

Hoosac Valley Regional School District 2022-2023 Updated District Improvement Plan Deepening Engagement and Raising the Rigor

Engagement: Everyone invested in the work, believing that all can achieve at high levels, persisting despite challenges and obstacles, and taking pride in accomplishments.

<u>Rigor</u>. The result of work that challenges thinking in new and interesting ways. It occurs when they are encouraged toward a sophisticated understanding of fundamental ideas and are driven by curiosity to discover what they don't know. (Brian Sztabnik, 2015)

High Leverage Instructional Practices and Implementation of Curriculum with Integrity

Strategic Objective 1: Staff will implement curriculum(s) with integrity and analyze impact on student learning through the use of the Formative Assessments for Results (FAR) cycle and FastBridge data collection.

STANDARD I: Promotes the learning and growth of all students by providing high-quality and coherent instruction, designing and administering authentic and meaningful student assessments, analyzing student performance and growth data, using this data to improve instruction, providing students with constructive feedback on an ongoing basis, and continuously refining learning objectives.

Action

Measure for Success/Benchmark

Hoosac Valley Regional School District will continue the cycle of updating curriculum and expanding teacher repertoire to ensure high quality instruction across content areas.

 Training in and implementation of each new curricula. Wit and Wisdom Heggerty Fundations Into Literature Geodes Wilson Reading/Just Words Read 180/System 44 Math Recovery Eureka Math 	lum and intervention program including but not limited to:	Goal - 100% of classes utilizing HQIM during corresponding instructional blocks Fastbridge - 85% of students K-10 reading on benchmark as measured by Fastbridge benchmark assessments - 85% of students K-10 math on benchmark as measured by Fastbridge benchmark assessments - 85% of students K-10 math on benchmark as measured by Fastbridge benchmark assessments - 85% of students K-10 math on benchmark as measured by Fastbridge benchmark assessments - 50% of students Meeting or Exceeding expectations in grades 3-8 on
2021-2022 - Training for staff in utilization of new HQIM - Rollout of FAR in each building - Installation of new curriculums	2022-2023 - Training for staff in utilization of new HQIM - Training for new staff in utilization of HQIM including Positive Action, Responsive Classroom, and Ready Set Math - Training for staff in implementation with integrity including matching instructional practices and HQIM to increase impact on student learning - Training for all administrators in Analyzing Teaching for Student Results - High-Impact Teacher Teams	Data Sources - Fastbridge - MCAS - Walkthrough data - Feedback from staff following professional development - High-Impact Teacher Teams Agendas Resources - - School walkthrough tools - PD/Training materials - Elements Report: Transforming Teaching through Curriculum Based

	- Coaching from program consultants	Professional Learning
		Professional Learning Experiences - 2021-2022 - 2022-2023
 Development of an alignment map to provide clarity resources at the tier 1, tier 2, and tier 3 level. 	and consistency around district approved curriculum and	Goal: - 100% implementation district-wide of tiered curriculum - Alignment map with attached resources posted to the district website.
2021-2022	2022-2023	
- Development of HVRSD Universal Screener Flow Chart	 Approved instructional materials and resources list Instructional materials and resources approval form Refined BBT process Addition of a math intervention program at the elementary and middle schools Adapt Universal Screener Flow Chart for ES/HS 	Data Sources: - Walkthrough Data - IEP referral data Resources - Approved instructional materials resources list - Instructional materials and resources approval form - Refined BBT process - Revised district DCAP - HVRSD Universal Screener Flow Chart Professional Learning Experiences - - 2021-2022 - 2022-2023
 Training in and implementation of high leverage inst Results (FAR) Cycle. 	tructional practices and the Formative Assessment for	Goal:
2021-2022	2022-2023	 100% of classroom teachers K-8 will participate in weekly FAR Cycle meetings facilitated by the AP of Teaching and Learning.
 Initial training of staff in the Formative Assessment for Results Cycle through Research 	 Incorporation of the FAR Cycle into weekly collaborative planning 	 100% of teachers will participate in 3 data meetings throughout the course of the school year.

for Better Teaching and through faculty meetings at ILT. - Emphasis on Step 1 of the FAR Cycle: Clarifying the Learning Journey.	 FAR Cycle as the focus on the Instructional Leadership Team FAR Cycle as a key focus area of faculty meeting and PD time. Focus on Steps 2, 3, and 4 of the FAR Cycle: Infusing Formative Assessment, Analyzing Data, and Providing F.I.R.M.E. Action in response to data 	Data Sources - Walkthrough data from administrative and ILT walkthroughs - Feedback from staff following professional development - Instructional Leadership Team meeting notes - Grade level collaborative planning meeting notes Resources - - Introducing High Impact Teacher Teams - FAR Cycle articles/binders - Strong Teams Strong Results - School walkthrough tools Professional Learning Experiences - - 2021-2022 - 2022-2023
 Installation of a consistent data review cycle utilizing instructional planning and decision making. 	Fastbridge and formative assessment data to drive	Goal: - 100% of classroom teachers will participate in at least 3 data meetings throughout the course of the school year.
2021-2022	2022-2023	Data Sources
 Data Driven Dialogue modeled and facilitated by the Director of Curriculum Instruction and PD FastBridge Data Review Calendar Created 	 Data Driven Dialogue modeled and facilitated by the Assistant Principals of Teaching and Learning and supported by the coaches ILT teams to become trained facilitators in Data Driven Dialogue and the FAR Cycle 	 Grade level team meeting notes Data Meeting Agendas/Notes Resources <u>HVRSD Data review cycle</u> <u>Data Driven Dialogue meeting notes template</u> <u>Fall Benchmark Data Analysis Protocols PPT</u> <u>Winter Benchmark Data Analysis Protocols PPT</u>
		Professional Learning Experiences - <u>2021-2022</u> - <u>2022-2023</u>
	ct level Instructional Leadership Teams (ILTs) to provide	- <u>2021-2022</u>
• • •	ct level Instructional Leadership Teams (ILTs) to provide rith program implementation and instructional practice.	- <u>2021-2022</u>

Driven Dialogue and the FAR Cycle - Research compiled for effective implementation of high leverage instructional practices - Increase ILT member repertoire and skill in facilitation of collaborative professional learning including but not limited to the content of the Formative Assessment for Results cycle above and beyond the facilitated time with the Assistant Principals of Teaching and Learning - Research compiled for effective implementation of high leverage instructional practices - Training building leaders High Impact Teacher Teaming including the Formative Assessment for Results Cycle and Data Driven Dialogue as well as Crossing the Rigor Divide and Powerful Task Design. - 2021-2022 - 2022-2023 - Training and feedback loops for building administration to ensure consistency across ILTs. - Training and feedback loops for building
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Safe Learning Environment Strategic Objective 2: Staff will maintain a safe, inclusive and supportive environment for all students by regularly utilizing and reflecting on SEL data to ensure student needs are being met. STANDARD II: Faculty/staff/administration will promote the learning and growth of all students through instructional practices that establish high expectations, create a safe and effective classroom environment, and demonstrate cultural proficiency. Action **Measure for Success/Benchmark** Hoosac Valley Regional School District will examine policies and practices district wide with an equity lens. A. The district will create a DEI committee representative of all stakeholders to prioritize the work in Hoosac. Goal An established DEI committee representative of a cross-section of 2022-2023 stakeholders in the district. Developing a district DEI committee Data Sources Examining handbooks and policies for equity Survey data and feedback from focus groups -Developing new policies from equity lens Creating a new, inclusive student enrollment process Engaging staff in two signature equity and diversity focused experiences: Resources - Examining curricular and instructional materials for equity **DESE REDI Resource** Examining curricular and instructional materials for equity Equity and inclusion: Exploring Identity Equity and inclusion: Exploring Identity Offering two optional book clubs for teachers to participate in: Zaretta Hammond's Culturally Responsive Teaching and the Brain Professional Learning Experiences Tracey Benson's Unconscious Bias in Schools <u>2021-2</u>022 2022-2023

1. School leadership teams will work together to align handbook policies and procedures to ensure clarity and consistency with expectations, supports, and information being provided to students and families with an Goal equity lens. Policy subcommittee will review and revise at least 3 current district policies with an equity lens. 2021-2022 2022-2023 Data Sources Updated policies in the handbooks Aligned handbooks Examining handbooks and policies for equity Discipline data Developing new policies from equity lens Creation of new kid handbook Translation of handbooks Focus of policy subcommittee Resources New enrollment process School handbooks _

New introduction to Hoosac process

Create and implement a homework policy and a

Utilize Student Support Centers as alternatives to

Refine our policies in order to create and support a

more equitable and inclusive environment.

- New Kid handbook
- Translated handbooks
- Updated HVRSD student enrollment process
- Lexikeet
- Policy Committee notes and agendas
- Family and Community Coordinator

Professional Learning Experiences

- 2021-2022
- <u>2022-2023</u>

2. Expectations district-wide will be aligned with the tenets of P.R.I.D.E (Perseverance, Respect, Integrity, Diversity, and Empathy).

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failure policy

suspensions

Examine attendance policy Develop DEI playbook

2021-2022	2022-2023
 Consistently implemented PRIDE in all three schools districtwide 	 Aligning PRIDE to Portrait of a Graduate work. Developing a soft skills rubric that connects PRIDE and Portrait of a Graduate work.

- An established rubric that aligns the tenets of PRIDE with the Portrait of a Graduate competencies.

Data Sources

Goal

- Banks of activities and learning experiences for students connected to PRIDE
- Discipline data

Resources

- HVHS Competency Rubric

Professional Learning Experiences

- <u>2021-2022</u>
- <u>2022-2023</u>

2021-2022	2022-2023	Goal - Decrease in state reported suspensions from the 21-22 to 22-23 scho year.
Restorative practices have been utilized for various circumstances, but not yet implemented in a systematic way.	 Training deans Optimal Healing work with Cornerstone and training of staff at all three levels Refine our responses to behavior and employ alternatives to exclusionary disciplinary practices. 	Data Sources - Student discipline data Resources - Professional Development for RP - Professional Development from Optimal Healing Professional Learning Experiences - 2021-2022 - 2022-2023
Training in and support around implementation of S	EL strategies in the classroom.	Goal
2021-2022	2022-2023	- 100% of students reporting that they have a teacher or adult from school who they can count on to help them no matter what.
Formed an SEL committee to analyze a variety	- Professional Development in the SEL curricula	100% of students reporting they have a teacher or adult from school
of SEL curricula	- Implementing SEL curricula	who they can be completely themselves around.
of SEL curricula Selected SEL curricula	 Implementing SEL curricula Optimal Healing work with Cornerstone and training of staff at all three levels 	Data Sources
		Data Sources - MCAS - Walkthrough data
	- Optimal Healing work with Cornerstone and	Data Sources - MCAS
	- Optimal Healing work with Cornerstone and	Data Sources - MCAS - Walkthrough data - Feedback from staff following professional development

5. Building administration will explore SEL programs version building by the 2022-2023 school year.	with the goal of selecting a consistent SEL program for	Goal - Newly adopted SEL curriculums will be fully implemented based on
2021-2022	2022-2023	curriculum guidelines by the end of the 22-23 school year.
- Selected and purchase SEL curriculums	 Implementing SEL curriculums in all schools with fidelity Training all staff in implementation of curriculums Optimal Healing work with Cornerstone and training of staff at all three levels Training from Kim Biagini Behavior with Biagini at the elementary school Implementation of a consistent student support center model at all three schools Coaching around Positive Action Implementation at MS by Dean & SAC 	Data Sources - MCAS - Walkthrough data - Feedback from staff following professional development - SEL Curriculum Pre and Post Assessment Data Resources - SEL curriculum selection committee meeting notes - SEL curriculum committee adoption documentation - Positive Action Training Resources - Responsive Classroom Training Resources - WIN/RMR at HS Professional Learning Experiences - 2021-2022 - 2022-2023
6. Implementation of a consistent data review cycle u	tilizing Panorama staff, student, and family survey data.	Goal
2021-2022 - Administered Surveys to students, families and	2022-2023 - District hired Family and Community	 100% of classroom teachers will participate in at least 3 data meetings throughout the course of the school year with at least 1 dedicated SEL focus.
 Fall and Spring Fall data was used in January to assess progress Spring data was utilized for SY2223 planning 	 District finded raining and community Coordinator in August Goals of the position are To examine and deepen relationships with families and To support staff in deepening their work with families To build deeper connections with businesses and other community stakeholders Examination of our survey processes will occur to look for more effective means of 2-way communication with families Focus groups will be utilized to provide 	

 important decisions Utilization of the Panorama Students Success dashboard. Increased staff proficiency with understanding data so that it can be utilized in a way to maximize positive impact on all stakeholders.
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Communication/Family Engagement

Strategic Objective 3: Faculty/staff/administration will create, implement, and/or host a variety of communication strategies in order to support the mission of the district.

STANDARD III: Promotes the learning and growth of all students and the success of all staff through effective partnerships and communication with families, community organizations, and other stakeholders that support the mission of the school and district.

Act	Action	
1. FastBridge performance letters will be sent out to fa	milies following each benchmark period.	
2021-2022	2022-2023	Goal: - 100% of families of students in grades K-12 will receive Fastbridge performance letters three times per year.
 Implemented a district benchmark calendar including communication with families about student performance. Selected the Fastbridge family benchmark letter as our template. The Director of Curriculum created family 	 Continuing to send home family letters following each benchmark period. Continuing to train teachers in interpreting the data from benchmark assessments in order to partner with families around data driven instructional decision making. 	Data Sources - Fastbridge results and letters sent home - Feedback from families regarding home-school communication in specific reference to academic performance and instructional support for those students in need of it.
resource videos explaining benchmarking and the letters being sent home.	 Evaluating communication regarding academic performance to our EL families. Continuing to improve and create outreach measures strategies designed to support partnership in learning with all families. 	Resources - Why We Benchmark (video from January 2022) - Fastbridge Report Info Video for Families (video from March 2022) - District Fastbridge Benchmark Letter (from Fall 2021) Professional Learning Experiences
		- <u>2021-2022</u> - <u>2022-2023</u>

2021-2022	2022-2023	Goal - 100% of documents sent home will be translated into the native language of our students' families.
Partnered with Lexikeet for translation support.	 Continuing our partnership with Lexikeet. Regular communication with EL teacher and Family and Community Engagement Coordinator to identify documents in need of translation Strengthening the district student enrollment process in order to more accurately identify translation requirements/needs individualized to each family. Development of a repository to store all previously translated documents Develop a repository of resources and a more robust process for identification of and communication with all families. 	- Interpreters present at 100% of family meetings interpretation is required.
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All families will receive regular communication about attend workshops and Q and A sessions about what	ut new curricula and will be provided with opportunities to at their children are learning in the classroom.	Goal
-		Goal - Curriculum information posted to the district website by the end of the 22-23 school year. - Each school will host at least one curriculum focused family and

 Families will be invited to attend HVRSD events bot concerns, and celebrate successes. 	h in schools and in the community to ask questions, share	Goal - Each school will host at least three family events during the 22-23 school
2021-2022	2022-2023	year.
 First event: December 7th Second event: March 3rd Title 1 Events (Trunk or Treat, Where the Wild Things Are, Musical Bingo, etc.) Pathway presentation at HS Open Houses, Meet the Teacher 5. All stakeholders will be provided with the opportunit family surveys.	 At least monthly family and community events including Open House, Trunk or Treat, Haunted Halls of Hoosac, Veterans Day Event, Parent Conferences, Apple Pie Making etc. Strengthening the SEPAC through creative marketing, engagement strategies, and personalized experiences based on feedback from families. Title 1 Events Provide multiple means of access (Zoom links, bussing, remote locations, etc.) Increase the number of learning showcase opportunities 	Data Sources SEPAC survey results - Title I events- surveys and attendance Resources - Lexikeet - SEPAC meeting notes (Meetings on the second Tuesday of every month) - Title 1 Family Engagement Calendar Professional Learning Experiences - 2021-2022 - 2022-2023
2021-2022	2022-2023	- 50% participation from families on Panorama surveys.
 Administered Surveys to students, families and staff in Fall and Spring Fall data was used in January to assess progress Spring data was utilized for SY2223 planning 	 District hired Family and Community Coordinator in August Goals of the position are To examine and deepen relationships with families and To support staff in deepening their work with families To build deeper connections with businesses and other community stakeholders Examination of our survey processes will occur to look for more effective means of 2-way communication with families 	Data Sources - Family and Community Coordinator outreach/interviews to families - Panorama survey results Resources - Panorama: Building buy in and communicating with families about surveys - Why We Benchmark (video from January 2022) - Fastbridge Report Info Video for Families (video from March 2022) - District Fastbridge Benchmark Letter (from Fall 2021) Professional Learning Experiences - - 2021-2022 - 2022-2023

		 Focus groups will be utilized to provide opportunities for students, staff, families, and community stakeholders to have a voice in our important decisions 	
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