YVONNE HARMON ELEMENTARY SCHOOL School Accountability Report Card Reported Using Data from the 2017-18 School Year Published During 2018-19

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at http://www.cde.ca.gov/ta/ac/sa/.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at http://www.cde.ca.gov/fg/aa/lc/.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

DataQuest

DataQuest is an online data tool located on the CDE DataQuest Web page at <u>http://dq.cde.ca.gov/dataquest/</u> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

About This School

Contact Information (School Year 2018-19)

School Contact Information						
School Name	VONNE HARMON ELEMENTARY SCHOOL					
Street	5 North State St.					
City, State, Zip	San Bernardino, CA 92407					
Phone Number	(909) 880-6616					
Principal	Julie Barthelemy					
E-mail Address	julie.barthelemy@sbcusd.k12.ca.us					
Web Site	harmon.sbcusd.com					
CDS Code	36678766098560					

District Contact Information				
District Name	AN BERNARDINO CITY UNIFIED SCHOOL DISTRICT			
Phone Number	909) 381-1110			
Superintendent	Dr. Dale Marsden			
E-mail Address	dale.marsden@sbcusd.k12.ca.us			
Web Site	www.sbcusd.com			

School Description and Mission Statement (School Year 2018-19)

Built in 1976, Yvonne Harmon Elementary School has 10 classrooms and an administration office. The facility strongly supports teaching and learning through its ample classroom and playground space, and a staff resource room.

The primary mission of Harmon Elementary School is to provide, in conjunction with the education programs of Carmack and Kendall schools, instruction sufficient to develop self-esteem and the skills, knowledge, and understanding required to promote personal and social development to the fullest extent of the individual's, potential regardless of disability.

Student Enrollment by Grade Level (School Year 2017-18)

Grade Level	Number of Students
Kindergarten	18
Grade 2	1
Grade 3	1
Grade 4	2
Grade 5	1
Grade 6	1
Total Enrollment	24

Student Enrollment by Group (School Year 2017-18)

Student Group	Percent of Total Enrollment
Black or African American	8.3
American Indian or Alaska Native	0.0
Asian	4.2
Filipino	0.0
Hispanic or Latino	66.7
Native Hawaiian or Pacific Islander	0.0
White	4.2
Socioeconomically Disadvantaged	83.3
English Learners	33.3
Students with Disabilities	100.0
Foster Youth	0.0

A. Conditions of Learning

State Priority: Basic

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

Teacher Credentials

T h		District		
Teachers	2016-17	2017-18	2018-19	2018-19
With Full Credential	11	11	9	2497
Without Full Credential	0	0	1	79
Teaching Outside Subject Area of Competence (with full credential)	0	0	0	25

Teacher Misassignments and Vacant Teacher Positions

Indicator	2016-17	2017-18	2018-19
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments *	0	0	0
Vacant Teacher Positions	0	0	0

Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

* Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2018-19)

Year and month in which data were collected: August 2018

Core K-6 textbooks adopted by the San Bernardino City Unified School District Board of Education are selected from the State adopted list of materials. Transitional Kindergarten materials are from the district's most recent local adoption. These materials are standardsbased and are rigorously reviewed by San Bernardino City Unified School District textbook adoption committees to assure that selections will meet the unique needs of all learners, including English language learners, advanced learners, at-risk students and special needs students. Textbooks are usually adopted for an eight-year cycle.

All core curriculum materials are available in English and Spanish. The Board of Education ensures that textbooks are purchased for each student in reading/language arts and mathematics in grades TK-6 to use in class, at home, and after school. For science and history/social studies classroom materials, TK-6 include textbooks and/or consumables, big books and supplemental materials were purchased for each student to use in class, at home, and after school. English Language Development (ELD) materials are standards-aligned and are purchased for each student who is identified as an English learner. An inventory is completed for each classroom at every school site and is reported to the District Office to ensure that sufficient materials are available for the new school year. This inventory is completed in March/April of each year to prepare for the following school year.

In addition to core curriculum materials, the district has purchased supplementary materials for use in the district's elementary music program. District music specialists primarily use these materials. Participation in the district's music program is voluntary and open to students in grades four through six. Sufficient instructional materials are available for all students electing to participate in this music program.

The district is phasing in the new science and history social science adoptions, the previously adopted, state framework aligned, textbooks will remain in use until the new adopted books are implemented at district schools. The new History social science adoption will be in use August of 2019. The new Science adoption is beginning in 2019 and will be in use August of 2020.

All core curriculum materials are available in English and Spanish. The Board of Education ensures that textbooks are purchased for each student in reading/language arts and mathematics in grades TK-6 to use in class, at home, and after school. For science and history/social studies classroom materials, big books have been purchased for K-2 with a textbook purchased for each student in grades 3-6 to use in class, at home, and after school. English Language Development (ELD) materials are standards-aligned and are purchased for each student who is identified as an English learner. An inventory is completed for each classroom at every school site and is reported to the District Office to ensure that sufficient materials are available for the new school year. This inventory is completed in March/April of each year to prepare for the following school year.

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Subject	Textbooks and Instructional Materials/ Year of Adoption	From Most Recent Adoption?	Percent of Students Lacking Own Assigned Copy	
Reading/Language Arts	Attainment Company: Early Literacy Skills Builder	Yes	0	
Mathematics	Attainment Company: Early Numeracy	Yes	0	
Science	Attainment Company: Early Science Curriculum	Yes	0	
History-Social Science	Model Me Kids: Model Me Kids	Yes	0	

School Facility Conditions and Planned Improvements (Most Recent Year)

General

Built in 1976, Yvonne Harmon Elementary School has 10 classrooms and an administration office. The facility strongly supports teaching and learning through its ample classroom and playground space, and a staff resource room. The district takes great effort to ensure that all schools are clean, safe, and functional. To assist in this effort, the district's Mobile Maintenance Teams use the Facility Inspection Tool (FIT), a survey instrument developed by the State of California Office of Public School Construction (OPSC). Results of this survey are available from the district's Maintenance and Operations Department. The most recent inspection took place on 2/6/18. Below is more specific infor-mation on the condition of the school and the efforts made to ensure that students are provided with an appropri-ate learning environment.

Safety

To ensure student safety before, during and after the school day, rec aides, teachers, and administrators supervise the school grounds including the cafeteria, quad area, and athletic fields. Signs are posted throughout the campus to indicate all visitors must report to and register in the administration office. All staff and visitors wear appropriate identifying badges. Maintenance and RepairSafety concerns are the number one priority of Maintenance and Operations. The District's Mobile Maintenance Teams are proactive and conduct inspections to keep school sites in "good repair" on a continual basis. Also, the district staff at each site reports safety issues as they arise. Maintenance and Operations make necessary repairs to ensure that all schools are clean, safe, and functional. A work order process is used to ensure ef-ficient service and emergency repairs are given the highest priority and work orders are completed in a timely manner.

Cleaning Process and Schedule

The district's Maintenance and Operations department works with the site principal or designee to develop cleaning runs for the site custodian(s). The site principal/designee then works with the site custodian(s) to ensure proper implementation of the cleaning runs to maintain a safe and clean school.

School Facility Improvements

Each year the district uses state and local funds to maintain and improve school sites. Planned improvements for this school for the 2018-19 school year are listed below.

School Facility Good Repair Status (Most Recent Year)

Results of this site's most recent survey are included below, and any associated repairs were completed by the end of May 2018.

School Facility Good Repair Status (Most Recent Year)

Using the most recently collected FIT data (or equivalent), provide the following:

- Determination of repair status for systems listed
- Description of any needed maintenance to ensure good repair
- The year and month in which the data were collected
- The overall rating

School Facility Good Repair Status (Most Recent Year) Year and month of the most recent FIT report: 2/16/18						
System InspectedRepair StatusRepair Needed and Action Taken or Planned						
Systems: Gas Leaks, Mechanical/HVAC, Sewer	Good					
Interior: Interior Surfaces	Good					
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	Good					
Electrical: Electrical	Good	Admin; Light out in MRR(remedied), 2 single gang blanks needed at front entry(remedied).				
Restrooms/Fountains: Restrooms, Sinks/ Fountains	Fair	Rm 2; Classroom faucet goose neck loose(remedied). Rm9; RR faucet leaks(remedied).				
Safety: Fire Safety, Hazardous Materials	Good	Rm4; Extension cords(SITE)(remedied).				
Structural: Structural Damage, Roofs	Good					
External: Playground/School Grounds, Windows/ Doors/Gates/Fences	Good	Grounds; NW EXT fountain no water(remedied). Admin; Ants in staff room(remedied),				

Overall Facility Rating (Most Recent Year)

Year and month of the most recent FIT report: 2/16/18						
Overall Rating	Good					

B. Pupil Outcomes

State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

CAASPP Test Results in Science for All Students Grades Five, Eight, and Ten

	Percentage of Students Meeting or Exceeding the State Standard						
Subject	School		Dist	rict	State		
	2016-17	2017-18	2016-17	2017-18	2016-17	2017-18	
Science (grades 5, 8, and 10)	N/A	N/A	N/A	N/A	N/A	N/A	

Note: Cells with N/A values do not require data.

Note: The 2016–17 and 2017–18 data are not available. The CDE is developing a new science assessment based on the Next Generation Science Standards for California Public Schools (CA NGSS). The CAST was pilot-tested in spring 2017 and field-tested in spring 2018. The CAST will be administered operationally during the 2018–19 school year. The CAA for Science was pilot-tested for two years (i.e., 2016–17 and 2017–18) and the CAA for Science will be field-tested in 2018–19.

Note: Science test results include the CAST and the CAA for Science. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the CAST plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAA for Science divided by the total number of students.

State Priority: Other Pupil Outcomes

The SARC provides the following information relevant to the State priority: Other Pupil Outcomes (Priority 8):

• Pupil outcomes in the subject areas of physical education.

California Physical Fitness Test Results (School Year 2017-18)

Grade	Percent of Students Meeting Fitness Standards					
Level	Four of Six Standards	Five of Six Standards	Six of Six Standards			
5	**	**	**			

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

C. Engagement

State Priority: Parental Involvement

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

• Efforts the school district makes to seek parent input in making decisions for the school district and each school site.

Opportunities for Parental Involvement (School Year 2018-19)

Each school provides multiple options for parents to participate in the educational process. Opportunities vary from site to site but include parent centers, parent education programs, Parent Teacher Association (PTA), School Site Council (SSC), English Learners Advisory Committee (ELAC), Gifted and Talented Education (GATE) Advisory Committee, African American Parent Advisory Council (AAPAC), homework hotlines, auto-callers, parent conferences, family curricular theme nights, parent training and education, classroom and playground volunteers, and leadership opportunities for parents. For more information about these and other opportunities, please contact the school.

At the district level, parents can participate in the District Advisory Committee (DAC), District English Learners Advisory Committee (DELAC), District African American Advisory Council (DAAAC), and a variety of short-term, solution-oriented focus groups and advisory committees. Additionally, a Family Resource Center is available from the hours of 8:00 AM -4:30 PM. Goals of the Family Resource Center include increased home/school communication, increased access to district-level parent and family training opportunities, and increased access to family involvement resources for district schools.

Parent Outreach Contacts:

ARROYO VALLEY HIGH SCHOOL

Sandra Valdez Bilingual Community Relations Worker II Family Engagement 1881 W. Baseline St. San Bernardino, CA 92411 Classroom: B-102 (909) 383-2669

CAJON HIGH SCHOOL

Mitzi Brazfield Bilingual Community Relations Worker II Family Engagement 1200 W. Hill Dr. San Bernardino, CA 92407 Classroom: C-24 (909) 881-8121

INDIAN SPRINGS HIGH SCHOOL

Cathleen Vega Bilingual Community Relations Worker II Family Engagement 650 N. Del Rosa Ave. San Bernardino, CA 92410 Classroom: P-4 (909) 383-1716

PACIFIC HIGH SCHOOL

Martha Lopez de Salcedo Bilingual Community Relations Worker II Family Engagement 1020 Pacific St. San Bernardino, CA 92405 Classroom: Z-9 (909) 388-6431

SAN BERNARDINO HIGH SCHOOL

Mariam Alvarez Bilingual Community Relations Worker II Family Engagement 1850 N. E St. San Bernardino, CA 92404 Classroom: Z-3 (909) 886-7997

SAN GORGONIO HIGH SCHOOL

Olivia Nunez Bilingual Community Relations Worker II Family Engagement 2299 Pacific St. San Bernardino, CA 92404 Classroom: H-1 (909) 388-6526

ARROYO/SAN BERNARDINO CLUSTER

Raul Marmelejo Community Relations Worker II Family Engagement

CAJON/PACIFIC CLUSTER

Esmeralda McWilliams Community Relations Worker II Family Engagement

INDIAN SPRINGS/SAN GORGONIO CLUSTER

Marco Spears Community Relations Worker II Family Engagement

State Priority: School Climate

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

Suspensions and Expulsions

Dete	School			District				State	
Rate	2015-16	2016-17	2017-18	2015-16	2016-17	2017-18	2015-16	2016-17	2017-18
Suspensions	0.0	0.0	0.0	5.9	5.6	5.0	3.7	3.7	3.5
Expulsions	0.0	0.0	0.0	0.2	0.2	0.1	0.1	0.1	0.1

School Safety Plan (School Year 2018-19)

Date of Last Review/Update: November 6, 2018 Date Last Reviewed with Faculty: November 7, 2018

Every student and teacher has the right to attend a school free from physical and psychological harm. To help schools achieve these vital goals, the State of California has mandated that each K-12 school develop a comprehensive school safety plan. Reviewed annually, a school's safety plan is the result of a systematic planning process in cooperation with local public safety agencies, community leaders, parents, pupils, teachers, administrators, and other persons interested in the prevention of campus crime and violence. Each school's safety plan addresses the following key areas: preparedness, mitigation and prevention, response and recovery.

In close cooperation with the California Schools Risk Management (Joint-Powers Authority), local police and fire departments, the district's Office of Safety and Emergency Management conducts periodic safety inspections of district sites and provides correction reports to site administrators. A follow-up system is in place to ensure timely compliance and correction of discrepancies.

School sites also conduct scheduled drills for anticipated emergency situations (such as fires, earthquakes and lockdowns) to prepare students, staff, and other stakeholders how to appropriately respond to those emergencies. The district follows California's mandated Standardized Emergency Management System (SEMS) and the National Incident Management System (NIMS) for emergency management. The Office of Safety and Emergency Management is also tasked with coordinating the response and recovery of emergencies or other disasters affecting the SBCUSD.

D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

	2015-16				2016-17				2017-18			
Grade	Avg.	Number of Classes			Avg.	Number of Classes		Avg.	Number of Classes			
Level	Class Size	1-20	21-32	33+	Class Size	1-20	21-32	33+	Class Size	1-20	21-32	33+
к	8	2			11	2			9	2		
Other	6	1			7	1			7	1		

Average Class Size and Class Size Distribution (Elementary)

Number of classes indicates how many classes fall into each size category (a range of total students per class).

** "Other" category is for multi-grade level classes.

Academic Counselors and Other Support Staff (School Year 2017-18)

Title	Number of FTE Assigned to School	Average Number of Students per Academic Counselor	
Academic Counselor		28	
Counselor (Social/Behavioral or Career Development)		N/A	
Library Media Teacher (Librarian)		N/A	
Library Media Services Staff (Paraprofessional)		N/A	
Psychologist	1	N/A	
Social Worker		N/A	
Nurse	.3	N/A	
Speech/Language/Hearing Specialist		N/A	
Resource Specialist (non-teaching)		N/A	
Other		N/A	

Note: Cells with N/A values do not require data.

*One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Expenditures per Pupil and School Site Teacher Salaries (Fiscal Year 2016-17)

		Average			
Level	Total	Supplemental/ Restricted	Basic/ Unrestricted	Teacher Salary	
School Site	\$4,467	\$597	\$3,869	\$4,960	
District	N/A	N/A	\$7,172	\$83,100	
Percent Difference: School Site and District	N/A	N/A	-59.8	-177.5	
State	N/A	N/A	\$7,125	\$80,764	
Percent Difference: School Site and State	N/A	N/A	-59.2	-176.9	

Note: Cells with N/A values do not require data.

The California Department of Education issued guidance to LEAs on August 1, 2018, regarding how to calculate school-level per-pupil expenditures that will be reported on 2018-19 report cards.

Types of Services Funded (Fiscal Year 2017-18)

The common goal of all categorically funded programs in the San Bernardino City Unified School District (SBCUSD) is to ensure that all students--including English learners, educationally disadvantaged pupils, African American, Hispanic English only, gifted and talented pupils, and pupils with exceptional needs--attain mastery of state and local standards.

The educational program at each site is based on an improvement planning process that includes members of the school community such as the principal, teachers, support staff, parents, and students (at the secondary level). These stakeholders form the School Site Council (SSC). The SSC develops and annually monitors, evaluates and revises a plan called the School Plan for Student Achievement (SPSA). The SPSA, based on self-study and collaboration, ensures that all of the resources available to the school are coordinated and focused on providing a high-quality educational program in which all students can achieve success.

Some students have difficulty mastering academic state and local content standards. They may be at risk of not meeting graduation requirements. For these students, categorical program funds are provided. Categorical funds are supplemental educational dollars used for supports that augment the core instructional program and increase the academic success of these students. Categorical funds provide items such as additional personnel time, staff development opportunities, supplemental student materials, and other specialized services, equipment, and supplies.

Categorical programs commonly found at SBCUSD sites are:

- Every Student Succeeds Act (ESSA) Title I, Part A
- Local Control Funding Formula (LCFF)

Additionally, categorical programs have been established at the district level to provide important services and instructional support that help increase student success. Categorical funds in this category support District efforts in the areas of:

- Vocational Education Basic Grant Award (Voc Ed) Carl D. Perkins Career and Technical Education Improvement Act of 2006
- ESSA Title II, Part A Supporting Effective Instruction
- ESSA Title III, Part A Language Instruction for English Learners (EL) and Language Instruction for Immigrant Students

Continuous Improvement

LEAs are encouraged to use evidence-based interventions that are reasonable, necessary, and consistent with Title I, Part A of the ESSA, to improve student achievement for those students not meeting grade level standards. At the local level, SBCUSD identifies schools with greatest needs, based on a variety of data, including local and state student progress indicators, to provide additional resources and services to the schools (referred to as Targeted Support for School Progress or TSSP). Additionally, the California Dashboard is used to identify schools and student groups in need of Comprehensive Support and Improvement (CSI), Targeted Support and Improvement (ATSI).

Teacher and Administrative Salaries (Fiscal Year 2016-17)

Category	District Amount	State Average for Districts In Same Category		
Beginning Teacher Salary	\$51,361	\$47,903		
Mid-Range Teacher Salary	\$79,596	\$74,481		
Highest Teacher Salary	\$103,393	\$98,269		
Average Principal Salary (Elementary)	\$126,345	\$123,495		
Average Principal Salary (Middle)	\$136,516	\$129,482		
Average Principal Salary (High)	\$151,373	\$142,414		
Superintendent Salary	\$324,378	\$271,429		
Percent of Budget for Teacher Salaries	34.0	35.0		
Percent of Budget for Administrative Salaries	4.0	5.0		

For detailed information on salaries, see the CDE Certificated Salaries & Benefits Web page at http://www.cde.ca.gov/ds/fd/cs/.

Professional Development (Most Recent Three Years)

The San Bernardino City Unified School District is committed to hiring the best staff available and to providing ongoing opportunities to support and increase professional practice for educators. Teacher Induction Program (TIP) mentors, Peer Assistance Review (PAR) consulting teachers, peer mentors, and content specialists work with teachers on a regular basis. Teachers, paraprofessionals, and administrators are all provided opportunities to participate in professional development (PD) programs. An analysis of site academic and behavioral data is used to provide focus to each site's Single Site Plan for Student Achievement and used to guide the creation of the site professional development plan. The site administrators and Professional Development Team (PDT) work together to establish the focus of site professional development that takes place during weekly early release Collaboration Days. Additionally, the district provided 3 days of staff development in 2016-17 and 2017-18 and 2 days of staff development in 2018-19.

SBCUSD offers a variety of professional development opportunities to support the improvement of instructional practice. The goal of all professional development is to increase student proficiency in core subject areas. Targeted support is provided in the areas of culturally relevant instruction, strategies to assist English Learners, essential components of an ELD lesson, implementation of the Common Core State Standards, creating rigorous standards-aligned units of study, building a solid foundation in Algebra, GATE strategies, implementing Positive Behavior Supports and integrating technology into daily instruction.

School sites support the focus of their identified instructional improvements with site-based professional development, and job alike learning communities work through issues using work-embedded time. District-wide banked-time (Collaboration Days) provides an opportunity for sites to develop their Professional Learning Communities and levels of collaboration focused on student achievement. New teachers and teacher interns participate in the Teacher Induction Program (TIP) which focuses on the California Standards for the Teaching Profession.

The San Bernardino City Unified School District uses individualized, job-embedded coaching focused on the CSTP (teachers) and CPSELs (administrators) and in-person workshops with on the job follow up feedback. Administrators, teachers and community members receive professional development through job-embedded time, after-school workshops, off-track/vacation training times, conference attendance, collaboration/ coordination with local university programs, online delivery of professional development content and individual mentoring. Opportunities are created for development in curriculum writing, assessment of standards and instructional best practices, including teaching to the appropriate depth of knowledge and disciplinary literacy.

Additionally, Special Education offers a variety of PD opportunities to support the Individual Education Plans (IEPs) of identified students. Professional development is focused around current district, state, and national trends in the area of Special Education. At present, available topics include successful implementation of strategies for students with Autism, curriculum for different disability groups, behavior management, data analysis, social skills, English Language Development (ELD), Behavior Support Plans (BSPs), and legally defensible documents that best support students and meet state requirements.