IV. Conclusion

Cora Kelly Summary

Given the projected student capacity, the current site would exhibit a strain on onsite access for parking and drop-off, the shared recreation center gym would be over-utilized due to an increase in student population, and less open green space would be available. The master plan study provides possible scenarios in either relocating the school and site access which creates a stronger dialogue with the creek and Four Mile Run Park, which reinforces the academic nature of Cora Kelly (a STEM school), and establishing a clearer adjacency of recreational programs for the public. Other master plan studies explore the possible scenarios of replacing the school in place and sharing resources with the existing recreation center and public open space.

The RPA boundary is critical in understanding the limits and possibilities of future growth, whether it is an addition or replacement and reorientation of the school. Currently, zoning does not allow any new construction other than passive recreation on the RPA boundary. If Cora Kelly experiences a substantial growth of student capacity, the current site configuration will experience severe limitations with accommodating new addition while maintaining public open space.

Opportunities:

- Capitalize on the parcel and building's relationship with Four Mile Run and existing co-located Recreation Center.
- All project scenarios will accommodate future enrollment growth.
- The Replacement Scenarios would resolve the fragmented educational adjacencies of the school and reslove existing site constraints.
- The Replacment Project Scenarios include a gym for use by the school.
- Swing space would not be required in the Replacement Project Scenarios if rezoning of POS is permitted and safety, construction logistics, and community involvement are effectively coordinated.

Challenges:

- The RPA boundary and existing floodplain present budget and design challenges for any future development.
- The school currently sits on an undersized 4.5 acre lot. Any future development may require pursuing rezoning of the POS.

IV. Conclusion

Cora Kelly Master Plan Scenarios

Scenario 1: Renovation and Addition

| Cora Kelly | Confirming the Priority | Replacement | | Swing Space | |
|---------------------------------|--|--|---|-------------|---|
| | | Addition | Renovation | On-Site | Off-Site |
| Educational Program/Adequacy | Responds to immediate challenges. Critically limits expandability & flexibility | 28,000 sf | Full renovation | No | Yes |
| Budget (Conceptual Cost)* | \$48M | New MEP \$12.5-13.5M | New MEP \$14.8-15.3M | - | TBD |
| Schedule | 18 - 24 months | - | - | - | TBD |
| Community Impact | Gymnasium & its associated program in the recreation center will also increase & may succumb to over- utilization | Encroach heavily into the POS, & nears the RPA boundary | Entire existing school building would need to be entirely shelled to meet MEP system and energy code (LEED and Net Zero) | - | Swing space would need to be allocated in the city |

Scenario 2: Replacement School and Recreation Center (no swing space required)

| Cora Kelly | Confirming the Priority | Replacement | | Swing Space | |
|---------------------------------|---|---|---|---|----------|
| | | Addition | Renovation | On-Site | Off-Site |
| Educational Program/Adequacy | This is an approach that responds to long- term goals & supports expandability & flexibility for future capacity changes | 114,464 sf | None | Yes | No |
| Budget (Conceptual Cost)* | New School \$68M New Rec Center \$33M | - | - | Crucial cost savings | - |
| Schedule | 18 - 24 months | - | - | Crucial time savings | - |
| Community Impact | Locating the school north & closer to the water, reinforces the STEM identity by celebrating the natural context & allowing students to explore the flora & fauna discovered along the creek & park, but within the immediate school boundaries | Encroach heavily into the POS & nears the RPA boundary | The recreation center and fields receive their dedicated parking | Relocating the school would eliminate the need | - |

Scenario 3: Replacement School (in-place) and Existing Recreation Center

| Cora Kelly | Confirming the Priority | Replacement | | Swing Space | |
|---------------------------------|---|---|---|-------------|---|
| | | Addition | Renovation | On-Site | Off-Site |
| Educational Program/Adequacy | This is an approach that responds to long- term goals & supports expandability & flexibility for future capacity changes | - | Replaced in-place | No | Yes |
| Budget (Conceptual Cost)* | 68M | New MEP \$12.5-13.5M | New MEP \$14.8-15.3M | - | TBD |
| Schedule | 18 - 24 months | - | - | - | TBD |
| Community Impact | The recreation center would not be shared since this scenario considers a separate gymnasium within the school | Establishes a dialogue with the Four Mile Run Park and creek | Courtyard configuration creates a private outdoor play area for the students, increases natural daylight into all occupiable rooms | - | Swing space would need to be allocated in the city |

Scenario 4: Replacement School (in-place) and Existing Recreation Center

| Cora Kelly | Confirming the Priority | Replacement | | Swing Space | |
|---------------------------------|---|---|--|-------------|---|
| | | Addition | Renovation | On-Site | Off-Site |
| Educational Program/Adequacy | This is an approach that responds to long- term goals & supports expandability & flexibility for future capacity changes | - | Replaced in-place | No | Yes |
| Budget (Conceptual Cost)* | 68M | New MEP \$12.5-13.5M | New MEP \$14.8-15.3M | - | TBD |
| Schedule | 18 - 24 months | - | - | - | TBD |
| Community Impact | Recreation center is shared. New school orientation on-site allow for future expansion for dedicated gymnasium | Establishes a dialogue with the Four Mile Run Park and creek | Courtyard configuration creates a private outdoor play area for the students, increases natural daylight into all occupiable rooms | - | Swing space would need to be allocated in the city |

*Note: Budget and Conceptual Cost does not include costs of on-site or off-site swing space.