

Budget Cycle: September 2022 – May 2023

COMMUNITY ENGAGEMENT

- Division-wide & school-level focus groups
- Community survey
- Budget Advisory Committee & other advisory groups
- School board meetings

PLANNING

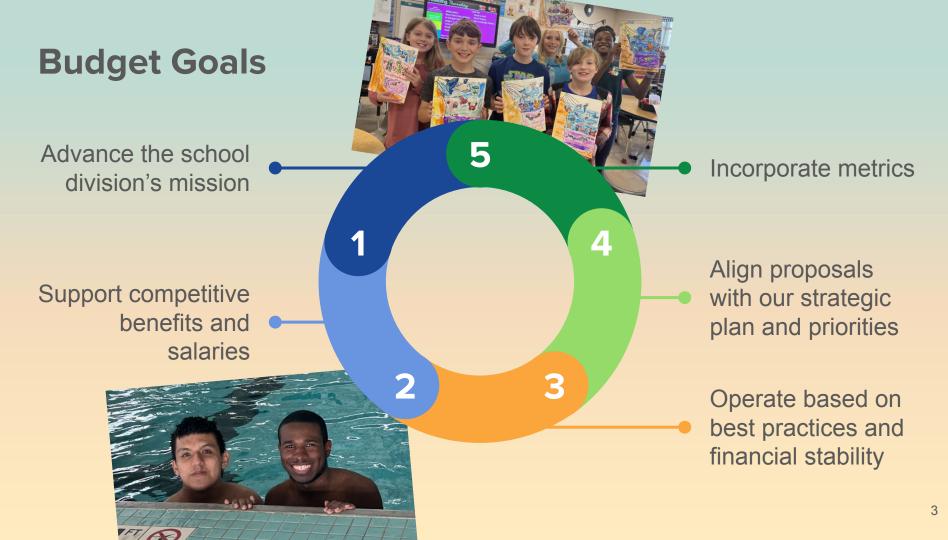
- Strategic Plan
- Budget goals
- Enrollment projections
- Staffing allocations
- School & department strategies
 - New proposals

BUDGET DEVELOPMENT

- Draft Funding
 Request
- Work sessions & public hearing
- School Board's Funding Request

BUDGET ADOPTION

- Transfer amount set by Board of Supervisors
- State budget set by VDOE
- Revenues finalized
- Budget balanced



Strategic Plan: Learning for All

VISION

Our learners are engaged in authentic, challenging, and relevant learning experiences, becoming lifelong contributors and leaders in our dynamic and diverse society.

VALUES

- Equity
- Excellence
- Family and Community
- Wellness

MISSION

Working together as a team, we will end the predictive value of race, class, gender, and special capacities for our children's success through high-quality teaching and learning for all. We seek to build relationships with families and communities to ensure that every student succeeds.

We will know every student.

GOALS



Thriving Students



Affirming and Empowering Communities



Equitable, Transformative Resources

Who Do We Employ?

1,339 TEACHERS

176

ADMINISTRATORS

1,134 CLASSIFIED STAFF

8 Average Years of Service

> 82.9% Retention Rate

> > 209 New Hires

11% People of Color Average Years of Service

84.7%

Retention Rate

18 New Hires

23% People of Color Average Years of Service

72.6% Retention Rate

349 New Hires

32% People of Color

Who Are Our Learners?

13,970 TOTAL STUDENTS, PK-12

WHITE ► 59.1%

■ **BLACK** ▶ 11.9%

ASIAN ► 5.8%

■ **HISPANIC** ▶ 15.8%

MULTIPLE RACES ► 7.2%

AMERICAN INDIAN ► 0.1%

■ NATIVE HAWAIIAN \triangleright 0.1%

STUDENTS WITH DISABILITIES ► 12.4%

ECONOMICALLY DISADVANTAGED ► 31.0%

ENGLISH LEARNERS ► 11.0%

HOMELESS ► 0.3%

MILITARY CONNECTED ► 3.1%

96 Countries of Origin

73 Home Languages

Data Spotlight

- Each day, our buses travel **10,127** miles to transport our students to and from school.
- On an average day, our cafeterias serve 1,900 breakfasts and 5,700 lunches.
- Average class size is 18.6 students in our elementary schools, 19.9 students in our middle schools, and 20.1 students in our high schools.
- 94.3% of our 2022 graduates graduated on time (within four years of entering ninth grade), and 64.5% of them earned an Advanced Diploma.
- In 2021-22, 35.33% of our high school students enrolled in an Advanced Placement (AP) course; 24.75% took an AP test; and 21.76% took a dual enrollment class.

Strategic Plan Goal #1



THRIVING STUDENTS

What's it about?



Ensuring academic and social-emotional development for all students while eliminating opportunity, access, and achievement gaps

How will we do it?

By facilitating learning experiences grounded in high expectations, networks of care, and student curiosity

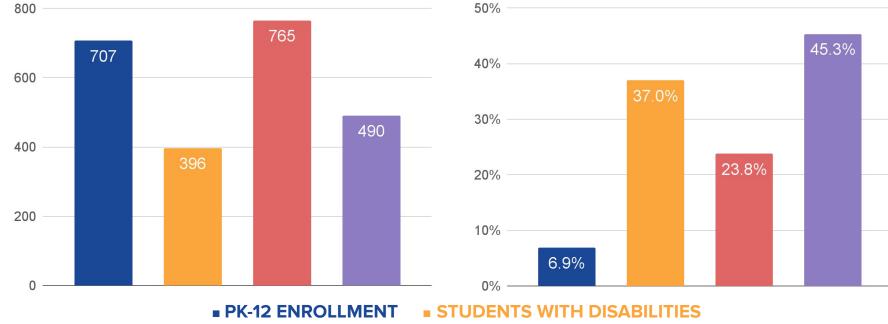
How Does This Funding Request Support THRIVING STUDENTS?

Regular Growth	\$1,225,820
Special Education - Intensive Support Services	\$1,136,999
English Learner Growth	\$714,538
Security Assistants	\$566,448
School Resource Officer	\$126,426
Mental Health Services: Coordinator of Mental Health	\$116,181



Enrollment Growth: 2012-13 to 2022-23

Additional Students



Percent Increase

PK-12 ENROLLMENT
 STUDENTS WITH DISABILITIES
 ECONOMICALLY DISADVANTAGED
 ENGLISH LEARNERS

Strategic Plan Goal #2



AFFIRM

AFFIRMING AND EMPOWERING COMMUNITIES

What's it about?

Actively empowering our students, staff and families to engage in our school community

How will we do it?

By developing a culturally responsive environment that will respect and champion the diversity of life experiences and support the physical and mental health of all stakeholders

How Does This Funding Request Support AFFIRMING AND EMPOWERING COMMUNITIES?

),036	\$570,03		
\$10,000	\$10,		Student Voice Fund
114,517	\$114,		Title IX Coordinator
169,358	\$169,	for Education	Albemarle Foundation
276,161	\$276,	d EDEP Assistants	Full-Time Teaching an

Engaging Our Community

GOALS

Connect, develop relationships, and facilitate engagement with students, employees and families

Collect input and perspectives that help us make important decisions and effectively serve our students and support our communities

Acknowledge, validate and incorporate the cultural influences of our students and community members



Strategic Plan Goal #3

EQUITABLE, TRANSFORMATIVE R

What's it about?

Supporting transformative teaching and learning

How will we do it?

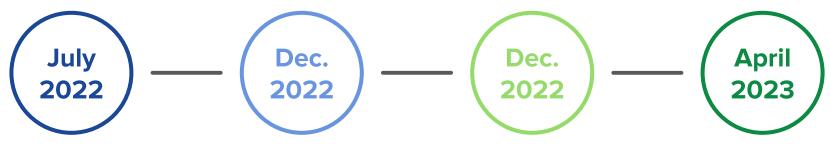
By getting the right resources to our educators and students, including critical, equitably distributed human, financial, technological, and other resources

How Does This Funding Request Support EQUITABLE, TRANSFORMATIVE RESOURCES?

5% Salary Increase & Teacher Step Adjustments	\$9,454,592
Substitute Program Improvements (Phase II)	\$1,406,007
Differentiated Staffing Restructure	\$1,200,276
Filter Replacement	\$248,433
Records Analyst	\$61,116
Fiscal Services Management Analyst	\$43,004



Investment in Our Workforce, 2022-23



Compensation Increase

6% pay increase for all employees

(This follows a 4% pay increase for all regular employees in March 2022.)

One-Time Bonus

\$1,000 bonus for all regular employees who work 0.7 – 1.0 FTE

\$750 bonus for all regular employees who work < 0.7 FTE

Phase 1 Study Recommendations

Increase pay for bus drivers, RNs, positions identified as hard-to-fill, and all positions \geq 10% below market midpoint

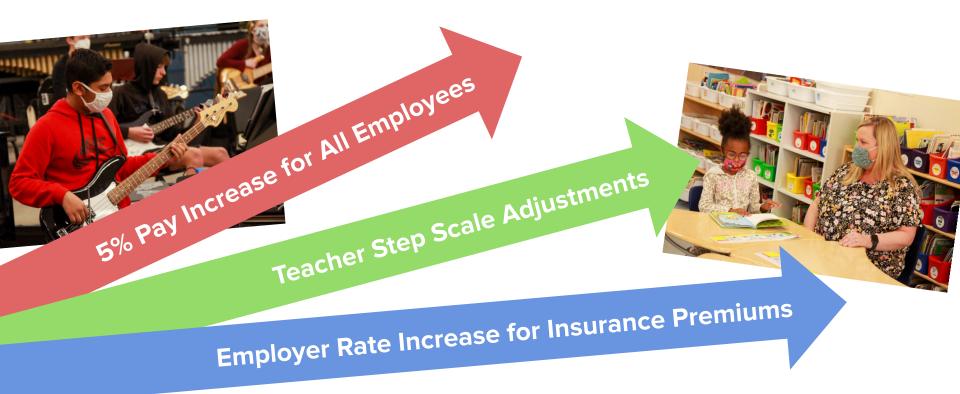
Conduct reclassification review of various positions

Phase 2 Study Recommendations

Increase pay for all positions identified as 4-10% below market midpoint

Make adjustments to positions that warrant reclassification

Continuing Our Investment in 2023-24



Capital Project Needs: 5-Year Summary (in millions)

Project	FY 24	FY 25	FY 26	FY 27	FY 28	5-Year Total
Elementary School #1 (SFP)	\$3.6	\$40.5				\$44.1
Elementary School #2 (NFP)				\$3.7	\$46.9	\$50.6
High School Renovations	\$13.4	\$5.1	\$6.9	\$9.2		\$34.6
Lambs Lane Campus Improvements			\$0.5	\$5.7	\$10.4	\$16.6
Middle School Renovations	\$5.0	\$5.0	\$5.0	\$5.0		\$20.0
Elementary School Renovations	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0	\$50.0
Elevator Additions	\$0.7	\$0.7	\$0.7	\$0.7	\$1.4	\$4.2
Data Center	\$1.7					\$1.7
Elementary School #3 – Land			\$7.5			\$7.5

School Building Capacity & Age

	Number of Mobile Classrooms in Use	Percentage of K-12 Students Who Attend a School Over 95% Capacity (Current)	Percentage of K-12 Students Who Will Attend a School Over 95% Capacity in the Next 5 Years (Projected)
Elementary	37	40%	49%
Middle	8	0%	51%
High	32	98%	74%
Division-wide	77	49%	57%



Age of Facility in Years

Mobile classrooms are used for classroom instruction, auxiliary services, flex space, and storage. Percentages for middle and high school students exclude Community Lab School and Post High students.

Total Expenditure Changes by Category

	:
	\$10,888,808
New Proposals	\$2,453,872
Transitioning from One-Time Funding	\$683,779
Enrollment and Demographics	\$4,277,633
Compensation	\$9,454,592
Technical and Non-Discretionary	\$4,040,746
Baseline Adjustment	\$(10,021,814)

Balanced Funding Request of \$257.3 Million



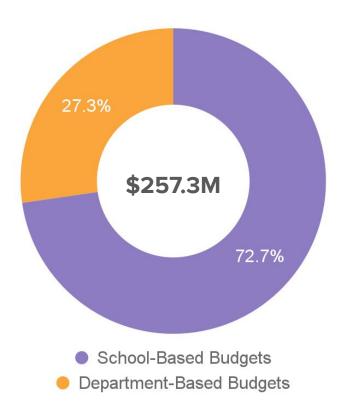
ANTICIPATED REVENUES

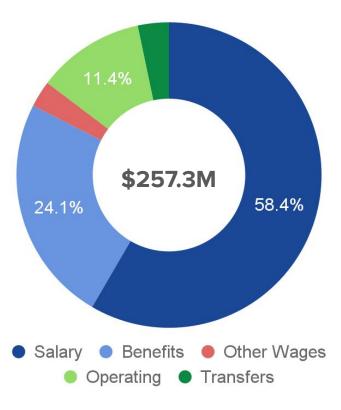
	\$257,346,842	
Federal	\$618,000	0.2%
State	\$71,692,155	27.9%
Local	\$185,036,687	71.9%

PROPOSED EXPENDITURES

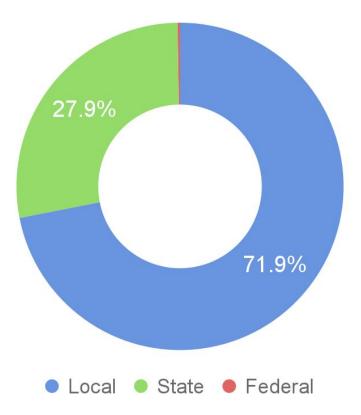
Instruction	\$184,160,819	71.6%
Admin/Attend & Health	\$14,848,983	5.8%
Technology	\$8,112,238	3.2%
Building Services	\$22,551,347	8.8%
Facilities	\$2,251,471	0.9%
Transportation	\$16,805,304	6.5%
Transfers	\$8,616,680	3.3%
	\$257,346,842	

School Fund Expenditures: Two Ways





Total Anticipated Revenues of \$257.3 Million



\$185.0M LOCAL

Increase of \$15.0M (▲8.8%)

\$71.7M STATE

Increase of \$4.6M (▲6.9%)

\$0.6M FEDERAL

(no change)

\$OM ONE-TIME Decrease of \$8.7M (**▼**100.0%)

\$10.9M Budget-to-Budget Increase (▲4.4%)

Change in Revenues from FY 23 to FY 24

	FY 23 Adopted	FY 24 Draft	\$ Change	% Change
Local	\$170,033,718	\$185,036,687	\$15,002,969	▲8.8%
State	\$67,085,366	\$71,692,155	\$4,606,789	▲6.9%
Federal	\$618,000	\$618,000	\$0	0.0%
Total Recurring	\$237,737,084	\$257,346,842	\$19,609,758	▲8.2%
One-Time	\$8,720,950	\$0	(\$8,720,950)	▼100.0%
Total Revenues	\$246,458,034	\$257,346,842	\$10,888,808	▲ 4.4%

FY 24

Draft

State Revenues Over Time (in millions)

FY 19

Actual

FY 20

Actual

Primary Revenue Drivers

Growing enrollment

Increased per pupil funding

Improved sales tax revenues

5% salary increase for SOQ positions



FY 21

Actual

FY 22

Actual

FY 23

Adopted





FY 24 State Budget Status

(amounts are rounded and approximate)

	Governor's Introduced ¹	House Amendments	Senate Amendments
Basic Aid	\$25.0M	—	+ \$2.0M
English as a Second Language	\$0.78M	—	+ \$0.2M
Compensation Supplement	\$3.7M (5% salary incr.)	+ \$0.8M (+ 2% salary incr.)	+ \$1.0M (+ 2% salary incr.)
Bonus Payment	_	_	+ \$1.6M
Other State	\$42.5M	—	+ \$0.2M

Total State Revenues	\$72.0M	+ \$0.8M	+ \$5.0M
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¹The Governor's Introduced Budget is used for the purposes of the Funding Request. The sales tax hold harmless calculation error has been accounted for in FY 24 revenue projections. The bonus payment in the Governor's Introduced Budget is not included in the Funding Request, since there are unbudgeted local match requirements.

Budget Process: Next Steps

FEB. 16 Draft Funding Request & Special Budget Work Session #1 **FEB. 23** Special Budget Work Session #2 MARCH 2 Public Hearing on School Budget & Special Budget Work Session #3 MARCH 9 School Board Meeting: Approve Funding Request TODAY Board of Supervisors Work Session: School Board's Funding Request APRIL **Budget Updates APRIL 27** School Board Meeting: Adopt FY 24 Budget