

**CAPTAIN LELAND NORTON ELEMENTARY SCHOOL**  
**School Accountability Report Card**  
**Reported Using Data from the 2018-19 School Year**  
**Published During 2019-20**

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC web page at <https://www.cde.ca.gov/ta/ac/sa/>.
- For more information about the LCFF or LCAP, see the CDE LCFF web page at <https://www.cde.ca.gov/fg/aa/lc/>.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

**DataQuest**

DataQuest is an online data tool located on the CDE DataQuest web page at <https://dq.cde.ca.gov/dataquest/> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

**Internet Access**

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

## About This School

### School Contact Information (School Year 2019-20)

Entity	Contact Information
School Name	CAPTAIN LELAND NORTON ELEMENTARY SCHOOL
Street	747 North Mountain View Ave.
City, State, Zip	San Bernardino, CA 94210
Phone Number	(909) 888-6369
Principal	Elizabeth Cochrane-Benoit
Email Address	elizabeth.cochrane@sbcusd.k12.ca.us
Website	norton.sbcusd.com
County-District-School (CDS) Code	36678766036800

Entity	Contact Information
District Name	SAN BERNARDINO CITY UNIFIED SCHOOL DISTRICT
Phone Number	(909) 381-1110
Superintendent	Dr. Dale Marsden
Email Address	dale.marsden@sbcusd.k12.ca.us
Website	www.sbcusd.com

### School Description and Mission Statement (School Year 2019-20)

Captain Leland F. Norton Elementary School is a state of the art facility completed in July 2012. Our school sits on 13.0 acres has 36 classrooms, a multipurpose room, library, soccer and baseball fields, ball wall, dedicated student drop-off lanes, an administration building, and ample instructional and playground space. The teaching staff strongly supports providing students with foundational skills with rich content curriculum and explicit teaching of critical thinking skills through its Environmental STEM (Science, Technology, Engineering, Math) and project/problem-based learning educational program. Our instructional program was recognized by Tom Torlakson, California State Superintendent of Public Instruction, as a California Gold Ribbon Award School and Title 1 Academic Achievement School in 2016.

Our mission is to provide students with foundational skills by balancing technology with rich content curriculum through explicit teaching of complex thinking skills needed to compete in the global economy, by ensuring students learning is relevant to the world around them.

### Student Enrollment by Grade Level (School Year 2018-19)

Grade Level	Number of Students
Kindergarten	73
Grade 1	60
Grade 2	92
Grade 3	87
Grade 4	71
Grade 5	65
Grade 6	89
<b>Total Enrollment</b>	<b>537</b>

### Student Enrollment by Group (School Year 2018-19)

Student Group	Percent of Total Enrollment
Black or African American	15.1
American Indian or Alaska Native	0.7
Asian	0.6
Hispanic or Latino	64.6
Native Hawaiian or Pacific Islander	0.4
White	1.3
Two or More Races	1.1
Socioeconomically Disadvantaged	97
English Learners	36.7
Students with Disabilities	9.3
Foster Youth	0.7
Homeless	12.5

## A. Conditions of Learning

### State Priority: Basic

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair

## Teacher Credentials

Teachers	School 2017-18	School 2018-19	School 2019-20	District 2019-20
With Full Credential	24	24	27	2377
Without Full Credential	0	0	2	32
Teaching Outside Subject Area of Competence (with full credential)	0	0	0	21

## Teacher Misassignments and Vacant Teacher Positions

Indicator	2017-18	2018-19	2019-20
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments*	0	0	0
Vacant Teacher Positions	0	0	0

Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

\*Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

## Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2019-20)

**Year and month in which data were collected:** August 2019

Core K-6 textbooks adopted by the San Bernardino City Unified School District Board of Education are selected from the State adopted list of materials. Transitional Kindergarten materials are from the district's most recent local adoption. These materials are standards-based and are rigorously reviewed by San Bernardino City Unified School District textbook adoption committees to assure that selections will meet the unique needs of all learners, including English language learners, advanced learners, at-risk students and special needs students. Textbooks are usually adopted for an eight-year cycle.

All core curriculum materials are available in English and Spanish. The Board of Education ensures that standards-aligned textbooks and/or instructional materials are purchased for each student to use in class and at home. Instructional materials include a variation of textbooks and/or consumables, big books and supplemental materials determined by the district to cover required state standards. English Language Development (ELD) materials are standards-aligned and are purchased for each student who is identified as an English learner. An inventory is completed for each classroom at every school site and is reported to the District Office to ensure that sufficient materials are available for the new school year. This inventory is completed in March/April of each year to prepare for the following school year.

The district is phasing in a new science adoption, the previously adopted, state framework aligned, textbooks will remain in use until the new adopted books are implemented at district schools. The new Science adoption is beginning in 2019 and will be in use August of 2020.

In addition to core curriculum materials, the district has purchased supplementary materials for use in the district's elementary music program. District music specialists primarily use these materials. Participation in the district's music program is voluntary and open to students in grades four through six. Sufficient instructional materials are available for all students electing to participate in this music program.

Subject	Textbooks and Other Instructional Materials/year of Adoption	From Most Recent Adoption?	Percent Students Lacking Own Assigned Copy
Reading/Language Arts	Grade TK: Houghton Mifflin Harcourt: Big Day (2016)	Yes	0

	Grades K-6: McGraw-Hill School Education: Reading Wonders (2016)		
<b>Mathematics</b>	Grade TK: Houghton Mifflin Harcourt: Big Day (2016)  Grades K-6: Pearson Scott Foresman: enVision Math (2015)	Yes	0
<b>Science</b>	Grade TK: Houghton Mifflin Harcourt: Big Day (2016)  Grades K-6: Pearson Scott Foresman: California Science (2007)	Yes  No	0
<b>History-Social Science</b>	Grades K-5: Pearson: CA History Social-Science myWorld (2018)  Grade 6: Teachers' Curriculum Institute: History Alive! The Ancient World: (2018)  Grade TK: Pearson: My World (2018)	Yes	0
<b>Visual and Performing Arts</b>	McGraw-Hill: Share the Music (1995)	No	0

## School Facility Conditions and Planned Improvements (Most Recent Year)

### General

Captain Leland F. Norton Elementary School is a state of the art facility completed in July 2012. Our school sits on 13.0 acres has 36 classrooms, a multipurpose room, library, soccer and baseball fields, ball wall, dedicated student drop-off lanes, an administration building, and ample playground space. The teaching staff strongly supports providing students with foundational skills with rich content curriculum and explicit teaching of critical thinking skills through its Environmental STEM (Science, Technology, Engineering, Math) and project/problem-based learning educational program. Our instructional program was recognized by Tom Torlakson, California State Superintendent of Public Instruction as a California Gold Ribbon Award School and Title 1 Academic Achievement School in 2017.

The district takes great effort to ensure that all schools are clean, safe, and functional. To assist in this effort, the district's Mobile Maintenance Teams use the Facility Inspection Tool (FIT), a survey instrument developed by the State of California Office of Public School Construction (OPSC). Results of this survey are available from the district's Maintenance and Operations Department. The most recent inspection took place on 3/15/19. Below is more specific information on the condition of the school and the efforts made to ensure that students are provided with an appropriate learning environment.

### Safety

To ensure student safety before, during and after the school day, rec aides, teachers, and administrators supervise the school grounds including the cafeteria, quad area, and athletic fields. Signs are posted throughout the campus to indicate all visitors must report to and register in the administration office. All staff and visitors wear appropriate identifying badges.

## Maintenance and Repair

Safety concerns are the number one priority of Maintenance and Operations. The District's Mobile Maintenance Teams are proactive and conduct inspections to keep school sites in "good repair" on a continual basis. Also, the district staff at each site reports safety issues as they arise. Maintenance and Operations make necessary repairs to ensure that all schools are clean, safe, and functional. A work order process is used to ensure efficient service and emergency repairs are given the highest priority and work orders are completed in a timely manner.

## Cleaning Process and Schedule

The district's Maintenance and Operations department works with the site principal or designee to develop cleaning runs for the site custodian(s). The site principal/designee then works with the site custodian(s) to ensure proper implementation of the cleaning runs to maintain a safe and clean school.

## School Facility Improvements

Each year the district uses state and local funds to maintain and improve school sites. Planned improvements for this school for the 2019-20 school year are listed below:

- Seal coat new asphalt
- Stripe asphalt
- H2 Blinds replace

## School Facility Good Repair Status (Most Recent Year)

Using the **most recently collected** FIT data (or equivalent), provide the following:

- Determination of repair status for systems listed
- Description of any needed maintenance to ensure good repair
- The year and month in which the data were collected
- The overall rating

**Year and month of the most recent FIT report:** 3/15/2019

Results of this site's most recent survey are included below, and any associated repairs were completed by the end of May 2019.		
System Inspected	Rating	Repair Needed and Action Taken or Planned
<b>Systems:</b> Gas Leaks, Mechanical/HVAC, Sewer	Good	
<b>Interior:</b> Interior Surfaces	Good	
<b>Cleanliness:</b> Overall Cleanliness, Pest/ Vermin Infestation	Good	
<b>Electrical:</b> Electrical	Good	I5 - 4 lamp ballast out(remedied).
<b>Restrooms/Fountains:</b> Restrooms, Sinks/ Fountains	Fair	MU - MRR #1 faucet leaks(remedied). B/Wing - H.C.toilet partition door on wrong side of strike plate(remedied). D/EWing - GRR #2 faucet no water(remedied)

		<ul style="list-style-type: none"> <li>Ewing unisex RR door will not open(remedied)</li> </ul> D2 - Change faucet aerator(remedied). D3 - Faucet leaks(remedied). E4 - Faucet leaks at handle(remedied). E5 - Ext door carpet bubbled(remedied). G1 - Sink no water(remedied). H/lwing - GRR #1 faucet no water(remedied).
<b>Safety:</b> Fire Safety, Hazardous Materials	Good	
<b>Structural:</b> Structural Damage, Roofs	Good	
<b>External:</b> Playground/School Grounds, Windows/Doors/Gates/Fences	Good	Grounds - Gopher mounds throughout grass areas on campus(remedied). MU - North store front door has the outer pane shattered(remedied),
<b>Overall Rating</b>	Good	

**Williams Visit Findings**

Visit Date: August 22, 2019

On an annual basis, the San Bernardino County Superintendent of Schools conducts Williams visits to monitored school sites to evaluate sufficiency of instructional materials and to ensure that school site facilities are in good repair. Below are the findings from the most recent visit including information regarding any remedial action taken or planned.

The following extreme deficiencies were observed:

None.

The following good repair deficiencies were observed:

Section 8. Restrooms

C-1: Exhaust fan is damaged, unsecured or inoperable

## B. Pupil Outcomes

### State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- **Statewide assessments** (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

### CAASPP Test Results in ELA and Mathematics for All Students

#### Grades Three through Eight and Grade Eleven

#### Percentage of Students Meeting or Exceeding the State Standard

Subject	School 2017-18	School 2018-19	District 2017-18	District 2018-19	State 2017-18	State 2018-19
English Language Arts/Literacy (grades 3-8 and 11)	31	39	39	40	50	50
Mathematics (grades 3-8 and 11)	28	29	25	27	38	39

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: ELA and mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who participated in both assessments.

### CAASPP Test Results in ELA by Student Group

#### Grades Three through Eight and Grade Eleven (School Year 2018-19)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Not Tested	Percent Met or Exceeded
All Students	301	293	97.34	2.66	38.91
Male	148	143	96.62	3.38	38.46
Female	153	150	98.04	1.96	39.33
Black or African American	48	47	97.92	2.08	27.66
American Indian or Alaska Native	--	--	--	--	--
Asian	--	--	--	--	--
Filipino					
Hispanic or Latino	214	210	98.13	1.87	40.00
Native Hawaiian or Pacific Islander	--	--	--	--	--
White	--	--	--	--	--



<b>Two or More Races</b>	--	--	--	--	--
<b>Socioeconomically Disadvantaged</b>	296	288	97.30	2.70	38.89
<b>English Learners</b>	143	139	97.20	2.80	39.57
<b>Students with Disabilities</b>	39	39	100.00	0.00	10.26
<b>Students Receiving Migrant Education Services</b>					
<b>Foster Youth</b>	--	--	--	--	--
<b>Homeless</b>	42	40	95.24	4.76	40.00

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

### CAASPP Test Results in Mathematics by Student Group Grades Three through Eight and Grade Eleven (School Year 2018-19)

<b>Student Group</b>	<b>Total Enrollment</b>	<b>Number Tested</b>	<b>Percent Tested</b>	<b>Percent Not Tested</b>	<b>Percent Met or Exceeded</b>
<b>All Students</b>	302	296	98.01	1.99	28.72
<b>Male</b>	148	144	97.30	2.70	31.25
<b>Female</b>	154	152	98.70	1.30	26.32
<b>Black or African American</b>	49	48	97.96	2.04	18.75
<b>American Indian or Alaska Native</b>	--	--	--	--	--
<b>Asian</b>	--	--	--	--	--
<b>Filipino</b>					
<b>Hispanic or Latino</b>	214	211	98.60	1.40	30.81
<b>Native Hawaiian or Pacific Islander</b>	--	--	--	--	--
<b>White</b>	--	--	--	--	--
<b>Two or More Races</b>	--	--	--	--	--
<b>Socioeconomically Disadvantaged</b>	297	291	97.98	2.02	28.87
<b>English Learners</b>	142	140	98.59	1.41	31.43
<b>Students with Disabilities</b>	39	39	100.00	0.00	2.56
<b>Students Receiving Migrant Education Services</b>					
<b>Foster Youth</b>	--	--	--	--	--
<b>Homeless</b>	41	40	97.56	2.44	35.00

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The “Percent Met or Exceeded” is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

**CAASPP Test Results in Science for All Students  
Grades Five, Eight, and Ten  
Percentage of Students Meeting or Exceeding the State Standard**

Subject	School 2017-18	School 2018-19	District 2017-18	District 2018-19	State 2017-18	State 2018-19
Science (grades 5, 8 and high school)	N/A	N/A	N/A	N/A	N/A	N/A

Note: Cells with N/A values do not require data.

Note: This is a placeholder for the California Science Test (CAST) which was administered operationally during the 2018-19 school year. However, these data are not available for inclusion in the 2018-19 SARC posting due February 1, 2020. These data will be included in the 2019-20 SARC posting due February 1, 2021.

**State Priority: Other Pupil Outcomes**

The SARC provides the following information relevant to the State priority: Other Pupil Outcomes (Priority 8):

- Pupil outcomes in the subject areas of physical education.

**California Physical Fitness Test Results (School Year 2018-19)**

Grade Level	Percentage of Students Meeting Four of Six Fitness Standards	Percentage of Students Meeting Five of Six Fitness Standards	Percentage of Students Meeting Six of Six Fitness Standards
5	17.5	19.0	12.7

Note: Percentages are not calculated and double dashes (--) appear in the table when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

**C. Engagement**

**State Priority: Parental Involvement**

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

- Efforts the school district makes to seek parent input in making decisions for the school district and each school site.

**Opportunities for Parental Involvement (School Year 2019-20)**

Each school provides multiple options for parents to participate in the educational process.

Norton ES offer a variety of Family Nights that parents can attend. Parents can submit volunteer applications to help support plan school events and work side by side with our Parent Engagement Team. Our educators welcome any parent who would like to be the room parent to provide support with classroom activities. Norton ES periodically host parenting classes offered by KITS. There are several opportunities for parents to get involved at Norton ES. We need parents for our school gardening club if you have a green thumb or enjoy working outdoors and learning about plants we invite you to submit your volunteer application and come dig in the dirt with us.

At the district level, parents can participate in the District Advisory Committee (DAC), District English Learners Advisory Committee (DELAC), District African American Advisory Council (DAAAC), and a variety of short-term, solution-oriented focus groups and advisory committees. Additionally, a Family Resource Center is available from the hours of 8:00 AM - 4:30 PM. Goals of the Family Resource Center include increased home/school communication, increased access to district-level parent and family training opportunities, and increased access to family involvement resources for district schools.

Parent Outreach Contacts:

ARROYO VALLEY HIGH SCHOOL

Sandra Valdez

Bilingual Community Relations Worker II

Family Engagement

1881 W. Baseline St.

San Bernardino, CA 92411

Classroom: B-102

(909) 383-2669

CAJON HIGH SCHOOL

Mitzi Brazfield

Bilingual Community Relations Worker II

Family Engagement

1200 W. Hill Dr.

San Bernardino, CA 92407

Classroom: C-24

(909) 881-8121

INDIAN SPRINGS HIGH SCHOOL

Cathleen Vega

Bilingual Community Relations Worker II

Family Engagement

650 N. Del Rosa Ave.

San Bernardino, CA 92410

Classroom: P-4

(909) 383-1716

PACIFIC HIGH SCHOOL

Martha Lopez de Salcedo

Bilingual Community Relations Worker II

Family Engagement

1020 Pacific St.

San Bernardino, CA 92405

Classroom: Z-9

(909) 388-6431

SAN BERNARDINO HIGH SCHOOL

Mariam Alvarez

Bilingual Community Relations Worker II

Family Engagement

1850 N. E St.

San Bernardino, CA 92404

Classroom: Z-3

(909) 886-7997

**SAN GORGONIO HIGH SCHOOL**

Olivia Nunez  
Bilingual Community Relations Worker II  
Family Engagement  
2299 Pacific St.  
San Bernardino, CA 92404  
Classroom: H-1  
(909) 388-6526

**ARROYO/SAN BERNARDINO CLUSTER**

Raul Marmelejo  
Community Relations Worker II  
Family Engagement

**CAJON/PACIFIC CLUSTER**

Esmeralda McWilliams  
Community Relations Worker II  
Family Engagement

**INDIAN SPRINGS/SAN GORGONIO CLUSTER**

Marco Spears  
Community Relations Worker II  
Family Engagement

**State Priority: School Climate**

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

**Suspensions and Expulsions**

Rate	School 2016-17	School 2017-18	School 2018-19	District 2016-17	District 2017-18	District 2018-19	State 2016-17	State 2017-18	State 2018-19
<b>Suspensions</b>	1.6	0.8	1.2	5.6	5.0	5.4	3.6	3.5	3.5
<b>Expulsions</b>	0.1	0.0	0.0	0.2	0.1	0.1	0.1	0.1	0.1

**School Safety Plan (School Year 2019-20)**

Date of Last Review/Update: Sept. 24, 2019  
Date Last Reviewed with Faculty: Oct. 8, 2019

**D. Other SARC Information**

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

**Average Class Size and Class Size Distribution (Elementary)**

Grade Level	2016-17	2016-17	2016-17	2016-17	2017-18	2017-18	2017-18	2017-18	2018-19	2018-19	2018-19	2018-19
		# of Classes*	# of Classes*	# of Classes*		# of Classes*	# of Classes*	# of Classes*		# of Classes*	# of Classes*	# of Classes*

	Average Class Size	Size 1-20	Size 21-32	Size 33+	Average Class Size	Size 1-20	Size 21-32	Size 33+	Average Class Size	Size 1-20	Size 21-32	Size 33+
<b>K</b>	23	1	3		22	1	3		18	4		
<b>1</b>	22	1	3		23		3		20	3		
<b>2</b>	24		3		21	1	3		23		4	
<b>3</b>	24		3		22	1	3		24		3	
<b>4</b>	33			2	34			2	29		3	
<b>5</b>	31		3		34			2	33		1	1
<b>6</b>	33		1	1	32		2	1	30		3	
<b>Other**</b>												

\*Number of classes indicates how many classes fall into each size category (a range of total students per class).

\*\* "Other" category is for multi-grade level classes.

#### Ratio of Academic Counselors to Pupils (School Year 2018-19)

Title	Ratio
<b>Academic Counselors*</b>	537.0

\*One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

#### Student Support Services Staff (School Year 2018-19)

Title	Number of FTE* Assigned to School
<b>Counselor (Academic, Social/Behavioral or Career Development)</b>	1.0
<b>Library Media Teacher (Librarian)</b>	
<b>Library Media Services Staff (Paraprofessional)</b>	
<b>Psychologist</b>	
<b>Social Worker</b>	
<b>Speech/Language/Hearing Specialist</b>	
<b>Resource Specialist (non-teaching)</b>	
<b>Other</b>	2.0

\*One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

#### Expenditures Per Pupil and School Site Teacher Salaries (Fiscal Year 2017-18)

Level	Total Expenditures Per Pupil	Expenditures Per Pupil (Restricted)	Expenditures Per Pupil (Unrestricted)	Average Teacher Salary
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<b>School Site</b>	\$7,003	\$434	\$6,570	\$79,863
<b>District</b>	N/A	N/A	\$7,246	\$85,252.00
<b>Percent Difference - School Site and District</b>	N/A	N/A	-9.8	-6.5
<b>State</b>	N/A	N/A	\$7,506.64	\$82,403.00
<b>Percent Difference - School Site and State</b>	N/A	N/A	-13.3	-3.1

Note: Cells with N/A values do not require data.

The California Department of Education issued guidance to LEAs on August 1, 2018, regarding how to calculate school-level per-pupil expenditures that will be reported on 2018-19 report cards.

## Types of Services Funded (Fiscal Year 2018-19)

The common goal of all categorically funded programs in the San Bernardino City Unified School District (SBCUSD) is to ensure that all students—including English learners, educationally disadvantaged pupils, African American, Hispanic English only, gifted and talented pupils, and pupils with exceptional needs--attain mastery of state and local standards.

The educational program at each site is based on an improvement planning process that includes members of the school community such as the principal, teachers, support staff, parents, and students (at the secondary level). These stakeholders form the School Site Council (SSC). The SSC develops and annually monitors, evaluates and revises a plan called the School Plan for Student Achievement (SPSA). The SPSA, based on self-study and collaboration, ensures that all of the resources available to the school are coordinated and focused on providing a high-quality educational program in which all students can achieve success.

Some students have difficulty mastering academic state and local content standards. They may be at risk of not meeting graduation requirements. For these students, categorical program funds are provided. Categorical funds are supplemental educational dollars used for supports that augment the core instructional program and increase the academic success of these students. Categorical funds provide items such as additional personnel time, staff development opportunities, supplemental student materials, and other specialized services, equipment, and supplies.

Categorical programs commonly found at SBCUSD sites are:

- Every Student Succeeds Act (ESSA) Title I, Part A
- Local Control Funding Formula (LCFF)

Additionally, categorical programs have been established at the district level to provide important services and instructional support that help increase student success. Categorical funds in this category support District efforts in the areas of:

- Vocational Education Basic Grant Award (Voc Ed) – Carl D. Perkins Career and Technical Education Improvement Act of 2006
- ESSA Title II, Part A – Supporting Effective Instruction
- ESSA Title III, Part A – Language Instruction for English Learners (EL) and Language Instruction for Immigrant Students

## Continuous Improvement

LEAs are encouraged to use evidence-based interventions that are reasonable, necessary, and consistent with Title I, Part A of the ESSA, to improve student achievement for those students not meeting grade level standards. At the local level, SBCUSD identifies schools with greatest needs, based on a variety of data, including local and state student progress indicators, to provide additional resources and services to the schools (referred to as Targeted Support for School Progress or TSSP). Additionally, the California Dashboard is used to identify schools and student groups in need of Comprehensive Support and Improvement (CSI), Targeted Support and Improvement (TSI), and Additional Targeted Support and Improvement (ATSI).

### Teacher and Administrative Salaries (Fiscal Year 2017-18)

Category	District Amount	State Average For Districts In Same Category
Beginning Teacher Salary	\$53,417	\$48,612
Mid-Range Teacher Salary	\$82,780	\$74,676
Highest Teacher Salary	\$107,530	\$99,791
Average Principal Salary (Elementary)	\$131,399	\$125,830
Average Principal Salary (Middle)	\$141,977	\$131,167
Average Principal Salary (High)	\$161,365	\$144,822
Superintendent Salary	\$337,203	\$275,796
Percent of Budget for Teacher Salaries	33%	34%
Percent of Budget for Administrative Salaries	4%	5%

For detailed information on salaries, see the CDE Certificated Salaries & Benefits web page at <https://www.cde.ca.gov/ds/fd/cs/>.

### Professional Development (Most Recent Three Years)

Measure	2017-18	2018-19	2019-20
Number of school days dedicated to Staff Development and Continuous Improvement	3	2	2

The San Bernardino City Unified School District is committed to hiring the best staff available and to providing ongoing opportunities to support and increase professional practice for educators. Teacher Induction Program (TIP) mentors, Peer Assistance Review (PAR) consulting teachers, peer mentors, and content specialists work with teachers on a regular basis. Teachers, paraprofessionals, and administrators are all provided opportunities to participate in professional development (PD) programs. An analysis of site academic and behavioral data is used to provide focus to each site's Single Site Plan for Student Achievement and used to guide the creation of the site professional development plan. The site administrators and Professional Development Team (PDT) work together to establish the focus of site professional development that takes place during weekly early release Collaboration Days. Additionally, the district provided 3 days of staff development in 2016-17 and 2017-18 and 2 days of staff development in 2018-19.

SBCUSD offers a variety of professional development opportunities to support the improvement of instructional practice. The goal of all professional development is to increase student proficiency in core subject areas. Targeted support is provided in the areas of culturally relevant instruction, strategies to assist English Learners, essential components of an ELD lesson, implementation of the Common Core State Standards, creating rigorous standards-aligned units of study, building a solid foundation in Algebra, GATE strategies, implementing Positive Behavior Supports and integrating technology into daily instruction.

School sites support the focus of their identified instructional improvements with site-based professional development, and job alike learning communities work through issues using work-embedded time. District-wide banked-time (Collaboration Days) provides an opportunity for sites to develop their Professional Learning Communities and levels of collaboration focused on student achievement. New teachers and teacher interns participate in the Teacher Induction Program (TIP) which focuses on the California Standards for the Teaching Profession.

The San Bernardino City Unified School District uses individualized, job-embedded coaching focused on the CSTP (teachers) and CPSELs (administrators) and in-person workshops with on the job follow up feedback. Administrators, teachers and community members receive professional development through job-embedded time, after-school workshops, off-track/vacation training times, conference attendance, collaboration/ coordination with local university programs, online delivery of professional development content and individual mentoring. Opportunities are created for development in curriculum writing, assessment of standards and instructional best practices, including teaching to the appropriate depth of knowledge and disciplinary literacy.

Additionally, Special Education offers a variety of PD opportunities to support the Individual Education Plans (IEPs) of identified students. Professional development is focused around current district, state, and national trends in the area of Special Education. At present, available topics include successful implementation of strategies for students with Autism, curriculum for different disability groups, behavior management, data analysis, social skills, English Language Development (ELD), Behavior Support Plans (BSPs), and legally defensible documents that best support students and meet state requirements.