

Superintendent's Recommended Operating Budget FY2022

Dr. J. Scott Smith, Superintendent
Ms. Tammy McCourt, Assistant Superintendent
December 2, 2020



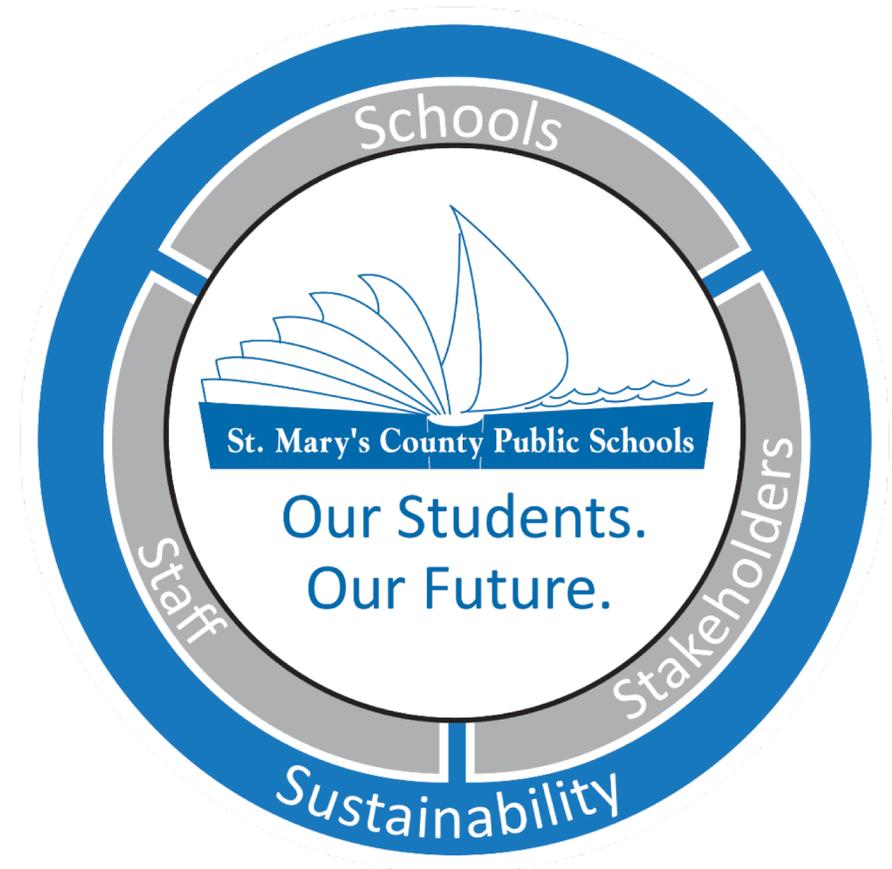
Committed to the Future

SMCPS is 18,000 students working with over 2,000 adults - all committed to learning and growing to become the very best versions of ourselves we can be.

The commitments we make to students, to staff, to our schools, to our stakeholders, and ultimately our commitment to our own sustainability will define us. What we do today, we must be able to do tomorrow, next week, next month, and for the years to follow.

Because our students enter as toddlers and leave as young adults, we are responsible for their preparation for adulthood - to succeed and contribute meaningfully to their community.

We are a force committed to action and excellence.



Our commitment to

Students

means that our focus will be on teaching and learning in order to support students in achieving their goals.

Our commitment to

Staff

means that staff will be engaged and supported in their professional growth to meet the expectations of performance.

Our commitment to

Schools

means that schools will be maintained and supported to provide high quality learning experiences for students.

Our commitment to

Stakeholders

means that the community will be informed and engaged in how we deliver services to students.

Our commitment to

Sustainability

means that we will only invest in that which we will be able to maintain.

Our commitment to **Students**

- 1.1 Students have equitable access to rigorous and relevant learning.
- 1.2 Students are engaged in learning experiences that meet their needs and interests.
- 1.3 Students are safe and supported in their academic, social, and emotional growth.
- 1.4 Student learning is aligned to nationally recognized standards.
- 1.5 Student learning is measured in a fair, meaningful, and timely way.
- 1.6 Student learning is designed to support students' preparation for a balanced lifestyle.

- 5.1 We invest in instructional resources.
- 5.2 We invest in programs, experiences, and learning for students.
- 5.3 We invest in technology to engage, educate, and communicate.

Our commitment to **Staff**

2

- 2.1 Staff have a deep understanding of factors that impact learning.
- 2.2 Staff are highly qualified, highly effective, and diverse.
- 2.3 Staff are engaged in an open, trusting, and solution-oriented environment.
- 2.4 Staff actively drive their learning and advancement.
- 2.5 Staff are supported and accountable in meeting expectations for performance.
- 2.6 Leadership is grown from within the school system.

- 5.4 We invest in our people.
- 5.5 We invest in technology to enhance efficiency and further productivity.
- 5.6 We invest in professional development, internal advancement, and growing our own.

5

Sustainability

Our commitment to **Schools**

3

- 3.1 Schools are well maintained, safe, and welcoming learning environments.
- 3.2 Schools support the social and emotional safety and well being of students.
- 3.3 School programs support the development of the whole child.
- 3.4 Schools support learning, effectiveness, and efficiency.

- 5.7 We develop long-range plans for the growing needs of our school system.
- 5.8 We invest in our schools, classrooms, and work spaces.
- 5.9 We invest in our system infrastructure.

5

Sustainability

Our commitment to **Stakeholders**

4

- 4.1 Family and community members are welcomed as supportive partners.
- 4.2 Two-way communication with stakeholders is open, honest, and timely.
- 4.3 Partnerships anchor our schools and students to the community we serve.

- 5.10 We invest in communication systems to tell our story.
- 5.11 We develop and implement a budget that is understandable and transparent.
- 5.12 We are responsible and accountable to our stakeholders.

5

Sustainability

Budget Priority # 1: People

5.4 We invest in our people



TOTAL COST = \$217,457,805
93% of the unrestricted budget

Budget Priority # 2:

Support for Students / Staff

1.3 Students are safe and supported in their academic, social, and emotional growth

- Digital academic resources

2.5 Staff are supported and accountable in meeting expectations for performance

- Technology enhancements

Budget Priority # 3: Sustaining our System

5.7 We develop long-range plans for the growing needs of our school system.

Sustainable Association
Agreements

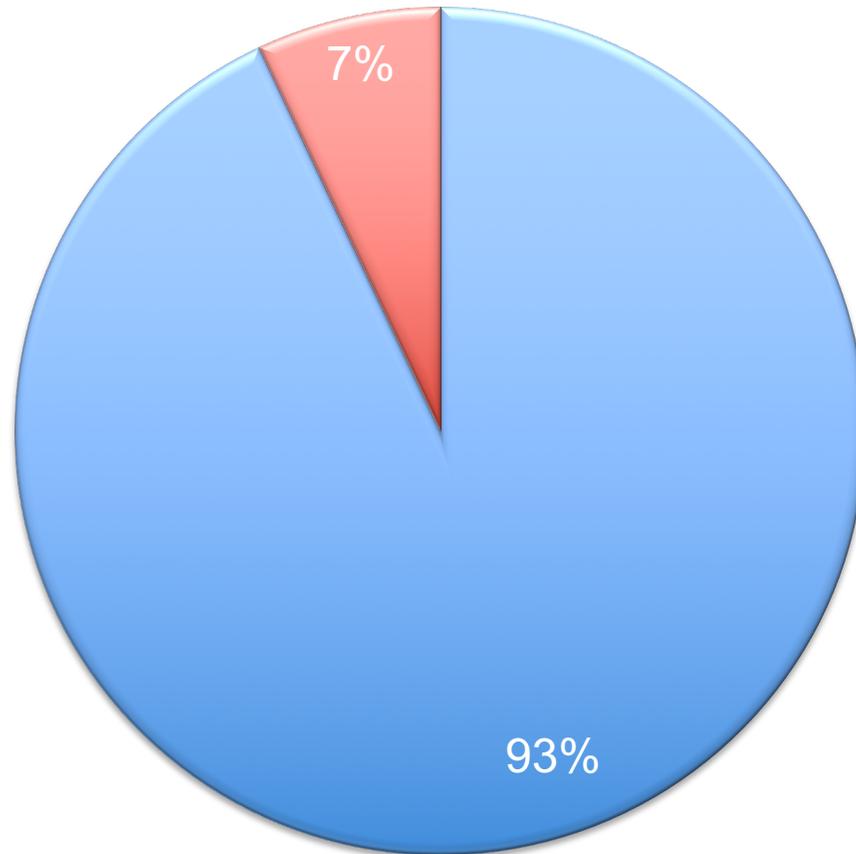
Technology Refresh

Digital Resource
Updates

Highlights:

- Negotiations for a 4-year agreement - in progress for SMASA; entering 2nd year of EASMC/EASMC-ESP 4-year agreement
- Upgrade technology due to robust usage
- Maintain existing programs and resources, with no new initiatives and no new positions planned

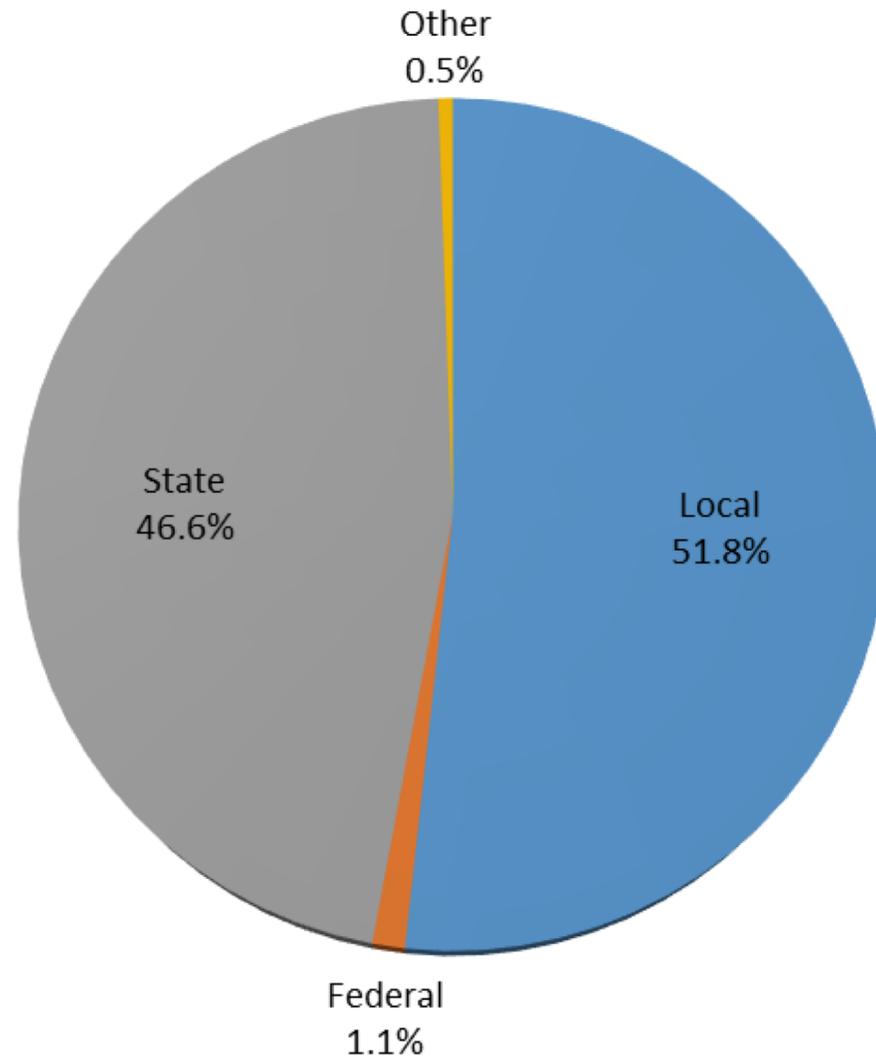
Proposed FY2022 Expenditure Budget



■ People

- *Utilities*
- *Transportation*
- *Textbooks*
- *Professional development*
- *Materials*
- *Technology*
- *Supplies*
- *Maintenance*
- *Program operations*
- *Equipment*

Proposed FY2022 Revenue Budget



The Big Picture

	FY 2021 Adopted Budget	FY 2022 Recommended Budget	\$ Change
Summary of Revenues			
Local	\$109,542,921	\$118,598,485	\$9,055,564
Local Fund Balance	-	1,999,910	1,999,910
SMCPS Fund Balance	5,959,529	-	(5,959,529)
SMCPS Fund Balance - CPCS	159,151	-	(159,151)
State	111,126,805	108,570,768	(2,556,037)
Federal	2,745,000	2,657,000	(88,000)
Other	<u>1,537,200</u>	<u>1,254,839</u>	<u>(282,361)</u>
Total Unrestricted Fund	\$231,070,606	\$233,081,002	\$2,010,396

Increase of **\$2,010,396**
is a **0.87%** increase over the
2021 Adopted Budget

The Big Picture – Net of Use of Fund Balance (excluding CPCS)

	FY 2021 Adopted Budget	FY 2022 Recommended Budget	\$ Change
Summary of Revenues			
Local	\$109,542,921	\$118,598,485	\$9,055,564
Local Fund Balance	-	1,999,910	1,999,910
SMCPS Fund Balance	5,959,529	-	(5,959,529)
SMCPS Fund Balance - CPCS	159,151	-	(159,151)
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Federal	2,745,000	2,657,000	(88,000)
Other	<u>1,537,200</u>	<u>1,254,839</u>	<u>(282,361)</u>
Total Unrestricted Fund	\$231,070,606	\$233,081,002	\$2,010,396
Planned Use of Fund Balance	<u>(6,118,680)</u>	<u>(1,999,910)</u>	<u>4,118,770</u>
Net of Fund Balance	\$224,951,926	\$231,081,092	\$6,129,166

Increase of **\$6,129,166**
is a 2.72% increase over the
2021 Adopted Budget

Maintenance of Effort

FY 2021 Local Funding	\$109,542,921
FY 2021 September 30, 2019 Eligible for Funding	<u>÷ 17,138</u>
FY 2021 Per Pupil Funding	\$6,392
FY 2022 Unofficial September 30, 2020 Eligible for Funding	<u>× 16,724</u>
FY 2022 Maintenance of Effort (MOE)	\$106,896,710
Decrease in County Funding under MOE	(\$2,646,211)
FY 2022 Hold Harmless	\$109,542,921
FY 2022 Local Funding Requested (recurring)	<u>\$118,598,485</u>
FY 2022 Increase	\$9,055,564

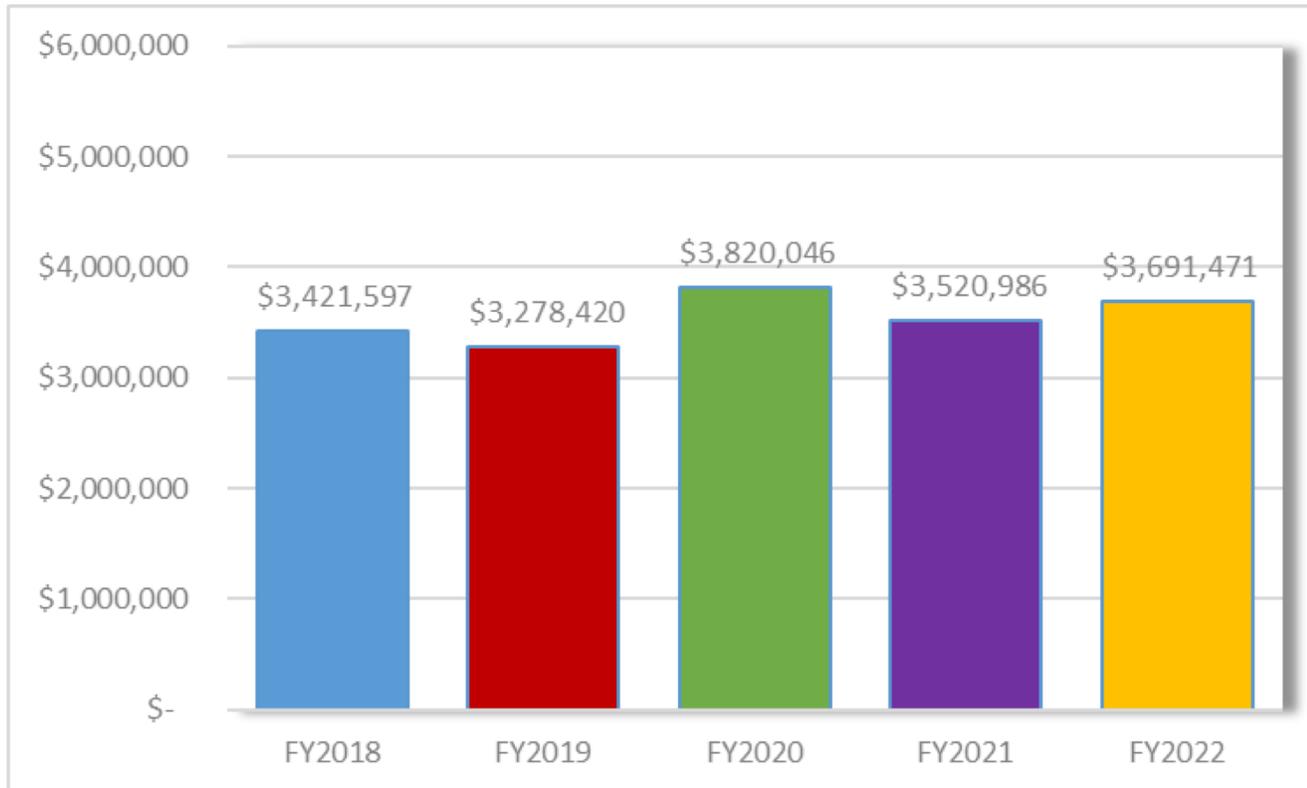
Total Operating Budget

	FY 2021 Adopted Budget	FY 2022 Recommended Budget	\$ Change
Summary of Expenditures by Category			
Administration	\$3,520,986	\$3,691,471	\$170,485
Mid-Level Administration	17,478,820	17,659,634	180,814
Instructional Salaries & Wages	83,479,956	85,794,487	2,314,531
Textbooks and Instructional Supplies	4,321,543	4,258,887	(62,656)
Other Instructional Costs	1,618,645	1,517,820	(100,825)
Special Education	19,505,104	19,674,171	169,067
Student Personnel Services	1,285,145	1,446,751	161,606
Student Health Services	2,565,990	2,688,012	122,022
Student Transportation	18,148,833	18,602,764	453,931
Operation of Plant	17,388,188	17,653,720	265,532
Maintenance of Plant	4,592,157	4,362,108	(230,049)
Fixed Charges	56,174,156	54,765,191	(1,408,965)
Capital Outlay	<u>991,083</u>	<u>965,986</u>	<u>(25,097)</u>
Total Unrestricted Fund	\$231,070,606	\$233,081,002	\$2,010,396

Total Operating Budget – Net of Use of Fund Balance

	FY 2021 Adopted Budget	FY 2022 Recommended Budget	\$ Change
Summary of Expenditures by Category			
Administration	\$3,520,986	\$3,691,471	\$170,485
Mid-Level Administration	17,242,320	17,659,634	417,314
Instructional Salaries & Wages	83,479,956	85,794,487	2,314,531
Textbooks and Instructional Supplies	2,435,343	2,487,827	52,484
Other Instructional Costs	1,618,645	1,517,820	(100,825)
Special Education	19,505,104	19,674,171	169,067
Student Personnel Services	1,285,145	1,446,751	161,606
Student Health Services	2,565,990	2,688,012	122,022
Student Transportation	18,148,833	18,602,764	453,931
Operation of Plant	17,071,778	17,574,870	503,092
Maintenance of Plant	4,592,157	4,362,108	(230,049)
Fixed Charges	52,689,240	54,765,191	2,075,951
Capital Outlay	<u>796,429</u>	<u>815,986</u>	<u>19,557</u>
Total Unrestricted Fund	\$224,951,926	\$231,081,092	\$6,129,166

Administration



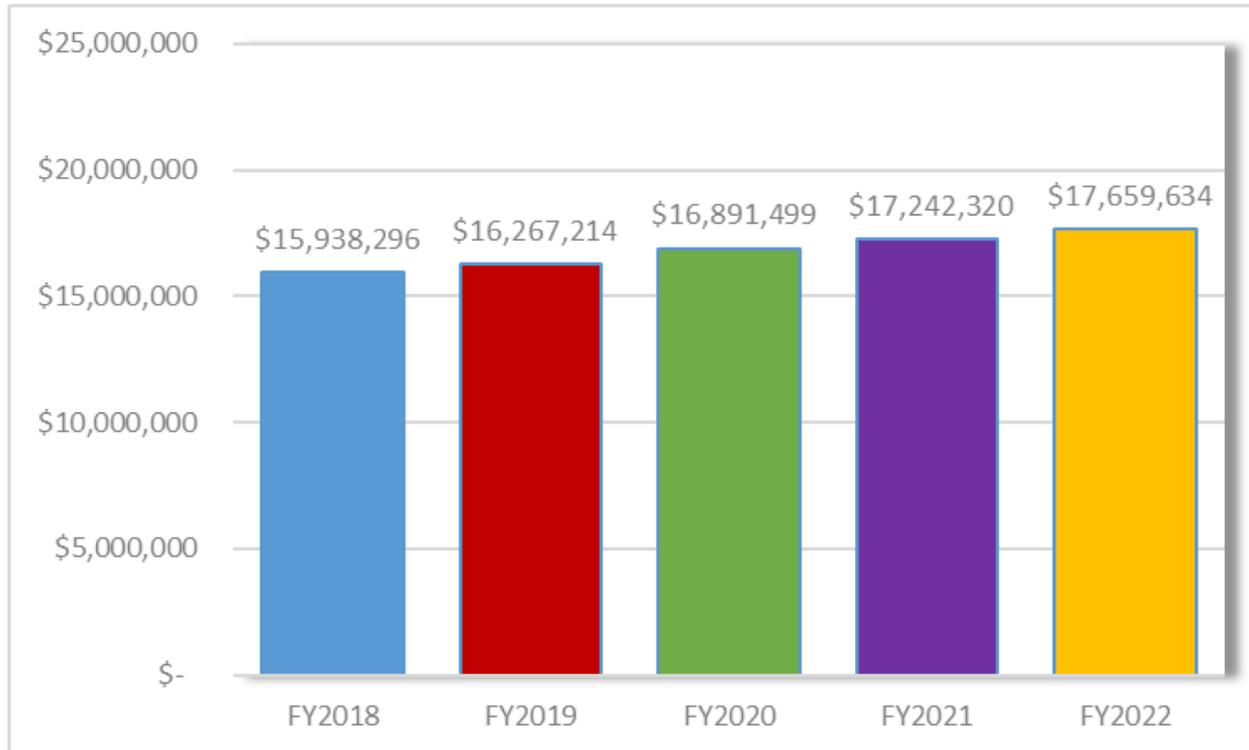
Requested Increase:
\$170,485 (4.8% increase)

Highlights:

- Funding for negotiations

FY2021 and 2022 are net of fund balance

Mid-Level Administration



Requested Increase:

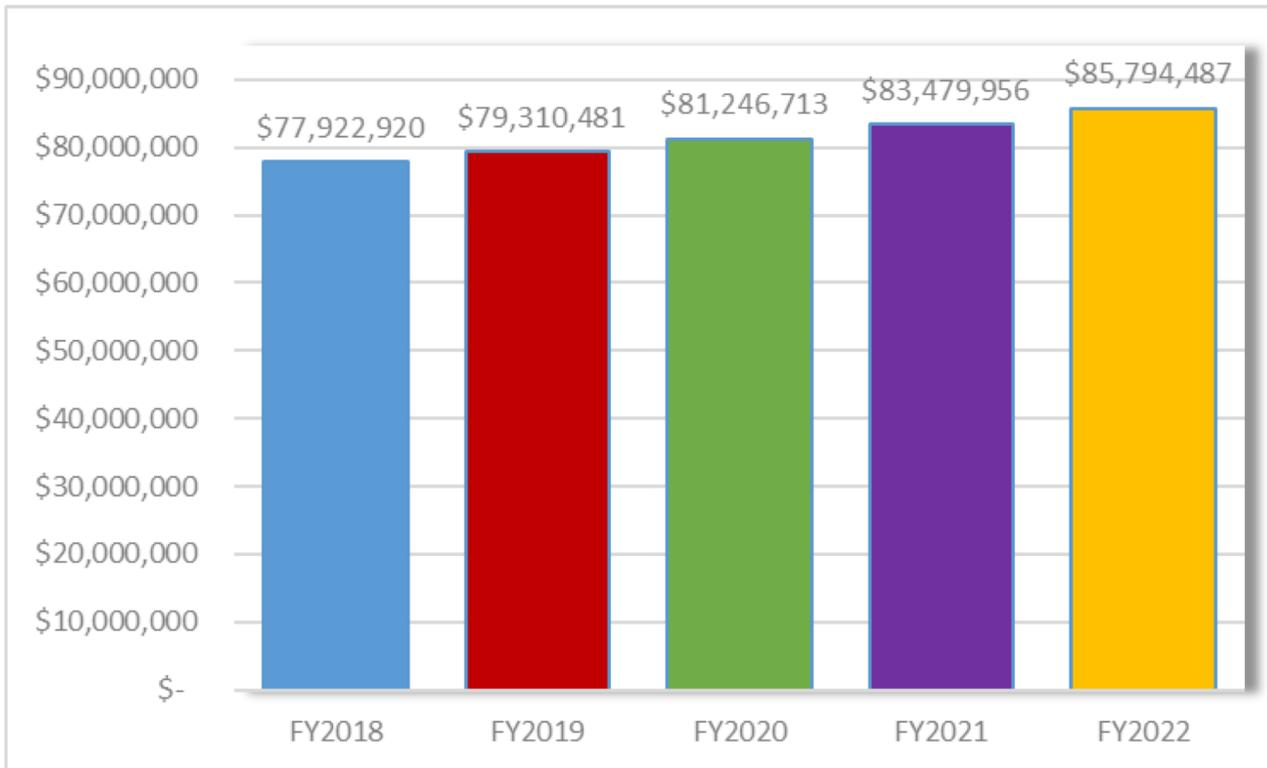
\$417,314 (2.4% increase)

Highlights:

- Funding for negotiations

FY2021 and 2022 are net of fund balance

Instructional Salaries and Wages



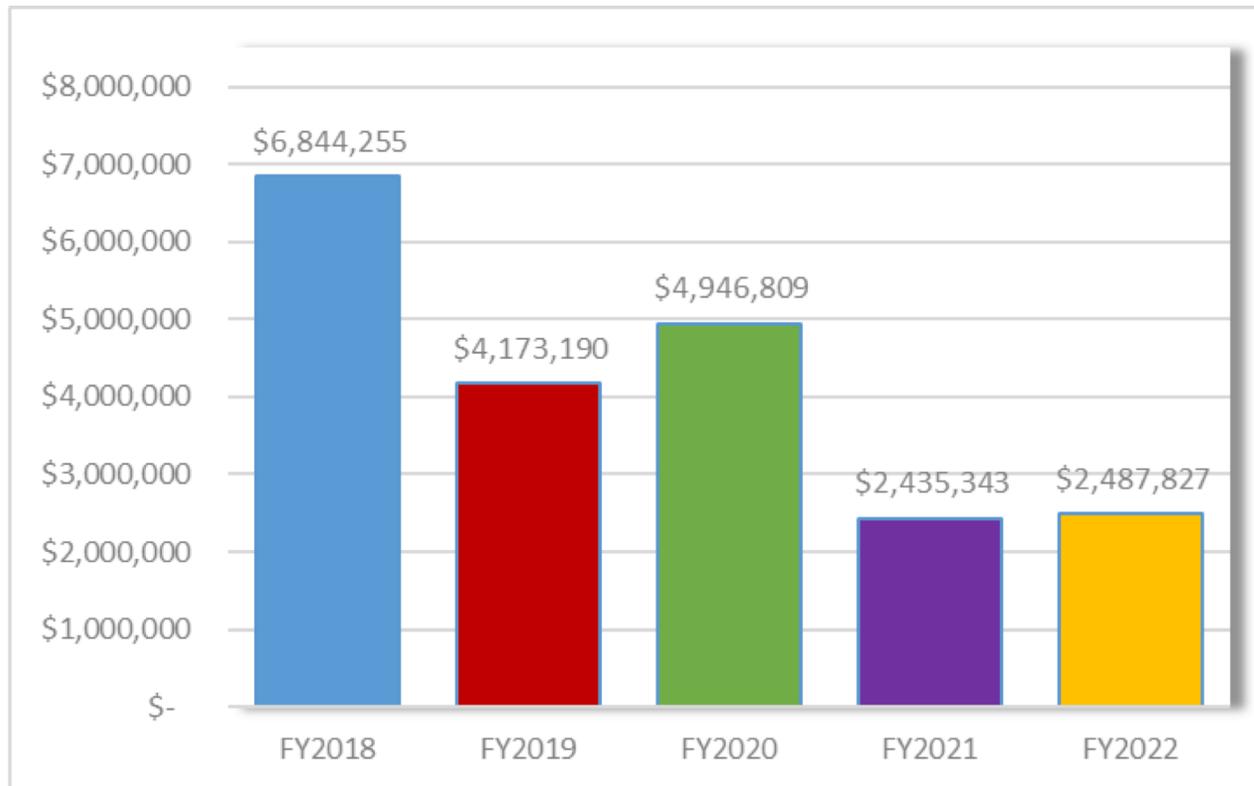
Requested Increase:
\$2,314,531 (2.8% increase)

Highlights:

- Funding for negotiations

FY2021 and 2022 are net of fund balance

Textbooks and Instructional Supplies



FY2021 and 2022 are net of fund balance

Requested Increase:

\$52,484 (2.2% increase)

Highlights:

- Elementary Math consumables
- Instructional software

Use of Fund Balance: \$1,771,060

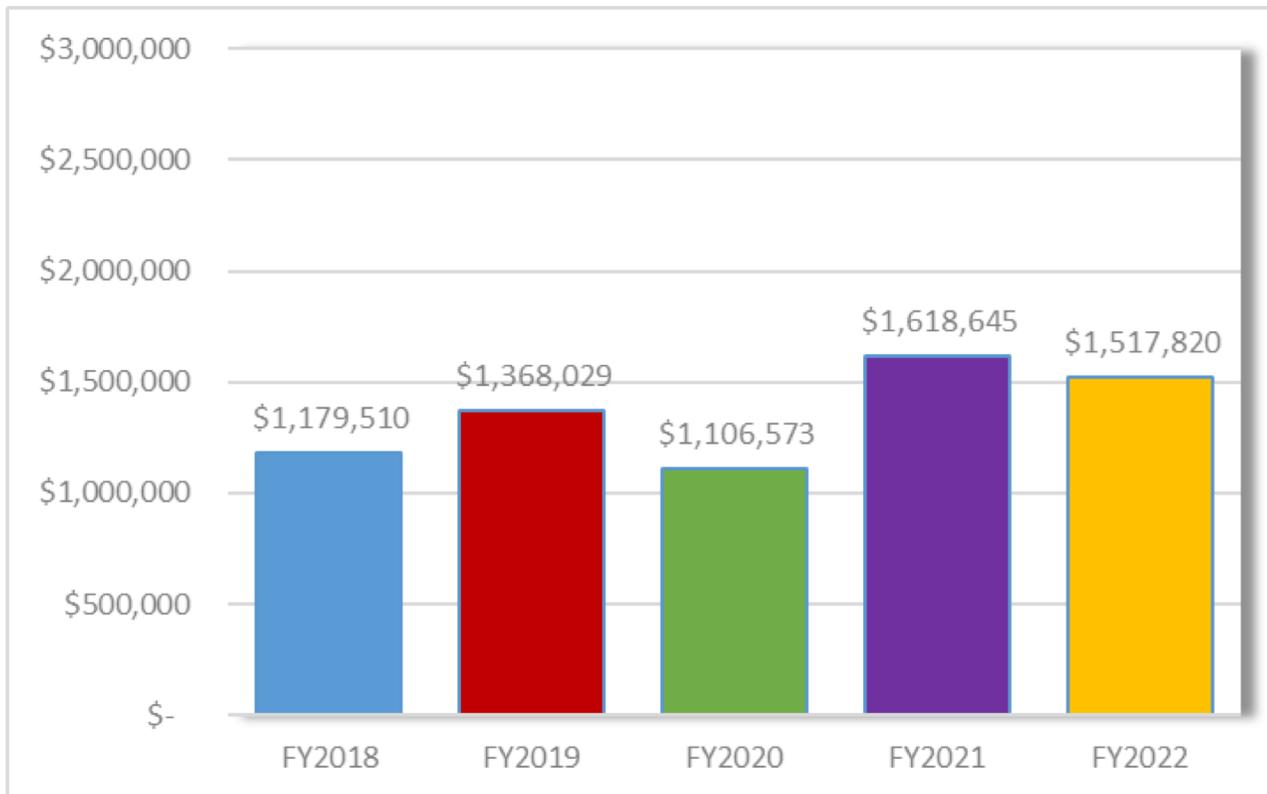
Continuation of school-based technology refresh \$1,260,000

- Network switches
- Network Host refresh
- Interactive SMART TV's for classrooms
- Teacher laptops

Digital Textbook Subscriptions:

- Spanish
- American History- Reconstruction to Present
- US History- Beginnings to 1914

Other Instructional Costs



Requested Increase:

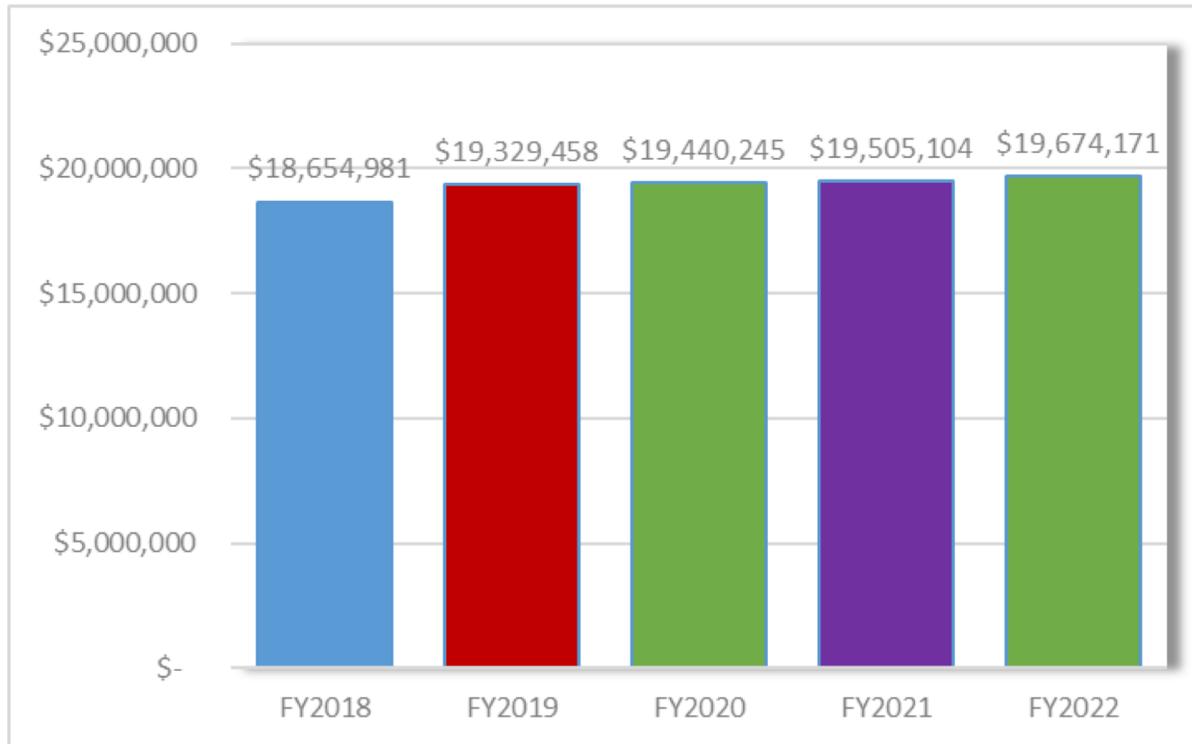
-\$100,825 (6.2% decrease)

Highlights:

- Conferences
- Mileage
- Non-public placements
- Contracted temporary services

FY2021 and 2022 are net of fund balance

Special Education

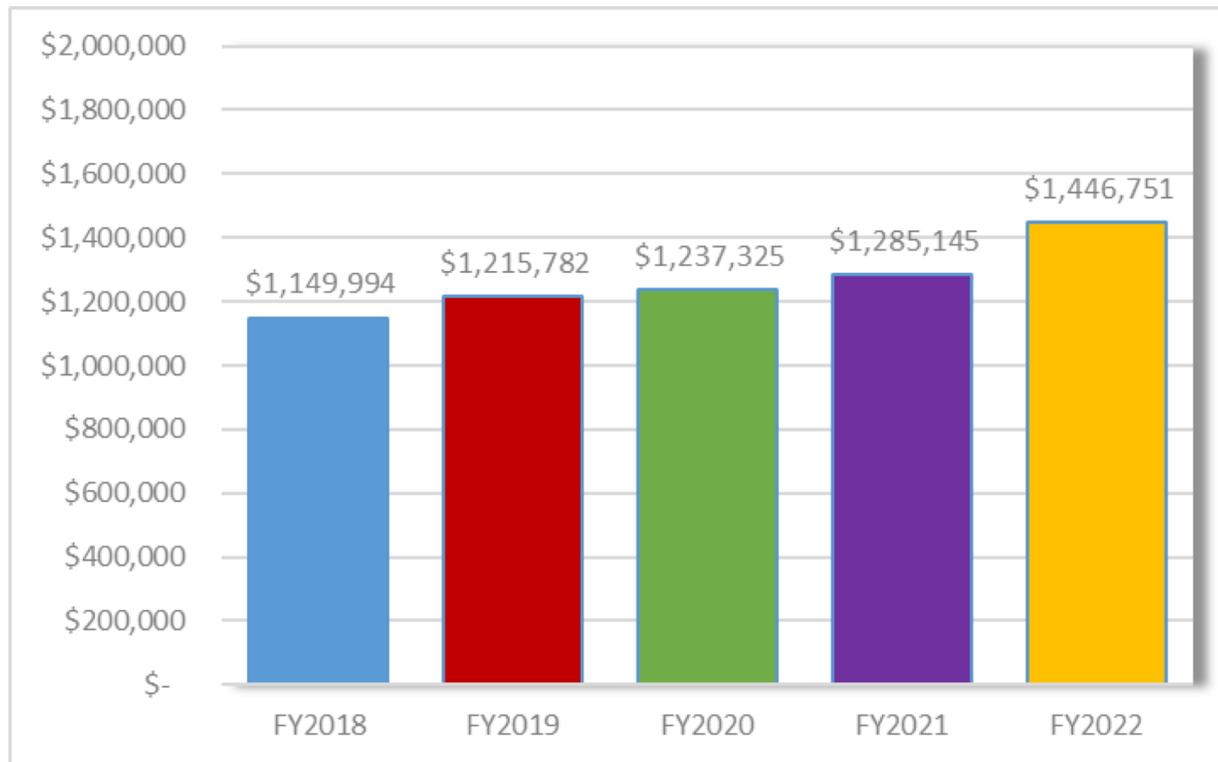


Requested Increase:
\$169,067 (0.9% increase)

Highlights:
Funding for negotiations

FY2021 and 2022 are net of fund balance

Student Personnel Services



Requested Increase:

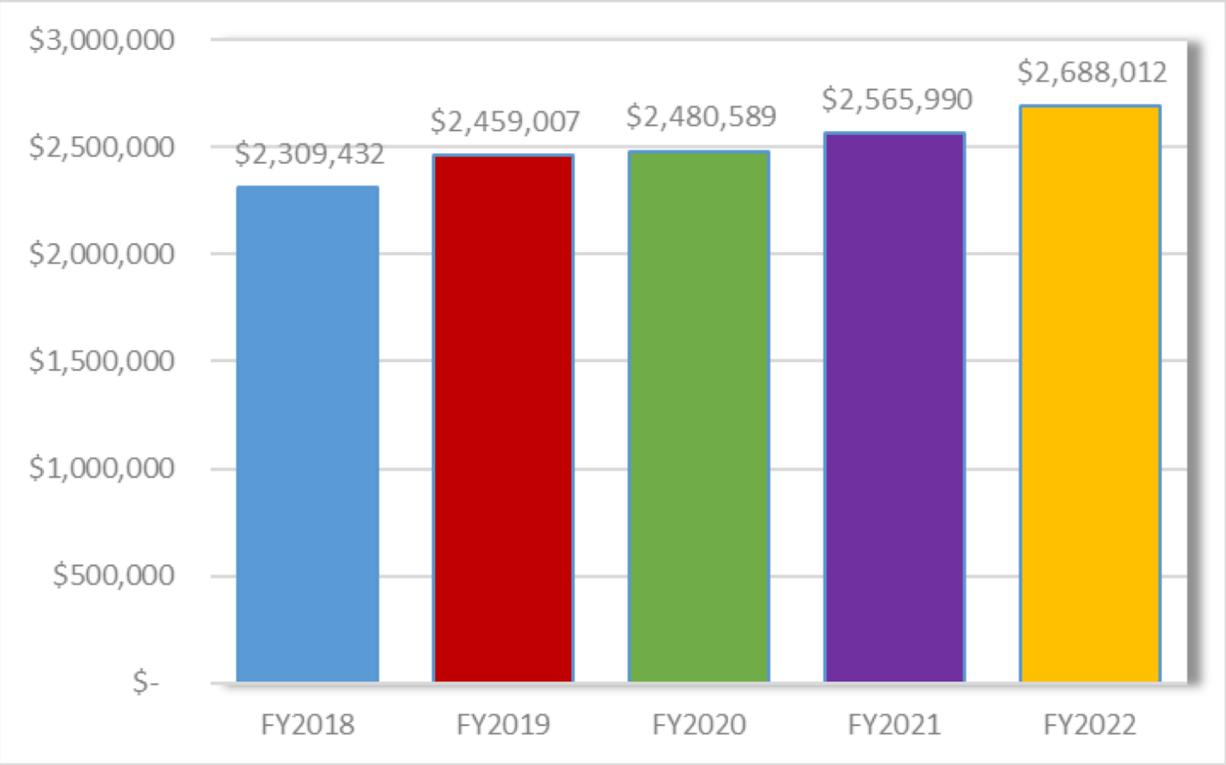
\$161,606 (12.6% increase)

Highlights:

- Funding for negotiations

FY2021 and 2022 are net of fund balance

Student Health Services

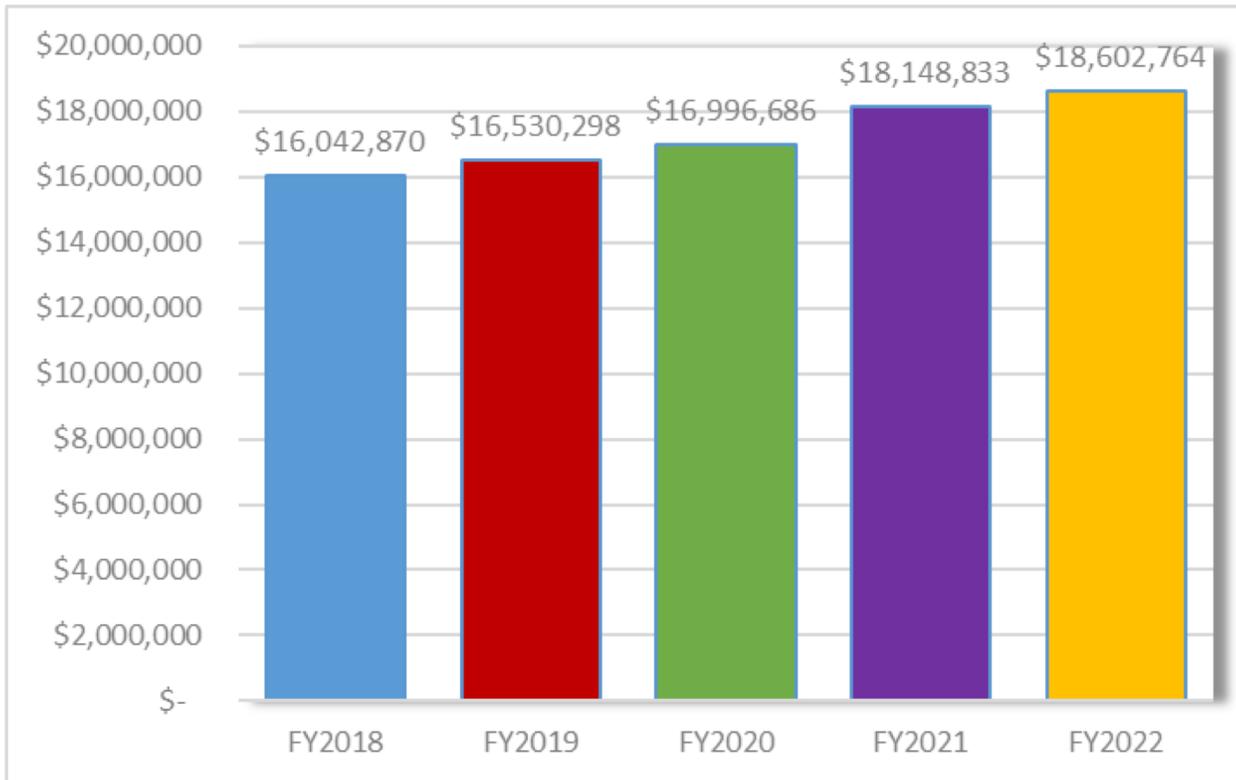


Requested Increase:
\$122,022 (4.8% increase)

- Highlights:
- Funding for negotiations

FY2021 and 2022 are net of fund balance

Student Transportation



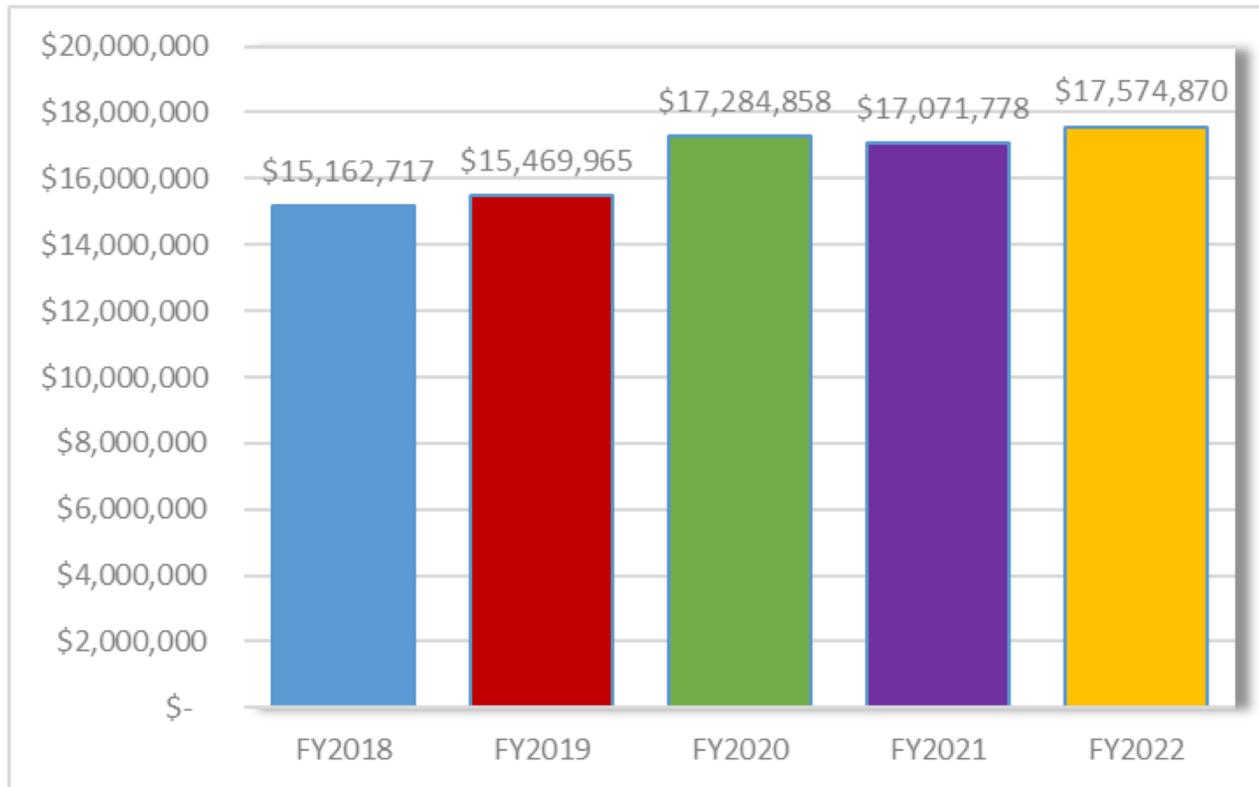
Requested Increase:
\$453,931 (2.5% increase)

Highlights:

- Funding for negotiations
- Contracted bus PVA increase
- Hourly contracted driver/attendant rate increase
- Decrease in fuel rate

FY2021 and 2022 are net of fund balance

Operation of Plant



Requested Increase:

\$503,092 (2.9% increase)

Highlights:

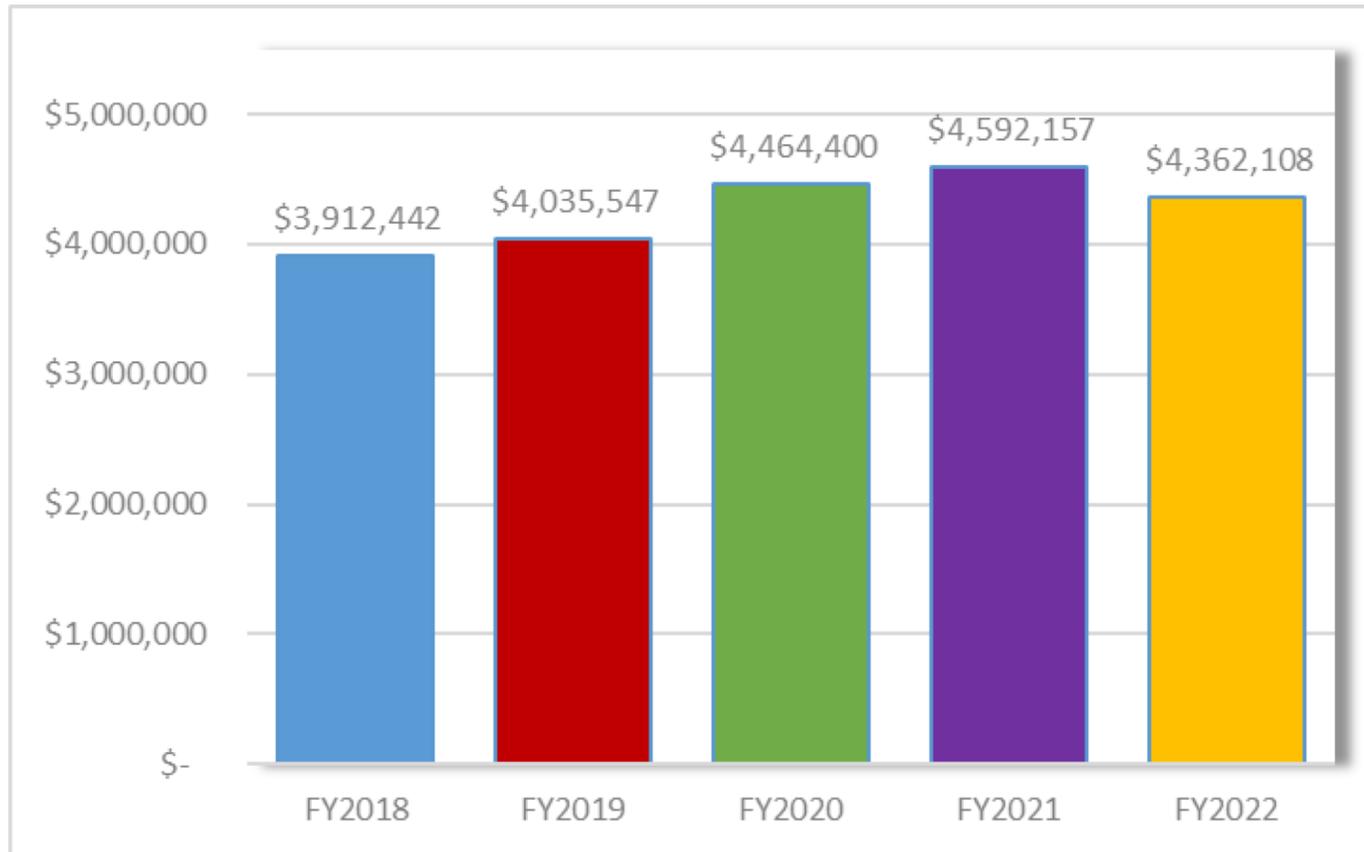
- Funding for negotiations
- Utilities

Use of Fund Balance: \$78,850

- Vehicles

FY2021 and 2022 are net of fund balance

Maintenance of Plant



Requested Increase:

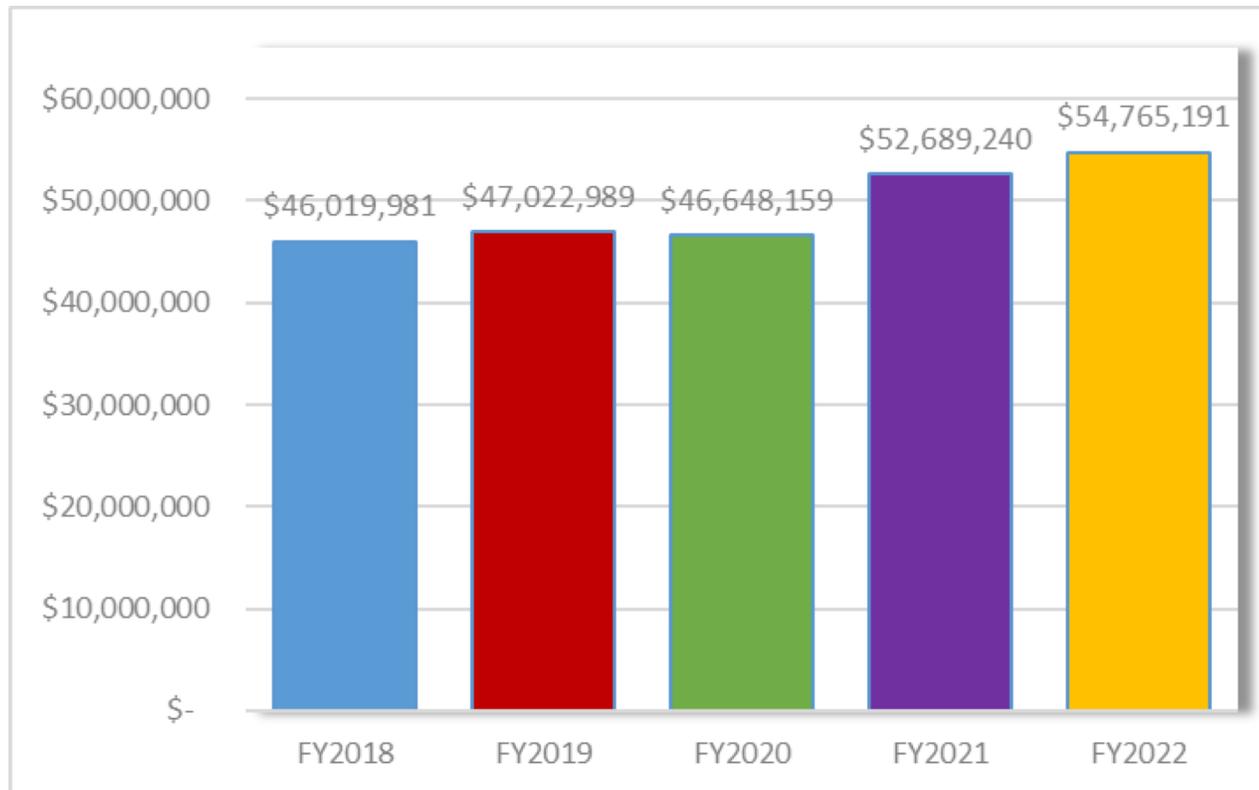
-\$230,049 (5.0% decrease)

Highlights:

- Funding for negotiations
- Removal of all planned painting

FY2021 and 2022 are net of fund balance

Fixed Charges



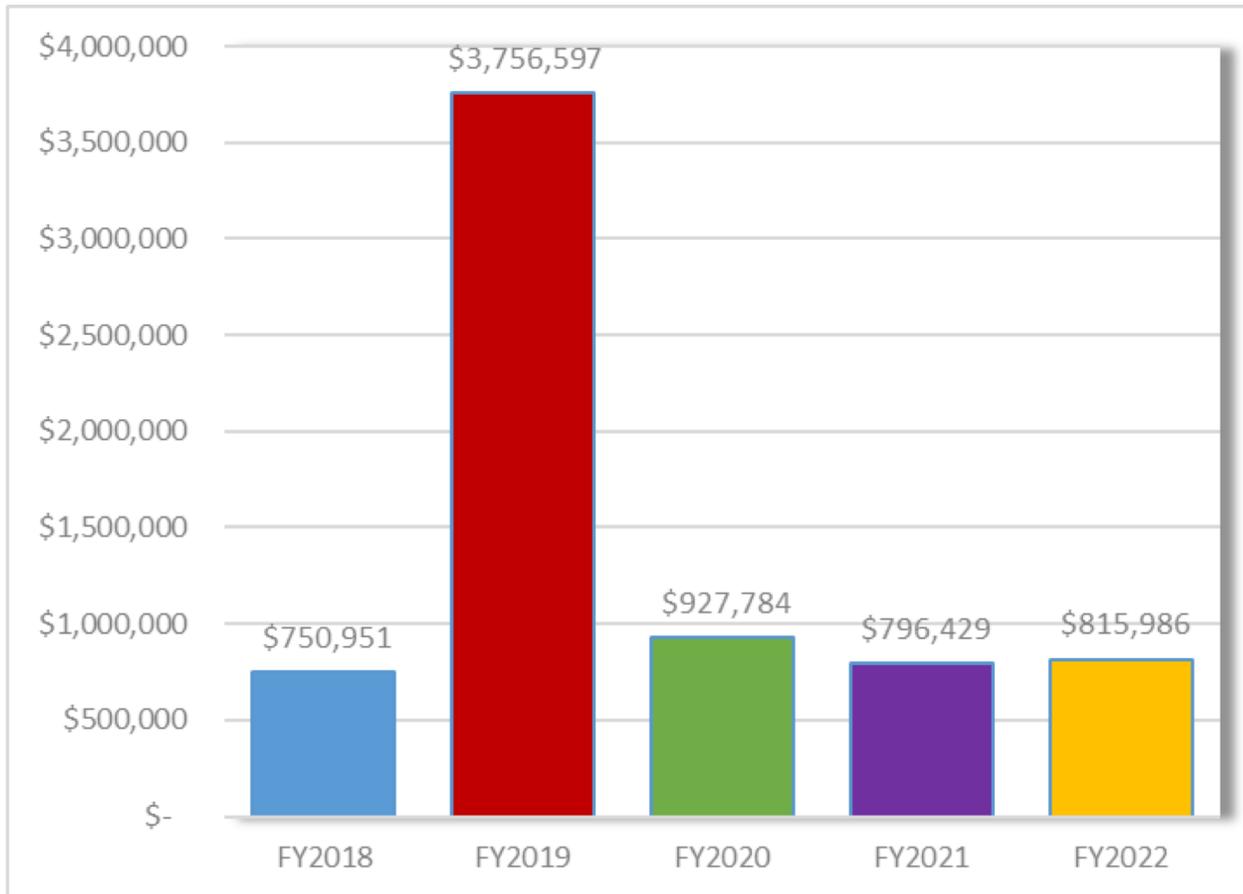
Requested Increase:
\$2,075,951 (3.9% increase)

Highlights:

- Social Security associated with negotiations
- Pension increase
- Health Insurance estimate to be received Feb/Mar, 5% estimated increase
- General liability/workers compensation insurance

FY2021 and 2022 are net of fund balance

Capital Outlay



FY2021 and 2022 are net of fund balance

Requested Increase:
\$19,557 (2.5% increase)

Additional Costs:

- Funding for negotiations

Use of Fund Balance: \$150,000

- Building modifications

Important Dates

- December 16 – Budget work session
- January 6 – Board of Education budget public hearing
- January 13– Board of Education budget work session
- January 27 – Board of Education budget approval