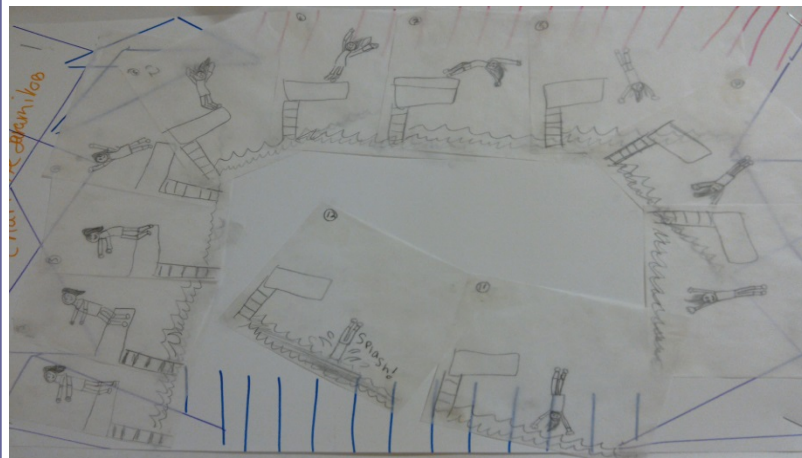




Alyssa Morgan, Grade 2  
Roxbury Elementary School

# Appendix



Brianna Hardisty, Grade K  
Davenport Ridge Elementary School



Barbara Ribeiro, Grade 11  
Stamford High School

BOE 2019-20 BUDGET REQUEST - May 28, 2019  
THREE YEAR BUDGET PROJECTION-THOUSANDS OF DOLLARS  
EXPENDITURES BY OBJECT

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
100 Salaries and Wages	Act-\$000	\$160,160	\$163,061	\$166,217	\$171,627	\$176,238	\$185,332
200 Employee Benefits	\$44,629	\$49,555	\$47,507	\$41,389	\$44,608	\$47,407	\$53,909
300 Educational, Rehabilitative, and Legal Services	\$9,738	\$8,940	\$8,698	\$10,397	\$10,232	\$11,263	\$11,711
400 Building Upkeep and Repairs	\$6,348	\$6,112	\$6,537	\$7,873	\$6,337	\$7,371	\$7,549
500 Transportation, Out-of-District Tuition, and Other Services	\$28,356	\$31,675	\$34,199	\$36,051	\$37,675	\$42,081	\$44,984
600 Supplies, Materials, and Heating Fuels	\$5,456	\$5,443	\$5,703	\$6,704	\$7,238	\$7,461	\$7,626
700 Equipment	\$541	\$503	\$433	\$306	\$577	\$498	\$522
800 Dues and Fees	\$146	\$181	\$164	\$171	\$165	\$168	\$172
New School	\$	\$	\$	\$	\$	\$50	\$50
TOTAL OPERATING BUDGET	\$255,374	\$265,470	\$269,458	\$274,519	\$283,070	\$297,424	\$311,854

4.85%

5.07%

3.11%

**Assumptions - 2020-21:**

- Students will increase .7%
- Teacher wages will increase by 2.99% and other wages by 3% including steps; we will add 12 teachers due to enrollment and 5 paras due to IEP requirements
- The cost of health insurance will increase by 7% net of increases in premium
- cost share paid by employees
- Pupil Services account will increase by 5% plus \$601k adjustment
- Transportation costs will increase by 7.5% and we will add 2 buses plus \$600k adjustment
- Tuition costs for outplaced Sp. Ed. students will increase by 6% plus \$ 1.2m adjustment
- Electricity will increase by 2% ; Other fuels will experience no significant change
- All other accounts increase by nominal amount
- Pension cost will increase by 6.5%
- The budget for "Other Post-Employment Benefits" (OPEB) will increase by 2% and will increase by 2%
- magnet grant will pay most of the cost; operating budget increase of \$50,000.

**Assumptions - 2021-22:**

- Enrollment will increase by .7%
- Teacher wages will increase by 2.99% and other wages by 3% including steps; we will add 12 teachers due to enrollment and 5 paras due to IEP requirements
- The cost of health insurance will increase by 18% net of increases in premium
- cost share paid by employees
- Transportation costs will increase by 7.5% and we will add 2 buses
- Tuition costs for outplaced Sp. Ed. students will increase by 6%
- Electricity will increase by 2% ; Other fuels will experience no significant change
- All other accounts increase by nominal amount
- Pension cost will increase by 6.5%
- The budget for "Other Post-Employment Benefits" (OPEB) will be funded at 100% and will increase by 2%
- Strawberry Hill will increase by 120 students (including out-of-district). The state magnet grant will pay most of the cost; operating budget increase of \$50,000.

BOE 2019-20 BUDGET REQUEST - May 28, 2019

THREE YEAR BUDGET PROJECTION-THOUSANDS OF DOLLARS

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
<b>100 Salaries and Wages</b>	Act-\$000	Act-\$000	Act-\$000	Adj-Bud \$000	BUD-\$000	BUD-\$000	BUD-\$000
101 Teacher Salary	\$111,637	\$114,396	\$109,553	\$110,547	\$114,001	\$118,230	\$120,010
102 Administrative Certified	\$9,309	\$9,679	\$9,924	\$11,207	\$11,060	\$11,337	\$11,620
103 Tech Support Salary	\$	\$	\$7,073	\$7,522	\$7,994	\$8,417	\$8,852
104 Teacher Extra Service	\$1,303	\$1,245	\$1,372	\$1,496	\$1,401	\$1,429	\$1,457
105 Class Coverage	\$89	\$133	\$139	\$100	\$250	\$300	\$350
106 Maternity Leave	\$726	\$1,024	\$1,052	\$976	\$976	\$1,005	\$1,034
107 Vacancy Savings					\$	-\$2,500	-\$2,500
108 Mentor Stipends	\$91	\$91	\$74	\$120	\$	\$	\$
109 Substitutes	\$2,302	\$2,367	\$2,185	\$2,694	\$2,425	\$2,473	\$2,523
110 Retirement	\$933	\$963	\$780	\$874	\$974	\$1,002	\$1,031
111 Long-Term Sick Leave	\$1,223	\$749	\$340	\$935	\$935	\$963	\$991
<b>SUBTOTAL - CERTIFIED</b>	<b>\$127,613</b>	<b>\$130,648</b>	<b>\$132,490</b>	<b>\$136,472</b>	<b>\$140,017</b>	<b>\$142,655</b>	<b>\$145,369</b>



**BOE 2019-20 BUDGET REQUEST - May 28, 2019**  
**THREE YEAR BUDGET PROJECTION-THOUSANDS OF DOLLARS**

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
113 Administration - Non-Certified	\$781	\$583	\$752	\$913	\$809	\$833	\$858
114 Clerical/Technical Salary	\$5,753	\$6,180	\$6,102	\$6,707	\$6,862	\$7,068	\$7,280
115 Paraeducators	\$9,920	\$9,548	\$10,261	\$10,967	\$11,711	\$12,390	\$13,095
116 Custodial/Mechanical Salary	\$9,708	\$9,711	\$9,522	\$10,120	\$10,326	\$10,636	\$10,955
117 Other Salary	\$2,051	\$2,080	\$2,076	\$2,339	\$2,500	\$2,575	\$2,652
119 Para Subs	\$616	\$571	\$362	\$200	\$180	\$180	\$180
120 Temporary Part-Time Salary	\$1,649	\$1,488	\$1,580	\$1,723	\$1,767	\$1,802	\$1,838
121 Custodial/Mechanical Overtime	\$1,580	\$1,820	\$2,564	\$1,756	\$1,606	\$2,500	\$2,600
122 Clerical Overtime	\$354	\$301	\$322	\$324	\$338	\$347	\$355
123 Police and Fire Overtime	\$134	\$130	\$185	\$107	\$123	\$140	\$150
<b>SUBTOTAL - NON-CERTIFIED</b>	<b>\$32,546</b>	<b>\$32,413</b>	<b>\$33,727</b>	<b>\$35,156</b>	<b>\$36,222</b>	<b>\$38,470</b>	<b>\$39,964</b>
<b>SUBTOTAL (100)</b>	<b>\$160,160</b>	<b>\$163,061</b>	<b>\$166,217</b>	<b>\$171,627</b>	<b>\$176,238</b>	<b>\$181,125</b>	<b>\$185,332</b>

**BOE 2019-20 BUDGET REQUEST - May 28, 2019**  
**THREE YEAR BUDGET PROJECTION-THOUSANDS OF DOLLARS**

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
<b>200 Employee Benefits</b>	Act-\$000	Act-\$000	Act-\$000	Adj-Bud \$000	BUD-\$000	BUD-\$000	BUD-\$000
201 Clothing/Tool Allowance	\$182	\$159	\$155	\$180	\$180	\$180	\$180
202 Health/Hospital Insurance	\$33,741	\$37,075	\$33,839	\$28,362	\$31,707	\$33,927	\$40,000
207 Social Security	\$3,652	\$3,678	\$3,831	\$3,771	\$3,831	\$4,100	\$4,203
208 Unemployment Insurance	\$99	\$104	\$102	\$100	\$100	\$100	\$100
215 Tuition Reimbursement	\$134	\$124	\$164	\$166	\$166	\$166	\$166
216 Childcare Reimbursement	\$30	\$30	\$30	\$30	\$30	\$30	\$30
230 Pension	\$2,668	\$2,986	\$3,019	\$3,646	\$3,089	\$3,290	\$3,504
231 Other Post Employment Benefits	\$2,315	\$3,598	\$4,474	\$3,422	\$3,574	\$3,645	\$3,718
260 Workers' Compensation	\$1,807	\$1,801	\$1,892	\$1,712	\$1,930	\$1,969	\$2,008
<b>SUBTOTAL (200)</b>	<b>\$44,629</b>	<b>\$49,555</b>	<b>\$47,507</b>	<b>\$41,389</b>	<b>\$44,608</b>	<b>\$47,407</b>	<b>\$53,909</b>

BOE 2019-20 BUDGET REQUEST - May 28, 2019  
THREE YEAR BUDGET PROJECTION-THOUSANDS OF DOLLARS

2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Act-\$000	Act-\$000	Act-\$000	Adj-Bud \$000	BUD-\$000	BUD-\$000	BUD-\$000
300 Educational, Rehabilitative, and Legal Services						
321 Contracted Services						
\$3,627	\$3,361	\$3,439	\$3,555	\$3,766	\$3,879	\$3,996
322 Instructional Program Improvement						
\$282	\$598	\$357	\$324	\$414	\$422	\$430
323 Pupil Services						
\$4,378	\$3,766	\$3,668	\$5,498	\$5,294	\$6,173	\$6,482
324 Legal Services						
\$1,189	\$782	\$661	\$651	\$575	\$600	\$610
330 Other Professional and Technical Svcs						
\$263	\$432	\$573	\$370	\$183	\$188	\$193
<b>\$9,738</b>	<b>\$8,940</b>	<b>\$8,698</b>	<b>\$10,397</b>	<b>\$10,232</b>	<b>\$11,263</b>	<b>\$11,711</b>
<b>SUBTOTAL (300)</b>						

BOE 2019-20 BUDGET REQUEST - May 28, 2019  
THREE YEAR BUDGET PROJECTION-THOUSANDS OF DOLLARS

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
	Act-\$000	Act-\$000	Act-\$000	Adj-Bud \$000	BUD-\$000	BUD-\$000	BUD-\$000
400 Building Upkeep and Repairs							
411 Electricity	\$3,613	\$3,493	\$3,397	\$3,554	\$2,986	\$3,046	\$3,107
412 Gas - Non-heat	\$97	\$	\$	\$	\$	\$	\$
413 Water	\$306	\$315	\$323	\$338	\$318	\$340	\$345
420 Repair, Maintenance, and Cleaning	\$1,823	\$1,716	\$1,902	\$2,457	\$1,594	\$2,500	\$2,575
440 Rentals	\$284	\$240	\$334	\$466	\$529	\$540	\$551
450 Construction Service	\$75	\$193	\$361	\$769	\$754	\$770	\$771
452 Grounds Maintenance	\$150	\$154	\$220	\$290	\$155	\$175	\$200
<b>SUBTOTAL (400)</b>	<b>\$6,348</b>	<b>\$6,112</b>	<b>\$6,537</b>	<b>\$7,873</b>	<b>\$6,337</b>	<b>\$7,371</b>	<b>\$7,549</b>

**BOE 2019-20 BUDGET REQUEST - May 28, 2019**  
**THREE YEAR BUDGET PROJECTION-THOUSANDS OF DOLLARS**

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
	Act-\$000	Act-\$000	Act-\$000	Adj-Bud \$000	BUD-\$000	BUD-\$000	BUD-\$000
500 Transportation, Out-of-District Tuition, and Other Services	\$15,129	\$16,231	\$17,391	\$19,110	\$21,056	\$23,431	\$25,368
510 Student Transportation Services							
511 Field Trips	\$108	\$111	\$135	\$149	\$188	\$192	\$195
520 Insurance Allocation	\$1,105	\$1,035	\$1,507	\$1,497	\$1,522	\$1,575	\$1,630
530 Telephone	\$361	\$354	\$357	\$375	\$360	\$362	\$367
531 Postage	\$189	\$154	\$149	\$158	\$154	\$147	\$145
540 Advertising	\$32	\$26	\$19	\$19	\$27	\$22	\$23
541 Recruitment and Retention	\$53	\$15	\$18	\$20	\$25	\$23	\$23
550 Printing	\$619	\$598	\$703	\$627	\$606	\$615	\$624
560 Tuitions	\$10,112	\$12,240	\$12,870	\$13,135	\$12,928	\$14,903	\$15,797
580 Professional Development	\$150	\$193	\$260	\$216	\$158	\$158	\$158
581 In-District Travel	\$13	\$11	\$12	\$16	\$13	\$16	\$16
590 Other Purchased Services	\$485	\$708	\$778	\$730	\$640	\$640	\$640
<b>SUBTOTAL (\$00)</b>	<b>\$28,356</b>	<b>\$31,675</b>	<b>\$34,199</b>	<b>\$36,051</b>	<b>\$37,675</b>	<b>\$42,081</b>	<b>\$44,984</b>



BOE 2019-20 BUDGET REQUEST - May 28, 2019  
THREE YEAR BUDGET PROJECTION-THOUSANDS OF DOLLARS

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
600 Supplies, Materials, and Heating Fuels	Act-\$000	Act-\$000	Act-\$000	Adj-Bud \$000	BUD-\$000	BUD-\$000	BUD-\$000
611 Instructional Supplies	\$1,539	\$1,820	\$1,681	\$1,997	\$2,351	\$2,422	\$2,495
613 Maintenance Supplies	\$339	\$381	\$423	\$359	\$375	\$394	\$414
621 Gas Heat	\$1,113	\$1,340	\$1,268	\$1,397	\$1,397	\$1,425	\$1,453
624 Oil Heat	\$5	\$7	\$9	\$15	\$15	\$15	\$15
626 Gasoline	\$37	\$33	\$28	\$40	\$31	\$40	\$35
629 Bus Fuel	\$936	\$688	\$697	\$659	\$700	\$750	\$750
641 Texts/Workbooks	\$646	\$200	\$424	\$602	\$552	\$563	\$575
642 Library Books/Periodicals	\$38	\$36	\$47	\$57	\$50	\$51	\$52
643 Computer and AV Materials	\$638	\$690	\$933	\$1,381	\$1,482	\$1,512	\$1,542
690 Office Supplies	\$121	\$117	\$150	\$126	\$130	\$132	\$135
691 Other Supplies	\$44	\$130	\$44	\$72	\$154	\$157	\$160
<b>SUBTOTAL (600)</b>	<b>\$5,456</b>	<b>\$5,443</b>	<b>\$5,703</b>	<b>\$6,704</b>	<b>\$7,238</b>	<b>\$7,461</b>	<b>\$7,626</b>

BOE 2019-20 BUDGET REQUEST - May 28, 2019  
THREE YEAR BUDGET PROJECTION-THOUSANDS OF DOLLARS

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
700 Equipment							
730 Instructional Equipment	\$429	\$403	\$285	\$214	\$470	\$405	\$413
739 Non-Instructional Equipment	\$113	\$100	\$148	\$92	\$107	\$93	\$109
SUBTOTAL (700)	\$541	\$503	\$433	\$306	\$577	\$498	\$522
890 Dues and Fees	\$146	\$181	\$164	\$171	\$165	\$168	\$172
SUBTOTAL (800)	\$146	\$181	\$164	\$171	\$165	\$168	\$172
Strawberry Hill					\$	\$50	\$50
TOTAL OPERATING BUDGET	\$255,374	\$265,470	\$269,458	\$274,519	\$283,070	\$297,424	\$311,854
					3.11%	5.07%	4.85%

**2019-20 BUDGET OF THE STAMFORD PUBLIC SCHOOLS**  
**BUDGET HIGHLIGHTS - HEALTH INSURANCE**

2017-18	2018-19	2018-19	2018-19	2019-20	Comments
<b>Actual</b>	<b>Budget**</b>	<b>Forecast</b>	<b>Budget</b>	<b>Budget</b>	
1,307	1,298	1,298	1,308	1,308	Assumes additional 10 insureds
53	46	46	45	45	Assumes 1 less insured
32	31	31	31	31	
297	310	310	313	313	Assumes 3 additional insured
<b>Retirees</b>					
<b>Subtotal Administered by BOE</b>	<b>1,689</b>	<b>1,685</b>	<b>1,685</b>	<b>1,697</b>	Retirees moved to OPEB account
City Allocation	222	215	215	215	retirees moved to OPEB account
<b>Total Enrollment</b>	<b>1,911</b>	<b>1,900</b>	<b>1,900</b>	<b>1,912</b>	
Medical - Cigna/State Partnership Plan	\$31,230,613	\$31,179,608	\$31,430,510	\$34,087,324	Estimate of 8.3% from Gallagher plus 34 additional insureds
H.S.A. Contributions	\$0	\$0	\$0	\$0	
Administrative Fees	\$441,160	\$0	\$0	\$0	
Stop Loss	\$588,553	\$0	\$0	\$0	
Dental - Cigna	\$2,222,330	\$2,134,076	\$2,267,672	\$2,364,882	Estimate of 2% from Gallagher; 33 additional insured
Prescription Drugs - Systemed	\$1,724,171	\$0	(270,186)	\$0	
Life and LTD Insurance	\$293,441	\$294,114	\$235,790	\$271,070	Estimate from Gallagher
HMO Premiums	\$0	\$0	\$0	\$0	
Cross Charge from City	\$5,675,528	\$5,239,231	\$5,264,638	\$5,595,933	Estimate of 6.3% from City OPM
ACA Taxes and Fees	\$22,773	\$20,000	\$0	\$0	No change
Other	\$135,270	\$145,000	\$119,371	\$145,000	Includes payment to Gallagher; 403B and 1095 service
Reduction of Claims Reserve			(1,523,143)	(950,000)	Reduction of Claims Reserve
<b>Total Gross Cost</b>	<b>\$42,333,839</b>	<b>\$39,012,029</b>	<b>\$37,524,652</b>	<b>\$41,514,209</b>	
Revenue Offsets	(9,122,868)	(9,849,774)	(9,162,397)	(9,806,719)	retirees removed; PCS \$ incr by 8%; grants to \$3.0m
<b>Total Net Cost</b>	<b>\$33,210,971</b>	<b>\$29,162,255</b>	<b>\$28,362,255</b>	<b>\$31,707,490</b>	

\*\*= Retiree Claims, Fees and Payments were moved to the 231 OPEB account

**Professional Development Cost for Three Years**  
**Stamford Public Schools**  
**Finance Office**

Object Description	2017-18	2018-19	2019-20
101 Tchrs (4 Prof days per school yr)	\$2,500,236	\$2,549,238	\$2,623,549
101 Department Chairs (20% of Sal)	\$490,418	\$503,659	\$518,718
101 3 Hrs/Months of Prof Development *	\$2,491,371	\$2,540,133	\$2,614,179
101 Curr. Associate/ Coordinator of PD	\$110,815	\$111,258	\$115,639
102 In-House Training by Principals/Administrators (5%)	\$509,239	\$534,879	\$553,004
108 Mentor Stipends	\$80,000	\$120,000	\$0
109 Subs Tch/PT Prof Salary	\$66,378	\$84,753	\$62,358
322 Inst Prog Improv Scs	\$167,584	\$183,995	\$299,864
580 Professional Development	\$271,735	\$294,320	\$157,977
202 Employee Benefits (29.8%)	\$1,717,735	\$1,840,554	\$1,933,259
<b>Total Operating Budget</b>	<b>\$8,405,512</b>	<b>\$8,762,788</b>	<b>\$8,878,547</b>
101 Tchrs (4 Prof days per school yr)	\$243,836	\$246,117	\$255,831
101 Literacy Support Specialist (Priority School Grant)	\$1,188,478	\$1,220,567	\$1,257,062
101 3 Hrs/Months of Prof Development*	\$242,966	\$245,238	\$256,284
102 In-House Training by Grant Administrators (5%)	\$39,416	\$55,573	\$65,180
202 Employee Benefits (29.8%)	\$482,687	\$521,411	\$546,638
Adult Ed. Consolidated	\$1,200	\$1,080	\$1,080
Adult Ed. State Provider	\$5,301	\$4,771	\$4,771
Alliance Grant	\$0	\$0	\$0
Bilingual Education	\$0	\$0	\$0
Immigrant and Youth	\$0	\$0	\$0
Strawberry Hill Interdistrict Magnet School	\$12,000	\$15,000	\$50,189
Rogers Interdistrict Magnet School	\$20,000	\$20,000	\$0
ATTE Interdistrict Magnet School	\$10,000	\$10,000	\$0
Perkins Grant	\$14,663	\$27,536	\$19,536
Priority School Grant	\$0	\$0	\$0
Title I (10% of Total Grant)	\$311,607	\$300,889	\$298,943
Title II A	\$0	\$0	\$25,000
Upward Bound	\$14,000	\$14,000	\$6,000
<b>Total Grants Budget</b>	<b>\$2,586,154</b>	<b>\$2,682,182</b>	<b>\$2,786,515</b>
<b>Overall Budget</b>	<b>\$10,991,666</b>	<b>\$11,444,970</b>	<b>\$11,665,061</b>
Operating Budget	\$269,736,293	\$272,790,679	\$283,069,806
Grants Budget	\$32,076,240	\$29,053,743	\$30,528,276
<b>Combined Budget</b>	<b>\$301,812,533</b>	<b>\$301,844,422</b>	<b>\$313,598,082</b>
<b>Percent of Budget</b>	<b>3.64%</b>	<b>3.79%</b>	<b>3.72%</b>

\*Teacher contract includes 10 additional hours for professional activities which may include PD

**STAMFORD PUBLIC SCHOOLS**  
**Food Services Program P&L Trend**

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
<b>Revenues</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
Intergovernmental - NSL & Breakfast	\$4,410,428	\$4,817,405	\$4,610,382	\$5,153,378	\$4,839,919	\$4,949,000
Charges for Services - Ala Carte, Paid Meals	\$1,638,814	\$1,730,135	\$1,658,478	\$1,569,739	\$1,546,843	\$1,700,000
Interest and Dividends	\$77	\$36	\$175	\$386	\$980	\$0
Other-Supper Program	\$28,295	\$104,801	\$121,582	\$128,632	\$133,111	\$120,000
Value of Donated Commodities						
<b>Total</b>	<b>\$6,077,614</b>	<b>\$6,652,377</b>	<b>\$6,390,617</b>	<b>\$6,852,135</b>	<b>\$6,520,853</b>	<b>\$6,769,000</b>
<b>Expenditures</b>						
Vendor Operations	\$5,865,119	\$6,122,174	\$5,887,468	\$6,272,073	\$5,888,502	\$6,016,015
Custodial Salaries			\$298,331	\$500,000	\$750,000	\$500,000
Gas Non-Heat			\$92,217	\$92,162	\$99,903	\$100,000
Repairs & Maintenance		\$87,419	\$81,628	\$71,345	\$84,194	\$120,000
Equipment		\$17,572	\$58,374	\$62,464	\$26,891	\$100,000
Value of Donated Commodities						
Other				\$29,121		
<b>Total</b>	<b>\$5,865,119</b>	<b>\$6,227,165</b>	<b>\$6,418,018</b>	<b>\$7,027,165</b>	<b>\$6,849,490</b>	<b>\$6,836,015</b>
<b>Profit/Loss</b>	<b>\$212,495</b>	<b>\$425,212</b>	<b>(\$27,401)</b>	<b>(\$175,030)</b>	<b>(\$328,637)</b>	<b>(\$67,015)</b>
<b>Fund Balance</b>	<b>\$242,233</b>	<b>\$667,445</b>	<b>\$640,044</b>	<b>\$465,014</b>	<b>\$136,377</b>	<b>\$69,362</b>



**STAMFORD PUBLIC SCHOOLS**  
**School Building Use Fund**  
**Board of Education 2019-20 Budget**

2014-15	2015-16	2016-17	2017-18	2018-19 P	2019-20 B
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<b>Fund Bal 7/1</b>	\$ 318,041	\$ 221,615	\$ 386,703	\$ 378,560	\$ 195,661	\$ 24,332
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Revenues	\$710,803	\$810,271	\$899,832	\$771,349	\$728,459	\$830,000
Expenses:						
Custodial O/T, Salary, Security, Other	\$606,093	\$645,184	\$702,463	\$673,570	\$626,640	\$654,042
Repair/Maint:						
Fences Repair						
Fields						
Flooring						
Other **						
Repairs & Maintenance	\$201,135		\$205,512	\$280,677	\$273,148	\$200,000
Tennis Courts						
WHS Door Replacement						
WHS Dugouts						

<i>Subtotal Repair &amp; Maintenance:</i>	\$201,135	\$0	\$205,512	\$280,677	\$273,148	\$200,000
Total Expenses	\$807,228	\$645,184	\$907,975	\$954,248	\$899,788	\$854,042
\$ Change in Fund Balance	(\$96,425)	\$165,088	(\$8,143)	(\$182,899)	(\$171,329)	(\$24,042)

<b>Fund Bal 6/30</b>	\$221,615	\$386,702	\$378,560	\$195,661	\$24,332	\$290
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**Stamford Public Schools  
2019-20 Budget  
Reserve Fund Balances**

<b>Fund</b>	<b>Description</b>	<b>6/30/2014</b>	<b>6/30/2015</b>	<b>6/30/2016</b>	<b>6/30/2017</b>	<b>6/30/2018</b>	<b>6/30/2019</b>
<b>38</b>	BOE Food Service Program	\$29,738	\$242,233	\$667,448	\$640,044	\$465,014	\$136,377
<b>51</b>	BOE School Building Use Fund	\$318,041	\$221,615	\$386,702	\$378,560	\$195,661	\$24,332
<b>50</b>	BOE Continuing Education	\$350,664	\$249,929	\$272,485	\$233,488	\$114,675	\$122,021
<b>52</b>	BOE Energy Reserve	\$299,840	\$201,840	\$201,840	\$201,840	\$201,840	\$0
<b>93</b>	BOE Insurance Claims Reserve	\$4,264,261	\$3,984,386	\$4,408,786	\$1,862,840	\$2,490,645	\$967,503
<b>93</b>	Incurred But Not Reported claims (IBNR)	\$2,648,419	\$2,453,097	\$2,284,292	\$2,166,421	\$60,421	\$0