# EQUITY AUDIT

# MADISON METROPOLITAN SCHOOL DISTRICT



PREPARED BY WISCONSIN'S EQUITY AND INCLUSION LABORATORY & THE ORGANIZATIONAL DISPARITIES LABORATORY

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# **ABOUT THE EQUITY AUDIT**



**WHY:** To evaluate Madison Metropolitan School District's (MMSD) efforts towards diversity, equity, and inclusion



**WHO:** Students, families, teachers, building leaders, and administrators



**HOW:** Self-guided video-based interviews with 380 individuals across MMSD

# SUMMARY OF PRIMARY INTERVIEW THEMES

High-level summaries representing the perceptions of each stakeholder group: (1) Students, (2) Families, (3) Teachers, (4) Building leaders, (5) Administrators.



# MMSD STUDENTS

- Diversity, equity and inclusion topics present in curriculum and classrooms
- Teacher representation varied by school
- Diverse support programs/organizations for students provide value, but some were unaware of program existence
- Lack of listening from district, lack of feedback opportunities to district leaders



- Spoke highly of strides towards inclusivity, would like to see greater focus on disability
- Many felt MMSD was lacking tangible action or plan to improve DEI efforts
- Noted lack of diverse representation on PTA serves as barrier to participation
- Weekly newsletter is positive, primary source of information
- Nearly all were unaware of efforts to recruit and retain teachers from diverse backgrounds, noted issue



#### **TEACHERS**

- Schools primarily strive to foster sense of belonging through visual representation and affinity groups
- Academic engagement has increased, expulsions of Black and Hispanic students have decreased
- Greater focus on African Americans than other minoritized racial/ethnic groups
- Teacher representation and retention is an issue, some teachers of colors have reported retiring or early due to lack of inclusion
- Feel as though their needs are not heard by administration, few opportunities to provide feedback outside of School Based Leadership Teams
- Feel as though there is "lip service" to DEI but no clear strategy, plan or resources
- Aware of a variety of DEI professional development opportunities, but some feel that affinity groups inadvertently segregate teachers



#### **BUILDING LEADERS**

- "Doing their best" to institute change within their buildings without much district-level support or guidance
- Lack of unified understanding of efforts to recruit and retain teachers from minoritized groups
- Shortage of opportunities to provide feedback to district administrators
- DEI professional development programs are not widely implemented, limited



# **ADMINISTRATORS**

- Increased representation in leaders of color in administrative positions,
- Emphasis on racial composition of leaders at expense of other identities/historically marginalized populations (such as LGBTQ+)
- Recognized need for additional professional opportunities to increase staff connectedness post-pandemic
- Lack of shared understanding of what DEI is and how efforts are being operationalized, disagreement over whether a DEIfocused strategic-plan exists.

# **EXISTING DEI-RELATED STRENGTHS**

- 1. Stakeholders across MMSD acknowledge the goal of increasing diversity, equity and inclusion
- 2. Many stakeholders recognize and acknowledge some progress
- 3. Majority of stakeholders want to be move involved in the DEI change process

#### RECOMMENDATIONS/OPPORTUNITIES FOR IMPROVEMENT

- 1. Develop and disseminate a DEI strategic plan
- 2.Create systems of rewards and accountability for MMSD DEI efforts
- 3. Generate a strategy for hiring and retaining teachers of color
- 4. Engage families in DEI efforts
- 5. Review and standardize DEI curriculum and implementation efforts across the MMSD
- 6. Emphasize and advance diversity in all its forms
- 7. Provide transparent, accessible, and safe opportunities for feedback to MMSD leaders

#### PREPARED BY

This report was prepared collaboratively by Wisconsin's Equity and Inclusion Laboratory at the University of Wisconsin-Madison and the Organizational Disparities Laboratory at Michigan State University.



#### Wisconsin's Equity and Inclusion Laboratory

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#### **Organizational Disparities Laboratory**

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