Princeton Public Schools

Elementary School Capacity Planning
Community Discussion #1



April 27, 2023



PPS Elementary Capacity Planning

Welcome/Goals of Tonight:

- Review elementary enrollment challenges & 2021 Master Plan proposed solutions
- Receive parent input as to how to best meet the needs of all elementary students and PPS community as a whole

Format:

- Short presentation, followed by parent ideas/questions
- Please use chat, or comment tonight or before May 19th through a google survey at the following link: https://forms.gle/XB9GthtHXMTKe7fK7 and added to chat
- Please address tonight's agenda only; we want to hear from as many people as possible
 - We are seeking the best solution for <u>all</u> of our children
 - Break-outs not feasible with large group: there will be future opportunities for conversation in smaller settings
 - Please model respect, kindness and empathy in listening and sharing



Tonight's Agenda

- Agenda for Elementary Capacity Planning Conversation
 - 1. Background
 - 2. Where We Are Now
 - 3. What's Next
 - 4. Our Collective Challenge Enrollment Data
 - 5. Some Elementary Planning Options from 2021
 - 6. Questions and Ideas



1. Elementary Planning: Background

Background

- Our community is growing (about 1,100 new residential units planned)
- Future PPS students need appropriate school facilities, reflecting community values, e.g. inclusive learning environment & flexible, collaborative spaces
- Current planning conversation began in 2019
 - 2019/20 → community meetings, planner presentations, then COVID (enrollment dips)
 - 2021 → planner recommendations to Board, no action
 - 2023 → updated demographics, Board restarts planning
- In March 2023, Board directed administration to prioritize elementary and middle school capacity solutions, sufficient for next 5-10 years
 - "Solution" means sufficient classrooms, specialized spaces (special education, STEM labs and spaces, fine arts and athletics) and core spaces (i.e. gymnasium, cafeteria)
 - See princetonk12.org, "Board," "Future Planning," for past planning documents. https://www.princetonk12.org/district/planning-our-schools-future



2. Where We Are Now

Board Perspective (as elected representatives)

- What's Best for Our Children?
 - Strategic Plan Goals
 - Focus on Early Years (ages 3- Grade 3)
 - Wellness, Inclusion and Supports for All
 - Opportunity and Achievement for All
 - Successful Transitions/Foundation to Thrive Post-PPS
- -- see Strategic Plan on PPS Website for the full plan
- What Can the Community Afford?
 - Cost-Effective Use of Existing Facilities
 - Financially Prudent Renovations/Construction
 - Fiscally Sustainable Facilities
- -- see March 23, 2023 Long Term Planning Committee meeting for Board discussion



2. Where We Are Now cont.

Data-based Solutions: What Does the Board Consider?

- Updated Demographic Studies
- Strategic Plan Goals = Community Values
- Multiple inputs, including
 - Questions, perspectives, suggestions from *community engagement*
 - Lived experience and ideas of *students*
 - Experience, suggestions, concerns of *teachers and staff*
 - Recommendations of PPS internal planning team (educators, staff and administrators)
 - Advice of *outside professionals*, ie. demographer, planners, architects and engineers



3. What's Next

- Elementary Capacity Planning: What's Next
 - Spring/Summer 2023
 - In-person and virtual stakeholder meetings for input and suggestions
 - Internal working group of educators/admins develops recommendations
 - External professional advise on design, cost and budget implications
 - Late Summer/Early Fall 2023 decision re: which elementary option to pursue
 - March 2024 detailed plans for Board deliberation/approval
 - September 2024 referendum vote
 - If approved, 1-3 years to completion of construction work



4. Our Collective Challenge - Enrollment Data

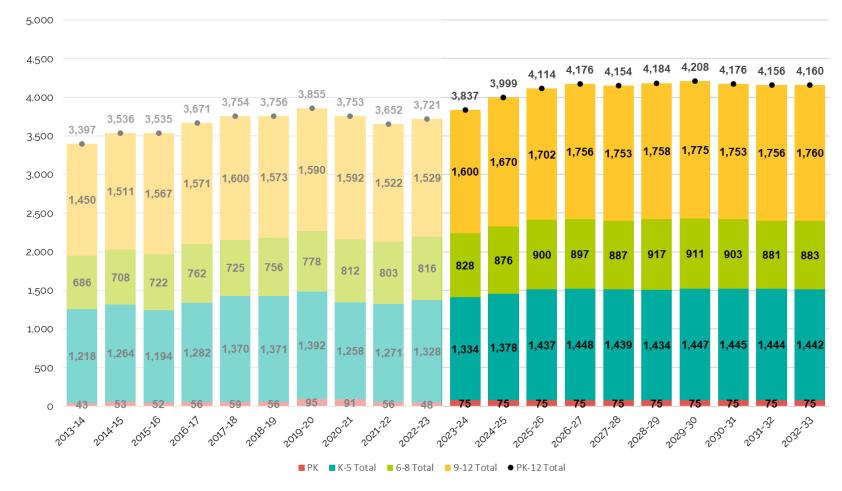
- Selected Data from Planning Consultants ("SLAM")
 - Projections
 - Capacity
 - Out of Zone Placements
 - 2021 Master Plan
 - Elementary Challenges
 - Some Elementary Options



Districtwide Projections

- Enrollment projections updated in January 2023.
- Growth projected across all grade levels over the next five years:
 - Elementary School 8.4%
 - Middle School (PMS) 8.7%
 - High School (PHS) 14.7%
- Does not account for future housing obligations as part of upcoming Fair Share Housing agreement and zoning changes.

Princeton Public Schools Actual and Projected Enrollment: 2013-14 to 2032-33

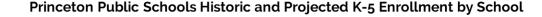


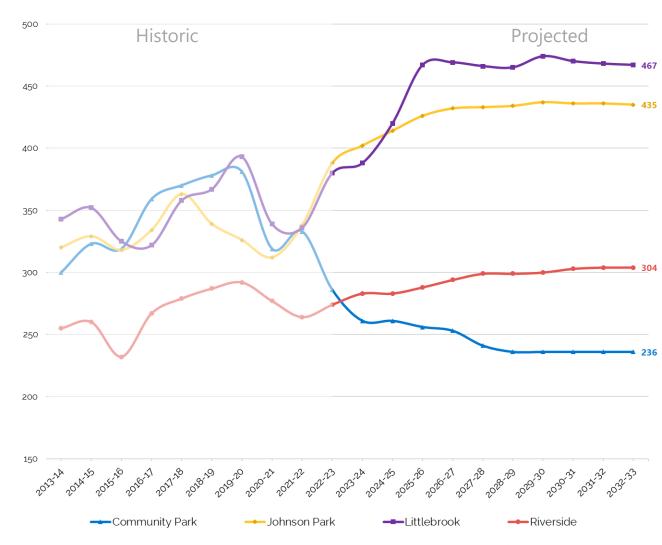




Individual Elementary School Projections

- Individual elementary school projections are predicated on the "status quo" continuing over the next ten years.
- Enrollment growth in the elementary schools disrupted by the pandemic.
- DLI program and associated "opt-outs" in the Community Park attendance zone have had a significant impact on individual elementary school enrollment.
- As of October 2022, just 45% of students who live in the Community Park attendance zone attend Community Park, while the remaining 55% "opt out" and attend one of the other three elementary schools.
- Projections assume no parallel track at Community Park with that school functioning as a DLI-only school.



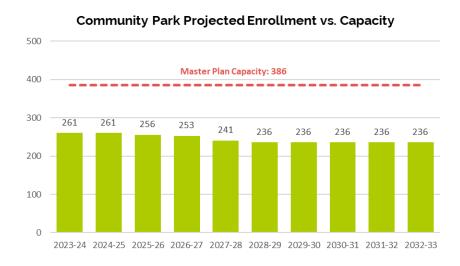


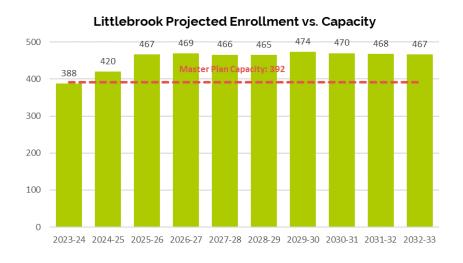


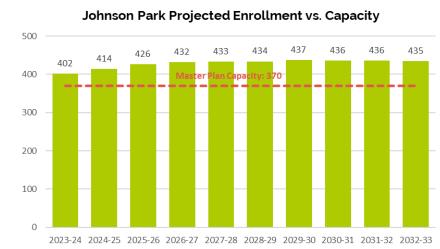


Capacity and Projected Utilization

- Capacity determined as part of the 2021 Master Plan was compared to projected enrollment.
- Uneven enrollment and utilization among schools.
- Community Park projected to be underutilized due to DLI Program.
- Projected enrollment exceeds capacity at Littlebrook and Johnson Park.















Out of Zone Placements

Out of Zone Placements: 2022-23

- Overall, about 70% of elementary students attend their zoned school.
- Out of area placements are most common in the Community Park attendance zone, due to the number of students who opt out of the DLI Program.
- As of October 2022, only about 50% of students who live in the Community Park zone attend Community Park. Most of the remaining students attend Johnson Park.
- Less than half of Johnson Park students live within the Johnson Park attendance zone.





Recap of 2021 Master Plan

- In May of 2021, a Master Plan was completed for Princeton Public Schools.
- The Master Plan provides the framework to support the educational vision, improvements and investments needed to maintain PPS facilities for the years to come.
- The Master Plan serves as a starting point for deeper discussions and as a roadmap for the next steps in the process for pre-referendum feasibility study and schematic design.
- Planning is a continuous process, and the Master Plan will provide a foundation for future decision making and plan refinement.

A succinct recap of the 2021 Master Plan pertaining to elementary schools is provided on the following slides





2021 Master Plan: Elementary Program Challenges

ELEMENTARY PLANNING CHALLENGES:

- Class Size Break-Points
- Scheduling Flexibility
- DLI Capacity and Growth
- Adequately Sized Classrooms & Resource Rooms
- Uneven Enrollment Pressure
- Need Flexible, Collaborative Spaces
- Provide Space for Inclusion
- Parity Across Buildings

--planner summary of challenges named in 2020



2023 High-Level Planning Considerations

Value-based Planning

- Mission Statement
- New Strategic Plan
- Facilities Must Support Mission/District Goals

Taxpayer Affordability

- What Can the Community Afford?
- Princeton's Property Taxes Are High
 - School tax levies = 50% of property taxes
- Taxpayers Vote on Any Solution via Referendum
- A minority of Taxpayers Have PPS Students

Financial Sustainability

- PPS Operating Budget has Structural Gap (approx. \$700K \$1 million per year)
- Reason 2% levy cap; fixed and other costs rising faster
 - Transportation, Salaries & Benefits, Charter School, Inflation...
 - Need to find new savings every year
- Solution Must Consider Operating Budget Impact



Strengths/Challenges: What Do You Think?

- PPS elementary school facilities/program -> serving needs of more than 1,400 children
 - What are strengths to be celebrated and preserved?
 - What are challenges/things that could be done better?
- Four unique, nurturing elementary schools
 - Special traditions and culture of each school to be celebrated
 - Planning ahead ensures students continue to thrive in these supportive learning spaces!
- Please share your thoughts via chat, comment or google survey https://forms.gle/XB9GthtHXMTKe7fK7 until May 19th.



5. Some Elementary Planning Options

Finding Solutions: Examining Options Presented by 2021 Master Plan

- Status Quo Do Nothing
- Scenario 1 Redistrict and Rebalance
- Scenario 2 No Redistricting, Build Where Growth
- Scenario 3 No Redistricting, Sister School Model (recommended by planners)

We will explore these options and potential new ideas, in the months ahead.



2021 Master Plan: Elementary Options

Scenario 1

Four PK-5 buildings at 370 student model - **Redistrict** attendance zones to better balance enrollments

- Better balance programming Pre-K, Self-Contained and Pre-K Sp. Ed. in all buildings
- 370 student model relies on 90% utilization, with some buffer to accommodate fluctuations
- Renovate all schools to "right-size" core spaces and enable configuration

REDISTRICT &
REBALANCE

Status Quo (Do Nothing)

Scenario 2

Four PK-5 buildings; LB and CP largerother 2 smaller

- NO Redistricting
- Enlarge LB to accommodate growth and CP to accommodate dual-track DLI
- 370 student model relies on 90% utilization, with some buffer to accommodate fluctuations
- Renovate all schools to "right-size" core spaces and enable configuration

BUILD WHERE GROWTH

Scenario 3

Two sets of paired PK-2/3-5 buildings

- Pair JP as PK-2 with CP as 3-5 school
- Pair RS as PK-2 with LB as 3-5 school
- Attendance zones are merged rather than redrawn
- Renovate and reconfigure all elementary schools to accommodate grade configurations

SISTER
SCHOOL
MODEL
(recommended
by planners)



Comparing 2021 Options: Summary

Learn to Live		
Scenarios	Pros	Cons
Status Quo -	No change in zones	Increasing disparity: class size, enrollment
Do Nothing	No renovation/construction cost	Increasing class sizes (no new classrooms)
		Inclusion challenges not solved Assure a lainer 1000/ assure sites
		Approaching 100% capacity Disputation (displacement of programs)
		Disruption/displacement of programs Chapt fully utilized at least short term
		CP not fully utilized, at least short-term
1. Redistrict &	Enrollment parity	Redistricting
Rebalance	Keeps current K-5 model	Renovation of all 4 schools?
		Approaching 100% capacity
		Inclusion challenges not solved
		Doesn't solve DLI (4 class/grade)?
2. Build Where	No redistricting, but need to rebalance	No enrollment parity (big/small schools)
Growth	CP/JP	 Renovation of at least 2 schools (LB and CP)
	 Keeps current K-5 model 	Inclusion challenges not solved
		Doesn't solve DLI (4 class/grade)
3. Sister School	No redistricting	Adds a transition (grade 2 to 3)
Model	Better class size parity	Potentially more busing on balance
	Facilitates improved inclusion	Some renovation at all 4 schools
	More flexibility for future enrollment	Change from existing model
	DLI has room to grow	
4. TBD?	Solves challenges? Supports goals?	Challenges and costs?



Feedback Received -- 2023 To Date

- Some priorities from recent Board/Administrator/Community discussions:
 - Current elementary programming continues (including DLI)
 - Parity of educational experience across elementary schools
 - Smaller class sizes in early years
 - Walk-to-school preferences vs. fairness of which children are bused
 - Consider **impact of transitions** on elementary students
 - DLI ideally has room to grow (3 sections of K next year)
 - **DLI full immersion** valued by some parents, but **challenging** given district size, enrollment and enrollment pressures, configuration of schools
 - Traditional (non-DLI) track at zoned schools important (at least one traditional/grade)
 - Where dual track, at least two sections per track, per grade, important



What Do You Think?

≻Your Ideas?

>Thoughts on Strengths/Challenges?

≻Questions?

➤ Google Survey https://forms.gle/XB9GthtHXMTKe7fK7
open until May 19, 2023

Princeton Public Schools

What's Next

- Next Opportunity for Discussion:
 - Complete google survey (two earlier slides and in chat) by May 19th
 - Individual School Meetings
 - CP PTO: May 5th 8:30 a.m.
 - JP PTO: May 11th 8:45 a.m.
 - LB PTO: May 19th 8:45 a.m.
 - RS PTO: TBD
 - District Wide In-Person June 5th 6:30 pm PHS Cafeteria
 - May 18, Long Term Planning Committee Meeting, 4:30 PM via Zoom link on district calendar: https://www.princetonk12.org/district/calendar
 - Other opportunities to come



What's Next (continued)

- Big Picture: Elementary Capacity Planning
 - Spring/Summer 2023
 - In-person and virtual stakeholder meetings for input and suggestions
 - Internal working group of educators/admins develops recommendations
 - External professional advise on design, cost and budget implications
 - Late Summer/Early Fall 2023 decision re: which elementary option to pursue
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