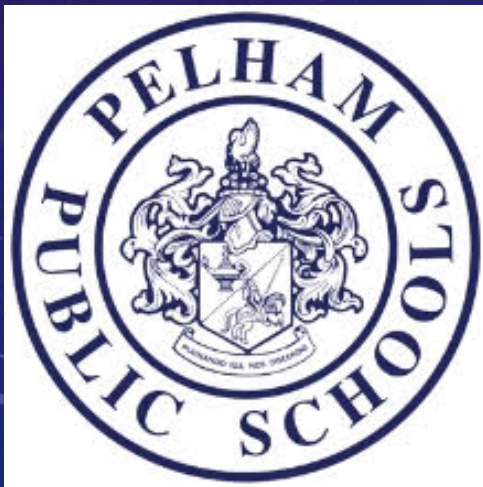


PELHAM PUBLIC SCHOOLS 2023-24 PRELIMINARY BUDGET



WEDNESDAY, MARCH 1, 2023

BUDGET AT A GLANCE

2023-24

Total Appropriations \$91,125,000

Budget-to-Budget Increase 8.17%

Projected Allowable Tax Levy Increase 5.86%

Tax Levy Increase per Proposed Budget 2.95%

Strategic Plan 2014-2019 Program

Growth and Innovation

- FLES program initiated
- Mandarin program initiated
- World Language added to grade 6 to support IB requirements
- Math in Focus implementation
- IB implementation at PMS
- Restructure of administration to create K-12 Directors
- Math and .5 ELA Staff developer established

Strategic Plan 2019-2024 Growth and Innovation

Elementary Program Growth

- Phase in of TC Writers and Readers Workshop
- Phase in of Science 21
- Phase in of FLES Grades 2-5
- Phase in of Responsive Classroom
- Initiation of ICT in 3 grades
- Psychologists at all 4 schools, addition of a School Counselor
- Implementation of MTSS and more interventionists to provide supports K-5
- Increased ELA staff developer to full time
- Redesigned master schedule for more efficient use of staff
- 1-to-1 Chromebook program expanded to K-5
- Technology upgrades for all classrooms and instructional staff
- K-12 Instructional Specialist added
- Flexible Furniture expanding from pilot to phased in district implementation

Strategic Plan 2019-2024 Program Growth and Innovation

Middle School Program Growth

- STEM Enrichment added to grade 6
- MTSS process implemented and academic support staffing increased , including Math Intervention Teacher
- Mandarin expanded
- Clubs expanded (GSA, History.ACE, etc.)
- Social worker added
- Character Education Focus
- 1-to-1 Chromebook expanded to 6-8

• High School Program Growth

- Expansion of STEM electives (e.g. Data Science, Engineering, etc.)
- Expansion of College Level course offerings (e.g. SUPA courses)
- Created Humanities Research Class
- Expansion of staff to meet enrollment needs/student course requests (e.g. Mandarin, additional sections of electives and core courses)
- 1-to-1 Chromebook expanded to 9-12
- Club and sports expansion (Unified Basketball, Freshmen Basketball, Bowling, Retro Video Game Club, Interact, etc.)

BUDGET HIGHLIGHTS

Strengthening our Academic Core

- Retaining 3.0 FTE elementary interventionists added in 2022-23
- Maintaining elementary class sizes at or below Board of Education guidelines
- Adding 2.0 FTE equivalent at MS to meet enrollment demands
- Increasing HS math staffing to lower class size and provide additional supports
- Hiring 1.0 FTE social studies teacher to meet enrollment demands
- Lowering PMHS class size through strategic master scheduling approaches

BUDGET HIGHLIGHTS

Strengthening our Academic Core

- Expanding elementary co-teaching by adding 1.0 FTE Special Education Teacher & 1.0 FTE Teaching Assistant
- Adding 1.0 FTE Special Education Teacher to address special class enrollment
- Adding 0.40 FTE CPSE/CSE/504 Chairperson to meet caseload (Grant funded)
- Retaining English as a New Language (ENL) teacher added in 2022-23 and expand release time of the ENL Coordinator
- Maintaining 1:1 resources to support teaching & learning and support K-12 NYS Computer Science and Digital Fluency standards
- Refreshing Chromebooks for grades 5 and 9
- Adding 1.0 FTE administrative assistant to support Curriculum Directors and registrar/residency office

BUDGET HIGHLIGHTS

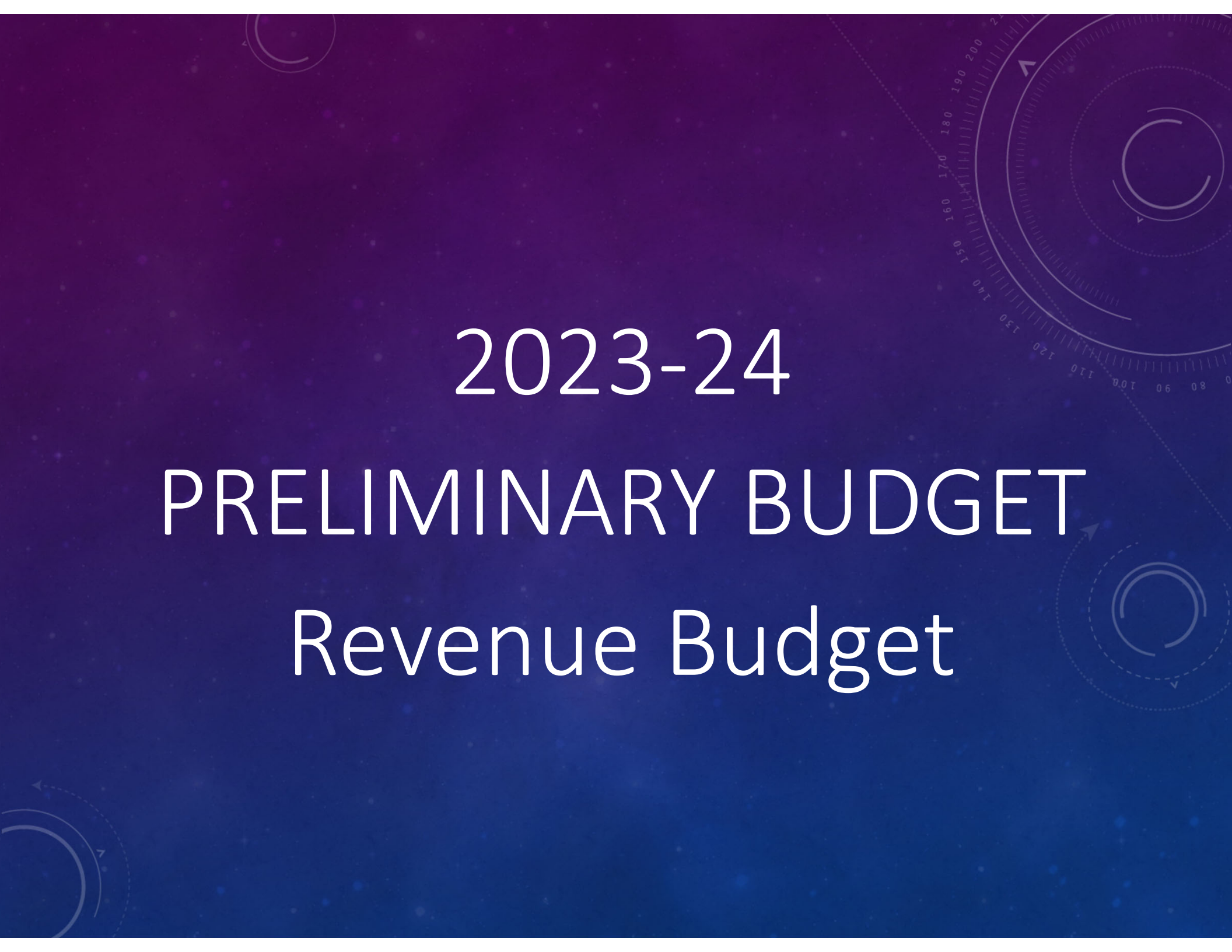
Exploring Innovation

- Expanding innovative and flexible furniture to all 1st grade classrooms
- Offering new PMHS Course: Astronomy
- Maintaining funding for Coordinator of Diversity, Equity & Inclusion
- Funding Climate Survey to invest in staff belonging and well being
- Engaging a consultant to guide in the development of the 2025-2030 Strategic Plan

BUDGET HIGHLIGHTS

Creating a Safe & Welcoming Environment

- Increasing Altaris Safety & Security consultant from 0.5 to 1.0
- Maintaining Nurse Coordinator (grant funded)
- Using appropriated fund balance to :
 - Replace Middle School HVAC rooftop units
 - Advance efforts to upgrade playgrounds at Siwanoy & Colonial Schools
- Funding state-required building conditions survey to assist with long-term facility planning
- Continuing sustainability efforts by installing building management systems and ceiling/LED lighting improvements
- Continuing use of district personnel for regular maintenance improvement projects (HVAC, painting, masonry work etc.)

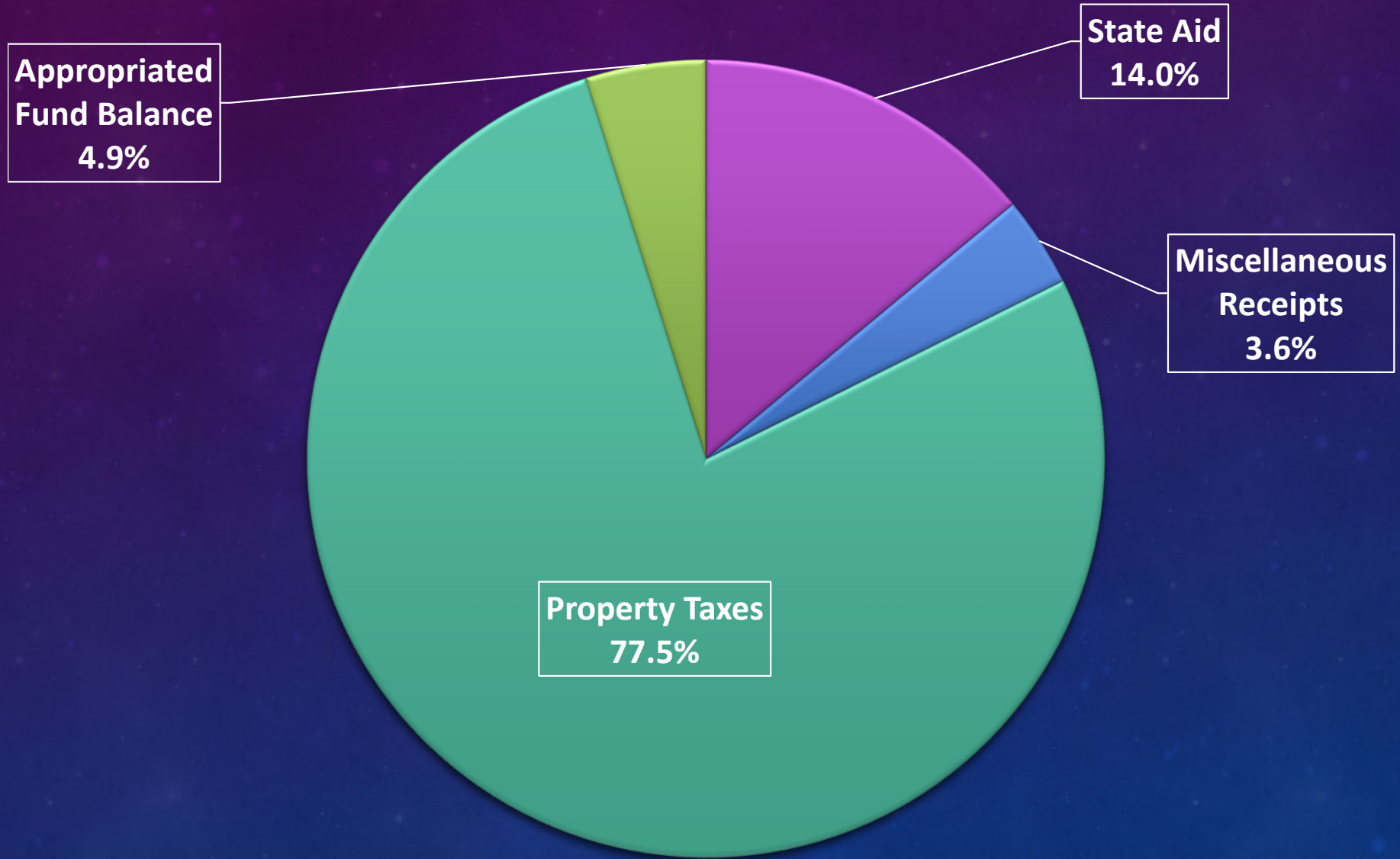
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2023-24 PRELIMINARY BUDGET Revenue Budget

REVENUE BUDGET

Category	% Total Revenue 2023-24	2022-23 Adopted Budget	2023-24 Proposed Budget	Increase (Decrease)	% Change
Property Taxes	77.5%	\$68,581,807	\$70,602,518	\$2,020,711	2.95%
State Aid	14.0%	10,582,939	12,742,649	2,159,710	20.40%
Miscellaneous Receipts	3.6%	2,300,254	3,334,833	1,034,579	44.98%
Appropriation-Fund Balance	3.1%	820,000	2,720,000	1,900,000	231.71%
Appropriation-Debt Service Reserve	1.6%	1,955,000	1,575,000	(380,000)	(19.44%)
Appropriation-ERS Reserve	0.2%	-	150,000	150,000	n/a
TOTAL REVENUE	100%	\$84,240,000	\$91,125,000	\$6,885,000	8.17%

2023-24 REVENUE BUDGET



PROPERTY TAXES



NEW YORK STATE TAX CAP

- 2023-24 is the twelfth year of the tax cap
- Limits tax levy growth to lesser of 2% or CPI, with adjustments for certain exclusions (thus, reference to “2% Tax Cap”)
 - CPI is 8% for 2022, therefore cap = 2.0%
- Allows exclusions for capital expenditures
- Also allows exclusions related to TRS and ERS pension costs in excess of 2 percentage point rate increase from year-to-year
 - Not applicable in 2023-24
 - For the 4th Year: Allows for additional capital exclusion for BOCES facilities/capital (immaterial impact)

TAX LEVY CAP PROVISIONS

BUDGET VOTE PROVISIONS

If Budget is Within the Tax Cap Limit:

- ➔ Need simple majority to pass (50% + 1 voter)

If Budget is Above the Tax Cap Limit:

- ➔ Need a supermajority public vote to pass (60%)

If no Budget is Approved:

- ➔ Board of Education must adopt a Contingency Budget
- ➔ 0% tax levy increase
- ➔ \$2 million impact on the budget, requiring expenditure reductions and/or increased appropriations of fund balance

2023-24 PRELIMINARY TAX LEVY CALCULATION

NYS Tax Cap Formula Components		Amount	%
2022-23 Tax Levy		\$68,581,807	
x Tax Base Growth Factor		1.0062	0.62%
- Prior Year Exclusions	Capital-Net Debt Service	(4,542,620)	(6.62)
	Appr-Debt Service Fund	1,955,000	2.85
= Prior Year Tax Levy Limit		66,419,394	
x Allowable Levy Growth Factor (lower of CPI or 2%)		1.02	1.94%
= 2023-24 Tax Levy Limit (before Exclusions)		67,747,782	
+ Current Year Exclusions	Capital-Net Debt Service	4,429,736	6.46
	Transfer to Capital	2,000,000	2.91
	Appr-Debt Service Fund	(1,575,000)	(2.30)
= 2023-24 Allowable Tax Levy		\$72,602,518	5.86%
2023-24 Proposed Budget Tax Levy		\$70,602,518	2.95%

COMPONENTS OF TAX INCREASE

2023-24

Operating Budget (Subject to Tax Cap)		
• Growth Factor	0.62%	
• CPI: 1.02% (applied to levy, less capital exclusions)	1.94%	
Total Operating Budget portion		2.56%
Capital Budget (Exclusion; Not Subject to Cap)		
• Increase in Building Aid (reduces local share)	(0.15)%	
• Reduction in existing Debt Service Payments	(0.01)%	
• Reduction in use of Debt Service Fund	0.55%	
Total Capital Budget Portion		0.39%
Total Tax Levy Increase		2.95%

BUDGETING IN THE TAX CAP ERA

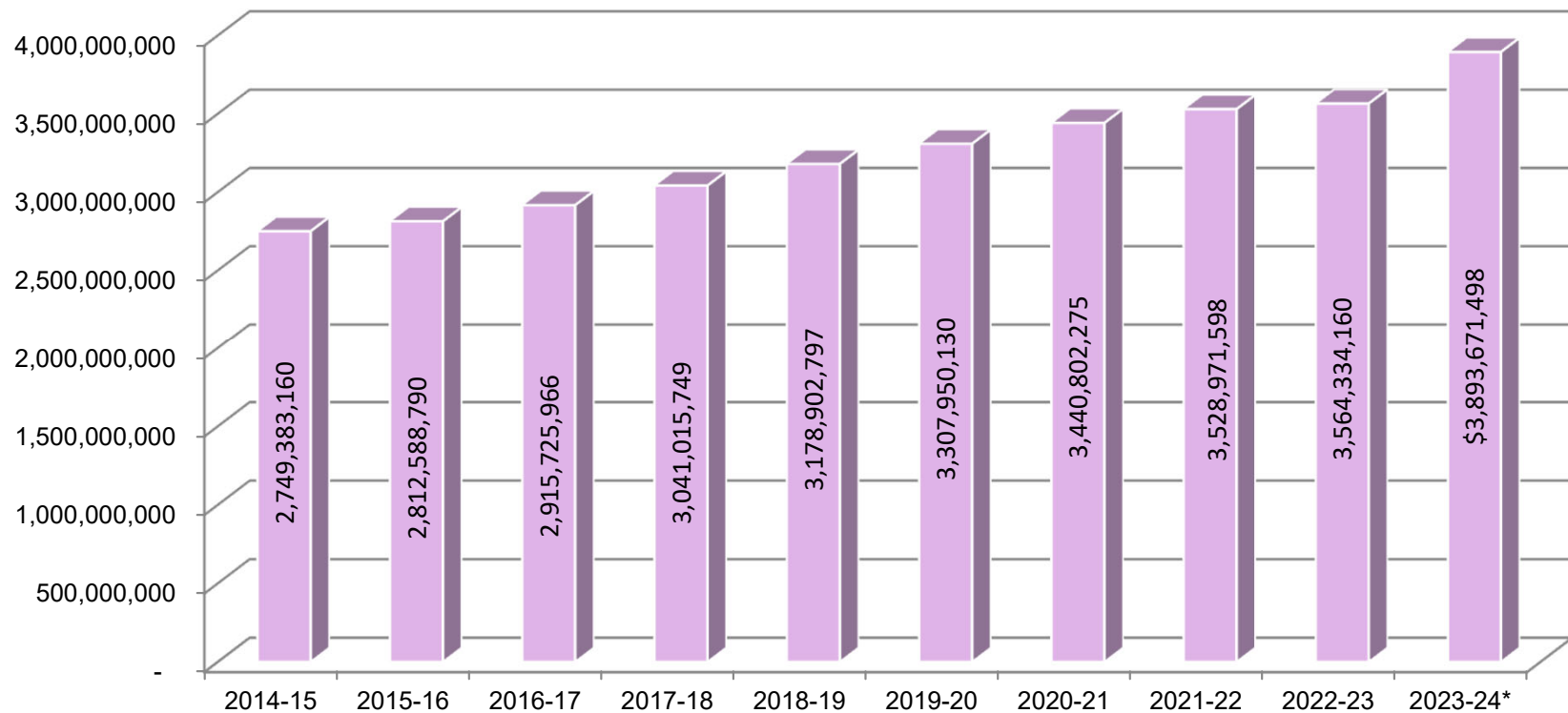
- District strives to keep expenditures in line with available revenue and reduce reliance on fund balance/reserve appropriations
- District has limited controllable revenue sources:
 - *Property Taxes--subject to cap and taxpayer tolerance/sensitivity*
 - *State Aid--formula driven and subject to political considerations*
- Fund Balance/Reserves can be controlled but must be used strategically

Appropriations of Fund Balance are not “true” revenue sources, rather they are considered “other financing sources” to meet the gap between “true” revenue and expenditures ... usage is like drawing on a savings account

ASSESSED VALUATION

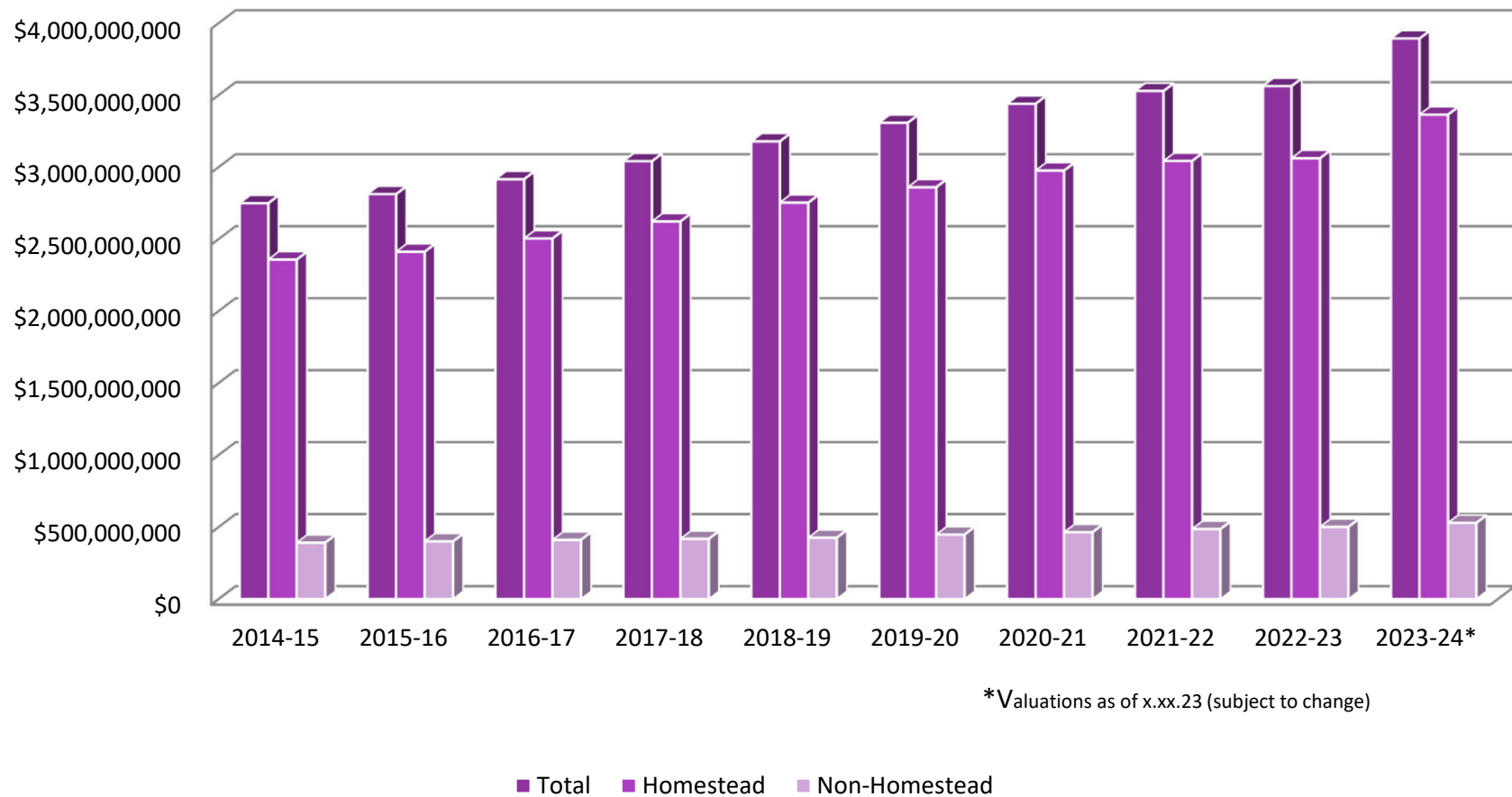
Homestead
&
Non-Homestead

PELHAM ASSESSED VALUATION Total Property Value



*2023-24 valuation as of 1.30.23; subject to change.

PELHAM
ASSESSED VALUATION
Homestead versus Non-Homestead



EFFECT OF SCHOOL TAX INCREASE – HOMESTEAD PROPERTIES

Example 1: \$600,000 home assessment – 2022-23 School Taxes (Base Year) = \$10,998

Assessed Value Change	5.00%	9.84%	15.00%
Estimated 2023-24 School Tax	\$10,732	\$11,227	\$11,754
Annual Tax Increase/(Decrease)	(\$266)	\$229	\$756
Percent Change	-2.42%	2.08%	6.88%

Example 2: \$1,038,000 home assessment - 2022-23 School Taxes (Base Year) = \$19,026

Assessed Value Change	5.00%	9.84%	15.00%
Estimated 2023-24 School Tax	\$18,566	\$19,422	\$20,334
Annual Tax Increase/(Decrease)	(\$460)	\$396	\$1,308
Percent Change	-2.42%	2.08%	6.88%

Example 3: \$1,475,000 home assessment - 2022-23 School Taxes (Base Year) = \$27,036

Assessed Value Change	5.00%	9.84%	15.00%
Estimated 2023-24 School Tax	\$26,382	\$27,599	\$28,895
Annual Tax Increase/(Decrease)	(\$654)	\$563	\$1,859
Percent Change	-2.42%	2.08%	6.88%

STATE AID

STATE & FEDERAL AID – 14.0% of Revenue Budget

Category	% Total Aid	2022-23 Adopted Budget	2023-24 Proposed Budget	Increase (Decrease)	% Change
Foundation Aid	62.0%	\$5,898,670	\$7,902,121	2,003,451	33.96%
Building Aid	16.8%	2,036,372	2,136,958	100,586	4.94%
BOCES Aid	13.4%	1,647,632	1,704,501	56,869	3.45%
Transportation Aid	3.8%	452,520	482,000	29,480	6.51%
Instructional Mat. Aid	1.9%	252,213	249,805	(2,408)	0.95%
High Tax Aid	0.9%	116,596	116,596	-	-
All Other Aids	1.2%	178,936	150,668	(28,268)	15.80%
TOTAL STATE AID	100.0%	\$10,582,939	\$12,742,649	\$2,159,710	20.41%

MISCELLANEOUS RECEIPTS



MISCELLANEOUS RECEIPTS – 3.6% of Revenue Budget

Category	2022-23 Adopted Budget	2023-24 Proposed Budget	Increase (Decrease)	% Change
Sales Tax	\$1,200,000	\$1,300,000	\$100,000	8.33%
Tuition	867,094	790,288	(76,806)	8.86%
Refund-Prior Year Expenses, including Arts in Ed	160,000	330,000	170,000	106.25%
Interest Earnings	7,500	800,000	792,500	10,566.67%
All Other	65,660	114,545	48,885	74.45%
TOTAL MISCELLANEOUS RECEIPTS	\$2,300,254	\$3,334,833	\$1,034,579	44.98%

MISCELLANEOUS RECEIPTS

- Sales Tax

- Represents the District's apportionment of NYS sales tax
- Westchester County increased rate from 3% to 4% effective 8.1.19 (school districts receive 10% of the increase)

- Tuition

- Includes tuition for regular and special education non-resident students (secondary program only)

- Refund of Prior Year Expenses

- Includes annual BOCES refund, Arts-in-Education reimbursement from the PTAs & other recapture of prior year expenditures

- Interest Earnings

- Budget reflects current earnings environment (subject to change)

- All Other Miscellaneous Receipts

- Includes utility payments from Town, rental charges for facility use and any other miscellaneous monies received



APPROPRIATIONS AS OTHER FUNDING SOURCES:

USE OF
FUND BALANCE &
RESERVES

APPROPRIATIONS

4.9% OF REVENUE BUDGET

2023-24 Proposed Budget includes \$4,445,000 in Appropriated Fund Balance

Source	Amount	Notes
Prior Year Surplus- One Time Capital Expenditures	\$2,000,000	<ul style="list-style-type: none"> This appropriation funds the proposed \$2M Transfer to Capital expenditure for replacement of the MS rooftop HVAC units and playground upgrades The District could tax for this expenditure but is opting to utilize fund balance
Prior Year Surplus- Carryforward	720,000	<ul style="list-style-type: none"> Appropriation of anticipated General Fund fund balance at end of 2022-23 school year to balance the budget
ERS Pension Reserve	150,000	<ul style="list-style-type: none"> Utilization of the ERS Reserve to offset the anticipated increase in ERS pension expense
Debt Service Fund	1,575,000	<ul style="list-style-type: none"> Utilization of the Debt Service Fund to offset the local share of debt service The planned usage will leave approximately \$600K for use in 2024-25, excluding any funds remaining at closeout of the 2018 Capital Projects

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2023-24 PRELIMINARY BUDGET

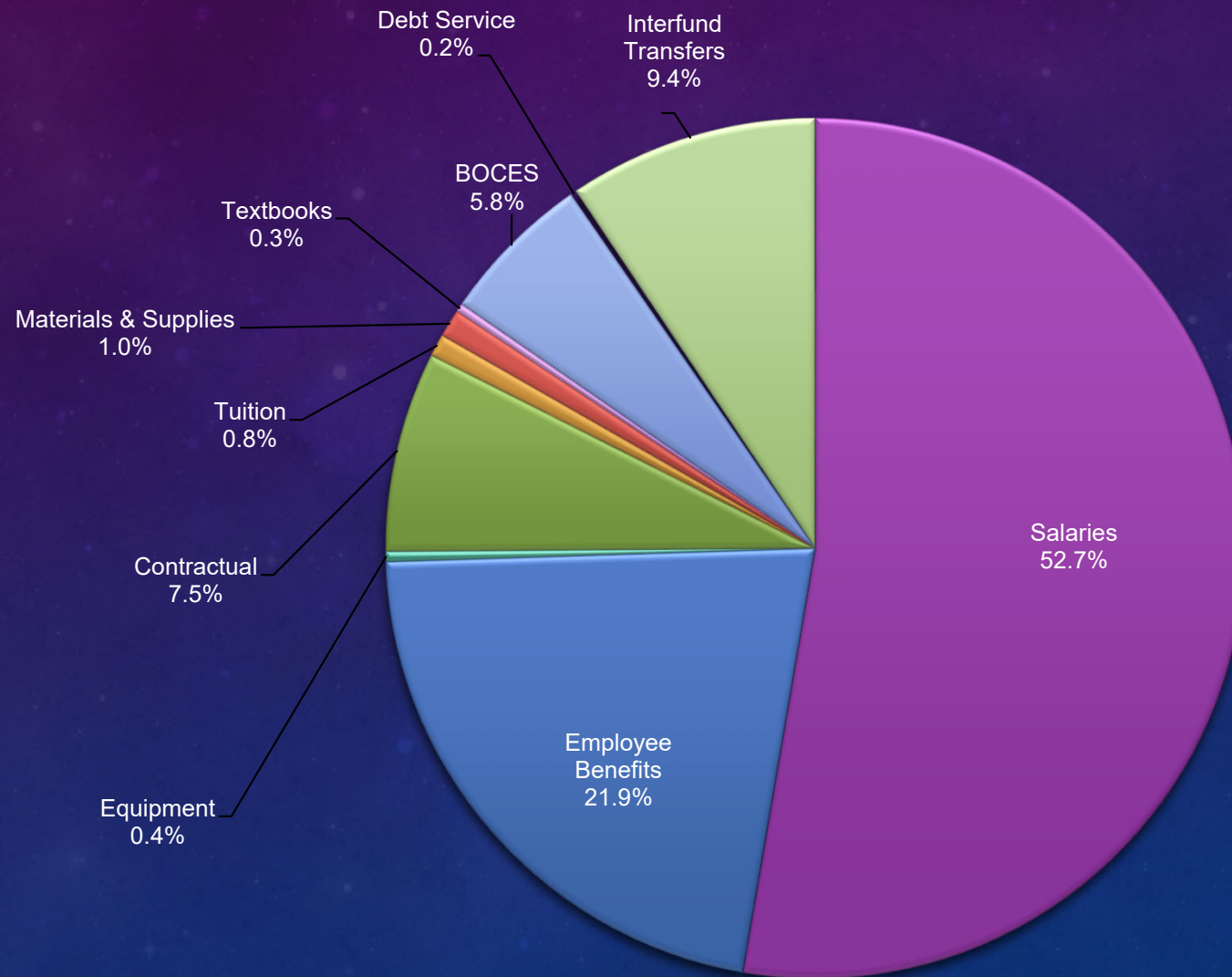
Expenditure Budget

EXPENDITURE BUDGET

Category	% Total Expense	2022-23 Adopted Budget	2023-24 Preliminary Budget	Increase (Decrease)	% Change
Salaries	52.7%	\$45,552,192	\$48,019,109	\$2,466,917	5.42%
Employee Benefits	21.8%	18,775,617	19,875,211	1,099,594	5.86%
Note: Salaries & Employee Benefits together comprise 75% of the Budget					
Contractual	7.5%	6,131,708	6,856,627	724,919	11.82%
BOCES Services	5.8%	4,949,711	5,256,230	306,519	6.19%
Interfund Transfer- Debt Service Fund	7.2%	6,538,706	6,527,906	(10,800)	(0.17)%
Interfund Transfer- Capital Fund	2.2%	--	2,000,000	2,000,000	n/a
Materials & Supplies	1.0%	977,961	959,950	(18,011)	(1.84)%
Tuition	0.8%	635,000	761,923	126,923	19.99%
Textbooks	0.3%	251,905	284,794	32,889	13.06%
Equipment	0.4%	392,200	344,250	(47,950)	(12.23)%
Debt Service-Leases	0.2%	--	199,000	199,000	n/a
Interfund Transfer – Special Aid Fund	0.1%	35,000	40,000	5,000	14.29%
TOTAL	100%	\$84,240,000	\$91,125,000	\$6,885,000	8.17%

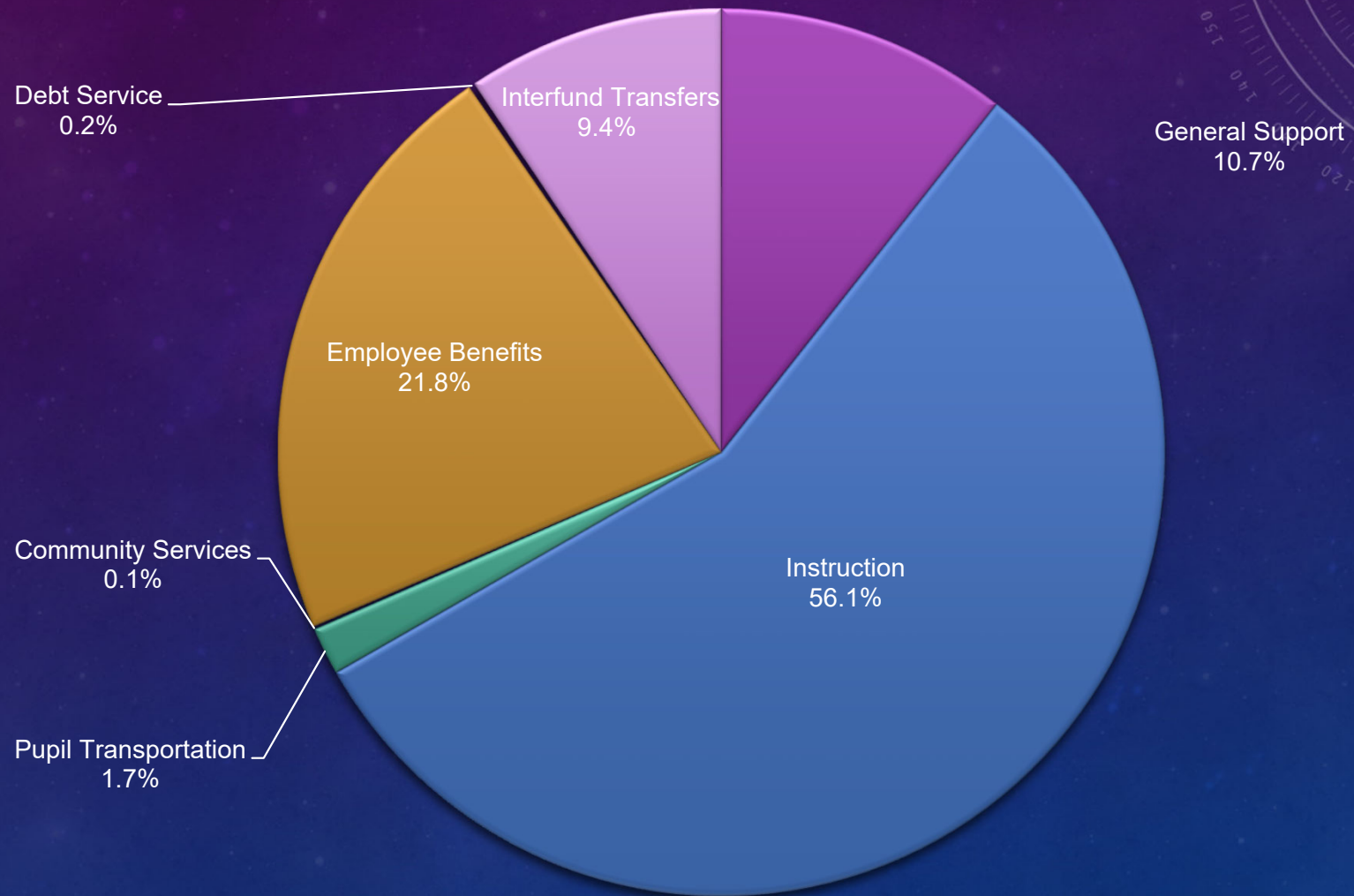
2023-24 EXPENDITURE BUDGET

BY OBJECT CODE



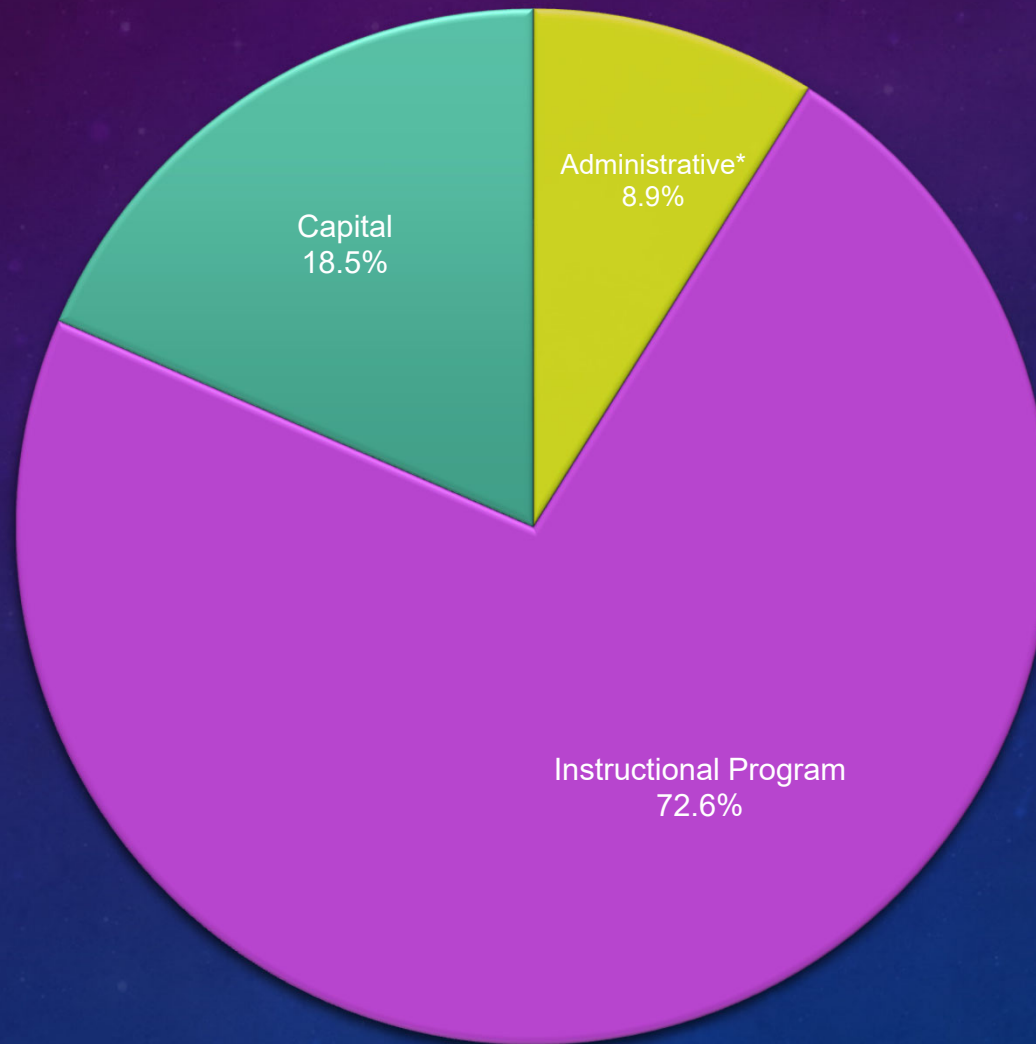
2023-24 EXPENDITURE BUDGET

BY FUNCTION CODE



2023-24 EXPENDITURE BUDGET

3 COMPONENT CATEGORIES



*Note: The Administrative portion of the budget cannot exceed 10% of the total budget per NYS law.

BUDGET CATEGORIES DRIVING BUDGET TO BUDGET CHANGE

Category of Spending	Budget Change	% Total Budget Change
Salary & Benefits for existing staff, including retirement savings	\$2,357,000	2.80%
Salary & Benefits for new staffing proposed in 2023-24 budget	1,245,000	1.48%
Transfer to Capital-MS rooftop HVAC units & playground upgrades	2,000,000	2.37%
Contractual-Utilities	617,000	0.73%
Contractual-Charter/Athletic Transportation	100,000	0.12%
BOCES-Special Education Services	180,000	0.21%
Tuitions-Special Education & Charter	127,000	0.15%
Debt Service-Leases (GASB 87)	199,000	0.24%
All other changes	60,000	0.07%
TOTAL	\$6,885,000	8.17%

SUMMARY OF BUDGET TO BUDGET CHANGES

REVENUE & OTHER FINANCING SOURCES			EXPENDITURES	
State & Federal Aid	\$2,159,710		Salaries	\$2,466,917
Property Taxes	2,020,711		Employee Benefits	1,099,594
Miscellaneous Receipts	1,034,579		Transfer to Capital Fund (MS rooftop HVAC units & playgrounds)	2,000,000
Appropriation of Prior Year Surplus Fund Balance	Capital Expenditures	2,000,000	Contractual	724,919
	Balance Budget	(100,000)	BOCES	306,519
Appropriation from ERS Reserve	150,000		Debt Service (GASB 87-Leases)	199,000
			Tuition	126,923
Appropriation from Debt Service Fund	(380,000)		All other	(38,872)
TOTAL INCREASE	\$6,885,000		TOTAL INCREASE	\$6,885,000

BUDGET AT A GLANCE

Total Appropriations \$91,125,000

Budget-to-Budget Increase 8.17%

Projected Allowable Tax Levy Increase 5.86%

Tax Levy Increase per Proposed Budget 2.95%



Thank you!