

LEHIGHTON AREA SCHOOL DISTRICT

2022-2023

BUDGET DATA PRESENTATION



BUDGETARY PROCESS

- **COLLABORATION OF ALL PARTIES ADDRESSING NEEDS FROM ZERO DOLLARS (HS, MS, EC, BUILDINGS AND GROUNDS, ATHLETICS, TECHNOLOGY, BUSINESS OFFICE, INDUSTRIAL ARTS DEPARTMENTS, AND OUR SPECIAL EDUCATION DEPARTMENT)**
- **INVOLVEMENT OF KEY DISTRICT BUSINESS PARTNERS (INSURANCE COMPANY, HEALTHCARE CONSULTANT, AND SERVICE PROVIDERS SUCH AS TRANSPORTATION)**
- **SOME FORWARD LOOKING ESTIMATES (REVENUES, CHARTER SCHOOL TUITIONS, LAVA EXPENDITURES)**
- **EACH HIGH LEVEL FUNCTION AND OBJECT CODE IS BROKEN DOWN BY LINE ITEM AND EVALUATED AND ANALYZED FOR NEED. (>1000 LINE ITEMS IN THE BUDGET)**
- **CULMINATION OF MONTHS OF WORK THAT CONTINUES WELL BEYOND APPROVAL BY BOA**



BUDGETARY CONSIDERATIONS

- EXPIRING PROFESSIONAL (TEACHERS) CONTRACT AUGUST 31ST 2022
- EXPIRING ACT 93 CONTRACT JUNE 30TH, 2022
- IMMINENT/FUTURE INSTALLATION OF A TRAFFIC SIGNAL
- RISING COSTS OF GOODS/SERVICES (FUEL/ELECTRICITY/FOOD/SUPPLIES)
- CONTINUED ESCALATION OF HEALTHCARE COSTS (5-8% PER YEAR)
- CONTINUED ESCALATION OF MANDATED COSTS SUCH AS PSERS AND SPEC ED
- UNKNOWN APPROPRIATION INCREASES FROM STATE BUDGET
- PENDING NEED TO ADDRESS CURRICULUM WITH SUBSTANTIAL PRICE TAG
- OPEN PENDING LITIGATION AGAINST THE DISTRICT
- ADEQUATE STAFFING TO MEET THE NEEDS OF OUR STUDENTS

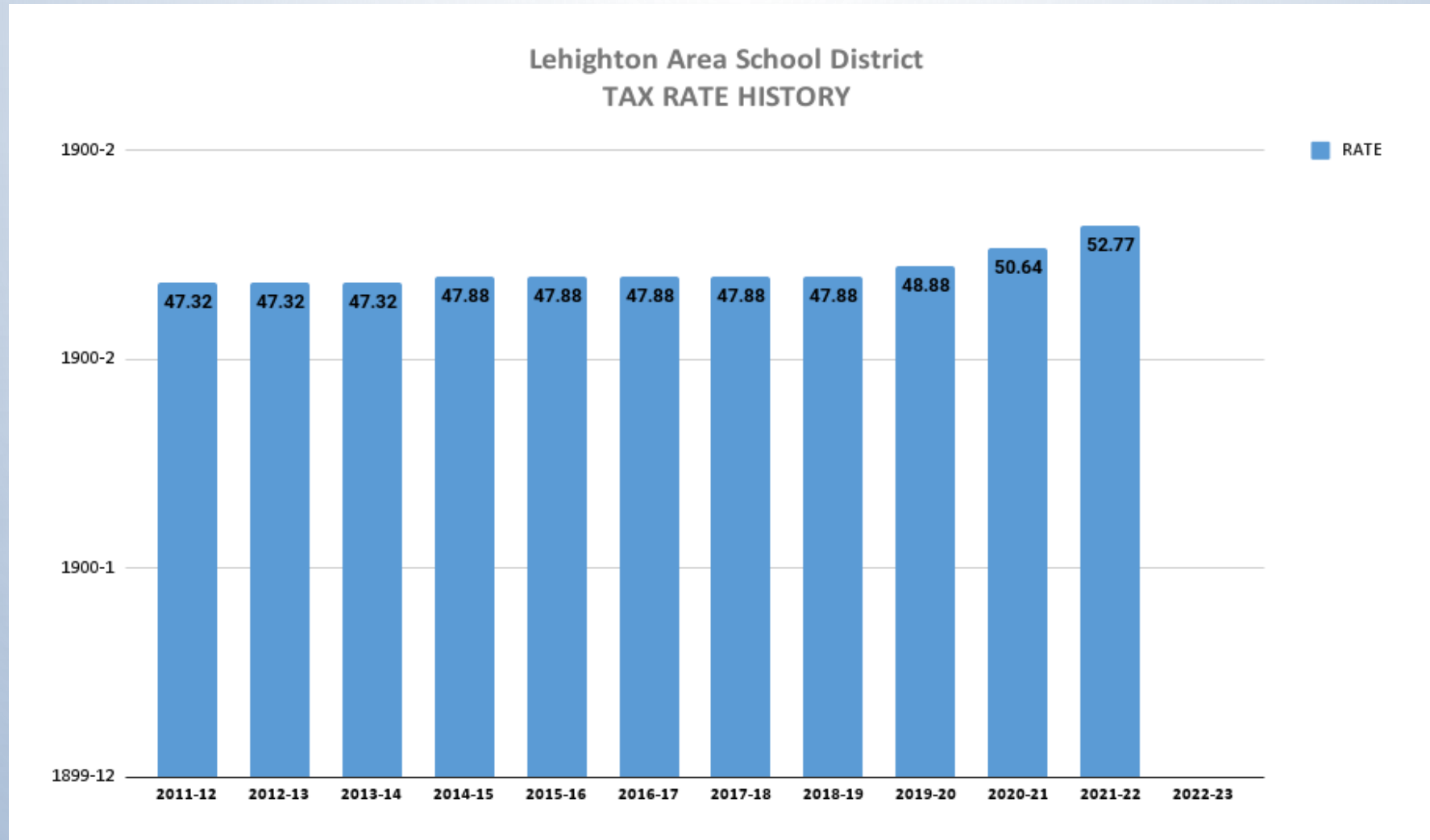


STAFFING NEEDS

- (2) 10 MONTH SECRETARIES 1-HS/1-MS-EACH BUILDING CURRENTLY HAS A 12 MONTH SECRETARY
- HS-(1) MATH TEACHER DUE TO CLASS SIZES (30 STUDENTS AVERAGE/CLASS, SOME WITH 35)
- HS-(1) STEAM/TECH TEACHER-ENABLE DISTRICT TO ADDRESS CAREER PATHWAYS MODEL
- MS-(1) FAMILY CONSUMER SCIENCE TEACHER –CURRENTLY NOT OFFERED AT MS LEVEL
- MS (1) READING SPECIALIST (ADDRESS LEARNING LOSS)
- EC (1) MUSIC TEACHER – CURRENTLY STUDENTS GET MUSIC 1X EVERY 2 WEEKS
- EC (1) TITLE MATH TEACHER-K-2 TITLE GRANT ADDRESSES NEED FOR MATH SUPPORT
- EC (1) CLASSROOM TEACHER-CLASS SIZES ARE PUSHING ALLOWABLE ROOM MAXIMUMS BY NFPA
- CERTIFIED NURSE POSITION
- 1 ADDITION TO THE BUSINESS OFFICE
- 5 YEARS AGO WE HAD 330 STAFF/ TODAY WE HAVE 255 (23% REDUCTION IN STAFF)



TAX RATE HISTORY



WHAT IS A MIL OF TAX REVENUE WORTH

- **1 MIL OF TAX IS EQUAL TO \$374,000 AT CURRENT COLLECTION RATES**
- **2 MIL OF TAX IN EQUAL TO \$748,000 AT CURRENT COLLECTION RATES**
- **MAXIMUM ALLOWABLE MILS AT ADJUSTED ACT 1 INDEX IS 2.48 MILS**

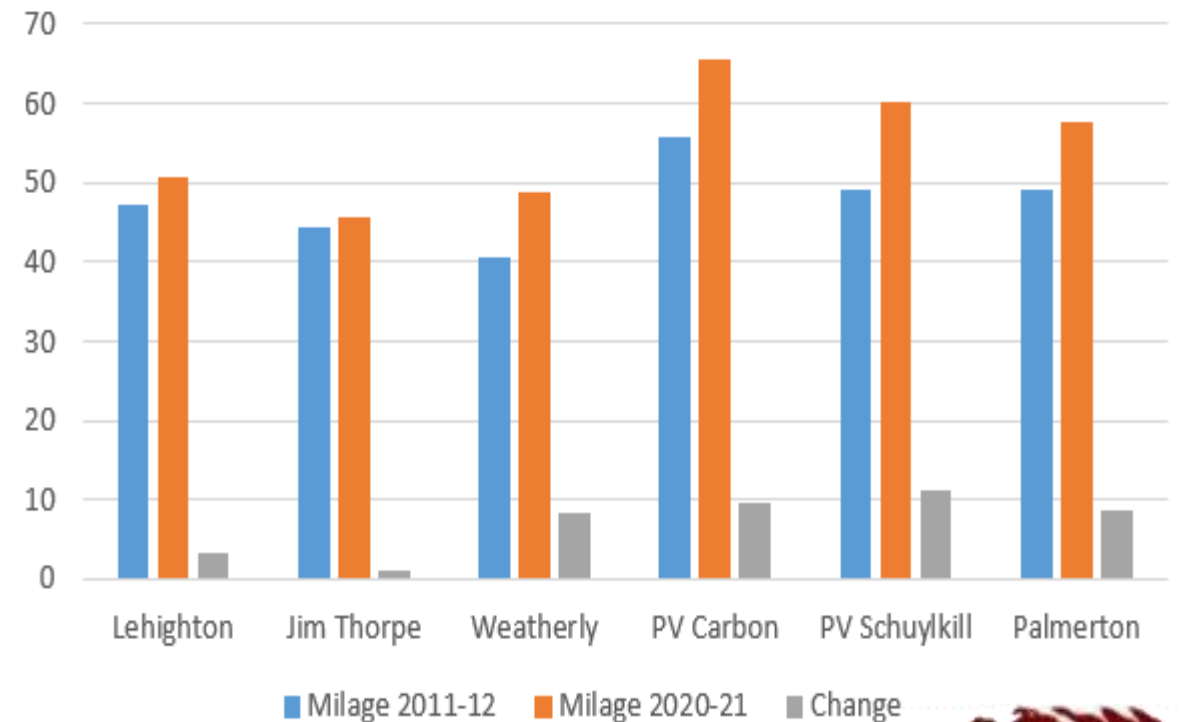


TAX MIL COMPARISON

Tax Milage Comparison

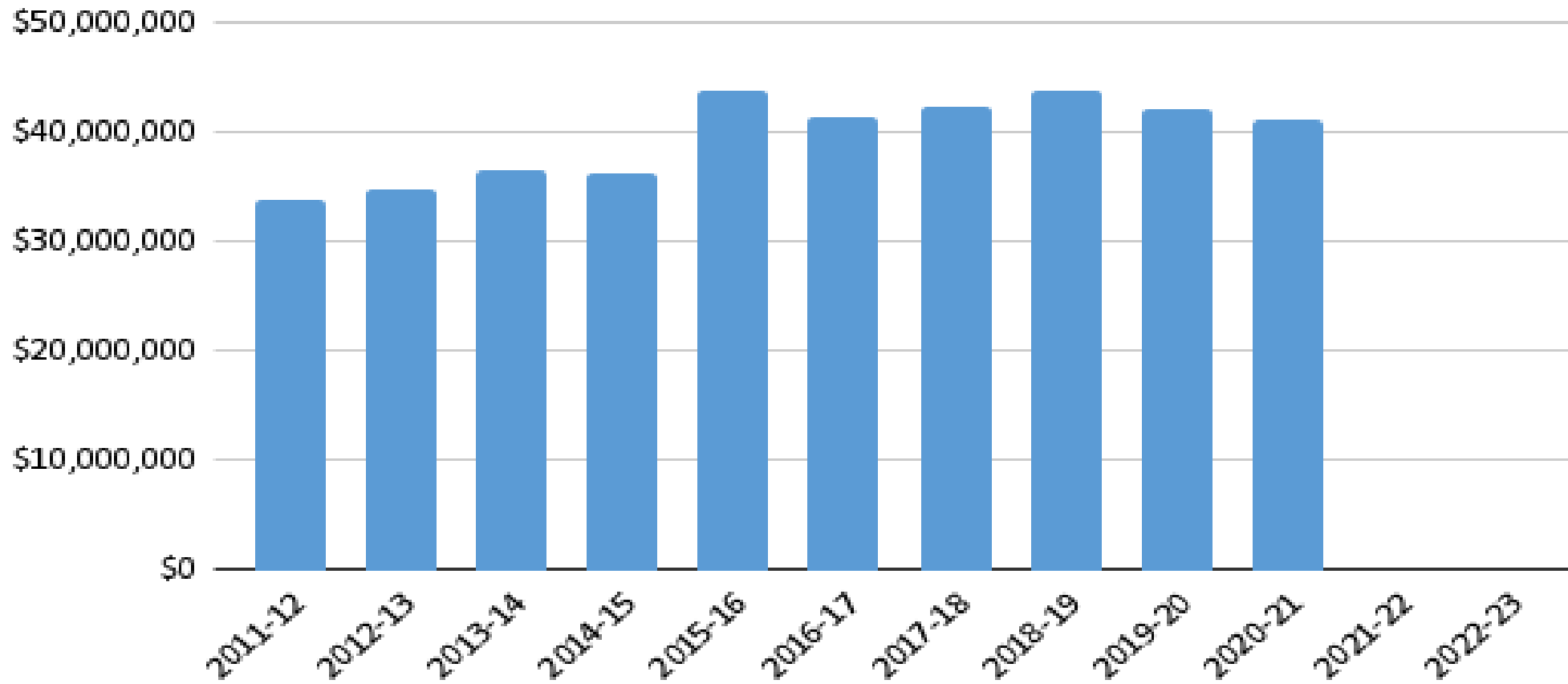
District	Milage 2011-12	Milage 2020-21	Change
Lehighton	47.32	50.63	3.31
Jim Thorpe	44.52	45.52	1
Weatherly	40.46	48.84	8.38
PV Carbon	55.69	65.45	9.76
PV Schuylkill	49.11	60.2	11.09
Palmerton	49.14	57.77	8.63

Milage Comparison



EXPENDITURE GROWTH

Expenditures



TAX RATE VS. EXPENDITURE ANALYSIS

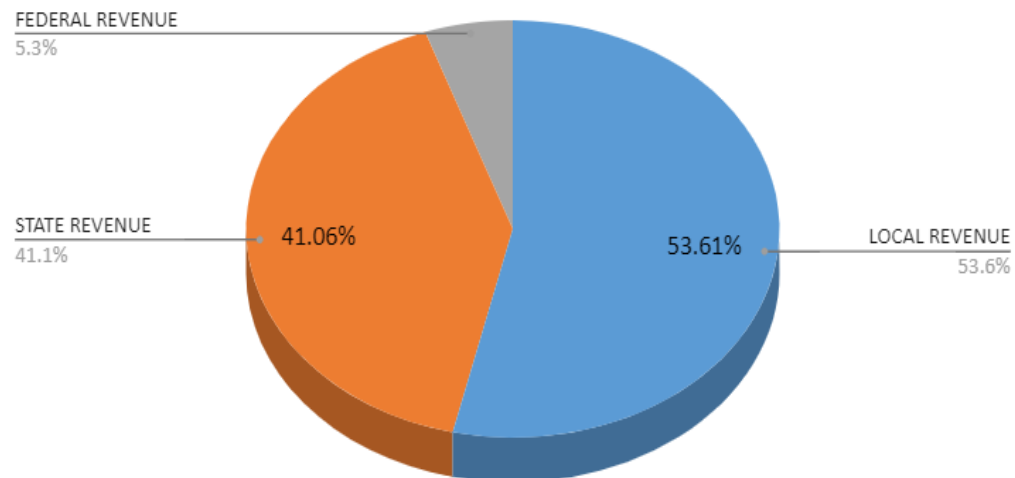
- 2011-12, 2012-13, 2013-14 EXPERIENCED NO TAX INCREASE
- DURING SAME TIME PERIOD EXPENDITURES INCREASED 13.6%
- 2014-15 1.2% TAX RATE INCREASE FOLLOWED BY 4 YEARS OF NO INCREASE
- DURING SAME TIME PERIOD EXPENDITURES INCREASED 17%
- TAX INCREASES REALIZED IN 19-20 (2.1%), 20-21 (3.6%), 21-22 (4.2%)
- 10 YEAR PERIOD FROM 2010-2020 8 YEARS OF ZERO % INCREASE IN TAX RATES WHILE EXPENDITURES INCREASED ON AVERAGE 2.3%
- AT THE SAME TIME WE ADDED 3.8 MILLION IN DEBT SERVICE PAYMENTS ANNUALLY (APPROX. 10% EXPENDITURE INCREASE)
- 2.3% EXPENDITURE GROWTH COUPLED WITH 0% REVENUE INCREASE DEPLETES 8% FUND BALANCE IN 2 YEARS. BY YEAR 3 YOU WOULD BE OPERATING IN A \$2,500,000 DEFICIT.
- 2010-2021 TAX RATE INCREASE HAS AMOUNTED TO 1% PER YEAR, NOT ENOUGH TO KEEP PACE WITH EXPENDITURE GROWTH
- STATE BASIC EDUCATION FUNDING HAS INCREASED AVERAGE OF 1.4%/ YEAR 19-20/20-21 NO INCREASE
- STATE SPECIAL EDUCATION FUNDING HAS INCREASED AVERAGE OF 2%/YEAR 19-20/20-21 NO INCREASE



PROJECTED REVENUES 22-23

FUNCTION	REVENUE	BUDGET 2021-22	BUDGET 2022-23	BUDGET % 2021-22
6000	LOCAL REVENUE	\$ 22,901,063	\$ 24,527,725	53.61%
7000	STATE REVENUE	17,538,943	17,787,342	41.06%
8000	FEDERAL REVENUE	2,277,399	2,609,282	5.33%
	TOTAL REVENUE	\$ 42,717,405	\$ 44,924,349	100.00%

LASD REVENUE



LOCAL REVENUE

ACCOU NT	DESCRIPTION	BUDGET	BUDGET	BUDGET	CHANGE
		2020-21	2021-22	2022-23	2022-23
6111	PROPERTY TAXES	\$ 18,014,055	\$ 18,133,090	\$ 19,552,401	\$ 1,419,311
6113	PUBLIC UTILITY REALTY TAX	19,500	20,000	20,795	\$ 795
6114	PAYMENTS IN LIEU OF TAXES	4,494	3,800	4,700	\$ 900
6120	PER CAPITA	50,571	46,675	46,675	\$ -
6141	PER CAPITA - CODE	50,570	46,675	46,675	\$ -
6143	LOCAL SERVICES TAX	-	-	-	\$ -
6146	MECHANICAL DEVICE TAXES	-	-	-	\$ -
6151	EARNED INCOME TAX	1,759,541	1,818,923	1,855,301	\$ 36,378
6152	OCCUPATION TAX	833,625	777,800	785,578	\$ 7,778
6153	REAL ESTATE TRANSFER TAX	150,000	200,000	255,000	\$ 55,000
6154	AMUSEMENT TAX	-	-	-	\$ -
6411	DELINQUENT TAXES	800,000	800,000	785,000	\$ (15,000)
6420	DELINQUENT PER CAPITA 679	2,500	2,600	2,600	\$ -
6441	DELINQUENT ACT 511 PC	2,500	2,500	2,500	\$ -
6451	DELINQUENT ACT 511 EIT		10,000	11,000	\$ 1,000
6452	DELINQUENT OCCUPATION TAX	100,000	85,000	85,000	\$ -

6452	DELINQUENT OCCUPATION TAX	100,000	85,000	85,000	\$ -
6510	INTEREST EARNINGS	75,000	19,500	17,500	\$ (2,000)
6520	DIVIDENDS.		-	-	\$ -
6710	ADMISSIONS	39,250	35,500	42,000	\$ 6,500
6832	IDEA FROM IU	425,000	350,000	350,000	\$ -
6910	RENTALS	-	-		\$ -
6920	ENDOWMENTS	16,000	50,000	50,000	\$ -
6944	TUITION	150,000	325,000	315,000	\$ (10,000)
6999	Reimb Misc Revenue	-	174,000	300,000	\$ 126,000
	TOTAL LOCAL REVENUE	\$ 22,492,606	\$ 22,901,063	\$ 24,527,725	\$ 1,626,662



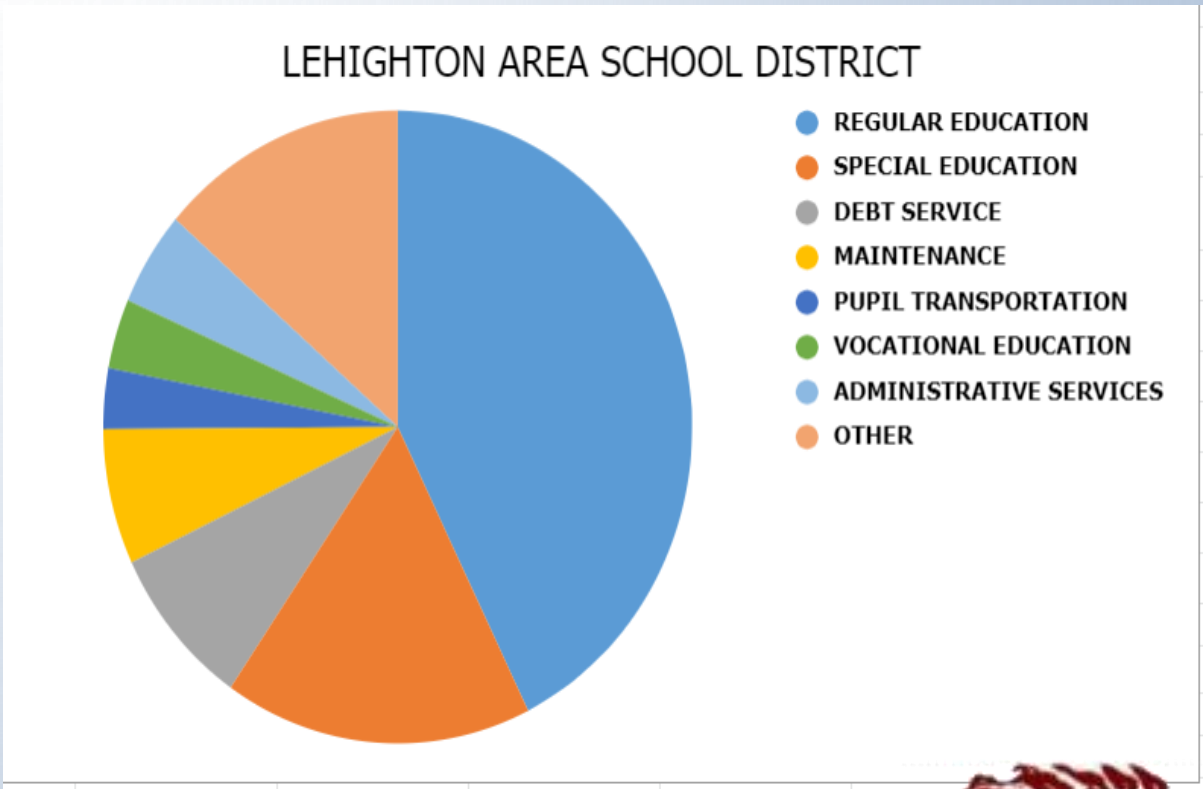
STATE REVENUE

ACCOUNT	DESCRIPTION	BUDGET 2020-21	BUDGET 2021-22	BUDGET 2022-23	CHANGE 2022-23
7110	BASIC EDUCATION SUBSIDY	\$ 9,282,109	\$ 9,298,450	\$ 9,642,167	\$ 343,717
7160	TUITION 1305'S	107,000	102,000	102,000	\$ -
7271	SPECIAL EDUCATION SUBSIDY	1,648,929	1,648,929	1,718,133	\$ 69,204
7292	PRE K COUNTS	175,000	175,000	175,000	\$ -
7310	TRANSPORTATION	395,500	442,663	382,000	\$ (60,663)
7320	RENTAL/SINKING FUND PAYMENT	922,902	921,576	925,838	\$ 4,262
7330	HEALTH SERVICES	45,000	43,000	42,500	\$ (500)
7340	PROPERTY TAX RELIEF	1,189,375	1,188,771	1,188,771	\$ -
7505	READY TO LEARN BLOCK GRANT	374,159	374,159	374,159	\$ -
7361	PCCD GRANT		69,777	19,980	\$ (49,797)
7810	SOCIAL SECURITY	599,619	582,818	596,154	\$ 13,336
7820	RETIREMENT	2,504,294	2,691,800	2,775,820	\$ 84,020
	TOTAL STATE REVENUE	\$ 17,243,887	\$ 17,538,943	\$ 17,942,522	\$ 403,579



EXPENDITURE BY FUNCTION

FUNCTION	EXPENDITURES	PRELIMINARY BUDGET % 2022-2023		PRELIMINARY BUDGET 2022-2023
1100	REGULAR EDUCATION	42.62%		\$ 19,424,508
1200	SPECIAL EDUCATION	16.87%		\$ 7,690,920
5100	DEBT SERVICE	8.34%		\$ 3,801,036
2600	MAINTENANCE	6.92%		\$ 3,152,360
2700	PUPIL TRANSPORTATION	3.09%		\$ 1,407,240
1300	VOCATIONAL EDUCATION	3.56%		\$ 1,621,695
2300	ADMINISTRATIVE SERVICES	4.83%		\$ 2,199,269
	OTHER	13.78%		\$ 6,280,053
	TOTAL			\$ 45,577,081



EXPENDITURE DATA

FUNCTION	EXPENDITURES	BUDGET 2020-2021	BUDGET	PRELIMINARY BUDGET 2022-2023	BUDGET 2022-2023
			2021-2022		
1100	REGULAR EDUCATION	\$ 18,491,612	\$ 17,878,568	\$ 19,424,508	42.77%
1200	SPECIAL EDUCATION	\$ 6,640,650	\$ 7,517,189	\$ 7,690,920	16.93%
1300	VOCATIONAL EDUCATION	\$ 1,920,348	\$ 1,650,048	\$ 1,621,695	3.57%
1400	OTHER INSTRUCTIONAL	\$ -	\$ 80,000	\$ -	0.00%
1600	ADULT EDUCATION PROGRAMS	\$ 233,947	\$ 234,533	\$ 238,616	0.53%
1800	PRE-KINDERGARTEN	\$ 466	\$ 162,593	\$ 175,000	0.39%
2100	PUPIL PERSONNEL	\$ 993,871	\$ 1,132,749	\$ 1,220,472	2.69%
2200	SUPPORT SERVICES	\$ 956,996	\$ 937,957	\$ 994,843	2.19%
2300	ADMINISTRATIVE SERVICES	\$ 2,014,423	\$ 1,961,726	\$ 2,199,269	4.84%
2400	PUPIL HEALTH SERVICES	\$ 336,321	\$ 335,384	\$ 372,600	0.82%
2500	BUSINESS SERVICES	\$ 260,875	\$ 591,334	\$ 584,777	1.29%
2600	MAINTENANCE	\$ 2,977,381	\$ 2,974,929	\$ 3,152,360	6.94%
2700	PUPIL TRANSPORTATION	\$ 473,190	\$ 1,300,000	\$ 1,407,240	3.10%
2800	CENTRAL and OTHER SUPPORT	\$ 397,376	\$ 915,219	\$ 1,248,114	2.75%
2900	OTHER SUPPORT SERVICES	\$ -	\$ 25,000	\$ 25,000	0.06%
3200	STUDENT ACTIVITIES	\$ 656.994	\$ 928.088	\$ 966.669	2.13%



EXPENDITURE DATA CONTINUED

3200	STUDENT ACTIVITIES	\$ 656,994	\$ 928,088	\$ 966,669	2.13%
3300	COMMUNITY SERVICES	\$ 20,000	\$ 10,000	\$ 10,000	0.02%
5100	DEBT SERVICE	\$ 3,793,117	\$ 3,799,870	\$ 3,801,036	8.37%
5200	FUND TRANSFERS	\$ 110,000	\$ 120,794	\$ 133,500	0.29%
5900	BUDETARY RESERVE	\$ -	\$ 159,000	\$ 150,000	0.33%
	TOTAL EXPENDITURES	\$ 40,277,567	\$ 42,714,981	\$ 45,416,619	100.00%



REGULAR EDUCATION

- 1110 FUNCTION CODE-ALL ACTIVITY RELATED TO REGULAR EDUCATION PROGRAMS DESIGNED TO PROVIDE K-12 STUDENTS WITH THE NEEDED TOOLS TO BE SUCCESSFUL AFTER EDUCATION.
- ACCOUNTS FOR 42.7% OF THE DISTRICT BUDGET
- THIS FUNCTION SHOWS A SUBSTANTIAL INCREASE IN SALARY AND BENEFITS IN 2022-2023 OF \$1,569,684.
- GENERAL SALARY INCREASES ACROSS THE LARGEST GROUP OF TEACHERS IN THE DISTRICT
- ADDITION OF ARP LEARNING LOSS BUDGETED EXPENDITURES
- ADDITION OF ADDED POSITIONS TO ADDRESS CONCERNS SURROUNDING EDUCATIONAL EXPERIENCES.



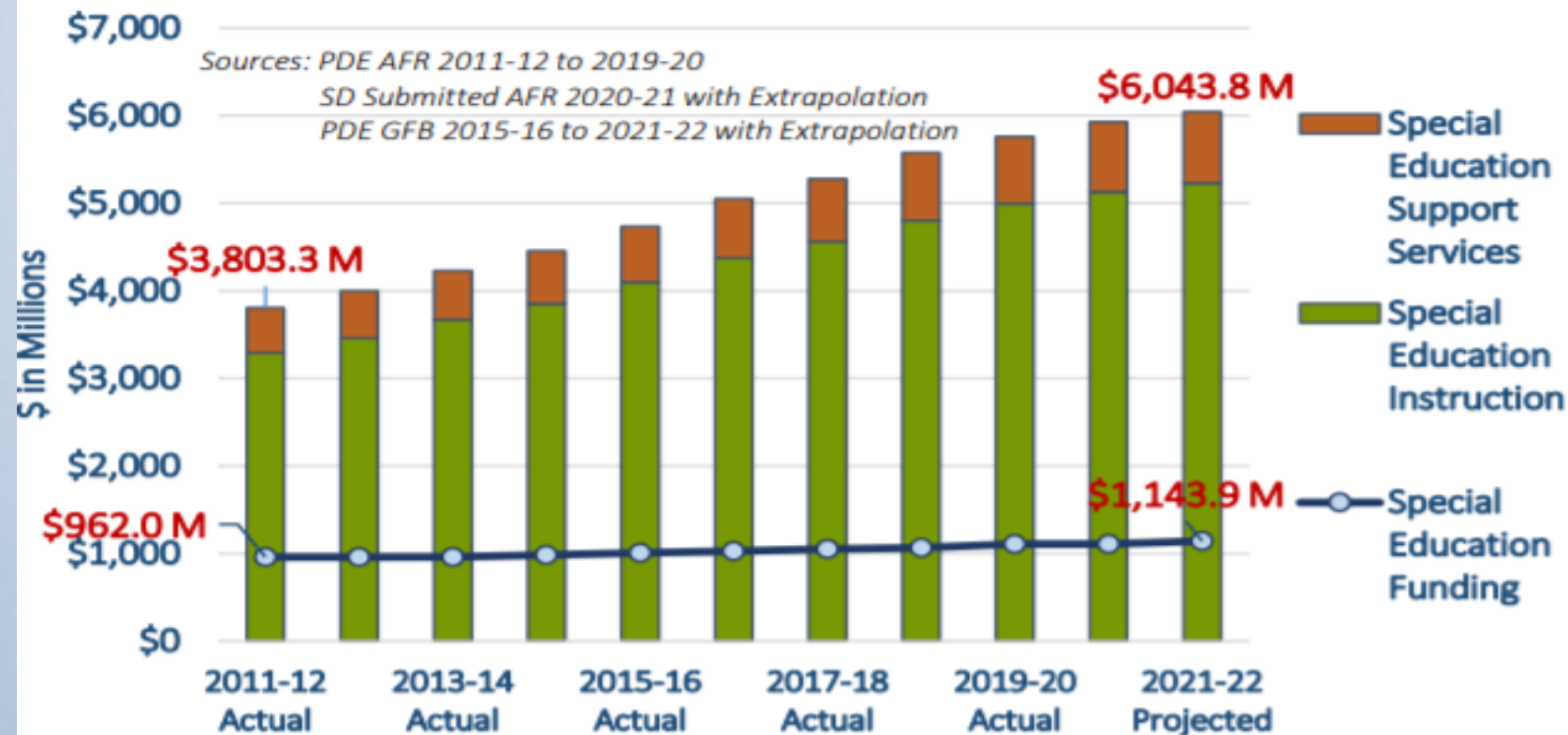
REGULAR EDUCATION AT A GLANCE

OBJECT	DESCRIPTION	BUDGET	BUDGET	CHANGE
		2021-22	2022-23	
100	SALARIES and WAGES	\$ 7,918,029	\$ 8,803,072	\$ 885,043
200	EMPLOYEE BENEFITS	6,911,084	7,595,725	\$ 684,641
300	PROFESSIONAL SERVICES	321,000	320,000	\$ (1,000)
400	PROPERTY SERVICES	44,200	54,044	\$ 9,844
500	OTHER PURCHASED SERVICES	1,802,913	1,708,618	\$ (94,295)
600	SUPPLIES	213,900	173,376	\$ (40,524)
700	EQUIPMENT	-		\$ -
800	OTHER EXPENDITURES	8,600	6,450	\$ (2,150)
900	OTHER USES	-		\$ -
	TOTAL 1110	\$ 17,219,726	\$ 18,661,285	\$ 1,441,559



SPECIAL EDUCATION

Figure 16: Special Education Costs and Special Education Funding



LASD SPECIAL EDUCATION COSTS

- LASD SPEND ON SPECIAL EDUCATION IS \$7,690,920
- 16.9% OF TOTAL BUDGET EXPENDITURES
- 32% OF EXPENDITURES REPRESENTED BY STUDENTS IN PLACEMENT SUCH AS BHA, IU, PRRI
- REPRESENTS A 2.4% INCREASE OVER PRIOR YEAR EXPENDITURES
- \$892,632 ESTIMATED EXPENDITURE FOR SPECIAL EDUCATION CYBER/CHARTER SCHOOLS



2600 MAINTENANCE SERVICES

- 6.9% OF DISTRICT BUDGETED EXPENDITURES
- SECOND LARGEST GROUP OF DISTRICT STAFF INCLUDING CUSTODIANS AND CLEANERS
- \$132,635 OVER PRIOR YEAR EXPENDITURES PRIMARILY DUE TO SALARIES/BENEFITS AND RISING COSTS OF GOODS AND SERVICES.

ACCOUNT	DESCRIPTION	BUDGET 2021-2022	BUDGET 2022-2023	CHANGE
100	SALARIES and WAGES	\$ 818,666	\$ 838,411	\$ 19,745
200	EMPLOYEE BENEFITS	777,198	800,557	\$ 23,359
300	PROFESSIONAL SERVICES	59,200	58,557	\$ (643)
400	PROPERTY SERVICES	335,250	407,673	\$ 72,423
500	OTHER PURCHASED SERVICES	183,057	171,633	\$ (11,424)
600	SUPPLIES	534,100	563,225	\$ 29,125
700	EQUIPMENT			\$ -
800	OTHER EXPENDITURES	1,450	1,500	\$ 50
900	OTHER USES	-		\$ -
	TOTAL 2620	\$ 2,708,921	\$ 2,841,556	\$ 132,635



DEBT SERVICE

- DEBT SERVICE CONSTITUTES 8.36% OF BUDGETED EXPENDITURES

ACCOUNT	DESCRIPTION	BUDGET 2021-2022	BUDGET 2022-2023	CHANGE
100	SALARIES and WAGES	\$ -		\$ -
200	EMPLOYEE BENEFITS	-		\$ -
300	PROFESSIONAL SERVICES	-		\$ -
400	PROPERTY SERVICES	-		\$ -
500	OTHER PURCHASED SERVICES	-		\$ -
600	SUPPLIES	-		\$ -
700	EQUIPMENT	-		\$ -
800	OTHER EXPENDITURES	1,871,870	1,846,036	\$ (25,834)
900	OTHER USES	1,928,000	1,955,000	\$ 27,000
	TOTAL 5100	\$ 3,799,870	\$ 3,801,036	\$ 1,166



OBJECT SUMMARY

ACCOUNT	DESCRIPTION	2022-2023 Proposed Budget	% to Total
100	SALARIES	\$ 15,939,714	34.97%
200	BENEFITS	\$ 13,558,599	29.75%
300	PURCHASED PROF & TECH. SERVICES	\$ 3,259,968	7.15%
400	PURCHASED PROPERTY SERVICES	\$ 504,567	1.11%
500	OTHER PURCHASED SERVICES	\$ 6,407,581	14.06%
600	SUPPLIES	\$ 1,151,066	2.53%
700	PROPERTY	\$ 557,780	1.22%
800	OTHER OBJECTS	\$ 1,959,306	4.30%
900	OTHER FINANCING USES	\$ 2,238,500	4.91%
	TOTAL	\$ 45,577,081	100.00%



DETAIL OF BENEFITS

		2021-22 Budget	2022-23 Budget	% change
271	Medical	\$ 5,863,509	\$ 6,121,024	4.21%
272	Dental	\$ 163,050	\$ 160,191	-1.78%
215	Vision	\$ 26,569	\$ 25,930	-2.47%
213	Life	\$ 19,460	\$ 20,120	3.28%
214	LTD	\$ 6,019	\$ 5,882	-2.33%
220	Social Security	\$ 1,086,588	\$ 1,192,309	8.87%
230	PSERS	\$ 4,911,729	\$ 5,551,641	11.53%
240	Tuition reimbursement	\$ 27,400	\$ 21,800	-25.69%



LEHIGHTON AREA SCHOOL DISTRICT HEALTHCARE

PSHIC MED/Rx CLAIM COST PERFORMANCE

Group	Avg. Enrolled	Med PCPM	Rx PCPM	Total PCPM	PCPM Rank	Actuarial Value
Millersburg Area SD	100	\$493.06	\$114.93	\$607.99	1	
Steelton Highspire SD	151	\$460.53	\$251.24	\$711.77	2	
Newport Area SD	129	\$496.16	\$247.91	\$744.07	3	
Carbondale Area SD	148	\$463.31	\$293.77	\$757.08	4	
Susquehanna Township SD	330	\$565.52	\$241.36	\$806.88	5	
Dauphin County SD	144	\$606.80	\$255.32	\$862.12	6	
Line Mountain SD	112	\$690.56	\$254.86	\$945.42	7	0.76
Central Dauphin SD	1,357	\$779.87	\$194.67	\$974.54	8	
Mid Valley SD	176	\$734.62	\$322.44	\$1,057.06	9	
Keystone Central SD	520	\$854.41	\$239.85	\$1,094.26	10	
Jim Thorpe Area SD	248	\$891.18	\$285.14	\$1,176.32	11	
Weatherly Area SD	81	\$826.27	\$354.15	\$1,180.42	12	0.92
Lehigh Area SD	234	\$914.62	\$381.23	\$1,295.85	13	0.97
Average	287	\$675.15	\$264.37	\$939.52		0.87



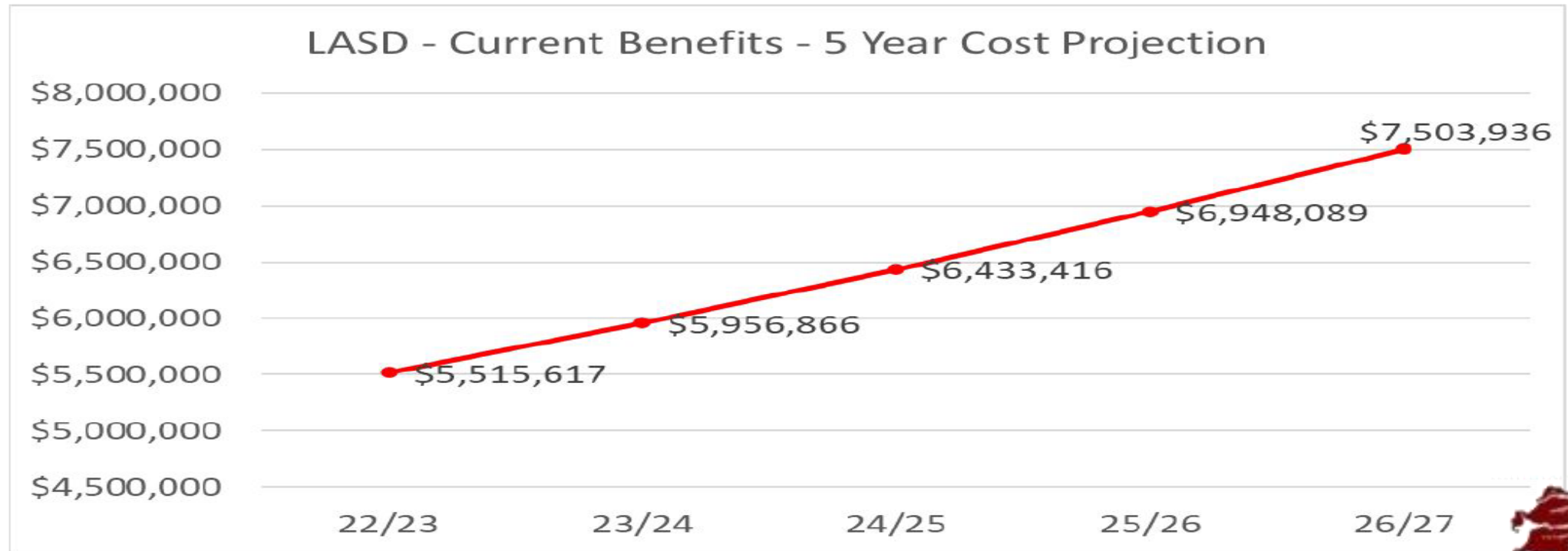
LASD VS PSHIC NORM

Benefit	LASD PPO \$0	PSHIC Norm
Single Deductible	\$0	\$500-750
Coinsurance	0%	0%
PCP Office Visit	\$10 Copay	\$25 Copay
Specialist Visit	\$20 Copay	\$45-50 Copay
Emergency Room	\$35 Copay	\$75-100 Copay
Contributions	% of Salary	% of Equivalent Rates
Average Contract Size	2.86	2.51
Average Medical/Rx Claim Cost	\$1,295.85	\$939.52



BENEFITS CONTINUED

LASD - 5 YEAR TOTAL COST PROJECTION COST OF DOING NOTHING



LASD will be paying over \$2M more in 26/27 if no benefit changes are made.



OTHER BUDGETARY HIGHLIGHTS

- **SALARY AND BENEFITS CONSTITUTES 64.5% OF BUDGET**
- **CYBER/CHARTER SCHOOL TUITION CONSTITUTES \$2,571,901 5.7% OF BUDGET**
- **\$2,461,094 IN SPECIAL EDUCATION PLACEMENTS 5.4%**
- **DEBT SERVICE \$3,801,036 8.4% OF BUDGET**
- **\$3,267,551 IN TRANSPORTATION, ADULT AND VOCATIONAL EDUCATIONAL SERVICES 7.2%**
- **STUDENT ACTIVITIES \$966,669 2.1 %**
- **\$5,019,630 ADMINISTRATION/SUPPORT SERVICES 11 %**
- **\$43,821,881 (>96.5%) OF EXPENDITURES ARE NON-NEGOTIABLE (REQUIRED TO OPERATE)**
- **ROUGHLY \$1.2 MILLION OF SPENDING THAT WILL END AFTER ARP GRANT CONCLUDES**



EMPLOYEE COST EXAMPLE

Salary (Step 21 B)	\$	76,784
PSERS, net (35.62%)	\$	13,675
Social Security	\$	2,937
Health Insurance (Employee Plan)	\$	32,052
Vision, Dental, Life, Workers Compensation Insurance	\$	2,304
TOTAL	\$	127,752

Compared to First Year Teacher Single Coverage	68,456
34% of Teachers would be at or above this step	

Utility Custodial Cost Example	
Salary (Step 17)	\$ 50,676
PSERS, net (35.62%)	\$ 9,025
Social Security	\$ 1,938
Health Insurance (Employee Plan)	\$ 32,052
Vision, Dental, Life, Workers Compensation Insurance	\$ 1,520
TOTAL	\$ 95,212

First Year custodian Single coverage	\$52,634.00
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BUDGET ROLLUP

ESTIMATED REVENUES:	
LOCAL	\$ 24,527,725
STATE	\$ 17,942,522
FEDERAL	\$ 2,609,282
TOTAL ESTIMATED REVENUE	\$ 45,079,529
ESTIMATED EXPENDITURES:	
1000 Series-Instruction	\$ 29,216,643
2000 Series-Support Services	\$ 11,365,137
3000 Series-Activities	\$ 976,669
5000 Series-Debt Service	\$ 4,084,536
TOTAL ESTIMATED EXPENDITURES	\$ 45,642,986
TOTAL PROJECTED DEFICIT	\$ (563,457)



CONCLUSIONS

- WHAT IF ANY INCREASE IN STATE FUNDING DO WE WANT TO PLAN FOR?
- WHAT IMPACT CAN WE HAVE ON THE EDUCATION OF OUR STUDENTS IF WE DO NOTHING?
- RECOGNIZE THE IMPLICATIONS OF THE ESSER GRANT CLIFF?
- WHAT CHANGES CAN WE MAKE TO ENSURE OUR STUDENTS RECEIVE THE BEST EDUCATIONAL OPPORTUNITIES POSSIBLE, ATTRACT AND MAINTAIN QUALITY STAFF, AS WELL INCREASE OUR COMMUNITY SUPPORT FOR THE DISTRICT?
- COMMIT TO CONTINUED ANALYSIS AND EVALUATION OF THE BUDGET ON A CONTINUAL BASIS.