

PUBLIC SCHOOLS of the TARRYTOWNS

2021-2022 Budget Worksession

March 20, 2021





Budget Workshop Agenda

Saturday, March 20, 2021

8:30 AM – 11:30 AM

- Budget Overview
- Special Education
- Transportation
- Buildings & Grounds
- Curriculum & Technology
- Human Resources
- Central Administration & BOCES
- Appropriations & Revenues



Budget Development Process Overview

October 2020

Budget guidelines and packets distributed to the leadership team to begin 2021-2022 budget development.

December 2020

Business Office begins development of budget documents and collects budget workbooks from leadership team.

January 2021

Superintendent of schools and cabinet hold budget review sessions and staffing/master schedule meetings with building and department leadership. Board of Education and community review budget overview and assumptions.

February 2021

Ongoing budget development with district leadership and submission of the Property Tax Cap calculation to the Office of the New York State Comptroller.

March 2021

Superintendent of Schools completes budget review. Budget projections are distributed to the Board of Education and community budget development work sessions are held for additional input. Legal notices are published in the district's official newspaper.

April 2021

Board of Education finalizes and adopts the 2021-2022 Budget. School district submits the New York State Property Tax Report Card information and other required supplemental reports. The district prepares the final budget document for public distribution.

May 2021

The District holds a public hearing on the 2021-2022 Budget. The annual budget vote including election of Board trustees and other propositions to be held on May 18, 2021.



Fiscal Goal

To develop a fiscally responsible budget, in compliance with the mandated tax levy cap, which meets the resource needs required to ensure that our entering kindergarten students enjoy an academic and co-curricular experience which is comparable to that of our graduating seniors.



2021-2022 Budget Goals

- Maintain appropriate K-12 class sizes and course offerings
- Continued support of extra-curricular activities
- Support Equity & SEL initiatives
- Prioritize technology infrastructure needs
- Strategic planning for facilities and transportation needs
- Minimize tax impact to community



Key Budget Drivers

- Collective Bargaining Agreement Terms
- Rising cost of employee & retiree health insurance premiums
- Increase in state pension plan contributions
- Fluctuating State Aid Revenue
- Continued reliance on appropriated fund balance
- Initial budget gap of \$1,837,665
- Retirements to include:
 - 6 Teachers
 - 2 Teacher Assistants



Tax Levy Cap

- Established in 2011
- Limits the tax levy growth by the lesser of 2% or the Consumer Price Index (CPI), before calculating allowable exclusions
- CPI for 2021-2022 Tax Cap will be 1.23% before exclusions
- Proposed 2021-2022 Tax Levy Increase is 1.93%
- Proposed budget built based on need, in compliance with Tax Cap



Budget Highlights

- Continuation of Teachers College Writing Project and expansion of TC libraries
- Expansion of K-12 summer programming to address anticipated student needs
- Ongoing Professional development for staff in developing culturally responsive curriculum and welcoming and affirming classrooms
- Continued expansion of Social Emotional Learning (SEL) knowledge base of all staff and how SEL impacts student and staff wellness, school climate and achievement
- Additional funding for chrome books, instructional hardware and technology support
- Stays within the tax levy cap requirements



2021-2022 Staffing

- Reduction of 13.9 positions district wide
- Reduction of 15.0 Unbudgeted COVID Positions
- 2.0 Retirements not filled

Staffing Reductions (as of 3/9/2021)				
Location	FTE	2020-2021	FTE	2020-2021
		Budgeted		UnBudgeted COVID
High School	0.4	English Teacher	1.5	Health Aide (COVID)
	0.4	PE Teacher		
	0.2	Math Teacher		
	2.0	Teacher Assistant		
Middle School	0.6	English Teacher	1.5	Health Aide (COVID)
	0.8	Math Teacher		
Washington Irving	1.0	FLES Teacher	1.0	Health Aide (COVID)
	1.0	Staff Developer		
Winfield L. Morse	1.0	FLES Teacher		
John Paulding	1.0	FLES Teacher	1.0	Health Aide (COVID)
Administration	1.5	Clerical		
Athletics		17 Athletic Stipends		
Facilities			5.0	Cleaners (COVID)
Special Education	1.0	Teacher		
	1.0	Teacher Assistant		
	1.0	Teacher Aide		
Transportation	1.0	Mechanic	5.0	Bus Attendant (COVID)
Total FTE	13.9		15.0	



2021-2022 Additional Staffing Requests

(Not Included in Proposed Budget)

Requests for Additional Staffing		
Location	FTE	Requested Position
High School	3.0	School Monitor
Middle School	1.0	Literacy Teacher
	1.0	Family & Consumer Science Teacher
	1.0	Reading Teacher
		Special Education Team Leader Stipend
Washington Irving	1.0	Library Media Specialist
	4.0	Teacher Assistant
	1.0	STEAM Teacher
Administration	1.0	Clerical
	1.0	Director of Technology
	1.0	Director of Special Education
	1.0	Technical Support Specialist
Facilities	0.8	Grounds Keeper
	1.0	Maintenance - HVAC
	0.5	Clerical
Total	18.3	



Special Education & Pupil Services

Mr. Scott Dorn, Assistant Superintendent for Pupil Services



Enrollment & Class Size

Special Education – Pupil Personnel Services

School Year	Total CSE	Total CPSE	Self Contained Classrooms (8:1:2 & 12:1:2)
2017-2018	313	43	6
2018-2019	333	50	8
2019-2020	337	48	8
2020-2021	334	51	8
2021-2022*	331	56	8

School Year	Total Out of District Placements
2017-2018	17
2018-2019	17
2019-2020	16
2020-2021	18
2021-2022*	15

*Projected enrollment. Subject to annual review meetings.



Accomplishments & Successes

Special Education – Pupil Personnel Services

- Beginning in September established increased in person instruction for our most needy students
- Continued to accept tuition paying students to increase revenue
- Identified current out of district students for return to District
- Successfully implemented efficient Contact Tracing and Surveillance Testing protocols for District
- Transitioned DBT to virtual environment



2021-2022 Challenges & Priorities

Special Education – Pupil Personnel Services

- Have all students classified by the Committee on Special Education attend in person instruction five days a week.
- Address academic gaps that have developed as a result of the Hybrid/Remote model
- Expansion of Experiential Learning Program at Sleepy Hollow High School
- Operate Summer Learning Academy during July 2021
- Run Summer Learning Academy for Summer 2021
 - Corrective Math
 - Corrective Reading
- Utilize sub-group data to better inform instruction to increase equity and access for all learners
- Increase staff trained in Just Words intervention to address reading fluency and comprehension gaps.



Unbudgeted Needs

Special Education – Pupil Personnel Services

- Director of Special Education
- Additional Office Assistant



Transportation

Mr. Cyril Hughes, Supervisor of Transportation



Accomplishments & Successes

Transportation

- Purchase 4 new 20 passenger vans
- Purchase 1 new 70 passenger bus
- Reduce Bus Fleet Size by 5 - 66 passenger busses and 3 - 20 passenger vans
- Reduce maintenance costs/overtime
- Reduce parts inventory by purchasing one brand of bus/vehicle
- Combine out of district schools on same vans/buses where possible, keeping in mind length of ride time of students
- Implementation of electronic timecard system of time keeping. It reduced or eliminated the human error when filling out paper timesheets.
- Upgrade 2 way radio system that includes GPS and Panic Button, on each bus and longer distance reception.



2021-2022 Challenges & Priorities

- **Fleet Management**
 - 18 Large Busses, 23 Vans, 5 Wheelchair Vans
 - 13 out of 46 vehicles 15 years or older (28%)
 - Newer, safer equipment - Predictable future cost
 - Reduce repair cost / overtime
 - Replace 2 Large Busses & 2 Vans
- **Automation**
 - Fleet maintenance
 - Increased utilization of routing software
- **Electric Bus Purchase**
 - Pending NYSERDA Award
 - Pending NYS Funding
- **Review of shared services options**
- **Implementation of Transportation Efficiency Study Recommendations**

Transportation

Large Busses					Vans				
#	Capacity	Age (Years)	Mileage	Status	#	Capacity	Age (Years)	Mileage	Status
X-110	65c	21	99,700	Surplus 2021	X-116	20	21	215,379	Spare-enclosed
X-114	65c	19	117,905	Surplus 2021	X-121	20	20	157,623	Surplus 2022
X-115	65c	19	106,015	Surplus 2021	X-126	20	19	176,876	Surplus 2021
X-118	65c	18	80,424	Surplus 2021	X-127	20	19	182,409	Surplus 2021
X-119	65c	18	82,866	Surplus 2021	X-128	20	19	182,085	Surplus 2021
X-122	65c	17	85,676	Surplus 2022	X-134	20	15	95,185	Spare
X-131	65c	15	81,670	Surplus 2022	X-135	20	15	180,198	Spare
X-132	65c	15	80,397	Spare	X-139	20	15	137,789	Spare
X-137	66c	13	90,503	Spare	X-140	20	15	103,669	
X-138	66c	13	101,930	Spare	X-142	20	14	162,770	
X-141	66c	12	73,897	Spare	X-144	20	14	197,700	
X-149	66c	8	53,464	Spare	X-145	20	13	168,810	
X-150	66c	8	42,931		X-146	20	13	155,195	
X-151	66c	7	44,379		X-148	20	10	130,080	
X-157	66c	5	15,923		X-152	20	8	82,591	
X-158	66c	5	23,402		X-153	20	7	70,559	
X-161	66c	4	15,405		X-154	20	7	66,974	
X165	66c	4	14,590		X-159	20	4	59,102	
X-166	70	3	3,019		X-160	20	4	29,526	
X-169	70	3	5,339		X-164	20	3	37,241	
X-172	70	1	-		X-170	20	4	20,949	
X-177	70	0	-		X-171	20	1	19,941	
X-178	70	0	-		X-173	20	0	2,387	
					X-174	20	0	2,178	
					X-175	20	0	2,819	
					X-176	20	0	2,110	

Vans				
#	Capacity	Age (Years)	Mileage	Status
X-120	6	20	127,469	Wheelchair
X-124	6	19	131,438	Wheelchair
X-133	6	17	151,346	Wheelchair
X-136	6	15	128,095	Wheelchair
X-143	6	14	190,163	Wheelchair



Unbudgeted Needs

Transportation

- Vacant mechanic position unfilled
- Need for on-site parking for transportation staff
- Portable stand along bus wash system
- Portable Scraper System (snow removal)



Buildings & Grounds

Mr. Anthony DeMan, Director of Facilities



Accomplishments & Successes

Facilities

- School Reopenings modified COVID-19 CDC and DOH Safety requirements
 - Created new deep cleaning protocols and methods with all new equipment and products.
 - Sourced, purchased, stored, staged and prepared district staff for these new products and methods.
 - Collected and maintain district COVID-19 PPE, materials, cleaners, sanitizers and equipment needed.
 - Tested, purchased, setup and maintained all networked entrance student/staff temperature scanning equipment.
- Capital Bond Facilities work all completed while under COVID-19 restrictions
 - Including all corrective work for pressbox initial damage upon delivery.
 - MS/HS upper field access and resurfacing, dugouts and new sports fields walkways.
 - MS/HS replacement lighting in cafeterias, gyms and electrical cleanups from old renovations.
 - WI Replaced heating plant and fuel oil storage facilities. Energy efficient burners and controls.
 - WI new ventilation system controls on existing attic ventilation.
 - WLM replaced heating plant burners and controls with energy efficient units along with corrected boiler leaks.
 - Major renovation on 2 bathrooms in WI (1st floor) and 4 bathrooms in WLM (3rd floor East and basement/cafe area).
 - Complete replacement of all JP original windows and exterior doors.



Accomplishments & Successes

Facilities

- **Internal District Renovation Projects**
 - Additions to district-wide video security and access control for improvements to overall safety and security.
 - Middle School special education room 204C split with complete renovation.
 - Coordinated district vehicle radio system with GPS tracking for safety and management of assets.
 - Coordinated High School moves of Assistant Principal and Guidance suites with space renovation and new furnishings.
 - JP, WLM, WI and MS/HS reconnected and reconfigured existing mechanical ventilation systems to improve building air movement.
- **HS/MS Underground Heating Pipe Repairs**
 - Pipes started leaking under MS Playground with the start of the heating season in October 2020.
 - Some sections of these double 6" pipes were from 1955 construction, others from the 2007 renovation with some patching over recent years including section previously patched.
 - Worked with NYSED as an Emergency Project and prepared all needed documents and plans.
 - The entire length of these pipes were replaced over several overnights and school recess periods from November 2020 to February 2021 while maintaining heating system and the environment and not interrupting any school programs during multi-day shutdowns.



2021-2022 Challenges & Priorities

Facilities

Request	School	Facilities & Maintenance Request Description	Room or Location	Estimated Cost (for Facilities Only)
15	WLM	Heating Unit for 13 A (coldest room in building)		5,000
37	SHHS	Air Conditioner installation for art rooms	art classrooms	-
38	ADM	New Office Furniture	Director Office	5,000
		To Be Completed in the 2020-2021 School Year by B&G		10,000
6	JP	EXTERIOR DOOR TELEPHONE HANDLE INTERCOM	PRINCIPAL'S OFFICE	1,500
7	JP	Upstairs Main Hallway Water Fountain/Hallway filler	Main Hallway Upstairs	1,900
16	WLM	ARWD - Auditorium Upper Balcony Railing		45,000
21	WI	Third floor toilet replacement	third floor bathroom	5,000
22	WI	Remove science tables	301 & 305	5,000
33	SHMS	Replace all of the broken screens in the cafeteria windows	MS Cafeteria	15,000
36	SHMS	Upgrade to the Sound for the Auditorium	Auditorium	20,000
38	SHHS	Auditorium Updates- Sound	Auditorium	30,000
39	ADM	Miscellaneous Replacement chairs	DW B&G Staff	3,000
		To Be Completed in the 2021-2022 School Year by B&G		126,400
5	JP	PLAYGROUND EQUIPMENT FOR EARLY CHILDHOOD	FRONT AND/OR BACK	22,000
40	ATH	MS Gym Padding to Cover Exposed Concrete Walls	MS Gym	23,529
		Not Currently Funded		45,529



2021-2022 Challenges & Priorities

Facilities

Request	School	Facilities & Maintenance Request Description	Room or Location	Estimated Cost (for Facilities Only)
3	JP	FLOORING x2	EAST SIDE BUILDING	30,000
4	JP	BATHROOM MINI-RENOVATIONS X 2	DOWNSTAIRS	20,000
8	JP	New Drop Ceilings in the Odd Numbered Classrooms	1, 3, 5, 7, 9, 11, 13 (7 Rooms)	210,000
9	JP	LED Lighting in Gymnasium and Classrooms	All-Purpose, Rms 1-14	-
10	JP	" " " " "	Gym Lighting (24 Fixtures)	15,000
11	WLM	Parking Lot Lighting (safety concern) by fence area	Outdoors	50,000
12	WLM	Blinds or shade replacement throughout school	All rooms	35,000
13	WLM	New bathroom plumbing & Fixtures in remaining bathrooms		250,000
14	WLM	Castle split into two classrooms		150,000
17	WI	Convert girls & boys locker rooms into classroom space	basement hallway	250,000
18	WI	Side parking lot renovation	side of building	75,000
19	WI	Replacement of classroom thermostats to electric	all workspaces	250,000
20	WI	Second floor bathroom renovations	second floor hallways	500,000
23	WI	Improve classroom ventilation	all	750,000



2021-2022 Challenges & Priorities

Facilities

Request	School	Facilities & Maintenance Request Description	Room or Location	Estimated Cost (for Facilities Only)
24	WI	Put up wall to create two spaces	304	-
25	WI	Put up wall to create two spaces	108	-
26	WI	Remove wood from gym bleachers	gym	75,000
27	WI	Renovate outside bleachers	field bleachers	400,000
28	WI	Installation of additional cameras - coverage of all field areas and door entrances	building	35,000
29	WI	move art room	possible	-
30	WI	move library	possible	-
31	SHMS	Update/Modernize the 2 LE Science labs for grade 8 (original construction)	105s & 107s	250,000
32	SHMS	A/C For the Cafeteria	MS Cafeteria	175,000
34	SHMS	Outfitting of a room for a Family and Consumer Science Lab	TBD	150,000
35	SHMS	Upgrade to the Lighting for the Auditorium	Auditorium	70,000
37	SHHS	Auditorium Updates- Lighting	Auditorium	105,000
		Must be a capital project - voter referendum		3,845,000
		Facilities Request Total		4,026,929



Unbudgeted Needs

Facilities

- Replacement of district bucket truck with a used vehicle
 - District approximates \$30,000 verse \$85,000 for a new vehicle as it is to be an onsite vehicle for building exterior lighting and camera work. A high mileage vehicle is sufficient for District buildings use
- 1.0 Full-time additional maintenance staff member for direct building systems maintenance.
- 0.8 to add to the current 0.2 part-time grounds position to cover more time as during outdoor sports and growing seasons
 - Current staff of 2.2 FTE's are working 7 days a week.
- 0.5 Part-time additional clerical support. Buildings and Grounds operate 365 with work scheduled for any recesses and school breaks with no additional coverage when full-time clerical are on break also. Additional record keeping and historical records need to be regularly organized and saved for the district.



Curriculum & Instructional Technology

Dr. Gail Duffy, Assistant Superintendent for Administration & Instruction



Accomplishments & Successes

Curriculum & Instruction

- Responsive Curriculum Adjustments Based on COVID19
- Pivoted/ Enhanced teaching and learning in the Hybrid learning environment with a focus on “Live instruction” for all learners
- Year 2 of Teachers College (TC) Writing Initiative K-5 , Year 1 of Reading Initiative
- Equity Initiative with NYU Metro Center – Curriculum, PD, Student Equity Leaders
- Professional Development in the areas of Equity/Anti-Bias, Concurrent Teaching , Writing, SEL, Trauma Informed Instruction, Technology



Accomplishments & Successes

Curriculum & Instruction

- Introduced Branching Minds Platform as a support to our MTSS program
- Mindfulness In-service for teachers/weekly calls
- TTSH Basics created social media presence
- Mentoring Program for New Teachers



Accomplishments & Successes

Information Technology

- 1 device : 1 student
 - Distributed devices/ cases to 2800 students , Pre-K new this year
 - Distributed laptops, document cameras, headsets to staff
- Software
 - Google Improvements
 - New programs – Hapara, Padlet, Myon, Kami
- Professional Development
 - Shift to On Demand PD: Blended Learning, Google Meet, Google Classroom, WeVideo
 - Technology Help Desk for parents/students/staff



2021-2022 Challenges & Priorities

Curriculum & Instruction

- COVID Learning & Curriculum Implications for 2021-22
 - Planning for summer programs
 - Summer Curriculum Projects – revisions to curriculum to account for learning needs/ missed units of study
- Equity – Conduct Culturally Responsive Curriculum Audits ; Continue efforts to increase equity and access for all students ; Provide ongoing professional development in developing culturally responsive curriculum & creating welcoming and affirming classrooms
- SEL– Differentiate support for different grade levels and groups of students; Provide ongoing professional development
- Continued partnership with Teachers College
- Continue to expand TTSH Basics



2021-2022 Challenges & Priorities

Information Technology

- Technology Leadership and Oversight
- Mindful use of Technology
- Maintaining & servicing 1:1 program district-wide
- Continued Professional Development
- Continue replacement program for devices
- Syncing Google Classroom with Infinite Campus



Unbudgeted Needs

Curriculum & Instruction

- Expansion of TC classroom libraries with a focus on diversity and volume
- Summer Institutes to support student transitions



Unbudgeted Needs

Information Technology

- Director of Technology
- Additional funds for software purchases
- Additional funds for purchase of Interactive boards, iMacs, Chromebook replacement



Human Resources

Dr. Gail Duffy, Assistant Superintendent for Administration & Instruction
Ms. Rebecca Lloyd, Director of Personnel



Accomplishments & Successes

Human Resources

- This year the Human Resources department worked closely with staff, faculty, district leadership and union leadership to manage multiple levels of leave request approval and accommodations, related to absence management, hiring and compensation
 - During this time, we created a model of additional building substitutes to help alleviate staffing shortages and support principals trying to keep buildings open/students in-person
- The department came together as a new team under the restructuring of the department, and worked to incorporate some new processes, as well as continue to use many already in place to overcome hurdles unique to this year
- Human Resources administrators chair the Hiring Sub Committee (Part of the District Equity Team)
 - The committee created interview questions with focus on diversity, equity and inclusion
 - The committee created Exit Interview form to be utilized for retention information gathering
- Successfully incorporated online job fairs both local and global into recruiting practices
- Participated in Internal Audit for Payroll and Human Resource Functions
- Participated in the negotiation of contracts for CSEA 1, CSEA 2 and multiple agreements pertinent to the pandemic
- Continued to streamline software and HR shared files to organize employee data and work towards online management of employee transactions



2021-2022 Challenges & Priorities

Human Resources

- In the next year – priorities will include:
 - Continuing to work with human resources information technology to utilize all software to full potential
 - Research Customer Service Training- an area of focus and improvement for many K12 schools ... “culture or how our schools make students, parents, community members and staff and faculty feel is important and impactful”
 - [In the Journal of Education for Students Placed at Risk](#) a group of Ohio researchers recently found that the quality of relationships between students, parents, and staff, have a significant impact on academic performance in schools and classrooms
 - Implement Wincap Web self-service for employees to access payroll information, pay stubs, leave balances, attendance etc.
 - Continue to work on flow of information and communication between Human Resources, the district and the community
 - Continue to focus on hiring with diversity, equity and inclusion as a priority and strive for new opportunities in recruitment to showcase the District’s strengths



Unbudgeted Needs

Human Resources

- Part time clerical to assist with record management and upkeep of permanent files, files to be scanned, files to be destroyed as per the NYS record retention and disposal schedules



Central Administration

Mr. Christopher Borsari, Superintendent
Mrs. Joy Myke, Assistant Superintendent for Business



Accomplishments & Successes

Central Administration

- Developed district reopening plans
 - Monitored and revised as necessary to meet student needs
- Negotiated contracts for CSEA I & CSEA II
- Completion of District-Wide Capital Projects
 - On time and under budget
 - Increased scope due to COVID reopening plans
- Initiated District-Wide Facilities Study
- Completion of Transportation Efficiency Study
- Focus on district communications
 - Weekly updates and videos
 - Surveys
 - Facebook, Twitter, Instagram and District Website
 - Chaired DET Communications sub-committee
- Initiation of ACH payments for staff reimbursements and vendors



2021-2022 Challenges & Priorities

Central Administration

- Changing guidance from NY State Education Department, Governor's Office & Department of Health Guidelines
- Must negotiate CSEA I contract for FY 2021-2022
- Implementation of transportation study recommendations
 - Facilitate transition of department leadership
 - Transportation eligibility and capacity review
- Management of new federal funds in conjunction with our operating budget to meet student needs
- Development of loss of learning programs and supports
- Strategic planning for future capital needs



Unbudgeted Needs

Central Administration

- 1.0 Senior Office Assistant to support administrative offices
- 0.5 Grant Funded Programs Coordinator



2021-2022 Budget Snapshot

Proposed Appropriations: \$ 83,158,792

Budget-to-Budget \$ Increase: \$ 1,602,426

Budget-to-Budget % Increase: 1.96%

Proposed Tax levy: \$61,753,256

Tax Levy \$ Increase: \$1,169,910

Tax Levy % Increase: 1.93%

*Subject to revisions pending NY State Aid runs and budget development process



Proposed Revenues

(as of 3/15/2021)

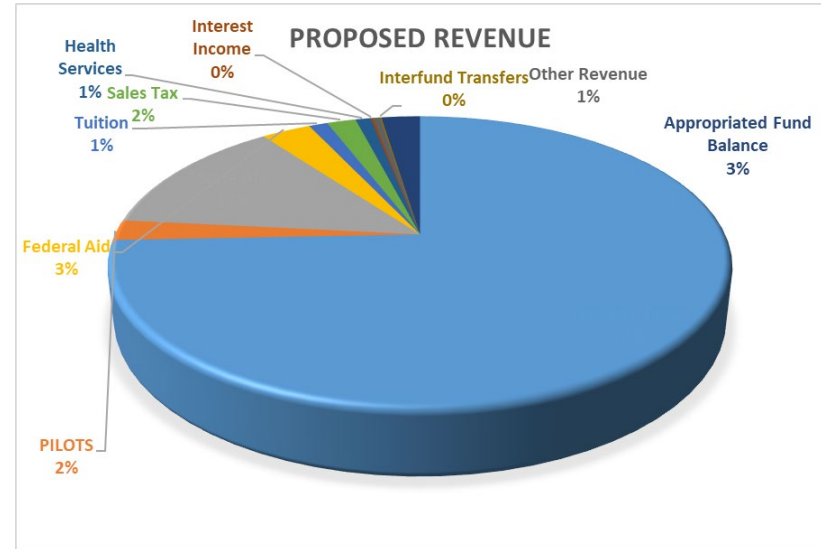
Revenue Source	2020-2021 Adopted	2021-2022 Proposed	Variance	
			\$	%
Real Property Taxes	54,827,928	57,891,685	3,063,757	1.93%
STAR Reimbursement	5,755,418	3,861,571	(1,893,847)	
PILOTS	1,697,000	1,874,569	177,569	10.46%
State Aid	13,216,045	11,143,732	(2,072,313)	-15.68%
Federal Aid		2,562,235	2,562,235	100.00%
Tuitions	982,975	973,000	(9,975)	-1.01%
Sales Taxes	1,375,000	1,500,000	125,000	9.09%
Health Services	782,000	782,000	-	0.00%
Interest	125,000	125,000	-	0.00%
Other	445,000	370,000	(75,000)	-16.85%
Interfund Transfers	350,000	75,000	(275,000)	100.00%
Appropriated Fund Balance	2,000,000	2,000,000	-	0.00%
Total General Fund	81,556,366	83,158,792	1,602,426	1.96%



Overview of Proposed Revenues

(as of 3/15/2021)

Revenue Source	Explanation of Revenue	2021-2022 Proposed	% of Budget
Property Taxes	Property Tax Bills Collected by Town of Mt. Pleasant & Town of Greenburgh and STAR Reimbursement from New York State	61,753,256	74.36%
PILOTS	Payments in Lieu of Taxes from Sleepy Hollow Senior Housing, N. Tarrytown Housing Authority, Westchester Management Group, Kendal-on-Hudson, Regeneron and Tarrytown Housing Authority	1,874,569	2.26%
State Aid	All State Sources of Revenue, including, but not limited to Basic Formula Aid, Excess Cost Aid, Lottery Aid, BOCES Aid, Computer Software/Hardware Aid, Library Aid, and Homeless Aid	11,028,732	13.28%
Federal Aid	All Federal Aid including American Recovery Act.	2,562,235	3.08%
Tuition	Includes tuitions received from regional school districts or parents for Pocantico Students, Summer School Students, and Special Education Students	973,000	1.17%
Sales Tax	Revenue received from Westchester County for sales tax	1,500,000	1.81%
Health Services	Received from regional school districts for health and welfare services provided by the district for students enrolled in private schools within district borders	782,000	0.94%
Interest Income	Received from interest bearing checking accounts, certificates of deposits and other investment holdings	125,000	0.15%
Other Revenue	Received from refunds of prior year expenses, rental of facilities and buses, sale of equipment and other miscellaneous revenues	370,000	0.45%
Interfund Transfers	Received from various restricted reserve funds such as debt service and retirement contribution reserves	75,000	0.09%
Appropriated Fund Balance	Funds designated (savings) for subsequent year expenses, to minimize and or reduce the tax levy burden to tax payers	2,000,000	2.41%
Total Proposed 2021-2022 Revenue		83,043,792	100%





Proposed Expenditures

(as of 3/9/2021)

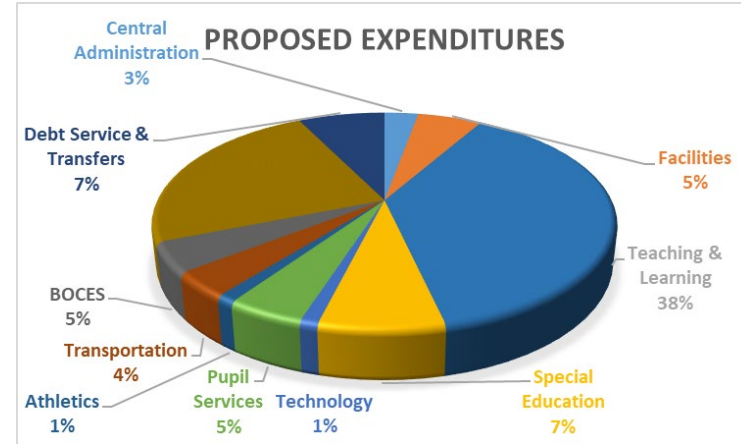
Expense Category	2020-2021 Adopted	2021-2022 Proposed	Variance	
			\$	%
Salaries	45,079,727	45,783,429	703,702	1.56%
Equipment	288,068	254,096	(33,972)	-11.79%
Contractual	5,096,361	5,001,917	(94,444)	-1.85%
Materials & Supplies	1,398,589	1,262,628	(135,961)	-9.72%
Tuition	1,102,210	1,032,250	(69,960)	-6.35%
Textbooks	237,803	214,588	(23,215)	-9.76%
BOCES Services	3,160,343	3,710,124	549,781	17.40%
Employee Benefits	19,227,257	19,840,334	613,077	3.19%
Debt Service	5,721,008	5,709,426	(11,582)	-0.20%
Interfund Transfers	95,000	150,000	55,000	57.89%
Transfer to Capital	150,000	200,000	50,000	33.33%
Total General Fund	81,556,366	83,158,792	1,602,426	1.96%



Overview of Proposed Expenditures

(as of 3/5/2021)

Function	Nature of Expenditure	2021-2022 Proposed	% of Budget
Central Administration	Board of Education, Superintendent, District Clerk, Finance, Personnel, Legal Services and Insurance	2,368,207	2.85%
Facilities	Director of Facilities, Building Custodians, Cleaners, Maintenance, Traffic Monitor and Clerical Support	4,499,344	5.41%
Teaching & Learning	Curriculum Office, Principals, Assistant Principals, Teachers, Librarians, Teaching Assistants, Aides, Monitors, and Clerical Support	31,756,517	38.19%
Special Education	Supervisor of Special Education, Special Education Teachers, Teaching Assistants, Aides, Nurses,	6,187,333	7.44%
Technology	Teacher of Computer Education, Teaching Assistants, Data Manager, Supervisor of Technology, and Network Support	894,766	1.08%
Pupil Services	Assistant Superintendent for Learning, Guidance Counselors, Nurses, Psychologists, Social Workers, and Clerical Support	3,860,240	4.64%
Athletics	Director of Health, PE & Athletics, Coaches, Security and Clerical Support	920,708	1.11%
Transportation	Supervisor of Transportation, Dispatcher, Drivers, Monitors and Clerical Support	3,124,324	3.76%
BOCES	BOCES Administration & Capital Charge, Tuitions, Occupational Education, Professional Development and various BOCES Services	3,708,624	4.46%
Benefits	Pension Contribution, Health Insurance, Dental Insurance, Worker's Compensation and Other Benefits	19,779,303	23.78%
Debt Service & Transfers	Principal & Interest Expenses for Serial Bonds and Energy Performance Contracts	6,059,426	7.29%
Total Proposed 2020-2021 Expenditures		83,158,792	100%

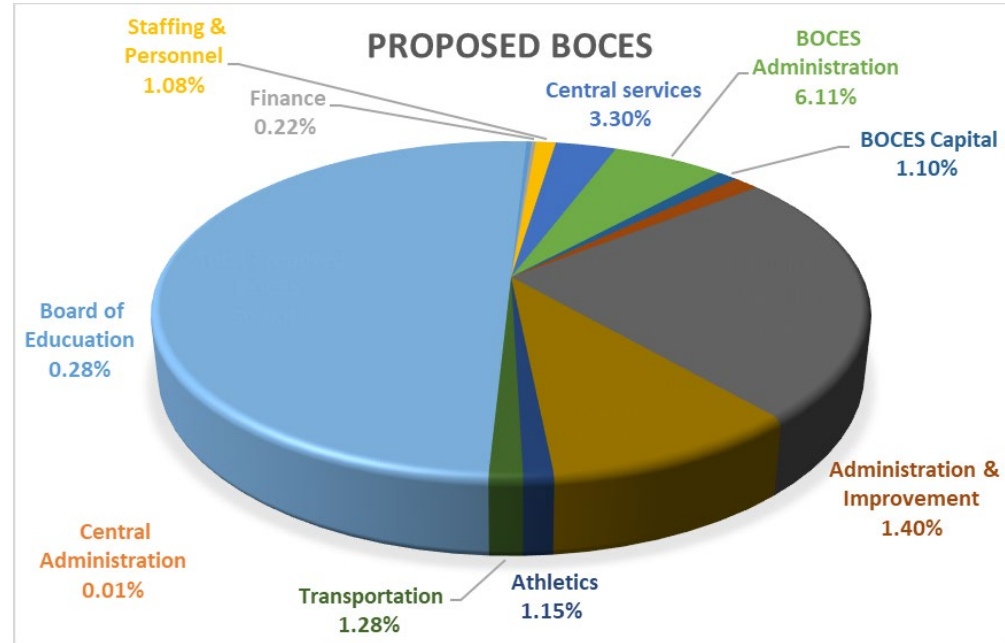




BOCES Overview

(as of 3/15/2021)


Function	2021-2022 Proposed
Board of Education	21,000
Central Administration	500
Finance	16,500
Staffing & Personnel	80,000
Central services	245,000
BOCES Administration	453,129
BOCES Capital	81,708
Administration & Improvement	103,675
Teaching & Learning	1,799,420
Instructional Media	727,755
Athletics	84,937
Transportation	95,000
Total Proposed BOCES	3,708,624



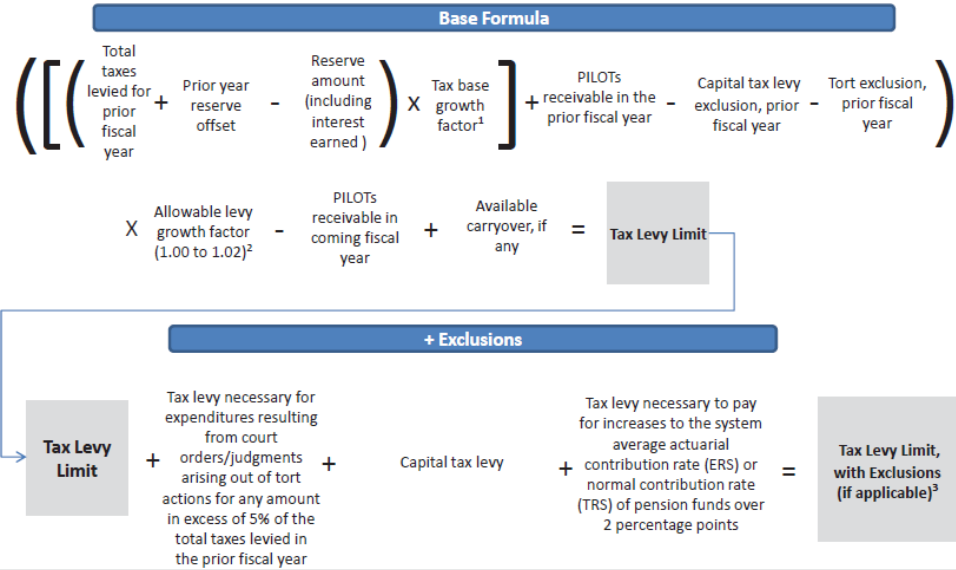


Tax Cap Formula

Office of the New York State Comptroller
 Thomas P. DiNapoli • State Comptroller



Property Tax Cap
 Formula for Determining Tax Levy Limit: School Districts



- Note:**
- Formula variables are not within district control.
 - If the district proposes to exceed this formula, 60% voter approval would be required.



Tax Cap Calculation

(as of 3/1/2021)

Prior Year Tax Cap		\$60,583,346
x Tax Base Growth Factor	x	1.0104
Adjusted Tax Levy Subtotal		\$61,213,413
+ Base Year PILOTS	+	\$ 1,697,000
Base Year Levy Plus PILOTS		\$62,910,413
- Allowable Exclusions for Previous Year	-	\$ 2,755,335
		\$60,155,078
x Lesser if CPI (1.23%) or 2%	x	1.0123
Adjusted Tax Levy Subtotal		\$60,894,985
- Budget Year PILOTS	-	\$ 1,874,569
Tax Levy Limit - Before Exclusions		\$59,020,416
+ Allowable Exclusions for Current Year	+	\$ 2,732,840
Maximum Allowable Tax Levy (1.93% increase)		\$61,753,256
+ Projected Revenues (includes State Aid)	+	\$21,405,536
Maximum Allowable Budget Based on Tax Levy Cap	\$	83,158,792

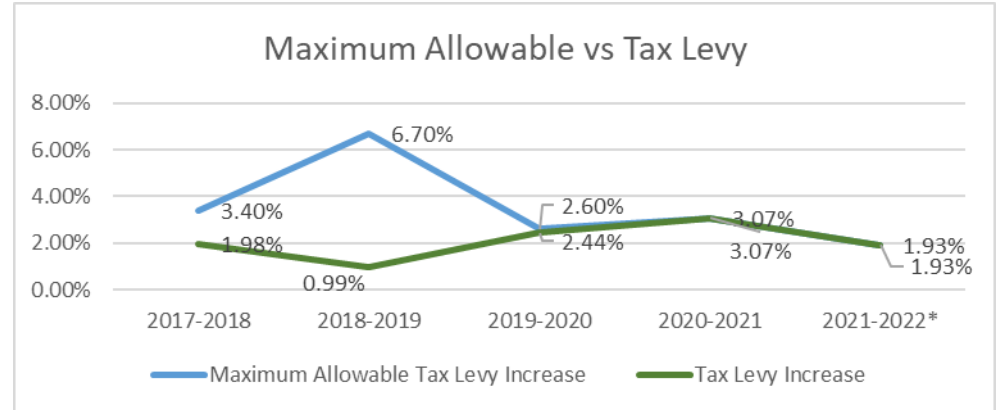


History of Tax Levy Cap

(as of 3/5/2021)

Fiscal Year	Tax Levy Limit	Maximum Allowable Tax Levy Increase	Actual Tax Levy	Tax Levy Increase
2017-2018	57,609,613	3.40%	56,814,887	1.98%
2018-2019	60,611,186	6.70%	57,379,347	0.99%
2019-2020	58,779,433	2.60%	58,779,433	2.44%
2020-2021	60,583,346	3.07%	60,583,346	3.07%
2021-2022*	61,753,256	1.93%	61,753,256	1.93%

*Proposed Budget





Estimated 2021-2022 Tax Rates

	<u>2019(2020/21 Budget)</u>		<u>2020(2021/22 Budget)</u>	
	<u>Greenburgh</u>	<u>Mt. Pleasant</u>	<u>Greenburgh</u>	<u>Mt. Pleasant</u>
Assessed Valuation *(As of 3/12/2021)	\$1,681,825,953	\$ 15,279,091	\$1,695,352,993	\$ 15,451,819
New York State Equalization Rates	100.0000%	1.4000%	100.0000%	1.3700%
Full Value	<u>\$1,681,825,953</u>	<u>\$1,091,363,643</u>	<u>\$1,695,352,993</u>	<u>\$1,127,870,000</u>
% of Tax Levy (Based on Full Value)	60.645906	39.354094	60.050269	39.949731
Amount of Levy	36,741,319	23,842,027	37,082,996	24,670,260
Tax Rate per \$1,000 Assessed Value	21.846089	1,560.434910	21.873319	1,596.592598
\$ Increase in Tax Rate	0.24	49.86	0.03	36.16
% Increase in Tax Rate	1.13%	3.30%	0.12%	2.32%
Breakdown of Levy:		<u>2020/21 Budget</u>		<u>2020/21 Budget</u>
		81,556,366		83,158,792
		<u>20,973,020</u>		<u>21,405,536</u>
Net Tax Levy		<u>60,583,346</u>		<u>61,753,256</u>

ILLUSTRATION PURPOSES ONLY: Based on changes in equalization rates for the towns of Greenburgh and Mt Pleasant. Actual Assessed Valuations and the impact of ongoing Tax Certiorari settlements will effect the final tax rate per \$1,000. AV.



Proposed STAR Changes

- Governor's proposal includes a significant reduction in STAR revenue for the district
- If approved by lawmakers, Enhanced STAR for seniors will switch residents from getting up front savings on their tax bills and require seniors to wait for a check to be mailed by the state, which anticipated before September 30, 2021
- Higher tax bills will be attributed to this proposal if approved



Next Steps

- Continue to review revenue estimates
- Work with leadership team to identify any additional savings
- Continue to evaluate staffing ratios and class size
- Board of Education feedback and planning
- Revenue revisions after updated State Aid runs and/or American Rescue Act allocations (Anticipated April 1st)



Annual Budget Vote

Budget Vote to be held on Tuesday, May 18, 2021

Polls open from 7:00 AM – 9:00 PM

Polling at Two Locations:

- Winfield L. Morse Elementary School
- Washington Irving Intermediate School



Budget Schedule

April 8, 2021	Regular Board Meeting, Budget Discussion 8:00 PM
April 19, 2021	Petition Deadline for Board Candidates Administration Building 5:00 PM (Drop Off)
April 20, 2021	Budget Adoption
April 29, 2021	Budget Documents Available
May 7, 2021	Regular Board Meeting/Budget Hearing
May 11, 2021	Evening Voter Registration Administration Building 4:00 PM – 8:00 PM
May 13, 2021	End of Voter Registration
May 18, 2021	Budget Vote and School Board Election

Questions?

