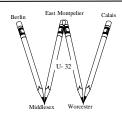
Washington Central Unified Union School District

WCUUSD exists to nurture and inspire in all students the passion, creativity and power to contribute to their local and global communities.

1130 Gallison Hill Road Montpelier, VT 05602 Phone (802) 229-0553 Fax (802) 229-2761



WCUUSD Finance Committee Meeting Agenda 1.11.22 8:30-9:30 AM Central Office, 1130Gallison Hill Rd. Montpelier Via Video Conference

Virtual Meeting Information

https://tinyurl.com/yckw4h6h

Meeting ID: 846 4739 8000 Password: 983447

Dial by Your Location: 1-929-205-6099

- 1. Call To Order
- 2. Approve Minutes of 12.14.21 pg. 3
- 3. Informational Reports
 - 3.1. Monthly Reflections pg. 6
 - 3.2. Annual Report Informational Facts and Figures pg.8
- 4. Discussion/Action
 - 4.1. Energy Project Consultant Report and Net Metering Contract Approval pg.13
 - 4.2. FY 23 General Fund Budget
 - 4.2.1.FY 23 General Fund Budget Draft # 3 pg. 19
 - 4.2.2.FY 23 Tax Rate Projections Draft # 3 pg. 47
 - 4.2.3. Fund Balance Reserve Recommendations/Approval pg. 52
 - 4.2.4.Communication Plan Annual Report, Website, Other
 - 4.3. FY 23 Grant-funded Programs/Services
 - 4.4. Review Town Meeting Items
 - 4.4.1.Town Meeting Warning Draft # 3 pg. 54
 - 4.5. Set Announced Tuition Rate for FY 23 pg. 57
- 5. Next Meeting Date and Future Agenda Items
 - 5.1. Next Meeting February 15, 2022
 - 5.2. FY 23 Capital Improvement Project Update
 - 5.3. FY 23 Capital Improvement Project Bid Awards

- 5.4. Clerk of the Works Contract
- 5.5. Five-year Capital Improvement Project Plan
- 5.6. Extent of Board Involvement/Best Uses
- 5.7. Future Uses of Fund Balance
- 5.8. Articulating purpose of the Finance Committee/Timing of Meetings

6. Adjourn

WCUUSD Board Norms - Adopted November 18, 2020

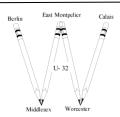
- **Public input** –Notify the community about public forums and opportunities for public comment at board meetings.
- Community involvement during regular meetings of the board Every meeting will include at least one opportunity for public comment. Public comment is an opportunity for board members to listen and ask clarifying questions. If a board member feels a concern raised in public comment warrants further board discussion, they may request that the issue be added to a future agenda.
- **Community dialogue** The board may periodically schedule community forums that allow for dialogue, questions and answers from the board or the district leadership team.
- Stay on time Start and end on time. The chair may appoint a time-keeper.
- All voices will be heard Every board member gets a chance to speak. Some topics warrant having each board member speak in turn to ensure full representation.
- **Reflection** –To allow time for reflection, the chair and agenda steering committee will plan time for complex or contentious issues to be discussed at more than one meeting before the board votes, except where a decision is urgent.
- Announcements in reports Announcements from the administration will appear in the reports and not as
 discussion items.
- Role of the board At the end of each board meeting reflect on whether the board remained focused on its policy-making and oversight role during the meeting, rather than operational details that are the responsibility of leadership team.
- **Respect each other** Listen, allow others to be heard, share concerns, assume positive intentions, be present, celebrate successes.

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Jennifer Miller-Arsenault Interim Superintendent



WCUUSD Finance Committee
Meeting Minutes Unapproved
12.14.21 8:30-9:30 a.m.
Central Office, 1130 Gallison Hill Rd., Montpelier
Via Video Conference

Committee Members Present: Flor Diaz Smith, Chris McVeigh, Kari Bradley, Susanne Gann, Jennifer Miller-Arsenault, Scott Thompson, Ursula Stanley, Steven Dellinger-Pate, Mark Kline

- 1. Call to Order: Flor Diaz Smith called the meeting to order at 8:30 a.m.
- 2. Approve Minutes of 11.16.21: Chris McVeigh motioned to approve the minutes from 11.16.21 and Scott Thompson seconded. The motion passed unanimously.
- 3. Informational Reports:
 - **3.1. Monthly Reflection**: Susanne gave an overview of the finance team's monthly accomplishments. This included allowable tuition, grant reimbursement reports, special education expenditure reports, and the AOE teacher/staff survey. The Annual Audit Report is included as well as the deadline for open enrollment that Virginia has been working hard on. Susanne thanked all staff that worked to get these things done. Scott Thompson thanked Susanne for these updates each meeting.
 - **3.2.** Energy Project Consultant and Net Metering Contracts: Chris O'Brien advised that a contract has been signed with Jeff Ford as the Energy Project Consultant not to exceed \$2000.00. He has already started work. Jeff reached out to Kingsbury Hydro Electric and extended the contract for two months. Chris advised we should have a resolution to this soon.
 - **3.3. Allowable Tuition for FY 20 and FY 21:** Susanne advised this is the summary of the FY 20/21 allowable tuition and we need to notify districts that we will be billing back. FY 20 has an adjustment where we owe the districts money and FY 21 has an adjustment where WCUUSD is owed money. Letters will need to go out tomorrow. The net impact resulted in a reduction in tuition revenue for \$28,374.60. The district predicts that this year the tuition revenue will be \$951,827.00. Susanne advised there is enough in the budget to cover this bill back. Scott asked if this was something, the AOE is caught up on or should we expect this again in the future? Susanne advised that the AOE is all caught up and that they are supposed to notify us in November each year. They did not notify us last year.
 - **3.4. Smart Goal:** Flor advised that she and Chris O'Brien had worked on this goal. Scott Thompson spoke about multi-year budgeting and that it should be part of the budget process via the capital plan. He advised this is a crucial piece. Flor advised this would give us the data to know how much money will be needed for proactive upkeep on our buildings. Chris McVeigh suggested that a section be added indicating "Report to the Board". He asked if we are planning to build into the budget a long-term expenditure for these projects. Susanne advised we moved \$2.5 million into the capital fund last year. There is \$880,000 in the budget for FY23. Chris asked if we have a separate amount set aside so that we do not have to bond. He indicated it does not appear that we do and feels we should incorporate this.

4. Discussion/Action

- 4.1. Auto Floor Scrubber Lease for U-32: Susanne advised Hillyard had given an incorrect quote. The lease payment included service but it was for one year not three years. They also advised the leasing company is no longer the leasing company that they work with. The new quote from Hillyard for \$37,375.00 includes service for three years and is still the lowest bidder. We recommend that the board move forward with this lease. Scott Thompson motioned that the finance committee recommend to the Board to authorize the Superintendent to sign a 36-month lease agreement for \$1,038.19 per month/plus \$150.00 one-time document fee for two Trident ride-on auto scrubbers and one Trident walk behind auto scrubber, with the option to purchase for \$1 at the end of the lease. Kari seconded and the motion passed unanimously.
- 4.2. FY 21 Audit Report: Scott Thompson moved that the committee recommend to the board that they accept the audited financial statements for Washington Central Unified Union School District for the year ended June 30, 2021 from RHR Smith & Company. Kari seconded. Susanne advised there were no findings last year. There was some discussion in regards to the report and the board expressed great appreciation to Lori Bibeau and the Fiscal Services team. The motion passed unanimously.

4.3. FY 23 General Fund Budget Draft:

- **4.3.1.Draft #2 Budget:** Jen Miller-Arsenault advised that she, Susanne and the leadership team have been working very hard to present the budget draft. Jen and Susanne worked on a slideshow and shared it with the committee for feedback. Chris McVeigh asked that the costs associated with "items that were not included" be listed as well. There was some discussion surrounding Art/PE reduction at Rumney. Scott, Kari and Ursula provided feedback on the slides.
- 4.3.2. **Requests for New/Expanded Services:** Susanne advised this was part of the presentation. These would include the following: U-32 Social Studies Teacher .60 FTE increase, CES/Berlin Music Teacher .10 FTE increase, EMES Classroom Teacher 2.0 FTE increase, 1.0 FTE offset using fund balance for a one-year request, EMES Music Teacher .20 FTE increase, Doty School wide Paraeducator .38 FTE increase, CES Literacy Interventionist .50 FTE Increase (offset by ARP ESSER grant funds), and U-32 RISE Educator 1.0 FTE increase (offset by Title IV grant funds).

4.4. Review Tax Information

- **4.4.1.Tax Commissioner Letter:** Key pieces of the letter were reviewed during the tax rate projections.
- **4.4.2.FY 23 Tax Rate Projections:** Susanne gave an overview of the tax rate projections. She advised this is a very rough estimate, and will likely change.

4.5. Review Town Meeting Items

- 4.5.1.Town Meeting Warning DRAFT: Kari suggested that the stipend amount for board members be increased by \$50.00 per year and the amount for the chair should be doubled due to the amount of time they have to put in. Kari motioned to recommend to the board to increase the stipend for the board members to \$1050.00 and \$2100.00 for board chair, subject to review of the Articles of Agreement. Chris seconded the motion. The motion passed. Scott Thompson moved to approve the Draft Town Meeting Warning with an amendment to change to the increases in stipend. Chris seconded. The motion passed. There was discussion around location/mode of meeting. Jen advised due to Open Meeting law an in person and virtual location has to be on the warning. It was decided to add this to the draft.
- **4.5.2.School Board Member Vacancies:** Rosie put together a memo in regards to the vacancies on the school board.
- **4.5.3.Town Report/Annual Report Format:** Jen advised we are working with Ben Merrill again this year. Jen asked for some direction regarding which format should be sent out to the towns. Flor advised she feels that the whole board should make the decision, but she would lean towards the less fancy version. Susanne will do a cost comparison in regards to glossy or card stock. Flor advised we would like to mail this to everyone. It was suggested that this could also be used as a promotional document.

5. Next Meeting Date and Future Agenda Items

- **5.1.** Next Meeting January 11, 2021
- **5.2.** FY 23 General Fund Budget Draft #3
- **5.3.** FY 23 Tax Rate Projections
- **5.4.** Clerk of the Works Contract and Architecture Design Contract Approval
- **5.5.** Extent of Board Involvement/Best Uses/Future Uses of Funds
- **5.6.** Articulating purpose of the Finance Committee

6. Adjourn: The meeting adjourned by consensus at 9:55 a.m.

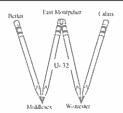
Respectfully submitted by Melissa Tuller, Administrative Assistant

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Jennifer Miller-Arsenault Interim Superintendent



TO: WCUUSD Finance Committee & School Board

FROM: Susanne D. Gann, WCUUSD Business Administrator

RE: Monthly Reflections DATE: January 6, 2022

The FY 23 General Fund Budget – Draft #3 was the primary focus of my time this month. I completed a final calculation of salaries and benefits, which included updates for newly hired employees and benefit changes made during open enrollment. I updated the budget to include this information, along with changes made based upon the December Board meeting and multiple Leadership Team meetings. Matt and I revised the budget in our accounting software, NEMRC, and we verified that the Excel documents matched NEMRC reports. This step ensures nothing was missed. The summary, write up and tax calculations are completed after this comparison.

Tuition calculations are based upon the budget and the student enrollment (using the October 1 child count). I completed this calculation and prepared a recommendation for the board to announce the tuition for FY 23. Thank you to Lori Bibeau for recreating the Excel file to calculate the tuition and walking me through the process to ensure my understanding of the process and calculation.

When the equalized pupil count is received from the AOE, Michelle verifies that the Average Daily Membership (ADM) used in this calculation, matches the District's records. Michelle confirmed the accuracy of the count, but noted that early college students were not yet incorporated into their calculation. She communicated this with the AOE. The AOE has indicated that another update to equalized pupils should be sent next week, that will include early college students. Thank you Michelle for your time spent on the reconciliation.

"Coffee and Conversation" meetings are held by the AOE each week to update school districts regarding ESSER funds, especially the ARP ESSER grant. Matt and I attend this

Monthly Reflections

meeting to stay well-informed of the requirements of these grants. This week the AOE announced that the US Dept of Education has finally approved the state's plan for ARP ESSER funding, which means they are now able to open up the Phase II grant amendment in the state Grant Management System. The final application is due March 29, 2022. Once the application is approved, the district will be able to start requesting reimbursement for expenditures on this grant. Matt has taken the lead with grant reporting each month, and continues to hold this responsibility for the district.

The district receives several large payments from the State of Vermont in December including the second payment from the Education Fund, the transportation aid payment and the first special education expenditure report payment. These payments are reconciled for accuracy by Matt and Virginia, ensuring that we receive what we expected to receive and is recorded in the correct account. I work with them to resolve any discrepancies, communicating with the AOE if something is not as expected.

Virginia has been hard at work this month with year-end and year-beginning responsibilities. The District's Section 125 plan year begins 1/1/22, so it marked the end of the window for eligible employees to enroll in District benefits. Virginia makes enrollment changes with the first payroll in January, verifying the accuracy of employee and employer deductions. With the switch in our HRA/FSA provider this year, Virginia also had to ensure that everyone's HRA information was transferred from BlueCross Blue Shield and the new FSA enrollment information uploaded was accurate.

Virginia began work on the calendar year-end payroll reconciliation as soon as the final December payroll was complete. This reconciliation allows her to prepare numerous quarterly payroll reports (941s for the Feds, VT payroll quarterly reports, Unemployment tax wage report for the Department of Labor, Health Care Employer Assessment due to the Tax Department) and W-2s which are all due at the end of January. W-2s were sent to employees on January 5th. It is a testament to the system that we use and Virginia's hard work that W-2s are sent out so early in January. Thank you Virginia for all your efforts to maintain such high standards with the district's payroll and benefits administration.

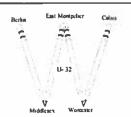
Penny, Matt and I worked as a team to plan the tracking of the FY 23 capital projects in NEMRC and create new accounts in NEMRC. Penny and I worked with Bill Ford to communicate the new accounts with him and Penny has set up POs for WFPI and Black River Design to begin tracking expenditures on these projects.

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Jennifer Miller-Arsenault Interim Superintendent



TO: WCUUSD Finance Committee & School Board

FROM: The Leadership Team

RE: Annual Report Informational Facts and Figures

DATE: January 6, 2022

Summary: At the school board meeting on December 15th the board requested information regarding school enrollment, class size, classroom configurations, number of staff members, and other demographic data in order to support decision making as it relates to the budget and for inclusion in the Annual Report. That information is included in the document in your packet.

Washington Central Unified Union School District Annual Report Facts and Figures

FY 2021-2022

As a series of the series of t	Berlin	Calais	Doty	EMES	Rumney
2021-22 student enrollment (includes Act 166): As of 10/1/21	209	108	79	239	142
2020-21 student enrollment:	194	112	71	228	135
2019-20 student enrollment:	207	128	87	241	170
2018-19 student enrollment:	217	125	85	227	178
Current FTE of teachers (Pre-K - 6) *Additional .80 ELL and 3.0 OT at district level.	Classroom teachers 10.84 Special Educators 3.0 SLP 1.6 Interventionists 3.6 Math Teacher 1.0 Allied Arts 2.9 School Counselor 2.0 (1.0 is ESSER) School Nurse 1.0 Instructional Coach 0.4	Classroom teachers 5.84 Special Educators 1.0 SLP .50 Interventionists 1.8 (1.0 ESSER, .3 Title funds) Math Teacher 0.0 Allied Arts 2.2 School Counselor 1.0 (.6 ESSER) School Nurse 1.0 (.4 ESSER) Instructional Coach 0.0	Classroom teachers 4.42 Special Educators 1.0 SLP .20 Interventionists 1.0 (Title funds) Math Teacher 1.0 Allied Arts 1.5 School Counselor 1.0 (.2 ESSER) School Nurse 1.0 (.5 ESSER) Instructional Coach 0 .5 (Title funds)	Classroom teachers 10.8 Special Educators 3.0 SLP 1.4 Interventionists 3.0 Math Teacher 0.0 Allied Arts 3.1 School Counselor 1.0 (.4 ESSER) School Nurse 1.0 Instructional Coach 0.0	Classroom teacher 7.84 Special Educators 2.0 SLP 1.0 Interventionists 2.0 Math Teacher 0.0 Allied Arts 3.8 School Counselor 0.8 School Nurse 1.0 Instructional Coach 0.0

	Berlin	Calais	Doty	EMES	Rumney
Current Number of Support Staff (Paraeducators)	11	3.5	3.0	10	6
Current Classroom Configurations (Class Size) As of 1/7/22	Pre-K (10, 11) K (14) K (15) 1/2 (16) 1/2 (16) 1/2 (16) 3/4 (19) 3/4 (17) 5 (21) 5/6 (21) 6 (19)	PreK (9, 8) K/1 (17) 1/2 (17) 3/4 (15) 5 (16) 6 (21)	Pre-K (12) K (10) 1/2 (16) 3/4 (17) 5/6 (18)	Pre-K (12, 12) K (13) K/1 (18) 1 (19) 2/3 (20) 2/3 (20) 3/4 (20) 4 (21) 5 (23) 5/6 (22) 6 (24)	Pre-K (10, 9) K (21) 1/2 (15) 1/2 (14) 3/4 (17) 3/4 (17) 5 (17) 6 (19)
	Total: 11	Total: 6	Total: 5	Total: 11	Total: 8
Average daily attendance: From 8/26/21 to 12/16/21	94%	95%	91%	95%	93%
Average class size:	17.7	17.1	14.6	20.3	17.3
Percentage of students receiving special education services:	22.5%	14.2%	12.3%	17%	15.8%
Percentage of students who qualify for free or reduced lunch: As of 12/16/21	35%	28%	44%	18%	24%
Number of students who are ACT 166	9	5	5	14	6

	U-32 Middle/High School
2021-22 student enrollment: As of 10/1/2021	725 Early College: 23
2020-21 student enrollment:	744 Early College: 18
2019-20 student enrollment:	744 Early College: 17
2018-19 student enrollment:	740 Early College: 17
Current Number of teachers	Classroom teachers 63.1 (includes Interventionists and Allied Arts) Special Educators 13 SLP 1.0 Library 2.0 School Counselor 5 .0(1.0 is ESSER) School Nurse 2.0 Instructional Coach 1.0 Social Worker 1.0 Total: 88.4
Current Number of Support Staff (Paraeducators)	16
Current Classroom Configurations	7th gr cores: 2 8th gr cores:2 9th gr teams: 2 10th gr teams: 2
Average daily attendance:	HS - 92.63% MS - 94.45%

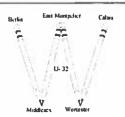
	U-32 Middle/High School
Average Class Size Range:	15-26
Number and % of students receiving special education services:	18%
Percentage of students who qualify for free or reduced lunch:	29%

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Jennifer Miller-Arsenault Interim Superintendent



TO: WCUUSD Finance Committee & School Board

FROM: Chris O'Brien, Director of Facilities

RE: Energy Project Consultant Report and Net Metering Contract Approval

DATE: January 5, 2022

Review: The Board authorized Jeff Forward, Forward Thinking Consultants LLC, to review the net metering opportunities for WCUUSD.

Update: Forward Thinking has completed the review of the net metering proposal from Kingsbury Hydro and our electric bills from GMP (Central Office, U-32, Berlin and Doty), and has offered recommendations in the report included in the packet. The report indicates that the agreement presented by Kingsbury Hydro is fair and reasonable. Estimated savings through this partnership are between \$10,000 and \$15,000/year in utility costs. It is unlikely the district could find a better deal now or in the near future, and should lock in this arrangement by signing a ten-year extension to the net metering agreement with Kingsbury Hydro Electric.

Advice from Forward Thinking is to wait to explore net metering opportunities for the schools in the Washington Electric Coop service territory (Calais, East Montpelier, Rumney). Right now renewable energy policy is in flux both nationally and in Vermont. Bills at the national and state level may increase federal tax credits and state incentives for renewable energy projects for schools and municipalities. It is possible that these state and federal policies will improve the return on investment for renewable energy development for schools in the future, and we are advised not to lock into any long-term agreements at this time.

Recommended Board Actions: The board authorize the superintendent to sign the 10-year net metering contract with Kingsbury Hydro Electric.

Forward Thinking Consultants, LLC

2899 Hinesburg Rd Richmond, VT 05477 802-434-3770 forward@gmavt.net

Memorandum

To: Chris O'Brien, WCUUSD Facilities Director

From: Jeff Forward

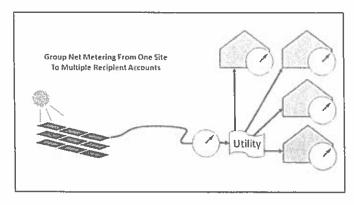
Date: December 17, 2021

Re: Conclusions and Recommendations for Kingsbury Hydro Net Metering

I have completed my review of your net metering agreement with Kingsbury Hydro. I am familiar with similar net metering agreements through my former role as Facilities Coordinator for the Chittenden East School District and as Town Energy Coordinator for the Town of Richmond. Both organizations are participating successfully in group net metering arrangements that I was involved in negotiating. This memo is intended to convey my conclusions and recommendations to the district about the Kingsbury Hydro agreement and explain how I think the district could move forward with additional net metering opportunities in the future.

Explanation of Net Metering

Net metering is a policy used to monetize the kWh production of a renewable energy project to create so-called net metering "credits". These credits are then used to offset a portion of participants electric bills. In Vermont, the electric meter used to create net metering credits need not be directly connected to the renewable energy project. Group net-metering allows multiple account holders within the same utility service territory to form a group and net-metering credits can be applied among those multiple accounts. A group can be changed to add or subtract any electric accounts in the same utility service territory at any time up to 4 times per year. The most common net metering or group net metering arrangement is with solar.



The Vermont Public Utilities Commission (PUC) determines the rate used for net-metering. Currently it is \$.1765/kWh for hydro net metering projects. The net metering rate is based on the average residential retail electric rate in the state and is likely to go up with inflation and future rate increases. Net metering credits are monetized by multiplying the kWh production from a renewable energy project by the net-metering rate. The credits are then allocated to the electric account or accounts identified in the net metering arrangement. If the net metering credits allocated to any bill exceeds the value of electricity consumption on that bill in any given month, the credits can be banked for up to a year and applied to future bills over the course of the year. After a year any banked net metering credits expire on a rolling basis depending on when any excess credits were produced.

How Kingsbury Hydro Net Metering Works for WCUUSD

There are many solar net metering projects in the state, but only a few net metered hydro electric projects and Kingsbury Hydro is one of them. Hydro net metering works in essentially the same way a solar net metering does in terms of monetizing net metering credits. The agreement with Kingsbury Hydro is a group net-metered project with four district accounts currently identified in the the group. The combined electric bills for these group participants far exceeds the value of the net metering credits produced by the dam in a year. Indeed, the bulk of the net metering credits, over 80%, is allocated to U-32 which is by far the largest electric account in the district and could likely absorb all of the net metering credits itself.

The Kingsbury Hydro net metering arrangement will reduce utility bills for all of the electric accounts assigned to the group by the value of the net metering credits assigned to each bill. The district is then obligated to pay Kingsbury Hydro 90% of the value of those net metering credits. In other words the district will get 100% of the value of the net metering credits off their electric bills, but will only pay Kingsbury Hydro 90% of the value of those credits. It appears from a review of historic production data for the dam that the 10% "discount" is worth between \$10,000 - \$15,000 per year at current rates.

This type of net metering agreement has become quite common in Vermont for towns and school districts. The discount on net metering credits has varied over time from as high as 18% to as low as 5%. However, because of changes to the net metering rules by the PUC, the value of net metering credits has fallen in recent years and it is becoming more difficult to develop group net metered solar projects altogether. I feel a 10% discount is a fair discount rate and I believe the district would be unlikely to find a better rate at this point from any developer for any renewable energy project.

My conclusion is that the agreement presented by Kingsbury Hydro is fair and reasonable. I see no way for the district to lose money with this arrangement and will save on the order of \$10,000-\$15,000/year in utility costs by participating. I feel locking in this arrangement by signing a ten year extension for the net metering agreement is both prudent and a wise investment. It is unlikely the district could find a better deal now or in the foreseeable future.

Potential For Other Net Metering Opportunities

While the Kingsbury Hydro will satisfy the net metering opportunity for at least U-32, this does not preclude the district from taking advantage of other net metering opportunities in the future. It may be possible to reallocate the Kingsbury Hydro net metering credits to U-32 and perhaps one other district electric account in GMP service territory to fully utilize the hydro net metering credits. This would leave at least one other electric bill available for another small net metering project. Another possibility is for the district to participate in a separate net metering group for

the schools in Washington Electric Coop service territory. Before entering into any other net metering arrangement a careful analysis of electricity consumption and bills at each school should be done in order to determine the optimum net metering credit allocations. But these alternative scenarios are possible.

If the district would like to pursue further net metering opportunities, I advise going through a competitive RFP process to solicit proposals. Many towns and school districts have done an RFP process for net metering and if the district is interested in pursuing this kind of opportunity, I can help draft an RFP based on other school districts experience.

While new net metering opportunities are possible, I advise waiting to explore this possibility. Right now renewable energy policy is in flux both nationally and in Vermont. It is possible that the outlook for new renewable energy projects will improve. For example, there is a proposal in the Build Back Better bill being debated in Washington to increase federal tax credits for solar from 26% to 30%. There are also bills that will be debated in Montpelier this next legislative session about capital improvement projects for schools and municipalities that could include incentives for renewable energy. It is possible that these state and federal policies will improve the return on investment for renewable energy development for schools. But whatever happens in Washington or Montpelier in the future, the Kingsbury Hydro project is a good opportunity for the district right now with little to no risk. I recommend moving forward with that agreement and reevaluating new renewable energy opportunities in the new year.

I hope this answers your questions. I am happy to answer any further questions and/or provide more clarification on my conclusions and recommendations. If you would like I can present my findings to the board in a meeting as well.

Thank you for the opportunity to help. I hope you find it useful

ADDENDUM TO GROUP NET METERING AGREEMENT

The term contained in the June 1, 2020 Group Net Metering Agreement ("Agreement") by and between KINGSBURY BRANCH HYDROELECTRIC COMPANY, LLC ("Kingsbury") and—WASHINGTON CENTRAL UNIFIED UNION SCHOOL DISTRICT (the "District") (collectively the "Parties") is extended as set forth below in this Addendum.

- 1. This Addendum extends the previous contract named "Group Net Metering Agreement" with an original ending date of June 1, 2022.
- 2. The Parties agree to extend the Agreement for ten years, from June 1, 2022 to June 1, 2032 as allowed for in section 9 of the Agreement.
- 3. All terms and conditions stated in the original Agreement will remain the same for the extended term as established in this Addendum, including the terms related to notice of request to extend the term, and the expiration of the term if the District does not request such extension set forth in section 9 of the Agreement.

[Signature Page Follows on Separate Page]

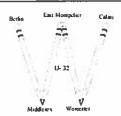
IN WITNESS WHERE, 2022	OF the parties do hereby execute this Agreement as of the day of
	KINGSBURY:
	KINGSBURY BRANCH HYDROELECTRIC COMPANY, LLC
Witness	By: Name: Title:
	Washington Central Unified Union School District
Witness	By:
VYTHICSS	Name: Title:

Washington Central Unified Union School District

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Jennifer Miller-Arsenault Interim Superintendent



TO: WCUUSD Finance Committee & School Board

FROM: Susanne Gann, WCUUSD Business Administrator

Jennifer Miller-Arsenault, Interim Superintendent

RE: FY 23 General Fund Budget Draft #3

DATE: January 6, 2022

Review: Budget Development began in October with the first of four Community Forums, each featuring a presentation from members of the Leadership Team, followed by small group discussions intended for the community to offer direct feedback to the Board and Leadership Team through guided questions. Following an initial presentation of a Level Service Budget, the Board provided guidance to the Leadership Team for development of the next draft of the budget.

Using the Board guidance, community forum feedback and staff input, the Leadership Team developed Draft #2 and #2A of the FY 23 General Fund Budget, prioritizing caring for the wellbeing of our students, staff, community and buildings. Draft #2 increased Net Education Spending by 3.77%. Draft #2A, which included proposed new initiatives, increased the Net Education Spending by 4.38%.

Draft #2A addressed the following parameters set by the Board:

- Social and Emotional Learning (SEL)
- Multi-Layered System of Supports (MLSS), including professional learning for teachers.
- Hardening for cybersecurity.
- Reinvigoration of the Music Program at Calais and Berlin.
- Under the Excess Spending Threshold of \$19,977.

Update: Further direction from the Board received at the December 15th meeting, requested that the FY 23 General Fund Budget Draft #3 include the initiatives proposed in Draft #2A as well as:

- Increases to School Board Member Stipends.
- Additional support for Art at Calais and Berlin.
- Review the possible need for a Special Educator, primarily at Berlin Elementary.
- Continued support for the Equity Scholar in Residence.

Draft #3 Summary: The FY 23 General Fund Budget Draft #3 requests the board approve a budget that includes the following new/expanded services and proposed use of fund balance as revenue offsets:

- EMES Music Teacher .20 FTE Increase
- CES/BES Music Teacher .10 FTE Increase
- CES/BES Art Teacher .20 FTE Increase
- EMES Classroom Teacher 2.0 FTE Increase (1.0 FTE offset using fund balance)
- U-32 Social Studies Teacher .60 FTE Increase
- District Special Educator 1.0 FTE Increase
- Equity Scholar in Residence (offset using fund balance)

Expenditures

FY 2022 = \$34,984,949 FY 2023 = \$36,169,267 \$ Increase = +\$1,184,318

% Increase = +3.39%

Revenues

FY 2022 = \$7,192,658 FY 2023 = <u>\$7,348,250</u> \$ Increase = +\$155,592 % Increase = +2.16%

Net Budget Increase

Net Expense Increase = \$1,184,318 Net Revenue Increase = -\$ 155,592 Net Budget Increase = +\$1,028,726

% Increase = +2.94% - * Note: this is the percentage the district previously used as "Net Impact On Taxes". This compares the net budget increase to the prior year's expenditure budget.

Net Education Spending

FY 2022 = \$27,792,291

FY 2023 = \$28.821.017

n=+1,028,726

% Increase = +3.70% - *Note: this compares the net budget increase to the prior year's net education spending, which is what the tax rate is based upon.

Local Spending Per Equalized Pupil (estimated at 1.423.57)

FY 2022 = \$19,415

FY 2023 = \$20,246

\$ Increase = +\$831

% Increase = +4.28%

Next Steps:

The School Board

- o Provide feedback to the Leadership Team on the FY 23 General Fund Budget Draft #3.
- o Review the tax rate projections provided, based upon the FY 23 General Fund Budget Draft #3.
- o Provide guidance on possible uses of fund balance to reduce the tax rate.
- Vote to approve and warn the FY 23 General Fund Budget or choose to finalize the budget work at the January 19th Board meeting. The absolute last day to warn the vote and public hearing is January 28, 2022; but this does not allow much time for printing the annual reports.
- o Coordinate the physical signing of the warning. The Chair or other designated board member must physically sign the warning for publication.
- o Develop a communication plan including the 2022 Annual Report, District Website, Social Media, FPF and other channels to educate the community on the budget.

The Leadership Team

- o Respond to feedback from the Board.
- o Update information for publication in the 2022 Annual Report, on the district website, social media, FPF and other channels to support the Board.
- o Share any Board communications on social media as directed.
- o Prepare and publish the warning as directed by School Board Vote.

Budget Planning for FY23: Building a Budget Based on Student Needs and Community Values (Draft #3)

WCUUSD School Board Meeting January 12, 2022



WCUUSD Mission Statement

WCUUSD exists to nurture and inspire in all students the passion, creativity, and power to contribute to their local and global communities.



Some Background

- Social and emotional pillar of Moving Forward Plan for students and staff
- High quality instruction and interventions
- Differences in performance between student groups
- Common priorities among staff, community, and leadership team
- Feedback from Draft #2A



FY 2022-2023 General Fund Budget Draft #3 Expanded Service Requests

Budget Draft #3 Summary:

- CES/Berlin Art Teacher 0.20
 FTE increase (\$13,512)
- Berlin Special Educator 1.0
 FTE increase (\$91,760)
- Equity Scholar-in-Residence (\$88,750)

Including from Drafts #2 and #2A:

- U-32 Social Studies Teacher 0.60 FTE increase (\$39,546)
- CES/Berlin Music Teacher 0.10 FTE increase (\$6,611)
- EMES Classroom Teacher 2.0 FTE increase, 1.0 FTE offset using fund balance for a one-year request (\$183,398)
- EMES Music Teacher 0.20 FTE increase (\$20,398)
- Technology needs for software, equipment replacement, and cybersecurity hardening (\$114,000)
- Deferred replacement of building equipment, repairs, and maintenance (\$94,000)

Position Changes/Additions

U-32 Social Studies Teacher,
 0.60 FTE increase +\$39,546



EMES Music Teacher, 0.20
 FTE increase +\$20,398



Position Changes/Additions (continued)

Elementary Art Teacher, 0.20
 FTE increase +\$13,512



CES/Berlin Music Teacher,
 0.10 FTE increase +\$6,611



Position Changes/Additions (continued)

- District Special Educator, 1.0 FTE increase +\$91,760
- EMES Classroom Teacher, 2.0
 FTE increase, 1.0 FTE +\$183,398
 (offset with fund balance \$91,699)
- Equity Scholar-in-Residence,
 Contracted service, +\$88,750,
 (offset with fund balance \$88,750)



New Program/Service Requests

Program / Service	Total Cost	Offsetting Revenue	Net Impact on the General Fund Budget	% of Local Ed Spending	Impact on the Tax Rate
General Fund Budget					
U-32 Social Studies Teacher 0.6 FTE	\$ 39,546.00	\$ -	\$ 39,546	0.14%	\$ 0.0021
District Special Educator, primarily Berlin 1.0 FTE	\$ 91,760.00	\$ -	\$ 91,760	0.32%	\$ 0.0049
EMES Classroom Teacher 1.0 FTE	\$ 91,699.00	\$ -	\$ 91,699	0.32%	\$ 0.0049
Calais/Berlin Art 0.2 FTE	\$ 13,512.00	\$ -	\$ 13,512	0.05%	\$ 0.0007
EMES Music 0.2 FTE	\$ 20,398.00	\$ -	\$ 20,398	0.07%	\$ 0.0011
CES/BES Music, 0.1 FTE	\$ 6,611.00	\$ -	\$ 6,611	0.02%	\$ 0.0003
Subtotal	\$ 263,526.00	\$ -	\$ 263,526.00	0.91%	\$ 0.0140
Fund Balance					
EMES Classroom Teacher 1.0 FTE	\$ 91,699.00	\$ 91,699.00	\$ -	0.00%	\$00
Equity scholar-in-residence	\$ 88,750.00	\$ 88,750.00	\$ -	0.00%	\$00
Subtotal	\$ 180,449.00	\$ 180,449.00	\$ -	0.00%	\$00

New Program/Service Requests (Grant Funded)

Program / Service	Total Cost	Offsetting Revenue	Net Impact on the General Fund Budget	% of Local Ed Spending	Impact on the Tax Rate
ARP ESSER Grant					
Doty schoolwide para 0.38 FTE	\$ 14,214.00	\$ 14,214.00	\$ -	0.00%	\$00
CES lit intervention 0.5 FTE	\$ 45,183.00	\$ 45,183.00	\$ -	0.00%	\$00
Subtotal	\$ 59,397.00	\$ 59,397.00	\$ -	0.00%	\$00
Title IV Grant					
U-32 RISE 1.0 FTE	\$ 91,760.00	\$ 91,760.00	\$ -	0.00%	\$00
Subtotal	\$ 91,760.00	\$ 91,760.00	\$ -	0.00%	\$00

Act 173: Special Education Funding Model Changes

Current Model	New Model Effective 7/1/22	Change from prior year
Mainstream Block Grant - Explain	Per pupil funding - Census Block Grant (Funding based upon district ADM #s averaged over the past 2 years)	Decrease over last year
Reimbursement Model - 56% under \$60,000 (Funding based upon student IEP needs)	Per pupil funding - Census Block Grant (Funding based upon district ADM #s averaged over the past 2 years)	Decrease over last year
Reimbursement Model - 95% over \$60,000	Reimbursement Model - 95% over \$60,000 plus premium formula	Increase over last year
Reimbursement Model - 100% State-placed students	Reimbursement Model - 100% State-placed students	No change over last year
Early Essential Education (EEE) Grant	Early Essential Education (EEE) Grant	No change over last year

FY 2022-2023 General Fund Budget - Draft #3

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Expenditures
      FY 2022 = $34,984,949
      FY 2023 = $36,169,267
                                            The amount the district plans to spend.
      \frac{1}{8} Increase = +$1,184,318
       % Increase = 3.39%
Revenues
      FY 2022 = $7,192,658
                                            The revenues the district anticipates receiving
       FY 2023 = $7,348,250
                                           to offset expenditures.
       $ Increase = +$155,592
       % Increase = +2.16\%
Net Education Spending
      FY 2022 = $27,792,291
                                           Education Spending is the amount that needs to be raised by
      FY 2023 = $28,821,017
                                           State and Local education property taxes, augmented by other
       $ Increase = +$1,028,726
                                           Ed Fund revenues.
```

% Increase = +3.70%

^{*}Net Education Spending must be reduced \$194,957 to get this budget to a 3% increase in net education spending.32

FY 2022-2023 General Fund Budget - Draft #3

Equalized Pupils

FY 2022 = 1,431.50 FY 2023 = 1,423.57

Decrease = -7.93

% Decrease = -.55%

Equalized pupils is a two-year weighted average of the district's ADM.

Local Spending / Equalized Pupil

FY 2022 = \$19,415

FY 2023 = \$20,246

n=+\$831

% Increase = +4.28%

Education spending per equalized pupil determines the equalized tax rate.

FY 2022-2023 Tax Rate Projections

Common Level of Appraisal Change from FY 2021-2022 to FY 2022-2023

Towns	CLA 21-22	CLA 22-23	CLA Reduction
Berlin	108.77%	94.91%	-13.86%
Calais	93.93%	87.66%	-6.27%
East Montpelier	94.18%	89.97%	-4.21%
Middlesex	95.89%	89.89%	-6.00%
Worcester	99.55%	90.65%	-8.90%

FY 2022-2023 Tax Rate Projections

Budget Draft #3: Tax Commissioner's Scenario A

Towns	Common Level of Appraisal*	Post Legislative Session Tax Rates FY 21-22	Estimated Tax Rates FY 22-23*	Increase (Decrease)
Berlin	94.91%	\$1.577	\$1.541	(\$0.036)
Calais	87.66%	\$1.826	\$1.668	(\$0.158)
East Montpelier	89.97%	\$1.822	\$1.625	(\$0.197)
Middlesex	89.89%	\$1.789	\$1.627	(\$0.162)
Worcester	90.65%	\$1.723	\$1.613	(\$0.110)

Factors Used:

Equalized Pupils = 1,423.57

Property Yield = \$13,846

Equalized Tax Rate = \$1.4622

Equalized Pupil # may change next week

Property Yield is set annually by the Legislature and is used to determine the equalized tax rate.

This scenario uses \$90 million of Ed Fund Balance per the Tax Commissioner's letter.

FY 2022-2023 Tax Rate Projections

Budget Draft #3: Tax Commissioner's Scenario B

Towns	Common Level of Appraisal*	Post Legislative Session Tax Rates FY 21-22	Estimated Tax Rates FY 22-23*	Increase (Decrease)
Berlin	94.91%	\$1.577	\$1.649	\$0.072
Calais	87.66%	\$1.826	\$1.785	(\$0.041)
East Montpelier	89.97%	\$1.822	\$1.739	(\$0.083)
Middlesex	89.89%	\$1.789	\$1.741	(\$0.048)
Worcester	90.65%	\$1.723	\$1.726	\$0.003

Factors Used:

Equalized Pupils = 1,423.57

Property Yield = \$12,937

Equalized Tax Rate = \$1.5649

Equalized Pupil # may change next week

Property Yield is set annually by the Legislature and is used to determine the equalized tax rate.

This scenario uses \$0 million of Ed Fund Balance per the Tax Commissioner's letter.

School Board Parameters Summary

- ✓ Social and Emotional Pillar: Students and staff
 - Maintain school counselor staffing in ARP ESSER
- ✓ Multi-Layered System of Supports, including professional learning for teachers
 - Increased intervention at Calais 0.5 FTE
 - Increased U-32 RISE 1.0 FTE
- ✓ Under a penalty threshold based on prior years \$19,977
 - Draft #3 is \$19,498

School Board Parameters Summary (continued)

- ✓ Hardening for cybersecurity \$114,000
- ✓ Reinvigorate or boost one of our various initiatives:
 - Arts and music (Draft #3 increase of 0.3 FTE music, 0.2 FTE at EMES and 0.1 FTE at Calais and elementary art 0.2 FTE)
 - Outdoor education
 - Farm-to-table

✓ Contingency plan for expenditure reductions if the tax rate

is not favorable



FY 2022 -2023 Budget Timeline Snapshot of January and February

<u>January</u> – Budget Meeting to Finalize Warning, Budget and Town Meeting Materials

- 4th Packet materials finalized for the WCUUSD Finance Committee/Board.
- 11th Finance Committee reviews FY 23 Budget Draft #3
- 12th Community Budget Forum
- 12th WCUUSD Board reviews FY 23 Budget Draft #3, finalizes and approves.
- 19th Final Budgets warned and other materials to the printers and Town Clerks.

February

- 15th Finance Committee develops WCUUSD Board Communication and Outreach Plan.
- 16th WCUUSD Board reviews and approves Board Communication and Outreach Plan.
- 16th Community Budget Forum.
- 28th Annual Meeting at U-32.



Next Steps and Questions

For the Board

- 1. Provide feedback to the Leadership Team on the FY 23 General Fund Budget Draft #3.
- 2. Review the tax rate projections provided, based upon the FY 23 General Fund Budget Draft #3.
- 3. Provide guidance on possible uses of fund balance to reduce the tax rate.
- 4. Vote to approve and warn the FY 23 General Fund Budget or choose to finalize the budget work at the January 19th Board meeting. The absolute last day to warn the vote and public hearing is January 28, 2022; but this does not allow much time for printing the annual reports.
- 5. Coordinate the physical signing of the warning. The Chair or other designated board member must physically sign the warning for publication.
- 6. Develop a communication plan including the 2022
 Annual Report, District Website, Social Media, FPF and other channels to educate the community on the budget.

For the Leadership Team

- 1. Respond to feedback from the Board.
- 2. Update information for publication in the 2022 Annual Report, on the district website, social media, FPF and other channels to support the Board.
- Share any Board communications on social media as directed.
- 4. Prepare and publish the warning as directed by School Board Vote

		\$ INCREASE	BUDGET	
	BUDGET_2022	(DECREASE)	% CHANGE	BUDGET 2023
SALARIES AND BENEFITS				
Negotiated Items		\$673,374	1.92%	
Salary Estimate		\$51,513	0.15%	
Benefits Related to Salary Estimate		\$171,055	0.49%	
Health Insurance Premium Increase @ 5.2%	l	\$895,942	2.56%	
Subtotal Negotiated Items		4030,342	2.0076	
Other Staffing Changes	1			
Staffing Changes FY 21-22 Savings in Salaries and Insurance due to new staff	[-\$245,355	-0.70%	
U-32 Social Studies Teacher .60 FTE		\$39,546	0.11%	
CES/Berlin Music Teacher .10 FTE	ļ	\$6,611	0.02%	
CES/Berlin Art Teacher .20 FTE	1	\$13,512	0.04%	
EMES Classroom Teachers 2.0 FTE		\$183,398	0.52%	
EMES Music Teacher .20 FTE	1	\$20,398	0.06%	
Special Education - District Special Educator, primarily Berlin Elementary	4	\$91,760	0.26%	
Special Education - Paraeducator staffing 2.15 FTE's ESP	_	\$121,198	0 35%	
Special Education - Special Ed Services Funded by ARP ESSER IDEA B]	-\$108,841	-0.31%	
Subtotal Other Staffing Changes		\$122,227	0.35%	
TOTAL SALARY & BENEFITS	\$24,988,114	\$1,018,169	2.91%	\$26,006,283
NONSALARY ITEMS				
Tuition to Other School Districts	7	\$28,020	0.08%	
Curriculum Services - travel		-\$500	0.00%	
Curriculum Services - Equity Scholar in Residence	1	\$88,750	0.25%	
Technology Services - primarily software, equipment & cybersecurity hardenin	g.	\$109,008	0.31%	
Board of Education - primarily legal	٦	\$26,639	0.08%	
Superintendent Services - supplies, books & periodicals		-\$2,907	-0.01%	
Fiscal Services - primarily audit services		\$19,252	0.06%	
Fiscal Services - Interest expense on Short Term Debt		-\$54,517	-0.16%	
Operation of Plant Services - primarily equipment		\$97,044	0.28%	
Transportation Services - per new contract		\$32,466	0.09%	
Special Education Programs - Prof Svcs		-\$198,219	-0.57%	
Technical Education Tuition		\$46,84	0.13%	
TOTAL NONSALARY ITEMS	\$8,048,67	\$191,87	0.55%	\$8,240,552
TOTAL NONSALARY TENIS	\$0,040,07	J		441-141-1-
OTHER ITEMS	\neg		٦	
Debt Service-Bond Payment	\$1,223,16			
Capital Fund -Transfer	\$725,00	0 \$155,00	0.44%	\$880,000
TOTAL OTHER ITEMS	\$1,948,16	0 -\$25,72	8 -0.07%	\$1,922,432
TOTAL EXPENSE CHANGES DRAFT #3	\$34,984,94	9 \$1,184,31	8 3.39%	\$36,169,267
TOTAL EXPENSE CHANGES DIAFT #3	334,304,94	411101101		
REVENUE INCREASES (DECREASES)	_		- 1 .	
Tuition Income - Additional 2 students	_	\$67,75	- 1	
Investment Earnings - Interest Income	-	-\$54,51	T	
Special Education - Act 173 Revenues (no longer just reimbursements)	_	\$126,69	_	
Special Education - State Placed Students	_	-\$205,85		
Fund Balance - Offset Early Retirement final year (\$144,000 to \$145,019)	_	\$1,01	┑.	
Fund Balance - Offset EMES Classroom Teacher (1.0 FTE)	_	\$91,69	_	
Fund Balance - Offset Equity Scholar in Residence	-	\$88,75		
State Aid Transportation		\$40,03	0.119	70
TOTAL REVENUE CHANGES DRAFT #2	\$7,192,6	\$155,59	2.16	\$7,348,250
NET BUDGET INCREASE (DECREASE)	\$34,984,9	\$1,028,7	26 2.94	½
LOCAL EDUCATION SPENDING INCREASE	\$27,792,2	91 \$1,028,7	3.70	% \$28,821,017
LOCAL EDUCATION SPENDING INCREASE	1 341,134,4	#1,040,f	3.70	Amelications

		COVID-19		COVID-19							\$ Increase	% Increase
DESCRIPTION	A	Actual 2020	A	Actual 2021	В	UDGET 2022	PF	ROJECTED 2022	BUDGET 2023		(Decrease)	(Decrease)
REVENUES	1 6	4 004 020	S	999,433	\$	908.468	c	951,827	976.224	S	67.756	
TUITION-SCHOOL DISTRICTS & INDIVIDUALS	\$	1,081,930 354,463		267.254	_	283.755	-	229,238 9		_	(54,517)	
INVESTMENT EARNINGS INTEREST	S	305,289		382,134	-	263,440	-	267,982 \$			4-11-11	
MISCELLANEOUS INCOME-OTHER	S		\$				+		28.821.017	_	1,028,726	
EDUC. SPENDING REVENUES		909,141	S	3,783,769	$\overline{}$	803,235		803,235			40,038	
MISC STATE REIMBURSEMENTS-INCL. CRF- COVID-19	\$	4,321,332	-	4.238.853	-	4,789,760	_	4,789,761 \$			(79,153)	
SPED EXPENDITURE REIMBURSEMENT	1 2	4,321,332	13	4,230,033	1 3	4,703,700	1.0	4,700,10114	111101001	<u> </u>	<u> </u>	
	s	24 002 505	e	26 072 182	5	34,840,949	5	34.834.333 \$	35,843,799	s	1,002,850	
SUBTOTAL REVENUES	\$	1.941,291			T\$	144,000		144,000 8			181,468	
FUND BALANCE	S					34,984,949			36,169,267		1,184,318	3.39%
TOTAL REVENUES	Þ	30,004,070	φ	30,573,102	÷	37,307,373	Ψ.	0.4101.01000		•	.,	
EXPENSES												
INSTRUCTIONAL SERVICES	S	7.868,446	c	7.255.878	S	8.257.994	S	8,128,124 \$	8,692,573	S	434,579	
SALARIES	5	2,317,170		2.103.510	-	2.432.828	-	2,360,216			66,391	
MISCELLANEOUS BENEFITS	S	160.237	*	150,674	-	193.962		193.962			-	
TUITION REIMBURSEMENT	5	43,746	-	12,510	-	62,795	_	118,795				
PROFESSIONAL EDUCATION SVC TUITION TO OTHER SCHOOL DISTRICTS	\$	475,755	-	498,773	-	516,390	-	516,390 \$			28,020	
	\$	10,585		744	•	14,100		14,100 \$			-	
TRAVEL	S	195,450	-	214.030	_	240,913		245,455 S		S	-	
GENERAL SUPPLIES BOOKS AND PERIODICALS	S	26,504		41.930		56,484		64,484 \$		_	8,000	
EQUIPMENT	S	6.223	$\overline{}$	15,229	-	49,901	-	41,901 \$		_	(8,000)	
DUES AND FEES	5	2,999	-	1,308	_	1,200	-	1,200 \$		S	-	
TOTAL INSTRUCTIONAL SERVICES	5					11,826,568			12,355,557		528,989	4.47%
TOTAL INSTRUCTIONAL SERVICES	~	11,101,110		.0,20.,000	•	,,	•					
PRESCUON PROCESS												
PRESCHOOL PROGRAM SALARIES	S	375,148	İs	359,699	S	341,908	s	353,409 S	380,825	\$	38,917	
MISCELLANEOUS BENEFITS	S	109,184	-	123,720	_	107,887		148,076 S		\$	50,255	
TUITION REIMBURSEMENT	S	1,675		630	-	-	S	- 5	-	\$	-	
PROFESSIONAL EDUCATION SVC	\$	50,727		46.885	-	13,000		13,000 S	13,000	\$	-	
TUITION TO PRIVATE SCHOOLS	S	180,066		165,688	-	148,512		148,512 S		\$	-	
GENERAL SUPPLIES	S	11,932	-	5,052		7,715		7,715 S	7,715	\$	-	
TOTAL PRESCHOOL PROGRAM	S	728.732	_	701.674		619,022	\$	670,712 \$	708,194	\$	89,172	14.41%
TOTAL PRESCHOOL PROGRAM	•		*		•	,						
GUIDANCE SERVICES												
SALARIES	I Ş	745,719	s	737,502	S	722,337	S	699,901 S	727,681	\$	5,344	
MISCELLANEOUS BENEFITS	S	245,850		254,830		255,213	\$	235,276 \$	225,996	\$	(29,217)	
TUITION REIMBURSEMENT	\$	2.379		-	\$	- 1	-	- S	-	\$	-	
PROFESSIONAL EDUCATION SVC	s	5,214		2,385	S	7,700	S	7,700 S	7,700	S	-	
TRAVEL	S	360		-	S	1,125		1,125 5	1,125	\$_	-	
GENERAL SUPPLIES	S	21.740		29,264	S	24,850	\$	24,850 S	24,850	\$		
BOOKS AND PERIODICALS	S	450	_	331	-	1.010		1,010 S		\$	-	
	5	1,021,712		1,024,312	_	1,012,235		969,862 \$			(23,873)	-2.36%
TOTAL GUIDANCE SERVICES	Ş	1/02/1/16	¥	1,007,012	*	.1=;==0	*		,			

	(COVID-19	(COVID-19								\$ Increase	% Increase
DESCRIPTION	Α	ctual 2020	Α	ctual 2021	Вι	JDGET 2022	PR	OJECTED 2022	ВІ	JDGET 2023		(Decrease)	(Decrease)
HEALTH SERVICES													,
SALARIES	S	323,018	S	331,121	S	348,269	5	342,141	S	353,271	S	5,002	
MISCELLANEOUS BENEFITS	\$	128,100	S	143,631	S	149,455	S	152,955	\$	168,388	S	18,933	
TUITION REIMBURSEMENT	S	4,100	S	2,978	S	-	\$	-	\$	-	S		
TECHNICAL SERVICES	S	120	S		5	550	\$	550	\$	550	S	-	
GENERAL SUPPLIES	\$	3,993	Ş	5,478	5	7,135	S	7,135	\$	7,135	\$	-	
BOOKS AND PERIODICALS	S	496	\$	1,567	S	845	S	845	\$_	845	\$	-	
TOTAL HEALTH SERVICES	\$	459,827	\$	484,775	\$	506,254	\$	503,626	\$	530,189	\$	23,935	4.73%
LIBRARY SERVICES		72.54			,	Marketta - 1		1-11-11-11-11			-	Clearycon	
SALARIES	S	336,130		348,627		328,725	-	332,878	_		\$	15,424	
MISCELLANEOUS BENEFITS	S	106,714		118,161	-	106,774	-	92,668	_	94,334	\$	(12,440)	
TUITION REIMBURSEMENT	\$	2,968		5,956	-	1,300		1,300	_	1,300		-	
GENERAL SUPPLIES	\$	10,895		18,949		15,895	-	15,895	-	15,895	-	-	
BOOKS AND PERIODICALS	S	43,545	_	41,551		52,108	-	52,108		52,108			0.50%
TOTAL LIBRARY SERVICES	\$	500,252	\$	533,244	\$	504,802	\$	494,849	\$	507,786	\$	2,984	0.59%
CURRICULUM SERVICES											_		
SALARIES	S_	151,657	_	222,831	_	295,465		252,115	-	307,991	_	12,526	
MISCELLANEOUS BENEFITS	\$			19,314	-	50,446	-	42,672	_	47,291		(3,155)	
TUITION REIMBURSEMENT	S	4,602		7,137	S	13,000	_	13,000	\$	13,000	\$	-	
PURCHASED PROF & TECHNICAL SERVICES	S	583	\$	38	S	-	S	79,184	\$_	88,750	-	88,750	
TRAVEL	\$	988	\$	379	\$	2,500	_	2,500	\$	2,000	\$	(500)	
GENERAL SUPPLIES	S	461	S	10,863		5,000		5,000	S	5,000	-	-	
BOOKS AND PERIODICALS	S	685	\$_	1,018	-	1,200	_	1,200	_	1,200	_	-	
DUES AND FEES	S	2,529		168		1,000		1,000		1,000	_	-	
TOTAL CURRICULUM SERVICES	\$	175,634	\$	261,748	\$	368,611	\$	396,671	\$	466,232	\$	97,621	26.48%
INSTRUCTIONAL -RELATED TECHNOLOGY SVCS			100					0.44					
SALARIES	S	467,477		445,098	_	530,764		537,040		547,476	-	16,712	
MISCELLANEOUS BENEFITS	\$	97,058		79,565		111,723		96,766	_	101,096	S	(10,627)	
TUITION REIMBURSEMENT	S	-	S		S	7,500	_	7,500		12,000	S	4,500	
TECHNOLOGY RELATED R&M	\$	39,421		95,058	-	32,516		23,016	_	10,000	\$	(22,516)	
RENTALS AND LEASES-COPIER	S	31,742		17,599	_	50,700		23,100		68,524	-	17,824_	
COMMUNICATIONS	S	111,555		128,768	_	131,500	_	131,500	_	131,500		•	
SUPPLIES-TECHN RELATED	S	28,331		23,200	$\overline{}$	36,300	-		S	10,000	-	(26,300)	
SUPPLIES-TECHN RELATED-SOFTWARE	\$	49,110		104,975		300,000	_		\$	400,000	-	100,000	
EQUIPMENT/FINANCIAL SOFTWARE	S	403,684		486,016	_	280,000			\$	320,000	_	40,000	
TOTAL INSTR REL-TECHNOLOGY SVCS	\$	1,228,378	\$	1,380,279	\$	1,481,003	\$	1,435,222	\$	1,600,596	\$	119,593	8.08%
BOARD OF EDUCATION SVCS.					_				_			0.010	
SALARIES	S	19,985		25,185		28,155		28,155		30,201	_	2,046	
MISCELLANEOUS BENEFITS	\$	1,956	_	4,083		2,639		2,639		2,795		156	
OFFICIAL SVC TAX COLLECT.	S	10,639		7,558	_	-	S	-	S	-	S		
LEGAL SERVICES	S	42,815	S	74,683	\$	25,850	5	25,850	\$	58,749	5	32,899	

Actual 2020			COVID-19	1	COVID-19						Ĉ lucanon	0/ 1
BESCHRITON S. S. S. S. S. S. S. S		_				DUDGET 202		DO JECTED 2022	BUDGET 2023		•	% Increase
NOLLY ADDRESS \$ 3.87 \$ 10.559 \$ 7,900 \$ 7,000 \$ 7,500 \$ 8 (400)										Ις		(Deciease)
SUPPLIES S 17,870 S 18,986 S 25,200 S 25,200 S 19,000 S (2,200)						-						
SEMENTAL SUPPLIES S 10.452 S 15.765 S 15.765 S 11.000 S (4.765)						-				_		
SUPERINTENDENT SERVICES S 347,704 S 286,918 S 319,097 S 468,323 S 344,281 S 25,184		_					_					
SUPERINTENDENT SERVICES SUPERINTENDENT SERVICES SALARIES \$ 347.704 \$ 266,918 \$ 319,097 \$ 468,323 \$ 344,281 \$ 25,184 \$ 864,281 \$ 25,184 \$ 864,281 \$ 26,691 \$ 8 468,233 \$ 344,281 \$ 25,184 \$ 864,281 \$ 26,691 \$ 8 468,233 \$ 344,281 \$ 25,184 \$ 864,281 \$ 266,281 \$ 8 468,233 \$ 344,281 \$ 26,691 \$ 8 468,233 \$ 344,281 \$ 26,691 \$ 8 468,233 \$ 344,281 \$ 26,691 \$ 8 468,233 \$ 344,281 \$ 26,691 \$ 8 468,233 \$ 344,281 \$ 26,691 \$ 8 468,233 \$ 344,281 \$ 26,691												13.91%
SALARIES S. 347,704 S. 266,918 S. 319,097 S. 468,323 S. 344,281 S. 25,184	TOTAL BOARD OF EDUCATION SVCS.	\$	193,019	\$	252,262	\$ 207,33	5 \$	207,330	\$ 230,170	φ	20,041	
SALARIES S. 126,552 S. 111,922 S. 113,627 S. 126,159 S. 14,648 MISCELLANEOUS BENEFITS S. 126,552 S. 111,922 S. 113,627 S. 126,159 S. 14,648 TUITION REIMBURSEMENT S. 3,528 S. 34,100 S. 11,000 S. 1,200 S. 2,200 S. 2,2			217701		000.040	S 310.00	7 0	469 323	\$ 344 281	Is	25 184	
MISCELLANEOUS BENEFITS S							\rightarrow			_		
FURCHASE PORT & TECHNICAL SERVICES S 9.049 S 55.719 S 21.200 S 21.200 S COMMUNICATIONS-POSTAGE S 4.444 S 1.688 S 5.500 S 5.500 S 5.500 S COMMUNICATIONS-POSTAGE S 4.444 S 1.688 S 5.500 S 1.500 S 1.500 S COMMUNICATIONS-POSTAGE S 4.444 S 1.688 S 5.500 S 1.500 S 1.500 S COMMUNICATIONS-POSTAGE S 6.300 S 4.415 S 4.000 S 4.000 S 7.000 S 3.000 S 4.000 S 7.000 S							-		·			
COMMUNICATIONS-POSTAGE S 4,444 S 1,688 S 5,500 S			- ,				-			$\overline{}$		
COMMUNICATIONS-POSTAGE										\rightarrow		
TRAVEL S			4,444	_						\rightarrow		
SALARIES S				_								
SONGS AND PERIODICALS S 683 S 488 S 1,800 S 1,800 S 7,500 S 1,050										-		
DUES AND FEES S S S S S S S S S				_								
Communications-postage S							_					
OFFICE OF THE PRINCIPAL SALARIES S 1,332,742 S 1,346,657 S 1,454,637 S 1,456,628 S 1,502,528 S 47,891 MISCELLANEOUS BENEFITS S 447,133 S 502,793 S 527,214 S 517,635 S 549,379 S 22,165 TUITION REIMBURSEMENT S 11,764 S 7,417 S 22,000 S 22,000 S 2,000 S 2,0										_		7.32%
SALARIES S 1,332,742 S 1,344,657 S 1,454,637 S 1,456,628 S 1,502,528 S 4/,891	TOTAL SUPERINTENDENT SERVICES	\$	522,037	>	514,066	5 504,47	5 3	014,034	3 341,400	•	00,022	
MISCELLANEOUS BENEFITS \$ 447,133 \$ 502,793 \$ 527,214 \$ 517,635 \$ 549,379 \$ 22,165		1.6	4 000 740	-	1 204 657	C 1 AEA E3	7 5	1 456 628	S 1 502 528	Is	47.891	
MISCELLANEOUS BENEFITS S 11,764 S 7,417 S 22,000 S 22,000 S -							_					
PURCHASED PROF & TECHNICAL SERVICES S 27.705 S 6.592 S 11.800 S 11.800 S 11.800 S 1.800 S 1.										\rightarrow		
COMMUNICATIONS-POSTAGE S				_			\rightarrow			\rightarrow		
TRAVEL S 4,332 S 3,579 S 4,800 S 4,800 S 4,800 S -1 GENERAL SUPPLIES S 44,473 S 42,091 S 43,410 S 43,410 S 43,410 S -1 DUES AND FEES S 12,692 S 10,055 S 8,150 S 8,150 S 8,150 S -1 TOTAL OFFICE OF THE PRINCIPAL S 1,895,022 S 1,966,263 S 2,089,471 S 2,081,883 S 2,159,527 S 70,056 S 3,150												
RAVEL S 44,473 S 42,091 S 43,410 S 43,410 S 43,410 S 5				_			\rightarrow		·	-		
DUES AND FEES S 12,692 S 10,055 S 8,150 S 8,150 S S 150,957 S TOTAL OFFICE OF THE PRINCIPAL S 1,895,022 S 1,966,263 S 2,089,471 S 2,081,883 S 2,159,527 S 70,056 S 3.35							_			-		
TOTAL OFFICE OF THE PRINCIPAL \$ 1,895,022 \$ 1,966,263 \$ 2,089,471 \$ 2,081,883 \$ 2,159,527 \$ 70,056 \$ 3.35												
FISCAL SERVICES SALARIES												3.35%
SALARIES S 368,142 S 354,107 S 359,558 S 399,519 S 375,495 S 15,957	TOTAL OFFICE OF THE PRINCIPAL	\$	1,895,022	>	1,966,263	\$ 2,005,47	l Ş	2,001,003	\$ 2,100,021	•	. 0,000	0707.007
MISCELLANEOUS BENEFITS S 114,456 S 133,826 S 111,254 S 121,657 S 150,193 S 38,939 TUITION REIMBURSEMENT S 4,855 S 375 S 6,000 S 6,000 S 12,000 S 6,000 PURCHASED PROF & TECHNICAL SERVICES S 30 S 83 S 5,500 S 5,500 S 11,500 S 6,000 AUDITING SERVICES S 30,885 S 36,800 S 36,800 S 42,102 S 5,302 TRAVEL S 3,148 S 1,753 S 2,000 S 2,000 S 2,500 S 5,500 GENERAL SUPPLIES S 4,255 S 1,546 S 1,300 S 1,300 S 3,000 S 1,700 DUES AND FEES S 489 S 458 S 750 S 750 S 500 S (250) INTEREST ON SHORT-TERM DEBT S 266,486 S 208,284 S 262,925 S 208,408 S 208,408 S (54,517) TOTAL FISCAL SERVICES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES			268 142	c	254 107	s 350.55	2 5	399 519	S 375,495	Īs	15.937	
TUITION REIMBURSEMENT				_			-			$\overline{}$		
PURCHASED PROF & TECHNICAL SERVICES				_			_		 	\rightarrow		
AUDITING SERVICES S 47,300 S 39,685 S 36,800 S 42,102 S 5,302										$\overline{}$		
ADDITING SERVICES \$ 47,300 \$ 3,148 \$ 1,753 \$ 2,000 \$ 2,000 \$ 2,500 \$ 500 GENERAL SUPPLIES \$ 4,255 \$ 1,546 \$ 1,300 \$ 1,300 \$ 3,000 \$ 1,700 DUES AND FEES \$ 489 \$ 458 \$ 750 \$ 750 \$ 500 \$ (250) INTEREST ON SHORT-TERM DEBT \$ 266,486 \$ 208,284 \$ 262,925 \$ 208,408 \$ 208,408 \$ (54,517) TOTAL FISCAL SERVICES \$ 809,161 \$ 740,117 \$ 786,087 \$ 781,934 \$ 805,698 \$ 19,611 OPERATION AND MAINT.PLANT SALARIES \$ 1,173,957 \$ 1,091,168 \$ 1,359,061 \$ 1,363,187 \$ 1,415,324 \$ 56,263 SALARIES				_		-	_			\rightarrow		
TRAVEL GENERAL SUPPLIES S 4.255 \$ 1,546 \$ 1,300 \$ 1,300 \$ 3,000 \$ 1,700 DUES AND FEES \$ 489 \$ 458 \$ 750 \$ 750 \$ 500 \$ (250) INTEREST ON SHORT-TERM DEBT \$ 266,486 \$ 208,284 \$ 262,925 \$ 208,408 \$ 208,408 \$ (54,517) TOTAL FISCAL SERVICES \$ 809,161 \$ 740,117 \$ 786,087 \$ 781,934 \$ 805,698 \$ 19,611 2.49 OPERATION AND MAINT.PLANT SALARIES \$ 1,173,957 \$ 1,091,168 \$ 1,359,061 \$ 1,363,187 \$ 1,415,324 \$ 56,263							$\overline{}$			\rightarrow		
SENERAL SUPPLIES S 4,233 S 1,345 S 750 S 750 S 500 S (250)							_			\rightarrow		
DUES AND FEES												
TOTAL FISCAL SERVICES \$ 809,161 \$ 740,117 \$ 786,087 \$ 781,934 \$ 805,698 \$ 19,611 2.49 OPERATION AND MAINT.PLANT SALARIES \$ 1,173,957 \$ 1,091,168 \$ 1,359,061 \$ 1,363,187 \$ 1,415,324 \$ 56,263							-					
OPERATION AND MAINT.PLANT SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263 SALARIES S 1,173,957 S 1,091,168 S 1,359,061 S 1,363,187 S 1,415,324 S 56,263							_			<u> </u>		2.49%
SALARIES \$ 1,173,957 \$ 1,091,168 \$ 1,359,061 \$ 1,363,187 \$ 1,415,324 \$ 56,263	TOTAL FISCAL SERVICES	\$	809,161	٥	740,117	\$ 100,00	rş	701,334	000,000	•	12,000	
SALARIES \$ 1,173,957 \$ 1,091,168 \$ 1,359,061 \$ 1,363,187 \$ 1,415,324 \$ 56,263	OPERATION AND MAINT.PLANT									1.6	FO 000	
000 400 10 400 400 10 400 000 10 400 000 10 513 003 15 19 892 1		S			1,091,168							
MISUELLANEOUS DENEFITS	MISCELLANEOUS BENEFITS	S	365,771	\$	380,469	\$ 493,11	1 S	493,932	\$ 513,003	ŢS	19,892	

		COVID-19		COVID-19								\$ Increase	% Increase
DESCRIPTION	Α	ctual 2020	Α	ctual 2021	В	UDGET 2022	PR	OJECTED 2022	Bl	JDGET 2023		(Decrease)	(Decrease)
UTILITY SERVICES	S	56,344	S	39,300	\$	44,950	S	44,950	\$	44,950	S	_	
CLEANING SERVICES	IS	77,753	\$	52,225	S	77,580	\$_	77,580	\$	77,580	\$	-	
REPAIR AND MAINTENANCE SERVICES &PROP	\$	169,605	S	241,320	S	289,005	S	289,005	S	289,005	\$	-	
TRAVEL/GAS &BOTTLED GAS	S	3,802	\$	5,922	S	8,804	\$_	8,804	S	8,804	\$	-	
GENERAL SUPPLIES	15	178,646	S	142,717	S	145,794	S	145,794	\$_	145,794	\$	-]	
ELECTRICITY	5	256,081	S	343,500	\$	290,700	\$	290,700	S	292,200	Ş	1,500	
OIL	İŞ	97,408	S	85,962	S	123,896	\$	123,896	S	125,440	\$	1,544	
OTHER ENERGY-WOOD CHIPS / WOOD PELLETS	15	100,385	S	102,147	\$	110,129	\$	110,129	\$	110,129	S	-	
EQUIPMENT	S	16,990	S	8,830	\$	23,600	\$	23,600	\$	117,600	\$	94,000	
TOTAL OPER. AND MAINT.PLANT	\$	2,496,742	\$	2,493,560	\$	2,966,630	\$	2,971,577	\$	3,139,829	\$	173,199	5.84%
STUDENT TRANSPORTATION SV													
STUDENT TRANSPORTATION SV	\$	1,285,046	\$	1,476,321	S	1,539,560	\$	1,787,445	\$	1,572,025	\$	32,466	
TOTAL STUDENT TRANSPORTATION SV STUDENT TRANS-OTHER	\$	1,285,046	\$	1,476,321	\$	1,539,560	5	1,787,445	\$	1,572,025	\$	32,466	2.11%
STUDENT TRANS-FIELD TRIPS	S	37,522	S	7,321	S	45,105	S	45,105	\$	45,105	S	- 1	
TOTAL STUDENT TRANS-OTHER	\$	37,522	_	7,321	_		-	45,105	_	45,105	_	-	0.00%
DEBT SERVICE													
REDEMPTION OF PRINCIPAL	T s	1,376,690	S	926,910	\$	927,136	S	927,136	Ş	772,369	\$	(154,767)	
INTEREST LONG TERM DEBT	s	288,507	S	306,516	S	296,024	\$	296,024	S	270,063	\$	(25,961)	
TOTAL DEBT SERVICE	\$	1,665,197	\$	1,233,426	\$	1,223,160	\$	1,223,160	\$	1,042,432	\$	(180,728)	-14.78%
FUND TRANSFER OUT													
FUND TRANSFER-CAPITAL	\$	1,116,012	S	3,206,522	\$			725,000	\$	880,000		155,000	
FUND TRANSFER-FOOD SERVICE	S	109,403	\$	-	Ş	149,115	\$	149,115	\$	149,115		-	
FUND TRANSFER-COMMUNITY CONNECTIONS	\$	-	\$	40,000	S	40,000	S	40,000	\$	40,000	\$	-	
TOTAL TRANSFER TO OTHER FUNDS	\$	1,225,415	\$	3,246,522	\$	914,115	\$	914,115	\$	1,069,115	\$	155,000	16.96%
SUPPORT PROGRAMS-SPECIAL EDUCATION													
STATE PLACED STUDENT COSTS INCLUDES 504	S	363,250		221,360	<u> </u>		_	270,000		167,940	_	(102,060)	
SPECIAL EDUCATION PROGRAMS	S	3,646,400		3,678,054			_	4,249,317	S	4,453,156		151,923	
EXTRAORDINARY PROGRAM	\$	1,266,998	S		S			1,529,214	S	1,555,152		25,938	
SUMMER PROGRAM	S	120,405	_	43,435	+			110,489		106,605		(3,541)	
ZENITH(WITHOUT CLASSROOM TEACHERS)	S	164,727	\$	151,977	<u> </u>			167,474	\$	176,510		9,430	
PSYCHOLOGICAL SERVICES(INCL SUMMER PROG)	S	144,308	S	164,863	5			168,265	\$	64,915		(103,611)	
SLP SERVICES	S	506,571	S	532,012	S			521,558	\$_	540,718		6,012	
OT SERVICES	S	26,894	\$	22,945	S	28,780	\$	28,831	S	30,032	_	1,252	
PT SERVICES	S	-	\$	-	S		_	10,500	\$		S	(10,500)	
TRANSPORTATION(NOT SUMMER)	S	54,961	S	81,700	S	58,179	\$	68,315		54,296		(3,883)	
TOTAL SUPPORT PROGRAMS-SPECIAL EDUCATION	\$	6,294,514	\$	6,213,176	\$	7,178,364	\$	7,123,963	\$	7,149,324	\$	(29,040)	-0.40%
SPED ADMINISTRATION			osa.					7.7.					
SALARIES	S	256,087		296,732	_			298,281	_	307,735		9,005	
MISCELLANEOUS BENEFITS	S	77,744	\$	68,225	S	71,785	\$	83,282	S	86,924	5	15,139	

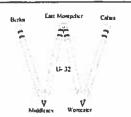
		COVID-19		COVID-19									
												\$ Increase	% Increase
DESCRIPTION	A	Actual 2020	F	Actual 2021				ROJECTED 2022		JDGET 2023		(Decrease)	(Decrease)
TUITION REIMBURSEMENT	S	4,561	\$	1,555		7,000			5	7,000	-	-	
INSURANCE	S	3,500	S	3,500	S	3,500		3,500		3,700		200	
COMMUNICATIONS	S	4,775	S	4,775		4,775				4,775			
ADVERTISING	\$	243	S	889		500	-	500		500			
TRAVEL	S	1,117	\$	18	-	2,450			5	2,000	-	(450)	
SUPPLIES	S		5	4,855	-	4,446	_			4,500	-	54	
SUPPLIES-SOFTWARE	S	5,654	\$	5,940	-	6,000		6,000		6,000	\$	-	
DUES AND FEES	S	610	\$	1,575	<u> S</u>	645		645	\$	645	_		
TOTAL SPED ADMINISTRATION	\$	358,139	\$	388,064	\$	399,831	\$,	\$	423,779	\$	23,948	5.99%
SUBTOTAL SPECIAL EDUCATION PROGRAMS	\$	6,652,653	\$	6,601,240	\$	7,578,195	\$	7,536,342	\$	7,573,103	\$	(5,092)	-0.07%
ENGLISH LANGUAGE LEARNER											τ.		
SALARIES	\$	56,769	S	57,550		59,277		58,672		60,726	S	1,449	
MISCELLANEOUS BENEFITS	\$	16,093	\$	19,985		27,140_		19,567		18,904	S	(8,236)	
TUITION REIMBURSEMENT	S		\$	53		1,000		1,000		1,000	-		
TRAVEL	5	1,373	S	85		1,000		1,000		1,000	_		
TOTAL ENGLISH LANGUAGE LEARNER	\$	74,235	\$	77,673	\$	88,417	\$	80,239	\$	81,630	\$	(6,787)	-7.68%
CO-CURRICULAR ACTIVITIES							,						
MISCELLANEOUS EXPENSES	İS	637,875		564,609	_	723,902		728,711	_	746,309		22,407	0.4004
TOTAL COCURRICULAR ACTIVITIES	\$	637,875	\$	564,609	\$	723,902	\$	728,711	\$	746,309	\$	22,407	3.10%
COVID-19 EXPENSES-REIMBURSED BY CRF FUNDS			,						_			1	
MISCELLANEOUS EXPENSES	S		S	2,963,051		-		-			S	<u>.</u>	
TOTAL COVID-19 EXPENSES	\$	111,847	\$	2,963,051	\$	-	\$	•	\$	-	\$	•	0.00%
													0.005/
TOTAL EXPENSES	\$	32,827,421		36,817,049		34,984,949			\$	36,169,267		1,184,318	3.39%
	S	3,177,455	S	156,133	5	(0)	\$	(209,938)	5	-	S	1	

Washington Central Unified Union School District

WCUUSD exists to nurture and inspire in all students the passion, creativity and power to contribute to their local and global communities.

1130 Gallison Hill Road Montpelier, VT 05602 Phone (802) 229-0553 Fax (802) 229-2761

Jennifer Miller-Arsenault Interim Superintendent



TO: WCUUSD Finance Committee & School Board FROM: Susanne Gann, WCUUSD Business Administrator

RE: FY 23 Tax Rate Projections - Draft #3

DATE: January 6, 2022

Review: The December 1 letter from the Tax Commissioner provided some preliminary estimates for the property yield and tax rate based upon a 4.74% average expected growth in per pupil spending across the state. The Commissioner reported \$90 million in forecasted unreserved/unallocated funds from FY 2021-2022. The Governor and Administration would like to see half of this surplus, \$45 million, returned to property taxpayers and the other half reinvested into our students and used for one-time school capital construction costs. The final Homestead Property Yield will be set by the legislature.

For FY 2022-2023, the excess spending threshold is in its second year of a two-year moratorium, but the state has provided us the calculation that would have been utilized to develop the excess spending amount based upon the New England Economic Project cumulative price index as of November 18, 2021 (NEEP CPI). The State Excess Spending Per Equalized Pupil is \$19,977.

Update: At the end of December, the Department of Taxes notified us of the results of the Property Valuation and Review (PVR)'s 2021 equalization study. With this notification came the local Common Level of Appraisal to use to calculate the estimated tax rates for each town. A CLA greater than 100% will result in a downward adjustment of tax rates, and a CLA less than 100% will result in upward adjustment. Berlin and Worcester saw the largest reduction in their CLA.

Common Level of Appraisal Change from FY 2021-2022 to FY 2022-2023

Towns	CLA 21-22	CLA 22-23	CLA Reduction
Berlin	108.77%	94.91%	-13.86%
Calais	93.93%	87.66%	-6.27%
East Montpelier	94.18%	89.97%	-4.21%
Middlesex	95.89%	89.89%	-6.00%
Worcester	99.55%	90.65%	-8.90%

The AOE provided us with a number for equalized pupils; however, it did not take into account early college students. For this calculation 10 pupils were added to the AOE # to adjust for early college students, estimating equalized pupils at 1,423.57. The AOE has indicated we should have their frozen equalized pupil count next week.

Summary: Tax rate calculations for the Tax Commissioner's Scenario A and B are provided here. Scenario A uses all \$90 million of the forecasted unreserved/unallocated funds from FY 2021-2022 to reduce the tax rate. Scenario B is the most conservative approach, assuming the legislature will not apply any of the funds to reduce the tax rate. The Tax Commissioner did not provide a property yield for any other possible application of the forecasted unreserved/unallocated funds.

FY 2022-2023 Budget Draft #3 – Scenario A (Uses \$90 million of Ed Fund Balance)

Property Yield per \$1.00 Tax Rate = \$13,846

Calais 87.66% \$1.826 \$1.668 East Montpelier 89.97% \$1.822 \$1.625 Middlesex 89.89% \$1.789 \$1.627	Towns	Common Level of Appraisal	Post Legislative Session Tax Rates FY 21-22	Estimated Tax Rates FY 22-23	Increase (Decrease)
East Montpelier 89.97% \$1.822 \$1.625 Middlesex 89.89% \$1.789 \$1.627	Berlin	94.91%	\$1.577	\$1.541	(\$0.036)
Middlesex 89.89% \$1.789 \$1.627	Calais	87.66%	\$1.826	\$1.668	(\$0.158)
00 CEN/ #4 722 #4 C42	East Montpelier	89.97%	\$1.822	\$1.625	(\$0.197)
00 65% \$1 723 \$1 642	Middlesex	89.89%	\$1.789	\$1.627	(\$0.162)
Worcester 90.00% \$1.725 \$1.613	Worcester	90.65%	\$1.723	\$1.613	(\$0.110)

Each Town starts with an equalized tax rate of \$1.4622 and an equalized tax rate <u>decrease</u> of \$.253. The local Common Level of Appraisal affects the actual tax rate, which is why the amounts differ by Town.

FY 2022-2023 Budget Draft #3 - Scenario B (Uses \$0 of Ed Fund Balance)

Property Yield per \$1.00 Tax Rate = \$12,937

Towns	Common Level of Appraisal	Post Legislative Session Tax Rates FY 21-22	Estimated Tax Rates FY 22-23	Increase (Decrease)
Berlin	94.91%	\$1.577	\$1.649	\$0.072
Calais	87.66%	\$1.826	\$1.785	(\$0.041)
East Montpelier	89.97%	\$1.822	\$1.739	(\$0.083)
Middlesex	89.89%	\$1.789	\$1.741	(\$0.048)
Worcester	90.65%	\$1.723	\$1.726	\$0.003

Each Town starts with an equalized tax rate of \$1,5649 and an equalized tax rate <u>decrease</u> of \$.151. The local Common Level of Appraisal affects the actual tax rate, which is why the amounts differ by Town.

How to Calculate Tax Rates

TOTAL BUDGETED EXPENDITURES	\$36,169,267	Α
LESS OFFSETTING REVENUES-per State formula:		
Interest Income	\$229,238	
Tuition-School Districts and Individuals	\$976,224	
Miscellaneous Income -Other	\$263,440	
Miscellaneous State Reimbursements	\$843,273	
Special Education Reimbursements	\$4,710,607	
Fund Balance	\$325,468	1
TOTAL OFFSETTING REVENUES	\$7,348,250	В
LOCAL EDUCATION SPENDING	\$28,821,017	A-B=C
EQUALIZED PUPILS-per state report January 2022 AOE Two year average, HS weighted, .95112 state wtd-Information received Dec 15 each year by law	1423.57	D
LOCAL SPENDING PER EQ PUPIL	\$20,246	C/D=E
Property Yield Per \$1.00 Tax Rate	\$13,846	F
Spending Adjustment	146.22%	E/F=G
Equalized Tax Rate \$1.00	\$1.4622	
Using Equalized Tax Rate Divide By Common Level of Appraisal	Common Level Of Appraisal(CLA)- December 31	FY22-23Tax Rate W/ CLA
Berlin	94.91%	\$1.541
Calais	87.66%	\$1.668
East Montpelier	89.97%	\$1.625
Middlesex	89.89%	\$1.627
Worcester	90.65%	\$1.613

	Incr %
Final Information	Budget 23
FY 21-22	vs Budget
	22
\$34,984,949	3.39%
V 1, 1 = 1, = 1 = 1	,
\$283,755	
\$908,448	
\$263,438	
\$803,236	
\$4,789,781	
\$144,000	
\$7,192,658	2.16%
\$27,792,291	3.70%
V ,,	0., 0.,
1431.50	-0.55%
	Incr % Per
	Eq Pupil
\$19,415	4.28%
\$11,317	22.35%
	TAX INCR
171.55%	(DECR)
\$1.716	-\$0.253
FY21-22Tax Rate	
W/ CLA	Increase/
	(Decrease)
\$1.577	-\$0.037
\$1.826	-\$0.158
\$1.822	-\$0.196
\$1.789	-\$0.162
\$1.723	-\$0,110

Incr %

How to Calculate the Excess Spending Formula-Not Required for FY 2022-2023 Budget

Excess Spending Formula		
Debt Allocation-per formula	\$935,522	
Capital Fund Transfer pending AOE	\$0	
Special Education over \$60k-@5%	\$21,650	
New Teachers Retirement Assessment	\$107,669	
Subtotal Reductions per Excess Spending Formula	\$1,064,841	Н
Reduction Per Equalized Pupil	\$748	H/D=I
WCUUSD Excess Spending Per Equalized Pupil	\$19,498	E-1=J
State Excess Spending Amount Per Eq Pupil-Dec 15th	\$19,977	к
Amount away from Threshold Per Equalized Pupil	\$479	K-I=L
Amount away from Threshold (cut needed)	\$682,482	L*D=M

	\$1,116,994
	\$0
	\$21,753
I	\$129,892
	\$1,268,639
	\$886
	\$18,529
	\$18,789 \$260
	\$372,802

How to Calculate Tax Rates

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Final Information FY 21-22	Budget 23 vs Budget 22
\$34,984,949	3.39%
\$283,755	
\$908,448	
\$263,438	
\$803,236	
\$4,789,781	
\$144,000	
\$7,192,658	-2.16%
\$27,792,291	3.70%
1431.50	-0.55%
	Incr % Per
	Eq Pupil
\$19,415	4.28%
\$11,317	14.31%
	TAX INCR
171.55%	(DECR)
\$1.716	-\$0.151
FY21-22Tax Rate	Increase/
W/ CLA	(Decrease)
\$1.577	\$0.072
\$1.826	-\$0.041
\$1.822	-\$0.082
\$1.789	-\$0.048
\$1.723	\$0.003
1 31.723	40.000

Incr %

How to Calculate the Excess Spending Formula-Not Required for FY 2022-2023 Budget

Excess Spending Formula		
Debt Allocation-per formula	\$935,522	
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Special Education over \$60k-@5%	\$21,650	
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Amount away from Threshold (cut needed)	\$682,482	L*D=M

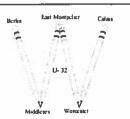
\$1,116,994
\$0
\$21,753
\$129,892
\$1,268,639
\$886
\$18,529
\$18,789 \$260
\$372,802

Washington Central Unified Union School District

WCUUSD exists to nurture and inspire in all students the passion, creativity and power to contribute to their local and global communities.

1130 Gallison Hill Road Montpelier, VT 05602 Phone (802) 229-0553 Fax (802) 229-2761

Jennifer Miller-Arsenault Interim Superintendent



TO: WCUUSD Finance Committee & School Board FROM: Susanne Gann, WCUUSD Business Administrator RE: Fund Balance Reserve Recommendation / Approval

DATE: January 6, 2022

Summary: The FY 23 General Fund Budget plans for the Board to authorize the use of general operating fund balance as offsetting revenue to fund the final year of the early retirement program, one classroom teacher at East Montpelier Elementary School and the Equity Scholar in Residence. The impact of each adjustment on the estimated equalized tax rate is:

- 1. Early Retirement Program = \$145,019 or \$.0079 on the tax rate.
- 2. Classroom Teacher at EMES = \$91,699 or \$.0050 on the tax rate.
- 3. Equity Scholar in Residence = \$88,750 or \$.0049 on the tax rate.
- 4. Total = \$325,468 or \$.0177 on the tax rate.

Operating Fund Balance FY 2022

operacing rana balance i i 2022			
Beginning Fund Balance	\$2,666,659		
Less Current Board-approved reserves	-\$ 524,993		
Total Available Fund Balance	\$2,141,666		
Target Fund Balance (2% of FY 2022 Budget)	\$ 699,699		
Amount Available Beyond the 2% Target	\$1,441,967		
Less Recommended Reserves for FY 2023 Budget	-\$ 325,468		
Total Fund Balance After Recommended Reserve \$1,116,499			

Recommended Board Action: The Board authorize the use of \$325,468 of general operating fund balance as offsetting revenue for the FY 23 General Fund Budget.

Washington Central Unified Union School District Grant-funded Positions FY 2022-2023 Budget

School	Position	FTE	Funding Source	Budget	Amount
Berlin	Behavior Interventionist	1.00	Medicaid	\$	40,711
	Math Teacher Leader	0.60	0.60 Titles SWP		56,319
	Literacy Interventionist	1.00	Titles SWP	\$	105,368
	Literacy Teacher Leader	0.60	Titles SWP	\$	74,789
Calais	Behavior Interventionist	1.00	Medicaid	\$	44,282
	Literacy Interventionist	0.50	Titles SWP	\$	59,384
	Literacy Interventionist	1.50	ARP ESSER	\$	147,518
	School Nurse	0.40	ARP ESSER	\$	30,869
	School Counselor	0.60	ARP ESSER	\$	42,545
Doty	School Counselor	0.30	Medicaid	\$	24,222
	School Nurse	0.15	EPSDT	\$	13,744
	Instructional Coach	0.50	Titles SWP	\$	48,917
	Literacy Interventionist	0.50	Titles	\$	50,615
	Math Interventionist	0.50	School Improvement	\$	50,615
	School Nurse	0.50	ARP ESSER	\$	51,313
	School Counselor	0.20	ARP ESSER	\$	19,242
	Schoolwide Paraeducator	0.38	ARP ESSER	\$	14,216
East Montpelier	School Counselor	0.40	ARP ESSER	\$	50,869
Rumney	Student Behavior Support	1.00	Medicaid	\$	56,938
	School Counselor	0.40	ARP ESSER	\$	40,008
U-32	SPARK Educator	1.00	Medicaid	\$	70,870
	School Counselor	1.00	ARP ESSER	\$	70,870
	RISE Educator	1.00	CFP Title IV	\$	91,699
WCUUSD	COVID Coordinator	1.00	ARP ESSER	\$	115,055
	EEE Program	1.50	IDEA B	\$	166,850
	Psychologists	0.70	IDEA B	\$	91,699
	Speech, Language Pathologists	0.45	IDEA B	\$	52,887
	Occupational Therapists	2.02	IDEA B	\$	172,578
	Psychologists	1.30	ARP ESSER IDEA B	\$	101,596
	EEE Program	0.50	Medicaid	\$	46,717
	Medicaid Billing Clerk	0.90	Medicaid	\$	54,906
	Instructional Coach	0.80	CFP Title II	\$	82,353
	Instructional Coach	1.00	CFP Title II	\$	92,171
			Total	\$	2,232,735

Note: ARP ESSER funding ends September 2024. The Doty School Improvement Grant ends June 2023.

WASHINGTON CENTRAL UNIFIED UNION SCHOOL DISTRICT WARNING

The legal voters of the Washington Central Unified Union School District, a municipal corporation consisting of the Towns of Berlin, Calais, East Montpelier, Middlesex, and Worcester, Vermont are hereby notified and warned to meet in their respective towns at the polling places hereinafter named on Tuesday March 1, 2022, to vote by Australian ballot on Articles 1 through 9 as outlined below. The polls will open beginning at 8:00 AM in Berlin; 7:00 AM in Calais; 7:00 AM in East Montpelier; 7:00 AM in Middlesex; and 10:00 AM in Worcester. The polls will close in all towns at 7:00 PM.

- **ARTICLE 1.** To elect a Clerk for a term of one (1) year.
- **ARTICLE 2**. To elect a Treasurer for a term of one (1) year.
- **ARTICLE 3**. To elect a Moderator for a term of one (1) year.

ARTICLE 4. To elect the following School Directors:

Berlin	One (1) School Director	One (1) Year of a Two (2) Year Tem
Calais	One (1) School Director	Three (3) Year Term
	One (1) School Director	Three (3) Year Term
East Montpelier	One (1) School Director	Three (3) Year Term
	One (1) School Director	One (1) Year of a Three (3) Year Term
Middlesex	One (1) School Director	One (1) Years of a Three (3) Year Term
	One (1) School Director	Two (2) Year Term
Worcester	One (1) School Director	One (1) Year of a Three (3) Year Term
	One (1) School Director	Three (3) Year Term

ARTICLE 5. To fix the annual compensation of the Union School District officers.

Clerk \$500.00 Treasurer \$6,600.00 Directors \$1,050.00 each Chair \$2,100.00

- ARTICLE 6. Shall the voters of the Washington Central Unified Union School District approve the school board to expend \$36,169,267 which is the amount the school board has determined to be necessary for the ensuing fiscal year? It is estimated that this proposed budget, if approved will result in education spending of \$20,246 per equalized pupil. This projected spending per equalized pupil is 4.28 % higher than spending for the current year.
- ARTICLE 7. Shall the School District authorize the Board of School Directors of Washington Central Unified Union School District to hold any audited fund balance as of June 30, 2022 in a reserve fund to be expended under the control and direction of the Board of School Directors for the purpose of operating the school?

ARTICLE 8. Shall the School District authorize the Board of School Directors to borrow money in anticipation of the receipt of revenues for the 2022-2023 school year?

Polling Places and Times:

Berlin Municipal Office in Berlin Corners - 8:00 AM-7:00 PM

Calais Town Hall – 7:00 AM – 7:00 PM

East Montpelier Elementary School in East Montpelier - 7:00 AM - 7:00 PM

Middlesex Town Hall in Middlesex – 7:00 AM – 7:00 PM

Worcester Town Hall in Worcester - 10:00 AM = 7:00 PM

Α	virtual public hearing will	take place at 6:	:30 PM on February 28, 202	22 to provide information
on	the articles to be voted by	Australian Bal	llot at the municipalities' re	spective Town Meetings
on	Tuesday, March 1, 2022.	insert link	Meeting II	D:Password:
	Phone: 1-929-205-	6099		

In person location will be at U-32 Middle & High School 930 Gallison Hill Rd., Montpelier, VT 05602

Upon closing of the polls, the ballots shall be transported and delivered to the East Montpelier Elementary School in the Town of East Montpelier and comingled and counted by members of the Boards of Civil Authority of several towns under the supervision of the Clerk of the Washington Central Unified Union School District.

The legal voters of Washington Central Unified Union School District are further notified that voter qualification, registration, and absentee voting relative to said annual meeting shall be as provided in Sections 553 and 706 (u) of Title 16, and Chapters 43, 51, and 55 of title 17, Vermont Statutes Annotated.

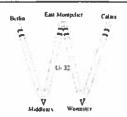
SCHOOL DIRECTORS	Rosie Laquerre, WCUUSD Clerk		
Flor Diaz Smith, Chair (East Montpelier)	Jonathan Goddard (Berlin)		
Kari Bradley, Vice-Chair (Calais)	C. Scott Thompson (Calais)		
Jonas Eno-Van Fleet, Clerk (Worcester)	Chris McVeigh (Middlesex)		
Diane Nichols-Fleming (Berlin)	Jill Olson (Middlesex)		
Vera Frazier (Berlin)	Stephen Looke (East Montpelier)		
Ursula Stanley (Middlesex)	Maggie Weiss (Calais)		
McKalyn Leclere (Worcester)	Lindy Johnson (East Montpelier)		

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Jennifer Miller-Arsenault Interim Superintendent



TO: WCUUSD Finance Committee & School Board FROM: Susanne Gann, WCUUSD Business Administrator

RE: Set Announced Tuition Rate for FY 23

DATE: January 6, 2022

Summary: Failure to satisfactorily complete and file the Annual Announced Tuition Report on or before January 15th will result in the current year's announced tuition rate being applied to the next fiscal year per 16 V.S.A 826(a). The State of Vermont calculates Allowable Tuition at the end of each year, based upon actual district expenditures for that year. Districts are required to refund for overcharging too much per pupil, as was reported to the Board in December when reporting on the Allowable Tuition for FY 2019-2020 and FY 2020-2021

The Announced Tuition is calculated using the total budgeted expenditures, excluding offsetting revenues received from the state for Drivers Ed, Small Schools and Special Education; Tech Center Tuition; and transportation of the districts own students to and from school. The net of these, Net Instructional Expenditures, is averaged by level over the projected enrollment for that year to get a per pupil cost to use for tuition rates.

The Announced Tuition Rate Calculation for FY 2023 is included for reference in your packet. Centralized expenses are allocated based upon the percent of total students at the elementary level and secondary level. The calculation estimates a higher percent of secondary students than elementary students next year. This is the opposite from FY 2022, which was the primary cause for an increase in per pupil cost at the elementary level and a decrease at the secondary level.

FY 2022 Projections: FY 2023 Projections:

Elementary Percentage = 51.24%	Elementary Percentage = 48.46%
Secondary Percentage = 48.76%	Secondary Percentage = 51.54%
Elementary Tuition = \$20,265	Elementary Tuition = \$21,253
Secondary Tuition = \$20,647	Secondary Tuition = \$20,338

Recommended Board Action: The Board move to announce the FY 2022-2023 district tuition rates as \$21,253 for Elementary Tuition and \$20,338 for Secondary Tuition.

Washington Central Unified Union School District FY 2022-2023 **Announced Tuition Rate Calculation**

	Total	Excluded Expenses and Revenues				Net	
Level	Budgeted Expenditures	Drivers Ed Revenue	Tech Center Tuition	Small Schools Grant	SPED & EEE	Transportation	Instructional Expenditures
Elementary	\$1,492,349	\$0	\$0	\$171,302	\$1,321,047	\$0	\$10,753,997
U-32	\$1,332,092	\$5,000	\$544,410	\$0	\$782,682		
WCUUSD-To Be allocated	\$6,966,062	\$0	\$0	\$0	\$5,467,972	\$1,498,090	
District Total	\$9,790,503	\$5,000	\$544,410	\$171,302	\$7,571,701	\$1,498,090	\$26,371,574
Elementary	\$4,868,336	\$0 \$0	\$0 \$0		\$3,971,010 \$6,457	\$726,025 \$1,181	\$13,070,688 \$21,253
Per Pupil	\$7,916	\$0	40	\$213	φο,4σ1	V1,101	
U-32	\$4,922,167	\$5,000	\$544,410	\$0	\$3,600,691	\$772,065	
Per Pupil	\$7,526	\$8	\$832	\$0	\$5,506	\$1,181	\$20,338
District Total	\$9,790,503	\$5,000				\$1,498,090	
	\$7,715	\$4	\$429	\$135	\$5,967	\$1,181	\$20,781

Projected Enrollment	Oct 1 Census	Percent of Total	Calculated Tuition Rates
FTE Students-Berlin	177		
FTE Students-Calais	75		_
FTE Students-EMES	186		
FTE Students-Rumney	117		
FTE Students-Doty	60_		
Subtotal FTE Students Elementary	615	48.46%	\$ 21,253
FTE Students - U-32	654	51.54%	\$ 20,338
Total FTE Students / Average Tuition	1,269	100.00%	\$ 20,781