Board of Education Darien, Connecticut

TUESDAY, SEPTEMBER 27, 2022

SPECIAL MEETING OF THE BOARD OF EDUCATION

Darien Public Schools' Administrative Offices Meeting Room 7:00 p.m.

AGENDA

- 1. Call to order
- 2. Proposed Adjournment to Executive Session for the purpose of discussion on security strategy pursuant to Connecticut General Statute 1-200(6)(C)
- 3. Reconvene in public session.
- 4. Adjournment.

REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, SEPTEMBER 27, 2022

PLACE: DARIEN PUBLIC SCHOOLS' ADMINISTRATIVE OFFICES MEETING ROOM 7:30 P.M.

TENTATIVE AGENDA

1.	Call to Order	Mr. David Dineen	7:30 p.m.
2.	Chairperson's Report	Mr. David Dineen	
3.	Public Comment*	Mr. David Dineen	
4.	Superintendent's Report	Dr. Alan Addley	
5.	Student Representative Reports	Mr. John Raskopf Ms. Swaha Chakraborty	

REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, SEPTEMBER 27, 2022

6.	Approval of Minutes	Board of Education
7.	Board Committee Reports	Mr. David Dineen
8.	Presentations/Discussions	
	a. Mental Health and Wellness Update	Dr. Alan Addley
	 b. Discussion and Possible Action on. a District Director of Mental Health Position 	Dr. Alan Addley
	c. School Security Recommendations	Dr. Alan Addley Darien Police Chief Donald Anderson
	d. Discussion on August 2022 2023 Financial Report and Possible Action on Proposed Budget Transfers	Mr. Richard Rudl
	e. First Reading and Discussion on Proposed Revisions to Board Policies Series 6000- Instruction: 6110, School Year Calendar; 6210, Curriculum Adoption and Revision; 6220, Curriculum Guides and Course Outlines; 6230, Program Assessment; 6310, Teaching About Religion; 6320, Health Education; 6330, Family Life Education and Instruction on AIDS; Proposed New Policy 6330, Curricular Exempti 6340, Career and Vocational Educat 6350, Programs for Exceptional Child Proposed New Policy 6350, Policy for the Equitable Identification of Gifted a Talented Students; 6360, Homebour Instruction; 6370, Summer School; 6410, Student Organizations; 6420, Student Publications; 6430, Intramur Programs; 6440, Interscholastic Programs; 6510, Class Size; 6520, Independent Study; 6610, Instruction Materials; and 6620, Instructional Materials	Ms. Marjorie Cion Ms. Marjorie Cion Ions; ion; dren; or and nd al on

REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, SEPTEMBER 27, 2022

8. Presentations/Discussions (cont.)

 f. Further Discussion and Possible Action on Proposed Board Master Agenda for August 2022- February 2023 	Dr. Alan Addley
g. Personnel Report	Ms. Marjorie Cion
9. Public Comment*	Mr. David Dineen
10. Adjournment	Mr. David Dineen

AA:nv

* The Board of Education meeting will be available to the public in person and via Zoom. Wearing of masks is optional and seating is limited by room capacity. Doors open at 6:45 p.m. for the 7:00 p.m. meeting. The Board will move to adjourn into executive session and reconvene into public session at 7:30 p.m.

Those members of the community wishing to participate in public comment may join the meeting via Zoom:

https://darienps.zoom.us/j/94577114078

Those members of the community wishing to view only, should do so through the Darien Youtube link: https://www.youtube.com/channel/UCUnnvyKBFbFrTWQRuoB6OZA

In order to reduce audio interference, members of the community are requested not to simultaneously view by Youtube while participating on Zoom.

APPROVED REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, AUGUST 23, 2022

PLACE: DARIEN PUBLIC SCHOOLS ADMINISTRATIVE OFFICES MEETING ROOM VIA ZOOM 7:30 P.M.

Board Members Present:

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Present	х	х	х	х	x	х	х	х	Х
Absent								×	

Administration Present:

Dr. Addley, Dr. Tranberg, Mrs. Klein, Ms. Cion and Mr. Rudl

Audience: Meeting held in Board of Education office and via You Tube / Zoom

- 1. Call to Order
- 2. Chairperson's Report

Mr. David Dineen, Board Chair At 7:45 p.m. (0:00)

Mr. David Dineen At 7:46 p.m. (0:01)

3. Public Comment

Mr. David Dineen At 7:48 p.m. (0:03)

Dan Miressi, Norwalk CT, Candidate for State Senator

4. Superintendent's Report

Dr. Alan Addley At 7:49 p.m. (0:04)

5. Approval of Minutes

Mr. David Dineen At 7:53 p.m. (0:08)

Motion to approve the Minutes of the Special Meeting and Regular Meeting held on July 26, 2022; Minutes of the Special Meeting held on August 11, 2022, as amended. 1st Ms. McCammon

2ND Mr. Maroney

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	х	х	х	х	Х	Х	х	Х	х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

6. Board Committee Reports

Mr. David Dineen At 7:53 p.m. (0:08)

PRESENTATIONS AND DISCUSSIONS

7. Presentations/Discussions:

a.	Opening of School	Dr. Alan Addley At 7:54 p.m. (0:09)
b.	Update on Mental Health	Dr. Alan Addley At 7:59 p.m. (0:15)
C.	Update on Summer Facilities Projects	Dr. Alan Addley At 8:44 p.m. (0:59)
d.	Discussion and Possible Acceptance Of Contemplated Gift from Tokeneke PTO	Dr. Alan Addley Mr. Ryan Betts At 8:48 p.m. (1:03)

Motion to Accept the Contemplated Gift from the Tokeneke Parent Teacher Organization:

1st Ms. Best

2ND Mr. Maroney

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	х	X	x	x	Х	Х	Х	х	Х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

e. Further Discussion and Possible Action on Board Goals for 2022-23 Dr. Alan Addley At 8:50 p.m. (1:05)

Motion to Approve the Proposed Revised Board Goals for 2022-23, as Presented: 1st Ms. Parent

2ND Mr. Sini

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	х	х	х	х	х	Х	Х	х	х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

f. Further Discussion and Possible Action on Proposed Revisions to Board Policies (Series 5000 - Students): 5240, Hazing; 5260, Use of Reasonable Physical Force; 5350, Immunizations; 5710, Non-Discrimination of Students; and Proposed New Board Policy 1320, Civility and Respectful Conduct

Mrs. Tara Ochman Ms. Marjorie Cion At 8:51 p.m. (1:06)

Motion to Approve the Series 5000 Policy Changes as Outlined in Memorandum dated July 26, 2022, and table the New Board Policy 1320:

1st Mr. Brown

2ND

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm			
Yes												
No								•				
Abstain												
RESULT - MOTION FAILS												

RESULT - MOTION FAILS

Motion to Approve the Policy Changes as Outlined in Memorandum dated July 26, 2022, and the proposed New Board Policy 1320, as amended:

1st Ms. Ochman 2ND Mr. Maronev

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	х		x	X	x	х	х	х	х
No		х							
Abstain									

RESULT - MOTION PASSED (8-1-0)

Personnel Report q.

Ms. Marjorie Cion At 8:57 p.m. (1:12)

- 8. Action Items
 - a. Appointment of an Impartial Hearing Officer For Student Disciplinary Matters for the 2022-2023 School Year, as they arise

Dr. Alan Addley At 9:03 p.m. (1:18)

Motion to Appoint Stephen M. Sedor as the Impartial Hearing Officer for Student Disciplinary Matters for the 2022-2023 school year, as they arise: 1st Mr. Brown

2ND Ms. McCammon

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	х	х	х	х	Х	х	х	х	х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

 Discussion and Possible Action to Delegate to its Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and For Hearing School Accommodations Appeals Including Transportation Appeals, as provided by Statute Dr. Alan Addley At 9:04 p.m. (1:19)

Motion to Delegate to the Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals Including Transportation Appeals, as Provided by Statute:

1st Mr. Brown

2ND Mr. Maroney

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	х	х	х	х	х	х	Х	х	х
No									
Abstain							Ť		

RESULT - MOTION PASSED (9-0-0)

9. Public Comment

Mr. David Dineen At 9:05 p.m. (1:20)

11. Adjournment

Mr. David Dineen At 9:05 p.m. (1:20)

MOTION TO ADJOURN: 1st Ms. McCammon

2ND Mr. Maroney

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	Х	х	x	х	Х	Х	х	х	Х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

Meeting adjourned at 9:05 p.m. (1:20)

Respectfully Submitted,

Sara Parent Secretary

Darien Public Schools



Memorandum

To:	Darien Board of Education
From:	Dr. Alan Addley, Superintendent of Schools
	Dr. Scott McCarthy, Special Education Program Director, Secondary (6-12+)
RE:	Darien Public Schools Mental Health Update

Date: September 27, 2022

This memorandum serves to provide an update on the work of the Administration of the Darien Public Schools to address the mental health of our students since our last update in August.

Staff Development

Professional learning and development are an integral part of the start of any school year, and this year the focus of our efforts surrounded mental health. In collaboration with The Hub, 14 clinicians trained all DPS staff members who interface with students in a proactive framework called Question Persuade Respond (QPR) prior to the start of the school year.

On September 16, 2022, during the delayed PLC opening, DHS staff were provided a follow-up presentation (initial presentation on June 13, 2022, in collaboration with the Town of Darien Human Services) by Joanne Harpel, M.Phil, CT, JD, an international authority on suicide postvention/prevention.

After an engaging Convocation speech by Marc Brackett, Ph.D., head of The Yale Center for Emotional Intelligence, we have continued to collaborate with their team to provide professional learning and consulting services to our staff, which are in year two of RULER implementation. Additionally, the Cognitive Behavioral Consultants (CBC) of Westchester, led by Alec Miller, Ph.D., continues to consult with our clinical staff and administration on the implementation of Dialectical Behavior Therapy (DBT) at all of our schools.

Student Support and Activities

We continue to partner closely with local community agencies, including Child Guidance, The Hub, Family Centers, Silver Hill Hospital, The Connecticut State Department of Education (CSDE) and The Town of Darien Human Services to support students in a variety of ways, including providing urgent support in our schools and planning and providing programming. RULER lessons have begun in all schools and classrooms with remarkable success, leading students to learn about and explore the impact of their emotional states on their relationships, academics, and behavior.

In collaboration with Silver Hill Hospital, the DHS Administration planned The Extracurricular Participation parent/student meetings to focus on reducing the stigma associated with seeking mental health support. Feedback on these sessions has been extremely positive by students and parents.

The mental health team at DHS, led by Megan Emanuelson, Director of Guidance, has opened a Wellness Center, a comfortable, phone-free space centrally located in DHS which supports students' self-care. In its inaugural week, over 300 students visited. In addition, Ms. Dunn has announced a Wellness Weekend over the Thanksgiving holiday weekend, where no homework or studying will be assigned, and faculty will not schedule tests upon students' return from the weekend.

Lastly, select administrators have been trained by the CSDE in the use of the Aperture System, which houses the DESSA, an evidence-based Social Emotional Learning (SEL) assessment to support student growth. The DESSA is directly aligned to the Collaborative for Academic, Social, and Emotional Learning (CASEL) framework, the DESSA is a nationally standardized, strength-based behavior rating scale that assesses students' social and emotional competence with editions that support students K-12. It has been used by districts and programs across the country to support social and emotional learning, and has been used or evaluated in 130+ peer reviewed studies. The administration is in the planning phase of rolling out the screener to staff and will provide more information on the implementation phase soon. In addition to the DESSA, which is completed by staff and will be used K-8, the District SEL Committee is evaluating screeners that are completed by students to be considered for the secondary level by the administration.

Collaboration with Town of Darien

The administration continues to be grateful for the collaboration and support of the Town of Darien Human Services Department. Representatives from the administration have participated in the Mental Health Taskforce and Postvention trainings with the Town, and serve on the Postvention Team's Behavioral Health Programming Subcommittee. The District has reviewed the proposed role of the Director of Mental Health with town officials. A special thank you to Ali Ramsteck, Director of Human Services, who has been instrumental in supporting our collaborative efforts.

As National Suicide Prevention Month draws to a close, in collaboration with the Town of Darien's Human Services, the District is supporting participation in the *Out Of The Darkness Community Walk* hosted by the American Foundation for Suicide Prevention. The focus of this Fairfield County walk provides an opportunity to unite community members in efforts to fight suicide, raise awareness, educate the community, and support those who have lost loved ones.

DARIEN PUBLIC SCHOOLS DARIEN CONNECTICUT JOB DESCRIPTION

DIRECTOR OF MENTAL HEALTH

Position Summary The Director of Mental health will identify critical mental health issues for students, families and staff and provide oversight and implementation of clinically sound behavioral health and community support services while ensuring the application and growth of evidenced based practices in the area of behavioral health in schools. The Director of Mental Health will also serve as the instructional leader in the areas of social emotional learning and will serve as the District's Safe School Climate Coordinator and Family Care Coordinator. The Director of Mental Health will also support the statutorily-required Mental Health Plan for Student Athletes (required as of July 1, 2023).

A. Responsibilities:

Duties of this job include, but are not limited to:

- Serves as the District's Safe School Climate Coordinator;
- Serves as the District's Family Care Coordinator, including acting as a liaison to the community's mental health resources and mental health experts;
- Develops and communicate crisis intervention, risk assessment and suicide prevention protocols;
- Collects and analyzes required data related to prevention, intervention and risk assessment;
- Designs appropriate professional learning programs and provides support for administration and staff;
- Coordinate the District's policies and procedures regarding creating and maintaining a positive school climate;
- Collaborate with the curriculum and special education departments to implement researched-based tier 1 social and emotional learning instruction for all students;
- Collaborate with the curriculum and special education departments to implement universal screening to identify students who are not responding to the universal tier 1 instruction and to design and implement tier 2 and 3 social and emotional interventions and progress monitoring structured;
- Collaborate with the curriculum team to ensure the delivery of a coherent health and wellness curriculum, inclusive of social and emotional learning and student mental health PK-12;
- Supports the supervision and evaluation of the District's mental health professionals;
- Collaborate with the curriculum, special education and athletic departments to evaluate and implement the State's Mental Health Plan for Athletes:

- Assists in the development of the District's budget as it relates to school climate and mental health issues; and
- Other duties and responsibilities as assigned by the Superintendent of Schools or designee.

B. Supervision

Reports to the Assistant Superintendent for Curriculum and Instruction

C. Qualifications:

- Holds Connecticut Certification as a School Social Worker, School Psychologist or School Counselor;
- Intermediate Administrator certification preferred;
- Demonstrated leadership abilities in the area of related services, social emotional learning and mental health;
- Understanding of best practices and research in the mental health area;
- Strong verbal, writing and interpersonal skills with the ability to understand competing points of view.
- Such other attributes as the Superintendent may deem appropriate.

D. Physical Requirements

Seeing hearing, speaking and writing clearly; occasionally reaching with hands and arms, stooping, kneeling and crouching. Frequently sitting standing and walking. Occasional lifting of up to 10 pounds.

E. Terms and Conditions

Work Year: 197 days Competitive Salary and Benefits.

NONDISCRIMINATION STATEMENT

Darien Public Schools is committed to a policy of equal opportunity/affirmative action for all qualified persons. Darien Public Schools does not discriminate in any employment practice, education program, or educational activity on the basis of race, color, religious creed, sex, age, national origin, ancestry, marital status, sexual orientation, gender identity or expression, disability (including, but not limited to, intellectual disability, past or present history of mental disorder, physical disability or learning disability), genetic information, or any other basis prohibited by Connecticut state and/or federal nondiscrimination laws. The Darien Public Schools does not unlawfully discriminate in employment and licensing against qualified persons with a prior criminal conviction. Inquiries regarding Darien Public Schools <u>nondiscrimination</u> policies should be directed to: <u>Marjorie Cion</u>, Director of Human Resources mcion@darienps.org, 203-656-7406, Board of Education Offices, 35 Leroy Avenue, Darien, CT 06820.

To: Board of Education

From: Dr. Alan Addley, Superintendent of Schools

Date: September 27, 2022

Subject: School Security Proposals

Proposal

This memorandum outlines an administrative proposal to hire six(6) armed SSOs for the elementary schools, a District Director of Security and a request to make additional enhancements to our security infrastructure. The recommendation and details of the plan were developed in close consultation with the Darien Police Chief.

Security Personnel Request

School Resource Officer (SRO)- a sworn and armed law-enforcement officer with arrest powers who works, either full or part time, in a school setting. In addition to school safety and security, school resource officers are expected to partner with the school for student education and community outreach.

School Security Officer (SSO) -a school security officer is an armed and sworn law-enforcement officer not currently active in the police department. SSOs do not have arrest powers and primarily serve as a safety and security resource for schools.

The proposal is to add six (6) School Security Officers (SSOs) including one SSO for each of the five elementary schools as well as one floating SSO who would cover absences across elementary and secondary schools when needed. In the event there are no absences, the sixth SSO would float between the middle school and high school. Campus monitors retain their current positions and roles in this proposal.

Given the expansion of security personnel, and the expansion of security infrastructure, the recommendation includes the hiring of a Director of Security position, who would be responsible for the management of all campus monitors, school security officers, security infrastructure including but not limited to cameras, alertus, door checks, drills, traffic control, liaison with the police for crossing guards and the emergency response plan. This would allow the district to have greater oversight of all security related items, personnel and management of security. Given the expansion of security personnel, this position would have 18 direct reports (6 SSOs, 12 Campus Monitors). The proposal for these seven(7) new hires has been discussed with CIRMA's security consultant.

Position	FTE	Budgeted Salary	Budgeted FICA	Budgeted Insurance	Materials & Equipment	Total
Director of Security	1.0	\$85,000	\$6,503	\$22,232	\$4,425	\$118,160

School Security Officer (6)	6.0	\$330,000	\$25,245	\$0	\$26,550	\$381,795
Total Cost	7.0	\$415,000	\$31,748	\$22,232	\$30,975	\$499,955

Security Infrastructure Request

The administration is recommending infrastructure requests related to expanding door security. The cost of this system would be \$335,000 for all schools excluding Ox Ridge, which is designed with this system in place.

<u>Budget</u>

If approved by the BOE, the additional security enhancements program would require a supplemental capital and operating proposal.

Supplemental Capital Appropriation for \$335,000 for expanding door security

Supplemental Operating Appropriation for \$499,955 for the SSO Program*

*The BOE needs to decide if they wish to request the funding for the proposal as described or a **pro-rated portion of \$318,428** due to an anticipated start date of January.

State Statute

School Security Officers shall receive annual training pursuant to section 7-294x C.G.S. and shall successfully complete annual firearms training provided by a certified firearms instructor that meets or exceeds the standards of the Police Officer Standards and Training Council or 18 USC 926C.

Synthesis of the Research

According to data provided by EdWeek (August, 2022), there have been 119 school shootings in the US since 2018 with 27 this past school year. These are school shooting incidents that meet the following criteria:

- Where a firearm was discharged.
- Where any individual, other than the suspect or perpetrator, has a bullet wound resulting from the incident.
- That happens on K-12 school property or on a school bus.
- That occurs while school is in session or during a school-sponsored event.

Research regarding the effectiveness of armed officers in schools is limited and inconclusive. High profile school shootings, including Sandy Hook (CT) in 2014, Parkland (FL) in 2018 and Uvalde (TX) in 2022 have complicated the discussion as it is difficult to determine whether presence of an armed officer may have prevented these tragedies. Therefore, the question of effectiveness is largely sociological. Uniformed officers,

police cars, and visitor sign in procedures represent the seriousness of safety and security to parents and community members whether or not they actually contribute to increased safety. Despite the lack of empirical evidence, the sociological factors should not be discounted.

Proponents of armed officers in schools argue they provide a(n):

- Extra layer of protection for students and staff in schools;
- Highly trained individuals to provide safety and security;
- Faster response time to incidents including defense against an armed intruder;
- Reduced bullying and fighting;
- Clear leads and points of contact for managing safety and security;
- Assurance of physical safety, especially according to adult perceptions;
- Education for students, parents and the community; and,
- A positive and healthy relationship between schools and the police department provides a positive foundation to a community partnership.

Those opposing the presence of armed officers in schools argue they provide a(n):

- Appearance of an unsafe and unwelcoming environment;
- Increase in non-violent crime reporting as officers must enforce school rules and the law;
- No reduction or deterrence of crime; and,
- Potential marginalization of student populations.

Recommendations for implementation:

- Clear expectations of job responsibilities is critical to the success of armed officer positions in schools.
- Local policies should be developed to align school practices with State and Federal Laws.

Sources

Armed Security in Schools: What the research says (2019). New York State School Boards Association.

Corley, C. (2018). *Do Police Officers in Schools Really Make Them Safer?* NPR.

Danilova, M., Fenn, L. (2018). Armed Security Officers Are on the Rise in US Schools. Associated Press.

Gun Policy in America: The Effects of Laws Allowing Armed Staff in K-12 Schools (2020). Rand Corporation.

Morris, M. (2021). <u>School Resource Officers: Do the Benefits of Student Safety Outweigh Their Negative</u> <u>Impacts?</u> Children's Legal Rights Journal. Sawchuk, S. (2021). <u>School Resource Officers (SROs) Explained</u>. Education Week.

<u>School Shootings This Year: How Many and Where</u>. (2022). Education Week.

Schlemmer, L. (2019). Do School Resource Officers Prevent School Shootings? WFPL.

Sorensen, L., Acosta, M., Engberg, J., Bushway, S. (2021). <u>The Thin Blue Line in Schools: New Evidence on</u> <u>School-Based Policing Across the U.S. Annenberg Institute</u> (Working Paper).

Top 10 Benefits of Armed School Security Guards in 2022 (2022). Expert Security Tips.

Timeline & Communication Plan

The Superintendent is requesting the BOE consider the adoption of these proposals through a supplemental appropriation process.

The timeline would be the following:

BOE meeting to discuss publicly the SSO and Director of Security Proposal (September 27)

BOE meeting to approve the SSO and Director of Security Proposal and approval of Supplemental Appropriation Request (October 11)

BOF meeting to consider/approve the operating & capital appropriation (October 18)

RTM Rules meeting to request appropriation be placed on the RTM agenda (November 21)

RTM Education meeting to discuss the proposal and request (November 21)

RTM F&B meeting to discuss the proposal and request (TBD)

RTM meeting to approve the special operating and capital appropriation (November 28)

Implementation of Plan ten (10) days after special appropriation is approved

	State in the	and the	Fa	irfield C	ounty Co	ompariso	on	A.S. Har		
District	SSO			Campus Monitor/Security Specialist		SRO		Director of Security		
	ES	MS	HS	ES	MS	HS	ES	MS	HS	District
Brookfield	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes	No
Danbury	No	No	No	Yes	Yes	Yes	No	Yes	Yes	Yes
Darien	No	No	No	Yes	Yes	Yes	No	Yes	Yes	No
Easton/Joel Barlow	Yes	Yes	No	No	No	Yes	No	No	Yes	No
Fairfield*	No	No	No	No	No	Yes	No	No	Yes	Yes
Greenwich	No	No	No	No	No	Yes	No	No	Yes	Yes
Monroe	Yes	No	No	No	No	Yes	No	Yes	Yes	Yes
New Canaan	No	No	No	Yes	Yes	Yes	No	Yes	Yes	No
New Fairfield	No	No	No	No	No	Yes	Yes	Yes	Yes	No
Newtown	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes
Norwalk	No	No	No	Yes	Yes	Yes	No	Yes	Yes	Yes
Redding/Joel Barlow	Yes	Yes	No	No	No	Yes	No	No	Yes	No
Ridgefield*	No	No	No	Yes*	Yes*	Yes*	No	Yes	Yes	No
Trumbull	No	No	No	Yes	Yes	Yes	No	No	Yes	No
Stamford	No	No	No	Yes	Yes	Yes	No	No	Yes	Yes
Stratford	No	No	Yes	No	No	Yes	No	No	Yes	Yes
Weston	No	No	No	Yes	Yes	Yes	No	Yes	Yes	No
Westport	No	No	No	Yes	Yes	Yes	No	No	Yes	No
Wilton	No	No	No	No	Yes	Yes	No	Yes	Yes	No
Bethel	No	No	No	No	No	Yes	Yes	Yes	Yes	No
Brookfield	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes	No
Danbury	No	No	No	Yes	Yes	Yes	No	Yes	Yes	Yes

Fairfield County Comparison of Security Staff

*Have a School Safety Unit (SSU) that has six officers that are dedicated to the Elementary and Middle Schools

COMMUNITY/BOARD OPERATION POLICY 1050

POSSESSION OF DEADLY WEAPONS OR FIREARMS

I. Definitions:

- A. **Deadly Weapon** means "any weapon, whether loaded or unloaded, from which a shot may be discharged, or a switchblade knife, gravity knife, billy, blackjack, bludgeon, or metal knuckles." Conn. Gen. Stat. § 53a-3 (6).
- B. **Firearm** means "any sawed-off shotgun, machine gun, rifle, shotgun, pistol, revolver, or other weapon, whether loaded or unloaded, from which a shot may be discharged." Conn. Gen. Stat. § 53a-3 (19).
- C. Peace Officer means "a member of the Division of State Police within the Department of Emergency Services and Public Protection or an organized local police department, a chief inspector or inspector in the Division of Criminal Justice, a state marshal while exercising authority granted under any provision of the general statutes, a judicial marshal in the performance of the duties of a judicial marshal, a conservation officer or special conservation officer, as defined in section 26-5, a constable who performs criminal law enforcement duties, a special policeman appointed under section 29-18, 29-18a or 29-19, an adult probation officer, an official of the Department of Correction authorized by the Commissioner of Correction to make arrests in a correctional institution or facility, any investigator in the investigations unit of the office of the State Treasurer, an inspector of motor vehicles in the Department of Motor Vehicles who is certified under the provisions of sections 7-294a to 7-294e, inclusive, a United States Marshal or deputy marshal, any special agent of the federal government authorized to enforce the provisions of Title 21 of the United States Code, or a member of a law enforcement unit of the Mashantucket Pequot Tribe or the Mohegan Tribe of Indians of Connecticut created and governed by a memorandum of agreement under section 47-65c who is certified as a police officer by the Police Officer Standards and Training Council pursuant to sections 7-294a to 7-294e, inclusive." Conn. Gen. Stat. § 53a-3 (9).
- D. **Real Property** means the land and all temporary and permanent structures comprising the district's elementary and secondary schools, and administrative office buildings. Real property includes, but is not limited to, the following: classrooms, hallways, storage facilities, theaters, gymnasiums, fields and parking lots.
- E. **School-Sponsored Activity** "means any activity sponsored, recognized or authorized by a board of education and includes activities conducted on or off school property." Conn. Gen. Stat. § 10-233a(h).

II. Prohibition of Deadly Weapons and Firearms

In accordance with Conn. Gen. Stat. § 29-28(e) and § 53a-217b, the possession and/or use of a deadly weapon or firearm on the real property of any school or administrative office building in this district,

on school transportation, or at a school-sponsored activity, is prohibited, even if the person possessing the deadly weapon or firearm has a permit for such item.

III. Peace Officer Exception

A peace officer engaged in the performance of his or her official duties who is in lawful possession of a deadly weapon or firearm may bring such item on the real property of any school or administrative office building in this district, or to a school-sponsored activity.

IV. Other Exceptions

Persons in lawful possession of a deadly weapon or firearm may possess such item on the real property of any school or administrative office building in this district, on school transportation, or to a school-sponsored activity if:

- A. The person brings the deadly weapon or firearm on the real property of any school or administrative office building, on school transportation, or to a school-sponsored activity for use in a program approved by school officials. In such case, the person must give school officials notice of his/her intention to bring such item, and the person must receive prior written permission from school officials.
- B. The person possesses the deadly weapon or firearm on the real property of any school or administrative office building, on school transportation, or at a school-sponsored activity pursuant to a written agreement with school officials or a written agreement between such person's employer and school officials.
- C. An armed security officer employed by the Board of Education to provide security services pursuant to Conn. Gen. Statutes Section 10-244a engaged in the performance of his or her official duties who is in lawful possession of a deadly weapon or firearm may bring such item on the real property of any school or administrative office building in this district, on school transportation, or to a school-sponsored activity.
- V. Consequences
 - A. Unless subject to one of the exceptions listed above, any person who possesses a deadly weapon or firearm on the real property of an elementary or secondary school in this district, or administrative office building, on school transportation, or at a school-sponsored activity, whether or not the person is lawfully permitted to carry such deadly weapon or firearm, will be reported to the local police authorities once school officials become aware of its possession.
 - B. A student who possesses and/or uses any deadly weapon or firearm on the real property of an elementary or secondary school in this district, or administrative office building, on school transportation, or at a school-sponsored activity in violation of this policy shall be disciplined in accordance with Board of Education Student Discipline Policy (Series 5000: Students. Policy 5220).

C. The Board of Education reserves the right to forbid anyone caught possessing a deadly weapon or firearm on the real property of its school buildings or administrative office buildings, on school transportation, or at a school-sponsored activity, from using any and all school facilities.

APPROVED BY THE BOARD OF EDUCATION: January 27, 2015 REVISED: January 25, 2022

Legal References: Connecticut General Statutes §10-233a, 10-244a§ 29-28(e), §53a-3, §53a-217b

JOB DESCRIPTION

CAMPUS MONITOR

A. Responsibilities:

Duties of this job include, but are not limited to:

- Supervise the flow of traffic in and out of the building •
- Monitor the "buzzer" entry system for visitors •
- Sign in visitors, prepare appropriate badges, and escort visitors as needed .
- Prepare for and track expected and unexpected visitors to the schools •
- Maintain accurate logs of visitors •
- Monitor access to the buildings of itinerant employees
- Adhere to established systems for visitor drop off of items for students •
- Conduct periodic monitoring sweeps throughout and around the building to check locks, doors,

etc.

- Monitor the school building and parking lots, particularly for school-wide events
- Serve on building level Emergency Response Teams •
- Serve as a liaison with Darien Police, as necessary •
- Participate in training related to safety and security •
- Perform such other duties as may, from time to time, be assigned. •

B. Supervision

Reports to building principal/Director of Security

C. Qualifications

- High School diploma or equivalent
- Ability to communicate effectively both orally and in writing; computer literate
- Strong work ethic and organizational skills, reliable
- Interpersonal skills necessary to relate well with students, staff, administration, parents, and the community
- Ability to operate a two-way radio
- Some experience in the safety and security field preferred

D. Physical Requirements

Seeing, hearing, speaking and writing clearly; occasionally reaching with hands and arms, stooping, kneeling, crouching and crawling. Frequently sitting, standing, running and walking, which may be required for long periods of time and may involve climbing stairs and walking up inclines and on uneven terrain. Additional physical requirements include frequent lifting and moving up to 20 pounds and occasional lifting and/or moving up to 50 pounds.

Compensation and other terms of employment as per the agreement between the Darien Board of Education and The United Public Service Employees' Union - Paraprofessionals

NONDISCRIMINATION STATEMENT

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JOB DESCRIPTION

Armed School Security Officer

A. Responsibilities:

Duties of this job include, but are not limited to:

- Provide security for the building and grounds of the Darien Public Schools;
- Actively respond to incidents, fights or other issues that threaten the safety of students, staff and guests;
- Patrol and monitor school property for unauthorized persons and, if needed, escort from the property;
- Ensure the safety and security of the facility by enforcing District policies and procedures;
- Report and assist in the investigation of vandalism, theft and other incidents occurring on school property;
- Document all security activity and process incident reports as necessary;
- Provide security for school sponsored and non-school sponsored events;
- Assist with student traffic in hallways;
- Assist with arrival and dismissal of students and lunch supervision, as needed;
- Inspect and monitor the security of doors, windows and gates; reset alarm systems and test for proper operation as necessary; detect and report fire and safety hazards; respond to fire and burglar alarms and extinguish small fires; summon and communicate with police and fire department personnel as needed; and
- Perform such other duties as may be assigned from time to time.

B. Supervision

Reports to Director of Security

C. Qualifications

- Must possess strong verbal communication skills and have the ability to professionally interact with students, staff and parents;
- Must have the ability to maintain strict confidentiality;
- Must have excellent integrity and good moral character and initiative;
- Minimum of 15 years prior experience as a sworn law enforcement officer with an organized local police department or the Division of State Police within the Department of Emergency Services and Public Protection and provide positive references from each prior employer served in a law enforcement capacity;
- Must have been certified by the Police Officer Standards and Training Council while serving as a sworn law enforcement officer, and must have retired or separated in good standing from an organized local police department or Division of State Police as required by PA 13-188;
- If the candidate has prior service with the military, must supply proof of an honorable discharge;
- Must not have been officially found to be unqualified for reasons relating to mental health by a qualified medical professional while serving as a sworn law enforcement officer or separating from service as a sworn law enforcement officer;
- Must hold and maintain a valid driver's license;

- Must successfully complete annual training pursuant to the Police Officer Standards and Training Council requirements and must successfully complete an annual firearms training provided by a certified firearms instructor that meets or exceeds the standards of the Police Officer Standards and Training Council and any other training required by law or Board policy;
- Must keep all security certifications and training requirements current including but not limited to
 permits, certifications and/or licenses to carry and use firearms or other weapons on school property;
- Must meet all requirements for an armed security guard pursuant to Connecticut law, as amended from time to time, and must meet all requirements of qualified retired law enforcement officer pursuant to 18 USC 926C, as amended from time to time.

D. Physical Requirements

Seeing, hearing, speaking and writing clearly; occasionally reaching with hands and arms, stooping, kneeling, crouching and crawling. Frequently sitting, standing, running and walking, which may be required for long periods of time and may involve climbing stairs and walking up inclines and on uneven terrain. Additional physical requirements include frequent lifting and moving up to 20 pounds and occasional lifting and/or moving up to 50 pounds. Hand-eye coordination necessary to use a firearm.

Salary \$55,000

187 Days. Nonunion Position. Benefits included.

NONDISCRIMINATION STATEMENT

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Darien Police Department School Resource Officer

A. Job Summary

- Will provide a regular police presence on the Darien High School or Middlesex Middle School campus(es) and shall act as a liaison between the police department and the faculty and student body of the Darien Public School System.
- The School Resource Officer (SRO) shall work diligently to foster a spirit of cooperation and trust between these parties. The SRO shall also provide education, assistance, and law enforcement services to the school community.

B. Supervision

• Receives direction from the Detective Division Lieutenant and Sergeant, maintaining strong and regular lines of communication with the Patrol and Detective Divisions.

C. Examples of Essential Job Duties

- Maintains and fosters a strong security awareness throughout the school campus to include the student body, faculty, and staff.
- Presents classes in the classroom including, but not limited to, the topics of legal issues, police/youth relationships, and substance abuse and addiction.
- Provides conflict mediation (discussion groups about health issues, teen issues, family life, dealing with peer pressure, legal issues, refusal skills, and consequences).
- Develops and utilizes problem solving projects to foster police and youth relationships.
- Monitors truancy (liaison between principals, guidance counselors, faculty, students, crisis support workers, and human services departments).
- Monitors crime awareness; investigate criminal issues in and around the schools and disseminate any intelligence information to appropriate personnel.
- Interacts with students/faculty and responds to requests for police service and assistance. Interview complainants, victims, and witnesses at the scene of a crime or other incidents to gather relevant information.
- Patrols on foot, bicycle or by car to establish a visible presence. Detect situations requiring police assistance and render assistance.
- Write reports (in narrative form) describing events, activities, investigation or enforcement action taken.
- In conjunction with the Youth Detectives, exercises judgment to determine whether an arrest or referral should be made and complete the necessary paperwork and procedures when processing an

arrested party. May assist in preparing cases for court or give deposition testimony regarding the facts of a case.

- Provides emergency medical assistance as needed.
- Acts as a liaison between the school system (e.g., guidance counselors, psychologists, crisis support workers, principals, superintendent), youth agencies, youth organizations, Town Departments and justice programs, and maintains effective communication.
- Acts as an informational resource to school personnel, youths, and parents.
- Develops youth related programs and initiatives for the school system to aid in the prevention of crime, violence, and drug abuse.

D. Desired Knowledge, Skills, and Abilities

- Knowledge of law enforcement and security practices and procedures. A considerable knowledge of the law and resources available to the Department.
- Must possess excellent interpersonal skills to establish rapport with school faculty, students, and parents.
- Ability to establish and maintain effective working relationships with other members of the Department, Town staff, as well as other agencies and service providers. Ability to get along with a variety of people and to work well as part of a group or team.
- Ability to work under pressure, properly handle emergencies and pressure without losing control.
- Ability to handle complex criminal investigations.
- Ability to speak clearly, understandably, and effectively.
- Ability to understand and follow spoken directions; ability to follow conversations and comments.
- Ability to analyze problems logically and choose effective solutions.
- Determination, dependability, decisiveness, and a reputation for following through on assignments.
- Resourcefulness and an ability to come up with solutions to problems.

E. Education and Special Requirements

- Must hold a current law enforcement certification through the Connecticut Police Officers Standards and Training Council (POSTC).
- Only sworn officers of the Darien Department shall be eligible for assignment as an SRO.
- Personnel shall have a minimum of two years' experience with the Department to apply for the SRO position.
- The selection process used to select SROs shall be promulgated by the Office of the Chief of Police to all Department personnel prior to the inception of the selection process.

JOB DESCRIPTION

DIRECTOR OF SCHOOL SECURITY

A. Responsibilities:

Duties of this job include, but are not limited to:

- Establishes and maintains a working knowledge of all Darien Public School policies, student handbooks, and basic staff and student rights and applicable laws.
- Works in conjunction with the Darien Police Department and any other appropriate security/safety agencies.
- Visits and monitors all school facilities to determine possible security issues or additional trainings that may be required;
- Makes home visits to verify residency as needed.
- Prepares and maintains school safety and emergency response plans that are National Incident Management System (NIMS) compliant and coordinates reviews/revisions annually.
- Distributes copies of school safety and emergency response plan to all school service emergency providers annually.
- Performs or coordinates yearly training in emergency response for all district employees in collaboration with town agencies.
- Conducts or arranges appropriate in-service workshops for staff development related to school safety.
- Coordinates and distributes necessary blueprints and diagrams for emergency response providers, including, but not limited to chemical storage areas, electric and water line locations and shutoffs, gas line locations and shut off, door evacuation locations and numbering, fire suppression equipment locations, and any other safety related equipment used throughout the District.
- Coordinates emergency evacuation record keeping systems and reporting of information to emergency service providers in the event of an emergency response.
- Coordinates the schools' participation in emergency preparedness drills.
- Recommends policies, procedures and contract language to improve safety.
- Serves as a role model for students and staff in demonstrating positive attitudes, appropriate attire and grooming, and an effective work ethic.
- Participates in appropriate in-service and workshop programs and attends any required meetings.

- Protects confidentiality of records and information about students and staff, and uses discretion when sharing any such information.
- Hires, supervises, evaluates and oversees district security force. Ensures proper training and certification requirements are maintained for security personnel.
- Supervises, evaluates and oversees the district's campus monitors.
- Establishes security for extra-curricular and special school events, when appropriate. Coordinates door locking systems and responsibilities for locking doors throughout the district.
- Works closely with administrators to help assess and determine individual school safety/security needs.
- Coordinates all security issues in conjunction with the Darien Police Department and/or any other appropriate local, state, or federal security/safety agencies.
- Serves as liaison with the Darien Police Department and any other appropriate security/safety and community agencies, including, but not limited to school PTO/PTSO, individual school safety committees, and various civic associations.
- Other duties and responsibilities as assigned by the Superintendent of Schools or designee.

B. Supervision

Reports to the Director of Finance and Operations

C. Qualifications:

- Bachelor's Degree in relevant fields including criminal justice, public administration, education, emergency management, homeland security or public safety required. Master's Degree in a similar field desired.
- Minimum of five years of relevant experience in school security, law enforcement or security management required; prior law enforcement experience preferred;
- Working knowledge of personal computers and Windows software and Google Office Suite.
- Hold and maintain a valid driver's license and have access to personal vehicle.
- Strong verbal, writing and interpersonal skills with the ability to understand competing points of view.
- Ability to maintain strict confidentiality;
- Previous leadership experience in an educational, public safety or other governmental organization.
- Perform such other duties as may be assigned from time to time.

D. Physical Requirements

Seeing, hearing, speaking and writing clearly; occasionally reaching with hands and arms, stooping, kneeling and crouching. Frequently sitting, standing, running and walking, which may be required for long periods of time and may involve climbing stairs and walking up inclines and on uneven terrain. Additional physical requirements include frequent lifting and moving up to 20 pounds and occasional lifting and/or moving up to 50 pounds. Strength to subdue resistant person.

190 days. Nonunion position.

Salary \$85,000 with Benefits

NONDISCRIMINATION STATEMENT

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Frequently Asked Questions

1. Provide updated list of equipment for SSOs.

SSO Materials				
Uniforms	\$300			
Weapon	\$965			
Radio	\$700			
Taser	\$710			
Total	\$2,675			
Add-Ons				
Bullet Proof Vest	\$725			
Body Camera	\$1,000			
Pepper Spray	\$25			
Total	\$1,750			
Total	\$4,425			

2. What tasks in the Director of Security job description are currently being performed by others in the District and what tasks are new to the Director of Security?

Job Description-Responsibility	Person Currently Responsible
Establishes and maintains a working knowledge of all Darien Public School policies, student handbooks, and basic staff and student rights and applicable laws.	District & School Administration

Works in conjunction with the Darien Police Department and any other appropriate security/safety agencies.	Principals, Assistant Principals, Facilities Director
Visits and monitors all school facilities to determine possible security issues or additional trainings that may be required.	Director of Facilities
Makes home visits to verify residency as needed.	No designated personnel
Prepares and maintains school safety and emergency response plans that are National Incident Management System (NIMS) compliant and coordinates reviews/revisions annually.	Business Office
Distributes copies of school safety and emergency response plan to all school service emergency providers annually.	Business Office
Performs or coordinates yearly training in emergency response for all district employees in collaboration with town agencies.	Director of Facilities / Superintendent in coordination with Emergency Preparedness Coordinator
Conducts or arranges appropriate in-service workshops for staff development related to school safety.	No designated personnel
Coordinates and distributes necessary blueprints and diagrams for emergency response providers, including, but not limited to chemical storage areas, electric and water line locations and shutoffs, gas line locations and shut off, door evacuation locations and numbering, fire suppression equipment locations, and any other safety related equipment used throughout the District.	Director of Facilities
Coordinates emergency evacuation record keeping systems and reporting of information to emergency service providers in the event of an emergency response.	Business Office/Director of Facilities
Coordinates the schools' participation in emergency preparedness drills.	School Principals/Assistant Principals
Recommends policies, procedures and contract language to improve safety.	Superintendent
Participates in appropriate in-service and workshop programs and attends any required meetings.	No designated personnel

Protects confidentiality of records and information about students and staff, and uses discretion when sharing any such information.	School Administration
Hires, supervises, evaluates and oversees district security force. Ensure proper training and certification requirements are maintained for security personnel.	School Principals
Supervises, evaluates and oversees the district's campus monitors;	School Principals/Assistant Principals
Establishes security for extra-curricular and special school events, when appropriate. Coordinates door locking systems and responsibilities for locking doors throughout the district.	School Principals/Assistant Principals/Athletic Director/Director of Facilities
Works closely with administrators to help assess and determine individual school safety/security needs.	Director of Facilities
Coordinates all security issues in conjunction with the Darien Police Department and/or any other appropriate local, state, or federal security/safety agencies.	Director of Facilities
Serves as liaison with the Darien Police Department and any other appropriate security/safety and community agencies, including, but not limited to school PTO/PTSO, individual school safety committees, and various civic associations.	Business Office

3. Are there FERPA concerns with body cameras?

Videos captured by body cameras worn by the SSO's will be subject to the same requirements of the Family Educational Rights and Privacy Act that currently apply to the other surveillance cameras installed in our schools. We are consulting with our attorneys to determine whether any additional safeguards, such as disabling the audio capability of the camera, should be implemented.

4. Is the standard for the use of excessive force the same for an SSO as it is for a teacher or other staff member?

As District employees, SSOs would be held accountable to the same standards as other staff members.

5. Can we compare our structure, and protocols to Newtown?

Newtown has a Director of Security who is a BOE employee who reports to the Superintendent as well as the following BOE employees:

	Unarmed Security	Armed Security (SSO)	SRO
Elementary	1 at Each School	1 at Each School	N/A
Middle	1	1	1
High School	4	2	1
Total	10	8	2

Newtown has three (3) floater positions (either be armed or unarmed) to cover absences.

6. Are we requiring that the Director of Security be a retired police officer who has a permit to carry a firearm?

No, this would limit our pool of qualified candidates. We are looking for someone who has security experience whether it is from a police department, department of homeland security, or security consultant firm. Also not a requirement or recommendation from CIRMA.

7. Can the Director of Security be a police officer who reports to the Chief?

As a District employee, the Director or Security would report to the Superintendent or designee. In order to report to the Chief of Police, the Director of Security would need to be an employee of the police department. This would also prevent the supervisor from providing oversight of campus monitors.

8. What are the communication protocols regarding incident command?

The School District's emergency response plan indicates that the Incident Commander is the Principal of the School and the Assistant Principal is the Liaison Officer who relays information to the responding agencies. Once responding agencies are on the scene, the Police become the Incident Commander.

9. How will we deal with day to day complaints about the SSO's?

Under the proposed structure they would follow a chain of communication beginning with the building principal and escalate to the Director of Security if necessary.

10. Do we have a timeline for when the SSO's will receive the required training, certifications and licenses?

Training is conducted annually prior to the start of the school year. Necessary trainings can be provided in conjunction with the State, local police department and the District.

11. What is the timeline for hiring the positions?

Once funding is approved, the District will post the positions and begin the interview process as soon as possible.

12. Describe the role of the Police Chief?

The Police Chief as is the case currently is responsible for the Police Department and the overall safety and security of the entire community including the schools. We would expect as we do now to continue to work closely with the Chief and his staff. The Director of Security and the SSO's would need to have a strong working relationship not only with the Chief but his staff.

13. Do we need an MOU between the police department and the BOE? For these positions? Training? Interview process?

It would be recommended to have an MOU. The Newtown BOE and Police Department also have an MOU in place for their SSO's.

14. Does the Chief have a role in the hiring process for the Director of Security and the SSO's?

Yes. The Chief can certainly recommend candidates and would want either the Chief or his designee on the interview committee as we work to fill these positions but ultimately the decision on hiring will rest with the Superintendent and BOE.

15. Codify incident command response in light of the addition of SSO's.

The State Template for the Emergency Response Plan mandates that the incident commander is always the Principal or Administrator in Charge even if there is a presence of an SRO or SSO. Then

this role is relinquished upon arrival of the Police Department. We would expect should there be an incident the Incident Commander (Principal) would provide instructions for the SSO to intervene appropriately should an incident occur.

16. Body cameras - is chief recommending it or admin?

Body Cameras were recommended by the Chief of Police.

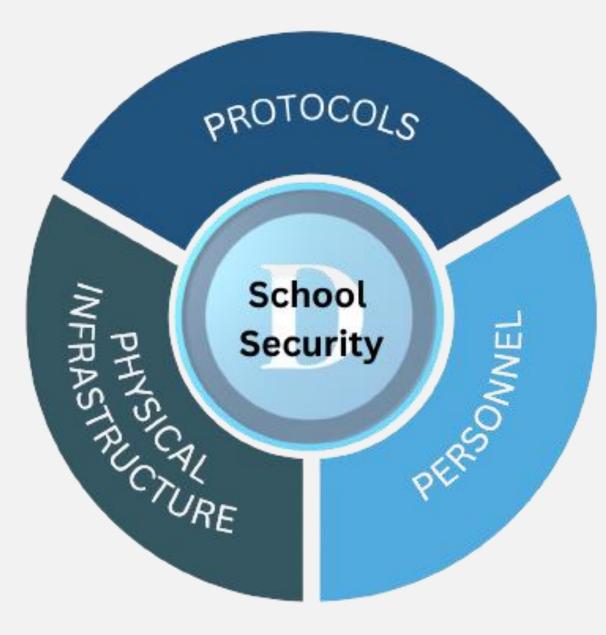
In Newtown the SSO's do not wear a body camera.

17. Is the SRO a better model? Would this cut down on the bureaucracy?

Some districts recently (New Fairfield, Bethel and Brookfield) have chosen to add Elementary SRO's over SSO's. While they acknowledge the Elementary SRO's do not act as a typical SRO seen at a MS or HS given the age of the students there communities felt the SRO program was more understood and accepted than the SSO model. An SRO model would require the Police Department to hire 6 additional officers and have them all trained at NASRO. A certified Police Officer is typically between \$72,000 and \$99,000 per employee plus fringe benefits.

SCHOOL SECURITY PROPOSAL

September 27, 2022



PROTOCOLS

- Emergency Response Plan
- Emergency Drills (Fire, Lockdown, Shelter in Place)

PERSONNEL

- Campus Monitors
- School Resource Officers (SRO)
- School Liaison Officers

PHYSICAL INFRASTRUCTURE

- Interior/Exterior Cameras
- Lockdown System
- Man Traps
- Visitor Management System

SCHOOL SECURITY PROPOSAL

- I. Personnel Requests
- 2. Infrastructure Requests
- 3. Role of School Security Officer
- 4. Training
- 5. Qualifications
- 6. Proposed Organizational Structure
- 7. Role of Campus Monitor
- 8. Role of Director of Security
- 9. Fairfield County Comparison
- 10. Funding of Proposal
- II. Synthesis of the Research
- 12. Timeline and Communication Plan

PERSONNEL REQUESTS

The proposal is to add six (6) School Security Officers (SSOs) including one SSO for each of the five elementary schools as well as one floating SSO who would cover absences across elementary and secondary schools when needed. In the event there are no absences, the sixth SSO would float between the middle school and high school. Campus monitors retain their current positions and roles in this proposal.

Position	FTE	Budgeted Salary	Budgeted FICA	Budgeted Insurance	Materials & Equipment	Total
Director of Security	1.0	\$85,000	\$6,503	\$22,232	\$4,425	\$118,160
School Security Officer (6)	6.0	\$330,000	\$25,245	\$0	\$26,550	\$381,795
Total Cost	7.0	\$415,000	\$31,748	\$22,232	\$30,975	\$499,955

INFRASTRUCTURE REQUESTS

- Security Infrastructure Request:
 - The Administration is recommending further security enhancements related to expanding door security to 6 of our 7 school buildings. The cost of the project would be \$335,000 for all schools excluding Ox Ridge. Ox Ridge has this enhancement through its building project. It is anticipated this project would take 6 months to complete.

Total Infrastructure Requests: \$335,000

Role of School Security Officer

- Provide security for the building and grounds of the Darien Public Schools;
- Actively respond to incidents, fights or other issues that threaten the safety of students, staff and guests;
- Patrol and monitor school property for unauthorized persons and, if needed, escort from the property;
- Ensure the safety and security of the facility by enforcing District policies and procedures;
- Report and assist in the investigation of vandalism, theft and other incidents occurring on school property;
- Document all security activity and process incident reports as necessary;
- Provide security for school sponsored and non-school sponsored events;
- Assist with student traffic in hallways;
- Assist with arrival and dismissal of students and lunch supervision, as needed;
- Inspect and monitor the security of doors, windows and gates; reset alarm systems and test for proper operation as necessary; detect and report fire and safety hazards; respond to fire and burglar alarms and extinguish small fires; summon and communicate with police and fire department personnel as needed;

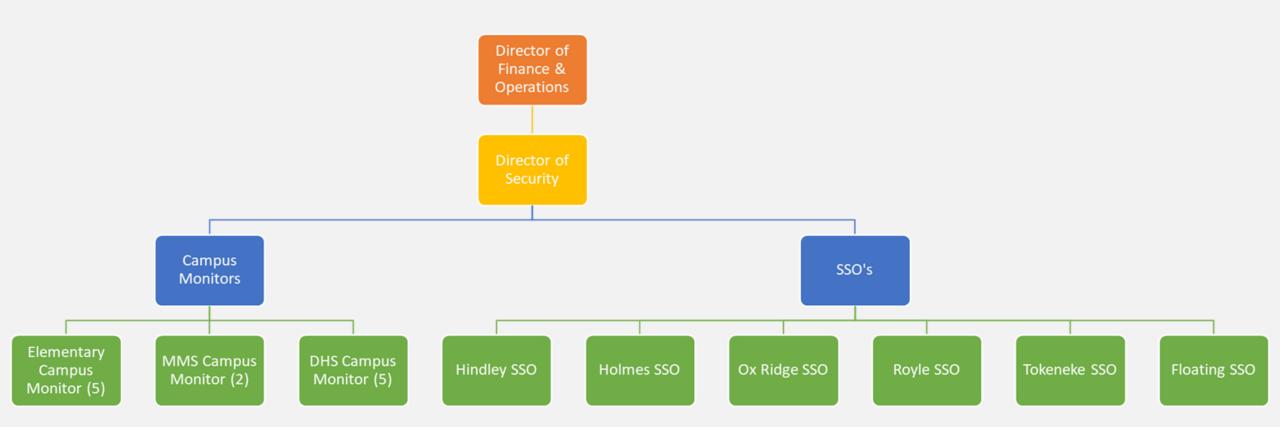
TRAINING

- School Security Officers shall receive annual training pursuant to section 7-294x C.G.S. and shall successfully complete annual firearms training provided by a certified firearms instructor that meets or exceeds the standards of the Police Officer Standards and Training Council or 18 USC 926C.
- All firearms training will be conducted using an approved firearm, holster and magazine sources.
- Completed Crisis Response Training course through Department of Homeland Security.
- Certified through Police Officer Standards and Training Council for Armed Security Officers.

QUALIFICATIONS

- Must possess strong verbal communication skills and have the ability to professionally interact with students, staff and parents;
- Minimum of 15 years prior experience as a sworn law enforcement officer with an organized local police department or the Division of State Police within the Department of Emergency Services and Public Protection and provide positive references from each prior employer served in a law enforcement capacity;
- Must have been certified by the Police Officer Standards and Training Council while serving as a sworn law enforcement officer, and must have
 retired or separated in good standing from an organized local police department or Division of State Police as required by PA 13-188;
- If the candidate has prior service with the military, must supply proof of an honorable discharge;
- Must not have been officially found to be unqualified for reasons relating to mental health by a qualified medical professional while serving as a sworn law enforcement officer or separating from service as a sworn law enforcement officer;
- Must successfully complete annual training pursuant to the Police Officer Standards and Training Council requirements and must successfully complete an annual firearms training provided by a certified firearms instructor that meets or exceeds the standards of the Police Officer Standards and Training Council and any other training required by law or Board policy;
- Must keep all security certifications and training requirements current including but not limited to permits, certifications and/or licenses to carry and use firearms or other weapons on school property;
- Must meet all requirements for an armed security guard pursuant to Connecticut law, as amended from time to time, and must meet all requirements of qualified retired law enforcement officer pursuant to 18 USC 926C, as amended from time to time.

PROPOSED ORGANIZATIONAL STRUCTURE



9

Role of Campus Monitor

- •Supervise the flow of traffic in and out of the building
- •Monitor the "buzzer" entry system for visitors
- •Sign in visitors, prepare appropriate badges, and escort visitors as needed
- •Prepare for and track expected and unexpected visitors to the schools
- •Maintain accurate logs of visitors
- •Monitor access to the buildings of itinerant employees
- •Adhere to established systems for visitor drop off of items for students
- •Monitor the school building and parking lots, particularly for school-wide events
- •Serve on building level Emergency Response Teams
- •Participate in training related to safety and security

Role of Director of Security

- Establishes and maintains a working knowledge of all Darien Public School policies, student handbooks, and basic staff and student rights and applicable laws.
- Works in conjunction with the Darien Police Department and any other appropriate security/safety agencies.
- Visits and monitors all school facilities to determine possible security issues or additional trainings that may be required;
- Makes home visits to verify residency as needed.
- Prepares and maintains school safety and emergency response plans that are National Incident Management System (NIMS) compliant and coordinates reviews/revisions annually.
- Distributes copies of school safety and emergency response plan to all school service emergency providers annually.
- Performs or coordinates yearly training in emergency response for all district employees in collaboration with town agencies.
- Conducts or arranges appropriate in-service workshops for staff development related to school safety.
- Coordinates and distributes necessary blueprints and diagrams for emergency response providers, including, but not limited to chemical storage areas, electric and water line locations and shutoffs, gas line locations and shut off, door evacuation locations and numbering, fire suppression equipment locations, and any other safety related equipment used throughout the District;
- Coordinates emergency evacuation record keeping systems and reporting of information to emergency service providers in the event of an emergency response.
- Coordinates the schools' participation in emergency preparedness drills.
- Recommends policies, procedures and contract language to improve safety.
- Serves as a role model for students and staff in demonstrating positive attitudes, appropriate attire and grooming, and an effective work ethic.
- Participates in appropriate in-service and workshop programs and attends any required meetings. Protects confidentiality of records and information about students and staff, and uses discretion when sharing any such information.
- Hires, supervises, evaluates and oversees district security force. Ensure proper training and certification requirements are maintained for security personnel.
- Supervises, evaluates and oversees the district's campus monitors;
- Establishes security for extra-curricular and special school events, when appropriate. Coordinates door locking systems and responsibilities for locking doors throughout the district.
- Works closely with administrators to help assess and determine individual school safety/security needs.
- Coordinates all security issues in conjunction with the Darien Police Department and/or any other appropriate local, state, or federal security/safety agencies.
- Serves as liaison with the Darien Police Department and any other appropriate security/safety and community agencies, including, but not limited to school PTO/PTSO, individual school safety committees, and various civic associations.

Fairfield County Comparison

District		SSO		Campus Mo	onitor/Securit	ty Specialist		SRO		Director of Security
	ES	MS	HS	ES	MS	HS	ES	MS	HS	District
Bethel	No	No	No	No	No	Yes	Yes	Yes	Yes	No
Brookfield	No	No	No	Yes	Yes	Yes	Yes	Yes	Yes	No
Danbury	No	No	No	Yes	Yes	Yes	No	Yes	Yes	Yes
Darien	No	No	No	Yes	Yes	Yes	No	Yes	Yes	No
Easton/Joel Barlow	Yes	Yes	No	No	No	Yes	No	No	Yes	No
Fairfield**	No	No	No	No	No	Yes	No	No	Yes	Yes
Greenwich	No	No	No	No	No	Yes	No	No	Yes	Yes
Monroe	Yes	No	No	No	No	Yes	No	Yes	Yes	Yes
New Canaan	No	No	No	Yes	Yes	Yes	No	Yes	Yes	No
New Fairfield*	No	No	No	No	No	Yes	Yes	Yes	Yes	No
Newtown	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes
Norwalk	No	No	No	Yes	Yes	Yes	No	Yes	Yes	Yes
Redding/Joel Barlow	Yes	Yes	No	No	No	Yes	No	No	Yes	No
Ridgefield*	No	No	No	Yes*	Yes*	Yes*	No	Yes	Yes	No
Trumbull	No	No	No	Yes	Yes	Yes	No	No	Yes	No
Stamford	No	No	No	Yes	Yes	Yes	No	No	Yes	Yes
Stratford	No	No	Yes	No	No	Yes	No	No	Yes	Yes
Weston	No	No	No	Yes	Yes	Yes	No	Yes	Yes	No
Westport	No	No	No	Yes	Yes	Yes	No	No	Yes	No
Wilton	No	No	No	No	Yes	Yes	No	Yes	Yes	No

FUNDING OF PROPOSAL

If the BOE approves the program as presented, the BOE would have to request a supplemental capital and operating proposal.

Supplemental Capital Appropriation for \$335,000 for additional door security enhancements Supplemental Operating Appropriation for \$499,955 for the SSO Program*

*The BOE needs to decide if they wish to request the funding for the proposal as described or a **pro-rated portion of \$318,428** due to an anticipated start date of January.

SYNTHESIS OF THE RESEARCH

According to data provided by EdWeek (August, 2022), there have been 119 school shootings in the US since 2018 with 27 this past school year. These are school shooting incidents that meet the following criteria:

- Where a firearm was discharged.
- Where any individual, other than the suspect or perpetrator, has a bullet wound resulting from the incident.
- That happens on K-12 school property or on a school bus.
- That occurs while school is in session or during a school-sponsored event.

Research regarding the effectiveness of armed officers in schools is limited and inconclusive. High profile school shootings, including Sandy Hook (CT) in 2014, Parkland (FL) in 2018 and Uvalde (TX) in 2022 have complicated the discussion as it is difficult to determine whether presence of an armed officer may have prevented these tragedies. Therefore, the question of effectiveness is largely sociological. Uniformed officers, police cars, and visitor sign in procedures represent the seriousness of safety and security to parents and community members whether or not they actually contribute to increased safety. Despite the lack of empirical evidence, the sociological factors should not be discounted.

TIMELINE & COMMUNICATION PLAN

The Superintendent is requesting the BOE consider the adoption of these proposals through a supplemental appropriation process.

The timeline would be the following:

BOE Executive Session to discuss the SSO and Director of Security Proposal (August 23)

BOE Executive Session to discuss the SSO and Director of Security Proposal (September 13)

BOE meeting to discuss publicly the SSO and Director of Security Proposal (September 27)

BOE meeting to approve the SSO and Director of Security Proposal and approval of Supplemental Appropriation Request (October 11)

BOF meeting to consider/approve the operating & capital appropriation (October 18)

RTM Rules meeting to request appropriation be placed on the RTM agenda (November 21)

RTM Education meeting to discuss the proposal and request (November 21)

RTM F&B meeting to discuss the proposal and request (TBD)

RTM meeting to approve the special operating and capital appropriation (November 28)

Implementation of Plan ten (10) days after special appropriation is approved

Darien Public Schools Forecast by Month FY 23

	Budget		August
Salaries	\$ 71,252,670	\$	70,842,900
Operating	\$ 19,237,445	\$	19,279,695
Fixed	\$ 23,220,308	\$	23,128,083
Equipment	\$ 829,885	\$	829,885
Revenue	\$ (3,933,292)	\$	(3,787,963)
Total	\$ 110,607,016	\$	110,292,600
Forecasted Balance		\$	314,416 0.28%
General Education RCS Special Education RCS COVID		\$ \$ \$	490,772 (176,355) -



Memorandum

DATE: September 12, 2022

TO: Dr. Alan Addley, Superintendent of Schools

FROM: Richard Rudl, Director of Finance & Operations

SUBJECT: Financial Report through August 2022

Enclosed please find the attached:

- 1. FY 23 Financial Report through August 2022.
- 2. List of accounting adjustments and transfers for August 2022
- 3. August PowerPoint
- 4. Grant Financial Report through August
- 5. Food Service Financial Report through August
- 6. List of all COVID related grants

Highlights of the Financial Report for FY 23:

The financial report through August 2022 shows a positive balance of \$314,416. The report also shows a reduction of 4.1 FTE's from budget due to the following:

- -1.0 FTE Hindley 2nd Grade
- -1.0 FTE Holmes 4th Grade
- -1.0 FTE Royle 5th Grade
- -1.0 FTE Teacher in Residence
- -0.2 FTE Mandarin at MMS
- -0.5 FTE Math at MMS due to 4.5 to 5 classes

-0.4 FTE (Foreign Language, and Social Studies at DHS) due to 4.5 to 5 classes.

+1.0FTE (Director of Mental Health)

RC's	August 2022
General Education RC's	\$490,772
Special Education RC's	\$(176,355)
COVID	\$0
Total	\$314,416

RC 1 (DHS):

- There is a positive balance of \$4,701 as we do not expect the China Exchange program to run this year.
- Student Interns currently shows a positive balance of \$15,000 as we were not able to secure a fall intern. There is a possibility this will be needed for substitutes as the year progresses.
- There is a positive balance of \$7,000 in other student activities, as we do not expect the China Exchange program to run this year.

RC 3 (MMS):

- There is a positive balance of \$12,406 as there was a gap in time between the previous MMS Assistant Principal leaving and the new Assistant Principal starting and the Interim Assistant Principal did not work everyday over the summer.
- Student Interns currently shows a positive balance of \$15,000 as we were not able to secure a fall intern. There is a possibility this will be needed for substitutes as the year progresses.

RC 5 (Hindley):

- There is a positive balance of \$72,807 as 2nd grade came in under projection.
- Student Interns currently shows a positive balance of \$15,000 as we were not able to secure a fall intern. There is a possibility this will be needed for substitutes as the year progresses.

RC 7 (Holmes):

- There is a positive balance of \$55,461 as 4th grade came in under projection.
- There is a positive balance of \$1,387 in principal/director secretary as there was a week gap between the previous employee leaving and the new employee starting.

RC 8 (Ox Ridge):

• There is a positive balance of \$15,564 as there is a new salary schedule for custodians who are hired after July 1st.

RC 9 (Royle):

- There is a positive balance of \$2,146 as the Interim Principal started approximately a week after the previous Principal left.
- There is a positive balance of \$66,833 as 5th grade came in under projection.

RC 10 (Tokeneke)

• Student Interns currently shows a positive balance of \$15,000 as we were not able to secure a fall intern. There is a possibility this will be needed for substitutes as the year progresses.

RC 11(Athletics & PE):

• Elementary intramurals forecast a positive balance of \$7,829 as only Holmes is anticipated to run intramurals again this year.

RC 12 (Maintenance):

- There is a positive balance in the Assistant Director of Facilities of \$6,743, as the employee did not start until end of July.
- There is a positive balance of \$16,515 in Groundskeepers as there is a new salary schedule for maintenance employees who are hired after July 1st.
- There is a positive balance of \$19,843 in Maintenance as there is a new salary schedule for maintenance employees who are hired after July 1st.
- Reserve for Emergency Repair is forecasting a deficit of \$(60,000). As flagged in the summer facilities report the fire pump at the MMS was slated to be tested this August, if it failed we would have to rent a temporary fire pump until the new fire pump (purchased in capital) arrives. Unfortunately, the fire pump failed and we are now renting a fire pump until the new fire pump arrives. There is a transfer pending BOE approval for this projected deficit.

RC15 (Technology):

• There is a positive balance of \$2,529 in Technology Support as the new Technician at MMS did not start until the end of July.

RC 17 (Health):

• There is a positive balance of \$1,568 in the Director of Nursing, as the new Director of Nursing did not start until mid-July.

RC 18 (Personnel):

- Turnover has currently met our forecast of \$(689,100), however we have five positions still remaining to be filled so this number could potential change. Additionally, turnover was only achieved through a combination of FTE reductions, non certified and administrator turnover. Administrator and Non Certified Turnover was \$154,586, FTE reductions were \$83,366 (Mandarin, MMS Math, DHS WL and DHS Social Studies). Teacher Turnover was \$451,148.
- Contract support shows a favorable balance of \$16,814 as custodial and maintenance contracts settled under budget and the unaffiliated compensation was less than budget.
- Teacher in Residence is under budget by \$48,205 as we only hired one Teacher in Residence.
- Budget controls shows a positive balance of \$145,614
- There is a positive balance \$10,750 in dues and memberships as the Teacher in Residence program only has one individual instead of two.

RC 19 (Curriculum):

• Director of Mental Health is forecasted at a deficit of \$(147,214) as a newly added position not yet approved by the Board of Education.

RC 23 (DSS):

• DSS had its strongest financial performance to date. Total revenues were \$751,030 against a budget of \$720,000. This leaves an excess in revenue of \$31,030.

RC 24 (Special Education):

Excess Cost reimbursement is forecasted as a shortfall of \$(139,799). The new State budget has a tiered reimbursement rates for excess cost through Town wealth. As result, our cap is now set at 70%. Based on the budget this would leave a shortfall of \$(139,799). Once we file on December 1^{st,} we will update the forecast based on the filing amount and the new 70% reimbursement cap.

RC 25 (Fixed):

- Property Insurance is forecasted with a positive balance of \$8,582. Renewal was 7% against a projected 10% increase.
- Workers Compensation is forecasted with a positive balance of \$19,704
- General liability is forecasted with a positive balance of \$301.
- Student Accident Insurance is forecasted with a positive balance of \$1,976 based on favorable renewals with Bollinger.
- Health Insurance is forecasted with a positive balance of \$63,796. This is due to three under-enrolled elementary sections, one less teacher in residence, and an increase in insurance due to a job share for a MMS nurse and insurance for the newly created Director of Mental Health.
- FICA/Medicare is forecasted at a deficit of \$(2,135) due to the Director of Mental Health addition.

RC 26 (ELP):

• ELP revenue is forecasted as a deficit of \$(37,560) as we have 44 paying students against a budget of 49. We do tend to enroll students throughout the year so this deficit could change as the year progresses.

RC	Fiscal Year Adjusted Budget	Year End Results	Balance
RC 1 Darien High School	\$14,368,267	\$14,341,563	\$26,704
RC 2 Fitch Academy	\$556,392	\$556,392	\$0
RC 3 Middlesex	\$10,850,165	\$10,822,757	\$27,408
RC 5 Hindley	\$3,841,121	\$3,753,313	\$87,808
RC 7 Holmes	\$3,643,074	\$3,586,224	\$56,850
RC 8 Ox Ridge	\$4,152,283	\$4,136,716	\$15,566
RC 9 Royle	\$3,364,176	\$3,295,194	\$68,982
RC 10 Tokeneke	\$3,541,611	\$3,526,569	\$15,002
RC 11 Athletics	\$1,895,695	\$1,887,866	\$7,829
RC 12 Maintenance	\$3,367,787	\$3,384,686	\$(16,899)
RC 13 Music	\$302,761	\$302,761	\$0
RC 14 Art	\$115,478	\$115,478	\$0
RC 15 Technology	\$3,346,277	\$3,343,747	\$2,530

Total	\$110,607,016	\$110,292,557	\$314,416
RC 28-COVID Reopening	\$0	\$0	\$0
RC 26 ELP	\$1,382,774	\$1,420,333	\$(37,559)
RC 25 Fixed Expenditures	\$23,028,094	\$22,935,869	\$92,225
RC 24 Special Education	\$25,857,841	\$25,996,636	\$(138,796)
RC 23 Summer School	\$(132,438)	\$(163,468)	\$31,030
RC 22 Technology Education	\$57,326	\$57,326	\$0
RC 21 Library/Media	\$152,426	\$152,426	\$0
RC 20 Finance	\$733,345	\$733,345	\$0
RC 19 Curriculum	\$2,577,692	\$2,724,906	\$(147,214)
RC 18 Personnel	\$1,575,592	\$1,354,209	\$221,383
RC 17 Health	\$1,179,566	\$1,177,997	\$1,568
RC 16 Administration	\$849,712	\$849,712	\$0

There is one transfer for BOE consideration and approval:

*	Account	RC	To:	From:	Description
D	Reserve for	12	\$60,000		Rental of Temporary Fire Pump
	Emergency Repair				
S	DSS Revenue	23		\$31,030	Revenue Exceeded Expectations
					for DSS
S	Teacher in Residence	18		\$19,875	Unfilled Teacher in Residence
S	Dues, Fees	18		\$9,095	Unfilled Teacher in Residence

Grant Financial Report:

IDEA (2 Year Grant): The IDEA is a grant statute that provides federal funding for the education of children with disabilities and requires, as a condition for the receipt of such funds, that states agree to provide a free appropriate public education. The total award for FY22 is \$912,490

• Currently, we are forecasting a balance of \$101,145. We typically carry-over a similar amount each year to avoid grant compression.

IDEA 611 ARP Grant (2 Year Grant): The award for this grant is \$218,033 and will be supporting a SLP, Psychologist, 1 special education paraprofessional and assistive technology.

Special Education Stipend (1 Year Grant): This is a new grant received to support ESY services.

TITLE 1 (2 Year Grant): Title 1 is to ensure a high-quality education for every child, by providing extra help to students who need it most.

• Title I allocation is \$170,462, which supports professional development and a literacy interventionist.

TITLE II (2 Year Grant): Title II funds can be used to provide supplemental activities that strengthen the quality and effectiveness of teachers, principals, and other school leaders.

• Title II allocation is \$67,738, which will support professional development.

TITLE III (2 Year Grant): Title III funding is designed to improve the education of English learners (ELs) by helping them learn English and meet challenging state academic content and student academic achievement standards.

• Title III allocation has not yet been determined.

TITLE IV (2 Year Grant): Title IV is funding to increase access to comprehensive school psychological services, improve school safety and school climate, and strengthen parent and community engagement.

• Title IV allocation is \$10,000.

TEAM MENTOR (1 Year Grant): The TEAM grant is a grant provided by the CSDE to promote excellence, equity and high achievement for Connecticut students by engaging teachers in professional practice through guided support.

ESSER II-SPECIAL EDUCATION RECOVERY: The district was awarded \$124,500 from the State of CT for Special Education services. This grant will support 2 paraprofessionals as well as consulting services.

ARP ESSER FUNDS: This grant was awarded by the Federal Government to help re-open schools and support learning loss. Darien's award was \$1,025,905:

- The grant this year is supporting ESY services, recovery services in the area of OT, PT and consulting services and professional development.
- There is an available balance of \$50,356, which will have to be resubmitted and reallocated for a new use.

UNIFIED CHAMPION SCHOOL GRANT: This grant was awarded to Ox Ridge Elementary School in the amount of \$750 by the Special Olympics of Connecticut to support unified sports at the elementary level and there is an additional \$34 from last year's grant available.

DARIEN FOUNDATION GRANT: This grant was funded to support robotics district wide. This is the second and last year of the grant. This grant funds the stipends for staff to run the program, supplies for the program and competition fees. We have received \$60,000 as a first installment for FY23.

Food Service Financial Report:

The Food Service Fund through August has a loss of \$54,449 with its fund balance down to \$377,882. As is the case every year the fund operates at a loss until sales begin to cover the sunk costs such as pension and equipment repairs. We are forecasting a FY23 surplus of \$218,790 with the fund balance growing to \$651,121 by the end of the year.

Monthly Financial Report Through August 2022 Darien Board of Education •

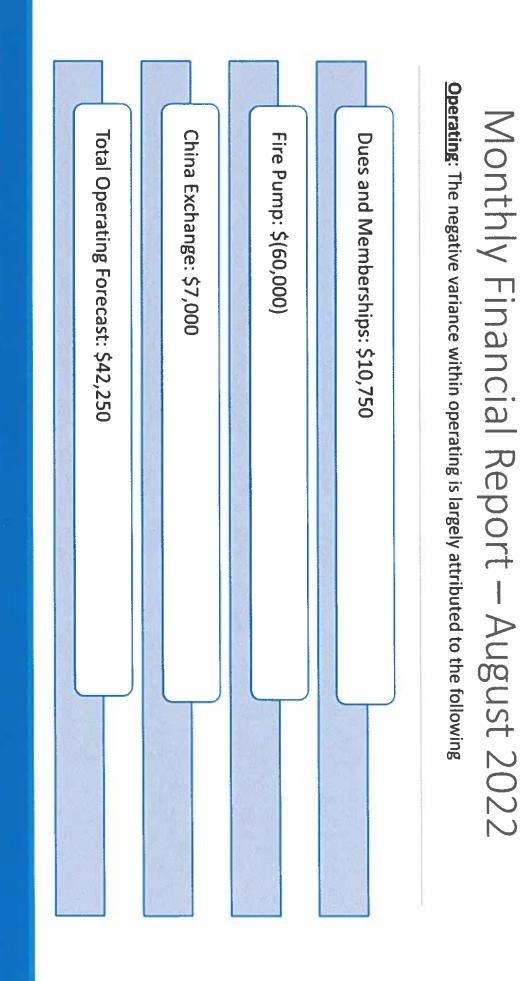
Highlights Financial Report through August 2022

RC's	FY23
General Education RC's	\$490,772
Special Education RC's	\$(176,355)
COVID	\$0
Total	\$314,416

Monthly Financial Report – August 2022

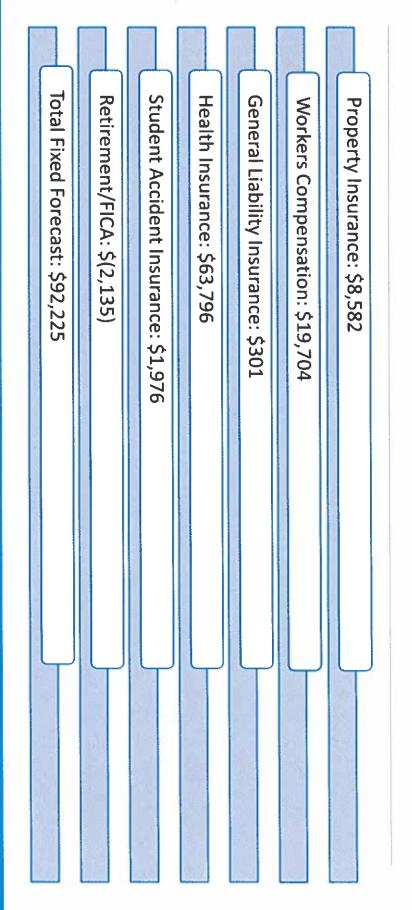
Salaries: The positive variance within salaries is largely attributed to the following

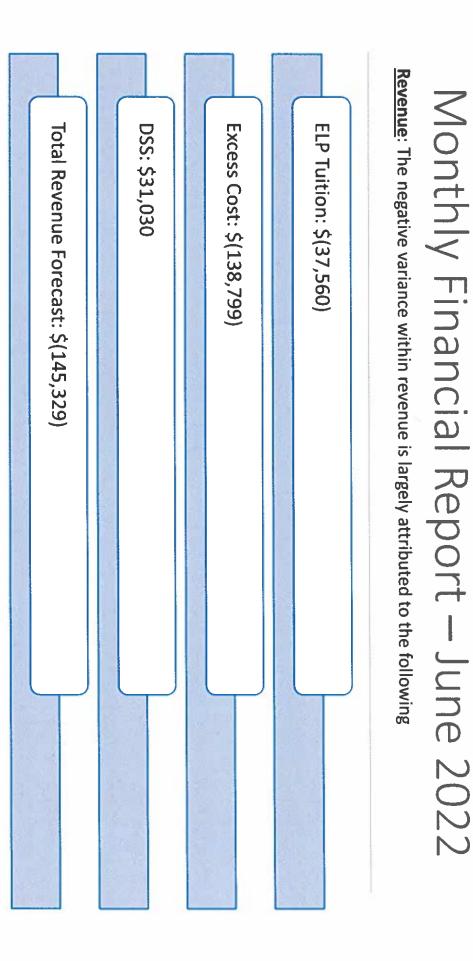
Total Salary Forecast: \$409 770	
Elementary Intramurals: \$7,829	
Student Interns: \$60,000	
Director of Mental Health: \$(147,214)	
Budget Control: \$145,614	
China Exchange: \$4,701	
Team Mentors: \$48,205	
Contract Support: \$16,814	
New Custodial and Maintenance Salary Schedule: \$51,922	
Lower Elementary Enrollment: \$195,101	
Salary Savings/Turnover: \$26,798	



Monthly Financial Report – June 2022

Fixed: The positive variance within fixed is largely attributed to the following





Transfer for BOE Consideration and Approval

Account	Broad Category	То	From	Reason
Reserve for Emergency	Property Services	\$60,000		Rental of Temporary Fire Pump
DSS Revenue	Revenue		\$31,030	Revenue Exceeded Expectations for DSS
Teacher in Residence	Salaries		\$19,875	Unfilled Teacher in Residence
Dues, Fees, Memberships	Supplies		\$9,095	Unfilled Teacher in Residence

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	-	_		_			21402 GUIDANCE				4	4				- 1		110132 MUSIC TEACHERS	110130 MATH TEACHERS	110124 FOR. LANG. TEACHERS	110118 ENGLISH TEACHERS	110116 COMPUTER TEACHERS	_			_	ļ		21101 PRINCIPAL	11013 BURSAR/ADMINISTRATIVE ASSIST	RC - 1 DARIEN HIGH SCHOOL	ACCT #	Darien Public Schools Monthly Financial Report 2022-2023
13,098,094	250.605	546,336	159.218	196,074	122,287	194,815	656,389	180,225	30,600	9,500	40,164	14,141	270,037	1,529,976	1,656,605	116,676	606,061	245,807 {	1,290,195	1.175.783	1,647,266	43,517	666°18	430.658	55,022	552,984	157,205	519,480	208,085	110,384		ACTUAL 2019 - 2020	
13,112,087	241.166	548,907	119.134	98£'661	124,743	184,899	682,877	152,240	22.950	37,125	75,875	14.255	286,403	1,552.536	1,621,946	118,426	624.579	259,219	1.283.721	1.186,647	1,549.637	44.170	85,790	439,482	42.273	566,788	161,135	556,200	213,287	116.292		ACTUAL 2020-2021	
13,679,817	274,682	530,229	80,850	203,207	128,215 {	190,752	698,659	215,124	9,050	28,937	102.594	22,805	306,262	1,639,440	1,726,397	120,202	650,982	266,264	1,379,449	1,307.479	1.538,254	57,613	113,221	396.645	36,596	578,108	164.358	567.324	217.553	128,566		ACTUAL 2021-2022	
14,135,438	255,611	549,992	82,671	207,757	131,104	189.006	756,399	220,859	32,000	35,000	\$3,550	31.726	313,822	1,698,270	1,785.044	122.005	667.250	274,187	1,435,392	1,344.260	1,620,366	59.561	118,278	416.067	41.506	\$89,655	167,645	578,670	221,904	135,881		ORIG APPRO	
(23,719)		15.237	-			•	(21.667)	14,139		1	15,450	(8,144)	2,680	(78,660)	(33,273)		,		21.343	61.662	(12,486)	×		•	3	12	 	-	5			ADJ.	
14,111,720	255,611	565,229	82.671	207,757	131.104	189.006	734,732	234,998	32,000	35,000	69,000	23,582	316.502	1,619,610	1.751,771	122,005	667.250	274,187	1,456,735	1,405.922	1,6()7,88()	195.65	118,278	416,067	41,506	589.655	167.645	578,670	221,904	135,881		REV. BUD.	
814,168		99,164	3,758	9,443	17.093	19,777	33,461	8,434			•	907	12.987	64,497	72.831	4,693	27,273	10,546	60,828	55,688	65,114 }	2,707	4,721	16,872	968	23,508	32.239	111.283	42.674	12,1/4		EXP	
12,850,795		458,049	78.913	198,313	114,011	165,069	695.272	226.564				22,675	303.514	1.555.113	1,678,939	117,313	639.976	263.641	1,395,906	1,334,873	1,342.766	30,834	113,557	399.195	22,393	566.148	135,405	467,388	179,230	617/611		REQUES.	
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Monthly Financial Report

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NET DARIEN HIGH SCHOOL RUDGET	07 REV. STUDENT PARKING FEES	REVENUE	TOTAL DARIEN HIGH SCHOOL	TOTAL EQUIPMENT	H EQUIPMENT AND FURNITURE	EQUIPMENT	TOTAL OPERATING		- ' I				4			38 GUIDANCE MATERIALS			_			10 AUDIO VISUAL CONSUMABLES	34 RESOURCE MATERIALS			2 TEXTBOOKS-REPLACEMENTS	OPERATING
13.304.806	(11,000)		13,315,806		2		217.712	16,966		1 283	4.542	15,921	14,568	7,331	36,031	2,600	17.694	3,467	350	14,151	50,097	2,474	423	246	2,492	27,076	ACTUAL 2019 - 2020
13.295.543	(11,000)		13.346.543	4,973	4,973		189,483	9,925		675	8,204	8.962	11.535	11.903	32,081	2.537	25.957	3,620	335	14.669	29,173	3.250	293	444	3,686	22.234	ACTUAL 2020-2021
13.918.556	(11,000)	Rev. Forecast	13,929.556	3,048	3,048		246,692	565.6		,	7.278	9,954	14,576	10,900	48,498	1.983	25,117	14.343		18,393	51,481	1,991	896	303	5,555	25,956	ACTUAL 2021-2022
14,391,986	(25.740)	Orig. Bud	14.417.726	4,300	4,800		277,487	17,000	-	3,450	8,500	20,000	16.327	12,000	27,720	2,600	26,500	8,515	350	22,000	53.250	3,250	2,600	666	21,440	61616	APPRO
(23,719)		Adjust.	(23,719)				•				•			,		 . .					,			æ		0	ADJ.
14,368,267	(25,740)	Rev. Bud.	14,,394,007	4,800	4,800		277,487	17,000 [3,450	8.500	20,000	16.327	12,000	27.720	2.600	26,500	8.515	350	22,000	53.250	3.230	2,600	666	21,440	31.319	BUD.
879,280		Rev. Received	879.280	•	ŀ		65,113	2,411	4,824		615	51.6	9,740	115	743	671	1.474			3,901	24,386	1,199		•	2.259	979,11	EXP
12,927,985			12,927,985				4M D 42	- -	401	840	2,910	•		1,(194		1,079	18,400	-		000101	12,486				16/01	2.52.5	REQUES.
\$61,002	(25,740)	Rev. Expected	586,742	4,007	4,800		135,185	14.589	(5,225)	010'7	3,071	590'61	/800	10,791	20,978	008	070'0	C1C'8	065	1.394	10,378	1007	2,067	000	2.2.2	048'0	BUD.
14.341.563	(25,740)	Rev. Forecast	14.367.303	4,011	4.5(7)	• 1000	7.04-07	DOTOI		5,450	000.8	0.000	10,327	12,000	21.120	000 200	201-000	C10'0	0.00	000	10,200	000.62	196.6	000	777	21516	CAST
144.40]44,40																								STF
26,704		(Shortfall)	26,704 Surplus/				a statut a	7 000									-				3		85			23	EST.

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RC - 2 FITCH ACADEMY 25007 INSTRUCTIONAL SUPPLIES 26019 [COMPUTER INSTRUCTION SUPPLIES 26001 [CHENERAL TEACHING SUPPLIES 13005 [LOCAL TEACHING SUPPLIES 102012 [LEASIES PROPERTY TOTAL OPERATING 21301 ALTERNATIVE SCHOOL 21603 TEACHER AIDES TOTAL PERSONNEL TOTAL FITCH ACADEMY ACTUAL 2019 - 2020 471,318 382,833 382,83 84,867 88,485 436 3,182 ACTUAL 2020-2021 410,750 508,012 95.663 97.262 10,750 . 1.267 332 ACTUAL 2021-2022 522,831 420,600 99,398 102,231 420,599 1,469 1,364 ORIG APPRO 554,351 440,474 440,474 1.500 250 110.627 113.877 1.500 TRFRS ADJ. 2,131 2,041 (90) (98) REV. BUD. \$\$6,392 442,605 1,500 160 110,627 113,787 12,205 1.500 YTD EXP 43,581 25,910 17,671 01652 7.67 ENCUM. REQUES. 503,287 418,570 418,570 84,717 84,717 AVAIL BUD. 9,524 3,160 6,364 6 364 500 .500 160 FORE-CAST 556,392 442,605 442,605 113,787 160 1,500 1.500 CURR 4.60 4.69 4.60 YR. END EST. .

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		101003	6100	21608	21603	21602	21502	21501	21402	21401	21318	21317	21306	21302	310344	310342	310338	310334	310332	310330	310324	310322	310320	310316	310312	21220	21215	21102	21101	RC-3
	TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	LUNCH MONITORS	TEACHER AIDES	CAMPUS MONITOR	GUIDANCE SECRETARIES	PRINCIPAL/DIRECTOR SECRETARY	GUIDANCE	LIBRARIANS	BUILDING SUBSTITUTES	STUDENT INTERNS	TEACHERS OF THE GIFTED	- 1			- 1	PHYSICAL EDUCATION TEACHERS	- 1							CURRICULUM SUPERVISION	DEPARTMENT CHAIRS	ASSISTANT PRINCIPAL	PRINCIPAL	RC-3 MIDDLESEX MIDDLE SCHOOL
	10,286,224	118,186	527,490	14	39.016	36.527	71,273	231,289	454,741	207,490	15,900	30,600	108,057	40,730	216,114	1,128,663	1,073.667	557,097	856,365	1,333,460	951.560	63.081	1,411,475	166,136	164.032	100,660	138,246	309,867	194,511	ACTUAL 2019 - 2020
	10,235,573	107.845	536,024			37,259	72,702	239,060	469,604	213.605	17,100	15.000	94,103	112.766	219.356	1.070.116	1.077.755	576,280	513,098	1,340.536	888.633	119,431	1,422,640	170,418	160,891	96,462	141,697	323,817	199.374	ACTUAL 2020-2021
	10,492,714	92,830	S44,291		39,488	38,005	74,150	240.649	487,116	105,863	21,125	1,400	96.848	96.356	222.646	1,143,748	1,080,630	596,899	\$\$9,686	1,373,889	918,689	128,211	1,463,982	175.036	164.670	99.375	144.527	338,985	243,618	ACTUAL 2021-2022
	11,081,808	124,658	539,141		41,510	77,710	75,814	247.034	501,755	116,441	23,750	32,000	99.699	49,000	225,986	1.241.345	1,156,508	624,053	587,893	1,424,789	1.056.674	127,407	1,521,529	179,826	202.977	103,701	147,415	345,765	207,428	ORIG APPRO
	(346,130)		15,237			,			(\$4,500)		2,900	•	(23,288)	6.000		(61,719)	(46.681)		(22,249)	(43,203)	(32,374)		(60,656)	2		1	19	(26,597)	1,000	TRFRS ADJ.
	10,735,678	124,658	554,378		41,510	77.710	75,814	247.034	447.255	116,441	26.650	32,000	76,411	55,000	225,986	1,179.626	1,109,827 1	624,053	565,644	1,381.586	1,024,300	127,407	1,460,873	179.826	202.977	103,701	147,415	319.168	208,428	REV. BUD.
	570,069		99,268	,	1,886	3.532	14,580	31,544	19,746	4,479	638		2.568		9,482	42.786	39,123	24.816	22,609	56,185	42.001	5,379	57.580	7,707	7,807	1.190	5.877	29,352	36.66	YTD EXP
	9,825,559	-	453,267	-	39,615	74,177	61,234	214,490	426,324	111,963	13,387		53,929		216,504	1.136.825	1.064.096	\$99,237	543,035	1,325,401	982.280	122,028	1,403,293	172,120	195.170	29.144	141.537 1	277,411	168,493	ENCUM. REQUES.
	340,050	124,658	1,842		~			1,000	1,185		12.625	32,000	19,914	\$5,000	c	15	6,608	0	0	; =	2	; c	; c	(11)	(0)	12.101	1/2 /	12,405		AVAIL BUD.
	10.708,270	124,058	334,378		01016	11.109	/5.814	247.034	447,255	116,441	26,650	17,000	76,411	000.55	225,986	1.179.626	1,109,827	624,053	202,044	09011061	1,024,300	127,407	1,460,873	1/9.720	116.707	101-001	107 701	306,762	208,428	FORE-
	113-34		(W)/	4 22	1.171	00.7	1.00	4.00	6.00	00.1	•		46.1		2.00	12.00	12.00	00.0	0.00	0.07	11.40	0.07	10.00	2.00	0,176	200 F	100	2,0,00	100	CURR
	006'/7					-		,		.		1000		.				=			, '				(0)			004-71		YR, END
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MEDIA CONSUMABLES 1.563 1.325 1.700 1.700 1.700 1.700 GENERAL TEACHING SUPPLIES 34.649 38.755 38.844 64.046 5.007 MISC, OPFICE SUPPLIES 31.649 38.755 37.844 64.046 5.007 GUIDANCE MATERIAL 2.087 38.757 37.844 64.046 5.007 GUIDANCE MATERIALS 2.087 4.946 2.149 2.200 6.00 2.200 INDER SUPPLIES 2.080 1.622 5.14 6.00 2.200 32.5 INDEX AND MEMBERSHIPS 2.090 1.622 2.574 4.500 2.200 32.5 INDEX AND MEMBERSHIPS 4.610 6.055 9.155 8.000 38.500 38.500 38.500 32.5 STUDENT ACTIVITY FUND 4.510 6.055 9.155 80.509 114.487 15.559 15.559 REPLACEMENT 57.755 75.134 80.509 114.487 15.559 15.559 15.559 55.559 55.559 55.559	OPERATING ACTUAL ACTU
I.363 I.325 I.700 I.700 I.700 I.700 SS 3,6,69 38,755 38,844 6,606 6,606 6,607 VIT 2,087 3,8,755 7,8484 6,606 2,200 1,44 2,087 2,086 7,786 7,750 2,200 2,200 1,44 2,080 4,22 5,14 6,00 2,200 6,00 3,25 4,610 6,055 9,155 4,500 8,500 4,520 3,25 4,610 6,055 9,155 4,500 8,500 2,24) 3,25 4,610 6,055 9,155 8,500 2,20 3,25 3,26 4,610 6,055 9,155 4,500 8,500 2,24) 3,25 57,775 75,134 80,509 114,487 14,487 15,559 9,8 10,340,000 10,310,707 10,573,222 11,196,295 (346,130) 10,850,165 585,628 9,8	ACTUAL ACTUAL ACTI 2019 - 2020 2020-2021 2021- 1019 - 2020 2020-2021 2021- 2019 - 2020 2020-2021 2021- 2019 - 2020 2020-2021 2021- 2019 - 2020 2020-2021 2021
1.325 1.700 1.700 1.700 1.700 38.75 38.484 6.046 - 6.436 5.967 38.75 7.9848 7.750 - 7.6406 5.967 38.75 7.9848 7.750 - 7.6406 5.967 4.596 2.149 2.200 - 7.6406 - 4.22 5.14 6.600 - 2.200 - 1.622 2.574 4.520 - 4.520 32.5 6.055 9.155 8.500 - 4.520 32.5 500 - 500 - 4.520 32.5 514 80.509 114.487 14.487 15.559 75.134 80.509 114.487 15.559 15.559 70.310.707 10.573.222 11.196.295 (346.130) 10.850.165 585.628 9.8	ACTUAL ACTI 2020-2021 2021- 9.688 173 747 171 747 173 747 173 747 173 747 173 747
1.700 1.700 1.700 1.700 7.84.84 6.046 5.007 7.986 7.750 7.750 2.149 2.200 2.200 514 600 600 2.574 4.520 325 9.155 8.500 8.500 - 500 2.200 - 500 - 9.155 8.500 - - 500 - - 500 - - 500 - - 500 - - 500 - - 500 - - 500 - - - 14.487 - - 15.559 80.509 114.487 15.559 10.573.222 11.196.295 (346.130) 10.850.165 585.628 9.8	ACTI 2021-
1,700 1,700 64,046 64,046 5,007 7,750 7,750 7,750 144 7,750 144 7,750 2,200 600 600 144 7,750 144 7,750 600 600 600 32,5 600 144 </td <td>ACTUAL 2021-2022 11.551 1.300 1.798 3.298</td>	ACTUAL 2021-2022 11.551 1.300 1.798 3.298
1.700 - 64.047 - 7.750 - 2.200 - 2.200 - 2.200 - 3.500 - 4.500 - 4.500 - 4.500 - 3.500 - 4.500 - 3.559 - 114.487 - 15.559 - 15.559 - 15.558 - 4.6.1300 - 10.850.165 - 585.628 - 9.8	
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585,628 9,8	TRFRS
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.4.8221 4.8221 11.829	ENCUM. REQUES. 183
54.218 2.638 2.236 600 4.195 8.500 8.500 87.075 87.075	AVAIL BUD. 5,502 2,618 2,618 7,39 3,665 1,700
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	185	183 184	182	181	180	179	178	177	176	175	174	173	172	171	170	169	167	66	165	2	63	162	n s	5 3	2 2	157	156	155	<u>7</u>	2	152	5	5	49	149	53	4 J	h	1 5	142	4	
TOTAL	7301			35000	102005	25026	25003	25002	25001	24011	23010	23003	23002	22003	22(102			101003	61001	2160%	21603	21602	21501	10715	21318	21317	21314	21313	21306	21302	510534	510524	510505	10504	\$10503	510502	105015	21220	70117	10112		
TOTAL HINDLEV ELEMENTADV CCH	EQUIPMENT & FURNITURE	EQUIPMENT	TOTAL OPERATING	POLICE AND FIRE SERVICES	STUDENT ACTIVITY FUND	DUES AND MEMBERSHIPS	PROPESSIONAL DEVELOPMENT	PROFISSIONAL LIBRARY PURCHASE	MISC. OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	AUDIO VISUAL CONSUMABLES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING	TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	LUNCH MONITORS	TI:ACHER AIDES	CAMPUS MONITOR	PRINCIPAL IDIRECTOR SECRETARY	DEVCHOLOGISTS	BUILDING SUBSTITUTES	STUDENT INTERNS	ART TEACHERS	MUSIC TEACHERS	TEACHERS OF THE GUTTED	SUBSTITUTE TEACHERS	PHYSICAL ED TEACHERS	FOREION LANGUAGE TEACHER	GRADES TEACHERS	GRADE 4 TEACHERS	CIPADE 3 TEACHERS	GRADE2 TEACHERS	CPAINT FRACHERS	ICURRICULUM SUPERVISION	CHIPPERTITIA CONSERVICION	ACCIETANT DEINCTRAT	1 A CEIT 21 A CE	
1 % 1 % I % I % I % I % I % I % I % I %	360		46,925	737	1	65	714		201	16,952	101		956	26,537	669		3,588,225	6,600	225.112		190,974	36.527	111.091	82.367	108.057	30,600	108,057	181,944	48,020	10.319	106,618	68,720	336.361	316.211	156.340	360'80€	348.656	748 378	12 758	114 21	0202 - 6102	1416 JAJA
3 547 988	ŝ.		53.335	3,690		4	1,728	252	488	18,797	278	201	878	24.149	2,873		3,544,653	2.200	230,119		194,995	37.259	113.322	64.847	109.678	16,000	109,678	186,815	48.741	3.970	111,838	72.085	295,189	275,985	304 143	425,409	251.997	556.418 646'01	124.44	146.761	1202-0202	2020-2021
1 682 820	2,000		44,854	317	3	, ,	795	52	814	085'21	,		767	23.654	876		3,635,966	2.218	235,777	31,110	159,667	38,005	115,583	67.313	27.013	32,000	111.323	172,830	49,472	550	146,891	75,613	398,871	195,540	330.820	323,624	322.127	124.264	916.61	110 011	106 900	1931-3033
1951924	2,000		53.652	0061	+	400	1,495	500	1,000	18,483	260	260	521	27,498	1,305		3,898,272	6,786	233,152	32,4(8)	163.253	38,855	118,169	70.027	112,993	000125	112.993	178,245	50.214	3,000	147,561	79,316	320,902	298.661	366.654	405,214	394.718	346.005	20.316	200,730	200 736	VaddV
(112.803)						*	-	ē		(1,000)				1,000			(112.803)		6,191	1	÷	•	1	'	0.40		(51.644)	1			(5,344)		•	(45,845)	8.124	, 1	(30,535)	-	0	. ;	ADJ.	ADT.
3.841.121	2,000		53,652	DE61	1000	400	1.495		1,000	17,483	260	260	521	28,498	1,305		3,785,469	6.786	239.343	32,400	163.253	38,855	118,169	70,027	112,993	100,26	61,349	178.245	50,214	3,000	142.217	79,316	320,902	252,816	374,778	405.214	364.183	346.005	20,316	144.852	200.736	RUID.
251.325	,		33,077	4	2	2	1	7	182	8,477			243	23,429	648		218,247	ŀ	42.385	•	7,420	1,766	14.756	2,963	4.346	459	2.300	7,488	1,931	1	5,604	3,051	13,086	10.255	14,415	13.575	14,007	14.028	-	5.571	109.80	EXP
3,387,104			3,784	3		5 * 3	*	ć	242	5,492		,		 . .			3,383,320		193,858		155,815	37,089	103,413	67,064	108,647	- 11 197	686,80	170,758	48.283	,	136.613	76.266	307,816	242,561	360,363	318,832	350,176	331,977		139.281	162.133	KEUCES.
202.693	2,000		16,791	0561		400	1,493	100C	427	5,514	260	200	278	5.069	657		183,902	6,786	3,099	32,400	181	0	0	0	0	547.81	1940 66	(0)	(0)	3,000	0	(0)	0	0	0	72,807	0	(0)	20,316	0	(0)	
3753,313	2,000		53,65Z	1,9.90	1 111	400	000 C6421	1.102	1000	17,483	042	047	120	28,498	1,305		3,697,661	0,780	239,343	32,400	163,253	38,855	118,169	70.027	112,993	27.500	64010	178,245	50,214	3,000	142.217	79.316	320,902	252,816	374,778	332,407	364,183	346,005	20,316	144,852	200,736	CASI
43.36																	43.36		3.00	0.92	4.00	1.00	2.00	00°t	1.00		1 AVA	2.10	0.44		(Hi 1	1.00	3.00	4.(N)	4.00	3,00	4.00	4.00		1.00	1.00	
87,808						i a		2	a.								6//6* / E					0	0	0	0		15 00	(0)	(0)	4	0	(0)	0	0	0	72,807	0	(0)		0	(0)	ESI.

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- 1	71001				_	25026					23010	23003	23002	22003	22002		- L	<u> </u>	_				10210						_			_	1		1.						10110	(C -)
	FOULIPMENT AND FURNITURIS	FOUIPMENT	TOTAL OPERATING	POLICE AND FIRE SERVICES	STUDENT ACTIVITY FUND	DUES AND MEMBLERSHIPS	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRARY PURCHASE	MISC, OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	AUDIO VISUAL CONSUMABLES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING	TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	LUNCH MONITORS	TEACHER AIDES	CAMPUS MONITOR	PRINCIPAL ANDERTOR SECRETARY	LIBRARIANS	STUDENT INTERNS	ART TEACHERS	MUSIC TEACHERS	TEACHERS OF THE GIFTED	BUILDING SUBSTITUTES	SUBSTITUTE TEACHERS	PHYSICAL ED. TEACHERS	FOREIGN LANGUAGE TEACHER	GRADE 5 TEACHERS	GRADE 4 TEACHERS	ORADE E TEACHERS	GDADE 7 TEACHERS	GRADE I TEACHERS	KINDERCARTEN TEACHERS	CTIRRICTILIM SUPERVISION	ASSISTANT PRINCIPAL	PRINCTPAL	
	9961		60,315	4,763		120	1,559	480	957	22.025		265	970	27,027	2.149		3.357.774	5,742	233.845		192,057	36.527	112,395	205 201	23,400	90,806	194,434	43,199	27.650	8,794	98,725	62.096	362,292	203.280	05// 506	122.915	221.189	310.979	18,333	135,831	188.235	2019 - 2020
			54,876	5,162	-		413	444	966	17,047		68	735	29,739	250		3,380,663	4,400	236,237		195,970	37,259	114.642	EUS ENT	15,300	97.669	206,744	47,191	34,875	13,358	79,161	65,035	262,096	296,760	316.468	252.297	350,262	236,587	19,756	139,227	192,941	2020-2021
	1,810		50,457	754		68	1.599	484	816	17,060	153	1,186	606	27.627	278		3,544,261	5,647	238,112	33,637	159,758	38,005	116,936	112 218	14 501	102,451	223,163	44,504	16,688	6,519	82.821	68,112	350,332	264,981	328,463	362,090	236,924	317,153	19.654	142,012	196.8(N)	2021-2022
	2,000		59,533	6,130		400	1,495	500	1,000	19,165	270	270	540	28,410	1381		3,770,523	6,786	233,797	32,400	184,456	38,855	552611	115.901	198.59	107,304	229.552	45,172	31,875	5,000	86,650	71,335	368,497	305,533	340,130	312.179	341,460	332.588	20.049	144,852	200,736	APPRO
	2				2		,	59	2	×.				×			(188,982)		6.624		(21,398)	23	1	(25,389)	9	(790°C)		7.762	(10,000)	2	-2		•	•	(11,892)	(24,123)	(86,878)	(18,606)	2	1	1	ADJ.
	2,000		59,533	6.130	12	400	1,495	500	1,000	19,165	047	270	540	28,410	1,353		3,581,541	6,786	240,421	32,400	163.058	38,855	119,555	90,513	63.861	000 CE 777"701	229,552	52.934	21.875	S,IND	86,650	71.335	368,497	305,533	328,238	288,056	254,582	313,982	20,049	144,852	200.736	BUD.
	1,186		27.1.37	3			632	*	- G	6.441		212		19.945			221,955		42.635	519	7.412	1,766	15,145	3,481	2.456	15 000	2 177	2,406	đ		3,333		14.893	10,183	13,439	11,079	10,526	10,172	-	5,571	38,603	EXP
	.		2002	2	2	89	:			4,458			 ,	3,978			3,138,52,3	•	194,480	12,923	155,645	37,089	103,023	87,031	61.405	20110	02 201 C/1/617	50,528		ŝ	83.317	 	353,604	239.889	314,799	276.977	244,056	303,809	•	139,281	162.133	REQUES.
	814		140'07	6,130		311	80.5	000	1,000	1 0001	705.0	10.00	65 0FC	101-5	1.007		221,06.5	6,786	3,300 [18,862	-	0	1,387		0	. 000		0	21,875	5,000	0	71,335	(0)	55,461	0	0	 	0	20,049	•	(0)	BUD.
	2,000		27,242	01.0		400	00F (54-1	1 400	DAVE I	COLUMN COLUMN	271.01	270	170	015	111 0C	1 121 1	3,524,691	0,/80	240,421	32,400	163,057	38,855	118,169	90,512	63,861	32,000	100 201	414,70	518.12	DOMONE	80.050	71.35	368,497	250.072	328.238	288,056	254,582	313,982	20,049	144.852	200,7.46	LASI
74 44							 +	-	-+	+	 			+			42.70		2000	260	4.00	1,00	2.00	100	1,00		1.201	10.00	0.44		0001	1,00	4.00	3.00	4,00	3.00	4.00	4.00		1.00	1,00	SIF
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	73001			35000	102005	25026	25003	25002	25001	24011	23010	23003	23002	22003	22002				101003	10019	21608	21603	21602	21921	21401	91012	21317	21314	21313	21306	21302	810834	810824	810805	810804	810803	810802	810801	268018	21220	21102	21101		RC-8 (
	EQUIPMENT & FURNITURE	FOITPMENT	TOTAL OPERATING		_	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRARY PURCHASE	MISC, OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	CONSUMABLES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING		TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	LUNCH MONITORS	TEACHER AIDES	CAMPUS MONITOR	PRINCIPAL AND STOR SECRETARY	PEALEN UMBER	BUILDING SUBSTITUTIS	STUDENT INTERNS	ART TEACHERS	MUSIC TEACHERS	TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS	PHYSICAL EDUCATION TEACHERS	FOREIGN LANGUAGE TEACHER	GRADE S TEACHERS	GRADE 4 TEACHERS	GRADE 3 TEACHERS	GRADE 2 TEACHERS	GRADE I TEACHERS	KINDERGARTEN TEACHERS	CURRICULUM SUPERVISION	ASSISTANT PRINCIPAL	PRINCIPAL		RC-8 OX RIDGE ELEMENTARY SCHOOL
2 213 220	1,983		45,081	842		168	876	367	838	17.212	240	267	658	23,201	012			3.525,604	6,253	227,240		173,370	36,527	112.609	68,439	102 707	050.91	100 00	226,603	63,030	008.0	122.103	75,662	255.369	236,113	524,032	1007/07	392,500	323,821	18,018	135,831	189.235	2019 - 2020	ACTUAL
3 655 740	727		54,802	5.754		811	657	357	1,000	19,046	130		118	23,426	5.302	102 C		3,600,220		231,502	3	207,611	37,259	114,873	71.604	110.424	500 00	059 L	100 224, 104	C16'54	500, P	101,921	/9.101	268,822	243,139	051 575	354,060	414,582	5,58,.999	150,351	1,19,227	193,941	2020-2021	ACTUAL
1 976 774	1.675		\$3,850	2	 	*	65	398	1.722	20,595	289	162	768	600.77	1.442	4 4 4 4		3,871,249	\$.308	226,683	34.125	159.245	38,005	110,770	74.129	112.080	31.250	02 PC	240,402	201 211	21.0.72	111.323	170'7'	5/6,002	404-007	7267	214,400	423,344	102'505	20,440	20.440	1008,791	7905-1202	2021-2022
4 179 366	2,000		58,442	1,930		400	1.560	(N)C	0001	20.358	197	102	410	541,UK	1041	1 417		4,118,914	8,408	306,450	32,400	183,005	38,855	119,195	78.379	113,761	21,250	(00) 65	117 001	202,202	(MUD 57	1 12.995	040400	024,100	707 101	102 200	189 242	202724	1000 027	271 031	700.441	201,730	AFEAU	APPRO
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4.152.283	2,000		58,442	0.561	-	400	0001	1 20	COD'T	00001	035.00	202	- T2 C	712		1 4 17		4,091,841	X,40X	312,207	32,400	162,903	38,855	119,195	78.379	113,761	21,250	32,000	112.993	237.410	010 59	0001	110002	059.98	967 281	289.818	343.681	201 195	432.939	121 121	20.850	144 852	2011 726	BUD.
280.638	R.		29,735					10.00	700	CLB 6140701	SPLUE	1 16 1	189	150	17 S(N)	, ,		0061057	- 1	47,679	615	7.405	1,766	14,803	3,294	4.375		15,000	5,136	9.605	2.732		4 346	3,333	16.139	11.635	13.219	13.892	17,442	14.270		5.571	18 649	EXP
3.739.524	 -		11,238		83					18	165 0	•	Хţ	-	8.536			3,740,400	701 017 5	241,201	12.923	155,497	37.089	104,392	75,084	109,386	2	- 20	107,857	227.805	63.176		108.647	83.317	371.287	278,183	330,462	347,303	415,497	356.761		139,281	163.088	REQUES.
132,120	2,000		7.16.11	1.200	1010	400	1001	1.560	300	28	7.402	171		323	3.773	1,437		1 Eductive V	0,400	117'07	13,862		. 0	0		0	21.250	17,000	(())	(0)	0	3,000	0	0	(0)	0	0	0	0	0	20,850	0	(0).	BUD.
4,136,716	2,000		00.444	287.85	103/1	7411-	400	1 560	005	1,000	20,358	287	287	574	30,109	1.437		1. 1. 100 10 10 10 10 10 10 10 10 10 10 10 10	4 076 274	8UF 8 Ch0127	2006,242	706,701	508.85	561'611	78,378	113,761	21,250	32,000	112,993	237,410	606,59	3,000	112 993	86,650	387,426	289,818	343,681	361.195	432,939	371,031	20,850	144,852	201.736	CAST
44,90																			44.99		100 1	4,00	1.00	2,00	1,00	1.00			1,00	2.40	85.0		00.1	1.00	4,00	4.00	4.00	4,00	4.00	4.00		1.00	1,00	STF
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	73001			3.5000	102005	25026	25003	25002	25001	24011	23003	23010	23002	22003	22()02			1001.010	101003	61001	21608	21603	21602	21501	21403	21210	11012	21314	21313	21306	21302	910934	910924	506016	910904	910903	910902	106016	910997	21220	21102	21101	
	EQUIPMENT & FURNITURE	EQUIPMENT	TOTAL OPERATING	POLICE AND FIRE SERVICES	STUDENT ACTIVITY FUND	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRARY PURCHASE	MISC. OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	PERIODICALS	AUDIO VISUAL CONSUMABLES	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING		TOTAL BEBONNET	CUTERS AND COUNCILS	CHISTODIANS	LUNCH MONITORS	TEACHER AIDES	CAMPUS MONITOR	PRINCIPAL/DIRECTOR SECRETARY	PSYCHOLOGISTS	T IBRARIANS	BUILDENT INTERINA	ART LEACHERS	MUSIC TEACHERS	TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS						GRADE 2 TEACHERS	GRADE I TEACHERS	KINDERGARTEN TEACHERS	CURRICULUM SUPERVISION	ASSISTANT PRINCIPAL	PRINCIPAL	
	2,309		35,738	869			25	•	743	12,889	55		512	20,521	297			1112 333	4.4(W)	226.20W		153.742	36.527	134,414	73,504	75.662	001.9	02.194	189,463	72,899	7,900	93.518	59,516	251.538	280,683	241,089	218,539	312,727	231.697	17,498	135,831	198,171	2019 - 2020
	1,642		46,716	4,870		118	1,077	432	904	15,862	175		694	20,134	2,450			004 104 1	4.076	223.978		153.588	37,665	137,100	76.572	79.161	000102	77970	u/7'161	80,682	4,873	97,865	63,227	361.540	236.587	228,446	179,214	321,307	254,806	18,456	139,227	193,941	2020-2021
	1,938		37,606	317		352	816	468	894	13,147	, ,	.3	369	18,854	2,267			3 300 578	4.436	233.868	31.523	119,891	35,306	140,078	79,894	82.821	20.250	000.03	150,340	75,103	3,050	102,229	69.502	298.552	238,068	248,878	234,450	389,636	263,356	20,440	142.012	197,800	2021-2022
	2,000		44,083	1.930		400	1,235	500	1.000	14,956	208	208	415	22.193	1,038			1411.050	4.524	232.715	32,400	122,697	38,855	143.254	83,490	059'98	10.625	0501 CE	n1.061	76.229	3,000	106,980	70,545	308,453	246,659	260,899	319.588	328,959	272.264	20,850	144,852	201,736	APPRO
	1			•	•													(92.966)		5.757	•			(23,468)	-		10.000	110000		15,526		20	8,771	(61.905)	46.160	(8,775)	(33,866)	(30,166)	2	1	36	(000,1)	ADJ.
	2,000		44,083	0.66'1		400	1.235	500	1,000	14.956	208	208	415	22,193	1,038			3.318.093	4.524	238,472	32,400	122,697	38,855	119,786	83,490	86,650	20.625	000.62	40 135	102 200	3,000	106,980	79.316	246,548	292,819	252.124	285.722	298,793	272,264	20.850	144,852	200,736	BUD.
	375		27,391	-		,	298	500	124	6,758			80	865.61	233			208.211		42,211	105	5,566	1.766	14,028	3,211	3,333	-	15.000	0,000	4.171	-	4.115	3.605	7,660	12,052	9.697	11.477	12.001	10,472		5.571	34,090 }	EXP
	1,235		2,915						290	2,150			 . 	475				2.939.001		193,153		116,965	37,089	105.757	80,278	83.317	,	• • • •	49 704	067 201	2.1	102,865	75,711	172.055	280,767	242,427	274,245	286,792	261,792	e X	139.281	64,499	REQUES.
	06£		13,777	1,930	,	400	937	,	586	6,048	208	208	555	2,321	508			170,881	4.524	3.108	32.295	166	0	0	0	0	20.625	17.000	111	1 1	100016			66,833	0	0	0	0	0	20,850	240	2.146	BUD,
	2,000		44,083	1,930	,	400	1.235	500	1,000	14.956	208	208	415	22.193	1,038			3,249,111	4,524	238,472	32,400	122.697	38,855	119,786	83,490	86.650	20.625	32.000	49.125	002 101	274 DU	000 5	79,316	179.715	292.819	252.124	285,722	298,793	272.264	20,850	144,852	065'861	LASI
19 61																		37.81		3.00 [0.92	3.00	1.00	2.00	1.00	1.00			0.80	2.20	1 70	01.1	1.00	2.00	00.5	300	3 00	4,00	3.00		1.00	1.00	
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Monthly Financial Report

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_	4) i	424	423	422	421	420	419	418	417	416	415	414	413	412	411	410	409	408	407	406	405	414	40.5	402	401		399	398	397	390	395	394	393	392	191	390	389	388	387	386	385	384	383		381
- 100 AU	10001	102006								73001				121000	102005	102004	1(12002	102001	72044	52008	25026	25003	2002	24006	24011	01097	23004	22001	12001				101012	101009	800101	101005	101002	101001	61004	41006	21501	11022	21201		RC-11
	CATE RECEIPTS	REV SUMMER SCHOOL FIELD US	REVENUE				TOTAL PHYSICAL EDUCATION		TOTAL EQUIPMENT	EQUIPMENT AND FURNITURE	EQUIPMENT		TOTAL OPERATING	IMPROVEMENT OF SITES	STUDENT ACTIVITY FUND	INTERSCHOLASTIC-OPTCIALS	INTRAMURALS MIDDLESEX	INTERSCHOLASTICS/DARIEN HS	REPAIRS AND SERVICE	INTERSCHOLASTIC TRANS. DHS	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRART PURCHASE	ATHLETIC I KAINING SUPPLIES	GENERAL IBACHING SUPPLIES	CONSUMABLES	RESOURCE MATERIALS	TI-XTBOOKS-NEW	CONSULTANT SERVICES	OPERALING	OBCH A TINO	TOTAL PERSONNEL	UNIFIED SPORTS	INTRAMURALS-DARIEN HS	INTRAMURALS-ELEMENTARY	SPORTS PROGRAMS-MIDDLESEX	INTERSCHOLASTICS DARIEN HS	WEIGHT ROOM DARIEN HS	FACILITIES-CUSTODIAL	ATHLETIC TRAINING SERVICES	PRINCIPAL/DIRECTOR SECRETARY	ASSISTANT DIRECTOR	DIRECTOR		PHYSICAL EDUCATION
1 4 5 5 1 1		(35,000)					1,690,473		4,995	4,995			6,38,5,34	1,962		112,519	2.338	305,500	4,400	180,844	0.05	040*7		DI	746.71	10 202	- 1 - 1		984	1 0.0		1,046,944	7.650		с. С	27,208	566,794	4,950	29.146	112,022	72.819	46,350	180,006	2019 - 2020	ACIUAL
1 228 008	R	-					1,568,098		4,953	4,953			531,297	1,925		116,785	2,129	2.96,780	3,384		C05'7	103 0	100	317	1717	C#0 11	1 5001		000	700		1,031,848	8,337	×	0	19.124	\$91,309			107.334	74.268	44.970	184,506	2020-2021	ACTOVE
1 077 IQX		(35.000)	Rev. Forecast				1,957,198		3_340	3,340			855,663	2,990		184.939	1,857	186'867	4,10	140'000	20217	050 6	F60 C	1200	214/01	13 472	1 400		1.200	174		1,098,195	10,647	245	1,379	37.818	625,839	8,700		101,163	75,755	48,697	188,196	2021-2022	
1 907 079	(45,700)	(35,000)	Orig. Bud				1,972,779		6,000	6,000			807,599	2,000		171,665	2.500	114.911	000,00	10/01 2	202 500	1000	000 6	005	6000	13.903	1 (1/1)		1,000	1 1000		1,159,180	20,300	4,000	10,329	42,050	638,940	12,550	 -	112.896	77,458	48,697	096,161	APPRO	
1919	•		Adjust.				3,616						1,000	0001	-								•							ľ		2,616								1.312		1,304	•	ADJ.	
1.895.695	(45,700)	(35,000)	Rev. Bud.				1.976395		6,000	0,000	-		808,599	1 00015	2 000	1/1.002		112.000	100 077	1001 S	F55 E0C	1001	2.000	500	6.000	13,903	1.500		1000	1 000		1,161,796	20,300	4,000	10.329	42,050	638,940	12,550	6	114.208	77,458	50,001	191,960	BUD,	
93,499	-	(35.000)	Rev. Received				128,499	- 44 4444		ŀ			60,,448	1 150	(0(1)+)	007		Constant Constant	110 15	200	\$ 578		, ,	,	153	4.083				200		68,151							•	14,067	14,896	2.273	CI6'96	EXP	500
933,800	•		R				933.000	000 000	7,171	161'7	5 I I I		443,290	CC4:7	527 C				CU8 391		247.473	086	,	, ,	1.647	1,367	902	·				488.513	2,883			.	170,071	-	ŝ	50,025	62,362	41,121	C50,601	REQUES.	ヨリンコリカ
833.396	(45,700)	(35,000)	Rev. Expected				0601916	114 MM	0,000	COULC .	1 0/12		106,1016	30.4 P.C I	(non-1)	1221011	170 077	2.500	1.96 9X	3,005	40,503	2,020	2,000	500	4,200	8.452	865			800		700°C(N)	1/41/	4,000	10,329	1000.75	400,000	120 021	10 660	911.05	(0)		(0)	BUD.	
1,887,866	(45,700)	(35,000)	Rev. Forecast				11,00,000	1 040 544	0,000	2000	11117		00007777	002 200	3 000		171 665	2.500	304.977	5,000	293.554	3,000	2,000	005	000'9	13.903	1,500			1,000		1.100.207	1 121 227	4,000	2.000	0074	050.66	000151		114,205	004.71	55F LL 10000	100.05	101 060	CAST
5.00							2000	5 M																								DWC.								2.00	100.1	- 00	100	100	011)
7,829			(Shortfall)	Surplus			1.000	7 870								 	•	,							•					1		1.047	079 7		1.047	068.4			8	с.	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			E21.	EST.

22	451	4 S 0	449		448	4	445	445	44	443	442	441	4	439	438	437	436	435	1		42	432	431	430		428
20127	£0059	65002	0000	02007	F0009	62003	62001	13017	13015	12001				\$0014	71004	71003	71002	71001	COMPO	01007	£0019	11032	11022	11031		RC - 12
INTERNA	CARE OF GROUNDS	OPERATION OF VEHICLES	ICUSTODIAL SUPPLIES		L'ARE OF TREES	SNOW REMOVAL	REFUSE COLLECTION	PROF. MEETINGS & TRAINING	LOCAL TRAVEL	CONSULTANT SERVICES	OPERATING		TOTAL PERSONNEL	SPRING/SUMMER HELP PART-TIME	MAINTENANCE OVERTIME	MAINTENANCE	GROUNDS OVERTIME	GROUNDSKEEPERS	COSTOTATION AND SMICKAEVED	CONTRACTOR OF CALL ENERGING'S	CUSTONAL	SECRETARY	ASSISTANT FACILIFIES DIRECTOR	FACILITIES DIRECTOR		MAINTENANCE
18.447	278.775	35,405	rcn'tot	121.021	26.061	15,448	70,822	1,334		38,061			016'529'1	98,052	20,487	675,148	9.174	670'66	01146	101 10	79,477	35,636	114,821	155.321	2019 - 2020	ACTUAL
28.012	246,330	47,329	CC07001	140 425	22.334	37.280	78,963			16,989			1,616,621	47.696	19,489	667.210	8,094	610768C	P20 000	172 175	64,385	39.007	99.089	159,204	2020-2021	ACTUAL
26.559	333,661	85.335	706,761	107 007	14,358	27,901	77,758			15,468			1,798,184	177,145	14,672	086'069	12.01.5	274,000	120 100	106 485	75,197 }	41,500	120,000	162,329	2021-2022	ACTUAL
26,860	218,560	46,000	1 PUNUN	170 001	26,000	59,000	85,190		6,410	73/18R	75 000		1,744,703	115,495	27,500	694,991	12,000	C14204	405 475	90.286	73,874	41.500	120,000	163,582	APPRO	ORIG
4,090				9	÷	•		 	116	-			7,194	•	 -	17.347		1474.77	10 137	•	1,840	1,453	(10,000)	(13.582)	ADJ.	TRFRS
01262016	218,560	40,000	1000	170.000	26,000	59,000	061'08		MC 0	2.500 1000-02	1001 20		1,751,897	115,495	000.77	12.330	100173	10/001	415.612	90.286	75,714	42.953	110,000	150,000	BUD.	REV.
255	75.459	4,105	UNIT V	50.991	9,995	,	15,408		0671	7/0/11	15 2/17		302,291	50,215	371	1440,001	1110 2 4 4		66.478	12.652	14,132	8,260	12.692	28,846	EXP	YTD
27,725	123,669	11-2405	121 05	114.093	2,505		07,022		062.0	11111	7 000		1,182,796	-	.	700,001	C00 222		319,586	•	60,917	34,692	90,364	121,134	REQUES.	ENCUM.
2.370	19,432	10-10-1	3 640	4.916	13,500	DOM AC	4,100	1100		11/1 11/1	2.198		116,007	02,200	221,122	01112	118.47	12.000	29,548	77,634	665	(0)	CH10	1 1		AVAIL
0.6706	000.00	012 010	46 ()()()	170,000	70'00'	000 22	000.03	001 22	212157423	1005 9	25.000		1,700,790	110470	112 402	1015 24	507 (05	12.000	260) 665	90.286	75,714	42.933	LETCAL	TOT TOT	AAA	FORE-
													12:24	12 50 1			7 (0)		5.00		00.1	000	120		- III	CURR
			. 1		, ,		,		,				4.01.04	42 101			19.843		16,515	,		101	101	147 2	ESI.	YR. END

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20,790 43,59 44,92 9,000 20,472 67,626 9,324 88,000 25,752 12,125 27,123 65,000 - 25,752 12,125 27,123 65,000 - - 19,810 24,614 7,076 15,500 - - - 6,214 27,945 841 35,000 1 - - - 14,708 3,292 500 18,500 -	(284,050)	7 413 10.374	00 3,357,413	3,725,800	3,198,862	3,258,979	NET MAINTENANCE BUDGET
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		(284,050)		(225,605)	(230,883)	(125,122)	- 1
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	(192.625)	(192.625) -)) (171,696)	(208,920)	(71,109)	
1 67,526 9,324 88,000 1 67,626 9,324 88,000 1 12,125 27,123 65,000 1 12,125 27,123 65,000 1 12,125 27,123 65,000 1 12,125 27,123 65,000 1 12,125 27,123 65,000 1 13,292 5,000 135,000 1 5,048 5,000 5,000 1 6,048 3,000 5,000 1 6,048 4,200 18,500 1 5,040 18,500 5,000 1 5,047 - 74,000 1 2,247 148 5,000 2,247 148 5,000 5,000 2,247 148 5,000 10,000 4 1,311,746 172,590 1,900,640 1 31,587 25,933 59,300 31,587 25,933 59,300 13,587 25,933 59,300 31,587 25,933 59,300 31,587 25,933 59,300 31,587 25,933 59,300 31,587 25,933 56,68,736 </td <td>(91,425)</td> <td>(91,425)</td> <td></td> <td> (53,908) </td> <td>(21,963)</td> <td>(54.013)</td> <td>102008 REVENUE - BUILDING RENTAL</td>	(91,425)	(91,425)		 (53,908) 	(21,963)	(54.013)	102008 REVENUE - BUILDING RENTAL
67,626 9,324 88,000 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 24,614 7,076 51,500 13,6,418 5,000 50,000 27,945 8,41 35,000 27,945 8,41 35,000 5,020 12,000 18,500 6,048 4,200 12,000 6,7,57 3,960 5,000 6,7,57 3,960 5,000 6,7,57 3,960 15,000 6,7,57 3,960 5,000 2,2,47 1,48 5,000 1,15,000 115,000 115,000 2,2,47 1,48 5,000 1,311,746 17,2,590 1,900,640 1,311,746 17,2,590 1,900,5400 31,587 25,933 59,300 2,526,129 465,333 3,668,736 15,50 2,526,129 465,333 3,668,736 15,5	1	l Adjust.	ast Orig, Bud	Rev. Forecast			REVENUE
67,626 9,324 88,000 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 13,6,418 7,076 51,500 24,614 7,076 148,000 24,614 7,076 51,500 27,945 8,41 35,000 5,048 4,200 12,000 6,048 4,200 12,000 6,048 4,200 12,000 6,7,577 3,960 5,000 6,7,577 3,960 74,000 6,7,577 3,960 5,000 11,5060 (60,000) 115,000 2,6,125 7,750 3,000 2,6,125 7,750 4,000 1,311,746 172,590 1,900,640 31,587 25,933 59,000 31,587 25,933 59,000 31,587 25,933 3,668,736 2,526,129 465,333 3,668,736							
44,959 44,642 112,1000 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 24,614 7,076 51,500 24,614 7,076 55,000 33,292 500 148,500 3,292 500 12,000 6,048 3,600 5,000 6,7577 - 74,000 2,2477 148 5,000 2,2477 148 5,000 2,2477 143 5,000 2,2477 7,750 40,000 41,214 2,534 50,000 11,5,000 14,300 14,300 41,214 11,633 45,000 31,587 25,933 59,300	3,651,837	3,641,463 10,374		3,951,405	3,429,745	3,384,101	TOTAL MAINTENANCE
44,925 94,562 93,24 88,000 67,626 9,324 88,000 65,000 12,125 27,123 65,000 12,100 24,614 7,076 51,500 148,000 136,418 5,000 50,000 12,102 27,1945 27,123 65,000 13,000 27,945 8,41 35,000 50,000 3,292 500 12,000 50,000 6,048 4,200 12,000 50,000 6,7,577 3,960 50,000 13,000 115,000 (66,0000) 115,000 5,000 2,2,477 14,8 5,000 5,000 2,6,125 7,750 40,000 5,000 41,214 2,534 55,000 5,000 31,587 11,503 45,000 14,300 31,587 11,633 45,000 5,000	29,000	59,300 -		888.09	25,179	54,796	TOTAL EQUIPMENT
44,942 112,1020 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 24,614 7,076 51,500 27,945 841 35,000 27,925 500 148,500 3,292 500 18,500 6,048 39,600 12,000 6,048 39,600 12,000 6,7577 - 74,000 115,000 115,000 5,000 2,247 148 5,000 2,247 148 5,000 2,247 7,750 40,000 41,214 2,534 55,000 13,1,746 172,590 1,900,840	45,000	45,000 -		41.666	25,179	37.820	
44,925 94,682 112,1000 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 24,614 7,076 51,500 136,418 5,000 5,000 27,945 841 35,000 27,945 841 35,000 3,292 500 18,500 6,048 3960 5,000 6,7577 - 74,000 115,000 5,000 5,000 2,247 148 5,000 2,6125 7,750 5,000 41,214 2,534 5,000 41,214 2,534 55,000 1,311,746 172,590 1,900,640	14,300	14.300		19.222		16,976	73010 MAINTENANCE EQUIPMENT
67,626 9,324 88,000 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 13,6,418 7,076 51,500 24,614 7,076 148,000 27,945 844 35,000 3,292 500 18,500 6,048 4,200 12,000 6,048 4,200 12,000 6,7577 3,960 5,000 115,000 (66,0000) 115,000 2,2477 148 5,000 2,6125 7,750 40,000 2,6125 2,534 55,000 41,214 172,590 1,900,640							EQUIPMENT
44,959 44,642 112,1000 67,652 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 24,614 7,076 51,500 136,418 5,000 148,000 27,945 841 35,000 27,945 841 35,000 3,292 500 18,500 67,077 3,960 5,000 67,077 3,960 5,000 115,000 (60,000) 115,000 2,247 148 5,000 2,247 148 5,000 2,247 148 5,000 41,214 2,534 5,000	1,840,640	1,837,460 3,180		2,092,333	1,787,945	1,653,395	TOTAL OPERATING
44,959 44,642 112,1000 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 24,614 7,076 51,500 13,44 5,000 148,000 13,45 5,000 5,000 24,614 7,076 51,500 33,292 5,000 1,2,000 3,292 5,000 18,500 65,048 3,960 12,000 6,048 3,960 5,000 115,000 (60,000) 115,000 115,000 148 5,000 2,247 148 5,000 2,247 148 5,000 2,247 7,750 40,000 2,172 7,750 40,000	0005-00	F		39.713	52.573	54,497	122000 IMPROVEMENT OF BUILDINGS
44,959 44,642 112,1000 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 65,000 12,125 27,123 51,500 13,44 406 144,000 13,418 406 144,000 27,945 841 35,000 27,945 841 35,000 3,292 500 18,500 6,048 3,960 12,000 6,7577 - 74,000 115,000 115,000 5,000 2,247 148 5,000 2,247 148 5,000	40,000	40,000			72,035	38,727	_
44,959 44,642 112,000 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 24,614 7,076 51,500 24,614 7,076 51,500 24,614 7,076 51,500 27,945 8,410 35,000 3,292 500 18,500 6,048 4,200 12,000 6,7,577 3,3960 5,000 115,000 (60,000) 115,000	5,000	5.000		11,162	1.068	1,996	
44,959 44,962 112,1000 67,626 9,324 88,000 12,125 27,123 65,000 12,125 27,123 65,000 24,614 7,076 \$1,500 24,614 7,076 \$1,500 24,614 7,076 \$1,500 24,614 7,076 \$1,500 24,614 7,076 \$1,500 24,614 7,076 \$1,500 24,614 7,076 \$1,500 24,614 7,076 \$1,500 5,000 5,000 \$5,000 27,945 841 35,000 6,048 4,200 18,500 6,048 3,960 \$2,000 6,7577 74,000 \$12,000	55.000	45,000 10,000		92,177	80,354	105.871	_
67,626 9,324 67,626 9,324 12,125 3,34 12,125 27,123 24,614 7,076 136,418 496 136,418 5,080 27,945 841 3,292 500 6,048 3,960	74,000	74,000 -			41,376	58,747	
67,626 9,324 67,626 9,324 12,125 27,123 12,125 27,123 13,418 7,076 13,418 496 13,418 5,000 27,945 841 3,292 500 6,048 4,200	5,000	5,000 -			6.351	2,172	
67,626 9,324 67,626 9,324 12,125 27,123 12,125 27,123 136,418 7,076 136,418 7,076 136,418 5,000 27,945 841 3,292 500	12.000	12,000		_	7,220	8,633	
44,069 44,062 9,324 67,626 9,324 12,125 334 12,125 27,123 24,614 7,076 136,418 496 1 496 1 27,945 841 5,000 1	18,500	18,500		56.396	33,891	18,679	4
67.626 9.324 67.626 9.324 12.125 3.34 12.125 27.123 24.614 7.076 136.418 496 136.418 5.000	-35,000	35,000			40,077	33,726	
67,626 9,324 67,626 9,324 44,195 334 12,125 27,123 24,614 7,076 136,418 496	5,000	10,500 (5,500)			10,351	11,427	
67,626 9,324 44,195 9,324 12,125 27,123 24,614 7,076	148,000	148,000 -			198.878	128,881	
49,569 49,569 67,626 9,324 44,195 12,125 27,123	\$1,500	51,500 -		616,96	58,625	42,245	_!
49,569 67,626 9,324 44,195 334	65,000	65,000		62.112	36,602	33.716	
49,569 44,642 1 67,626 9,324	65,000	65.000		103.207	15,893	106'05	_
49,569 44,542	000.88	88,000		106,423	92.519	85_584	
	000711	115,000		112,704	76.341	87,942	_
1 CV2 VV 025 VV 102 VV	42,000	42,000		22,484	46,501	35,654	
31 001 7 961 4	1,000	4,000 (3,000		2,123	440	÷	72013 INTERCOMMS AND CLOCKS
1 000	-	ſ					
CH0	295,440	295,940 (2,500)		286,145	258,979	208,593	72001 CONTRACTED JANITORIAL SERVICE
1 760 645]		APPI	2021-2022	2020-2021	2019 - 2020	

526	524	52.3	522	521	520	519	518	517	516	515	514	513	512	115	510	509	508	507	506	505	504	503	502	501	200F	499	498		497	496	495	494	493
			123011	73001				83004	72045	72044	52012	25026	25020	25014	25013	25003	25001	24011	23010	23004	23002	22003	13035	S1051				1.1.1.1.1.1.1.1	101003	21501	21201		
	TOTAL MUSIC	TOTAL EQUIPMENT	NEW MUSIC EQUIPMENT	EQUIPMENT AND FURNITURE	EQUIPMENT		TOTAL OPERATING	LEASE PURCHASE MUSIC EQ.	TUNING OF PIANOS	REPAIRS AND SERVICE CONTRACT	MUSIC TRANSPORTATION	DUES AND MEMBERSHIPS	PIANO MOVING	PRINTING	TEMP HOURLY (ACCOMPANIST)	PROFESSIONAL DEVELOPMENT	MISC. OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	AUDIO VISUAL CONSUMABLES	RESOURCE MATERIALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	ISUE I WARE	LUCAL IKAVEL	OLENVILLA	OBEDATING	101AL PERSONNEL		CLUBS AND COUNCILS	PRINCIPAL/DIRECTOR SECRETARY	DIRECTOR		RC-13 MUSIC
	262.180	9,940		9,940			60,914	9,436	3,708	3,460	7.369	847	300	1,073	650	894	458	2,172		3,471	13.373	10101	2101	55V 0 CC7	121		17140	101 376	38,888	26,434	126,004	2012 - 6102	ACTUAL
1	269.546	669*8		669'8			58,284	9,436	2.261	3,563	- 12	765			1,700	1,318	100.1	5.901		3,172	2 172	1.072	1 170	10.802	177		Barto Barto, Santo,	202 563	48,803	•	153,760	1707-0707	ACTUAL
	290,879	8,268	2	8.268			67,719	9,436	3,139	2.843	9,375	068	700	2,018	1.100	2001	141	D, /U0	2011 7 C71	201	80V E 010171	215 61	102	11 738	1 578			214.892	58.062	 . -	156.830	77.07-17.07	ACTUAL
	302,761	11,659	(4)	11.659			73,859	9,436	5,200	0001	12,000	894	400	1.125	10272	000.7	200	121.0			1027	13 140	490	9.750	1 ()())			217.243	\$7,276		139,967		ORIG
		ı	ŀ				٠		ľ											'					·				-			- Count	TRFRS ADL
	302,761	11,659	-	440.11	11 200		10,009	9,430	5,200	00610	12,000	894	4004	1,12.2	2011	136.6	000	1410	× 127	, .	3.957	13.140	480	9,750	1.000			217,243	57.276		106,661	120.021	REV.
	27,235	158		1.00	160		47.6°47	0097	1.700	110/1		 .	 -					100			829	116	437	8.018	-			6,153	ŀ	 . 	0.1.0	141	YTD EXP
	168,753	00,040	-	0.000	755 6		104-404		 -								•	10	826	 -	3,118	766	•	1.431				153,815	 -	 . 	CTT able of	151 815	ENCUM. REQUES.
	106,773	C44.7	370 6		2 0 4 5			(12 27	0	00010	1000	17/101	A0X	400	1.125	2.250	2 (90)	61	7,301	•	10	12,027	43	301	1,000			57,276	20.0712	71.6.4.2	, (11)	10)1	AVAIL BUD,
	302,761	2.0011	11 480	-	11.659		a de deserver et	73,859	9.436	5.200	0001	12 000	894	400	1.125	2.250	2,000	200	8,127	-	3.957	13,140	480	9,750	1,000			217,243	100 miles	77 72	,	159.967	FORE- CAST
	1.00					İ												_										CAN'T				1.00	CURR
	0			-				9	0	•	,	·				•	•			,	•							(0)			- -	(0)	YR, END EST.
526	\$25	524	523	522	521	520	615	518	517	516	515	514	513	512	511	510	509	208	507	506	505	504	503	502	y I	200	499	470	408	497	496	495	493 494

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545 545	3 }	¥	<u>54</u>	540	539	538	33 	Г	Т	7	534	533	532	531	065	529	528	
ΤΟΤΛ	TOTA	73001 EQUI	EQUI		TOTA	72044 REPA	25003 PROF	L			23002 CLAS	13035 SOFT	OPER		TOTA	21314 HLEM		RC-14 ART
TOTAL ART	TOTAL EQUIPMENT	EQUIPMENT & FURNITURE	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	PROFESSIONAL DEVELOPMENT	GENERAL LEACHING SUFFLIES	DAT THE ACTURNICE OF IDDITIES	PERIODIC'ALS	CLASSROOM REFERENCE	SOFTWARE	OPERATING		TOTAL PERSONNEL	ELEMENTARY ART-SYSTEMWIDE		
97,310	6,059	6,059			91,251	1,350	680	renta	X2 434	50	3 \$29	2,102				2	0707 - 2107	ACTUAL
105,102	3,866	3,866			101,236	1.789	66.0		11111	061	5,314	1,944				1	1020-2021	ACTUAL
107,259	3,519	915.6			103,740	068	- TANK	1011	559'06	205	885.5	00.00	/ 75/		4	4		ACTUAL 2021-2022
115,478	4,100	4,100			111,578	ana'e	the second se	Mirwh	94,400	•	2,600	01.01	013 6			1.41		ORIG
		Ŀ			,					4					,			TRFRS ADJ.
115,478	4,100	4,100	1.111		0/17110	044	11/1/1 2	800	94,400		AND'C	10.00	7 572		,			REV. BUD.
9,113					24112	1 11 1	5406	100	3,197	÷		Constant of	5 610			1		YTD
13,274	,				a state of the	12.774		- 10-	12,532		74.1	1	009		,			ENCUM. REQUES.
93,091	4,100	4 100	4 100			88.991	2,703	008	78.672		and the second	X 7 X	6551			, ,	13	AVAIL BUD.
115,478	4,100		4.100			111.378	3.(0(H)	(N)K	94,4IN)			SAINT	7.578				0	FORE-
										Ī						2		CURR
			5			•		0				2	2					YR. END EST.

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580	577 578 579	576	575	572 573 574	571	569 570	568	567	566	565	564	563	562	561	560	559	558	557	556	555	554	553	552	551	550	\$49		5
		102010			73400	93		72044	72035	64006	64005	25029	25019	25013	24011	13035	51051	12001				21603	21501	10212	11044	11031		
	TOTAL COMPUTER TECHNOLOGY	REV. FROM TOWN-FOR IT SERVID	REVENUE	SUBTOTAL COMPUTER TECHNOL	NEW COMPUTER EQUIPMENT	EQUIPMENT	TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	RENTAL/DUPLICATORS AND COPIEI	WIDE AREA NETWORK	CELL PHONE	STAFF DEVELOPMENT PROGRAM	COMPUTER SOFTWARE & SUPPLIES	TEMPORARY HOURLY SERVICES	GENERAL TEACHING SUPPLIES	SOFTWARE MAINTENANCE	LOCAL TRAVEL	CONSULTANT SERVICES	OPERATING		TOTAL OPERATING	TEACHER AIDE / COPY CENTER	PRINCIPAL/DIRECTOR SECRETARY	DIRECTOR OF INST. TECH	TECHNOLOGY SUPPORT	DIRECTOR OF TECHNOLOGY		COMPLETER TECHNOLOGY
	3.231.841	(212,644)		3,444,484	762,246		1,562,242	105.121	291.318	36,319	30.227	16,109	55,292	15.115	34,990	786,280	2.284	189,189			1,119,996	82,544	23,520	180,006	666.923	167,004	2019 - 2020	ACTIVAL.
	2,772,144	(216,929)		2,989,073	375,019		1,497,299	145,596	246,669	50,264	32.214	18,868	77,455	15,350	29,490	786,205	3,184	92,006			1,116,755	73,997	1.0	184_506	686,656	171_\$97	2020-2021	ACTUAL
	3,370,695	(223,408)	Rev. Forecast	3,594,103	858,048		1,546,920	75,187	252.204	66,704	29,155	17.764	42,439	13,333	32,327	919.013	3,299	95,496			1,189,135	41,912	3	188,196	782,711	176,316	2021-2022	ACTUAL
	3.138.234	(229,553)	Orig. Bud	3,567,787	697,595		1,596,382	85,000	252.744	66,826	32,000	20,000	42,000	15,000	25,596	953,716	3,500	100,000			1,273,810	46.120	1	191,960	859 414	176,316	APPRO	ORIC
	8,04,3		Adjust.	8,043				21	2		1992	1	5	ŝ	•		1				8,043		1		3,194	4,849	ADJ.	TRFRS
	3,,346,277	(229,553)		3,575,830	697,595		1.596.382	85,000	252.744	66,826	32,000	20,000	42,000	15,000	25.596	953.716	3.500	100,000			1,281,853	46,120	ି	191.960	862,608	181,165	Ľ	REV.
	1,699,540		Rev. Received	1,699,540	638,495		823,354	11,765	42,777	17,704	4,720	130	616'5'1	6,703	2,123	715,362	35	6,153			237,692	2.580		36,915	163,357	34,839		YTD
	1,461,857	•	Re	1,461,857	26,184		399,204	13.085	209.966	46,229	24.630		23,843		23,348 1	53.977	-	4,125			1,0,36,469	38,378	2	155,045	696.721	146.325	REQUES.	ENCUM.
	184,880	(229,553)		414,433	32,916		373,824	60,150	2	2,893	2,650	19.870	2,238	8,298	125	184,378	3,500	89,722			7,692	5, 63	-	(0)	67.07	0	BUD.	AVAIL
	3,343,747	(229,553)	Rev. Forecast	3,573,300	CKC'/ K0		790-066-1	00158	252,744	66,826	32,000	20,000	42,000	15,000	25.596	01/25/26	0055	100.000			1,279,323	46,120	÷	191,900	6/0109	181,165	CAST	FORE-
																					13.00	1,00		1.007	1000	1,00	STF	CURR
	2,530		(Shortfall)	2,5,10			d		0		2				,	×.		1			1KC ¹ 7			101	2022		EST.	YR. END 5
200	578 579 579	10	575	573 574	3 2	570	260	140	200	260	Ĭ	, and the second se	700	195	MAC	200	330	2027	100	000	0.04	000	100	001	1000		548	547

statistic states
69 <u>6</u>	603 7	602			598 2:	597 2:	1 965	:I 265	594 2:	S93 2:	592	1 165	1:002	1 685	588	587	586	585 2	584			RC
	73001			25014	25003	25002	13025	13017	25026	25001	13011	13003	12004	12001				21501	11032	11011		RC - 16
TOTAL ADMINISTRATION	EQUIPMENT		TOTAL OPERATING	PRINTING	PROFESSIONAL DEVELOPMENT	PROF, LIBRARY PURCHASE	ADA/504 SUPPORT	PROFESSIONAL MEETINGS	DUES AND MEMBERSHIPS	GENERAL OFFICE SUPPLIES	MAILING EXPENSES	OTHER BOARD EXPENSES	LEGAL SERVICES	CONSULTANT SERVICES	OPERATING		TOTAL PERSONNEL	PRINCIPAL/DIRECTOR SECRETARY	EXECUTIVE ASSISTANT	SUPERINTENDENT		ADMINISTRATION
944,889		1	489,505	10.757	3,914	,	4.031	2,595	27.688	28,192	27,387	31.229	175,465	178.248			455,384	43,844	96,491	= 315.049	2019 - 2020	ACTUAL
789,580			339,068	15.912	1,306	•		502	44,679	28,126	27,951	32,249	160.668	27,676			450,512	44.725	98,662	307.125	2020-2021	ACTUAL
852,933			065'685	15.029				2.970	46,719	35,246	29,086	43,025	170,075	47,179			463,603	45.618	100.635	317,350	2021-2022	ACTUAL
838,629	-		374,005	15,285	3,000		1	3,000	46,719	30,000	- 30.001	27.500	200,000	18.500			464.624	46,639	100,635	317,350	APPRO	ORIC
11,084	-		•	•			,						•	•			11,084		2,013	9.071	ADJ.	TREKS
849,712			374,005	15,285	3,000	,		3.000	46,719	30,000	30,001	27,500	200,000	18,500			475,708	46.639	102,648	326.421	BUD.	KEV.
185,323			95,976	3,245				2,093	44.697	4,420	10.051	5,760	23,670	2.039			89,348	8,969	19,740	60,639	EXP	111
618,599			232,238	10.255				,		21,223	14,596	2,335	173.830	10,000			386,360	37,670	82.908	265,782	REQUES.	ENCOM.
45,790			45,790	1,785	3,000			907	2,022	4,358	5,353	19,405	2,500	6.461			(1)			1	BUD.	AVAIL
849,713			374,005	15.285	3.000		,	000.6	46,719	000105	100.05	27,500	200,000	00781			475,708	40,040	102,048	326,421	CASI	FUNE
2.60																	2.60	0.00	0.20	1.00	41S	
(1)						.						.	 .				(1)				EST.	

63 63	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608
		123007	73007				72044	72031	42003	13015	42001	25003	25002	25001	23003				21501	41004	41002	11031	RC - 17
TOTAL HEALTH	TOTAL EQUIPMENT	NEW HEALTH EQUIPMENT	REPLACEMENT HEALTH EQ.	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	AUDIOMETER REPAIRS	SCHOOL PHYSICIANS SERVICES	LOCAL TRAVEL	HEALTH SUPPLIES	PROFESSIONAL DEVELOPMENT	PROF, LIBRARY PURCHASE	GENERAL OFFICE SUPPLIES	PERIODICALS	OPERATING		TOTAL HEALTH	PRINCIPAL/DIRECTOR SECRETARY	SUBSTITUTE NURSES	NURSES	DIRECTOR - NURSES	RC-17 HEALTH
842,321			,			\$3,147	1,486	•	10,000	-	35,911	3.257	565	1.741	187			789,174	26.384	32.546	626,948	103.296	ACTUAL 2019 - 2020
820,734	,					\$3,861	942		10,000		37,714	3,858		1.249	97			766,874	•	21,219	639,260	106.395	ACTUAL 2020-2021
871.352	•					44,976	420		10,000		32,287	645	168	963	493			826,376		59,160	656.576	110,640	ACTUAL 2021-2022
1,195,206	,	Ŀ	-			53,100	1,600		10,000	500	34,500	4,000	500	1,500	500			1,142,106		00000	971,466	110.640	ORIG APPRO
(15,640)	,	2	100			,	×		jî.	3	8				5			(15,640)			×.	(15,640)	TRFRS ADJ.
1,179,566		1080				53,100	1,600		00001	500	34,500	4,000	(KPS	0051	CKIS	-		1,120,400	4	ontria.	971,400	000,46	REV. BUD.
70,580	•	4				08810		1.4	S 4	1	3,430	450		4	34			00,097	22 ANN	7401	160%64	15.217	1
1,019,850	,	0	22			15,734	000	200			14,821	,	.	700				1,009,110	100414	,	102124	10,210	REQUES.
89,136						30,400	707.00	1 040	INCOMO	INC ON	10.249	000,0	UNC	1,140	1 1 10	1003		000,00	55 (ED	COLORNAL C	AU7 45	1,700	AVAIL
1,177,997						an the	1 1011 13	1 4/121	CULINAL L		1000	1102 P.C	TANC -	1		500		1.	1 11 1007	0.0000000	001112	071.466	CAST
14.00																		1 41000	14 00		1.000	13.00	STF
1,568				2		1										2			1 569		2	140.04	EST.

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658 659 661	657	656	655	654	653	652	651	650	649	148	647	1	242	<u> </u>	644	6	64.2	44	640	610	638	637	636	635	634
		25029	25028	13015	13014	25026				31000	10017	20612		10110	111210	101050	11028	11077	11074	11020	11022	51011	11013		RC 18
TOTAL PERSONNEL	TOTAL OPERATING	STAFF DEVELOPMENT PROGRAM	TUITION REIMBURSEMENT		L	Ł			TOTAL PERSONNEL	BUDGET CONTROL	PRINCIPAL/DIRECTOR SECRETARY	MINIMUM AND CONDUCTARY	VIAL 14 VIAL 2011 101 101 101 101	TEACHER IN RESIDENCE	I ONG TERM STREET FITTES	TEAM MENTOR STIPENDS	CERT. STAFF COLUMN CHANGE	CONTRACT STIPPORT	TTIRNOVER-REGULAR	BENEFITS COORDINATOR	HR COORDINATOR	DIRECTOR OF HUMAN RESOURCES	BURSARVADMINISTRATIVE ASSIST		PERSONNEL
937,514	73,178	43,331	27,000	947	0001	0271	720		864_336	•	11.11.11.1	22.221	15.501	, I	478.385	14,975	,			36.256	85.338	199.647	1	0707 - 6107	ACTUAL
1,451,584	91,222	35,109	36,940		10,740	C77	200		1,360,362		1001112	49.100	13.0%6	·	868'866	18,589	•			38,069	97.483	205.137	2	0.5 - 0.7 M	ACTUAL
1,655,439	115,112	668776	46,989	10	10	10.22.1	1 244 111		1,540,327			49.681	22,523	94,650	999,283	22,420	•	,		39,021	99,920	212,830	1	Nobi tona	ACTUAL 2021-2022
923,893	118,950	100-07	100,00	1077	050	000.00	1000 00		8414,94,3	110101	145.614	50,795	25,000	100,410	475,000	20,001	102,123	223.329	(689,100)	39,021	99,920	212,8,90			ORIG
644,133	(75)					1	1221		0417*4400	217 200		•	,	•	164.852	 	(72,619)	(206.515)	747,067	976	2,998	1,449	7 440		TRFRS ADJ.
1,568,026	C/8'911	001107	14 500	002	25()	20.000	22 125		1,4497,131	1 440 151	145,614	50,795	25,000	100,410	639.852	20,001	29,504	16.814	57.967	166.65	\$16701	102 010	170 070		REV. BUD.
19,789	0.0741	124 M	008	550 7	¢	816'6				757	,	9,768		7.867	(81,944)	1	 - -	 . -	 . -	740'1	261.61	10.024	132 61	:	YTD EXP
627,016	11-11-11-11-11-11-11-11-11-11-11-11-11-	7 7 CEN		6 400	1.41	250	,		and the state of t	620.366	1	41.027	.	39,216	246,773	2			 . -	cherze	071100	761 20	177 018		ENCUM. REQUES.
921,220		07 07)	26.200	39.565	250	9,832	22.125			823.248	145.614	(0)	000102	53.326	473.023	rou'n7	100.001 F002.67	10.814	105.10	L201 L3	/m	0	(0)	2	AVAIL BUD.
1,346,643		108.125	26,500	000.05	250	20,000	11,375			1,238,518	•	50.795	000057	C07"7C	210,600	10002	100.00		10000	T 70 75	10 007	102.918	220.279	•	FORE-
4.27										4.27		0.77		1.00	3						050	1.00	1.00		CURR
221,383		10,750			3	,	10.750			210,633	145,614		•	40,200	201 01			410101	16 21.4	•	0	0	(0)	1	YR. END EST.
661 660	658	657	656	655	654	653	652	651	650	649	648	19497	11		645	644	64.3	<u>6</u> 1	6		639	638	637	636	634

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689 688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	54	663	
TOTAL CURRICULUM	– L	25005 CURRICULUM RESEARCH & DEV	52004 FIELD TRIPS	25003 PROFESSIONAL DEVELOPMENT	24012 STANDARDIZED TESTING	23006 ESL RESOURCES	23004 RESOURCE MATERIALS	22001 TEXTBOOKS-NEW			12001 CONSULTANT SERVICES	OPERATING		- I.		21405 ESI INSTRUCTION	21312 CURRICULUM DEVELOPMENT	1912009 INSTRUCTION SUPP. SPECIALISTS	1912058 PROGRAM COORDINATORS	21220 CURRICULUM & SUPERVISION	1912006 CURRICULUM COORDINATOR	21201 DIRECTOR OF MENTAL HEALTH	21201 DIRECTOR OF ELEMENTARY ED	21202 ASSISTANT SUPERINTENDENT		RC-19 CURRICULUM
2,415,864	512,938	22,677	5,403	91.876	28,905	13,151	7.697	292,912	133	2,535	47.650			1,902,926	72.415	4,572	114.157	1,194,638	297.774	4,572	æ	e)	(e)	214,/97	0707 - 6107	ACTUAL
2,171,023	302,565	28,206	÷	113,814	29.4.12	6,633	21.929	\$3,352	292	3,971	44,935			1,868,458	75 375	4,572	131,007	1,236,464	201,671	4.572	-	22		214,191	1707-0707	ACTUAL
2,268,370	347,061	25,408	9,146	103,125	007.05	077,1	11,163	96,870	1.974	6,340	20000			1,921,309	78,359	4,609	99,178	1,230,794	្	4,609	83.825		196,800	DC11C77		ACTUAL
2,580,598	506,359	25,420	0027	C76'071	744.44	12,200	23,438	131,930	4,000	7,484	00000			2,074,240	77,559	4,701	121,080	1,354,916		4,701	87.695	1940	200,730	222,026	120 444	ORIG
(666)				 -				,						(666)	2.899			((1)())	-	.	2121			0000	1 UNIS &	AD1.
2,579,932	506,359	Z5,420	0007	C76'071	24444	12,217	009,02	0.67101	4,000	7,484	nun'ek	1000 100		2,073,574	80,458	4.701	000171	60.0001	1 122 211	4,701	94,907	0.100	41.00,7.303	200 1000	C59 12C	REV.
336,349	151,476	6161	-	10,71	203.77	1 20 44	1 CL	10,721	125.01	4,421	Anoter -	55 020		184,875	1 617/61		201700	0000		 ,	2,409	127 6	comot.	10 202	44 402	YTD EXP
1,882,849	103,60Z	1414-1	5 4/1/1	200 000	17 790	1000		200190		46	6			1,119,241	04,143			1,470,.077	1 772 224		101,00	LLL 70	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	151 51	187.250 {	REQUES.
360,734	127157	201101	CU1 A1	7 500	97 434	29.179	12.168	17 107	20 647	A (000	PLAU E	37 140		CC6*4411	[(1)	100	4 701	05 150	-	101%	100 4	A 701		(0)	0	AVAIL BUD.
2,727,146	500,000	025,702	25 A20	1 1/1 7	126.925	74,442	12.200	23.458	0.00111	4 000	7 484	000.16		101,000 and 1	665 ULL C	457.00	4 701	121.080	1.115.11%		4 701	04 007	147.214	200.736	231.652	FORE- CAST
18.50											-			00101	19 50				13.50			1 00	1.00	00.	1.00	CURR
(147,213)						,		-	- -						(147 213)		,	, ,	_		•	-	(147,214)	(0)	0	YR. END EST.

709 710 711	708	707	706	705	704	703	702	701	700	699	869	697	696	569	694	693	691 692
		25013	25003	25026	51051	12005				11032	11043	11042	11025	11022	11021	11014	RC - 20
NET FINANCE BUDGET	TOTAL OPERATING	TEMPORARY HOURLY SERVICES	PROFESSIONAL DEVELOPMENT	SCHOOL DISTRICT MEMBERSHIPS	LOCAL TRAVEL	AUDITING SERVICES	OPERATING		TOTAL PERSONNEL	EXECUTIVE ASSISTANT	TRANSPORTATION COORDINATOR	ACCOUNTS PAYABLE	ACCOUNTANT	ASSISTANT DIRECTOR FINANCE	PAYROLL / BENEFITS COORDINATO	DIRECTOR OF FINANCE	FINANCE
624,147	37,696	14,572	1	1,079	,	22.045			586,451	35.636	73,179	73.336	78,413	115,574	36,256	174.057	ACTUAL 2019 - 2020
717,407	22,227	1	,	975		21,252			695,180	39,007	74,826	71.882	80,177	[82,149]	38,069	209,070	ACTUAL 2020-2021
704,134	22,886		\$	1.150	,	21,736			681,248	41,500	76.884	74,150		232,783	39.021	216,910	ACTUAL 2021-2022
712,412	25,000	1.45		1.150	250	23,600			687,412	41.500	76.884	75,814	,	237,283	39.021	216.910	ORIG
20,933	75			75	1911	1940			20,858	1,453	2.691	1995		8,147	976	7 592	TRFRS ADJ.
733,145	25,075	2		1.225	- 250	23,600			708,270	42,953	79.575	75,814		245,430	39,997	224,502	REV. BUD.
137,431	1.225	×	5	1,225	×,	5			136,206	8,260 {	15,303	14,580		47,198	7,692	43,173	YTD EXP
572,073	10	1	1	10		7			572,064	34,692	64,272	61.2.14		198,231	32,305	825-181	ENCUM. REQUES.
23,841	23,841	3	ş	(10)	047	23,000	22.000		0	(0)	(0)	0		-	(1)	0	AVAIL BUD.
733,345	570,52		2	C77'I	11.67	100.02	11/2 66		0/2,807	42,953	CICK!	10.014		245,430	166'61	224,502	FORE-
6.00									0.00	020	001	1.00		2.00	0.50	1,000	CURR
	,								,			,			×		YR. END EST.

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		73001			83003	72044	13035	25026	25002	23007	23005	23004	23003	23001	1		21220	RC - 21
TOTAL LIBRARY	TOTAL EQUIPMENT	EQUIPMENT & FURNITURE	EQUIPMENT	TOTAL OPERATING	RENTAL/LEASE OF EQUIPMENT	REPAIRS AND SERVICE CONTRACT	SOFTWARE		PROF. LIBRARY PURCHASE	OTHER LIBRARY EXPENSES	ONLINE SUBSCRIPTIONS	RESOURCE MATERIALS	L	ACCESSIONS	OPERATING	TOTAL PERSONNEL	CURRICULUM SUPERVISION	LIBRARY
159,838	- 410	410		156,815	72	1.189	239	2.576	688	6.474	34,979	085'6	7,697	93,193		2,613	2.613	ACTUAL 2019 - 2020
166,619	1,002	1,002		163,004	8	×.	710	2.728	1,038	9,179	36,537	17,540	8,345	86,927		2,613	2.613	ACTUAL 2020-2021
134,216	2,217	2,217		1,32,000	199		945	2,596	685	7,131	57.515	CrN011	1503	63.620		•	14.10	ACTUAL 2021-2022
152.426	•			152,426			2,376	3,779	1,591	7,532	206,00	010761	C00'9	77,971		,	-	ORIG APPRO
		2		•				530	[001]		CU1'7	2 405	001	(3.315)			1	TRFRS ADJ.
152,426	1	2		152,420	3	85	2,576	4,309	1,431	2007	101-20	202 00	0,22,0	/4,636				REV. BUD.
38,981		1		196,901	-			U00	197	0C1	161167	003 CE	2 170	1.401				YTD EXP
40,048	,			0+0,0+						C+0*1	27.7	135.6	1.575	04.2.90	00674		1.000	ENCUM. REQUES.
73,397				1 - 2 - 1 - 1 - 1	1 100		01.647	205 4	1/7 5	1001	0.6.5	4 478	959.0	10,702	1000		-	AVAIL BUD.
152,426			2	1.040	2CP 631		2010	7.77	1111	1.431	C25 4	19 587	14,310	8.225	7774			CAST
																	•	STF
												2	ļ					VR. END EST.

750 751 752	749	748	747	746	745	744	743	742	1	741	740	739	738	736
		123008	73400			1	72044	25003	5-071	110136	24011	23003	23002	RC - 22
TOTAL	TOTAL	EQUIPM	EQUIPM	EQUIPMENT		TOTAL	REPAIRS	PROFESS	141120 122	MICT DI	GENERA	PERIODICALS	CLASSR	TECHNO
TOTAL TECH. EDUCATION	TOTAL EQUIPMENT	EQUIPMENT-NEW TECHNOLOGY	EQUIPMENT-TECHNOLOGY	IENT		TOTAL OPERATING	REPAIRS AND SERVICE	PROFESSIONAL DEVELOPMENT		SELIGATIS SUPERIOR	GENERAL TEACHING SUPPLIES	CALS	CLASSROOM REFERENCE	TECHNOLOGY EDUCATION
UCATIO	INT	TECHNO	INOTOCIA			NG	VICE	EVELOPN	1.	PIES	ING SUPP		RENCE	DUCATIO
2.		LOGY		1				IENT.		1	SHL			Ž
														ACTUAL 2019 - 2020
42,502	8,688	•	8,688			33,814	1.822	1,1901			30,682	120	J	JAL 2020
														ACTUAL 2020-2021
106,310	4_533		4.533			101,777	2,850	C87	20.6	776	97.247	120	•	AL 021
58,639	3.1		3.1			54,768	2,2	2.0		~	48,665			ACTUAL 2021-2022
(39	3,871	ŀ	3,871			891	2,255	2.043		658	65	65	300	
57	Sh Sh		1.5			51	4				43			ORIG APPRO
57,326	5,431	ŀ	5,431			51,895	3.200	0,000	ŝ	0.68	43.275	690	400	
		,	•			•	5	2	2	5	•		5	TRFRS ADJ.
SI		ſ				S		Ī			4		Ì	REV. BUD.
7,326	5,431	Â	5.431			1,895	1 002's	1000	2 SM 1	830	3.275	690	400	
1.277	,					1,277	a,	1	1	40	1,277			YTD EXP
1		ŀ	┢			7		t						ENC
15,431	5,354		5.454			10,077				\$45	2552			ENCUM. REQUES.
40,						40,			4		34.	*		AVAIL BUD.
40,618	77		2			40,541	3,200	1000	3.500	285	32,400	USU VE	80	
57.326	5,431	3	3,431	CL 3		CKR'IC	101710	NC C	3.500.00	00.05.8	40.210.00	W 060	400	FORE- CAST
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,	•		╀			•		+		┞	$\left \right $	╀	+	1
		2	8 i -				2	e	4	,				YR. END EST.
751 752	749		242		746	4		743	742	1			720	-1 232

| 773 | 772 | 771 | 770 | 769 | 768 | 767 | 766 | 765 | 764 | 6.07

 | | 162 | 761 | 760 | 759
 | 758 | 757
 | 756 | 100 | 3
 | 1 | 753 |
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	3005	

 | 11071 | 10050 | 13011 | 12001 |
 | |
 | 21501 | 10717 | 1141
 | | RC - 23 |
| - L | | REVENUE | | | TOTAL CONT. ED/SUM. SCHOOL | | TOTAL OPERATING | PRINTING | I | 1_

 | CTANED AT THE ACTURNET STIPPOT THE | - 1 | | CONSULTANT SERVICES | OPERATING
 | | PERSONNEL
 | PRINCIPAL/DIRECTOR SECRETARY | DIRECTOR | 15105127 TTC/10
 | | RC - 23 CONTINUING EDUC/SUMMER SCHO |
| (197,435) | (197,435) | 2019 - 2020 | | | 508,550 | | 454.675 | 1,198 | 7,000 |

 | 10 122 | 4,120 | 400 | 431,834 |
 | | 53,876
 | 29,229 | 040.47 | 74 646
 | 2019 2020 | ACTUAL |
| (121,335) | (121.335) | 2020-2021 | | | 157,439 | | 100,740 | 3,979 | 076'6 | 1 24/0 0

 | 1281 | | 400 | 84,614 |
 | | 56,699
 | 718,62 | | CX8 96
 | 2020-2021 | ACTUAL |
| (659,979) | (659,979) | 2021-2022 | | | 507,986 | | 452,074 | 1,534 [| 106'6 | 1 201

 | 14.394 | 420 | 400 | 425.365 |
 | | 55,913
 | 50,412 | | 25.501
 | 2021-2022 | ACTUAL |
| (000,289) | (685,000) | Orig. Bud | | | 551,652 | | 492,590 | 1 nnc'r | 000 | 17 570

 | 22.605 | 3,485 | 500 | 450,000 |
 | | 59,062
 | 1 660116 | | 27,969
 | APPRO | ORIG |
| | · | Adjust. | | | 10,910 | | 016'01 | 2 | | 1

 | (2,605) | (1.485) | | OMPET |
 | |
 | 2 | | 2
 | ADJ. | TRFRS |
| (685,000) | (685,000) | Rev. Bud. | | | 562.562 | | 002,006 | CONC. C | 1 (1/1) (| 17 \$00

 | 20,000 | 2,000 | (M)C | 402,000 | 100 100
 | | 700,40
 | 0.001 | 21 (20)2 | 27,969
 | BUD. | REV. |
| (716.030) | (716.030) | Rev. Received | | | 472,750 | | 452,834 | | | 2

 | 12,986 |
 - | | 407,000 | 077 ULF
 | | C.C.N*013
 | 200.00 | 5 070 | 14,116
 | EXP | YTD |
| | | | | | 51,144 | | 242242 | 76 9 20 | | <u>ې</u>

 | 1,025 | | | 20000 | 21V1 2C
 | | 200 A 8 44
 | 76 114 | 17150 |
 | REQUES. | ENCUM. |
| (716,030) | (10:000) | 4 | | | 20,002 | 077.66 | 0.1 Diane | 218 PC | 1 (10) 1 | 12,500

 | 686'S | 10017 | 2000 | SIL | 1771
 | | 10,000
 | 13 853 | 0 | 13,853
 | BUD. | AVAIL |
| (716,0,40) | (nerrarr) | Rev. Forecast | 1 | | 9400-205 | 567 563 | ALL AND A REAL AND A REAL OF | SU1 SUU | 3.5(0) | 12.500

 | 20,000 | 00077 | a munit | 1015 | 465 000
 | |
 | 59.062 | 11.093 | 27,969
 | CASI | FORE- |
| | | | | | 0,40 | 040 | | | |

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 | |
 | 0.40 | 0.40 |
 | SIF | CURR |
| AND T C | 010.01 | (Shorifau) | | Surplus | : | 0 | | | | 1

 | 1.4 | | | | 8
 | |
 | • | 0 |
 | E31. | YR. END |
| | TOTAL REVENUE (197.435) (121.335) (659.979) (685.000) (885.000) (716.030) (716.030) (716.030) | 31005 REVENUE - SUMMER SCHOOL (197.435) (121.335) (659.979) (685.000) (716.030) (716.030) TOTAL REVENUE (197.435) (121.335) (659.979) (685.000) (716.030) (716.030) (716.030) | REVENUE 2019 - 2020 2020-2021 2021-2022 Orig. Bud Adjust. Rev. Bud. Rev. Received Rev. Expected Rev. Forecast Chornal 31005 REVENUE - SUMMER SCHOOL (197.435) (121.335) (659.979) (685.000) (716.030) | REVENUE 2019 - 2020 2020-2021 2021-2022 Orig. Bud Adjust. Rev. Bud. Revenue Rev. Expected Rev. Foreast (Shortfall 31005 REVENUE - SUMMER SCHOOL (197.435) (121.335) (659.979) (685.000) - (685.000) (716.030) | Number REVENUE 2019 - 2020 2020-2021 2021-2022 Orig. Bud Adjust. Rev. Bud. Reverived Rev. Expected Rev. Forecast (Shortfall 31005 REVENUE SUMMER SCHOOL (197.435) (121.335) (659.979) (685.000) (716.030) (716 | TOTAL CONT. ED/SUM. SCHOOL 508,550 157,439 507,986 551,652 10,910 562,562 472,150 51,144 56007 50007 Surplust REVENUE 2019 - 2020 2020-2021 2021-2022 Orig, Bud Adjust. Rev. Bud. Rev. Reveived Rev. Expected Rev. Forceast (Shortfall 31005 REVENUE 2019 - 2020 2020-2021 2021-2022 Orig, Bud Adjust. Rev. Bud. Rev. Expected Rev. Forceast (Shortfall 31005 REVENUE (197,435) (121,335) (659,979) (685,000) - (685,000) (716,030) | TOTAL CONT. ED/SUM. SCHOOL 508,550 157,439 507,986 551,652 10,910 562.562 472.750 51,144 38,669 562.562 0.40 Surplus/
Surplus/
Surplus/
Surplus/
TOTAL REVENUE 2019 - 2020 2020-2021 2021-2022 Orig. Bud Adjust. Rev. Rev. Rev. Rev. Rev. Rev. Expected Rev. Forecast (Shortfat 31005 REVENUE 50197.353 (121,335) (659,979) (685,000) - (716,030) - (716,030) | TOTAL OPERATING 454.675 100,740 452.074 492.590 101/10 503.500 452.674 2007 2007 2007 2007 2007 2007 2007 2007 2007 2007 2007 2007 2007 2018 2019 2019 2019 2019 2019 2019 2019 2019 2019 2012 2019 2019 2019 2019 2019 2012 2019 2012 2019 2012 2019 2019 2019 2019 2011 2021 | 25014 PRINTING 1.198 3.979 1.344 3.901 | 24010 ADULTED, CONTRACTED SERVICES 1,198 3,590 1,534 3,500 1,500 1,500 3,500 <th< td=""><td>Z4010 AUULT ED. CONTRACTED SERVICES 7,000 9,926 9,961 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500
 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 12,500 13,500 12,500 13,500 12,500 13,500 12,500 13,500 13,500 13,500 13,500 12,500 13,500 14,50 3,500 14,50 50,50 51,52 10,910 562,562 472,750 51,144 38,669 562,562 0.40 TOTAL CONT. ED/SUM. SCHOOL 5019 - 2020 2020-2021 2021-2022 0rig. Bud 51,652 10,910 562,562 472,750 51,144 38,669 562,562 0.40 Surplust REVENUE 2019 - 2020 2020-2021 2021-2022 0rig. Bud Adjus</td><td>Z4011 (ENERAL TEACHING SUPPLIES 10.122 1.821 14.394 22.605 (Z.605) 20.000 12.986 1.025 5.989 (Z.901) 24010 ADULT ED. CONTRACTED SERVICES 7.000 9.926 9.961 12.500 - 12.500 12.50</td><td>25001 (ENERAL OFFICE SUPPLIES 4.120 4.20 3.45 (1.45) 2.000 12.986 1.025 5.099 2.000 24011 (FENERAL TEACHING SUPPLIES 7.000 9.926 9.961 12.900 12.986 10.250 2.000 12.986 10.250 2.000 12.986 10.25 5.999 20.000 12.986 10.250 10.910 12.986 10.250 12.900 12.986 10.910 50.500 12.986 12.900 12.986 12.900 12.986 12.900 12.980 10.910 50.500 12.986 50.500 12.986 50.500 12.986 50.500 12.980 10.910 50.562 14.943 38.69 562.562 0.40 3.600 3.600 3.600 3.600 562.562 0.40 50.500 50.500 51.452 10.910 562.562 472.750 51.144 38.669 562.562 0.40 TOTAL CONT. ED/SUM.SCHOOL 197.435 (121.335) (659.979) (685.000) 685.000) (716.030)</td><td>13011 MALLING EXPENSES 400 400 400 500</td><td>12001 CUNNULTANT SERVICES 41.84 48.614 425.365 40.00 13.000 43.000</td><td>OPERATING OPERATING 431.834 44.614 423.65 450.000 15.000 465.000 439.668 25.005 327 465.000 500<!--</td--><td>OPERATING OPERATING 31.01 431.43.4 431.43.4 425.365 450.00 150.00 439.668 25.005 327 45.000 500 500 500 439.668 25.005 327 450.00 500 500 500 439.668 25.005 327 450.00 500<td>PERSONNEL 53.876 56.899 55.913 59.062 59.062 59.072 60.073 61.0</td><td>1501 PRINCIPAL/DIRECTOR SECRETARY 292.29 294.17 56.499 55.91 59.062 50.095 25.114 13.855 59.062 0.40 OPERATINC 12001 CONSULTANT SERVICES 431.844 425.365 450.000 15.000 439.668 25.005 3.27 465.000 420.01 50.02 50.09 50.01 50.00 50.01
50.00 50.01 50.00 50.01 50.00 50.000 50.000 50.000 50</td><td>41.01 JUNCLIVA 292.29 29.117 30.42 31.093 5.996 25.114 10 11.093 0.401 DERSONNEL 53.376 56.699 55.913 59.062 59.062 20.095 25.114 10 11.093 0.40 1200 CONSULTANT SERVICES 41.841 425.067 430.000 15.000 445.000 439.68 25.005 327 465.000 440 2000 2000 59.062 20.095 2114 1383 59.062 0.40 440</td><td>21201 DIRECTOR 34.64 26.807 25.901 27.969 12.909 14.116 14.16</td><td>2019 2019 20100 2010 2010 <t< td=""></t<></td></td></td></th<> | Z4010 AUULT ED. CONTRACTED SERVICES 7,000 9,926 9,961 12,500 13,500 12,500 13,500 12,500 13,500 12,500 13,500 13,500 13,500 13,500 12,500 13,500 14,50 3,500 14,50 50,50 51,52 10,910 562,562 472,750 51,144 38,669 562,562 0.40 TOTAL CONT. ED/SUM. SCHOOL 5019 - 2020 2020-2021 2021-2022 0rig. Bud 51,652 10,910 562,562 472,750 51,144 38,669 562,562 0.40 Surplust REVENUE 2019 - 2020 2020-2021 2021-2022 0rig. Bud Adjus | Z4011 (ENERAL TEACHING SUPPLIES 10.122 1.821 14.394 22.605 (Z.605) 20.000 12.986 1.025 5.989 (Z.901) 24010 ADULT ED. CONTRACTED SERVICES 7.000 9.926 9.961 12.500 - 12.500 12.50 | 25001 (ENERAL OFFICE SUPPLIES 4.120 4.20 3.45 (1.45) 2.000 12.986 1.025 5.099 2.000 24011 (FENERAL TEACHING SUPPLIES 7.000 9.926 9.961 12.900 12.986 10.250 2.000 12.986 10.250 2.000 12.986 10.25 5.999 20.000 12.986 10.250 10.910 12.986 10.250 12.900 12.986 10.910 50.500 12.986 12.900 12.986 12.900 12.986 12.900 12.980 10.910 50.500 12.986 50.500 12.986 50.500 12.986 50.500 12.980 10.910 50.562 14.943 38.69 562.562 0.40 3.600 3.600 3.600 3.600 562.562 0.40 50.500 50.500 51.452 10.910 562.562 472.750 51.144 38.669 562.562 0.40 TOTAL CONT. ED/SUM.SCHOOL 197.435 (121.335) (659.979) (685.000) 685.000) (716.030) | 13011 MALLING EXPENSES 400 400 400 500 | 12001 CUNNULTANT SERVICES 41.84 48.614 425.365 40.00 13.000 43.000
43.000 43.000 | OPERATING OPERATING 431.834 44.614 423.65 450.000 15.000 465.000 439.668 25.005 327 465.000 500 </td <td>OPERATING OPERATING 31.01 431.43.4 431.43.4 425.365 450.00 150.00 439.668 25.005 327 45.000 500 500 500 439.668 25.005 327 450.00 500 500 500 439.668 25.005 327 450.00 500<td>PERSONNEL 53.876 56.899 55.913 59.062 59.062 59.072 60.073 61.0</td><td>1501 PRINCIPAL/DIRECTOR SECRETARY 292.29 294.17 56.499 55.91 59.062 50.095 25.114 13.855 59.062 0.40 OPERATINC 12001 CONSULTANT SERVICES 431.844 425.365 450.000 15.000 439.668 25.005 3.27 465.000 420.01 50.02 50.09 50.01 50.00 50.01 50.00 50.01 50.00 50.01 50.00 50.000 50.000 50.000 50</td><td>41.01 JUNCLIVA 292.29 29.117 30.42 31.093 5.996 25.114 10 11.093 0.401 DERSONNEL 53.376 56.699 55.913 59.062 59.062 20.095 25.114 10 11.093 0.40 1200 CONSULTANT SERVICES 41.841 425.067 430.000 15.000 445.000 439.68 25.005 327 465.000 440 2000 2000 59.062 20.095 2114 1383 59.062 0.40 440</td><td>21201 DIRECTOR 34.64 26.807 25.901 27.969 12.909 14.116 14.16</td><td>2019 2019 20100 2010 2010 <t< td=""></t<></td></td> | OPERATING OPERATING 31.01 431.43.4 431.43.4 425.365 450.00 150.00 439.668 25.005 327 45.000 500 500 500 439.668 25.005 327 450.00 500 500 500 439.668 25.005 327 450.00 500
 500 500 <td>PERSONNEL 53.876 56.899 55.913 59.062 59.062 59.072 60.073 61.0</td> <td>1501 PRINCIPAL/DIRECTOR SECRETARY 292.29 294.17 56.499 55.91 59.062 50.095 25.114 13.855 59.062 0.40 OPERATINC 12001 CONSULTANT SERVICES 431.844 425.365 450.000 15.000 439.668 25.005 3.27 465.000 420.01 50.02 50.09 50.01 50.00 50.01 50.00 50.01 50.00 50.01 50.00 50.000 50.000 50.000 50</td> <td>41.01 JUNCLIVA 292.29 29.117 30.42 31.093 5.996 25.114 10 11.093 0.401 DERSONNEL 53.376 56.699 55.913 59.062 59.062 20.095 25.114 10 11.093 0.40 1200 CONSULTANT SERVICES 41.841 425.067 430.000 15.000 445.000 439.68 25.005 327 465.000 440 2000 2000 59.062 20.095 2114 1383 59.062 0.40 440</td> <td>21201 DIRECTOR 34.64 26.807 25.901 27.969 12.909 14.116 14.16</td> <td>2019 2019 20100 2010 2010 <t< td=""></t<></td> | PERSONNEL 53.876 56.899 55.913 59.062 59.062 59.072 60.073 61.0 | 1501 PRINCIPAL/DIRECTOR SECRETARY 292.29 294.17 56.499 55.91 59.062 50.095 25.114 13.855 59.062 0.40 OPERATINC 12001 CONSULTANT SERVICES 431.844 425.365 450.000 15.000 439.668 25.005 3.27 465.000 420.01 50.02 50.09 50.01 50.00 50.01 50.00 50.01 50.00 50.01 50.00 50.000 50.000 50.000 50 | 41.01 JUNCLIVA 292.29 29.117 30.42 31.093 5.996 25.114 10 11.093 0.401 DERSONNEL 53.376 56.699 55.913 59.062 59.062 20.095 25.114 10 11.093 0.40 1200 CONSULTANT SERVICES 41.841 425.067 430.000 15.000 445.000 439.68 25.005 327 465.000 440 2000 2000 59.062 20.095 2114 1383 59.062 0.40 440
 440 440 | 21201 DIRECTOR 34.64 26.807 25.901 27.969 12.909 14.116 14.16 | 2019 2019 20100 2010 2010 <t< td=""></t<> |

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801 802	800	799	798	797	796	795	794	793	792	18/		700	789	788	787	786	100		783	782	781	780	779	011		776
	41004	41003	41002	21605	21603	21501	21410	21409	21408	21407		314N4	21403	21308	21307	21304	C0017	21202	21302	21220	21215	21102	21211	71717		RC . 24
TOTAL PERSONNEL	SUBSTITUTE NURSES	LPN	NURSES	TRANSPORTATION DRIVER	TEACHER AIDES	PRINCIPAL/DIRECTOR SECRETARY		BEHAVIORAL ANALYST		L			_ }	SUMMER SCHOOL & PPTs	SPIEICH THERAPISTS	HOMEBOUND/TUTORIAL	L			CURRICULUM SUPERVISION	DEPARTMENT CHAIRS	ASSISTANT PRINCIPAL	PROGRAM DIR, OF SESS K-12	L		SPECIAL EDUCATION
14,004,842	30,984	1	249.653	77,600	2,912,501	392,836	116,537	158,648	CKC17	200.10	880 257	228.031	909,970	837,531	1,702,788	061'121	101 100	4 867 229	82,898	9	238.953		328,215	1/1/17	314 707	ACTUAL 2019 - 2020
14,342,431	15.677		268,421	76.611	5.68767015	358.280	119.191	102,001	100.77	1170.00	514 050	231 451	943,652	922,451	1,649,311	104/177	ESV LCC	4 8 50.632	104,057		282.994		341,860		220 714	ACTUAL 2020-2021
15,154,582	29,273	2	289,879	108,474	3,214,700	561,464	121.342	100,402	1/6 1/7		•	180,567	994,547	1,029,646	1,755,037		767 700	4.908.890	156,930	1221	288.654	710.060	348,678		228 429	ACTUAL 2021-2022
15,665,017	3	45,201		174.267	3,333,934	100,400	750.171	204-001	C3V 371		•	185,037	1.041.260	1.099.135	198,668,1	1.00012.15	002 010	5.262.512	165,000	, ,	294,428	/24.200	20,000	100 230	228,429	ORIG
12,270		904		17.337	202,00	100.25	10,412	157 L	2 210	5			(116,361)		7100	C12 3	:	99,841	1	 . 	(22,082)	(21.727)			7,995	TRFRS ADJ.
15,677,287	3	46, 102	1	171.024	101 614	2 220 222	022 076	171 172	168 777	,	•	185,037	924.900	CE176601	1,000,170	1 9 2 2 1 7 2	219.500	5.362.353	165,000		2/2,340	CCC/201	200000	255 627	236.424	REV. BUD.
1,522,037	a.	2,090	21111	37,212	66.66 0075101	926 051	1011 23	4 768	7.081			7,117	31.693	/10.277	1 2 2 2 2 2	75 004	537	214,020	4,360		10,470	267.01	000.70	PPC-89	45,466	YTD EXP
13,265,227	3	44,077	CICLU V V	200,471	088 / 11	3 100 754	316 457	110.205	161.691			177,920	118,005		21.0.7.7.0.1.1	1 780 178		5.148.332			1101117		C15 527	287.788	190,958	ENCUM. REQUES.
890,023	1		-	and the second se	202 212	39.233	=	0	(0)	•		(0)	CEPUT	0101020	41> 705	2	218,963		100,000	120 240		•	-	(0)	0	AVAIL BUD,
15,677,283		TAN PANE	46 105		191.624	3 389 223	369.557	123.973	168,772			140'681	214,714	2017/2011	51 000 1	1.865.171	219,500	700-200	000100	146 000		777 146	702 532	355.632	236,424	FORE CAST
197.93			1.00	ž.	4 00	83.50	5.33	1.00	2.00		, ,	2.00	11.00	11 6/1		17.50	•	00200	20.00			2.00	5.00	2,00	1.00	CURR
فوا			0	5	×.	•	Ð	0	(0)			frit	/01		, ,	2	,		_			0	-	(0))	0	VR. END EST.
802	80	800	799	798	797	796	795	794	793	792	16/		105	789	788	787	786	100	190	783	782	781	780	779	10	776

834 834	834	833	832	831	870 870	828	827	825 826	824	823	822	821	820	618	818	718	816	518	814	813	812	20	018	809	808	807	<u>808</u>	805	803 804
REVENUE NET SPECIAL EDUCATION EXPENSI	143002 EXCESS COST REIMBURSEMENT	REVENUE			GRAND TOTAL SPECIAL EDUCATIO	TOTAL EQUIPMENT	73400 EQUIPMENT-TECHNOLOGY	EQUIPMENT	TOTAL OPERATING	143001 [TUITION-NON PUBLIC SCHOOLS	141001 TUITION-PUBLIC SCHOOLS	1		_			_					_	_		_	21309 CONT. OCUPATIONAL THERAPY	21305 CONTRACTED SPEECH	12001 CONSULTANT SERVICES	OPERATING
(2,566,258) 51 23,257,402	(2.566.258)	2019 - 2020			C 25.823.660	20,537	20,537		11,798,282	6.686.475	262.219			775.621	39,111	608	216,051	2.218	120.081	53.128	\$0,926	4,199	5,494		255.375	772.093	656,659	1,205,547	ACTUAL 2019 - 2020
(2,695,922) 23,267,645	(2,695,922)	2020-2021			25.963.567	29.535	29.535		11,591,601	6.547.084	133,696		265,097	698,935	30,971	096	177,496	78	148,200	52,747	55,422	3.775	3,156	172.919	307.202	804.770	840.306	1.348,791	ACTUAL 2020-2021
[2,790,745] 24,537,688	(2,790,745)	2021-2022			27.328.433	35,138	35,138		12,138,713	6,502,307	201,855		366,764	261,066	39,485	670	158,917	396	117.603	53.231	58,003	2,415	2,407	210,643	344,460	835,721	991,316	1,322,125	ACTUAL 2021-2022
(2,081,985) 25,855,897	(2,081.985)	Orig. Bud			27,937,882	30,000	30,000		12,242.865	6,192,932	292.782		541,596	873,000	40,000	1,000	225.000	1,500	150,000	\$3,350	52,000	5,120	5,500	250,000	350,000 [851,176	900,000	1,457.909	ORIC APPRO
- (2,731)	•	Adjust.			(2.731)		ŀ		(15,000)	ŕ				•	•							23		2.9	1	,	•	(15,000)	TRFRS ADJ.
(2,081,985) 25,853,167	(2.081,985)	Rev. Bud.			27,935,152	000,000	30,000		12,227,865	6,192,932	292.782		541.596	873,000	40,000	1,000	225,000	1,500	150,000	\$3,350	52,000	5,120	5,500	250,000	350.000	851.176	900.000	1,442,909	REV.
2.819,503	•	Rev. Received			2,819,503	86676	86816		1,294,068	758.597	44.199		42,445	83,929	8,900	700	12,731		440	956	6,373	279	346	48,735	35,894	56,218	111.010	82.933	YTD EXP
- 19.,142.9,18		i			19,,142,9,18	4,668	4.668		6,073,043	2,488,877	75,654	1	360.126	788.071	9,987				4.342	7,424	4,501	1,045	879	201,266	103,350	777.270	333,374	916,879	ENCUM. REQUES.
(1,943,186) 3,829,525	(1,943,186)	Rev. Expected			5,772,711	21,935	21,935		4,860,754	2.945,458	172.929		139,025	1.000	21,114	300	212.269	1,500	145,218	45,587	41.127	3,795	4.275	19	210,757	17.688	455,616	443,098	AVAIL BUD.
(1,943,180) 25,991,962	(1,943,186)	Rev. Forecast			27,935,148	TMMT*06	1 000		12,227,865	6,192,932	292,782	-	541,596	873,000	40,000	000,1	225,000	1,500	150,000	53,350	\$2,000	5,120	5,500	250,000	350,000	851.176	000,000	1,442,909	CAST
					197.93																		ſ		Γ				STF
(138,796)	(138,799)	(Shortfall)	Surplus/		بوا	,	- -			- -	 .					 -	.	 -	 ,			3				 -	2	ę	YR. END EST.

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TOTAL TRANSPORTATION	REGULAR PUPIL TRANSPORTATION	FIXED COSTS
2,232,400	2.232.400	ACTUAL 2019 - 2020
2,064,426	2,064,426	ACTUAL 2020-2021
2,350,444	2,350,444	ACTUAL 2021-2022
2,554,742	2,554,742	ORIG APPRO
•	1.40	TRFRS ADJ.
2,554,742	2.554,742	REV. BUD.
248.249	248.249	YTD Exp
2,268,592	2,268,592	ENCUM. REQUES.
37,901	37,901	AVAIL BUD.
2,554,742	2.554,742	FORE- CAST
		CURR
٠	1	YR. END EST.

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874	873	872	871	870	869	868	867	866	865	864	863	862	861	698	658	858	857	956	85S	854	853	852	158	850	849	848	847	846	845	844
	64002	64002	64002	64002	64002	64002	64002	64002	1	64001	64001	64001	64001	64001	64001	64001	64001				2531006	2530906	253080	253070	2530506	2530307	253010	63002	63001	
TOTAL ELECTRICITY		ELECTRICITY - ROYLE	ELECTRICITY - GEN & SOLAR OX RII		_			LELISCTRICITY RC25	TOTAL WATER									UTILITIES		TOTAL HEATING FUEL		6 HEAT-ROYLE	2530806 HEAT-OX RIIXJE			7 HEAT-MIDDLESEX	2530108 [HEAT-DHS	PROPANE	HEAT RC25	HEATING FUEL
1,093,818	150,185	41,027	110,699	47,106	48,811	164,750	491,931	305,05	101,289	11,874	7,220	5,146	9,490	4,984	19,057	30,119	13,401			393,085	38,856	36,330	55,984	46,797	29,097	56,994	111,422		17,607	
1,139,082	193,589	50,691	119,456	47,244	55.551	180,016	449,651	42.885	79,679	11,035	6,333	5,618	7.332	5,746	15,734	23,439	4,443			412,785	39,849	43,315	\$0,304	26,978	33,315	79_152	116,084	7,603	16.184	
1,175,980	146,843	50,111	123,719	55,021	62,878	006'661	492,674	44,833	76,890	8,914	5,671	7,459	6.320	5.029	13,910	23,291	6.296			426,201	27.514	35,123	42.617	31.456	39,942	89,096	140,857	10	19,597	×.
1,156,009	145,730	51,300	119,700	39,761	55.288	192,280	503,500	48,450	89,777	12,810	7,046	5,658	8.540	5.551	17,507	25.620	7.046			433,582	37,720	47.886	- 2 - 2	35,325	37,500	100,107	143,190	12,354	19,500	
7,462			(13.614)	13.614	7.462			 	(2,000)	(1,000)			(1.000)	2	89	 -		-		(5,462)				(2,000)		(6,107)	7,430	(5,785)	1,000	
1,163,471	145,730	51.300	106.086	\$3.375	62,750	192 280	503,500	48,450	87,777	11,810	7.046	859'5	7.540	1525	17.507	25.620	7,046			428,120	37,720	47,886		33.325	37,500	94,000	150,620	6.569	20,500	
103,052	18,835	2.840		2,049	5,793	18,018	21,552	3,965	8,707	1 9/6	553		655	874	1,892	3,416	541			12,033				1.102	665'1	2,44.7	5.543	i.	387	
954,039 [126,895	48,400		51.326	56,957	173,968	451,948	44,485	69,409	10,024	5.947		6,545	4,077	13,308	22,204	b, /04	1.14		409,518	31.120	47,880		32,224	35,941	100.00	145,077		20.113	
085301		.	980,401		2	294	•	 -	9,661	210	940	3,638	\$40		2,307			-		40040				5		0	1	0.009		
1,16,3,471	0677041	CVIC: LC	0601001	200 201 C1 C1 CC	02.70	192,241	mc.cuc	48,430	87,776	11,010	7,040	2010	1,540	1000	17,207	020	CH0'1	21/15		071,074	12110	47,000	47 UZ	33,323	200.15	24,000	02000	120200	073.7	30 6/01
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0/4		972	977	871	970	000	020	000	022 CD0	0.4	924	067	100	0111	660	020		22	856		074	128	0.70	0.00	950	840	848			2

99,037 13,559,069 13,559,069 14,67,210 2,064,851 3,10,866 3,3842,927 21,536,838 Rev. Forecast Orig	Number Numer Numer Numer <th>Bit 11,301 14,320 60,000<th>NY 13,559,069 15,039,286 15,039,286 4 178 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,237,382 2,2127,382 1,271,834 2,127,382 2,217,382 2,217,384 2,217,384 1,271,834 2,217,384 2,217,384 1,271,834 2,217,384 2,218,34 1,271,834 2,217,384 2,217,384 2,217,384 2,217,384 1,271,834 2,217,384 2,218,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,435,220,308 6,23,220,308 2,3,220,308 6,23,220,</th><th>SNR 13,801 14,328 500 25.9 99,037 101,513 (500) 220 75,000 60,000 - 288 13,559,069 15,039,286 - 178 1,467,210 1,435,251 - 176 2,064,851 2,127,382 - 434 310,866 2,127,382 - 434 3,842,927 3,834,467 - 228 3,842,927 3,834,467 - 866 21,536,838 23,220,308 - 866 21,536,838 23,220,308 - 864 21,536,838 23,220,308 - 864 21,536,838 23,220,308 - 864 21,237,633 (187,214) - 1</th><th>588 13.801 14.328 500 14.828 13.777 259 99.037 101.513 60.000 101.013 99.037 230 75.000 60.000 60.000 60.000 92.0 92.01 230 75.000 60.000 60.000 60.000 92.01 92.01 230 75.000 15.039.286 15.039.286 4.451.082 8.5 998 13.559.069 15.039.286 1.435.251 1.435.251 1.435.251 176 2.064.851 2.127.382 2.127.384 234.6780 2.346.780 344 310.866 2.71.834 2.71.834 2.71.834 2.71.834 434 3.834.467 3.834.467 3.834.467 1.953.865 2.86 21.556.838 23.220.308 2.3.220.308 6.786.974 12.4 866 21.657.63) (187.214) 4.12.4 12.4 422 (228.763) (187.214) 4.12.4 12.4 </th><th>Bits 13.801 14.328 Sign 101.013 Sign S</th><th>Box 13,807 101,513 (400) 101,013 99,017 (50,000)<</th></th>	Bit 11,301 14,320 60,000 <th>NY 13,559,069 15,039,286 15,039,286 4 178 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,237,382 2,2127,382 1,271,834 2,127,382 2,217,382 2,217,384 2,217,384 1,271,834 2,217,384 2,217,384 1,271,834 2,217,384 2,218,34 1,271,834 2,217,384 2,217,384 2,217,384 2,217,384 1,271,834 2,217,384 2,218,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,435,220,308 6,23,220,308 2,3,220,308 6,23,220,</th> <th>SNR 13,801 14,328 500 25.9 99,037 101,513 (500) 220 75,000 60,000 - 288 13,559,069 15,039,286 - 178 1,467,210 1,435,251 - 176 2,064,851 2,127,382 - 434 310,866 2,127,382 - 434 3,842,927 3,834,467 - 228 3,842,927 3,834,467 - 866 21,536,838 23,220,308 - 866 21,536,838 23,220,308 - 864 21,536,838 23,220,308 - 864 21,536,838 23,220,308 - 864 21,237,633 (187,214) - 1</th> <th>588 13.801 14.328 500 14.828 13.777 259 99.037 101.513 60.000 101.013 99.037 230 75.000 60.000 60.000 60.000 92.0 92.01 230 75.000 60.000 60.000 60.000 92.01 92.01 230 75.000 15.039.286 15.039.286 4.451.082 8.5 998 13.559.069 15.039.286 1.435.251 1.435.251 1.435.251 176 2.064.851 2.127.382 2.127.384 234.6780 2.346.780 344 310.866 2.71.834 2.71.834 2.71.834 2.71.834 434 3.834.467 3.834.467 3.834.467 1.953.865 2.86 21.556.838 23.220.308 2.3.220.308 6.786.974 12.4 866 21.657.63) (187.214) 4.12.4 12.4 422 (228.763) (187.214) 4.12.4 12.4 </th> <th>Bits 13.801 14.328 Sign 101.013 Sign S</th> <th>Box 13,807 101,513 (400) 101,013 99,017 (50,000)<</th>	NY 13,559,069 15,039,286 15,039,286 4 178 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,237,382 2,2127,382 1,271,834 2,127,382 2,217,382 2,217,384 2,217,384 1,271,834 2,217,384 2,217,384 1,271,834 2,217,384 2,218,34 1,271,834 2,217,384 2,217,384 2,217,384 2,217,384 1,271,834 2,217,384 2,218,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,33,34,467 1,435,220,308 6,23,220,308 2,3,220,308 6,23,220,	SNR 13,801 14,328 500 25.9 99,037 101,513 (500) 220 75,000 60,000 - 288 13,559,069 15,039,286 - 178 1,467,210 1,435,251 - 176 2,064,851 2,127,382 - 434 310,866 2,127,382 - 434 3,842,927 3,834,467 - 228 3,842,927 3,834,467 - 866 21,536,838 23,220,308 - 866 21,536,838 23,220,308 - 864 21,536,838 23,220,308 - 864 21,536,838 23,220,308 - 864 21,237,633 (187,214) - 1	588 13.801 14.328 500 14.828 13.777 259 99.037 101.513 60.000 101.013 99.037 230 75.000 60.000 60.000 60.000 92.0 92.01 230 75.000 60.000 60.000 60.000 92.01 92.01 230 75.000 15.039.286 15.039.286 4.451.082 8.5 998 13.559.069 15.039.286 1.435.251 1.435.251 1.435.251 176 2.064.851 2.127.382 2.127.384 234.6780 2.346.780 344 310.866 2.71.834 2.71.834 2.71.834 2.71.834 434 3.834.467 3.834.467 3.834.467 1.953.865 2.86 21.556.838 23.220.308 2.3.220.308 6.786.974 12.4 866 21.657.63) (187.214) 4.12.4 12.4 422 (228.763) (187.214) 4.12.4 12.4	Bits 13.801 14.328 Sign 101.013 Sign S	Box 13,807 101,513 (400) 101,013 99,017 (50,000)<
259 99,037 230 975,000 988 13,559,069 988 1,467,210 716 2,064,851 716 2,064,851 716 3,10,866 7128 3,342,927 728 3,342,927 866 21,556,838 Rev. Forecast Orig	101,010 101,010 230 75,000 60,000 988 13,559,069 15,039,286 978 1,467,210 1,415,251 9716 2,064,851 2,127,382 310,866 271,834 434 310,866 271,834 458 3,842,927 3,834,467 866 21,536,838 23,220,308 866 21,536,838 23,220,308	BR 12,301 12,320 60,000 220 75,000 60,000 - 220 75,000 60,000 - 988 13,559,069 15,039,286 - 9778 1.467,210 1.435,251 - 9716 2.064,851 2.127,382 - 434 310,866 271,834 - 328 3.842,927 3.834,467 - 328 21,536,838 23,220,308 - 866 21,536,838 23,220,308 -	13,559,069 15,039,286 15,039,286 15,039,286 4 178 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,227,382 2,127,382 2,127,382 2,127,382 2,271,834 2,271,834 1,271,271,834 1,271,271,834 1,271,271,834 1,271,271,834 1,271,271,834	538 13,801 14,328 500 14,828 523 99,037 101,513 (500) 101,013 523 99,037 101,513 (500) 101,013 523 99,037 101,513 (500) 101,013 523 99,037 15,039,286 15,039,286 4 598 13,559,069 15,039,286 15,039,286 4 598 13,559,069 1,435,251 1,435,251 1 716 2,064,851 2,127,382 2,217,382 2,217,384 2,217,384 424 310,866 2,712,834 2,217,384 2,217,384 1 228 3,842,927 3,834,467 1 3,834,467 1 228 3,842,927 3,834,467 2,3,220,308 2,3,220,308 2,3,220,308 6 866 21,556,838 23,220,308 2,3,220,308 2,3,220,308 6 864 21,56,838 23,220,308 2,3,220,308 2,3,220,308 6	588 13.801 14.328 500 14.828 13.777 259 99.037 101.513 4000 101.013 99.037 220 75.000 60.000 60.000 92.0 92.01 988 13.559.069 15.039.286 15.039.286 4.451.082 8.5 716 2.064.851 2.127.382 2.127.384 271.834 271.834 271.834 866 21.556.838 23.220.308 23.220.308 23.220.308 8.7.238.467 1.24.35.467 12.4 Rev. Forecast Orig. Bud Adjust. Rev. Bud. Rev. Received 12.4	Bits 13.801 14.328 MII 43.28 MII 101.013	Bit L1,500 L1,513 CH (11,013) W(117) L1,976 L1,973,251 L1,973,251 L1,973,251 L1,973,251 L1,973,251 L1,973,251 L1,980,602 L2 L2 L2,127,382 L1,217,384 L1,217,384 L1,880,602 L2 J2 J3,834,467 L3,320,346 L3,320,346 L3,880,602 J3,830,602 J3,830,467
99,037 75,000 1,467,210 2,064,851 3,842,927 21,536,838	13,559,069 15,000 60,000 14,67,210 1,435,251 2,064,851 2,17,382 3,842,927 3,834,467 21,536,838 23,220,308	1,3801 101,513 4900 93,037 101,513 4900 13,559,069 15,039,286 - 1,467,210 1,435,251 - 2,064,851 2,127,382 - 3,042,927 3,842,467 - 21,536,838 23,220,308 -	1,467,210 1,435,251 <t< td=""><td>13,801 14,328 910 14,828 99,037 101,513 (500) 60,000 75,000 60,000 60,000 60,000 13,559,069 15,039,286 15,039,286 4 1,467,210 1,435,251 1,435,251 1 2,064,851 2,127,382 2,127,382 2,127,382 310,866 271,834 2,127,834 2,127,834 31,536,838 23,220,308 3,3,220,308 6,3,220,308</td><td>13,801 14,328 500 14,828 13,777 99,037 101,513 (500) 101,013 99,037 175,000 60,000 60,000 60,000 920 13,559,069 15,039,286 15,039,286 15,039,286 4,451,082 8,5 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 8,5 2,064,851 2,127,382 2,127,382 2,127,384 2,167,800 2,167,800 3,10,866 271,834 2,71,834 2,127,834 2,127,834 2,127,834 2,127,834 2,127,834 2,127,834 2,127,844 1,24,53,865 1,953,865 1,2,43,20,308 6,786,974 12,4 1,2,4</td><td>1,801 1,128 900 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 1,407,210 91,352 1,495,251 1,495,251 1,495,251 1,890 1,890 1,890 1,880 2,127,382 2,2127,382 2,2127,384 2,2127,384 1,880 2,344,2927 3,834,467 1,383,4467 1,383,4467 1,380 2,3,220,308 4,32,20,308 6,786,974 12,402,748 4,030 21,536,838 23,220,308 23,220,308 23,220,308 6,786,974 12,402,748 4,030</td><td>1,559,669 1,513 (300) 101,013 (90,037) 1,976 1,559,669 15,039,286 15,039,286 15,039,286 15,039,286 14,95,251 14,95,251 14,95,251 14,95,251 14,95,251 14,95,251 14,95,251 14,95,251 1,880,602 2,127,382 2,127,382 2,127,382 2,127,382 1,880,602 2,23,384,2927 3,834,467 3,334,467 1,953,865 1,2492,748 4,039,587 23,220,408 2,3,220,408 6,786,974 12,492,748 4,039,587 23,220,408 2,3,220,408 6,786,974 12,492,748 4,039,587 23,220,408 2,3,220,408 6,786,974 12,492,748 4,039,587 23,220,408 2,3,220,408 2,3,220,408 6,786,974 12,492,748 4,039,587 23,220,408 2,3,220,408 4,786,974 12,492,748 4,039,587 23,24,467 2,3,220,408 2,3,220,408 4,786,974 12,492,748 4,039,587 23,24,467 2,3,220,408 4,786,974 12,492,748 4,039,587 23,24,246 23,24,246 24,246,274 24,246,274 24,246,274 24,246</td></t<>	13,801 14,328 910 14,828 99,037 101,513 (500) 60,000 75,000 60,000 60,000 60,000 13,559,069 15,039,286 15,039,286 4 1,467,210 1,435,251 1,435,251 1 2,064,851 2,127,382 2,127,382 2,127,382 310,866 271,834 2,127,834 2,127,834 31,536,838 23,220,308 3,3,220,308 6,3,220,308	13,801 14,328 500 14,828 13,777 99,037 101,513 (500) 101,013 99,037 175,000 60,000 60,000 60,000 920 13,559,069 15,039,286 15,039,286 15,039,286 4,451,082 8,5 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 8,5 2,064,851 2,127,382 2,127,382 2,127,384 2,167,800 2,167,800 3,10,866 271,834 2,71,834 2,127,834 2,127,834 2,127,834 2,127,834 2,127,834 2,127,834 2,127,844 1,24,53,865 1,953,865 1,2,43,20,308 6,786,974 12,4 1,2,4	1,801 1,128 900 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 101,513 900,077 1,407,210 91,352 1,495,251 1,495,251 1,495,251 1,890 1,890 1,890 1,880 2,127,382 2,2127,382 2,2127,384 2,2127,384 1,880 2,344,2927 3,834,467 1,383,4467 1,383,4467 1,380 2,3,220,308 4,32,20,308 6,786,974 12,402,748 4,030 21,536,838 23,220,308 23,220,308 23,220,308 6,786,974 12,402,748 4,030	1,559,669 1,513 (300) 101,013 (90,037) 1,976 1,559,669 15,039,286 15,039,286 15,039,286 15,039,286 14,95,251 14,95,251 14,95,251 14,95,251 14,95,251 14,95,251 14,95,251 14,95,251 1,880,602 2,127,382 2,127,382 2,127,382 2,127,382 1,880,602 2,23,384,2927 3,834,467 3,334,467 1,953,865 1,2492,748 4,039,587 23,220,408 2,3,220,408 6,786,974 12,492,748 4,039,587 23,220,408 2,3,220,408 6,786,974 12,492,748 4,039,587 23,220,408 2,3,220,408 6,786,974 12,492,748 4,039,587 23,220,408 2,3,220,408 2,3,220,408 6,786,974 12,492,748 4,039,587 23,220,408 2,3,220,408 4,786,974 12,492,748 4,039,587 23,24,467 2,3,220,408 2,3,220,408 4,786,974 12,492,748 4,039,587 23,24,467 2,3,220,408 4,786,974 12,492,748 4,039,587 23,24,246 23,24,246 24,246,274 24,246,274 24,246,274 24,246
99,037 75,000 13,559,069 1,467,210 2,064,851 3,10,866 3,342,927	13,559,069 15,039 60,000 1,467,210 1,435,251 1,467,210 1,435,251 3,10,866 2,127,382 3,10,866 2,71,834	13,801 14,526 99,037 101,513 (500) 75,000 60,000 60,000 13,559,069 15,039,286 - 1,467,210 1,415,251 - 1,467,210 1,435,251 - 3,064,851 2,127,382 - 3,0866 271,834 - 3,842,927 3,834,467 -	13,559,969 15,039,286 15,039,286 4 1,467,210 1,435,251 1,435,251 1,435,251 1 2,064,851 2,127,382 2,127,382 2,127,382 2,127,382 3,334,467 1,334,467 1	13,801 14,328 910 14,828 99,037 101,513 (500) 101,013 75,000 60,800 60,000 60,000 13,559,069 15,039,286 15,039,286 4 1,467,210 1,435,251 1,435,251 1,435,251 4 2,064,851 2,173,382 2,123,822 2,127,834 2,127,834 4 3,842,927 3,834,467 3,834,467 1 1 1	13,801 14,328 500 14,828 13,777 99,037 101,513 (500) 101,013 99,037 75,000 60,000 60,000 920 92037 13,559,069 15,039,286 15,039,286 4,451,082 8,5 1,457,210 1,435,251 1,435,251 1,435,251 1,435,251 8,5 2,064,851 2,127,382 2,127,382 2,127,382 2,127,834 2,26,780 3,342,927 3,334,467 3,334,467 1,953,865 1,953,865 1,953,865	13,801 14,228 3001 14,228 3001 14,777 750 1 99,037 101,513 101,513 99,037 101,513 99,037 1 <td>10,500 3000 3000 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 1,976 101,513 101,013 99,037 1,976 101,013 99,037 1,976 101,013 99,037 1,976 101,013 99,037 1,976 140 13,559,069 15,039,286 15,039,286 15,039,286 4,451,082 8,598,730 1,989,474 14,976 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,23,342 2,127,382 2,127,382 2,127,382 2,127,384 1,2 2,127,384 1,2 2,127,384 2,127,384 2,123,386 1,880,602 3,344,2927 3,334,467 1,333,4467 1,953,865 1,880,602 3,344,467 1,353,865 1,880,602 3,344,467 1,435,251 1,435,251 <</td>	10,500 3000 3000 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 1,976 101,513 101,013 99,037 1,976 101,013 99,037 1,976 101,013 99,037 1,976 101,013 99,037 1,976 140 13,559,069 15,039,286 15,039,286 15,039,286 4,451,082 8,598,730 1,989,474 14,976 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 1,23,342 2,127,382 2,127,382 2,127,382 2,127,384 1,2 2,127,384 1,2 2,127,384 2,127,384 2,123,386 1,880,602 3,344,2927 3,334,467 1,333,4467 1,953,865 1,880,602 3,344,467 1,353,865 1,880,602 3,344,467 1,435,251 1,435,251 <
99.037 75.000 1.3.559.069 1.467.210 2.064.851 310.866	13,559,069 15,039,286 1,467,210 1,435,251 2,064,851 2,127,382 310,866 271,834	1.3.801 101.513 (500) 99.0.87 101.513 (500) 75.000 60.000 - 13.559.069 15.039.286 - 1.467.210 1.435.251 - 2.064.851 2.127.382 - 310.866 271.834 -	13,559,069 15,039,286 15,039,286 4 1,467,210 1,435,251 1,435,251 1,435,251 1 2,064,851 2,127,382 2,127,382 2,127,382 2,71,834 271,834	13,801 14,328 900 14,828 99,037 101,513 (500) 60,000 75,000 60,000 60,000 60,000 13,559,069 15,039,286 15,039,286 4 1,467,210 1,435,251 1,435,251 1,435,251 1 2,064,851 2,127,382 2,127,382 2,127,382 1 310,866 271,834 271,834 271,834 1	13,801 14,328 500 14,828 13,777 99,037 101,513 (500) 101,013 99,037 75,000 60,000 60,000 926 926 13,559,069 15,039,286 15,039,286 15,039,286 4,451,082 8,5 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 8,5 2,064,851 2,127,382 2,127,382 2,127,382 246,780 271,834 27	13.801 14.328 900 14.81 93.077 173.0 173.00 99,0377 101.513 (500) 101.013 99.0377 730.0 101.013 99.0377 100.010 101.013 99.0377 100.010 101.013 99.0377 100.010 101.013 99.0377 100.010 101.013 99.0377 100.010 101.013 99.0377 100.010 101.013 99.0377 100.010 92.06 99.0377 100.010 99.0377 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.989 1.880	1,501 1,01,513 (500) 101,513 (500) 101,013 99,037 1,076 75,000 60,000 60,000 60,000 920 920 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 99,037 101,513 101,013 920 920 101,013 920 920 101,013 920 920 101,013 920 920 101,013 920 920 101,013 920
99,037 75.000 1.3,559,069 1.467,210 2.064,851	13.559.069 13.67.210 1.467.210 2.064.851 2.127.382	13,501 14,526 99,037 101,513 4900 75,000 60,000 60,000 13,559,069 15,039,286 14,5251 1,467,210 1,435,251 41,435,251 2,064,851 2,127,382 41,435,251	13,559,069 15,039,286 15,039,286 4	13,801 14,328 900 14,828 99,037 101,513 (900) 101,013 75,000 60,000 60,000 60,000 13,559,069 15,039,286 15,039,286 4 1,467,210 1,435,251 1,435,251 1 2,064,851 2,127,382 2,127,382 1	13,801 14,328 500 14,828 13,777 99,037 101,513 (500) 101,013 99,037 75,000 60,000 60,000 926 926 13,559,069 15,039,286 15,039,286 15,039,286 4,451,082 8,5 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 1,435,251 2,064,851 2,127,382 2,127,382 2,127,382 2,46,780 1,435,251	13,801 14,328 M00 14,828 15,777 730 1 99,037 101,513 (500) 101,013 99,037 1 <	1,501 101,513 5000 101,513 5000 1,976 99,037 101,513 50,000 101,013 99,037 1,976 13,559,069 15,039,286 15,039,286 15,039,286 15,039,286 4,451,082 8,598,730 1,999,474 14, 14,95,251 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251 1,880,602 2, 2,127,382 1,435,251 1,880,602 2,
99.037 75.000 1.467.210	13,559,069 13,559,069 15,039,286 1,467,210 1,435,251	13,500 14,526 (500) 75,000 60,000 11,559,069 15,039,286 -	13,559,069 15,039,286 15,039,286 15,039,286 15,039,286 15,039,286	13,801 14,328 \$00 14,828 99,037 101,513 (500) 101,013 75,000 60,000 - 60,000 13,559,069 15,039,286 - 15,039,286 1,467,210 1,435,251 - 1,435,251 1,435,251	13,801 14,328 500 14,828 13,777 99,037 101,513 (500) 101,013 99,037 75,000 60,000 60,000 92/6 92/6 13,559,069 15,039,286 15,039,286 4,451,082 8,5 1,467,210 1,435,251 1,435,251 1,435,251 1,435,251	13,801 14,328 M00 14,328 M01 14,328 15,777 730 1 99,037 101,513 (500) 101,013 99,037 1	1,359,069 15,039,286 1000 101,013 99,037 1,01513 1,076 13,559,069 15,039,286 15,039,286 15,039,286 4,451,082 8,598,730 1,989,474 14,75 1,467,210 1,435,251 1,
99,037 75,000 13,559,069	13,559,069 13,559,069 15,039,286	13,559,069 15,039,286	13,559,069 15,039,286 - 15,039,286	13,801 14,328 \$00 14,828 99,037 101,513 (500) 101,013 75,000 60,000 - 60,000 13,559,069 15,039,286 - 15,039,286 4,4	13,801 14,328 500 14,828 13,777 99,037 101,513 (500) 101,013 99,037 75,600 60,000 60,000 92/0 92/0 13,559,069 15,039,286 15,039,286 4,451,082 8,5	13,801 14,328 M00 14,828 15,777 730 99,037 101,513 (500) 101,013 99,037 1 75,000 60,000 - 60,000 92,037 1 13,559,069 15,039,286 15,039,286 4,451,082 8,598,730 1,989	13,559,069 15,039,286 15,039,286 15,039,286 15,039,286 4,451,082 8,598,730 1,989,474 14,
99,037 75,000 13,559,069	13,559,069 13,559,069 15,039,286	13,801 14,326 3001 75,000 60,000 - 13,559,669 15,039,286 -	13,559,069 15,039,286 - 15,039,286	13,801 14,328 \$00 14,828 99,037 101,513 (\$00) 101,013 75,000 60,000 - 60,000 13,559,069 15,039,286 - 15,039,286 4,4	13,801 14,328 \$00 14,828 13,777 99,037 101,513 (\$00) 101,013 99,037 75,000 60,000 - 66,000 920 13,559,069 15,039,286 - 15,039,286 4,451,082 8,5	13,801 14,328 N00 14,828 15,771 730 99,037 101,513 (500) 101,013 99,037 1 75,000 60,000 59,000 59,080 1,989 13,559,069 15,039,286 15,039,286 15,039,286 4,451,082 8,598,730 1,989	99,037 101,513 (300) 101,013 99,037 1,976 75,000 60,000 - 60,000 920 59,080 1,976 13,559,069 15,039,286 15,039,286 15,039,286 4,451,082 8,598,730 1,989,474 14
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	C1C'101 101'66	13,801 14,526 99,037 101,513 (500)	1 75 0V01 60 0001	13,801 14,328 500 14,828 99,037 101,513 (500) 101,013	13,801 14,328 500 14,828 13,777 99,037 101,513 (500) 101,013 99,037	13,801 14,328 900 14,828 15,777 250 99,037 101,513 (500) 101,013 99,037 1 1	99,037 101,513 (500) 101,013 99,037 - 1,976
	1 DO 0.27 101 512	13,801 14,328 ,000	99,037 101,513 (500)	13,801 14,328 500 14,828	13.801 14.328 500 14.828 13.777	13,801 14,328 500 14,828 15,777 730	100.01 04000 04000 04000 00000 00000
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12,993,732	12,993,732	12,993,732 14,364,035	12,993,732 14,364,035 14,364,035 4	12,993,732 14,364,035	12,993,732 14,364,035 14,364,035 4,219,720 8	12,993,732 14,364,035 14,364,035 4,219,720 8,334,251 1	12,993,732 14,364,035 14,364,035 4,219,720 8,334,251 1,810,064 1
	192,217	192.217 292.568 - 292	192,217 292,568 - 292,568	192,217 292,568 - 292,568	192.217 292.568 - 292.568 68.064	192,217 292,568 - 292,568 68,064 204,649	192,217 292,568 - 292,568 68,064 204,649 19,855
186.821 185.282		185.282 206.842 206	185.282 206.842 206.842	185.282 206.842 206.842	185.282 206.842 . 206.842 . 49.564	185.282 206.842 . 206.842 . 49.564	185.282 206.842 - 206.842 49.564 - 157.278
1,318,440 1,358,196	1,358,196	1,358,196 1,358,231 5,462	1,358,196 1,358,231 5,462 1,363,693	1,358,196 1,358,231 5,462	1,358,196 1,358,231 5,462 1,363,693	1,358,196 1,358,231 5,462 1,363,693 121,745 1,125,907	1,358,196 1,358,231 5,462 1,363,693 121,745
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46,137 1,358,196 185,282 192,217	497,445 1,,358,231 5 206,842 292,568	49,245 - 49 1,358,231 5,462 1,363 206,842 - 206 292,568 - 292	49,245 - 49,245 1,358,231 5,462 1,363,693 - 206,842 - 206,842 - 292,568 - 292,568	49,245 - 49,245 1,358,231 5,462 1,363,693 206,842 - 205,842 292,568 - 292,568	49,245 49,245 1 1,358,231 5,462 1,363,693 121,745 1 206,842 - 206,842 - 49,264 68,064	49,245 - 49,245 - 49,245 - 1,358,231 5,462 1,363,693 121,745 1,125,907 1 206,842 - 206,842 - 206,842 49,264 1 202,568 - 202,668 68,064 204,649 1	49,245 49,245 49,245 49,245 49,245 49,245 16,041 1,358,231 5,462 1,363,693 121,745 1,125,907 116,041 206,842 - 206,842 49,564 157,278 202,568 - 202,568 68,064 204,649 19,855
			5.462 1.363.693 1 5.462 1.363.693 1 - 206.842 - 292.568 - 14.364.035 4.2 - 14.364.035 4.2	5.462 1.363.693 1 - 206.842 - 292.568 4.2 - 14.364.035 4.2	- 49,245 - 5,462 1,363,693 121,745 1 - 206,842 49,564 - - 202,568 68,064 - - 14,364,035 4,219,720 8	49,245 49,245 5,462 1,363,693 121,745 1,125,907 1 - 206,842 49,564 204,549 1 - 14,364,035 4,219,720 8,334,251 1,8	5,462 1,363,693 121,745 1,125,997 116,041 1, 1,125,997 - 206,842 49,264 204,649 157,278 - 292,5682 68,064 204,649 19,855 - 14,364,035 4,219,720 8,334,251 1,810,064 14, 14,364,035
43 2 2			5.462 1.363.693 1 5.462 206.842 - 292.568 - 14.364.033 4.2 - 14.364.033 4.2	5.462 1.363.693 1 - 206.842 - 292.568 4.2 - 14.364.035 4.2	49,245 1 5,462 1,363,693 121,745 1 - 206,842 49,564 4,3064 - 202,568 68,064 8,064 - 14,364,035 4,219,720 8	49,245 49,245 5,462 1,363,693 121,745 1,125,907 1 - 206,842 49,564 204,549 1 - 14,364,035 4,219,720 8,334,251 1,8	. .49,245 .49,245 .49,245 5,462 1.36,3,693 121,745 1.125,907 116,041 . .206,842 .49,564 157,278 . .202,568 .68,064 .204,649 19,855 . 14,364,035 4,219,720 8,314,251 1,810,064 14,4928 13,777
	· · · · · · · · · · · · · · · · · · ·	1.363	206,842	206,842	1,363,693 121,745 1 206,842 49,564 292,568 68,064	1,363,693 121,745 1,125,907 1 206,842 49,564 204,649 1	1.363.693 121,745 1.125,907 116,041 206,842 49,564 157,278 292,568 68,064 204,649 19,855
		1.363.69 206.8 14.364.0	4	4	121,745 1 49,564 68,064 4,219,720 8	121,745 1,125,907 1 49,564 1 68,064 204,649 1 4,219,720 8,34,649 1,8	121,745 1,125,907 116,041 49,564 57,278 157,278 68,064 2,04,69 157,278 4,219,720 8,334,251 1,810,064 4,3777 750 301

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(100.000)		(000400)	(354,030)	ŀ	ŀ	(354,050)		(354,050)	(299,918)	(235,631)	(275.921)	TOTAL ELP TUITION	
(1)2 7(1)		(DEPATC)	forder been	ŀ		(354,050)		(354,050)	(299,918)	(235,631)	(275,921)	ELP TUITION	143003
(37.560)		1316 4001	1354 11501										
		a na colanda da a		1,00,0,004	102,/00	1,730,824	13,45.3	1,718,541	1,651,454	1,534,630	1,466,843	TOTAL EARLY LEARNING PROGR.	
	77 00	1 716 874	111 11	1 (01 014	104 9/1								
			-			anat T		1,000	916	6407	1,231	TOTAL EQUIPMENT	
		1.000	SUK.	Pot		1 1000					·	NEW CLASSROOM FURNITURE	73020
•						4,000		74471	010	2079	1.2.51	EQUIPMENT AND FURNITURE	73001
•	-	1,000	606	394		1 (A.M. E		1 11/11	212	1111			
										active in a	Annto	JOINL OF ENALING	
	•	22,000	14,679	1,543	5,777	22,000	•	22,000	19.146	16.480	899 8	TOTAL OPERATING	
							•	•		•		DUPS AND MEMBERSHIPS	25(1)25
		244701	000101	,		10.000		10,000	8,275	9,795	3,464	PROFESSIONAL DEVELOPMENT	25003
		000	19		14	000		500	402	317		SPECIAL EDUCATION TESTING	24013
	$\left \right $	500	112	Check 1	4.077	rvic*0		1810.0	7.897	5,365	2,096	GENERAL TEACHING SUPPLIES	24011
		(3)5 9	nk N	L/3 (4 017	CANA'L		THRI'S	2.37.3	5001	3,108	TEXTBOOKS-CONSUMABLES	22003
		5 000	4 187		219	2 100		- 000					
		101 Lange	10041	1,001,000	90,907	1,/10,824	18,48.9	1,695,341	1,631,791	1,517,941	1,456,944	TOTAL PERSONNEL	
•	77 00	1 713 874	14 030	1 201 000	91,904	C7C/HV	18,483	686.042	647,697	581,105	541,199	TEACHER AIDES	21603
	17.00	202 PUL	1 1 1	CH2102	22,762	820,029		828,029	801.137	768,860	750,740	SPECIAL CLASS TEACHERS	21303
	900	0.01 8.08	0	2412 2412	10 10	574'H		10.625		2	v	BUILDING SUBSTITUTES	21318
i)		569.01	10.635		<u>.</u>	ANNA'S	8	000.5	18,600	6,841	7,800	SUBSTITUTE TEACHERS	21302
	1.000	2.000	1001	a later la la l	34,4,77	101,042		167,645	164.358	161.135	157.205	DIRECTOR OF ELP	212()1
	100	167.645	- ACC:	NEQUES:	EAR	BUD.	AUJ.	APPRO	2021-2022	2020-2021	2019 - 2020		
EST.	STF	CAST		ENCOM.	TTD TTD	REV.	TRFRS	ORIC	ACTUAL	ACTUAL	ACTUAL	EARLY LEARNING PROGRAM	RC - 26

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992	99	066	686	886	786	986	286	984	202	180	982	981	980	979	978	977	976	975	9/4			5	5	970	969	896	767	966	2965	Å	963	962	961	26	656	8S6	957	956	955	954	556	
			123021			101002	84001	62005	DOULD	74030	72001	10059	52001	42001	35000	13035	23004	12001				C1317	61005	10016	41004	41003	41002	41001	11044	21607	21603	21602	21302	2811005	2810904	2810901	2810803	2810704	2810702	2810503		RC - 28
TOTAL COVID REOPENING		TOTAL EQUIPMENT	NEW COMPUTER EQUIPMENT		TOTAL OPERATING	YMCA	RETIREMENT	HEALTH INSURATION	FUTCAT THE INSTITUTION AND THE	EMERCIENCY REPAIRS	CONTRACTED JANITORIAL SERVICE	CUSTODIAL SUPPLIES	REGULAR PUPIL TRANSPORTATION	HEALTH SUPPLIES	POLICE AND FIRE SERVICES	SOFTWARE	RESOURCE MATERIALS	CONSULTANT SERVICES		TOTAL LENSONNEL	TOTAL DEDCONNEL	STARE DEVELOPMENT	CUSTODIAL OVERTIME	PART TIME CUSTODIANS	NURSE CONTACT TRACING/SUBSTI	LINS	NURSE	COVID COMPLIANCE OFFICER	TECHNICIAN	LUNCH STAFF	LUNCH MONITORS	CAMPUS MONITORS	SUBSTITUTE TEACHERS					HOLMES 4th GRADE TEACHER	HOLMES 2nd GRADE TEACHER	2810503 HINDLEY 3rd GRADE TEACHER		COVID EXPENSES
		•	32		Ľ					,								ž				-	2	×.	•	1					-	,	8	•			•	8				ACTUAL 2019 - 2020
2,497.025		12,756	12.756		1,002,100,1	CHAL*/21	100.14	0.1.50	58 178	135.965	3()2.456	120,000	13,136		33,884	(0)	192.69	95.141	PLP 00	and the second se	1 483.032	20,421	859'06	115,423	\$3,202	180,074	14.243	35,000		388,811	160,000	82,458	45.756	63.396	54,396	Ŧ		0	113,025	10.109		ACTUAL 2020-2021
56,556		,			12,177					•		,	6.928	8,249		,	1				41_379	•	191	10.00	3.045	1991		5,000					33,333	,								ACTUAL 2021-2022
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i i	9	28 1	ŝ	686	986	987	986	985	704		1 20	982	82	086	979	978	977	976	975	974	C/K		071	97.0	970	0,0	968	5	<u>s</u>	965	964 1	636	962	961	6	950	820	120	956	955	954	950 951 953

NET BUDGET (Appropriation)	GRAND TOTAL REVENUE	RC-26 Early Learning Program	RC-25 OPEB/M	RC-24 Excess Cost Grant	RC-23 Summer School	RC-15 Revenue for IT Services	RC-12 Use of Fields	RC-12 Building Rental	RC-11 Gate Receipts	- 1	RC-1 Student P	R	GRAND TOTAL EXPENSES	Feuipment	- Friend		Operating	Personnel	Category	E		
(Appropriation)	L REVENUE	ming Program	RC-25 OPEB/Medicare Reimbursement	ost Grant	School	for IT Services	elds	Rental	sipts	School Field Use	Student Parking Fees	REVENUE	L EXPENSES							EXPENSES		
99,548,799	(3,768,189)	(275,921)	(344,809)	(2,566,258)	(197,435)	(212.644)	(71.109)	(54,013)	14. 14.	(35,000)	(11,000)	2019 - 2020	103,316,988	877.119	1 2 10 1 2 10 10	2299 001 01	18,210,746	64,829,458	2019 - 2020			
102.913.879	(3,719,038)	(235,631)	(207,338)	(2,695,922)	(121.335)	(216,929)	(208,920)	(21.963)			(11,000)	2020-2021	106,632,917	473,093		20 490 866	18,379,921	67.289.036	2020-2021			
105,929,760	(4,490,557)	(299,918)	(244,903)	(2.790.745)	(659,979)	(223,408)	(171.696)	(\$3,908)	27	(35,000)	(11,000)	2021-2022	110,420,318	986.276		21.536.838	19,059,088	68,838,115	2021-2022			
110,607,916	(3,933,292)	(354.050)	(192.214)	(2,081,985)	(685,000)	(229.553)	(192.625)	(91,425)]	(45,700)	(35,000)	(25,740)	Orig, Bud	114.540.308	829,885		23.220.308	19,237,445	71,252,670	Orig, Bud			
0				121		1		•	127		ŀ	Adjust.				Ś	0	0	Adjust.		Budget Projection for 2022-23	
110,607,016	(3,933,292)	(354,050)	(192,214)	(2.081.985)	(685,000)	(229,553)	(192.625)	(91,425)	(45,700)	(35,000)	(25,740)	Rev. Bud.	114,540,308	829,885		23,220,308	19,237,445	71,252,670	Rev. Bud.		tion for 2022	
15.375,231	(890,931)	,	(5,044)]		(716.030)	2	(111.565)	(23,292)	2	(35,000)		Rev. Received	16,266,162 }	647,144		6,786,974	3.587.018	5.245.026	Exp		-23	1
82,935,257	3,742		600	22		2	ş	3,142	10				82,931,515	80,361		12,402,748	8 88. 659	61.562.748	Encumber			
11,517,084	(3,825,523)	(354,050)	(192,214)	(1,943,186)	(716,030)	(229,553)	(192,625)	(91.425)	(45,700)	(35,000)	(25,740)	Rev. Expected	15,342,607	102,379		4,030,587	6,764,745	4,444,896	Avail. Bud			
110,292,600	(3,787,963)	(316,490)	(192.214)	(1,943,186)	(716.030)	(229.553)	(192,625)	(91,425)	(45,700)	(35,000)	(25,740)	Rev. Forecast	114,080,562	829.885		23,128,083	19 279,695	70,842,900	Exp. Forecast			
778.25	•	•											778.25			4	 ,	778.25	STF	CURR		
314,416	(145,,329)	(37,500)		(158,799)	060'16					-		Rev. Surplus/ (Shortfall)	459,/4h			92.225	(42,270)	409,770	(Shortfall)	Surplus/		

Darien Public Schools Budget Projection for 202

6801			1081	1080	1079 E	1078		076	1075	1074 H	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1 950 F				1052		1050		-		_		_		1042	1041	1040	1039		1037			1034	1033	1031
	RC-28	RC-26	RC-24	RC-23	RC-21	RC 20	RC-19	RC-18	RC-17	RC-16	RC-15	RC-14	RC-13	RC 12	RC-11	RC-10	RC-9	RC-8	RC-7	RC-5	RC-3	RC-2	RC-I	RC			RC-28	RC-26	RC-25	RC-24	RC-23	RC=22	RC-21	RC-20	RC-19	RC-18	RC-17	RC-16	RC-15	RC-14	RC-13	RC 12	RC-11	RC-10	RC-9		RC-7	RC-5	RC-3	RC-2	RC-1	RC - #
TOTAL PERSONNEL	COVID EXPENSES	Early Learning Program	Special Education	Continuing Education	Library/Media	Finance	Curriculum	Personnel	Heath	Administration	Technology	An	Music	Maintenance	Physical Education	Tokeneke School	Royle School	Ox Ridge School	Holmes School	Hindley School	Middlesex Middle School	Fitch Academy	Darien High School	PERSONNEL SUMMARY		TOTAL ACTUAL	COVID EXPENSES	Early Learning Program	Fixed Expenses	CEAS	Cont, Isd	Tech Bil.	Lihrary/Media	Finance	Curriculum	Personnel	Health	Admin	Tech Plan	Λл	Music	Maintenance	Ath. Health & P.E.	Tokeneke	Royle	Ox Ridge	Holmes	Hindley	MMS	FTICH ACADEMY	DHS	RESPONSIBILITY CENTER SUMMARY RC NAME
64,829,458		1,456,944	14.004.842	\$3,876	2,613	586,451	1.902.926	864.336	789,174	455.384	1.119,996	,	191.326	1,675,910	1,126,944	3.324,759	3,115,222	3.525,604	3,357,774	3,588,225	10,286,224	382,833	13,098,094	0Z0Z - 610Z	ACTUAL	103,316,988		1,466,843	19,399,665	25,823,660	508,550	42,502	159,838	624,147	2,415,864	937.514	842,321	944,889	3,444,484	97,310	262,180	3,384,101	1.690,473	3,360,380	3,153,268	3,572.668	3,420,056	3,635,150	10,344,000	471,318	13,315,806	2019 - 2020
67,289,036	1,483.032	1,517.941	14,342,431	66,695	2,613	695,180	1,868,458	1.360.362	766,874	450.512	1,116,755		202,563	1,616,621	1,031,848	3,289,994	3.203.209	3,600,220	3,380,663	3,544,653	10,235,573	410,750	13.112.087	1707-0702	ACTUAL	106,632,917	2,497,025	1.534.630	20,490,866	25,963,567	157,439	106,310	166,619	717,407	2.171.023	1,451,584	820,734	789,580	2,989,073	105,102	269.546	3,429,745	1,568,098	3,338,462	3.251.567	3,655,749	3,435,539	3,597,988	10,310,707	508,012	3 306 543	2020-2021
68,838,115	41.379	1.631.791	15,154,582	55,913	,	681.248	1,921,309	1.540.327	826.376	463,603	1,189,135		214,892	1,798,184	1,098,195	3.275.997	3,300,578	3.871.249	3,544,261	3,635,966	10,492,714	420,600	13,679,817	2021-2022	ACTUAL	110,420,318	56.556	1.651.454	21,536,838	27,328,433	\$07.986	58,639	134,216	704.134	2,268,370	1,655,439	871,352	852,933	3,594,103	107.259	290,879	3,951,405	1,957,198	3.321.270	3,340,122	3,926,774	3,596,528	3,682,820	10,573,222	522,831	13,929,556	2021-2022
71,252,670		1,695,341	15.665.017	59.062		687,412	2,074,240	804,943	1,142,106	464.624	1,273,810		217,243	1,744,703	1,159,180	3,408,502	3,411,059	4,118,914	3,770,523	3,898,272	11.081.808	440,474	14,135,438	APPRO	ORIG	114,540,308		1.718,341	23,220,308	27,937,882	551,652	57.326	152,426	712,412	2,580,598	923,893	1,195,206	838,629	3,567,787	115,478	302.761	3,641,463	1.972.779	3,460,519	3,457,142	4,179,356	3,832,056	3,953,924	11,196,295	554,351	14,417,726	APPRO
		18,483	12,270	5	5	20,858	(666)	644,208	(15,640)	11,084	8,043	10	22	7,194	2,616	81,092	(92,966)	(27,073)	(188,982)	(112,803)	(346,130)	2.131	(23,719)	AUJ.	TRFRS	•		18,483		(2.731)	10,910		20	20,933	(666)	644.133	(15,640)	11,084	8,043	12		10,374	3,616	81,092	(92,9%6)	(27,073)	(188,982)	(112,803)	(346,130)	2.041	(23,719)	ADJ.
71,252,670	ŝ	1,713,824	15,677,287	59,062		708,270	2,073.574	1,449,151	1,126,466	475,708	1,281,853	Q.	217,243	1,751,897	1,161,796	3,489,594	3 318,093	4.09[_84]	3.581.541	3,785,469	10,735,678	442,64)5	14.111.720	BUD.	REV.	114,540,308		1.736.824	23,220,308	27,935,152	562.562	57,326	152,426	733,345	2.579.932	1,568,026	1,179,566	849,712	3,575,830	115,478	302.761	3,651,837	1,976,395	3,541,611	3,364,176	4,152,283	3,643,074	3,841,121	10,850,165	\$\$6,392	14,394,007	BUD,
5,245,026	Ð	96,989	1,522,037	201095		136,206	184,873	5.536	66,699	89,348	237.692		6,153	302,291	151'89	207.729	208,211	250,906	221.955	218 247	\$70,069	17.671	814,168	EAF	TD	16.266.162		102.766	6.786.974	2,819,503	472,750	1,277	38,981	137,431	336,349	19,789	70.580	185,323	1,699,540	9,113	27,235	660,375	128,499	242,970	235,977	280,638	250,278	251.325	\$85,628	43.581	879.230	EXP
61,562,748	*	1.601,896	13.265.227	25,114	2	572,064	1,779.247	620,366	1,004,116	386.360	1.036,469		153,815	1,182,796	488,313	3,162,913	2,939,001	3.728.286	3,138,523	3,383,320	9,825,559	418,570	12,850,795	NEQUES.	ENCUM.	82,931,515		1,603,834	12,402,748	19,342.938	51,144	15,431	40,048	572.073	1,882,849	627.016	1.019.850	618,599	1,461,857	13.274	168,753	2,526,129	933,800	3,165,709	2,943,151	3,739,524	3,147,028	3,387,104	9.837.388	503.287	12,927,985	REQUES.
4,444,896	4	14,939	#90.023	13,853		0	109,453	\$23.248	55,650	(1)	7.692		57.276	266,811	605,332	118,952	170.881	112,649	221,063	183,902	340.050	6,364	446,757	0004	AVAIL	15,,142,607		30,224	4 (130) 587	5,772,711	38,669	40,618	73,397	23,841	360,734	921,220	89,136	45,790	414,433	160%6	106,773	465,333	914,096	132,932	185,048	132,120	245,768	202,693	427,124	9,524	586,742	BUD.
70,842,900		1.713.824	15,677 283	59,1%2	÷	708,270	2.220,787	1_238,518	1,124,897	475,708	1 279 323		217,243	1,708,796	1,153,967	3,474,592	3,249,111	4,076,274	3,524,691	3,697,661	10.708.270	442,605	14,092,016		FORE-	114.080.562		1 736.824	23,128,083	27,935,148	562,562	57,326	152,426	733,345	2,727,146	1.346.643	1,177.997	849.713	3,573,300	115,478	302,761	3,668,736	1,968,566	3,526,609	3,295,194	4.136.716	3.586.224	3.753.313	10,822,757	556,392	14,367,303	CAST
778.25	-	27.00	197.93	0.40		6.00	05 &I	4.27	14.00	2 60	13.00		1.00	15,30	5 00	41.89	37.81	44.90	42 76	45.50	113.32	4.00	144.40		CURR																											STF
409,770		0	3	0		-	(147,213)	210,633	1.568		2,530		(0)	43.101	7,829	12002	286'89	15.560	0.8.00	KU8.78	27,408	-	bolt*61		TR. END	459,746		0	92,225					 -	(147,213)	221.383	1,568	(1)	2,530	ŝ	0	(16,899)	7,829	15.002	68,982	15,566	56,850	100 72	27,408		20,71,94	EST.
1083		1082	1081	1080	1079	1078	1077	1076	1075	1074	107.5	27.01	1071	1070	1000	2441	10/0	9401	CONT	10/04	1044	1002	1901	10/1	1060	Rept	1027	1053	1055	1054	1053	2001	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	10.39	86.01	1604	10.37	1036	1034	000	10.32

1140	6611	1138	1137	11.36	1135	1134		1133	1132			1129	112/	14	125	1124	1123	1122	1121	1120	1119	118	1117	1116			1112	1111	1109		1108		1105	1104	1103	1102		1099	8601	1097	1096	1095			1007	090			1087	1086	1085
					1		RC-28	RC 26	RC 24	RC-23	RC-22	RC-21	KC-19	KC-17	RC-16	RC-15	RC-14	RC-13	RC 12	RC-11	RC-10	RC-9	RC-8	PC-7	RC	RC-I				RC-28	RC-26	RC-23	RC-22	RC=21	RC-20	RC-19	RC-18	RC-16	RC-15	RC-14	RC-13	RC 12	RC-11	RC-10	RC-A	RC-7	RC-5	RC-3	RC-2	RC-1	
Total Revenue	Budget Total	RC-25 FIXED EXPENSES		TOTAL EQUIPMENT			COVID EXPENSES	Farly Learning Program	Snecial Education	Continuing Education	Technology Estucation	LibraryMedia	CUTTCUDIT	Heann	Administration	Technology Plan	λπ	Music	Maintenance	Physical Education	Tokeneke School	Royle School	Ox Ridge Schwil	Holmers School	Middlesex Middle Senool Hindley School	Darien High School	RCNAME	EQUIPMENT SUMMARY	TOTAL OPERATING	COVID EXPENSIS	Farty Learning Program	Continuing Education	Technology Education	Library/Media	Finance	Curriculum	Persunnel	Administration	Technology Plan	Ал	Music	Maintenance	Physical Education	Tokeneke School	OX Raige School	Holmes School	Hindley School	Middlesex Middle School	Fach Academy	Darien High School	RCNAME
(3,768,189)	103,316,988	19,000,005		877,119				1.231	20,537	, '	8,688	410				762,246	6,059	9,940	54,796	4,995	6561	2,309	1,983	1.966			0202 - 6102	ACTUAL	18,210,746		8.668	C104666	33,814	156,815	37.696	512,938	73.178	489,505	1,562.242	91,251	60,914	1,653,395	638.534	33,662	35.738	C15'00	40,925	57.775	88,485	217,712	2019 - 2020
(3,719,038)	106,632,917	20,490,866		473,093			12,756	2()9	29,535		4,533	1,002				510,616	998'6	8,699	25.179	4,953		1,642	727			4,973	1702-0707	ACTUAL	18,379,921	1,001,238	16,480	11 501 601	101.777	63.004	22,227	302,565	91.222	201165	1,497.299	101,236	58,284	1,787,945	531,297	48,468	46,716	24,070	24.032	75,134	97,262	189,483	2020-2021
(4,490,557)	110,420,318	21236,838		986,276			·	516	35,138		3,871	2,217				878,048	6105	8,268	60,888	3,340		1.938	1,675	1,810	2,000	5,1947	7707-1707	ACTUAL	19,059,088	15,177	19,146	10 138 713	54,768	132,000	22,886	347.061	115,112	244 Q76	1,040,920	103,740	67.719	2,092,333	855,663	45,273	37,606	(SA 25	49,03	80,509	102,231	246.692	2021-2022
(3,933,292)	114,540,308	ene**n77*67	11 110 Ing	566' 678				1,000	30,000		5,431	•				CAC'T KD	4,10,1	11,639	00565	6,000	2,000	2,000	2,000	2,000	2,000	4,000		ORIG	19,237,445		22,000	12.242.865	492.590	152,426	25,000	506,359	118,950	53,100	200,000	111,378	73,859	1.837,460	807,599	50,017	44,083	CU1420	225.05	114,487	113,877	277.487	APPRO
								6	×.	<i>2</i> 2	10		2	i.		.		0.4		1		2		0	•	, ,	AUJ.	TRFRS			•	(15.000)	016'01		75	•	(75)					3,180	1,000	2	3		-		(00)	0	ADJ.
(3,933,292)	114,540,308	000-077-07	11 110 102	C991670				1,000	30,000	201	5,431	5	-		202	02/01/20	4,11,2	(A/1 V 6(0'11	111.65	COD 4	2,000	2,000	2,000	2,000	2,000	-	4 900	REV.	19,237,445	A la	22,000	12.227.865	503,500	152.426	25,075	\$06,359	118,875	53,100	174.004	842,111	73.859	1,840,640	808,599	\$0.017	44,083	58,442	59,533	114,487	113,787	277,487	BUD.
(890,931)	16,266,162	671 774 71	4 794 074	661'/60	11111		÷.	жļ.	3.398	- 10- 20-	11	-	2	į	2		207 823	001	1. 704)	- Internet	1,753	375	1	1.186				YTD	3,587,018		5,777	1,294,068	452,654	38,981	1,225	151,476	14,253	3,880	960 20	F116	20,924	356,304	60,348	33,487	27,391	29,733	27.137	600'CT	016'52	65,113	EAF
3,742	CIC10678	213 1C0 C0	12 402 748	104400			2	394	4,668	•	5,354	1	20	1	2	1. The second	26 184	0,00	202 0	21297	207	1.235					-	ENCUM.	8,885,659		1,543	6,073,043	26,030	40,048	10	103,602	6.650	15,734	212 218	13,2/4	6,402	1,311,746	443,290	2,590	2,915	11,238	8,505	11.629	84,/17	77.190	NEQUES:
(3,825,523)	10,342,007	10000007	4.030.587	6.1 Chiragan	041 (01		2	606	21.935	13	11	20	1	2	8		32.916	4, 100	590.C	250.26	1 1011	390	2,000	- 814	2,000	•	4.800	AVAIL RUD	6,764,745	-	14,679	4,860,754	24,816	13,397	23.841	251,281	97.972	33,486	45,790	166'92	40,032	172,590	304,961	13,940	13,777	17,472	23,891	16.791	240110	137.182	
(3,787,963)	700'00'htt	114 080 562	23.128.083	0000	248 018		1	1,000	30000	1	5,431	3	0	20	<u>ې</u>	i.	697,595	4.100	11.640	40 100	7,000	2,000	2,000	2,000	2,000		4,800	FORE-	C60"612"61		22,000	12,227,865	503,500	50% IS	25.075	\$06.359	108.125	53,100	374,005	C&L Y05 1	60,01	1,900,640	808,599	50,017	44,083	58,442	59,533	53,652	107701	210,477	17/1.401
								s.													3							CURR									,	*	<u>'</u>]	,		e.			3	2	1	-	0	2	
143,529	AL 371	459.746	92,225				a de la compañía de la		-		4	4	1.4	1	1		2						1					YR. END EST.	(002-76)					а 2 Г.			10,750	×.	- 			0				R	i.	740			10.00

Darien Public Schools FY23 August Accounting Adjustments/Reconciliations Requires Superintendent Approval per policy 3050

Broad Category	y Description	<u>RC</u>	ORG	OBJECT		το	FROM	Description
Salaries	Bursar/Administrative Assistant	1	00110108	011013	\$	751.00	a g taganta	Unaffiliated Salary Increase
Salaries	Assistant Director of Athletics	11	01112009	011022	\$	1,704.00		Unaffiliated Salary Increase
Salaries	Athletic Trainer	11	01112009	041006	\$	1,312.00		Unaffiliated Salary Increase
Salaries	Executive Assistant	12	01212009	011032	\$	1,452.50		Unaffiliated Salary Increase
Salaries	Director of Technology	15	01512009	011031	\$ \$	4,849.00 18,194.00		Unaffiliated Salary Increase Unaffiliated Salary Increase
Salaries Salaries	Technology Support Executive Assistant	15 16	01512009 01612009	011044 011032	\$ \$	2,013.00		Unaffiliated Salary Increase
Salaries	Superintendent	16	01612009	011011	\$	9,070.50		Unaffiliated Salary Increase
Salaries	HR Coordinator	18	01812009	011022	\$	2,998.00		Unaffiliated Salary Increase
Salaries	Benefits Coordinator	18	01812009	011020	\$	975.50		Unaffiliated Salary Increase
Salaries	Director of Human Resources	18	01812009	011014	\$	7,449.00		Unaffiliated Salary Increase
Salaries	Assistant Superintendent of Curriculum	19	01912009	021202	\$	7,800.00		Unaffiliated Salary Increase
Salaries	Assistant Superintendent of Curriculum	19	01912009	021202	\$	1,000.00		Doctoral Stipend
Salaries	Executive Assistant Director of Finance	19	01912009 02012009	011032	\$ \$	2,899.00		Unaffiliated Salary Increase Unaffiliated Salary Increase
Salaries Salaries	Assistant Director of Finance	20 20	02012009	011014 011022	⇒ \$	7,592.00 8,147.00		Unaffiliated Salary Increase
Salaries	Executive Assistant	20	02012009	011022	\$	1,452.50		Unaffiliated Salary Increase
Salaries	Transportation Coordinator	20	02012009	011043	Ś	2,691.00		Unaffiliated Salary Increase
Salaries	Payroll Coordinator	20	02012009	011021	Ş	975.50		Unaffiliated Salary Increase
Salaries	Assistant Superintendent of SESS	24	02412009	021202	\$	7,995.00		Unaffiliated Salary Increase
Salaries	Behavioral Analyst	24	02412009	021409	\$	3,310.00		Unaffiliated Salary Increase
Salaries	Transportation Drivers	24	02412009	021605	\$	17,357.00		Unaffiliated Salary Increase
Salaries	Physical Therapist	24	02412009	021410	\$	2,431.00		Unaffiliated Salary Increase
Salaries	LPN	24	02410307	041003	\$	904.00		Unaffiliated Salary Increase
Salaries	Contract Support	18	01812009	011027			\$ 115,322.50	Unaffiliated Salary Increase
Salaries	Director of Facilities	12	01212009	011031			\$ 13,582.00	Non Certified Turnover
Salaries	Assistant Director of Facilities	12	01212009	011022			\$ 10,000.00	Non Certified Turnover
Salaries	Nursing Supervisor	17	01710109	011031			\$ 15,640.00	Non Certified Turnover
Salaries	Turnover	18	01812009	011024	\$	39,222.00		Non Certified Turnover
Salaries	Maintenance	12	01212009	071003			\$ 17,347.00	Contract Settlement
Salaries	Grounds	12	01212009	071001			\$ 10,136.88	Contract Settlement
Salaries	Contract Support	18	01812009	011027	\$	27,483.88		Contract Settlement
Salaries	Custodians	1	01110108	061001	\$	15,237.00		Contract Settlement
Salaries	Custodians	3	00310307	061001	\$	15,237.00		Contract Settlement
Salaries	Custodians	5 7	00510506	061001	\$	6,191.00		Contract Settlement Contract Settlement
Salaries	Custodians	8	00710706	061001 061001	\$ \$	6,624.00		Contract Settlement
Salaries	Custodians Custodians	9	00810806 00910906	061001	\$	5,757.00 5,757.00		Contract Settlement
Salaries Salaries	Custodians	10	01011006	061001	\$	5,765.00		Contract Settlement
Salaries	Custodians	12	01212009	061003	\$	1,840.00		Contract Settlement
Salaries	Contract Support	18	01812009	011027	*	2,0 10100	\$ 62,408.00	Contract Settlement
Salaries	Principal	3	00310307	021101	\$	1,000.00	•,	Doctoral Stipend
Salaries	Certified Staff Column	18	01812009	011028	*		\$ 1,000.00	Doctoral Stipend
Salaries	Long-Term Substitutes	18	01812009	021300	\$	144,852.00		LT LOA for AP
Salaries	Turnover	18	01812009	011024			\$ 144,852.00	LT LOA for AP
Salaries	Librarian	1	00110108	021401	\$	14,139.00		Turnover
Salaries	Turnover	18	01812009	011024			\$ 14,139.00	Turnover
Salaries	Guidance	3	00310307	021402	\$	54,500.00		Turnover
Salaries	Turnover	18	01812009	011024			\$ 54,500.00	Turnover
Salaries	Science	3	00310338	021301	\$	44,375.00		Turnover
Salaries	Turnover	18	01812009	011024			\$ 44,375.00	
Salaries	Social Studies	3	00310342	021301	\$	53,916.00		Turnover
Salaries	Turnover	18	01812009	011024			\$ 53,916.00	
Salaries	English	3	00310320	021301	\$	60,656.00		Turnover
Salaries	Turnover	18	01812009	011024			\$ 60,656.00	
Salaries	Turnover	18	01812009	011024	\$	2,680.00	A	Turnover
Salaries	Tech Ed Teacher	1	00110144	021301		22 020 00	\$ 2,680.00	Turnover
Salaries	Guidance	1	00110108 01812009	021402	\$	33,028.00	\$ 33,028.00	Turnover
Salaries	Turnover	18 18		011024	\$	E4 902 00	\$ 55,028.00	Turnover
Salaries	Turnover Social Studios	18	01812009 00110142	011024 021301	ş	54,892.00	\$ 54,892.00	
Salaries Salaries	Social Studies Turnover	18	01812009	011024	\$	40,706.00	\$ \$4,652.00	Turnover
Salaries	Music	3	00310332	021301	÷	40,700.00	\$ 24,424.00	
Salaries	Music	8	00810806	021313			\$ 16,282.00	
Salaries	Math	1	00110130	021301	\$	24,683.00		Turnover
Salaries	Tumover	18	01812009	011024	¥	1.1,000.000	\$ 24,683.00	
Salaries	Turnover	18	01812009	011024	\$	7,538.00		Turnover
Salaries	English	1	00110118	021301			\$ 7,538.00	Turnover
Salaries	Turnover	18	01812009	011024	\$	51,644.00		Turnover
Salaries	Art	5	00510506	021314	-		\$ 51,644.00	Turnover
Salaries	World Language	10	01011024	021301	\$	38,770.00		Turnover
Salaries	Turnover	18	01812009	011024			\$ 38,770.00	Turnover

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Salaries	Assistant Principal	10	01011006	021102	\$	21,727.00			Turnover
Salaries	Turnover	18	01812009	011024			\$	21,727.00	Turnover
Salaries	Turnover	18	01812009	011024	\$	29,474.00			Turnover
Salaries	World Language	3	00310324	021301			\$	29,474.00	Turnover
Salaries	Special Education	24	02410108	021303	\$	41,535.00			Turnover
Salaries	Turnover	18	01812009	011024			\$	41,535.00	Turnover
Salaries	Special Education	24	02410706	021303	\$	56,115.00			Turnover
Salaries	Turnover	18	01812009	011024			\$	56,115.00	Turnover
Salaries	Turnover	18	01812009	011024	\$	12,504.00			Turnover
Salaries	Special Education	24	02410806	021303			\$	12,504.00	Turnover
Salaries	Tumover	18	01812009	011024	\$	22,082.00			Turnover
Salaries	Department Chair	24	02410307	021215			\$	22,082.00	Turnover
Salaries	Turnover	18	01812009	011024	\$	21,727.00			Turnover
Salaries	Assistant Principal	24	02410906	021102			\$	21,727.00	Turnover
Salaries	Science	1	00101138	021301	\$	54,300.00			Turnover
Salaries	Turnover	18	01812009	011024			Ś	54,300.00	Turnover
Salaries	Turnover	18	01812009	011024	Ś	\$1,500.00			Turnover
Salaries	Psychologist	24	02410108	021402	, t	,-	s	51,500.00	Turnover
Salaries	Turnover	18	01812009	011024	\$	50,777.00			Turnover
Salaries	Psychologist	7	00710706	021403			\$	25,388.50	Turnover
Salaries	Psychologist	24	02412009	021403			ŝ	25.388.50	
Salaries	World Language	1	00110124	021301	\$	28,260.00			Turnover
		18	01812009	011024	Ŷ		Ś	28,260.00	
Salaries	Turnover	18	01812009	011024	\$	10,934.00		20,200.00	Turnover
Salaries	Turnover	24	02410108	021307	*	10,004.00	s	10.934.00	
Salaries	Speech Therapist	24	02410106	021307	Ś	1.566.00	~	10,554.00	Turnover
Salaries	Speech Therapist	18	01812009	021307	2	1,000,00	s	1,566.00	
Salaries	Turnover			011024	\$	68,026.00	2	1,000.00	Turnover
Salaries	Tumover	18	01812009	021303	Ş	66,020.00	Ś	68,026.00	
Salaries	Special Education	24	02410307	021505	\$	68,256.00	Ş	08,020.00	Turnover
Salaries	Turnover	18	01812009		ş Ş	8,124.00			Turnover
Salaries	3rd Grade	5	00510503	021301	\$	8,124.00	é	20 525 00	
Salaries	1st Grade	5	00510501	021301			\$	30,535.00 45,845.00	
Salaries	4th Grade	5	00510504	021301	4	20 047 00	Ş	43,843.00	Turnover
Salaries	Turnover	18	01812009	011024	\$	26,647.00			
Salaries	4th Grade	9	00910904	021301	\$	46,160.00		00 100 00	Turnover
Salaries	1st Grade	9	00910901	021301			\$	30,166.00	Turnover
Salaries	2nd Grade	9	00910902	021301	\$	5,075.00	\$		Turnover
Salaries	3rd Grade	9	00910903	021301			\$.,	Turnover
Salaries	5th Grade	9	00910905	021301			\$	38,941.00	Turnover
Salaries Salaries	5th Grade Turnover	18	01812009	011024	\$	43,203.00	•	·	4.5 to 5 Classes
		18 3	01812009 00310330	011024 021301			\$ \$	·	4.5 to 5 Classes 4.5 to 5 Classes
Salaries	Turnover Math Turnover	18 3 18	01812009 00310330 01812009	011024 021301 011024	\$ \$	43,203.00 16,288.00	\$	43,203.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover
Salaries Salaries	Turnover Math	18 3 18 1	01812009 00310330 01812009 00110108	011024 021301 011024 021306			\$	43,203.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover
Salaries Salaries Salaries	Turnover Math Turnover	18 3 18 1 1	01812009 00310330 01812009 00110108 00110118	011024 021301 011024 021306 021301	\$	16,288.00	\$	43,203.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover
Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG	18 3 18 1 1 1	01812009 00310330 01812009 00110108 00110118 01812009	011024 021301 011024 021306 021301 011024			\$ \$ \$	43,203.00 8,144.00 8,144.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English	18 3 18 1 1	01812009 00310330 01812009 00110108 00110118	011024 021301 011024 021306 021301	\$	16,288.00	\$	43,203.00 8,144.00 8,144.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover	18 3 18 1 1 1	01812009 00310330 01812009 00110108 00110118 01812009	011024 021301 011024 021306 021301 011024	\$	16,288.00	\$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal	18 3 18 1 1 18 9	01812009 00310330 01812009 00110108 00110118 01812009 00910906	011024 021301 011024 021306 021301 011024 021101	\$ \$	16,288.00 1,000.00 23,468.00	\$ \$ \$	43,203.00 8,144.00 8,144.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover	18 3 18 1 1 18 9 18	01812009 00310330 01812009 00110108 00110118 01812009 00910906 01812009	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024	\$	16,288.00	\$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary	18 3 18 1 1 18 9 18 9	01812009 00310330 01812009 00110108 00110118 01812009 00910906 01812009 00910906	011024 021301 011024 021306 021301 011024 021101 011024 021501	\$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00	\$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover	18 3 18 1 1 18 9 18 9	01812009 00310330 01812009 00110108 00110118 01812009 00910906 01812009 01812009	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024	\$ \$	16,288.00 1,000.00 23,468.00	\$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal	18 3 18 1 1 18 9 18 9 18 3	01812009 00310330 01812009 00110108 00110118 01812009 00910906 01812009 00910906 01812009 00310307	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021102	\$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00	\$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover	18 3 18 1 1 18 9 18 9 18 3 18	01812009 00310330 01812009 00110108 0110118 01812009 00910906 01812009 00910906 01812009 00310307 01812009	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021102 011024	\$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00	\$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade	18 3 18 1 1 18 9 18 9 18 3 18 7	01812009 00310330 01812009 00110108 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021102 011024 021301	\$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00 11,892.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade	18 3 18 1 1 18 9 18 3 18 3 18 7 7 7	01812009 00310330 01812009 00110108 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021102 011024 021301	\$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00 11,892.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade Kindergarten	18 3 18 1 1 18 9 18 3 18 3 18 7 7 7 7	01812009 00310330 01812009 00110108 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710797	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021501 021301 021301	\$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00 11,892.00 118,606.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade Sird Grade Kindergarten Turnover	18 3 18 1 1 8 9 18 3 18 3 18 7 7 7 7	01812009 00310330 01812009 00110108 008100906 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710703 00710797 01812009	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 02102 011024 021301 021301 021301 021301	\$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00 11,892.00 118,606.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade Sird Grade Kindergarten Turnover 1st Grade	18 3 18 1 1 8 9 18 9 18 3 18 3 18 7 7 7 18 7	01812009 00310330 01812009 0011018 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710707 01812009 00710701	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021102 011024 021301 021301 011024 021301	\$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00 11,892.00 18,606.00 86,878.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade Sird Grade Kindergarten Turnover 1st Grade Speech Therapist	18 3 18 1 1 8 9 18 9 18 3 18 7 7 7 7 7 18 7 24	01812009 00310330 01812009 00110108 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710797 01812009 00710701 02410108	011024 021301 011024 021306 021301 011024 021301 011024 021501 011024 021301 021301 021301 021301 021301	\$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00 11,892.00 18,606.00 86,878.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade Kindergarten Turnover 1st Grade Speech Therapist Turnover	18 3 18 1 1 8 9 18 9 18 3 18 7 7 7 18 7 24 18	01812009 00310330 01812009 00110108 00110118 01812009 00910906 01812009 00310307 01812009 00710702 00710702 00710707 01812009 00710701 02410108 01812009	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021301 021301 021301 021301 021301 021307 011024	\$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade 3rd Grade Sindergarten Turnover 1st Grade Speech Therapist Turnover Turnover Turnover Turnover Curniculum Specialist	18 3 18 1 1 8 9 18 3 18 7 7 7 7 7 18 7 24 18 18	01812009 00310330 01812009 00110118 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710703 00710701 02410108 01812009 01812009	011024 021301 011024 021306 021301 011024 021301 011024 021501 011024 021301 021301 021301 021301 021301 021301 021307 011024 011024	\$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade Kindergarten Turnover 1st Grade Speech Therapist Turnover Turnover Turnover Speech Therapist Turnover Curriculum Specialist Building Substitute	18 3 18 1 1 18 9 18 9 18 3 18 7 7 7 7 7 7 8 7 7 8 7 24 18 18 18	01812009 00310330 01812009 00110108 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710707 01812009 00710701 02410108 01812009 01812009 01812009 01912009 00510534	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021501 011024 021301 021301 021301 021307 011024 021307 011024 021301	\$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 26,597.00 24,123.00 11,892.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade Sird Grade Kindergarten Turnover 1st Grade Speech Therapist Turnover Curriculum Specialist Building Substitute Turnover	18 3 18 1 1 18 9 18 3 18 7 7 7 7 7 7 8 7 7 7 8 7 7 24 18 18 19 5	01812009 00310330 01812009 0011018 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710702 00710703 00710703 00710703 00710701 02410108 01812009 01812009 01912009	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021301 021301 021301 021301 021301 021301 011024 021301 021301 021301 021301	\$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 26,597.00 24,123.00 11,892.00 11,892.00 11,892.00 11,897.00 50,971.00 19,577.00 906.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade Sird Grade Kindergarten Turnover 1st Grade Speech Therapist Turnover Turnover Curriculum Specialist Building Substitute Turnover PE Teacher	18 3 18 1 1 18 9 18 3 18 3 18 7 7 7 7 7 8 7 7 24 18 7 24 18 19 5 5 18	01812009 00310330 01812009 00110108 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710707 01812009 00710701 02410108 01812009 01812009 01812009 01912009 00510534	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021501 011024 021301 021301 021301 021307 011024 021307 011024 021301	\$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 26,597.00 24,123.00 11,892.00 11,892.00 11,892.00 11,897.00 50,971.00 19,577.00 906.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade Sird Grade Kindergarten Turnover 1st Grade Speech Therapist Turnover Turnover Curriculum Specialist Building Substitute Turnover PE Teacher Turnover	18 3 18 1 1 18 9 18 9 18 3 18 3 18 7 7 7 7 18 7 7 24 18 8 19 5 5 18 5	01812009 00310330 01812009 0011018 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710702 00710703 00710701 02410108 01812009 01912009 01912009 01912009	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021501 021301 021301 021301 021301 021301 021301 021301 021301 021301 021301 021301	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 24,123.00 11,892.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade 3rd Grade Speech Therapist Turnover 1st Grade Speech Therapist Turnover Turnover Curriculum Specialist Building Substitute Turnover PE Teacher Turnover Speech Therapist	18 3 18 1 1 18 9 18 9 18 3 18 7 7 7 7 18 7 7 24 18 19 5 18 5 18	01812009 00310330 01812009 0011018 0011018 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703 007107701 02410108 01812009 01812009 01812009 00510506 01812009	011024 021301 011024 021306 021301 011024 021301 011024 021501 011024 021501 021301 021301 021301 021301 021307 011024 021301 021301 021301 021301 021301 021301 021301	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 1,000.00 23,468.00 24,123.00 11,892.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade Speech Therapist Turnover 1st Grade Speech Therapist Turnover Turnover Turnover Turnover PE Teacher Turnover Speech Therapist Building Substitute	18 3 18 1 1 18 9 18 9 18 3 18 7 7 7 7 18 7 7 18 7 24 18 18 19 5 18 5 18 5 18 5 18 5 18 5 18	01812009 00310330 01812009 00110118 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710702 00710703 00710707 01812009 00710701 02410108 01812009 01912009 00510534 01812009 00510556 01812009 02410706 00910906	011024 021301 011024 021306 021301 011024 021301 011024 021501 011024 021301 021301 021301 021301 021301 021301 021301 021301 021301 011024 021301 021301 011024 021301 011024 021301	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade Speech Therapist Turnover 1st Grade Speech Therapist Turnover Curriculum Specialist Building Substitute Turnover Speech Therapist 3utover Speech Therapist Building Substitute Building Substitute Building Substitute	18 3 18 1 1 18 9 18 9 18 3 18 7 7 7 18 7 24 18 18 19 5 18 5 18 5 18 5 18 7 7 7 7 7 7 7 7 7 7 7 7 7	01812009 00310330 01812009 00110108 00110118 01812009 00910906 01812009 00310307 01812009 00710702 00710702 00710707 01812009 00710701 02410108 01812009 009 01812009 00710702	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021301 021301 021301 021301 021301 021301 021301 021301 011024 021301 011024 021301 011024 021301 011024 021318	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00 10,000.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade Sitade Sard Grade Kindergarten Turnover 1st Grade Speech Therapist Turnover Curriculum Specialist Building Substitute Turnover Speech Therapist Speech Therapist Substitute Building Substitute Building Substitute	18 3 18 1 1 18 9 18 3 18 3 18 3 18 7 7 7 7 18 7 24 18 19 5 18 24 9 7 18 7 24 9 7 18 7 24 9 7 18 18 18 18 18 18 18 18 18 18	01812009 00310330 01812009 0011018 00812009 00910906 01812009 00910906 01812009 00910906 01812009 00710702 00710702 00710703 00710703 00710703 00710703 00710703 00710701 02410108 01812009 01912009 01912009 01912009 01912009 01912009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 0210766 00910966 00710706	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021301 021301 021301 021301 021301 021301 011024 021301 011024 021301 011024 021301 011024 021318 011024 021318 021318 021318	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00 10,000.00 3,196.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Shift of bldg sub
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade Sitd Grade Kindergarten Turnover 1st Grade Speech Therapist Turnover Curriculum Specialist Building Substitute Turnover PE Teacher Turnover Speech Therapist Building Substitute Building Substitute	18 3 18 1 1 18 9 18 9 18 3 18 7 7 7 18 7 7 18 7 24 18 19 5 18 19 5 18 24 9 7 18 7 24 18 18 18 18 18 18 18 18 18 18	01812009 00310330 01812009 0011018 00110118 01812009 00910906 01812009 00910906 01812009 00710702 00710702 00710703 00710703 00710703 00710701 02410108 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051054 01812009 0051055 0051005 0051055 0051055 0051005 005100500000000	011024 021301 011024 021306 021301 011024 021101 011024 021501 011024 021501 021301 021301 021301 021301 021301 021301 021301 011024 021301 011024 021301 011024 021318 011024 021318 011024	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00 10,000.00 3,196.00 2,131.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Sufto foldg sub Shift of bldg sub DLC
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade Sird Grade Kindergarten Turnover 1st Grade Speech Therapist Turnover Turnover Curriculum Specialist Building Substitute Turnover PE Teacher Turnover Speech Therapist Building Substitute Building Substitute	18 3 18 1 1 18 9 18 9 18 3 18 7 7 7 18 7 7 18 7 24 18 19 5 18 19 5 18 24 9 7 18 24 9 7 18 18 18 18 18 18 18 18 18 18	01812009 00310330 01812009 0011018 00110118 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710703 00710703 00710701 02410108 01812009 01912009 01912009 01912009 01912009 01912009 01812009 01912009 01812009 01912009 01812009 01912009 00510554 01812009 02410706 00910906 00710706 00710706	011024 021301 011024 021306 021301 011024 021301 011024 021501 011024 021501 021301 021301 021301 021301 021301 021301 021301 011024 021301 011024 021301 011024 021318 011024 021318 021318 021301 021301 021301	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00 10,000.00 3,196.00 2,131.00 8,933.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Shift of bldg sub Shift of bldg sub Shift of bldg sub Shift of bldg sub Shift of bldg sub
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade Sid Grade Kindergarten Turnover 1st Grade Speech Therapist Turnover Curriculum Specialist Building Substitute Turnover PE Teacher Turnover Speech Therapist 8uilding Substitute Building S	18 3 18 1 1 18 9 18 9 18 9 18 3 18 7 7 7 18 7 7 18 7 7 18 18 19 5 18 19 5 18 24 9 7 18 24 9 7 18 24 24 18 24 24 24 24 24 24 24 24 24 24	01812009 00310330 01812009 0011018 0011018 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710702 00710703 00710703 00710701 02410108 01812009 019101018 00210110	011024 021301 011024 021306 021301 011024 021301 011024 021501 011024 021501 011024 021301 021301 021301 021301 021301 021301 021301 011024 021318 011024 021318 021318 021301 021301 021303	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00 10,000.00 3,196.00 2,131.00 8,933.00 9,028.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Shift of bldg sub Shift of bldg sub DLC DLC DLC DLC
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade Speech Therapist Turnover Turnover Curriculum Specialist Building Substitute Turnover PE Teacher Turnover Speech Therapist 8uilding Substitute Building Subst	18 3 18 1 1 18 9 18 9 18 9 18 3 18 7 7 7 18 7 7 18 7 24 18 19 5 18 24 9 7 18 24 9 7 18 24 24 24 24 24 24 24 24 24 24	01812009 00310330 01812009 00110118 00110118 01812009 00910906 01812009 00310307 01812009 00710702 00710702 00710703 00710703 00710703 00710703 00710701 02410108 01812009 01812009 00510506 01812009 00510506 01812009 00510506 01812009 00510506 01812009 00510506 01812009 02410706 00910906 00710708	011024 021301 011024 021306 021301 011024 021301 011024 021501 011024 021501 011024 021301 021301 021301 021301 021301 021301 021301 021303 021318 021303 021303	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00 10,000.00 3,196.00 2,131.00 8,933.00 9,028.00 5,564.00	\$ \$\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Shift of bldg sub DLC DLC DLC DLC
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade Speech Therapist Turnover Turnover Turnover Curriculum Specialist Building Substitute Turnover PE Teacher Turnover Speech Therapist Building Substitute Building Substitute Build	18 3 18 1 1 18 9 18 9 18 3 18 7 7 7 18 7 24 18 19 5 18 5 18 24 9 7 1 24 24 9 7 1 24 24 3 24 3 24 3 24 3 18 5 18 18 7 7 7 18 5 18 18 5 18 18 7 7 7 18 5 18 24 9 7 1 24 24 24 3 24 24 3 24 24 24 24 24 24 24 24 24 24	01812009 00310330 01812009 00110118 00110118 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710703 00710703 00710703 00710703 00710703 00710703 00710703 00710705 01812009	011024 021301 011024 021306 021301 011024 021301 011024 021301 011024 021501 011024 021301 021301 021301 021301 011024 021301 021301 021301 021301 021301 021301 021301 021303 021303 021303	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00 10,000.00 3,196.00 2,131.00 8,933.00 9,028.00 5,564.00 9,012.00	\$ \$\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Shift of bldg sub DLC DLC DLC DLC DLC DLC
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade Speech Therapist Turnover Turnover Turnover Curriculum Specialist Building Substitute Turnover PE Teacher Turnover Speech Therapist Building Substitute Building Substitute English Fitch Guidance Special Education Special Education Science	18 3 18 1 1 18 9 18 9 18 9 18 3 18 7 7 7 18 7 24 18 19 5 18 5 18 5 18 5 18 24 9 7 1 24 24 18 5 18 18 18 18 18 18 18 18 18 18	01812009 00310330 01812009 00110118 01812009 00910906 01812009 00910906 01812009 00310307 01812009 00710702 00710702 00710703 00710707 01812009 00710701 02410108 01812009 01912009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510536 01812009 00510538 0011018	011024 021301 011024 021306 021301 011024 021301 011024 021501 011024 021501 011024 021301 021301 021301 021301 011024 021301 021301 011024 021301 011024 021301 021301 021301 021301 021303 021301 021301	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00 10,000.00 3,196.00 2,131.00 8,933.00 9,028.00 5,564.00 9,012.00 768.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Duc DLC DLC DLC DLC
Salaries Salaries	Turnover Math Turnover TAG English Turnover Principal Turnover Principal/Director Secretary Turnover Assistant Principal Turnover Assistant Principal Turnover 2nd Grade 3rd Grade 3rd Grade 3rd Grade 3rd Grade Speech Therapist Turnover Turnover Turnover Curriculum Specialist Building Substitute Turnover PE Teacher Turnover Speech Therapist Building Substitute Building Substitute Build	18 3 18 1 1 18 9 18 9 18 3 18 7 7 7 18 7 24 18 19 5 18 5 18 24 9 7 1 24 24 9 7 1 24 24 3 24 3 24 3 24 3 24 3 24 3 18 3 18 3 18 3 18 3 18 7 7 7 18 3 18 7 7 7 18 3 18 7 7 7 18 7 7 7 18 7 7 18 7 7 18 7 7 7 18 7 7 18 7 7 18 7 7 18 7 7 18 7 7 18 7 24 18 18 19 5 18 18 7 7 18 7 7 18 5 18 18 18 19 5 18 18 18 18 19 5 18 24 9 7 1 24 24 9 7 1 24 24 9 7 1 24 24 9 7 1 24 24 3 24 9 7 1 24 24 24 3 24 9 7 1 24 24 24 24 3 24 24 24 24 24 24 24 24 24 24	01812009 00310330 01812009 00110108 00110118 01812009 00910906 01812009 00310307 01812009 00710702 00710703 00710703 00710703 00710703 00710703 00710703 00710703 00710703 00710703 00710705 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 01812009 00510534 00510534 00510535 00910910 00510534 00510534 00510535 00910910 00510534 00510534 00510535 00910910 00510534 00510534 00510535 00510534 0051054 0051054 0051054 0051054 0051054 0051056 0051056 0051056 0051056 0051056 0051056 0051056 0051056 0051056 0051056 0051056 0051056 0051056 0051056 0051056 00510000000000	011024 021301 011024 021306 021301 011024 021301 011024 021301 011024 021501 011024 021301 021301 021301 021301 011024 021301 021301 021301 021301 021301 021301 021301 021303 021303 021303	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	16,288.00 1,000.00 23,468.00 26,597.00 54,621.00 86,878.00 50,971.00 19,577.00 6,250.00 41,617.00 10,000.00 3,196.00 2,131.00 8,933.00 9,028.00 5,564.00 9,012.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	43,203.00 8,144.00 8,144.00 23,468.00 24,123.00 11,892.00 18,606.00 86,878.00 50,971.00 19,577.00 906.00 5,344.00 41,617.00	4.5 to 5 Classes 4.5 to 5 Classes Turnover Shift of bldg sub DLC DLC DLC DLC DLC DLC

1										
	Salaries	2nd Grade		00810802	021301	\$	8,808.00			DLC
		4th Grade		00710704	021301	\$	1,417.00			DLC
		1st Grade		00510501	021301 021303	\$ \$	1,713.00 1,655.00			DLC
		Special Education DLC	18	01812009	011028	\$		s	63,676.00	
		Kindergarten	10	01011097	021301	\$	9,978.00	•		Turnover
		1st Grade		01011001	021301	\$	103,015.00			Turnöver
	Salaries	3rd Grade	10	01011003	021301			\$	2,076.00	Turnover
	Salaries	4th Grade	10	01011004	021301				\$4,039.00	
		2nd Grade	10	01011002	021301				38,941.00	
		Turnover Special Education	18 24	01812009 02410307	011024 021303	\$	56,957.00	\$	17,937.00	Turnover
		Turnover	18	01812009	011024	*	50,551.00	ŝ	56,957.00	
		Teacher Aide	24	02411006	021603	\$	41,500.00			Inst Para to Special Ed Para
		Teacher Aide	7	00710706	021603			\$	21,398.00	Inst Para to Special Ed Para
	Salaries	Teacher Alde	8	00810806	021603			\$	20,102.00	Inst Para to Special Ed Para
		Psychologist	10	01011006	021403	\$	1,406.00			Turnover
		Turnover	18	01812009	011024	¢	1 440 00	\$	1,406.00	Turnover
		Music Turnover	8 18	00810806	021313 011024	\$	1,449.00	Ś	1,449.00	
		Music	3	00310332	021301	\$	2,175.00	*	2,0.00	Turnover
		Turnover	18	01812009	011024	•	_,	\$	2,175.00	
		Guidance	1	00110108	021402	\$	2,428.00			Summer hours
	Salaries	Bursar/Administrative Assistant	1	00110108	011013			\$	2,428.00	Summer hours
		Turnover	18	01812009	011024	\$	1,803.00			Turnover
		Social Studies	3	00310342	021301	<i>c</i>	2 000 00	\$	1,803.00	
		Building Substitute	3	00310307	021318 021301	\$	2,900.00	Ś	2 900 00	Building Sub for teachers being held Building Sub for teachers being held
		World Language Talented and Gifted	5	00310356	021301	\$	7,762.00	Ş	2,500.00	Turnover
		Talented and Gifted	9	00910906	021306	\$	15,526.00			Turnover
		Talented and Gifted	3	00310307	021306			\$	23,288.00	Turnover
	Salaries	Turnover	18	01812009	011024	\$	39,222.00			Turnover
	Salaries	Psychologist	24	02410108	021403			\$	39,222.00	
		Turnover	18	01812009	011024	\$	17,926.00	ė	17.036.00	Turnover
		Science Turnover	3 18	00310338	021301 011024	\$	70,014.00	\$	17,926.00	Turnover Turnover
		Substitutes	1	00110108	021302	ŝ	15,450.00			Turnover
		Science	1	00110138	021301	*	,	\$	85,464.00	
		Long-Term Substitutes	18	01812009	021300	\$	20,000.00			LTS for Art
	Salaries	Art	9	00910906	021314			\$	20,000.00	LTS for Art
		Turnover	18	01812009	011024	\$	23,768.00			Turnover
		Social Studies	1	00110142	021301	¢	10 102 00	\$	23,768.00	
		Teacher Aide Teacher Aide	26 24	02612009	021603	\$	18,483.00	\$	6 2 1 1 0 0	Turnover Turnover
		Turnover	18	01812009	011024				12,272.00	
		Turnover	18	01812009	011024	\$	28,046.00	·	,	Turnover
	Salaries	Art Teacher	7	00710706	021314			\$	5,082.00	Turnover
	Salaries	5th Grade	9	00910905	021301			\$	22,964.00	Turnover
		Turnover	18	01812009	011024	\$	400.00			Turnover
		Assistant Athletic Director	11	01112009	011022	<i>k</i>	c 000 00	\$	400.00	Turnover
		Substitutes Social Studies	3	00310342	021302 021301	\$	6,000.00	\$	6,000.00	sub coverage for teachers held sub coverage for teachers held
		Speech Therapist	24	02410108	021307	\$	5,632.00	Ŷ	0,000.00	DLC
	Salaries	Certified Staff Column	18	01812009	011024	•	-,	ŝ	5,632.00	
	Salaries	Guidance	1	00110108	021402	\$	4,805.00			Additional hours
	Salaries	Guidance	3	00310307	021402	\$	2,835.00			Additional hours
		Fitch	2	00210110	021301			\$	'	Turnover
		Turnover	18	01812009	011024			\$	4,733.00	Turnover
		Turnover	18 24	01812009	011024 021403	\$	23,780.00	\$	23,780.00	Turnover
	Salaries Other Purch Svs	Psychologist Travel	12	01223009	013015	\$	90.00	ş	23,700.00	Travel
	Other Purch Svs		2	00220110	013015	, in the second s		ŝ	90.00	Travel
		General Liability Insurance	25	02532009	082004	\$	500.00			Increase in General Llability ins
	Other Purch Svs	Student Accident insurance	25	02532009	082006			\$	500.00	Increase in General Liability Ins
	Supplies	Dues, Fees	20	02022009	025026	\$	75.00			Increase in CASBO Cost
	Supplies	Dues, Fees	18	01822009	025026			\$	75.00	Increase in CASBO Cost
	Supplies	Electricity	25	02530506	064002	\$	7,462.00	A	1 000 00	Adjust Electric Forecast
	Supplies Supplies	Water Water	25 25	02530706	064001 064001			\$ \$		Adjust Electric Forecast Adjust Electric Forecast
	Supplies Supplies	Propane	25	02530806	063002			\$	5,462.00	-
	Supplies	Consumables	5	00520506	022003	\$	1,000.00	í		Math consumables
	Supplies	General Teaching Supplies	5	00520506	024011			\$	1,000.00	Math consumables
	Supplies	Online Subscriptions	21	02120506	023005	\$	3,315.00			Increase in Online Subscription cost
	Supplies	Accessions	21	02120506	023001			\$	3,315.00	Increase in Online Subscription cost
	Supplies	Uniforms Constal Teaching Supplier	12 23	01223009	065005 024011	\$	4,090.00	\$	7 6AF 00	Uniform Service and Increase in Boot Reimburs Uniform Service and Increase in Boot Reimburs
	Supplies	General Teaching Supplies	23	02322003	224011			Ş	2,0003,00	

Supplies	General Office Supplies	23	02322009	025011			Ś	1.485.00	Uniform Service and Increase in Boot Reimburs
		21	02120307	025002	Ś	160.00	*	-,	Periodicals
Supplies	Periodicals				~	100.00			
Supplies	Professional Library Purchase	21	02120506	023003			\$	160.00	Periodicals
Supplies	Dues, Fees	21	02120307	025026	\$	530.00			MS Library Membership
Supplies	Online Subscriptions	21	02120307	023005			\$	530.00	MS Library Membership
Property Svs	Improvement of Sites	11	01122009	121000	\$	1,000.00			Increase in Port-a-John Service
Property Svs	Intercorns and Clocks	12	01223009	072013			\$	1,000.00	Increase in Port-a-John Service
Property Sys	Reserve for Emergency Repairs	12	01223009	074030	\$	10,000.00			Rental of Temporary Fire Pump
Property Sys	Glass	12	01223009	074011			\$	5,500.00	Rental of Temporary Fire Pump
Property Svs	Contracted Services	12	01223009	072001			\$	2,500.00	Rental of Temporary Fire Pump
Property Sys	Intercoms and Clocks	12	01223009	072013			\$	2,000.00	Rental of Temporary Fire Pump
Prof Services	Consultant Services	23	02322009	012001	\$	15,000.00			DSS
Prof Services	Consultant Services	24	02422009	012001			\$	15,000.00	DSS

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GRANT FINANCIAL REPORT - AUGUST 31, 2022

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			073001			021305	021305		Γ	021603	021403	021307	ACCOUNT		021403	021307	021303	021603	021603	ACCOUNT		041002	021403	021307	021303	021603	021603	ACCOUNT
TOTAL IDEA	TOTAL IDEA 611 ARP and 619ARP	TOTAL EQUIPMENT	EQUIP&FURN-SPED	EQUIPMENT	TOTAL OPERATING	CONTRACTED SPEECH-619	CONTRACTED SPEECH-611	OPERATING	TOTAL PERSONNEL	INSTRUCTIONAL PARA	PSYCHOLOGIST	SPEECH TEACHERS	f IDEA 611 ARP and 619 ARP Carryover	TOTAL PERSONNEL	PSYCHOLOGIST	SPEECH TEACHERS	SPECIAL ED TEACHERS	INSTRUCTIONAL PARA	INSTRUCTIONAL PARA-619	r IDEA 611 Carryover	TOTAL PERSONNEL	LICENSED PRACTICAL NURSES	PSYCHOLOGIST	SPEECH TEACHERS	SPECIAL ED TEACHERS	INSTRUCTIONAL PARA	INSTRUCTIONAL PARA-619	ACCOUNT IDEA 611 and 619
\$	\$	\$		H.	\$	s	\$		\$	Η		S		\$	ŝ	\$	\$	S	ŝ	2	\$	\$	5	\$	\$	\$	\$	ы
931,685		•			1.00	0.40	10211		1.83			-	ACTUAL 2019 - 2020	119,842	14,255	34,805	29,771	41.011	I.	ACTUAL 2019 - 2020	811,843	•	94,126	223,914	219,745	253.112	20,946	ACTUAL 2019 - 2020
\$ 776,570	• •	\$	؟		\$	s .	s .		\$	I		s .	ACTUAL 2020 - 2021	\$ 20,901	\$ 5,367	s.	\$ 9,468	\$ 6,067	\$.	ACTUAL 2020 - 2021	\$ 755,668	s .	\$ 61,588	\$ 210.623	\$ 160,386	\$ 301,920	\$ 21,152	ACTUAL 2020 - 2021
70 \$	\$	\$	64	Н	\$	s	\$		~		┝	\$	Ν.	<u>s 1(</u>	57 \$	\$	\$ 85	\$ 76	\$	N .	56 56	\$	\$ 8	3 \$	\$ 98	\$ 05	52 \$	2.
880,539	•	a,	•		8		10	h	3				ACTUAL 2021 - 2022	109,868	5,484	8,199	3,098	93,086		ACTUAL 2021 - 2022	770,671	8,724	69,946	223,083	181,427	266,090	21,402	ACTUAL 2021 - 2022
\$	\$	\$	s	H	\$	s	s	Η	\$	F	ŝ	\$9		\$	\$	s	ŝ	\$	\$		~	\$	\$	ŝ	\$ 1	\$ (\$ 3	
1,243,472	218,033	14,412	14,412		18,902	18,902	•		184,719		86,650	98,069	ORIG APPRO	112,949	-	614	18,573	93,762		ORIG APPRO	912,490	4	78,775	213,681	188,357	408,962	22.715	ORIG
×	•	\$ 3,906	\$ 3,906		\$ (18,902)	\$ (18,902)			\$ 14,996	\$ 40,205	\sim	\$ (24,294)	TRFRS ADJ.		\$	\$ (614)	\$ 94,376	\$ (93,762)		TRFRS ADJ.	•	5	5	\$ 74,566	<u> </u>	\$9 •	<u>دی</u>	TRFRS ADJ.
\$ 1,243,472 \$	\$ 218,033	\$ 18,318 \$	\$ 18,318		∽ ,	\$	دی ۱		\$ 199,715			\$ 73.775	REV. BUD,	\$ 112,949	3	50	\$ 112,949	s •	\$	REV. BUD,	\$ 912,490		\$ 78,775	2	\$ 113,791	\$ 408.962		REV. BUD.
	\$ 3,477	\$ 3,477		Π	-	\$						\$ •	YTD EXP	- 	\$	69	_	• •	\$	YTD EXP			ب ب		\$	50 -	\$	YTD EXP
3,477 \$ 1,124,985 \$	\$ 200,691	1 \$ 976	5	Π	· •	\$ 5	5		\$ 199,715		L		ENCUM. REQUES.	\$ 112,949	22		\$ 112,949	5	\$0 	ENCUM. REQUES.	5 811,345	22	\$ 78,775			\$ 344,806	\$ 22,715	ENCUM. REQUES.
	\$ 13,866	\$ 13,866		Π	S			Π	s (0) s	ľ			AVAIL BUD.		i,	,			,	AVAIL BUD.	5 101,145	ľ	0		36,98		ų	AVAIL BUD,
115,011 \$ 1,142,327	\$ 218,033	816,81	L						S 17661 C		Γ	73,775	FORE- CAST	5 112,949			112,949			FORE- CAST	5 811,,,45	Ł	78,775	288.247	76,803	344,806	22,715	FORE- CAST
18.	3.00					. -	.		3.00	1.00	1.00	1.00	CURR	1.00	3	,	1.00			CURR	14.12		1.05	3.00	1.00	8.50	0.57	CURR
18.1 \$ 101,145	(0)			, 	•	, ,			(U) & U	Ì	ľ.	-	-	2	-		-	-		4	\$ 101,145	4	-	-	-	÷	5	4

			082003			023004	012001	025003	I	Ι	021312	021301	ACCOUNT			082003			023004	012001	025003			021312	021301	ACCOUNT			025011	012001		021308	021603	ACCOUNT
TOTAL TITLE I	TOTAL TITLE I Carryover	TOTAL FIXED	BENEFITS	FIXED	TOTAL OPERATING	RESOURCE MATERIALS	CONSULTANT SERVICES	PROFESSIONAL DEVELOPMENT	OPERATING	TUTAL PERSONNEL	CURRICULUM WRITING	CLASSROOM TEACHERS	TITLE I Carryover	TOTAL TITLE I	TOTAL FIXED	BENEFITS	FIXED	TOTAL OPERATING	RESOURCE MATERIALS	CONSULTANT SERVICES	PROFESSIONAL DEVELOPMENT	OPERATING	TOTAL PERSONNEL	CURRICULUM WRITING	CLASSROOM TEACHERS	TITLE I	TOTAL SPECIAL EDUCATION STIPEND	TOTAL OPERATING	PUPIL EVALUTIONS	CONSULTANT SERVICES	TOTAL PERSONNEL	ESY	INSTRUCTIONAL PARAS	ACCOUNT SPECIAL EDUCATION STIPEND
\$	\$	\$	Ş		\$	s	s	\$	╉	╞	6	\$			5	\$	Н	-	69 1	\$	5		5	┥	69	2	s	ş	\$	مئ	5	┥	\$	N
142,836	38,187		ι.		11,093	7,128		3,965		27,094		27,094	ACTUAL 2019 - 2020	104,649				60,017	3.236	2	56,781		44,632		44.632	ACTUAL 2019 - 2020					,		10	ACTUAL 2019 - 2020
\$	\$	S	S		\$	S	Ş	S	Τ	ľ	6	\$	AC	\$	~	64	Π	~	\$	\$	\$		\$	ŝ	\$	AC	\$	\$	ŝ	S	\$		S	AC
147.050	57,719	•			27,576	_	500	3.219		30,143	-	30,143	ACTUAL 2020 - 2021	89,331	ŝ	÷		_	-	-	18,978		45,094	-	45,094	ACTUAL 2020 - 2021			·	·	·	_	_	ACTUAL 2020 - 2021
ŝ	**	~	\$		0	\$	\$	\$		ľ	ľ	\$	ACT 2021-	*	~	\$		~	Š	\$	5		\$	64	\$	ACT 2021	\$	\$	\$	64	Š		\$	ACT 2021-
208,673	47,720	·			6,186	_		970		41,000	-	-	ACTUAL 2021 - 2022	160,953	Ŀ				3,006	_	98,356		59,591		Ĭ	ACTUAL 2021 - 2022	•	۱	·		·		4	ACTUAL 2021- 2022
\$ 179,171	\$ 8,709	\$	\$		\$ 8,709		\$ 500	S 2,544		,		5	ORIG	\$ 170,462		69			54		\$ 33,127		\$ 82,785		\$ 82,785	ORIG	\$ 15,000	\$ 6,000	\$ 5,000		\$ 9,000		\$ 4,000	ORIG
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\$ 179,171	\$ 8,709	م ب	\$		\$ 8,709		\$ 500	\$ 2,544					REV. BUD.	\$ 170,462	,	••			54	\$ 500	\$ 33,127		\$ 82,785	5	5 82,785	REV. BUD.	\$ 15,000	\$ 10,000	\$ 5,000		\$ 5,000	\$ 5,000		REV. BUD.
\$ 2,900	\$ 2,900	\$	- -		\$ 2,900	ŀ		-				, s ,	YTD EXP	•	•	~		\$	مح	\$	S		∽ 	- \$	\$	YTD EXP	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	- 5	\$9 •	\$	YTD
\$	s	\$	\$	Η			-	s		t	, 6	, ,	REO	ŵ	Ē			5	\$	\$	ŝ	1	5	66	\$	REC	\$	5	\$	\$	\$	6 9	\$	EN:
83,272	487	•	·	Ц	487			۰			ŀ		ENCUM. REQUES.	82,785	Ŀ	ŀ		·	•	·	8		82,785	e.	82,785	ENCUM. REQUES.	10,000	5,000	•	5,000	5,000	5.000	2	ENCUM. REQUES.
\$	\$	~			Ĩ	İ.				ľ			AVAIL BUD.	99 99	ľ			\$	Ś		ų		~			AVAIL BUD.	\$	~			Ş			AVAIL BUD,
93,000 \$	5,,32.3 \$	•	·	Ц	5,3Z3 3	-	500	2,544	μ		╇	ŀ		87,677 \$		·	Ļ	87,677 \$	\$4,050	500	33,127			2	£7	₹ ₹	1 50	۰ ۲	•	·	•	·	×	78
179,171	8,709	ŀ			8,709		500	2.544					FORE- CAST	170,462	Ŀ	•			S4,050	500	33,127		82,785	201	82,785	FORE- CAST	15,000	10,000	5.000	5,000	5,000	5,000	di.	FORE- CAST
1.00	•	,				•					,		CURR STF	1.00		,		•	-		\mathcal{T}_{i}		1.00		1.00	CURR	\$ 1			,			æ	CURR STF
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		023004	200500	021312	ACCOUNT		023004	025005	210120	ACCOUNT			023004	ACCOUNT	Π	023004	ACCOUNT				025003	013035	Π	021312	ACCOUNT			025003	013035		U21512	ACCOUNT
TOTAL TITLE IV	TOTAL OPERATING	RESOURCE MATERIALS	CURRICULUM RESEARCH & DEV	CURRICULUM DEVELOPMENT	TITLE IV Carryover	TOTAL OPERATING	RESOURCE MATERIALS	CURRICULUM RESEARCH & DEV	TOTAL PERSONNEL	TITLE IV	TOTAL TITLE III	TOTAL OPERATING	RESOURCE MATERIALS	TITLE III Carryover	TOTAL OPERATING	RESOURCE MATERIALS	TITLE III	TOTAL TITLE II	TOTAL TITLE II Carryover	TOTAL OPERATING	PROFESSIONAL DEVELOPMENT	SOFTWARE		TOTAL PERSONNEL	TITLE II Carryover	TOTAL TITLE II	TOTAL OPERATING	PROFESSIONAL DEVELOPMENT	SOFTWARE MATERIALS		TOTAL PERSONNEL	TITLE II
\$ 13,141	\$ 11,206		\$ 11.206	• •	ACTUAL 2019 - 2020	- \$	-		3 1,935	ACTU/ 2019 - 2/	\$ 1.612	• •	•	ACTUAL 2019 - 2020		\$ 1,612	ACTUAL 2019 - 2020	\$ 66,726	\$	\$	•	s		د د	ACTUAL 2019 - 2020	\$ 66,726		\$ 66,726			• •	ACTUAL 2019 - 2020
\$ 11,324	\$ 3,259	- 1981 C	3 259	\$ 8,065	ACTUAL 2020 - 2021	۰ \$	3 1	- 12	• •	ACTUAL 2020 - 2021	\$ 3,988	\$ 3,988	3,988	ACTUAL 2020 - 2021	•	. 3	ACTUAL 2020 - 2021	\$ 21,540	به ۱	·	а 1			, ;	ACTUAL 2020 - 2021	\$ 21,540		21,540			•	ACTUAL 2020 - 2021
\$ 11,702 \$	\$ 5,202 \$	5,202	-	s 6,500 s	ACTUAL 2021 - 2022	<u> </u>	•	•	• • •	ACTUAL 2021 - 2022	\$ 8,534 \$	\$ 7,707 \$	4,774	ACTUAL 2021 - 2022	\$ 827 \$		ACTUAL 2021 - 2022	\$ 57,225 \$	\$		34,888	s		• • •	ACTUAL 2021 - 2022	\$ 22,337 \$	\$ 22,337 \$	÷	\$ 12,350 \$		• • • •	ACTUAL 2021 - 2022
10,000	5,860			4,140			•	•		ORIG APPRO	6,302	6,302		ORIG APPRO			ORIG APPRO	118,053	50,315	35,315	_	850		15,000	- I.	67,738	67,738		10.738		. 3	ORIG APPRO
\$, \$	\$ - \$,		 	TRFRS ADJ.	s - s		\$	•• •	TRFRS ADJ.	•	<u>s - s</u>	5 1 5	TRFRS ADJ.	\$. \$	\$ • •	TRFRS ADJ.	\$ • \$	• •	\$. \$				• •	TRFRS ADJ.	•	s - s	÷.,	 		• • •	TRFRS ADJ.
10,000	5,860			4,140				·		REV. BUD.	6,302 \$	6,302		REV. BUD.			REV. BUD.	118,053	50,315	35,315		850		15,000 \$	REV. BUD.	67,738 \$	67,738 \$		10.738 \$			REV. BUD.
s • \$	s 	·		· ·	YTD EXP	\$ • \$		•		YTD EXP I	•	s 	·	YTD _	s - s	1		• • \$	• •	s - s		2 2 		50 4 50 4	YTD EXP	· ·	S	5.5	· ·		• •	YTD
S	\$	- \$9	•	 S	ENCUM. / REQUES.		 - 	-	•	ENCUM.	480 \$	480 \$	480	ENCUM.	- \$		REQUES.	S	' \$	- 5		• •		• •	ENCUM.	:• \$	े \$	8	• a		. ,	ENCUM. REQUES.
10,000 \$	5,860 \$		-	4,140 \$	1		۰ ۲		\$	AVAIL F	5,822 \$	5,822 \$	2,050	AVAIL F BUD. (. \$		AVAIL F	118,053 \$	50,315 \$	35,315 \$	34,452	850		15,000 \$	AVAIL F BUD, (67,738 \$	67,738 \$	57,000	10.738		, s	AVAIL F BUD. (
10,000 \$ -	5,860	2.860	3,000 -	4,140	FORE- CURR CAST STF		•	•		FORE- CURR CAST STF	6.302 .	6,302 -	2.529 -	FORE- CURR CAST STF 3,772 -			FORE- CURR CAST STF	118,053 \$ -	50,315 -	35,315 -	34,452 -	13		15.000 \$ -	FORE- CURR CAST STF	67,738	67,738 -	57,000 -	10,738		۰ د ۱	FORE- CURR CAST STF
675 1	, S		ۍ د	•••••••••••••••••••••••••••••••••••••••	-	•	, ,	\$	• •	R YR. END EST.	يم ب	\$	\$	R VR. END EST. S -	· ·	•	R VR. END EST.	6 7	ي ه ۱	\$ •	•	•	9	•	-	جي ر	s 10	\$	φο ψ	9	•	R YR. END EST.

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		ACCOUNT 021220		C05120	012001		021603	ACCOUNT			123021		042001	025030	074030		011044	02 30	ACCOUNT			123021	Γ	025030	074030	ACCOUNT			074030	ACCOUNT			101003	ACCOUNT
TOTAL SPEC EDUC STIPEND	TOTAL PERSONNEL	SPECIAL EDUC STIPEND-COVID 19	TOTAL ESSER II - SPEC EDUC RECOVERY	TOTAL OPERATING	CONSULTING SERVICES	TOTAL PERSONNEL	INSTRUCTIONAL PARA	ESSER II - SPEC EDUC REC-Carryover	TOTAL ESSER II	TOTAL EQUIPMENT	NEW COMPUTER EQUIPMENT	TOTAL OPERATING	HEALTH SUPPLIES	COMPUTER SOFTWARE & SUPPLIES	RESERVE FOR EMERGENCY REPAIR	TOTAL PERSONNEL	TECHNICIAN	CLASSROOM TEACHERS	ESSER II*	TOTAL ESSER	TOTAL EQUIPMENT	NEW COMPUTER EQUIPMENT	TOTAL OPERATING	COMPUTER SOFTWARE & SUPPLIES	RESERVE FOR EMERGENCY REPAIR	ESSER *	TOTAL CORONAVIRUS RELIEF	TOTAL OPERATING	RESERVE FOR EMERGENCY REPAIR	CORONA VIRUS RELIEF FUND*	TOTAL TEAM MENTOR GRANT	TOTAL PERSONNEL	CLUBS AND COUNCILS	TEAM MENTOR GRANT
\$	•	ACTUAL 2019 - 2020 \$ -	· •	↔	•			ACTUAL 2019 - 2020	••	-		•						\$	ACTUAL 2019 - 2020	•	- \$		• •		ان ان ان ان ان ان ان ان ان ان ان ان ان ا	ACTUAL 2019 - 2020	s	.	5 ⁶	ACTUAL 2019 - 2020	به	S .	· .	ACTUAL 2019 - 2020
	,	ACTUAL 2020 - 2021 5 - 1 5		•	\$	s - s	s - s	ACTUAL 2020 - 2021	\$ 596,805 \$	\$ 142,832 \$	\$ 142,832 \$	\$ 189,876 \$	83,357	25,754	\$ 80.765 \$	\$ 264,097 \$	45,402	\$ 218.695	ACTUAL 2020 - 2021	\$ 134,611	\$ 64,634 \$	\$ <u>64,634</u> \$	\$ 69,977 \$	27,977	8	ACTUAL 2020 - 2021	\$ 347,497	\$ 347,497	\$ 347,497	ACTUAL 2020 - 2021	\$ 6,883 :	\$ 6,883 \$	6,883	ACTUAL 2020 - 2021
s		ACTUAL 2021 - 2022 \$ 20,000 \$	ŝ	s	-		1 1	ACTUAL 2021 - 2022		5 - 5	5 10 10	-	<	÷	S		\$ 	\$	ACTUAL 2021 - 2022	s - s		÷		ŀ	\$ 	ACTUAL 2021 - 2022	\$ 5	\$		ACTUAL 2021 - 2022	\$ 7,064 \$	\$ 7,064 \$	7 064	ACTUAL 2021 - 2022
•		ORIG APPRO	124,500 \$	124,500 \$		-	- 5	ORIG APPRO	-		\$		- \$			- 5	,	- 5	ORIG APPRO	•	- 5	- \$			-	ORIG	, 	•		ORIG APPRO	•	•		ORIG APPRO
۰ نم	- 5	TRFRS ADJ.	0 \$	(80,410) \$	(15,410)	80,410 \$		TRFRS ADJ.	а Ф	- 5	-	-				-	\$	•	TRFRS ADJ.	•	•	,				TRFRS ADJ.	•	•	, , ,	TRFRS ADJ.	•		·	TRFRS ADJ.
•	• 5	REV. BUD.	124,500 \$	44,090 \$	44.090	80,410 \$	80,410	REV. BUD.	•	5	ې ۲		- 5		-		- 3	\$ -	REV. BUD.		. 5	•			•	REV. BUD.	•	•		REV. BUD.	\$			REV. BUD.
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*ESSER I. ESSER II. and CORONAVIRUS RELIEF FUNDS are reflected as reimbursements in the general operating budget.

\$ 651,121	ş	377,882	ŝ	432,330 \$	s.	214,820 \$	ŝ	190,096	Ś	Ending Fund Balance
\$ 432,330	\$	432,330	Ś	214,820	Ş	190,096	ş	305,043	ŝ	Starting Fund Balance
\$ 218,790	\$	(54,449)	\$	217,510	Ş	24,724	ŝ	(114,947) \$	Ś	P&L
\$ 2,257,588	Ś	91,777	Ś	2,184,752	Ś	689,945	ŝ	\$ 1,632,175	Ś	Total
	+	346	Ś	1	ŝ	35	ŝ	25	Ś	Bank Fees
\$ 2,846	10	10,041	ŝ	2,277	Ş	3,163	Ş	5,902	Ş	Uniforms/Travel
\$ 1,768,000	ŝ	,	\$	1,641,497	Ş	686,200	Ş	ı	ŝ	Management Expense
	ŝ	4	ŝ	ı	Ş	·	Ś	5,248	ŝ	Professional Development
· _	ŝ	ı	ŝ	5,749	Ş	•	Ş	1,657	Ŷ	Supplies
\$ 9,810	ŝ	14,979	\$	14,008	Ş	·	ŝ	ı	ŝ	Utilities
-	Ś		Ś	23,258	Ś		Ş	41,961	ŝ	Equipment Repairs
-	S	33,547	Ś	٠	Ş	ı	Ś	779,067	ŝ	Food Expense
\$ 33,547		19,968	Ś	- 56,617	ŝ	4	Ś	30,436	Ş	District Retirement
		12,896	Ś	441,346	Ş	548	Ş	767,879	Ş	District Staff
							1.1			Expenses:
\$ 2,476,379	Ś	37,329	Ş	\$ 2,402,262	Ş	714,669	Ş	1,517,228	Ś	Total Revenue
	5	102	Ś	856	ŝ	330	Ş	1,759	Ş	Interest
		9,660	Ş	85,744	Ş	53,888	Ś	41,490	Ş	Adult Sales
	ŝ	ı	ŝ	20,412	ŝ	ŀ	Ś	ı	ŝ	Pavillion
2,4	Ś	27,566	Ś	2,295,250	ŝ	660,451	Ş	1,473,979	Ś	Student Sales
										Revenue:
FY23 Forecast		FY23 YTD	-	FY22		FY21		FY20		
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Food Service Financial Statement

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FY21: CRF Award

s 347,497

Description		Budget	FY 21 Spent	FY22 Spent	FY 23	FY 23 Projected	Variance	Category
Plexiglass	ŝ	203,798 \$	203,798 \$	-	Ş	4	\$	Building Safe and Healthy Schools
Handwashing Stations	s	143,699 \$	143,699 \$	1	ŝ		\$	Building Safe and Healthy Schools
Total	s	347,497 \$	347,497 \$	4	\$	•	\$	

FY21: ESSER I Award

s 347,497

Description		Budget	FY 21 Spent	FY22 Spent	FY 23 Project	ted	Variance	Category
Touchless Hand Sanitizers	s	42,000 \$	42,000 \$		Ş	\$		Building Safe and Healthy Schools
Charging Stations	\$	18,999 \$	18,999 \$		\$	۔ ج	ŀ	Strategic Use of Technology
Document Cameras	ŝ	45,635 \$	45,635 \$		Ş	ŝ	•	Strategic Use of Technology
Software	ŝ	27,977 \$	27,977 \$		\$	' \$	•	Strategic Use of Technology
Total	\$	134,611 \$	134,611 \$		\$	' \$		

FY21: ESSER II Award

\$ 596,805

Description	B	Budget F	FY 21 Spent	FY22 Spent	FY 23 Projected		Variance	Category
Classroom Teacher at Holmes	\$	72,085 \$	\$ 22,085	1	\$	۔ ۲		Acceleration, Academic Renewal and Student Enrichment
Classroom Teacher at Royle	Ş	\$ 262,06	90,297 \$	r	\$	ŝ		Acceleration, Academic Renewal and Student Enrichment
Classroom Teacher at Ox Ridge	ŝ	56,313 \$	56,313 \$		\$	' s	,	Acceleration, Academic Renewal and Student Enrichment
Technician	Ŷ	45,403 \$	45,403 \$	a	ŝ	۔ ج	,	Strategic Use of Technology
PPE's	Ś	83,356 \$	83,356 \$		\$	م	ı	Building Safe and Healthy Schools
HVAC Evaluation	ŝ	11,200 \$	11,200 \$	F.	\$	\$	•	Building Safe and Healthy Schools
Exhaust fan repairs	Ŷ	47,158 \$	47,158 \$		\$	\$	ı	Building Safe and Healthy Schools
Air Conditioning in Libraries	Ŷ	22,407 \$	22,407 \$	ē	\$	ŝ		Building Safe and Healthy Schools
Technology Equipment	Ŷ	142,832 \$	142,832 \$		\$	٠ ډ		Strategic Use of Technology
Zoom	ŝ	25,754 \$	25,754 \$	×	\$	\$,	Strategic Use of Technology
Total	Ş	\$ \$08,965	\$ 508'965		\$	\$		

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Award

\$ 1,025,905

Description	Budget	FY 21 Spent	No. Co	FY22 Spent	FY 23 Projected	Variance	Category
Literacy Interventionist**	\$ 204,298	- \$ 8(ş	168,846	\$ ·	\$ 35,452	35,452 Acceleration, Academic Renewal and Student Enrichment
Special Education Teacher	\$ 85,976	- - -	ş	79,999	\$ -	\$ 5,977	5,977 Acceleration, Academic Renewal and Student Enrichment
ESY*	\$ 50,720	- -	ŝ		\$ 50,720	\$ -	Acceleration, Academic Renewal and Student Enrichment
Special Education Recovery Services	\$ 165,000	- \$	ş	126,893	\$ 38,107	\$	Acceleration, Academic Renewal and Student Enrichment
Total	\$ 505,994	¥ \$ -	ş	375,738	\$ 88,827	\$ 41,429	41,429 Acceleration, Academic Renewal and Student Enrichment
Psychologists	\$ 79,498	- \$	ŝ	71,023	, v	\$ 8,475	8,475 Social and Emotional Health
Professional Development	\$ 26,000	- \$	ş	16,845	\$ 9,155	\$	Social and Emotional Health
Total	\$ 105,498	- \$ 8	Ş	87,868	\$ 9,155	\$ 8,475	8,475 Social and Emotional Health
Covid Compliance Officer	\$ 20,000	- \$	Ŷ	20,000	÷	۲	Building Safe and Healthy Schools
Campus Monitor	\$ 37,175	ع	ŝ	36,759	\$ -	\$ 416	416 Building Safe and Healthy Schools
Contact Tracing	\$ 20,250	- 50	\$	20,218	\$,	\$ 32	32 Building Safe and Healthy Schools
Ventilation Improvements/Report	\$ 70,175	۰ ۲	\$	70,175	۰. ۲	\$	Building Safe and Healthy Schools
Storage	\$ 12,000	- \$	ş	11,995	\$	\$	Building Safe and Healthy Schools
Total	\$ 159,600	0 \$	ş	159,147	\$	\$ 453	453 Building Safe and Healthy Schools
View Sonics & Wireless Upgrades	\$ 254,813	ια «S	ş	244,989	\$ 9,825	\$ (1)	(1) Strategic Use of Technology
Total	\$ 254,813	÷.	Ş	244,989	\$ 9,825	\$ (1)	(1) Strategic Use of Technology
Total	\$ 1,025,905	5 S	\$	867,742 \$	\$ 107,807 \$	\$ 50,356	

FY22: SPECIAL EDUCATION COVID 19 Stipend

1

\$ 20,000

Award

Acceleration, Academic Renewal and Student Enrichment		s	\$	\$ X	\$ 20,000	ŝ	•	\$	20,000	s	Total
Acceleration, Academic Renewal and Student Enrichment		ş	-	8	\$ 20,000	\$		ş	20,000	Ş	ESY
Category	Variance		FY 23 Projected		FY22 Spent		FY 21 Spent		Budget	Description	

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Award	\$	218,033							
					FY22				
Description		Budget	FY 21 Spent	Spe	Spent/Encumbered	3.2	FY 23 Projected	Variance	Category
Speech & Language Teacher	ŝ	73,775	\$ -	\$	3 3	Ş	73,775 \$		Acceleration, Academic Renewal and Student Enrichment
Psychologist	ŝ	85,735	÷٠	ŝ		ŝ	85,735 \$		Social and Emotional Health
Paraprofessional	ŝ	40,205	\$	\$	ı	ŝ	40,205 \$	1	Acceleration, Academic Renewal and Student Enrichment
Assistive Technology	s	18,318	\$ -	s	1	ŝ	18,318 \$	1	Acceleration, Academic Renewal and Student Enrichment
Total	\$	218,033 \$	ب ه ب	ŝ	ı	ŝ	218,033 \$		
FY23: ESSER II SPECIAL EDUCATION RECOVERY	OVERY								
Award	\$	124,500							
Description		Budget	FY 21 Spent		FV22 Spent	FY 23	FY 23 Projected	Variance	Category
Paraprofessional	ŝ	80,410	÷ -	\$		ŝ	80,410 \$		Acceleration, Academic Renewal and Student Enrichment
Consulting Services	s	44,090	\$	s	1	ŝ	44,090 \$		Acceleration, Academic Renewal and Student Enrichment
Total	Ş	124,500 \$	\$	\$		\$	124,500 \$		
FY23: SPECIAL EDUCATION STIPEND									
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		1	1		•			5		•	
	•	•	5	\$ 15,000	~ ·	•		3	15,000	^	Total
To support ESY services	 To support 	¢	S S	\$ 5,000	\$	4	•	8	5,000	Ş	Pupil Evaluations
To support ESY services	 To support 	Ŷ	8	\$ 5,000	 ÷.	'	•••	8	5,000	Ş	Consulting
To support ESY services	 To support 	Ş	\$ 00	\$ 5,000	 - \$	'		8	5,000	Ş	ESY
Category		Variance	ď	FY 23 Projected	FY22 Spent	ā	FY 21 Spen		Budget		Description

Total Grants from COVID	
\$ 2,482,351	
\$ 1,078,913 \$	
887,742 \$	
465,340 \$	

Memorandum

To:	Board of Educ	cation
From:	Policy Commi	ittee
Date:	September 27.	. 2022
Re:	Policy 6110 Policy 6210 Policy 6220 Policy 6230 Policy 6310 Policy 6320 Policy 6320 Policy 6340 Policy 6350 Policy 6360 Policy 6370 Policy 6410 Policy 6420 Policy 6420 Policy 6420 Policy 6420 Policy 6450 Policy 6510 Policy 6520 Policy 6610 Policy 6620	Repeal Maintain Repeal Repeal Repeal Repeal and Replace with new Policy Repeal Repeal and Replace with new Policy Repeal Repeal Repeal Repeal Repeal Repeal Repeal Repeal Repeal Repeal Repeal Repeal Repeal Repeal Repeal Repeal

Policy 6110, School Year Calendar: Repeal this Policy. The length and parameters of the school year are set forth in the law and do not need to be repeated in a policy. The Board can establish a timeline for developing the calendar without a policy in place. The Board may choose to make the calendar public before adoption and invite suggestions and comments without a policy in place. However, the policy, as written, *requires* the Board to do this. If the Board wishes to impose this requirement upon itself, it can maintain the policy, but such requirement seems unnecessarily restrictive given that the Board would need to amend or waive its policy should it wish to bypass public comment or suggestion in the future.

Policy 6210, Curriculum Adoption and Revision: Maintain this Policy. Shipman and Goodwin has opined that this Policy is unnecessary since Conn. Gen. Stat. Section 10-16(b) sets the

required program of instruction and Section 10-220(e) requires the Board of Education to "establish a school district curriculum committee, which "shall recommend, develop, review and approve curriculum" for the district. The school district curriculum committee in Darien is the Curriculum Leadership Team. However, the administration understands the Board's desire to monitor the adoption and revision of curriculum and has confirmed with Shipman and Goodwin that there is no issue with maintaining this policy.

Policy 6220, Curriculum Guides and Course Outlines: Repeal this Policy. This policy is unnecessary since Conn. Gen. Stat. Section 10-220 (e) requires the Board of Education to establish a school district curriculum committee. The work of creating and monitoring curriculum guides and course outlines is better suited to this Curriculum Leadership Team.

Policy 6230, Program Assessment: Repeal this Policy. This function is better suited to the Curriculum Leadership Team. That committee will report to the Board of Education's Curriculum Committee, which will determine the way in which such program assessment is communicated to the Board of Education and the public (i.e., memorandum, full public presentation).

Policy 6310, Teaching About Religion: Repeal this Policy. This policy is not legally required and seems unnecessary given that it attempts to paraphrase applicable legal requirements. In addition, the use of the phrase, "pedagogical relevance" is broad and not sufficiently precise to capture applicable legal principles.

Policy 6320, Health Education: Repeal this Policy. This policy is not legally required and seems unnecessary given that it attempts to repeat the requirements of Conn. Gen. Stat. Section 10-16b but does not do so comprehensively.

Policy 6330, Family Life Education and Instruction on AIDS: Repeal this Policy. Family life education is not required, but students must be permitted to be exempt from it. AIDS instruction is required by statute so a policy is unnecessary. Shipman recommends adopting its model policy on curriculum exemptions.

New Policy 6330, Curricular Exemptions: This policy accurately reflects current state statutes on curricular exemptions and provides a mechanism for parents/guardians to request such an exemption. At the request of the Policy Committee, the Policy has been revised so that parents may exempt their children from the enumerated subjects at any time, rather than only during the first two weeks of school.

Policy 6340, Career and Vocational Education: Repeal this Policy. This policy is not legally required and seems unnecessary given that it attempts to repeat the requirements of Conn. Gen. Stat. Section 10-16b but expands upon such requirements in a way that may be overly restrictive. The Curriculum Leadership Team and administration should decide on the specifics of the curriculum in these areas.

Policy 6350, Programs for Exceptional Children: Repeal this Policy and replace it with Shipman's model policy.

New Policy 6350. Policy for the Equitable Identification of Gifted and Talented Students: This policy reflects current legal requirements relating to the identification of gifted and talented students.

Policy 6360, Homebound Instruction: Repeal this Policy. This policy is not legally required and seems unnecessary given that it simply notes that the district will comply with applicable law.

Policy 6370, Summer School: Repeal this Policy. This policy is not legally required and the summer school program can be maintained without the policy and managed by the administration.

Policy 6410, Student Organizations. Repeal this Policy. The Board of Education indicates support for student organizations through the budget process. The administration monitors the activities and membership in these organizations throughout the year.

Policy 6420, Student Publications: Repeal this Policy. The Board of Education indicates its support for student publications through the budget process. In addition, this policy is not legally required and seems unnecessary given that it attempts to paraphrase applicable legal requirements. Finally, the use of the phrase, "as much opportunity as possible for the sincere expression of student opinion" is broad, vague and open to interpretation, and could create a bar that is difficult to meet.

Policy 6430, Intramural Programs: Repeal this Policy. The Board of Education indicates support for intramural programs through the budget process. This policy is not legally required and seems unnecessary given that the Board can provide for an intramural program without the policy. The policy also establishes standards that are subjective and may be difficult to meet (e.g., "should provide benefits to as large a number of students as possible"; "carried on with the best of interests of the participants as the first consideration").

Policy 6440, Interscholastic Programs: Repeal this Policy. The Board of Education indicates its support of Interscholastic Programs through the budget process. In addition, the language of the policy is problematic since it refers to "physical condition" determining whether a student is permitted to participate."

Policy 6450, Continuing Education Programs: Repeal this Policy. The Board of Education indicates its support for Continuing Education offerings through the budget process.

Policy 6510, Class Size: Revise this Policy. While Shipman and Goodwin does not maintain a model policy related to class size, Jessica Smith acknowledges that many districts maintain policies such as these. The administration is recommending revisions to the Class Size Administrative Guidelines to make those guidelines clearer to the community. At the request of the Policy Committee, a proposed revised first page of the Policy is included for the Board to review. These changes would align with the proposed changes to the grid on the second page of the Policy. The Board may also determine that changes are not required to either page of the Policy.

Policy 6520, Independent Study: Repeal this Policy. This policy is not legally required and seems unnecessary given that the Curriculum Leadership Team should decide on the specifics of independent study.

Policy 6610, Instructional Materials: Revise this Policy. This policy is not legally required and references applicable law without tracking it accurately. Revisions to this Policy make it clear that that the Board of Education's Curriculum Committee has delegated this responsibility to the Curriculum Leadership Team.

Policy 6620. Instructional Materials – Use of Copyrighted Materials: Repeal this Policy. This policy is not legally required and merely references legal requirements. However, it is important that staff understand their obligations to avoid copyright law violations. Shipman and Goodwin will review the regulations to ensure they are consistent with applicable law and the administration will share the regulations with staff.

POLICY

Series 6100 School Year

Policy 6110

School Year Calendar

The standard school year for the Darien Public Schools shall be consistent with Connecticut State Law.

The Superintendent shall present annually prior to June 30th a calendar for the coming school year for the approval of the Board. The calendar shall make provision for the opening and closing of school and the length of the authorized vacation periods during the standard school year. Before final adoption, the proposed calendar shall be made public for suggestions and comments.

Legal Reference:

Connecticut General Statutes, Section 10-16 Connecticut General Statutes, Section 10-259

POLICY

Series 6200 Curriculum Development

Policy 6210

Adoption and Revision

It is the policy of the Board that no course of study shall be eliminated or added without approval of the Board. It is the expectation of the Board that alterations and reductions to courses shall be presented to the Board for review.

Periodic progress reports will be issued regarding programs introduced as pilot projects.

POLICY

Series 6200 Curriculum Development

Policy 6220

Curriculum Guides and Course Outlines

The Board assigns to the Superintendent or his designee the responsibility for the development, revision and implementation of curriculum guides as well as the responsibility for monitoring their use.

POLICY

Series 6200 Curriculum Development

Policy 6230

Program Assessment

The Darien Board of Education recognizes that student learning is directly related to the quality of the instructional program. In order to promote high levels of student performance, the Board of Education requires the administration to conduct periodic K-12 assessments of each subject area.

The ultimate goal of program assessment is improved student learning. Three objectives are included under this goal:

- 1. To define high quality program standards through activities such as a review of national standards; a review of other school programs recognized for their excellence; and identification of the expectations for excellence among Darien educators, parents, students, and/or alumni.
- 2. To provide recommendations for improvements in curriculum and instruction.
- 3. To measure student success against learning objectives.

The administration shall report to the Board following each program assessment.

POLICY

Series 6300 Curriculum Design – Basic and Special Instructional Program

Policy 6310

Teaching About Religion

Religion influences many areas of education, such as literature and history.

The Board recognizes its Constitutional responsibility neither to promote nor inhibit religion. Consistent with current legal precedent, teachers may provide instruction on the principles of religions where such instruction has pedagogical relevance.

APPROVED: November 10, 2009

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POLICY

Series 6300 Curriculum Design – Basic and Special Instructional Program

Policy 6320

Health Education

The Board believes that an opportunity for effective health education lies within the public schools because of the opportunity to reach almost all children at an age where positive, lifelong health habits may be engendered and the availability of qualified personnel to conduct health education programs. The Board is, therefore, committed to a sound comprehensive health education program as an integral part of each student's general education.

Health education may include, but is not limited to, education about human growth and development, nutrition, first aid, disease prevention, community and consumer health, physical, mental and emotional health, including youth suicide prevention, substance abuse prevention, safety, which may include the dangers of gang membership, and accident prevention.

Legal Reference: Connecticut General Statutes, section 10-16b

POLICY

Series 6300 Curriculum Design – Basic and Special Instructional Program Pol

Policy 6330

<u>Family Life Education and Instruction on</u> <u>Acquired_Immune Deficiency Syndrome (AIDS)</u>

The purpose of family life education is to help students acquire factual knowledge, attitudes and values that will result in behavior that contributes to the well-being of the individual, the family and society. Family life education may include, but is not limited to, family planning, human sexuality, parenting, nutrition, and the emotional, physical, psychological, hygienic, economic and social aspects of family life. Family life education shall be in addition to - and not a substitute for - health and other required curriculum components.

In accordance with the provisions of Section 10-19(b) of the Connecticut General Statutes, it is the policy of the Board of Education to provide, during the regular school day, planned, ongoing and systematic instruction on Acquired Immune Deficiency Syndrome (AIDS). The Superintendent of Schools shall develop procedures concerning the exemption of pupils from such instruction upon the written request of the pupil's parent or guardian.

Because of the sensitive nature of such programs, the parent or guardian of each student will be notified prior to the commencement of the instructional program. Instructional materials to be used in the program shall be available for inspection by the parent or guardian during school hours. Opportunity shall be provided for all parents to consult with the principal regarding their child's attendance in certain sections of the course. Parents who do not wish for their children to participate in family life education must provide written notification to the Principal or his/her designee to exempt their children from such courses.

Teachers who provide instruction in family life education programs will have professional preparation in the subject area, either at the pre-service or in-service level.

Legal Reference:

Connecticut General Statutes, section 10-16c Connecticut General Statutes §10-19(b).

DARIEN PUBLIC SCHOOLS Darien, CT

Series 6000 Instruction

Policy 6330

CURRICULAR EXEMPTIONS

Mandatory Curricular Exemptions:

Upon the written request of a parent or guardian received by the school district prior to planned instruction in the areas set forth below, the Darien Board of Education (the "Board") shall permit curricular exemptions for instruction in the following areas:

- 1. Dissection;
- 2. Family life education;
- 3. HIV/AIDS;
- 4. Sexual abuse and assault awareness and prevention program; or
- 5. Firearm safety.

Definitions:

"Dissection Instruction" is defined as instruction in which a student must participate in, or observe, the dissection of any animal.

"Family Life Education Instruction" is defined as instruction pertaining to family planning, human sexuality, parenting, nutrition and the emotional, physical, psychological, hygienic, economic and social aspects of family life.

"HIV/AIDS Instruction" is defined as ongoing and systematic instruction on Acquired Immune Deficiency Syndrome (AIDS) offered by the district pursuant to state law.

"Sexual abuse and assault awareness and prevention program" is defined as the state-wide program identified or developed by the Department of Children and Families, in collaboration with the Department of Education and Connecticut Sexual Assault Crisis Services, Inc. (or a similar entity) that includes age-appropriate educational materials designed for children in grades kindergarten to twelve, inclusive, regarding child sexual abuse and assault awareness and prevention that may include, but not be limited to, (A) the skills to recognize (i) child sexual abuse and assault, (ii) boundary violations and unwanted forms of touching and contact, and (iii) ways offenders groom or desensitize victims, and (B) strategies to (i) promote disclosure, (ii) reduce self-blame, and (iii) mobilize bystanders.

Written Request for Mandatory Exemption:

Parents who wish to exercise such exemptions must notify the school district in writing. within the first two weeks of school.

Alternative Assignments:

1. Any student excused from participating in, or observing, the dissection of any animal as part of classroom instruction shall be required to complete an alternate assignment to be determined by the teacher.

2. Any student excused from participating in the sexual abuse and assault awareness and prevention program shall be provided, during the period of time in which the student would otherwise be participating in such program, an opportunity for other study or academic work as determined by the teacher.

3. Any student excused from any other aspect of the curriculum may be required by the teacher to complete an alternative assignment as determined by the teacher.

Legal References:

Conn. Gen. Stat. § 10-16c. Conn. Gen. Stat. § 10-16e. Conn. Gen. Stat. § 10-18d. Conn. Gen. Stat. § 10-19(b). Conn. Gen. Stat. § 17a-101q.

ADOPTED:

[] BOARD OF EDUCATION

Curricular Exemption Request Form

I request that my child be exempted from instruction in the following areas:

Check all that apply:

- 1. Dissection
- 2. Family life education
- 3. HIV/AIDS
- 4. Sexual abuse and assault awareness and prevention program

I recognize that teachers may require my child to complete alternative assignments in lieu of the curricular instruction planned in the area of exemption.

This form must be completed annually and returned to the school principal by

Date

Name of Student (Please Print)

Parent's/Guardian's Signature

Date

Or

Student's Signature (if 18 years of age)

Date

POLICY

Series 6300 Curriculum Design – Basic and Special Instructional Program

Policy 6340

Career and Vocational Education

The Board of Education expresses its commitment to the concept of career and vocational education and its inclusion within the programs and services of its public schools. This educational design should not only recognize and provide for equal opportunities for all students but should also strengthen relationships between the school, community, and world of work.

The Career Education program will be a comprehensive effort to prepare all students for successful participation in our society. The program will provide for those who choose to pursue careers through higher education, those who will enter the job market directly after high school, and those who will seek additional vocational training.

Legal Reference: Connecticut General Statutes, section 10-16b

POLICY

Series 6300 Curriculum Design – Basic and Special Instructional Program

Policy 6350

Programs for Exceptional Students

It is the policy of the Board of Education to provide an equal educational opportunity, consistent with federal and state statutes, for all exceptional children in the Darien Public Schools.

The Superintendent shall develop adequate programs both for disabled and gifted children and shall develop procedures that will facilitate the identification of such children.

Legal Reference:

Connecticut General Statutes, Section 10-76d Individuals with Disabilities Education Act, 20 U.S.C. §1400 et seq. Section 504 of the Rehabilitation Act of 1973, 29 U.S.C. §794(a)

DARIEN PUBLIC SCHOOLS Darien, CT

Series 6000 Instruction

Policy 6350

POLICY FOR THE EQUITABLE IDENTIFICATION OF GIFTED AND TALENTED STUDENTS

The Darien Board of Education (the "Board") will use equitable methods to identify students enrolled in the Darien Public Schools (the "District") that have an extraordinary learning ability and/or outstanding talent in the creative arts, the development of which requires programs or services beyond the level of those ordinarily provided in regular school programs. Such students will be identified as gifted and/or talented.

I. Definitions

For purposes of this policy:

"Extraordinary learning ability" means a child identified by the planning and placement team as gifted and talented on the basis of either performance on relevant standardized measuring instruments, or demonstrated or potential achievement or intellectual creativity, or both.

"Gifted and talented" means a child identified by the planning and placement team as (A) possessing demonstrated or potential abilities that give evidence of very superior intellectual, creative or specific academic capability and (B) needing differentiated instruction or services beyond those being provided in the general education program in order to realize the child's intellectual, creative or specific academic potential. The term includes children with extraordinary learning ability ("gifted") and children with outstanding talent in the creative arts ("talented").

"Outstanding talent in the creative arts" means a child identified by the planning and placement team as gifted and talented on the basis of demonstrated or potential achievement in music, the visual arts or the performing arts.

"Planning and placement team ("PPT")," for purposes of the evaluation, identification or determination of the specific educational needs of a child who may be gifted or talented, means a group of certified or licensed professionals who represent each of the teaching, administrative, and pupil personnel staffs, and who participate equally in the decision making process.

II. Referral

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Any student enrolled in grades kindergarten through twelve, inclusive, in a District school may be referred to the PPT to determine eligibility as gifted and talented. A referral may come from any source, including the student's teacher, an administrator, the student's parent/guardian, or the student.

III. Evaluation and Identification

The PPT shall be responsible for conducting evaluations and identifying whether students are eligible as gifted and talented, and shall meet, as needed during the school year to determine the eligibility of groups of children for whom evaluation and identification as gifted and talented are planned. When a child has been individually referred to the PPT for consideration as a gifted and talented child, the PPT shall provide the student's parent(s)/guardian(s) with written notice of the referral.

The Board requires the use of multiple methods of identification of gifted and talented students. The PPT will use the following methods of evaluation in determining whether a student is eligible as gifted and talented:

<u>Group Assessment</u>. The PPT may use an appropriate standardized test administered to all students in a particular grade. In administering standardized tests, the PPT will use a locally normed cut score to identify students for consideration for gifted and talented classification. Parent/guardian consent is not required prior to the administration of a group assessment.

<u>Individual Evaluation</u>. Individual evaluations may be recommended by the PPT in appropriate circumstances, such as when there is a possibility of identifying the student as gifted and talented in areas that are not typically addressed by large-scale standardized tests, such as social studies, a technical discipline, music, creative arts, or performing arts. The PPT may also recommend an individual assessment for a student referred to the PPT for an evaluation when the student is in a grade level in which group assessments are not administered. Before a student is individually evaluated for identification as gifted or talented, the PPT must secure the written consent from a parent/guardian.

After the PPT has determined from an individual or group assessment that a student has potential for or has demonstrated extraordinary learning ability or outstanding talent in the creative arts, the student will be identified as gifted and talented only if the PPT determines that the child requires differentiated instruction or services beyond those provided in the general education program in order to realize the child's intellectual, creative or specific academic potential.

The results of the PPT meeting concerning a determination of the child's identification as gifted or talented shall be provided to the parent or guardian electronically or, if the District does not have the parent or guardian's e-mail address on file, in writing. Such notice shall include, but is not limited to, (1) an explanation of how such student was identified as gifted and talented; and (2) the contact information for (A)

the District employee in charge of the provision of services to gifted and talented students, or, if there is no such employee, the District employee in charge of the provision of special education and related services, (B) the employee at the Connecticut State Department of Education who has been designated as responsible for providing information and assistance to boards of education and parents or guardians of students related to gifted and talented students and, (C) any associations in the state that provide support to gifted and talented students.

If a parent/guardian disagrees with the results of the evaluation conducted by the PPT, the parent/guardian has a right to a hearing.

The District may identify up to ten (10) percent of the total student population for the District as gifted and talented.

IV. Provision of Services

The Superintendent shall develop adequate programs for gifted and talented students.

Legal Reference:

Conn. Gen. Stat. § 10-76a Conn. Gen. Stat. § 10-76xx

Conn. Agencies Regs. § 10-76a-1 Conn. Agencies Regs. § 10-76a-2 Conn. Agencies Regs. § 10-76d-1 Conn. Agencies Regs. § 10-76d-9(c)

Connecticut State Department of Education, *Gifted and Talented Education: Guidance Regarding Identification and Service* (March 2019), *available at* <u>https://portal.ct.gov/-/media/SDE/Gifted-and-Talented/Gifted-and-Talented-Education---Guidance.pdf</u>

ADOPTED:

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POLICY

Series 6300 Curriculum Design – Basic and Special Instructional Program Policy 6360

Homebound Instruction

Homebound instruction shall be provided in accordance with federal and state laws and regulations.

Cross Reference:

GE10, Personnel (Professional Staff, Tutoring for Pay)

Legal Reference: Regs. Conn. State Agencies § 10-76d-15

POLICY

Series 6300 Curriculum Design – Basic and Special Instructional Program

Policy 6370

Summer School

The school system may sponsor a summer program providing opportunities for enrichment and remedial instruction for students in grades one through six and at the secondary level, where appropriate, for expansion of programs and acceleration. Attendance at such a summer program shall be voluntary.

Tuition fees for resident and non-resident pupils shall be charged, subject to Board approval, except as such programs are funded by the federal government or other outside agencies.

The summer school curriculum shall be established in accordance with the needs of students. The administration shall have the right to cancel announced summer courses for which there is insufficient enrollment and to refund fees. Attendance at summer school is a privilege and not a right. Students in attendance shall be expected to comply with the same rules of conduct as are in place during the regular school year. The administration shall have the right to dismiss a student who fails to comply with these rules of conduct with no refund of fees.

Remedial courses offered at elementary levels and make-up and review courses offered at secondary levels may provide opportunities for students to qualify for promotion and/or credit in areas and subjects where previous work has not met established standards. Courses provided for the purpose of permitting secondary school students to expand their programs shall meet the credit/instructional hour requirements for summer courses as established by the New England Association of Schools and Colleges.

Legal Reference: Connecticut General Statutes, section 10-74a

POLICY

Series 6400 Curriculum Design – Co-Curricular and Athletic Programs

Policy 6410

Student Organizations

All organizations associated with the Darien Public Schools must be approved by the principal of the host school and be in accordance with administrative procedures. Such organizations shall make annual reports to the principal concerning their activities during the school year. Approved student organizations shall be allowed to use facilities in their host school with the approval of the principal.

POLICY

Series 6400 Curriculum Design – Co-Curricular and Athletic Programs

Policy 6420

Student Publications

The Board encourages the use of school-sponsored publications to express students' points of view. Student publications shall provide as much opportunity as possible for the sincere expression of student opinion, while avoiding objectionable content including libel, obscenity, defamation, false statements, and material advocating discrimination or prejudice. School officials may exercise control over speech in student publications if such regulation is reasonably related to legitimate pedagogical concerns.

See Also:

JB3, School-Community Relations (School-Sponsored Information Media) JB1, School-Community Relations (Public's Right to Know)

Legal Reference:

Hazelwood School District v. Kuhlmeier, 484 U.S.260 (1988)

POLICY

Series 6400 Curriculum Design – Co-Curricular and Athletic Programs

Policy 6430

Intramural Programs

The Board believes that athletic programs should provide benefits to as large a number of students as possible. It is, therefore, the policy of the Board to provide an intramural program as an outgrowth of class instruction in physical education and commensurate with the grade level of the students involved. The program should encourage participation by all, regardless of degree of skill, and should be carried on with the best of interests of the participants as the first consideration. Responsible personnel shall be provided for coaching and supervising intramural sports.

POLICY

Series 6400 Curriculum Design – Co-Curricular and Athletic Programs

Policy 6440

Interscholastic Programs

It is the Board's policy to provide high school students with interscholastic athletic competition in a variety of sports. Students shall be allowed to participate in individual sports on the basis of their physical condition, their desire, and their academic standing. Qualified personnel shall be provided for coaching and supervising individual sports.

Interscholastic programs shall meet the following conditions:

Participation in interscholastic athletics is limited to high school students. The administration shall establish criteria as a basis for determining the interscholastic sports available for the various grade levels.

Those having direct responsibility for the conduct of the athletic program of the school are required to conform in all ways to the general education program as laid down by the Board and the administration, including such matters as schedules, financial expenditures, relationships with other schools, and health and safety regulations.

The Darien Public Schools are a member of the Connecticut Interscholastic Athletic Conference and in all athletic matters will adhere firmly to the rules and regulations of that body and to the philosophy of sports that CIAC encourages. The eligibility of students to participate in the athletic program is determined in accordance with CIAC regulations.

The district's participation in interscholastic athletics shall be subject to approval by the Board. This shall include approval of membership in any leagues, associations, or conferences, and of rules for student participation.

Insurance against accident or injury shall be offered by the district for students engaging in interscholastic athletics.

POLICY

Series 6400 Curriculum Design – Co-Curricular and Athletic Programs Policy 6450

Continuing Education Program

The Board may choose to offer Continuing Education courses.

Continuing Education consists of courses offered and not as an integral part of the elementary and secondary school programs.

Costs for instructors and materials shall be covered by registration fees, tuition, and book or material charges except for those courses mandated and/or funded by the federal government or outside agencies.

POLICY

Series 6500 Instructional Arrangements

Policy 6510

Class Size

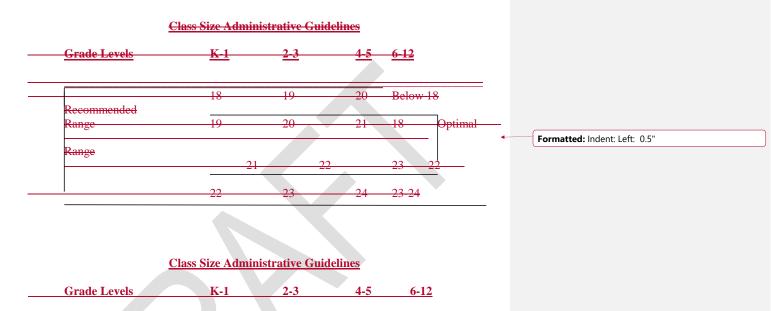
The Darien Board of Education believes the number of pupils in a class affects the quality of education. The relationship between class size and student learning is complex and is affected by grade level, subject area, nature of the pupils, learning objectives, instructional methods and procedures, and the skills and attitude of the teacher and support staff.

The goal of the Class Size Policy is the establishment of appropriate class size ranges for the pupils, the teacher, the subject matter, and teaching methods of a particular grade or class.

Alternatives within the class size ranges should be weighed using the following criteria:

- 1. what is the optimal class size range given the nature of the class
- 2. what are the impediments considered that result in creating classes outside of the range
- 3. where possible, smaller classes should be run for our youngest students, students with the most significant challenges and in consideration of running electives that round out a diverse curriculum at the high school.

APPROVED: November 22, 2016 REVISED: Series 6500: Instructional Arrangements Policy R - 6510



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APPROVED: November 22, 2016 REVISED:

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POLICY

Series 6500 Instructional Arrangements

Policy 6510

Class Size

The Darien Board of Education believes the number of pupils in a class affects the quality of education. The relationship between class size and student learning is complex and is affected by grade level, subject area, nature of the pupils, learning objectives, instructional methods and procedures, and the skills and attitude of the teacher and support staff<u>teacher individuality</u>, physical environment and budgetary implications.

The goal of the Class Size Policy is the establishment of appropriate class size ranges for the pupils, the teacher, the subject matter, and teaching methods of a particular grade or class.

Alternatives within the class size ranges should be weighed using the following criteria:

-1. what is the optimal class size range given the nature of the class

2. what are the impediments considered that result in creating classes outside of the range

3. where <u>Where</u> possible, smaller classes should be run for our youngest students, students with the most significant challenges and in consideration of running electives that round out a diverse curriculum at the high school.

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POLICY

Series 6500 Instructional Arrangements

Policy 6520

Independent Study

The Board permits the establishment of independent study programs in the High School to the extent that staffing allocations and program development will permit. The Superintendent or his designee shall develop and the Board shall approve criteria for the implementation and evaluation of such independent study programs.

POLICY

Series 6600 Instructional Resources

Policy 6610

Instructional Materials - Selection and Adoption

It is the policy of the Board of Education to provide educational materials and equipment that support and enrich the curriculum and further the achievement of the district's goals. Insofar as possible, all textbooks should present balanced views concerning the international, national, and local issues and problems of our times.

Materials shall not be excluded solely because of the race, nationality, political, or religious views of the writer or his or her style.

While the Board is legally responsible for all matters relating to the adoption of textbooks and purchase of library and other supplementary materials, the responsibility for reviewing, selecting and approving instructional materials is delegated to the administration and designated eurriculum committee. District Curriculum Leadership Team.

The needs of the individual school based on the curriculum and the existing collection shall be the first criteria for selection. Materials shall also be considered on the basis of:

overall purpose; timeliness or permanence; importance of subject matter; quality of writing/production; readability and popular appeal; authoritativeness; reputation of the publisher/producer; reputation and significance of the author/artist/composer/producer; format and price; requests from faculty and students; and suitability for age level.

Cross Reference:

JE1, School-Community Relations (Community Instructional Resources) JK1, School-Community Relations (Public Complaints) Legal Reference:

Connecticut General Statutes, section 10-18a Connecticut General Statutes, section 10-221(a) Connecticut General Statutes, section 10-228 Connecticut General Statutes, section 10-229

APPROVED: November 10, 2009 REVISED:

POLICY

Series 6600 Instructional Resources

Policy 6620

Use of Copyrighted Materials

The Darien Board of Education recognizes that federal law imposes certain restrictions on the duplication of copyrighted materials without authorization of the holder of the copyright. Copyrighted materials may include, but are not limited to, books, periodicals, sheet music, audiotapes, videotapes, DVDs, and computer software.

Accordingly, the Board does not permit the duplication of copyrighted materials, except in conformance with applicable federal law, including but not limited to the "fair use" doctrine.

The Board directs the Superintendent to develop and maintain regulations to direct staff members with respect to appropriate use and reproduction of copyrighted materials.

While the district encourages its staff to enrich the learning programs by making proper use of supplementary materials, it is the responsibility of the district staff to abide by the district's copying procedures and obey the requirements of the law. In no circumstances shall the district consider it necessary for district staff to violate copyright requirements in order to perform their duties properly. The district is not responsible for any violations of the copyright law by its staff except in accordance with the provisions of Conn. Gen. Stat. § 10-235.

Any staff member who is uncertain as to whether reproducing or using copyrighted material is permissible under the law should contact the Superintendent or the person designated as the copyright compliance officer. The latter will also assist staff in obtaining proper authorization to copy or use protected material when such authorization is required.

Failure to comply with the district's policy and regulations regarding use of copying devices/copyright procedures may result in disciplinary action.

This policy and the regulations that accompany it are just guidelines, and the Darien Public Schools cannot guarantee that adherence to these guidelines will eliminate all possibility of finding a copyright violation.

Legal References: The Copyright Act of 1976, as amended, 17 U.S.C. § 101 et seq.

Darien Public Schools Darien, Connecticut

POLICY

Series 6600 Instructional Resources

Policy 6620

Administrative Regulations

Use of Copyrighted Materials

These regulations, promulgated pursuant to Board Policy **6620** are designed to assist school staff in appropriately using copying devices and copyrighted materials in a manner consistent with federal copyright law.

While the district encourages its staff to enrich the learning programs by making proper use of supplementary materials, it is the responsibility of the district staff to abide by the district's copying procedures and obey the requirements of the law. In no circumstances shall the district consider it necessary for district staff to violate copyright requirements in order to perform their duties properly. The district is not responsible for any violations of the copyright law by its staff.

Any staff member who is uncertain as to whether reproducing or using copyrighted material is permissible under the law should contact the Superintendent [or other appropriate administrator designated as the copyright compliance officer]. Such person will also assist staff in obtaining proper authorization to copy or use protected material when such authorization is required.

Failure to comply with the district's policy and regulation regarding use of copying devices may result in disciplinary action.

The following guidelines represent the current understanding of copyright law and the fair use doctrine. However, the Darien Public Schools cannot guarantee that adherence to these guidelines will eliminate all possibility of a finding of a copyright violation. Each use of a copyrighted material must be reviewed on an individual basis, particularly if such use falls outside the scope of the following guidelines. The Darien Public Schools is not responsible for copyright violations by its employees except in accordance with the provisions of Conn. Gen. Stat. § 10-235.

NOTE: These regulations cover only in-classroom uses of copyrighted works and do not apply to copying outside of the walls of the classroom. Staff members should note that posting a copyrighted work on the Internet does not constitute an "in-classroom" use. Staff members utilizing class websites and/or other Internet resources should contact the appropriate administrator, designated above, with any questions.

FAIR USE GENERALLY

The fair use of a copyrighted work for purposes such as criticism, comment, news reporting, teaching (including multiple copies for classroom use), scholarship, or research, is not an infringement of copyright. In determining whether the use made of a work in any particular case is a fair use, the factors to be considered shall include:

A. the <u>purpose and character</u> of the use, including whether such use is of a commercial nature or is for nonprofit educational purposes;

B. the <u>nature</u> of the copyrighted work;

C. the <u>amount and substantiality</u> of the portion used in relation to the copyrighted work as a whole; and

D. the <u>effect of the use</u> upon the potential market for or value of the copyrighted work.

The fact that a work is unpublished shall not itself bar a finding of fair use if such finding is made upon consideration of all above factors.

BOOKS AND PERIODICALS

1. **Single Copying for Teachers**: A single copy may be made of any of the following by or for a teacher at his/her scholarly research or use in teaching or preparation to teach a class:

- a. A chapter from a book.
- b. An article from a periodical or newspaper.
- c. A short story, short essay or short poem, whether or not from a collective work.

d. A chart, graph, diagram, drawing, cartoon or picture from a book, periodical or newspaper.

2. **Multiple Copies for Classroom Use**: Multiple copies (not to exceed in any event more than one (1) copy per student in a course) may be made by or for the teacher for classroom use or discussion, provided that

- a. The copying meets the test of brevity and spontaneity as defined below.
- b. The copying meets the cumulative effect test as defined below.
- c. Each copy includes a notice of copyright.

3. **Definitions**

a. <u>Brevity</u>

(1) <u>Poetry</u>: a complete poem of less than two hundred fifty (250) words, and if printed on not more than two (2) pages, an excerpt from a longer poem of not more than two hundred fifty (250) words.

(2) <u>Prose</u>: Either a complete article, story or essay of less than two thousand five hundred (2,500) words, or an excerpt from any prose work or not more than one thousand (1,000) words or ten percent (10%) of the work, whichever is less, but in any event a minimum of five hundred (500) words.

(Each of the numerical limits stated in a(1) and (2) above may be expanded to permit completion of an unfinished line of a poem or of an unfinished prose paragraph.)

(3) <u>Illustration</u>: One (1) chart, graph, diagram, cartoon or picture per book or per periodical issue.

(4) <u>"Special" Works</u>: Certain works in poetry, prose or in "poetic prose" which often combine language with illustrations and which are intended sometimes for children and at other times for more general audience and fall short of two thousand five hundred (2,500) words in their entirety. Subparagraph (2) above notwithstanding, such special works may not be reproduced in their entirety; however, an excerpt comprising not more than two (2) of the published pages of such special work and containing not more than ten percent (10%) of the words found in the text thereof may be reproduced.

b. Spontaneity

(1) The copying is at the instance and inspiration of the individual teacher, and

(2) The inspiration and decision to use the work and the moment of its use for maximum teaching effectiveness are so close in time that it would be unreasonable to expect a timely reply to a request for permission.

c. <u>Cumulative Effect</u>

(1) The copying of the material is for only one (1) course in the school in which copies are made.

(2) Not more than one (1) short poem, article, story, essay or two (2) excerpts may be copied from the same author, nor more than three (3) from the same collective work or periodical volume during one (1) class term.

(3) There shall not be more than nine (9) instances of such multiple copying for one (1) course during one (1) class term.

(The limitation stated in (2) and (3) above shall be not apply to current news periodicals and newspapers and current news sections of other periodicals.)

4. **Prohibitions**:

Notwithstanding any of the foregoing, the following shall be prohibited:

a. Copying shall <u>not</u> be used to create or to replace or substitute for anthologies, compilations, or collective works. Such replacement or substitution may occur whether copies of various works or excerpts there from are accumulated or reproduced and used separately.

b. There shall be no copying of or from works intended to be "consumable" in the course of study or of teaching. "Consumable" works include: workbooks, exercises, standardized tests, test booklets, answer sheets, and like consumable material.

c. Copying shall not:

- (i) substitute for the purchase of books, publishers' reprints or periodicals;
- (ii) be directed by a higher authority;

(iii) be repeated with respect to the same item by the same teacher from term to term.

d. No charge shall be made to the student beyond the actual cost of the photocopying.

<u>MUSIC</u>

1. Emergency copying to replace purchased copies which for any reason are not available for an imminent performance is permissible provided purchased replacement copies shall be substituted in due course.

2. For academic purposes other than performance, single or multiple copies of excerpts of works may be made, provided that the excerpts do not comprise a part of the whole which would

constitute a performable unit such as a section, movement or aria, but in no case more than ten (10%) percent of the whole work. The number of copies shall not exceed one copy per pupil.

3. Printed copies which have been purchased may be edited or simplified provided that the fundamental character of the work is not distorted or the lyrics, if any, altered or lyrics added if none exist.

4. A single copy of recordings of performances by students may be made for evaluation or rehearsal purposes and may be retained by the educational institution or an individual teacher.

5. A single copy of a sound recording (such as a tape, disc or cassette) of copyrighted music may be made from sound recordings owned by the school or the individual teacher for the purpose of constructing aural exercises or examination questions and may be retained by the educational institution or individual teacher.

6. Copying cannot be used to create, replace or substitute for anthologies, compilations or collective works. Copying of or from consumable works in the course of study or teaching (such as workbooks, exercises, standardized tests and answer sheets) is prohibited. Copying for the purpose of performance is prohibited, except in the case of an emergency as set forth in paragraph 1 above, and copying for the purpose of substituting for the purchase of music is prohibited, except as set forth in the first and second paragraphs above. All copies must include the copyright notice appearing on the printed copy.

PERFORMANCE OF COPYRIGHTED WORKS

1. Performance or display by teachers or students of a legally obtained copyrighted work (such as reading of a poem, showing a DVD or playing a CD) is permitted without the authorization of the copyright owner if used as part of a teaching activity in a classroom or instructional setting. The purpose shall be instructional rather than for entertainment.

2. Performances of non dramatic literary or musical works which are copyrighted are permitted without the authorization of the copyright owner, provided that:

A. The performance is not for commercial purpose;

B. None of the performers, promoters or organizers are compensated; and

C. (1) There is no direct or indirect admission charge; or (2) Admission fees are used for educational or charitable purposes only; provided that the copyright owner has not objected to the performance.

All other dramatic, non dramatic or musical performances require permission from the copyrighted owner.

OFF-AIR RECORDINGS

Television programs are protected by copyright law from unauthorized duplication and distribution. The "Fair Use" doctrine allows educators the right to use copyrighted materials under specific guidelines:

1. **Broadcast Network Programming**: (programs transmitted by TV stations for reception by the general public without charge) Teachers may record broadcast programs off-air simultaneously with the broadcast transmission. Such recordings may be used once in the course of relevant teaching activities within the first ten (10) days of the program's first broadcast. The recording may be used one additional time within the initial ten-day period only when instructional reinforcement is necessary, and only in classrooms and similar places within a single building or in the homes of students receiving formalized instruction.

a. Off-air recordings may be kept for up to forty-five (45) school days after which time all off-air recordings must be destroyed or erased. "School days" are days when school is in session. After the first ten (10) days, off-air recordings may be used to the end of the forty-five (45) day retention period only for teacher evaluation purposes (i.e. to determine whether to use the recording in the curriculum).

b. Off-air recordings may be made only upon specific request by an individual teacher and may not be regularly recorded in anticipation of a request. No broadcast program may be recorded off-air more than once at the request of an individual teacher, regardless of the number of times the program may be broadcast.

c. A limited number of copies of each off-air recording may be made and only when needed for legitimate teacher needs. Any additional copy must meet the same requirements as the original recording.

d. Off-air recordings do not need to be used in their entirety, but the program may not be altered from its original content. Recordings may not be electronically or physically combined or merged.

e. All programs recorded off-air must include the copyright notice as recorded.

2. **Cable Network Programming**: (programs transmitted through a cable provider with specific copyright clearances) Teachers may videotape and use cable programs for instructional purposes if individual copyright clearances are followed and the programs are not altered. Sections of a program may be shown, but the program may not be altered from its original content. Programs may be used an unlimited number of times during the copyright clearance period. A limited number of copies may be produced to meet the needs of teachers as long as copyright guidelines are adhered to. Each copy is subject to all copyright provisions that apply to the original. Under no circumstances should an educator make any off-air recording of cable network programming without an individual copyright clearance.

FAIR USE OF COPYRIGHTED MATERIALS IN EDUCATIONAL MULTIMEDIA PROJECTS

1. **Definition**:

An educational multimedia project is a project which incorporates students' or educators' original material, such as course notes or commentary, together with various copyrighted media formats including but not limited to, motion media, music, text, graphics, illustrations, photographs and digital software which are combined into an integrated presentation.

2. Preparation of educational multimedia projects using portions of copyrighted works:

a. By students: Students may incorporate portions of lawfully acquired copyrighted works when producing their own educational multimedia projects for a specific course.

b. By educators for curriculum based instruction: Educators may incorporate portions of lawfully acquired copyrighted works when producing their own educational multimedia programs for their own teaching tools in support of curriculum based instructional activities at educational institutions.

3. Permitted uses of educational multimedia projects using portions of copyrighted works:

a. <u>By students</u>: Students may perform and display their own educational multimedia projects for educational uses in the course for which they were created and may use them in their own portfolios as examples of their academic work for later personal uses such as job and graduate school interviews.

b. By <u>educators for curriculum based instruction</u>: Educators may perform and display their own educational multimedia projects to students in the following situations:

- (i) face-to-face instruction,
- (ii) assigned to students for directed self-study,

(iii) for remote instruction to students enrolled in curriculum based courses and located at remote sites, provided over the educational institution's secure electronic network in real-time, or for after class review or directed self-study, provided there are technological limitations on access to the network and educational multimedia project (such as password or PIN) and provided further that the technology prevents the making of copies of copyrighted material. If the educational institution's network or technology used to access the educational multimedia project cannot prevent duplication of copyrighted material, students or

educators may use the multimedia educational projects over an otherwise secure network for a period of only fifteen days after its initial real-time remote use in the course of instruction or fifteen days after its assignment for directed selfstudy. After that period, one of the two use copies of the educational multimedia project may be placed on reserve in a learning resource center, library or similar facility for on-site use by students enrolled in the course. Students shall be advised that they are not permitted to make their own copies of the multimedia project.

c. <u>By educators for peer conferences</u>: Educators may perform and display their own educational multimedia projects in presentations to peers, for example, at workshops and conferences.

d. <u>By educators for professional portfolio</u>: Educators may retain educational multimedia projects for later personal uses such as tenure review or job interviews.

4. Limitations on preparation and use of educational multimedia projects using portions of copyrighted works:

a. Educators may save and use multimedia projects for up to two years after the first instructional use with a class. Use beyond that time period, even for educational purposes, requires permission for each copyrighted portion incorporated into the project.

b. <u>Portion limitations</u>:

Portion limitations mean the amount of copyrighted work that can be reasonably used in educational multimedia projects regardless of the original medium from which the copyrighted works are taken. "In the aggregate" means the total amount of copyrighted materials from a single copyrighted work that is permitted to be used in an educational multimedia project without permission. These limits apply cumulatively to each educator's or each student's multimedia project(s) for the same academic semester, cycle or term.

(i) "Motion media" may be used in a multimedia project for a maximum of three minutes or 10 percent (whichever is smaller).

(ii) "Text material" may be used in a multimedia project up to 10% or 1000 words, whichever is less, in the aggregate of a copyrighted work consisting of text material. An entire poem of less than 250 words may be used, but no more than three poems by any one poet, or five poems by different poets from any anthology may be used. For poems of greater length, 250 words may be used but no more than three excerpts by a poet, or five excerpts by different poets from a single anthology may be used.

(iii) "Music, lyrics, and music video" may be used in a multimedia project up to 10%, but in no event more than 30 seconds. Any alterations to a musical work shall not change the basic melody or fundamental character of the work.

(iv) "Illustrations and photographs" may be used in a multimedia project as long as no more than five images by an artist or photographer are reproduced or incorporated. When using illustrations and photographs from a published collective work, not more than 10% or 15 images, whichever is less, may be reproduced or incorporated into the project.

(v) "Numerical data sets" may be used in a multimedia project up to 10% or 2500 fields or cell entries, whichever is less, from a copyrighted database or data table. A field entry is defined as a specific items of information, such as a name or Social Security number, in a record of a database file. A cell entry is defined as the intersection where a row and a column meet on a spreadsheet.

c. <u>Number of copies</u>:

(i) Not more than two use copies of an educational multimedia project may be made.

(ii) An additional copy may be made for preservation purposes but may only be used or copied to replace a use copy that has been lost, stolen, or damaged.

(iii) Each principal creator of an educational multimedia project may retain one copy for the personal uses described above.

d. <u>Attribution and Acknowledgment</u>:

(i) Educators and students are reminded to credit the sources and display the copyright notice and copyright ownership information if this is shown in the original source, for all works incorporated as part of educational multimedia projects. Crediting the source must adequately identify the source of the work, giving a full bibliographic description where available (including author, title, publisher, place and date of publication). This attribution may be combined and shown in a separate section of the educational multimedia project. Note: if the project is being viewed remotely, as described in section 3(b)(iii) above, the attribution data must appear on the screen when the image is viewed, unless the appearance of same on the screen would be mutually exclusive with an instructional objective (i.e. during examinations when source credits would be relevant to examination questions).

(ii) Educators and students are reminded that they must include on the opening screen of their multimedia project and any accompanying print material a notice that certain materials are included under the fair use exemption of the U.S. Copyright law and are restricted from further use.

COMPUTER SOFTWARE AND CD ROM PRODUCTS

The Darien Public Schools complies with the copyright laws and any usage agreements that are applicable to the acquisition of software programs.

1. Unauthorized reproduction or distribution of copyrighted software is prohibited.

2. Educators may not make copies of software or distribute it for use by their students in school or at home.

3. One back up copy of licensed software may be made for archival/replacement purposes only; however, this copy must comply with the license agreement.

- 4. To prevent misuse of licensed software programs, teachers should take the following precautions:
 - a. Avoid loading a CD or diskette into multiple computers without authorization;
 - b. Avoid installation of outside software on school computers or computer systems;
 - c. Do not copy or distribute copies of software from an unauthorized source; and
 - d. Ensure that any use of the school computer or computer network complies with the district's administrative regulations for acceptable use of computers, including internet and emails.

The guidelines set forth above represent the current understanding of copyright law and the fair use doctrine. However, the Darien Public Schools cannot guarantee that adherence to these guidelines will eliminate all possibility of a finding of a copyright violation. The Darien Public Schools is not responsible for copyright violations by its employees except in accordance with the provisions of Conn. Gen. Stat. § 10-235.

Working Draft <u>PROPOSED</u> BOARD OF EDUCATION MASTER AGENDA AUGUST 2022 – FEBRUARY 2023 (changes are highlighted in "Red", "Bold")

August 23

- Presentation, Discussion and Possible Action on Proposed Revised Facilities Use Fee Schedule - included in the 2022-23 Approved Budget
- Appointment of an Impartial Hearing Officer for Student Disciplinary Matters for the 2022-2023 School Year, as they arise
- Action Item Discussion and Possible Action to Delegate to its Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals, including Transportation Appeals as provided by Statute
- Update on Enrollment for the 2022-2023 School Year
- Darien Public Schools Status Update Opening of School
- Update on Summer Facilities Projects
- Further Discussion and Possible Action on Proposed Revisions to Board Policies (Series 5000 – Students): 5240, Hazing; 5260, Use of Reasonable Physical Force; 5350, Immunizations; 5710, Non-Discrimination of Students; and Proposed New Board Policy 1320, Civility and Respectful Conduct
- Discussion and Possible Acceptance of Contemplated Gift from the Tokeneke PTO
- Further Discussion and Possible Action on Board Goals for 2022-23
- Update on Mental Health

September 13

- Report on Summer School and ESY Programs 2022
- Presentation and Discussion on Board Master Agenda for August 2022-February 2023
- Discussion on FY2022 Year End Financial Report and FY2021 Expenses related to Re-Opening and Possible Board Action to Return Unused Funds to the Town
- Continued Discussion on Board of Education Communications
 Committee
- Further Consideration on Proposed Position for Director of Mental Health
- Contract between the Board of Education and the Superintendent of Schools

September 27

- Further Discussion and Possible Action on Board Master Agenda August 2022 – February 2023
- Discussion on August 2022-2023 Financial Report and Possible Action on Proposed Budget Transfers
- Mental Health and Wellness Update
- First Reading and Discussion on Proposed Revisions to Board Policies Series 6000 – Instruction: 6110, School Year Calendar; 6210, Curriculum Adoption and Revision; 6220, Curriculum Guides and Course Outlines; 6230, Program Assessment; 6310, Teaching About Religion; 6320, Health Education; 6330, Family Life Education and Instruction on AIDS; Proposed New Policy 6330, Curricular Exemptions; 6340, Career and Vocational Education; 6350, Programs for Exceptional Children; Proposed New Policy 6350, Policy for the Equitable Identification of Gifted and Talented Students; 6360, Homebound Instruction; 6370, Summer School; 6410, Student Organizations; 6420, Student Publications; 6430, Intramural Programs; 6440, Interscholastic Programs; 6450, Continuing Education Programs; 6510, Class Size; 6520, Independent Study; 6610, Instructional Materials; and 6620, Instructional Materials – Use of Copyrighted Materials
- Discussion and Possible Action on a District Director of Mental Health Position
- School Security Recommendations

October 11

- Presentation and Preliminary Discussion of Regular Board of Education Meetings for the 2023 Calendar Year
- Preliminary Discussion of 2023-2024 Budget Meeting Calendar
- Report on Testing SAT, ACT, AP, SBAC, NGSS rescheduled to October 25
- HHR Building Committee (tentative presentation of schematic drawings)
- Further Discussion and Possible Action on Proposed Revisions to Board Policies – Series 6000 – Instruction: 6110, School Year Calendar; 6210, Curriculum Adoption and Revision; 6220, Curriculum Guides and Course Outlines; 6230, Program Assessment; 6310, Teaching About Religion; 6320, Health Education; 6330, Family Life Education and Instruction on AIDS; Proposed New Policy 6330, Curricular Exemptions; 6340, Career and Vocational Education; 6350, Programs for Exceptional Children; Proposed New Policy 6350, Policy for the Equitable Identification of Gifted and Talented Students; 6360, Homebound Instruction; 6370, Summer School;

October 11, cont.

- 6410, Student Organizations; 6420, Student Publications; 6430, Intramural Programs; 6440, Interscholastic Programs; 6450, Continuing Education Programs; 6510, Class Size; 6520, Independent Study; 6610, Instructional Materials; and 6620, Instructional Materials – Use of Copyrighted Materials
- Further Discussion and Possible Action on School Security Recommendations and Possible Action on Supplemental Appropriation Request

October 25

- Presentation of Student Distribution (Class Size) Reports for the High School and Middlesex
- Discussion on September 2022-2023 Financial Report and Possible Action on Proposed Budget Transfers
- Update on Implementation of District's Strategic Plan, Board Goals and Diversity, Equity and Inclusion
- Mental Health and Wellness Update
- Board Policies
- Report on Testing SAT, ACT, AP, SBAC, NGSS rescheduled from October 11

November 9 (Wed.)

- Organizational Meeting (Election of Officers)
- Further Review and Possible Action on Proposed 2023-2024 Budget
 Calendar
- Further Discussion and Possible Action on Regular Board of Education Meetings for the 2023 Calendar Year – or December 13
- Discussion on Proposed New Courses for Darien High School for 2023-2024 School Year
- Presentation and Discussion on October 1st District Enrollment Report and Projections
- Presentation and Discussion of 2023-2024 Budget Initiatives

November 22

- Discussion on October 2022-2023 Financial Report and Possible Action on Proposed Budget Transfers
- Presentation of Updated Five-Year Capital Plan
- Further Discussion and Possible Action on Proposed New Courses for Darien High School for 2023-2024 School Year
- Darien Public Schools Status Update
- Curriculum Update: Math Acceleration

December 13

- Annual Special Education Update
- Presentation and Discussion of Proposed Board Master Agenda for February – August 2023
- Mental Health and Wellness Update
- Further Discussion and Possible Action on Regular Board of Education Meetings for the 2023 Calendar Year – or November 9

January 5, Thursday (Special Meeting)

• Presentation of Superintendent's Proposed Budget for 2023-2024

January 7*, Saturday (*JANUARY 14 SNOW DATE)^^

 Discussion of Superintendent's Proposed 2023-2024 Personnel, Operating and Equipment Budget (All RCs)

January 10

- Follow Up Discussion on January 7 Board Meeting Questions on 2023-2024 Proposed Budget
- Meeting with Board of Finance; RTM Finance and Budget and Education Committees re 2023-2024 Proposed Budget
- Update on Implementation of District's Strategic Plan and Board Goals
- Curriculum Update -2023-2024 Curriculum Priorities

January TBD (Special Board Meeting)

In the event of snow on Saturday, January 7, the Board of Education will meet for the purpose of: 1) follow up discussion on January ____ Board Meeting Questions on 2023-2024 Proposed Budget; and 2) meeting with Board of Finance

- Comments from **Board of Finance**^{*} and RTM Finance and Budget and Education Committees re 2023-2024 Proposed Board of Education Budget
- Further Discussion on 2023-2024 Proposed Budget and Follow Up Questions

January 24

- Further Discussion and Possible Action on Board Master Agenda February through August 2023
- Follow Up Questions and Discussion regarding 2023-2024 Proposed Budget and Discussion of Budget Modifications under Consideration
- Discussion on December 2022-2023 Financial Report and Possible Action on Proposed Budget Transfers
- Mental Health and Wellness Update
- Review of FOIA Log

February 14

- Further Discussion and Approval of Proposed Board of Education 2023-2024 Budget
- Further Discussion and Action on Board Master Agenda for February August 2023

February 28

- Discussion on January 2022-23 Financial Report and Possible Action on Proposed Budget Transfers
- Update on District Strategic Plan, Board Goals and Diversity, Equity and Inclusion
- Curriculum Update: Gifted Education

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September 27, 2022

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Item	Name	Action	Keplacing/ Location/ Position	From	To	ובנוחוב אבס	
			Resignations and Retirements	=			
-	Marie Miller	Resignation	Tokeneke/ School Psychologist		9/16/2022		
7	Kathleen Williamson	Resignation	DHS /School Psychologist		10/14/2022		
m	Patricia Tesseroli	Resignation	Ox Ridge/Special Education Paraprofessional		9/30/2022		