

Finance Committee Meeting

April 11, 2023

Meeting Agenda

1. Food Service Update
2. L-S Millage Rate and Financial Indicators
3. Feasibility Study Review and Debt Service Update
4. 2022-23 Projection and 2023-24 Proposed General Fund Budget
5. Five-Year Budget Projection
6. Items from the Committee, Community Input and Next Steps

Food Service Program Update

Where We Are Today

1. Getting back to “normal” after the Pandemic
2. Most USDA Meal Waivers have expired
3. Pennsylvania State passes Free Breakfast for all students October 2022
4. Reimbursement rates:
 - a) Lunch: \$4.53 (free), \$4.13 (reduced) and \$0.97 (paid)
 - b) Breakfast: \$2.36 (free, reduced, paid)
5. Supply chain disruptions have decreased, but are still present at certain times
6. Labor shortage has decreased substantially at L-S. Support staff rate increase has helped significantly.
7. Cycle menus have been implemented this school year and new menu items are being tried and gaining popularity especially at the High School level
8. Participation has been better than projected

Participation – YTD February

	Breakfast 2022-23	Breakfast 2021-22	Lunch 2022-23	Lunch 2021-22
High School	18,918 16.74%	18,131 15.96%	49,555 43.86%	58,134 51.17%
Martin Meylin	26,139 34.14%	17,380 23.21%	43,112 56.31%	47,662 63.66%
Hans Herr	30,278 39.37%	28,751 37.47%	47,512 61.77%	55,621 72.48%
Lampeter Elem	8,257 11.80%	13,525 19.88%	31,099 44.45%	35,247 51.82%
Total	83,592 24.85%	77,787 23.34%	171,278 50.91%	196,664 59.01%

YTD Financial Results

July – March

	2022/23	2021/22	DIFFERENCE
	YTD	YTD	YTD
Student Breakfasts	6,694.10	-	6,694.10
Student Lunches	400,395.60	-	400,395.60
Adult Lunches	21,135.00	19,398.55	1,736.45
Ala Carte Purchases	245,447.95	186,454.00	58,993.95
Other Local Revenue	54,593.43	17,436.65	37,156.78
LOCAL REVENUE	728,266.08	223,289.20	504,976.88
Breakfast Subsidy	252,968.74	257,275.85	(4,307.11)
Lunch Subsidy	456,121.66	1,078,146.13	(622,024.47)
Snack Subsidy	1,423.35	8,260.00	(6,836.65)
SNP Emergency Operating Costs	81,225.43	39,727.57	41,497.86
STATE / FEDERAL SUBSIDIES	791,739.18	1,383,409.55	(591,670.37)
TOTAL REVENUE	1,520,005.26	1,606,698.75	(86,693.49)
TOTAL SALARIES & BENEFITS	695,560.73	617,942.05	77,618.68
Repairs	44,521.78	43,331.63	1,190.15
Pest Control	2,167.00	1,858.70	308.30
Postage / Office Supplies	131.86	798.05	(666.19)
Travel / Conference	1,472.86	1,309.70	163.16
General Supplies	6,410.24	292.20	6,118.04
Uniforms	715.11	1,154.52	(439.41)
Food / Milk	681,600.53	614,469.18	67,131.35
Paper Supplies	38,884.84	53,282.53	(14,397.69)
Chemicals / Cleaning Supplies	4,933.26	4,121.17	812.09
Smallwares	2,051.12	4,658.90	(2,607.78)
Other (Including PrimeroEdge)	18,227.77	3,273.32	14,954.45
TOTAL EXPENSES	1,496,677.10	1,346,491.95	150,185.15
NET PROFIT (LOSS)	23,328.16	260,206.80	(236,878.64)

Where Are We Headed?

1. There is support in the legislature and Governor's Office for the continuation of Free Breakfast Meals in Pennsylvania that looks promising
2. There is also talk and support for continuing the increased reimbursement rates of \$0.40 for lunch and \$0.15 for breakfast
3. Costs continue to rise for SFA's, including food, paper supplies, chemicals, repairs and labor
4. Our commodities level has increased substantially for next year to help offset the rising costs to \$157,300 which is a \$57,647 increase from this year
5. There is also a bill on the table in PA that would allow for Universal free breakfast and lunch meals as well as a one-time payment for 2022-23 meal debt
6. USDA is looking to lower the CEP Eligibility to 25% Directly Certified from 40%
7. Many Proposed Meal Pattern Changes are being discussed that would directly impact School Food Service in the meals they provide to students

Questions?

2023–24 Budget Process

■ Next Steps:

- May 1, 2023: The deadline to adopt a 2023-24 Proposed Final Budget (30 days in advance of adopting Final Budget). This is the last scheduled Board Meeting date prior to Commonwealth deadline of May 31, 2023.
- June 5, 2023: The deadline to adopt a 2023-24 Final Budget. This is the last scheduled Board Meeting date prior to Commonwealth deadline of June 30, 2023.

Lancaster County Millage Rates

DISTRICT	2022-23 MILLAGE	LOCAL REVENUE %
Cocalico	19.6190	68%
Columbia Borough	26.4600	39%
Conestoga Valley	14.9660	67%
Donegal	19.2774	63%
Eastern Lancaster County	13.0400	70%
Elizabethtown Area	18.6089	70%
Ephrata Area	18.2300	65%
Hempfield	17.2579	73%
Lampeter-Strasburg	17.5762	75%
Manheim Central	15.6145	67%
Manheim Township	16.1277	76%
Penn Manor	17.9363	67%
Pequea Valley	15.6797	69%
School District of Lancaster	23.3531	37%
Solanco	11.7977	49%
Warwick	16.3711	69%

DISTRICT	2022-23 MILLAGE	RANK
Columbia Borough	26.4600	1
School District of Lancaster	23.3531	2
Cocalico	19.6190	3
Donegal	19.2774	4
Elizabethtown Area	18.6089	5
Ephrata Area	18.2300	6
Penn Manor	17.9363	7
Lampeter-Strasburg	17.5762	8
Hempfield	17.2579	9
Warwick	16.3711	10
Manheim Township	16.1277	11
Pequea Valley	15.6797	12
Manheim Central	15.6145	13
Conestoga Valley	14.9660	14
Eastern Lancaster County	13.0400	15
Solanco	11.7977	16

Index and Millage Rate Increase History

	Fiscal Year										Averages	
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	10 Year	5 Year
Act 1 Base Index	1.70	2.10	1.90	2.40	2.50	2.40	2.30	2.60	3.00	3.40	2.43	2.74
Act 1 Adjusted Index for L-S	2.00	2.50	2.20	2.80	2.90	2.80	2.70	3.00	3.50	4.00	2.84	3.20
Percent Increase in L-S Millage	*1.90	0.90	1.30	1.90	1.50	1.50	1.70	0.00	1.90	1.90	1.45	1.40
Avg Increase Lancaster County Districts	2.16	2.03	1.71	2.79	2.22	2.15	2.15	0.87	1.75	2.38	2.02	1.86

10 out of 10 years - L-S was below or at the index
 9 out of 10 years - L-S was below the county average

* 1.26% net increase when factoring in elimination of the per capita tax

The Act 1 base index is calculated by averaging the percent increases in the Pennsylvania Statewide Average Weekly Wage (SAWW) and the Federal Employment Cost Index (ECI) for elementary/secondary schools.

Additionally, for school districts with a market value/personal income aid ratio (MV/PI AR) greater than 0.4000, the value of their index is adjusted upward by multiplying the base index by the sum of 0.75 and their MV/PI AR. For example, if the base index is 2.4% and the school district's MV/PI AR is 0.6000, the school district's adjusted index is $2.4\% \times (0.75 + 0.6000) = 3.2\%$.

Financial Indicators and Impact

- Market Value / Personal Income (MV/PI) Aid Ratio moved below 0.4 so our Act 1 Index is no longer adjusted
- Market Value (MV) Aid Ratio moved from 0.39 to 0.36 so our Transportation subsidy suffered
- Our Median Household Income (MHI) is increasing faster than the state so our MHI Index multiplier in the Basic Ed and Special Ed subsidies will hurt our share

SCHOOL DISTRICT	2021 ACS 5-YR MEDIAN HOUSEHOLD INCOME
Cocalico SD	78,661
Columbia Borough SD	45,507
Conestoga Valley SD	76,288
Donegal SD	73,138
Eastern Lancaster County SD	76,951
Elizabethtown Area SD	73,916
Ephrata Area SD	64,006
Hempfield SD	85,395
Lampeter-Strasburg SD	88,378
Lancaster SD	57,808
Manheim Central SD	71,295
Manheim Township SD	88,719
Penn Manor SD	78,272
Pequea Valley SD	81,435
Solanco SD	67,628
Warwick SD	79,665

Feasibility Study Review

GUIDING PRINCIPLES

It is important to note that the Board has established Guiding Principles to use throughout the feasibility study selection process for future planning and potential improvements. The Guiding Principles include the following:

- Safety and security of all students, staff, and community
- Fiscal responsibility to our students, community, and key stakeholders
- Alignment with Building Goals as outlined in the District Comprehensive Plan, Mission Statement, Vision Statement, and Shared Values
- Support for 21st Century Learners with appropriate tools, resources, and learning environments
- Equity across all buildings and students - today, tomorrow and into the future given growth projections
- Code compliance (i.e. ADA, Building Codes)

Feasibility Study Review

Potential Schedule Matrix							
	April 2020		Nov. 2022		Change		
	Low	High	Low	High			
New Early Childhood/K Center Alternates	12,300,000	14,000,000	18,200,000 4,700,000	18,200,000 4,700,000	48%	30%	
Stadium Field House (new)	3,400,000	3,900,000	4,100,000	4,600,000	21%	18%	
Lampeter Elem. Renovations	2,400,000	2,800,000	2,800,000	3,400,000	17%	21%	
Hans Herr Elem. Renovations	20,500,000	22,500,000	26,800,000	29,100,000	31%	29%	
Martin Meylin MS Renovations	29,400,000	32,300,000	39,800,000	43,200,000	35%	34%	
L-S High School Renovations	10,700,000	13,300,000	12,800,000	15,700,000	20%	18%	
District Admin. Renovations	630,000	830,000	904,000	1,200,000	43%	45%	
Enlarged Parking at Admin.	300,000	420,000	370,000	480,000	23%	14%	
District Maint. Bldg Renovations	1,300,000	1,500,000	1,700,000	2,000,000	31%	33%	
New Sidewalk- Water Tower to Stadium	90,000	110,000	100,000	125,000	11%	14%	
Revised Traffic Flow - Campus	25,000	50,000	25,000	25,000	0%	-50%	
Campus Fiber Distribution	760,000	1,020,000	882,000	1,175,000	16%	15%	
	81,805,000	92,730,000	113,181,000	123,905,000	38%	34%	
Total of projects in Red	80,630,000	91,130,000	111,804,000	122,100,000			
Average	85,880,000		116,952,000				
Borrowing Studies							
	Oct. 2020		Apr '22 & Feb '23				
Proposed 2021 Series	10,000,000		9,250,000	2021 Bank Loan			
Proposed 2022 Series	25,000,000		15,180,228	2022 GO Bonds			
Proposed 2023 Series	25,600,000		25,000,000				
Proposed 2024 Series	10,000,000		25,000,000				
Proposed 2025 Series	15,300,000		25,000,000				
Total	85,900,000		99,430,228				

Future Renovation Projects

Maximum Borrowing with No Millage Impact - Funding \$87.4M Total of Projects (\$24.25M Already Borrowed)

1	2	3	4	5	6	7	8	9	10	11	12
Fiscal Year Ending June 30	Total Net Outstanding D/S	PROPOSED Series of 2023 \$25,000,000 Project Fund Net D/S	PROPOSED Series of 2024 \$25,000,000 Project Fund Net D/S	PROPOSED Series of 2025 \$13,150,000 Project Fund Net D/S	Less: Interest Earnings/SD Reserves	Total Net D/S	Value of 1 Mil	New Mills Required	Total Mills in Place	Dollars Appropriated	Budget Surplus (Deficit)
2023	2,647,302					2,647,302	2,254,151	0.000	2.48	5,580,480	2,933,178
2024	2,801,759	833,444				3,635,203	2,272,184	0.000	2.48	5,625,124	1,989,921
2025	2,804,151	1,169,850	1,325,204			5,299,205	2,290,362	0.000	2.48	5,670,125	370,920
2026	2,800,746	1,169,700	1,223,500	706,133	184,593	5,715,486	2,308,685	0.000	2.48	5,715,486	(0)
2027	2,802,031	1,169,550	1,223,350	652,050	85,772	5,761,209	2,327,154	0.000	2.48	5,761,210	0
2028	2,791,856	1,169,400	1,223,200	651,900	29,056	5,807,300	2,345,771	0.000	2.48	5,807,299	(0)
2029	1,909,000	2,014,250	1,588,050	651,750	309,292	5,853,758	2,364,537	0.000	2.48	5,853,758	(0)
2030	1,912,500	2,011,750	1,589,550	651,500	264,712	5,900,588	2,383,454	0.000	2.48	5,900,588	(0)
2031	1,912,750	2,012,250	1,590,050	651,250	218,507	5,947,793	2,402,521	0.000	2.48	5,947,793	(0)
2032	1,909,750	2,015,500	1,589,550	651,000	170,425	5,995,375	2,421,742	0.000	2.48	5,995,375	(0)
2033	1,908,500	2,016,250	1,588,050	650,750	120,212	6,043,338	2,441,115	0.000	2.48	6,043,338	(0)
2034	1,908,750	2,014,500	1,590,550	650,500	72,615	6,091,685	2,460,644	0.000	2.48	6,091,685	(0)
2035	1,910,250	2,015,250	1,586,800	650,250	22,132	6,140,418	2,480,330	0.000	2.48	6,140,418	0
2036	1,912,750	2,013,250	1,587,050	675,000		6,188,050	2,500,172	0.000	2.48	6,189,541	1,491
2037	1,911,000	2,013,500	1,586,050	728,500		6,239,050	2,520,174	0.000	2.48	6,239,058	8
2038		3,925,750	1,588,800	769,250		6,283,800	2,540,335	0.000	2.48	6,288,970	5,170
2039		3,924,250	1,590,050	822,750		6,337,050	2,560,658	0.000	2.48	6,339,282	2,232
2040		3,924,750	1,589,800	873,250		6,387,800	2,581,143	0.000	2.48	6,389,996	2,196
2041		3,921,750	1,588,050	930,750		6,440,550	2,601,792	0.000	2.48	6,441,116	566
2042			5,514,800	974,750		6,489,550	2,622,606	0.000	2.48	6,492,645	3,095
2043			5,513,550	1,030,750		6,544,300	2,643,587	0.000	2.48	6,544,586	286
2044			5,510,800	1,083,000		6,593,800	2,664,736	0.000	2.48	6,596,943	3,143
2045			5,512,000	1,136,800		6,648,800	2,686,054	0.000	2.48	6,649,719	919
2046				6,702,600		6,702,600	2,707,542	0.000	2.48	6,702,916	316
2047				6,754,800		6,754,800	2,729,203	0.000	2.48	6,756,540	1,740
2048						-	2,751,036	0.000	2.48	6,810,592	6,810,592
2049						-	2,773,045	0.000	2.48	6,865,077	6,865,077
2050						-	2,795,229	0.000	2.48	6,919,997	6,919,997
2051						-	2,817,591	0.000	2.48	6,975,357	6,975,357
2052						-	2,840,131	0.000	2.48	7,031,160	7,031,160
2053						-	2,862,852	0.000	2.48	7,087,409	7,087,409
2054						-	2,885,755	0.000	2.48	7,144,109	7,144,109
2055						-	2,908,841	0.000	2.48	7,201,262	7,201,262
TOTAL	33,843,094	39,334,944	47,698,804	29,049,283	1,477,316	148,448,810		0.000			

(2) Annual Net Debt Service for Series of 2017 Notes, 2021 Bonds, and 2022 Bonds.

(3) Proposed Series of 2023, \$23,310,000 New Money Dated June 15, 2023. Current rates + 0.50% contingency. Local Effort 100%. Produces \$25MM for project.

(4) Proposed Series of 2024, \$26,460,000 New Money Dated February 1, 2024. Current rates + 1.00% contingency. Local Effort 100%. Produces \$25MM for project.

(5) Proposed Series of 2025, \$15,715,000 New Money Dated February 1, 2025. Current rates + 1.00% contingency. Local Effort 100%. Produces \$13.15MM for project.

(8) FY 2022-23 mill is worth \$2,254,151 and grows at a rate of .80% a year per the administration as of October 2022.

(10) Mills in place for prior debt.

Future Renovation Projects

33 Year Amortization - Funding \$117M Total of Projects (\$24.25M Already Borrowed)

1	2	3	4	5	6	7	8	9	10	11	12
Fiscal Year Ending June 30	Total Net Outstanding D/S	PROPOSED Series of 2023 \$30,000,000 Project Fund Net D/S	PROPOSED Series of 2024 \$30,000,000 Project Fund Net D/S	PROPOSED Series of 2025 \$32,500,000 Project Fund Net D/S	Less: Interest Earnings/SD Reserves	Total Net D/S	Value of 1 Mil	New Mills Required	Total Mills in Place	Dollars Appropriated	Budget Surplus (Deficit)
2023	2,647,302					2,647,302	2,254,151	0.000	2.48	5,580,480	2,933,178
2024	2,801,759	1,006,351				3,808,110	2,272,184	0.120	2.60	5,897,786	2,089,676
2025	2,804,151	1,413,000	1,614,942			5,832,093	2,290,362	0.120	2.72	6,219,812	387,719
2026	2,800,746	1,412,850	1,490,950	1,773,867	977,974	6,500,439	2,308,685	0.100	2.82	6,500,439	0
2027	2,802,031	1,412,700	1,490,800	1,637,650	558,024	6,785,157	2,327,154	0.100	2.92	6,785,157	0
2028	2,791,856	1,412,550	1,490,650	1,637,500	258,540	7,074,016	2,345,771	0.100	3.02	7,074,016	0
2029	1,909,000	1,972,400	1,690,500	1,667,350	108,642	7,130,608	2,364,537	0.000	3.02	7,130,608	0
2030	1,912,500	1,969,150	1,685,250	1,670,600	49,847	7,187,653	2,383,454	0.000	3.02	7,187,653	(0)
2031	1,912,750	1,969,650	1,684,750	1,668,600		7,235,750	2,402,521	0.000	3.02	7,245,154	9,404
2032	1,909,750	1,973,650	1,683,750	1,671,600		7,238,750	2,421,742	0.000	3.02	7,303,115	64,365
2033	1,908,500	1,970,900	1,692,250	1,664,350		7,236,000	2,441,115	0.000	3.02	7,361,540	125,540
2034	1,908,750	1,971,650	1,689,750	1,667,350		7,237,500	2,460,644	0.000	3.02	7,420,433	182,933
2035	1,910,250	1,970,650	1,686,750	1,670,100		7,237,750	2,480,330	0.000	3.02	7,479,796	242,046
2036	1,912,750	1,967,900	1,688,250	1,667,600		7,236,500	2,500,172	0.000	3.02	7,539,634	303,134
2037	1,911,000	1,973,400	1,684,000	1,670,100		7,238,500	2,520,174	0.000	3.02	7,599,951	361,451
2038		3,881,650	1,689,250	1,667,350		7,238,250	2,540,335	0.000	3.02	7,660,751	422,501
2039		3,882,400	1,688,500	1,669,600		7,240,500	2,560,658	0.000	3.02	7,722,037	481,537
2040		3,881,150	1,687,000	1,671,600		7,239,750	2,581,143	0.000	3.02	7,783,813	544,063
2041		3,882,650	1,684,750	1,668,350		7,235,750	2,601,792	0.000	3.02	7,846,084	610,334
2042		3,881,400	1,686,750	1,670,100		7,238,250	2,622,606	0.000	3.02	7,908,853	670,603
2043		3,882,150	1,687,750	1,666,600		7,236,500	2,643,587	0.000	3.02	7,972,123	735,623
2044		3,884,400	1,682,750	1,673,100		7,240,250	2,664,736	0.000	3.02	8,035,900	795,650
2045			5,571,150	1,664,900		7,236,050	2,686,054	0.000	3.02	8,100,188	864,138
2046			5,568,350	1,671,900		7,240,250	2,707,542	0.000	3.02	8,164,989	924,739
2047			5,568,750	1,668,500		7,237,250	2,729,203	0.000	3.02	8,230,309	993,059
2048			5,566,950	1,670,100		7,237,050	2,751,036	0.000	3.02	8,296,151	1,059,101
2049			5,567,750	1,671,500		7,239,250	2,773,045	0.000	3.02	8,362,521	1,123,271
2050			5,570,250	1,666,750		7,237,000	2,795,229	0.000	3.02	8,429,421	1,192,421
2051				7,237,000		7,237,000	2,817,591	0.000	3.02	8,496,856	1,259,856
2052				7,238,500		7,238,500	2,840,131	0.000	3.02	8,564,831	1,326,331
2053				7,240,750		7,240,750	2,862,852	0.000	3.02	8,633,350	1,392,600
2054				7,238,000		7,238,000	2,885,755	0.000	3.02	8,702,417	1,464,417
2055				7,239,750		7,239,750	2,908,841	0.000	3.02	8,772,036	1,532,286
TOTAL	33,843,094	51,572,601	66,492,542	77,961,017	1,953,027	227,916,226		0.540			

(2) Annual Net Debt Service for Series of 2017 Notes, 2021 Bonds, and 2022 Bonds.

(3) Proposed Series of 2023, \$28,920,000 New Money Dated June 15, 2023. Current rates + 0.50% contingency. Local Effort 100%. Produces \$30MM for project.

(4) Proposed Series of 2024, \$33,480,000 New Money Dated February 1, 2024. Current rates + 1.00% contingency. Local Effort 100%. Produces \$30MM for project.

(5) Proposed Series of 2025, \$32,745,000 New Money Dated February 1, 2025. Current rates + 1.00% contingency. Local Effort 100%. Produces \$32.5MM for project.

(8) FY 2022-23 mill is worth \$2,254,151 and grows at a rate of .80% a year per the administration as of October 2022.

(10) Mills in place for prior debt.

2022–23 Projection and 2023–24 Proposed General Fund Budget

Changes Since February Meeting

2022-23 PROJECTIONS

EXPENDITURES

Overall Decrease of \$1,000,000

- (\$ 1,000,000) Health Insurance Adjustment

REVENUE

Overall Increase of \$92,455

- \$ 118,459 Real Estate Taxes
- \$ 25,000 Interim Taxes
- \$ 10,000 Section 1305 & 1306 Subsidy
- \$ 5,000 Vocational Education Subsidy
- \$ 2,967 SHARRS Medical Subsidy
- (\$ 40,000) Basic Education Subsidy
- (\$ 17,866) Transportation Subsidy
- (\$ 11,105) Health Insurance Adj for ESSER

2023-24 PROPOSED BUDGET

EXPENDITURES

Overall Decrease of \$1,020,960

- \$ 41,029 Special Education Services
- (\$ 921,145) Health Insurance Adjustment
- (\$ 101,099) Salary Adjustment
 - Update for Column Movements, Retirements, Sabbatical, LTS Projections, and Vacancies
- (\$ 39,745) Benefit Adjustment
 - Direct Result of Salary Adjustments from Above

REVENUE

Overall Decrease of \$176,914

- \$ 12,500 Interim Taxes
- \$ 3,000 SHARRS Medical Subsidy
- \$ 2,530 Federal Program Revenue
 - As a Result of Column Movements for Federally Funded Employees
- (\$ 154,628) Real Estate Taxes
 - Assessment Growth Drop from 0.85% to 0.45%
- (\$ 21,000) Transportation Subsidy
- (\$ 15,762) Retirement Reimbursement Subsidy
- (\$ 3,554) Social Security Reimbursement Subsidy

2023-24 General Fund Budget

1.9% Millage Increase

Account Type	2022-23 Budget	2022-23 Projected	2023-24 Proposed	Difference	% Change
Total Fund Balance - Beginning	8,408,169	9,719,514	11,831,967	2,112,453	21.73
Revenue					
Local	43,205,869	44,366,614	44,956,051	589,437	1.33
State	13,274,713	13,731,969	14,080,618	348,649	2.54
Federal	1,195,680	1,251,748	1,112,666	(139,082)	(11.11)
<i>Gain / Loss on Investments *</i>	<i>(175,000)</i>	<i>(350,000)</i>	<i>(135,000)</i>	<i>215,000</i>	<i>(61.43)</i>
Total Revenue	57,501,262	59,000,331	60,014,335	1,014,004	1.72
Expenditures					
Expenditures	52,241,488	51,307,399	54,214,876	2,907,478	5.67
<i>Budgetary Reserve *</i>	<i>480,000</i>	<i>-</i>	<i>480,000</i>	<i>480,000</i>	<i>-</i>
Debt Service	2,148,757	2,676,902	2,831,429	154,527	5.77
Transfer to Capital Reserve	3,431,723	2,903,578	2,749,121	(154,457)	(5.32)
Total Expenditures and Transfers	58,301,968	56,887,879	60,275,426	3,387,548	5.95
Operating Balance	(800,706)	2,112,453	(261,092)		
Adjusted Operating Balance *	(145,706)	2,462,453	353,909		
Total Fund Balance - Ending	7,607,463	11,831,967	11,570,875		
Assigned for Retirement	1,111,500	1,111,500	1,111,500		
Assigned for Lost Appeals	171,710	171,710	78,710	**	
Assigned for Technology	32,005	32,005	32,005		
Assigned for Capital Expenditures	1,700,000	1,922,643	5,922,643	**	
Unassigned Fund Balance	4,592,248	8,594,109	4,426,017		
Total Fund Balance	7,607,463	11,831,967	11,570,875		
% of Unassigned Fund Balance to Total Expenditures	7.88%	15.11%	7.34%		
** Moved \$93,000 from Assigned for Lost Appeals - \$75,000 for Sight & Sound, \$18,000 for Hershey Farms Moved \$4M from Unassigned to Assigned for Capital Expenditures to Fund Future Project Costs					

Five-Year Budget Projection

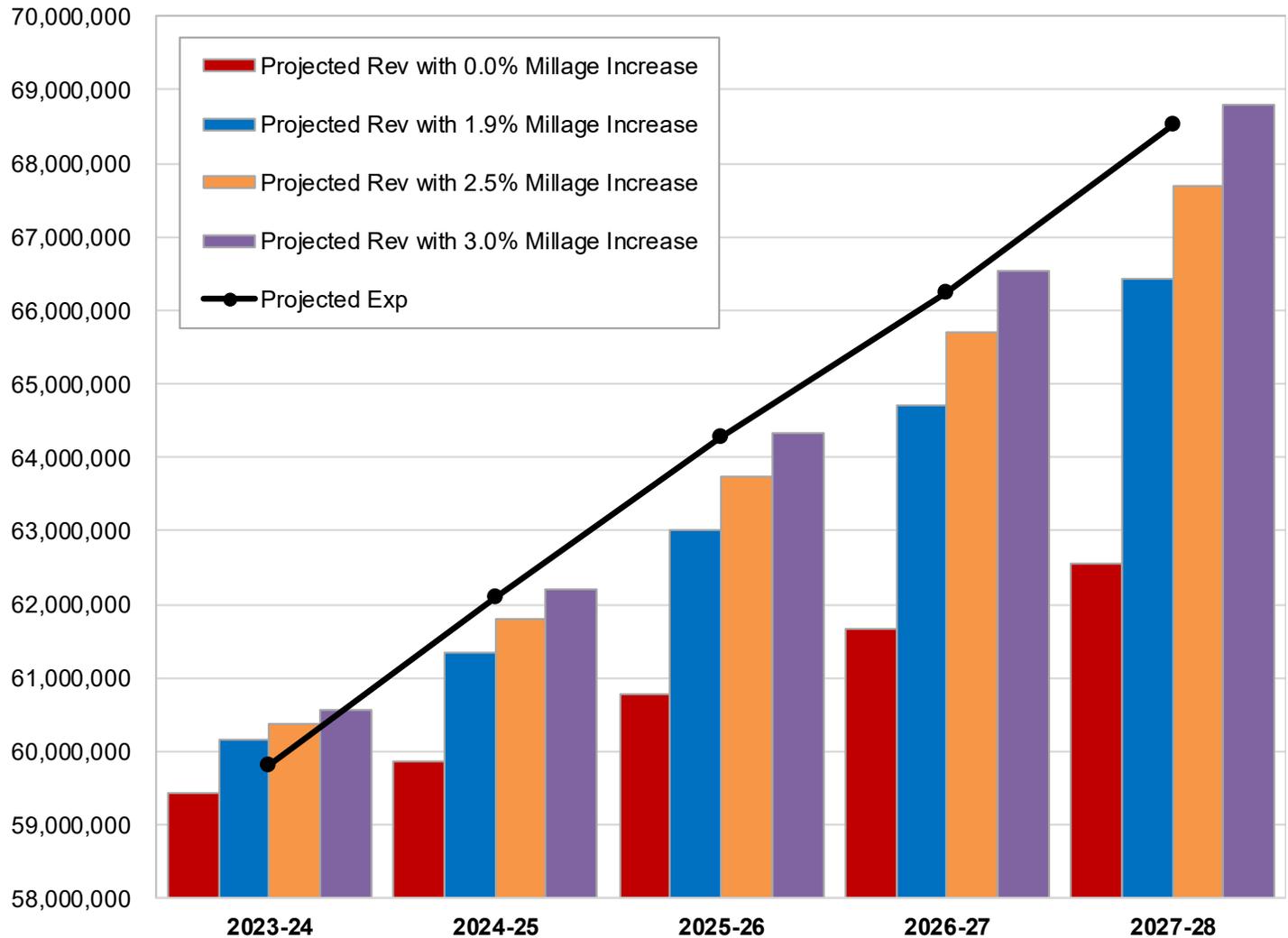
Five-Year Budget Projection

	2022-23		2023-24	Factor	Projected				Notes
	Budget	Estimate	Budget		2024-25	2025-26	2026-27	2027-28	
Property Taxes	38,714,636	39,220,382	39,812,910		40,902,546	42,022,193	43,172,679	44,354,856	0.85% Assessment Growth, 1.9% Tax Incr
Earned Income Tax	3,620,000	3,900,000	4,017,000	2.90%	4,133,493	4,253,364	4,376,712	4,503,637	
<i>Gain / Loss on Investments *</i>	<i>(175,000)</i>	<i>(350,000)</i>	<i>(135,000)</i>		<i>320,000</i>	<i>470,000</i>	<i>235,000</i>	<i>195,000</i>	
Other Local Revenues	871,233	1,246,232	1,126,141		1,126,141	1,126,141	1,126,141	1,126,141	
Basic Ed Subsidy	4,555,000	4,960,000	5,100,000	2.00%	5,202,000	5,306,040	5,412,161	5,520,404	
Special Ed Subsidy	1,550,000	1,600,000	1,600,000	1.00%	1,616,000	1,632,160	1,648,482	1,664,967	
Transportation Subsidy	753,870	742,134	779,000	1.50%	790,685	802,545	814,583	826,802	
Soc. Sec. Reimb.	869,870	871,542	910,093		978,857	1,013,117	1,048,576	1,085,276	Tied to Wages
PSERS Reimb.	4,232,413	4,221,766	4,266,428		4,594,012	4,858,852	5,122,434	5,377,982	Tied to PSERS Est. Rates and Wages
Other State Revenues	1,313,560	1,336,527	1,425,097		1,395,427	1,395,427	1,395,427	1,365,427	
Federal Programs (Title)	601,800	664,291	591,027		591,027	591,027	591,027	591,027	
ESSER Funds	593,880	587,457	521,639		-	-	-	-	
Total Revenue	57,501,262	59,000,331	60,014,335		61,650,188	63,470,866	64,943,222	66,611,519	
					2.7%	3.0%	2.3%	2.6%	
Wages	24,485,098	24,346,446	25,560,950		26,455,583	27,381,528	28,339,881	29,331,777	
Social Security	1,800,799	1,799,322	1,884,924		1,957,713	2,026,233	2,097,151	2,170,551	Tied to Wages
PSERS	8,490,712	8,342,882	8,453,597		9,188,024	9,717,704	10,244,867	10,755,963	Tied to PSERS Est. Rates and Wages
Health Insur.	6,292,663	5,292,663	5,992,396	4.00%	6,232,092	6,481,376	6,740,631	7,010,256	
Other Benefits	605,484	634,323	653,780		656,130	658,504	660,901	663,322	
Special Ed	3,038,192	3,175,182	3,316,211	5.00%	3,482,022	3,656,123	3,838,929	4,030,876	
Transportation	1,462,115	1,492,115	1,527,920		1,566,118	1,628,763	1,693,914	1,761,671	Based on Contract thru 2023-34
Charter Tuition	1,070,702	953,500	1,013,500	3.00%	1,043,905	1,075,222	1,107,479	1,140,703	
Other Services	2,816,341	3,015,494	3,102,610		3,145,423	3,176,310	3,208,316	3,241,488	
Supplies, Books, Software	1,054,238	1,064,828	1,028,778		1,028,778	1,028,778	1,028,778	1,028,778	
Energy & Fuel	573,000	638,500	921,650		921,650	921,650	921,650	921,650	
Textbook Adoptions	32,000	32,000	100,000		276,000	150,000	-	400,000	per Long Range Plan
Equipment, Dues and Fees	520,144	520,144	658,560		569,806	801,306	770,506	509,106	per Long Range Plan
Debt Service	2,148,757	2,676,902	2,831,429		2,833,640	2,830,278	2,831,354	2,791,856	
<i>Budgetary Reserve *</i>	<i>480,000</i>	<i>-</i>	<i>480,000</i>		<i>480,000</i>	<i>480,000</i>	<i>480,000</i>	<i>480,000</i>	
Capital Reserve Transfer	3,431,723	2,903,578	2,749,121		2,746,729	2,750,134	2,748,849	2,759,024	
<i>Food Service Transfer *</i>	<i>-</i>	<i>-</i>	<i>-</i>		<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	
Total Expenses	58,301,968	56,887,879	60,275,426		62,583,613	64,763,909	66,713,206	68,997,021	
					3.8%	3.5%	3.0%	3.4%	
Operating Balance	(800,706)	2,112,453	(261,092)		(933,425)	(1,293,043)	(1,769,984)	(2,385,502)	
Adjusted Operating Balance *	(145,706)	2,462,453	353,909		(773,425)	(1,283,043)	(1,524,984)	(2,100,502)	

Five-Year Budget Projection

2023/24 Estimated Median:
\$220,700

Additional School Tax:
1.90% \$74
2.50% \$97
3.00% \$116



Adjusted Operating Balance 0.00%	(365,172)	(2,237,588)	(3,519,064)	(4,560,430)	(5,963,756)
Adjusted Operating Balance 1.90%	353,909	(773,425)	(1,283,043)	(1,524,984)	(2,100,502)
Adjusted Operating Balance 2.50%	580,986	(305,332)	(559,356)	(530,452)	(819,176)
Adjusted Operating Balance 3.00%	770,218	86,844	50,225	311,776	271,762

- **Items from the Committee and Community Input**

- **Next Steps:**
 - May 1, 2023: The deadline to adopt a 2023-24 Proposed Final Budget (30 days in advance of adopting Final Budget). This is the last scheduled Board Meeting date prior to Commonwealth deadline of May 31, 2023.

 - June 5, 2023: The deadline to adopt a 2023-24 Final Budget. This is the last scheduled Board Meeting date prior to Commonwealth deadline of June 30, 2023.