



North Kitsap School District
Budget Summary
FY 2019-2020

August 22, 2019

I. Executive Summary

Contained In this document is the North Kitsap School District (NKSD) budget presentation for the 2019-2020 school year.

Each year the school district encounters increased inflationary costs in both supplies & services as well as salaries & benefits. One challenge for NKSD is that the financial position, expected federal revenues, local levy authority, and staff experience for each of the 5 Kitsap school district vary significantly. This situation gives additional pressure to ensure that NKSD pays competitively with neighboring school districts. For the upcoming 2019-2020 school the increased costs for employee compensation and health care combined with decreased revenues due to the reduction in the local levy authority and projected decline in enrollment would put the school district at a significant deficit spending condition without adjusting to the changed conditions for the 2019-2020 school year. The considerable deficit spending problem was recognized early, and the school district took action to carefully and methodically review each area of expenditure to make reductions as necessary.

While changes of the past three legislative sessions have resulted in more revenue coming to the school district via state taxes, there has been an offsetting reduction in local levy authority. NKSD voters approved a 4-year levy planned at the lower \$1.50 rate to be collected between calendar years 2019 and 2022. Generally speaking, the long-term sum of increases and reductions are near net neutral when considering projected inflationary and health care cost increases. The forecast for legislatively mandated changes related to SEBB has been and is continued to be increased unfunded costs for the school district.

During the last three legislative sessions, there have been many changes to school funding. Below is a summary of events and recent changes.

- 2017 Legislative Session– McCleary “fix” to school funding
 - Additional funding allocated to K-12 education with no change in the paradoxically named “Prototypical” Funding Model.
 - Reduction in local Levy authority to \$1.50/(\$1000-assessed value) for NKSD
 - Funding changes designed to be phased in to smooth the unevenness created by the state and school district fiscal years and calendar-based tax year
 - Legislation to enact health care benefits for the School Employee Benefit Board (SEBB)
- 2017 Supreme court decision
 - A decision that the McCleary funding was “too late” per the previous court-ordered deadlines
- 2018 Spring - NKSD passed a 4-year local support levy and a 4-year capital levy
- 2018 Legislation Session
 - Acceleration of full funding of the McCleary “fix” to apply to the 2018-2019 school year
- 2018 Fall -Substantial increases in comparable and competitive salaries for all school district employees in the Kitsap Peninsula as well as statewide
- 2019 Legislation Session
 - Final implementation of SEBB with a funding rate that is lower than expected costs by the state Health Care Authority

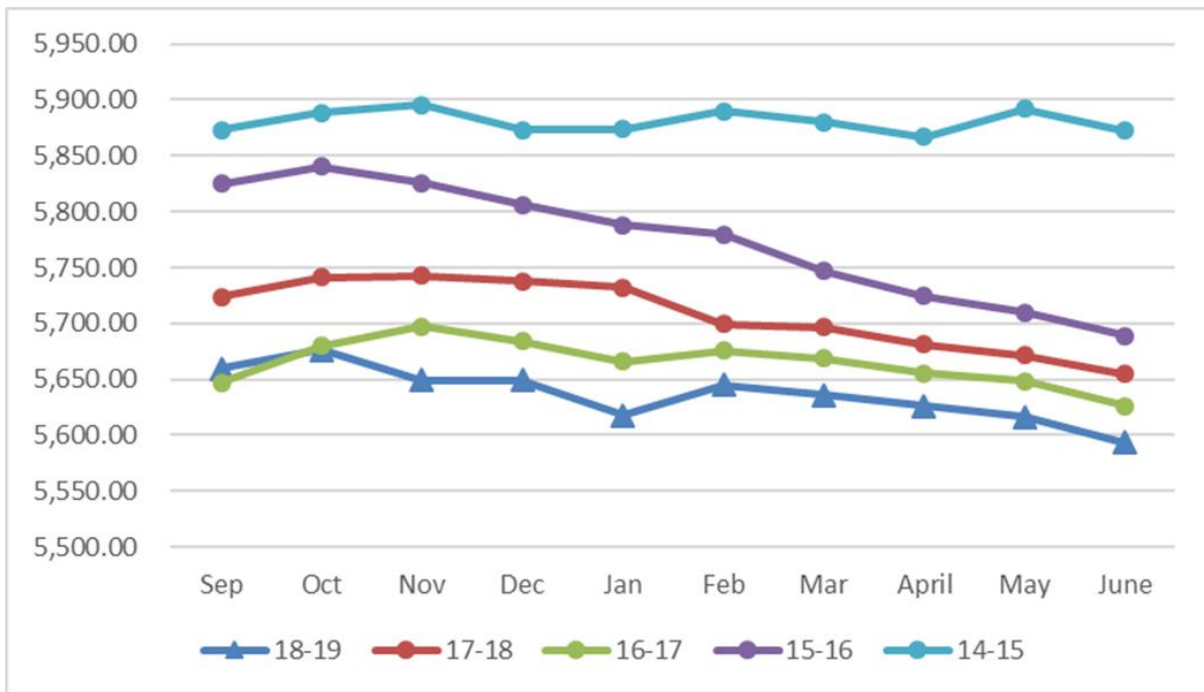
- Increase in local Levy Authority for future elections

During the spring 2018 election NKSD, voters also approved a capital levy after retiring all the payments from the previous capital bond program. The capital project program is allowing for critical repairs related to health-comfort & safety, upgrades in security, and upgrades of technology infrastructure and instructional devices.

Enrollment

Student enrollment is the primary driver of revenue for the school district. Enrollment in North Kitsap School District has been declining for several years. After a brief period of fluctuating enrollment, the 2018-2019 actual attendance was approximately 100 students lower than projected. The 2019-2020 enrollment is expected to decline an additional 40 students. The cause of this decline appears to be the graduating class of 2019, which had an unusually high population compared to other years.

However, a commissioned school enrollment demographics report aligns with internal school district forecasts that the recent historic enrollment decline appears to be stabilizing. Future forecast projections indicate a potential for slight growth in the future. However, within the boundary of the school district, some shifts in geography and grade level are taking place. We continue to observe new housing development in and near Poulsbo. With the taxpayer-funded fast ferry coming to Kingston, there exists a high potential for enrollment growth in the Kingston area. At the state level, Washington State is forecasting average overall growth of school enrollment.



Local Tax Base

North Kitsap School District currently has an operational and a capital levy for the 2019 tax year. Below are the current and projected rates assuming a 5% increase in assessed value. The taxing assessed property value for the school district continues to rise both in increases in current property values along with improvements and developments that increase the based taxing district assessed value.

Year	Operational Levy (\$ per \$1000 assessed value)	Capital Levy (\$ per \$1000 assessed value)
2019	1.40	1.14
2020*	1.40	1.14

*estimated

Uses of Local Tax Levies

North Kitsap School District uses its local revenues from Operational levies to supplement revenues provided by state and local sources. The last few years of legislation would imply the K-12 education in Washington State is fully funded by legislatively and administratively introducing terms such as the “prototypical” funding model and “enrichment” levies. These misnomers lead to confusion of what is funded by the state-level taxing and what is funded by local levy taxing.

In the end both the Full Time Equivalent (FTE) staff as well as the funding allocated per staff FTE allocated in the prototypical funding model are not sufficient to competitively attract and retain staff, maintain compliance with all mandated requirements, and fulfill the essential goal of providing education consistent with the strategic goals of the school board.

Below are selected examples of state and local funding levels.

Prototypical Model category	% State/Federal Funded	% Local Levy Funded
Teachers	95%	5%
Principals	89%	11%
Special Education Program	85%	15%
School Safety Personnel	15%	85%
School Nurse (0.91 FTE funded)	32%	68%
Technology Personnel	24%	74%
Custodial Personnel	77%	23%
Grounds – Maintenance Personnel	62%	38%
Transportation Program	87%	13%
Food & Nutrition Services Program	89%	11%
Utilities & Insurance	65%	35%

These examples are not a comprehensive list as the allocation formulas categories do not always align well with required accounting procedures and make a direct comparison in all categories sometimes challenging.

Budget Development

The primary function of the budget is to set the overall expenditure limit for the fiscal year separated by each specific fund. As in past years, the general fund budget includes an extra \$2,000,000 in additional revenue and expenditure capacity should the district have unforeseen revenues or expenses. The budget also provides a planning tool of expenditures delineated by program, activity, and expenditure object. During fiscal year execution, revenues and expenditures are monitored, and adjustments made where necessary.

The development of the budget during this budget cycle has been a culmination of information and inputs from several sources. These included some of the following:

- Leadership Team Survey
 - If reductions needed, what should be reduced (District, Building/Department)
- District Service Council –Survey, Discussion, Prioritization inputs
- Finance Advisory Committee consultation
- Discussion with the School Board

Budget Guidelines

The following guidelines were developed during the 2018-2019 budget development process. These guidelines were used during the budgeting 2019-2020 development to determine the areas for possible reductions in the upcoming budget year:

1. Consistent with the district Strategic Plan and Board Goals
2. Other identified priorities
 - a. What's best for kids (today, tomorrow, and sustainable future)
 - b. Competitive compensation for employees (today, tomorrow, and sustainable future)
3. Never commit to recurring costs without recurring revenue source to support
 - a. Salary raises now must be sustainable into the foreseeable future
 - b. Hiring extra personnel with revenue anomalies is not sustainable

Budget Analysis

To materialize these guidelines, we analyzed historical trends of budget expenditures over the past several years to develop targets for the overall general fund budget when disaggregated by the various activity and objects components. These targets are shown below:

When separated by Object:

- Salary & Benefits / Supplies and Services breakdown
 - Target 84%/16% with a limit of 86%/14%

When separated by Activity:

- Teaching and teaching support – Target 68%, no more than 1% variance
 - Teaching, Library, Counseling, Health Services, Student management, Professional Development, Extra-curricular
- Other Support– Target 19%, no more than 1% variance
 - Maintenance, Grounds, Custodial, Utilities, Building Security, Insurance, Food Service, Transportation, Technology, Facility Rental
- School Building Administration – 6%, no more than 0.2% variance
 - Principals and Office staff
- District-wide administration - 7%, no more than 0.2% variance
 - Board expenses, Superintendent, Business office, Human Resources, Public Affairs, Payroll, Purchasing, Accounts Payable, Accounts receivable, Certificated Administration (Special Education, Federal Programs, Career-Tech Education, Alternative Learning Experience, Native American Education, Bilingual Education , Student Support, Curriculum, Elementary, Secondary), Classified Administration (Food Service, Transportation, Maintenance, Technology, Finance, Human Resources)

While these guidelines are not set in stone, they provide a means for checking the stability, feasibility, and overall operational balance of the general fund budget.

2019-2020 Recommended reductions

For the upcoming 2019-2020 school the increased costs for employee compensation and health care combined with decreased revenues due to the reduction in the local levy authority and projected decline in enrollment would put the school district at a significant deficit spending condition without adjusting to the changed conditions for the 2019-2020 school year. The considerable deficit spending problem was recognized early, and the school district took action to carefully and methodically review each area of expenditure to make reductions as necessary.

The following are the reductions for the upcoming school year culminated from various inputs, including NKSD leadership team discussions and consultation with the Financial Advisory Committee.

1. Administration – 1.2 FTE
2. Student Support Center staffing – 2.0 FTE
3. Spending slowdown across NKSD in the 18-19 fiscal year
4. Copy Center closure – personnel and Materials, Supplies & Operating Costs (MSOCs)
5. Curriculum budget - reduction of \$200,000

6. Position control and staffing to need/ratio (certificated and classified)
7. Transportation efficiencies and staffing to need
8. Fee increase for facility rental, food services, and athletics participation

General Fund projection

Impacts of the School Employee Benefits Board

The recent legislative enactment of the School Employee Benefits Board funded the costs of each employee of the prototypical model at a rate of \$994/month/funded FTE employee from January 1, 2020 to June 30, 2020 and then at \$1056/month/funded FTE employee for July and August of the remaining part of the 19-20 school fiscal year. The estimated cost of the care from that state Health Care Authority (HCA) is \$1114/month/**Eligible** employee. The new eligibility for full health care coverage is working more than 630 hours in a school year.

The issues with the new SEBB is threefold. First, the cost of the coverage is not fully funded to the HCA. With over 120,000 personnel working in schools, NKSD estimates the impact of this underfunding to be approximately \$170M/year statewide. With this level of underfunding the corpus of the insurance pool, rates for the SEBB coverage will certainly increase in the future.

Second, in the past, part-time employees were given an employer allocation for their health care commensurate with their part-time hour. In the future, any employee reaching the 630-hour threshold will be eligible to receive benefits at full cost to the employing school district. "Multiplier adjustments" have applied to the benefit allocation model, but these are insufficient to represent the part-time nature of school district employment fully.

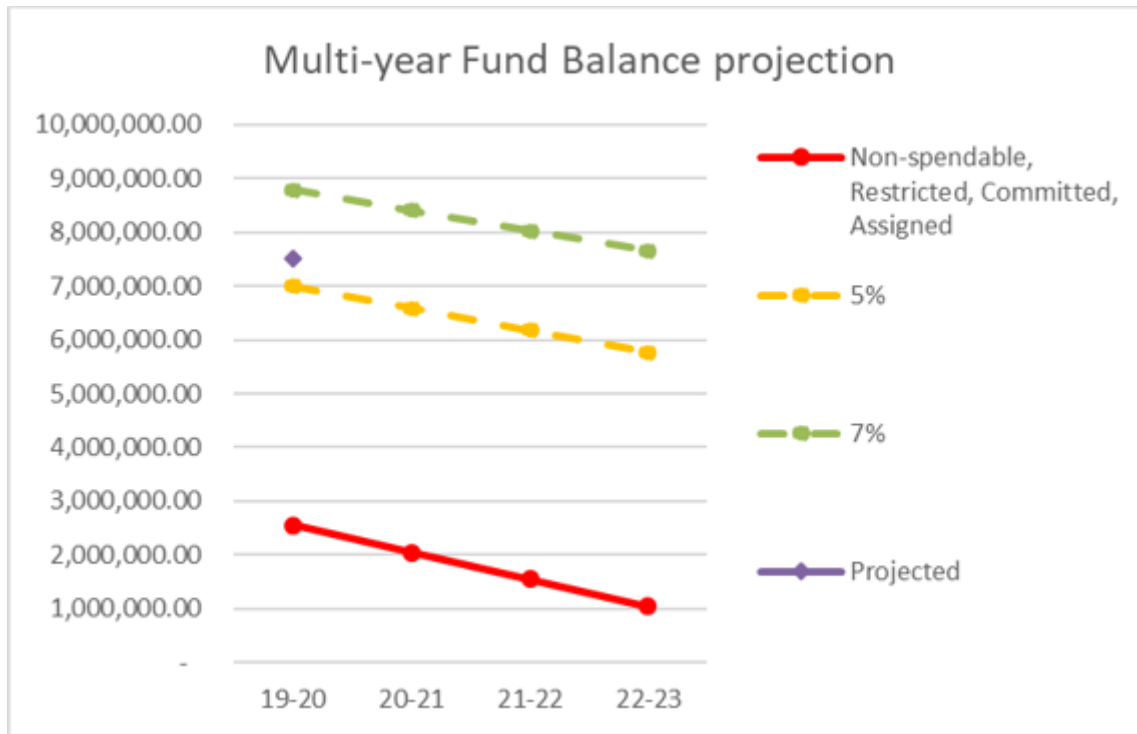
Third, the allocation for health care only covers personnel that is funded by the paradoxically named "prototypical" model but requires all eligible employees to be covered. It is not clear that any school let alone a significant population of schools in Washington operate at staffing levels that are near what the "prototypical" model would dictate either in staffing numbers or funding allocation for those staffing numbers. Rising costs of health care directly affect the school districts financial liabilities to pay for essential personnel that are not in the funding model.

The legislative answer to the rising health care costs was to increase local levy authority to \$2.50/(\$1000 Assessed value). However, since NKSD recently passed a four-year local support levy the additional levy authority does not help NKSD in this case

Committed Fund Balance Resolution

To be able to hedge against the expected rising future costs of health care, a solution of a planned declining committed fund balance, and relatively small deficit spending until the next levy vote is shown below. By committing by board resolution, a declining balance dedicated to funding the expected SEBB increases, the future increases of costs could be mitigated without large fluctuations to school district service or economic stability. Amounts to be committed by board action.

- 2019-2020: \$1.5M
- 2020-2021: \$1M
- 2021-2022: \$0.5M



Future year General Fund Forecast

The recent legislative changes now require a four-year budget outlook to be presented to the board for budget adoption. The OSPI four-year budget application is included as a separate document with the budget adoption. In that document, projected enrollment is taken into account. Below are forecasts using stand-alone calculation tools, holding enrollment steady to be able to equally compare the effects of individual future changes not associated with enrollment.

The assumptions in the future year forecasts are:

1. Enrollment and Staffing is steady
 - a. Best way to compare year to year changes
2. Cost for supplies & services as well as salaries & benefits will increase at the current state published IPD rates
3. State revenues will increase at the current state published IPD rate
4. Local levies will be collected at their maximum voted rate.
 - a. If the assessed value of the tax base decreases, we may be limited to \$1.50 per \$1000 assessed value of collections
 - b. Levy for the calendar year 2023 is assumed to be reinstated near the current rate of \$1.50 per \$1000 assessed value of collections
5. Federal funding and other local non-tax revenues will remain unchanged.
6. Forecasts past currently known information is projected similarly from the previous year
 - a. Calendar year 2022 will be the last year of collection for the recently passed levies


7. Implementation of the School Employees Benefits Board (SEBB) will increase costs by requiring full benefit coverage for part-time employees that will be unfunded from the state
- Revenue, as well as Cost estimates, are incorporated into the below table
 - Many employees are already not funded in the prototypical model, and increasing costs of SEBB healthcare will continue to be an unfunded mandate

	2019-20	2020-21	2021-22	2022-23
CPI	3.1%	2.1%	2.1%	2.1%
IPD	1.9%	2.0%	2.0%	2.0%

	20-21 SY	21-22 SY	22-23 SY
Assumes a constant enrollment & staffing			2023 local levy projected at the \$1.50 rate
Apportionment	\$ 57,391,715	\$ 58,535,406	\$ 59,704,877
Special Education, Gen Apportionment	\$ 1,387,620	\$ 1,415,270	\$ 1,443,551
Special Education	\$ 8,102,171	\$ 8,263,961	\$ 8,429,442
Special Education - Infants	\$ 392,175	\$ 399,990	\$ 407,983
Learning Assistance Program	\$ 1,540,279	\$ 1,571,068	\$ 1,602,556
Transitional Bilinual	\$ 400,630	\$ 408,638	\$ 416,828
Highly Capable	\$ 196,004	\$ 199,922	\$ 203,929
School Food Service	\$ 19,755	\$ 20,131	\$ 20,533
Transportation - Operations	\$ 3,846,044	\$ 3,919,119	\$ 3,997,501
State Revenue	\$ 73,276,395	\$ 74,733,505	\$ 76,227,199
Local Levy	\$ 12,305,231	\$ 12,920,492	\$ 14,054,040
Total state and local Revenue	\$ 85,581,625	\$ 87,653,997	\$ 90,281,239
Local Non-tax	\$ 1,951,770	\$ 1,951,770	\$ 1,951,770
Federal General Purpose	\$ 1,444,500	\$ 1,444,500	\$ 1,444,500
Federal Special Purpose	\$ 3,707,575	\$ 3,707,575	\$ 3,707,575
Total GF Revenue	\$ 92,685,470	\$ 94,757,842	\$ 97,385,084
Expenses	20-21 SY	21-22 SY	22-23 SY
Total Expenses	\$ 93,113,640	\$ 95,069,026	\$ 97,065,476
Salaries & Benefits	\$ 78,671,758	\$ 80,323,865	\$ 82,010,666
MSOC	\$ 14,441,882	\$ 14,745,161	\$ 15,054,810
Fund Balance Change	\$ (428,169)	\$ (311,184)	\$ 319,609

II. Financial Section

Fund Summaries

 North Kitsap School District SUMMARY OF 2019-2020 BUDGETS						
FUND	YEAR	BEGINNING BALANCE	REVENUES	EXPENDITURES	OPERATING TRANSFERS	ENDING BALANCE
GENERAL:	2019-20	7,969,347	90,551,293	91,222,588	0	7,298,052
	2018-19	6,872,699	91,544,414	87,621,701	-4,115,703	6,679,709
CAPITAL PROJECTS:	2019-20	496,762	10,806,631	10,500,000	0	803,393
	2018-19	826,086	9,224,413	7,900,000	-2,000,000	150,499
DEBT SERVICE:	2019-20	242,000	5,000	115,638	0	131,362
	2018-19	3,353,710	853,987	3,947,453	115,703	260,244
ASB:	2019-20	425,200	944,046	1,060,797	0	308,449
	2018-19	601,045	1,070,660	1,168,042	0	503,663
TRANSP VEHICLE:	2019-20	1,200,000	472,000	500,000	0	1,172,000
	2018-19	1,572,985	394,421	800,000	0	1,167,406

General Fund Summary



**North Kitsap School District
2019-20 GENERAL FUND
Budget Summary**

		Actual 2015-16	Actual 2016-17	Actual 2017-18	Budget 2018-19	Budget 2019-20
BEG:	Unassigned Minimum Fund Balance Po	3,988,275	3,527,925	3,527,925	5,917,653	6,196,400
	Committed for Other	420,000	480,000	540,000	0	1,500,000
	Nonspendable FB-Inventory/Prepaid	328,261	264,724	581,793	116,039	280,000
	Restricted for Self Insurance	45,000	45,000	45,000	0	0
	Restricted for Debt Service	183,701	188,711	188,711	115,703	115,636
	Assigned to Other Purposes	1,955,773	720,000	342,931	723,304	500,000
	Unassigned Fund Balance	1,096,624	2,880,979	2,779,229	0	-622,689
Beginning Fund Balance		8,017,634	8,107,339	8,005,589	6,872,699	7,969,347
ADD:	Revenues					
1000	Local Taxes	16,845,612	17,254,195	17,824,614	14,354,187	11,726,287
2000	Local Non-Tax	1,877,847	1,987,200	1,923,268	2,019,547	1,951,770
3000	State, General Purpose	37,623,832	38,111,214	41,861,228	53,806,442	55,343,129
4000	State, Special Purpose	9,490,914	9,768,180	10,910,515	12,667,237	14,375,161
5000	Federal, General Purpose	1,130,518	1,283,538	1,295,871	1,232,000	1,444,500
6000	Federal, Special Purpose	3,878,075	4,001,530	3,494,536	5,465,000	5,710,446
7000	Revenues from Other Districts	0	0	0	0	0
8000	Revenues From Other Agencies	37,791	5,823	1,850	0	0
9000	Other Financing	0	8,133	0	2,000,000	0
	Total Revenues	70,884,590	72,419,813	77,311,881	91,544,414	90,551,293
TOTAL:	Funds Available	78,902,224	80,527,152	85,317,470	98,417,113	98,520,640
LESS:	Expenditures					
00	Regular Instruction	37,687,528	40,620,865	41,181,122	46,638,435	48,163,866
20	Special Education Instruction	9,485,706	9,976,933	11,028,757	12,510,681	13,040,227
30	Vocational Instruction	2,586,982	2,478,495	2,700,851	3,147,490	3,317,018
50&60	Compensatory Education	2,851,794	2,919,037	2,589,288	2,726,205	3,280,388
70	Other Instructional Programs	315,300	124,456	129,400	2,266,373	2,183,566
80	Community Services	527,846	626,032	571,518	610,910	664,042
90	Support Services	17,103,348	15,577,150	18,959,481	19,721,607	20,573,481
	Total Expenditures	70,558,504	72,322,969	77,160,418	87,621,701	91,222,588
	OTHER FIN. USES TRANS. OUT (GL 536)	(188,770)	(188,711)	(788,650)	(4,115,703)	0
Ending Fund Balance		8,154,950	8,005,589	7,368,401	6,679,709	7,298,052

General Fund staffing

	15-16	16-17	17-18	18-19	19-20
	Budgeted	Budgeted	Budgeted	Budgeted	Budgeted
	No. of FTE	No. of FTE	No. of FTE	No. of FTE	No. of FTE
TOTAL CERTIFICATED FTE STAFF	401.35	417.45	394.255	402.996	381.99
TOTAL CLASSIFIED FTE STAFF	271.267	287.896	277.252	280.041	269.045
TOTAL FTE STAFF (CERTIFICATED AND CLASSIFIED)	672.617	705.346	671.507	683.037	651.035

COMPARISON OF BUDGETED FTE CERTIFICATED STAFF

	15-16		16-17		17-18		18-19		19-20	
	Budgeted	% To	Budgeted	% To	Budgeted	% To	Budgeted	% To	Budgeted	% To
	No. of FTE	Total	No. of FTE	Total	No. of FTE	Total	No. of FTE	Total	No. of FTE	Total
TEACHING ACTIVITIES										
27 Teaching	332.250	82.78%	342.352	82.01%	316.417	80.26%	322.520	80.03%	308.530	80.77%
28 Extracurricular	2.000	0.50%	2.000	0.48%	2.000	0.51%	2.000	0.51%	4.000	1.05%
TOTAL TEACHING ACTIVITIES	334.250	83.28%	344.352	82.49%	318.417	80.76%	324.520	80.53%	312.530	81.82%
TEACHING SUPPORT										
22 Learning Resources	9.100	2.27%	9.600	2.30%	9.600	2.43%	9.490	2.41%	7.600	1.99%
24 Guidance and Counseling	15.500	3.86%	15.500	3.71%	15.240	3.87%	15.240	3.87%	15.260	3.99%
25 Pupil Management and Safety	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
26 Health Services	14.000	3.49%	17.000	4.07%	22.300	5.66%	27.700	7.03%	22.600	5.92%
31 Instructional Prof Development	0.000	0.00%	2.498	0.60%	2.700	0.68%	1.000	0.25%	1.000	0.26%
TOTAL TEACHING SUPPORT	38.600	9.62%	44.598	10.68%	49.840	12.64%	53.430	13.26%	46.460	12.16%
OTHER SUPPORTIVE ACTIVITIES										
44 Food Services Operations	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
52 Operating Buses	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
53 Maintenance School Buses	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
62 Grounds Maintenance	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
63 Operation of Buildings	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
64 Maintenance	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
65 Utilities	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
67 Building Security	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
72 Information Systems	0.200	0.05%	0.200	0.05%	0.200	0.05%	0.000	0.00%	0.000	0.00%
73 Printing	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
74 Warehousing & Distribution	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
75 Motor Pool	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
91 Public Activities	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
TOTAL OTHER SUPPORT ACTIVITIES	0.200	0.05%	0.200	0.05%	0.200	0.05%	0.000	0.00%	0.000	0.00%
UNIT ADMINISTRATION										
23 Principal's Office	16.350	4.07%	16.400	3.93%	16.398	4.16%	15.400	3.82%	14.650	3.84%
CENTRAL ADMINISTRATION										
12 Superintendent's Office	1.000	0.26%	1.000	0.24%	1.000	0.25%	1.000	0.25%	1.000	0.26%
13 Business Office	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
14 Human Resources	1.000	0.26%	1.000	0.24%	1.000	0.25%	1.000	0.25%	1.000	0.26%
15 Public Relations	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
21 Supervision - Instruction	9.950	2.62%	9.900	2.37%	7.400	1.88%	7.646	1.94%	6.350	1.66%
41 Supervision - Nutritional Services	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
51 Supervision - Transportation	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
61 Supervision - Maintenance	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
TOTAL CENTRAL ADMINISTRATION	11.950	2.98%	11.900	2.85%	9.400	2.38%	9.646	2.39%	8.350	2.19%
TOTAL CERTIFICATED FTE STAFF	401.350	100.00%	417.450	100.00%	394.255	100.00%	402.996	100.00%	381.990	100.00%

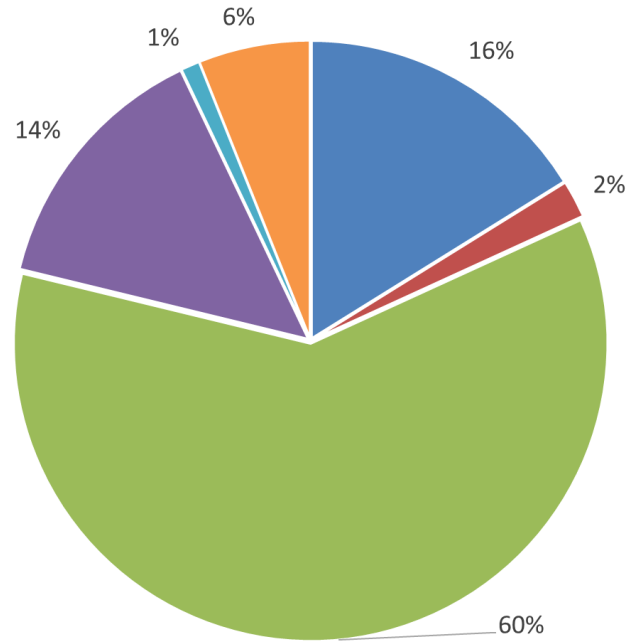
COMPARISON OF BUDGETED FTE CLASSIFIED STAFF

		15-16		16-17		17-18		18-19		18-19	
		Budgeted No. of FTE	% To Total	Budgeted No. of FTE	% To Total	Budgeted No. of FTE	% To Total	Budgeted No. of FTE	% To Total	Budgeted No. of FTE	% To Total
TEACHING ACTIVITIES											
27	Teaching	79.634	29.36%	84.338	29.29%	78.459	28.30%	80.165	28.91%	75.848	28.19%
28	Extracurricular	0.550	0.20%	0.608	0.21%	0.619	0.22%	1.342	0.48%	1.360	0.51%
TOTAL TEACHING ACTIVITIES		80.184	29.56%	84.946	29.50%	79.078	28.52%	81.507	29.11%	77.208	28.70%
TEACHING SUPPORT											
22	Learning Resources	6.152	2.27%	5.483	1.90%	4.214	1.52%	5.447	1.96%	3.275	1.22%
24	Guidance and Counseling	6.595	2.43%	5.286	1.84%	3.954	1.43%	3.798	1.37%	4.948	1.84%
25	Pupil Management & Safety	13.687	5.05%	18.201	6.32%	16.016	5.78%	17.756	6.40%	14.239	5.29%
26	Health Services	1.666	0.61%	2.661	0.92%	1.807	0.65%	1.044	0.38%	0.982	0.36%
32	Instructional Technology	5.852	2.16%	5.852	2.03%	4.388	1.58%	0.273	0.10%	0.190	0.07%
33	Curriculum					0.218	0.08%	0	0.00%	0	0.00%
TOTAL TEACHING SUPPORT		33.952	12.52%	37.483	13.02%	30.597	11.04%	28.318	10.11%	23.634	8.78%
OTHER SUPPORTIVE ACTIVITIES											
44	Food Services Operations	16.379	6.04%	16.787	5.83%	15.123	5.45%	15.405	5.56%	15.421	5.56%
52	Operating Buses	26.259	9.68%	30.098	10.45%	30.623	11.05%	30.286	10.92%	31.887	11.50%
53	Maintenance School Buses	4.000	1.47%	4.000	1.39%	4.000	1.44%	4.000	1.44%	3.000	1.08%
62	Grounds Maintenance	5.000	1.84%	5.000	1.74%	6.000	2.16%	6.000	2.16%	6.000	2.16%
63	Operation of Buildings	32.654	12.04%	31.835	11.06%	31.831	11.48%	33.112	11.94%	31.331	11.30%
64	Maintenance	11.000	4.06%	10.000	3.47%	10.000	3.61%	10.000	3.61%	9.000	3.25%
65	Utilities	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
67	Building Security	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
72	Information Systems	6.278	2.31%	8.278	2.88%	8.278	2.99%	11.662	4.21%	13.173	4.75%
73	Printing	1.322	0.49%	1.435	0.50%	1.435	0.52%	1.527	0.55%	0.000	0.00%
74	Warehousing & Distribution	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
75	Motor Pool	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%	0.000	0.00%
91	Public Activities	2.000	0.74%	2.000	0.69%	2.000	0.72%	2.000	0.72%	2.000	0.72%
TOTAL OTHER SUPPORT ACTIVITIES		104.892	38.67%	109.433	38.01%	109.290	39.42%	113.992	40.71%	111.812	41.56%
UNIT ADMINISTRATION											
23	Principal's Office	20.897	7.70%	23.366	8.12%	24.910	8.98%	22.497	8.03%	23.848	8.86%
CENTRAL ADMINISTRATION											
12	Superintendent's Office	1.000	0.37%	1.000	0.35%	1.000	0.36%	1.000	0.36%	0.800	0.29%
13	Business Office	8.000	2.95%	8.038	2.79%	8.058	2.91%	8.038	2.90%	8.038	2.90%
14	Human Resources	4.710	1.74%	4.757	1.65%	4.808	1.73%	4.812	1.74%	4.907	1.77%
15	Public Relations	0.750	0.28%	1.000	0.35%	1.000	0.36%	1.000	0.36%	1.000	0.36%
21	Supervision - Instruction	7.538	2.78%	7.927	2.75%	8.509	3.07%	7.847	2.83%	7.191	2.59%
41	Supervision - Nutritional Services	1.765	0.65%	1.765	0.61%	1.787	0.64%	1.815	0.65%	1.869	0.67%
51	Supervision - Transportation	4.829	1.78%	4.431	1.54%	4.465	1.61%	5.465	1.97%	4.738	1.71%
61	Supervision - Maintenance	2.750	1.01%	3.750	1.30%	3.750	1.35%	3.750	1.35%	4.000	1.44%
TOTAL CENTRAL ADMINISTRATION		31.342	11.56%	32.668	11.34%	33.377	12.04%	33.727	12.04%	32.543	12.10%
TOTAL CLASSIFIED FTE STAFF		271.267	100.00%	287.896	100.00%	277.252	100.00%	280.041	100.00%	269.045	100.00%

General Fund Revenue

19-20 General Fund Budgeted Revenue

- Local Taxes, \$11,726,287
- Local Non-Tax, \$1,951,770
- State, General Purpose, \$55,343,129
- State, Special Purpose, \$14,375,161
- Federal, General Purpose, \$1,444,500
- Federal, Special Purpose, \$5,710,446







North Kitsap School District 2019-20 GENERAL FUND Revenue Projections

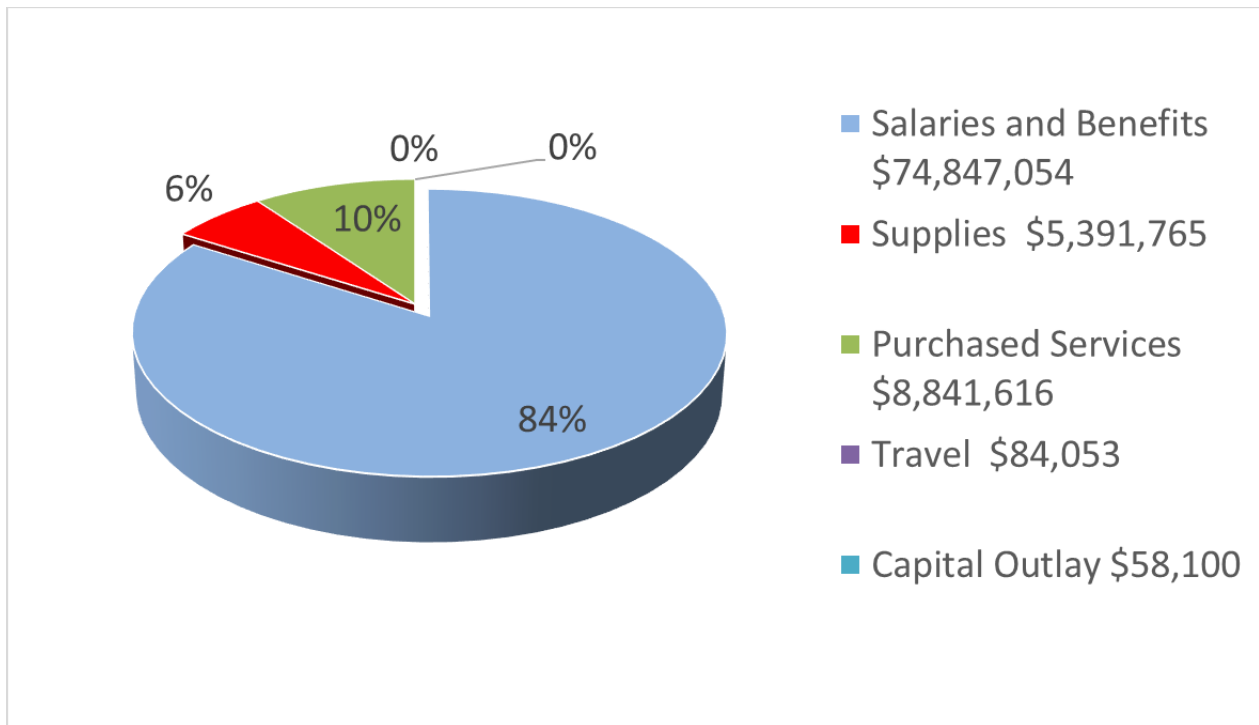
		Actual 2015-16	Actual 2016-17	Actual 2017-18	Budget 2018-19	Budget 2019-20	Increase (Decrease)
1100	Local Property Tax	16,834,219	17,240,704	17,816,487	14,346,187	11,718,292	(2,627,895)
1500	Timber Excise Tax	11,392	13,490	8,127	8,000	7,995	(5)
	Total Tax	16,845,611	17,254,194	17,824,614	14,354,187	11,726,287	(2,627,900)
2100	Tuition and Fees	96,924	91,938	129,986	71,000	82,250	11,250
2131	Secondary Voc Education Tuition	310	180	0	0	0	0
2173	Summer School Tuition & Fees	9,525	8,900	0	0	0	0
2186	Community School Tuition & Fees	56,928	75,642	64,304	64,000	57,700	(6,300)
2200	Sales of Goods, Supp & Services, Unassigne	52,190	73,253	44,636	0	1,500	1,500
2231	Sec. Voc. Ed., Sale of Goods, Supp & Svcs	51,598	54,884	47,785	55,000	55,000	0
2289	Community Services	197,642	201,801	222,524	255,000	292,500	37,500
2298	Food Services	735,815	732,014	754,927	940,947	852,600	(88,347)
2300	Investment Earnings	60,389	68,983	139,397	70,000	140,000	70,000
2500	Gifts and Donations	305,220	245,948	208,169	250,000	100,000	(150,000)
2600	Fines and Damages	13,280	13,731	12,453	9,400	6,020	(3,380)
2700	Rentals and Leases	151,584	133,610	171,645	174,200	204,200	30,000
2800	Insurance Recoveries	7,199	10,472	8,855	0	0	0
2900	Local Support Non-Tax	48,074	158,743	32,053	30,000	60,000	30,000
2910	E-Rate	91,171	117,101	86,513	100,000	100,000	0
	Total Local Non-Tax	1,877,849	1,987,200	1,923,268	2,019,547	1,951,770	(67,777)
3100	State Apportionment	36,620,456	37,152,381	40,864,258	52,563,387	54,064,452	1,501,065
3121	State Special Ed Apportionment	1,003,376	958,833	996,970	1,243,055	1,278,677	35,622
	Total State, General Purpose	37,623,832	38,111,214	41,861,228	53,806,442	55,343,129	1,536,687
4100	State Special Purpose	16,810	17,712	18,753	17,500	0	(17,500)
4121	Special Education	5,234,927	5,404,395	5,909,744	7,237,544	7,979,712	742,168
4122	SPED Infants and Toddlers - State	225,557	277,899	430,366	544,435	371,542	(172,893)
4155	Learning Assistance Program	974,442	1,009,504	1,168,605	1,378,161	1,458,635	80,474
4158	Special Pilot Programs	267,817	319,494	266,608	202,707	215,759	13,052
4165	Transitional Bilingual	233,218	257,735	285,350	368,102	361,586	(6,516)
4174	Highly Capable	61,548	60,498	138,066	178,707	184,095	5,388
4198	School Food Service	31,122	29,247	33,466	30,106	29,500	(606)
4199	Transportation	2,445,382	2,391,085	2,659,444	2,709,974	3,774,332	1,064,358
4321	SPED - Other State Agencies	93	611	113			0
	Total State, Special Purpose	9,490,914	9,768,180	10,910,515	12,667,237	14,375,161	1,707,924
5200	Department of Defense Impact Aid	87,668	95,150	91,246			0
5300	Federal Impact Aid	910,218	1,075,010	1,051,471	1,069,000	1,214,000	145,000
5329	Federal Impact Aid - Special Education	132,633	113,378	153,154	163,000	230,500	67,500
	Total Federal, General Purpose	1,130,519	1,283,538	1,295,871	1,232,000	1,444,500	212,500
6100	Other Federal Funds - Unassigned	0	0	0	2,000,000	2,000,000	0
6124	Federal Special Ed. Grants	1,246,691	1,331,852	1,239,560	1,138,577	1,167,305	28,728
6138	Federal Vocational Education	28,671	33,674	26,988	27,403	29,983	2,580
6151	Disadvantaged, Title 1 Part A	575,456	696,084	582,532	586,370	671,550	85,180
6152	School Improvement	219,983	186,540	98,298	169,253	156,967	(12,286)
6164	Title III LEP and Immigrant	29,431	29,183	25,419	29,624	32,495	2,871
6198	School Food Service	974,508	923,537	942,687	978,176	943,000	(35,176)
6200	DODEA Science Grant	178,541	14,082	0	0	0	0
6262	Math & Science Professional Devt	93,965	383,531	137,418	131,885	268,445	136,560
6268	Indian Education	200,916	104,057	106,167	116,271	116,701	430
6300	Federal Grants through other Agencies	166,628	122,234	160,828	0	0	0
6310	Medicaid Outreach Program	0	0	0	150,000	150,000	0
6321	Special Ed Medicaid Reimbursement	1,966	1,527	282	0	0	0
6998	USDA Commodities	161,318	175,229	174,356	137,441	174,000	36,559
	Total Federal, Special Purpose	3,878,074	4,001,530	3,494,535	5,465,000	5,710,446	245,446
7121	Special Education from Other Districts	0	0	0	0	0	0
7189	Other Community Services	0	0	0	0	0	0
7199	Transportation from Other Districts	0	0	0	0	0	0
8200	Private Foundations	37,791	5,823	1,850	0	0	0
9300	Sales of Equipment		8,133				
9900	Transfers					0	
	GRAND TOTAL	70,884,590	72,419,813	77,311,881	89,544,414	90,551,293	1,006,879

General Fund by Expenditure by Program

 North Kitsap School District 2019-20 GENERAL FUND Expenditures by Program Summary										
DISTRIBUTION BY PROGRAM	15-16 Actual	%	16-17 Budget	%	17-18 Budget	%	18-19 Budget	%	19-20 Budget	%
Total CORE BEA	49,711,027	70.45%	50,741,758	70.16%	54,590,529	70.75%	60,229,567	68.74%	62,175,828	68.16%
Total Special Ed	9,485,705	13.45%	9,976,933	13.79%	11,028,758	14.30%	12,510,681	14.27%	13,040,227	14.30%
Total CTE	2,586,983	3.67%	2,478,495	3.43%	2,700,852	3.49%	3,147,490	3.59%	3,317,018	3.63%
Total Other Categorical Instructional	3,167,093	4.48%	3,043,763	4.20%	2,718,689	3.51%	4,992,578	5.70%	5,463,954	5.97%
Total Other Support	5,607,696	7.95%	6,082,289	8.38%	6,121,592	7.95%	6,741,385	7.72%	7,225,561	7.94%
GRAND TOTALS	70,558,504	100%	72,323,238	100%	77,160,418	100%	87,621,701	100%	91,222,588	100%

 North Kitsap School District 2019-20 GENERAL FUND Expenditures by Program										
DISTRIBUTION BY PROGRAM	15-16 Actual	%	16-17 Actual	%	17-18 Actual	%	18-19 Budget	%	19-20 Budget	%
01 Basic Education	37,338,779	52.92%	40,035,414	55.36%	40,681,935	52.72%	45,875,628	52.36%	47,546,893	52.12%
02 Basic Education - ALE	348,749	0.49%	585,451	0.81%	499,187	0.65%	762,807	0.87%	616,973	0.68%
97 District-wide Support	12,023,499	17.04%	10,120,893	13.99%	13,409,407	17.38%	13,591,132	15.51%	14,011,962	15.36%
Total CORE BEA	49,711,027	70.45%	50,741,758	70.16%	54,590,529	70.75%	60,229,567	68.74%	62,175,828	68.16%
21 Special Education	7,985,633	11.32%	8,081,484	11.17%	9,228,410	11.96%	10,390,889	11.86%	10,779,604	11.82%
22 Special Education - Infants/Toddlers	208,825	0.30%	243,147	0.34%	405,102	0.53%	440,093	0.50%	480,515	0.53%
24 Federal Special Education	1,257,535	1.78%	1,260,024	1.74%	1,239,560	1.61%	1,518,387	1.73%	1,606,402	1.76%
29 Other Federal Special Education	33,712	0.05%	392,278	0.54%	155,686	0.20%	161,312	0.18%	173,706	0.19%
Total Special Ed	9,485,705	13.45%	9,976,933	13.79%	11,028,758	14.30%	12,510,681	14.27%	13,040,227	14.30%
31 Vocational Education	1,983,171	2.81%	1,896,276	2.62%	2,094,764	2.71%	2,381,898	2.72%	2,462,363	2.70%
34 State Middle School Voc Education	576,505	0.82%	549,544	0.76%	579,747	0.75%	738,495	0.84%	823,218	0.90%
38 Federal Vocational Education	27,307	0.04%	32,675	0.05%	26,341	0.03%	27,097	0.03%	31,437	0.03%
Total CTE	2,586,983	3.67%	2,478,495	3.43%	2,700,852	3.49%	3,147,490	3.59%	3,317,018	3.63%
51 Title I, Disadvantaged	539,019	0.76%	653,416	0.90%	547,837	0.71%	516,537	0.59%	684,935	0.75%
52 School Improvement	206,053	0.29%	175,106	0.24%	100,820	0.13%	164,217	0.19%	148,791	0.16%
55 Learning Assistance Program	1,004,570	1.42%	954,195	1.32%	1,118,121	1.45%	1,223,620	1.40%	1,436,264	1.57%
58 Special and Pilot Programs	341,707	0.48%	334,611	0.46%	279,007	0.36%	228,980	0.26%	275,426	0.30%
62 Math & Science Prof Development	238,011	0.34%	355,551	0.49%	139,801	0.18%	128,830	0.15%	244,075	0.27%
64 Title III, Limited English Proficiency	28,853	0.04%	28,611	0.04%	24,218	0.03%	28,762	0.03%	31,548	0.03%
65 Transitional Bilingual	224,381	0.32%	295,683	0.41%	278,334	0.36%	320,301	0.37%	346,615	0.38%
68 Indian Education	90,658	0.13%	107,701	0.15%	101,150	0.13%	114,958	0.13%	112,734	0.12%
69 Other Compensary - Federal	178,541	0.25%	14,163	0.02%	0	0.00%	0	0.00%	0	0.00%
73 Summer School	100,865	0.14%	606	0.00%	10,866	0.01%	90,440	0.10%	25,915	0.03%
74 Highly Capable	61,934	0.09%	122,741	0.17%	118,235	0.15%	175,933	0.20%	157,651	0.17%
79 Other Instructional Programs	152,501	0.22%	1,379	0.00%	300	0.00%	2,000,000	2.28%	2,000,000	2.19%
Total Other Categorical Instructional	3,167,093	4.48%	3,043,763	4.20%	2,718,689	3.51%	4,992,578	5.70%	5,463,954	5.97%
86 Community Schools	70,513	0.10%	90,092	0.12%	59,068	0.08%	79,000	0.09%	55,000	0.06%
89 Other Community Services	457,334	0.65%	535,940	0.74%	512,450	0.66%	531,910	0.61%	609,042	0.67%
98 Food Services	1,896,483	2.69%	1,903,101	2.63%	1,936,866	2.51%	2,294,928	2.62%	2,245,831	2.46%
99 Pupil Transportation	3,183,366	4.51%	3,553,156	4.91%	3,613,208	4.68%	3,835,547	4.38%	4,315,688	4.73%
Total Other Support	5,607,696	7.95%	6,082,289	8.38%	6,121,592	7.95%	6,741,385	7.72%	7,225,561	7.94%
GRAND TOTALS	70,558,504	100%	72,323,238	100%	77,160,418	100%	87,621,701	100%	91,222,588	100%

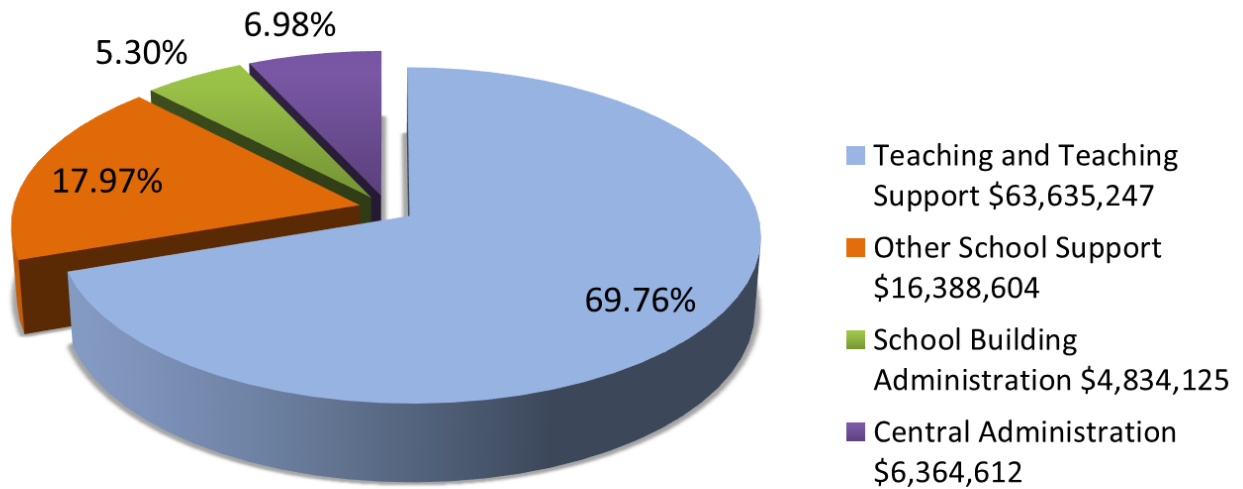
General Fund by Expenditure by Object



North Kitsap School District 2019-20 GENERAL FUND Expenditures By Object

OBJECT	15-16 Actual		16-17 Actual		17-18 Actual		18-19 Budget		19-20 Budget	
2 CERTIFICATED SALARIES	28,825,692	40.85%	30,737,321	42.50%	31,391,629	35.83%	34,608,201	39.50%	36,629,293	40.15%
3 CLASSIFIED SALARIES	12,428,294	17.61%	13,601,782	18.81%	14,401,745	16.44%	15,126,458	17.26%	16,618,787	18.22%
4 EMPLOYEE BENEFITS	15,421,221	21.86%	16,366,231	22.63%	17,562,550	20.04%	19,864,937	22.67%	21,598,974	23.68%
Total Salaries & Benefits	56,675,207	80.32%	60,705,334	83.94%	63,355,924	82.11%	69,599,596	79.43%	74,847,054	82.05%
5 SUPPLIES & INSTR RESOURCES	4,525,136	6.41%	4,416,258	6.11%	4,701,285	5.37%	8,520,237	9.72%	7,391,765	8.44%
7 PURCHASED SERVICES	7,399,065	10.49%	6,953,573	9.61%	8,713,824	9.94%	9,032,665	10.31%	8,841,616	10.09%
8 TRAVEL	211,094	0.30%	194,879	0.27%	161,416	0.18%	104,203	0.12%	84,053	0.10%
9 CAPITAL OUTLAY	1,748,002	2.48%	52,925	0.07%	227,970	0.26%	365,000	0.42%	58,100	0.07%
0 DEBIT TRANSFERS	490,322	0.69%	498,475	0.69%	521,388	0.60%	421,982	0.48%	265,500	0.30%
1 CREDIT TRANSFERS	(490,322)	-0.69%	(498,475)	-0.69%	(521,388)	-0.60%	(421,982)	-0.48%	(265,500)	-0.30%
Total Operating Costs	13,883,297	19.68%	11,617,635	16.06%	13,804,495	17.89%	18,022,105	20.57%	16,375,534	17.95%
TOTAL	70,558,504	100.00%	72,322,969	100.00%	77,160,419	100.00%	87,621,701	100.00%	91,222,588	100.00%

General Fund by Expenditure by Activity



Teaching and Teaching Support - This includes funding for teachers, instructional assistants, teaching supplies, materials and textbooks, counselors and librarians, special education and related services, health services, and pupil management and safety.

Other School Support – This includes operation and maintenance of buildings and grounds, utilities and plant security, student transportation, nutritional services, insurance, data processing and public activities.

School Building Administration – This includes principals, assistant principals, secretarial and clerical support, and other expenses related to the management of the school building.

Central Administration – includes the expenses of the School Board, Superintendent’s Office, Human Resources, Business Services, and the supervision of the following activities: instruction, maintenance and operations, student transportation, and food services. This includes district-wide support functions such as accounting, payroll, purchasing, budgeting, personnel services, auditing costs, insurance, legal costs and district-wide technology support.



**North Kitsap School District
2019-20 GENERAL FUND**

Expenditures By Activity

Activity		15-16 Actual		16-17 Actual		17-18 Actual		18-19 Budget		19-20 Budget	
No.	Name	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
Teaching & Support											
22	Learning Resources	1,332,123	1.89%	1,391,950	1.94%	1,789,532	2.04%	1,712,704	1.95%	1,392,051	1.53%
24	Guidance - Counseling	1,941,134	2.75%	1,899,863	2.65%	1,920,828	2.19%	1,972,321	2.25%	2,282,598	2.50%
25	Pupil Management & Safety	814,116	1.15%	1,079,371	1.51%	1,064,695	1.22%	1,679,917	1.92%	1,383,453	1.52%
26	Health Services	2,469,127	3.50%	2,781,765	3.88%	3,250,692	3.71%	4,058,251	4.63%	3,826,427	4.19%
27	Teaching	37,050,784	52.51%	38,672,183	54.01%	40,351,410	46.05%	47,306,695	53.99%	50,994,051	55.90%
28	Extracurricular	1,540,395	2.18%	1,698,009	2.37%	1,698,423	1.94%	2,067,095	2.36%	2,011,122	2.20%
29	Payments to Other Districts	159,694	0.23%	54,911	0.08%	107,231	0.12%	50,000	0.06%	40,000	0.04%
31	Instructional Professional Development	797,962	1.13%	990,851	1.38%	403,308	0.46%	705,742	0.81%	723,368	0.79%
32	Instructional Technology	601,142	0.85%	394,741	0.55%	285,801	0.33%	147,317	0.17%	58,350	0.06%
33	Curriculum	389,072	0.55%	243,147	0.34%	405,102	0.46%	1,425,000	1.63%	500,000	0.55%
34	State Funded Professional Development					68,353		154,219	0.18%	423,827	0.46%
Total Teaching & Support		47,095,549	66.75%	49,206,791	68.73%	51,345,375	58.60%	61,279,261	69.94%	63,635,247	69.76%
Other Support											
42	Food	778,557	1.10%	699,879	0.98%	726,782	0.83%	871,000	0.99%	736,000	0.81%
44	Nutrition Services - Operation	953,831	1.35%	1,030,551	1.44%	1,019,714	1.16%	1,212,602	1.38%	1,274,918	1.40%
49	Nutrition Services - Transfers	(1,000)	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
52	Operating Buses	2,572,491	3.65%	2,611,824	3.65%	2,687,755	3.07%	2,750,353	3.14%	3,111,978	3.41%
53	Maintenance of School Buses	483,625	0.69%	513,624	0.72%	544,082	0.62%	478,949	0.55%	518,173	0.57%
59	Transportation Transfers Credits	(286,373)	-0.41%	(295,178)	-0.41%	(327,992)	-0.37%	(253,810)	-0.29%	(265,500)	-0.29%
62	Grounds Care - Maintenance	427,221	0.61%	534,207	0.75%	772,883	0.88%	742,335	0.85%	726,094	0.80%
63	Operation of Buildings	2,028,551	2.87%	2,167,027	3.03%	2,380,885	2.72%	2,451,434	2.80%	2,685,161	2.94%
64	Maintenance of Buildings/Equipment	3,280,488	4.65%	1,331,733	1.86%	2,064,711	2.36%	1,832,321	2.09%	1,698,835	1.86%
65	Utilities	1,829,972	2.59%	1,795,130	2.51%	1,982,452	2.26%	2,030,000	2.32%	2,129,500	2.33%
67	Building Security	101,767	0.14%	75,966	0.11%	84,409	0.10%	75,000	0.09%	71,000	0.08%
68	Insurance	431,722	0.61%	435,476	0.61%	676,011	0.77%	763,136	0.87%	804,309	0.88%
72	Information Systems	1,376,574	1.95%	1,261,850	1.76%	2,142,780	2.45%	2,395,534	2.73%	2,306,231	2.53%
73	Printing	(4,397)	-0.01%	2,831	0.00%	46,082	0.05%	51,955	0.06%	0	0.00%
91	Public Activities	428,247	0.61%	459,078	0.64%	466,809	0.53%	500,714	0.57%	591,905	0.65%
Total Other Support		14,401,276	20.40%	12,623,998	17.65%	15,267,363	17.42%	15,901,523	18.15%	16,388,604	17.97%
School Building Administration											
23	Principal's Office	3,848,777	5.45%	4,369,468	6.10%	4,622,707	5.28%	4,360,049	4.98%	4,834,125	5.30%
Central Administration											
11	Board of Directors	373,488	0.53%	253,747	0.35%	338,452	0.39%	305,500	0.35%	398,000	0.44%
12	Superintendent's Office	352,729	0.50%	436,481	0.61%	384,291	0.44%	413,096	0.47%	429,523	0.47%
13	Business Office	746,069	1.06%	732,657	1.01%	947,597	1.08%	1,009,341	1.15%	1,054,136	1.16%
14	Human Resources	759,586	1.08%	649,921	0.91%	858,107	0.98%	884,660	1.01%	895,696	0.98%
15	Public Relations	92,254	0.13%	92,550	0.13%	156,163	0.18%	199,569	0.23%	225,631	0.25%
21	Supervision - Instruction	2,078,555	2.95%	2,262,032	3.16%	2,012,011	2.30%	2,045,669	2.33%	2,005,633	2.20%
41	Supervision - Nutrition Services	165,095	0.23%	172,670	0.24%	190,370	0.22%	211,326	0.24%	234,913	0.26%
51	Supervision - Transportation	390,900	0.55%	383,852	0.54%	422,911	0.48%	543,260	0.62%	516,097	0.57%
61	Supervision of Building	254,226	0.36%	423,702	0.59%	615,073	0.70%	466,811	0.53%	604,983	0.66%
Total Central Administration		5,212,902	7.39%	5,407,611	7.54%	5,924,975	6.76%	6,079,232	6.94%	6,364,612	6.98%
Total		70,558,504	100.00%	71,607,868	100.00%	77,160,418	100.00%	87,620,065	100.00%	91,222,588	100.00%

As part of the budget adoption process we need to disclose that our Material Supplies & Operating Costs (MSOC) allocation is not being used on salaries. In the 2019-2020 school year \$16,375,534 is budgeted for MSOC expenditure. The General Ed MSOC allocation is \$7,023,278. MSOC allocation for CTE middle school is \$123,928 and CTE high school is \$362,605.

Associated Student Body Fund

The ASB fund accounts for the student extracurricular activities in each school. The revenues are generated, in part, by fees from students and nonstudents attending any optional noncredit extracurricular event of the district. Although the ASB fund is under the control of the Board of Directors, each school's student body prepares and submits a revenue and expenditure plan for Board approval.

		NORTH KITSAP SCHOOL DISTRICT 2019-20 ASSOCIATED STUDENT BODY FUND				
		Actual 2015-16	Actual 2016-17	Actual 2017-18	Budget 2018-19	Budget 2019-20
Beginning Fund Balance		492,722	523,637	514,572	601,045	425,200
ADD:	Revenues					
1000	General Student Body	291,423	292,697	290,790	445,505	301,836
2000	Athletics	195,459	200,251	294,188	290,990	281,330
3000	Classes	7,897	5,899	10,440	16,550	15,775
4000	Clubs	171,985	172,298	172,399	297,515	321,205
6000	Private Moneys	13,708	17,983	17,440	20,100	23,900
	Total Revenues	680,472	689,128	785,257	1,070,660	944,046
TOTAL:	Funds Available	1,173,194	1,212,765	1,299,829	1,671,705	1,369,246
LESS:	Expenditures					
1000	General Student Body	214,171	234,782	231,823	430,900	284,341
2000	Athletics	239,987	248,832	327,179	374,680	385,316
3000	Classes	7,430	6,657	11,692	12,775	15,600
4000	Clubs	173,171	187,701	173,818	325,062	349,040
6000	Private Moneys	14,798	20,221	18,725	24,625	26,500
	Total Expenditures	649,557	698,193	763,237	1,168,042	1,060,797
Ending Fund Balance		523,637	514,572	536,593	503,663	308,449

Transportation Vehicle Fund

The Transportation Vehicle fund accounts for the purchase or major repair of pupil transportation equipment. The Transportation Vehicle Fund is generally financed by state reimbursement to school districts for depreciation of approved pupil transportation equipment.



**NORTH KITSAP SCHOOL DISTRICT
2019-20 TRANSPORTATION VEHICLE FUND**

		Actual 2015-16	Actual 2016-17	Actual 2017-18	Budget 2018-19	Budget 2019-20
Beginning Fund Balance		1,832,992	1,851,730	1,777,390	1,572,985	1,200,000
ADD: Revenues						
2300	Investment Earnings	10,342	16,351	21,717	8,000	20,000
2800	Insurance Recoveries	0	0	0	0	0
4000	State Grant Revenue	0	0	0	0	0
4499	Transportation Reimbursement	510,943	488,035	470,622	374,421	440,000
5300	Impact Aid	0	0	0	0	0
9000	Other Financing Sources	0	0	0	0	0
9300	Sale of Equipment	8,300	12,908	0	12,000	12,000
	Total Revenues	529,585	517,294	492,339	394,421	472,000
TOTAL: Funds Available		2,362,577	2,369,024	2,269,729	1,967,406	1,672,000
LESS: Expenditures						
Act. 30	Equipment	510,846	591,634	664,115	800,000	500,000
	Total Expenditures	510,846	591,634	664,115	800,000	500,000
Ending Fund Balance		1,851,731	1,777,390	1,605,614	1,167,406	1,172,000


Debt Service Fund

The Debt Service fund provides for the redemption and payment of interest on bonds. Each year an amount is levied which provides for redemption of bonds currently due, interest payments on bonds outstanding, and related costs. The former bond was fully repaid in December 2018. The fund will continue to service the last few years of the non-voted debt and will be in place for any future bond repayment needs.

		Actual 2015-16	Actual 2016-17	Actual 2017-18	Budget 2018-19	Budget 2018-19
Beginning Fund Balance		2,041,112	2,431,249	3,372,864	3,353,710	242,000
ADD:	Revenues					
1000	Local Taxes	9,346,975	9,074,597	4,942,203	723,284	0
2000	Local Non-tax	14,602	24,968	48,730	15,000	5,000
3000	State, General Purpose	0	0	0	0	0
4000	State, Special Purpose	0	0	0	0	0
5000	Federal, General Purpose	0	0	0	0	0
6000	Federal, Special Purpose	0	0	0	0	0
9000	Other Financing Sources	14,054,555	188,711	188,650	115,703	0
	Total Revenues	23,416,132	9,288,276	5,179,583	853,987	5,000
TOTAL: Funds Available		25,457,244	11,719,525	8,552,447	4,207,697	247,000
LESS:	Expenditures					
11	Matured Bonds	22,338,467	7,866,234	5,027,715	3,825,830	109,826
21	Interest on Bonds	578,652	480,427	262,260	96,623	5,812
41	Bond Transfer Fees	108,875	0	0	0	0
61	Underwriter's Fees (Capacity)	0	0	0	25,000	0
	Total Expenditures	23,025,994	8,346,661	5,289,975	3,947,453	115,638
Ending Fund Balance		2,431,250	3,372,864	3,262,471	260,244	131,362

Capital Project Fund

The Capital Projects fund provides for acquisition of lands or buildings, major modernization of buildings and other property such as fields, and acquisition of equipment, including technology systems. Capital funds may also be used for energy audits and related upgrades. The Capital Projects Fund is generally financed from the proceeds from the sale of bonds, state matching revenues, lease or sale of surplus real property, interest earnings and special levies. The recent Capital Levy will allow much needed infrastructure, security and technology upgrades throughout the school district.

		 NORTH KITSAP SCHOOL DISTRICT 2019-20 CAPITAL PROJECTS FUND				
		Actual 2015-16	Actual 2016-17	Actual 2017-18	Budget 2018-19	Budget 2019-20
Beginning Fund Balance		152,732	1,065,760	617,139	826,086	496,762
ADD: Revenues						
1000	Local Taxes	0	0	0	5,099,413	10,526,631
2000	Local Non-Tax	1,138,311	265,265	186,300	125,000	280,000
9000	Other Financing Sources	0	9,883	600,000	4,000,000	0
Total Revenues		1,138,311	275,148	786,300	9,224,413	10,806,631
TOTAL: Funds Available		1,291,043	1,340,908	1,403,439	10,050,499	11,303,393
LESS: Expenditures						
10	Sites	0	0	1,056,222	1,000,000	1,500,000
20	Buildings	275,315	723,769	297,317	6,900,000	6,900,000
30	Equipment	0	0	35,425	0	2,100,000
40	Energy	0	0	0	0	0
50	Sales and Lease Expenditures	0	0	0	0	0
60	Bond Issuance Expenditures	0	0	0	0	0
90	Debt	16,338	0	0	0	0
Total Expenditures		291,653	723,769	1,388,964	7,900,000	10,500,000
	Transfers	-66369			(2,000,000)	
Ending Fund Balance		999,390	617,139	14,476	150,499	803,393