#### § 15497.5. Local Control and Accountability Plan and Annual Update Template

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LCAP Year: 2015-16 LCAP 2015-16 through 2017-18 2014-15 Annual Update

### Local Control and Accountability Plan and Annual Update

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

#### **State Priorities**

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

#### A. Conditions of Learning:

**Basic:** degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

**Implementation of State Standards:** implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

**Course access:** pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

**Expelled pupils (for county offices of education only):** coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

**Foster youth (for county offices of education only):** coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

#### **B. Pupil Outcomes:**

**Pupil achievement:** performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

**Other pupil outcomes:** pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

#### C. Engagement:

**Parental involvement:** efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

**Pupil engagement:** school attendance rates, chronic absenteeism rates, middle school dropout rates, high school graduations rates. (Priority 5)

**School climate:** pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

#### **Section 1: Stakeholder Engagement**

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

**Instructions:** Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

#### **Guiding Questions:**

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involvement Process: LCAP	Impact on LCAP
Parent Advisory Groups	
2/12/2015 District English Language Advisory Committee (DELAC)	Goal 1 Signature Academies: Members approved the expansion of opportunities in the arts.
<b>Membership</b> : Parents of English Learner (EL), low-income, and special needs students, as well as EL students.	Goal 2 College/Career Readiness: More training for parents on using     Naviance career and college planning software was added.
Process	Goal 3 English Language Arts (ELA): Members approved the increased actions/services for students achieving below grade level.
Parents were divided in table groups. They observed a PowerPoint presentation that provided context for the LCAP, a diagram that maps the changes from 31	Goal 4 STEM: Recommendations to focus on technology and science were included.
goals (2014-15) to proposed 7 goals (2015-16), and directions for reviewing the goals document. Each table focused on one goal.	Goal 5 Other Courses: A recommendation to emphasize music courses was included.
<ul> <li>Roles were assigned: Facilitator, time keeper, recorder, reporter.</li> <li>Tables took 15 minutes to review their goal and record strengths, questions, and suggestions.</li> </ul>	Goal 7 Parent Involvement: Goal text, outcome measures, and actions/services to increase parent involvement for special needs students were added.
<ul> <li>Each table reported to the rest of the group.</li> <li>Stakeholder input forms were collected.</li> <li>The meeting ended with a review of the timelines through final approval of the LCAP at the June 23<sup>rd</sup> Board Meeting.</li> </ul>	Goal 8 Basic Services: Incorporation of English Language Development standards in updated Rigorous Curriculum Design English Language Arts curriculum was added as an action/service.
4/15/2015 Parent Advisory Council (PAC)	Goal 1 Signature Academies: The elementary language program (part of Signature Academies) will be implemented. The district has a plan to increase and expand course options.
<b>Membership</b> : This is an advisory group to the N-MUSD superintendent with members consisting of parents of a wide variety of types of students.	<ul> <li>Goal 2 College/Career Readiness: Advancement Via Individual         Determination (AVID) and increased college preparatory education is     </li> </ul>
<b>Process</b> : Members viewed a PowerPoint presentation to provide context for the LCAP and directions for reviewing the 2015-16 Goals portion of the LCAP.	expanded under the new goals. Use of Naviance college-and-career planning software is expanded under the new goals.
Members were then divided into table groups with assigned roles of facilitator,	Goal 5 Other Courses (Broad Course of Study): The outcome measure

Involvement Process: LCAP	Impact on LCAP
timekeeper, recorder, and reporter. Each table group reviewed their assigned 4-5 goals and recorded strengths, questions, and suggestions on a stakeholder input form. The district collected the forms and used them as input for the LCAP, as well as to make a list of implementation suggestions.	<ul> <li>for music performance behavior was eliminated.</li> <li>Goal 6 School Climate: PBIS and Restorative Justice programs will be expanded.</li> <li>Goal 7 Parent Involvement: The parent involvement goal was approved.</li> </ul>
<ul> <li>4/23/2015 Community Advisory Committee (CAC)</li> <li>Membership: This committee consists of parents of special education and foster students.</li> <li>Process: Members viewed a PowerPoint presentation to provide context for the LCAP and directions for reviewing the 2015-16 Goals portion of the LCAP. Members were then divided into table groups with assigned roles of facilitator, timekeeper, recorder, and reporter. Each table group reviewed their assigned 4-5 goals and recorded strengths, questions, and suggestions on a stakeholder input form. The district collected the forms and used them as input for the LCAP, as well as to make a list of implementation suggestions.</li> </ul>	<ul> <li>Goal 7 Parent Involvement: Goal text, outcome measures, and actions/services to increase parent involvement for students with disabilities were added. Further growth of CAC membership was included in an outcome measure.</li> <li>Goal 8 Basic Services: Incorporation of English Language Development standards in updated Rigorous Curriculum Design English Language Arts curriculum was added as an action/service.</li> </ul>
Bargaining Units	
May 19, 2015 California Schools Employees Association (CSEA)  Membership: CSEA is the union for classified employees (those district employees without teaching credentials)	<ul> <li>Goal 2 College and Career Readiness: Action/service/expenditure was included for mentoring of School Community Facilitators.</li> <li>Goal 4 Science, Technology, Engineering, Math (STEM): The N-MUSD Technology Plan, to be approved in June 2015, includes actions and services for technology upgrades and support at school sites.</li> </ul>
<b>Process</b> : Input was collected at executive board and membership meetings and submitted to N-MUSD.	

Involvement Process: LCAP	Impact on LCAP
April 24-May 27, 2015 Newport-Mesa Federation of Teachers AFT 1794 (NMFT)	All Goals: An online survey was added to address the recommendation to involve more stakeholders from throughout the community in the input process.
Membership: NMFT is the teachers' union for the district.  Process: Electronic communications were exchanged, since NMFT was unable	Goal 4 Science, Technology, Engineering, Math (STEM): Outcome measures and actions/services were added to address district-wide technology implementation plans, including technology needed for the
to meet in person until June 9, 2015. NMFT leadership confirmed the themes of their input regarding state priorities that were included in the 2013-2014 LCAP.	Smarter Balanced (SBAC) tests. Outcome measures were also added to address the need for the development of common assessments for secondary math courses.
	Goal 6 School Climate: More attendance outcomes were added to identify areas of needed attention to increase student attendance. Action/service items were added to fund Restorative Justice implementations and attendance/truancy programs.
	Goal 7 Parent Involvement: Outcome measures and actions/services were added support participation of parents of special needs students.
Additional Stakeholders	
April-May 2015 K-12 principals, teachers, and support staffs  Contributors: These groups include the Superintendent's Classified Advisory Committee, the Certificated Advisory Council, and individual school site faculties and staffs.	All Goals: Professional development actions/services/expenditures were refined to use the expertise of district teachers, and more math professional development was included. Funding for outside organizations that supply instructional programs was evaluated and adjustments made in actions/services/expenditures.
<b>Process</b> : In addition to stakeholder input forms filled out and submitted to N-MUSD after meetings, a draft of the 2015-16 LCAP and 2014-15 Annual Update were posted on the N-MUSD website in April 2015. A letter containing the website address and an email address for feedback was sent to all N-MUSD	Goal 3 English Language Arts (ELA): N-MUSD added staff to support literacy and the acquisition of English by English Learners. Elementary ELA outcomes were adjusted to reflect more realistic possible achievements. New common assessments are being evaluated and baseline data collection plans formulated.
employees.	<ul> <li>Goal 4 Science, Technology, Engineering, Math (STEM): N-MUSD has an N-MUSD Technology Plan, including hardware/software/ infrastructure needs and an implementation schedule. N-MUSD recognizes the need to</li> </ul>

Involvement Process: LCAP	Impact on LCAP
	<ul> <li>develop science, music, PE, and arts curricula and instructional strategies in all grades to support outcome measures in selected grades, and the district is currently working to refine programs in those fields. Elementary math outcomes were adjusted to reflect more realistic possible achievements. New common assessments are being evaluated and baseline data collection plans formulated.</li> <li>Goal 5 Other Courses (Broad Course of Study): PE curriculum development expenses for grades 1-6 were added. Foreign language and social science opportunities were increased. Visual and performing arts outcomes were added. Funding was added to support visual and performing arts (VAPA) needs.</li> <li>Goal 6 School Climate: Support for PBIS implementations was included in the budget. Actions/services/expenditures were added to implement programs to deal with disruptive students and to increase attendance.</li> <li>Goal 7 Parent Involvement: Outcome measures and actions/ services/expenditures were included to focus on increasing parent involvement.</li> </ul>
April-May 2015 Online Survey  Contributors: 444 parents, students, teachers, community members, school-site support staff, counselors, nurses, and district maintenance employees responded, as follows:  Parents 49.9%  Students 3.6%  Teachers 33.3%  School site staff 8.8%	<ul> <li>N-MUSD Priorities: Initial response analysis confirmed the district's priorities of college/career readiness and STEM goals as the most important; the need to maintain support for School Community Facilitators at sites with the highest concentrations of families of English Learners; the expansion of visual and performing arts; and continued commitment to teacher professional development in 2015-2016, with an added focus on limiting the number of days away from the school site. Definitive response analysis will take place over the summer 2015 break to establish areas of growth and areas of challenge.</li> <li>Goal 1 Signature Academies: Outcome measures were added to expand</li> </ul>
• Community members 2.3%	Signature Academies and to provide equitable access.
Other 2.0%  The majority of respondents represented elementary schools at 54.4%,	Goal 2 College and Career Readiness: Outcome measures were added to provide a complete picture of readiness, and career/technical

Involvement Process: LCAP	Impact on LCAP
Process: Responses involved the category of person taking the survey (parent, student, etc.); school level (elementary, middle, high); level of knowledge of the Local Control Funding Formula (LCFF) and N-MUSD funding mechanisms (none to highly knowledgeable); rating of importance of goals (1, 2, and 3); ethnic/racial identity (Asian, Hispanic, etc.); EL status (yes, no); foster parent status (yes, no); recipient of free or reduced price lunches (yes, no); suggestions for supporting student achievement; and identification of challenges to full participation of students in their educations. All answers were optional.	<ul> <li>education options were expanded. School counselors will continue to supervise training on and use of Naviance career and college planning software.</li> <li>Goal 3 English Language Arts (ELA): Literacy and English Learner support specialists were added to the actions/services/ expenditures.</li> <li>Goal 4 Science, Technology, Engineering, Math (STEM): Added outcome measures address needs for hardware, software, and support at all schools and equitable access to technology for all schools and students.</li> <li>Goal 5 Other Courses (Broad Course of Study): Goal text and outcome measures were expanded to address the need for more access to a broader range of courses.</li> </ul>
January-May 2015 Parent organizations at school sites  Contributors: Individuals and formal groups, including the Costa Mesa High School Arts Council foundation, PTAs/PFOs, and English Learner Advisory Committees (ELACs).  Process: During meetings of the various groups, members filled out and submitted stakeholder input forms to the district.	<ul> <li>All Goals: Formatting and content requests were incorporated into the LCAP appendices to help parents understand the goals.</li> <li>Goal 1 Signature Academies: Signature Academy options were expanded to emphasize academic enrichment opportunities, and the name was changed from Flagship programs.</li> <li>Goal 2 College and Career Readiness: Outcome measures were added for students following career pathways, with expanded opportunities. Outcome measures were also added to increase AP/IB enrollments.</li> <li>Goal 4 Science, Technology, Engineering, Math (STEM): This goal and outcome measures were added to increase achievement in these fields.</li> <li>Goal 5 Other Courses (Broad Course of Study): Increased visual and performing arts instruction was included in the goals, with actions/services/expenditures to support implementations. History consultants were retained. Actions/services expenditures for physical education include support for the K-6 PE program to increase grade 5 achievement.</li> </ul>
	Goal 7 Parent Involvement: Outcome measures and actions/services/expenditures were added to increase communication with parents and involvement of parents in promoting student

Involvement Process: LCAP	Impact on LCAP
	attendance.
April-May 2015 School Site Councils  Membership: These groups, with one at every school, are composed of parents, teachers, other school staff, administrators, and students.  Process: Members reviewed the 2014-2015 goals and recorded strengths, questions, and suggestions on a stakeholder input form. The district collected	<ul> <li>Goal 6 School Climate: Outcome measures and actions/services/ expenditures were added to expand and support Positive Behavior Interventions and Support (PBIS) and Restorative Justice programs to teach students to learn to take responsibility for their behaviors.</li> <li>Goal 7 Parent Involvement: Actions/services/expenditures were included to increase communications with parents.</li> </ul>
the forms and used them as input for the LCAP, as well as to make a list of implementation suggestions.	

Involvement Process: Annual Update	Impact on LCAP
Parent Advisory Groups	
<ul> <li>Parent Advisory Groups</li> <li>5/21/2015 District English Language Advisory Committee (DELAC)</li> <li>Membership: Parents of English Learner (EL), low-income, and special needs students, as well as EL students.</li> <li>Process</li> <li>Parents were divided in table groups. They observed a PowerPoint presentation to provide context for the LCAP and directions for reviewing the Annual Update portion of the LCAP. Each table focused on one groups of 4-5 goals.</li> <li>Roles were assigned: Facilitator, time keeper, recorder, reporter.</li> <li>Tables took 15 minutes to review their goal and record strengths, questions, and suggestions.</li> <li>Each table reported to the rest of the group.</li> <li>Stakeholder input forms were collected.</li> <li>The district collected the forms and used them as input for the LCAP, as well as to make a list of implementation suggestions.</li> <li>The meeting ended with a review of the timelines through final approval of the LCAP at the June 23<sup>rd</sup> Board Meeting.</li> </ul>	<ul> <li>Facilities (goal 1): New facilities provide opportunities for students to become motivated and develop creative expression through participation in the arts. Arts opportunities were expanded in the 2015-2016 goals.</li> <li>College/Career Readiness (goals 5, 30): Planning for college and career is an important goal, but parents need more training on the Naviance software program. This was added as an outcome measure in the 2015-2016 goals.</li> <li>ELA Reading Foundational Skills K-2 (goal 10): K-2 reading needs to be more interesting, understandable, and successful for EL students. Additional reading specialists and professional development were added to 2015-2016 actions/services/ expenditures.</li> <li>ELA Reading Comprehension and Fluency 3-6 (goal 11): Children reading below grade level need help. ELA goals, outcome measures, and actions/services/expenditures were expanded in the 2015-2016 goals.</li> <li>Math 7-11 (goal 16): Students need improvement in math skills, and parents want to help. Additional outcome measures were added to the 2015-2016 goals, and the district is currently establishing new benchmarks for secondary math to provide a better picture of</li> </ul>
the Low at the same 25 Board Wiceting.	<ul> <li>Reclassification of EL Students (goal 21): Students need improved actions/services to help students become reclassified. The district is currently redefining its reclassification criteria. Improved actions/services/expenditures are included in the 2015-2016 goals.</li> <li>Parent Involvement (goals 28, 29, 31). Even with increased membership, more parents still need to be involved in their students' educations. Outcome measures to increase DELAC membership and participation in local site English Language Advisory Committees (ELACs) were added to 2015-2016 goals.</li> </ul>

Involvement Process: Annual Update	Impact on LCAP
5/13/2015 Parent Advisory Council (PAC)  Membership: This is an advisory group to the N-MUSD superintendent with members consisting of parents of a wide variety of types of students.  Process: Members viewed a PowerPoint presentation to provide context for the LCAP and directions for reviewing the Annual Update portion of the LCAP. Members were then divided into table groups with assigned roles of facilitator, timekeeper, recorder, and reporter. Each table group reviewed their assigned 4-5 goals and recorded strengths, questions, and suggestions on a stakeholder input form. The district collected the forms and used them as input for the LCAP, as well as to make a list of implementation suggestions.	<ul> <li>Strengths (goals 7, 8, 9, 18, 29). Advancement Via Individual Determination (AVID), Positive Behavior Interventions and Support (PBIS) and Restorative Justice programs, and music programs are successful and will be expanded under the 2015-2016 goals.</li> <li>Academic Achievement (goals 8, 9, 10, 11, 12, 13, 14, 15, 16, 18, 20, 21). Funding for music instruments, and more funding for social science and foreign languages should have been included; such funding is included in the 2015-2016 goals. Some target percentages were unrealistic; they are changed in the new goals. Teachers need training, but parents suggested it should be done during non-teaching hours; professional development is being refined to scale back on teacher time out of class, but in order to meet the demands of implementing state standards, some professional development will still occur during the school day.</li> <li>Parent Involvement (goals 28, 29, 31). More parents still need to be involved in their students' educations. New outcome measures for local sites were added to the 2015-2016 parent involvement goal.</li> </ul>
4/23/2015 Community Advisory Committee (CAC)  Membership: This committee consists of parents of special education and foster students.  Process: Members viewed a PowerPoint presentation to provide context for the LCAP and directions for reviewing the Annual Update portion of the LCAP. Members were then divided into table groups with assigned roles of facilitator, timekeeper, recorder, and reporter. Each table group reviewed their assigned 4-5 goals and recorded strengths, questions, and suggestions on a stakeholder input form. The district collected the forms and used them as input for the LCAP, as well as to make a list of implementation suggestions.	Parent Involvement (goals 28, 29, 31). Even with increased membership, more special needs parents still need to be involved in their students' educations. New outcome measures for CAC and local sites were added to the 2015-2016 parent involvement goal.

Involvement Process: Annual Update	Impact on LCAP
April-May 2015 K-12 principals, teachers, and support staffs  Contributors: These groups include the Superintendent's Classified Advisory Committee, the Certificated Advisory Council, and individual school site faculties and staffs.  Process: In addition to stakeholder input forms filled out and submitted to N-MUSD after meetings, a draft of the Annual Update was posted on the N-MUSD website in April 2015. A letter containing the website address and an email address for feedback was sent to all N-MUSD employees.	<ul> <li>Strengths (goals 5, 7, 8, 10, 11, 12, 18, 29, 30). Use of Naviance career and college planning software; the English Language Arts (ELA) emphasis on comprehension, foundational skills, and fluency for elementary students; Positive Behavior Intervention and Support (PBIS) programs at elementary schools; and career pathways for high school students are successful programs that need to be expanded. These programs were included in expanded form in the new 2015-2016 goals, with additional outcome measures.</li> <li>Broad Course of Study (goals 2, 3, 4, 20). More social science and foreign language classes, and more options for non-college-bound students are needed. Social science and foreign language classes are included, and career/technical education pathways are expanded under the new goals and outcome measures.</li> <li>Arts Programs (goals 2, 3, 6, 20). The number of students involved in visual and performing arts (VAPA) disciplines other than music needs to increase. Providing increased staffing and dedicated arts instructional facilities need to be addressed to achieve goals that include arts instruction. These challenges are addressed in new goals and actions/services, particularly in the expansion of Signature Academies (formerly named Flagship programs).</li> <li>Implementation of Standards (goal 3). Focus on teaching skills essential for advanced learning, and expect mastery of those skills. ELA and math curricula are undergoing refinement.</li> <li>Professional Development (goals 3, 6, 10, 11, 12, 13, 14, 15, 16, 19, 17, 18, 20, 21, 22, 23). Training needs to accommodate varying individual and site needs, with more time for teachers to collaborate, compare, and mentor one another. Utilize the expert knowledge teachers already have to provide better and less expensive professional development. These are being considered as elements of refining professional development.</li> <li>ELA and Math Achievement (goals 10, 11, 12, 13, 14). Elementary</li> </ul>

Involvement Process: Annual Update	Impact on LCAP
	<ul> <li>reading outcome measures are too ambitious and need to be adjusted. These are changed in the new 2015-2016 outcome measures.</li> <li>Science, Technology, Engineering and Math (STEM) Achievement (goal 19). Engineering/computer units need to be added to the elementary curriculum. New 2015-2016 goals add these programs, with additional outcome measures and actions/services.</li> <li>Parent Involvement (goals 28, 29, 30, 31). More parents still need to be involved in their students' educations. New 2015-2016 goals include new outcome measures and actions/services/expenditures.</li> <li>School Climate (goal 29). PBIS/Restorative Justice programs need clear strategies and consequences for dealing with very disruptive students. These are being developed.</li> </ul>
April-May 2015 Online Survey  Contributors: 444 parents, students, teachers, community members, school-site support staff, counselors, nurses, and district maintenance employees responded, as follows:  Parents 49.9%  Students 3.6%  Teachers 33.3%  School site staff 8.8%  Community members 2.3%	• Challenges to Student Achievement (all goals). Identified challenges informed the district of areas that still need attention and solutions, as well as improved implementations. Commonly cited topics include the stressful effects of poverty on children; equitable access to classes and technology; smaller class sizes; curriculum and instruction needs; clear consequences for disruptive behavior and bullying; inclusion of the arts; the important role of school counselors; parent involvement, with poverty and its attendant issues preventing parent involvement, while privileged parents are sometimes over-involved to the detriment of student achievement; increased teacher preparation time; and professional development.
<ul> <li>Other 2.0% The majority of respondents represented elementary schools at 54.4%, followed by high schools at 26.8% and middle schools at 13.2%.</li> <li>Process: Response items included the category of person taking the survey (parent, student, etc.); school level (elementary, middle, high); level of knowledge of the Local Control Funding Formula (LCFF) and N-MUSD funding</li> </ul>	• Impact: The district recognizes the concerns cited in the survey and has incorporated outcome measures and actions/services/ expenditures into the new 2015-2016 goals to address all of these topics. After a complete analysis of responses takes place over the 2015 summer break, this data and other data available after June 2015 will be used to evaluate the effectiveness of actions and services.

Involvement Process: Annual Update	Impact on LCAP
mechanisms (none to highly knowledgeable); rating of importance of goals (1, 2, and 3); ethnic/racial identity (Asian, Hispanic, etc.); EL status (yes, no); foster parent status (yes, no); recipient of free or reduced price lunches (yes, no); suggestions for supporting student achievement; and identification of challenges to full participation of students in their educations. All answers were optional.	
January-May 2015 Parents at school sites  Contributors: Individuals and formal groups, including the Costa Mesa High School Arts Council foundation, PTAs/PFOs, and English Learner Advisory Committees (ELACs).  Process: In addition to stakeholder input forms filled out and submitted to N-MUSD after meetings, a draft of the Annual Update was posted on the N-MUSD website in April 2015. A letter containing the website address and an email address for feedback was sent to all N-MUSD families.	<ul> <li>Strengths (all goals). The Summer Music Academy, using qualified K-6 music teachers, supplying transportation for music performance ensembles to district festivals and community events, the amount and range of professional development, and having high expectations for students are successes and need to be continued and/or expanded. This will be taken under consideration for future years.</li> <li>Broad Course of Study (goals 2, 3, 6, 20). The number of students involved in a broad course of study, including all visual and performing arts (VAPA) disciplines, needs to increase. Providing increased staffing and dedicated arts instructional facilities need to be addressed to achieve goals that include arts instruction. These challenges are addressed in new 2015-2016 goals and actions/ services/expenditures.</li> </ul>
	<ul> <li>STEM (goals 2, 3, 4, 5, 6, 7, 15, 16, 19). More emphasis needs to be placed on technology upgrades at school sites to support achievement in all disciplines. Students need to participate in science fairs, have more hands-on experiences during science lessons, and go on science field trips to experience science outside of a school setting. Special education students need to be included in STEM. STEM achievement needs to be increased. Technology upgrades and STEM curriculum needs are consolidated under a new 2015-2016 STEM goal to provide more concentrated emphasis and coordination.</li> <li>Professional Development (goals 3, 6, 10, 11, 12, 13, 14, 15, 16, 19, 17, 18, 20, 21, 22, 23). Teachers spend too much time out of the classroom for professional development. This issue is being addressed as training is refined.</li> </ul>

Involvement Process: Annual Update	Impact on LCAP
	<ul> <li>Academic Achievement (goals 10, 11, 12, 13, 14, 15, 16, 18, 19, 20, 21, 22, 23, 24). Students need more recognition for achieving goals, including attendance and behavior goals. Enrichment for high-achieving students needs to be included, along with a current emphasis on remedial interventions for low-achieving students. Character education programs, expanding to more schools under new 2015-2016 goals, include student recognition. Newly instituted Signature Academies provide enrichment programs.</li> <li>Parent Involvement (goals, 28, 29, 30, 31). Parents made implementation suggestions to increase parent support of academic achievement. Lists of suggestions will be distributed to those responsible for implementation of parent communication programs and processes.</li> </ul>
April-May 2015 School Site Councils  Membership: These groups, with one at every school, are composed of parents, teachers, other school staff, administrators, and students.  Process: Members reviewed the 2014-2015 goals and recorded strengths, questions, and suggestions on a stakeholder input form. The district collected the forms and used them as input for the LCAP, as well as to make a list of implementation suggestions.	<ul> <li>Strengths (goals 2, 3, 10, 11, 12, 15, 28, 31). Using parent groups to communicate with parents and using professional consultant services to implement new standards and curricula are successful and should be continued/expanded.</li> <li>Academic Achievement (goals 12, 14, 20, 22). All schools with struggling students should have a reading consultant/ interventionist. Literacy coaches, reading instructional specialists, and professional development in literacy were added to 2015-2016 goals.</li> <li>Parent Involvement (goals 28, 29, 30, 31). Ask parents what they need in terms of information and communication methods. Introduce the use of smartphone apps, especially to communicate attendance issues. The online survey provided a wealth of ideas to improve parent communications, with common suggestions added to actions and services in the 2015-2016 LCAP.</li> </ul>
Bargaining Units	

Involvement Process: Annual Update	Impact on LCAP
May 19, 2015 California Schools Employees Association (CSEA)	Strengths (goals 8, 18, 29). Positive Behavior Intervention and Support (PBIS) programs at elementary schools, and music programs, including
Membership: CSEA is the union for classified employees (those district employees without teaching credentials)	the Summer Music Academy, are successful programs that need to be expanded. These programs were included in expanded form in the new 2015-2016 goals, with additional outcome measures.
<b>Process</b> : Input was collected at executive board and membership meetings and submitted to N-MUSD.	School Climate (goal 29): PBIS programs should be expanded more quickly to those schools without such programs. PBIS programs were expanded at a greater rate than the outcome measure rate.
April 24-May 27, 2015 Newport-Mesa Federation of Teachers AFT 1794 (NMFT)  Membership: NMFT is the teachers' upion for the district	Technology (goals 2, 3): Goals and expenditure items should address district-wide technology implementation plans, including technology needed for the Smarter Balanced (SBAC) tests. Technology needs were added to the new 2015-2016 goals.
Membership: NMFT is the teachers' union for the district.  Process: Electronic communications were exchanged, since NMFT was unable to meet in person until June 9, 2015. NMFT leadership confirmed the themes of their input regarding state priorities that were included in the 2013-2014 LCAP.	Assessments (goals 10, 11, 12, 13, 14, 15, 16): Goals need to address the use of common assessments, including those for secondary math courses, to provide a clear picture of achievement. The district is
	Attendance (goals 25, 26): More emphasis still needs to be placed on student attendance. Additional outcome measures to provide a complete picture of student attendance were added to the new goals.

# Section 2: Goals, Actions, Expenditures, and Progress Indicators Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in\_the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

#### Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the schoolsite level. The LEA may identify which schoolsites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or schoolsite.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

**Schools:** Identify the schoolsites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

**Expected Annual Measurable Outcomes**: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and at the schoolsite level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

**Actions/Services:** For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

**Scope of Service:** Describe the scope of each action/service by identifying the schoolsites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

**Pupils to be served within identified scope of service**: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

**Budgeted Expenditures:** For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

#### **Guiding Questions:**

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual schoolsites been evaluated to inform the development of meaningful district and/or individual schoolsite goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

Budget: Resource Code Key			
0000 – Unrestricted General Fund	4203 – Title III (Federal Funds)		
0128 – Supplemental LCFF	6010 – After School Education and Safety Program		
3010 – Title I (Federal Funds)	7405 – Common Core		
3550 – Carl D. Perkins Career and Technical Education: Secondary	8150 – Routine Restricted Maintenance		
9010 – Local Donations			

				Related State and/or Local Priorities:				
GOAL: 1	Visual ar These pro current a 2016-17	nd Performing ograms will ref cademic and V and 2017-18 s	gnature Academies: The four K-12 school zones will offer academic and g Arts (VAPA) Signature Academy programs.  Select unique aspects of each zone's community and will offer extensions of VAPA programs. The Signature Academy programs will be expanded during the chool years to offer more courses and academy experiences, including the exploratory opportunities for elementary and middle school students.	1 □ 2 図 3 □ 4 □ 5 □ 6 □ 7 図 8 □  COE only: 9 □ 10 □  Local: A (Academics), C (Creativity & Innovation)				
Identifie	ed Need:	within e as meas and othe • Engage	estudents graduating college and career ready with Signature Academy recognicach zone recognized a need for schools to increase the number of students graductured by students who receive diploma recognition, transcript acknowledgement of the recognition specific to each zone.  Students in uniquely rigorous, college-competitive programs: Requirements ideal Signature Academy programs included offering rigorous academy and conservators.	ating with a college and/or career emphasis of the Signature Academy course sequence, ntified through district-wide input for				
of-a-kind learning experiences that accelerate their learning, creating partnerships with leading businesses and universities, providing students with a competitive advantage for admission to top universities, earning college credits while still in high sand providing students with enriching and productive technical and career opportunities.								
		Schools:	Costa Mesa:					
			ACE - The Academy of Creative Expression - An Arts Conservatory					
			<ul> <li>Delta - Math, Science, Engineering Pathway; Science, Technology, Engineering, Math (STEM)</li> </ul>					
			Estancia:  • Engineering and Design Academy  2016/17 Die Madical and Animation Academics (Blanning)					
Goal Ap	pplies to:		2016/17- Bio-Medical and Animation Academies (Planning)  November Harbert					
		Newport Harbor:  • IB - International Baccalaureate						
			Corona del Mar:					
			AGS - Academy of Global Studies					
			PAMA - Performing Arts and Multimedia					
		Applicable	Pupil Subgroups: All, and low-income students, English Learners, and Fost	er Youth				

# LCAP Year 1: 2015-16 A. Zone Offerings Offer six Signature Academy programs during the 2015-2016 school year. B. Culminating Experiences By spring semester 2016 the number of grade 12 culminating experiences offered in each zone during the 2015-2016 school year will be added to the LCAP data system to use as a baseline for future growth C. Exploratory Opportunities Elementary: Offer three exploratory opportunities in the 2015-16 school year. Middle School: Offer four exploratory opportunities in the 2015-16 school year.

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
A. Zone Offerings	High	⊠ALL	\$115,000
A. Zone Offerings  Costa Mesa:  ACE - The Academy of Creative Expression - An Arts Conservatory  Delta - Math, Science, Engineering Pathway; Science, Technology, Engineering, Math (STEM)  Estancia:  Engineering and Design Academy  2016/17- Bio-Medical and Animation Academies (Planning)  Newport Harbor:  IB - International Baccalaureate  Corona del Mar:  AGS - Academy of Global Studies  PAMA - Performing Arts and Multimedia	Costa Mesa Corona del Mar Estancia Newport Harbor	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify) □ Other Subgroups:(Specify)	(0000)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
C. Exploratory Opportunities - Elementary	Elementary	⊠ALL	None (included
<ul> <li>Costa Mesa:         <ul> <li>College Park will offer a Mandarin dual immersion program</li> </ul> </li> <li>Estancia         <ul> <li>Adams will offer the Modern Scholars Academy</li> </ul> </li> <li>Newport Harbor:         <ul> <li>Whittier will offer a Spanish dual immersion program</li> </ul> </li> </ul>	Adams College Park Whittier	OR:  □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	in daily staffing; additional budgeted expenditures for dual immersion programs included in Goal 5)
C. Exploratory Opportunities - Middle  Teacher release days to plan articulation between middle and high school programs, including, but not limited to:  • Corona del Mar – Global Studies: grades 5-8 and 9-12  • Costa Mesa – Delta Program: grades 5-8 and 9-12  • Estancia – Project Lead the Way: grades 5-8 and 9-12  • Newport Harbor - IB Professional Development: grades 5-8 and 9-12	Middle Schools: Corona del Mar MS Costa Mesa MS Ensign MS TeWinkle MS	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify)	\$5,000 (0000)

LCAP Year 2: 2016-17				
Expected Annual Measurable Outcomes:	<ul> <li>A. Zone Offerings         <ul> <li>Offer seven Signature Academy programs during the 2016-17 school year.</li> </ul> </li> <li>B. Culminating Experiences         <ul> <li>By June 2016 establish a target number of grade 12 culminating experiences offered in each zone during the 2016-2017 school year, based on the baseline 2015-2016 data.</li> </ul> </li> <li>C. Exploratory Opportunities</li> </ul>			

- **Elementary**: By June 2016 establish a target number of exploratory opportunities offered in each zone's elementary schools during the 2016-17 school year, based on the baseline 2015-16 data.
- **Middle School**: By June 2016 establish a target number of exploratory opportunities offered in each zone's middle schools during the 2016-17 school year, based on the baseline 2015-16 data.

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
A. Zone Offerings	High	⊠ALL	\$115,000	
Costa Mesa:  ACE - The Academy of Creative Expression - An Arts Conservatory  Delta - Math, Science, Engineering Pathway; Science, Technology, Engineering, Math (STEM)  Estancia: Engineering and Design Academy Design	Costa Mesa Corona del Mar Estancia Newport Harbor	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify)	(0000)	

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
C. Exploratory Opportunities - Elementary  Costa Mesa:  College Park will offer a Mandarin dual immersion program, K-1  Estancia Adams will offer the Modern Scholars Academy  Newport Harbor: Whittier will offer a Spanish dual immersion program, K-1	Elementary Schools: Adams College Park Whittier	⊠ALL     OR:     □Low Income pupils □English Learners     □Foster Youth □Redesignated fluent English proficient     □Other Subgroups:(Specify)	None (included in daily staffing; additional budgeted expenditures for dual immersion programs included in Goal 5)
C. Exploratory Opportunities - Middle  Teacher release days to plan articulation between middle and high school programs, including, but not limited to:  • Corona del Mar – Global Studies: grades 5-8 and 9-12  • Costa Mesa – Delta Program: grades 5-8 and 9-12  • Estancia – Project Lead the Way: grades 5-8 and 9-12  • Newport Harbor - IB Professional Development: grades 5-8 and 9-12	Middle Schools: Corona del Mar MS Costa Mesa MS Ensign MS TeWinkle MS	⊠ALL     OR:     □Low Income pupils □English Learners     □Foster Youth □Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$5,000 (0000)

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# Expected Annual Measurable Outcomes:

#### A. Zone Offerings

• Offer seven Signature Academy programs during the 2017-18 school year.

#### **B.** Culminating Experiences

• By June 2017 establish a target number of grade 12 culminating experiences offered in each zone during the 2017-2018 school year, based on the baseline and 2016-2017 data.

# **C. Exploratory Opportunities**

- **Elementary**: By June 2017 establish a target number of exploratory opportunities offered in each zone's elementary schools during the 2017-18 school year, based on the baseline and 2016-17 data.
- **Middle School**: By June 2017 establish a target number of exploratory opportunities offered in each zone's middle schools during the 2017-18 school year, based on the baseline and 2016-17 data.

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
A. Zone Offerings	High	⊠ALL	\$115,000
Costa Mesa:	Schools:	OR:	(0000)
<ul> <li>ACE - The Academy of Creative Expression - An Arts Conservatory</li> </ul>	Costa Mesa Corona del	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups (Specific)	
<ul> <li>Delta - Math, Science, Engineering Pathway;</li> <li>Science, Technology, Engineering, Math (STEM)</li> </ul>	Mar Estancia	Other Subgroups:(Specify)	
Estancia:	Newport		
<ul> <li>Engineering and Design Academy</li> </ul>	Harbor		
<ul> <li>2016/17- Bio-Medical and Animation Academies (Planning)</li> </ul>			
Newport Harbor:			
IB - International Baccalaureate			
Corona del Mar:			
AGS - Academy of Global Studies			
PAMA - Performing Arts and Multimedia			

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
C. Exploratory Opportunities - Elementary  Costa Mesa:  College Park will offer a Mandarin dual immersion program, K-2  Estancia Adams will offer the Modern Scholars Academy  Newport Harbor: Whittier will offer a Spanish dual immersion program, K-2	Elementary Schools: Adams College Park Whittier		None (included in daily staffing; additional budgeted expenditures for dual immersion programs included in Goal 5)
C. Exploratory Opportunities - Middle  Teacher release days to plan articulation between middle and high school programs, including, but not limited to:  • Corona del Mar – Global Studies: grades 5-8 and 9-12  • Costa Mesa – Delta Program: grades 5-8 and 9-12  • Estancia – Project Lead the Way: grades 5-8 and 9-12  • Newport Harbor - IB Professional Development: grades 5-8 and 9-12	Middle Schools: Corona del Mar MS Costa Mesa MS Ensign MS TeWinkle MS		\$5,000 (0000)

GOAL:	College a	nd Career Readiness: Prepare gra	Related State and/or Local Priorities:  1 □ 2 ☑ 3 ☑ 4 ☑ 5 □ 6 □ 7 ☑ 8 □  COE only: 9 □ 10 □  Local: A (Academics)			
Identified	<ul> <li>Student Plans for College and Career Goals: Surveys indicated that 43% of students and 44% of parents disagreed with the statement that post-graduate options were communicated to them, including a lack of information about the college/care of enrolling in AP/IB courses. In light of this information, as well as the implementation of curricula during the 2014-2015 st that met the Common Core State Standards (CCSS) and University of California (UC)/California State University (CSU) a-g st with their emphasis on college and career readiness, N-MUSD identified the need for each student to have a written plan wand career goals.</li> <li>Parent Access to Student Plans for College and Career Goals: Surveys also indicated a need for access for parents to the scollege/career planning software students use and training for parents to be able to help their students in developing plans.</li> <li>Increase Enrollment in Career Technical Education Courses: An analysis of California Longitudinal Pupil Achievement Data (CALPADS) and Aeries data showed a low enrollment rate among students in technical and career preparation courses who enrolled, would benefit from developing career skills and plans.</li> </ul>					
		students in 2012-13 scored 13 percentage points below all other students in ELA and 18 percentage points below in math. Data also indicated that increasing the pass rate is correlated with increased overall academic achievement, thus increasing college and career readiness.				
Goal An	nlies to:	Schools: All				
Goal Ap	plies to:	Applicable Pupil Subgroups:	All, and low-income students, English Learners, and Foste	er Youth		

LCAP Year 1: 2015-16					
Expected Annual Measurable Outcomes:	<ul> <li>A. College Entrance Exams         <ul> <li>SAT/ACT: By fall 2015 establish a baseline number of high school students who have taken the SAT and/or ACT one or more times each school year.</li> <li>PSAT: By June 2016 maintain at least the same participation of grades 8 and 10 students as the number of participants in 2014-2015.</li> </ul> </li> <li>B. Advanced Coursework         <ul> <li>AP/IB Enrollment: By June 2016 increase the number of comprehensive high school students who enroll in Advanced Placement/International Baccalaureate (AP/IB) courses by at least 6%, as measured by enrollment lists.</li> </ul> </li> </ul>				

• AP/IB Pass Rates: By June 2016 increase the number of students who meet the minimum passing score on the AP/IB tests by at least 5%, as measured by the California Department of Education (CDE).

#### C. Innovative Measures

• **Seal of Biliteracy**: By June 2016 increase the number of students who receive the California State Seal of Biliteracy from 124 to at least 150, as measured by the CDE.

#### D. Course-Taking Behavior

- University of California (UC) and California State University (CSU) A-G Completion: By June 2016 increase the percentage of graduating seniors who complete a-g subject requirements from 51.8% to at least 55%, as measured by the California Department of Education (CDE).
- Career Technical Education/Regional Occupational Program (CTE/ROP) Participation: By June 2016 increase the CTE/ROP
  participation rate of students in comprehensive high schools by at least 20 percentage points, as measured by enrollment lists.
- **CTE Course Pathways**: By June 2016 increase the percentage of students completing CTE course pathways by at least 3%, as measured by pathway completion lists.

#### E. Career Preparedness Assessments

• Career Survey: By June 2016 all grade 6, 8, and 10 students will complete the Naviance (online career/college planning tool) career survey, as measured by completion lists, as measured by completion lists.

#### F. College and Career Planning

- **Academic Plans:** By June 2016 every student in grades 6-12 will create a secondary academic plan focused on college and career goals, as measured by completion lists.
- **Number of Student Training Sessions:** By June 2016 secondary guidance and counseling departments will provide at least one training session for each grade on multiple aspects of the college admissions experience to address currently identified needs, as measured by school schedules.
- **Number of Parent Training Sessions:** By June 2016 secondary guidance and counseling departments will provide at least two parent training sessions at each middle and high school on how to use Naviance software to support their students' college and career goals, as measured by school schedules.
- **Parent Logon Accounts:** By June 2016 at least 75% of secondary school parents will have logon accounts for Naviance, as measured by the system administrator's account list.

#### G. CAHSEE Pass Rate (if still administered)

• By June 2016 grade 10 low-income, EL, and foster students, and students with disabilities will increase their California High School Exit Examination (CAHSEE) pass rates by a district average of at least 1.5 percentage points from the June 2015 rate, as measured by CDE.

#### H. Early Assessment Program (EAP) Pass Rate

• By spring 2016 administer EAP questions in conjunction with the grade 11 Smarter Balance Assessment Consortium (SBAC) summative assessment to establish baseline data.

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
College Readiness			
College Entrance Exams     District reimbursement program for AP/IB test fees for qualifying low-income students	Corona del Mar HS Costa Mesa HS Early College High School Estancia HS Newport Harbor HS	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$40,000</b> (0128)
A. College Entrance Exams	All secondary schools: 8 <sup>th</sup> and 10 <sup>th</sup> grade students		<b>\$32,000</b> (0000)
<ul> <li>Advanced Coursework:         <ul> <li>AP/IB program district support for staffing, substitutes, supplies</li> </ul> </li> <li>AP/IB program site support for staffing, substitutes, supplies</li> </ul>	All high schools		\$50,000 (0000) \$25,000 (0000)
<ul> <li>D. Course-Taking Behavior</li> <li>Advancement Via Individual Determination (AVID) district coordinator</li> <li>AVID dues and memberships</li> <li>AVID consultant to train coordinator</li> </ul>	All high schools		\$4,000 (0000) \$17,425 (0000) \$6,300 (0000)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>D. Course-Taking Behavior</li> <li>School-Wide Initiatives: High School Credit         Recovery 3.3 FTE, Life Skills 1.0 FTE, Music 0.91 FTE,         Reading 2.4 FTE, Art 0.33 FTE, Health Assistant 0.5         FTE</li> </ul>	All high schools, schoolwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$850,000</b> (0128)
<ul> <li>CCSS site support: Embedded coaches from Innovate ED for trainer coaching</li> <li>CCSS site support: Embedded coaches, training, extra duty</li> <li>CCSS site support: Embedded coaches, substitutes</li> </ul>	All middle and high schools, schoolwide		\$67,500 \$32,353 (0128) \$35,147 (7405) \$15,000 \$7,190 (0128) \$7810 (7405) \$20,000 \$9586 (0128) \$10,414 (7405)
<ul> <li>G. CAHSEE Pass Rate (if still administered)</li> <li>Instructional staff targeted to CAHSEE</li> </ul>	All high schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$114,892 (0128)
Career Readiness			

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
D. Course-Taking Behavior  • CTE administration	All high schools,	⊠ALL OR:	\$253,838 (0000)
<ul> <li>Project Lead the Way</li> <li>Coastline Regional Occupation Program classes</li> </ul>	districtwide	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify)	\$426,873 (9010) \$1,852,025
			\$1,129,753 (0128) \$722,272 (0000)
C. Career Preparedness Assessments  Career Survey: 6 <sup>th</sup> grade teachers, 8 <sup>th</sup> and 10 <sup>th</sup> grade counselors will implement site level plans (developed in 2014-15) to ensure all grade 6, 8, and 10 students will complete the Naviance (online career/college planning tool) career survey.	All elementary, middle, and high schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☑ English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	None (included in daily staffing)
College and Career Readiness			
Academic Plans: 6 <sup>th</sup> grade teachers, and counselors for students grades 7-12 will provide time and ensure that every student in grades 6-12 creates a secondary academic plan focused on college and career goals.	All elementary, middle, and high schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	None (included in daily staffing)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Student Trainings: Secondary guidance and counseling departments will provide at least 1 training session for each grade on multiple aspects of the college admissions experience to address currently identified needs.</li> <li>Parent Trainings: Secondary guidance and counseling departments will provide at least 2 parent training sessions per year at each middle and high school on how to use Naviance software to support their students' college and career goals.</li> </ul>	All middle and high schools	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	None (included in staffing)  None (included in staffing)
Counseling Services: Reduced counselor to student ratios. Secondary guidance and counseling departments will meet with students to discuss college, career, and academic plans.	All middle and high schools, districtwide		\$3,038,152 \$2,623,152(0000) \$415,000 (0128)
<ul> <li>F. College and Career Planning</li> <li>Naviance software license fees and professional development</li> <li>Staff training for Naviance, including School Community Facilitators</li> </ul>	All middle and high schools		<b>\$54,686</b> (0000)

LCAP Year 2: 2016-17					
Expected Annual	A. College Entrance Exams				
Measurable	• SAT/ACT: By fall 2016 establish a target for increasing the number of high school students who have taken the SAT and/or ACT				
Outcomes:	one or more times each school year, based on the analysis of baseline data.				

#### B. Advanced Coursework

- AP/IB Enrollment: By June 2017 increase the number of comprehensive high school students who enroll in Advanced Placement/International Baccalaureate (AP/IB) courses by at least 7% from the baseline percentage (2014-15), as measured by enrollment lists.
- AP/IB Pass Rates: By June 2017 increase the number of students who meet the minimum passing score on the AP/IB tests by at least 6% from the baseline percentage, as measured by the CDE.

#### C. Innovative Measures

• **Seal of Biliteracy**: By June 2017 increase the number of students who receive the California State Seal of Biliteracy to at least 160, as measured by the CDE.

#### D. Course-Taking Behavior

- University of California (UC) and California State University (CSU) A-G Completion: By June 2017 increase the percentage of graduating seniors who complete a-g subject requirements to at least 58%, as measured by the CDE.
- Career Course Pathways: By June 2017 increase the percentage of students completing career course pathways by at least 2%, as measured by pathway completion lists.

#### E. Career Preparedness Assessments

• **Career Survey**: By June 2017 all grade 6, 8, and 10 students will complete the Naviance (online career/college planning tool) career survey, as measured by completion lists.

#### F. College and Career Planning

- **Academic Plans**: By June 2017 every student in grades 6-12 will create a secondary academic plan focused on college and career goals, as measured by completion lists.
- **Number of Student Training Sessions**: By June 2017 secondary guidance and counseling departments will provide at least one training session for each grade on multiple aspects of the college admissions experience to address currently identified needs, as measured by school schedules.
- **Number of Parent Training Sessions**: By June 2017 secondary guidance and counseling departments will provide at least two parent training sessions at each middle and high school on how to use Naviance software to support their students' college and career goals, as measured by school schedules.
- **Parent Logon Accounts**: By June 2017 at least 75% of secondary school parents will have logon accounts for Naviance, as measured by the system administrator's account list.

#### G. CAHSEE Pass Rate

• By June 2017 grade 10 low-income, EL, and foster students, and students with disabilities will increase their California High School Exit Examination (CAHSEE) pass rates by a district average of at least 2.5 percentage points from the June 2015 rate, as measured by the CDE.

# H. Early Assessment Program (EAP) Pass Rate

By June 2017 determine a target pass rate for increasing grade 11 pass rates based on spring 2015 baseline data.

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
College Readiness			
<ul> <li>College Entrance Exams</li> <li>District reimbursement program for AP/IB test fees for qualifying low-income students</li> </ul>	Corona del Mar HS Costa Mesa HS Early College High School Estancia HS Newport Harbor HS	□ALL OR: □Low Income pupils □English Learners □Second Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$40,000</b> (0128)
<ul> <li>A. College Entrance Exams</li> <li>District payment for PSAT for 8<sup>th</sup> and 10<sup>th</sup> grade students</li> </ul>	All secondary schools: 8 <sup>th</sup> and 10 <sup>th</sup> grade students	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$32,000</b> (0000)
<ul> <li>B. Advanced Coursework:         <ul> <li>AP/IB program district support for staffing, substitutes, supplies</li> </ul> </li> <li>AP/IB program site support for staffing, substitutes, supplies</li> </ul>	All high schools		\$50,000 (0000) \$30,000 (0000)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>D. Course-Taking Behavior         <ul> <li>Advancement Via Individual Determination (AVID) district coordinator</li> <li>AVID dues and memberships</li> <li>AVID consultant to continue to train coordinator</li> </ul> </li> <li>D. Course-Taking Behavior         <ul> <li>School-Wide Initiatives: High School Credit Recovery 3.3 FTE, Life Skills 1.0 FTE, Music 0.91 FTE, Reading 2.4 FTE, Art 0.33 FTE, Health Assistant 0.5 FTE</li> </ul> </li> </ul>	All high schools  All high schools	⊠ALL   OR:   □Low Income pupils □English Learners   □Foster Youth □Redesignated fluent English proficient   □Other Subgroups:(Specify)	\$4,000 (0000) \$17,425 (0000) \$6,300 (0000) \$850,000 (0128)
<ul> <li>Course-Taking Behavior</li> <li>CCSS site support: Embedded coaches from Innovate ED for trainer coaching</li> <li>CCSS site support: Embedded coaches, training, extra duty</li> <li>CCSS site support: Embedded coaches, substitutes</li> </ul>	All middle and high schools, districtwide		\$67,500 \$32,353 (0128) \$35,147 (7405) \$15,000 \$7,190 (0128) \$7810 (7405) \$20,000 \$9586 (0128) \$10,414 (7405)
G. CAHSEE Pass Rate(if still administered)	All high schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$115,000 (0128)
Career Readiness			

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>D. Course-Taking Behavior</li> <li>CTE administration</li> <li>Project Lead the Way</li> <li>Coastline Regional Occupation Program classes</li> </ul>	All high schools, districtwide	⊠ALL     OR:     □Low Income pupils □English Learners     □Foster Youth □Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$255,000 (0000) \$430,000 (9010) \$1,855,000 \$964,786 (0000) \$890,214 (0128)
Career Preparedness Assessments     Career Survey: 6 <sup>th</sup> grade teachers, 8 <sup>th</sup> and 10 <sup>th</sup> grade counselors will implement site level plans (developed in 2014-15) to ensure all grade 6, 8, and 10 students will complete the Naviance (online career/college planning tool) career survey.	All elementary, middle, and high schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils ☑ English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	None (included in daily staffing)
College and Career Readiness			
Academic Plans: 6 <sup>th</sup> grade teachers, and counselors for students grades 7-12 will provide time and ensure that every student in grades 6-12 creates a secondary academic plan focused on college and career goals.	All elementary, middle, and high schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☑ English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	None (included in daily staffing)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Student Trainings: Secondary guidance and counseling departments will provide at least 1 training session for each grade on multiple aspects of the college admissions experience to address currently identified needs.</li> <li>Parent Trainings: Secondary guidance and counseling departments will provide at least 2 parent training sessions per year at each middle and high school on how to use Naviance software to support their students' college and career goals.</li> </ul>	All middle and high schools	⊠ALL     OR:     □Low Income pupils □English Learners     □Foster Youth □Redesignated fluent English proficient     □Other Subgroups:(Specify)	None (included in staffing)  None (included in staffing)
Counseling Services: Reduced counselor to student ratios. Secondary guidance and counseling departments will meet with students to discuss college, career, and academic plans.	All middle and high schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$3,038,152 \$2,623,152(0000) \$415,000 (0128)
<ul> <li>F. College and Career Planning</li> <li>Naviance software license fees and professional development</li> <li>Staff training for Naviance, including School Community Facilitators</li> </ul>	All middle and high schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$54,686</b> (0000)

# Expected Annual Measurable Outcomes: A. College Entrance Exams • SAT/ACT: By fall 2017 establish a target for increasing the number of high school students who have taken the SAT and/or ACT one or more times each school year, based on the analysis of baseline and 2016-17 data. B. Advanced Coursework

- AP/IB Enrollment: By June 2018 increase the number of comprehensive high school students who enroll in Advanced
  Placement/International Baccalaureate (AP/IB) courses by at least 8% from the baseline percentage (2014-2015), as measured
  by enrollment lists.
- AP/IB Pass Rates: By June 2018 increase the number of students who meet the minimum passing score on the AP/IB tests by at least 7% from the baseline percentage, as measured by the CDE.

#### C. Innovative Measures

• **Seal of Biliteracy**: By June 2018 increase the number of students who receive the California State Seal of Biliteracy to at least 170, as measured by the CDE.

#### D. Course-Taking Behavior

- University of California (UC) and California State University (CSU) A-G Completion: By June 2018 increase the percentage of graduating seniors who complete a-g subject requirements to at least 60%, as measured by the CDE.
- Career Course Pathways: By June 2018 increase the percentage of students completing career course pathways by at least 2%, as measured by pathway completion lists.

#### E. Career Preparedness Assessments

• Career Survey: By June 2018 all grade 6, 8, and 10 students will complete the Naviance (online career/college planning tool) career survey, as measured by completion lists.

#### F. College and Career Planning

- **Academic Plans**: By June 2018 every student in grades 6-12 will create a secondary academic plan focused on college and career goals, as measured by completion lists.
- **Number of Student Training Sessions**: By June 2018 secondary guidance and counseling departments will provide at least one training session for each grade on multiple aspects of the college admissions experience to address currently identified needs, as measured by school schedules.
- **Number of Parent Training Sessions**: By June 2018 secondary guidance and counseling departments will provide at least two parent training sessions at each middle and high school on how to use Naviance software to support their students' college and career goals, as measured by school schedules.
- **Parent Logon Accounts**: By June 2018 at least 75% of secondary school parents will have logon accounts for Naviance, as measured by the system administrator's account list.

#### G. CAHSEE Pass Rate (If still administered)

• By June 2018 grade 10 low-income, EL, and foster students, and students with disabilities will increase their California High School Exit Examination (CAHSEE) pass rates by a district average of at least 3.5 percentage points from the June 2015 rate, as measured by the CDE.

#### H. Early Assessment Program (EAP) Pass Rate

• By spring 2018 determine a target pass rate based on 2016 baseline and 2016-17 data.

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
College and Career Readiness			
<ul> <li>College Entrance Exams</li> <li>District reimbursement program for AP/IB test fees for qualifying low-income students</li> </ul>	Corona del Mar HS Costa Mesa HS Early College High School Estancia HS Newport Harbor HS	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$40,000 (0128)
<ul> <li>A. College Entrance Exams</li> <li>District payment for PSAT for 8<sup>th</sup> and 10<sup>th</sup> grade students</li> </ul>	All secondary schools: 8 <sup>th</sup> and 10 <sup>th</sup> grade students	<ul> <li>☑ALL</li> <li>OR:</li> <li>☑Low Income pupils ☑ English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$32,000</b> (0000)
<ul> <li>B. Advanced Coursework:         <ul> <li>AP/IB program district support for staffing, substitutes, supplies</li> <li>AP/IB program site support for staffing, substitutes, supplies</li> </ul> </li> </ul>	All high schools		\$50,000 (0000) \$35,000 (0000)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul><li>D. Course-Taking Behavior</li><li>Advancement Via Individual Determination (AVID)</li></ul>	All high schools	⊠ALL OR:	<b>\$4,000</b> (0000)
district coordinator  • AVID dues and memberships		□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient	<b>\$17,425</b> (0000)
AVID consultant to continue to train coordinator		Other Subgroups:(Specify)	<b>\$6,300</b> (0000)
<ul> <li>D. Course-Taking Behavior</li> <li>School-Wide Initiatives: High School Credit Recovery 3.3 FTE, Life Skills 1.0 FTE, Music 0.91 FTE, Reading 2.4 FTE, Art 0.33 FTE, Health Assistant 0.5 FTE</li> </ul>	All high schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$850,000</b> (0128)
<ul> <li>D. Course-Taking Behavior</li> <li>CCSS site support: Embedded coaches from Innovate ED for trainer coaching</li> <li>CCSS site support: Embedded coaches, training, extra duty</li> <li>CCSS site support: Embedded coaches, substitutes</li> </ul>	All middle and high schools	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify) □ Other Subgroups:(Specify)	\$67,500 \$32,353 (0128) \$35,147 (7405) \$15,000 \$7,190 (0128) \$7810 (7405) \$20,000 \$9586 (0128) \$10,414 (7405)
G. CAHSEE Pass Rate(if still administered)  ● Instructional staff targeted to CAHSEE	All high schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$115,000</b> (0128)
Career Readiness			

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
D. Course-Taking Behavior  • CTE administration	All high schools,	⊠ALL OR:	<b>\$255,000</b> (0000)
<ul> <li>Project Lead the Way</li> <li>Coastline Regional Occupation Program classes</li> </ul>	districtwide	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify)	\$430,000 (9010) \$1,855,000 \$964,786 (0000) \$890,214 (0128)
Career Preparedness Assessments     Career Survey: 6 <sup>th</sup> grade teachers, 8 <sup>th</sup> and 10 <sup>th</sup> grade counselors will implement site level plans (developed in 2014-15) to ensure all grade 6, 8, and 10 students will complete the Naviance (online career/college planning tool) career survey.	All elementary, middle, and high schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils ☑ English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	None (included in daily staffing)
College and Career Readiness			
College and Career Planning     Academic Plans: 6 <sup>th</sup> grade teachers, and counselors for students grades 7-12 will provide time and ensure that every student in grades 6-12 creates a secondary academic plan focused on college and career goals.	All elementary, middle, and high schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils ☑ English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	None (included in daily staffing)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Student Trainings: Secondary guidance and counseling departments will provide at least 1 training session for each grade on multiple aspects of the college admissions experience to address currently identified needs.</li> <li>Parent Trainings: Secondary guidance and counseling departments will provide at least 2 parent training sessions per year at each middle and high school on how to use Naviance software to support their students' college and career goals.</li> </ul>	All middle and high schools	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	None (included in staffing)  None (included in staffing)
F. College and Career Planning  Counseling Services: Reduced counselor to student ratios. Secondary guidance and counseling departments will meet with students to discuss college, career, and academic plans.	All middle and high schools, districtwide		\$3,038,152 \$2,623,152(0000) \$415,000 (0128)
<ul> <li>F. College and Career Planning</li> <li>Naviance software license fees and professional development</li> <li>Staff training for Naviance, including School Community Facilitators</li> </ul>	All middle and high schools		<b>\$55,000</b> (0000)

GOAL:	ELA (Engl	ish Languag	ge Arts): Increase the a	achievement of K-12 students	in ELA.	Related State and/or Local Priorities:  1 □ 2 ☑ 3 □ 4 ☑ 5 □ 6 □ 7 □ 8 □  COE only: 9 □ 10 □  Local: A (Academics)
Identified	Need :	Learning foundate The dist monitor The dist monitor Raise as showed grade, a because of STAR compressible Focus of succeed subgrouse Focus in and gracourses courses	g STAR Instructional Recipional reading skills where it identified the need it ing and instruction to in the chievement grades 2-6 in a decrease in reading confer inconsistent growth a these two particular skills reading comprehension and fluency. The comprehension skills skills scores for student in all of their courses. The state of the showed that second due to their lack of sufficient and to graduate.  The EL reclassification rate is the rise in the number in the skills in all of the number in the second and the second an	re the greatest number of students in crease student achievement in flat in reading comprehension and flat omprehension and fluency for students in years previous to 2013. The diffusion and fluency for cohort of students in and fluency for cohort of students in grades to become profese students need to become profese students need to become profese comprehension scores were second below profesed to below profesed to be students in grades to be students in grades 7-9 (the only grades to be second below profesed to be students who scored below profesed to the second profesed to be students and language skills.	ents consistently indicate its as a whole and in identified intervention for these truency and phonics.  Luency: An analysis of 201 idents as a whole and for istrict identified the need or content areas.  Lents grades 4-6 who are ides 4-6 scored two or more ides 4-6 scored in midding grades 7-9: An analysis of ested) were for compreher low in comparison to other in the comparison to in the comparison to its in the comparison to its in the comparison to other in the comparison to its intervention in the com	reading Assessment, and Renaissance of that fluency and phonics were the two diffed subgroups score below grade level. The swo skills, and identified new types of the same states of the subgroups in each and the second states are second subgroups in each at the second score and second sec
Goal App	plies to:	Schools: Applicable	All Pupil Subgroups:	All, including low-income studer	nts, ELs, foster youth, and	students with disabilities, in ELA

#### LCAP Year 1: 2015-16

#### A. Reading Foundational Skills K-1

• **Phonics and Fluency:** By June 2016 at least 60% of students in grades K-1 will demonstrate proficiency in phonological awareness (K only), phonics, and fluency, as measured by the DIBELS-Next assessment tool.

#### B. Reading Comprehension and Fluency 2-6

• **Initial Proficiency:** By June 2016 at least 66% of students in grades 2-6 will demonstrate proficiency in comprehension and fluency, as measured by STAR IRL for comprehension and DIBELS-Next for fluency.

#### C. Reading Comprehension and Fluency for 4-6 Graders Reading 2 or More Years Below Grade Level

• **Growth:** By June 2016 students in grades 4-6 who score 2 or more years below grade level in reading will show an average growth of at least 1.2 years, as measured by their Language! TOSCRF and/or STAR IRL scores.

#### D. Reading Comprehension 7-9

• **Proficiency:** By June 2016 at least 75% of students in grades 7-9 will demonstrate proficiency in grade-level comprehension and text understanding, as measured by STAR IRL for comprehension or by enrollment in Honors/AP/IB courses.

#### E. ELA Benchmarks K-12

- **K-6**: By June 2016 increase the percentage of students demonstrating proficiency from the 2014-2015 baseline of 35% to at least 40%, as measured by scores on the trimester 2 RCD benchmarks.
- **7-12**: By June 2016 develop a plan to administer universal benchmark tests for first and second semesters to begin establishment of baseline data so that targets may be set in future years.

#### F. ELA SBAC Assessments Grades 3-8, 11

• By fall 2015 establish baseline data based on 2014-15 results.

#### G. Reclassification of EL Students

• **Reclassification Rate**: By June 2016 establish a baseline reclassification rate of EL students as fluent in English (R-FEP) based on new district classification criteria, as measured by calculating the rate as the number of EL students who are reclassified divided by the number of EL students who are eligible for reclassification (converted to a percentage).

#### H. Language Proficiency

• **CELDT**: By June 2016 increase the percentage of EL students Making Annual Progress in Learning English from 64.3% to at least 65.3%, as measured by Title III Annual Measurable Achievement Objective (AMAO) 1.

# Expected Annual Measurable Outcomes:

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Curriculum Development			
<ul> <li>General ELA</li> <li>Consulting on RCD model for K-6 CCSS units of study</li> <li>Substitutes for K-6 teachers receiving training</li> <li>Extra duty hours for K-6 teachers for curriculum development</li> </ul>	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □ English Learners</li> <li>□Foster Youth □ Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	\$59,000 \$28,279 (0128) \$30,721 (7405) \$166,097 \$79,610 (0128) \$86,487 (7405) \$36,381 \$17,437 (0128) \$18,944 (7405)
<ul> <li>Curriculum Development – Special Education</li> <li>Consulting on RCD model for K-6 CCSS units of study</li> <li>Substitutes for K-6 teachers receiving training</li> <li>K-6 ELA materials (Unique learning Systems)</li> </ul>	All elementary schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: Students with exceptional needs	None (included in general ELA \$59,000 above)  \$18,000 \$8,627 (0128) \$9373 (7405)  \$13,025 \$6,243 (0128) \$6,782 (7405)
• K-6 ELA materials	All elementary schools, districtwide		\$395,000 \$189,324 (0128) \$205,676 (7405)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
• K-6 ELA writing materials  • The state of	Piloting: California Kaiser Lincoln Newport Coast Pomona Rea Implementing: Adams Andersen College Park Davis Eastbluff Killybrooke Mariners Newport El Newport Heights Paularino Sonora Victoria Wilson	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify)	\$45,000 \$21,569 (0128) \$23,431 (7405)
Professional Development			
<ul> <li>Discovery Education professional development and subscriptions for all K-6 teachers</li> <li>Literacy Instructional Coaches/Specialists</li> <li>CCSS English RCD substitutes for professional training days, RCD team</li> </ul>	All elementary schools, districtwide		\$36,000 \$17,254 (0128) \$18,746 (7405) \$750,000 (3010) \$6,350 \$3,044 (0128) \$3306 (7405)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Writing – Step up to Writing, Being a Writer	Piloting: California Kaiser Lincoln Newport Coast Pomona Rea Implementing: Adams Andersen College Park Davis Eastbluff Killybrooke Mariners Newport El Newport Heights Paularino Sonora Victoria Wilson	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify)	\$30,000 \$14397 (0128) \$15,603 (7405)
<ul> <li>General ELA</li> <li>ELA/ELD Frameworks for Principals and Teacher Leaders – UCI California Reading and Literature Project</li> <li>ELA/ELD Professional Learning Community for Principals and Teacher Leaders</li> <li>Certificated staff professional development, 2 days</li> </ul>	All elementary and secondary schools, districtwide	□ ALL     OR:     □ Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	\$18,900 \$9059 (0128) \$9841 (7405) \$14,000 \$6,710 (0128) \$7,290 (7405) \$1,226,376 \$638,574 (0000) \$587,802 (0128)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Foundational Reading</li> <li>SIPPS consultant services</li> <li>332 substitute days for K-3 teachers for SIPPS training</li> </ul>	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$12,750 (0128) \$42,300 (0128)
<ul> <li>Foundational Reading for Special Education</li> <li>SIPPS consultant services</li> <li>Substitute days for elementary and secondary teachers for SIPPS training</li> </ul>	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify) Students with Disabilities, Mild/Moderate	<b>\$14,500</b> (0128)
Intervention  • Language! consulting and consumable materials	All elementary schools, students in grades 4-6 two or more years below grade level	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$12,600</b> (0128)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Secondary	All	⊠ALL	\$31,000
<ul> <li>CCSS English substitutes for professional training</li> </ul>	secondary	OR:	\$14,858 (0128)
days, ELA teachers	schools,	□Low Income pupils □English Learners	\$16,142 (7405)
<ul> <li>CCSS English teacher extra duty hours</li> </ul>	districtwide	☐Foster Youth ☐Redesignated fluent English proficient	
<ul> <li>CCSS English instructional supplies</li> </ul>		Other Subgroups:(Specify)	\$45,000
			\$21,569 (0128)
			\$23,431 (7405)
			\$6,000
			\$2,876 (0128)
			\$3,124 (7405)
English Learner Curriculum and Instruction			
English Language Learner Program staffing and	All	ALL	<b>\$425,000</b> (0128)
CELDT testing	elementary	OR:	
EL Instructional Specialist	and	□Low Income pupils ⊠English Learners	<b>\$125,000</b> (4203)
<ul> <li>ELA/ELD Framework and EL Strategies Training for</li> </ul>	secondary	☐Foster Youth ☐Redesignated fluent English proficient	
Principals, Teacher Leaders, ELD and EL	schools	Other Subgroups:(Specify)	<b>\$67,200</b> (4203)
Coordinators and substitutes for teachers			
Intervention and remediation			
Instructional Intervention staffing	Title I	□ALL	<b>\$530,000</b> (3010)
<ul> <li>Parent Involvement Intervention staffing and</li> </ul>	Schools	OR:	
supplies		$\underline{\boxtimes}$ Low Income pupils $\underline{\square}$ English Learners	<b>\$97,000</b> (3012)
		☐Other Subgroups:(Specify)	
			<u> </u>

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>After School Education and Safety Program (ASES)</li> <li>Summer Reading Academy (SRA) for grades 4-10 staffing</li> <li>Summer Reading Academy substitutes</li> <li>Summer Reading Academy instructional supplies</li> <li>Summer Reading Academy duplications</li> <li>Summer Reading Academy transportation</li> </ul>	All elementary and secondary schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$1,140,200 (6010) \$190,000 (0128) \$5,000 (0128) \$3,000 (0128) \$40,000 (0128)
School Site Support			
Site-directed services, including:  • Staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students  Site-directed services, including:	All elementary and secondary schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$806,345 (0128) \$643,827 (3010/7405)

# LCAP Year 2: 2016-17 A. Reading Foundational Skills K-1 • Phonics and Fluency: By June 2017 at least 65% of K-1 students will demonstrate proficiency, as measured by DIBELS-Next. B. Reading Comprehension and Fluency 2-6 • Proficiency: By June 2017 at least 68% of students in grades 2-6 will demonstrate proficiency in comprehension and fluency (increase from projected 66%), as measured by STAR IRL for comprehension and DIBELS-Next for fluency. C. Reading Comprehension and Fluency for 4-6 Graders Reading 2 or More Years Below Grade Level • Growth: By June 2017 students in grades 4-6 who score 2 or more years below grade level in reading will show an average growth of at least 1.2 years, as measured by their Language! TOSCRF and/or STAR IRL scores. D. Reading Comprehension 7-9

• **Proficiency:** By June at least 75% of students in grades 7-9 will demonstrate proficiency in grade-level comprehension and text understanding, as measured by STAR IRL for comprehension or by enrollment in Honors/AP/IB courses.

#### E. ELA Benchmarks K-12

- **K-6**: By June 2017 increase the percentage of students demonstrating proficiency from the 2014-2015 baseline of 35% to at least 42%, as measured by scores on the trimester 2 RCD benchmarks.
- **7-12**: By June 2017 begin administering universal benchmark tests to establish baseline data.

#### F. ELA SBAC Assessments Grades 3-8, 11

• By June 2017 increase the percentage of students demonstrating proficiency on ELA SBAC assessments based on an analysis of 2015-2016 growth compared to 2014-2015 results.

#### G. Reclassification of EL Students

• **Reclassification Rate**: By June 2017 analyze the baseline rate data and determine a target growth rate to achieve.

#### H. Language Proficiency

• **CELDT**: By June increase the percentage of EL students Making Annual Progress in Learning English from 65.3% to at least 67%, as measured by Title III Annual Measurable Achievement Objective (AMAO) 1.

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Curriculum Development			
<ul> <li>General ELA</li> <li>Consulting on RCD model for K-6 CCSS units of study</li> <li>Substitutes for K-6 teachers receiving training</li> <li>Extra duty hours for K-6 teachers for curriculum development</li> </ul>	All elementary schools, schoolwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$59,000 (0128/7405) \$166,097 (0128/7405) \$36,381 (0128/7405)
• K-6 ELA materials	All elementary schools, schoolwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □ English Learners</li> <li>□Foster Youth □ Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	\$395,000 (0128/7405)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
ELA Materials	All	⊠ALL	\$15,000
<ul> <li>K-6 ELA writing materials</li> </ul>	elementary	OR:	(0128/7405)
	schools,	$\square$ Low Income pupils $\square$ English Learners	
	districtwide	$\Box$ Foster Youth $\Box$ Redesignated fluent English proficient	
		☐Other Subgroups:(Specify)	
Curriculum Development – Special Education	All	□ALL	None (included
<ul> <li>Consulting on RCD model for K-6 CCSS units of study</li> </ul>	elementary	OR:	in general ELA
	schools,	☐Low Income pupils ☐English Learners	\$59,000 above)
<ul> <li>Substitutes for K-6 teachers receiving training</li> </ul>	districtwide	$\Box$ Foster Youth $\Box$ Redesignated fluent English proficient	
			\$18,000
<ul> <li>K-6 ELA materials (Unique learning Systems)</li> </ul>			(0128/7405)
			\$13,025
			(0128/7405)
Professional Development			
General ELA	All	⊠ALL	\$15,000
<ul> <li>ELA/ELD Professional Learning Community for</li> </ul>	elementary	OR:	(0128/7405)
Principals and Teacher Leaders – UCI California	and	☐Low Income pupils ☐English Learners	
Reading and Literature Project, Year 2	secondary	☐Foster Youth ☐Redesignated fluent English proficient	
, ,	schools,	☐Other Subgroups:(Specify)	\$1,226,376
<ul> <li>Certificated staff professional development, 2 days</li> </ul>	districtwide		\$638,574 (0000)
	A 11		\$587,802 (0128)
Discovery Education professional development and     who existing a family K C to a show.	All	<u>⊠</u> ALL	\$36,000
subscriptions for all K-6 teachers	elementary schools,	OR:	(0128/7405)
Literacy Instructional Coaches/Specialists     GCSS English BCD substitutes for professional	schoolwide	Low Income pupils English Learners	<b>\$750,000</b> (3010)
<ul> <li>CCSS English RCD substitutes for professional training days, RCD team</li> </ul>	Schoolwide	☐Foster Youth ☐Redesignated fluent English proficient	\$7.50,000 (3010)
training days, NCD team		Other Subgroups:(Specify)	\$6,350
			(0128/7405)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
SIPPS consultant services     substitute days for K-3 teachers for SIPPS training  Foundational Reading for Special Education  SIRPS consultant consists.	All elementary schools, schoolwide		\$12,750 (0128) \$42,300 (0128) None (included
<ul> <li>SIPPS consultant services</li> <li>Substitute days for elementary and secondary teachers for SIPPS training</li> </ul>	elementary and secondary schools	OR:  □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify) Students with Disabilities, Mild/Moderate	with general education) \$14,500 (0128)
Foundational Reading and Intervention              Language! consulting and consumable materials	All elementary schools, students in grades 4-6 two or more years below grade level	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$12,600</b> (0128)
<ul> <li>CCSS English substitutes for professional training days, ELA teachers</li> <li>CCSS English teacher extra duty hours</li> <li>CCSS English instructional supplies</li> </ul>	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$31,000 (0128/7405) \$45,000 (0128/7405) \$6,000 (0128/7405)
English Learner Curriculum and Instruction			

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>English Language Learner Program staffing and CELDT testing</li> </ul>	All elementary	□ALL OR:	<b>\$425,000</b> (0128)
<ul> <li>EL Instructional Specialist</li> <li>EL Assessment and Instructional Strategies Training</li> </ul>	and secondary	□Low Income pupils □ English Learners	<b>\$125,000</b> (4203)
for Principals, Teacher Leaders, ELD and EL Coordinators and substitutes for teachers	schools	☐ Foster Youth ☐ Redesignated fluent English proficient ☐ Other Subgroups:(Specify)	<b>\$85,000</b> (4203)
Intervention and remediation			
<ul> <li>Instructional Intervention staffing</li> <li>Parent Involvement Intervention staffing and</li> </ul>	Title I Schools	□ALL OR:	<b>\$530,000</b> (3010)
supplies		<ul> <li> <u>⊠</u>Low Income pupils <u>⊠</u>English Learners         <u>⊠</u>Foster Youth <u>□</u>Redesignated fluent English proficient         <u>□</u>Other Subgroups:(Specify)</li> </ul>	<b>\$97,000</b> (3012)
After School Education and Safety Program (ASES)	All elementary	□ALL OR:	<b>\$1,140,247</b> (6010)
<ul> <li>Summer Reading Academy (SRA) for grades 4-10 staffing</li> </ul>	and secondary schools	<ul> <li> <u>⊠</u>Low Income pupils  <u>⊠</u>English Learners     </li> <li> <u>⊠</u>Foster Youth  <u>□</u>Redesignated fluent English proficient     </li> </ul>	<b>\$190,000</b> (0128)
Summer Reading Academy substitutes	SCHOOLS	Other Subgroups:(Specify)	<b>\$5,000</b> (0128)
Summer Reading Academy instructional supplies			<b>\$3,000</b> (0128)
Summer Reading Academy duplications			<b>\$3,000</b> (0128)
Summer Reading Academy transportation			<b>\$40,000</b> (0128)
School Site Support			

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Site-directed services, including:  • Staffing and supplies specifically directed to the	All elementary	□ALL OR:	<b>\$806,345</b> (0128)
meet the needs of low-income, English learner, and/or foster students	and secondary schools	<ul> <li> <u>Solution</u> Low Income pupils <u>Solution</u> English Learners         <u>Solution</u> Foster Youth <u>Solution</u> Redesignated fluent English proficient <u>Solution</u> Other Subgroups: (Specify) <u>Solution</u></li> </ul>	<b>\$643, 827</b> (3010/7405)

#### LCAP Year 3: 2017-18 A. Reading Foundational Skills K-1 • Phonics and Fluency: By June 2018 at least 67% of students in grades K-1 will demonstrate proficiency, as measured by **DIBELS-Next Composite Scores.** B. Reading Comprehension and Fluency 2-6 • Proficiency: By June 2018 at least 73% of students in grades 2-6 will demonstrate proficiency in comprehension and fluency (increase from projected 70%), as measured by STAR IRL for comprehension and DIBELS-Next for fluency. C. Reading Comprehension and Fluency for 4-6 Graders Reading 2 or More Years Below Grade Level • Growth: By June 2018 students in grades 4-6 who score 2 or more years below grade level in reading will show an average growth of at least 1.2 years, as measured by their Language! TOSCRF and/or STAR IRL scores. D. Reading Comprehension 7-9 **Expected Annual** Proficiency: By June 2018 at least 75% of students in grades 7-9 will demonstrate proficiency in grade-level comprehension Measurable and text understanding, as measured by STAR IRL for comprehension or by enrollment in Honors/AP/IB courses. Outcomes: E. ELA Benchmarks K-12 • K-6: By June 2018 increase the percentage of students demonstrating proficiency from the 2014-2015 baseline of 35% to at least 44%, as measured by scores on the trimester 2 RCD benchmarks. • **7-12**: By June 2018 establish a target growth rate based on baseline data. F. ELA SBAC Assessments Grades 3-8. 11 • By June 2018 increase the percentage of students demonstrating proficiency on ELA SBAC assessments based on an analysis of 2016-17 growth compared to 2015-2016 results. G. Reclassification of EL Students • Reclassification Rate Target: By June 2018 determine a target growth rate to achieve, based on baseline and 2016-17 data. H. Language Proficiency

• **CELDT**: By June 2018 increase the percentage of EL students Making Annual Progress in Learning English to at least 67.3%, as measured by Title III Annual Measurable Achievement Objective (AMAO) 1.

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Curriculum Development			
<ul> <li>General ELA</li> <li>Consulting on RCD model for K-6 CCSS units of study</li> <li>Substitutes for K-6 teachers receiving training</li> <li>Extra duty hours for K-6 teachers for curriculum development</li> </ul>	All elementary schools, districtwide		\$32,000 (0128/7405) \$100,000 (0128/7405) \$17,000
ELA Materials  ◆ K-6 ELA materials	All elementary schools, districtwide		(0128/7405) \$395,000 (0128/7405)
<b>ELA Materials</b> ■ K-6 ELA writing materials	All elementary schools, districtwide		<b>\$15,000</b> (0128/7405)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Special Education</li> <li>Consulting on RCD model for K-6 CCSS units of study</li> <li>Substitutes for K-6 teachers receiving training</li> </ul>	All elementary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: Students with exceptional needs	None (included with general education) \$18,000
K-6 ELA materials (Unique learning Systems)			\$13,025 (0128/7405)
Professional Development			
<ul> <li>General ELA</li> <li>ELA/ELD Professional Learning Community for Principals and Teacher Leaders – UCI California Reading and Literature Project</li> <li>Certificated staff professional development, 2 days</li> </ul>	All elementary and secondary schools, districtwide		\$14,000 (0128/7405) \$1,226,376 \$638,574 (0000) \$587,802 (0128)
<ul> <li>General ELA</li> <li>Discovery Education professional development and subscriptions for all K-6 teachers</li> <li>CCSS English RCD substitutes for professional training days, RCD team</li> <li>Literacy Instructional Coaches/Specialists</li> </ul>	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$36,000 (0128/7405) \$6,350 (0128/7405) \$750,000 (3010)
<ul> <li>Foundational Reading</li> <li>SIPPS consultant services</li> <li>substitute days for K-3 teachers for SIPPS training</li> </ul>	All elementary schools		\$12,750 (0128) \$42,300 (0128)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Foundational Reading for Special Education	All	<u>□</u> ALL	None (included
<ul> <li>SIPPS consultant services</li> </ul>	elementary	OR:	in general
<ul> <li>Substitute days for elementary and secondary</li> </ul>	and	□Low Income pupils □English Learners	education
teachers for SIPPS training	secondary	□ Foster Youth □ Redesignated fluent English proficient	training)
	schools	☐ Other Subgroups:(Specify) Students with Disabilities, Mild/Moderate	<b>\$14,500</b> (0128)
Foundational Reading and Intervention	All	□ALL	
<ul> <li>Language! consulting and consumable materials</li> </ul>	elementary	OR:	<b>\$12,600</b> (0128)
	schools,		
	students in	□ Foster Youth □ Redesignated fluent English proficient	
	grades 4-6	Other Subgroups:(Specify)	
	two or more		
	years below		
	grade level		
Professional Development – Secondary	All	⊠ALL	\$31,000
<ul> <li>CCSS English RCD substitutes for professional</li> </ul>	secondary	OR:	(0128/7405)
training days, ELA teachers	schools,	$\square$ Low Income pupils $\square$ English Learners	
<ul> <li>CCSS English RCD extra duty hours</li> </ul>	districtwide	$\square$ Foster Youth $\square$ Redesignated fluent English proficient	\$45,000
<ul> <li>CCSS English RCD instructional supplies</li> </ul>		Other Subgroups:(Specify)	(0128/7405)
			<b>\$6,000</b> (0128/7405)
English Learner Curriculum and Instruction			
English Language Learner Program staffing and	All	<u>□</u> ALL	<b>\$425,000</b> (0128)
CELDT testing	elementary	OR:	
EL Instructional Specialist	and	☐ Low Income pupils ☑ English Learners	<b>\$125,000</b> (4203)
EL Assessment and Instructional Strategies Training	secondary	☐ Foster Youth ☐ Redesignated fluent English proficient	
for Principals, Teacher Leaders, ELD and EL	schools	☐ Other Subgroups:(Specify)	<b>\$45,000</b> (4203)
Coordinators and substitutes for teachers			

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Intervention and remediation			
<ul> <li>Instructional Intervention staffing</li> <li>Parent Involvement Intervention staffing and supplies</li> </ul>	Title I Schools	□ALL OR: □Low Income pupils □English Learners □Secritive Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$530,000 (3010) \$97,000 (3012)
<ul> <li>After School Education and Safety Program (ASES)</li> <li>Summer Reading Academy (SRA) for grades 4-10 staffing</li> <li>Summer Reading Academy substitutes</li> <li>Summer Reading Academy instructional supplies</li> <li>Summer Reading Academy duplications</li> <li>Summer Reading Academy transportation</li> </ul>	All elementary and secondary schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$1,140,247 (6010) \$190,000 (0128) \$5,000 (0128) \$3,000 (0128) \$3,000 (0128) \$40,000 (0128)
School Site Support			
<ul> <li>Site-directed services, including:</li> <li>Staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students</li> </ul>	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$806,345 (0128) \$643,827 (3010/7405)

GOAL:	STEM (Science, Technology, Engineering, in science, technology, engineering, and n		Math): Increase the achievement of K-12 students nath.	Related State and/or Local Priorities:  1 □ 2 □ 3 □ 4 □ 5 □ 6 □ 7 □ 8 □  COE only: 9 □ 10 □  Local: A (Academics)	
Identified	d Need :	<ul> <li>Increase achievement in second increasingly rely on scientific and increase achievement in second.</li> <li>Assess site needs and review Plan required each school site and development plans for teacher.</li> <li>Identify and develop future Standministrators and teachers come.</li> <li>Establish baseline math data:</li> </ul>	cs: Administrators and teachers identified the need to address and science and technical courses. With new state standing technical knowledge, administrators, parents, teachers, dary science and technical courses.  Technology Plans: To enable full implementation of CCSS and identified needed infrastructure and hardware/software upons to make maximum use of the technology.  TEM courses in Signature Academies: As part of the implementation of the implementatio	ards and 21 <sup>st</sup> century careers that and students identified the need to and a-g standards, the NMUSD Technology agrades, as well as professional mentation of Signature Academies,	
Goal Ap	Goal Applies to:  Schools: All Applicable Pupil Subgroups: All, including low-income, English Learner, and foster youth				

LCAP Year 1: 2015-16						
	A. Science 5/Engineering 3-6					
	• Science Proficiency: By June 2016 increase the percentage of students in grade 5 who score Proficient or Advanced on the Science CST (state test) to at least 76%, as measured by CDE.					
Expected Annual Measurable	<ul> <li>Science Lab/Engineering Experiences: By June 2016 at least 80% of students in grades 3-6 will demonstrate proficiency in the engineering design process during science laboratory experiences, as measured by end-of-year report card grades.</li> </ul>					
Outcomes:	B. Technology/Computer Programming					
	• <b>Elementary</b> : By June 2016 increase participation in student usage of Typing Club software from a baseline of 4,488 students in 2014-15.					
	• Middle School: By June develop at least one exploratory opportunity to be offered in 2016-17, such as a course, unit of study,					

or field trip, for middle schools in each of the district's four zones.

- **High School Courses**: By June 2016 establish a baseline number of technology and computer programming course offerings in high school each of the district's zones.
- **District Technology Plan**: By June 2016 complete year 1 actions and services listed in the Actions and Services/ Technology section, page 65.
- **Technology Integration:** By June 2016 at least 60% of core subject (English Language Arts, Mathematics, Science, and Social Studies) teachers and students will incorporate technology resources on a daily basis to enhance student learning of curriculum aligned with Common Core State Standards in lesson design and delivery of instruction as measured by the District Annual Technology Use Survey.

#### C. Math

- **K-6 Benchmarks**: By June 2016 increase the percentage of students in grades K-6 demonstrating math proficiency from the 2014-2015 baseline of 44% to at least 50%, as measured by the second trimester benchmark Swun Math tests.
- 7-8 Benchmarks: By June 2016 build and pilot benchmarks, with a target participation rate of at least 85%.
- 9-10 Benchmark Baseline: By June 2016 establish baseline data that indicates math proficiency for grades 9-10 students.
- 3-8, 11 SBAC Math Assessments: By fall 2015 establish baseline data from SBAC assessments for grades 3-8 and 11 and set targets based on 2014-2015 results.

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Science/Engineering			
District science program coordination	All elementary schools, districtwide		\$75,675 \$39,404 (0000) \$36,271 (0128)
K-6 instructional site staffing	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$1,469,952 \$765,404 (0000) \$704,548 (0128)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Site instructional materials	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$57,700 \$30,044 (0000) \$27,656 (0128)
Travel and conference	All elementary schools, districtwide	□ ALL     OR:     □ Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	\$2,450 \$1,276 (0000) \$1,174 (0128)
Contract services	All elementary schools, districtwide		\$1,500 \$1,260 (0000) \$240 (0128)
Transportation for the Science Fair	All elementary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$700</b> (0128)
Consultants for professional development	All elementary schools, districtwide	□ ALL     OR:     □ Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	\$1,000 \$521 (0000) \$479 (0128)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Software licenses, Renaissance Learning	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$500 \$760 (0000) \$240 (0128)
Summer science	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$ <b>10,085</b> (0000)
Summer science program staffing and materials	All elementary schools, districtwide	<ul> <li>△ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	<b>\$89,530</b> (0000)
CCSS Science consultants	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$2,500 \$1,302 (0000) \$1,198 (0128)
CCSS Science substitutes	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □ English Learners</li> <li>□Foster Youth □ Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	\$30,000 \$15,621 (0000) \$14,379 (0128)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
CCSS Science extra duty	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$20,000 \$10,414 (0000) \$9,586(0128)
Technology			
<ul> <li>Subscriptions to Typing Club to provide access for students to learn/practice keyboarding skills at school and home</li> <li>Coding instruction</li> </ul>	All elementary schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$11,000</b> (0000)
<ul> <li>Middle:</li> <li>Robotics courses (TeWinkle MS)</li> <li>Delta Program (Costa Mesa MS)</li> <li>iPad Integration (Corona del Mar MS)</li> <li>Chromebook integration into units of study (Ensign MS)</li> </ul>	All middle schools		None (included in daily staffing)
<ul><li>High School:</li><li>Technology/Computer courses</li></ul>	All high schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	None (included in daily staffing)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Technology Integration – by September 2015</li> <li>Upgrade district email servers</li> <li>Upgrade all outdated district file and application</li> </ul>	All elementary and	<ul><li>☑ALL</li><li>OR:</li><li>□Low Income pupils □ English Learners</li></ul>	<b>\$250,000</b> \$130,175 (0000) \$119,825 (0128)
servers to current hardware and OS standards  Update all district computers to Office 2013  Develop and make available Office 2013 training to all interested staff.	secondary schools, districtwide	☐Foster Youth ☐Redesignated fluent English proficient ☐Other Subgroups:(Specify)	
<ul> <li>Technology Integration – by June 2016:         <ul> <li>Wireless access point in every classroom</li> <li>Implement a district-wide unified cloud-based email, calendar, and collaboration solution.</li> <li>Refresh 50% of outdated projectors in the classrooms</li> <li>Refresh 50% of outdated staff desktop and laptop computers.</li> <li>100% student desktop computers will be current, supported models.</li> <li>Develop and deliver iPad as a Teacher Tool training to 100% of interested teachers.</li> <li>Develop and deliver Cloud Collaboration solution training to 100% of interested staff.</li> </ul> </li> </ul>	All elementary and secondary schools, districtwide		\$750,000 \$390,525 (0000) \$359,475 (0128)
<ul> <li>Technology Student Devices</li> <li>Purchase student devices: Chromebooks</li> </ul>	All elementary and secondary schools, district wide	□ALL OR: □Low Income pupils □English Learners □Security □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$250,000</b> (0128)
Math			

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Site-directed services, including:</li> <li>Intervention and remediation</li> <li>Field trips</li> <li>Staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students</li> </ul>	All elementary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	Included in total site allocations of \$1,625,138. See Goal 3, ELA, p. 49
Swun Math consultants to conduct professional development for K-6 teachers	All elementary schools. districtwide		\$313,000 \$150,021 (0128) \$162,979 (7405)
Substitutes for K-6 professional development and student work evaluation days	All elementary schools. districtwide		<b>\$92,000</b> \$44,096 (0128) \$47,904 (7405)
Substitutes for K-6 monthly site visits	All elementary schools. districtwide		\$66,861 \$32,046 (0128) \$34,815 (7405)
Instructional supplies for K-6	All elementary schools. districtwide		\$52,250 \$25,043 (0128) \$27207 (7405)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Duplications for K-6	All elementary schools. districtwide		\$160,000 \$76,688 (0128) \$83312 (7405)
CCSS Math: University of California Irvine (UCI) project professional development days	All secondary schools, districtwide		\$225,200 \$107,938 (0128) \$117,262 (7405)
CCSS Math: UCI project substitutes for training	All secondary schools, districtwide		\$65,000 \$31,155 (0128) \$33,845 (7405)
CCSS Math: UCI project extra duty hours	All secondary schools, districtwide		\$50,000 \$23,965 (0128) \$26,035 (7405)
CCSS Math: UCI project instructional supplies	All secondary schools, districtwide		\$6,500 \$3,115 (0128) \$3,385 (7405)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Total Education Systems Support (TESS) consultants to conduct professional development at comprehensive high schools	All secondary schools, districtwide		\$75,600 \$36,235 (0128) \$39,365 (7405)
Substitutes for high school TESS professional development days	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils</li> <li>☐English Learners</li> <li>☐Foster Youth</li> <li>☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$5,775 \$2,768 (0128) \$3,007(7405)

#### LCAP Year 2: 2016-17 A. Science 5/Engineering 3-6 • Science Proficiency: By June 2017 increase the percentage of Proficient/Advanced students to at least 80%, as measured by CDE. Science Lab/Engineering Experiences: By June of each 2017 at least 80% of students in grades 3-6 will demonstrate proficiency in the engineering design process during science laboratory experiences, as measured by end-of-year report card grades. **B. Technology/Computer Programming Expected Annual Elementary**: By June 2017 increase participation in student usage of Typing Club software from a baseline number of 4,488 Measurable students participating in 2014-2015. Outcomes: Middle School: By June 2017 add at least one exploratory opportunity, such as a course, unit of study, or field trip, for middle schools in each of the district's 4 zones. **High School Courses:** For the 2016-17 school year expand the offerings within each zone by at least 1 course section. District Technology Plan: By June 2017 complete year 2 actions and services listed in the Actions and Services/ Technology section, page 73. Technology: By June 2017, 70% of core subject (English Language Arts, Mathematics, Science, and Social Studies) teachers and students will incorporate technology resources on a daily basis to enhance student learning of curriculum aligned with

Common Core State Standards in lesson design and delivery of instruction as measured by the District Annual Technology Use Survey.

#### C. Math

- **K-6 Benchmarks**: By June 2017 at least 52% of students in grades K-6 will demonstrate proficiency on the third trimester benchmark Swun Math tests. (Increase from 44% proficient in 2014-15.)
- 7-8 Benchmarks Baseline: By June 2017 establish baseline data that indicates math proficiency for grades 7-8.
- 9-10 Benchmark Target: By June 2017 determine a target outcome for math proficiency, based on 2015-2016 baseline data.
- 3-8, 11 SBAC Math Assessments: Establish baseline data and set targets based on 2014-15 results.

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Science/Engineering			
District science program coordination	All elementary schools, districtwide	⊠ALL     OR:     □Low Income pupils □English Learners     □Foster Youth □Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$75,675 (0000/0128)
K-6 instructional site staffing	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$1,469,952 (0000/0128)
Site instructional materials	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	\$57,700 (0000/0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Travel and conference	All elementary schools, districtwide		<b>\$2,450</b> (0000/0128)
Contract services	All elementary schools, districtwide		<b>\$1,500</b> (0000/0128)
Transportation for the Science Fair	All elementary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$700</b> (0128)
Consultants for professional development	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$1,000</b> (0000/0128)
Software licenses, Renaissance Learning	All elementary schools, districtwide		\$500 (0000/0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Summer science	All elementary schools		<b>\$10,085</b> (0000)
Summer science program staffing and materials	All elementary schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$89,530 (0000)
CCSS Science consultants	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	<b>\$2,500</b> (0000/0128)
CCSS Science substitutes	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$30,000 (0000/0128)
CCSS Science extra duty	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$20,000</b> (0000/0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Technology			
Subscriptions to Typing Club to provide access for students to learn/practice keyboarding skills at school and home     Coding instruction	All elementary schools		\$11,000 (0000)
• Subscriptions to Typing Club to provide access for 7 <sup>th</sup> and 8 <sup>th</sup> grade students to learn/practice keyboarding skills at school and home	All middle schools	<ul> <li>         △ALL         OR:         □Low Income pupils □English Learners         □Foster Youth □Redesignated fluent English proficient         □Other Subgroups:(Specify)         □     </li> </ul>	<b>\$2,000</b> (0000)
<ul> <li>Middle:</li> <li>Robotics courses (TeWinkle MS)</li> <li>Delta Program (Costa Mesa MS)</li> <li>iPad Integration (Corona del Mar MS)</li> <li>Chromebook integration into units of study (Ensign MS)</li> </ul>	All middle schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	None
High School:  • Technology/Computer courses	All high schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	None

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
<ul> <li>By June 2017:</li> <li>Internet bandwidth doubled to 2Gb/sec</li> <li>Wireless access points upgraded to 802.11ac (or better) in top 10% of areas with highest demand</li> <li>100% of classroom projectors will be current, supported models.</li> <li>100% of classroom teacher desktop and laptop computers will be current, supported models.</li> <li>Fully implemented 4 year refresh cycle for all student, teacher and staff desktop and laptop computers.</li> <li>Develop and deliver iPad as a Teacher Tool training to 100% of interested teachers.</li> <li>Develop and deliver iPad as a Student Tool and Classroom Management training to interested teachers.</li> </ul>	All elementary and secondary schools, districtwide	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify) □ Other Subgroups:(Specify)	\$1,000,000 (0128)	
Technology Student Devices  • Purchase student devices: Chromebooks  Math	All elementary and secondary schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$250,000</b> (0128)	
Site-directed services, including:  Intervention and remediation  Field trips Staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students	All elementary schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	Included in total site allocations of \$1,625,138. See Goal 3, ELA, p. 54)	

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Swun Math consultants to conduct professional development for K-6 teachers	All elementary schools, districtwide		<b>\$100,000</b> (0128/7405)
Substitutes for K-6 professional development and student work evaluation days	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$45,000</b> (0128/7405)
Instructional supplies for K-6	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	<b>\$52,250</b> (0128/7405)
Duplications for K-6	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$160,000</b> (0128/7405)
CCSS Math: University of California Irvine (UCI) project professional development days	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	<b>\$150,000</b> (0128/7405)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
CCSS Math: UCI project substitutes for training	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$65,000</b> (0128/7405)
CCSS Math: UCI project extra duty hours	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	<b>\$50,000</b> (0128/7405)
CCSS Math: UCI project instructional supplies	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$6,500</b> (0128/7405)
Total Education Systems Support (TESS) consultants to conduct professional development at comprehensive high schools	All secondary schools, districtwide		<b>\$75,600</b> (0128/7405)
Substitutes for high school TESS professional development days	All secondary schools, districtwide		<b>\$5,775</b> (0128/7405)

#### LCAP Year 3: 2017-18

#### A. Science 5/Engineering 3-6

- **Science Proficiency:** By June 2016 increase the percentage of students in grade 5 who score Proficient or Advanced on the Science CST (state test) to at least 76%, as measured by CDE.
- **Continued Science Proficiency**: By June 2017 increase the percentage of Proficient/Advanced students to at least 80%, as measured by CDE.
- Science Lab/Engineering Experiences: By June of each year, 2016-2018, at least 80% of students in grades 3-6 will
  demonstrate proficiency in the engineering design process during science laboratory experiences, as measured by end-of-year
  report card grades.

#### **B. Technology/Computer Programming**

- **High School Courses**: By June 2016 establish a baseline number of technology and computer programming course offerings in high school each of the district's zones.
- **Elementary**: By June increase participation in student usage of Typing Club software from a baseline high of 4,488 students in 2014-15.

# • **Middle School**: By June develop at least one exploratory opportunity to be offered in 2016-17, such as a course, unit of study, or field trip, for middle schools in each of the district's four zones.

- **District Technology Plan**: By June 2018 complete year 3 actions and services listed in the Actions and Services/ Technology section, page 80.
- **Technology:** By June 2018, 80% of core subject (English Language Arts, Mathematics, Science, and Social Studies) teachers and students will incorporate technology resources on a daily basis to enhance student learning of curriculum aligned with Common Core State Standards in lesson design and delivery of instruction as measured by the District Annual Technology Use Survey.

#### C. Math

- **K-6 Benchmarks**: By the end of the second Trimester each year, 2016-2018, at least 54% of students in grades K-6 will demonstrate proficiency on the third trimester benchmark Swun Math tests. (Increase from 44% proficient in 2014-15.)
- **7-10 Benchmarks:** By June 2018 increase math proficiency based on targets established in 2015-2016 baseline data.
- **3-8, 11 SBAC Math Assessments:** By fall 2018 determine a target outcome, based on baseline and 2017 data from SBAC assessments for grades 3-8 and 11..

Outcomes:

**Expected Annual** 

Measurable

**Actions/Services (Year 3)** 

Scope of Service

Pupils to be served within identified scope of service

**Budgeted Expenditures** 

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
Science/Engineering				
District science program coordination	All elementary schools, districtwide		<b>\$75,675</b> (0000/0128)	
K-6 instructional site staffing	All elementary schools, districtwide		<b>\$1,492,001</b> (0000/0128)	
Site instructional materials	All elementary schools, districtwide		<b>\$57,700</b> (0000/0128)	
Travel and conference	All elementary schools, districtwide		<b>\$2,450</b> (0000/0128)	
Contract services	All elementary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	<b>\$1,500</b> (0000/0128)	

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Transportation for the Science Fair	All elementary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$700</b> (0128)
Consultants for professional development	All elementary schools, districtwide		<b>\$1,000</b> (0000/0128)
Software licenses, Renaissance Learning	All elementary schools, districtwide		<b>\$500</b> (0000/0128)
Summer science	All elementary schools, districtwide		<b>\$10,085</b> (0000/0128)
Summer science program staffing and materials	All elementary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	<b>\$89,530</b> (0000/0128)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
CCSS Science consultants	All secondary schools, districtwide		<b>\$2,500</b> (0000/0128)
CCSS Science substitutes	All secondary schools, districtwide		\$30,000 (0000/0128)
CCSS Science extra duty	All secondary schools, districtwide		<b>\$20,000</b> (0000/0128)
Technology			
Subscriptions to Typing Club to provide access for students to learn/practice keyboarding skills at school and home     Coding instruction	All elementary schools		<b>\$11,000</b> (0000)
Subscriptions to Typing Club to provide access for 7 <sup>th</sup> and 8 <sup>th</sup> grade students to learn/practice keyboarding skills at school and home	All middle schools		<b>\$2,000</b> (0000)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
<ul> <li>Middle:</li> <li>Robotics courses (TeWinkle MS)</li> <li>Delta Program (Costa Mesa MS)</li> <li>iPad Integration (Corona del Mar MS)</li> <li>Chromebook integration into units of study (Ensign MS)</li> </ul>	All middle schools		None (included in daily staffing)	
High School:  • Technology/Computer courses	All high schools		None (included in daily staffing)	
Wireless access points upgraded to 802.11ac (or better) in top 25% of areas with highest demand     Develop and deliver iPad as a Student Tool and Classroom Management training to 80% of interested teachers.	All elementary and secondary schools, districtwide		\$500,000 (0000/0128)	
Technology Student Devices  • Purchase student devices: Chromebooks	All elementary and secondary schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$250,000</b> (0128)	
Math				
<ul> <li>Site-directed services, including:</li> <li>Intervention and remediation</li> <li>Field trips</li> <li>Staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students</li> </ul>	All elementary schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	Included in total site allocations of \$1,625,138. See Goal 3, ELA, p. 59)	

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
Swun Math consultants to conduct professional development for K-6 teachers	All elementary schools, districtwide		<b>\$313,000</b> (0128/7405)	
Substitutes for K-6 professional development and student work evaluation days	All elementary schools, districtwide		<b>\$92,000</b> (0128/7405)	
Substitutes for K-6 monthly site visits	All elementary schools, districtwide		<b>\$66,861</b> (0128/7405)	
Instructional supplies for K-6	All elementary schools, districtwide		<b>\$52,250</b> (0128/7405)	
Duplications for K-6	All elementary schools, districtwide		<b>\$160,000</b> (0128/7405)	

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
CCSS Math: University of California Irvine (UCI) project professional development days	All secondary schools, districtwide		<b>\$150,000</b> (0128/7405)
CCSS Math: UCI project substitutes for training	All secondary schools, districtwide		<b>\$65,000</b> (0128/7405)
CCSS Math: UCI project extra duty hours	All secondary schools, districtwide		<b>\$50,000</b> (0128/7405)
CCSS Math: UCI project instructional supplies	All secondary schools, districtwide		<b>\$6,500</b> (0128/7405)
Total Education Systems Support (TESS) consultants to conduct professional development at comprehensive high schools	All secondary schools, districtwide	□ ALL     OR:     □ Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	<b>\$75,600</b> (0128/7405)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Substitutes for high school TESS professional development days	All secondary schools, districtwide		<b>\$5,775</b> (0128/7405)

GOAL: 5	i	Durses (Broad Course of Study): Increase and support academic achievement of in social science, foreign language, music, and physical education.	Related State and/or Local Priorities: $1 \underline{\square} \ 2 \underline{\boxtimes} \ 3 \underline{\square} \ 4 \underline{\boxtimes} \ 5 \underline{\square} \ 6 \underline{\square} \ 7 \underline{\boxtimes} \ 8 \underline{\boxtimes}$ $COE \ only: \ 9 \underline{\square} \ 10 \underline{\square}$ $Local: A \ (Academics) \ , C \ (Creativity \ and Innovation)$
Identified	l Need :	<ul> <li>Connect History to CCSS: In response to changed expectations under Common Core and in Curriculum Committee identified a need to promote the guaranteed and viable history/so</li> <li>Supplement foreign language instruction to support academic acquisition.</li> <li>Mandarin: Mandarin language instruction is offered at Costa Mesa High School in grow additional rigor to students in the program, there is a need to establish and grow cohe the requisite language skills. supplemental foreign language to support academic acquisition.</li> <li>Spanish: The International Baccalaureate program is offered at Newport Harbor High and provide additional rigor to students in the program, there is a need to establish as who will have the requisite language skills.</li> <li>Support music programs. In support of the achievement of the district's Creativity and Interactivities in CCSS units of study, N-MUSD recognized a need to ensure that all elementary in both vocal and instrumental music literacy skills. Further, more secondary students need</li> <li>Music Enrollment: An analysis of enrollment in music courses showed that only 20% of elements in middle school, and this percentage remains static.</li> <li>Unduplicated Enrollment: In 2012-2013 unduplicated students enrolled at a rate approximate (33% versus 17%); this rate needs to continue to increase.</li> <li>Support visual and performing arts to help students meet college admission a-g require</li> <li>Increase number of students in the Healthy Fitness Zone. State physical fitness test score grades 5, 7, and 9 in body composition and aerobic capacity, with more than one in four score. Because these areas are the two most important indicators of overall health, increase fitness zone can decrease the potential for future health problems and support more consin learning activities.</li> </ul>	cial science. Curriculum.  ades 7-12; in order to expand and provide orts of elementary students who will have ruisition  School in grades 11-12; in order to expand and grow cohorts of elementary students  novation goal, as well as to enhance VAPA students receive more intensive instruction at to continue receiving music instruction.  The ementary students continued studying mately twice as great as all other students  ments.  The schowed the lowest achievements for tudents scoring below the healthy fitness sing the number of students in the healthy
Goal App	plies to:	Schools: All Applicable Pupil Subgroups: All, including low-income, English Learner, and foster youth	

#### LCAP Year 1: 2015-16

#### A. Social Science

• By June 2016 develop a plan to administer universal benchmark tests for first and second semesters to begin establishment of baseline data so that targets may be set in future years.

#### B. Foreign Language

- **Elementary Foreign Language Classes:** During the 2015-16 school year establish two kindergarten dual immersion classes: Mandarin program at College Park and Spanish program at Whittier.
- **Enrollment:** During the 2015-16 school year maintain enrollment of at least 25 students per class, as measured by class rosters.

#### D. Music

# Expected Annual Measurable Outcomes:

- Access to K-6 Music Classes: During the 2015-2016 school year maintain the number of students participating in performance ensembles at the same level as 2014-2015 participation, as measured by enrollment rosters.
- Access to 7-8 Music Classes: During the 2015-2016 school year maintain at least the same number of students enrolled in middle school music programs as enrolled in fall 2014, as measured by enrollment rosters.
- Access to 9-12 Music Classes: During the 2015-2016 school year maintain at least the same number of students enrolled in high school music programs as enrolled in fall 2014, as measured by enrollment rosters.

#### E. Visual and Performing Arts

• **Enrollment**. By June 2016 maintain an enrollment in grades 9-12 of at least the same number of students enrolled in the baseline year, 2014-2015, as measured by enrollment rosters.

#### F. Physical Education Grades 5, 7, 9

- **Body Composition:** By June 2016 increase the percentage of students in grades 5, 7, and 9 who pass the end-of-year body composition test from 71.5% to at least 73%.
- **Aerobic Capacity**: By June 2016 increase the percentage of students in grades 5, 7, and 9 who pass the end-of-year aerobic capacity test from 81.2% to at least 83%.

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Social Science			
EL Strategies Training for secondary History/Social Science teachers- UCI California Reading and Literature Project	All secondary schools	☐ALL OR: ☐Low Income pupils ☑English Learners	<b>\$35,000</b> (4203)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
		☐Foster Youth ☐Redesignated fluent English proficient ☐Other Subgroups:(Specify)	
CCSS History consultants	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	\$60,000 \$28,758 (0128) (7405)
CCSS History substitutes	All secondary schools, districtwide		\$27,000 \$12,941 (0128) (7405)
CCSS History extra duty	All secondary schools, districtwide		\$18,000 \$8,627 (0128) (7405)
CCSS embedded coaches for ELA MESH support:  • 6.2 FTE at sites  • 2.8 FTE district  • 3.2 FTE district in 2014-15 and 2015-16	All secondary schools, districtwide		\$1,389,165 \$665,827 (0128) \$723,338 (7405)
Foreign Language			
Kindergarten Program Coordination  • Publicize program in community	College Park,	⊠ALL OR:	<b>\$1,500</b> (0000)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Release time for application review committee</li> <li>Parent notification of acceptance to program</li> </ul>	Whittier	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify)	
<ul> <li>Professional Development for Teachers:</li> <li>language acquisition</li> <li>accessing CCSS in another language</li> </ul>	College Park, Whittier		<b>\$13,400</b> (0000)
Release time to develop CCSS aligned assessments in foreign language	College Park, Whittier	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	\$10,975 (0000)
Parent Involvement  Training for parents to provide academic supports at home	College Park, Whittier		\$600 (0000)
Planning for 2016-17 First Grade Cohort  District support for curriculum, instruction, assessment, and recruiting teachers	College Park, Whittier	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	None (0000)
Music			

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
SmartMusic memberships	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$791</b> (0000) \$379 (0128)
Materials and supplies K-6	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$17,884 (0000/ \$8,572 (0128)
Transportation for district festivals, community performances	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	<b>\$15,000</b> (0000) \$7,190 (0128)
District festivals, community performance events	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$3,600 (0000) \$1,725 (0128)
Summer Music Academy	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □ English Learners</li> <li>□Foster Youth □ Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	<b>\$44,440</b> (0000)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Contract services	All elementary schools, districtwide		\$12,000 (0000) \$5,751 (0128)
K-6 instructional staffing	All elementary schools, districtwide		\$1,676,441 (0000) \$803,518 (0128)
Visual and Performing Arts			
Secondary CCSS VAPA consultants	All secondary schools, districtwide		<b>\$2,000</b> \$959 (0128) (7405)
Secondary CCSS VAPA substitutes	All secondary schools, districtwide		<b>\$10,000</b> \$47,93 (0128) (7405)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Secondary CCSS VAPA extra duty	All secondary schools, districtwide		<b>\$10,000</b> \$4,793 (0128) \$5,207(7405)
MESH – Release time to connect curriculum and instructional relationship between VAPA and CCSS	All secondary schools, districtwide		\$5,000 \$2,397 (0128) \$2,603 (7405)
VAPA Coordination	All students at all elementary schools	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$4,500</b> (7405)
Physical Education			
K-6 equipment	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$11,600 \$6,040(0000) \$5,560 (0128)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Consultant (Orange County Department of Education director)	All elementary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$10,000 \$5,207 (0000) \$4,793 (0128)
K-6 instructional staffing	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$865,000 \$450,405 (0000) \$414,595 (0128)
Training conference	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □ English Learners</li> <li>□Foster Youth □ Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	\$500 \$230 (0000) \$270 (0128)

	LCAP Year 2: 2016-17
Expected Annual Measurable Outcomes:	<ul> <li>A. Social Science         <ul> <li>By June 2017 establish baseline data so that targets may be set for future years.</li> </ul> </li> <li>B. Foreign Language         <ul> <li>Elementary Foreign Language Classes: During the 2016-17 school year expand dual immersion classes to include kindergarten and first grade in the Mandarin program at College Park and the Spanish program at Whittier, as measured by class schedules.</li> <li>Enrollment: During the 2016-17 school year maintain enrollment of at least 25 students per class, as measured by class rosters.</li> </ul> </li> <li>C. Music         <ul> <li>Access to K-6 Music Classes: During the 2016-17 school year maintain the number of students participating in performance</li> </ul> </li> </ul>

ensembles at the same level as 2014-2015 participation, as measured by enrollment rosters.

- Access to 7-8 Music Classes: During the 2016-17 school year maintain at least the same number of students enrolled in middle school music programs as enrolled in fall 2014, as measured by enrollment rosters.
- Access to 9-12 Music Classes: During the 2016-17 school year maintain at least the same number of students enrolled in high school music programs as enrolled in fall 2014, as measured by enrollment rosters.

#### D. Visual and Performing Arts

• **Enrollment**. By June 2017 maintain an enrollment in grades 9-12 of at least the same number of students enrolled in the baseline year, 2014-2015, as measured by enrollment rosters.

#### E. Physical Education Grades 5, 7, 9

- **Body Composition:** By June 2017 increase the percentage of students in grades 5, 7, and 9 who pass the end-of-year body composition test to at least 75%.
- **Aerobic Capacity**: By June 2017 increase the percentage of students in grades 5, 7, and 9 who pass the end-of-year aerobic capacity test to at least 85%.

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Social Science			
EL Strategies Training for secondary History/Social Science teachers- UCI California Reading and Literature Project, Year 2	All secondary schools	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$35,000</b> (4203)
CCSS History consultants	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$60,000</b> (0128/7405)
CCSS History substitutes	All secondary schools, districtwide		<b>\$27,000</b> (0128/7405)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
		☐ Foster Youth ☐ Redesignated fluent English proficient ☐ Other Subgroups:(Specify)	
CCSS History extra duty	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$18,000</b> (0128/7405)
<ul> <li>CCSS embedded coaches for ELA MESH support:</li> <li>6.2 FTE at sites</li> <li>2.8 FTE district</li> <li>3.2 FTE district in 2014-15 and 2015-16</li> </ul>	All secondary schools, districtwide		<b>\$1,389,165</b> \$665,827 (0128) \$723,338 (7405)
Foreign Language			
<ul> <li>Kindergarten and First Grade Program Coordination</li> <li>Publicize program in community</li> <li>Release time for application review committee</li> <li>Parent notification of acceptance to program</li> </ul>	College Park, Whittier	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$ <b>2,500</b> (0000)
<ul> <li>Professional Development for Teachers:</li> <li>language acquisition</li> <li>accessing CCSS in another language</li> </ul>	College Park, Whittier		<b>\$15,400</b> (0000)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Release time to develop CCSS aligned assessments in foreign language	College Park, Whittier	□ ALL     OR:     □ Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	<b>\$13,975</b> (0000)
Parent Involvement  Training for parents to provide academic supports at home	College Park, Whittier		<b>\$1200</b> (0000)
Planning for 2016-17 Second Grade Cohort  District support for curriculum, instruction, assessment, and recruiting teachers	College Park, Whittier	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	None
Music			
SmartMusic memberships	All elementary schools, districtwide		<b>\$791</b> (0000/0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Materials and supplies K-6	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$17,884</b> (0000/0128)
Transportation for district festivals, community performances	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$15,000</b> (0000/0128)
District festivals, community performance events	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	\$3,600 (0000/0128)
Summer Music Academy	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$44,440 (0000)
Contract services	All elementary schools, districtwide		<b>\$12,000</b> (0000/0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
K-6 instructional staffing	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$1,676,441</b> (0000/0128)
Visual and Performing Arts			
Secondary CCSS VAPA consultants	All secondary schools, districtwide		<b>\$2,000</b> (0128/7405)
Secondary CCSS VAPA substitutes	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$10,000</b> (0128/7405)
Secondary CCSS VAPA extra duty	All secondary schools, districtwide		<b>\$10,000</b> (0128/7405)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
MESH – Release time to connect curriculum and	All	⊠ALL	\$5,000
instructional relationship between VAPA and CCSS	secondary schools, districtwide	OR:  □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	(0128/7405)
VAPA Coordination	All students at all elementary schools	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	<b>\$4,500</b> (7405)
Physical Education			
K-6 equipment	All elementary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	<b>\$11,600</b> (0000/0128)
Consultant (Orange County Department of Education director)	All elementary schools, districtwide		<b>\$10,000</b> (0000/0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
K-6 instructional staffing	All elementary schools, districtwide		\$865,000 (0000/0128)
Training conference	All elementary schools, districtwide		<b>\$500</b> (0000/0128)

#### LCAP Year 3: 2017-18 A. Social Science By June 2018 establish a target based on baseline data. B. Foreign Language Elementary Foreign Language Classes: During the 2017-18 school year expand dual immersion classes to include kindergarten, first, and second grades in the Mandarin program at College Park and the Spanish program at Whittier, as measured by class schedules. **Expected Annual** Enrollment: During the 2017-18 school year maintain enrollment of at least 25 students per class, as measured by enrollment Measurable rosters. Outcomes: C. Music • Access to K-6 Music Classes: During the 2017-18 school year maintain the number of students participating in performance ensembles at the same level as 2014-15 participation, as measured by enrollment rosters. Access to 7-8 Music Classes: During the 2017-18 school year maintain at least the same number of students enrolled in middle school music programs as enrolled in fall 2014, as measured by enrollment rosters. Access to 9-12 Music Classes: During the 2017-18 school year maintain at least the same number of students enrolled in high school music programs as enrolled in fall 2014, as measured by enrollment rosters.

#### D. Visual and Performing Arts

• **Enrollment**. By June 2018 maintain an enrollment in grades 9-12 of at least the same number of students enrolled in the baseline year, 2014-15, as measured by enrollment rosters.

#### E. Physical Education Grades 5, 7, 9

- **Body Composition:** By June 2018 increase the percentage of students in grades 5, 7, and 9 who pass the end-of-year body composition test to at least 75%.
- **Aerobic Capacity**: By June 2018 increase the percentage of students in grades 5, 7, and 9 who pass the end-of-year aerobic capacity test to at least 85%.

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Social Science			
EL Strategies Training for secondary History/Social Science teachers- UCI California Reading and Literature Project, Year 3	All secondary schools	condary OR:	
CCSS History consultants	All secondary schools, districtwide		<b>\$60,000</b> (0128/7405)
CCSS History substitutes	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$27,000</b> (0128/7405)
CCSS History extra duty	All secondary	⊠ALL OR:	<b>\$18,000</b> (0128/7405)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
	schools, districtwide	□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify)	
<ul> <li>CCSS embedded coaches for ELA MESH support:</li> <li>6.2 FTE at sites</li> <li>2.8 FTE district</li> <li>3.2 FTE district in 2014-15 and 2015-16</li> </ul>	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	<b>\$746,000</b> (0128/7405)
Foreign Language			
<ul> <li>Program Coordination – Grades K-2</li> <li>Publicize program in community</li> <li>Release time for application review committee</li> <li>Parent notification of acceptance to program</li> </ul>	College Park, Whittier	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	<b>\$2,500</b> (0000)
— Foster Yout			<b>\$18,500</b> (0000)
Release time to develop CCSS aligned assessments in foreign language	College Park, Whittier		<b>\$15,975</b> (0000)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Training for parents to provide academic supports at home	College Park, Whittier		<b>\$2000</b> (0000)
District support for curriculum, instruction, assessment, and recruiting teachers	College Park, Whittier		None
Music			
SmartMusic memberships	All elementary schools, districtwide		<b>\$791</b> (0000/0128)
Materials and supplies K-6	All elementary schools, districtwide		<b>\$17,884</b> (0000/0128)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Transportation for district festivals, community performances	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$15,000</b> (0000/0128)
District festivals, community performance events	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$3,600 (0000/0128)
Summer Music Academy	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>	\$44,440 (0000/0128)
Contract services	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$12,000 (0000/0128)
K-6 instructional staffing	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$1,676,441 (0000/0128)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	
Visual and Performing Arts			
Secondary CCSS VAPA consultants	All secondary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	<b>\$2,000</b> (0128/7405)
Secondary CCSS VAPA substitutes	All secondary schools, districtwide		<b>\$10,000</b> (0128/7405)
Secondary CCSS VAPA extra duty	All secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$10,000</b> (0128/7405)
MESH – Release time to connect curriculum and instructional relationship between VAPA and CCSS	All secondary schools		<b>\$5,000</b> (0128/7405)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
VAPA Coordination	All students at all elementary schools	□ ALL     OR:     □ Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	\$4,500 (0000)
Physical Education			
K-6 equipment	All elementary schools, districtwide		\$11,600 (0000/0128)
Consultant (Orange County Department of Education director)	All elementary schools, districtwide		\$10,000 (0000/0128)
K-6 instructional staffing	All elementary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$865,000 (0000/0128)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Training conference	All elementary schools, districtwide		\$500 (0000/0128)

GOAL: 6	complete	Climate and Student Engagement: To support academic achievement of all students, implementation of character education programs, increase attendance, and decrease the f suspensions.	Related State and/or Local Priorities:  1 □ 2 □ 3 □ 4 □ 5 ⋈ 6 ⋈ 7 □ 8 □  COE only: 9 □ 10 □  Local: B (Behavior)					
<ul> <li>Increase positive behavior/Reduce disruptive behavior. Data analysis indicated that the research-based PBIS program model have reduced instances of behavior that disruptive behavior. Increase attendance. After analyzing attendance data, principals at 13 out of 21 elemas a barrier to learning in their SPSAs.</li> <li>Reduce tardiness rate. An analysis of attendance data showed a level of tardiness the low-achieving subgroups. Unduplicated students in grades 7-11 had a rate of tardiness other students in 2012-2013. By grade 12, all student groups showed roughly equal respecially of unduplicated students, would support overall increased academic achieves. Reduce suspension rate for unduplicated count students. While N-MUSD's suspension and county (2.8) rates, suspensions affect the academic achievement of suspended studentially of N-MUSD to reach academic achievement goals. An analysis of the district's suspension rate between 2011-2012 and 2012-2013 of 61.6%. However, unduplicated and foster youth students) had a far higher suspension rate than other students, with 2012-2013</li> <li>Decrease absences due to illness. There are a disproportionate number of absences of concentrations of unduplicated pupils.</li> </ul>			learning, including bullying. tary schools reported attendance problems inpacted student achievement, especially for anging from 24.7% to 107% greater than all of tardiness. Reducing the tardiness rate, ent. ate is low (2.1) in comparison to state (4.4) ints. Reducing suspensions supports the pension data showed a decrease in the adents (a subgroup including low-income, EL, ate 126.5% higher than other students in					
Goal App	plies to:	Schools: All						
	•	Applicable Pupil Subgroups: All, low income, English Learner, foster youth						

# Expected Annual Measurable Outcomes: A. Character Education K-12 • Elementary Schools: By June 2016 increase the number of elementary schools implementing Positive Behavior Interventions and Support (PBIS)/Restorative Practices program models by at least two schools, compared to June 2015. B. Attendance K-12 • Attendance Rate. By June 2016 increase the attendance rate from 95.7% to 96%, as measured by attendance records. • Chronic Absenteeism Rate: By June 2016 reduce the chronic absenteeism rate from the 2014-2015 rate of 10.5% to a maximum of 10%.

#### C. Attendance K-6

- **All-Day Unexcused Absences:** By June 2016 decrease the percentage of unexcused all-day absences of K-6 students by at least 1.5% from the baseline rate, as measured by attendance records.
- **30-Minute Tardies:** By June 2016 decrease the percentage of 30-minute tardies of K-6 students by at least 1.5% from the baseline rate, as measured by attendance records.

#### D. Attendance 7-12

- **Single-Period Unexcused Absences:** By June 2016 decrease the percentage of single-period unexcused absences of students in grades 7-12 by at least 1.5% from the baseline rate, as measured by attendance records.
- **Full-Day Unexcused Absences:** By June 2016 decrease the percentage of full-day unexcused absences of students in grades 7-12 by at least 1.5% from the baseline rate, as measured by attendance records.

#### E. Suspensions K-12

• By June 2016 maintain at a maximum the baseline 2013-2014 rate of 2.1%, as measured by the California Department of Education (CDE).

#### F. Expulsion Rate

• By June 2016 maintain an expulsion rate of 0.0%, as measured by the CDE.

#### G. Graduation and Dropout Rates 7-12

- **Dropouts**: By June 2016 decrease the percentage of dropouts in grades 7-12 from 1.0% to a maximum of 0.9%, as measured by the CDE.
- **Graduates**: By June 2016 increase the percentage of graduates from 93.4% to at least 94%, as measured by the CDE.

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Increase timely communication with parents, both oral and written, about attendance policies and how absences impact learning.</li> <li>Monitor student attendance more frequently.</li> <li>Enlist parents to communicate with other parents about the importance of attendance.</li> </ul>	All elementary and secondary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$10,000 \$5207 (0000) \$4,793 (0128) \$20,000 (0000) \$9,586 (0128)
<ul> <li>Renew emphasis on a defined and consistent process for students who disrupt learning:</li> <li>Instruction in and practice of positive behaviors and Restorative Justice principles.</li> <li>Major emphasis on teaching students to take responsibility for their own behavior.</li> </ul>	All elementary and secondary schools, districtwide		\$112,500 \$58,579 (0000) \$53,921 (0128)
PBIS Implementation: Year 2 schools	Corona Del Mar HS/MS, College Park, Adams, California, Pomona, Victoria, Wilson, Kaiser, Whittier		\$21,500 \$11195(0000) \$10,305 (0128)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
PBIS Implementation: Year 1 schools	Anderson, Eastbluff, Harbor View, Lincoln, Newport Coast, Newport Elementary, Davis, Killybrooke, Paularino, Costa Mesa HS/MS, Rea, TeWinkle, Back Bay HS, Newport Heights.	☐ALL OR: ☐Low Income pupils ☐English Learners ☐Foster Youth ☐Redesignated fluent English proficient ☐Other Subgroups:(Specify) ☐	\$33,500 \$17,443 (0000) \$16,057 (0128)
Navig8 program (Drug Intervention and Support Program for students and families)  • Program Implementation at all Secondary Schools  • Parent Education Program at All Elementary Schools.	All elementary and secondary schools, districtwide		\$98,000 \$51,029 (0000) \$46,971 (0128)
<ul> <li>Truancy Prevention and Intervention (TPI)</li> <li>Ongoing training and in servicing in the Truancy Prevention and Intervention Guidelines.</li> <li>Support to school sites and families with the implementation of TPI supports, including but not limited to creating a positive school climate, incentives and recognitions, home visits, progress monitoring, and SART/SST Meetings.</li> <li>Implementation of Elementary and Secondary Attendance Intervention Protocols.</li> </ul>	All elementary and secondary schools, districtwide	⊠ALL     OR:     □Low Income pupils □English Learners     □Foster Youth □Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$27,500 \$14,319 (0000) \$13,181 (0128)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>School Attendance Review Board (SARB)</li> <li>Ongoing SARB Hearings (7)</li> <li>Ongoing DA Parent Meetings (4)</li> <li>Probation (4) and Social Service (ongoing) referrals</li> <li>Connections to outside agencies, counseling, substance abuse intervention and rehabilitation.</li> </ul>	All elementary and secondary schools, districtwide		<b>\$23,000</b> (0000)
School Nurses  • Provide health services with nurse to student ratios that are lower than the Orange County average  School Nurses	All elementary and secondary schools, districtwide		\$2,232,387 \$1,069,983 (0128) \$581,245 (0000/9010 5640/6500) \$216,971 (9010)
School Readiness Nurse: 1.5 FTE	Schools: Rea, Sonora, Whittier, Wilson	OR: <u>⊠</u> Low Income pupils <u>⊠</u> English Learners <u>⊠</u> Foster Youth <u>□</u> Redesignated fluent English proficient <u>□</u> Other Subgroups:(Specify)	
School Nurses  • School-based health clinic 1.2 FTE	All elementary students with access to clinic in Costa Mesa, adjacent to Rea	□ALL OR: ☑Low Income pupils ☑English Learners ☑Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$173,576</b> (9010)

LCAP Year 2: 2016-17					
Expected Annual	A. Character Education K-12				
Measurable	Elementary Schools: By June 2017 increase the number of elementary schools implementing Positive Behavior Interventions				

#### Outcomes:

- and Support (PBIS)/Restorative Practices program models by at least one school compared to June 2016.
- **Middle Schools:** By June 2017 all middle schools with feeder K-6 schools operating a PBIS/Restorative Practices model will implement the PBIS/Restorative Practices model program.
- **High Schools:** By fall 2017 all high schools will develop and implement a school-wide PBIS and/or Restorative Practices model.

#### B. Attendance K-12

• Attendance Rate: By June 2017 maintain an attendance rate of at least 95.7%, as measured by attendance counts. Chronic Absenteeism Rate: By June 2017 reduce the chronic absenteeism rate from the 2014-2015 rate of 10.5% to a maximum of 10%.

#### C. Attendance K-6

- All-Day Unexcused Absences: By June 2017 decrease the percentage of unexcused all-day absences of K-6 students by at least 1.5% from the 2016 percentage, as measured by attendance records.
- **30-Minute Tardies:** By June 2017 decrease the percentage of 30-minute tardies of K-6 students by at least 1.5% from the 2016 percentage, as measured by attendance records.

#### D. Attendance 7-12

- **Single-Period Unexcused Absences:** By June 2017 decrease the percentage of single-period unexcused absences of students in grades 7-12 by at least 1.5% from the 2016 percentage, as measured by attendance records.
- **Full-Day Unexcused Absences:** By June 2017 decrease the percentage of full-day unexcused absences of students in grades 7-12 by at least 1.5% from the 2016 percentage, as measured by attendance records.

#### E. Suspensions K-12

• By June 2017 maintain at a maximum the baseline 2013-2014 rate of 2.1%, as measured by the California Department of Education (CDE).

#### F. Expulsion Rate

• By June 2017 maintain an expulsion rate of 0.0%, as measured by the CDE.

#### G. Graduation and Dropout Rates 7-12

- **Dropouts**: By June 2017 maintain the percentage of dropouts in grades 7-12 at a maximum of 0.9%, as measured by the CDE.
- Graduates: By June 2017 maintain the percentage of cohort graduates at a minimum of 94%, as measured by the CDE.

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
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Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Increase timely communication with parents, both oral and written, about attendance policies and how absences impact learning.</li> <li>Monitor student attendance more frequently.</li> <li>Enlist parents to communicate with other parents about the importance of attendance.</li> </ul>	All	⊠ALL     OR:     □Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	\$10,000 (0000/0128) \$20,000 (0000/0128) None
<ul> <li>Renew emphasis on a defined and consistent process for students who disrupt learning:</li> <li>Instruction in and practice of positive behaviors and Restorative Justice principles.</li> <li>Major emphasis on teaching students to take responsibility for their own behavior.</li> </ul>	All	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	<b>\$112,500</b> (0000/0128)
PBIS Implementation: Year 3 schools	Corona Del Mar HS/MS, College Park, Sonora, Adams, California, Pomona, Victoria, Wilson, Kaiser, Whittier	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$27,500</b> (0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
PBIS Implementation: Year 2 schools	Anderson, Eastbluff, Harbor View, Lincoln, Newport Coast, Newport Elementary, Davis, Killybrooke, Paularino, Costa Mesa HS/MS, Rea, TeWinkle, Back Bay HS, Newport Heights.	⊠ALL     OR:     ⊠Low Income pupils    ⊠English Learners     ⊠Foster Youth    □Redesignated fluent English proficient     □Other Subgroups:(Specify)	<b>\$27,500</b> (0128)
PBIS Implementation: Year 1 school	Sonora	<ul> <li>☑ALL</li> <li>OR:</li> <li>☑Low Income pupils ☑ English Learners</li> <li>☑Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$5,500</b> (0128)
Navig8 program (Drug Intervention and Support Program for students and families)  Program Implementation at all Secondary Schools Parent Education Program at All Elementary Schools.	All elementary and secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	<b>\$10,000</b> (0000/0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Truancy Prevention and Intervention (TPI)</li> <li>Ongoing training and in servicing in the Truancy Prevention and Intervention Guidelines.</li> <li>Support to school sites and families with the implementation of TPI supports, including but not limited to creating a positive school climate, incentives and recognitions, home visits, progress monitoring, and SART/SST Meetings.</li> <li>Implementation of Elementary and Secondary Attendance Intervention Protocols.</li> </ul>	All elementary and secondary schools, districtwide	□ ALL     OR:     □ Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	<b>\$27,500</b> (0000/0128)
<ul> <li>School Attendance Review Board (SARB)</li> <li>Ongoing SARB Hearings (7)</li> <li>Ongoing DA Parent Meetings (4)</li> <li>Probation (4) and Social Service (ongoing) referrals</li> <li>Connections to outside agencies, counseling, substance abuse intervention and rehabilitation.</li> </ul>	All elementary and secondary schools, districtwide		<b>\$23,000</b> (0000)
Provide health services at school sites at ratios lower than the Orange County average	All elementary and secondary schools, districtwide		\$2,232,387 \$1,069,983 (0128) \$581,245 (0000/9010 5640/6500)
School Nurses  • School Readiness Nurse: 1.5 FTE	Elementary Schools: Rea, Sonora, Whittier, Wilson	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$216,971</b> (0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
School Nurses	All		<b>\$173,576</b> (0128)
<ul> <li>School-based health clinic 1.2 FTE</li> </ul>	elementary	□ALL	
	students	OR:	
	with access		
	to clinic in		
	Costa Mesa,	☐Other Subgroups:(Specify)	
	adjacent to		
	Rea		

## LCAP Year 3: 2017-18 A. Character Education K-12 • Elementary Schools: By June 2018 all elementary schools will implement Positive Behavior Interventions and Support (PBIS)/Restorative Practices program models. • Middle Schools: By June 2018 all middle schools with feeder K-6 schools operating a PBIS/Restorative Practices model will implement the PBIS/Restorative Practices model program. B. Attendance K-12 • Attendance Rate: By June 2018 maintain an attendance rate of at least 95.7%, as measured by attendance counts. Chronic Absenteeism: By June 2016 reduce the chronic absenteeism rate from the 2014-2015 rate of 10.5% to a maximum of **Expected Annual** 9.5%. Measurable C. Attendance K-6 Outcomes: • All-Day Unexcused Absences: By June 2018 decrease the percentage of unexcused all-day absences of K-6 students by at least 1.5% from the 2017 percentage, as measured by attendance records. • 30-Minute Tardies: By June 2018 decrease the percentage of 30-minute tardies of K-6 students by at least 1.5% from the 2017 percentage, as measured by attendance records. D. Attendance 7-12 • Single-Period Unexcused Absences: By June 2018 decrease the percentage of single-period unexcused absences of students in grades 7-12 by at least 1.5% from the 2017 percentage, as measured by attendance records. Full-Day Unexcused Absences: By June 2018 decrease the percentage of full-day unexcused absences of students in grades 7-12 by at least 1.5% from the 2017 percentage, as measured by attendance records.

#### E. Suspensions K-12

• By June 2018 maintain at a maximum the baseline 2013-2014 rate of 2.1%, as measured by the California Department of Education (CDE).

#### F. Expulsion Rate

• By June 2018 maintain an expulsion rate of 0.0%, as measured by the CDE.

#### G. Graduation and Dropout Rates 7-12

- **Dropouts**: By June 2018 maintain the percentage of dropouts in grades 7-12 at a maximum of 0.9%, as measured by the CDE.
- Graduates: By June 2018 maintain the percentage of cohort graduates at a minimum of 94%, as measured by the CDE.

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Increase timely communication with parents, both oral and written, about attendance policies and how absences impact learning.</li> <li>Monitor student attendance more frequently.</li> <li>Enlist parents to communicate with other parents about the importance of attendance.</li> </ul>	All elementary and secondary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$10,000 (0000/0128) \$20,000 (0000/0128)
<ul> <li>Renew emphasis on a defined and consistent process for students who disrupt learning:</li> <li>Instruction in and practice of positive behaviors and Restorative Justice principles.</li> <li>Major emphasis on teaching students to take responsibility for their own behavior.</li> </ul>	All elementary and secondary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$112,500 (0000/0128)
PBIS Implementation: Year 4 schools	Corona Del Mar HS/MS, College Park, Adams, California, Pomona, Victoria, Wilson, Kaiser, Whittier		<b>\$27,500</b> (0128)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
PBIS Implementation: Year 3 schools	Anderson, Eastbluff, Harbor View, Lincoln, Newport Coast, Newport Elementary, Davis, Killybrooke, Paularino, Costa Mesa HS/MS, Rea, TeWinkle, Back Bay HS, Newport Heights		<b>\$27,500</b> (0128)
PBIS Implementation: Year 2 school	Sonora		<b>\$5,500</b> (0128)
<ul> <li>Navig8 program (Drug Intervention and Support Program for students and families)</li> <li>Program Implementation at all Secondary Schools</li> <li>Parent Education Program at All Elementary Schools.</li> </ul>	All elementary and secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	\$10,000 (0000/0128)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Truancy Prevention and Intervention (TPI)</li> <li>Ongoing training and in servicing in the Truancy Prevention and Intervention Guidelines.</li> <li>Support to school sites and families with the implementation of TPI supports, including but not limited to creating a positive school climate, incentives and recognitions, home visits, progress monitoring, and SART/SST Meetings.</li> <li>Implementation of Elementary and Secondary Attendance Intervention Protocols.</li> </ul>	All elementary and secondary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$27,500 (0000/0128)
<ul> <li>School Attendance Review Board (SARB)</li> <li>Ongoing SARB Hearings (7)</li> <li>Ongoing DA Parent Meetings (4)</li> <li>Probation (4) and Social Service (ongoing) referrals</li> <li>Connections to outside agencies, counseling, substance abuse intervention and rehabilitation.</li> </ul>	All elementary and secondary schools, districtwide		<b>\$23,000</b> (0000)
Provide health services at school sites at ratios lower than the Orange County average	All elementary and secondary schools, districtwide		\$2,232,387 \$1,069,983 (0128) \$581,245 (0000/9010 5640/6500)
School Nurses  • School Readiness Nurse: 1.5 FTE	Elementary Schools: Rea, Sonora, Whittier, Wilson	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$216,971</b> (9010)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
School Nurses	All		<b>\$173,576</b> (9010)
<ul> <li>School-based health clinic 1.2 FTE</li> </ul>	elementary	□ALL	
	students	OR:	
	with access	<u>⊠</u> Low Income pupils <u>⊠</u> English Learners	
	to clinic in		
	Costa Mesa,	Other Subgroups:(Specify)	
	adjacent to		
	Rea		

GOAL: 7	Parent Involvement: Involve parents in decision-making and in programs that support stude academic achievement.		Related State and/or Local Priorities:  1 □ 2 □ 3 ⊠ 4 □ 5 □ 6 □ 7 □ 8 □  COE only: 9 □ 10 □  Local: A (Academics), B (Behavior)		
·		• Increase district-level involvement of EL parents in the District English Learner Advisory attendance data shows a steady increase (from 43 to 62) over the last two school years, t district level is only 7.5% of the ELAC membership at school sites.	he number of parents participating at the		
		<ul> <li>Increase participation in the Community Advisory Committee. To gain more parent suppostudents and students with disabilities, N-MUSD identified the need to increase parent parameters.</li> </ul>			
Identified	l Need :	Increase parent participation in the School Climate Survey. Only 16% of parents responded to the 2013 School Climate Survey. An increase to at least 33% of parents would provide valuable information for N-MUSD to use to develop and modify policies and procedures to increase the likelihood of meeting district goals.			
		<ul> <li>Increase PTA/PFO participation. During the 2013-2014 school year PTA/PFO members cowork. PTA/PFO members are an invaluable resource to help students and provide information school climate.</li> </ul>			
		<ul> <li>Increase participation in English Language Advisory Committees (ELACs). N-MUSD ident parents of ELs in school site ELACs to support closing the EL achievement gap.</li> </ul>	ified the need to increase the involvement		
		<ul> <li>Maintain School Site Council participation. Schools need to maintain active and for parent positions filled after an election by peers, as measured by attendance lists</li> </ul>	_		

Coal Applies to	Schools: All						
Goal Applies to:	Applicable Pupil Subgroups:	All, including low-income, English Learner, Foster Youth, and Students with Disabilities					

## LCAP Year 1: 2015-16 A. District Committee Participation K-12 • District English Learner Advisory Committee (DELAC): During the 2015-2016 school year ELAC members who attend DELAC meetings will represent at least 80% of eligible sites at every meeting, as measured by sign-in sheets. • Community Advisory Committee (CAC): By June 2016 increase CAC membership by at least 2% from the baseline number, as measured by sign-in-sheets. B. School Site Participation K-12 • ELAC: By June 2016 increase the attendance of site-based English Language Advisory Committee (ELAC) members at meetings by a district average of at least 5% from 2014-2015 attendance, as measured by sign-in sheets, and assuming that the number **Expected Annual** of eligible schools remains the same from year to year. Measurable • PTA/PFO: By June 2016 increase membership in PTA/PFO organizations by a district average of at least 5% from 2014-2015 Outcomes: memberships, as measured by membership lists. School Site Council Parent Participation: During the 2015-2016 school year, schools will maintain active and functioning School Site Councils with all parent positions filled after an election by peers, as measured by attendance lists. School Site Council Functions: During the 2015-2016 school year School Site Councils will approve each school's SPSA and Safety Plan before submission to the N-MUSD Board of Education, as measured by meeting minutes. C. School Climate K-12 Climate Survey Response: By June 2016 increase the parent responses to surveys about school climate by at least 9 percentage points from the baseline percentage, as measured by the number of surveys received.

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>School Community Facilitator Services, including:</li> <li>Performance of liaison duties among school, community resource agencies, and parents</li> <li>Communication with parents concerning student performance and attendance (Truancy Prevention and Intervention Process)</li> </ul>	Elementary: Adams, College Park, Kaiser, Killybrooke, Paularino, Rea, Sonora, Victoria, Whittier, Wilson	□ALL OR: □Low Income pupils ☑ English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$470,518 (0128) \$380,482 (4203)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
School Community Facilitator mentoring and coordination	Mide: Costa Mesa, Ensign, TeWinkle  High: Costa Mesa, Estancia, Newport Harbor  Elementary: Adams, College Park, Kaiser, Killybrooke, Paularino, Rea, Sonora, Victoria, Whittier, Wilson  Middle: Costa Mesa, Ensign, TeWinkle  High: Costa Mesa, Estancia, Newport Harbor	□ALL OR: □Low Income pupils ☑English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$172,000</b> (0128)
<ul> <li>DELAC and ELAC meeting support:</li> <li>Materials and presentations</li> <li>Translations</li> </ul>	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$71,500</b> (0128)

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Annual CAC-sponsored Parent University/ Resource Fair</li> <li>Provide parents of students with disabilities resources for their students with disabilities such as adaptive equipment and toys, special needs sports leagues, estate planning, access and linkages to community agencies, etc.</li> <li>Training on topics such as helping students with homework, planning for their child's life after high school, social skills training, behavior management strategies, etc.</li> </ul>	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: Students with exceptional needs	<b>\$600</b> (6500)
<ul> <li>Training – Family Communication during IEPs</li> <li>Train special education teachers to articulate changes during IEP meetings to better communicate to families</li> </ul>	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: Students with exceptional needs	<b>\$15,000</b> (6500)
School Climate Survey:  • Develop site plans to increase the number of parents who complete the survey.	All elementary and secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	None
<ul> <li>Increase timely communication with parents, both oral and written, about events and activities and how attendance at those events and activities supports academic achievement by using Blackboard, Peach Jar, and SchoolLoop.</li> <li>Enlist parents to communicate with other parents about the importance of attendance at events.</li> </ul>	All elementary and secondary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$148,700 (0000)

## LCAP Year 2: 2016-17 A. District Committee Participation K-12 District English Language Advisory Committee (DELAC): During the 2016-2017 school year site-based English Language Advisory Committee (ELAC) members who attend DELAC meetings will represent at least 80% of eligible sites at every meeting, as measured by sign-in sheets. • Community Advisory Committee (CAC): By June 2017 increase CAC membership by at least 2% from the 2015-2016 number, as measured by sign-in-sheets. **B.** School Site Participation K-12 • ELAC: By June 2017 increase ELAC meeting attendance by at least 10% from the 2014-2015 baseline, as measured by sign-in **Expected Annual** sheets. Measurable PTA/PFO: By June 2017 increase membership in PTA/PFO organizations by a district average of at least 5% from 2015-2016 Outcomes: memberships, as measured by membership lists. • School Site Council Parent Participation: During the 2016-2017 school year, schools will maintain active and functioning School Site Councils with all parent positions filled after an election by peers, as measured by attendance lists and agendas. School Site Council Functions: During the 2016-2017 school year School Site Councils will approve each school's SPSA and Safety Plan before submission to the N-MUSD Board of Education, as measured by meeting minutes. C. School Climate K-12 • Climate Survey Response: By June 2017 increase the parent responses by at least 17 percentage points from the baseline number, as measured by the number of surveys received.

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
School Community Facilitator Services, including:  • Performance of liaison duties among school,	Elementary: Adams, College	□ALL OR:	<b>\$470,518</b> (0128)
<ul> <li>Performance of liaison duties among school, community resource agencies, and parents</li> <li>Communication with parents concerning student performance and attendance (Truancy Prevention and Intervention Process)</li> </ul>	Park, Kaiser, Killybrooke, Paularino, Rea, Sonora, Victoria, Whittier, Wilson	□Low Income pupils ⊠English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$380,482</b> (4203)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
School Community Facilitator mentoring and coordination	Middle: Costa Mesa, Ensign, TeWinkle  High: Costa Mesa, Estancia, Newport Harbor Elementary: Adams, College Park, Kaiser,	□ALL OR:	<b>\$172,000</b> (3010/0128)
	Killybrooke, Paularino, Rea, Sonora, Victoria, Whittier, Wilson  Middle: Costa Mesa, Ensign, TeWinkle	□ Low Income pupils ☑ English Learners □ Foster Youth □ Redesignated fluent English proficient □ Other Subgroups:(Specify)	
	High: Costa Mesa, Estancia, Newport Harbor		
<ul> <li>DELAC and ELAC meeting support:</li> <li>Materials and presentations</li> <li>Translations</li> </ul>	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils ⊠English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$71,500</b> (0128)

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Annual CAC-sponsored Parent University/ Resource Fair</li> <li>Provide parents of students with disabilities resources for their students with disabilities such as adaptive equipment and toys, special needs sports leagues, estate planning, access and linkages to community agencies, etc.</li> <li>Training on topics such as helping students with homework, planning for their child's life after high school, social skills training, behavior management strategies, etc.</li> </ul>	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: Students with exceptional needs	<b>\$600</b> (6500)
Training – Family Communication during IEPs  Second year training special education teachers to articulate changes during IEP meetings to better communicate to families	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: Students with exceptional needs	<b>\$15,000</b> (6500)
School Climate Survey:     Develop site plans to increase the number of parents who complete the survey.	All elementary and secondary schools, districtwide	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>	None
<ul> <li>Communication:         <ul> <li>Increase timely communication with parents, both oral and written, about events and activities and how attendance at those events and activities supports academic achievement by using Blackboard, PeachJar, and SchoolLoop.</li> </ul> </li> <li>Enlist parents to communicate with other parents about the importance of attendance at events.</li> </ul>	All elementary and secondary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)	<b>\$148,700</b> (0000)

## LCAP Year 3: 2017-18 A. District Committee Participation K-12 District English Language Advisory Committee (DELAC): During the 2017-2018 school year site-based English Language Advisory Committee (ELAC) members who attend DELAC meetings will represent at least 80% of eligible sites at every meeting, as measured by sign-in sheets. Community Advisory Committee (CAC): By June 2018 increase CAC membership by at least 2% from the 2016-2017 number, as measured by sign-in-sheets. B. School Site Participation K-12 • ELAC: By June 2018 increase ELAC meeting attendance by at least 12% from the 2014-2015 baseline, as measured by sign-in **Expected Annual** sheets. Measurable PTA/PFO: By June 2018 increase membership in PTA/PFO organizations by a district average of at least 5% from 2016-2017 Outcomes: memberships, as measured by membership lists. • School Site Council Parent Participation: During the 2017-2018 school year, schools will maintain active and functioning School Site Councils with all parent positions filled after an election by peers, as measured by attendance lists and agendas. • School Site Council Functions: During the 2017-2018 school year School Site Councils will approve each school's SPSA and Safety Plan before submission to the N-MUSD Board of Education, as measured by meeting minutes. C. School Climate K-12 • Climate Survey Response: By June 2018 increase the parent responses by at least 20 percentage points from the baseline number, as measured by the number of surveys received.

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>School Community Facilitator Services, including:</li> <li>Performance of liaison duties among school, community resource agencies, and parents</li> <li>Communication with parents concerning student performance and attendance (Truancy Prevention and Intervention Process)</li> </ul>	Elementary: Adams, College Park, Kaiser, Killybrooke, Paularino, Rea, Sonora, Victoria, Whittier, Wilson  Middle: Costa Mesa,	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$470,518 (0128) \$380,482 (4203)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
School Community Facilitator mentoring and coordination	Ensign, TeWinkle  High: Costa Mesa, Estancia, Newport Harbor  Elementary: Adams, College Park, Kaiser, Killybrooke, Paularino, Rea, Sonora, Victoria, Whittier, Wilson  Middle: Costa Mesa, Ensign, TeWinkle  High: Costa Mesa, Estancia, Newport Harbor	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	\$175,000 (0128)
<ul> <li>DELAC and ELAC meeting support:</li> <li>Materials and presentations</li> <li>Translations</li> </ul>	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	<b>\$71,500</b> (0128)

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
<ul> <li>Annual CAC-sponsored Parent University/ Resource Fair</li> <li>Provide parents of students with disabilities resources for their students with disabilities such as adaptive equipment and toys, special needs sports leagues, estate planning, access and linkages to community agencies, etc.</li> <li>Training on topics such as helping students with homework, planning for their child's life after high school, social skills training, behavior management strategies, etc.</li> </ul>	All elementary and secondary schools, districtwide	□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: Students with exceptional needs	<b>\$600</b> (6500)
<ul> <li>School Climate Survey:</li> <li>Develop site plans to increase the number of parents who complete the survey.</li> </ul>	All elementary and secondary schools, districtwide		None
<ul> <li>Communication:         <ul> <li>Increase timely communication with parents, both oral and written, about events and activities and how attendance at those events and activities supports academic achievement by using Blackboard, PeachJar, and SchoolLoop.</li> <li>Enlist parents to communicate with other parents about the importance of attendance at events.</li> </ul> </li> </ul>	All elementary and secondary schools, districtwide	⊠ALL     OR:     □Low Income pupils □ English Learners     □Foster Youth □ Redesignated fluent English proficient     □Other Subgroups:(Specify)	\$148,700 (0000)

GOAL: assigned		vices: Maintain high quality basic teachers, continue to provide acc	Related State and/or Local Priorities:  1   2   3   4   5   6   7   8   8   8   8   8   8   8   8   8				
8	and ensu	re school facilities are maintained	COE only: $9 \square 10 \square$ Local : Specify				
Identified Need : Goal Applies to:		• Increase the percentage of highly qualified teachers. NMUSD currently has 99.47% highly qualified teachers, with a target of reaching 100%.					
		<ul> <li>Continue to provide standards-aligned instructional materials. All students are currently provided access to standards-aligned instructional materials, as reported in the School Accountability Report Card (SARC).</li> </ul>					
		Continue to provide maintained school facilities. 100% of school facilities are in good repair, as reported in the SARC.					
		Schools: All					
		Applicable Pupil Subgroups:	All, English Learners				

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# Expected Annual Measurable Outcomes:

- **Teachers**: During the 2015-2016 school year 100% of teachers will be highly qualified according to the federal definition.
- Instructional Materials: During the 2015-2016 school year updated Rigorous Curriculum Development (RCD) units for grades K-6 will include materials based on English Language Development (ELD) standards.
- Facilities: During the 2015-2016 school year 100% of school facilities will be maintained in good repair.

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue to hire Highly Qualified Teachers and assign	All	⊠ALL	\$145,054
appropriately to school sites.	elementary	OR:	\$69524 (0128)
	and	□Low Income pupils □English Learners	\$85,430 (3010)
	secondary	☐ Foster Youth ☐ Redesignated fluent English proficient	
	schools,	☐ Other Subgroups:(Specify)	
	districtwide		

Actions/Services (Year 1)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue to provide standards aligned instructional	All	⊠ALL	<b>\$838,410</b> (0000)
materials.	elementary	OR:	
	and	□Low Income pupils 区English Learners	
	secondary	☐Foster Youth ☐Redesignated fluent English proficient	
	schools, districtwide	Other Subgroups:(Specify)	
Update RCD elementary and secondary units to include ELD	All	⊠ALL	<b>\$60,000</b> (0128)
standards and strategies targeted to support English	elementary	OR:	
Learners.	and	☐ Low Income pupils ☐ English Learners	
	secondary	Foster Youth Redesignated fluent English proficient	
	schools,	Other Subgroups:(Specify)	
	districtwide		
Maintain school facilities in good repair.	All	⊠ALL	\$11,056,812
	elementary	OR:	\$1,324,882
	and	□Low Income pupils □English Learners	(0128)
	secondary	☐ Foster Youth ☐ Redesignated fluent English proficient	\$9,731,930
	schools,	Other Subgroups:(Specify)	(8150)
	districtwide		

#### LCAP Year 2: 2016-17

Expected Annual Measurable Outcomes:

- **Teachers**: During the 2015-2016 school year 100% of teachers will be highly qualified according to the federal definition.
- Instructional Materials: During the 2016-2017 school year updated Rigorous Curriculum Development (RCD) units for grades K-6 will include materials based on English Language Development (ELD) standards.
- Facilities: During the 2016-2017 school year 100% of school facilities will be maintained in good repair.

Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
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Actions/Services (Year 2)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue to hire Highly Qualified Teachers and assign	All	⊠ALL	\$150,000
appropriately to school sites.	elementary	OR:	(3010/0128)
	and	□Low Income pupils □English Learners	
	secondary	☐Foster Youth ☐Redesignated fluent English proficient	
	schools,	☐Other Subgroups:(Specify)	
	districtwide		
Continue to provide standards aligned instructional	All	⊠ALL	\$1,038,410
materials.	elementary	OR:	(0000)
<ul> <li>Including new materials for implementation of Next</li> </ul>	and	□Low Income pupils □English Learners	
Generation Science Standards	secondary	☐Foster Youth ☐Redesignated fluent English proficient	
	schools,	Other Subgroups:(Specify)	
	districtwide		
Refine updated RCD elementary and secondary units to	All	<u>□</u> ALL	<b>\$60,000</b> (0128)
include ELD standards and strategies targeted to support	elementary	OR:	
English Learners.	and	$\square$ Low Income pupils $\ \underline{\boxtimes}$ English Learners	
	secondary	$\square$ Foster Youth $\square$ Redesignated fluent English proficient	
	schools,	Other Subgroups:(Specify)	
	districtwide		
Maintain school facilities in good repair.	All	⊠ALL	\$11,056,812
	elementary	OR:	\$1,324,882
	and .	$\square$ Low Income pupils $\square$ English Learners	(0128)
	secondary	$\square$ Foster Youth $\square$ Redesignated fluent English proficient	\$9,731,930
	schools,	Other Subgroups:(Specify)	(8150)
L	districtwide		

#### LCAP Year 3: 2017-18

# Expected Annual Measurable Outcomes:

- **Teachers**: During the 2015-2016 school year 100% of teachers will be highly qualified according to the federal definition.
- **Instructional Materials**: During the 2017-2018 school year updated Rigorous Curriculum Development (RCD) units for grades K-6 will include materials based on English Language Development (ELD) standards.
- Facilities: During the 2017-2018 school year 100% of school facilities will be maintained in good repair.

Actions/Services (Year 3)	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue to hire Highly Qualified Teachers and assign	All	⊠ALL	\$150,000
appropriately to school sites.	elementary	OR:	(3010/0128)
	and	□Low Income pupils □English Learners	
	secondary	☐ Foster Youth ☐ Redesignated fluent English proficient	
	schools,	Other Subgroups:(Specify)	
	districtwide		
Continue to provide standards aligned instructional	All	⊠ALL	\$852,000
materials.	elementary	OR:	(0000)
	and	□Low Income pupils ⊠English Learners	
	secondary	☐ Foster Youth ☐ Redesignated fluent English proficient	
	schools,	Other Subgroups:(Specify)	
	districtwide		
Maintain school facilities in good repair.	All	<u>⊠</u> ALL	\$11,056,812
	elementary	OR:	\$1,324,882
	and	□Low Income pupils □English Learners	(0128)
	secondary	Foster Youth Redesignated fluent English proficient	\$9,731,930
	schools,	Other Subgroups:(Specify)	(8150)
	districtwide		

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

#### **Guiding Questions:**

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoolsites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Budget: Resource Code Key				
0000 – Unrestricted General Fund	4203 – Title III (Federal Funds)			
0128 – Supplemental LCFF	6010 – After School Education and Safety Program			
3010 – Title I (Federal Funds)	7405 – Common Core			
3550 – Carl D. Perkins Career and Technical Education: Secondary	9010 – Local Donations			

	4 F. 1111 - D. C. I. I. I. 2014	Jan 2015		Policy of Charles and Asset and Price 31	
Original GOAL from prior year LCAP:	1. Facilities: By September 2014 and buildings will open at Costa Mesa Mic Corona del Mar Middle and High Schoquality production systems and esser on designs that support drama produlectures, and meetings. By the end of of a new sports field at Costa Mesa Minished, with anticipated occupancy high school physical education and exfootball, soccer, lacrosse, and gradual constructed with synthetic materials surface. Feeder elementary schools we special events. In addition, constructinstructional space at Costa Mesa High Mar High School/Middle School is to These new facilities will provide "clear repair," as defined by the state Education and	ddle and High School (sool (shared campus), watial performance supportions, musical theater the 2015-2016 school didle and High School in September 2016. To extra-curricular activities that provide a safe, evill use the theaters and ion of dedicated technology School/Middle School be completed by September, safe, functional" factorion Code 17002(d).	Local : Specify: A (Academics)		
Goal Applies to:		e Park, Davis Magnet,	Killybrooke, Paularir	High School; Andersen, Eastbluff, Harbor View, Lino, and Sonora elementary schools glow-income, EL, and foster students, and studen	
Expected Annual Measurable Outcomes:	3, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4,		Actual Annual Measurable Outcomes:	Costa Mesa facilities completed and in use with the opening of the fall 2014 semester. Corona del Mar facilities completed and in use with opening of the fall 2014 semester. School facilities are maintained in good repair. (1009 reported on SARC.)	
		LCAP Yea	ar: 2014-15		
Planned Actions/S	Services	Budgeted Expenditures			ated_Actual al

					Expenditures
	ters at Corona del Mar High School School/Middle School	\$9,102,094		aters at Corona del Mar High School h School/Middle School	\$8,690,248 (0000)
Scope of service:	Corona del Mar High School and Costa Mesa High School/Middle School		Scope of service:	Corona del Mar High School and Costa Mesa High School/Middle School	
	MALL OR:   Image: Description of the content of				
Construction of sports complex at Newport Harbor High School and Costa Mesa High School/Middle School		\$4,125,000	Construction of sports complex at Newport Harbor High School and Costa Mesa High School/Middle School		\$1,654,032 (0000)
Scope of service:	Newport Harbor High School and Costa Mesa High School/Middle School		Scope of service:	Newport Harbor High School and Costa Mesa High School/Middle School	
			<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>		
Construction of exploring technology space at Costa Mesa High School/Middle School and Corona del Mar High School/Middle School		\$90,000	Construction of exploring technology space at Costa Mesa High School/Middle School and Corona del Mar High School/Middle School		\$121,084 (0000)
Scope of service:	Costa Mesa High School/Middle School and Corona del Mar High School/Middle School		Scope of service:	Costa Mesa High School/Middle School and Corona del Mar High School/Middle School	
□ Foster Youth □ Redesignated fluent English proficient □ Foster		OR: Low Income pupils	s <u>□</u> English Learners edesignated fluent English proficient (Specify)		

Construction of dedicated science instructional rooms at Costa Mesa High School/Middle School and Corona del Mar High School/Middle School		\$288,000	Costa Mesa High School/Middle School and Corona del		\$161,085 (0000)	
Scope of service:	Costa Mesa High School School and Corona del School/Middle School			Scope of service:	Costa Mesa High School/Middle School and Corona del Mar High School/Middle School	
		h proficient -		<ul> <li>△ALL</li> <li>OR:</li> <li>△Low Income pupils</li> <li>△Foster Youth △Re</li> <li>△Other Subgroups:</li> </ul>	edesignated fluent English proficient	
expenditures will be r	Differences in budgeted and estimated actual expenditures:  Science instructional rooms came in under budget. Sports complexes are under construction; realized when complete.  Effectiveness: Facilities were completed on schedule and are in use, except for Sports Complexes. Construction; finished by September 2016.  Changes: Updated "Facilities" to Basic Services Goal (Priority 1) 2015-16 Goal #8, "maintaining facilities reported in SARC."			tion to be		

Original GOAL from prior year LCAP:	2. Implementation of State Standards and Access to a Broad Course of Study: All K-12 students, including low-income students, foster, English learners (EL), and students with disabilities, will participate in a course of study based on CCSS in English Language Arts (ELA) and math, with full implementation by August 2014. CCSS units of study will include both academic content and performance standards, will incorporate the use of technology tools and visual and performing arts (VAPA), will emphasize differentiated instructional strategies and resources in order to support increased access to high levels of curriculum, and will use rubrics for evaluation to ensure that students learn content and demonstrate mastery of CCSS.	Related State and/or Local Priorities:  1_x_2_x_3_4_5_6_7_x_8_  COE only: 9 10  Local : Specify: A (Academics)
Goal Applies to:	Schools: All	

	Applicable Pupil Subgroups: A	.II			
Expected Annual Measurable Outcomes:	<ul> <li>All K-12 ELA and math curricula u CCSS by August 2014, and will ind content and performance standa the use of technology tools and V differentiated instructional strate resources, and use rubrics for evan</li> </ul>	clude academic rds, incorporate /APA, emphasize egies and aluation.	Actual Annual Measurable Outcomes:	<ul> <li>All K-12 ELA and math curricula ur with CCSS and implemented by Ju</li> <li>Pupils have access to standards-al materials. (100% SARC)</li> <li>Pupil enrollment in a broad course includes all of the subject areas: A scheduled into the core curriculur directs otherwise.)</li> <li>Degree to which teachers are app and fully credentialed in the subject the pupils they are teaching. (99.4)</li> </ul>	ne 2015. igned instructional e of study that Il students are n (unless an IEP ropriately assigned ct areas and for
		LCAP Yea	ar: 2014-15		
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures
Consulting on RCD n	nodel for K-6 CCSS units of study	\$59,000	Consulting on RCD model for K-6 CCSS units of study, including 10 days with Leadership and Learning Center and 2 days with CORE.		\$157,200 (0000/7405)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
	s <u>□</u> English Learners edesignated fluent English proficient (Specify)			oils □English Learners Redesignated fluent English proficient s:(Specify)	
Substitutes for K-6 teachers receiving training \$124,154		\$124,154	Substitutes for K-6 teachers receiving training		\$166,097 (0000/7405)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	

<u>⊠</u> ALL			<u>⊠</u> ALL		
OR:			OR:		
□ Low Income pupils □ English Learners □ Foster Youth □ Redesignated fluent English proficient			□Low Income pupils □English Learners		
☐ Foster Youth ☐ Redesignated fluent English proficient			☐Foster Youth ☐Redesignated fluent English proficient		
Other Subgroups:(Specify)			Other Subgroups:(Specify)		
Extra duty hours for development	K-6 teachers for curriculum	\$32,989	Extra duty hours for development	K-6 teachers for curriculum	\$36,381 (0000/7405)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
<ul><li>✓ ALL</li><li>OR:</li><li>✓ Low Income pupils</li></ul>	□English Loarnors		⊠ALL OR:	s □English Learners	
	designated fluent English proficient			edesignated fluent English proficient	
☐Other Subgroups:(			☐Other Subgroups:		
				(3)	\$392,000
K-6 ELA materials		\$392,000	K-6 ELA materials		(0000/7405)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
$\overline{\boxtimes}$ ALL			<u>⊠</u> ALL		
⊠ALL OR:			⊠ALL OR:		
	☐ English Learners		OR: ☐Low Income pupil:	s <u>□</u> English Learners	
OR: Low Income pupilsFoster YouthRe	edesignated fluent English proficient		OR: ☐Low Income pupil: ☐Foster Youth ☐R	edesignated fluent English proficient	
OR: Low Income pupilsFoster YouthReOther Subgroups:(	edesignated fluent English proficient Specify)		OR: Low Income pupil:Foster YouthROther Subgroups:	edesignated fluent English proficient (Specify)	
OR: Low Income pupilsFoster YouthReOther Subgroups:(	edesignated fluent English proficient	\$95,289	OR: Low Income pupil:Foster YouthROther Subgroups:	edesignated fluent English proficient	\$112,715 (0000/7405)
OR: Low Income pupilsFoster YouthReOther Subgroups:(  ELA coordination: 1 I	edesignated fluent English proficient Specify)	\$95,289	OR:  _Low Income pupil.  _Foster Youth _R  _Other Subgroups:  ELA coordination: 1	edesignated fluent English proficient (Specify)	
OR: Low Income pupilsFoster YouthReOther Subgroups:(  ELA coordination: 1 I Assignment (TOSA)  Scope of service:	edesignated fluent English proficient Specify)  FTE K-6 ELA Teacher on Special	\$95,289	OR:  _Low Income pupil: _Foster Youth _R _Other Subgroups:  ELA coordination: 1 Assignment (TOSA)	edesignated fluent English proficient (Specify)  FTE K-6 ELA Teacher on Special	
OR: Low Income pupilsFoster YouthReOther Subgroups:(  ELA coordination: 1 I  Assignment (TOSA)	edesignated fluent English proficient Specify)  FTE K-6 ELA Teacher on Special	\$95,289	OR:  _Low Income pupil: _Foster Youth _R _Other Subgroups:  ELA coordination: 1 Assignment (TOSA)  Scope of service:	edesignated fluent English proficient (Specify)  FTE K-6 ELA Teacher on Special	
OR: Low Income pupilsFoster YouthReOther Subgroups:(  ELA coordination: 1 I Assignment (TOSA)  Scope of service: ALL	edesignated fluent English proficient Specify)  FTE K-6 ELA Teacher on Special  All elementary schools	\$95,289	OR: Low Income pupil:Foster YouthROther Subgroups:  ELA coordination: 1 Assignment (TOSA)  Scope of service: ALL OR:	edesignated fluent English proficient (Specify)  FTE K-6 ELA Teacher on Special	
OR: Low Income pupilsFoster YouthReOther Subgroups:(  ELA coordination: 1 I Assignment (TOSA)  Scope of service: ALL OR:Low Income pupils	edesignated fluent English proficient Specify)  FTE K-6 ELA Teacher on Special  All elementary schools	\$95,289	OR: Low Income pupil:Foster YouthROther Subgroups:  ELA coordination: 1 Assignment (TOSA)  Scope of service: ALL OR:Low Income pupil:	edesignated fluent English proficient (Specify)  FTE K-6 ELA Teacher on Special  All elementary schools	

Secondary CCSS VAPA consultants		\$10,000	Secondary CCSS VA	PA consultants	\$1,800 (0000/7405)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	edesignated fluent English proficient				
Secondary CCSS VAPA substitutes		\$30,000	Secondary CCSS VAPA substitutes		\$7,256 (0000/7405)
Scope of service:	All secondary schools		Scope of service: All secondary schools		
	edesignated fluent English proficient		<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>		
Secondary CCSS VAPA extra duty		\$10,000	Secondary CCSS VAPA extra duty		\$10,000 (0000/7405)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	edesignated fluent English proficient		<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐ Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐ Other Subgroups:(Specify)</li> </ul>		
Career Technical Education (CTE) and education technology site support		\$235,032	Career Technical Education (CTE) and education technology site support		\$235,032 (0000/3550/ 9010)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	

					\$865,290
<ul> <li>Performance of flaison duties among school, community resource agencies, and parents</li> <li>Communication with parents concerning student performance and attendance</li> </ul>		\$865,290	<ul> <li>community resource agencies, and parents</li> <li>Communication with parents concerning student performance and attendance</li> </ul>		\$281,804 (0000) \$583,486 (0128)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)			□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)		
School Community Facilitator mentoring and coordination		\$171,735	School Community Facilitator mentoring and coordination		<b>\$171,735</b> \$25,670 (0000) \$197,405 (0128)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
<ul> <li>☑ALL</li> <li>OR:</li> <li>☑Low Income pupils ☑ English Learners</li> <li>☑Foster Youth ☑ Redesignated fluent English proficient</li> <li>☑Other Subgroups:(Specify)</li> </ul>				s <u>□</u> English Learners edesignated fluent English proficient (Specify)	
Orange County Trans	it Authority (OCTA) bus passes	\$14,871	Orange County Transit Authority (OCTA) bus passes		\$7,106 (3010)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	

<u>□</u> ALL			<u>□</u> ALL		
OR:			OR:		
			$\underline{\underline{\boxtimes}}$ Low Income pupils $\underline{\underline{\square}}$ English Learners		
☐ Foster Youth ☐ Redesignated fluent English proficient			$\underline{\underline{\boxtimes}}$ Foster Youth $\underline{\underline{\square}}$ Redesignated fluent English proficient		
Other Subgroups:	Specify)		Other Subgroups:	(Specify)	
			Site-directed service	•	
the needs of low- foster students • (Funding is allocated)	eeds. These funds are comprised of	\$1,625,138	<ul> <li>the needs of low students</li> <li>Site level actions Site Councils, in parents, through Achievement.</li> <li>All SPSAs suppor School Climate of</li> </ul>	colies specifically directed to the meet r-income, English learner, and/or foster and services are determined by School collaboration with faculty, staff, and a the Single Plan for Student at three goals, 1) ELA, 2) Math, 3) or Technology. Each school submitted val in January, with an annual update 1.5.	\$1,625,138 \$806,345 (0128) \$808,793 (3010)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	
□ALL OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:(	designated fluent English proficient			s □English Learners edesignated fluent English proficient (Specify)	
After School Education	on and Safety Program (ASES)	\$1,186,853	After School Education and Safety Program (ASES)		\$1,140,247 (6010)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	

□ALL			□ALL		
OR:			OR:		
			$\underline{\boxtimes}$ Low Income pupils $\ \underline{\square}$ English Learners		
$ \underline{\boxtimes} $ Foster Youth $ \underline{\square} $ Redesignated fluent English proficient			$\underline{\boxtimes}$ Foster Youth $\underline{\square}$ Redesignated fluent English proficient		
Other Subgroups:(Specify)			Other Subgroups:(Specify)		
Summer Reading Academy (SRA) for grades 4-10 instructional supplies		\$20,000	Summer Reading Academy (SRA) for grades 4-10 instructional supplies		\$5,000 (0128)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	
□ALL OR:			□ALL OR:		
	☐ English Learners			s <u> </u>	
	edesignated fluent English proficient			edesignated fluent English proficient	
Other Subgroups:(	Specify)		Other Subgroups:	(Specify)	
Summer Reading Academy substitutes		\$12,174	Summer Reading Academy substitutes		\$2,700 (0128)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	
Scope of service:	,		Scope of service:	All elementary and secondary schools	
•	,			All elementary and secondary schools	
☐ALL OR: ☐Low Income pupils	schools English Learners		□ALL OR: □Low Income pupils	s <u>□</u> English Learners	
☐ALL OR: ☑Low Income pupils ☑Foster Youth ☐Re	schools English Learners edesignated fluent English proficient		☐ALL OR: ☑Low Income pupils ☑Foster Youth ☐Re	s <u>□</u> English Learners edesignated fluent English proficient	
☐ALL OR: ☐Low Income pupils	schools English Learners edesignated fluent English proficient		□ALL OR: □Low Income pupils	s <u>□</u> English Learners edesignated fluent English proficient	
☐ALL OR: ☑Low Income pupils ☑Foster Youth ☐Re	schools English Learners edesignated fluent English proficient Specify)	\$3,000	☐ALL OR: ☑Low Income pupils ☑Foster Youth ☐Re	s □English Learners edesignated fluent English proficient (Specify)	\$3,000 (0128)
□ALL OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:(	schools English Learners edesignated fluent English proficient Specify)	\$3,000	☐ALL OR: ☑Low Income pupils ☑Foster Youth ☐Re ☐Other Subgroups:	s □English Learners edesignated fluent English proficient (Specify)	\$3,000 (0128)
□ALL OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:( Summer Reading Act	schools English Learners edesignated fluent English proficient Specify) ademy duplications  All elementary and secondary	\$3,000	□ALL OR: □Low Income pupils □Foster Youth □Rs □Other Subgroups:	s □English Learners edesignated fluent English proficient (Specify) ademy duplications	\$3,000 (0128)
□ALL OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:( Summer Reading Acc	schools English Learners edesignated fluent English proficient Specify) ademy duplications  All elementary and secondary	\$3,000	□ALL OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:  Summer Reading Act Scope of service:	s □English Learners edesignated fluent English proficient (Specify) ademy duplications	\$3,000 (0128)
□ALL OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:(  Summer Reading Acc Scope of service: □ALL	schools English Learners edesignated fluent English proficient Specify) ademy duplications  All elementary and secondary schools	\$3,000	□ALL OR: □Low Income pupil: □Foster Youth □R: □Other Subgroups: Summer Reading Ac Scope of service: □ALL OR:	s □English Learners edesignated fluent English proficient (Specify) ademy duplications	\$3,000 (0128)
□ALL OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:(  Summer Reading Acc  Scope of service: □ALL OR: □Low Income pupils	schools English Learners edesignated fluent English proficient Specify) ademy duplications  All elementary and secondary schools	\$3,000	□ALL OR: □Low Income pupils □Secope of service: □ALL OR: □Low Income pupils	s □English Learners edesignated fluent English proficient (Specify) ademy duplications  All elementary and secondary schools	\$3,000 (0128)

Summer Reading Academy staffing		\$230,791	Summer Reading Ac	cademy staffing	\$188,440 (0128)
Scope of service:	All elementary and secondary schools		Scope of service: All elementary and secondary schools		
□ALL OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:	edesignated fluent English proficient		□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)		
Summer Reading Ac	ademy transportation	\$40,000	Summer Reading Academy transportation		\$37,344 (0128)
Scope of service:	All elementary and secondary schools		Scope of service: All elementary and secondary schools		
	s □English Learners edesignated fluent English proficient Specify)		□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)		
Language! district-wide training and consumable materials		\$100,264	Language! Site support/coaching and consumable materials		\$12,600 (0000/7405)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	
□ALL OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:	edesignated fluent English proficient		□ALL OR: □Low Income pupils □English Learners □Secretary Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)		
Instructional Interve	ntion staffing	\$445,745	Instructional Interve	ention staffing	\$525,973 (3010)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	

<u>□</u> ALL			<u>□</u> ALL		
OR:			OR:		
$\underline{\boxtimes}$ Low Income pupils $\underline{\square}$ English Learners			${\underline{\boxtimes}}$ Low Income pupils ${\underline{\square}}$ English Learners		
$ \underline{\boxtimes} $ Foster Youth $ \underline{\square} $ Redesignated fluent English proficient			$\underline{\boxtimes}$ Foster Youth $\underline{\square}$ Redesignated fluent English proficient		
Other Subgroups:(Specify)			Other Subgroups:(Specify)		
Parent Involvement Intervention staffing and supplies		\$110,209	Parent Involvement Intervention staffing and supplies		\$95,290 (3012)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	
<u>□</u> ALL			<u>□</u> ALL		
OR:			OR:		
$\underline{\boxtimes}$ Low Income pupils	☐ English Learners		$\underline{\boxtimes}$ Low Income pupil:	s <u> </u>	
$\underline{\boxtimes}$ Foster Youth $\underline{\square}$ Re	edesignated fluent English proficient		$\underline{\boxtimes}$ Foster Youth $\underline{\square}$ R	edesignated fluent English proficient	
Other Subgroups:	Specify)		Other Subgroups:	(Specify)	
School-Wide Initiativ	ves: High School Credit Recovery 3.3		School-Wide Initiatives: High School Credit Recovery 3.3		
FTE, Life Skills 1.0 FTE, Music 0.91 FTE, Reading 2.4 FTE,		\$850,000	FTE, Life Skills 1.0 FTE, Music 0.91 FTE, Reading 2.4 FTE,		\$850,000 (0128)
Art 0.33 FTE, Health Assistant 0.5 FTE		7030,000	1 12, 2110 31113 210 1 1	_,a 0.5,aa	7830,000 (0128)
	•	7030,000	Art 0.33 FTE, Health		3830,000 (0128)
	•	7030,000			3830,000 (0128)
Art 0.33 FTE, Health	Assistant 0.5 FTE All elementary and secondary		Art 0.33 FTE, Health	Assistant 0.5 FTE	3830,000 (0128)
Art 0.33 FTE, Health Scope of service:	Assistant 0.5 FTE All elementary and secondary	, , , , , , , , , , , , , , , , , , , ,	Art 0.33 FTE, Health Scope of service:	Assistant 0.5 FTE	3830,000 (0128)
Art 0.33 FTE, Health  Scope of service:	Assistant 0.5 FTE  All elementary and secondary schools		Art 0.33 FTE, Health Scope of service: ALL OR:	Assistant 0.5 FTE	3830,000 (0128)
Art 0.33 FTE, Health  Scope of service:  □ALL OR: □Low Income pupils	Assistant 0.5 FTE  All elementary and secondary schools	, , , , , , , , , , , , , , , , , , , ,	Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils	Assistant 0.5 FTE  All elementary and secondary schools	3830,000 (0128)
Art 0.33 FTE, Health  Scope of service:  □ALL OR: □Low Income pupils	Assistant 0.5 FTE  All elementary and secondary schools English Learners edesignated fluent English proficient	-	Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils	Assistant 0.5 FTE  All elementary and secondary schools  s □English Learners edesignated fluent English proficient	3830,000 (0128)
Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils □Foster Youth □Re	Assistant 0.5 FTE  All elementary and secondary schools  English Learners edesignated fluent English proficient	, , , , , , , , , , , , , , , , , , , ,	Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils □Foster Youth □Re	Assistant 0.5 FTE  All elementary and secondary schools  s □English Learners edesignated fluent English proficient	\$868,270
Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:(	Assistant 0.5 FTE  All elementary and secondary schools  English Learners edesignated fluent English proficient	\$868,270	Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils □Foster Youth □Rs □Other Subgroups:	Assistant 0.5 FTE  All elementary and secondary schools  s □English Learners edesignated fluent English proficient	\$868,270 \$451,587 (0000)
Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:(	Assistant 0.5 FTE  All elementary and secondary schools  English Learners edesignated fluent English proficient Specify)  fessional development, 2 days		Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils □Foster Youth □Rs □Other Subgroups:	Assistant 0.5 FTE  All elementary and secondary schools  SEnglish Learners edesignated fluent English proficient (Specify)  ofessional development, 2 days	\$868,270
Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils □Foster Youth □Re □Other Subgroups:(	Assistant 0.5 FTE  All elementary and secondary schools English Learners edesignated fluent English proficient Specify)		Art 0.33 FTE, Health  Scope of service:  □ALL  OR: □Low Income pupils □Foster Youth □Rs □Other Subgroups:	Assistant 0.5 FTE  All elementary and secondary schools  s □English Learners edesignated fluent English proficient (Specify)	\$868,270 \$451,587 (0000)

□ALL			□ALL		
OR: ⊠Low Income pupils	□ English Learners		OR:  ⊠Low Income nunit	s □English Learners	
☐ Foster Youth ☐ Redesignated fluent English proficient				edesignated fluent English proficient	
Other Subgroups:(			Other Subgroups:		
The Superintendent's Technology Initiative		\$1,000,000	Implementation of I	NMUSD Technology Plan	\$1,000,000 (0128)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools, districtwide	
□ALL OR:			□ALL OR:		
<u>⊠</u> Low Income pupils	☐ English Learners		<u>⊠</u> Low Income pupils	s <u> </u>	
$\boxtimes$ Foster Youth $\square$ Re	designated fluent English proficient		$\underline{\boxtimes}$ Foster Youth $\underline{\square}$ Ro	edesignated fluent English proficient	
□Other Subgroups:(			Other Subgroups:	(Specify)	
	ent program for AP/IB test fees for	\$40,000	District reimbursement program for AP/IB test fees for		\$40,000 (0128)
qualifying low-incom		. ,	qualifying low-income students		. , , ,
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	
<u>□</u> ALL			<u>□</u> ALL		
OR:			OR:		
$\underline{\boxtimes}$ Low Income pupils	☐ English Learners		$\underline{\boxtimes}$ Low Income pupils $\underline{\square}$ English Learners		
$\underline{\boxtimes}$ Foster Youth $\underline{\square}$ Re	designated fluent English proficient		$\underline{\boxtimes}$ Foster Youth $\underline{\square}$ Redesignated fluent English proficient		
Other Subgroups:(	Specify)		Other Subgroups:	(Specify)	
English Language Leatesting	rner Program staffing and CELDT	\$398,621	English Language Le testing	arner Program staffing and CELDT	\$421,901 (0128)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	
□ALL			□ALL		
OR:			OR:		
$\Box$ Low Income pupils	<u>⊠</u> English Learners		□Low Income pupils ⊠English Learners		
$\Box$ Foster Youth $\Box$ Re	designated fluent English proficient		☐Foster Youth ☐R	edesignated fluent English proficient	
□Other Subgroups:(	Specify)		□Other Subgroups:	(Specify)	

Differences in budgeted and estimated actual expenditures:

- Consulting on RCD increase consulting services is due to include additional trainings, substitutes and consultants for CORE/SIPPS and Key Data Systems.
- ELA TOSA increase due increase in salary schedule.
- Instructional Intervention staffing increased due to demand for reading support and the increased use of SIPPS as an intervention tool.
- Parent Involvement Intervention demand was not as great as anticipated.
- Decrease in Language! was due to amount of consumables on hand. Additionally, Language! Cambium provided site support/coaching, rather than district wide training, throughout the year. Additional funding for 2014-2015 was not needed to support this 3-year professional development commitment.
- EL Staffing and CELDT increased costs due to additional support at sites.
- Summer Reading Academy participation was lower than anticipated, leading to reduced costs.

**Effectiveness:** 

• The outcome has been met; units of study have been implemented in classrooms K-12, which are housed in Haiku SchoolLoop. There are routine and regular curriculum meetings to review, reflect, and modify instruction as needed. SBAC data will be reviewed in summer 2015 for additional indicators of effectiveness.

**Changes:** Actions and services are continued in the 2015-16 LCAP except for the following changes.

- 4 Support Days and 2 Training days have been scheduled for new teachers.
- The "Superintendent's Technology Initiative" name has been discontinued; actions and services are contained within the NMUSD Technology Plan to be approved June 2015.
- 6 ELA TOSAS will replace the single ELA TOSA in the 15-16 school year to help implement the core ELA initiatives (SIPPS, RCD, Language)
- Special Education teachers were not specifically included in this 2014-15 LCAP goal, but they participated in monthly meetings to articulate about aadaptations/accommodations/supplementary materials to implement the RCD units, and learning how to spiral down the CCSS and develop appropriate IEP goals tied to the standards. They are included in actions/services in 2015-16 LCAP Goal 3.

Original GOAL from prior year LCAP:

goals?

3. Implementation of State Academic and Performance Standards: Under the leadership of the site principals and beginning in spring 2013, the four comprehensive K-12 geographic school zones will work with district, site, and

Related State and/or Local Priorities: 1 x 2 x 3 4 5 6 7 x 8 COE only: 9 10

What changes in actions, services, and expenditures will be made as a result of

reviewing past progress and/or changes to

Goal Applies to:	community stakeholders to develop be programs. These programs will reflect us and will offer extensions of current acade culminating experience in grade 12.  Schools: All Applicable Pupil Subgroups: A	nique aspects of ead demic and VAPA pro	ch zone's communi	ty Local : Specify: A (Academics), C (Creat Innovation)	ivity and
Expected Annual Measurable Outcomes:	<ul> <li>Flagship programs for all four zones to and approved by the N-MUSD Board spring 2014.</li> <li>During the 2014-2015 school year, implans for all four zone programs to be including administrative regulations approcess for secondary students.</li> </ul>	o be developed of Education by aplementation edeveloped,	Actual Annual Measurable Outcomes:	<ul> <li>Flagship (Signature Academy) program were approved during spring 2014.</li> <li>Implementation plans are progressing program and are on track to be complewith participation in the Signature Acascheduled to begin in fall 2015.</li> <li>Administrative regulations are being information about all the program distributed to parents and students secondary application process has econdary students applied for professional formation applied for profession applied for professional formation applied for profession appli</li></ul>	for each zone's eted by June 2015, ademy programs on developed, as has been ts, and the been established. Ograms between cone will be eith the remaining
		LCAP Yea	ar: 2014-15		
Planned Actions/	'Services	Budgeted Expenditures	Actual Actions/Se	ervices	Estimated_Actual Annual Expenditures
<ul> <li>IB profes</li> <li>ExplorOc competit</li> <li>Musical e</li> </ul>	equipment Scholars Academy professional	\$120,000	<ul><li>ExplorOce competiti</li><li>Musical e</li></ul>	sional development in Chicago ean for robotics education, training, and ion equipment Scholars Academy professional	\$81,960 (0000)

Scope of service:	All elementary and sec schools	ondary		Scope of service:	All elementary and secondary schools	
□ALL     OR:     □Low Income pupils     □Foster Youth □Re     □Other Subgroups:(\$	designated fluent Englis	h proficient -			s □English Learners edesignated fluent English proficient (Specify)	
What changes in action expenditures will be reviewing past progressors?	made as a result of	<ul> <li>Fewer tean higher printer the Signal administration administration of the proof.</li> <li>Renamed of the proof.</li> <li>Actions are</li> </ul>	cher substitute days ority was placed on the selection product of a first year of the first year of the selection product of the selection product of the selection product of the first year of the selection product of the	teacher attendance at nning phase has been a e in place; a Festival of ocess resulted in stude or of implementation. To Signature Academie	er district initiatives occurring throughou	een established, lents and their rams will be oses and offerings

Original GOAL from prior year LCAP:	<b>4. College/Career Readiness 7-12</b> : Before the 2014-2015 school year, all curriculum for core content areas, including Math, English, Science, and History (MESH), and VAPA, for students in grades 7-12, including low-income students, foster, EL, and students with disabilities, will align with a-g standards. Beginning with the 2014-2015 school year, the master schedule at each middle and high school will be adjusted to offer only MESH and VAPA classes aligned to a-g standards.	Related State and/or Local Priorities:  1_x_2_x_3_4_x_5_6_7_x_8_  COE only: 910  Local: Specify: A (Academics)
Goal Applies to:	Schools: All middle and high schools  Applicable Pupil Subgroups: All secondary students	

Expected Annual Measurable Outcomes:	<ul> <li>Before the 2014-2015 school year, all curricula for core content areas, including Math, English, Science, and History (MESH), and VAPA, for students in grades 7-12 will align with a-g standards.</li> <li>Beginning with the 2014-2015 school year, the master schedule at each middle and high school will be adjusted to offer only MESH and VAPA classes aligned to a-g standards.</li> </ul>		Actual Annual Measurable Outcomes:	<ul> <li>By the beginning of the 2014-2015 school year, all Micourses and all VAPA college-preparatory courses for students in grades 7-12 were aligned with a-g standa</li> <li>Approximately 10% of VAPA courses are not align because they are not college-preparatory courses</li> <li>The master schedules at each middle and high so were adjusted to offer only a-g aligned MESH courses and all VAPA courses.</li> <li>Percent of 12th grade students taking the SAT (45.1% 2012-13)</li> <li>Percent of 12th grade students taking the ACT (32.7% 2012-13)</li> <li>Share of pupils graduating UC/CSU required cour (55.2% 2013-14)</li> <li>Share of pupils determined prepared for college the Early Assessment Program. (Establish baselin 2014-15)</li> </ul>	
Planned Actions/	Services	Budgeted Expenditures	Actual Actions/Se	rvices	Estimated_Actual Annual Expenditures
Advancement Via district coordinate	a Individual Determination (AVID) tor	\$4,000	Advancement Via coordinator	Individual Determination (AVID) district	\$4,000 (0000)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	upilsEnglish Learners Redesignated fluent English proficient ps:(Specify)			pils □English Learners □Redesignated fluent English proficient os:(Specify)	
AVID dues and m	nemberships	\$16,575	AVID dues and m	emberships	\$17,425 (0000)

Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	edesignated fluent English proficient			s □English Learners edesignated fluent English proficient (Specify)	
AVID consultant to to	rain coordinator	\$4,000	AVID consultant to t	rain coordinator	\$6,300 (0000)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
☐ ALL  OR:  ☐ Low Income pupils ☐ English Learners  ☐ Foster Youth ☐ Redesignated fluent English proficient  ☐ Other Subgroups:(Specify)				s <u>□</u> English Learners edesignated fluent English proficient (Specify)	
CCSS History consultants				. ,,	
CCSS History consult		\$60,000	CCSS History consult		\$59,500 (0000/7405)
CCSS History consults Scope of service:		\$60,000			• •
Scope of service:  ALL OR: Low Income pupils	All secondary schools  ☐English Learners designated fluent English proficient	\$60,000	CCSS History consult Scope of service:	All secondary schools  s □English Learners edesignated fluent English proficient	
Scope of service:  ALL OR: Low Income pupils Foster Youth	All secondary schools English Learners edesignated fluent English proficient Specify)	\$60,000	CCSS History consult  Scope of service:	All secondary schools  SEnglish Learners edesignated fluent English proficient (Specify)	• •

	designated fluent English proficient		<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>		
CCSS History extra d		\$20,000	CCSS History extra d	CCSS History extra duty	
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	designated fluent English proficient			s <u>□</u> English Learners edesignated fluent English proficient (Specify)	
	ches for ELA MESH support:			ches for ELA MESH support:	
<ul> <li>6.2 FTE at sites</li> <li>2.8 FTE district</li> <li>3.2 FTE district in 2014-15 and 2015-16</li> </ul>		\$746,000	<ul> <li>6.2 FTE at sites</li> <li>2.8 FTE district</li> <li>3.2 FTE district in 2014-15 and 2015-16</li> </ul>		\$746,000 (0000/7405)
	2014-15 and 2015-16			n 2014-15 and 2015-16	(0000)7403)
	2014-15 and 2015-16 All secondary schools			n 2014-15 and 2015-16 All secondary schools	(0000)7403)
3.2 FTE district in  Scope of service:      △ALL     OR:	All secondary schools English Learners designated fluent English proficient		3.2 FTE district in Scope of service:	All secondary schools  s □English Learners edesignated fluent English proficient	(0000)7403)
3.2 FTE district in  Scope of service:      △ALL     OR:         □Low Income pupils         □Foster Youth □Re         □Other Subgroups:(	All secondary schools English Learners designated fluent English proficient	\$67,500	3.2 FTE district in Scope of service:	All secondary schools  s □English Learners edesignated fluent English proficient (Specify)  mbedded coaches from Innovate ED	\$67,500 (0000/7405)

$\overline{\boxtimes}$ ALL				<u>⊠</u> ALL		
OR:				OR:		
<ul><li>□Low Income pupils □English Learners</li><li>□Foster Youth □Redesignated fluent English proficient</li></ul>				□Low Income pupils □English Learners		
	-	h proficient		_	edesignated fluent English proficient	
Other Subgroups:(	specity)	=		Other Subgroups:	Specify)	44-000
CCSS site support: En	nbedded coaches trainii	ng extra duty	\$15,000	CCSS site support: E	mbedded coaches training extra duty	\$15,000 (0000/7405)
Scope of service:	All secondary schools			Scope of service:	All secondary schools	
⊠ALL OR:				⊠ALL OR:		
□Low Income pupils	□ Fnglish Learners			_	s □English Learners	
	designated fluent Englis	h proficient			edesignated fluent English proficient	
Other Subgroups:(		_		□Other Subgroups:		
CCSS site support: En	nbedded coaches substi	tutes	\$20,000	CCSS site support: Embedded coaches substitutes		\$20,000 (0000/7405)
Scope of service:	All secondary schools			Scope of service:	All secondary schools	
<u>⊠</u> ALL				<u>⊠</u> ALL		
OR:				OR:		
Low Income pupils				$\frac{\square}{\square}$ Low Income pupils		
☐Foster Youth ☐Re	designated fluent Englis	h proficient		☐Foster Youth ☐R	edesignated fluent English proficient	
	designated fluent Englis	-		☐Foster Youth ☐Ro☐Other Subgroups:	edesignated fluent English proficient (Specify)	
☐Foster Youth ☐Re	designated fluent Englis	Differences in	_	☐Foster Youth ☐RG☐Other Subgroups:(imated actual expend	edesignated fluent English proficient (Specify) itures:	
☐Foster Youth ☐Re	designated fluent Englis	Differences in  Nomi	nal differences, due	☐Foster Youth ☐RG☐Other Subgroups:(imated actual expend	edesignated fluent English proficient (Specify)	participation.
□Foster Youth □Re □Other Subgroups:(5	designated fluent Englis Specify)	Differences in  Nomi  Effectiveness	nal differences, due :	☐Foster Youth ☐Ro☐Other Subgroups:(imated actual expend to difference in estim	edesignated fluent English proficient (Specify)  itures: ated participation in training and actual p	•
☐Foster Youth ☐Re	designated fluent Englis Specify) ons, services, and	Differences in  Nomi  Effectiveness  All of	nal differences, due : these combined eff	☐Foster Youth ☐RG☐Other Subgroups:(imated actual expend to difference in estiments led to increased A	edesignated fluent English proficient (Specify)  itures: ated participation in training and actual participation. NMUSD will provide the	same actions and
☐ Foster Youth ☐ Re☐ Other Subgroups:(5	designated fluent Englis Specify)  ons, services, and made as a result of	Differences in  Nomi  Effectiveness  All of services	nal differences, due : these combined eff es in 2015-16 and w	☐Foster Youth ☐RG☐Other Subgroups:(imated actual expend to difference in estiments led to increased A	edesignated fluent English proficient (Specify)  itures: ated participation in training and actual p	same actions and
☐Foster Youth ☐Re☐Other Subgroups:(5	designated fluent Englis Specify)  ons, services, and made as a result of	Differences in  Nomi  Effectiveness  All of service excep	nal differences, due : these combined eff es in 2015-16 and w tions:	☐Foster Youth ☐RG☐Other Subgroups:(imated actual expend to difference in estiments led to increased A	edesignated fluent English proficient (Specify)  itures: ated participation in training and actual participation. NMUSD will provide the	same actions and
□ Foster Youth □ Re □ Other Subgroups:(\$  What changes in action expenditures will be a reviewing past progression.	designated fluent Englis Specify)  ons, services, and made as a result of	Differences in  Nomi  Effectiveness  All of service excep  Changes to ac	nal differences, due  these combined effees in 2015-16 and we tions: tions/services:	☐Foster Youth ☐Re☐Other Subgroups:(imated actual expend to difference in estiments led to increased Avill expand the coaching	edesignated fluent English proficient (Specify)  itures: ated participation in training and actual participation. NMUSD will provide the	same actions and vith the following

<ul> <li>Change outcome measure to focus on increasing the percentage of students who complete a-g requirements.</li> </ul>
<ul> <li>Add more measures to obtain a comprehensive picture of college and career readiness. See 2015-2016 Goal 2.</li> </ul>

Original GOAL from prior year LCAP:	5. College/Career Readiness 6-12: By June 2015 every student in grades 6-12, including low-income students, foster, EL, and students with disabilities, will create a secondary academic plan focused on college and career goals.  Secondary guidance and counseling departments will develop site-based plans to educate, inform, and train parents on multiple aspects of the college admissions experience, including PSAT, applications, and financial aid.  Related State and/or Local Priorities:  1_x_2_x_3_4_x_5_6_7_x_8_  COE only: 910  Local: Specify: A (Academics)					
Goal Applies to:	Schools: All, except Woodland Elementary (K-2 only) Applicable Pupil Subgroups: All grade 6-12 studen	ts				
Expected Annual Measurable Outcomes:	<ul> <li>By June 2015 all grades 6-12 students are to have a secondary academic plan focused on college and career goals.</li> <li>Secondary guidance and counseling departments are to have site-based plans to educate parents and are to begin implementing those plans.</li> </ul>	Actual Annual Measurable Outcomes:	<ul> <li>Implementation plans are on track for students in grades 6-12 to have an academic plan as of June 2015.</li> <li>Grade 6 students, as of January 2015, began receiving Naviance logons and becoming familiar with the program; they are developing plans in May and June 2015.</li> <li>Grades 7, 8, and 9 students developed plans in Naviance during spring 2015.</li> <li>Current grade 10, 11, and 12 students already have academic plans, completed before the district began using Naviance.</li> <li>Middle school counselors received Naviance training on January 21, 2015 about how to develop multi-year plans. After training, schools began developing implementation plans for their students.</li> <li>Secondary guidance and counseling departments offered parent-training sessions through spring 2015.</li> <li>As of January 2015, approximately 85% of parents had accounts to log on to Naviance.</li> </ul>			

	LCAP Year: 2014-15					
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures	
Naviance software license fees and professional development		\$54,563	Naviance software li development	Naviance software license fees and professional development		
Scope of service:	All secondary schools			Scope of service:	All secondary schools	
	designated fluent Englis	h proficient -			s □English Learners edesignated fluent English proficient (Specify)	
See goal 2 above. Sch	ool Community Facilitat	or services.		See goal 2 above. School Community Facilitator services.		See page 141
Scope of service:	All secondary schools			Scope of service: All secondary schools		
□ALL OR: □Low Income pupils □English Learners □Ster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)			$\underline{\boxtimes}$ Foster Youth $\underline{\square}$ Ro	s ⊠English Learners edesignated fluent English proficient (Specify)		
expenditures will be i	Difference in budgeted and estimated actual expenditures:  None  Effectiveness:  School climate survey data will be available in mid-June 2015 and will be used to make adjustme parent training.  parent training.  Data about the number of students who have completed their plans will be available by the end			the end of the		
		• None.	Actions and service	es relative to Naviance	training remain in place for 2015-16.	

Original GOAL from prior year LCAP:	6. College Readiness 9-12: By June 2016 increase the number of comprehensive high school students who enroll in AP/IB courses by at least 6%, and increase the number of students who meet the minimum passing score on the AP/IB tests by at least 5%, as measured by enrollment lists and pass rates.  Related State and/or Local Priorities:  1_x 2_x 3_x 4_x 5_ 6_ 7_x  COE only: 9_ 10_  Local: Specify: A (Academics)				
Goal Applies to:	Schools: Comprehensive high sc Applicable Pupil Subgroups:	nools All comprehensive hi	gh school students		
	<ul> <li>By June 2016, increase enrollment in AP/IB courses at comprehensive high schools by at least 6%</li> <li>By June 2016, increase the number of students who meet minimum passing scores by at least 5%.</li> </ul>		Actual Annual Measurable Outcomes:	<ul> <li>Share of pupils that pass Advanced Placement exams with 3 or higher (67.5%, 2013-14)</li> <li>Data documenting pass rates will be available in June 2015</li> <li>Number of students enrolled in AP or IB classes (34% high school students grades 9-12; 2264 total students including 25 English Learners and 625 Low Income students)</li> </ul>	
		LCAP Ye	ar: 2014-15		
Planned Actions/Se	ervices	Budgeted Expenditures	Actual Actions/Se	rvices	Estimated_Actual Annual Expenditures
AP/IB program dis supplies	trict support for staffing, substitutes,	\$50,000	AP/IB program di supplies	strict support for staffing, substitutes,	\$50,000 (0000)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
supplies	e support for staffing, substitutes,	\$25,000	supplies	te support for staffing, substitutes,	\$25,000 (0000)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	

<ul> <li>△ALL</li> <li>OR:</li> <li>□Low Income pupils</li> <li>□English Learners</li> <li>□Foster Youth</li> <li>□Redesignated fluent Englist</li> <li>□Other Subgroups:(Specify)</li> </ul>	_	<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	<ul> <li>None</li> <li>Changes:</li> <li>School site         for AP/IB of         high school</li> <li>Additional</li> <li>Any change</li> </ul>	tes increased AP/IB offerings at the school sites in 2014-15. Additional staffing will be provided offerings in 2015-16. Additional student requests for AP/IB courses will be met at each of the ools.  all measures of college readiness were added to 2015-2016 Goal 2.  ges in actions, services, and expenditures to increase the pass rate will be made after an analysis ne 2015 data. Effectiveness will be determined at that time.

Original GOAL from prior year LCAP:	7. Career Readiness 9-12: By June 2016 increase the Career Technical Education/Regional Occupational Program (CTE/ROP) participation rate of students in comprehensive high schools by at least 20 percentage points, as measured by enrollment.			Related State and/or Local Priorities:  1_x 2_x 3_ 4_x 5_ 6_ 7_x 8_  COE only: 9_ 10_  Local: Specify: A (Academics)
Goal Applies to:	Schools: Middle and comprehensive high schools in Estancia, Harbor, and Mesa zones  Applicable Pupil Subgroups: Comprehensive high school and middle school students at identified schools  By June 2016, increase the Career Technical  Data from 2013-2014 to use as a baseli			
Expected Annual Measurable Outcomes:	Education/Regional Occupation Program (CTE/ROP) participation rate of students in comprehensive high schools by at least 20 percentage points, as measured by enrollment.		Actual Annual Measurable Outcomes:	<ul> <li>being collected, analyzed for validity, and added to the system N-MUSD uses to collect and display data about LCAP goals.</li> <li>Data for 2014-2015 will be available during the spring 2015 semester.</li> </ul>
		LCAP Yea	ar: 2014-15	
Planned Actions/Services  Budgeted Expenditures		Actual Actions/Se	rvices Estimated_Actual Annual Expenditures	

CTE administration			\$253,838	CTE administration		\$253,838 (0000)
Scope of service:	All secondary schools			Scope of service:	All secondary schools	
	designated fluent Englis	h proficient -			s <u>□</u> English Learners edesignated fluent English proficient (Specify)	
Project Lead the Way	1		\$191,786	Project Lead the Wa	у	\$426,873 (9010)
Scope of service:	All secondary schools			Scope of service:	All secondary schools	
			<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>			
Coastline Regional O	ccupation Program class	ses	\$1,417,440	Coastline Regional Occupation Program classes		\$1,863,881 \$726,914 (0000) \$1,136,967 (0128)
Scope of service:	All secondary schools			Scope of service:	All secondary schools, schoolwide	
reviewing past progress and/or changes to \$200k).			ct Lead the Way gen k).		lities needs that incurred additional expe	

a grant and LCFF funds.
Effectiveness:
<ul> <li>Combined actions led to increased enrollment; teacher and staff development is projected for summertime, with interest levels being high.</li> </ul>
<ul> <li>New courses of study have been adopted at Costa Mesa HS, Estancia HS and TeWinkle MS.</li> </ul>
<ul> <li>Science specialists have been trained in 5<sup>th</sup> grade.</li> </ul>
<ul> <li>Additional effectiveness will be determined after data analysis in the summer 2015.</li> </ul>
Changes:
<ul> <li>Program support was expanded according to increased demand by low-income students. The goal supports both a wide range of interested students, but particularly the 61% unduplicated count enrollees.</li> </ul>
<ul> <li>Added a measure of the number of students who complete a career pathway to provide a complete picture of student progress toward preparing for a career.</li> </ul>
<ul> <li>Added other career preparedness and planning measures; see 2015-2016 goal 2.</li> </ul>
<ul> <li>Changes in actions, services, and expenditures may be made after analyzing baseline and 2014-2015 data.</li> </ul>

SmartMusic memb	berships	\$791	SmartMusic mem	berships	\$756 (0000)
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures
		LCAP Yea	r: 2014-15		
Expected Annual Measurable Outcomes:	<ul> <li>The number of students participating performance ensembles will increase 2014-2015, as measured by enrollmen</li> </ul>	se by at least 3% in  Measurable  orchestra increased from 781 in 2013-2014 to 1			
Goal Applies to:	Schools: All elementary schools Applicable Pupil Subgroups: All K-6 students				
Original GOAL from prior year LCAP:	8. Access to K-6 Music Classes: Increase income students, foster, EL, and student performance ensembles by at least 3% t additional 2% each of the following two measured by enrollment.	ts with disabilities, p the first year (2014-2	Related State and/or Local Priorities:  12_x34567_x8 COE only: 910 Local: Specify: A (Academics), C (Creat Innovation)		

Scope of service:	All elementary schools		Scope of service:	All elementary schools	
☐Foster Youth ☐Re				s <u>□</u> English Learners edesignated fluent English proficient (Specify)	
Materials and supplies K-6		\$17,884	Materials and suppli	ies K-6	\$21,655 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
			<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>		
Transportation for di performances	istrict festivals, community	\$15,000	Transportation for district festivals, community performances		\$10,000 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
<ul> <li>△ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>				s □English Learners edesignated fluent English proficient (Specify)	
District festivals, con	nmunity performance events	\$3,600	District festivals, cor	mmunity performance events	\$3,600 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	

⊠ALL			⊠ALL		
OR:	□ English Learners		OR:	s □English Learners	
<ul><li>□Low Income pupils □English Learners</li><li>□Foster Youth □Redesignated fluent English proficient</li></ul>			<ul><li>□Low Income pupils □English Learners</li><li>□Foster Youth □Redesignated fluent English proficient</li></ul>		
□Other Subgroups:(			☐Other Subgroups:		
Summer Music Acad	emy	\$44,440	Summer Music Acad	lemy	\$36,378 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
⊠ALL			<u>⊠</u> ALL		
OR:			OR:		
Low Income pupils				s <u> </u>	
_	edesignated fluent English proficient			edesignated fluent English proficient	
□Other Subgroups:(	Specify)		Other Subgroups:(Specify)		
Contract services	ontract services \$12,000		Contract services		\$11,200 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
<u>⊠</u> ALL			<u>⊠</u> ALL		
OR:			OR:		
Low Income pupils			□Low Income pupils □English Learners		
☐ Other Subgroups:(	edesignated fluent English proficient		☐Foster Youth ☐Redesignated fluent English proficient☐Other Subgroups:(Specify)		
□Other Subgroups:(	Specify)		Uther Subgroups:	(Specify)	\$1,747,433
K-6 instructional staffing		\$1,747,433	K-6 instructional staffing		\$908,840 (0000) \$838,593 (0128)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
⊠ALL			⊠ALL		
OR:			OR:		
$\Box$ Low Income pupils $\Box$ English Learners			$\overline{\square}$ Low Income pupils $\overline{\square}$ English Learners		
	edesignated fluent English proficient		_	edesignated fluent English proficient	
Other Subgroups:(Specify)			Other Subgroups:(Specify)		

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

#### Differences in budgeted and estimated actual expenditures:

- Increase in materials budget due to purchasing additional instruments to support music ensembles.
- Decrease in transportation due to grants available for schools to access.
- Decrease in Summer Music Academy budget due to parent donations to the program, which offset costs.

#### **Effectiveness:**

• The increase in students performing in an ensemble went from 781 to 1,176 which is just over a 50% increase.

#### **Changes:**

• Changes in actions, services, and expenditures may be made after comparing the enrollment and baseline data and Summer Music Academy participation.

Original GOAL from prior year LCAP:	9. Access to 7-12 Music Classes: By June 2016, as measured rosters, at least 40% of promoting grade 6 students who parelementary performance ensembles and who continue to music programs, inclusing students, foster, EL, and students with disabilities. The number of the programs will increase by at least 10 per page 10 per page 10 per page 10 per page 11 per page 12	Related State and/or Local Priorities:  1 2_x3 4 5 6 7_x 8  COE only: 9 10  Local: Specify: A (Academics), C (Creativity and Innovation)	
Goal Applies to:	Schools: All middle and comprehensive high schools Applicable Pupil Subgroups: All grade 7-12 studer  By June 2016, at least 40% of promoting grade 6		Collecting data on promoting grade 6 students who
Expected Annual Measurable Outcomes:	students who participated in elementary performance ensembles and who continue to N-MUSD middle schools will enroll in middle school music programs.  The number of students enrolled in high school music programs will increase by at least 5%.	Actual Annual Measurable Outcomes:	<ul> <li>continue in district middle school music programs presented enormous technical difficulties.</li> <li>N-MUSD determined that the expense and difficulty of obtaining this data was not cost effective and would not be the best measure of tracking whether elementary students are continuing with music programs in middle school. In addition, students may continue music programs participation in grades 8-12, but not necessarily in grade 7.</li> <li>The ultimate objective of the goal is to encourage more students to participate in secondary music programs to support math achievement. Therefore,</li> </ul>

		<b>LCAP Yea</b>	ır: <b>2014-1</b> 5	<ul> <li>data collection was changed to trace students participating in music progravailable for grades, schools, and sure of the total number of students participated music programs in fall 2014 increased 4 1241) from spring 2013.</li> <li>The number of foster students decreased 3.</li> <li>The number of students with disable 218.52% (27 to 86).</li> <li>The number of low-income student 58.90% (438 to 696).</li> <li>The number of EL students increase 222).</li> <li>The number of unduplicated student 58.35% (473 to 749).</li> </ul>	grams, with data abgroups. Eing in secondary 11.02% (880 to reased from 5 to dilities increased as increased ed 80.49% (123 to
Planned Actions/Serv	vices	Budgeted Expenditures	Actual Actions/Se	rvices	Estimated_Actual Annual Expenditures
Not included in subn	nitted 2014-15 LCAP		NEW: Allocation beginning 2014-15 to support Band at the comprehensive high schools.		\$40,000 (0000)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	edesignated fluent English proficient			pils □English Learners □Redesignated fluent English proficient os:(Specify)	
Transportation for di	nartMusic memberships, istrict festivals, community ct festivals, community performance		Transportation for	SmartMusic memberships, r district festivals, community trict festivals, community performance	See pages 158- 160

events, Summer Music Academy, Contract services.			events, Summer Music Academy, Contract services.		
Scope of service: All secondary schools			Scope of service:	All secondary schools	
<ul> <li>△ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups:(Specify)</li> </ul>			<ul> <li>△ALL</li> <li>OR:</li> <li>△Low Income pupils △English Learners</li> <li>△Foster Youth △Redesignated fluent English proficient</li> <li>△Other Subgroups:(Specify)</li> </ul>		
what changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?  Changes:  Change focus to main than increasing, in ord Changes in actions, see			y in the year to increadols.  The second of the support student characters.	tures: se band allocations to support music program and competitions supported the increased siddle and high school students in music propice and not divert students from other elemany be made after analyzing final enrollments.	enrollment in ograms, rather ective options.

Original GOAL from prior year LCAP:	10. ELA Reading Foundational Skills K-2: At least 70% of continuing students in grades K-2, including EL, low-income students, foster, and students with disabilities, will meet or exceed district benchmarks in phonological awareness (K only), phonics, and fluency by June 2015, as measured by DIBELS-Next, or CORE Phonics Survey and MASI-R, increasing to at least 74% by June 2017, as measured by DIBELS-Next.  Related State and/or Local Priorities:  1_ 2_ 3_ 4_ x_ 5_ 6_ 7_ x_ 8_ x_ COE only: 9_ 10_ COE only: 9_ 10			
Goal Applies to:	Schools: All elementary schools Applicable Pupil Subgroups: All K-2 students			
Expected	By June 2015, at least 70% of K-2 students will meet or			

Annual Measurable Outcomes:	exceed district benchmarks in phonol (K only), phonics, and fluency, as mea Next, or CORE Phonics Survey and MA	sured by DIBELS-	Measurable 2015, with analysis to take place over the for each elementary school, grade, and			
		LCAP Yea	ar: 2014-15			
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Serv	Actual Actions/Services		
Discovery Educatio subscriptions for al	n professional development and Il K-6 teachers	\$36,000	Discovery Educatio subscriptions for al	n professional development and I K-6 teachers	\$36,000 (0000)	
Scope of service:	All elementary schools		Scope of service:	All elementary schools		
			☐Foster Youth ☐F			
Subscriptions to Typing Club to provide access for students to learn/practice keyboarding skills at school and home		\$11,000	Subscriptions to Typing Club to provide access for students to learn/practice keyboarding skills at school and home		\$11,000 (0000)	
Scope of service:	All elementary schools		Scope of service:	All elementary schools		
<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>				ils □English Learners Redesignated fluent English proficient :(Specify)		
	essional development from the ding Excellence for all K-6 teachers	\$47,950		essional development from the ding Excellence for all K-6 teachers	\$47,950 (0000/7405)	
Scope of service:	All elementary schools		Scope of service:	All elementary schools		

			□ ALL     OR:     □ Low Income pupils □ English Learners     □ Foster Youth □ Redesignated fluent English proficient     □ Other Subgroups:(Specify)		
Close Reading consu	ltant	\$9,000	Close Reading consu	ltant	\$9,000 (0000/7405)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
			<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>		
				, ,,	
SIPPS consultant serv		\$12,750	SIPPS consultant ser	· · · · · · · · · · · · · · · · · · ·	\$12,750 (0000/7405)
SIPPS consultant service:		\$12,750	SIPPS consultant ser	· · · · · · · · · · · · · · · · · · ·	· · · ·
Scope of service:  ALL OR: Low Income pupils	All elementary schools English Learners edesignated fluent English proficient	\$12,750	Scope of service:  ALL OR: Low Income pupils	vices  All elementary schools  S □English Learners edesignated fluent English proficient	· ·
Scope of service:  ALL OR: Low Income pupils Foster Youth Re Other Subgroups:	All elementary schools English Learners edesignated fluent English proficient	\$12,750 \$42,300	Scope of service:  ALL OR: Low Income pupils Foster Youth Re Other Subgroups:  332 substitute days	vices  All elementary schools  S □English Learners edesignated fluent English proficient	· ·

				s □English Learners edesignated fluent English proficient (Specify)		
See goal 2 above: The following actions and services serve multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days, English Language Learner Program staffing and CELDT testing.		See goal 2 above: The following actions and services serve multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days, English Language Learner Program staffing and CELDT testing.		See pages 137- 146		
Scope of service:	All elementary schools			Scope of service:	All elementary schools	
□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)		□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)				
<ul> <li>What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?</li> <li>None</li> <li>Effectiveness:</li> <li>Goal with same companies.</li> </ul>		: will be reviewed at t		itures: 2014-2015 school year. At present, NMU 15-16. SIPPS implementation in all eleme	•	

Cha	nges:
	<ul> <li>Based on curriculum changes for the 2014-2015 school year, change foundational skills measures to K-1 and add grade 2 to the measures emphasizing comprehension and fluency for other elementary grades.</li> <li>Special Education teachers were not specifically included in this 2014-15 LCAP goal, but they participated in training alongside general education teachers. They are included in actions/services in 2015-16 LCAP Goal 3.</li> </ul>
	<ul> <li>Six elementary coaches will be added to support reading and literacy district-wide.</li> </ul>
	<ul> <li>All Close reading training, consultants and materials is included in 2015-16 LCAP Goal #2, ELA.</li> </ul>
	<ul> <li>Refine percentage increases and assessment tools for measurable outcomes; see 2015-2016 Goal #3.</li> </ul>
	<ul> <li>Changed Typing Club software service to support 2015-16 LCAP Goal #5, Technology.</li> </ul>
	<ul> <li>Data is presently being collected and analyzed for all students, not only for continuing students.</li> </ul>
	<ul> <li>While collecting data on continuing students would provide a slightly more accurate picture of progress, enormous technical difficulties of collecting such data were discovered during the process of setting up this data collection process.</li> </ul>
	N-MUSD determined that the expense and difficulty of collecting only slightly better data were not cost
	effective strategies as far as providing what students need to increase academic achievement.
	<ul> <li>Additional changes in actions, services, and expenditures may be made after an analysis of the June data.</li> </ul>

Original GOAL from prior year LCAP:	11. ELA Reading Comprehension and Fluency 3-6: At least 72% of continuing students in grades 3-6, including EL, low-income students, foster, and students with disabilities, will meet or exceed district benchmarks in comprehension and fluency by June 2015, increasing to at least 74% by June 2017, as measured by STAR IRL for comprehension (2014-2017) and MASI-R or DIBELS-Next for fluency (2015-2016) and DIBELS-Next for fluency (2016-17).  Related State and/or Local Priorities:  1_ 2_ 3_ 4_x 5_ 6_ 7_x 8_x  COE only: 9_ 10_  Local : Specify: A (Academics)				
Goal Applies to:	Schools: All elementary schools Applicable Pupil Subgroups: All students in grades 3-6				
Expected Annual Measurable Outcomes:	Ry June 2015, at least 72% of grades 3-6 students will			Data for complete analysis of progress will be available in June.	toward this goal
		LCAP Yea	ar: 2014-15		
Planned Actions/Services Budge		Budgeted	Actual Actions/Servi	ices	Estimated_Actual

		Expenditures			Annual Expenditures
See goal 10 above. The following actions and services serve multiple goals; in order to account for the funding one time, budgeted expenditures are included only once:  Discovery Education professional development and subscriptions for all K-6 teachers Subscriptions to Typing Club to provide access for students to learn/practice keyboarding skills at school and home, Close Reading professional development from the Consortium on Reading Excellence for all K-6 teachers, Close Reading consultant, SIPPS consultant services, 332 substitute days for K-3 teachers for SIPPS training.		See goal 10 above. The following actions and services serve multiple goals; in order to account for the funding one time, budgeted expenditures are included only once: Discovery Education professional development and subscriptions for all K-6 teachers Subscriptions to Typing Club to provide access for students to learn/practice keyboarding skills at school and home, Close Reading professional development from the Consortium on Reading Excellence for all K-6 teachers, Close Reading consultant, SIPPS consultant services, 332 substitute days for K-3 teachers for SIPPS training.		See pages 163- 166	
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
				ls □English Learners edesignated fluent English proficient (Specify)	
See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days, English Language Learner Program staffing and			address multiple go one time, budgeted Site-directed service for sites to spend ac staffing and supplied needs of low-income students, After Scho (ASES), providing he and positive youth a consumable material Parent Involvement Certificated staff pro	ne following actions and services als; in order to account for the funding expenditures are included only once. Is funded by district and federal Title I cording to individual needs, including is specifically directed to the meet the expendish learner, and/or foster of Education and Safety Program Ip with homework, physical activity, levelopment; Language! consulting and als, Instructional Intervention staffing, Intervention staffing and supplies, of essional development, 2 days, English program staffing and CELDT testing.	See pages 137- 146

			_			
CELDT testing.						
Scope of service:	All secondary schools			Scope of service:	All secondary schools	
□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)			□ALL OR: ■Low Income pupils ■Foster Youth □Re □Other Subgroups:	edesignated fluent English proficient		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?  Differences in  None Changes:  Specia in trai Goal 3  Six ele Further analyzioutco Effectiveness:  Effect			ct data for all studen al Education teacher ining alongside gene 3. ementary coaches w er revisions to goal t zing the June 2015 d ome measure. :	rs were not specifically ral education teacher. Fill be added to support ext and/or changes in lata and reviewing postewed at the conclusion ar and instructional su	uing students (as described in Goal 10 ale included in this 2014-15 LCAP goal, but is. They are included in actions/services in treading and literacy district-wide. actions, services, and expenditures may issibly including grade 2 students in the 2 in of the 2014-2015 school year. At preservices in 2015-16. SIPPS implementation	they participated n 2015-16 LCAP be made after 015-2016 Goal 3

	12. ELA Reading Comprehension and Fluency for 4-6 Graders Reading 2 or	Related State and/or Local Priorities:	
Original GOAL	More Years Below Grade Level: Continuing students in grades 4-6, including EL,	1 2 3 4_x_ 5 6 7_x_ 8_x_	
from prior year		COE only: 9 10	
LCAP:	years below grade level in reading will show an average of 1.2 years' growth as	-	
LCAI .	measured by either their Language! TOSCRF and/or STAR IRL scores in June of	Local : Specify: A (Academics)	
	each year (2015-2017).		
Goal Applies to:	Schools: All elementary schools		

	Applicable Pupil Subgroups: St	tudents in grades 4-	6 who score 2 years	or more below grade level	
Expected Annual Measurable Outcomes:	By June 2015, continuing students in grades 4-6 who score 2 or more years below grade level will show an average of 1.2 years' growth as measured by their Language! TOSCRF and/or STAR IRL scores.		Actual Annual Measurable Outcomes:		
		LCAP Yea	r: 2014-15		
Planned Actions/Se	vices	Budgeted Expenditures	Actual Actions/Serv	vices	Estimated_Actual Annual Expenditures
See goal 10 above. The following actions and services serve multiple goals; in order to account for the funding one time, budgeted expenditures are included only once.  Discovery Education professional development and subscriptions for all K-6 teachers Subscriptions to Typing Club to provide access for students to learn/practice keyboarding skills at school and home, Close Reading professional development from the Consortium on Reading Excellence for all K-6 teachers, Close Reading consultant, SIPPS consultant services, 332 substitute days for K-3 teachers for SIPPS training.			See goal 10 above. The following actions and services serve multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Discovery Education professional development and subscriptions for all K-6 teachers Subscriptions to Typing Club to provide access for students to learn/practice keyboarding skills at school and home, Close Reading professional development from the Consortium on Reading Excellence for all K-6 teachers, Close Reading consultant, SIPPS consultant services, 332 substitute days for K-3 teachers for SIPPS training.		See pages 163- 166
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
	s □English Learners edesignated fluent English proficient (Specify) All secondary schools			ils □English Learners Redesignated fluent English proficient s:(Specify) All secondary schools	

<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>				s □English Learners edesignated fluent English proficient (Specify)		
See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days, English Language Learner Program staffing and CELDT testing.			See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days, English Language Learner Program staffing and CELDT testing.		See pages 137- 146	
Scope of service:	All elementary schools			Scope of service:	All elementary schools	
□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)			□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)			
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?  • None  Changes:  • Collect d		t data on all student	•	<b>itures:</b> uing students (as described in Goal 10 ab may be made after an analysis of the Jun	-	

Effectiveness:
<ul> <li>Effectiveness will be reviewed at the conclusion of the 2014-2015 school year. At present, NMUSD will provide the same curricular and instructional support in 2015-16. SIPPS implementation in all elementary schools will be supported.</li> </ul>

Original GOAL from prior year LCAP:	13. ELA Reading Comprehension 7-11: A grades 7-11, including EL, low-income st disabilities, will meet or exceed benchm text understanding, as measured by STA through 2016-17) and Smarter Balanced (2015-2016 and 2016-17).  Schools: All middle and high schools	tudents, foster, and s narks in grade-level c AR IRL for compreher d Test for Reading Co	Related State and/or Local Priorities:  1 2 3 4_x_ 5 6 7_x_ 8_x  COE only: 9 10  Local: Specify: A (Academics)		
Goal Applies to:		ois Il secondary student	:S		
Expected Annual Measurable Outcomes:	By June 2015, at least 75% of continuing grades 7-11 will meet or exceed benchered comprehension and text understances measured by the STAR IRL.	hmarks in grade-	Actual Annual Measurable Outcomes:	The STAR IRL scores for grades 7, 8, and 9, including scores for individual grades, schools, and subgroups, will be available in June 2015, with analysis to take place over the summer break.	
		LCAP Yea	ar: 2014-15		
Planned Actions/Se	rvices	Budgeted Expenditures	Actual Actions/Services Annua		Estimated_Actual Annual Expenditures
CCSS English RCD sidays	ubstitutes for professional training	\$33,000	CCSS English substitutes for professional training days		\$30,891 0000/7405
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	ils <u>□</u> English Learners Redesignated fluent English proficient ::(Specify)			oils <u></u> English Learners Redesignated fluent English proficient s:(Specify)	
CCSS English RCD e	xtra duty hours	\$50,000	CCSS English extra	duty hours	\$43,761 0000/7405

Scope of service:	All secondary schools		Scope of service:	All secondary schools	
<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups:(Specify)</li> </ul>				s <u>□</u> English Learners edesignated fluent English proficient (Specify)	
CCSS English RCD inst	tructional supplies	\$16,000	CCSS English instruct	tional supplies	\$5,600 0000/7405
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
			☐Foster Youth ☐Re		
See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days, English Language Learner Program staffing and CELDT testing.			See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days, English Language Learner Program staffing and CELDT testing.		See pages 137- 146
Scope of service:	All secondary schools		Scope of service:	All secondary schools	

□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)			□ALL OR: ☑Low Income pupils ☑English Learners ☑Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)		
	Differences ir	n budgeted and estim	nated actual expenditures:		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	<ul> <li>Teachers didn't need to work all of the projected hours that were anticipated.</li> <li>Instructional materials costs covered by site allocations.</li> <li>Effectiveness:</li> <li>Unit development was effectively completed. Instruction occurred throughout the year based on the units.</li> <li>Grades 7, 8, and 11 students took the Smarter Balanced (SBAC) test in April through June 2015. This data will be the baseline for comparisons in future years.</li> <li>NMUSD plans to maintain the actions and services for 2015-16; additional changes in actions, services, and expenditures may be made after analyzing June and August SBAC data.</li> <li>Changes:</li> </ul>				
	<ul> <li>The RCD term has been dropped for secondary ELA.</li> <li>Collect data on all students, not only for continuing students (as described in Goal 10 above).</li> <li>Change grades to 7, 8, and 9, since those are the only grades tested for STAR.</li> <li>Students enrolled in AP/IB courses will not be tested, under the assumption that they have sufficient reading skills to succeed in those classes.</li> <li>ELD content standards and strategies to support English Learners will be incorporated into units in 2015-16</li> </ul>				

	14. ELA for 7-11 Students Who Score Below Competency: The number of	Related State and/or Local Priorities:	
Original GOAL	continuing students in grades 7-11, including EL, low-income students, foster,	1 2 3 4_x_ 5 6 7_x_ 8_x_	
from prior year	and students with disabilities, who score Proficient or Advanced on the grade-	COE only: 9 10	
LCAP:	level standards on the district benchmark ELA tests given in June of each year		
	(2015-2017) will increase by at least 5% each year.	Local : SpecifyA	
Goal Applies to:	Schools: All middle and high schools		
Goal Applies to.	Applicable Pupil Subgroups: All grade 7-11 students who score below co	ompetency	

Expected Annual Measurable Outcomes:	By June 2015, the number of continuing grades 7-11 who score Proficient or A grade-level standards on the district by tests will increase by at least 5%.	dvanced on the	Actual Annual Measurable Outcomes:	June 2015, data will serve as a baseline, since the dis ELA benchmark tests are new for 2014-2015.	
		LCAP Yea	ar: 2014-15		
Planned Actions/Serv	rices	Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures
address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once.  CCSS English RCD substitutes for professional training  address multiple goals; in order one time, budgeted expenditures for CCSS English RCD substitutes for		The following actions and services als; in order to account for the funding expenditures are included only once. abstitutes for professional training days, etra duty hours, CCSS English RCD ess.	See pages 172- 174		
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	edesignated fluent English proficient			lsEnglish Learners Redesignated fluent English proficient : (Specify)	
address multiple goal one time, budgeted e Site-directed services for sites to spend accestaffing and supplies needs of low-income, students, After School (ASES), providing help and positive youth deand consumable mat	e following actions and services ls; in order to account for the funding expenditures are included only once. funded by district and federal Title I ording to individual needs, including specifically directed to the meet the English learner, and/or foster I Education and Safety Program o with homework, physical activity, evelopment; Language! consulting erials, Instructional Intervention wement Intervention staffing and		address multiple go one time, budgeted Site-directed service for sites to spend ac staffing and supplie needs of low-incom- students, After Scho (ASES), providing he and positive youth of consumable materia	ne following actions and services als; in order to account for the funding expenditures are included only once. It is funded by district and federal Title I ecording to individual needs, including as specifically directed to the meet the ele, English learner, and/or foster and Education and Safety Program alp with homework, physical activity, development; Language! consulting and als, Instructional Intervention staffing, Intervention staffing and supplies,	See pages 137- 146

supplies, Certificated staff professional development, 2 days, English Language Learner Program staffing and CELDT testing.			Certificated staff professional development, 2 days, English Language Learner Program staffing and CELDT testing.			
Scope of service: All seco	ondary schools			Scope of service:	All secondary schools	
□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: (Specify)			□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: (Specify)			
<ul> <li>What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?</li> <li>Difference in budgeted and estiment of None</li> <li>Changes:         <ul> <li>Outcome measure changes</li> <li>Collect data on all student</li> </ul> </li> <li>Effectiveness:         <ul> <li>TBD. Changes in actions, step</li> </ul> </li> </ul>			ed from focus on grades, not only for continu		ta and SBAC	

Original GOAL from prior year LCAP:	15. Math K-6: At least 80% of continuing students in grades K-6, including EL, low-income students, foster, and students with disabilities, will meet or exceed all three trimester benchmarks on the Swun Math tests each year (2014-2015 through 2016-17).  Related State and/or Local Priorities:  1_ 2_ 3_ 4_x_5_6_7_x_8_x  COE only: 9_ 10_ Local: Specify: A (Academics)						
Goal Applies to:	Schools: All elementary schools Applicable Pupil Subgroups: All grades K-6 students						
Expected Annual Measurable Outcomes:	<ul> <li>By June 2015, at least 80% of continuing K-6 students will meet or exceed all three trimester benchmarks on the Swun Math tests.</li> </ul>	Actual Annual Measurable Outcomes:	Data comparing the September 2014 pre-test to the December 2014 post-test shows an increase from 9.22% Proficient to 71.62% Proficient. Subgroups also show substantial improvement during 2014:				

		I CAP Voz	ır: 2014-15	<ul> <li>Unduplicated students increased f Proficient to 36.89% Proficient.</li> <li>Foster students increased from 13 43.75% Proficient.</li> <li>Students with disabilities increased Proficient to 33.04% Proficient.</li> <li>Els increased from 5.62% Proficient Proficient.</li> <li>Socio-economically disadvantaged increased from 5.32% Proficient to</li> </ul>	.04% Proficient to d from 6.19% t to 33.50% students
		LCAP Tea	11. 2014-15		Estimated_Actual
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Serv	Actual Actions/Services	
Swun Math consultants to conduct professional development for K-6 teachers		\$619,500	Swun Math consultants to conduct professional development for K-6 teachers		\$612,340 (0000/7405)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
	designated fluent English proficient			ils <u>□</u> English Learners Redesignated fluent English proficient s: (Specify)	
Substitutes for K-6 professional development and student work evaluation days		\$91,260	Substitutes for K-6 professional development and student work evaluation days		\$91,260 (0000/7405)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	(0000) 7 100)
	designated fluent English proficient			ils □English Learners Redesignated fluent English proficient s: (Specify)	

Substitutes for K-6 monthly site visits		\$66,861	Substitutes for K-6	Substitutes for K-6 monthly site visits	
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
			<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups: (Specify)</li> </ul>		
Instructional supplie	es for K-6	\$65,000	Instructional suppli	es for K-6	\$52,127 (0000/7405)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
			<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups: (Specify)</li> </ul>		
Duplications for K-6		\$160,000	Duplications for K-6		\$160,000 (0000/7405)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
	s <u>□</u> English Learners edesignated fluent English proficient (Specify)				
address multiple god one time, budgeted Site-directed service for sites to spend acc	2 above: The following actions and services multiple goals; in order to account for the funding e, budgeted expenditures are included only once. cted services funded by district and federal Title I to spend according to individual needs, including and supplies specifically directed to the meet the		als; in order to account for the funding expenditures are included only once. es funded by district and federal Title I ecording to individual needs, including	See pages 137- 146	

needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days		needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days.				
Scope of service:	All elementary schools	;		Scope of service:	All elementary schools	
□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: (Specify)			s ⊠English Learners edesignated fluent English proficient (Specify)			
budgets.  Changes:  NMUSD adjusted the coacoaching. Sites will maint This will include monthly  Collect data on all studen  Changes to actions, service  Changes to actions, service  Further experience with Setting.  Effectiveness  Data for the third trimest			ching/professional de ain the same coaching on-site professional de ts, not only for continusure to annual, based es, and expenditures swun Math and the de er will be available in	velopment model mid-year to provide mog model with Swun math to complete Year levelopment and coaching.  uing students (as described in Goal 10 abid on third trimester data.  may be made after analysis of the entire etails of its implementation will enable model.  June 2015, with analysis of the entire year use the same curricular and its simplementation will provide the same curricular and its simplementation will be same cu	ore on-site r 3 in 2015-16. ove). year's data. ore realistic goal r's data to take	

from prior year	16. Math 7-11: The number of continuing students in grades 7-11, including EL, low-income students, foster, and students with disabilities, who score Proficient or Advanced on the grade-level standards on the district benchmark math tests given in June of each year (2015-2017) will increase by at least 5% each year.  Related State and/or Local Priorities:  1 2 3 4_x 5 6 7_x 8_x  COE only: 9 10  Local : Specify: A (Academics)					
Goal Applies to:	Schools: All middle and high school					
ооз		II students in grades	7-12			
Expected Annual Measurable Outcomes:	<ul> <li>By June 2015, the number of continuing grades 7-11 students who score Proficient or Advanced on the grade-level standards on the district benchmark math tests will increase by at least 5%.</li> </ul>		Actual Annual Measurable Outcomes:	With new benchmark tests and universally administered and reported systems in place in Math 1 and Math 2, baseline data will be collected and refined by June 2016.		
		LCAP Yea	ar: 2014-15			
Planned Actions/Se	rvices	Budgeted Expenditures	Actual Actions/Ser	vices	Estimated_Actual Annual Expenditures	
CCSS Math: University of California Irvine (UCI) project professional development days		\$150,480	CCSS Math: University of California Irvine (UCI) project professional development days		\$225,200 (0000/7405)	
Scope of service:	All secondary schools		Scope of service:	All secondary schools		
	ils □English Learners Redesignated fluent English proficient s: (Specify)			pils □English Learners Redesignated fluent English proficient os: (Specify)		
CCSS Math: UCI project substitutes for training		\$72,600	CCSS Math: UCI project substitutes for training		\$63,540 (0000/7405)	
Scope of service:	All secondary schools		Scope of service:	All secondary schools		
	ils <u>□</u> English Learners Redesignated fluent English proficient :: (Specify)			pils <u>□</u> English Learners <u>l</u> Redesignated fluent English proficient os: (Specify)		

CCSS Math: UCI project extra duty hours		\$25,000	CCSS Math: UCI pro	ject extra duty hours	\$48,783 (0000/7405)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups: (Specify)</li> </ul>					
CCSS Math: UCI project instructional supplies		\$24,000	CCSS Math: UCI pro	ject instructional supplies	\$6,300 (0000/7405)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
-	ems Support (TESS) consultants to I development at comprehensive	\$75,600	Total Education Systems Support (TESS) consultants to conduct professional development at comprehensive high schools		\$75,600 (0000/7405)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
			☐Foster Youth ☐R☐Other Subgroups:		
Substitutes for high school TESS professional development days		\$6,600	Substitutes for high days	school TESS professional development	\$5,775 (0000/7405)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	

⊠ALL			⊠ALL		
OR:		OR:			
$\underline{\square}$ Low Income pupils $\underline{\square}$ English Learners			$\square$ Low Income pupils		
☐ Foster Youth ☐ Redesignated fluent English proficient			$\Box$ Foster Youth $\Box$ Re	edesignated fluent English proficient	
☐Other Subgroups: (Specify)			$\Box$ Other Subgroups:	(Specify)	
See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once.  Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2		See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once.  Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days			
days					
Scope of service: All secondary school	5		Scope of service:	All secondary schools	
□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: (Specify)			□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: (Specify)		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?  assessments, while NMU 2015-16. This caused different development days, subst Changes:			ontract with UCI was in SD created final exams erences between bud tutes, teacher extra d	enditures: Increased. They provided additional suppose. Exams will be universally administered geted and actual expenditures for UCI Muty hours, and math instructional supplies ath Teacher on Special Assignment.	and reported in ath professional

<ul> <li>Training was successful, according to teacher feedback and increased observation during Learning Rounds</li> <li>Lesson design implementation was successful: embedded elements on lesson design units are now housed in SchoolLoop for all teachers to access.</li> </ul>
<ul> <li>Additional changes in actions, services, and expenditures may be made after analyzing baseline student data on SBAC math assessments.</li> </ul>

Original GOAL from prior year LCAP:	17. Physical Education (PE) Grades 5, 7, continuing students in grades 5, 7, and 9 percentage point in the end-of-year bod at least 2 percentage points 2 percentage 2 perc	will show an increally composition test,	Related State and/or Local Priorities:  1 2 3 4_x 5 6 7_x 8_x  COE only: 9 10 Local : Specify: A (Academics)	<u>(                                    </u>	
Goal Applies to:	Schools: All Applicable Pupil Subgroups: All students in grades 5, 7, and 9				
Expected Annual Measurable Outcomes:	By June 2015, continuing students in grades 5, 7, and 9 will show an increase of at least 1 percentage point in the end-of-year body composition text, and an increase of at least 2 percentage points in the end-of-year aerobic capacity test.		Actual Annual Measurable Outcomes:	Students take tests in February through June 2015, and the state makes results available in October 2015, with analysis to take place during fall 2015.	
LCAP Year: 2014-15					
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures
K-6 equipment		\$11,600	K-6 equipment		\$11,600 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups: (Specify)</li> </ul>					
Consultant (Orange	e County Department of Education	\$10,000	Consultant (Orango	e County Department of Education	\$10,000 (0000)

director)		director)			
Scope of service: All elements schools, gra	ry and secondary des K-9		Scope of service:	All elementary and secondary schools, grades K-9, schoolwide	
⊠ALL OR:			⊠ALL OR:		
$\underline{\Box}$ Low Income pupils $\underline{\Box}$ English Le	arners		$\square$ Low Income pupil	s $ {oxedsymbol{\square}}$ English Learners	
☐Foster Youth ☐Redesignated fl	uent English proficient		<del></del>	edesignated fluent English proficient	
☐Other Subgroups: (Specify)			☐Other Subgroups:	(Specify)	
K-6 instructional staffing		\$773,376	K-6 instructional sta	iffing	\$772,423 \$401,737 (0000) \$370,686 (0128)
Scope of service: All elementa	ry schools		Scope of service:	All elementary schools, schoolwide	
			<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups: (Specify)</li> </ul>		
Training conference		\$1,800	Training conference		\$500 (0000)
Scope of service: All elements schools, gra	ry and secondary des K-9		Scope of service:	All elementary and secondary schools, grades K-9	
⊠ALL OR:					
□ Low Income pupils □ English Le			□Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient		
☐ Foster Youth ☐ Redesignated fluent English proficient ☐ Other Subgroups (Specify)			Other Subgroups (Specify)		
Times on an Bee in actions, see these, and			mated actual expendi		
·		case in cranning and t	comerence due to star	ii not attending.	
goals?		nges in actions, servic	es, and expenditures	may be made after an analysis of the sta	te test data.
expenditures will be made as a result of reviewing past progress and/or changes to  • Decrea Changes:		rease in training and o	conference due to stat	ff not attending.	te test data.

Effectiveness:
• Goal will be reviewed when PE results are available in the fall. At present, NMSUD will continue to provide
at least the same services for PE with additional support for PE materials.

Original GOAL from prior year LCAP:	18. Music 1-6: By June 2017 at least 80% of continuing students will meet or exceed grade-appropriate music reading literacy, and instrumental and vocal technical skills, as measured by teacher-made rubrics and/or SmartMusic software. Also, at least 80% of students will demonstrate good stage decorum and audience etiquette during grade-appropriate performances, as measured by rubrics to evaluate videotaped performances.  Related State and/or Local Priorities:  1_ 2_x 3_ 4_ 5_ 6_ 7_x 8_x  COE only: 9_ 10_  Local: Specify: A (Academics), C (Creativity Innovation)				
Goal Applies to:	Schools: All elementary schools  Applicable Pupil Subgroups: All elementary students				
Expected Annual Measurable Outcomes:	<ul> <li>By June 2017, at least 80% of continumet or exceed grade-appropriate muliteracy, and instrumental and vocal to measured by teacher-made rubrics are software.</li> <li>At least 80% of students will demonst decorum and audience etiquette duritappropriate performances, as measure evaluate videotaped performances.</li> </ul>	usic reading echnical skills, as nd/or SmartMusic crate good stage ng grade-	Actual Annual Measurable Outcomes:	<ul> <li>Although achievement of this goal exterpretary year period, June 2015 data will be anawhether students are progressing tow</li> <li>N-MUSD decided not to include a must because such a grade is highly subjection</li> </ul>	alyzed to evaluate ard the 80%. ic behavior grade
		LCAP Yea	ar: 2014-15		
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services Annu		Estimated_Actual Annual Expenditures
See goal 8 above. SmartMusic memberships, Materials and supplies K-6, Transportation for district festivals, community performances, District festivals, community performance events, Summer Music Academy, Contract services, K-6 instructional staffing			Materials and sup festivals, commun community perfor	SmartMusic memberships, plies K-6, Transportation for district hity performances, District festivals, mance events, Summer Music Academy, K-6 instructional staffing	See pages 158- 160
Scope of service:	All elementary schools		Scope of service:	All elementary schools	

See goal 2 above. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including: Staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students.		See goal 2 above. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including: Staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students.  See pages 137-146		See pages 137- 146		
Scope of service:	All elementary schools			Scope of service:	All elementary schools	
□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups (Specify)				s ⊠English Learners edesignated fluent English proficient (Specify)		
what changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?  Support grading, an analy effectiveness.  Change:  NMSUD will continue to proceed the effectiveness of the proceeding of the procedure of the proced			corum" were not effects of student grades of student grades or rovide at least the same cards and decisions and the measurable outsingle music grade the grades to provide the	ctive. With newly implemented rubrics a over the summer will provide additional of the services in music in 2015-16.  bout the best ways to collect data to me	asure this goal a 3 or a 4 are standards-based	

•	Delete behaviors as an outcome, since they tend to be subjective and difficult to measure.
•	Changes in actions, services, and expenditures may be made after analyzing June 2015 music grades.

Original GOAL from prior year LCAP:  Goal Applies to:  Expected	including EL, low-income students, foster, and students with disabilities, who score Proficient or Advanced on the Science CST will increase to at least 80% by			Local : Specify: A (Academics)      Although achievement of this goal external	ends over a three-
Annual Measurable Outcomes:	Advanced on the Science CST will least 80%.		Measurable Outcomes:	vear period, 2015 Science CST data will be an	
LCAP Year: 2014-15					
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Se	Actual Actions/Services Estimate Annual Expendi	
District science pro	ogram coordination	\$75,675	District science pr	District science program coordination \$75,0	
Scope of service:	All elementary schools		Scope of service:	All elementary schools, districtwide	
<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups(Specify)</li> </ul>					
K-6 instructional si	ite staffing	\$1,269,952	K-6 instructional s	site staffing	\$1,521,400 \$662,018 (0000) \$609,382 (0128) \$250,000 (9010)

Scope of service:	All elementary schools		Scope of service:	All elementary schools, districtwide	
			<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups(Specify)</li> </ul>		
Site instructional materials		\$57,654	Site instructional ma	Site instructional materials	
Scope of service:	All elementary schools		Scope of service:	All elementary schools, districtwide	
			<ul> <li>△ALL</li> <li>OR:</li> <li>□Low Income pupils</li> <li>□Foster Youth</li> <li>□Redesignated fluent English proficient</li> <li>□Other Subgroups: (Specify)</li> </ul>		
Travel and conference	ce	\$2,450	Travel and conference		\$2,450 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools, districtwide	
Contract services		\$1,200	Contract services		\$1,200 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools, districtwide	

			<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils □English Learners</li> <li>□Foster Youth □Redesignated fluent English proficient</li> <li>□Other Subgroups: (Specify)</li> </ul>		
Transportation for th	ne Science Fair	\$700	Transportation for t	he Science Fair	\$700 (0000
Scope of service:	All elementary schools		Scope of service:	All elementary schools, districtwide	
Consultants for professional development		\$1,000	Consultants for professional development		\$1,000 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools, districtwide	
			<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐English Learners</li> <li>☐Foster Youth ☐Redesignated fluent English proficient</li> <li>☐Other Subgroups: (Specify)</li> </ul>		
Software licenses, Re	enaissance Learning	\$500	Software licenses, Renaissance Learning		\$500 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools, districtwide	
<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups: (Specify)</li> </ul>				s <u>□</u> English Learners edesignated fluent English proficient (Specify)	
Summer science		\$10,085	Summer science		\$10,085(0000)

Scope of service:	All elementary schools		Scope of service:	All elementary schools, districtwide	
<ul> <li>☑ALL</li> <li>OR:</li> <li>☑Low Income pupils ☑ English Learners</li> <li>☑ Foster Youth ☑ Redesignated fluent English proficient</li> <li>☑ Other Subgroups: (Specify)</li> </ul>				s □English Learners edesignated fluent English proficient (Specify)	
Summer science prog	gram staffing and materials	\$89,530	Summer science pro	gram staffing and materials	\$89,530 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
<ul> <li>△ALL</li> <li>OR:</li> <li>△Low Income pupils</li> <li>△Foster Youth △Re</li> <li>△Other Subgroups: (</li> </ul>	designated fluent English proficient		<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐Other Subgroups: (Specify)</li> </ul>		
See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days			See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days		See pages 137- 146
Scope of service:	All elementary schools		Scope of service:	All elementary schools	

□ALL OR:  Low Income pupils □English Learners □Foster Youth □Redesignated fluent Englise □Other Subgroups: (Specify)		□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups: (Specify)
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	the budgeted and estimal Effectiveness:  Summer science program content knowledge through and teachers.  Change:  Collect data on all studen 10 above).  Incorporate this goal (and Goal 4):  Add engineering to Add secondary te experiences.  Add elementary to instruction in code Upgrade school s	id not include an ongoing \$250,000 donation. This accounts for the difference in ted actual expenditures.  Its were well attended by participating students. Teachers reported enhanced up their team teaching experience. The program is effective for both students and submit to the state, not only for continuing students (as described in Goad math goals) into a STEM goal and include these other elements (see 2015-16 units to science classes in grades 3-6. echnology/computer programming courses and/or Signature Academy technology/computer programming exploratory opportunities, including

	20. Other Courses for Grades 7-11 Students Scoring Below Competency: The	Related State and/or Local Priorities:
Original GOAL from prior year	number of continuing students in grades 7-11, including EL, low-income students, foster, and students with disabilities, who score Proficient or	1 2 3 4 5 6 7_x 8_x COE only: 9 10
LCAP:	Advanced on the grade-level standards on district benchmark social science, foreign language, and/or science tests given in June of each year (2015-2017) will increase by at least 5% each year.	Local : Specify: A (Academics)
Goal Applies to:	Schools: All middle and high schools	

	Applicable Pupil Subgroups: A	II secondary student	s who score below c	ompetency	
Expected Annual Measurable Outcomes:	<ul> <li>By June 2015, the number of congrades 7-11 who score Proficient the grade-level standards on dist social science, foreign language, a tests will increase by at least 5%.</li> </ul>	or Advanced on rict benchmark and/or science	Actual Annual Measurable Outcomes:	<ul> <li>Social science benchmarks have benchmarks universally piloted.</li> <li>Foreign language benchmarks we</li> <li>With new Next Generation Science implemented, science benchmark until curricular decisions have been seen and science benchmark.</li> </ul>	re not developed. e Standards to be s will be delayed
		LCAP Yea	r: 2014-15		
Planned Actions/Ser	vices	Budgeted Expenditures	Actual Actions/Serv	vices	Estimated_Actual Annual Expenditures
CCSS Science consul	tants	\$10,000	CCSS Science consu	ultants	\$1197 (0000) \$1103 (0128)
Scope of service:	All secondary schools		Scope of service:	All secondary schools, districtwide	
	s □English Learners edesignated fluent English proficient (Specify)			ils <u>□</u> English Learners Redesignated fluent English proficient s: (Specify)	
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	s <u>□</u> English Learners edesignated fluent English proficient (Specify)			ils □English Learners Redesignated fluent English proficient s: (Specify)	A47524 (0000)
CCSS Science substitutes		\$30,000	CCSS Science substitutes		\$15621 (0000) \$14379 (0128)
Scope of service:	All secondary schools		Scope of service:	All secondary schools, districtwide	

			<ul><li></li></ul>		
$\square$ Foster Youth $\square$ Re $\square$ Other Subgroups: (	designated fluent English proficient Specify)		$\square$ Poster Youth $\square$ Riagnost $\square$ Other Subgroups:	edesignated fluent English proficient (Specify)	
CCSS Science extra de	uty	\$20,000		CCSS Science extra duty	
Scope of service:	All secondary schools		Scope of service:	All secondary schools, districtwide	
Other Subgroups: (	designated fluent English proficient Specify)		<ul> <li>☑ALL</li> <li>OR:</li> <li>□Low Income pupils</li> <li>□English Learners</li> <li>□Foster Youth</li> <li>□Redesignated fluent English proficient</li> <li>□Other Subgroups: (Specify)</li> </ul>		
See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days, English Language Learner Program staffing.			See goal 2 above: The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days, English		See pages 137- 146
Scope of service:	All secondary schools		Scope of service:	All secondary schools, districtwide	

<u> </u>		□ALL			
OR:		OR:			
<u>⊠</u> Low Income pupils <u>⊠</u> English Learners		<u>⊠</u> Low Income pupils <u>⊠</u> English Learners			
	sh proficient	□ Foster Youth □ Redesignated fluent English proficient			
Other Subgroups: (Specify)	_	Other Subgroups: (Specify)			
	Differences in	budgeted and estimated actual expenditures:			
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	NMUS     consult     by the     Consult     Effectiveness:         Without         anoth         indica  Change:         Bench         Monit         by Jur         unive         NMUS         Collect         Change         change         grade	SD planned five professional development days for science teachers to be facilitate altant from OCDE. Instead of five days, OCDE facilitated one day. The other four day a science Teacher on Special Assignment, thereby reducing the amount spent on the altant.  But common benchmarks, it is difficult to measure progress. For science in particular particular part and additional measures will be developed. NMUSD will look to SBAC assest of informational literacy that might be connected to science and history instructions. Science, in the move to NGSS the assessments will be modified to meet the tor CST data. Target to have in June 2016. History, benchmark in place and universing 2016. Will refer to SBAC for literacy outcomes for students. Foreign language wiresal benchmarks.  SD will provide at least the same level of support for secondary history/social and set data on all students, not only for continuing students (as described in Goal 10 ab ge the goal to support academic achievement in social science, foreign language, and set (see 2015-2016 goal 5).	ys were facilitated ne CCSS Science ar, it will be essment to provide uction.  e new standards. sally administered ill not administer science in 2015-16. nove).		
	<ul> <li>Incorporate elementary and secondary physical education goals for selected grades.</li> <li>Add social science and foreign language outcome measures</li> </ul>				

Original GOAL from prior year LCAP:

**21. Reclassification of EL Students**: By June 2017 the reclassification rate of EL students as fluent in English (R-FEP) will increase from 15.63% to a minimum of 20%, as measured by calculating the rate as the number of EL students who are reclassified divided by the number of EL students who are eligible for reclassification (converted to a percentage). Eligibility is determined by multiple measures, including the California English Language Development Test (CELDT) and student grades.

Related State and/or Local Priorities:

1\_x 2\_ 3\_ 4\_x 5\_ 6\_ 7\_x 8\_x COE only: 9\_ 10\_

Local : Specify: A (Academics)

Goal Applies to:	Schools: All Applicable Pupil Subgroups: All	l EL students			
Expected Annual Measurable Outcomes:	By June 2017, the reclassification students as R-FEP will increase from minimum of 20%, as measured by rate as the number of EL students reclassified divided by the numbe who are eligible for reclassification.	om 15.63% to a r calculating the who are r of EL students n.	Actual Annual Measurable Outcomes:	<ul> <li>NMUSD will examine 2015 data to to the 2017 outcome when the state available.</li> <li>Previous year: Share of English lead English Proficient. (63% making an 28.6% /57.5% Proficient on CELDT</li> <li>NMUSD changed its reclassification 2015. Due to this change, new bas need to be collected so a realistic testablished for EL reclassification reprevious year: English learner reclassification (15% 2013-2014)</li> </ul>	rners that become nual progress, 2013-14) n criteria in spring eline data will carget can be rates.
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures
For services EL students receive to help them reclassify, see goal 2 above. The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, After School Education and Safety Program (ASES), providing help with homework, physical activity, and positive youth development; Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days			goal 2 above. The multiple goals; in time, budgeted e directed services; sites to spend acc staffing and supp needs of low-inco students, After Sc (ASES), providing and positive yout consumable mate Parent Involveme	udents receive to help them reclassify, see of following actions and services address order to account for the funding one expenditures are included only once. Sitefunded by district and federal Title I for cording to individual needs, including lies specifically directed to the meet the ame, English learner, and/or foster shool Education and Safety Program help with homework, physical activity, the development; Language! consulting and crials, Instructional Intervention staffing, and Intervention staffing and supplies, professional development, 2 days	See pages 137- 146

Scope of service:	All elementary and sec schools	ondary		Scope of service:	All elementary and secondary schools	
□ALL OR:				□ALL OR:		
$\overline{\ }$ Low Income pupils	$\overline{\boxtimes}$ English Learners			$\square$ Low Income pupils	s <u>⊠</u> English Learners	
$\square$ Foster Youth $\square$ Re	designated fluent Englis	h proficient		$\Box$ Foster Youth $\Box$ Re	edesignated fluent English proficient	
☐Other Subgroups: (	Specify)	_		☐Other Subgroups:	(Specify)	
_	ng and CELDT testing (a	s listed in		~	ing and CELDT testing (as listed in goal	See pages 137-
goal 2 above)				2 above)		146
Scope of service:	All elementary and sec schools	ondary		Scope of service:	All elementary and secondary schools	
<u>□</u> ALL				<u>□</u> ALL		
OR:				OR:		
$\square$ Low Income pupils				□Low Income pupils ⊠English Learners		
$\square$ Foster Youth $\square$ Re	designated fluent Englis	h proficient		☐ Foster Youth ☐ Redesignated fluent English proficient		
$\Box$ Other Subgroups: (	Specify)	_		☐Other Subgroups:	(Specify)	
		Differences in	budgeted and estin	mated actual expendi	tures:	
			•	ncurred due to undere	estimated salary and benefits.	
		Effectiveness				
What changes in action			-		ell as first year implementation of standa	·
·				ng established. Effectiveness can be asse	ssed in 2015-16,	
		the anticipated goal	of exceeding the 2013	3-14 rate of 15%.		
goals? Change:						
			nual measurable outcome.			
				_	ges in reclassification criteria.	+->
		• Chang	ges in actions, servic	es, and expenditures i	may be made after analyzing the 2015 da	ld.

Original GOAL from prior year LCAP:	22. CAHSEE Pass Rate Grade 10: By June 2017 grade 10 EL, low-incomeRelated State and/or Local Priorities:students, foster, and students with disabilities at comprehensive high schools1 2 3 4_x 5_x 6 7 8will increase their pass rate by a district average for each group of 2.5COE only: 9 10percentage points.Local : Specify: A (Academics)
Goal Applies to:	Schools: All comprehensive high schools

	Applicable Pupil Subgroups: A	ll grade 10 EL, low-ir	ncome, and foster stu	idents, and students with disabilities	
Expected Annual Measurable Outcomes:	<ul> <li>By June 2017, grade 10 EL, low-in foster, and students with disabilit comprehensive high schools will rate by a district average for each 2.5 percentage points.</li> </ul>	ies at increase their pass	Actual Annual Measurable Outcomes:	Data will be available in mid-September 2019 each group, with analysis to take place durin 2015 to measure progress toward the 2017 of measure.	
		LCAP Yea	ar: 2014-15		
Planned Actions/Ser	vices	Budgeted Expenditures	Actual Actions/Serv	rices	Estimated_Actual Annual Expenditures
Instructional staff to	argeted to CAHSEE	\$114,892	Instructional staff t	argeted to CAHSEE	\$114,892 (0128)
Scope of service:	All secondary schools		Scope of service:	All secondary schools	
	s ⊠English Learners edesignated fluent English proficient (Specify)			ils ⊠English Learners Redesignated fluent English proficient :(Specify)	
For other expenditures to support student academic achievement in ELA and Math and meet this goal, see goal 2 above. The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days			achievement in ELA 2 above. The follow multiple goals; in or time, budgeted exp directed services fur sites to spend accor staffing and supplie needs of low-incom students, Language Instructional Interve	ures to support student academic and Math and meet this goal, see goal wing actions and services address reder to account for the funding one senditures are included only once. Sitended by district and federal Title I for ading to individual needs, including as specifically directed to the meet the e, English learner, and/or foster electronsulting and consumable materials, sention staffing, Parent Involvement g and supplies, Certificated staff pement, 2 days	See pages 137- 146
Scope of service:	All secondary schools		Scope of service:	All secondary schools	

□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)			□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	<ul> <li>None</li> <li>Effectiveness</li> <li>Effect</li> <li>Change:         <ul> <li>Change</li> <li>Comp</li> </ul> </li> <li>Change least:         <ul> <li>Change</li> <li>Turther analyst</li> <li>At press</li> </ul> </li> </ul>	: civeness will be dete ge the goal to includ rehensive high scho- ge in metrics: With t 1.5 percentage poin ge to an annual mea er revisions to goal t sis of the 2015 data.	the inclusion of more students, change to a more realistic goal of the transfer of the baseline rate.  Surable outcome.  Sext, as well as changes in actions, services, and expenditures, in the continue to fund staffing to support CAHSEE passage, should the	of an increase of at may be made after

Original GOAL from prior year LCAP:	<b>23. National Merit Scholar (NMS) Finalists</b> : By June 2017 in of National Merit Scholar Finalists by at least 50%.	Related State and/or Local Priorities:  1 2 3_x 4_x 5 6 7 8  COE only: 9 10  Local : Specify: A (Academics)				
Goal Applies to:	Schools: All comprehensive high schools Applicable Pupil Subgroups: All grades 11-12 students					
Expected Annual Measurable Outcomes:	By June 2017, the number of National Merit Scholarship Finalists will increase by at least 50%.	Actual Annual Measurable Outcomes:	<ul> <li>One student was awarded a National Merit Scholarship.</li> <li>National Merit Scholarship Corporation did not release finalist information to NMUSD.</li> </ul>			
	LCAP Year: 2014-15					

Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures	
PSAT Costs			\$25,562	PSAT Costs		\$25,562 (0000)
Scope of service:	All secondary schools			Scope of service:	All secondary schools	
			Other Subgroups:(	edesignated fluent English proficient (Specify)		
See goal 4 above. Advancement Via Individual, Determination (AVID) district coordinator, AVID dues and memberships, AVID consultant to train coordinator, Naviance software license fees and professional development, CCSS History consultants, CCSS History substitutes, CCSS History extra duty, CCSS embedded coaches for ELA MESH support; CCSS site support: Embedded coaches from Innovate ED for trainer coaching, Embedded coaches training extra duty, Embedded coaches substitutes				See goal 4 above. Advancement Via Individual, Determination (AVID) district coordinator, AVID dues and memberships, AVID consultant to train coordinator, Naviance software license fees and professional development, CCSS History consultants, CCSS History substitutes, CCSS History extra duty, CCSS embedded coaches for ELA MESH support; CCSS site support: Embedded coaches from Innovate ED for trainer coaching, Embedded coaches training extra duty, Embedded coaches substitutes		See pages 149- 153
Scope of service:	All secondary schools			Scope of service:	All secondary schools	
				edesignated fluent English proficient		
What changes in action expenditures will be a reviewing past progressions?		• None Effectiveness:	_	mated actual expendi this time.	tures:	

	<ul> <li>The N-MUSD Board of Education included this as a local goal for 2013-2014 to support raising academic achievement but is deleting it from future goals. After research, it became apparent that collecting accurate data to measure this goal would be impossible for these reasons:</li> <li>N-MUSD has no control over who is named as an NMS Finalist, and the number varies from year to year as the number of scholarships offered changes. Thus, no predictable standard exists that students should aim to achieve to be named a Finalist.</li> <li>NMS sends data about students to individual school sites, not to the district. The district would need to expend time and effort to collect the data from the schools, with little perceived benefit to students.</li> <li>Information about national yearly averages and other data about NMS Finalists does not exist, giving N-MUSD no way to judge whether increasing the number in the district by 50% would rank the district highly in the number of Finalists or keep the district below average in comparison to other districts and states.</li> <li>No reliable data exists in the district to serve as a baseline.</li> <li>Add other outcome measures to 2015-2016 goals to provide a comprehensive picture of student achievement.</li> </ul>
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Original GOAL from prior year LCAP:	implementing Positive Behavior Interventions and Support (models will increase by a minimum of 2 schools per year. By schools will develop and implement a PBIS model; by June 2	24. School Climate K-12: By June 2017 the number of elementary schools implementing Positive Behavior Interventions and Support (PBIS) program models will increase by a minimum of 2 schools per year. By fall 2017 all high schools with feeder K-6 schools operating a PBIS model will implement the PBIS model program.  Related State and/or Local Priorities:  1_ 2_ 3_ 4_ 5_ 6_ x_ 7_ 8_  COE only: 9_ 10_  Local: Specify: B (Behavior)					
Goal Applies to:	Schools: All Applicable Pupil Subgroups: All						
Expected Annual Measurable Outcomes:	<ul> <li>By June 2017, the number of elementary schools implementing Positive Behavior Interventions and Support (PBIS) program models will increase by a minimum of 2 schools per year.</li> <li>By fall 2017, all high schools will develop and implement a PBIS model</li> <li>By June 2017, all middle schools with feeder K-6 schools operating a PBIS model will implement the</li> </ul>	Actual Annual Measurable Outcomes:	During the 2014-2015 school year, 10 elementary schools and 3 secondary schools implemented PBIS programs.				

	PBIS model program.					
			LCAP Yea	ar: 2014-15		
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures	
Implement and refi	ne PBIS model program		\$40,000	Implement and re	fine PBIS model program	\$49,370 (0128)
Scope of service:	All elementary and sec schools	ondary		Scope of service:	All elementary and secondary schools	
<ul> <li>△ALL</li> <li>OR:</li> <li>□Low Income pupils □ English Learners</li> <li>□ Foster Youth □ Redesignated fluent English proficient</li> <li>□ Other Subgroups:(Specify)</li> </ul>				pils ⊠English Learners Predesignated fluent English proficient s:(Specify)		
•	tions, services, and e made as a result of ress and/or changes to	rvices, and s a result of /or changes to  Effectiveness:  • Current PBIS training was sufficient to however, feedback from teachers and current provider and develop another  • Nurses provide ongoing support for st Change:			er than anticipated teacher participation in implementation forward for both cohorts of pals reflected a desire to discontinue the traffective, in-house training model.  The property in the property is a second of the property in the property in the property is a second of the property in the property is a second of the property in the property is a second of the property in the property is a second of the property in the property is a second of the property in	f PBIS schools; aining with the

trom nrior vear		Related State and/or Local Priorities:  1 2 3 4 5 x 6 7 8 COE only: 9 10 Local: Specify: B (Behavior)
Coal Applies to:	Schools:	All elementary schools
Goal Applies to:	Applicable F	Pupil Subgroups: All elementary students

Expected Annual Measurable Outcomes:	By June 2017, the number of unexcused all-day absences of continuing students in grades K-6 will decrease by at least 3%, as measured by attendance records.   LCAR Year		Actual Annual Measurable Outcomes:	<ul> <li>Although achievement of this goal three-year period, end-of-year 20 will be analyzed each year to track.</li> <li>These metrics were not included in measurable outcomes; however, thank will be included in 2015-16 LC.</li> <li>Attendance rate (95.7%)</li> <li>Chronic absenteeism (10.5%)</li> <li>Middle school dropout rate (&gt;1%)</li> <li>High school graduation rates (93.4)</li> </ul>	15 and 2016 data c progress. n the expected they were reviewed AP Goal 6.
		LCAP Tea	ar: 2014-15 		Fatimenta d Astual
Planned Actions/Serv	vices	Budgeted Expenditures	Actual Actions/Serv	ices	Estimated_Actual Annual Expenditures
<ul> <li>Increase timely communication with parents, both oral and written, about attendance policies and how absences impact learning.</li> <li>Monitor student attendance more frequently.</li> <li>Enlist parents to communicate with other parents about the importance of attendance.</li> </ul>		\$33,000	<ul> <li>Increase timely communication with parents, both oral and written, about attendance policies and how absences impact learning.</li> <li>Monitor student attendance more frequently.</li> <li>Enlist parents to communicate with other parents about the importance of attendance.</li> </ul>		\$33,000 (0000)
Scope of service:	All elementary schools		Scope of service:	All elementary schools	
				IsEnglish Learners Redesignated fluent English proficient Recify)	
Implement and refine PBIS model program		See goal 25 above.	Implement and refine PBIS model program		See goal 25 above.
Scope of service:	All elementary schools		Scope of service:	All elementary schools	

⊠ALL			⊠ALL		
OR:			OR:		
$\square$ Low Income pupils $\square$ English Learners				s <u> </u>	
$\Box$ Foster Youth $\Box$ Redesignated fluent English	sh proficient			edesignated fluent English proficient	
Other Subgroups:(Specify)	_		☐Other Subgroups:	(Specify)	
Not included in 2014-15 LCAP				less Nurse: 1.5 FTE; School-based	\$390,547 (0128)
Not morace in 2017-15 20/11			health clinic 1.2 FTE		<b>4030,547 (0120)</b>
				Rea, Sonora, Whittier and Wilson	
Scope of service:			Scope of service:	Elementary; All students who visit the	
Scope of service.			Scope of service.	Health Clinic (predominantly Low	
				Income and English Learner	
□ALL			<u>□</u> ALL		
OR:			OR:		
$\underline{\boxtimes}$ Low Income pupils $\underline{\boxtimes}$ English Learners			$\underline{\boxtimes}$ Low Income pupil	<u> △</u> Low Income pupils <u> △</u> English Learners	
$\underline{\boxtimes}$ Foster Youth $\underline{\square}$ Redesignated fluent English	sh proficient		$ \underline{\boxtimes} $ Foster Youth $ \underline{\square} $ Redesignated fluent English proficient		
☐Other Subgroups:(Specify)	_		Other Subgroups:(Specify)		
	Differences in	budgeted and esti	mated actual expendi	tures:	
	<ul> <li>Nurses pr</li> </ul>	oviding services for	vices for developmental screening, healthy BMI, vision, hearing, health and		
	immuniza	immunizations for low-income, English learner and foster youth students were not previously included in the			y included in the
	2014-15 a	2014-15 approved planned actions and services.			
	Effectiveness	Effectiveness:			
What changes in actions, services, and	Parent att	tendance at SARB he	earings has increased,	and close attention to student attendance	e has led to
expenditures will be made as a result of	regular sy	stematic and regula	r intervention througl	n the Truancy Prevention and Interventio	n Initiative.
reviewing past progress and/or changes to	Change:				
goals? • Collect data for		ta for all students, r	ot only for continuing	students (as described in Goal 10 above	).
		an annual goal.			
		•	nute tardies to provide	e a complete picture of student attendan	re and illuminate
			•	ely affecting student achievement.	ce and manimate
	• Chang	ge in metrics: Added	Attendance rate and	related K-12 goal.	

Original GOAL from prior year LCAP:	<b>26. Attendance 7-12</b> : By June 2017 the number of single-period tardies of continuing students in grades 7-12 will decrease from 73% to a maximum of 50%, as measured by attendance records.			Related State and/or Local Priorities:  1 2 3 4 5_x 6 7 8  COE only: 9 10  Local: Specify: B (Behavior)		
Goal Applies to:	Schools: All middle Applicable Pupil Subgro	and high school	ols I grade 7-12 studen			
Expected Annual Measurable Outcomes:	By June 2017, the number of single-period tardies of continuing students in grades 7-12 will decrease from 73% to a maximum of 50%, as measured by		Actual Annual Measurable Outcomes:	<ul> <li>Although achievement of this goal is spread over a three-year period, end-of-year 2015 and 2016 data will be analyzed each year to track progress.</li> </ul>		
			LCAP Yea	ar: 2014-15		
Planned Actions/Services			Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures
<ul> <li>Renew emphasis on a defined and consistent process for students who disrupt learning:</li> <li>Instruction in and practice of positive behaviors and Restorative Justice principles.</li> <li>Major emphasis on teaching students to take responsibility for their own behavior.</li> </ul>		\$50,000	<ul> <li>Renew emphasis on a defined and consistent process for students who disrupt learning:</li> <li>Instruction in and practice of positive behaviors and Restorative Justice principles.</li> <li>Major emphasis on teaching students to take responsibility for their own behavior.</li> </ul>		\$50,000 (0000)	
Scope of service:	All secondary schools			Scope of service:	All secondary schools	
expenditures will b	ctions, services, and be made as a result of gress and/or changes to	• None Effectiveness	:	mated actual exper	nditures: a decrease in single period tardies.	

Change:
<ul> <li>NMUSD will collect data for all students, not only for continuing students.</li> </ul>
<ul> <li>Consolidate separate attendance goals into a single school climate goal covering K-12 that includes an outcome measure of the overall K-12 attendance rate. See 2015-16 LCAP Goal 6.</li> </ul>
Changed to annual measurable outcomes.
<ul> <li>Added 30-minute tardies to K-6 measurable outcomes to provide a comprehensive picture of elementary attendance.</li> </ul>
<ul> <li>Changed the secondary measurable outcome reduction percentages, based on more accurate data.</li> </ul>
<ul> <li>Added single-period unexcused absences to secondary outcomes to provide a comprehensive picture of secondary absences.</li> </ul>
NMUSD will continue the same level of actions and services in 2015-16.

Original GOAL from prior year LCAP:	<b>27. Suspensions 7-12</b> : By June 2017 secondary schools will reduce the number of yearly suspensions by at least 5%.			Related State and/or Local Priorities:  1 2 3 4 5 6_x 7 8  COE only: 9 10 Local : Specify: B (Behavior)	
Goal Applies to:	Schools: All middle and high schools: Applicable Pupil Subgroups: A	ools All secondary studer	nts		
Expected Annual Measurable Outcomes:	By June 2017, secondary schools will reduce the number of yearly suspensions by at least 5%, as measured by attendance records.		Actual Annual Measurable Outcomes:	<ul> <li>Although achievement of this goal three-year period, data will be and track progress toward the goal.</li> <li>Pupil suspension rate (2.1%)</li> <li>Pupil expulsion rate (2 students)</li> </ul>	•
Planned Actions/S	Services	Budgeted Expenditures	ear: <b>2014-15</b> Actual Actions/Ser	vices	Estimated <sub>_</sub> Actual Annual Expenditures
<ul> <li>Renew emphasis on a defined and consistent process for students who disrupt learning:</li> <li>Instruction in and practice of positive behaviors and Restorative Justice principles.</li> <li>Major emphasis on teaching students to take</li> </ul>		See goal 26 above	<ul> <li>students who disr</li> <li>Instruction in a Restorative Just</li> </ul>	on a defined and consistent process for upt learning: and practice of positive behaviors and stice principles. is on teaching students to take	See goal 26 above

responsibility for their own behavior.			responsibility for their own behavior.		
Scope of service: All secondary sc	ools		Scope of service:	All secondary schools	
What changes in actions, services, and expenditures will be made as a result or reviewing past progress and/or change goals?	• None  Effectiveness • The c  Change: • 2015 • Add c  gradu • Chan	<ul> <li>2015-16 LCAP Goal 7 will specify numbers of suspensions, rather than percentages.</li> <li>Add outcome measures for the expulsion rate, middle and high school dropout rates, and the high sch graduation rate to provide a complete picture of student attendance.</li> </ul>			

Original GOAL from prior year LCAP:	<b>28. Parent Participation K-12</b> : By June 2017 parent, teacher student attendance at the District English Language Advisor (DELAC) will increase by a minimum of 15%, as measured by assuming that the number of eligible schools remains the sayear. By June 2017 parent, teacher, and secondary student PTA/PFO and the Community Advisory Council (CAC) will income 10% for each group, as measured by membership lists.	Related State and/or Local Priorities:  1 2 3_x_ 4 5 6_x_ 7 8  COE only: 9 10  Local: Specify: A (Academics), B (Behavior)				
Goal Applies to:	Schools: All Applicable Pupil Subgroups: All					
Expected Annual Measurable Outcomes:	<ul> <li>By June 2017, parent, teacher, and secondary student attendance at the District English Language Advisory Committee (DELAC) will increase by a minimum of 15%, as measured by sign-in sheets.</li> </ul>	Actual Annual Measurable Outcomes:	<ul> <li>Attendance of parents, teachers, and students at 2014-2015 DELAC meetings averaged 68, an increase of 25.93% over the 2013-2014 average of 54.</li> <li>The 2013-2014 CAC included 16 members, and the</li> </ul>			

	By June 2017, parent, teacher, and secondary student membership in PTA/PFO and the Community Advisory Council (CAC) will increase by a minimum of 10% for each group, as measured by membership lists.			<ul> <li>2014-2015 CAC has 30 members, thus achieving far more than the 10% minimum increase to be achieved by 2017.</li> <li>PTA/PFO membership increased by 6.14% for the 2014-2015 school year, more than halfway to the increase needed by 2017.</li> </ul>		
			LCAP Yea	r: 2014-15		
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services Annual		Estimated_Actual Annual Expenditures	
DELAC and ELAC me	eeting support:			DELAC and ELAC	meeting support:	
Agendas and mi	nutes			<ul> <li>Agendas and</li> </ul>	minutes	
Sign-in sheets and rosters			\$71,429	<ul> <li>Sign-in sheets</li> </ul>	s and rosters	\$71,429 (0128)
Materials and presentations				Materials and presentations		
• Translations			Translations			
Scope of service: All elementary and secondary schools			Scope of service:	All elementary and secondary schools, districtwide		
□ALL			<u>□</u> ALL			
OR:	_			OR:		
	ls <u>S</u> English Learners			□Low Income pupils □English Learners		
	Redesignated fluent Englis	h proficient		☐ Foster Youth ☐ Redesignated fluent English proficient ☐ Other Subgroups:(Specify)		
Other Subgroups:(Specify)		budantad and anti-				
<ul> <li>What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?</li> <li>None Effectiveness</li> <li>ELAC The S transl</li> </ul>						
		_	led ELAC and School Site Council outcomes to 2015-16 LCAP Goal #7 to emphasize participation at local			

school sites so that parents can receive more information about their individual students and schools.  • Changed/added measurable outcomes to make data collection more consistent and accurate.
<ul> <li>NMUSD will continue the same level of actions and services in 2015-16.</li> </ul>

Original GOAL	29. Parent Involvement K-12: By June 2	017 parent responses to surveys about		Related State and/or Local Priorities:  1 2 3_x_ 4 5 6_x_ 7 8	
from prior year LCAP:	school climate will increase by at least 17 percentage points.			COE only: 9 10 Local : Specify: A (Academics), B (Behavior)	
Goal Applies to:	Schools: All Applicable Pupil Subgroups: All				
Expected Annual Measurable Outcomes:	F		Actual Annual Measurable Outcomes:	<ul> <li>Although achievement of this goal is spread over three-years, school climate surveys will be analyzed each year to track progress in achieving the goal.</li> <li>2015 data will be available by early July 2015</li> </ul>	
		LCAP Yea	ar: 2014-15		
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services Annual		Estimated_Actual Annual Expenditures
Develop site plans to increase the number of parents who complete the survey.		\$44,954	Each school, working with the School Community Facilitator and other staff, devised a plan to ensure all parents receive a printed copy or have access to a computer lab to complete the survey.  \$14,000 (000)		\$14,000 (0000)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	
<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐ Foster Youth ☐ Redesignated fluent English proficient</li> <li>☐ Other Subgroups:(Specify)</li> </ul>				ils <u>□</u> English Learners Redesignated fluent English proficient s:(Specify)	
_	What changes in actions, services, and expenditures will be made as a result of  • Site planning did not incur as many costs as expected; therefore, actual expenditures were approximately				

reviewing past progress and/or changes to	\$30,000 less than anticipated.
goals?	Effectiveness:
	<ul> <li>Plans were developed and implemented at the end of June. Response rates (available in late June) will indicate overall success.</li> </ul>
	Change:
	<ul> <li>Climate surveys will be submitted by the end of June 2015. Analysis of those results will inform planning for 2015-16.</li> </ul>
	<ul> <li>2015-16 establish training schedule for secondary parents facilitated by counselors and School Community Facilitators.</li> </ul>
	<ul> <li>Additional actions have been added to plans include emails to families, posting on websites, PTA and Foundation meeting agenda items, etc.</li> </ul>
	<ul> <li>NMUSD is exploring the use of a mobile application that will allow surveys (such as the climate survey) that are accessible to a wider population.</li> </ul>

Original GOAL from prior year LCAP:	<b>30. Parent Involvement 7-12</b> : By June 2 parents, including parents of EL, low-inc disabilities, will have logon accounts for guidance tool, as measured by the system	come students, foster the online Naviance	Related State and/or Local Priorities:  1 2 3_x 4 5 6 7 8  COE only: 9 10  Local : Specify: A (Academics)				
Goal Applies to:	Schools: All middle and high schools Applicable Pupil Subgroups: All secondary students						
Expected Annual Measurable Outcomes:	measured by the system administrator's account		Actual Annual Measurable Outcomes:	<ul> <li>As of January 2015, 85% of secondary parents had logon accounts, thus meeting this goal two years early.</li> </ul>			
	LCAP Year: 2014-15						
Planned Actions/Services		Budgeted Expenditures	Actual Actions/Services		Estimated_Actual Annual Expenditures		
See goals 4 and 10 above.			See goals 4 and 10 a	above.			
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools			

<ul> <li>☑ALL</li> <li>OR:</li> <li>☐Low Income pupils ☐ English Learners</li> <li>☐Foster Youth ☐ Redesignated fluent English proficient</li> </ul>						
Other Subgroups:(Specify)  See goal 2 above.			Other Subgroups:(Specify)  See goal 2 above. The following actions and services address multiple goals; in order to account for the funding one time, budgeted expenditures are included only once. Site-directed services funded by district and federal Title I for sites to spend according to individual needs, including staffing and supplies specifically directed to the meet the needs of low-income, English learner, and/or foster students, Language! consulting and consumable materials, Instructional Intervention staffing, Parent Involvement Intervention staffing and supplies, Certificated staff professional development, 2 days		See pages 137- 146	
Scope of service: All secondary schools			Scope of service:	All secondary schools		
□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)			□ALL OR: □Low Income pupils □English Learners □Foster Youth □Redesignated fluent English proficient □Other Subgroups:(Specify)			
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?  • None  Effectiveness:  • Paren  Change:  • Change:		t logins exceeded th ged to an annual goa	al.	tures:  efore, the action was effective.  CAP Goal 2 to increase usage.		

Original GOAL

31. Parent Involvement K-12: By June 2017 the attendance of parents,
Related State and/or Local Priorities:

LCAP:	ncluding parents of EL, low-income stud disabilities, at school site events and act musical performances, will increase by a	ivities, such as Back	1 2 3_x 4 5 6_x 7 8 COE only: 9 10 Local : Specify _A, B		
Goal Applies to:	Schools: All Applicable Pupil Subgroups: All	II			
Expected Annual Measurable Outcomes:	By June 2017 the attendance of p site events and activities, such as Night and musical performances, minimum of 5%.	Back-to-School	Actual Annual Measurable Outcomes:	<ul> <li>After analyzing data collection needs, N-MUSD determined that collecting consistent and accurate data for all school site events and activities, most of them without sign-in sheets, would be impossible.</li> <li>No baseline data exists against which to measure an increase.</li> </ul>	
		LCAP Yea	r: 2014-15		
Planned Actions/Serv	vices	Budgeted Expenditures	Actual Actions/Serv	vices	Estimated_Actual Annual Expenditures
<ul> <li>Increase timely communication with parents, both oral and written, about events and activities and how attendance at those events and activities supports academic achievement.</li> <li>Improve monitoring of attendance at events.</li> <li>Enlist parents to communicate with other parents about the importance of attendance at events.</li> </ul>		\$71,370	<ul> <li>Increase timely communication with parents, both oral and written, about events and activities and how attendance at those events and activities supports academic achievement. SchoolLoop, School Messenger, and Peach Jar were all utilized to support this effort.</li> <li>Partially monitored attendance at events.</li> <li>Enlist parents to communicate with other parents about the importance of attendance at events.</li> <li>Services provided without separate expenditures.</li> </ul>		SchoolLoop: \$71,370 (0000) SchoolMessenger: \$38,200 (0000) PeachJar: \$11,550 (0000)
Scope of service:	All elementary and secondary schools		Scope of service:	All elementary and secondary schools	
				ils <u>□</u> English Learners Redesignated fluent English proficient s:(Specify)	

### Differences in budgeted and estimated actual expenditures:

• Communication occurred through regular daily operations, including SchoolLoop, SchoolMessenger, and PeachJar (flyers). Only SchoolLoop was included in the original 2014-15 LCAP. Estimated actuals from three services are included in the annual update. Moving forward, SchoolMessenger will be replaced by Blackboard.

#### **Effectiveness:**

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

- While parent attendance at school events like Back to School Nights and Annual Open Houses is important, collecting data for 32 school sites (including sign in sheets for each teacher) presents enormous logistical difficulties.
  - Processes were set up to collect baseline data during the 2014-2015 school year, which were not fully implemented.

### **Changes:**

• NMUSD will change to annual measurable outcomes to include analysis of the extent to which parents use the available communication tools. It will also focus on responses to school climate survey, both increasing quantity and understanding qualitative feedback.

### Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

### Total amount of Supplemental and Concentration grant funds calculated:

\$ 11,413,963

Newport-Mesa Unified School District (N-MUSD) is a *community-funded (Basic Aid) district*. This means that property taxes originating from within the district's boundaries are its main source of funding. As a result, the Local Control Funding Formula (LCFF) affects N-MUSD differently in comparison to most other school districts. While the vast majority of districts in California receive substantial increases in state funding to confront challenges associated with low-income, foster youth, and English language learner populations, N-MUSD receives no additional funding. In spite of the lack of new funding, LCFF requires N-MUSD to spend a specific amount of its total funds on actions and services that benefit low-income, foster youth, and English learner populations, as if the district were receiving new funding. This specified amount is called LCFF Supplemental funding and is calculated according to LCFF regulations; for N-MUSD it amounts to \$11,413,963.

An increase in LCFF Supplemental funds in N-MUSD is a theoretical increase in funds. The district provides actions and services that exceed the level of what other districts provide, including a number of health, behavioral, social, and academic supports targeted to low-income, foster youth, and English learner students. N-MUSD uses the majority of the \$11,413,963 LCFF Supplemental funds on a districtwide basis, with the exception of \$1,656,377 allocated to schools to provide flexibility in meeting site-specific instructional needs.

## Districtwide expenditures include:

- Implementation of elementary and secondary English Language Arts and Mathematics
- Supplemental Science K-6, including professional development
- Support for K-6 Broad Course of Study: PE, Music, Visual and Performing Arts
- Regional Occupational Programs
- AP/IB Fee Waivers

- School Community Facilitators
- Foundational Reading Skills and Reading Intervention Supports
- Summer Reading programs
- Support for Struggling Students (Course-Taking Behavior): Credit recovery, life skills, music, reading, art, health assistants
- Increased Common Core State Standards Coaching, instructional materials, site staffing
- Positive Behavior and Intervention Supports
- Technology Purchases and Infrastructure Upgrades
- Two days of Certificated Staff Development
- 16.6 FTE Nurses, providing service at lower ratios (1 nurse per 1,324 students) than the rest of Orange County (1 nurse per 1, 3805 students).

### **Justification for District-wide Expenditure:**

Districtwide expenditures support efficient delivery of programs; sites with lower concentrations of unduplicated count students are able to provide actions and services commensurate to sites with high concentrations. To maximize the district's resources in delivering services to all students, including unduplicated pupils, N-MUSD has chosen a strategy of utilizing economies of scale. High quality first instruction is enhanced by health, behavioral, social, and academic interventions to effectively address the challenges associated with the target populations of low-income students, foster youth, and English learners.

Overall, N-MUSD's percent of enrollment of unduplicated pupils is 47.93% in 2015-16. Of the district's 31 schools, 14 schools exceed the ratio of 55% of unduplicated pupils. Another three schools exceed the ratio of 40% of unduplicated pupils, while the rest of the schools had less than 40% unduplicated pupils.

### **School Site Allocations**

School Allocations are included in the Single Plan for Student Achievement. Sites must include justification as to why the expenditures are the most effective use of funds and explain how they are principally directed toward increasing the achievement of students who are low-income, English Learners, and foster youth.

Sites allocate funds in the following ways:

Greater than 55% unduplicated	Greater than 40% unduplicated	Less than 40%				
Elementary						
Adams, College Park, Killybrooke, Paularino, Rea, Sonora, Victoria, Whittier, Wilson	California, Kaiser	Andersen, Davis, Eastbluff, Harbor View, Lincoln, Mariners, Newport Coast, Newport Elementary, Newport Heights, Woodland				
Teacher collaboration time, reading intervention teachers, technology, teacher assistants, instructional materials, software, conferences.	Teacher assistant, instructional supplies, reading resource teacher, software	Teacher collaboration to support English Learners and struggling students, reading intervention teacher extra duty, bilingual aid support				
	Secondary					
Back Bay HS, Costa Mesa MS/HS Early College HS, Estancia HS, TeWinkle MS	Ensign MS	Corona del Mar MS/HS Monte Vista HS Newport Harbor HS				
Teacher collaboration time, technology, software, instructional supplies, field trip transportation, bilingual teachers assistant	Teacher collaboration time, intervention teacher extra duty, field trip transportation	Reading intervention teacher extra duty, instructional supplies, technology				

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

7.41 %

LCFF regulations require N-MUSD to increase and/or improve services for English learner, low-income, and foster youth students, referred to as *unduplicated pupils*. Even though a pupil may fall into more than one target population, that pupil is counted only once. The unduplicated pupil count for NMUSD is 47.99% of its total student population.

LCFF regulations include a method of calculating an amount that a district must spend on its unduplicated pupils. This amount is called LCFF Supplemental funding and is based on the number of unduplicated students. For N-MUSD this amount is \$11,413,963 which the district must fund on its own because it is a Basic Aid district.

LCFF regulations also determine a proportionality percentage, which is a percentage of the total amount a district spends on all pupils; the district must spend at least the proportionality percentage of funds on unduplicated students. This proportionality percentage is the ratio of the amount required to be spent on increasing and/or improving services for unduplicated students to the total base LCFF funding provided for all pupils in one school year. For N-MUSD, the unduplicated student amount is \$11,413,963 and the total funding for all students is \$154,097,842. Consequently, N-MUSD's minimum proportionality percentage is 7.41% (\$11,413,963 divided by 154,097,842).

N-MUSD achieved this proportionality percentage threshold of increased and/or improved services by:

- increasing foundational reading and intervention supports in order to implement Common Core State Standards in English Language Arts
- increasing site level Common Core implementation through the use of content specific coaches, with a focus on student engagement strategies and research-based lesson design
- enhancing academic and behavioral intervention and supports with LCFF allocations at school sites,
- increasing reading skills through providing Summer Reading Academy,
- providing increased enrichment opportunities (music and visual and performing arts), and
- additional supports/outreach for parents of with low-income, foster youth, and English learner populations through the use of school community facilitators, targeted communications efforts

These actions and services support the NMUSD Board of Education Priorities (Academics, Behavior, Creativity and Innovation) and relate to state priorities to increase proficiency in important areas like reading fluency and comprehension, math, science, technology, and music, with the objective of preparing pupils for college and/or future careers. These additional resources, while principally directed toward low-income, English learner and foster youth, will increase and improve the education for students throughout Newport-Mesa Unified.

#### LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
  - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
  - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
  - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).

### 8-22-14 [California Department of Education]