



PRELIMINARY BUDGET



2019-2020

ORONO SCHOOLS | 685 OLD CRYSTAL BAY ROAD NORTH | ORONO, MN 55356
| WWW.ORNOK12.MN.US |

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John H. Morstad
Director of Business
Services

June 20, 2019

Dear Dr. Orcutt,

Attached you will find the 2019-20 Preliminary Budget. We appreciate the collaboration with you and the School Board which created the budget assumptions that were foundational to the development of this year's budget.

The Business Office incorporated an additional \$763,340 of General Education Aid revenue into the budget projections due to the 2.0% per Adjusted Pupil Unit (APU) increase in the basic funding formula and its effect on other categorical aids. A staffing contingency is available with \$150,000 that can be used to address class size or other staffing concerns as this fall's enrollment numbers become known.

The major changes in this budget include:

- The addition of a 9th section in 4th Grade
- Interventionists at the Elementary level
- Increased capital allotments to each building for furniture replacement

Our LTFM projects were completed in the 2018-19 fiscal year. The Indoor Activities Center project will carry into 2019-20 as we move toward final payments to our contractors.

We look forward to continued collaboration with you and the School Board to provide for the fiscal health of Orono Schools.

Sincerely,

John H. Morstad
Director of Business Services



ORONO INDEPENDENT SCHOOL DISTRICT #278

COMBINED STATEMENT OF OPERATING AND NON-OPERATING FUNDS

JULY 1, 2018 - JUNE 30, 2020

Fund Description	Audit Balance 6/30/18	2018-19 Revised Revenue	2018-19 Revised Expense	Preliminary Balance 6/30/19	2019-20 Proposed Revenue	2019-20 Proposed Expense	Preliminary Balance 6/30/19
Non-Spendable (Inventory & Prepaids)	270,511			270,511			270,511
Restricted for Safe Schools	-			-	162,291	162,291	-
Restricted for Staff Development	35,820			35,820			35,820
Assigned for Subsequent year's deficit	-			-			-
Assigned for Site Carryover	-						
Assigned for Capital	-	110,072		75,000			75,000
Assigned for Severance Pay	651,831			110,072			110,072
General - Unassigned	5,812,592	35,445,755	34,804,449	6,365,729	36,155,170	35,467,052	665,000
Total General Fund	6,770,754	35,555,827	34,804,449	7,522,132	36,317,461	35,629,343	8,210,250
Capital Projects Levy (Tech)	114,972	978,984	943,393	150,563	1,032,850	1,117,996	65,417
Health & Safety	-	183,999	-	-	-	-	-
Long-Term Facilities Maintenance (LTFM)	45,039	888,262	897,552	35,749	890,439	1,005,505	(79,317)
Operating Capital	1,757,726	718,690	981,132	1,495,284	762,967	766,509	1,491,742
Misc Capital	-	597,174	294,592	192,510	460,169	409,049	243,630
Total Capital Fund	1,917,737	3,367,109	3,116,669	2,168,177	3,146,425	3,299,059	2,015,543
Operating Fund Total	8,688,491	38,922,936	37,921,118	9,690,309	39,463,886	38,928,402	10,225,793
Food Service	436,407	1,562,050	1,588,953	409,504	1,606,500	1,605,958	410,046
Community Education (Non Spendable - Prepaid)	4,770	-	-	4,770			4,770
Community Education	789,768	2,848,986	2,878,622	760,132	2,939,337	2,973,255	726,214
Early Childhood/Family Education	66,837	176,650	203,949	39,538	211,755	190,460	60,833
Learning Readiness	108,138	309,669	265,870	151,937	272,391	322,558	101,770
Community Service Total	969,513	3,335,305	3,348,441	956,377	3,423,483	3,486,273	893,587
Restricted for Building Construction	14,143,221	2,073,000	14,354,255	1,861,966	30,000	850,000	1,041,966
Restricted for LTFM	253,177	-	253,177	-	-	-	-
Building Construction Total	14,396,398	2,073,000	14,587,398	1,861,966	30,000	850,000	1,041,966
Debt Service	972,245	5,711,577	6,234,266	449,556	5,975,442	6,273,878	151,120
OPEB Debt Service	90,092	425,007	320,389	194,710	361,793	371,182	185,321
Bond Refunding	-	2,990,000	2,990,000	-	-	-	-
Debt Service Total	1,062,337	9,126,584	9,544,655	644,266	6,337,235	6,645,060	336,441
Dental	128,116	243,500	240,000	131,616	252,700	255,000	129,316
Medical	204,461	3,208,000	3,000,000	412,461	3,452,000	3,200,000	664,461
Internal Service Total	332,577	3,451,500	3,240,000	544,077	3,704,700	3,455,000	793,777
Trust & Agency Total	723,690	50,900	63,450	711,140	50,900	56,550	705,490
OPEB Trust Total	4,365,239	100,000	354,508	4,110,731	100,000	356,656	3,854,075
GRAND TOTAL - ALL FUNDS	30,974,652	58,622,275	70,648,523	18,515,909	54,716,704	55,383,899	17,596,714

Budget Executive Summary

This budget of Independent School District No. 278, Orono Public Schools, is for the fiscal year beginning July 1, 2019 and ending June 30, 2020 (fiscal year 2020). Prior year data is included for comparative purposes including budgeted amounts for 2018-19 and final audited amounts for fiscal years 2015-16 through 2017-18.

The District anticipates ending the 2019-20 fiscal year with a 16.5% unassigned General Fund balance. This fund balance is in keeping with the School Board's Policy 717 which states:

"The school district will maintain as a guideline an unassigned fund balance equal to at least 5% of the expenditure budget for each of the following operating funds: General Fund (excluding capital), Food Service Fund, and Community Service Fund."

Given this fiscal expectation, the School District has proactively planned by keeping a multi-year financial projection model, updated with each budget revision and final audit results.

Assumptions

For the budget being presented, the **2019-20 Budget Assumptions** were an important starting point. These assumptions, as discussed with the School Board, were as follows:

1. **Estimated Enrollment**
 - a. Oct. 1, 2019 Kindergarten-12th grade estimated enrollment of 2,931 (includes 187 kindergarten students) using a five-year weighted average model.
2. **State General Funding**
 - a. Formula increase of 2.0%
3. **Fund Balance**
 - a. Minimum General Fund balance maintained above 5% as directed by the School Board.
4. **Classroom Teacher Staffing**
 - a. Based on estimated enrollment and class size targets across district and by grade:

Grade	Target Range
Kindergarten	19 - 21
Grade 1	20 - 22
Grade 2	22 - 24
Grade 3	24 - 26
Grade 4	25 - 27
Grade 5	27 - 29
Grades 6, 7 & 8	28 - 32
Grades 9-12	29 - 34

5. Achievement & Integration

- a. Orono is partnering with Wayzata Schools to form an Achievement & Integration (AI) collaborative. This will bring in approximately \$115,000 in revenue for AI programs, if fully approved by MDE. 2019-20 is the third year of the program.

6. Contract Settlements

- a. The District budget includes Employee salary settlements for upcoming contract negotiations.

Timeline

The **timeline** for the creation of the 2019-20 budget is presented below. Budget development is a fluid process. The impact of prior year-end outcomes affects the results for the current year. At the same time decisions made in the current year determine the revenue and expenditure levels for future years. This timeline represents the next 18 months of the budget process.

Date	Budget Event	Action
January 2019	Requests for 2019-20 Capital Funding due to Business Office	Administrative
	2019-20 Capital items which require advance ordering (i.e. capital equipment purchases)	Board Approval
March 2019	Preliminary 2019-20 Budget Assumptions & Budget Timeline	Admin. Report
April 2019	Resolution placing continuing contract teachers on unrequested leave.	Board Approval
June 2019	2018-19 Final Budget Presentation	Board Approval
	2019-20 Preliminary Budget Presentation	Board Approval
September 2019	Preliminary 2019 Payable 2020 Levy Certification	Board Approval
October 2019	Preliminary 2018-19 Audit Results	Admin. Report
November 2019	Final 2018-19 Audit Report	Board Approval
December 2019	Final Levy Certification (2019 Payable 2020; Fiscal 2020-21 Revenue)	Board Approval
	Truth in Taxation Presentation	Admin. Report
January 2020	Requests for 2020-21 Capital Funding due to Business Office	Administrative
	2020-21 Capital items which require advance ordering (i.e. capital equipment purchases)	Board Approval
February 2020	Preliminary 2020-21 Budget Assumptions & Budget Timeline	Admin. Report
April 2020	Resolution placing continuing contract teachers on unrequested leave.	Board Approval
June 2020	2019-20 Final Budget Adoption	Board Approval
	2020-21 Preliminary Budget Adoption	Board Approval

Organization Overview

Independent School District No. 278, Orono Schools, is an instrumentality of the State of Minnesota established to function as an educational institution serving students from early childhood through 12th grade, including a transition program. The elected school board is responsible for legislative and fiscal control of Orono Schools. A superintendent is appointed by the board and is responsible for administrative control of the district. There are no other entities for which the district is considered financially accountable.

School Board of Directors

Name	Position	Term Expires
Bob Tunheim	Chair	December 31, 2021
Martha Van De Ven	Vice Chair	December 31, 2021
Dick Lewis	Treasurer	December 31, 2019
Mike Bash	Clerk	December 31, 2019
Sarah Borchers	Director	December 31, 2021
Laura Wallander	Director	December 31, 2019

Administrative Team

The make-up of the administrative team at Orono Schools is outlined as follows:

Position	Name
Superintendent	Dr. Karen Orcutt
Director of Business Services	John Morstad
Director of Learning & Accountability	Dr. Aaron Ruhland
Director of Special Services	Kristi Flesher
Director of Human Resources	Dr. Scott Alger
Director of Communications	Gary Kubat

FACILITIES

Students who attend Orono Schools are served in the following grade level configuration:

- **Schumann Elementary:** Kindergarten through Grade 2
- **Orono Intermediate School:** Grades 3 through 5
- **Orono Middle School:** Grades 6 through 8
- **Orono High School:** Grades 9 through 12

The Community Education and Family Education programs are administered by the **Director of Community Education, Melanie DeLuca**. Early Childhood classes are held at the Discovery Center in Maple Plain. Adult Community Education classes and youth classes are held on the Orono main campus, the Discovery Center in Maple Plain, and at other locations throughout the District.

Orono Schools contracts the operation of our transportation program. The program is operated from a district-leased **Transportation Center** which houses all vehicles for student transportation, a mechanics shop and Administrative staff from the contracted organization.

COLLECTING INPUT

The process to build the proposed 2019-20 budget included the following input opportunities:

1. School Board – The first official action that begins the process of budget development was the approval of the payable 2019 tax levy, which occurred on December 10, 2018. This levy includes 24.4% of General Fund revenue. The Board also provided guidance and input to the budget development process as follows:
 - March 11, 2019 – Approve final 2019-20 budget assumptions
2. Facilities & Finance Committee – A committee of three School Board members, the Superintendent, and the Director of Business Services. This committee reviews the assumptions included in the financial projection model. These assumptions and committee discussion provide important input into the budget development process.
3. Principals – This group of leaders is essential to the budget development process. They provide input and shared decision making for budget adjustments, staffing and program needs.
4. Superintendent's Cabinet – This group meets weekly. Some part of the budget development process, including discussion of staff and community feedback, is on the agenda each week.

Financial Overview

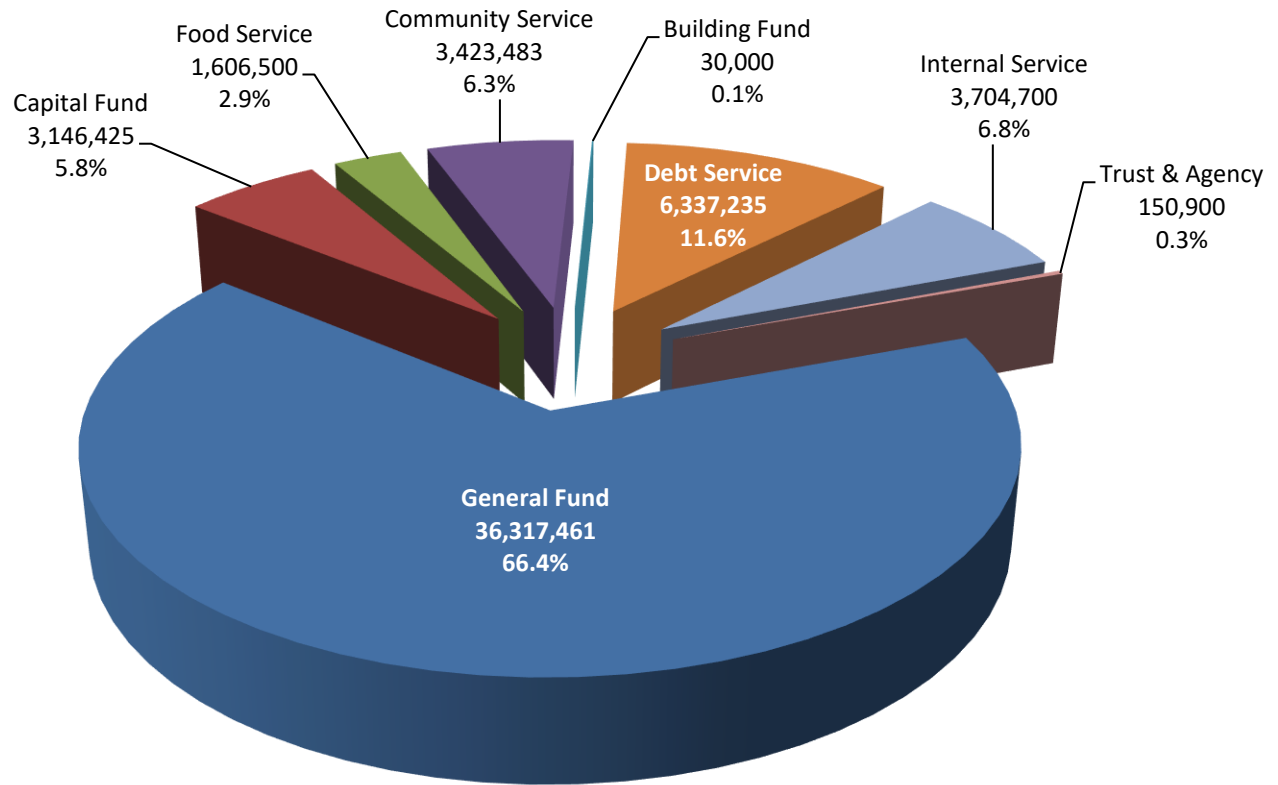
OVERVIEW OF FUNDS

According to State Law, Orono Schools maintains a separation of funds. The **General Fund** is used to account for the basic K-12 educational operations of Orono Schools. The majority of this Executive Summary will focus on the General Fund's fiscal condition. Other funds which are a part of this budget book are separate from the General Fund include:

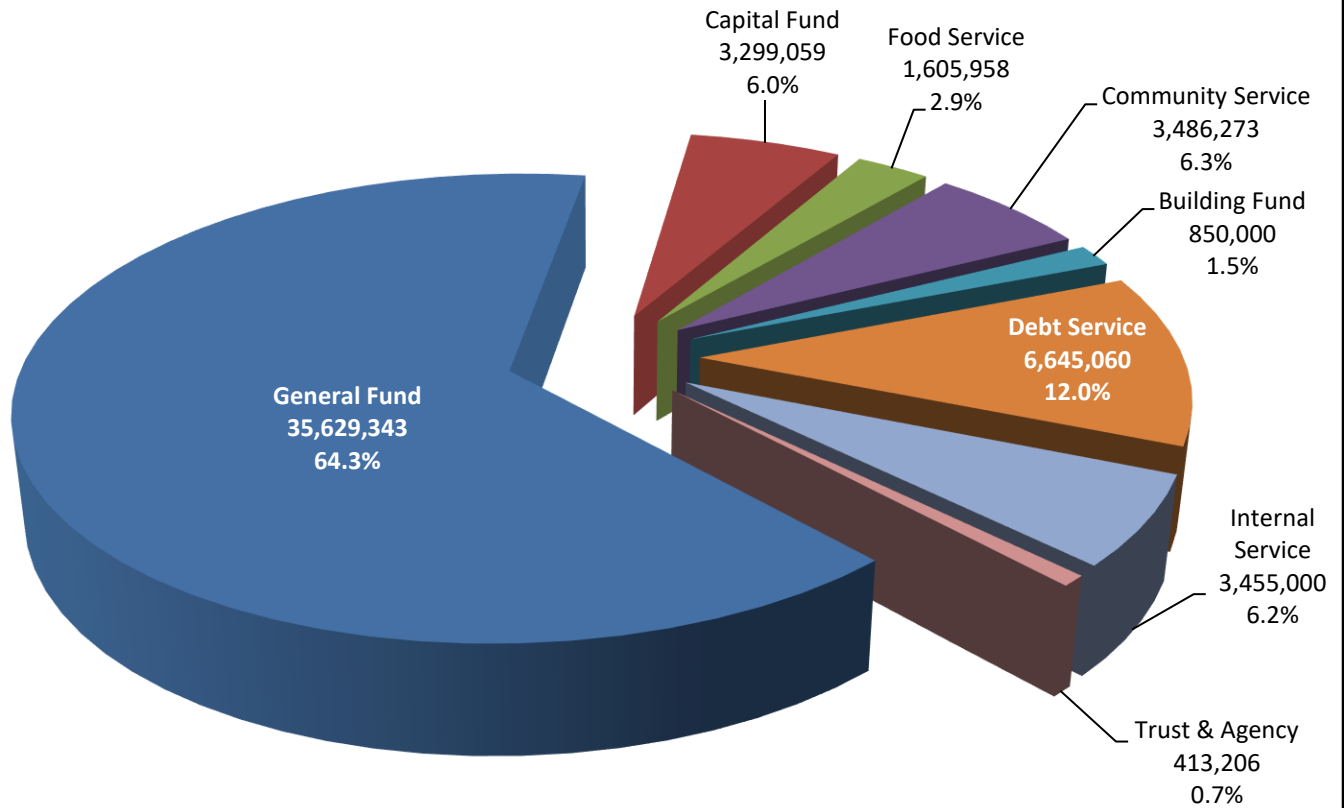
- Food Service Fund – Revenue and expenditure activity related to the school lunch, milk, concessions, vending and breakfast programs
- Community Service Fund – Revenue and expenditure activity related to the District's Community Education, Early Childhood and Family Education, School Readiness, Preschool Screening, and Non-Public pupil support
- Capital Fund – Capital expenditures (and related revenue) associated with facilities, grounds and equipment; maintained at district level as a separate fund, but "rolled up" as part of the General Fund for state reporting purposes
- Building Construction Fund – The Building Construction Fund is used to record all operations of a district's building construction program that are funded by the sale of bonds.
- Debt Service Fund – Revenue and expenditure activity related to the District's long-term debt payments
- Internal Service Fund – Revenue and expenditure activity related to the district's self-funded medical and dental plans
- Trust & Agency Fund – Revenue and expenditure activity related to funds that the District holds in trust for others (this includes employee severance, other post-employment benefits, flexible benefits and scholarships)

The following graphs give an illustration of the proportional revenues and expenditures budgeted for each fund in the 2019-20 fiscal year:

2019-20 Revenue Budget - All Funds



2019-20 Expenditure Budget - All Funds



REVENUE ASSUMPTIONS

GENERAL OPERATING FUND (Financial Section)

General Fund revenue is projected to increase by \$761,634 or 2.1% from 2018-19.

1. **State Basic General Education Aid** serves as the district's primary funding source, comprising 58.7% of the general fund revenue. State Basic General Education Aid is budgeted to increase by \$792,893 or 3.9% versus 2018-19. The majority of the State Basic Aid category is based upon the Basic Funding Formula. Projections for 2019-20 include 2.0% increase to basic funding formula and the requested increase to the ADSIS intervention program. This increase is combined with an increasing enrollment projection, as outlined in the Informational Overview section of this summary. The components of Basic General Education Aid are (1) the Funding Formula multiplied by (2) Pupil Units, as described below.

(1) Basic General Education Funding Formula - The per-pupil-unit allocation used in this budget is \$6,438 for 2019-20. The funding formula was recalibrated in 2014 to account for the 2013 legislative changes pertaining to the accounting for pupil units. The table below outlines historical per-pupil-unit funding.

Year	Amount	Explanation
2010-11	\$5,124	No increase in formula
2011-12	\$5,174	\$50 increase in formula
2012-13	\$5,224	\$50 increase in formula
2013-14	\$5,302	1.5% increase in formula
2014-15	\$5,831	1.5% increase in formula + \$25
2015-16	\$5,948	2.0% increase in formula
2016-17	\$6,067	2.0% increase in formula
2017-18	\$6,188	2.0% increase in formula
2018-19	\$6,312	2.0% increase in formula
2019-20	\$6,438	2.0% increase in formula (pending legislative approval)

(2) Pupil Units (see Informational Overview section of this summary for more details) - The district anticipates enrollment for the 2019-20 budget year to be 2,931 for students in attendance in local district facilities (note: this differs from enrollment reported to the state for other purposes which will include students in attendance at facilities outside the district, such as Intermediate District 287, for which the district receives and passes along aid in the form of a tuition payment). The total enrollment of 2,931 represents an increase of 60 students from the comparable 2018-19 enrollment estimate. This is a result of the addition of a 9th section to 4th grade and the anticipated increase in residents. These enrollment numbers create the basis for the State Basic General Education Aid calculation.

Final pupil units are calculated by the Minnesota Department of Education approximately 6 months after the end of a fiscal year (January 2020 for the 2019-20 fiscal year) through a complex set of data and reporting which includes the following:

- Pupil Units calculate actual "membership time" in Orono Schools multiplied by a State-supplied weighting factor per grade level, rather than simple enrollment counts at a given point in time.

- Pupil Units also includes the net impact of “**enrollment options**” agreements with other Minnesota districts. This accounts for students enrolling into or out of Orono Schools to or from other Minnesota School districts.
- Pupil Units also include 20 students who leave the district through **tuition agreements** with another district and exclude students who enter the district through these tuition agreements. The state aid is passed along to the enrolling District through tuition payments.
- Orono Schools has approximately 22 resident students who attend **public charter or online schools**. Unlike the tuition options noted above, public charter schools receive state aid directly, so are not reported by Orono Schools. There are also 377 resident students who attend **private, religious or home schools**, which are not reported by Orono Schools. 84 students attend other public schools. None of these sets of students are included in the Pupil Unit calculations for the district.

2. Property Tax Revenue

Property taxes are determined by the taxable market value of the property, class rate percentages set in law for each category of property (such as residential homestead, residential non-homestead, apartments, etc.) and state-paid property tax aids and credits (see Informational Tab for details from property tax levy effective for the fiscal year 2019-20).

Property tax revenue in the General Fund is budgeted to increase by \$568,267 or 6.8%. This is the fourth fiscal year of the general operating referendum approved in November of 2016 which increases by an inflationary index annually. The remaining increase comes from the addition of Integration and Incentive revenue, and the valuation of property owned by the Orono taxpayers. This revenue category also includes levies for Q-comp (alternative teacher compensation), safe schools, and reemployment.

3. Other State Sources

State supported programs are anticipated to decrease by \$245,645 or -6.3%, primarily due to the removal of the Mighty Ducks flow-thru grant and the Hennepin County Youth Sports grant the District received in 2018-19.

- Special education aid accounts for 79.3% of the revenues in this category, based upon district expenditures and state appropriations.
- The remainder of state supported programs includes other categorical programs such as achievement & integration aid, non-public pupil transportation, secondary vocational disabled aid, and Alternative Teacher Compensation (Q-Comp).

4. Federal Sources

Federal revenue is budgeted to slightly increase by \$3,044 or 0.5%. This is attributable to federal special education flow-through funding, which is determined at the federal department of education. The federal calculations on entitlement include poverty concentration index within the district among other factors. Federal revenue in the General Fund includes the following:

- Special Education (Section 611, Section 619, and Part C) makes up 77.6% of federal revenue or \$456,962 in 2019-20.
- Title I funding in 2019-20 totals \$57,000 which is 9.7% of the federal revenue budget.
- Title II funding of \$33,000 which is 5.6% of the federal revenue budget.
- The remaining 14.5% consists of other grants including the Carl Perkins and CEIS grants totaling \$41,330.

5. Local (Tuition, Fees, Admissions, Interest, Donations)

Revenue in this category is budgeted to decrease by \$356,925 or -15.9% in the coming year, due to a reduction in E-Rate revenue and one-time grants received in the previous year. Items included in this category are student parking fees, facility rentals and admission fees for activities, miscellaneous grants and interest earnings.

FOOD SERVICE FUND (Financial Section)

Revenue in the Food Service Fund is budgeted to increase by 2.8% to \$1,606,500 in 2019-20. The following assumptions are included:

1. **Local Revenue** is increasing by \$46,450 for 2019-20. This increase reflects anticipated meal sales for students using prior fiscal year participation as a baseline and incorporates the projected increase in enrollment. The Minnesota Department of Education (MDE) requires districts to complete a Paid Lunch Equity calculator annually if districts have a negative Food Service fund balance, to ensure we are charging at or above the minimum price allowed. Prices included in the budget are listed below and represent a \$0.10 change in prices from the 2018-19 school year to adjust for inflationary increases in expenses. Breakfast and Milk costs will remain at current levels, with breakfast added at the high school.

	Breakfast	Lunch
Elementary	N/A	\$ 2.80
Middle School	\$ 1.80	\$ 2.95
High School	\$ 1.80	\$ 3.10
Adult	\$ 2.15	\$ 3.90
Milk	\$ 0.50	\$ 0.50

2. **Federal and State Revenue** sources are decreasing by a combined -\$8,000 primarily due to federal commodity adjustments.
3. **Vending and Concession** sales are budgeted to increase \$6,000 in 2019-20. This is the second year with Food Service taking operational control of all concessions located at the high school complex for 2019-20. They share concessions proceeds with booster groups. The program was very successful in 2018-19.

COMMUNITY SERVICE FUND (Financial Section)

The Community Service Fund includes community education and early childhood family education (ECFE). Total revenue for this fund is budgeted to increase by \$43,701 or 1.3% from 2018-19 due to the expansion of preschool and summer programs. Changes in this revenue component include the following assumptions:

1. **Property taxes** for Community Education and Family Education programs are increasing by \$6,461 or 2.3%. This aid is received from the state for a calculated percentage of the net revenue loss in prior years due to county abatements of property tax levies.
2. **State revenue** is budget to increase by \$18,119 or 15.2%, primarily due to the expansion of the Pathways program.

3. **Local tuition and fees** will increase by \$67,703 or 2.4%. This is mainly due to the offering of additional programming and increased demand for preschool.
4. **Other local revenue** is budgeted to decrease by -\$4,105 or -2.6%, due to decreases in demand for adult programs.

CAPITAL FUND (Financial Section)

Total capital fund revenue is decreasing by -\$36,685 or -6.6% in 2019-20. The District received one-time Health & Safety money in 2018-19 of \$183,999. An increase in Anticipated Net Tax Capacity (ANTC) affects the Capital Projects (technology) levy. Details from property tax levy effective for the fiscal year 2019-20 can be found in the Informational Section. Changes in this revenue component include the following assumptions:

1. **Operating Capital** revenue which is based upon building age and square footage, which includes **Building Lease Levies**, will decrease by -\$92,729 or -7.0% in 2019-20, due to the reclassification of lease levy revenue to the General Fund.
2. The **Capital Projects Levy** is increasing in fiscal year 2019-20 by \$56,866 or 5.5%. Funds available for fiscal 2019-20 technology and capital related items are budgeted at \$1,032,850.
3. **Long-Term Facilities Maintenance (LTFM)** revenue increased by \$2,178 or 0.2% to \$890,439.

BUILDING CONSTRUCTION FUND (Financial Section)

Revenue for the Building Fund will decrease to \$30,000 to account for the interest earned during the construction process. The Activities Center bond proceeds have a small remaining balance and Abatement Bond proceeds are also included.

DEBT SERVICE FUND (Financial Section)

Debt Service Fund revenue is budgeted to decrease by -\$2,726,135 or -31.3% from 2018-19 due to the refunding bonds for the OPEB trust that were received in the prior year. The Informational Tab contains details from property tax levy effective for the fiscal year 2019-20.

INTERNAL SERVICE FUND (Financial Section)

The District established Internal Service Funds to account for and finance its uninsured risk of loss for employee medical and dental insurance plans. Under these plans, the Internal Service Fund provides coverage to participating employees and their dependents for various medical and dental costs as described in the plan. The District added an additional fund for medical starting in January of 2018. Revenue for the two Internal Service Funds is budgeted to increase by \$253,200 or 7.3%.

TRUST & AGENCY FUND (Financial Section)

Trust and Agency Fund revenues are budgeted to remain the same as the previous year, at \$150,900. This fund contains revenue received for scholarships and interest earned on our OPEB Trust account.

EXPENDITURE ASSUMPTIONS

GENERAL FUND (Financial Section)

The General Fund expenditure budget is increasing by \$824,894 or 2.4%, for the most part due to changes in employee salaries, wages and benefits.

1. The **salaries/wages and employee benefits** budget of \$28,916,062 include salaries and benefits for all employee groups. This budget represents 81.2% of the total General Fund budget. This budget includes:
 - Wage/benefit costs for existing employment agreements including allowances for longevity, education, health & dental benefits and pay rates.
 - An allowance for wage/benefit changes that may result from bargaining agreements that are being negotiated for the 2019-20 budget year.
 - The cost of statutory benefits (TRA, PERA, FICA, etc.), including a 0.21% anticipated increase in TRA.
 - Any changes to staffing levels.

As of the budget adoption date, the status of general fund employee contracts is as follows:

Bargaining Unit	Current Contract Expiration	Status
Teachers (OEA)	June 30, 2019	In Negotiations
Principals	June 30, 2019	In Negotiations
ESP (Educational Support Personnel)	June 30, 2019	In Negotiations
Para Educators	June 30, 2019	In Negotiations
Custodial	June 30, 2020	Settled
Food Service	June 30, 2020	Settled

2. The **purchased services** budget of \$5,096,434 represents an increase of \$8,413 or 0.2% from prior year. This budget includes tuition payments to other MN districts, contracted services, utilities, property insurance, professional service fees, travel & conferences, and repairs.
3. The **supplies & equipment** budget of \$1,305,797 represents a decrease in expenditures of (\$55,539) or (4.1%) from the prior year. The budget includes both instructional and non-instructional supplies, fuel, and equipment. Most administrators' allocation for departmental and site budgets are included in this category. Budget managers can flex their allocations between categories and mostly do so between supplies and purchased services. The decrease is primarily in operations supplies, as expenses were directed to the Capital Fund.
4. The **other expenditures** budget of \$311,050 includes contingency budgets, fund transfers, and expenditures for dues & memberships. The primary components include a \$150,000 staffing contingency budget to address classroom needs that may arise in the fall, and a \$50,000 contingency to cover other unexpected General Fund needs. This is a decrease of (5.4%) over the 2018-19 final budget, in which contingency dollars have either been allocated or removed, but the flow-thru expense of \$200,000 for the Mighty Ducks grant remained.

No transfers from the General Fund are budgeted for 2019-20.

FOOD SERVICE FUND (Financial Section)

The expenditure budget of \$1,605,958 represents an increase of \$17,000 or 1.1%. This budget includes the following assumptions:

1. **Salaries & wages and employee benefits** budget of \$782,108 include salary and benefits for Food Service employees. This budget represents 48.7% of the total Food Service Budget and includes:
 - Wage/benefit costs for existing employment agreements including allowances for longevity, education, health & dental benefits and pay rates.
 - The cost of statutory benefits (PERA, FICA, etc.)

The status of the Food Service Bargaining Agreement is as follows:

Bargaining Unit	Current Contract Expiration	Status
Food Service	June 30, 2020	Settled

2. The **purchased services** budget of \$103,150, an increase of \$33,500 or 48.1% includes payments for equipment repairs and maintenance, conferences, etc. \$25,000 of the increase accounts for payouts to groups working concessions at athletic events. The current budget reflects planned use of fund balance to maintain and replace the equipment used in the food service program.
3. The **supplies & equipment** budget of \$719,200 represents a decrease of (\$39,427) or 5.2% from prior year due to an adjustment for historical spending trends. This category includes costs for food supplies, kitchen supplies, and cafeteria supplies.

COMMUNITY SERVICE FUND (Financial Section)

The expenditures budget of \$3,486,723 reflects an increase of 4.1% from prior year primarily due to historical trends in program participation. Expenditure changes by category include the following:

1. **Salaries & wages and employee benefits** budget of \$2,389,649 or 69.4% of the Community Service budget reflect:
 - Wage/benefit costs for existing employment agreements including allowances for pay rates, health, dental and other benefits.
 - An allowance for wage/benefit changes that may result from bargaining agreements that are being negotiated for the 2019-20 budget year.
 - The cost of statutory benefits (TRA, PERA, FICA, etc.)
2. The **purchased services** budget of \$652,699 represents an increase of \$10,909 or 1.7%. Items included in this category include contracted services for vendors teaching classes, use of space, registration software, marketing and repairs.
3. The **supplies & equipment** budget of \$273,742 decreased slightly by (\$1,018) or -0.4%.
4. The **other expenditures** budget of \$170,194 represents a decrease of (\$43,344) or -20.7% from the prior year. This category is primarily general Community Ed expenses, dues and memberships.

CAPITAL FUND (Financial Section)

The expenditures budget of \$3,299,059 represents an increase of \$180,390 or 5.8%. Capital Fund expenses are prioritized within funds available or by state approval, as is the case with Long-Term Facility Maintenance (LTFM) projects.

1. **Operating Capital** – Operating Capital projects totaling \$916,845 include instructional equipment purchases, textbooks, and maintenance projects at each site. This budget also includes a \$50,000 contingency for capital expenses that may emerge throughout the year.
2. **Health & Safety** – Expenditures are no longer allowed in this category with the creation of the LTFM program.
3. **Capital Projects Levy (also known as technology levy)** – Fiscal 2019-20 expenditures are budgeted at \$1,117,996. The anticipated expenditures continue to support the integration of technology into the classroom for all grades.
4. **Long-Term Facility Maintenance** budget of \$1,264,218 will primarily be used for routine maintenance projects throughout the District, including \$454,000 for the roof replacement at the Transportation Center.

BUILDING CONSTRUCTION FUND (Financial Section)

The Building Construction Fund was re-established in 2016-17 with the sale of bonds for the Indoor Activities Center project our voters approved in November 2016, as well as the approval of an LTFM Bond in 2017 for District maintenance projects, which was exhausted in 2018-19. Expenditures for 2019-20 are budgeted at \$868,000. This represents the completion of the Indoor Activities Center project and preparation for parking lot replacement in 2020-21 funded through the 2018B Abatement Bonds.

DEBT SERVICE FUND (Financial Section)

The debt service expenditure budget is \$6,645,060, representing a decrease of (\$3,003,279) or -31.1%, primarily due to the refunding of our OPEB bonds in the prior year. Expenditures in this fund include ongoing principal and interest payments related to voter-approved projects as well as Other Post-Employment Benefits (OPEB) debt service. The Schedule of Bonded Indebtedness is included in the Informational Tab of this budget book.

INTERNAL SERVICE FUND

The Internal Service expenditure budget of \$3,455,000 represents an increase of \$215,000 or 6.6%. The increase is due to the increasing cost of healthcare. Expenses include the District's self-funded medical and dental plans.

TRUST & AGENCY FUND (Financial Section)

The Trust & Agency expenditure budget is \$413,206, a decrease of (\$4,752) or -1.1%. Expenses include scholarships awarded, flexible benefits, severance and other post-employment benefits.

Informational Overview

Enrollment History & Projections by School Site

	Grades	2015-16	2016-17	2017-18	2018-19	2019-20
Schumann Elementary	K-2nd	562	576	584	585	622
Orono Intermediate	3rd-5th	625	609	619	652	665
Orono Middle School	6th-8th	680	703	697	689	690
Orono High School	9th-12th	941	922	936	945	954
Total K-12th Grade		2,808	2,810	2,836	2,871	2,931

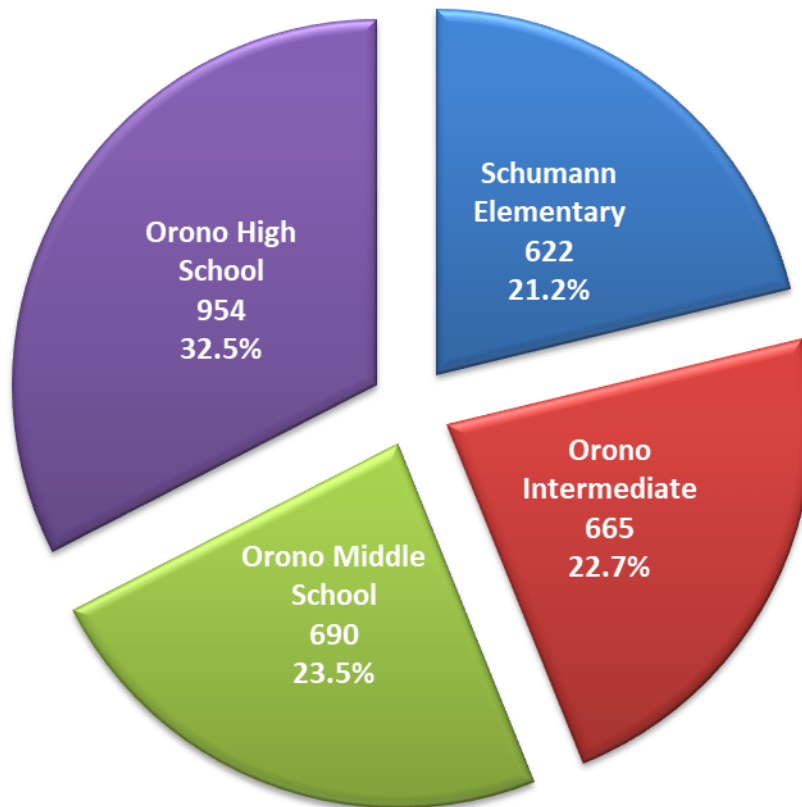
Past years show historical enrollment data. Current year is based on October 1 data.

Orono Schools is projected to see a 2.1% increase in enrollment per year based on our current enrollment study. The major contributor to enrollment growth is a steady increase in residential population.

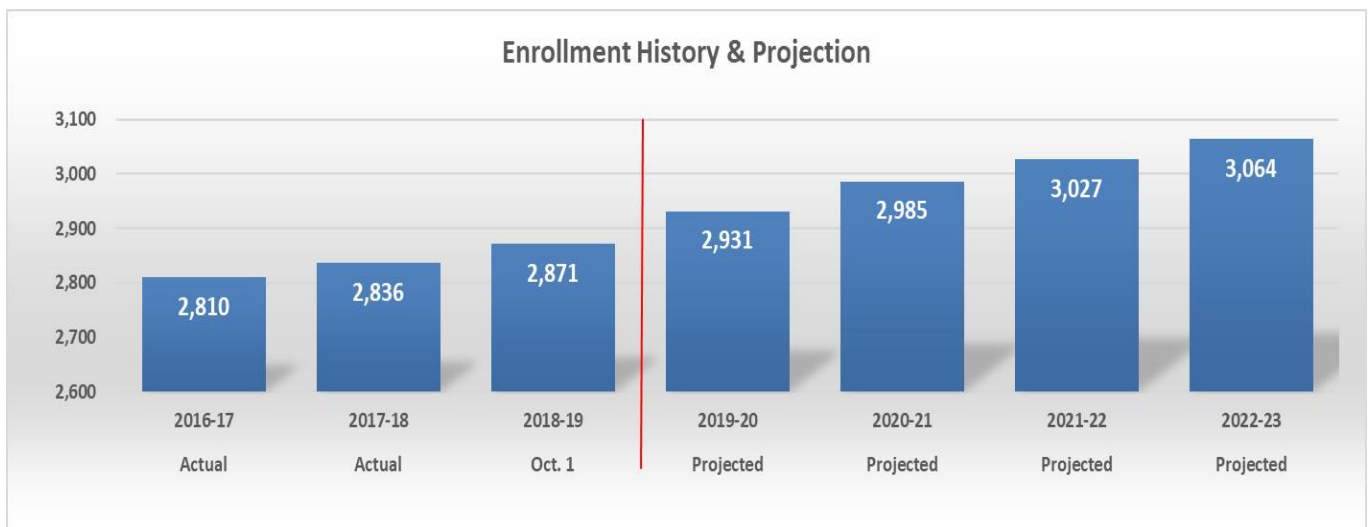
Enrollment History & Projections By Grade

Enrollment History & Projections by Grade								
	Actual	Actual	Actual	Oct. 1	Projected	Projected	Projected	Projected
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Early Childhood	12	16	16	16	16	16	16	16
Kindergarten	184	169	185	192	187	187	187	187
1st Grade	185	192	180	188	215	207	207	207
2nd Grade	181	199	203	189	204	230	220	220
3rd Grade	195	191	205	217	205	216	244	233
4th Grade	207	207	207	215	235	219	231	260
5th Grade	223	211	207	220	225	244	227	239
6th Grade	226	237	226	221	236	237	256	238
7th Grade	233	238	236	231	224	241	242	262
8th Grade	221	228	235	237	230	225	242	243
9th Grade	231	228	237	248	243	234	229	247
10th Grade	239	228	229	244	247	246	238	232
11th Grade	242	241	228	228	242	247	246	237
12th Grade	229	225	242	225	222	237	242	241
K-12th Grade	2,808	2,810	2,836	2,871	2,931	2,985	3,027	3,064
% Change	1.3%	0.1%	0.9%	1.2%	2.1%	1.9%	1.4%	1.2%

2019-20 Projected Enrollment Breakdown by School Site



Total Enrollment by Year (Actual and Projected)



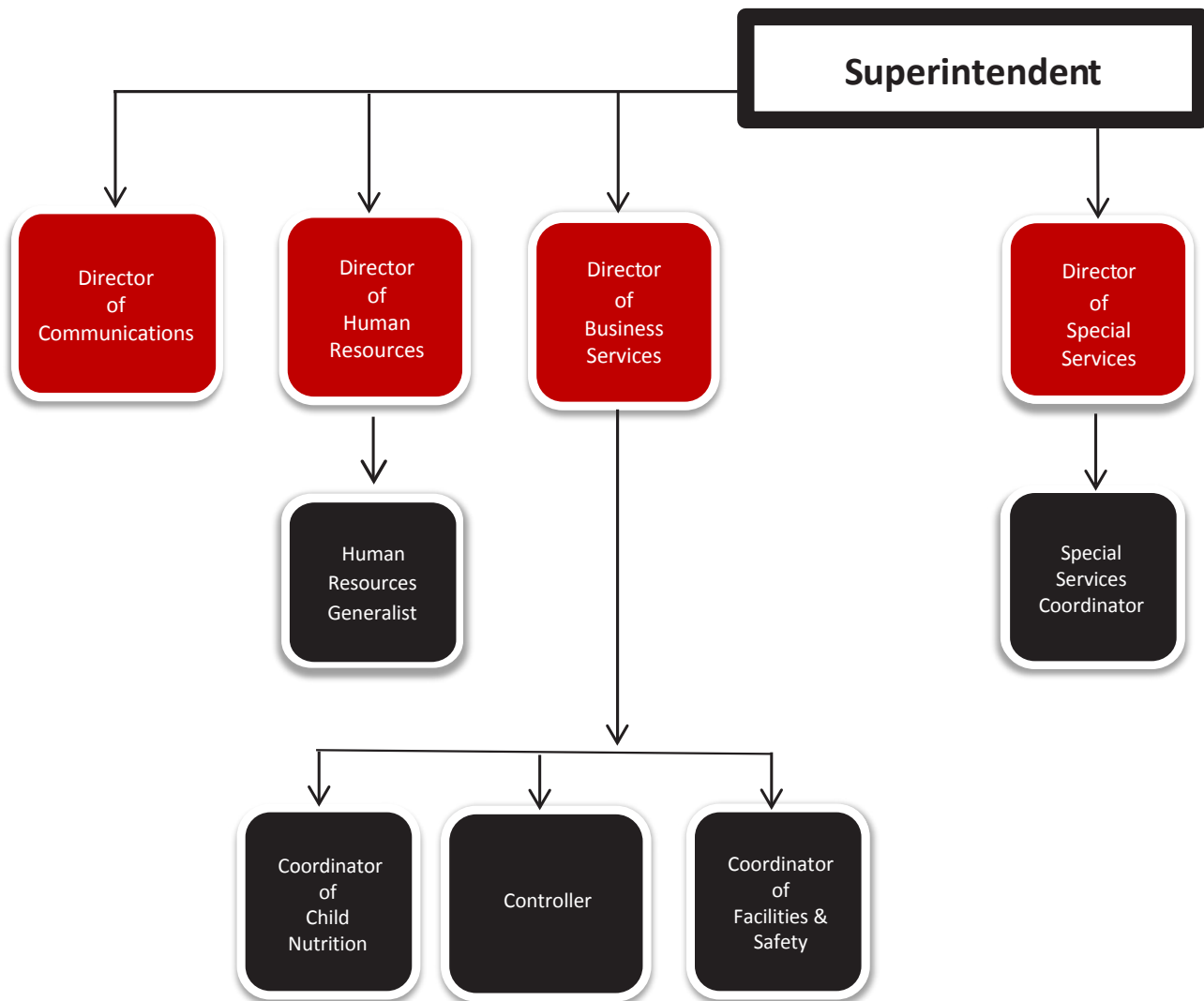
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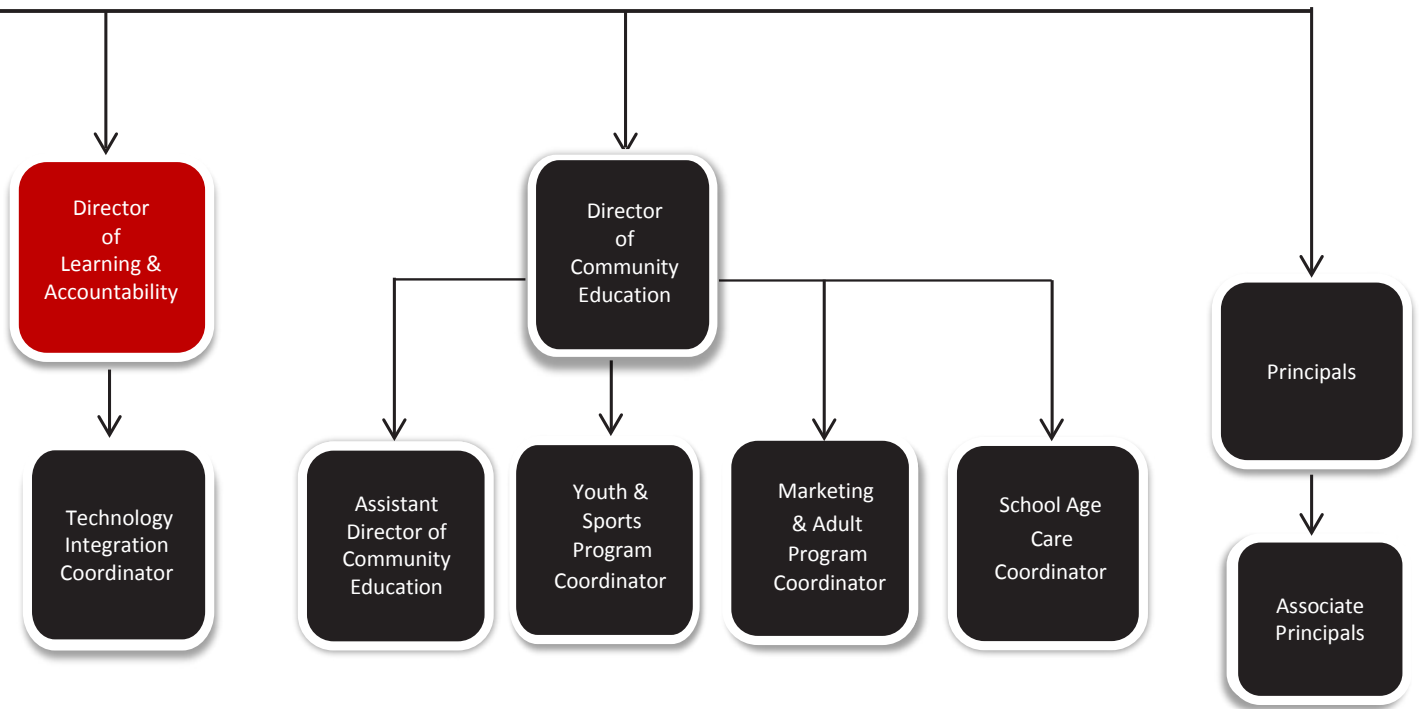


Orono Schools

Where Excellence is a Tradition and a Goal



Red = Superintendent's Administrative Team



Illuminating Possibilities

Orono Schools' **Five-Year Strategic Plan** benefiting students and all stakeholders

Mission

Our core purpose

Our students will maximize their potential in life because of their experiences in Orono Schools.

Strategic Goals

Our intended end results

Scholarship

Through personalized and rigorous learning, students and staff will apply high levels of interdisciplinary knowledge across all content areas.

Character

Students and staff will understand and model core ethical values for a life of integrity.

Relationships

Students and staff will engage in strong academic relationships.



Values

Our fundamental convictions and character



Excellence

Encourage students, staff and administration to reach their highest levels of personal achievement.

Fortitude

Build qualities of courage, perseverance and resilience.

Relationships

Promote respectful and caring relationships.

Inclusion

Embrace diverse and unique needs, backgrounds, ideas and talents.

Global Perspective

Inspire learners to be engaged citizens in the modern world.

Stewardship

Demonstrate constant accountability through responsible planning and use of resources.

The means of accomplishing our goals

Strategies

Teaching and Learning

We will enact student-centered, responsive instructional practices that provide rigor and relevance for every student. These practices will require students to apply critical thinking and complex problem solving.

Human Capital

We will capitalize on the complementary roles of research and practice to promote a model of personalized education for staff and students. Staff members will be selected and developed based on their capacity to promote academic optimism in every student.

Inclusion and Cultural Competence

We will ensure that inclusive, culturally-competent practices underlie all classroom and organizational efforts. These practices will be grounded in a commitment to helping all students achieve high levels of success.

Facilities

We will secure and manage resources to meet the learning, program and community needs of the future.

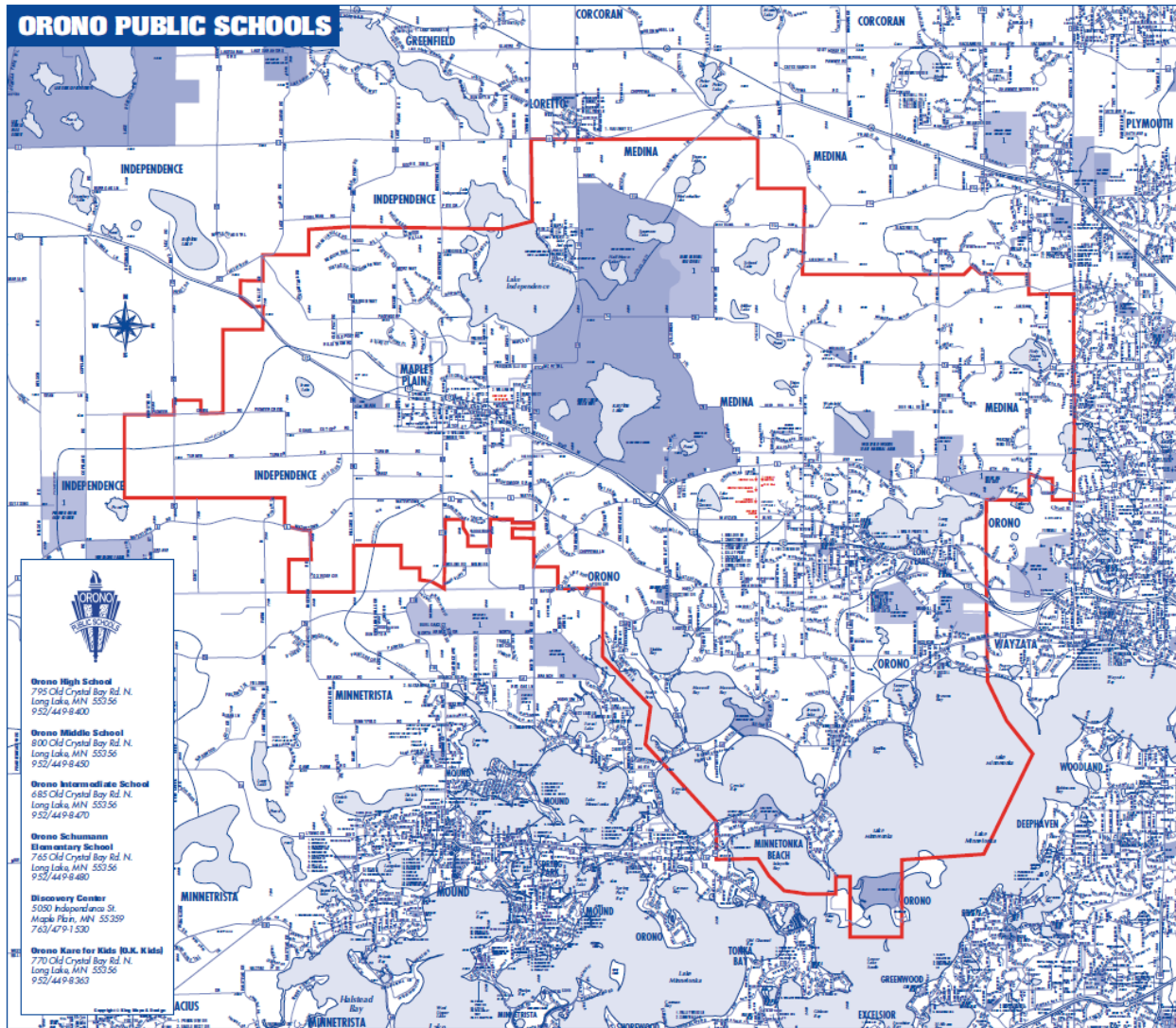
Character

We will embed character development experiences into existing learning activities, as well as responsive classroom management practices and service learning, to develop the critical thinking needed for ethical problem solving.

Relationships

We will value, develop and strengthen relationship skills that lead to lifelong social, emotional and academic success.

District Boundary Map



<http://orono.k12.mn.us/about/maps-directions/>

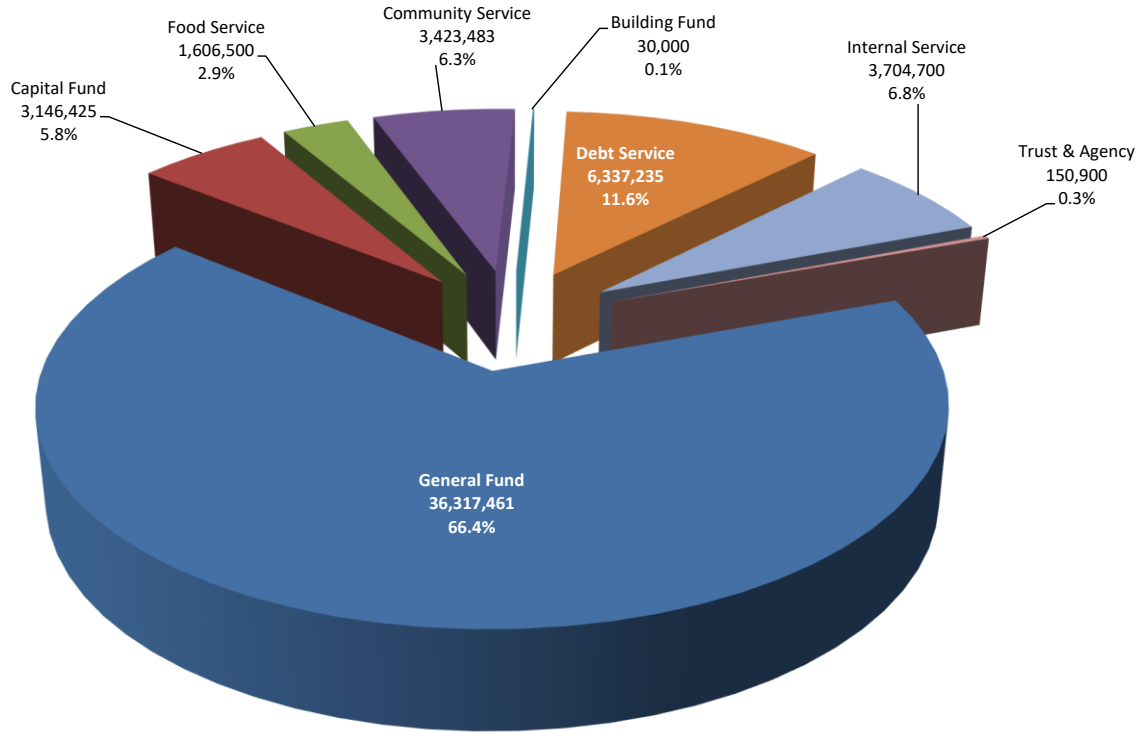
Orono Schools Campus



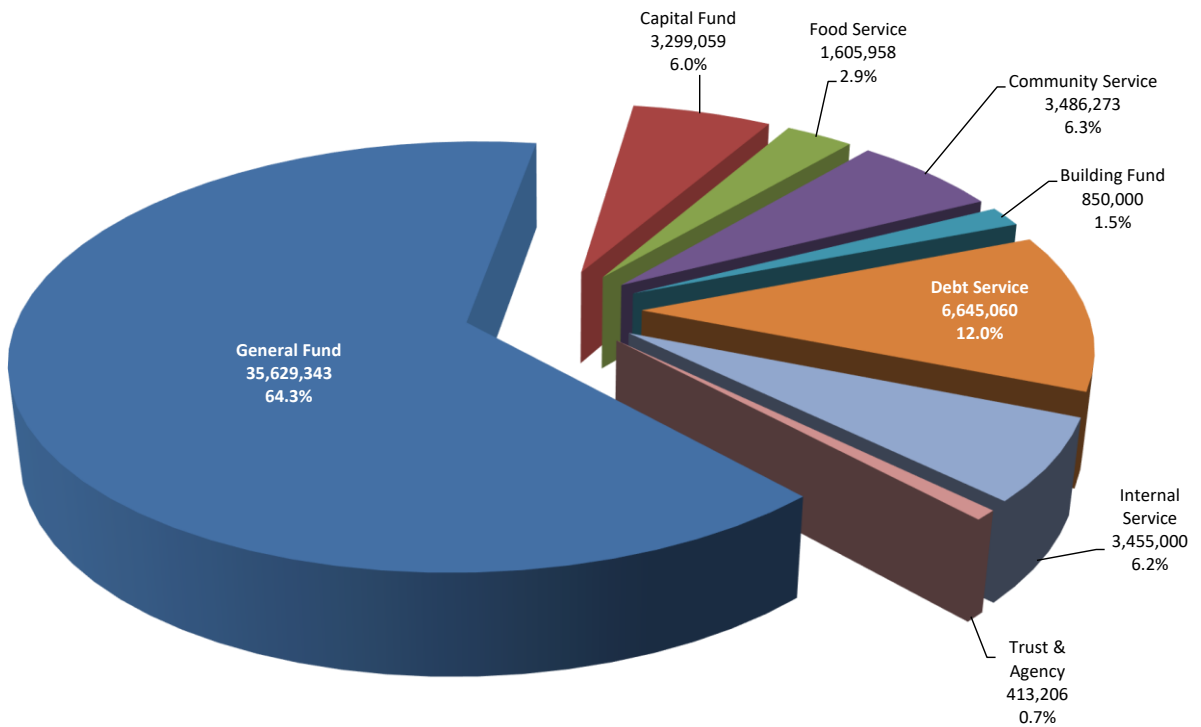


All Funds Revenues and Expenditures

2019-20 Revenue Budget - All Funds



2019-20 Expenditure Budget - All Funds



REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCES

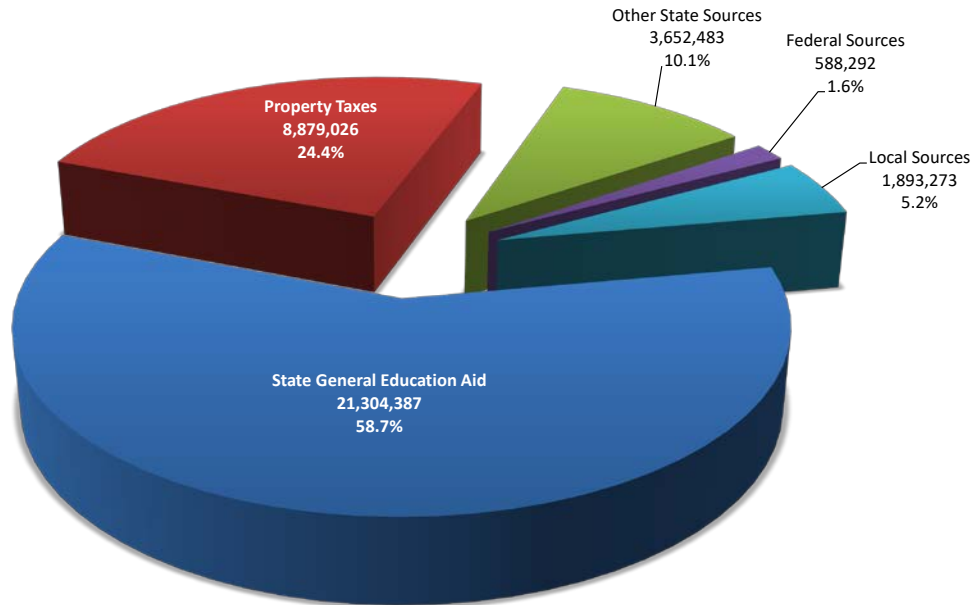
2019-20

	GENERAL OPERATING	CAPITAL FUND	FOOD SERVICE	COMMUNITY SERVICE	BUILDING FUND	DEBT SERVICE	INTERNAL SERVICE	TRUST & AGENCY	2019-20 BUDGET
FUND BALANCES - BEGINNING	6,563,970	2,053,205	409,504	956,377	1,882,000	644,266	544,077	4,821,871	17,875,270
REVENUES									
LOCAL SOURCES									
PROPERTY TAXES	8,879,026	2,771,618	-	286,696	-	6,269,705	-	-	18,207,045
TUITION, FEES & ADMISSIONS	534,890	-	-	2,737,663	-	-	-	-	3,272,553
DONATIONS, INTEREST, & RENT	942,633	-	6,000	111,256	30,000	37,000	2,700	150,900	1,280,489
SALES & OTHER	415,750	51,120	1,388,000	100,500	-	-	3,702,000	-	5,657,370
STATE SOURCES	24,956,870	323,687	40,000	187,368	-	30,530	-	-	25,538,455
FEDERAL SOURCES	588,292	-	172,500	-	-	-	-	-	760,792
TOTAL REVENUES	36,317,461	3,146,425	1,606,500	3,423,483	30,000	6,337,235	3,704,700	150,900	54,716,704
EXPENDITURES									
ADMINISTRATION	1,492,748	-	-	-	-	-	-	-	1,492,748
DISTRICT SUPPORT SERVICES	1,462,208	211,885	-	-	-	-	-	-	1,674,093
REGULAR INSTRUCTION	18,898,814	555,336	-	136,440	-	-	-	-	19,590,590
VOCATIONAL EDUCATION	298,208	-	-	-	-	-	-	-	298,208
SPECIAL EDUCATION INSTRUCTION	4,923,954	-	-	-	-	-	-	-	4,923,954
INSTRUCTIONAL SUPPORT	1,645,714	1,010,620	-	-	-	-	-	56,550	2,712,884
PUPIL SUPPORT	2,839,899	-	1,605,958	-	-	-	-	-	4,445,857
SITES AND BUILDINGS	3,694,168	1,471,218	-	-	850,000	-	-	-	6,015,386
FISCAL & OTHER FIXED COSTS	373,630	50,000	-	-	-	-	3,455,000	356,656	4,235,286
COMMUNITY SERVICE									
DEBT SERVICE									
PRINCIPAL & REFUNDING PMNTS	-	-	-	-	-	4,100,000	-	-	4,100,000
INTEREST	-	-	-	-	-	2,542,060	-	-	2,542,060
FISCAL CHARGES	-	-	-	-	-	3,000	-	-	3,000
TOTAL EXPENDITURES	35,629,343	3,299,059	1,605,958	3,486,273	850,000	6,645,060	3,455,000	413,206	55,383,899
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	688,118	(152,634)	542	(62,790)	(820,000)	(307,825)	249,700	(262,306)	(667,195)
OTHER FINANCING SOURCES									
BOND PROCEEDS & PREMIUM	-	-	-	-	-	-	-	-	-
TRANSFERS IN	-	-	-	-	-	-	-	-	-
TRANSFERS OUT	-	-	-	-	-	-	-	-	-
TOTAL OTHER FINANCING USES	-	-	-	-	-	-	-	-	-
NET CHANGE IN FUND BALANCES	688,118	(152,634)	542	(62,790)	(820,000)	(307,825)	249,700	(262,306)	(667,195)
FUND BALANCES - ENDING	7,252,088	1,900,571	410,046	893,587	1,062,000	336,441	793,777	4,559,565	17,208,075

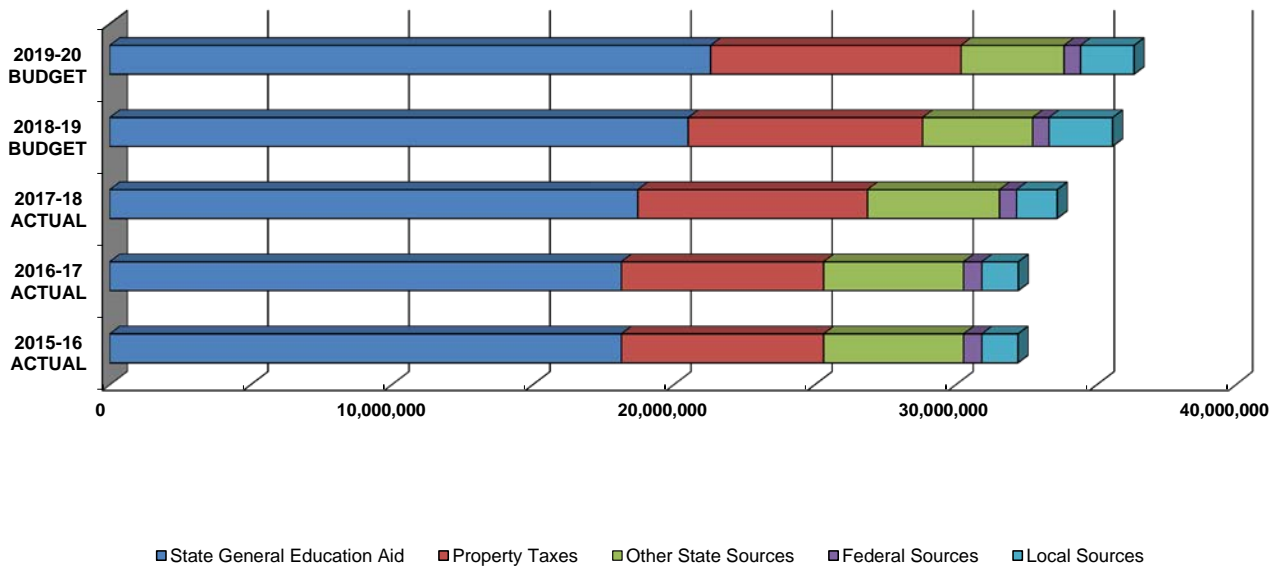
35,629,343

GENERAL FUND REVENUE

Fiscal 2020 Revenue Sources



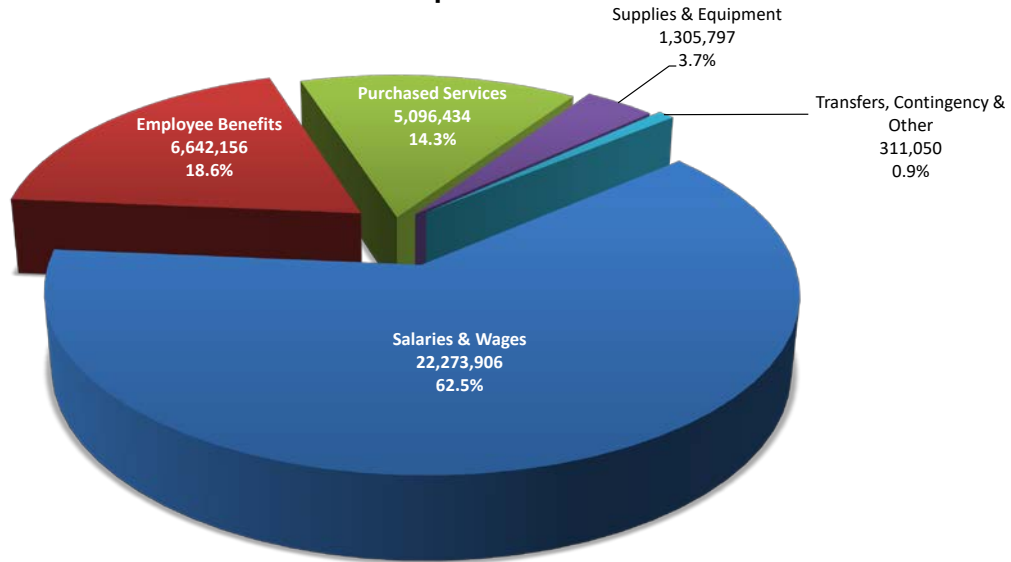
Five Year Comparison by Source



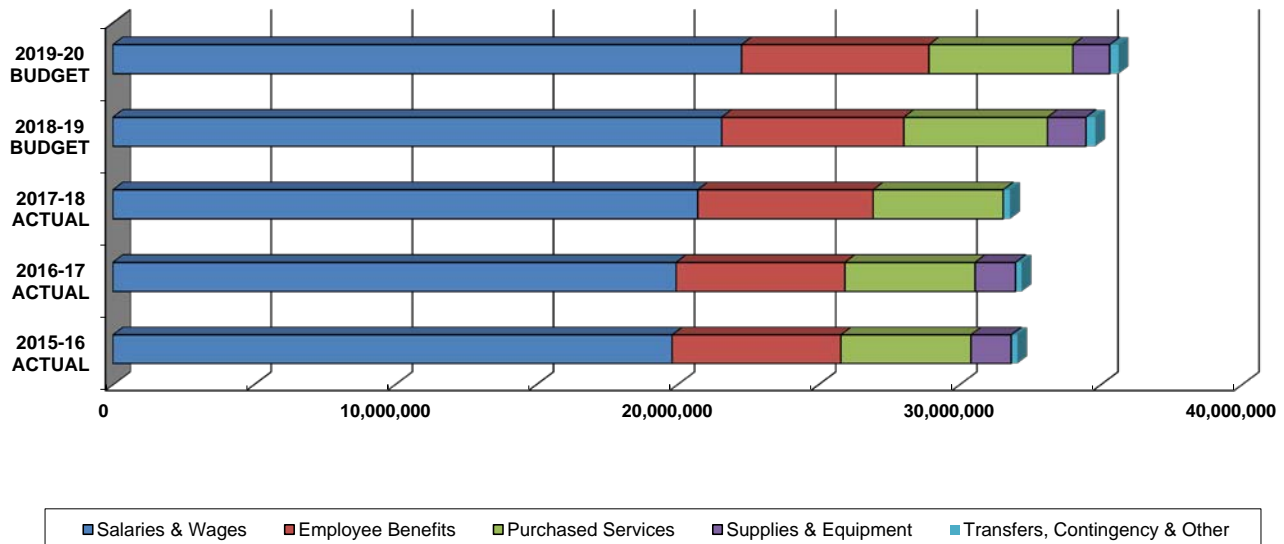
GENERAL OPERATING FUND REVENUE	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
State General Education Aid	18,141,838	18,141,838	18,727,286	20,511,494	21,304,387	792,893	3.9%
Property Taxes	7,169,720	7,169,720	8,138,964	8,310,759	8,879,026	568,267	6.8%
Other State Sources	4,961,553	4,961,553	4,681,523	3,898,128	3,652,483	(245,645)	-6.3%
Federal Sources	650,712	650,712	603,837	585,248	588,292	3,044	0.5%
Local Sources	1,277,202	1,290,714	1,439,891	2,250,198	1,893,273	(356,925)	-15.9%
(Tuition, Fees, Admissions, Interest, Donations)							
TOTAL	32,201,025	32,214,537	33,591,500	35,555,827	36,317,461	761,634	2.1%

GENERAL FUND EXPENDITURES

Fiscal 2020 Expenditures



Five Year Comparison by Object



GENERAL FUND EXPENDITURES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Salaries & Wages	19,815,652	19,958,670	20,721,689	21,572,948	22,273,906	700,958	3.2%
Employee Benefits	5,977,959	5,979,449	6,215,591	6,453,451	6,642,156	188,705	2.9%
Purchased Services	4,608,128	4,611,110	4,606,456	5,088,021	5,096,434	8,413	0.2%
Supplies & Equipment	1,428,817	1,434,895	(487,389)	1,361,336	1,305,797	(55,539)	-4.1%
Transfers, Contingency & Other	212,090	212,090	242,835	328,693	311,050	(17,643)	-5.4%
TOTAL	32,042,645	32,196,213	31,299,181	34,804,449	35,629,343	824,894	2.4%

GENERAL FUND EXPENDITURES (by Program)

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET
School Board	30,550	21,793	31,156	36,709	21,304
Office of the Superintendent	279,197	279,197	316,247	296,136	318,176
School Administration	962,523	957,523	1,061,259	1,143,699	1,153,268
Total District & School Administration	1,272,270	1,258,513	1,408,662	1,476,544	1,492,748
General Administrative Support	105,708	105,708	175,706	192,025	194,693
Other Administrative Support	45,124	45,124	115,892	47,200	49,060
Business Support Services	1,164,978	1,171,055	1,142,552	1,155,964	1,218,455
Total District Support Services	1,315,810	1,321,887	1,434,150	1,395,189	1,462,208
Kindergarten Education	696,143	696,143	849,849	928,117	948,909
Elementary Education	4,922,095	4,961,743	4,756,676	4,993,654	5,268,961
Title II, Part A - Improve Teacher Quality	37,833	37,833	36,888	38,682	39,522
Secondary Education	2,299,854	2,378,947	2,417,992	1,996,242	2,019,959
Art Education	509,732	509,732	526,952	543,078	556,354
Title I - Educationally Disadvantaged	125,577	125,577	72,955	115,693	120,271
Gifted and Talented	282,051	283,186	338,543	304,896	311,350
English as Second Language/LEP	141,044	141,044	149,422	151,547	154,711
English (Language Art)	1,278,152	1,278,152	1,430,484	1,582,496	1,682,756
World Languages	731,773	731,773	764,089	897,413	917,077
Health & Physical Education	912,558	912,558	946,930	977,899	999,620
Mathematics	1,148,114	1,148,114	1,050,819	1,058,921	1,132,926
Computer Science/Tech Ed	332,008	332,008	340,230	340,020	347,020
Band & Choral	703,774	703,774	739,830	890,780	915,456
Natural Sciences	1,030,072	1,030,072	1,151,701	1,132,014	1,156,961
Social Studies	1,090,875	1,090,875	1,077,857	1,088,372	1,111,250
Total Regular Instruction	16,241,653	16,361,529	16,651,218	17,039,824	17,683,103
Co-curricular Activities	71,655	72,720	63,211	70,348	71,302
General Athletics	540,406	540,406	660,755	532,515	571,935
Boys Athletics	253,243	253,700	233,634	277,829	291,895
Girls Athletics	210,598	210,598	207,373	246,599	265,435
Extra-Curricular	19,776	19,776	9,082	14,988	15,144
Total Co-Curricular & Extra-Curricular	1,095,679	1,097,200	1,174,055	1,142,279	1,215,711
Marketing Education	150,507	150,507	157,549	164,335	168,077
Business & Office Education	110,997	110,997	116,399	120,751	122,472
Special Needs/Vocational Education	10,135	10,135	9,157	7,622	7,659
Total Vocational Education	271,638	271,638	283,105	292,708	298,208
Speech/Language Impaired	412,400	412,400	324,680	222,664	227,086
Mild-Moderate Impaired	461,984	461,984	486,726	425,860	436,171
Moderate-Severe Impaired	18,789	18,789	42,083	17,211	17,580
Physically Impaired	65,713	65,713	28,571	29,629	30,202
Deaf-Hard of Hearing	19,200	19,200	22,693	11,702	19,726
Visually Impaired	1,882	1,882	1,217	-	4,060
Specific Learning Disability	569,590	569,590	594,273	672,102	687,655
Emotional/Behavioral Disorder	185,780	185,780	213,793	253,892	259,192
Other Health Impaired	462,046	462,046	510,347	540,828	551,830
Autistic	557,483	557,483	662,083	744,208	760,852
ECSE	110,253	110,253	101,352	153,705	157,952
Traumatic Brain Injury	11,322	11,322	10,906	11,236	11,490
Severely Multiple Impaired	37,330	37,330	21,922	32,608	24,892
Spec Educ-General	1,176,381	1,178,786	1,199,586	1,392,598	1,491,955
Spec Educ-General-Transition	215,392	215,392	185,045	242,261	243,311
Total Special Education Instruction	4,305,545	4,307,949	4,405,276	4,750,504	4,923,954

GENERAL FUND EXPENDITURES (by Program)

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET
General Instructional Support	709,187	709,187	803,428	789,728	824,596
Curriculum Development	235,588	235,588	183,913	204,736	211,294
Educational Media	188,074	188,042	318,368	343,418	351,553
Instruction Related Technology	3,176	3,176	901	1,500	1,500
Staff Development	225,256	236,994	263,794	254,535	256,771
Total Instructional Support	1,361,280	1,372,987	1,570,403	1,593,917	1,645,714
Counseling & Guidance	535,538	535,538	508,408	527,524	539,375
Health Services	239,520	239,520	211,530	211,615	215,842
Social Work	88,677	88,677	94,251	101,146	103,364
Pupil Transportation Regular	1,788,529	1,788,529	1,918,407	2,065,250	1,981,318
Total Pupil Support	2,652,264	2,652,264	2,732,596	2,905,535	2,839,899
Operations & Maintenance	3,353,540	3,374,277	3,054,272	3,597,913	3,542,822
Capital Improvements	-	-	(1,691,827)	151,345	151,346
Total Site and Building	3,353,540	3,374,277	1,362,445	3,749,258	3,694,168
Worker's Compensation	24,074	24,074	58,553	36,151	34,332
Property & Other Insurance	153,893	153,893	218,719	222,540	189,298
Other Non-Recurring	-	-	-	200,000	-
Contingencies & Reserves	-	-	-	-	150,000
Total Fiscal & Other	177,967	177,967	277,271	458,691	373,630
Total General Fund Expenditures	32,047,645	32,196,213	31,299,181	34,804,449	35,629,343

GENERAL FUND EXPENDITURES (by Object)

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET
SALARIES AND WAGES					
ADMINISTRATION	1,037,428	1,037,428	1,153,873	1,184,510	1,202,641
DISTRICT SUPPORT SERVICES	804,385	804,385	844,462	873,284	875,695
REGULAR INSTRUCTION	12,108,642	12,228,518	12,486,974	12,933,802	13,481,303
VOCATIONAL EDUCATION	201,402	201,402	212,584	218,761	223,670
SPECIAL EDUCATION INSTRUCTION	2,993,178	2,995,583	3,202,054	3,198,344	3,258,596
INSTRUCTIONAL SUPPORT	875,811	875,811	1,007,147	1,017,889	1,040,790
PUPIL SUPPORT	745,246	745,246	706,996	718,188	734,092
SITE AND BUILDING	1,049,560	1,070,298	1,107,598	1,428,170	1,457,119
TOTAL SALARIES AND WAGES	19,815,652	19,958,670	20,721,689	21,572,948	22,273,906
EMPLOYEE BENEFITS					
ADMINISTRATION	193,058	193,058	201,454	216,954	230,594
DISTRICT SUPPORT SERVICES	208,504	208,504	271,056	200,055	200,903
REGULAR INSTRUCTION	3,860,800	3,862,321	3,914,630	4,013,708	4,150,983
VOCATIONAL EDUCATION	59,901	59,901	61,590	67,911	68,502
SPECIAL EDUCATION INSTRUCTION	883,273	883,273	957,063	998,054	1,018,120
INSTRUCTIONAL SUPPORT	187,948	187,917	211,452	264,484	269,521
PUPIL SUPPORT	223,037	223,037	202,587	215,761	221,112
SITE AND BUILDING	347,486	347,486	347,503	452,553	460,269
FISCAL & FIXED COSTS	13,951	13,951	48,255	23,971	22,152
TOTAL EMPLOYEE BENEFITS	5,977,959	5,979,449	6,215,591	6,453,451	6,642,156
PURCHASED SERVICES					
ADMINISTRATION	15,148	6,391	24,990	54,310	39,553
DISTRICT SUPPORT SERVICES	268,424	268,424	257,554	260,100	271,360
REGULAR INSTRUCTION	620,023	620,023	801,230	704,985	758,920
VOCATIONAL EDUCATION	8,290	8,290	7,294	5,736	5,736
SPECIAL EDUCATION INSTRUCTION	368,044	368,044	171,760	501,160	594,292
INSTRUCTIONAL SUPPORT	222,209	233,948	215,661	271,346	295,205
PUPIL SUPPORT	1,629,045	1,629,045	1,736,437	1,884,833	1,835,685
SITE AND BUILDING	1,312,928	1,312,928	1,162,514	1,170,831	1,094,205
FISCAL & FIXED COSTS	164,016	164,016	229,016	234,720	201,478
TOTAL PURCHASED SERVICES	4,608,128	4,611,110	4,606,456	5,088,021	5,096,434
SUPPLIES & EQUIPMENT					
ADMINISTRATION	919	919	9,013	4,810	4,000
DISTRICT SUPPORT SERVICES	21,796	27,873	35,614	39,000	39,500
REGULAR INSTRUCTION	657,784	657,784	531,592	518,368	491,368
VOCATIONAL EDUCATION	578	578	182	300	300
SPECIAL EDUCATION INSTRUCTION	20,403	20,403	32,225	30,946	30,946
INSTRUCTIONAL SUPPORT	69,351	69,351	130,533	40,198	40,198
PUPIL SUPPORT	16,181	16,181	34,222	30,010	16,910
SITE AND BUILDING	641,805	641,805	(1,260,770)	697,704	682,575
TOTAL SUPPLIES & EQUIPMENT	1,428,817	1,434,895	(487,389)	1,361,336	1,305,797
OTHER EXPENDITURES					
ADMINISTRATION	20,718	20,718	19,332	15,960	15,960
DISTRICT SUPPORT SERVICES	12,700	12,700	25,464	22,750	74,750
REGULAR INSTRUCTION	90,083	90,083	90,848	11,240	16,240
SPECIAL EDUCATION INSTRUCTION	40,646	40,646	42,174	22,000	22,000
INSTRUCTIONAL SUPPORT	5,960	5,960	5,611	-	-
PUPIL SUPPORT	38,754	38,754	52,352	56,743	32,100
SITE AND BUILDING	1,760	1,760	5,600	-	-
GENERAL FUND STAFFING CONTINGENCY	-	-	-	200,000	150,000
TOTAL OTHER EXPENDITURES	212,090	212,090	242,835	328,693	311,050
GENERAL FUND TOTAL	32,042,645	32,196,213	31,299,181	34,804,449	35,629,343

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ORONO SCHUMANN ELEMENTARY SCHOOL Grades K-2

Principal:

Adam Lamparske

765 N. Old Crystal Bay Road, Orono, MN 55356

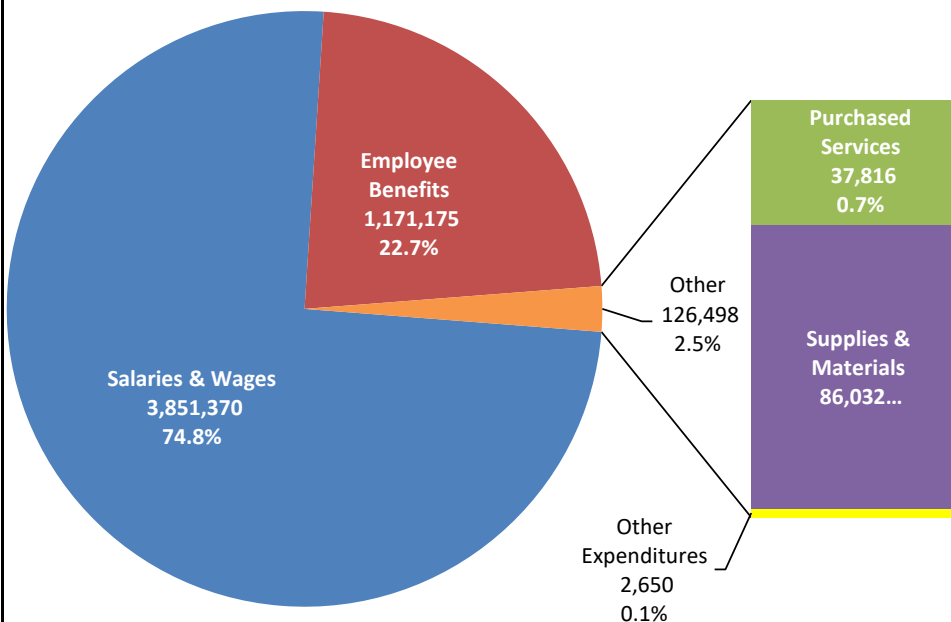
Schumann Elementary School's enrollment increased from 550 students October 1, 2015 to 569 on October 1, 2018. The projected student count for the 2019-20 school year is 607 students. This is an increase of 11.4% since the 2015-16 school year. The percentage of students eligible for free or reduced meals decreased from 8.7% in 2015-16 to 6.6% in 2018-19. The table at the right shows the history of the school's enrollment by year and by grade. The total free or reduced school meal percentages are summarized at the bottom of the enrollment schedule. Below is the school's actual spending and budget by object series for the same time period.

ENROLLMENT AS OF OCTOBER 1

Grade	15-16	16-17	17-18	18-19	19-20
K	184	167	189	191	187
1	185	192	181	188	216
2	181	197	202	190	204
TOTAL	550	556	572	569	607

F/R	8.7%	8.8%	7.1%	6.6%	N/A
------------	------	------	------	------	-----

	2015-16 Actual	2016-17 Actual	2017-18 Budget	2018-19 Budget	2019-20 Budget
EXPENDITURES					
Salaries & Wages	2,890,678	2,890,335	3,169,486	3,689,895	3,851,370
Employee Benefits	966,109	966,109	1,009,299	1,123,402	1,171,175
Purchased Services	9,542	14,477	35,730	27,666	37,816
Supplies & Equipment	74,474	74,474	76,511	86,032	86,032
Other Expenditures	-	-	1,034	2,650	2,650
TOTAL EXPENDITURES	3,940,802	3,945,395	4,292,060	4,929,645	5,149,043
TOTAL STUDENTS	550	556	572	569	607
SPENDING PER STUDENT	7,165	7,096	7,504	8,664	8,483



The pie chart at left shows the school's 2019-20 preliminary expenditure budget by object series. The salary and benefits budgets continue to be the largest cost drivers, accounting for 97.5% of the total budget. Supplies and Materials, at 1.7%, make up the next largest share of the budget. These expenses include classroom and instructional supplies, textbooks, workbooks, media resources and office supplies. Purchased Services account for 0.7%, including professional fees, utilities, postage, communication, etc. Other expenditures includes dues & memberships and other fees.

ORONO INTERMEDIATE SCHOOL Grades 3-5

Principal:

Mary Jodl-Ernhart

685 N. Old Crystal Bay Road, Orono, MN 55356

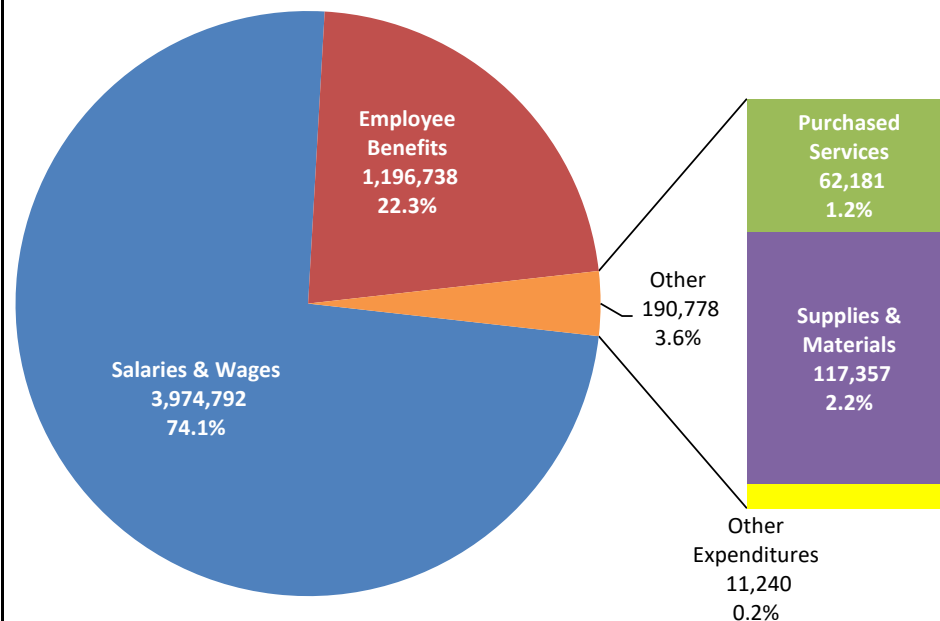
Orono Intermediate School's enrollment increased from 625 students October 1, 2015 to 652 on October 1, 2018. The projected student count for the 2019-20 school year is 665 students. A ninth section is being added to 4th grade for the 2019-20 school year. This is an increase of 6.4% since the 2015-16 school year. The percentage of students eligible for free or reduced meals increased from 7.5% in 2015-16 to 8.7% in 2018-19. The table at the right shows the history of the school's enrollment by year and by grade. The total free or reduced school meal percentages are summarized at the bottom of the enrollment schedule. Below is the school's actual spending and budget by object series for the same time period.

ENROLLMENT AS OF OCTOBER 1

Grade	15-16	16-17	17-18	18-19	19-20
3	195	189	211	217	205
4	207	205	192	215	235
5	223	210	216	220	225
TOTAL	625	604	619	652	665

F/R	7.5%	7.8%	7.9%	8.7%	N/A
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	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Budget	2019-20 Budget
EXPENDITURES					
Salaries & Wages	3,855,403	3,897,725	3,889,369	3,749,550	3,974,792
Employee Benefits	1,021,875	1,021,875	895,743	1,132,308	1,196,738
Purchased Services	26,138	26,138	43,808	52,031	62,181
Supplies & Equipment	102,339	102,339	90,544	144,357	117,357
Other Expenditures	-	-	-	6,240	11,240
TOTAL EXPENDITURES	5,005,755	5,048,077	4,919,463	5,084,486	5,362,308
TOTAL STUDENTS	625	604	619	652	665
SPENDING PER STUDENT	8,009	8,358	7,947	7,798	8,064



The pie chart at left shows the school's 2019-20 preliminary expenditure budget by object series. The salary and benefits budgets continue to be the largest cost drivers, accounting for 96.4% of the total budget. Supplies and Materials, at 2.2%, make up the next largest share of the budget. These expenses include classroom and instructional supplies, textbooks, workbooks, media resources and office supplies. Purchased Services account for 1.2%, including professional fees, utilities, postage, communication, etc. Other expenditures includes dues & memberships and other fees.

ORONO MIDDLE SCHOOL Grades 6-8

800 N. Old Crystal Bay Road, Orono, MN 55356

Principal: **Dr. Patricia Wroten**Assoc Principal: **Kimberly Van Eyll**

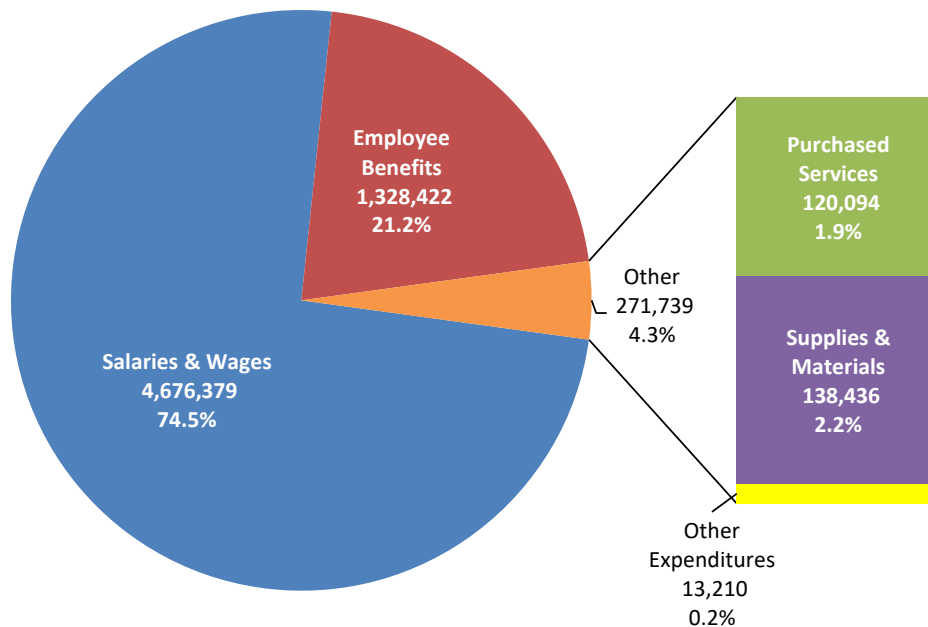
Orono Middle School's enrollment increased from 680 students October 1, 2015 to 689 on October 1, 2018. The projected student count for the 2019-20 school year is 690 students. This is a increase of 1.5% since the 2015-16 school year. The percentage of students eligible for free or reduced meals declined from 7.7% in 2015-16 to 6.7% 2018-19. The table at the right shows the history of the school's enrollment by year and by grade. The total free or reduced school meal percentages are summarized at the bottom of the enrollment schedule. Below is the school's actual spending and budget by object series for the same time period.

ENROLLMENT AS OF OCTOBER 1

Grade	15-16	16-17	17-18	18-19	19-20
6	226	238	224	221	236
7	233	236	251	231	224
8	221	222	237	237	230
TOTAL	680	696	712	689	690

F/R	7.7%	7.4%	6.8%	6.7%	N/A
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	2015-16	2016-17	2017-18	2018-19	2019-20
	Actual	Actual	Actual	Budget	Budget
EXPENDITURES					
Salaries & Wages	4,294,898	4,374,641	4,372,185	4,574,448	4,676,379
Employee Benefits	1,231,301	1,231,270	1,212,375	1,304,926	1,328,422
Purchased Services	101,807	101,807	122,835	73,403	120,094
Supplies & Equipment	236,388	236,388	176,290	138,436	138,436
Other Expenditures	12,112	12,112	14,504	13,210	13,210
TOTAL EXPENDITURES	5,876,507	5,956,218	5,898,189	6,104,421	6,276,540
TOTAL STUDENTS	680	696	712	689	690
SPENDING PER STUDENT	8,642	8,558	8,284	8,860	9,096



The pie chart at left shows the school's 2019-20 preliminary expenditure budget by object series. The salary and benefits budgets continue to be the largest cost drivers, accounting for 95.7% of the total budget. Supplies and Materials, at 2.2%, make up the next largest share of the budget. These expenses include classroom and instructional supplies, textbooks, workbooks, media resources and office supplies. Purchased Services account for 1.9%, including professional fees, utilities, postage, communication, etc. Other expenditures includes dues & memberships and other fees.

ORONO HIGH SCHOOL Grades 9-12

795 Old Crystal Bay Rd N, Orono, MN 55356

Principal:

Dr. Amy Steiner

Assoc Principal:

Caryn Boyd

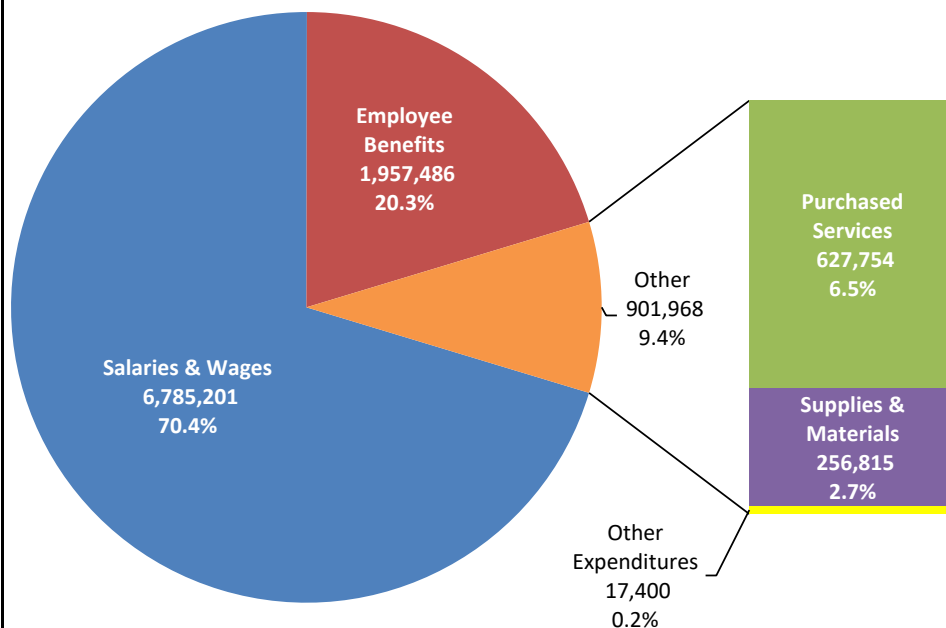
Orono High School's enrollment increased from 941 students October 1, 2015 to 956 on October 1, 2018. The projected student count for the 2019-20 school year is 954 students. This is a increase of 1.4% since the 2015-16 school year. The percentage of students eligible for free or reduced meals increased from 4.9% in 2015-16 to 5.2% in 2018-19. The table at the right shows the history of the school's enrollment by year and by grade. The total free or reduced school meal percentages are summarized at the bottom of the enrollment schedule. Below is the school's actual spending and budget by object series for the same time period.

ENROLLMENT AS OF OCTOBER 1

Grade	15-16	16-17	17-18	18-19	19-20
9	231	227	232	248	243
10	239	229	233	245	247
11	242	241	224	235	242
12	229	229	250	228	222
TOTAL	941	926	939	956	954

F/R	4.9%	5.7%	5.2%	5.2%	N/A
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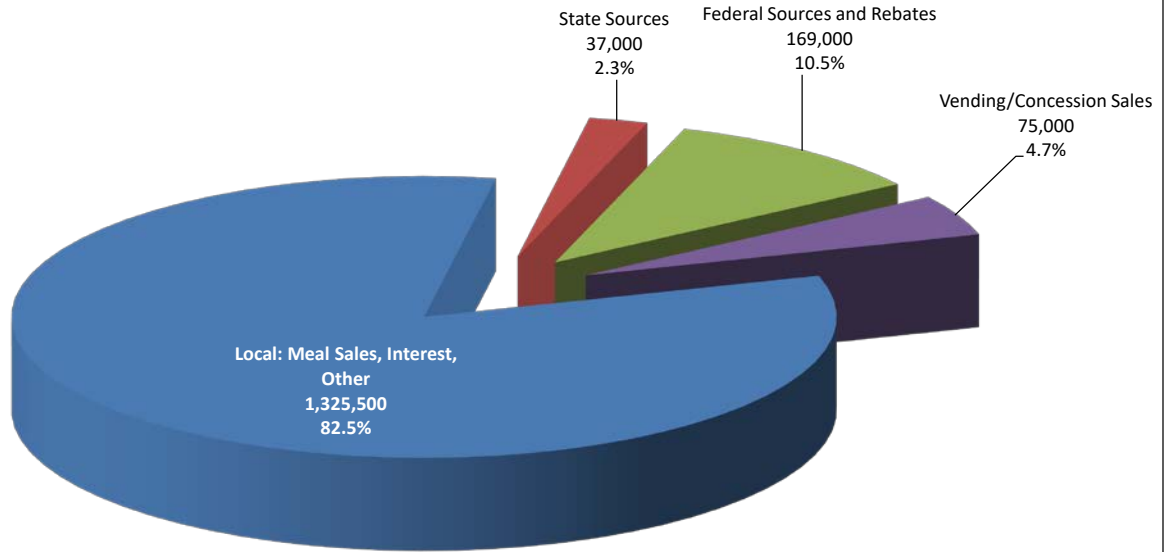
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Budget	2019-20 Budget
EXPENDITURES					
Salaries & Wages	6,127,496	6,128,056	6,540,275	6,652,630	6,785,201
Employee Benefits	1,606,871	1,608,392	1,714,091	1,923,814	1,957,486
Purchased Services	415,130	420,454	448,087	540,268	627,754
Supplies & Equipment	287,086	287,086	261,758	268,264	256,815
Other Expenditures	19,862	19,862	22,299	17,400	17,400
TOTAL EXPENDITURES	8,456,446	8,463,850	8,986,510	9,402,374	9,644,655
TOTAL STUDENTS	941	926	939	956	954
SPENDING PER STUDENT	8,987	9,140	9,570	9,835	10,110



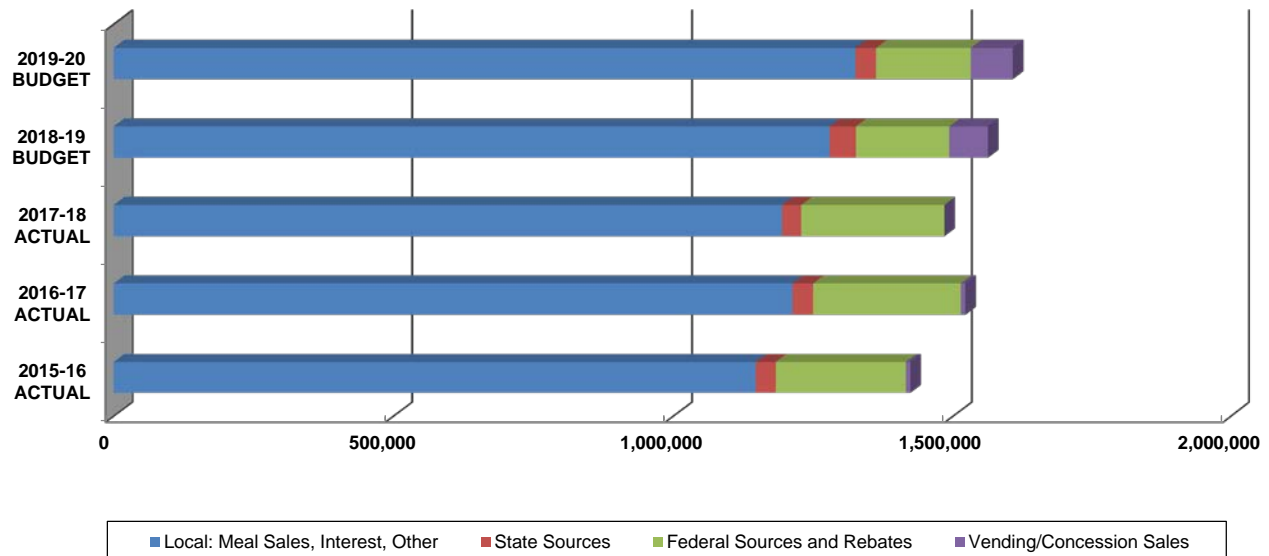
The pie chart at left shows the school's 2019-20 preliminary expenditure budget by object series. The salary and benefits budgets continue to be the largest cost drivers, accounting for 90.6% of the total budget. Purchased services make up the next largest share of the budget at 6.5%. These expenses include professional fees, utilities, postage, communication, etc. Supplies and Materials account for 2.7%, including classroom and instructional supplies, textbooks, workbooks, media resources and office supplies. The remaining 0.2% is planned for other expenditures, such as equipment, dues, membership and license fees.

FOOD SERVICE FUND REVENUE

Fiscal 2020 Revenue Sources



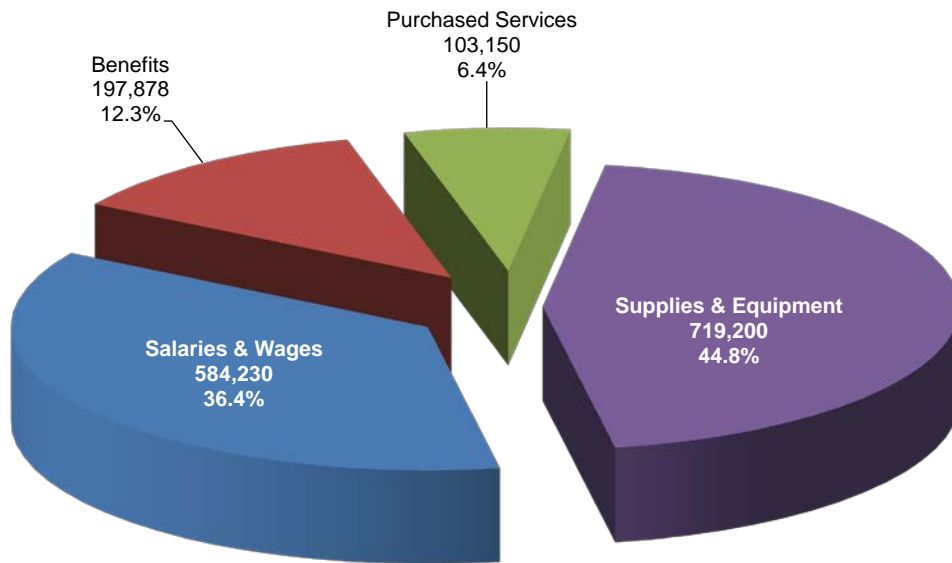
Five Year Comparison by Source



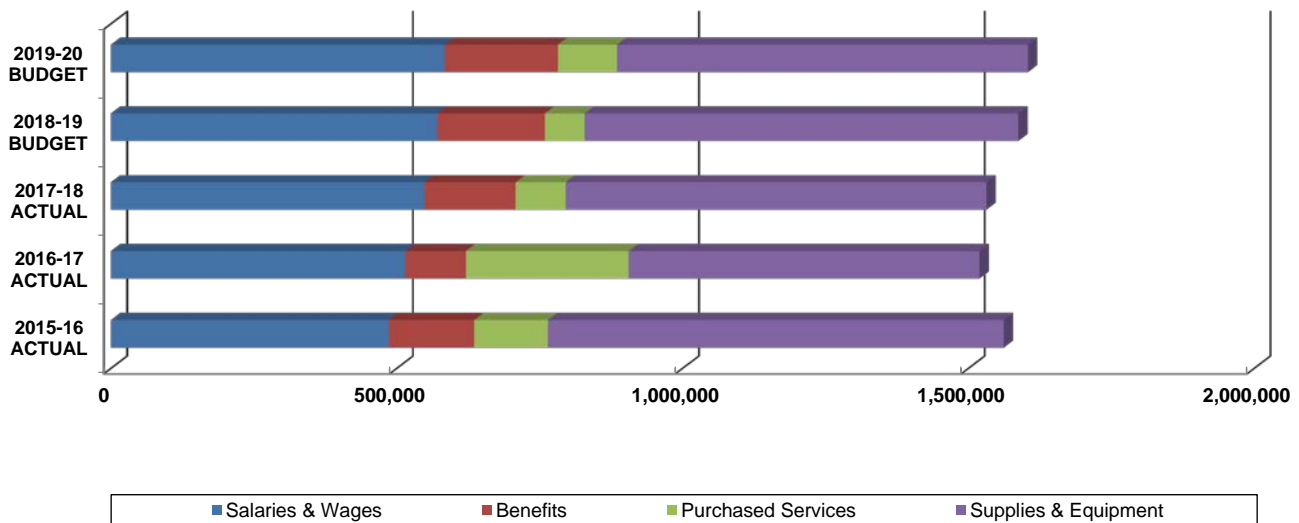
FOOD SERVICE FUND REVENUE	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Local: Meal Sales, Interest, Other	1,147,285	1,212,816	1,194,419	1,279,050	1,325,500	46,450	3.6%
State Sources	35,790	36,966	34,277	47,000	37,000	(10,000)	-21.3%
Federal Sources and Rebates	232,313	263,650	255,486	167,000	169,000	2,000	1.2%
Vending/Concession Sales	8,046	8,381	0	69,000	75,000	6,000	8.7%
TOTAL	1,423,435	1,521,813	1,484,182	1,562,050	1,606,500	44,450	2.8%

FOOD SERVICE FUND EXPENDITURES

Fiscal 2020 Expenditures



Five Year Comparison by Object



FOOD SERVICE FUND EXPENDITURES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Salaries & Wages	486,064	514,950	548,513	571,113	584,230	13,117	2.3%
Benefits	149,616	106,066	159,674	188,015	197,878	9,863	5.2%
Purchased Services	128,681	284,779	87,427	69,650	103,150	33,500	48.1%
Supplies & Equipment	797,514	613,828	736,042	758,675	719,200	(39,475)	-5.2%
TOTAL	1,561,875	1,524,615	1,531,904	1,588,953	1,605,958	17,000	1.1%

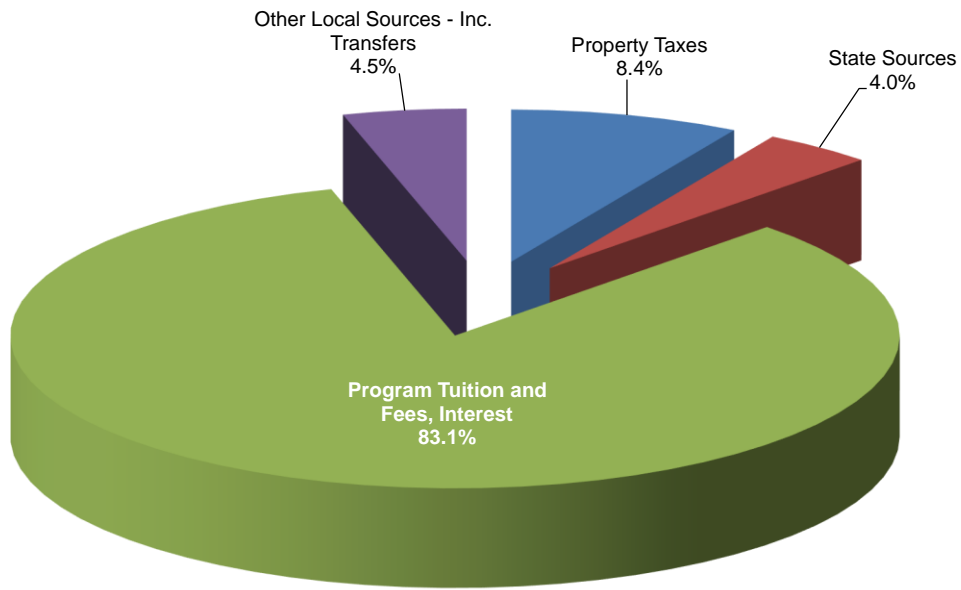
FOOD SERVICE FUND EXPENDITURES (by Object)

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET
SALARIES AND WAGES					
GENERAL ADMIN	65,436	63,987	65,580	71,754	75,832
OPERATIONAL SUPPORT	38,941	71,296	71,644	80,750	78,598
MEAL PREPARATION & SERVICE	381,686	379,667	411,289	418,609	429,800
TOTAL SALARIES AND WAGES	486,064	514,950	548,513	571,113	584,230
EMPLOYEE BENEFITS					
EMPLOYEE BENEFITS	129,548	90,906	146,439	173,463	183,444
TOTAL EMPLOYEE BENEFITS	149,616	106,066	159,674	188,015	197,878
PURCHASED SERVICES					
GENERAL CONSULTING SERVICES	67,833	9,903	48,845	40,000	40,000
REPAIRS & MAINTENANCE	57,017	226,475	21,233	27,150	27,150
SERVICE FEES/TRAINING	3,831	48,401	17,349	2,500	36,000
TOTAL PURCHASED SERVICES	128,681	284,779	87,427	69,650	103,150
SUPPLIES					
GENERAL SUPPLIES	-	437,399	29,680	48,775	37,500
MEAL PURCHASES	598,045	111,563	548,682	612,500	588,000
PRODUCE, COMMODITIES & MILK	119,699	51,133	114,325	36,400	30,200
TOTAL SUPPLIES	717,744	600,096	692,687	697,675	655,700
EQUIPMENT					
EQUIPMENT PURCHASE	79,770	13,732	43,356	61,000	63,500
TOTAL EQUIPMENT	79,770	13,732	43,356	61,000	63,500
OTHER EXPENDITURES					
DUES & MEMBERSHIPS	-	4,992	248	1,500	1,500
OTHER EXPENSES	-	-	-	-	-
TOTAL OTHER EXPENDITURES	-	4,992	248	1,500	1,500
TOTAL EXPENDITURES	1,561,875	1,524,614	1,531,904	1,588,953	1,605,958

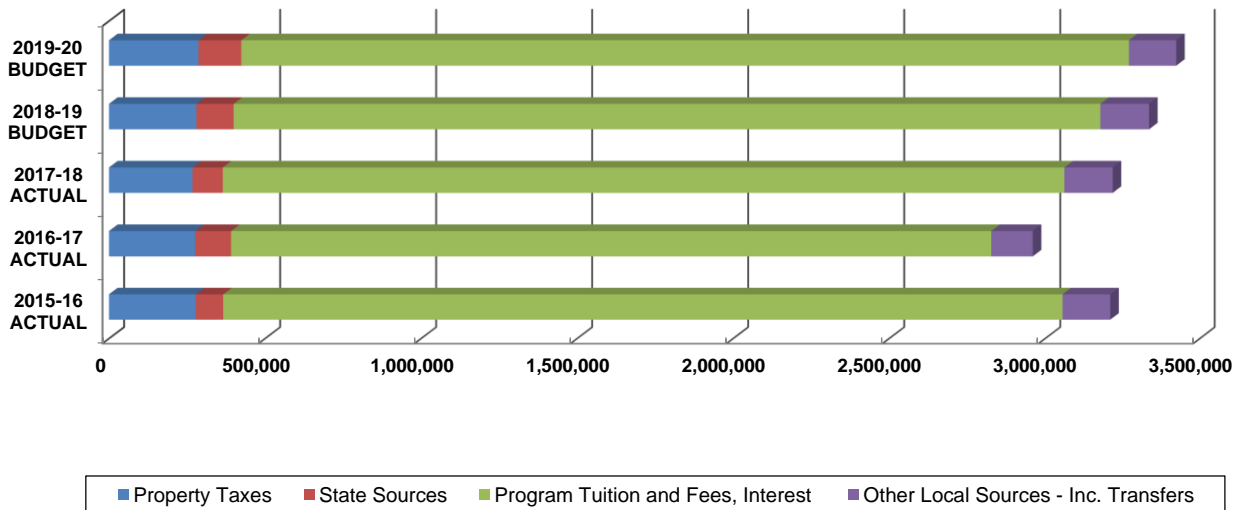
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COMMUNITY SERVICE FUND REVENUE

Fiscal 2020 Revenue Sources



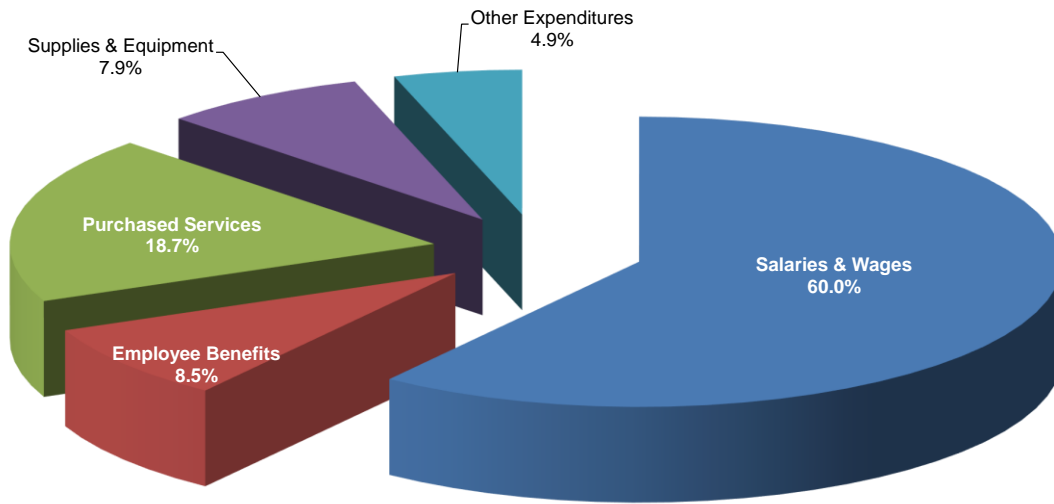
Five Year Comparison by Source



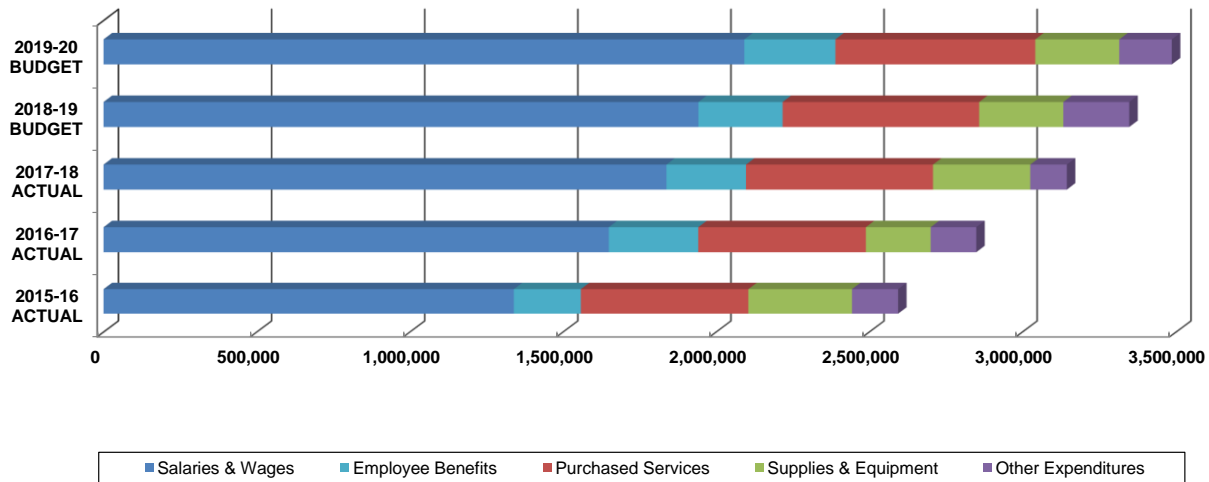
COMMUNITY SERVICE FUND REVENUE	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Property Taxes	278,040	276,562	267,866	280,235	286,696	6,461	2.3%
State Sources	88,057	114,655	96,842	119,249	137,368	18,119	15.2%
Program Tuition and Fees, Interest	2,690,070	2,436,272	2,697,335	2,777,778	2,845,481	67,703	2.4%
Other Local Sources - Inc. Transfers	152,950	132,948	154,750	158,043	153,938	(4,105)	-2.6%
TOTAL	3,209,117	2,960,436	3,216,793	3,335,305	3,423,483	88,178	2.6%

COMMUNITY SERVICE FUND EXPENDITURES

Fiscal 2020 Expenditures



Five Year Comparison by Object



COMMUNITY SERVICE FUND EXPENDITURES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Salaries & Wages	1,339,761	1,649,862	1,837,970	1,942,261	2,092,189	149,928	7.7%
Employee Benefits	218,615	292,088	259,767	275,103	297,460	22,357	8.1%
Purchased Services	546,924	547,282	610,636	641,779	652,688	10,909	1.7%
Supplies & Equipment	338,461	211,603	317,522	274,760	273,742	(1,018)	-0.4%
Other Expenditures	150,692	148,792	119,528	214,538	170,194	(44,344)	-20.7%
TOTAL	2,594,452	2,849,628	3,145,423	3,348,441	3,486,273	137,832	4.1%

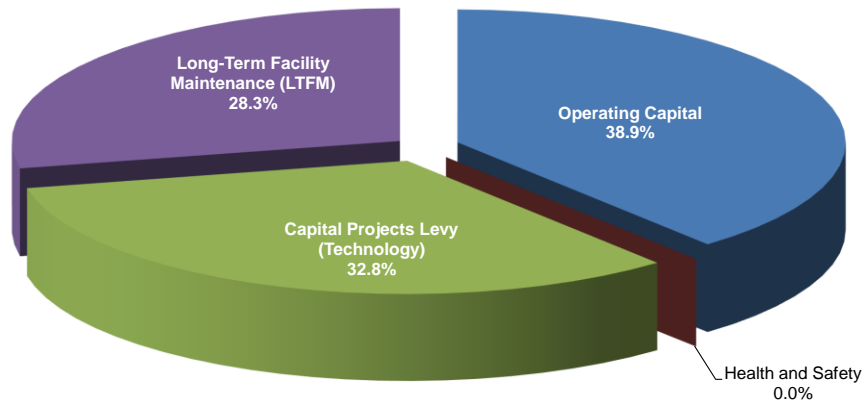
COMMUNITY SERVICE FUND EXPENDITURES (by Object)

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET
SALARIES AND WAGES					
GENERAL COMMUNITY EDUCATION	970,428	1,250,853	1,426,434	1,492,785	1,633,233
EARLY CHILDHOOD & FAMILY ED	100,894	107,653	105,083	129,988	141,034
SCHOOL READINESS	168,071	191,820	195,844	209,699	207,381
PRESCHOOL SCREENING	20,171	17,150	24,769	24,789	25,541
EXTENDED DAY	80,197	82,386	85,841	85,000	85,000
TOTAL SALARIES AND WAGES	1,339,761	1,649,862	1,837,970	1,942,261	2,092,189
EMPLOYEE BENEFITS					
GENERAL COMMUNITY EDUCATION	173,304	234,144	212,682	225,396	242,218
EARLY CHILDHOOD & FAMILY ED	17,293	18,670	15,169	14,995	16,665
SCHOOL READINESS	25,039	35,347	28,859	31,375	35,077
PRESCHOOL SCREENING	2,979	3,927	3,057	3,337	3,500
EXTENDED DAY	-	-	-	-	-
TOTAL EMPLOYEE BENEFITS	218,615	292,088	259,767	275,103	297,460
PURCHASED SERVICES					
GENERAL COMMUNITY EDUCATION	431,655	461,122	498,242	535,574	537,518
EARLY CHILDHOOD & FAMILY ED	35,148	27,476	40,643	42,530	49,570
SCHOOL READINESS	36,182	31,670	43,921	54,700	56,200
PRESCHOOL SCREENING	23,500	7,750	7,510	8,975	9,400
NON-PUBLIC	20,440	19,265	20,320	-	-
TOTAL PURCHASED SERVICES	546,924	547,282	610,636	641,779	652,688
SUPPLIES & EQUIPMENT					
GENERAL COMMUNITY EDUCATION	243,074	145,578	255,342	212,320	186,650
EARLY CHILDHOOD & FAMILY ED	38,042	23,968	13,938	10,333	12,400
SCHOOL READINESS	28,321	15,609	21,483	16,000	23,900
PRESCHOOL SCREENING	504	1,594	1,477	6,312	6,315
NON-PUBLIC	28,520	24,855	25,282	29,795	44,477
TOTAL SUPPLIES & EQUIPMENT	338,461	211,603	317,522	274,760	273,742
OTHER EXPENDITURES					
GENERAL COMMUNITY EDUCATION	144,064	115,237	92,028	167,978	140,194
PRESCHOOL SCREENING	2,448	29,055	27,500	46,560	30,000
EXTENDED DAY	4,180	4,500	-	-	-
TOTAL OTHER EXPENDITURES	150,692	148,792	119,528	214,538	170,194
COMMUNITY SERVICE FUND	2,594,452	2,849,628	3,145,423	3,348,441	3,486,273
TOTAL BY CATEGORY					
GENERAL COMMUNITY EDUCATION	1,962,524	2,206,935	2,484,728	2,634,053	2,739,813
EARLY CHILDHOOD & FAMILY ED	191,377	177,766	174,834	197,846	219,669
SCHOOL READINESS	257,613	274,447	290,107	311,774	322,558
PRESCHOOL SCREENING	49,602	59,475	64,313	89,973	74,756
NON-PUBLIC	48,960	44,119	45,601	29,795	44,477
EXTENDED DAY	84,377	86,886	85,841	85,000	85,000
	2,594,452	2,849,628	3,145,423	3,348,441	3,486,273

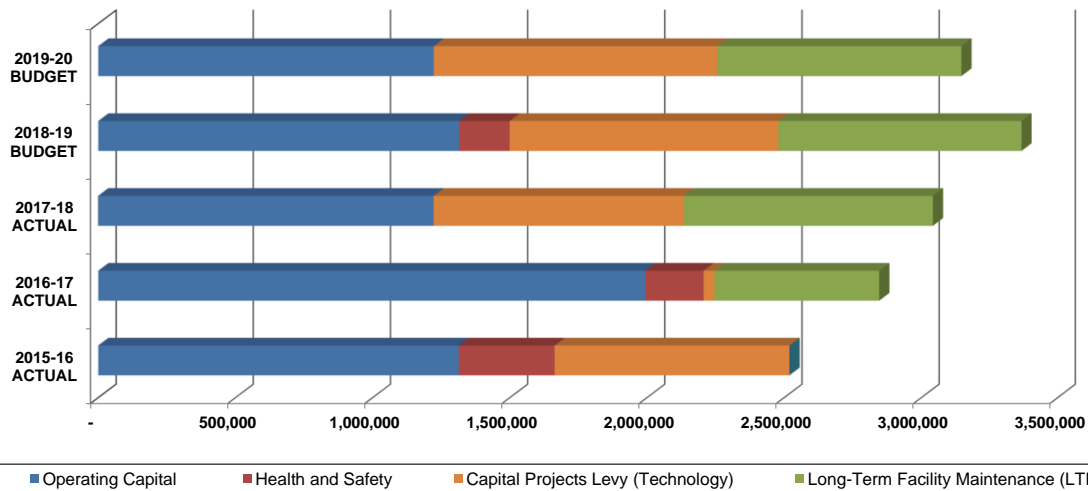
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CAPITAL FUND REVENUES

Fiscal 2020 Revenue Sources



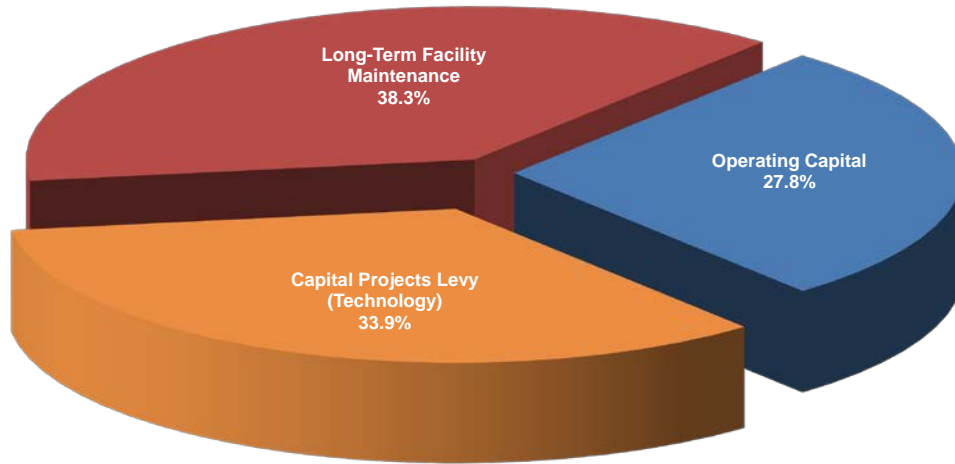
Five Year Comparison by Source



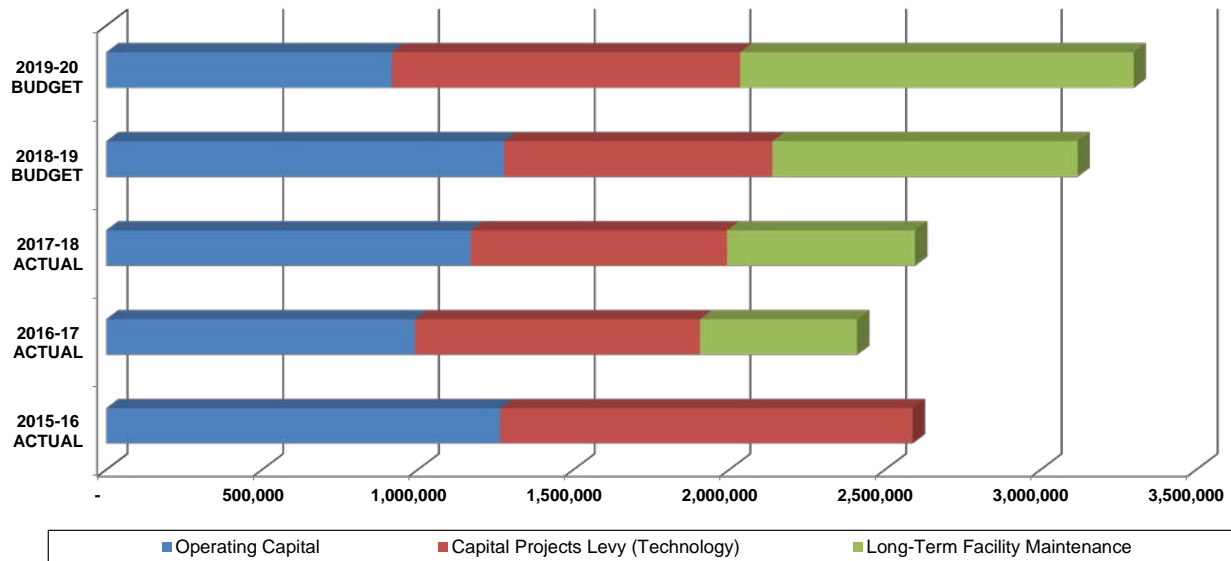
CAPITAL FUND REVENUES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Operating Capital	1,314,428	1,993,750	1,222,517	1,315,865	1,223,136	(92,729)	-7.0%
Health and Safety	348,994	213,020	(100,129)	183,999			
Capital Projects Levy (Technology)	856,169	39,886	912,335	978,984	1,032,850	53,866	5.5%
Long-Term Facility Maintenance (LTFM)		600,238	907,562	888,261	890,439	2,178	0.2%
TOTAL	2,519,591	2,846,894	2,942,285	3,367,109	3,146,425	(36,685)	-6.6%

CAPITAL FUND EXPENDITURES

Fiscal 2020 Expenditures



Five Year Comparison by Object



CAPITAL FUND EXPENDITURES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Operating Capital	1,264,306	990,776	1,169,598	1,276,724	916,845	(359,879)	-28.2%
Capital Projects Levy (Technology)	1,325,393	915,004	823,802	861,393	1,117,996	256,603	29.8%
Long-Term Facility Maintenance		505,021	603,316	980,552	1,264,218	283,666	28.9%
TOTAL	2,589,699	2,410,800	2,596,716	3,118,669	3,299,059	180,390	5.8%

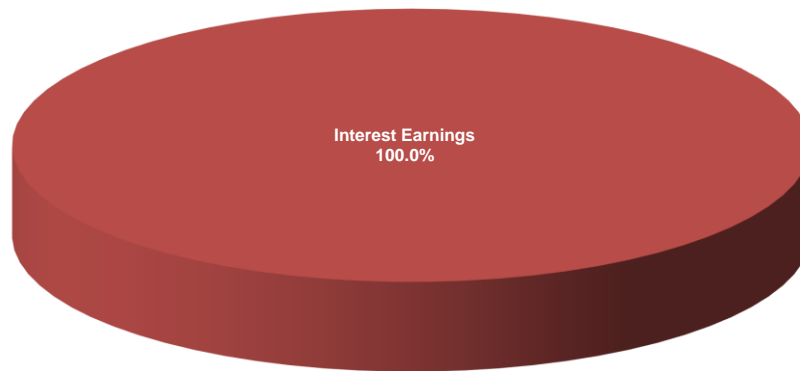
CAPITAL FUND EXPENDITURES (by Object)

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET
SALARIES AND WAGES					
OPERATING CAPITAL	82,599	85,907	80,318	98,800	101,023
LONG-TERM FACILITIES MAINTENANCE	-	-	35,125	42,672	45,102
CAPITAL PROJECTS (TECHNOLOGY) LEVY	437,603	465,952	440,386	422,902	432,525
OTHER	-	-	-	-	-
TOTAL SALARIES AND WAGES	520,202	551,859	555,830	564,374	578,650
EMPLOYEE BENEFITS					
OPERATING CAPITAL	17,675	17,768	15,529	15,256	15,986
LONG-TERM FACILITIES MAINTENANCE	-	-	5,594	6,862	13,531
CAPITAL PROJECTS (TECHNOLOGY) LEVY	102,968	106,057	106,033	113,791	115,846
OTHER	-	-	-	-	-
TOTAL EMPLOYEE BENEFITS	120,642	123,824	127,157	135,909	145,363
PURCHASED SERVICES					
OPERATING CAPITAL	53,713	262,187	241,301	61,125	39,000
LONG-TERM FACILITIES MAINTENANCE	-	1,632	25,951	202,288	29,000
CAPITAL PROJECTS (TECHNOLOGY) LEVY	37,726	51,119	51,286	30,000	43,200
OTHER	-	-	-	144,256	-
TOTAL PURCHASED SERVICES	91,439	314,939	318,538	437,669	111,200
SUPPLIES & EQUIPMENT					
OPERATING CAPITAL	826,061	518,913	646,039	688,779	610,500
LONG-TERM FACILITIES MAINTENANCE	-	503,388	536,644	728,730	1,176,585
CAPITAL PROJECTS (TECHNOLOGY) LEVY	747,096	291,876	226,097	294,700	526,425
OTHER	284,259	(11,494)	-	150,336	150,336
TOTAL SUPPLIES & EQUIPMENT	1,857,416	1,302,684	1,408,781	1,862,545	2,463,846
OTHER EXPENDITURES					
OPERATING CAPITAL	-	117,494	186,411	118,172	-
LONG-TERM FACILITIES MAINTENANCE	-	-	-	-	-
CAPITAL PROJECTS (TECHNOLOGY) LEVY	-	-	-	-	-
OTHER	-	-	-	-	-
TOTAL OTHER EXPENDITURES	-	117,494	186,411	118,172	-
CAPITAL FUND	2,589,699	2,410,800	2,596,716	3,118,669	3,299,059
TOTAL BY CATEGORY					
OPERATING CAPITAL	980,048	1,002,269	1,169,598	982,132	766,509
LONG-TERM FACILITIES MAINTENANCE	-	505,021	603,316	980,552	1,264,218
CAPITAL PROJECTS (TECHNOLOGY) LEVY	1,325,393	915,004	823,802	861,393	1,117,996
OTHER	284,259	(11,494)	-	294,592	150,336
TOTAL BY CATEGORY	2,589,699	2,410,800	2,596,716	3,118,669	3,299,059

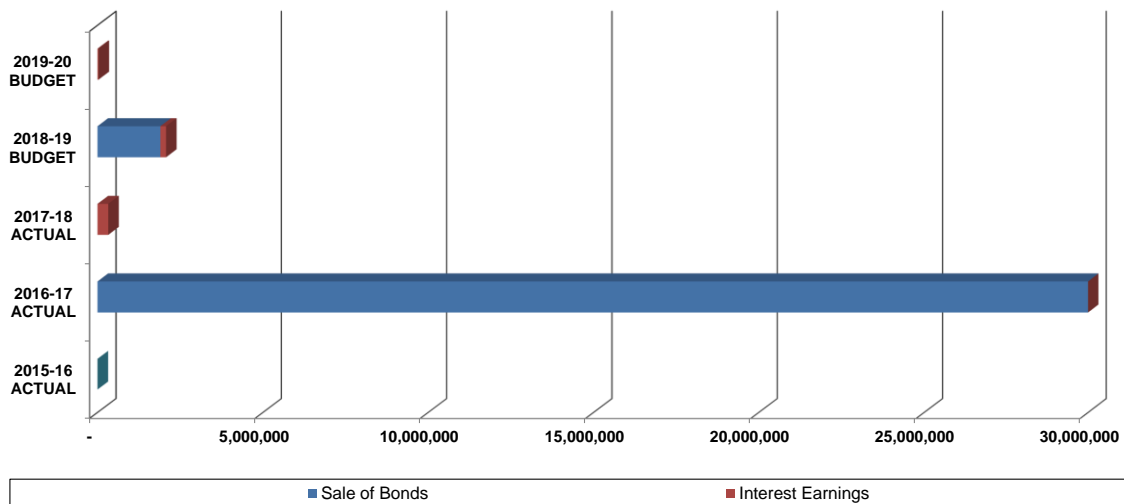
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BUILDING CONSTRUCTION FUND REVENUES

Fiscal 2020 Revenue Sources



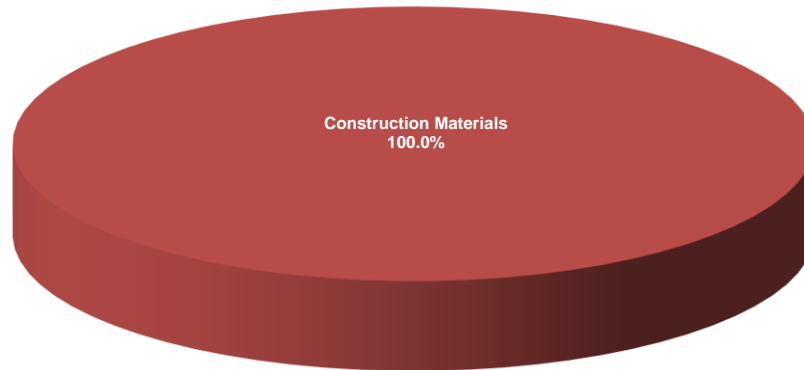
Five Year Comparison by Source



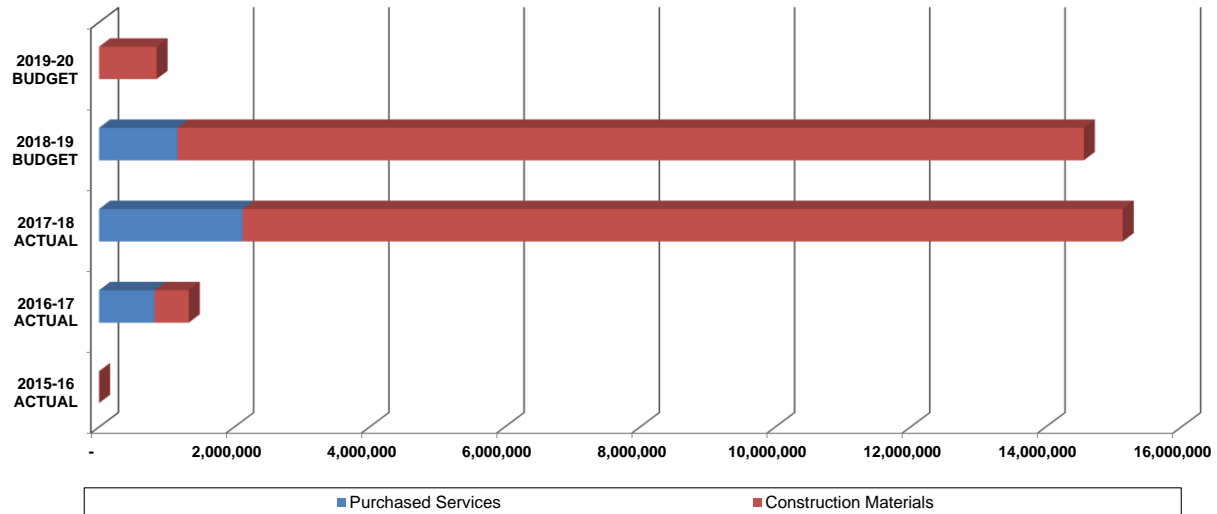
CAPITAL FUND REVENUES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Sale of Bonds	-	30,838,821	-	1,900,000	-	(1,900,000)	N/A
Interest Earnings	-	74,308	324,025	173,000	30,000	(143,000)	-82.7%
TOTAL	-	30,913,129.25	324,024.68	2,073,000	30,000	(2,043,000)	-98.6%

BUILDING CONSTRUCTION FUND EXPENDITURES

Fiscal 2020 Expenditures



Five Year Comparison by Object



CAPITAL & BUILDING FUND EXPENDITURES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Purchased Services	-	820,720	2,123,979	1,158,595	-	(1,158,595)	-100.0%
Construction Materials	-	504,856	13,013,893	13,406,255	850,000	(12,556,255)	N/A
Other Fiscal Expenses	-	336,005	-	-	-	0	N/A
TOTAL	0	1,661,581	15,137,872	14,564,850	850,000	(13,714,850)	N/A

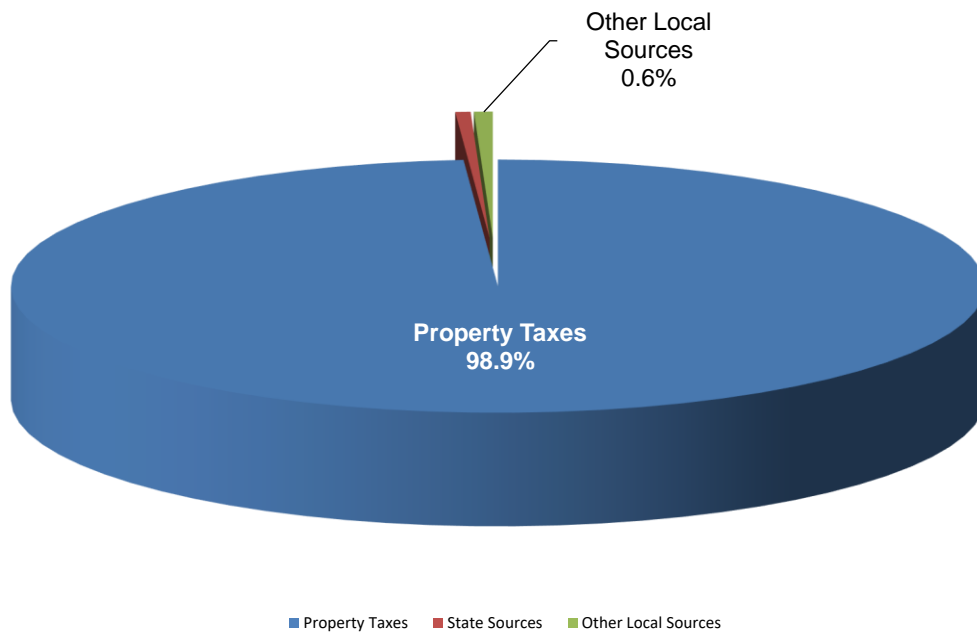
BUILDING CONSTRUCTION FUND EXPENDITURES (by Object)

	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET
SALARIES AND WAGES					
INDOOR ACTIVITIES CENTER	-	-	-	-	-
LONG-TERM FACILITY MAINTENANCE BOND	-	-	-	-	-
ABATEMENT BOND	-	-	-	-	-
TOTAL SALARIES AND WAGES	-	-	-	-	-
EMPLOYEE BENEFITS					
INDOOR ACTIVITIES CENTER	-	-	-	-	-
LONG-TERM FACILITY MAINTENANCE BOND	-	-	-	-	-
ABATEMENT BOND	-	-	-	-	-
TOTAL EMPLOYEE BENEFITS	-	-	-	-	-
PURCHASED SERVICES					
INDOOR ACTIVITIES CENTER	-	820,720	2,120,694	1,140,595	-
LONG-TERM FACILITY MAINTENANCE BOND	-	-	3,286	-	-
ABATEMENT BOND	-	-	-	18,000	-
TOTAL PURCHASED SERVICES	-	820,720	2,123,979	1,158,595	-
SUPPLIES & EQUIPMENT					
INDOOR ACTIVITIES CENTER	-	-	10,616,151	11,989,800	850,000
LONG-TERM FACILITY MAINTENANCE BOND	-	504,856	2,397,741	494,115	-
ABATEMENT BOND	-	-	-	922,340	-
TOTAL SUPPLIES & EQUIPMENT	-	504,856	13,013,893	13,406,255	850,000
OTHER EXPENDITURES					
INDOOR ACTIVITIES CENTER	-	284,208	-	-	-
LONG-TERM FACILITY MAINTENANCE BOND	-	51,797	-	-	-
ABATEMENT BOND	-	-	-	-	-
TOTAL OTHER EXPENDITURES	-	336,005	-	-	-
CAPITAL FUND	-	1,661,581	15,137,872	14,564,850	850,000
TOTAL BY CATEGORY					
INDOOR ACTIVITIES CENTER	-	1,104,929	12,736,845	13,130,395	850,000
LONG-TERM FACILITY MAINTENANCE BOND	-	556,652	2,401,027	494,115	-
ABATEMENT BOND	-	-	-	940,340	-
	-	1,661,581	15,137,872	14,564,850	850,000

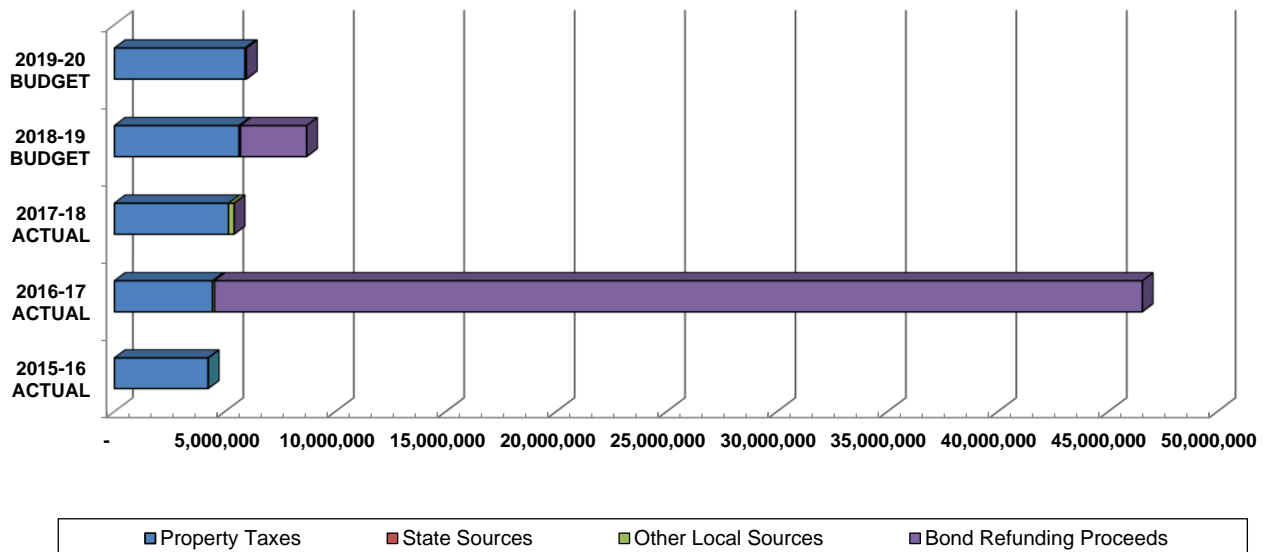
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DEBT SERVICE FUND REVENUE

Fiscal 2020 Revenue Sources

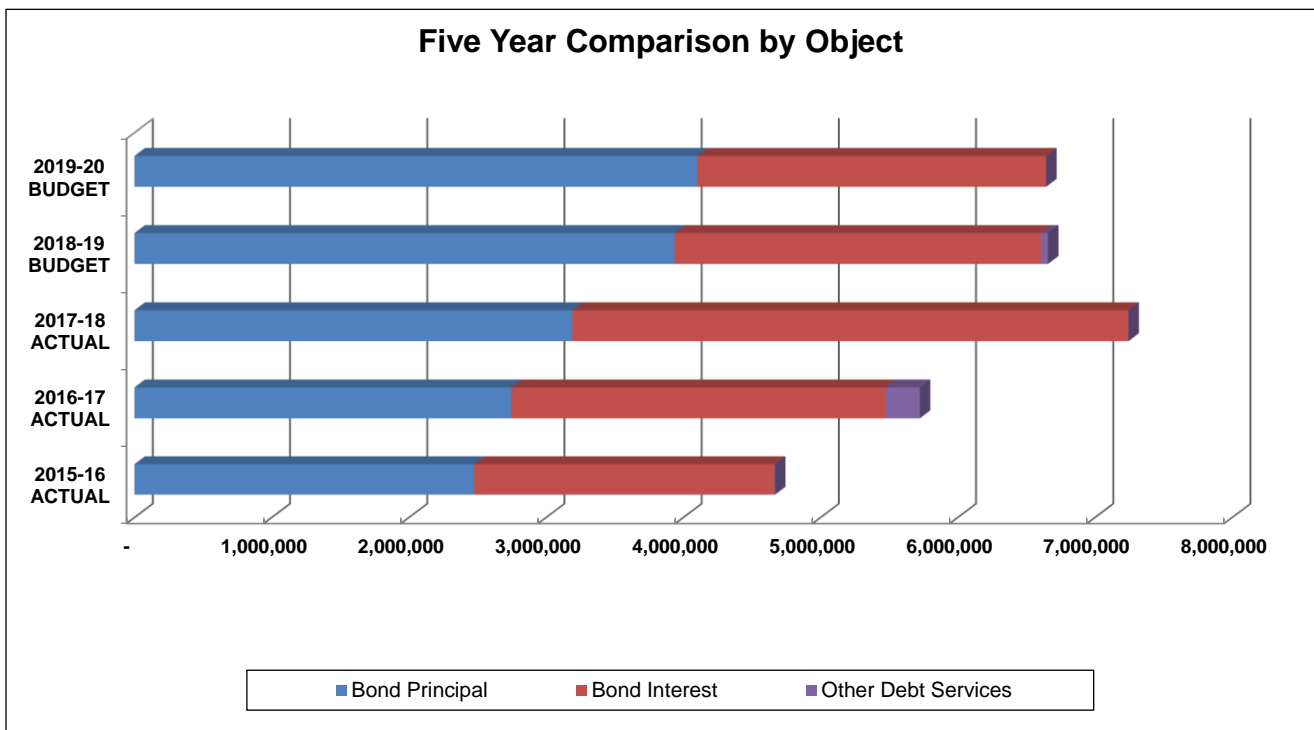
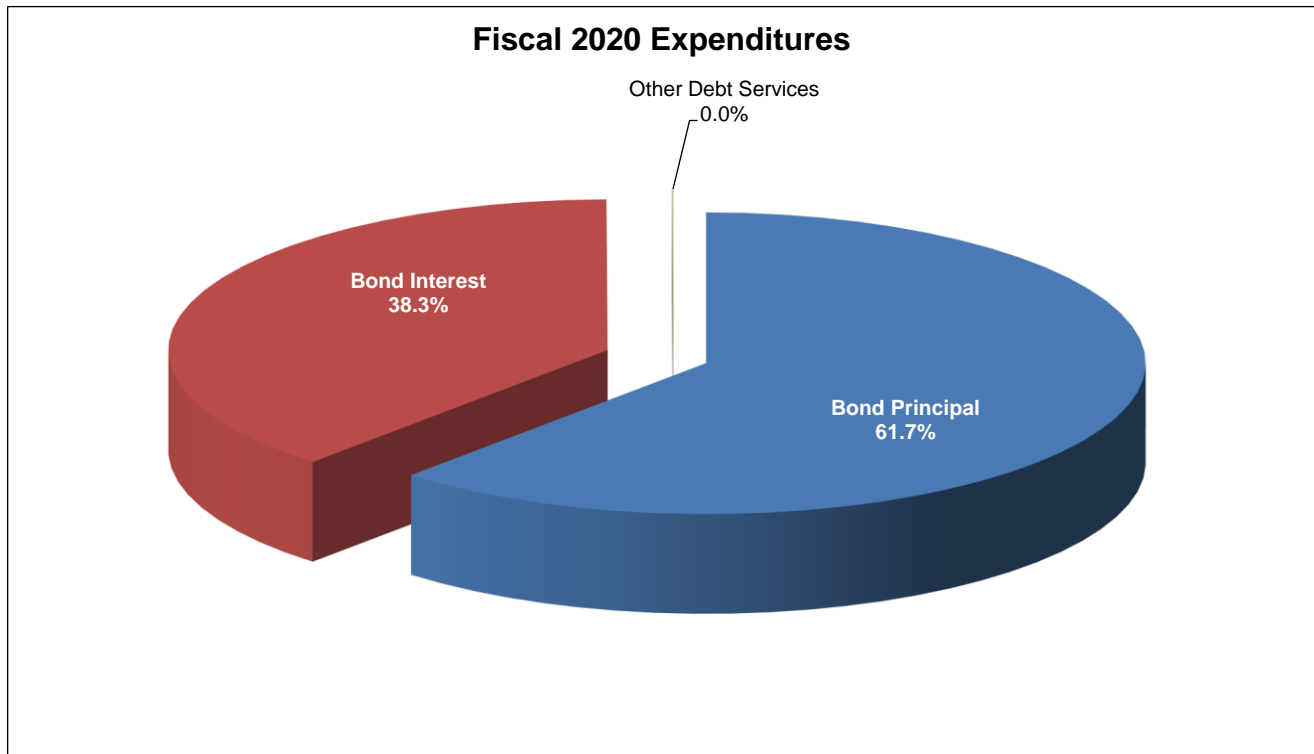


Five Year Comparison by Source



DEBT SERVICE FUND REVENUE	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Property Taxes	4,238,257	4,440,053	5,165,039	5,640,373	5,908,192	267,819	4.7%
State Sources	3,876	4,009	3,782	34,204	30,250	(3,954)	-11.6%
Other Local Sources	6,567	95,773	252,154	37,000	37,000	0	0.0%
Bond Refunding Proceeds	-	42,012,697	-	2,990,000	-	(2,990,000)	-100.0%
TOTAL	4,248,700	46,552,532	5,420,975	8,701,577	5,975,442	(2,726,135)	-31.3%

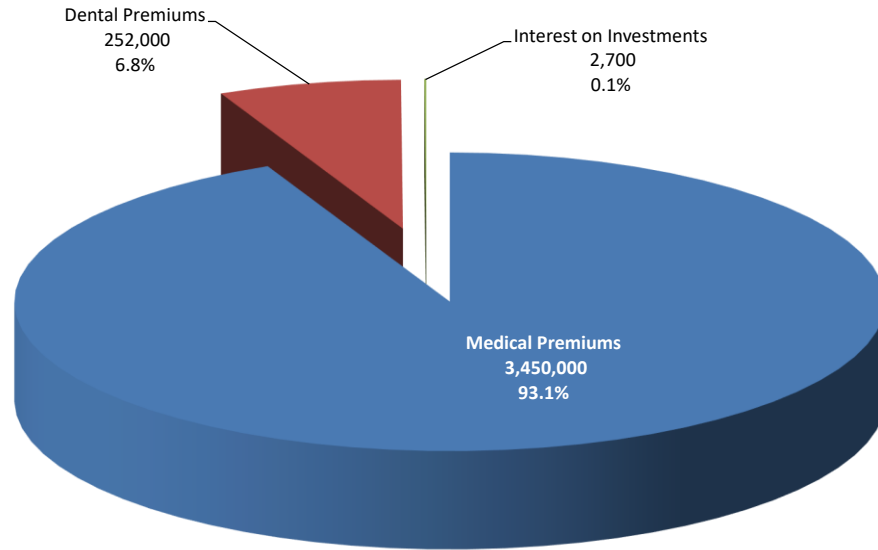
DEBT SERVICE FUND EXPENDITURES



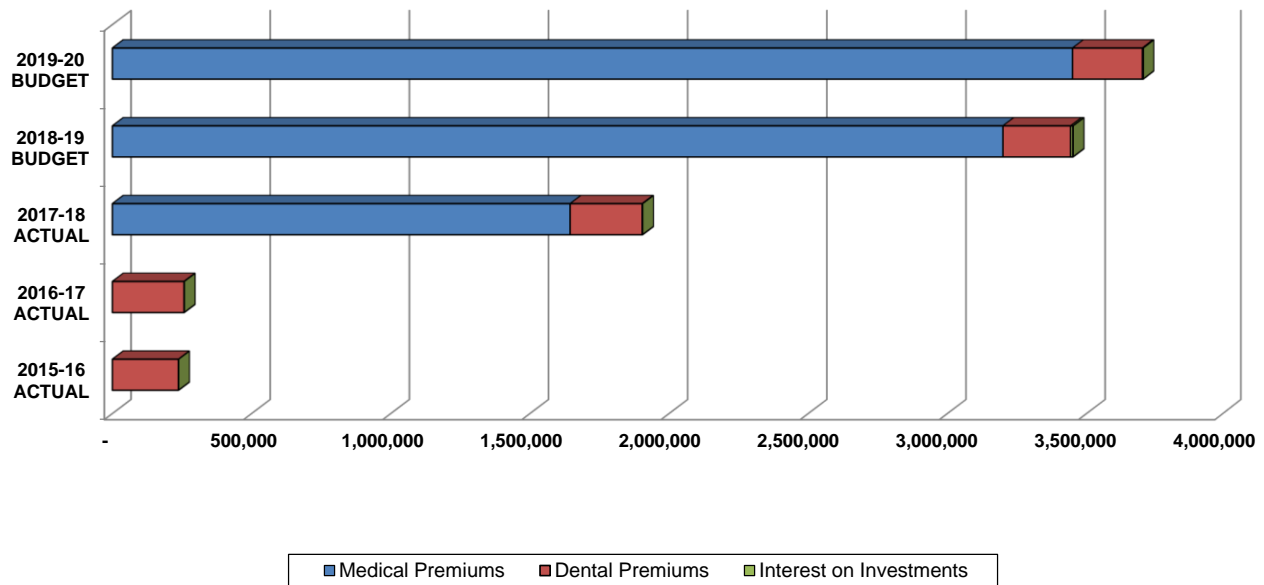
DEBT SERVICE FUND EXPENDITURES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Bond Principal	2,475,000	2,745,000	3,190,000	3,935,000	4,100,000	165,000	4.2%
Bond Interest	2,186,950	2,729,241	4,052,606	2,669,949	2,542,060	(127,889)	-4.8%
Other Debt Services	6,725	250,149	2,300	53,390	3,000	(50,390)	0.0%
Bond Refunding Expense	-	5,850,000	33,510,000	2,990,000	-	(2,990,000)	100.0%
TOTAL	4,668,675	11,574,390	40,754,906	9,648,339	6,645,060	(3,003,279)	-31.1%

INTERNAL SERVICE FUND REVENUE

Fiscal 2020 Revenue Sources

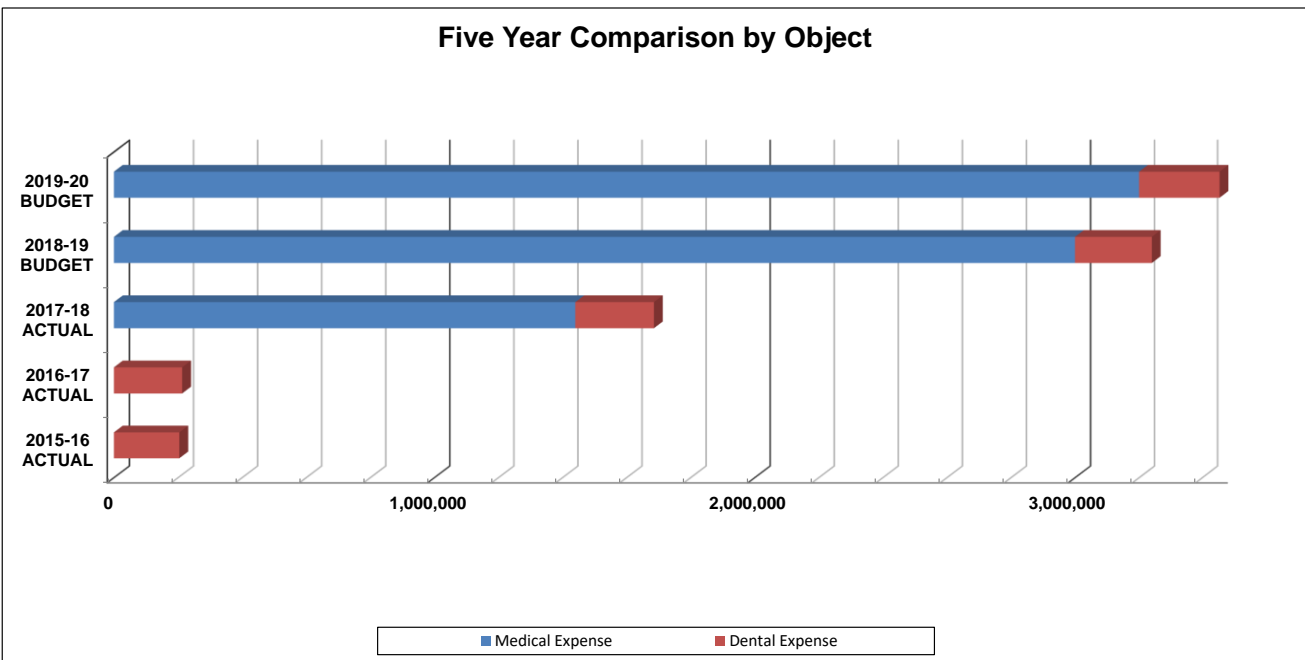
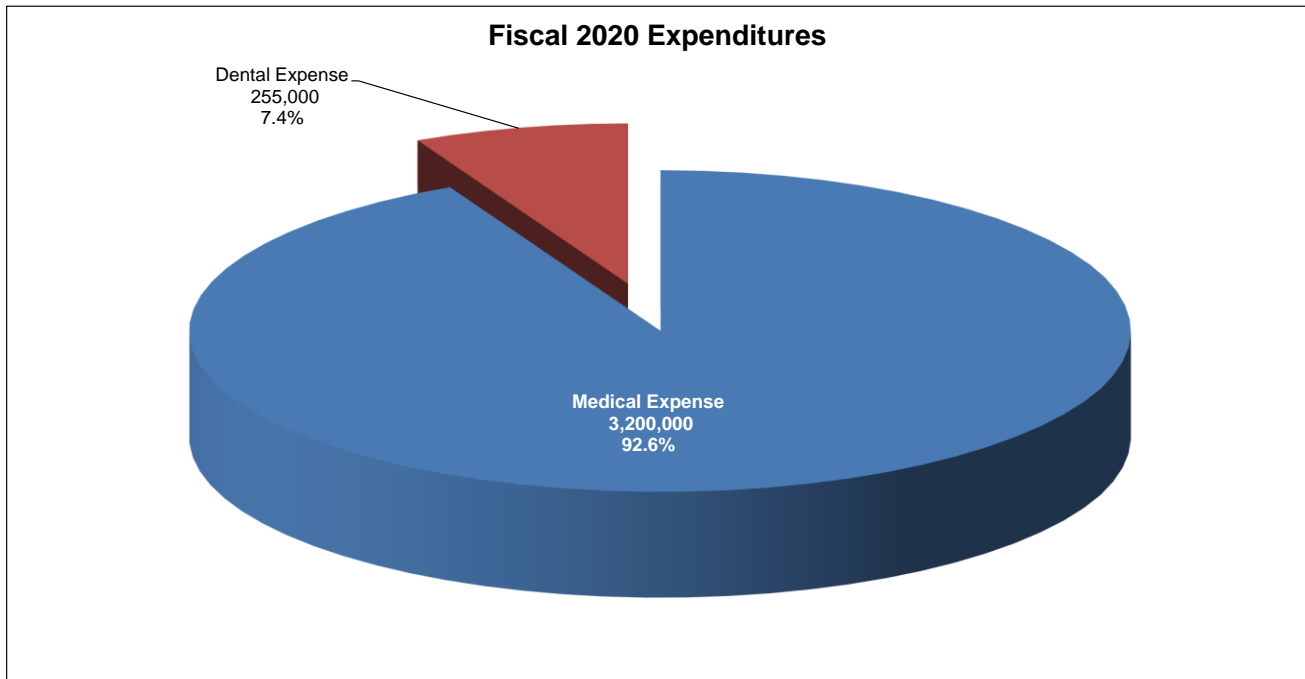


Five Year Comparison by Source



INTERNAL SERVICE FUND REVENUE	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Medical Premiums	-	-	1,644,789	3,200,000	3,450,000	250,000	7.8%
Dental Premiums	237,424	257,315	258,953	243,000	252,000	9,000	3.7%
Interest on Investments	175	500	917	8,500	2,700	(5,800)	-68.2%
TOTAL	237,599	257,815	1,904,659	3,451,500	3,704,700	253,200	7.3%

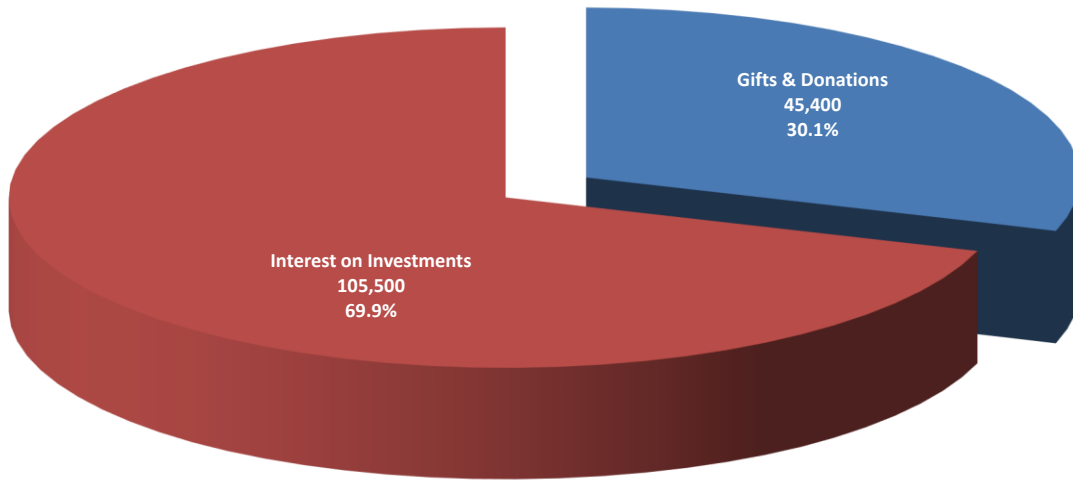
INTERNAL SERVICE FUND EXPENDITURES



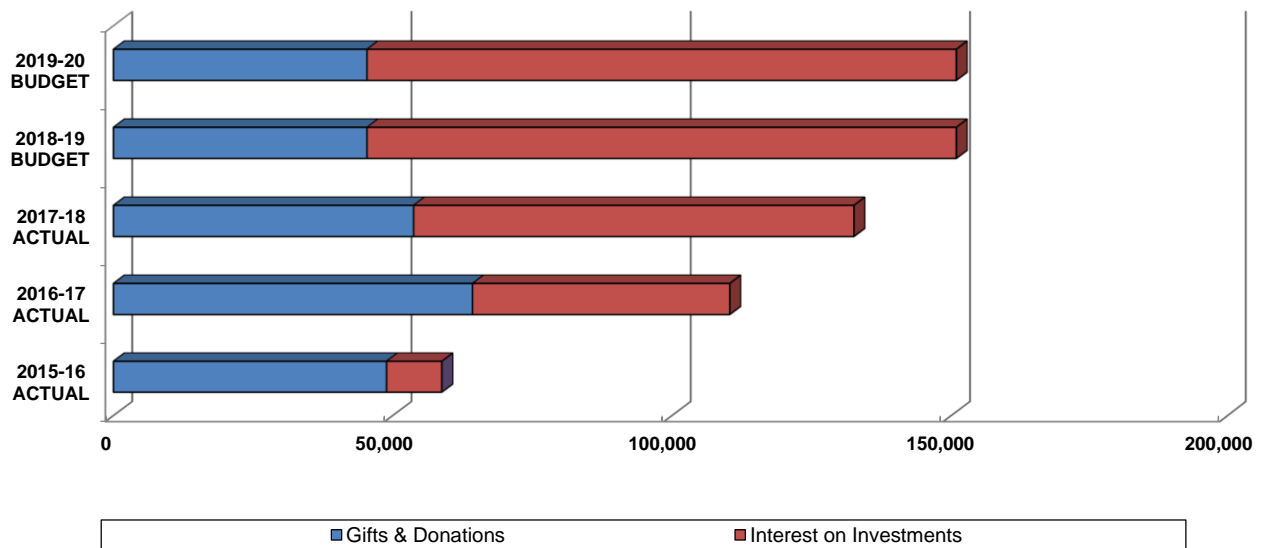
INTERNAL SERVICE FUND EXPENDITURES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Medical Expense	-	-	1,440,358	3,000,000	3,200,000	200,000	6.67%
Dental Expense	204,167	213,005	245,301	240,000	255,000	15,000	6.25%
TOTAL	204,167	213,005	1,685,659	3,240,000	3,455,000	215,000	6.6%

TRUST AND AGENCY FUND REVENUE

Fiscal 2020 Revenue Sources

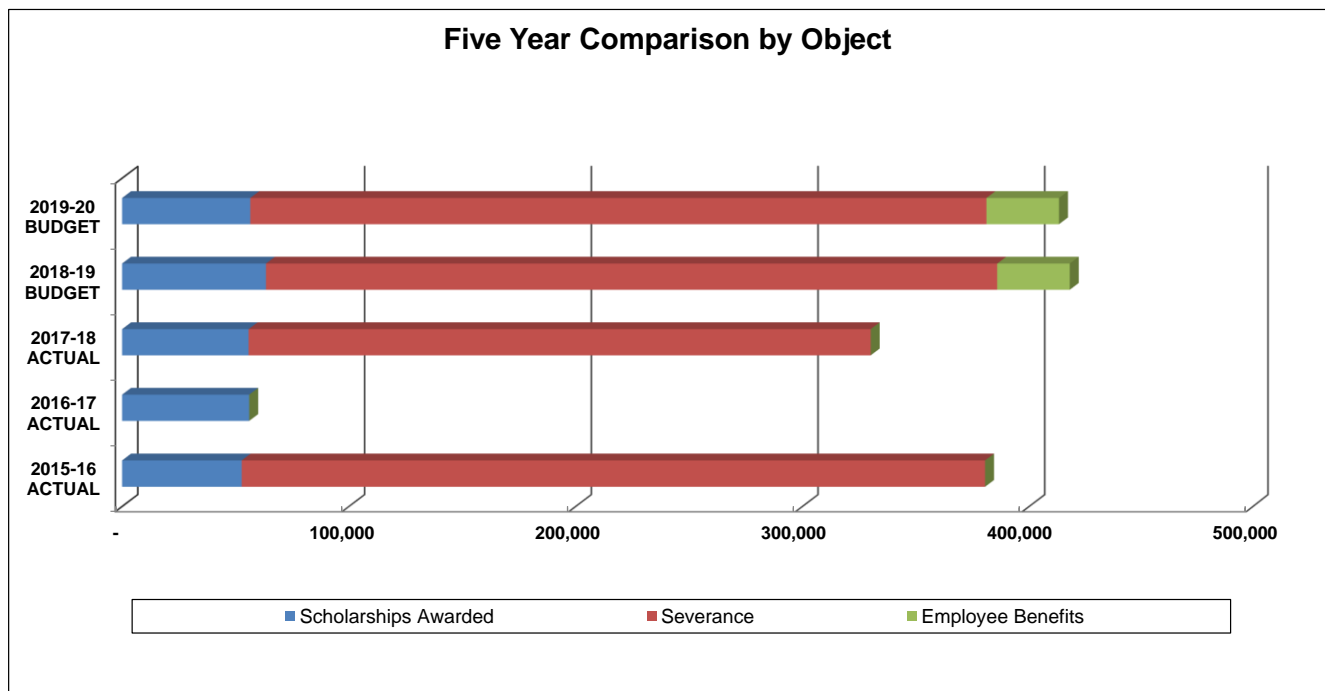
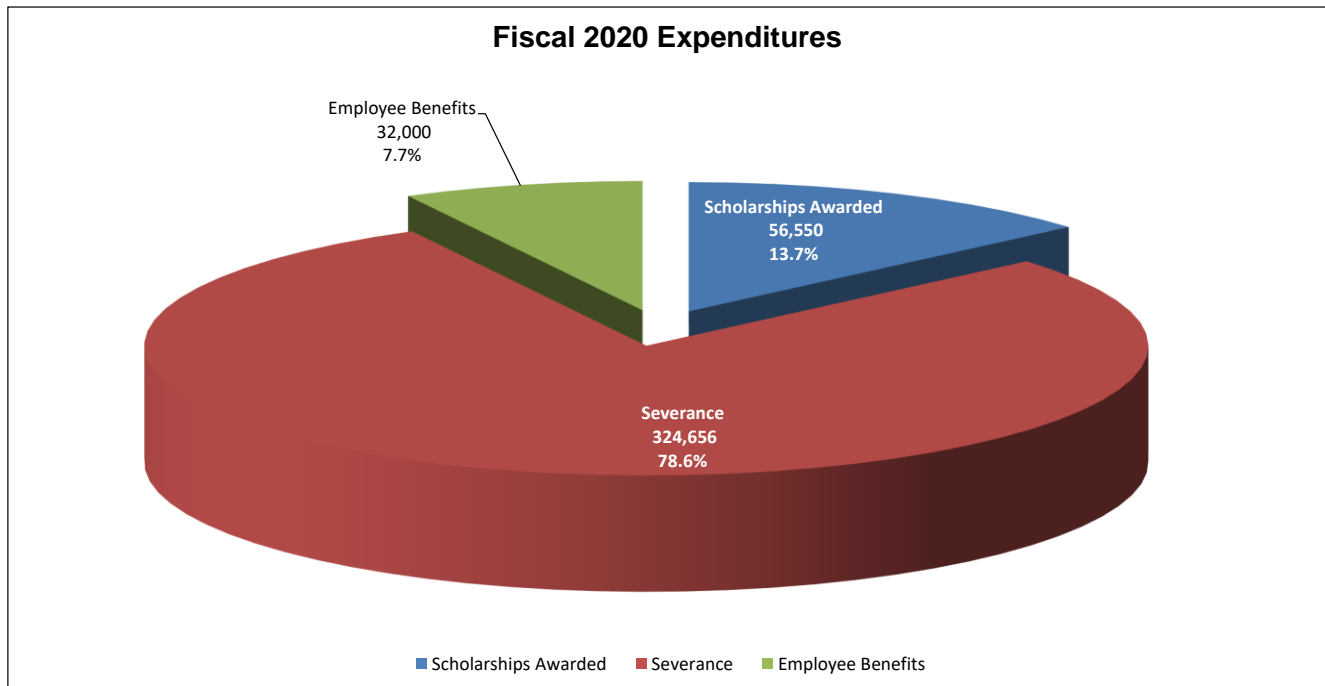


Five Year Comparison by Source



TRUST & AGENCY FUND REVENUE	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Gifts & Donations	48,897	64,297	53,751	45,400	45,400	0	0.0%
Interest on Investments	9,890	46,037	78,816	105,500	105,500	0	0.0%
TOTAL	58,787	110,334	132,567	150,900	150,900	0	0.0%

TRUST AND AGENCY FUND EXPENDITURES



TRUST & AGENCY FUND EXPENDITURES	2015-16 ACTUAL	2016-17 ACTUAL	2017-18 ACTUAL	2018-19 BUDGET	2019-20 BUDGET	CHANGE FROM BUDGET	PERCENT CHANGE
Scholarships Awarded	52,733	56,052	55,800	63,450	56,550	(6,900)	-10.9%
Severance	327,865	-	274,363	322,508	324,656	2,148	0.7%
Employee Benefits	-	-	-	32,000	32,000	0	0.0%
TOTAL	380,598	56,052	330,163	417,958	413,206	(4,752)	-1.1%

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INDEPENDENT SCHOOL DISTRICT NO. 278 (ORONO PUBLIC SCHOOLS), MINNESOTA

Schedule of Bonded Indebtedness

General Obligation Debt Being Paid From Taxes

(As of 11/7/2018)

FISCAL YEAR BASIS

	Refunding 1) Series 2016A		Building Bonds Series 2017A		Fac. Maintenance Bond Series 2017B		OPEB Refunding Bonds 2) Series 2018A		Abatement Bonds Series 2018B	
Dated	8/4/2016		2/22/2017		5/18/2017		11/7/2018		5/18/2017	
Amount	\$36,450,000		\$27,375,000		\$2,555,000		\$2,990,000		\$2,555,000	
Maturity	2/01		2/01		2/01		2/01		2/01	
Fiscal Year Ending	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2020	2,665,000	1,108,138	555,000	979,350	250,000	109,400	245,000	126,180	140,000	92,808
2021	2,770,000	1,001,538	660,000	962,700	260,000	96,900	275,000	95,083	165,000	69,650
2022	2,850,000	890,738	710,000	942,900	275,000	83,900	285,000	86,558	170,000	63,050
2023	2,970,000	776,738	740,000	914,500	290,000	70,150	285,000	77,438	180,000	56,250
2024	3,100,000	657,938	765,000	877,500	305,000	55,650	300,000	68,033	185,000	49,050
2025	3,220,000	533,938	810,000	839,250	325,000	40,400	305,000	57,833	195,000	39,800
2026	3,360,000	405,138	845,000	798,750	335,000	27,400	310,000	47,310	205,000	30,050
2027	3,510,000	270,738	875,000	756,500	350,000	14,000	320,000	36,460	215,000	19,800
2028	3,595,000	191,763	915,000	712,750			330,000	24,940	220,000	13,350
2029	3,705,000	101,888	935,000	676,150			335,000	12,730	225,000	6,750
2030			4,535,000	638,750						
2031			4,860,000	457,350						
2032			5,010,000	311,550						
2033			5,160,000	161,250						
	31,745,000	5,938,555	27,375,000	10,029,250	2,390,000	497,800	2,990,000	632,565	1,900,000	440,558

- 1) This issue refunded the 2018 through 2021 maturities of the \$7,810,000 General Obligation School Building Refunding Bonds, Series 2007A, dated November 14, 2007, the 2018 through 2021 maturities of the \$7,790,000 General Obligation School Building Refunding Bonds, Series 2007B, dated December 4, 2007, and the 2019 through 2029 maturities of the \$39,350,000 General Obligation School Building Bonds, Series 2008A, dated May 7, 2008.
- 2) This issue refunded the 2020 through 2029 maturities of the \$4,630,000 General Obligation Taxable OPEB Bonds, Series 2008B, dated November 19, 2008. The refunded maturities will be called for prior redemption on February 1, 2019.

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INDEPENDENT SCHOOL DISTRICT NO. 278 (ORONO PUBLIC SCHOOLS), MINNESOTA
Schedule of Bonded Indebtedness
General Obligation Debt Being Paid From Taxes
(As of 11/7/2018)
FISCAL YEAR BASIS

Dated Amount						
Maturity						
Fiscal Year Ending	Total Principal	Total Interest	Total P & I	Principal Outstanding	% Paid	Fiscal Year Ending
2020	3,855,000	2,415,876	6,270,876	62,545,000	5.81%	2020
2021	4,130,000	2,225,871	6,355,871	58,415,000	12.03%	2021
2022	4,290,000	2,067,146	6,357,146	54,125,000	18.49%	2022
2023	4,465,000	1,895,076	6,360,076	49,660,000	25.21%	2023
2024	4,655,000	1,708,171	6,363,171	45,005,000	32.22%	2024
2025	4,855,000	1,511,221	6,366,221	40,150,000	39.53%	2025
2026	5,055,000	1,308,648	6,363,648	35,095,000	47.15%	2026
2027	5,270,000	1,097,498	6,367,498	29,825,000	55.08%	2027
2028	5,060,000	942,803	6,002,803	24,765,000	62.70%	2028
2029	5,200,000	797,518	5,997,518	19,565,000	70.53%	2029
2030	4,535,000	638,750	5,173,750	15,030,000	77.36%	2030
2031	4,860,000	457,350	5,317,350	10,170,000	84.68%	2031
2032	5,010,000	311,550	5,321,550	5,160,000	92.23%	2032
2033	5,160,000	161,250	5,321,250	0	100.00%	2033
	66,400,000	17,538,728	83,938,728			

INDEPENDENT SCHOOL DISTRICT NO. 278 (ORONO), MINNESOTA

Schedule of Bonded Indebtedness

Non-General Obligation Lease Payable from Annual Appropriations

(As of 5/18/17)

FISCAL YEAR BASIS

Dated Amount	Lease Purchase Stadium		Lease Purchase Transportation Center							Fiscal Year Ending
	5/07/2008 \$1,600,000		9/12/2017 \$1,767,500							
Maturity	11/01 & 5/01 Final Maturity 5/01		2/01 and 8/01 Final Maturity 9/1/2021							
Fiscal Year Ending	Principal	Interest	Principal	Interest	Total Principal	Total Interest	Total P & I	Principal Outstanding	% Paid	Fiscal Year Ending
2020	126,032	24,304	96,195	55,151	222,227	79,455	301,681	1,941,920	10.27%	2020
2021	132,102	18,234	99,542	51,803	231,644	70,037	301,681	1,710,276	20.97%	2021
2022	138,465	11,871	1,426,676	28,565	1,565,141	40,436	1,605,577	145,135	93.29%	2022
2023	145,135	5,201			145,135	5,201	150,336	0	100.00%	2023
	541,734	59,610	1,622,412	135,519	2,164,146	195,129	2,359,275			

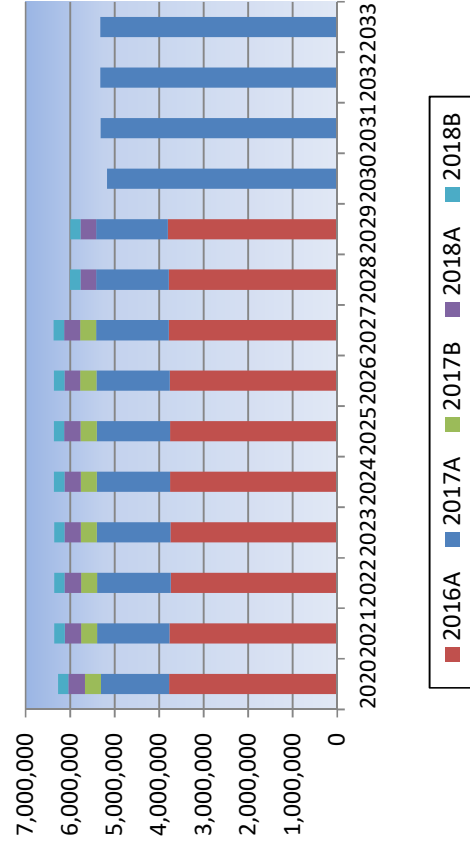
Independent School District No. 278 (Orono)

Outstanding Bonded Debt (As of 5/20/2019)

General Obligation		Original Par Amount	Current Outstanding	Outstanding Coupon Range	Final Maturity	Optional Redemption	Callable Coupon Range	Callable Amount	Sale Type
General Obligation School Building Refunding Bonds, Series 2016A		\$36,450,000	\$31,745,000	2.25% - 4.00%	2/1/2029	2/1/2026	2.25% - 2.75%	\$ 10,810,000	C
General Obligation School Building Bonds, Series 2017A		\$27,375,000	\$27,375,000	3.00% - 5.00%	2/1/2033	2/1/2027	3.00% - 4.00%	\$ 21,415,000	C
General Obligation Facilities Maintenance Bonds, Series 2017B		\$ 2,865,000	\$ 2,390,000	4.00% - 5.00%	2/1/2027		Non-Callable		C
General Obligation Taxable OPEB Refunding Bonds, Series 2018A		\$ 2,990,000	\$ 2,990,000	2.95% - 3.80%	2/1/2029	2/1/2026	3.60% - 3.80%	\$ 985,000	C
General Obligation Tax Abatement Bonds, Series 2018B		\$ 1,900,000	\$ 1,900,000	3.00% - 5.00%	2/1/2029	2/1/2026	3.00% - 3.00%	\$ 660,000	C
Subtotal			\$66,400,000						
Lease Annual Appropriation									
Lease Purchase Agreement, Series 2008		\$ 1,600,000	\$ 541,734	4.76% - 4.76%	5/1/2023	Any Pmt Date	4.76% - 4.76%	\$ 541,734	LC
Taxable Lease Purchase, Series 2017		\$ 1,767,500	\$ 1,622,412	3.45% - 3.45%	9/1/2021	Any Pmt Date	3.45% - 3.45%	\$ 1,622,412	LC
Subtotal			\$ 2,164,146						
Total Outstanding			\$68,564,146						

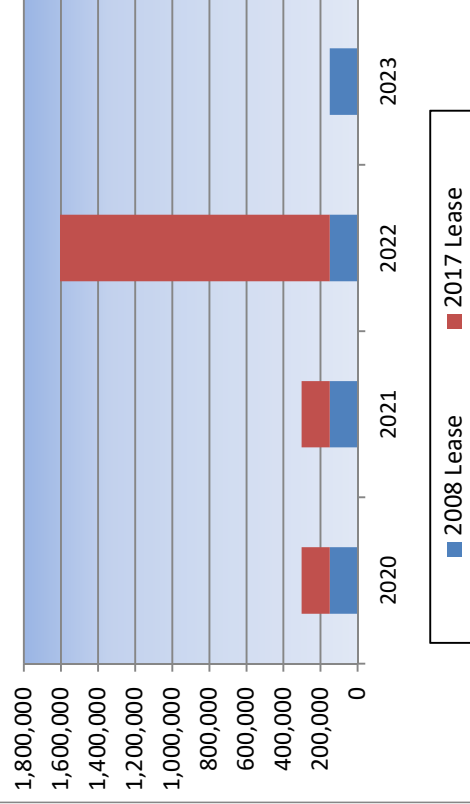
Total General Obligation P & I

Fiscal Year ending 6/30



Total Lease P & I

Fiscal Year ending 6/30



2018 Pay 2019 Levy

	Actual 2017 PAY 2018 FY19	FINAL 2018 PAY 2019 FY20	\$ Change
VOTER APPROVED LEVIES			
Operating Referendum	6,058,748.82	6,346,856.89	288,108.07
Operating Referendum Adjust	66,170.04	96,385.02	30,214.98
Capital Projects - Technology	978,983.62	1,032,849.99	53,866.37
Basic Debt Service	5,291,692.00	5,572,863.00	281,171.00
LTFM Debt Service	379,470.00	377,370.00	(2,100.00)
Reduction for Debt excess	(981.04)	(132,041.08)	(131,060.04)
Abatement	411.84	7,238.63	6,826.79
TOTAL VOTER APPROVED	12,774,495.28	13,301,522.45	527,027.17

4.36%

NON-VOTER APPROVED LEVIES			
GENERAL			
Location Optional Revenue	1,328,561.60	1,350,440.00	21,878.40
Equity	156,670.00	228,444.12	71,774.12
Transition	2,726.05	2,770.95	44.90
Operating Capital	387,266.83	437,008.52	49,741.69
Alternative Teacher Compensation	260,292.76	266,960.51	6,667.75
Achievement & Integration	36,571.47	44,004.69	7,433.22
Unemployment	5,000.00	10,000.00	5,000.00
Safe Schools	159,805.40	162,435.00	2,629.60
Judgement	0.00	122,997.40	122,997.40
Career Technical	64,724.18	81,874.58	17,150.40
Long-Term Facilities Maintenance (LTFM)	866,970.09	894,640.53	27,670.44
Building/Land Lease	405,326.36	412,000.60	6,674.24
Adjustments :			
Local Optional Adjust	19,122.40	5,503.52	(13,618.88)
Equity Adjust	4,256.04	55,692.68	51,436.64
Transition Adjust	39.25	11.30	(27.95)
Operating Capital Adj	(11,258.70)	2,271.08	13,529.78
Alternative Teacher Compensation	(820.82)	4,279.34	5,100.16
Achievement & Integration	35,861.15	628.72	(35,232.43)
Unemployment Adjust	1,125.20	(81,623.91)	(82,749.11)
Safe Schools	5,814.00	(143.82)	(5,957.82)
Career Tech Adjust	(5,347.90)	21,269.88	26,617.78
LTFM	13,995.41	(4,201.66)	(18,197.07)
Health & Safety	183,999.43	0.00	(183,999.43)
Deferred Maintenance	7,296.00	0.00	(7,296.00)
Lease	(631.27)	(2,951.34)	(2,320.07)
Abatement	843.58	1,149.00	305.42
Abatement Carryover	0.00	0.00	0.00
Abatement - Advance	0.00	14,466.63	14,466.63
TOTAL GENERAL	3,928,208.51	4,029,928.32	101,719.81

2.79%

2018 Pay 2019 Levy

	Actual 2017 PAY 2018 FY19	FINAL 2018 PAY 2019 FY20	\$ Change
COMMUNITY SERVICE			
Basic	96,036.95	96,036.95	0.00
Early Childhood Family Ed	90,737.50	95,818.80	5,081.30
Home Visiting	1,407.81	1,557.38	149.57
School Age Care	86,886.00	85,841.00	(1,045.00)
Adjustment :			0.00
Early Childhood Family Ed	4,946.92	5,081.30	134.38
Home Visit	0.00		0.00
School Age Care	7.00	(859.00)	(866.00)
Abatement	26.98	32.47	5.49
Abatement - Advance	0.00	408.77	408.77
TOTAL COMMUNITY SERVICE	280,049.16	283,917.67	3,868.51
			1.44%
OPEB DEBT SERVICE			
OPEB	447,067.00	386,798.84	(60,268.16)
Abatement	42.27	49.97	7.70
Abatement - Adv - OPEB	0.00	629.12	629.12
Debt Excess Reduction for OPEB	(22,105.36)	(25,685.24)	(3,579.88)
TOTAL OPEB DEBT SERVICE	425,003.91	361,792.69	(63,211.22)
			-14.78%
TOTAL NON-VOTER APPROVED	4,633,261.58	4,675,638.68	42,377.10
			0.98%
TOTAL LEVY	17,407,756.86	17,977,161.13	569,404.27
Percent Change			3.27%

OTHER HISTORICAL DATA

Basic General Education Funding Formula - The per-pupil-unit allocation used in this budget is \$6,438 for 2019-20. The table below outlines historical per-pupil-unit funding.

Year	Amount	Explanation
1997-98	\$3,581	\$76 increase in funding formula
1998-99	\$3,530	\$79 increase in funding formula, roll out of \$130 for training & experience.
1999-00	\$3,740	\$210 increase in funding formula
2000-01	\$3,964	\$244 increase in funding formula
2001-02	\$4,068	\$104 increase in funding formula
2002-03	\$4,601	\$533 increase in funding formula
2003-04	\$4,601	No increase in funding formula
2004-05	\$4,601	No increase in funding formula
2005-06	\$4,783	4% increase in funding formula
2006-07	\$4,974	4% increase in funding formula
2007-08	\$5,074	2% increase in funding formula
2008-09	\$5,124	1% increase in funding formula
2009-10	\$5,124	No increase in funding formula
2010-11	\$5,124	No increase in funding formula
2011-12	\$5,174	\$50 increase in funding formula
2012-13	\$5,224	\$50 increase in funding formula
2013-14	\$5,302	1.5% increase in funding formula
2014-15 *	\$5,831	1.5% increase in funding formula + \$25/pupil in the 2014 session
2015-16	\$5,948	2.0% increase in funding formula
2016-17	\$6,067	2.0% increase in funding formula
2017-18	\$6,118	2.0% increase in funding formula
2018-19	\$6,312	2.0% increase in funding formula
2019-20	\$6,438	2.0% increase in funding formula

* The funding formula was recalibrated in 2014 to account for the 2013 legislative changes pertaining to the accounting for pupil units.