

**OBJECTIVE:** Create maximum education value for our students, families, and community.

**GOAL:** By September 2023, increase the District's market share to 82% of all resident students.

**Finance & Operations Committee Scorecard**

District Key Performance Indicators (KPIs)	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23 Target
Healthcare Cost Center	\$10.5M	\$10M	\$11.2M	\$10.7M	\$12.8M	\$12.8M
Resident Student Enrollment	6,839	6,973	7,085	7,093	7,571	7,625
Resident Student Market Share	78%	80%	80%	80%	79%	82%

Committee Key Performance Indicators (KPIs)	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23 Target
PMPY net health costs	\$4,774	\$4,628	\$4,925	\$4,964	\$5,664	\$5,664
PMPY prescription drug costs	\$712	\$700	\$714	\$529	\$549	\$549
Preventative Health Compliance vs. 9 HEDIS Benchmarks				44% (5 of 9)	50%	50%
Premium Designated Provider %	34.6%	36.2%	47.5%	46.8%	46.1%	50%
Fund 10 Expenditures/Revenues <100%	95.1%	98.2%	102.4%	99.9%	TBD	<100%
Working capital fund balance %	16.2%	15%	15%	15%	15%	15%
Avg 4-Yr Rev % Inc. minus Salaries + Benefits % Inc.						
Revenue % Inc. minus Salaries + Benefits % Inc.	3.66%	2.53%	0.77%	0.43%	TBD	>0%
Budget set Aside for Long Range Capital Project Funding	\$1.7M	\$2.3M	\$3.2M	\$2.6M	\$2.85M	\$2.3M
KwH per square feet	5.5	5.0	4.3	4.6	4.79	4.45
Enrollment variance as of 3rd Friday count	103.1%	97.8%	99.9%	98.97%	99.8%	99.6%

Agenda	Progress
<b>July (Board Meeting July 12)</b>	<b>7.19.22</b>
May Business Office Reports	7.19.22
Review of District Properties Report	8.25.22
<b>August (Board Meeting August 9)</b>	<b>8.25.22</b>
Policy 3292 - Investment of District Funds Report	9.22.22
Policy 3293 - Investment for other Post Employment Benefit Year End Report	9.22.22
Fund Balance Designation - Prior Yr - <b>BOE Consent</b>	8.25.22
Health Plan & Wellness Center Dashboard Review - Q2 2022	8.25.22
Committee Scorecard Review	8.25.22
June Business Office Reports	8.25.22
<b>September (Board Meeting September 13 &amp; 26)</b>	<b>9.22.22</b>
2021-22 Unaudited Final Budget Highlights	9.22.22
2022-23 Budget Hearing/Annual 9/26/2022 Meeting Preview	9.22.22
2021-22 Food Service Year End Review	9.22.22
Cash Flow Borrowing - <b>BOE Discussion/Action</b>	9.22.22
July Business Office Reports; June WUFAR	9.22.22
<b>October (Board Meeting October 25)</b>	<b>10.20.22</b>
2022-23 Adjusted Budget/Tax Levy - <b>BOE Discussion/Action</b>	
August Business Office Reports	
<b>November (Board Meeting November 15)</b>	<b>11.17.22</b>
Energy Management Project Review	
2022-23 Quarterly Financial Report - Q1	
Policy 3293 - Investment for other Post Employment Quarterly Report	
School Safety & Security Report	
Health Plan & Wellness Center Dashboard Review - Q3 2022	
2023-24 Budget Calendar	
September Business Office Reports	
<b>December (Board Meeting December 13)</b>	<b>12.8.22</b>
2023-24 Capital Projects & Long Range Plan Budget & Review	
2021-22 Audit Report - CLA	
Review of Internal Controls	
2023-24 Student Fees - <b>BOE Discussion/Action</b>	
October Business Office Reports	

Agenda	Progress
<b>January (Board Meeting January 17)</b>	<b>1.26.23</b>
Committee Scorecard Review	
Student Activity Fee and Fundraiser Reports	
Five-Year Budget Projection & Five-Year Enrollment Projection	
November Business Office Reports	
<b>February (Board Meeting February 14)</b>	<b>2.23.23</b>
Fee Collection Status Report	
Health Plan & Wellness Center Dashboard Review - Q4 2022	
2022-23 Quarterly Financial Report - Q2	
Policy 3293 - Investment for other Post Employment Quarterly Report	
December Business Office Reports	
<b>March (Board Meeting March 21)</b>	<b>3.20.23</b>
2023-24 Restructures & Reallocations	
January Business Office Reports	
<b>April (Board Meeting April 11)</b>	<b>4.20.23</b>
Policy 3514 - Energy Management Review	
Annual Water Testing	
2023-24 Benefit Plan Strategy	
2023-24 Lunch Price Proposal - <b>BOE Discussion/Action</b>	
Amy Montessori Lease - <b>BOE Consent (existing) / BOE Discussion/Action (new)</b>	
Property, Casualty and Work Comp Insurance Renewal - <b>BOE Discussion/Action</b>	
2023-24 Preliminary Budget - <b>BOE Discussion/Action</b>	
Long-term Capital Improvement Trust Fund 46 and Long Term (10 year) Capital Improvement Plan - <b>BOE Discussion/Action</b>	
February Business Office Reports	
<b>May (Board Meeting May 9)</b>	<b>5.18.23</b>
Health Plan & Wellness Center Dashboard Review - Q1 2023	
2023-24 Finance and Operations Committee Meeting Schedule	
Quarterly Financial Report - Q3	
Policy 3293 - Investment for other Post Employment Quarterly Report	
March Business Office Reports	
<b>June (Board Meeting June 13)</b>	<b>6.22.23</b>
Stop-Loss Administrator Renewal - <b>BOE Discussion/Action</b>	
April Business Office Reports	

# Policy Review

Policy #	Policy Title	Reviewed by F&O	BOE Approval
3120	Preparation of Budget Document		9/10/2019
3140	Public Review of Budget		2/6/2018
3171	General Fund - Unit Budget		3/13/2018
3172	Non-Unit Budget		2/6/2018
3173	Capital Outlay		2/6/2018
3260	Sales of Books and Equipment		12/5/2017
3270	Use and Sale of School-Owned Real Estate		8/9/2022
3271	Rental of Musical Instruments		1/15/2019
3291.2	Long Term Debt		5/2/2017
3310	Purchasing Guides		9/10/2019
3310.1	Performance, Payment and Bid Bonds		5/2/2017
3325	Receiving Goods		10/24/2017
3326	Payments for Goods and Services		10/24/2017
3327	Purchasing Procedures - Conflict of Interest		10/24/2017

Policy #	Policy Title	Reviewed by F&O	BOE Approval
3328	Purchasing Prior to Annual Meeting		8/9/2022
3455	Management of Funds		2/6/2018
3513	Facilities Use		9/10/2019
3532	Insurance		11/14/2017
3534	Tax-Sheltered Annuities		5/21/2019
3541.1	Transportation Purpose		5/22/2018
3541.2	School Cancellation and Early Dismissal Procedure		5/22/2018
3542.1	Food Service Purpose and Duties		6/12/2018
7110	Determining Needs		11/12/2018
7111	Forecasting Enrollment		5/21/2019
7113.1	Facilities - Analysis of Utilization		11/13/2018
7115.1	Sites - Purchase in Advance		11/13/2018
7211	Architect, Construction Manager and Owner's Representative Selection		2/5/2019
7214	Developing Educational Specification and Building and Landscaping		2/5/2019

**Progress Key**

**Delayed/Not Started**

**On-Track**

**Complete**