Upper Adams School District
2019-2020
Budget

Tuesday, April 2, 2019

Board of Directors

Melinda Culp
Susan Crouse
Ronald Ebbert

Chris Fee
Elaine Jones
Ed Ponce

John Regentin
James Rutkowski
Tom Wilson

Wesley T. Doll, Superintendent
Belinda M. Wallen, Business Administrator/Board Secretary

Upper Adams School Board "Metrics"

- We value the student experience, from the academic program to the opportunities to get involved outside the classroom, as a critical component to learning. We want to protect these student opportunities and work not to eliminate programs.

- We value the people in our organization. They help to make us a great school district. We want to protect jobs and not lay off employees.

- We value the community that pays for our people and student experiences. We work to maintain quality programs that are affordable to our community.

Upper Adams School Board
Shared Value

Decisions for the best interest of students

Budget Presentation

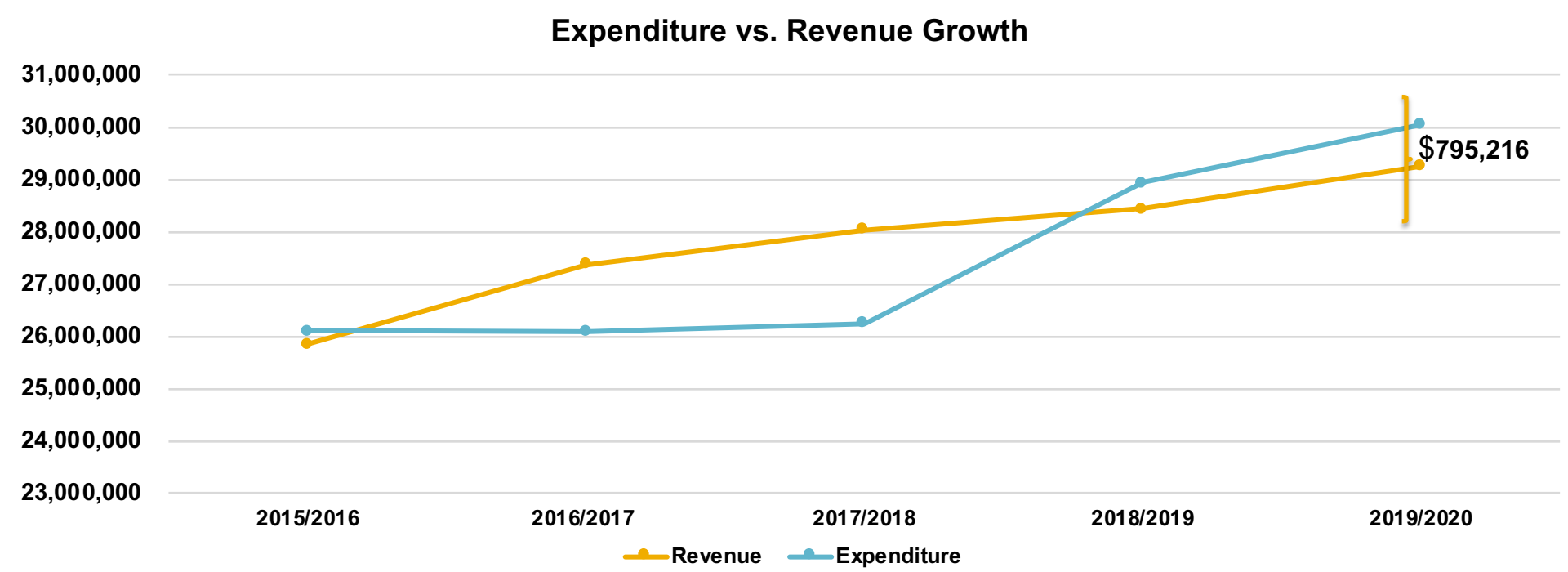
- Where we started
- Where we are to date
- Recommendations
- Where do we go from here

- Note – We will present options to balance the budget during this public meeting. Discussions will inform how we are to proceed for our May 2019 meeting.

Background on Process

- UASD Budget Timeline presented
- Previous Budget Factors were considered with multiple steps & factors toward balancing the budget
- The Administrator's Budget Request, "Budget Impact Items" and Administrator Meetings
- Act 1 Resolution implemented November 2018
- Act 1 Index at 2.3%, UASD Adjusted Index at 3.2%

A Proposed Preliminary Budget March 2019



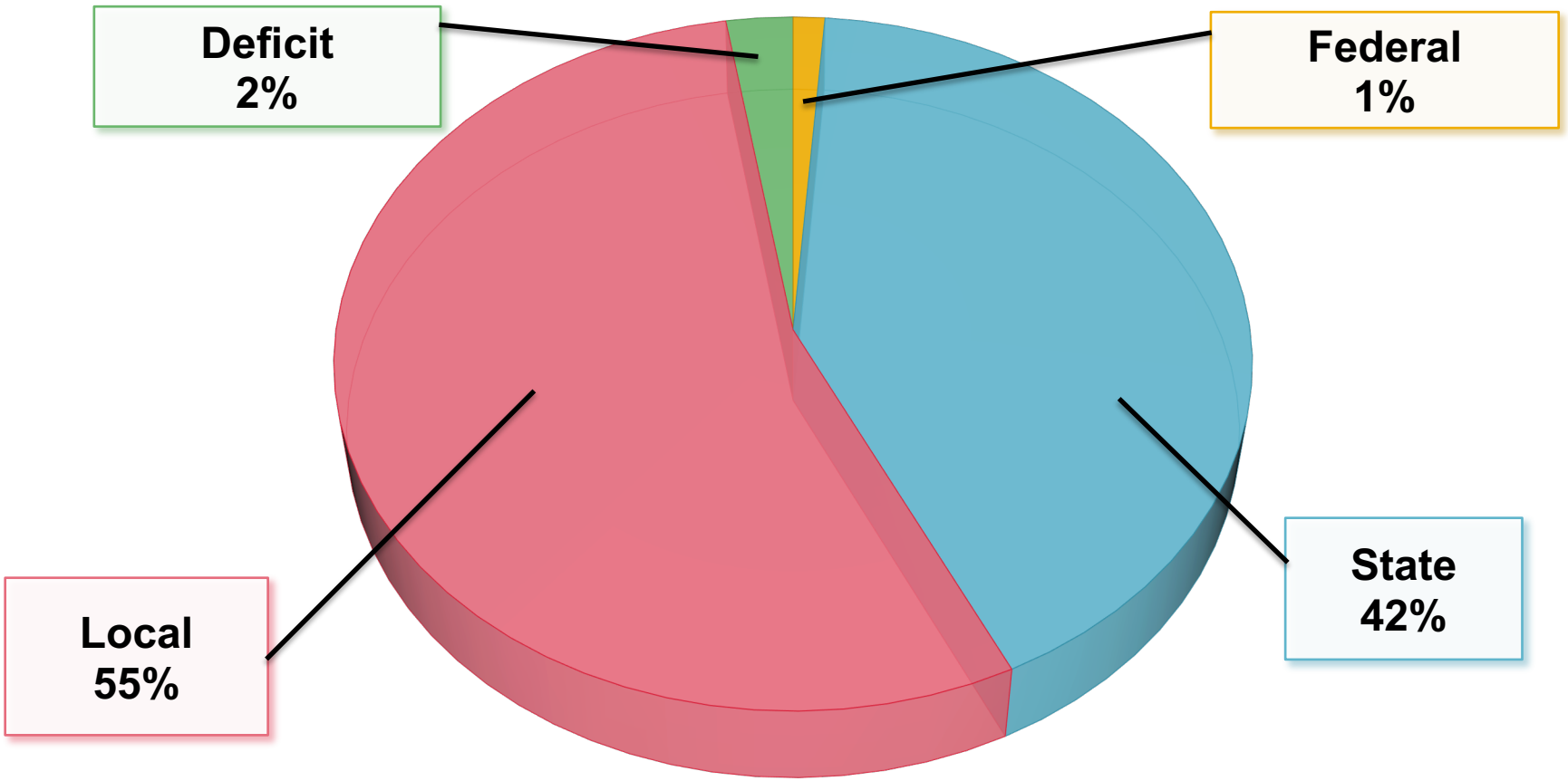
A Proposed Preliminary Budget March 2019

Upper Adams School District												
Preliminary Budget												
March 5, 2019												
							Column H	Column I				
								Mill Rate	Mill Rate	Mill Rate	Mill Rate	Mill Rate
								14.9432	15.3840	15.3914	15.4064	15.4213
							Preliminary Dated 2/2019	Preliminary Dated 3/2019	0.44082	0.4483	0.46324	0.47818
			2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020	2019/2020	2019/2020	2019/2020	2019/2020
			Actual	Actual	Actual	Budget	Budget	Budget	2.95%	3.00%	3.10%	3.20%
	Total Local Sources		14,086,236	15,052,736	15,527,961	15,886,540	16,377,489	16,385,476	16,760,023	16,766,311	16,779,057	16,791,717
	Total State Sources		11,459,079	12,013,505	12,178,812	12,244,850	12,179,463	12,488,663	12,488,663	12,488,663	12,488,663	12,488,663
	Total Federal Sources		300,872	301,490	327,510	301,982	301,982	369,098	369,098	369,098	369,098	369,098
	Total Revenue		25,846,187	27,367,731	28,034,283	28,433,372	28,858,934	29,243,237	29,617,784	29,624,072	29,636,818	29,649,478
	Total Expenditures		26,105,351	26,082,930	26,241,627	28,927,489	30,894,411	30,038,453	30,038,453	30,038,453	30,038,453	30,038,453
Variance:	**Revenue over Expenditures**		(259,164)	1,284,801	1,792,656	(494,117)	(2,035,477)	(795,216)	(420,669)	(414,381)	(401,635)	(388,975)

Changes & Reductions Since March 2019

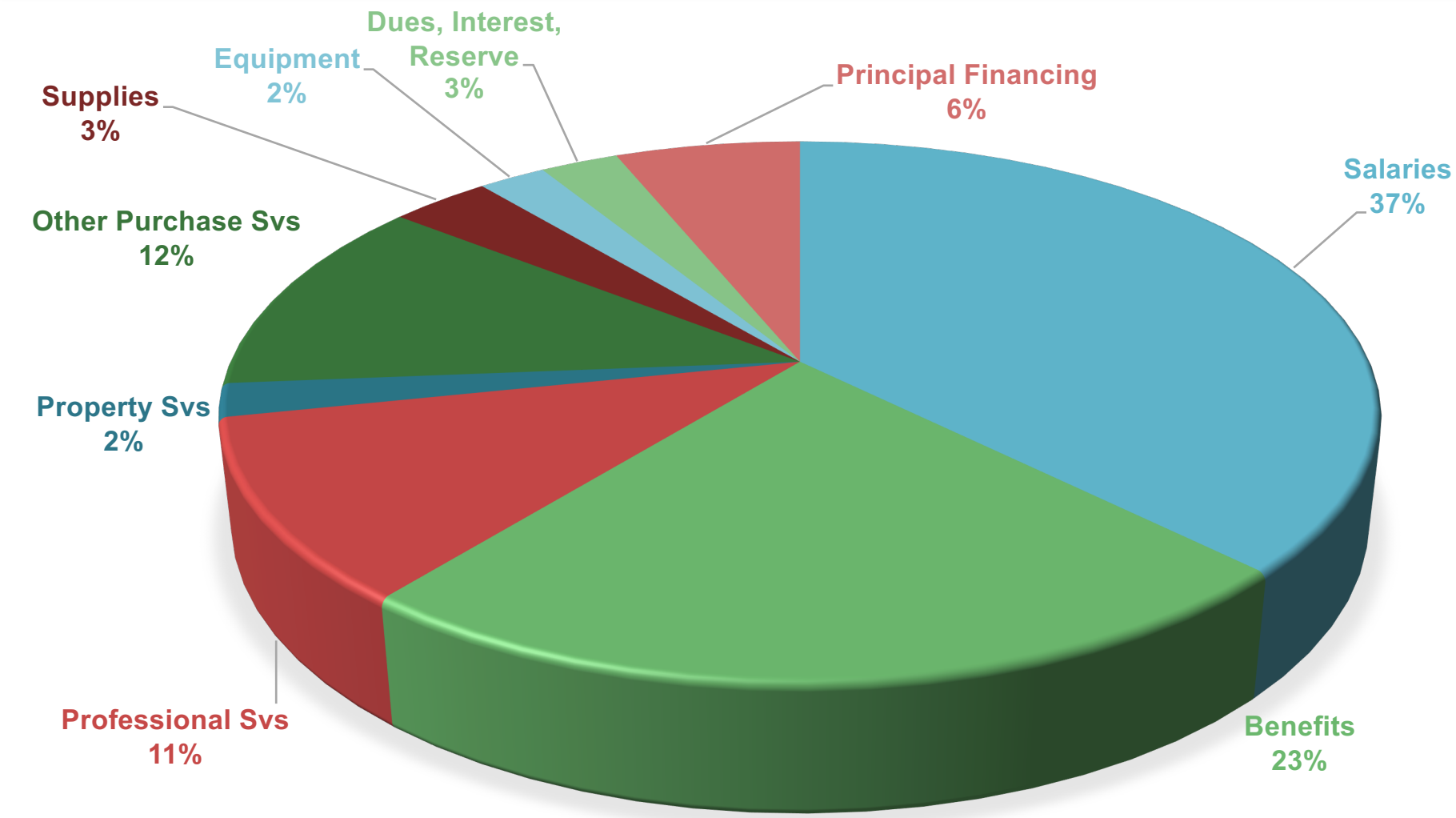
Change in Expenditures:			$ 855,958	Overall Reduced						
			Removed 4th grade teacher requested at BE							
			Adjusted 5 Teacher (2 Retirees, 3 termed employees) salaries including all benefits							
			Updated Mission I (ESS) professional/support services, removed health nurse Mission 1 (ESS)							
			Addition of Pre-K Program - Expenses							
			Removed duplication on Wonders Supplies							
			Reduced Medical Insurance - Funding 1 month holiday							$331,753
			Utilized all EE's medical contributions							$314,714
			Removed the separate line item on BE mulch - in facility supply budget							
			Removed building copier repairs accounts							
			Reduced the PD tech Coach stipend							
			Lowered the LMS/performance tracker software							
			Lowered the transportation software							
			Reduced the retire Flexfacts commitment - as a few turned 65							
			Remove the tax collectors bond - every four years - due 20/21 for 21/22 school year							
			Updated nursing supplies to include epi pens and screen							
			Removed fire proof safe - purchased plan for CY							
			Removed duplicate on AppleTrack							
			Reduced the asset inventory to annual renewals values							
			Reduced Navigate to annual renewal cost							
			Adjusted LIU payment W/H							
**	Budgetary Considerations - Discussion on Capital Reserve (Projects)									
		10-5200	Budgetary Reserve/Capital Reserve							
			Capital Reserve				$	275,000		
			Capital Reserve - Technology (E-Rate)				$	50,000		
					Total		$	325,000		
Preliminary Budget, dated 4/2019										
			Expenditures Additions				$	140,594		
			Expenditure Reductions + Revenue Changes				$	156,473		
			Reduction to Budget Compared to March 2019				$	15,879		

Budget Presentation
April 2, 2019
2019-2020 Revenues



LOCAL = No Tax Increase and A Deficit Remains At 2%

Proposed Preliminary Budget Presentation April 2, 2019



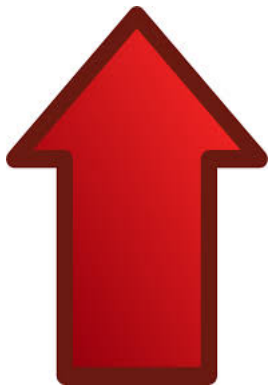
OBJECT ANALYSIS: % OF TOTAL EXPENDITURES

Proposed Preliminary Budget Presentation April 2, 2019

EXPENDITURE ANALYSIS BY OBJECT						
		Actual	Actual	Actual	Budget	Preliminary
		2015-2016	**2016-2017**	**2017-2018**	**2018-2019**	**2019-2020**
100	SALARIES	10,503,342	10,593,135	10,468,668	10,893,209	11,270,016
200	TOTAL BENEFITS	5,998,349	5,480,784	6,442,913	6,715,193	7,041,348
300	PURCH PROF/TECH SVCS	2,700,192	2,911,064	2,881,408	3,263,934	3,281,709
400	PURCH PROPERTY SVCS	531,410	469,274	456,458	545,671	600,938
500	OTHER PURCHASED SVCS	3,033,486	3,154,929	3,221,369	3,305,917	3,587,877
600	SUPPLIES	705,146	798,732	648,224	878,732	1,004,602
700	EQUIPMENT	678,289	690,796	594,439	566,646	678,248
810	DUES/OTHER OBJECTS	50,850	47,809	67,895	62,862	69,774
831	INTEREST -LOAN & LEASE	423,665	407,443	269,837	388,282	389,782
840	BUDGETARY RESERVE~ Capital Reserve	0		250,000	325,000	325,000
912	SERIAL BONDS-PRINCIPAL	1,481,314	1,528,956	1,190,415	1,982,046	1,860,524
GRAND TOTAL EXPENDITURES		26,106,043	26,082,921	26,491,626	28,927,492	30,109,818
	% INCREASE		-0.09%	1.57%	2.66%	4.09%

Proposed Preliminary Budget Presentation April 2, 2019

Why are the 2019/2020 Expenditures Higher than 2018/2019?



What Changed for 2019/2020

Summary ~ Object Analysis Slide

	Budget 2018-2019	Preliminary 2019-2020	18/19 <> 19/20
Grand Total Expenses	28,927,492	30,109,818	1,182,326

The increase over current year budget attributes 59.5% to 100 Salary & 200 Benefits. The additions are listed.

100	**SALARIES**	**376,807**
	New 2nd Grade Teacher	47,388
	Part Time Spanish Teacher	35,000
	EL Teacher	47,388
	Salary/Contract Increases	245,031
	Technology Stipend	2,000
200	**TOTAL BENEFITS**	**326,155**
	PSERS	470,378



Note: While PSERS alone increased, other benefits decreased.

What Changed for 2019/2020

Object codes 300, 400, and 500, the increase and areas listed that attributed to the increase.

300	**PURCH PROF/TECH SVCS**		**17,775**
	Additional Mission 1 LS Instructional Aide		19,000
400	**PURCH PROPERTY SVCS**		**55,267**
	Increase in Transportation Repairs		7,000
	Increase In Electric		26,154
	Increase in rental/repair services		22,113
500	**OTHER PURCHASED SVCS**		**281,960**
	2 New Buses **Contracted Bus Routes*		70,000
	Cyber School Tuition Increase		103,838
	Wheelchair Accessible		14,000
	Increases in Transportation Contract		89,572
	Football/ All Sport Insurance		4,550



Professional Services, Property Services and Other Purchase of Services increases attribute to 30%.

What Changed for 2019/2020

Object codes 600, 700, 800 and 900, the increase and areas listed that attributed to 20% of the increase.

600	**SUPPLIES**		**125,870**
	New Teacher Induction		8,000
	Preschool Supply Increase		1,000
	Calculators		5,000
	Learning Support Supply Increase		2,000
	MIF Books, consumables		933
	Classroom Tables		530
	Wonder Supplies		2,500
	Epi pens, nurse screen		2,734
	Curricular Materials		50,000
	Math In Focus Trainings/Wonders PD		20,500
	Performance Tracker		8,000
	Overall Increase in Supply		24,673
700	**EQUIPMENT**		**111,602**
	Van Replacement		35,000
	Computer/Lease Equipment		76,602
810	**DUES/OTHER OBJECTS**		**6,912**
	Increase in fees as a result of refinance		
831	**INTEREST -LOAN & LEASE**		**1,500**
	Minimal increase in fees/interest on prior ESCO		
840	**BUDGETARY RESERVE~ Capital Reserve**		**0**
912	**SERIAL BONDS-PRINCIPAL**		-121,522
	Overall Change in Expenses > 18.19 Budget		1,182,326



Proposed Preliminary Budget Presentation April 2, 2019

Sources of Revenue and Expenditure Summary												
Preliminary Budget												
April 2, 2019												
						Column H	Column I	Column J				
							Mill Rate	**Mill Rate**	Mill Rate	Mill Rate	Mill Rate	Mill Rate
							14.9432	**14.9432**	15.3840	15.3914	15.4064	15.4213
						Preliminary Dated 2/2019	Preliminary Dated 3/2019	**Preliminary Dated 4/2019**	0.44082	0.4483	0.46324	0.47818
			2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020	**2019/2020**	2019/2020	2019/2020	2019/2020	2019/2020
			Actual	Actual	Actual	Budget	Budget	Budget	**Budget**	2.95%	3.00%	3.10%	3.20%
	Total Local Sources		14,086,236	15,052,736	15,527,961	15,886,540	16,377,489	16,385,476	**16,437,719**	16,813,808	16,820,122	16,832,920	16,845,633
	Total State Sources		11,459,079	12,013,505	12,178,812	12,244,850	12,179,463	12,488,663	**12,523,663**	12,523,663	12,523,663	12,523,663	12,523,663
	Total Federal Sources		300,872	301,490	327,510	301,982	301,982	369,098	**369,098**	369,098	369,098	369,098	369,098
	Total Revenue		25,846,187	27,367,731	28,034,283	28,433,372	28,858,934	29,243,237	**29,330,480**	29,706,569	29,712,883	29,725,681	29,738,394
	Total Expenditures		26,105,351	26,082,930	26,241,627	28,927,489	30,894,411	30,038,453	**30,109,818**	30,038,453	30,038,453	30,038,453	30,038,453
Variance:	**Revenue over Expenditures**		(259,164)	1,284,801	1,792,656	(494,117)	(2,035,477)	(795,216)	**(779,338)**	(331,884)	(325,570)	(312,772)	(300,059)

Variance closed with Assigned Fund Balance and Unassigned Fund Balance

Tax Increase Options

Assigned PSERS Fund	231,000				
Unassigned Fund Balance	1,159,048				
			PSERS	UNASSIGNED	Unassigned Balance after Withdrawl
Option 1 - 0% No Tax Increase					
Variance	**$779,338**				
		Option 1.1	-	$ 779,338	$ 379,710
		Option 1.2	25,000	$754,338	$ 404,710
		Option 1.3	50,000	$729,338	$ 429,710
		Option 1.4	75,000	$704,338	$ 454,710
Option 2 - 1% Tax Increase - 0.149432					
Variance	**$651,870**				
		Option 2.1	-	$ 651,870	$ 507,178
		Option 2.2	25,000	$626,870	$ 532,178
		Option 2.3	50,000	$601,870	$ 557,178
		Option 2.4	75,000	$576,870	$ 582,178
Option 3 - 1.5% Tax Increase - 0.2241448					
Variance	**$588,136**				
		Option 3.1	-	$ 588,136	$ 570,912
		Option 3.2	25,000	$563,136	$ 595,912
		Option 3.3	50,000	$538,136	$ 620,912
		Option 3.4	75,000	$513,136	$ 645,912
Option 4 - 2.0% Tax Increase - 0.298864					
Variance	**$524,402**				
		Option 4.1	-	$ 524,402	$ 634,646
		Option 4.2	25,000	$499,402	$ 659,646
		Option 4.3	50,000	$474,402	$ 684,646
		Option 4.4	75,000	$449,402	$ 709,646
Option 5- 2.5% Tax Increase - 0.37358					
Variance	**$460,669**				
		Option 5.1	-	$ 460,669	$ 698,379
		Option 5.2	25,000	$435,669	$ 723,379
		Option 5.3	50,000	$410,669	$ 748,379
		Option 5.4	75,000	$385,669	$ 773,379

			PSERS	UNASSIGNED	Unassigned Balance after Withdrawl
Option 6- 2.95% Increase - 0.44082					
Variance	**$331,844**				
		Option 6.1	-	$ 331,844	$ 827,204
		Option 6.2	25,000	$306,844	$ 852,204
		Option 6.3	50,000	$281,844	$ 877,204
		Option 6.4	75,000	$256,844	$ 902,204
Option 7- 3.0% Increase - 0.4483					
Variance	**$325,570**				
		Option 7.1	-	$ 325,570	$ 833,478
		Option 7.2	25,000	$300,570	$ 858,478
		Option 7.3	50,000	$275,570	$ 883,478
		Option 7.4	75,000	$250,570	$ 908,478
Option 8 - 3.1% Increase - 0.46324					
Variance	**$312,772**				
		Option 8.1	-	$ 312,772	$ 846,276
		Option 8.2	25,000	$287,772	$ 871,276
		Option 8.3	50,000	$262,772	$ 896,276
		Option 8.4	75,000	$237,772	$ 921,276
Option 9 - 3.2% Increase - 0.47818					
Variance	**$300,059**				
		Option 9.1	-	$ 300,059	$ 858,989
		Option 9.2	25,000	$275,059	$ 883,989
		Option 9.3	50,000	$250,059	$ 908,989
		Option 9.4	75,000	$225,059	$ 933,989

OPTIONS To Further Reduce Expenditures

- Evaluate the additions in positions
- Remove the Additional Text Materials
- Remove Additional Technology Lease Additions
- Remove Additional Request for 2 buses, 1 van
- Remove Capital Reserve

Options listed above represent a short-term solution with long-term critical implications to the educational process.

Final Budget Timeline

- April 2, 2019 – Budget Presentation
- May 7, 2019 – Budget Presentation
- May 21, 2019 Budget Review with motion to:
  - Adopt Proposed Final
  - Issue Notice ~ Intent to Adopt Final for June 18th
- June 18, 2019 – Adopt Final Budget
- June 30, 2019 – Final date to file budget

Upper Adams School District
2019-2020
Budget

Questions

Upper Adams School District
2019-2020
Budget

Backup Slides

Fund Balance History

Upper Adams School District									
Fund Balance History: Source Audit Reports									
Beginning Date	Beginning Balance	Increase (Decrease)	Non-Spendable Fund Balance	Assigned Fund Balance	Ending Unassigned Fund Balance		Expenditures ***	Fund Balance as a % of Expenditures	
7/1/10	1,113,019	-226,982			886,037	*	23,383,780	3.79%	
7/1/11	886,037	738,582			1,624,619	*	21,716,044	7.48%	
7/1/12	1,624,619	122,783			1,747,402	*	22,902,228	7.63%	
7/1/13	1,747,402	10,642			1,758,044	*	23,969,170	7.33%	
7/1/14	1,758,044	597,005			2,355,049	*	24,429,113	9.64%	
7/1/15	2,355,049	-259,851		918,695	1,176,503	**	26,106,041	4.51%	
7/1/16	2,095,198	539,668	988,074	1,481,314	1,153,552	**	26,082,921	4.42%	
7/1/17	1,153,552	1,792,657	1,631,938	2,374,611	1,159,048	**	26,241,626	4.42%	
* All ending balances as unassigned fund balance									
** Ending Unassigned fund balance excludes those funds assigned									
*** Expenditures source: Annual Financial Reports									
Board Policy #623, prescribes the fund balance guidelines									

Fund Balance Assignment History

7/1/15	Beginning Balance	2,355,049	
Fund Balance Classifications:		As of July 1,2016	
Nonspendable		0	
Restricted		0	
Committed		0	
Assigned:			
	Debt	672,695	2.58%
	Health Benefits	228,661	0.88%
	PSERS(Retirement)	17,339	0.07%
Unassigned		1,176,503	4.51%

7/1/16	Beginning Balance	2,095,198	
Fund Balance Classifications:		As of July 1,2017	
Nonspendable		988,074	
Restricted		0	
Committed		0	
Assigned:			
	Debt	672,695	2.58%
	PSERS(Retirement)	246,000	0.94%
	Capital Reserve	562,619	2.16%
Unassigned		1,153,552	4.42%
Total Fund Balance		**$3,622,940**	

Fund Balance Assignment History

7/1/2017 Beginning Fund Balance		3,622,940	
Fund Balance Classifications Ending 6/30/2108			
Nonspendable		1,631,938	
Restricted		0	
Committed		0	
Assigned:			
	Debt	1,565,992	5.97%
	PSERS(Retirement)	246,000	0.94%
	Capital Reserve	562,619	2.14%
Unassigned		1,159,048	4.42%
Total Fund Balance- Ending 6/30/2018		**$5,165,597**	

PSERS History & Projection

Year		Salaries	PSERS % Employer Rate	PSERS $ Expense to UASD	$ > Demanded
10/11		11,035,487	5.64	622,401	
11/12		10,427,487	8.65	901,978	279,577
12/13		10,784,255	12.36	1,332,934	430,956
13/14		10,866,406	16.93	1,839,683	506,749
14/15		10,981,061	21.40	2,349,947	510,264
15/16		10,810,045	25.84	2,793,316	443,369
16/17		10,135,695	30.30	3,071,116	277,800
17/18		10,825,913	32.57	3,526,000	454,884
18/19	Budget	10,893,209	33.43	3,641,600	115,600
19/20	Budget	11,270,016	34.29	3,864,489	222,889
20/21	**	11,934,981	34.77	4,149,793	285,304
21/22	**	12,287,063	35.19	4,323,817	174,025
22/23	**	12,649,531	35.84	4,533,592	209,774
23/24	**	13,022,692	36.30	4,727,237	193,645

** Salary Estimated at 2.95%

While PSERS % begins to level off in next few year, UASD expense from 10/11 to 18/19 > $3 Million.

Enrollment History

Upper Adams School District Pupil Enrollment Trends				
		Elementary K-6	Secondary 7-12	Total
2002-03		921	814	1,735
2003-04		918	856	1,774
2004-05		900	900	1,800
2005-06		904	923	1,827
2006-07		849	903	1,752
2007-08		887	889	1,776
2008-09		901	847	1,748
2009-10		888	818	1,706
2010-11		888	793	1,681
2011-12		871	791	1,662
2012-13		906	763	1,669
2013-14		889	751	1,640
2014-15		879	829	1,708
2015-16		918	807	1,725
2016-17		884	802	1,686
2017-18		887	810	1,697
2018-19	*	849	829	1,678
* Projected Enrollment based on 1st day of Enrollment of 2018/2019				
Trends	Reported EMMA Disclosure & Official Bond Statement			

Enrollment Cost

Upper Adams School District	Actual	Acutal	Actual	Budget	Budget
Cost per Student Analysis	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020
Enrollment	1725	1686	1697	1678	1678
Total Expenditures	26,106,043	26,082,921	26,491,626	28,927,492	30,109,818
Expenditures/Enrollment	**$ 15,133.94**	**$ 15,470.30**	**$ 15,610.86**	**$ 17,239.27**	**$ 17,943.87**
Elementary Tuition Rate	$ 9,604.19	$ 9,794.32	$ 9,707.83	$ 9,499.42	$ -
Secondary Tuition Rate	$ 10,680.27	$ 10,240.68	$ 10,902.17	$ 10,559.66	$ -
Charter Schools:					
Charter School Regular Education	$ 9,722.66	$ 9,895.06	$ 10,397.64	$ 12,114.54	$ -
Charter School Special Education	$ 21,970.28	$ 21,174.22	$ 22,178.61	$ 26,296.35	$ -