2018	571,803,167	26,349,039	56,428,169	2,302,378	81,236,264	27,772,256	15,973,995
2017	511,301,854	23,481,819	51,486,135	2,215,097	76,773,738	22,397,658	15,048,073
2016	509,465,636	22,729,346	49,340,622	2,757,207	71,975,251	33,676,046	14,481,720
2015	507,624,544	19,867,434	71,871,907	1,807,810	68,784,828	30,432,693	13,766,319
2014	477,945,812	20,235,667	70,413,215	1,316,550	66,459,654	32,677,947	12,571,832
2013	440,626,582	20,185,145	62,088,322	3,596,746	64,534,344	31,983,475	13,081,146
2012	444,767,063	21,549,144	70,060,510	5,670,653	63,806,206	27,564,920	10,998,712
2011	412,949,073	21,658,310	39,861,240	1,489,051	62,075,210	25,104,617	11,022,507
2010	408,595,485	13,370,891	51,098,850	-	61,126,919	28,376,315	12,491,059

### **General Revenues**

State School Fund General Support	State School Fund Unrestricted Other	Common School Fund	Federal Sources General	Unrestricted State and Local Sources	Earnings on Investments	Miscellaneous Revenue
\$344,069,980	\$ 1,683,189	\$ 4,472,941	\$ 127,616	\$ 530,183	\$13,517,879	\$ 4,998,925
339,031,332	4,025,402	2,093,749	21,724	12,269,171	3,295,569	1,004,119
309,535,499	2,338,323	5,009,361	32,024	956,168	1,431,159	596,800
302,486,193	4,594,624	4,796,275	251,928	11,252	1,500,772	864,400
289,804,828	2,300,856	3,905,074	162,004	879,048	1,371,023	2,670,720
262,566,142	2,748,385	3,644,939	209,801	820,584	395,640	3,885,456
234,837,668	1,277,087	3,815,555	212,007	1,205,329	632,285	3,177,473
225,426,426	2,434,920	3,416,747	344,012	11,382,607	694,038	1,418,168
216,524,217	1,456,880	3,332,569	13,894,534	117,868	1,524,189	14,887,881
222,492,803	1,675,723	3,434,287	11,059,510	43,695	2,870,269	555,164

# SALEM-KEIZER SCHOOL DISTRICT 24J GOVERNMENTAL FUNDS REVENUES, EXPENDITURES, OTHER FINANCING SOURCES (USES), AND DEBT SERVICE RATIO LAST TEN FISCAL YEARS ENDED JUNE 30 (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

	2019	2018	2017	2016
Revenues				
Property and Other Taxes	\$ 137,317,534	\$ 106,700,437	\$ 99,590,868	\$ 105,944,729
Local Sources	37,941,291	49,366,151	36,453,124	33,707,616
Earnings on Investments	17,186,321	2,876,012	1,686,027	1,627,285
Intermediate Sources	18,467,155	17,848,658	16,667,069	15,219,988
State Sources	368,027,812	355,335,685	325,324,703	319,424,073
Federal Sources	42,178,777	44,682,347	40,096,109	40,688,340
Total Revenues	621,118,890	576,809,290	519,817,900	516,612,031
Expenditures				
Current				
Instruction	321,955,236	311,562,536	292,036,745	277,974,651
Support Services	169,592,897	169,597,479	163,446,602	166,835,483
Enterprise and Community Services	1,976,794	784,831	631,867	428,024
Food Services	16,522,470	21,213,013	17,270,612	16,763,087
Facilities Acquisition & Construction	5,653,352	20,740,692	10,651,985	20,999,372
Debt Service				
Principal	31,603,289	34,483,217	32,119,374	38,815,965
Interest	33,299,318	16,134,886	17,087,512	16,596,307
Other				-
Total Expenditures <sup>1</sup>	580,603,356	574,516,654	533,244,697	538,412,889
Excess (deficiency) of Revenues				
over (under) Expenditures	40,515,534	2,292,636	(13,426,797)	(21,800,858)
Other Financing Sources (Uses)				
Issuance of Debt - Capital Leases	-	-	-	6,479,944
Sale of or Compensation for Loss of Assets	234,328	10,306	19,279	196,908
Transfers In	9,262,802	8,709,306	6,520,000	3,620,000
Transfers Out	(9,762,802)	(8,709,306)	(6,520,000)	(3,620,000)
Sale of Pension Bonds	-	-	-	-
Lump Sum Payment on Pension UAL	-	-	-	-
Sale of General Obligation Bonds	383,230,000	-	-	-
Premium on Issuance of Bonds	64,964,296	-	-	-
Issuance of Debt - Refunding Bonds	-	-	-	-
Payments to Escrow Agent				
Total Other Financing Sources (Uses)	447,928,624	10,306	19,279	6,676,852
Net Change in Fund Balances	\$ 488,444,158	\$ 2,302,942	\$ (13,407,518)	\$ (15,124,006)
Expenditures for Capital Outlay -				
(included in Total Expenditures)	\$ 39,672,989	\$ 27,587,990	\$ 13,762,101	\$ 25,445,316
Debt Services as a Percentage of				
Noncapital Expenditures	12.00%	9.25%	9.47%	10.80%

<sup>&</sup>lt;sup>1</sup> Categories differ from Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds.

2015	2014	 2013	2012	2011	2010
\$ 99,920,726	\$ 98,650,144	\$ 96,662,195	\$ 91,747,023	\$ 86,998,059	\$ 88,142,303
31,979,185	34,807,130	28,146,721	33,472,607	25,554,784	26,332,386
1,371,023	395,640	632,285	694,038	1,524,189	2,812,232
14,451,999	12,960,454	13,446,652	11,684,471	11,365,254	12,697,901
304,165,887	274,477,511	246,214,456	248,020,072	226,955,925	231,637,684
43,999,955	42,026,000	 43,755,037	 46,207,662	 60,325,000	 58,438,741
495,888,775	463,316,879	 428,857,346	 431,825,873	412,723,211	420,061,247
257,270,832	245,099,913	229,648,913	231,883,701	231,908,326	231,479,419
146,604,642	140,985,333	132,944,012	129,910,977	135,106,697	134,710,136
447,621	446,675	606,348	658,948	468,567	1,394,859
14,959,648	14,328,054	13,743,761	13,742,687	13,589,650	12,756,030
21,252,657	16,598,607	26,973,526	65,754,712	78,335,595	29,249,211
34,672,523	31,024,619	28,769,313	25,744,469	22,120,357	22,639,703
16,342,547	16,588,025	18,080,195	19,661,375	19,230,288	20,213,182
		 298,514		-	
491,550,470	465,071,226	 451,064,582	 487,356,869	500,759,480	452,442,540
4,338,305	(1,754,347)	(22,207,236)	(55,530,996)	(88,036,269)	(32,381,293)
139,221	-	-	-	-	876,554
10,550	1,149,635	-	-	37,111	24,201
2,820,000	2,726,427	361,887	320,000	13,511,497	5,872,186
(2,820,000)	(2,726,427)	(320,000)	(320,000)	(11,911,497)	(5,872,186)
50,145,000	-	-	-	-	-
(49,780,852)	-	-	-	-	-
-	-	-	-	35,383,732	31,760,050
-	-	-	-	-	-
-	-	46,260,000	7,820,000	-	-
		 (45,960,703)	 (7,640,000)	 -	 -
513,919	1,149,635	 341,184	 180,000	37,020,843	32,660,805
\$ 4,852,224	\$ (604,712)	\$ (21,866,052)	\$ (55,350,996)	\$ (51,015,426)	\$ 279,512
\$ 19,651,593	\$ 14,089,555	\$ 23,783,727	\$ 60,143,820	\$ 74,792,648	\$ 26,426,234
10.81%	10.56%	10.96%	10.63%	9.71%	10.06%

### SALEM-KEIZER SCHOOL DISTRICT 24J REVENUES AND OTHER FINANCING SOURCES BY SOURCE (NON-GAAP BASIS) GENERAL FUND $^1\,$

### LAST TEN FISCAL YEARS ENDED JUNE 30

Prior Year 4,801,412 2,542,614 2,735,895 2,377,830 3,461, Tuition 43,151 96,822 106,954 93,861 58, Earnings on Investments 3,596,052 1,759,885 1,605,184 1,627,032 1,370, Recovery of Prior Year Expenditures 113,742 565,670 34,202 38,197 7, Administrative Support Reimbursement 1,949,223 1,290,442 1,246,468 1,227,140 1,403, Miscellaneous Local Sources 1,511,513 1,139,624 1,095,250 1,226,963 1,025, Associated Student Activities 76,706 78,334 73, Total Local Sources 91,787,408 84,343,034 80,877,027 76,375,937 73,222, Intermediate Sources:  County School Fund 865,412 280,509 372,655 129,216 143, Speech Therapy Program - 6,710,675 6,323,768 6,245,966 5,937, General ESD Funds 16,166,475	Revenues:	2019	2018	2017	2016	2015
Current Year \$ 79,772,315 \$ 76,948,277 \$ 73,976,368 \$ 69,706,580 \$ 65,820, Prior Year 4,801,412 2,542,614 2,735,895 2,377,830 3,461, Tuition 43,151 96,822 106,954 93,861 58, Earnings on Investments 3,596,052 1,759,885 1,605,184 1,627,032 1,370, Recovery of Prior Year Expenditures 113,742 565,670 34,202 38,197 7, Administrative Support Reimbursement 1,949,223 1,290,442 1,246,468 1,227,140 1,403, Miscellaneous Local Sources 1,511,513 1,139,624 1,095,250 1,226,963 1,025, Associated Student Activities - 76,706 78,334 73, Total Local Sources 91,787,408 84,343,034 80,877,027 76,375,937 73,222, Intermediate Sources:  County School Fund 865,412 280,509 372,655 129,216 143, Speech Therapy Program - 6,710,675 6,323,768 6,2245,966 5,937, General ESD Funds 16,166,475 - 795,505 743,690 353,354 335, Structured Learning Program - 3,830,564 3,609,713 3,565,399 3,389, Behavioral Services Program - 4,637,251 4,369,902 4,317,001 4,103, Total Intermediate Sources 17,031,887 16,254,504 15,419,728 14,610,936 13,099, State Sources - Unrestricted:  State Sources - Unrestricted:  State Sources - Unrestricted:  State School Fund - High Cost Disability 1,683,189 4,025,402 2,228,763 4,594,625 2,300, Common School Fund 4,472,941 4,187,498 5,009,361 4,796,275 3,905, State Sources - Restricted:  State Sources - Restricted:  State Sources - Restricted:  State Sources - Restricted:  State School Fund - High Cost Disability 1,683,189 4,025,402 2,228,763 4,594,625 2,300, Common School Fund - High Cost Disability 1,683,189 4,025,402 2,228,763 4,594,625 2,300, Common School Fund - High Cost Disability 1,683,189 4,025,402 2,228,763 4,594,625 2,300, Common School Fund - High Cost Disability 1,683,189 4,025,402 2,228,763 4,594,625 2,300, Common School Fund - High Cost Disability 1,683,189 4,025,402 2,228,763 4,594,625 2,300, Common School Fund - PERS Debt 19,178,525 18,296,814 17,434,046 16,584,608 15,752, Total State Sources - Tederal Sources 127,616 21,725 32,024 251,928 162, Total Revenues 458,907,405 445,769,746 413,102,402 400,015,893 372,079, C	Local Sources:					
Prior Year 4,801,412 2,542,614 2,735,895 2,377,830 3,461, Tultion 43,151 96,822 106,954 93,861 58, Earnings on Investments 3,596,052 1,759,585 1,605,184 16,27,032 1,370, Recovery of Prior Year Expenditures 113,742 565,670 34,202 38,197 7, Administrative Support Reimbursement 1,949,223 1,290,442 1,246,468 12,27,140 1,403, Miscellaneous Local Sources 1,511,513 1,139,624 1,095,250 1,226,963 1,025, Associated Student Activities	District Property Taxes: <sup>2</sup>					
Tuition 43,151 96,822 106,954 93,861 58, Earnings on Investments 3,596,052 1,759,585 1,605,184 1,627,032 1,370, Recovery of Prior Year Expenditures 113,742 565,670 34,020 38,197 7, Administrative Support Reimbursement 1,949,223 1,290,442 1,246,468 1,227,140 1,403, Miscellaneous local Sources 1,511,513 1,139,624 1,095,250 1,226,963 1,025, Associated Student Activities - 76,706 78,334 73, Total Local Sources 91,787,408 84,343,034 80,877,027 76,375,937 73,222, Intermediate Sources:  County School Fund 865,412 280,509 372,655 129,216 143, Speech Therapy Program - 6,710,675 6,323,768 6,245,966 5,937, General ESD Funds 16,166,475	Current Year	\$ 79,772,315	\$ 76,948,277	\$ 73,976,368	\$ 69,706,580	\$ 65,820,452
Earnings on Investments 3,596,052 1,759,585 1,605,184 1,627,032 1,370, Recovery of Prior Year Expenditures 113,742 565,670 34,202 38,197 7, 74, 34,201 1,246,468 1,227,140 1,403, Miscellaneous Local Sources 1,511,513 1,139,624 1,095,250 1,226,963 1,025, Associated Student Activities — 76,706 78,334 73, 73,212, 104,104,104,104,104,104,104,104,104,104,		, ,				3,461,842
Recovery of Prior Year Expenditures	Tuition	43,151	96,822	106,954	93,861	58,994
Administrative Support Reimbursement 1,949,223 1,290,442 1,246,468 1,227,140 1,003, Miscellaneous Local Sources 1,511,513 1,139,624 1,095,250 1,226,963 1,025, Associated Student Activities	Earnings on Investments	3,596,052	1,759,585	1,605,184	1,627,032	1,370,891
Miscellaneous Local Sources         1,511,513         1,139,624         1,095,250         1,226,963         1,025, 78,334         73, 73, 73, 73,222, 76,706         78,334         73, 73, 73,222, 76,706         78,334         73, 73,222, 76,706         78,334         73, 73,222, 76,706         78,334         73, 73,222, 73,222, 76,375,937         73,222,22,22,22,22,22,22,22,22,22,22,22,2	Recovery of Prior Year Expenditures	113,742	565,670	34,202	38,197	7,025
Associated Student Activities 91,787,408 84,343,034 80,877,027 76,375,937 73,222,  Total Local Sources 91,787,408 84,343,034 80,877,027 76,375,937 73,222,  Intermediate Sources:  County School Fund 865,412 280,509 372,655 129,216 143, Speech Therapy Program - 67,10,675 6,323,768 6,245,966 5,937, General ESD Funds 16,166,475	Administrative Support Reimbursement	1,949,223	1,290,442	1,246,468	1,227,140	1,403,484
Total Local Sources	Miscellaneous Local Sources	1,511,513	1,139,624	1,095,250	1,226,963	1,025,882
Intermediate Sources:   County School Fund	Associated Student Activities		<u> </u>	76,706	78,334	73,902
County School Fund         865,412         280,509         372,655         129,216         143, Speech Therapy Program         -         6,710,675         6,323,768         6,245,966         5,937, General ESD Funds         16,166,475         -	Total Local Sources	91,787,408	84,343,034	80,877,027	76,375,937	73,222,472
Speech Therapy Program         6,710,675         6,323,768         6,245,966         5,937, General ESD Funds         16,166,475         -	Intermediate Sources:					
Ceneral ESD Funds	County School Fund	865,412	280,509	372,655	129,216	143,293
Other Restricted         795,505         743,690         353,354         335, Structured Learning Program         3,830,564         3,609,713         3,565,399         3,389, 3,889, 3,889, 3,889, 3,889, 3,890, 713           Behavioral Services Program         4,637,251         4,637,251         4,369,902         4,317,001         4,103, 4,103, 4,103, 703, 703, 703, 703, 703, 703, 703, 7	Speech Therapy Program	-	6,710,675	6,323,768	6,245,966	5,937,413
Structured Learning Program         -         3,830,564         3,609,713         3,565,399         3,389, Behavioral Services Program         -         4,637,251         4,369,902         4,317,001         4,103, 410	General ESD Funds	16,166,475	-	-	-	-
Behavioral Services Program - 4,637,251 4,369,902 4,317,001 4,103,  Total Intermediate Sources	Other Restricted	-	795,505	743,690	353,354	335,898
Total Intermediate Sources         17,031,887         16,254,504         15,419,728         14,610,936         13,909,           State Sources - Unrestricted:         State School Fund - Current Year         324,625,839         318,640,769         292,101,453         282,801,584         262,827,           State School Fund - High Cost Disability         1,683,189         4,025,402         2,228,763         4,594,625         2,300,           Common School Fund - High Cost Disability         4,472,941         4,187,498         5,009,361         4,796,275         3,905,           State Sources - Restricted:         State School Fund - Restricted         - <t< td=""><td>Structured Learning Program</td><td>-</td><td>3,830,564</td><td>3,609,713</td><td>3,565,399</td><td>3,389,268</td></t<>	Structured Learning Program	-	3,830,564	3,609,713	3,565,399	3,389,268
State Sources - Unrestricted:	Behavioral Services Program	<u> </u>	4,637,251	4,369,902	4,317,001	4,103,740
State School Fund - Current Year         324,625,839         318,640,769         292,101,453         282,801,584         262,827, State School Fund - High Cost Disability         1,683,189         4,025,402         2,228,763         4,594,625         2,300, Common School Fund         4,472,941         4,187,498         5,009,361         4,796,275         3,905, State Sources - Restricted:           State School Fund - Restricted         -	Total Intermediate Sources	17,031,887	16,254,504	15,419,728	14,610,936	13,909,612
State School Fund - Current Year         324,625,839         318,640,769         292,101,453         282,801,584         262,827, 2300, 200, 200, 200, 200, 200, 200, 20	State Sources - Unrestricted					
State School Fund - High Cost Disability       1,683,189       4,025,402       2,222,763       4,594,625       2,300, Common School Fund       4,472,941       4,187,498       5,009,361       4,594,625       2,300, State School Fund       4,796,275       3,905, State School Fund - Restricted:       3,905, State School Fund - Restricted       - <th< td=""><td></td><td>324 625 839</td><td>318 640 769</td><td>292 101 453</td><td>282 801 584</td><td>262,827,735</td></th<>		324 625 839	318 640 769	292 101 453	282 801 584	262,827,735
Common School Fund         4,472,941         4,187,498         5,009,361         4,796,275         3,905, 3,9		, ,		, ,		2,300,856
State Sources - Restricted:       State School Fund - Restricted         State School Fund - PERS Debt       19,178,525       18,296,814       17,434,046       16,584,608       15,752,         Total State Sources       349,960,494       345,150,483       316,773,623       308,777,092       284,785,         Federal Sources:       Federal Forest Fees       385       392       32,024       251,928       162,         State Fiscal Stabilization Fund						3,905,074
State School Fund - Restricted         - <th< td=""><td></td><td>., ., 2,3 . 2</td><td>.,107,130</td><td>3,003,001</td><td>.,. 50,2.5</td><td>3,303,07</td></th<>		., ., 2,3 . 2	.,107,130	3,003,001	.,. 50,2.5	3,303,07
State School Fund - PERS Debt         19,178,525         18,296,814         17,434,046         16,584,608         15,752,752,752,752,752,752,752,752,752,75				_	_	_
Federal Sources:         Federal Forest Fees       385       392       32,024       251,928       162,         State Fiscal Stabilization Fund       -       -       -       -       -         Foster Care Transportation Reimbursement       127,231       21,333       -       -       -         Total Federal Sources         127,616       21,725       32,024       251,928       162,         Total Revenues       458,907,405       445,769,746       413,102,402       400,015,893       372,079,         Other Financing Sources:         Gain/Loss on Sale of Capital Asset       227,447       356       3,485       -         Transfers In       2,283,983       -       -       -       -		19,178,525	18,296,814	17,434,046	16,584,608	15,752,093
Federal Forest Fees         385         392         32,024         251,928         162,           State Fiscal Stabilization Fund         -         -         -         -         -           Foster Care Transportation Reimbursement         127,231         21,333         -         -         -           Total Federal Sources         127,616         21,725         32,024         251,928         162,           Total Revenues         458,907,405         445,769,746         413,102,402         400,015,893         372,079,           Other Financing Sources:         Gain/Loss on Sale of Capital Asset         227,447         356         3,485         -         -           Transfers In         2,283,983         -         -         -         -         -	Total State Sources	349,960,494	345,150,483	316,773,623	308,777,092	284,785,758
Federal Forest Fees         385         392         32,024         251,928         162,           State Fiscal Stabilization Fund         -         -         -         -         -           Foster Care Transportation Reimbursement         127,231         21,333         -         -         -           Total Federal Sources         127,616         21,725         32,024         251,928         162,           Total Revenues         458,907,405         445,769,746         413,102,402         400,015,893         372,079,           Other Financing Sources:         Gain/Loss on Sale of Capital Asset         227,447         356         3,485         -         -           Transfers In         2,283,983         -         -         -         -         -	Federal Sources					
State Fiscal Stabilization Fund         - <t< td=""><td></td><td>385</td><td>392</td><td>32 024</td><td>251 928</td><td>162,004</td></t<>		385	392	32 024	251 928	162,004
Foster Care Transportation Reimbursement  Total Federal Sources  127,616  21,725  32,024  251,928  162,  Total Revenues  458,907,405  445,769,746  413,102,402  400,015,893  372,079,  Other Financing Sources:  Gain/Loss on Sale of Capital Asset  227,447  356  3,485  -  Transfers in  2,283,983  -  -  -  -  -  -  -  -  -  -  -  -  -				-	-	-
Total Revenues         458,907,405         445,769,746         413,102,402         400,015,893         372,079,           Other Financing Sources:         Gain/Loss on Sale of Capital Asset         227,447         356         3,485         -           Transfers In         2,283,983         -         -         -         -		127,231	21,333		<u> </u>	
Other Financing Sources:  Gain/Loss on Sale of Capital Asset 227,447 356 3,485 -  Transfers In 2,283,983	Total Federal Sources	127,616	21,725	32,024	251,928	162,004
Gain/Loss on Sale of Capital Asset       227,447       356       3,485       -         Transfers In       2,283,983       -       -       -       -	Total Revenues	458,907,405	445,769,746	413,102,402	400,015,893	372,079,846
Gain/Loss on Sale of Capital Asset       227,447       356       3,485       -         Transfers In       2,283,983       -       -       -       -	Other Financing Sources:					
Transfers In 2,283,983	5	227.447	356	3.485	-	_
Total Other Financing Sources <u>2,511,430</u> <u>356</u> <u>3,485</u> -	•					
	Total Other Financing Sources	2,511,430	356	3,485	<u>-</u>	
Total Revenues and Other Financing Sources \$ 461,418,835 \$ 445,770,102 \$ 413,105,887 \$ 400,015,893 \$ 372,079,	Total Revenues and Other Financing Sources			\$ 413,105,887	\$ 400.015.893	\$ 372,079,846

 $<sup>^{\</sup>mathrm{1}}$  The General Fund accounts for most general operating revenues of the District.

 $<sup>^{\</sup>rm 2}\,\mbox{Revenues}$  are recognized when measurable and available.

	2014		2013		2012		2011		2010
\$	63,288,942	\$	61,624,530	\$	60,726,090	\$	59,294,800	\$	57,342,728
~	2,740,523	Ψ.	3,031,421	Ψ.	3,221,511	~	2,724,730	Ψ.	2,899,477
	46,103		57,347		58,916		111,825		193,653
	389,899		552,899		418,520		609,778		751,603
	15,489		54,428		96,290		188,874		50,001
	972,267		1,100,346		1,486,861		1,439,224		1,431,305
	1,257,988		1,215,142		844,696		728,421		853,709
	73,278		77,831		66,819		73,232		68,700
	68,784,489		67,713,944		66,919,703		65,170,884	_	63,591,176
	62,956		128,824		470,216		117,868		68,507
	5,330,457		5,298,733		4,743,970		4,372,760		5,246,245
	- 515,445		- 1,096,512		- 268,838		- 640,708		- 624,553
	3,042,383		3,024,277		2,707,642		2,807,830		2,997,854
	3,683,547		3,661,624		3,278,262		3,201,209		3,622,407
	12,634,788		13,209,970		11,468,928		11,140,375		12,559,566
	247,614,798		220,649,096		211,773,035		203,652,785		210,373,875
	2,748,385		1,227,087		2,434,920		1,456,880		1,675,723
	3,644,939		3,815,555		3,416,747		3,332,569		3,434,287
	-		-		9,257,604		997,273		-
	14,951,344		14,209,729		13,653,391		12,871,432		12,118,928
	268,959,466		239,901,467		240,535,697		222,310,939		227,602,813
	209,801		212,007		221,564		436,510		485,729
	-		-		122,448		12,857,969		11,059,510
	209,801		212,007		344,012		13,294,479		11,545,239
	350,588,544		321,037,388		319,268,340		311,916,677		315,298,794
	-		-		-		-		876,554
	2,406,427		-		-		13,308,291		5,600,000
	2,406,427		_		-		13,308,291		6,476,554
ć	352,994,971	\$	321,037,388	\$	319,268,340	ć	325,224,968	¢	321,775,348
٧	332,334,311	٧	321,037,300	٠	313,200,340	٧	323,224,300	٧	321,113,340

SALEM-KEIZER SCHOOL DISTRICT 24J EXPENDITURES AND OTHER FINANCING (USES) BY PROGRAM (NON-GAAP BASIS) GENERAL FUND $^{\rm 1}$ 

LAST TEN FISCAL YEARS ENDED JUNE 30

		2019		2018		2017	_	2016
Instruction:								
Regular Programs:								
Elementary, K-5	\$	99,892,723	\$	94,539,475	\$	90,356,161	\$	92,339,967
Middle/Junior High Programs		38,979,121		37,023,004		34,892,798		34,114,745
Middle/Junior High Extracurricular		1,165,832		1,254,125		1,002,962		895,904
High School Programs		51,841,653		50,136,941		49,373,366		46,407,457
High School Extracurricular		4,080,935		3,740,552		3,414,923		3,349,886
Special Programs:								
Talented and Gifted		415,740		415,535		397,661		419,12
Disabilities - Restrictive Programs		40,321,787		43,094,335		37,604,457		34,894,66
Disabilities - Less Restrictive Programs		28,794,324		22,870,745		24,344,777		21,610,39
Treatment and Habilitation		5,679		181,453		168,851		188,83
Alternative Education		11,410,219		11,253,209		10,742,748		10,797,86
English as a Second Language		13,624,924		13,902,781		15,172,301		9,800,08
Teen Parent Programs		1,021,986		914,067		1,010,938		1,000,46
Youth Corrections Education		60,564		58,659		49,590		55,26
Other Programs		65,011		206,027		177,107		175,91
Summer School Programs		400,506		430,552		189,572		127,71
Total Instruction		292,081,004		280,021,460		268,898,212		256,178,27
Support Services:								
Students:								
Attendance and Social Work		4,941,345		10,172,783		9,118,571		7,287,19
Guidance Services		10,160,190		9,814,509		9,220,031		8,878,50
Health Services		2,686,421		2,062,215		1,992,420		1,830,34
Psychological Services		1,346,481		1,360,922		1,348,112		1,432,46
Speech Pathology and Audiology Services		5,241,010		5,253,344		4,886,707		4,662,70
Other Student Treatment Services		1,411,046		1,471,952		1,468,001		1,263,04
Service Direction, Student Support Services		845,944		1,729,441		1,167,574		1,218,50
Instructional Staff:								
Improvement of Instruction Services		2,292,198		3,080,485		2,129,232		2,217,80
Educational Media Services		5,135,111		4,885,546		4,729,470		4,519,79
Assessment and Testing		622,792		716,488		675,333		813,95
Instructional Staff Development		5,914,344		4,965,008		5,005,324		4,691,82
General Administration:								
Board of Education Services		705,906		473,201		533,300		386,53
Executive Administration Services		1,690,562		1,549,492		1,472,800		1,457,34
School Administration:								
Office of the Principal Services		31,310,818		30,666,359		29,323,267		28,011,65
School Administration		2,127,357		2,027,478		2,258,480		2,143,37
Business:								
Fiscal Services		2,392,174		2,331,375		2,005,188		1,949,16
Operation and Maintenance of Plant Services		31,260,919		29,778,197		28,618,744		27,122,42
Student Transportation Services		21,391,380		18,538,387		15,836,975		15,009,88
Internal Services - Mail and Delivery		1,335,347		1,256,747		1,174,773		1,136,70
Central Activities:								
Information Services		631,584		445,190		463,043		434,56
Staff Services		4,337,089		4,199,992		4,331,864		3,983,03
Technology Services		13,859,894		13,444,573		12,043,084		11,627,80
Interpretation and Translation Services		927,000		-		-		
Other Support Services		773,659		765,553		771,437		747,99
Supplemental Retirement Program		639,942		954,532		988,492		1,355,57
Total Support Services		153,980,513		151,943,769		141,562,222		134,182,20
							_	
Facilities Services:								
Service Area Direction		-		94,648		213,847		172,53
Site Acquisition and Development		12,995		-		, =		3,56
Building Acquisition, Construction and		,						-,
Improvement Services		191,714		109,600		163,345		184,68
Total Facilities Services	_	204,709	_	204,248		377,192		360,79
Other Uses:		,,		,		,,202		-00,.0
Debt Service		562,988		621,308		641,020		660,44
Transfers of Funds		7,220,000		6,053,983		6,520,000		3,620,000
Total Other Uses	_	7,782,988	_	6,675,291		7,161,020		4,280,448
.5.5. 5.1161 6565		. ,		-, 0,201		.,,		.,=00, 740
Total Expenditures and Other Uses	Ś	454,049,214	\$	438,844,768	Ś	417,998,646	Ś	395,001,719
	<u> </u>	, ,	Ť	,,00	Ť	,,		, 5 0 2 , 7 1

<sup>&</sup>lt;sup>1</sup> The General Fund accounts for most general operating expenses of the District.

2015		2014	2013	2012	2011	2010
80,612,09	97	\$ 75,111,985	\$ 69,364,794	\$ 68,598,714	\$ 70,050,289	\$ 70,184,290
31,947,03	34	31,429,841	29,803,093	31,763,621	31,778,914	31,758,102
594,22		571,889	541,631	513,207	867,752	865,845
43,418,22		41,287,672	37,828,501	38,018,258	40,263,023	39,261,083
3,246,29	99	3,154,713	2,972,713	3,021,748	2,977,931	2,874,325
525,67	76	522,245	472,296	445,699	497,044	531,041
34,163,30	06	31,275,565	28,182,596	26,784,005	24,685,630	23,535,642
19,249,43	33	19,568,144	18,448,438	18,356,606	15,870,274	15,584,519
156,59		109,490	37,998	16,933	19,559	21,474
9,834,26		9,584,945	8,934,775	9,005,992	9,073,452	9,297,64
9,464,68		9,408,899	8,862,194	8,753,925	8,719,415	8,793,96
845,00		752,654	675,656	705,153	658,238	556,153
56,54		55,130	53,312	65,830	58,765	58,037
197,33 8,45		184,581 5,313	179,169 	182,789	164,380 52,273	172,199 57,444
234,319,18	82	223,023,066	206,357,166	206,232,480	205,736,939	203,551,762
6,530,94	40	6,227,370	5,275,393	4,569,319	4,974,185	4,749,354
8,278,64		7,311,132	6,709,565	6,869,053	7,791,522	8,204,09
1,743,24	42	1,756,638	1,631,479	1,707,248	1,919,337	1,999,38
1,293,57	70	1,252,799	1,161,735	1,078,531	867,114	889,559
4,561,87	73	4,556,193	3,994,489	4,280,515	3,295,423	3,237,208
1,177,90	05	1,011,848	1,010,372	1,040,977	900,964	885,18
1,112,42	23	1,092,809	1,011,881	1,252,816	957,870	1,105,949
1,857,01	15	1,789,626	1,493,646	1,302,558	1,460,562	1,262,980
4,406,02	20	4,240,252	3,966,400	3,890,237	6,913,409	6,779,08
716,56	66	1,087,096	821,400	834,515	802,835	711,26
678,75	58	794,333	550,468	457,348	418,918	597,306
621,7	19	496,181	563,632	456,625	725,332	608,475
1,481,13	35	1,413,006	1,385,777	1,328,297	1,276,421	1,082,657
26,925,65	50	26,118,565	24,612,932	24,769,389	24,780,359	24,727,88
1,834,55	55	1,726,773	1,560,924	1,608,069	1,621,144	1,646,45
1,965,21	16	3,126,623	2,724,714	2,977,592	2,968,863	2,989,44
24,860,19		24,849,580	23,864,273	22,921,713	24,113,548	23,691,27
14,384,63		15,021,195	14,029,655	13,680,190	12,690,541	12,090,780
1,237,80		1,165,488	904,159	661,892	653,485	677,732
423,41	14	401,680	380,498	354,963	334,265	349,56
3,338,76		3,254,118	3,068,405	2,834,155	2,911,549	3,042,95
10,825,18	82	11,443,743	10,578,304	9,449,232	9,231,036	11,389,46
436,07	- 72	408,816	401,820	- 359,598	- 519,955	540,85
1,692,27		2,047,299	2,227,181	2,317,747	2,367,089	2,733,383
122,383,57	71	122,593,163	113,929,102	111,002,579	114,495,726	115,992,295
190,70	00	192,264	195,129	180,344	266,936	249,93
108,46	63	-	-	9,615	-	
			65,255	150,953	121,647	42,77
107 60	61	376 867		130,333		
197,66 496.82		326,862 519.126		340 912	388 583	292 71
197,66 496,82		326,862 519,126	260,384	340,912	388,583	292,71
496,82 758,11	11	519,126 778,212	260,384 767,148	790,301	648,801	661,86
496,82 758,11 2,820,00	11 00	519,126 778,212 320,000	260,384 767,148 320,000	790,301 320,000	648,801 187,300	661,863 272,180
496,82 758,11	11 00	519,126 778,212	260,384 767,148	790,301	648,801	292,71 661,863 272,180 934,049

### SALEM-KEIZER SCHOOL DISTRICT 24J PROPERTY TAX LEVIES - MARION AND POLK COUNTIES LAST TEN FISCAL YEARS ENDED JUNE 30

<u>General Fund</u>								
		2019	_	2018	_	2017	_	2016
Levy Extended by Assessors- Current Year	\$	83,970,190	\$	80,594,996	\$	77,722,509	\$	73,657,149
Reduction to Taxes Receivable  Current Year Collections and Adjustments 1		(82,003,177)		(78,718,341)		(74.065.504)		(71 047 220)
Current Year Collections - Percent of Levy		97.66%		97.67%		(74,965,504) 96.45%		(71,847,330) 97.54%
Beginning Taxes Receivable - Prior Year		5,813,338		4,025,017		4,003,908		4,372,754
	-	3,013,330		4,023,017		4,003,300		4,372,734
Reduction to Taxes Receivable <sup>1</sup>								
1 <sup>st</sup> Year Prior		(1,141,936)		(794,050)		(1,448,937)		(1,102,184)
2 <sup>nd</sup> Year Prior		(476,528)		(287,755)		(442,449)		(429,881)
3 <sup>rd</sup> Year Prior		(490,856)		(4,931)		(501,312)		(366,937)
4 <sup>th</sup> Year Prior		(434,224)		154,670		(234,538)		(155,740)
5 <sup>th</sup> year (and Earlier) Prior		(1,330,725)		843,732		(108,660)		(123,923)
Total Prior Years		(3,874,269)		(88,334)		(2,735,896)		(2,178,665)
Total General Fund Taxes								
Receivable, End of Year	\$	3,906,082	\$	5,813,338	\$	4,025,017	\$	4,003,908
GO Debt Service Fund		2019		2018		2017		2016
Levy Extended by Assessors	\$	54,434,888	\$	28,500,000	\$	23,824,757	\$	34,662,188
,			·	, ,	·	, ,		, ,
Reduction to Taxes Receivable  Current Year Collections and Adjustments <sup>1</sup>		/E4 OE9 211\		(28.080.046)		(22 820 060)		(33 810 508)
		(54,058,311)		(28,080,046)		(23,830,060)		(33,810,508)
Current Year Collections - Percent of Levy		99.31%		98.53%		100.02%		97.54%
Beginning Taxes Receivable - Prior Year		1,819,676		1,246,886		1,883,633		2,147,826
Reduction to Taxes Receivable <sup>1</sup>								
1 <sup>st</sup> Year Prior		(248,616)		(245,963)		(365,811)		(680,672)
2 <sup>nd</sup> Year Prior		(91,685)		(89,134)		(130,377)		(202,297)
3 <sup>rd</sup> Year Prior		(153,410)		(77,444)		(86,164)		(172,676)
4 <sup>th</sup> Year Prior		(124,249)		(27,171)		(40,862)		(48,079)
5 <sup>th</sup> year (and Earlier) Prior		(134,771)		592,548		(8,231)		(12,149)
Total Prior Years		(752,731)		152,836		(631,444)		(1,115,873)
Total Debt Service Fund Taxes								
Receivable, End of Year	\$	1,443,522	\$	1,819,676	\$	1,246,886	\$	1,883,633
					G	ieneral Fund		
	Year	Ended June 30,		Levy	С	ollections (1)		% of Levy
		2019	\$	83,970,190	\$	82,003,177		97.66%
		2018		80,594,996		79,860,277		99.09%
		2017		77,722,509		76,236,082		98.09%
		2016		73,657,149		74,074,878		100.57%
		2015		69,923,900		69,459,889		99.34%
		5 Years Prior		325,050,741		324,793,593		99.92%
		Totals	\$	710,919,485	\$	706,427,896		99.37%

<sup>&</sup>lt;sup>1</sup> Amounts include interest on deficiencies, discounts allowed for early payment, adjustments and collections made by County Assessors.

Sources: Marion and Polk County Tax Assessors

2015		2014		2013	 2012		2011		2010		
\$ 69,923,900	\$	67,505,383	\$	66,095,090	\$ 65,341,037	\$	64,122,802	\$	61,986,429		
(67,476,101)		(64,577,404)		(63,750,081)	(62,909,509)		(61,442,797)		(59,383,633		
96.05%		95.66%		96.45%	96.28%		95.82%		95.80%		
4,863,518		4,763,759		5,042,664	5,085,239		4,652,515		4,041,764		
(1,819,018)		(1,260,340)		(1,265,561)	(1,401,765)		(1,308,940)		(1,744,787		
(527,046)		(617,133)		(556,388)	(482,160)		(488,232)		(200,144		
(395,561)		(617,653)		(540,546)	(426,630)		(295,107)		(32,557		
(158,458)		(245,862)		(217,553)	(140,556)		(128,291)		(65,650		
(38,480)		(87,232)		(43,866)	 (22,992)		(26,711)		51,093		
(2,938,563)	_	(2,828,220)	_	(2,623,914)	 (2,474,103)		(2,247,281)		(1,992,045		
\$ 4,372,754	\$	4,863,518	\$	4,763,759	\$ 5,042,664	\$	5,085,239	\$	4,652,515		
· ·		· ·		· ·	· · ·		<u> </u>				
2015		2014		2013	2012		2011		2010		
\$ 31,415,085	\$	33,248,920	\$	32,554,298	\$ 28,403,726	\$	25,935,542	\$	28,757,333		
(30,315,353)		(30,588,774)		(31,399,293)	(27,346,741)		(24,851,570)		(27,549,819		
96.05%		92.00%		96.45%	96.28%		95.82%		95.80%		
2,395,460		1,000,217		845,931	 987,371		812,353		425,400		
(815 400)		(622.427)		(402.702)	(520 221)		(520.428)		(801.070		
(815,400)		(622,437)		(482,703)	(528,321)		(529,428)		(801,070		
(236,790)		(271,373)		(200,113)	(325,243)		(197,473)		(48,830		
(177,714)		(235,030)		(219,291)	(235,705)		(119,360)		153,705		
(71,192) (46,270)		(86,618) (49,445)		(89,842) (8,770)	(84,691) (24,465)		(51,889) (10,804)		(138,476 14,110		
(1,347,366)		(1,264,903)		(1,000,719)	(1,198,425)		(908,954)		(820,561		
(2)0 17 10007		(1)20 1,500		(1)000), 13)	(1)130) 123)		(500)55.)		(020)301		
\$ 2,147,826	\$	2,395,460	\$	1,000,217	\$ 845,931	\$	987,371	\$	812,353		
					 GC	) De	bt Service Fund				
		Ye	ear E	Ended June 30,	 Levy	<u>C</u>	ollections (1)		% of Levy		
				2019	\$ 54,434,888	\$	54,058,311		99.319		
				2018	28,500,000		28,328,662		99.409		
				2017	23,824,757		24,167,708		101.449		
				2016	34,662,188		34,418,863	99.30%			
				2015	31,415,085	31,328,095			99.72%		
				F Vaa D.:	140 000 010	819 147,115,098			98.80%		
				5 Years Prior	 148,899,819		147,115,098	_	98.80% 99.28%		

# SALEM-KEIZER SCHOOL DISTRICT 24J PROPERTY TAX LEVIES AND COLLECTIONS - GENERAL FUND LAST TEN FISCAL YEARS ENDED JUNE 30

	Net Taxes	Collected within of the		Collections in	Total Collection	ons to Date
Fiscal	Levied for the	2	Percentage	Subsequent		Percentage
<u>Year</u>	Fiscal Year <sup>1</sup>	<u>Amount</u> <sup>2</sup>	of Levy	Years	Amount	of Levy
2019	\$ 83,970,190	\$ 82,003,177	97.66%	\$ -	\$ 82,003,177	97.66%
2018	80,594,996	78,718,341	97.67%	1,141,936	79,860,277	99.09%
2017	77,722,509	74,965,504	96.45%	1,270,578	76,236,082	98.09%
2016	73,657,149	71,847,330	97.54%	2,227,548	74,074,878	100.57%
2015	69,923,900	67,476,101	96.50%	1,983,788	69,459,889	99.34%
2014	67,505,383	64,577,404	95.66%	2,595,541	67,172,945	99.51%
2013	66,095,090	63,750,081	96.45%	2,623,914	66,138,942	100.07%
2012	65,341,037	62,909,509	96.28%	2,474,103	65,343,504	100.00%
2011	64,122,802	61,442,797	95.82%	2,247,281	64,177,061	100.08%
2010	61,986,429	59,383,633	95.80%	1,992,045	61,961,141	99.96%

## SALEM-KEIZER SCHOOL DISTRICT 24J PROPERTY TAX LEVIES AND COLLECTIONS - DEBT SERVICE FUND LAST TEN FISCAL YEARS ENDED JUNE 30

	Net Taxes	Collected within of the		Collections in	Total Collection	ons to Date
Fiscal	Levied for the		Percentage	Subsequent		Percentage
Year	Fiscal Year <sup>1</sup>	Amount <sup>2</sup>	of Levy	Years	Amount	of Levy
2019	\$ 54,434,888	\$ 54,058,311	99.31%	\$ -	\$ 54,058,311	99.31%
2018	28,500,000	28,080,046	98.53%	248,616	28,328,662	99.40%
2017	23,824,757	23,830,060	100.02%	337,648	24,167,708	101.44%
2016	34,662,188	33,810,508	97.54%	608,355	34,418,863	99.30%
2015	31,415,085	30,315,353	96.50%	1,012,742	31,328,095	99.72%
2014	33,248,920	30,588,774	92.00%	1,131,032	31,719,806	95.40%
2013	32,554,298	31,399,293	96.45%	1,000,719	32,472,058	99.75%
2012	28,403,726	27,346,741	96.28%	1,198,425	28,326,610	99.73%
2011	25,935,542	24,851,570	95.82%	908,954	25,886,226	99.81%
2010	28,757,333	27,549,819	95.80%	820,561	28,710,399	99.84%

Sources: Marion and Polk County Tax Collection Departments

<sup>&</sup>lt;sup>1</sup> The net levy is the actual imposed tax.

<sup>&</sup>lt;sup>2</sup> Amounts include interest on deficiencies, discounts allowed for early payment, adjustments and collections made by County Assessors.

# SALEM-KEIZER SCHOOL DISTRICT 24J COMPARISON OF GENERAL FUND BUDGET TO TAX LEVY LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	General Fund Budgeted Expenditures and Transfers <sup>1</sup>	General Fund Tax Levy	Percentage of Levy to Budget
2019	\$ 491,870,874	\$ 83,970,190	17.07%
2018	479,480,091	80,594,996	16.81%
2017	463,675,386	77,722,509	16.76%
2016	433,168,002	73,657,149	17.00%
2015	397,916,237	69,923,900	17.57%
2014	367,970,768	67,505,383	18.35%
2013	343,423,734	66,095,090	19.25%
2012	340,970,127	65,341,037	19.16%
2011	348,349,001	64,122,802	18.41%
2010	333,419,575	61,986,429	18.59%

<sup>&</sup>lt;sup>1</sup> This is the final adopted budget. Source: Salem-Keizer Public Schools



## SALEM-KEIZER SCHOOL DISTRICT 24J ASSESSED VALUE AND REAL MARKET VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

(IN THOUSANDS OF DOLLARS)

	Assessed Value											Assassad									
Fiscal Year			Real Property		Real Property		Real Property		Personal Real Property Property		Total Taxable Value		Total Direct Rate*		Real Property		Personal Property		Total Real Market Value		Assessed Value as a Percentage of RMV
2019	\$	18,886,777	\$	460,719	\$	19,347,496	\$	7.365	\$	32,375,310	\$	471,428	\$	32,846,738	58.90%						
2018		18,086,120		452,012		18,538,132		6.082		29,632,045		462,332		30,094,377	61.60%						
2017		17,462,078		426,265		17,888,342		5.611		27,159,147		436,745		27,595,893	64.82%						
2016		16,756,024		408,278		17,164,302		6.525		25,487,977		418,723		25,906,700	66.25%						
2015		16,101,708		397,150		16,498,858		6.401		24,198,682		407,455		24,606,137	67.05%						
2014		15,463,060		393,078		15,856,137		6.669		22,970,353		403,302		23,373,655	67.84%						
2013		15,140,515		400,045		15,540,560		6.687		22,726,147		409,587		23,135,734	67.17%						
2012		15,025,235		394,424		15,419,659		6.438		23,431,589		403,517		23,835,106	64.69%						
2011		14,690,322		404,019		15,094,340		6.301		24,447,702		412,003		24,859,705	60.72%						
2010		14,271,415		407,217		14,678,633		6.530		25,394,403		412,431		25,806,833	56.88%						

Note that Real Property includes all property except Business Personal Property.

Source: Marion/Polk County Department of Assessment and Taxation.

<sup>\*</sup> Per \$1,000 of assessed value.

# SALEM-KEIZER SCHOOL DISTRICT 24J PROPERTY TAX RATES PER \$1,000 OF ASSESSED VALUATION DIRECT AND OVERLAPPING GOVERNMENTS LAST TEN FISCAL YEARS ENDED JUNE 30

			Other Educational Entities				Counties			
			Willame	tte						
Di	strict Direct Ra	tes	Educati	on	n Chemeketa					
General	Debt		Service		Community		Polk		M	arion
Purpose	Service	Total	District		Co	llege	County		County	
\$ 4.521	\$ 2.844	\$ 7.365	\$ 0.	.30	\$	0.94	\$	2.05	\$	3.08
4.521	1.561	6.082	0.	.30		0.90		2.03		3.08
4.521	1.090	5.611	0.	.28		0.87		2.54		3.08
4.521	2.004	6.525	0.	.30		0.92		2.54		3.08
4.521	1.880	6.401	0.	.30		0.89		2.26		3.08
4.521	2.148	6.669	0.	.30		0.86		2.26		3.08
4.521	2.166	6.687	0.	.30		0.90		2.25		3.08
4.521	1.917	6.438	0.	.30		0.88		2.26		3.08
4.521	1.780	6.301	0.	.30		0.79		2.25		3.08
4.521	2.009	6.530	0.	.30		0.89		2.26		3.08
	\$ 4.521 4.521 4.521 4.521 4.521 4.521 4.521 4.521 4.521 4.521	General Purpose         Debt Service           \$ 4.521         \$ 2.844           4.521         1.561           4.521         1.090           4.521         2.004           4.521         1.880           4.521         2.148           4.521         2.166           4.521         1.917           4.521         1.780	Purpose         Service         Total           \$ 4.521         \$ 2.844         \$ 7.365           4.521         1.561         6.082           4.521         1.090         5.611           4.521         2.004         6.525           4.521         1.880         6.401           4.521         2.148         6.669           4.521         2.166         6.687           4.521         1.917         6.438           4.521         1.780         6.301	District Direct Rates   Education	District Direct Rates         Willamette           General Purpose         Debt Service         Total         District           \$ 4.521         \$ 2.844         \$ 7.365         \$ 0.30           4.521         1.561         6.082         0.30           4.521         1.090         5.611         0.28           4.521         2.004         6.525         0.30           4.521         1.880         6.401         0.30           4.521         2.148         6.669         0.30           4.521         2.166         6.687         0.30           4.521         1.917         6.438         0.30           4.521         1.780         6.301         0.30	District Direct Rates   Education   Cher	District Direct Rates   Education   Service   Community	District Direct Rates   Education   Chemeketa   Community   Community   College   College   College   College   College   College   College   College	District Direct Rates   Education   Service   Community   Polk   County	District Direct Rates   Education   Service   Community   Polk   Margin   Polk   County   County   Polk   Margin   Polk   County   Polk   County   Polk   County   Polk   Polk

The District's permanent property tax rate is set by state law. Increases for General Purposes may only be done through local option levies approved by the voters of the District. Rates for debt service are set based on each year's requirements.

The District Direct General-Purpose Rates exclude Urban Renewal adjustments.

Source: Marion and Polk County Assessors

<sup>&</sup>lt;sup>1</sup>The District crosses boundaries of two counties, two cities and several other districts. Overlapping rates are presented for individually significant taxing districts. Other types of entities are aggregated to provide general information. Not all individual properties are subject to all rates within each county. Applicable tax rates vary depending on property location.

<sup>&</sup>lt;sup>2</sup>Per \$1,000 of taxable assessed value.

### Overlapping Rates<sup>1</sup>

Cities

	City	f of		-	•		•		•		•		gional	Sa	alem	Urban		Fire		Maximum 1	Гах Ra	tes <sup>2</sup>
_	of			Library		Mass		Renewal		Protection	Marion			Polk								
	Salem	K	eizer	Di	strict	Transit		<u>Districts</u>		Districts	County		County									
\$	7.10	\$	2.08	\$	0.08	\$	0.76	\$ 0.02 - 0.33	\$	0.53 - 2.91	\$	19.87	\$	18.92								
	6.98		2.08		0.08		0.76	0.02 - 0.33		0.54 - 2.92		18.47		17.56								
	6.53		2.08		0.08		0.76	0.23 - 0.32		0.54 - 2.52		18.12		17.66								
	6.54		2.08		0.08		0.76	0.51 - 1.18		0.54 - 2.52		18.80		18.34								
	6.82		2.08		0.08		0.76	0.51 - 1.18		0.54 - 2.52		18.74		18.05								
	6.49		2.08		0.08		0.76	0.51 - 1.18		0.54 - 2.53		18.91		18.22								
	6.82		2.08		0.08		0.76	1.19		0.54 - 2.55		19.00		18.30								
	6.81		2.08		0.08		0.76	1.12		0.54 - 2.35		18.73		18.04								
	6.79		2.08		0.08		0.76	1.16		0.54 - 2.42		18.50		17.80								
	6.83		2.08		0.08		0.76	1.43		0.54 - 2.40		18.85		18.08								

Marion County Top 10 Taxpayers	Enterprise	2018-19 Assessed Value	Percent of Principal Taxpayers	2018-19 Taxes Assessed	Percent of Total District Assessed Value	2009-10 Assessed Value	Percent Of Principal Taxpayers	2009-10 Taxes Assessed	Percent of Total District Assessed Value
Portland General Electric Co	Utility	\$ 167,075,370	22.93%	\$ 2,904,884	1.00%	\$ 118,804,650	21.57%	\$1,957,778	0.93%
CenturyLink (formerly Qwest)	Retail	99,665,000	13.68%	1,870,370	0.59%	63,890,400	11.60%	1,121,303	0.50%
Northwest Natural Gas Co	Utility	102,115,000	14.01%	1,828,219	0.61%	82,500,700	14.98%	1,416,802	0.65%
Comcast Corporation	Utility	79,790,700	10.95%	1,444,724	0.48%	92,154,200	16.73%	1,595,043	0.72%
Donahue Schriber Realty Group	Realty	67,577,230	9.27%	1,123,014	0.40%	54,306,900	9.86%	854,801	0.43%
Lancaster Development Company	Retail	52,736,010	7.24%	1,022,844	0.31%	56,708,450	10.30%	1,068,705	0.44%
Metropolitan Life Insurance Co	Insurance	47,767,540	6.55%	938,230	0.28%	37,551,500	6.82%	707,681	0.29%
State Investments LLC	Developer	40,023,208	5.49%	791,227	0.24%	15,441,789	2.80%	288,226	0.12%
Wal-Mart Real Estate Business TR	Retail	36,530,160	5.01%	714,248	0.22%	29,331,880	5.33%	552,777	0.23%
HD Salem OR Landlord LLC	Realty	35,441,080	4.86%	685,087	0.21%		0.00%		0.00%
Total		\$ 728,721,298		\$ 13,322,847	4.34%	\$ 550,690,469		\$9,563,116	4.32%
		2018-19	Percent	2018-19	Percent of	2009-10	Percent	2009-10	Percent of
		2018-19 Assessed	Percent of Principal	2018-19 Taxes	Total District	2009-10 Assessed	Percent Of Principal	2009-10 Taxes	<b>Total District</b>
Polk County Top 10 Taxpayers	Enterprise	Assessed	of Principal	Taxes	Total District Assessed	Assessed	Of Principal	Taxes	Total District Assessed
Polk County Top 10 Taxpayers	Enterprise				Total District				Total District
Polk County Top 10 Taxpayers  Northwest Natural Gas Co	<u>Enterprise</u> Utility	Assessed	of Principal	Taxes Assessed	Total District Assessed	Assessed	Of Principal	Taxes	Total District Assessed
	•	Assessed Value	of Principal Taxpayers	Taxes Assessed	Total District Assessed Value	Assessed Value	Of Principal Taxpayers	Taxes Assessed	Total District Assessed Value
Northwest Natural Gas Co	Utility	Assessed Value \$ 18,575,000	of Principal Taxpayers 14.74%	Taxes Assessed \$ 307,276	Total District Assessed Value  0.72%	Assessed Value \$ 15,143,000	Of Principal Taxpayers 30.15%	Taxes Assessed \$ 256,665	Total District Assessed Value  0.78%
Northwest Natural Gas Co Capital Manor	Utility Multi-Unit Residential	Assessed Value \$ 18,575,000 16,693,700	of Principal Taxpayers 14.74% 13.25%	Taxes	Total District Assessed Value  0.72% 0.65%	Assessed Value \$ 15,143,000	Of Principal Taxpayers 30.15% 25.47%	Taxes Assessed \$ 256,665	Total District Assessed Value  0.78% 0.66%
Northwest Natural Gas Co Capital Manor Willamette Park Villas LLC	Utility Multi-Unit Residential Multi-Unit Residential	\$ 18,575,000 16,693,700 13,832,630	of Principal Taxpayers 14.74% 13.25% 10.98%	Taxes	Total District Assessed Value  0.72% 0.65% 0.54%	Assessed Value \$ 15,143,000	Of Principal Taxpayers 30.15% 25.47% 0.00%	Taxes Assessed \$ 256,665	Total District Assessed Value  0.78% 0.66% 0.00%
Northwest Natural Gas Co Capital Manor Willamette Park Villas LLC Orchard Ridge Apartments LLC	Utility Multi-Unit Residential Multi-Unit Residential Multi-Unit Residential	\$ 18,575,000 16,693,700 13,832,630 13,585,910	of Principal Taxpayers 14.74% 13.25% 10.98% 10.78%	Taxes	Total District Assessed Value 0.72% 0.65% 0.54% 0.53%	\$ 15,143,000 12,794,360	Of Principal Taxpayers  30.15% 25.47% 0.00% 0.00%	**Taxes	Total District Assessed Value  0.78% 0.66% 0.00% 0.00%
Northwest Natural Gas Co Capital Manor Willamette Park Villas LLC Orchard Ridge Apartments LLC Roth IGA Foodliner Inc	Utility Multi-Unit Residential Multi-Unit Residential Multi-Unit Residential Retail	\$ 18,575,000 16,693,700 13,832,630 13,585,910 12,066,020	of Principal Taxpayers 14.74% 13.25% 10.98% 10.78% 9.58%	Taxes	Total District Assessed Value  0.72% 0.65% 0.54% 0.53% 0.47%	\$ 15,143,000 12,794,360	Of Principal Taxpayers  30.15% 25.47% 0.00% 0.00% 18.20%	**Taxes	Total District Assessed Value  0.78% 0.66% 0.00% 0.00% 0.47%
Northwest Natural Gas Co Capital Manor Willamette Park Villas LLC Orchard Ridge Apartments LLC Roth IGA Foodliner Inc F Raymond and Grace E Lester Family LP	Utility Multi-Unit Residential Multi-Unit Residential Multi-Unit Residential Retail Multi-Unit Residential	\$ 18,575,000 16,693,700 13,832,630 13,585,910 12,066,020 10,348,980	of Principal Taxpayers 14.74% 13.25% 10.98% 10.78% 9.58% 8.21%	\$ 307,276 298,919 261,473 257,035 226,731 195,794	0.72% 0.65% 0.53% 0.47% 0.40%	Assessed Value \$ 15,143,000 12,794,360 - - - 9,141,960	30.15% 25.47% 0.00% 0.00% 18.20% 0.00%	\$ 256,665 208,745	0.78% 0.66% 0.00% 0.00% 0.00% 0.00%
Northwest Natural Gas Co Capital Manor Willamette Park Villas LLC Orchard Ridge Apartments LLC Roth IGA Foodliner Inc F Raymond and Grace E Lester Family LP Comcast Corporation	Utility Multi-Unit Residential Multi-Unit Residential Multi-Unit Residential Retail Multi-Unit Residential Telecommunications	\$ 18,575,000 16,693,700 13,832,630 13,585,910 12,066,020 10,348,980 10,992,600	14.74% 13.25% 10.78% 9.58% 8.21% 8.72%	\$ 307,276 298,919 261,473 257,035 226,731 195,794 190,809	0.72% 0.65% 0.53% 0.53% 0.47% 0.40% 0.43%	Assessed Value \$ 15,143,000 12,794,360 - - 9,141,960	30.15% 25.47% 0.00% 0.00% 18.20% 0.00% 26.18%	\$ 256,665 208,745	0.78% 0.66% 0.00% 0.00% 0.00% 0.47% 0.00% 0.68%
Northwest Natural Gas Co Capital Manor Willamette Park Villas LLC Orchard Ridge Apartments LLC Roth IGA Foodliner Inc F Raymond and Grace E Lester Family LP Comcast Corporation Truitt Bros Inc	Utility Multi-Unit Residential Multi-Unit Residential Multi-Unit Residential Retail Multi-Unit Residential Telecommunications Manufacturer	\$ 18,575,000 16,693,700 13,832,630 13,585,910 12,066,020 10,348,980 10,992,600 9,955,180	of Principal Taxpayers 14.74% 13.25% 10.98% 9.58% 9.58% 8.21% 8.72% 7.90%	\$ 307,276 298,919 261,473 257,035 226,731 195,794 190,809 187,009	0.72% 0.65% 0.53% 0.47% 0.40% 0.43% 0.39%	Assessed Value \$ 15,143,000 12,794,360 - - 9,141,960	30.15% 25.47% 0.00% 18.20% 0.00% 26.18% 0.00%	\$ 256,665 208,745	0.78% 0.66% 0.00% 0.00% 0.00% 0.47% 0.00% 0.68% 0.00%

Sources: Marion & Polk County Tax Assessors

	2019	2018	2017	2016	2015
Total Real Market Value of Taxable Property within School District No. 24J					
Marion and Polk County, Oregon	\$ 32,846,738,166	\$ 30,094,377,093	\$ 27,595,892,818	\$ 25,906,699,941	\$ 24,606,137,122
Bonded Debt Limit <sup>1</sup>	\$ 2,611,315,684	\$ 2,392,502,979	\$ 2,193,873,479	\$ 2,059,582,645	\$ 1,956,187,901
General Obligation Bonds Amount Available for Retirement of Bonds	519,591,716 (12,827,475)	157,722,569 (575,596)	182,276,957 (62,229)	205,070,187 (3,153,885)	234,840,187 (2,705,660)
Net General Obligation Bonds Outstanding	506,764,241	157,146,973	182,214,728	201,916,302	232,134,527
Debt Margin at End of Fiscal Year	\$ 2,104,551,443	\$ 2,235,356,006	\$ 2,011,658,751	\$ 1,857,666,343	\$ 1,724,053,374
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	19.41%	6.57%	8.31%	9.80%	11.87%
	2014	2013	2012	2011	2010
Total Real Market Value of Taxable Property within School District No. 24J	2014	2013	2012		
Marion and Polk County, Oregon	\$ 23,373,654,758	\$ 23,135,831,748	\$ 23,835,105,862	\$ 24,859,704,706	\$ 25,806,833,076
Bonded Debt Limit <sup>1</sup>	\$ 1,858,205,553	\$ 1,839,298,624	\$ 1,894,890,916	\$ 1,976,346,524	\$ 2,051,643,230
General Obligation Bonds Amount Available for Retirement of Bonds	262,930,187 (4,231,709)	288,500,187 (2,471,931)	308,810,187 (1,174,338)	329,905,187 (3,153,486)	315,950,187 (4,339,038)
Net General Obligation Bonds Outstanding	258,698,478	286,028,256	307,635,849	326,751,701	311,611,149
Debt Margin at End of Fiscal Year	\$ 1,599,507,075	\$ 1,553,270,368	\$ 1,587,255,067	\$ 1,649,594,823	\$ 1,740,032,081

- (A) For each grade from kindergarten to eighth for which the District operates schools, fifty-five one-hundredths of one percent (.0055) of the true cash value. Kindergarten through eighth grade, 9 \* .0055 = .0495 or 4.95%.
- (B) For each grade from ninth to twelfth for which the District operates schools, seventy-five one-hundredths of one percent (.0075) of the true cash value. Ninth through twelfth grade, 4 \* .0075 = .03 or 3.0%.

Total allowable percent for the District is (A) + (B): (7.95%)

Sources: Marion and Polk Counties

<sup>&</sup>lt;sup>1</sup> ORS 328.245 establishes a parameter of bonded indebtedness for school districts. Aggregates are governed by Real Market Value of all taxable properties within the District based on the following:

### SALEM-KEIZER SCHOOL DISTRICT 24J RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS ENDED JUNE 30

#### **General Bonded Debt**

Fiscal Year	General Obligation Bonds	Premium on General Obligation Bonds	Less amount Available for Repayment <sup>7</sup>		Net General Obligation Bonds Outstanding		Percentage of Actual Real Market Value of Property <sup>1</sup>	Per Student <sup>2</sup>	
2019	\$ 519,591,716	\$ 65,678,031	\$	12,827,475	\$	572,442,272	1.74%	\$ 13,876	
2018	157,722,569	4,351,907		575,596		161,498,880	0.54%	3,899	
2017	182,276,957	5,063,059		325,783		187,014,233	0.68%	4,542	
2016	205,070,187	5,774,210		3,153,885		207,690,512	0.80%	5,091	
2015	234,840,187	6,485,363		2,705,660		238,619,890	0.97%	5,939	
2014	262,930,187	7,196,515		4,231,709		265,894,993	1.14%	6,652	
2013	288,500,187	7,907,667		2,471,931		293,935,923	1.27%	7,411	
2012	308,810,187	8,618,820		1,174,338		316,254,669	1.33%	7,984	
2011	329,905,187	9,329,972		3,153,486		336,081,673	1.35%	8,524	
2010	315,950,187	5,859,200		4,339,038		317,470,349	1.23%	8,044	

#### **Other Governmental Activities**

#### **Total District Debt**

Fiscal Year	Limited Tax Pension Obligation Bonds <sup>6</sup>	Capital Leases	Total District <sup>3</sup>			Per Student <sup>2</sup>	Per Capita <sup>4</sup>	Percent of Personal Income <sup>5</sup>
2019	\$ 196,663,666	\$ 4,936,289	\$	786,869,702	\$	19,073	\$ 2,268	5.52%
2018	205,611,864	6,230,527		373,916,867		9,028	1,096	2.87%
2017	213,904,646	7,866,575		409,111,237		9,935	1,216	3.27%
2016	221,501,154	9,596,356		441,941,907		10,832	1,336	3.64%
2015	228,399,924	5,261,148		474,986,622		11,821	1,440	4.04%
2014	183,232,781	6,676,595		460,036,078		11,509	1,411	3.99%
2013	187,132,689	8,181,613		491,722,156		12,397	1,519	4.28%
2012	190,547,194	9,831,496		517,807,697		13,072	1,618	4.60%
2011	193,310,944	11,537,215		544,083,318		13,800	1,706	5.04%
2010	195,786,040	14,116,057		531,711,484		13,472	1,682	5.00%

<sup>&</sup>lt;sup>1</sup> See Assessed Value and Real Market Value Schedule.

<sup>&</sup>lt;sup>2</sup> See School Building, Student Enrollment and Average Daily Membership information for student enrollment.

<sup>&</sup>lt;sup>3</sup> Includes general bonded debt, unamortized premiums on bond issues and other governmental activities debt.

<sup>&</sup>lt;sup>4</sup> Per capita are District ADM estimates.

<sup>&</sup>lt;sup>5</sup> See Schedule of Demographic and Economic Statistics for personal income.

<sup>&</sup>lt;sup>6</sup> Pension Obligation Bond debt is serviced by charges to other funds, not by property taxes levied for servicing general bonded debt.

<sup>&</sup>lt;sup>7</sup> Amount available for repayment for General Obligation Bonds is outstanding cash in GO Debt Service Fund at end of fiscal year.

### SALEM-KEIZER SCHOOL DISTRICT 24J DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT

June 30, 2019

		2018-19		Overlapping				
		Real Market	Percent	Gross Direct		Gross		
Overlapping District		Valuation	Overlapping <sup>1</sup>	Debt <sup>2</sup>	Ov	erlapping Debt		
Aumsville RFPD	\$	758,661,105	0.16%	\$ 1,395,000	\$	2,253		
Chemeketa Community College		56,635,708,601	51.96%	102,785,510		53,407,556		
City of Keizer		5,908,925,910	100.00%	14,604,000		14,603,796		
City of Salem		17,967,314,646	100.00%	173,996,289		173,989,329		
Dayton RFPD		768,092,472	5.81%	720,000		41,822		
Jefferson RFPD (Marion/Linn Counties)		1,385,255,573	0.66%	145,000		956		
Keizer RFPD		5,506,831,418	99.99%	3,250,000		3,249,568		
Marion County		38,988,350,455	66.66%	59,419,747		39,609,501		
Marion County RFPD 1		4,818,798,256	86.46%	3,310,990		2,862,679		
Polk County		8,611,935,241	39.92%	1,690,000		674,704		
Polk Cty RFPD 1		1,984,574,276	0.41%	1,580,000		6,546		
Silverton RFPD		2,308,529,671	0.00%	3,730,814		11		
SW Polk Fire District		915,839,147	0.25%	5,085,000		12,570		
Willamette ESD		62,422,526,719	47.14%	20,809,853		9,810,431		
Totals: Total Gross and Direct Overlapping Debt				\$ 392,522,203	\$	298,271,722		
			Ratio of Net Pro	operty-tax Backed I	Debt			
School District 24J Direct Debt <sup>3</sup> :	\$	786,869,702	to Real Market	Value is:		2.47%		
			Per Capita Dist	rict Direct Debt	\$	2,268		
Gross Overlapping Direct Debt:	_	298,271,722	Per Capita Tota	l Direct Debt	\$	3,128		
Total Debt of District 24J			Ratio of Total N	otal Net Property-Tax Backed Debt				
and Overlapping Issuers:	\$	1,085,141,424	to Real Market	Value is:		3.10%		

<sup>&</sup>lt;sup>1</sup> The percentage of overlapping debt applicable is derived by using the taxable assessed property values. Applicable percentages are arrived at by the county's taxable assessed value that is within the government's boundaries and dividing it by the county's total taxable assessed value.

<sup>&</sup>lt;sup>2</sup> Gross Direct Debt includes all limited and unlimited tax supported debt, excluding pension obligations and self-supporting utility debt.

<sup>&</sup>lt;sup>3</sup> Direct Debt includes all outstanding long-term debt instruments including bonds, notes, loans and capital leases. Source: Oregon State Treasury, Debt Management Information System

# SALEM-KEIZER SCHOOL DISTRICT 24J RATIO OF ANNUAL DEBT SERVICE REQUIREMENTS FOR GENERAL OBLIGATION BONDED DEBT TO TOTAL BUDGETED GENERAL FUND EXPENDITURES AND TRANSFERS LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year Principal				Interest and Other	Total Debt Service			Total General Fund Budgeted Expenditures and Transfers <sup>1</sup>	Ratio of Annual Debt Service to Budgeted General Fund Expenditures and Transfers
2019	2019 \$ 21,360,853 \$ 19,076,456 \$		\$	40,437,309	\$	491,870,874	8.22%		
2018	•	24,554,388	•	2,141,985	•	26,696,373	•	479,480,091	5.57%
2017		22,793,230		3,334,034		26,127,264		463,675,386	5.63%
2016		29,770,000		3,222,981		32,992,981		433,168,002	7.62%
2015		28,090,000		4,074,613		32,164,613		397,916,237	8.08%
2014		25,570,000		5,170,406		30,740,406		367,970,768	8.35%
2013		23,705,000		6,878,796		30,583,796		343,423,734	8.91%
2012		21,095,000		8,683,570		29,778,570		340,970,127	8.73%
2011		20,140,096		8,499,081		28,639,177		348,349,001	8.22%
2010		18,769,976		9,481,530		28,251,506		333,419,575	8.47%

<sup>&</sup>lt;sup>1</sup> This is the final adopted budget.

# SALEM-KEIZER SCHOOL DISTRICT 24J RATIO OF NET GENERAL OBLIGATION BONDED DEBT TO TRUE CASH VALUE AND NET GENERAL BONDED DEBT PER CAPITA AND PER STUDENT LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	Marion County Population US Census <sup>1</sup>	Average Daily Membership K-12		Real Market Value		Net General Bonded Debt <sup>2</sup>	Ratio of Net General Bonded Debt to Assessed Value	В	General onded Debt · Capita	Е	t General Sonded Debt Student
2019	346,868 *	41,255	\$	32,846,738,166	\$	572,442,272	1.74%	\$	1,650	\$	13,876
2018	341,286	41,416	·	30,094,377,093	•	161,498,880	0.54%	·	473	·	3,899
2017	336,316	41,178		27,595,892,818		187,014,233	0.68%		556		4,542
2016	330,700	40,799		25,906,699,941		207,690,512	0.80%		628		4,949
2015	329,770	40,181		24,606,137,122		238,619,890	0.97%		724		5,777
2014	326,150	39,974		23,373,654,758		265,894,993	1.14%		815		6,472
2013	323,614	39,664		23,135,831,748		293,935,923	1.27%		908		7,211
2012	319,985	39,611		23,835,105,862		316,254,669	1.33%		988		7,766
2011	318,872	39,427		24,859,704,706		336,081,673	1.35%		1,054		8,288
2010	316,144	39,469		25,806,833,076		317,470,349	1.23%		1,004		7,895

<sup>\*</sup>This is the most current estimate taken from Marion County-Oregon Demographics. Both counties include other school districts.

<sup>&</sup>lt;sup>1</sup>The District covers Marion and Polk Counties, Marion County having the largest population. Both counties have other school districts. This number is provided as a reference only. Polk County information was not available for all years.

<sup>&</sup>lt;sup>2</sup>Computed as gross bonded debt less amount available for retirement of debt in GO Debt Service Fund.

### SALEM-KEIZER SCHOOL DISTRICT 24J DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN CALENDAR YEARS

#### **Marion County**

		Personal Income in	Per Capita Personal	
Year	Population	Thousands of \$	Income	Unemployment Rate
2019	346,868 *	\$ 14,253,847	\$ 41,093	4.2%
2018	341,286	13,026,204	38,168	4.1%
2017	336,316	12,301,699	37,199	4.9%
2016	330,700	12,823,294	36,682	4.8%
2015	329,770	11,614,203	35,614	6.1%
2014	326,150	11,614,203	35,360	7.2%
2013	323,614	11,484,654	35,489	9.5%
2012	319,985	11,249,451	35,156	9.9%
2011	318,872	10,790,917	33,841	10.8%
2010	316,144	10,623,995	33,605	10.7%

Notes: This schedule is provided as a reference only. The District is in both Marion and Polk Counties. Both Counties include other school districts. Marion County has the greater population and student base. Polk County information was not available for all years.

Sources: Oregon Employment Department – WorkSource Oregon, Marion County – Oregon Demographics, U.S. Department of Commerce, Bureau of Economic Analysis, U.S. Census Bureau

<sup>\*</sup>This is the most current estimate taken from Marion County-Oregon Demographics. Both counties include other school districts.

## SALEM-KEIZER SCHOOL DISTRICT 24J SALEM METROPOLITAN AREA EMPLOYMENT- LARGEST TO SMALLEST<sup>1</sup> CURRENT AND NINE YEARS PRIOR

	20	19	2010			
Employment	Employees	% of Total	Employees	% of Total		
Trade, Transportation & Utilities	33,267	19.0%	26,468	17.7%		
Educational and Health Services	28,738	16.4%	20,364	13.6%		
State Government	20,087	11.5%	20,760	13.9%		
Local Government	19,704	11.3%	18,720	12.5%		
Leisure and Hospitality	15,203	8.7%	11,833	7.9%		
Professional and Business Services	14,764	8.4%	11,387	7.6%		
Manufacturing	12,784	7.3%	11,680	7.8%		
Construction	11,104	6.3%	6,336	4.2%		
Natural Resources and Mining	8,979	5.2%	10,668	7.1%		
Financial Activities	5,931	3.4%	5,785	4.0%		
Other Services	1,654	0.9%	2,491	1.7%		
Federal Government	1,383	0.8%	1,819	1.2%		
Information	1,349	0.8%	1,233	0.8%		
Total Salem Metropolitan Area Non-Farm						
Payroll Employment	174,947	100.0%	149,544	100.0%		
Salem-Keizer SD 24J <sup>2</sup>	6,494	3.7%	6,256	4.2%		
Governmental Employees	41,174	23.5%	41,299	27.6%		
Private Sector Employees	133,773	76.5%	108,245	72.4%		
	174,947	100.0%	149,544	100.0%		

Numbers rounded to the nearest hundredth

<sup>&</sup>lt;sup>1</sup> Employment and Wages by Industry, www.qualityinfo.org

<sup>&</sup>lt;sup>2</sup> Salem-Keizer Public Schools

### SALEM-KEIZER SCHOOL DISTRICT 24J SALEM METROPOLITAN AREA - AVERAGE ANNUAL EMPLOYMENT<sup>1</sup>

### LAST TEN CALENDAR YEARS

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Manufacturing:										
Other Durable Goods	6,300	6,800	6,300	6,000	5,800	5,200	4,900	4,900	4,800	5,000
Food Products	4,600	5,100	4,800	4,400	5,600	3,900	4,600	4,600	4,900	4,800
Other Nondurable Goods	2,300	2,500	2,500	2,300	2,000	2,000	2,000	2,000	1,900	2,000
Total Manufacturing	13,200	14,400	13,600	12,700	13,400	11,100	11,500	11,500	11,600	11,800
Natural Resources & Mining	700	1,400	1,200	1,200	5,900	1,200	1,200	1,200	1,100	1,100
Contract Construction	12,600	11,500	9,400	9,000	8,500	6,900	6,800	6,200	6,300	6,500
Transp., Comm., Utilities	6,300	5,300	4,400	4,200	3,900	3,800	3,800	3,700	3,500	3,400
Trade, Information	24,600	26,700	24,100	21,800	22,400	21,500	21,300	21,100	20,800	20,900
Finance, Ins., Real Estate	7,400	7,200	7,100	6,800	7,200	7,000	7,000	7,000	7,200	7,100
Service & Miscellaneous	67,500	62,500	61,800	61,600	55,300	54,100	53,000	50,900	49,900	49,700
Government:										
Federal	1,600	1,300	1,400	1,400	1,300	1,300	1,400	1,500	1,500	1,800
Indian Tribal	1,500	1,500	1,600	1,600	1,600	1,600	1,700	1,800	1,800	1,800
State	20,000	19,700	20,800	21,600	21,900	21,800	20,900	20,600	21,200	21,600
Local	19,500	18,600	20,600	20,800	16,600	16,800	15,800	15,900	16,400	17,500
Total Excluding Agriculture	174,900	170,100	166,000	162,700	158,000	147,100	144,400	141,400	141,300	143,200

Source: Employment by wages and industry, www.qualityinfo.org

<sup>&</sup>lt;sup>1</sup> Annual Average Employment is Not Seasonally Adjusted.

# SALEM-KEIZER SCHOOL DISTRICT 24J POPULATION ETHNICITY AND OTHER RELATED DATA YEAR ENDED JUNE 30, 2019

	Marion County	Polk County
White	88.7%	89.7%
Spanish Heritage*	27.0%	14.3%
American Indian and Alaskan Native	2.6%	2.5%
Asian or Pacific Islander	3.5%	2.5%
African American	1.5%	1.1%
Housing Units	127,332	32,513
Homeownership Rate	59.8%	64.6%
Persons per Household	2.8	2.7
Percentage of Persons under 18	24.6%	22.8%
Median Household Income	\$ 53,828	\$ 56,032
Population per Square Mile	266.7	101.8

Source: U.S. Census Bureau People Quick Facts 2018

<sup>\*</sup>People who identify themselves as Hispanic or Latino (Spanish Heritage) may be of any racial group. Therefore, percentages may not equal 100%.

SALEM-KEIZER SCHOOL DISTRICT 24J
SCHOOL BUILDING, STUDENT ENROLLMENT, AND AVERAGE DAILY MEMBERHSIP (ADM) INFORMATION
LAST TEN FISCAL YEARS

ELEMENTARY SCHOOLS	Square Feet	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
ELEMENTARY SCHOOLS											
Auburn (1955)	47,461										
ADM		680	677	677	650	630	667	642	631	647	677
Enrollment		603	688	689	654	652	668	652	639	653	685
Battle Creek (2012)	78,678										
ADM	-,-	635	613	586	559	525	529	460	-	-	-
Enrollment		594	641	581	542	527	531	459	-	-	-
Bethel (1925)	6,603										
ADM	0,003	_	_	_	_	_	_	_	_	61	73
Enrollment		-	-	-	-	-	-	-	-	64	72
Brush Callage (1999)	F1 700										
Brush College (1909) ADM	51,780	281	272	277	253	210	339	373	410	420	431
Enrollment		313	272	289	254	200	333	369	410	421	431
		515		203	25.	200	555	505	.10		.57
Bush (2005)	46,290	244	224	240	220	200	222	242	202	260	275
ADM Enrollment		311 279	324 312	310	320 316	309 312	323 317	313 312	282 278	269 276	275 277
Enronnent		279	312	313	310	312	317	312	2/0	270	2//
Candalaria (1955)	34,970										
ADM		336	339	344	353	355	339	340	342	329	345
Enrollment		352	340	341	354	352	343	338	352	329	341
Chapman Hill (1985)	59,528										
ADM		389	411	404	385	368	425	453	418	530	558
Enrollment		378	382	407	381	362	419	452	415	539	574
Chavez (2012)	78,174										
ADM	70,17	581	568	583	591	556	701	649	_	_	_
Enrollment		621	574	585	592	563	705	643	-	-	-
Clear Lake (1994) ADM	49,289	402	390	430	433	470	497	481	433	461	472
Enrollment		382	400	430	433	470	497	483	433	465	472
		302	400	420	437	474	433	403	720	403	7/-7
Cummings (1953)	41,287										
ADM		417	434	436	427	414	414	394	427	454	432
Enrollment		443	424	443	431	399	416	390	429	462	424
Eagle Charter, State Sponsored (2011)	)										
ADM		139	141	140	141	143	138	125	126	-	-
Enrollment		144	143	139	140	144	120	124	-	-	-
Englewood (1910)	55,240										
ADM		352	378	382	360	376	382	362	347	395	375
Enrollment		359	357	369	359	380	390	356	353	393	374
Eyre (1976)	47,200										
ADM	47,200	541	542	571	602	590	573	543	568	559	575
Enrollment		594	541	569	612	601	583	546	572	566	582
Forest Ridge/Optimum Learning	47.554										
Environment (OLE) Charter (2002)	47,554	239	239	240	221	241	233	247	243	236	250
Forest Ridge ADM Forest Ridge Enrollment		280	235	248 244	231 224	241 239	233	247 244	243	230	246
OLE ADM		130	128	130	130	130	130	132	134	124	125
OLE Enrollment		131	129	130	129	129	130	132	134	125	125
5 6 (40.40)	50.067										
Four Corners (1949) ADM	50,867	490	505	531	530	510	521	523	501	506	531
Enrollment		468	517	531	532	522	517	523	510	513	545
		100	31,	331	332	522	31,	323	310	313	5-5
Fruitland (1935)	4,896										
ADM Encollment		-	-	-	-	-	-	-	-	65	65 73
Enrollment		-	-	-	-	-	-	-	-	69	72
Grant (1955) <sup>2</sup>	47,003										
ADM	•	409	421	444	428	456	434	405	378	355	358
Enrollment		379	417	446	427	447	443	410	393	349	361

 $<sup>^{1}</sup>$  Grant Community School previously had students in elementary and middle school grades; the enrollment is shown separately under each section.

SALEM-KEIZER SCHOOL DISTRICT 24J
School Building, Student Enrollment, and Average Daily Membership (ADM) Information
Last Ten Fiscal Years

			Last	Ten Fiscal Y	ears						
	Square Feet	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Gubser (1976)	49,574										
ADM		552	595	550	524	486	470	474	474	490	503
Enrollment		526	554	546	528	477	464	477	473	491	508
Hallman (2001)	44,951										
ADM		412	422	389	415	454	429	452	453	464	481
Enrollment		394	412	397	435	456	433	461	468	466	500
Hammond (2001)	47,554										
ADM		487	514	506	532	522	504	507	529	517	521
Enrollment		521	492	504	522	518	502	514	527	521	532
Harritt (2003)	47,554										
ADM		509	503	512	524	501	301	296	295	550	555
Enrollment		481	517	515	514	498	301	289	293	557	551
Hayesville (1963)	55,458										
ADM		440	444	426	439	436	421	405	404	452	446
Enrollment		369	445	422	448	457	431	412	411	454	453
Hazel Green (1955)	-										
ADM		-	-	-	-	-	-	-	104	105	91
Enrollment		-	-	-	-	-	-	-	103	103	91
Highland (1910)	46,128										
ADM		375	426	411	406	398	386	358	328	349	369
Enrollment		370	381	413	413	402	388	366	340	356	367
Hoover (1951)	46,128										
ADM		428	444	471	499	500	531	528	546	552	565
Enrollment		422	425	475	502	506	538	523	558	562	552
Kalapuya (2011)	72,095										
ADM		572	600	597	603	619	662	641	597	-	-
Enrollment		552	575	592	590	615	655	638	591	-	-
Keizer (1985)	67,210										
ADM		717	737	682	654	641	624	590	624	535	530
Enrollment		609	712	685	656	657	617	604	642	534	537
Kennedy (1964)	42,457										
ADM		412	441	449	459	455	465	457	428	427	448
Enrollment		398	419	444	458	458	465	456	427	427	457
Lake Labish (1958)	9,298										
ADM		-	-	-	-	-	-	-	-	91	89
Enrollment		-	-	-	-	-	-	-	-	86	88
Lamb (2001)	47,554										
ADM	,	465	491	486	493	464	503	481	493	475	492
Enrollment		422	469	497	491	473	509	482	503	478	506
Lee (2002)	47,554										
ADM	,	296	304	311	309	318	305	319	397	497	385
Enrollment		309	302	310	303	318	303	328	398	495	385
Liberty (1908)	52,273										
ADM	,	374	386	388	372	388	376	370	375	366	354
Enrollment		448	375	386	372	378	372	368	368	363	354
McKinley (1915)	40,140										
ADM	.0,1.0	331	321	352	335	339	317	316	313	316	310
Enrollment		341	334	357	329	334	317	318	326	324	310
Middle Grove (1947) - SOLD	-										
ADM		-	-	-	-	-	-	-	298	278	230
Enrollment		-	-	-	-	-	-	-	301	286	235
Miller (2000)	52,752										
ADM	- ,	417	411	433	417	430	420	428	500	382	349

SALEM-KEIZER SCHOOL DISTRICT 24J
School Building, Student Enrollment, and Average Daily Membership (ADM) Information
Last Ten Fiscal Years

Morningside (1953)         50,996           ADM         365         375         382         384         379         373         38           Enrollment         340         373         386         386         386         378         31           Myers (1973)         46,746         550         536         532         504         480         427         4           Enrollment         471         544         538         514         478         427         4           Pringle (1985)         58,637         ADM         667         603         557         563         528         506         4           Richmond (1911)         49,734         48         477         43         48         477         382         38         38         380         31           Rosedale (1952)         21,860         -			
ADM	2013 2012	2012 2011 2	2010
ADM			
Enrollment	355 37	372 357	336
ADM		374 357	335
ADM			
Enrollment	425 41	419 582	598
Pringle (1985)		422 579	592
ADM			
Enrollment	473 62	627 528	640
Nethod (1911)		634 539	648
ADM	477 03	034 333	040
Rosedale (1952)	350 34	341 346	338
ADM Errollment		349 346	342
ADM			
Enrollment   Salem Heights (1938)	15	150 168	162
Salem Heights (1938)		151 164	156
ADM	- 13	151 104	130
Enrollment   315   323   323   296   288   279   22   25   25   25   276   2			
Schirle (1976) 50,958  ADM		275 282	303
ADM	273 27	276 288	306
Enrollment			
Scott (1976)       49,888         ADM       547       601       638       617       621       530       55         Enrollment       534       557       642       641       624       543       55         Sumpter (1979)       48,352       37       545       554       534       496       494       445         Enrollment       544       538       547       523       501       496       55         Swegle (1923)       47,610       353       521       542       576       561       471       44         Enrollment       603       541       553       583       553       481       55         Valley Inquiry Charter (2005)       13,569       36       165       167       163       165       166       16         Enrollment       167       168       156       165       168       163       10         Washington (1948)       65,156       389       414       412       423       431       438       44         Enrollment       398       382       417       415       444       410       43         Weddle (2001)       50,080       424	455 49	492 511	490
ADM 547 601 638 617 621 530 555	462 49	490 510	501
ADM 547 601 638 617 621 530 555			
Enrollment 534 557 642 641 624 543 555  Sumpter (1979) 48,352  ADM 537 545 554 534 496 494 4855  Enrollment 544 538 547 523 501 496 566  Swegle (1923) 47,610  ADM 533 521 542 576 561 471 486  Enrollment 603 541 553 583 553 481 556  Valley Inquiry Charter (2005) 13,569  ADM 166 165 167 163 165 168 163 165 166 146  Enrollment 167 168 156 165 168 163 163 165 166 146  Enrollment 398 382 417 415 444 410 436  Weddle (2001) 50,080  ADM 432 437 442 451 459 464 446 167 168 169 169 169 169 169 169 169 169 169 169	539 62	627 629	611
ADM 537 545 554 534 496 494 485 Enrollment 544 538 547 523 501 496 56 56 56 56 56 56 56 56 56 56 56 56 56		614 632	611
ADM 537 545 554 534 496 494 485 Enrollment 544 538 547 523 501 496 56 56 56 56 56 56 56 56 56 56 56 56 56			
Enrollment 544 538 547 523 501 496 566  Swegle (1923) 47,610  ADM 533 521 542 576 561 471 446 Enrollment 603 541 553 583 553 481 553  Valley Inquiry Charter (2005) 13,569  ADM 166 165 167 163 165 166 166 165 167 168 163 165 166 166 167 168 156 165 168 163 163 165 166 167 168 156 165 168 163 163 165 166 165 167 168 165 168 163 163 165 166 165 166 16	400 50	536 540	- 44
Swegle (1923)     47,610       ADM     533     521     542     576     561     471     44       Enrollment     603     541     553     583     553     481     55       Valley Inquiry Charter (2005)     13,569     —     —     —     —     —     —       ADM     166     165     167     163     165     166     16       Enrollment     167     168     156     165     168     163     16       Washington (1948)     65,156     —		536 548 537 548	541 547
ADM	302 33	337 346	547
Enrollment 603 541 553 583 553 481 553  Valley Inquiry Charter (2005) 13,569  ADM 166 165 167 163 165 166 16  Enrollment 167 168 156 165 165 168 163 16  Washington (1948) 65,156  ADM 389 414 412 423 431 438 44  Enrollment 398 382 417 415 444 410 43  Weddle (2001) 50,080  ADM 432 437 442 451 459 464 44  Enrollment 413 430 445 455 469 449 449  Wright (1963) 54,004  ADM 411 399 412 421 424 462 43  Enrollment 396 411 418 420 428 448 448  Yoshikai (1994) 49,289  ADM 49,289			
Valley Inquiry Charter (2005)     13,569       ADM     166     165     167     163     165     166     16       Enrollment     167     168     156     165     168     163     16       Washington (1948)     65,156		583 580	570
ADM 166 165 167 163 165 166 165 167 168 165 166 165 166 165 167 168 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 165	585 58	587 573	538
ADM 166 165 167 163 165 166 165 167 168 165 166 165 166 165 167 168 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 168 163 165 166 165 165			
Washington (1948)     65,156       ADM     389     414     412     423     431     438     44       Enrollment     398     382     417     415     444     410     432       Weddle (2001)     50,080	163 16	160 148	145
ADM 389 414 412 423 431 438 440 Enrollment 398 382 417 415 444 410 432 431 438 440 440 440 440 440 440 440 440 440 44	162 14	146 148	145
ADM 389 414 412 423 431 438 440 Enrollment 398 382 417 415 444 410 432 431 438 440 440 440 440 440 440 440 440 440 44			
Enrollment     398     382     417     415     444     410     432       Weddle (2001)     50,080     State of the control of	404 41	415 390	391
Weddle (2001)     50,080       ADM     432     437     442     451     459     464     44       Enrollment     413     430     445     455     469     449     44       Wright (1963)     54,004     411     399     412     421     424     462     44       Enrollment     396     411     418     420     428     448     44       Yoshikai (1994)     49,289       ADM     555     569     590     554     542     498     48		406 412	422
ADM			
Enrollment     413     430     445     455     469     449     44       Wright (1963)     54,004     54,004     54,004     54,004     54,004     54,004     54,004     54,004     55,004     54,004     55,004     54,004     421     424     462     42,004     44,004	446 20	394 430	442
Wright (1963)     54,004       ADM     411     399     412     421     424     462     49       Enrollment     396     411     418     420     428     448     448       Yoshikai (1994)     49,289       ADM     555     569     590     554     542     498     48		394 430 447 440	442
ADM 411 399 412 421 424 462 48 Enrollment 396 411 418 420 428 448 448  Yoshikai (1994) 49,289  ADM 555 569 590 554 542 498 48	402 44	447 440	447
Enrollment     396     411     418     420     428     448     448       Yoshikai (1994)     49,289       ADM     555     569     590     554     542     498     48			
Yoshikai (1994)     49,289       ADM     555     569     590     554     542     498     498		446 432	443
ADM 555 569 590 554 542 498 49	443 43	433 448	431
ADM 555 569 590 554 542 498 49			
	496 48	486 505	495
Enrollment 512 554 591 538 535 505 48	487 51	512 502	489
Elementary Portables (various) 96,522			
ELEMENTARY TOTALS:			
Square Feet 2,312,684			
· · · · · · · · · · · · · · · · · · ·	18,856 18,72	18,720 18,693 18	18,765
Enrollment <u>18,869 19,517 19,847 19,680 19,518 19,324 19,0</u>	19,006 18,77	18,775 18,842 18	18,874

SALEM-KEIZER SCHOOL DISTRICT 24J
School Building, Student Enrollment, and Average Daily Membership (ADM) Information

			Last 1	Ten Fiscal Y	'ears						
	Square Feet	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
MIDDLE SCHOOLS											
Claggett Creek (2001)	114,696										
ADM Enrollment		981 1,006	955 993	940 954	919 926	917 926	890 948	932 944	933 940	916 927	912 930
Crossler (1995)	111,930										
ADM Enrollment		852 947	833 865	764 763	725 733	692 692	701 772	751 831	816 804	786 711	703 764
Grant (1994) <sup>2</sup>	-										
ADM Enrollment		-	-	-	-	-	-	-	-	-	81 84
	447.040										04
Houck (1995) ADM	117,048	1,024	1,036	995	950	953	949	950	941	907	938
Enrollment		1,074	1,054	1,014	957	974	957	960	937	966	969
Howard Street Charter (1926)	65,618										
ADM		174	165	160	156	157	161	161	161	154	154
Enrollment		182	177	161	156	161	163	162	152	156	154
Jane Goodall Environmental Charter (2000)											
(2000) ADM	-	97	97	97	97	97	98	98	98	90	89
Enrollment		98	97	98	99	97	99	98	90	90	88
Judson (1957)	121,584										
ADM		984	959	966	941	914	908	953	962	966	968
Enrollment		995	992	978	958	932	956	981	979	976	946
Leslie (1997)	113,600	=		=			==0				
ADM Enrollment		764 778	784 785	766 772	774 790	756 767	759 773	764 818	810 891	891 894	891 919
Parrish (1923)	113,302										
ADM	113,302	703	693	691	682	649	661	675	696	733	690
Enrollment		738	710	714	691	670	695	705	747	697	640
Stephens (1994)	118,272										
ADM		1,110	1,094	1,091	1,046	1,037	991	919	952	1,010	946
Enrollment		1,143	1,130	1,106	1,063	1,053	927	1,005	1,028	961	943
Straub (2011)	136,813	660	642	640	600	500	722	722	75.0		
ADM Enrollment		660 660	612 664	618 621	600 607	589 587	722 731	723 750	756 -	-	-
	120,528	000		022	007	50,	,01	,50			
<b>Waldo (1957)</b> ADM	120,526	1,035	1,027	974	979	922	917	902	797	789	739
Enrollment		1,214	1,042	980	995	929	910	821	791	760	781
Walker (1960)	114,160										
ADM		679	677	640	637	619	505	521	529	1,092	1,080
Enrollment		724	679	644	638	613	530	534	1,114	1,091	1,075
Whiteaker (1968)	114,452										
ADM Enrollment		790 782	779 806	776 771	744 741	731 733	742 776	772 827	823 884	879 896	894 884
Middle School Portables (various)	26,813										
MIDDLE SCHOOL TOTALS:  Square Feet	1,388,816										
ADM	_,0,0	9,853	9,711	9,478	9,250	9,033	9,004	9,121	9,275	9,213	9,085
Enrollment		10,341	9,994	9,576	9,354	9,134	9,237	9,436	9,357	9,125	9,177

 $<sup>^{1}</sup>$  Grant Community School previously had students in elementary and middle school grades; the enrollment is shown separately under each section.

# SALEM-KEIZER SCHOOL DISTRICT 24J School Building, Student Enrollment, and Average Daily Membership (ADM) Information Last Ten Fiscal Years

			Last 1	en Fiscal Y	ears						
	Square Feet	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
HIGH SCHOOLS											
McKay (1978)	247,176										
ADM		2,311	2,318	2,342	2,227	2,130	1,980	1,877	1,745	1,752	1,711
Enrollment		2,328	2,436	2,455	2,334	2,228	1,968	1,824	1,855	1,855	1,834
McNary (1964)	243,760										
ADM	,	1,948	1,938	1,936	1,956	1,952	2,006	1,956	1,947	1,972	1,979
Enrollment		2,091	2,070	2,051	2,046	2,062	2,037	2,053	2,130	2,095	2,050
North (1936)	308,314	1.750	1.000	1 727	1 747	1 744	1.700	1.750	1 700	1.056	1 705
ADM Enrollment		1,750	1,689	1,737	1,747 1,867	1,744	1,760	1,759	1,789	1,856	1,785
Enrollment		1,889	1,853	1,815	1,867	1,855	1,889	1,923	2,039	1,905	1,928
South (1954)	277,375										
ADM		1,839	1,825	1,805	1,821	1,811	1,885	1,882	1,937	1,862	1,850
Enrollment		2,059	1,936	1,884	1,881	1,902	1,951	2,029	1,975	1,949	1,875
Sprague (1972)	269,584										
ADM		1,647	1,673	1,654	1,644	1,634	1,571	1,652	1,664	1,628	1,686
Enrollment		1,701	1,736	1,751	1,706	1,695	1,730	1,756	1,728	1,755	1,663
		, -	,	, -	,	,	,	,	, -	,	,
West (2002)	265,000		. ===	. ===							
ADM		1,655	1,736	1,709	1,734	1,676	1,627	1,666	1,676	1,631	1,616
Enrollment		1,745	1,748	1,799	1,773	1,730	1,738	1,728	1,754	1,687	1,706
High School Portables (various)	52,239										
Total Alternative Education											
Programs/Locations: Centennial											
(1897) and Roberts (2005)	55,940										
ADM	,	848	794	712	750	741	836	895	858	820	992
Enrollment		649	401	916	823	975	1,096	987	950	1,106	1,314
HIGH SCHOOL AND ALTERNATIVE	<u></u>										
EDUCATION TOTALS:											
Square Feet	1,719,388										
ADM		11,998	11,973	11,896	11,879	11,688	11,665	11,687	11,616	11,521	11,619
Enrollment		12,462	12,180	12,671	12,430	12,447	12,409	12,300	12,431	12,352	12,370
DISTRICT FACILITIES											
DISTRICT FACILITIES	21 220										
Paulus Complex (1986)	21,230										
Lancaster Professional Center (1975)	35,265										
Central Kitchen/Nutrition Center											
(1994)	25,400										
(1354)	23,400										
Central Services (1994)	71,230										
,	,										
Reprographics (1991)											
	26,550										
	26,550										
Support Services (1955)	26,550 22,580										
	22,580										
Support Services (1955) Technology Data Center (1975)											
Technology Data Center (1975)	22,580										
	22,580										
Technology Data Center (1975)	22,580										
Technology Data Center (1975)  Transportation (1964)  District Portables (various)	22,580 11,664 12,640 2,320										
Technology Data Center (1975) Transportation (1964)	22,580 11,664 12,640										
Technology Data Center (1975)  Transportation (1964)  District Portables (various)	22,580 11,664 12,640 2,320										
Technology Data Center (1975)  Transportation (1964)  District Portables (various)  Other District Facilities (various)  DISTRICT FACILITIES TOTALS:	22,580 11,664 12,640 2,320 6,487 235,366										
Technology Data Center (1975)  Transportation (1964)  District Portables (various)  Other District Facilities (various)	22,580 11,664 12,640 2,320 6,487	41,255	41,416	41,178	40,799	40,181	39,974	39,664	39,611	39,427	39,469
Technology Data Center (1975)  Transportation (1964)  District Portables (various)  Other District Facilities (various)  DISTRICT FACILITIES TOTALS:  GRAND TOTALS:	22,580 11,664 12,640 2,320 6,487 235,366	41,255 41,672	41,416 41,691	41,178 42,094	40,799 41,464	40,181 41,099	39,974 40,970	39,664 40,742	39,611 40,563	39,427 40,319	39,469 40,421

### SALEM-KEIZER SCHOOL DISTRICT 24J AVERAGE DAILY MEMBERSHIP (ADM) Last Ten Fiscal Years Ended June 30

School Name	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Elementary Schools										
Auburn	680	677	677	650	630	667	642	631	647	677
Battle Creek	635	613	586	559	525	529	460	-	-	-
Bethel	-	-	-	-	525	-	400	_	61	73
Brush College	281	272	277	253	210	339	373	410	420	431
Bush	311	324	310	320	309	323	313	282	269	275
Candalaria	336	339	344	353	355	339	340	342	329	345
Chapman Hill	389	411	404	385	368	425	453	418	530	558
Chavez	581	568	583	591	556	701	649	-	-	-
Clear Lake	402	390	430	433	470	497	481	433	461	472
Cummings	417	434	436	427	414	414	394	427	454	432
Eagle Charter, State	,		.50	,				,		.02
Sponsored	139	141	140	141	143	138	125	126	_	_
Englewood	352	378	382	360	376	382	362	347	. 395	. 375
Eyre	541	542	571	602	590	573	543	568	559	575
Forest Ridge	239	239	248	231	241	233	247	243	236	250
Four Corners	490	505	531	530	510	521	523	501	506	531
Fruitland	-	-	_	_	_	-	-	_	65	65
Grant	409	421	444	428	456	434	405	378	355	358
Gubser	552	595	550	524	486	470	474	474	490	503
Hallman	412	422	389	415	454	429	452	453	464	481
Hammond	487	514	506	532	522	504	507	529	517	521
Harritt	509	503	512	524	501	301	296	295	550	555
Hayesville	440	444	426	439	436	421	405	404	452	446
, Hazel Green	-	-	-	-	-	-	-	104	105	91
Highland	375	426	411	406	398	386	358	328	349	369
Hoover	428	444	471	499	500	531	528	546	552	565
Kalapuya	572	600	597	603	619	662	641	597	_	-
Keizer	717	737	682	654	641	624	590	624	535	530
Kennedy	412	441	449	459	455	465	457	428	427	448
Lake Labish	-	-	-	-	-	-	-	-	91	89
Lamb	465	491	486	493	464	503	481	493	475	492
Lee	296	304	311	309	318	305	319	397	497	385
Liberty	374	386	388	372	388	376	370	375	366	354
McKinley	331	321	352	335	339	317	316	313	316	310
Middle Grove	-	-	-	-	-	-	-	298	278	230
Miller	417	411	433	417	430	420	428	500	382	349
Morningside	365	375	382	384	379	373	355	372	357	336
Myers	550	536	532	504	480	427	425	419	582	598
Optimum Learning										
Environments Charter	130	128	130	130	130	130	132	134	124	125
Pringle	667	603	557	563	528	506	473	627	528	640
Richmond	313	344	386	363	396	380	350	341	346	338
Rosedale	-	-	-	-	-	-	-	150	168	162
Salem Heights	320	331	317	301	291	274	264	275	282	303
Schirle	500	471	417	442	453	463	455	492	511	490
Scott	547	601	638	617	621	530	539	627	629	611
Sumpter	537	545	554	534	496	494	498	536	548	541
Swegle	533	521	542	576	561	471	469	583	580	570
Valley Inquiry Charter	166	165	167	163	165	166	163	160	148	145
Washington	389	414	412	423	431	438	404	415	390	391
Weddle	432	437	442	451	459	464	446	394	430	442
Wright	411	399	412	421	424	462	457	446	432	443
Yoshikai	555	569	590	554	542	498	496	486	505	495
Total Elementary Schools	19,404	19,732	19,804	19,670	19,460	19,305	18,856	18,720	18,693	18,765

# SALEM-KEIZER SCHOOL DISTRICT 24J AVERAGE DAILY MEMBERSHIP (ADM) (CONTINUED) LAST TEN FISCAL YEARS ENDED JUNE 30

School Name	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Middle School										
Claggett Creek	981	955	940	919	917	890	932	933	916	912
Crossler	852	833	764	725	692	701	751	816	786	703
Grant	-	-	-	-	-	-	-	-	-	81
Houck	1,024	1,036	995	950	953	949	950	941	907	938
Howard Street Charter	174	165	160	156	157	161	161	161	154	154
Jane Goodall										
Environmental Charter	97	97	97	97	97	98	98	98	90	89
Judson	984	959	966	941	914	908	953	962	966	968
Leslie	764	784	766	774	756	759	764	810	891	891
Parrish	703	693	691	682	649	661	675	696	733	690
Stephens	1,110	1,094	1,091	1,046	1,037	991	919	952	1,010	946
Straub	660	612	618	600	589	722	723	756	-	-
Waldo	1,035	1,027	974	979	922	917	902	797	789	739
Walker	679	677	640	637	619	505	521	529	1,092	1,080
Whiteaker	790	779	776	744	731	742	772	823	879	894
Total Junior High/										
Middle Schools	9,853	9,711	9,478	9,250	9,033	9,004	9,121	9,275	9,213	9,085
High Schools										
McKay	2,311	2,318	2,342	2,227	2,130	1,980	1,877	1,745	1,752	1,711
McNary	1,948	1,938	1,936	1,956	1,952	2,006	1,956	1,947	1,972	1,979
North	1,750	1,689	1,737	1,747	1,744	1,760	1,759	1,789	1,856	1,785
South	1,839	1,825	1,805	1,821	1,811	1,885	1,882	1,937	1,862	1,850
Sprague	1,647	1,673	1,654	1,644	1,634	1,571	1,652	1,664	1,628	1,686
West Salem	1,655	1,736	1,709	1,734	1,676	1,627	1,666	1,676	1,631	1,616
Alternative Education	661	619	538	580	505	676	723	668	611	837
Total High Schools	11,811	11,798	11,721	11,709	11,452	11,505	11,515	11,426	11,312	11,464
Other Special Programs	187	175	175	170	236	160	172	190	209	155
Total Average Daily										
Membership	41,255	41,416	41,178	40,799	40,181	39,974	39,664	39,611	39,427	39,469
Percentage increase from										
previous year	-0.39%	0.58%	0.93%	1.54%	0.52%	0.78%	0.13%	0.47%	-0.11%	0.18%
	0.5570	0.5070	0.5570	1.5-7/0	0.5270	0.7070	0.1370	3.4770	0.11/0	0.1070

# SALEM-KEIZER SCHOOL DISTRICT 24J LICENSED, CLASSIFIED AND ADMINISTRATIVE FULL-TIME EMPLOYEES STAFF LEVELS LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	Licensed	Classified	Administrative	Total FTE	Total General Fund	All Other Funds	General Fund Percent of Total
2019	2,465	2,398	162	5,025	4,772	253	94.97%
2018	2,506	2,473	167	5,146	4,640	506	90.17%
2017	2,442	2,294	167	4,903	4,552	351	92.84%
2016	2,317	2,147	181	4,645	4,255	390	91.60%
2015	2,161	2,025	157	4,343	3,936	407	90.63%
2014	1,998	1,935	136	4,069	3,691	378	90.71%
2013	2,094	1,987	150	4,231	3,779	452	89.32%
2012	1,913	1,951	151	4,015	3,575	440	89.04%
2011	2,417	1,844	160	4,421	3,963	458	89.64%
2010	2,373	1,805	160	4,338	3,889	449	89.65%

Source: District Payroll Records

 ${\bf Note:} \quad {\bf FTE}\ does\ not\ include\ non-district\ employees\ of\ District\ sponsored\ public\ charter\ schools.$ 

Collective Bargaining Unit	Membership	Termination Date of Current Contract	Status of Negotiations
Salem-Keizer Education Association (SKEA)	2,261	June 30, 2021	Settled
Association of Salem-Keizer Education Support Professionals (ASK ESP)	1,938	June 30, 2023	Settled

# SALEM-KEIZER SCHOOL DISTRICT 24J TEACHER BASE SALARIES LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year		inimum Salary <sup>1</sup>		aximum Salary <sup>1</sup>	Average Salary <sup>1</sup>			rion County Average Salary <sup>2</sup>	Polk County Average Salary <sup>2</sup>		Statewide Average Salary <sup>2</sup>
2019	\$	40.297	\$	79,314	\$	63,389	\$	63,775	Ś	61,562	\$ 64,589
2013	Y	39,507	Y	77,759	Y	61,075	7	62,532	Y	59,672	63,061
2017		38,732		76,234		60,055		61,190		57,366	61,862
2016		38,066		74,923		58,073		60,353		53,500	60,407
2015		37,320		73,454		58,245		59,420		54,202	59,477
2014		36,588		72,014		57,838		58,907		53,084	58,595
2013		36,083		71,020		57,027		56,379		53,029	57,590
2012		34,719		68,335		54,785		55,545		53,876	56,940
2011		34,719		68,335		55,687		54,637		52,462	56,504
2010		34,375		67,658		53,093		54,446		53,086	55,343

### Sources:

<sup>&</sup>lt;sup>1</sup> Salem-Keizer Public Schools. The minimum, maximum, and average salary amounts do not include differentials, additional workdays, or fringe benefits such as retirement.

<sup>&</sup>lt;sup>2</sup> Oregon Department of Education, Office of Analysis and Reporting.

# SALEM-KEIZER SCHOOL DISTRICT 24J OPERATING STATISTICS

### LAST TEN FISCAL YEARS ENDED JUNE 30

Fiscal Year	Average Daily Member- ship	Governmental Fund Expenditures	Cost per Pupil	% Change	Governmental Fund Expenditures Less Debt Service- General Obligation Bonds	Cost per Pupil	% Change	Teaching Staff	Pupil- Teacher Ratio
2010	41 255	¢ 500 603 356	\$ 14.074	2.69/	\$ 540.166.047	\$ 13.093	1 20/	2.465	167
2019	41,255	\$ 580,603,356	, ,-	3.6%	+,,	,	1.2%	2,465	16.7
2018	41,416	562,547,690	13,583	9.0%	535,851,317	12,938	5.1%	2,480	16.7
2017	41,178	533,244,697	12,466	-0.1%	507,117,433	12,315	-0.6%	2,502	16.5
2016	40,799	538,412,889	12,477	2.0%	505,419,908	12,388	8.4%	2,317	17.6
2015	40,181	491,550,470	12,233	5.1%	459,385,857	11,433	5.2%	2,161	18.6
2014	39,974	465,071,226	11,634	2.3%	434,330,820	10,865	2.5%	1,998	20.0
2013	39,664	451,064,582	11,372	-7.6%	420,480,786	10,601	-8.2%	2,094	18.9
2012	39,611	487,356,869	12,304	-3.1%	457,578,299	11,552	-3.5%	1,913	20.7
2011	39,427	500,759,480	12,701	10.8%	472,120,303	11,975	11.4%	2,417	16.3
2010	39,469	452,442,540	11,463	6.7%	424,191,034	10,747	7.0%	2,373	16.6

Note: The teaching staff includes all licensed staff - teachers, counselors, and librarians.

### SALEM-KEIZER SCHOOL DISTRICT 24J MISCELLANEOUS STATISTICAL DATA LAST TEN FISCAL YEARS ENDED JUNE 30

#### **NUMBER OF SCHOOL BUILDINGS:**

High Schools8Middle Schools11Elementary Schools42

### SUPPORT FACILITIES:

William Paulus Administration Center Central Services Center Lancaster Professional Center Technology Center Central Kitchen/Nutrition Center Reprographics Building Support Services Center Transportation Center

### NUMBER OF TYPE A MEALS SERVED:

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Paid lunches	820,885	845,791	820,643	813,221	704,861	816,839	844,229	968,158	1,108,465	1,180,258
Free lunches	2,917,497	3,039,073	3,073,840	3,138,828	2,948,233	2,613,510	2,540,132	2,566,100	2,493,062	2,367,953
Reduced lunches	165,814	167,238	163,344	162,010	174,689	277,296	274,058	297,095	319,478	384,474
	3,904,196	4,052,102	4,057,827	4,114,059	3,827,783	3,707,645	3,658,419	3,831,353	3,921,005	3,932,685
Paid breakfast	220,046	219,033	197,325	191,819	161,505	231,040	214,897	250,572	268,760	307,929
Free breakfast	1,175,751	1,202,873	1,151,793	1,171,952	1,127,288	1,037,571	977,764	1,053,192	969,294	972,709
Reduced breakfast	51,911	52,418	50,282	51,943	58,341	98,980	93,044	106,691	124,814	143,925
	1,447,708	1,474,324	1,399,400	1,415,714	1,347,134	1,367,591	1,285,705	1,410,455	1,362,868	1,424,563
Percentage of studer	nts eligible for									
meals	57%	57%	58%	61%	58%	61%	59%	59%	58%	56%
GRADUATION STATISTICS:										
High Schools	2,417	2,350	2,172	2,065	2,101	2,095	2,165	2,147	2,180	2,191

Note: Graduates for the current year are estimates. Finalized numbers are available from ODE the following

spring.

## **COMPLIANCE SECTION**

CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS 475 Cottage Street NE, Suite 200, Salem, Oregon 97301 (503) 581-7788

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

School Board Salem-Keizer School District 24J Salem, Oregon

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Salem-Keizer School District 24J (the District) as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated December 3, 2019.

### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of

our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

December 3, 2019

Jane Muellar Que Re

CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS 475 Cottage Street NE, Suite 200, Salem, Oregon 97301 (503) 581-7788

### INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH THE UNIFORM GUIDANCE

School Board Salem-Keizer School District 24J Salem, Oregon

### Report on Compliance for Each Major Federal Program

We have audited Salem-Keizer School District 24J (the District)'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2019. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

### Opinion on Each Major Federal Program

In our opinion, Salem-Keizer School District 24J complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

### Report on Internal Control over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of

compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

December 3, 2019

Chore Muellar Chuk

Federal Grantor/ Pass Through Grantor/ Program Title  U.S. Department of Education Direct Programs  Indian Education Grants to Local Educational Agence Indian Education Subtotal Indian Education Grants to Local Education	84.060		Grant Period  7/1/18-6/30/19	Grant Amount \$ 158,196	Revenue and Expenditures 2018-19 \$ 158,196
	-				
	Iotai	U.S. Departme	nt of Education Dire	ect Programs	158,196
Passed-Through Oregon Department of Education					
Title I Grants to Local Educational Agencies					
Title IA 17-18	84.010	45688	7/1/17-9/30/19	13,072,524	5,542,253
Title ID 17-18	84.010	45745	7/1/17-9/30/19	176,482	21,372
Title I - Richmond	84.010	46174	7/1/17-3/15/19	35,668	35,668
Title ID 18-19	84.010	50320	7/1/18-9/30/19	132,836	88,603
Title IA 18-19	84.010	50478	7/1/18-9/30/19	12,769,083	6,682,380
ESSA D&SI - PPD District Engagement Phase I	84.010	51439	9/30/18-9/30/20	27,004	2,609
ESSA D&SI - PPD District Engagement Phase II	84.010	51458	9/30/18-9/30/20	54,009	13,317
Subtotal Title I Grants to Local Educational Agence	ies				12,386,202
Migrant Education State Grant Program					
Title I C Preschool	84.011	44909	7/1/17-9/30/18	133,110	40,074
Title I C Regular	84.011	44992	7/1/17-9/30/19	1,333,270	462,647
Title I C Summer	84.011	48636	4/4/18-9/30/18	312,072	242,359
Title I C Regular	84.011	49219	7/1/18-9/30/19	1,346,828	798,882
Title I C Preschool	84.011	49238	7/1/18-9/30/19	135,850	110,129
Title I C Summer	84.011	52527	3/15/19-9/30/19	275,758	101,909
Subtotal Migrant Education State Grant Program					1,756,000
School Improvement Grants					
Title IA - SIG - Richmond	84.377	46174	7/1/17-3/15/19	302,440	96,479
Title IA - SIG - Richmond	84.377	46859	7/1/17-3/13/19	276,630	136,936
Subtotal School Improvement Grants	04.377	40039	//1/10-12/31/19	270,030	233,415
Subtotal School Improvement Grants					233,413
Supporting Effective Instruction State Grants					
Title IIA 16-17	84.367	41407	7/1/16-9/30/18	1,277,629	159,100
Title IIA 17-18	84.367	45903	7/1/17-9/30/19	1,485,760	274,525
Title IIA 18-19	84.367	49401	7/1/18-9/30/19	1,441,296	1,167,655
Subtotal Supporting Effective Instruction State G	rants				1,601,280

Federal Grantor/ Pass Through Grantor/ Program Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Grant Period	Grant Amount	Revenue and Expenditures 2018-19	
5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5						
English Language Acquisition State Grants	04.265	44250	7/4/47 0/20/40	¢4 04 4 4 7 2	ć 200 F.CF	
Title III 17-18	84.365	44250	7/1/17-9/30/19	\$1,014,172	\$ 389,565	
Title III 18-19 Subtotal English Language Acquisition State Gra	84.365 ants	50283	7/1/18-9/30/19	952,611	1,042,625	
Student Support and Academic Enrichment Prog			-1.111			
Title IV-A	84.424	47817	7/1/17-9/30/19	194,435	181,796	
Title IV-A	84.424	50817	7/1/18-9/30/19	729,145	378,553	
Subtotal Student Support and Academic Enrich	ment Program	1			560,349	
Special Education Cluster (IDEA)						
SPR & I 18-19	84.027	49610	7/1/18-9/30/19	40,120	9,526	
IDEA 18-19, 611 Part B	84.027	49951	7/1/18-9/30/20	7,386,821	7,383,678	
IDEA - Enhancement 17-18	84.027	46534	10/1/17-9/30/18	21,218	21,218	
Extended Assessment 18-19	84.027	49181	7/1/18-6/30/19	13,187	4,179	
Post School Outcomes (PSO) Interview 2017	84.027	49658	6/1/17-9/30/17	1,470	1,470	
Post School Outcomes (PSO) Interview 2018	84.027	52307	7/1/18-9/30/18	5,685	5,685	
IDEA Part B, Section 619 2017-18	84.173	45499	7/1/17-9/30/19	37,049	37,049	
IDEA Part B, Section 619 2018-19	84.173	50184	7/1/18-9/30/20	44,374	44,374	
LTCT IDEA 17-18	84.027	11012 A2	7/1/17-6/30/19	15,450	6,217	
Subtotal Special Education Cluster (IDEA)					7,513,396	
Career and Technical Education - Basic Grants to	States					
Perkins 17-18	84.048	44298	7/1/17-9/30/18	406,884	37,388	
Oregon PIPE	84.048	46106	7/1/17-9/30/18	5,000	1,933	
Perkins 18-19	84.048	48913	7/1/18-9/30/19	428,697	348,257	
Oregon PIPE	84.048	51193	10/1/18-9/30/19	17,835	8,038	
Subtotal Career and Technical Education - Basic			10/1/10 3/30/13	17,000	395,616	
Education for Hamalage Children and Venth						
Education for Homeless Children and Youth	04.406	46420	7/4/47 0/20/40	422.000	64.063	
McKinney Homeless 17-18  Subtotal Education for Homeless Children and	84.196	46129	7/1/17-9/30/19	122,000	64,062	
Subtotal Education for Homeless Children and	Youtn				64,062	
Total U.S. Department o	f Education Pa	ssed-Through (	Oregon Departmen	t of Education	25,552,945	
Passed through Oregon Department of Human S	Services					
Youth Transition Program 17-19 84.126 154922 7/1/17-6/30/19 886,264						
Subtotal Rehabilitation Services - Vocational Re				-,	485,581 485,581	
		Tota	al U.S. Department	of Education	26,196,722	

Federal Grantor/ Pass Through Grantor/ Program Title  U.S. Department of Health & Human Services	Federal CFDA Number	Pass-Through Entity Identifying Number	Grant Period	Grant Amount	Revenue and Expenditures 2018-19		
Passed through Oregon Department of Education Foster Care Title IV-E Foster Care Transporation Reimbursement Subtotal Foster Care Title IV-E	93.658	47529	7/1/17-6/30/19	\$ 148,762	\$ 127,231 127,231		
Passed through Oregon Department of Human Se Title V State Sexual Risk Avoidance Education Prog My Future, My Choice Subtotal Title V State Sexual Risk Avoidance Educ	r <b>am</b> 93.235	157114 am	7/1/18-6/30/20	60,000	29,956 29,956		
	Tota	al U.S. Departme	ent of Health & Hu	man Services	157,187		
U.S. Department of Agriculture							
Passed Through Oregon Department of Education							
Child Nutrition Cluster National School Breakfast Program National School Lunch Program Commodity Value - NSLP Summer Food Svc Program/Children Subtotal Child Nutrition Cluster	10.553 10.555 10.555 10.559	N/A N/A N/A N/A	7/1/18-6/30/19 7/1/18-6/30/19 7/1/18-6/30/19 7/1/18-6/30/19	2,632,658 10,533,964 1,406,454 253,589	2,632,658 10,533,964 1,406,454 253,589 14,826,665		
State Administrative Expenses for Child Nutrition State Administrative Expenses 10.560 N/A 7/1/18-6/30/19 32,029 Subtotal State Administrative Expenses for Child Nutrition					32,029 32,029		
Child and Adult Care Food Program Child and Adult Care Food Program Subtotal Child and Adult Care Food Program	10.558	N/A	7/1/18-6/30/19	877,445	877,445 877,445		

Federal Grantor/ Pass Through Grantor/ Program Title         Federal CFDA         Entity Identifying Number         Grant Period         Revenue and Expenditure           Fresh Fruit and Vegetable Program         Number         Number         Period         Amount         2018-19           Fresh Fruit and Vegetable Program         10.582         46343         10/1/17-9/30/18         \$ 34,700         \$ 578           Fresh Fruit and Vegetable Program - Richmond         10.582         46604         10/1/17-9/30/18         19,650         333           Fresh Fruit and Vegetable Program - Hoover         10.582         46605         10/1/17-9/30/18         24,350         348           Fresh Fruit and Vegetable Program - Highland         10.582         46606         10/1/17-9/30/18         21,150         333           Fresh Fruit and Vegetable Program - Hayesville         10.582         46607         10/1/17-9/30/18         21,850         439						
Program Title         Number         Number         Period         Amount         2018-19           Fresh Fruit and Vegetable Program           Fresh Fruit and Vegetable Program - Auburn         10.582         46343         10/1/17-9/30/18         \$ 34,700         \$ 578           Fresh Fruit and Vegetable Program - Richmond         10.582         46604         10/1/17-9/30/18         19,650         333           Fresh Fruit and Vegetable Program - Hoover         10.582         46605         10/1/17-9/30/18         24,350         348           Fresh Fruit and Vegetable Program - Highland         10.582         46606         10/1/17-9/30/18         21,150         333						
Fresh Fruit and Vegetable Program         Fresh Fruit and Vegetable Program - Auburn       10.582       46343       10/1/17-9/30/18       \$ 34,700       \$ 578         Fresh Fruit and Vegetable Program - Richmond       10.582       46604       10/1/17-9/30/18       19,650       333         Fresh Fruit and Vegetable Program - Hoover       10.582       46605       10/1/17-9/30/18       24,350       348         Fresh Fruit and Vegetable Program - Highland       10.582       46606       10/1/17-9/30/18       21,150       333						
Fresh Fruit and Vegetable Program - Auburn       10.582       46343       10/1/17-9/30/18 \$ 34,700 \$ 578         Fresh Fruit and Vegetable Program - Richmond       10.582       46604       10/1/17-9/30/18 19,650       333         Fresh Fruit and Vegetable Program - Hoover       10.582       46605       10/1/17-9/30/18 24,350       348         Fresh Fruit and Vegetable Program - Highland       10.582       46606       10/1/17-9/30/18 21,150       333						
Fresh Fruit and Vegetable Program - Auburn       10.582       46343       10/1/17-9/30/18 \$ 34,700 \$ 578         Fresh Fruit and Vegetable Program - Richmond       10.582       46604       10/1/17-9/30/18 19,650       333         Fresh Fruit and Vegetable Program - Hoover       10.582       46605       10/1/17-9/30/18 24,350       348         Fresh Fruit and Vegetable Program - Highland       10.582       46606       10/1/17-9/30/18 21,150       333						
Fresh Fruit and Vegetable Program - Richmond       10.582       46604       10/1/17-9/30/18       19,650       333         Fresh Fruit and Vegetable Program - Hoover       10.582       46605       10/1/17-9/30/18       24,350       348         Fresh Fruit and Vegetable Program - Highland       10.582       46606       10/1/17-9/30/18       21,150       333						
Fresh Fruit and Vegetable Program - Hoover       10.582       46605       10/1/17-9/30/18       24,350       348         Fresh Fruit and Vegetable Program - Highland       10.582       46606       10/1/17-9/30/18       21,150       333						
Fresh Fruit and Vegetable Program - Highland 10.582 46606 10/1/17-9/30/18 21,150 33:						
Fresh Fruit and Vegetable Program - Hayesville 10.582 46607 10/1/17-9/30/18 21,850 439						
Fresh Fruit and Vegetable Program - Four Corners 10.582 46608 10/1/17-9/30/18 27,100 364						
Fresh Fruit and Vegetable Program - Auburn 10.582 50624 10/1/18-9/30/19 34,300 18,233						
Fresh Fruit and Vegetable Program - Four Corners 10.582 50625 10/1/18-9/30/19 25,250 14,113						
Fresh Fruit and Vegetable Program - Highland 10.582 50626 10/1/18-9/30/19 22,150 12,655						
Fresh Fruit and Vegetable Program - Hayesville 10.582 50627 10/1/18-9/30/19 23,000 13,872						
Fresh Fruit and Vegetable Program - Hoover 10.582 50628 10/1/18-9/30/19 22,250 12,868						
Fresh Fruit and Vegetable Program - Richmond 10.582 50629 10/1/18-9/30/19 18,150 12,543						
Subtotal Fresh Fruit and Vegetable Program 86,677						
Total U.S. Department of Agriculture Passed-Through Oregon State Department of Education15,822,810						
Passed through Marion County						
Forest Service Schools and Roads Cluster						
Schools and Roads - Grants to States 10.665 N/A 7/1/18-6/30/19 385 385						
Subtotal Forest Service Schools and Roads Cluster 389						
Total U.S. Department of Agriculture 15,823,203						
U.S. General Services Administration						
Passed through Oregon Department of Administrative Services						
Donation of Federal Surplus Personal Property						
Donated Surplus Property 39.003 N/A 7/1/18-6/30/19 1,667 1,667 1,667						
Subtotal Donation of Federal Surplus Personal Property 1,665						
Total U.S. General Services Administration 1,665						
Total Federal Programs \$42,178,777						

## SALEM-KEIZER SCHOOL DISTRICT 24J- NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS JUNE 30, 2019

### **Purpose of the Schedule**

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal award activity of the District under programs of the federal government for the year ended June 30, 2019. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the District.

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Presentation**

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance wherein certain types of expenditures are not allowable or are limited as to reimbursement.

#### **Indirect Cost Rate**

The District has not elected to use the 10 percent de minimis indirect cost rate as allowed under Uniform Guidance.

#### **Federal Financial Assistance**

Pursuant to Uniform Guidance, federal financial assistance is defined as assistance provided by a federal agency, either directly or indirectly, in the form of grants, contracts, cooperative agreements, loans, loan guarantees, property, interest subsidies, insurance or direct appropriations. Accordingly, non-monetary federal assistance, including federal surplus property, is included in federal financial assistance and, therefore, is reported on the Schedule, if applicable. Federal financial assistance does not include direct federal cash assistance to individuals. Solicited contracts between the state and federal government for which the federal government procures tangible goods or services are not considered to be federal financial assistance.

### **Major Programs**

Uniform Guidance establishes criteria to be used in defining major federal financial assistance programs. Major programs for the District are those programs selected for testing by the auditor using a risk-assessment model, as well as certain minimum expenditure requirements, as outlined in Uniform Guidance. Programs with similar requirements may be grouped into a cluster for testing purposes.

### **Reporting Entity**

The reporting entity is fully described in notes to the financial statements. The Schedule includes all federal programs administered by the District for the year ended June 30, 2019.

#### **Revenue and Expenditure Recognition**

The receipt and expenditure of federal awards are accounted for under the modified accrual basis of accounting. Revenues are recorded when measurable and available. Expenditures are recorded when the liability is incurred. Donated commodities are valued at their estimated fair value.

### SALEM-KEIZER SCHOOL DISTRICT 24J

SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2019

### SUMMARY OF AUDITOR'S RESULTS

### Financial Statements

Type of auditor's report issued:

Unmodified

Internal control over financial reporting:

• Material weakness(es) identified?

• Significant deficiency(ies) identified?

None reported

Noncompliance material to financial statements noted?

### Federal Awards

Internal control over major federal programs:

• Material weakness(es) identified?

• Significant deficiency(ies) identified?

Type of auditor's report issued on compliance for major federal programs:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with

2 CFR section 200.516(a)?

Identification of major federal programs:

### <u>CFDA Number(s)</u> <u>Name of Federal Program or Cluster</u>

84.027 and 84.173 Special Education Cluster (IDEA)

84.367 Supporting Effective Instruction State Grants

84.424 Student Support and Academic Enrichment Program

Dollar threshold used to distinguish between type A and type B programs: \$1,265,363

Auditee qualified as low-risk auditee?

### FINANCIAL STATEMENT FINDINGS

None.

### FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None.

## SALEM-KEIZER SCHOOL DISTRICT 24J

SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2019

PRIOR YEAR	FINANCIAI	L STATEMENT	' FINDINGS
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None.

PRIOR YEAR FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None.



### INDEPENDENT AUDITOR'S REPORT REOUIRED BY OREGON STATE REGULATIONS

(503) 581-7788

School Board Salem-Keizer School District 24J Salem, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the basic financial statements of Salem-Keizer School District 24J, (the District) as of and for the year ended June 30, 2019, and have issued our report thereon dated December 3, 2019.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion.

We performed procedures to the extent we considered necessary to address the required comments and disclosures which included, but were not limited to the following:

- Deposit of public funds with financial institutions (ORS Chapter 295).
- Indebtedness limitations, restrictions and repayment.
- Budgets legally required (ORS Chapter 294).
- Insurance and fidelity bonds in force or required by law.
- Programs funded from outside sources.
- Authorized investment of surplus funds (ORS Chapter 294).
- Public contracts and purchasing (ORS Chapters 279A, 279B, 279C).
- State school fund factors and calculation.

In connection with our testing nothing came to our attention that caused us to believe the District was not in substantial compliance with certain provisions of laws, regulations, contracts, and grants, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations.

### Internal Control

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

### Restriction on Use

This report is intended solely for the information and use of the school board and management of the Salem-Keizer School District 24J and the Oregon Secretary of State and is not intended to be and should not be used by anyone other than these parties.

GROVE, MUELLER & SWANK, P.C. CERTIFIED PUBLIC ACCOUNTANTS

Larry E. Grant, A Shareholder

December 3, 2019