

Learning Today, Leading Tomorrow

# Marshall County Schools Certified Personnel Evaluation Plan and Procedures

2021-2022

# Marshall County Public Schools Certified Personnel Evaluation Plan and Procedures

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#### **Evaluation Contact Person**

The following district employee is designated to serve as the evaluation contact person and act as a liaison between the district and the Kentucky Department of Education in matters concerning the district's evaluation process:

#### Abby Griffy, Instructional Supervisor

86 High School Road Benton, KY 42025 abby.griffy@marshall.kyschools.us Phone: (270) 527-8628 Fax: (270) 527-0804

#### CERTIFIED EVALUATION PLAN ASSURANCES

The Marshall County Public School District hereby assures the Commissioner of Education that:

This evaluation plan was developed by an evaluation committee composed of an equal number of teachers and administrators (KRS 156.557).

#### **Certified Evaluation Plan Review Committee**

#### **Teachers**

Luke Inglish, Marshall County Education Association President Rebecca Phelps, Marshall County High School Rebecca Sealock, Marshall County High School Kelly Jones, North Marshall Middle School Kalli Colley, South Marshall Middle School Stephanie Ives, Benton Elementary School Katee Adams, Sharpe Elementary School Jayna Wade, South Marshall Elementary School

#### **Administrators**

Abby Griffy, Supervisor of Instruction Leah Beth, Marshall County High School Scott Pullen, Marshall County High School Lori Phillips, North Marshall Middle School Jon Bell, South Marshall Middle School Kendra Glenn, Calvert City Elementary School Jill Darnall, Central Elementary School Annessa Roberts, Jonathan Elementary School The evaluation criteria and process used to evaluate certified school personnel shall be explained to and discussed with the evaluatee no later than the end of the evaluatee's first thirty (30) calendar days of reporting for employment each school year. (704 KAR 3:370)

All certified school personnel who have not attained continuing service status shall receive an annual summative evaluation and shall incorporate the formative data collected during the Kentucky Teacher Internship Program (if funded). (KRS 156.557)

All certified school personnel who have attained continuing service status shall receive a summative evaluation at least once every three (3) years. (KRS 156.557)

Each evaluator will be trained, tested, and approved in the use of appropriate evaluation techniques (KRS 156.557).

This plan requires a summative evaluation of certified school personnel to be documented in writing and to be included in the evaluatee's official personnel record. (704 KAR 3:370)

The local evaluation plan provides for the right to a hearing as to every appeal, an opportunity to review all documents presented to the evaluation appeals panel, and a right to presence of evaluatee's chosen representative (KRS 156.557).

The evaluation plan process will not discriminate on the basis of age, race, color, national origin, religion, sex, disability, or any other protected characteristic, as required by all applicable federal, state, and local law.

The local board of education shall review, as needed, the district's certified evaluation plan to ensure compliance with KRS 156.557 and this administrative regulation. If a source of evidence is added or removed from the certified evaluation plan or if a decision rule or calculation is changed in the summative rating formula, the revised certified evaluation plan shall be reviewed and approved by the local board of education. If the local board of education determines the changes do not meet the requirements of KRS 156.557, the certified evaluation plan shall be returned to the certified evaluation committee for revision.

The local board of education approved the evaluation plan as recorded in the minutes of the meeting held on June 17, 2021 (704 KAR 3:370)

Signature of District Superintendent

Signature of Chairperson, Board of Education

Date

# **Personnel Evaluation System - Certified Teacher**

The vision of the Personnel Evaluation System is to have every student taught by an effective teacher. The goal is to create a fair and equitable system to measure teacher effectiveness and act as a catalyst for professional growth.

#### **Roles and Definitions**

- 1. **Assistant Principal:** A certified school personnel who devotes the majority of employed time in the role of assistant principal, for which administrative certification is required by EPSB.
- 2. **Certified Administrator:** A certified school personnel, other than principal or assistant principal, who devotes the majority of time in a position for which administrative certification is required by EPSB.
- 3. **Certified School Personnel:** A certified school employee, below the level of superintendent, who devotes the majority of time in a position in a district for which certification is required by EPSB.
- 4. **Conference:** A meeting between the evaluator and the evaluate for the purpose of providing feedback, analyzing the results of an observation or observations, reviewing other evidence to determine the evaluatee's accomplishments and areas of growth, and leading to the establishment or revision of a professional growth plan.
- 5. **Corrective Action Plan:** A plan whereby an evaluate establishes specific goals to improve an identified area concerning job performance or areas that need immediate attention by the evaluatee for the evaluatee to be considered for reemployment. The evaluator takes an active role in activities and appraisal of the activities along with the evaluate. Intensive assistance may require the use of individuals to help the employee grow professionally.
- 6. **Evaluatee:** a certified school personnel who is being evaluated.
- 7. **Evaluator:** the primary evaluator as pursuant to KRS 156.557(5)(c)2.
- 8. **Evaluator Certification:** means successful completion of certified evaluation training to ensure that certified school personnel who serve as observers of evaluatees demonstrate proficiency in rating teachers and other professionals for the purposes of evaluation and feedback.
- 9. **Formative Evaluation:** Is defined by KRS 156.557(1)(a).
- 10. **Full Observation:** An observation conducted by a certified observer that is conducted for the length of a full class period or full lesson.
- 11. **Job Category**: A group or class of certified school personnel positions with closely related functions.
- 12. **Mini Observation:** An observation conducted by a certified observer for 20-30 minutes in length.
- 13. **Observation:** a data collection process conducted by a certified evaluator, in person or through video, for the purpose of evaluation, including notes, professional judgments, and examination of the data collected during one (1) or more classroom or worksite visits of any duration.
- 14. **Other Professionals:** Certified school personnel, except for teachers, administrators, assistant principals, or principals.
- 15. **Performance Criteria:** the areas, skills, or outcomes on which certified school personnel are evaluated.
- 16. **Performance Measure:** One of four measures defined in the Kentucky Framework for Personnel Evaluation. Measures include planning, environment, instruction, and professionalism.

- 17. **Performance Rating:** Rating for each performance measure for a teacher, other professional, principal, or assistant principal as determined by the local district certified evaluation plan aligned to the Kentucky Framework for Personnel Evaluation. Ratings shall be exemplary, accomplished, developing, and ineffective.
- 18. **Principal:** a certified school personnel who devotes the majority of employed time in the role of principal, for which administrative certification is required by the Education Professional Standards Board pursuant to 16 KAR 3:050.
- 19. **Personnel Evaluation System:** an evaluation system to support and improve the performance of certified school personnel that meets the requirements of KRS 156.557 and that uses clear and timely formative feedback to guide professional growth.
- 20. **Self-Reflection:** The process by which certified personnel assesses the effectiveness and adequacy of their knowledge and performance for the purpose of identifying areas for professional learning and growth.
- 21. **Sources of Evidence:** the district-approved evidence aligned to the performance measure and used by evaluators to inform performance measure ratings listed in Section 8 of the administrative regulation.
- 22. **Summative Evaluation:** Is defined by KRS 156.557(1)(d).
- 23. **Summative Rating:** The overall rating for certified school personnel below the level of superintendent as determined by the district certified evaluation plan aligned to the Kentucky Framework for Personnel Evaluation.
- 24. **Teacher:** A certified school personnel who has been assigned the lead responsibility for student learning in a classroom, grade level, subject, or course and holds a teaching certificate pursuant to 16 KAR 2:010 or 16 KAR 2:020.
- 25. **Working Condition's Survey Goal:** A school improvement goal set by a principal or assistant principal every two (2) years with the use of data from the department-approved working conditions survey.

For Additional Definitions and Roles, please see 704KAR 3:370.

# The Kentucky Framework for Teaching with Specialist Frameworks for Other Professionals

The Kentucky Framework for Teaching is designed to support student achievement and professional practice through the domains of:

#### Framework for Teaching

Planning and Preparation Classroom Environment Instruction Professional Responsibilities

#### **Specialist Frameworks for Other Professionals**

Planning and Preparation Environment Instruction/Delivery of Service Professional Responsibilities

The Frameworks also include themes such as equity, cultural competence, high expectations, developmental appropriateness, accommodating individual needs, effective technology integration, and student assumption of responsibility. They provide structure for feedback for continuous improvement through individual goals that target student and professional growth, thus supporting overall school improvement. Evidence documenting professional practice will be situated within one or more of the four domains of the framework.

Performance will be rated for each component according to four performance levels: Ineffective, Developing, Accomplished, and Exemplary. The summative rating will be a holistic representation of performance, combining data from multiple sources of evidence across each domain.

The use of professional judgment based on multiple sources of evidence promotes a more holistic and comprehensive analysis of practice, rather than over-reliance on one individual data point or rote calculation of practice based on predetermined formulas. Evaluators will also take into account how educators respond to or apply additional supports and resources designed to promote student learning, as well as their own professional growth and development. Finally, professional judgment gives evaluators the flexibility to account for a wide variety of factors related to individual educator performance, such as: school-specific priorities that may drive practice in one domain, an educator's number of goals, experience level and/or leadership opportunities, and contextual variables that may impact the learning environment, such as unanticipated outside events or traumas.

The following categories have been identified by KDE as Other Professionals:

- Library Media Specialist
- Therapeutic Specialist/Speech
- School Guidance Counselor
- School Psychologist
- School Instructional Specialist/Coach

Other Professionals will follow the same evaluation procedures and timeline as certified teachers. Evaluators will use the Specialist Frameworks and appropriate forms to record the summative evaluation result.

Other sources of evidence that can be used to support educator practice may include, but not limited to:

- Action research
- Committee participation
- Communication logs
- Community engagement
- Curriculum units
- Engagement in professional organizations
- Evidence as identified in Domains 1-4 of the Framework for Teaching
- Evidence tool for planning and preparation
- Formative and/or other professional
- data
- Fulfillment of duties
- Lesson plans

- Letters/memos of performance both outstanding or needs improvement
- Meaningful feedback to students
- Performance based measures with rubrics
- PLCs contribution
- Professional conversations
- Self-reflections
- Student academic data
- Student work samples
- Trend data
- Use of professional feedback
- Video lessons
- Walk-throughs
- Other sources of evidences agreed upon by the evaluatee and evaluator

All components and sources of evidence related supporting an educator's professional practice will be completed and documented to inform the Overall Performance Category.

# SOURCES OF EVIDENCE/FRAMEWORK FOR TEACHING ALIGNMENT

	Performance Measures			Planı	ning			Е	nvir	onn	nent	-		Inst	ruct	ion		I	Prof	essi	ona	lism	ı
FRAMEWORK for TEACHING (FfT)	Component	1a -Knowledge of content/pedagogy	1b-Demonstrate knowledge of students	1c- Setting Instructional Outcomes	1d-Demonstrates knowledge of resources	1e-Designing Coherent Instruction	1f- Designing Student Assessment	2a-Creating Env. of Respect & Rapport	2b-Establish Culture of Learning	2c-Maintaing Classroom Procedures	2d-Managing Student Behavior	2e-Organizing Physical Space	3a-Communicating with Students	3b-Questioning & Discussion Techniques	3c-Engaging Students in Learning	3d-Using Assessment in Learning	3e-Demonstrating Flexibility & Responsive	4a-Reflecting On Teaching	4b-Maintaining Accurate Records	4c-Communicating with Families	4d-Participating in Profess. Learning Comm.	4e-Growing & Developing Professionally	4f-Showing Professionalism
	Supervisor Observation	Evidence (pre-and post conferences)			Observation Evidence (pre-and post conferences)																		
	Professional Growth						Pro	fessio	onal	Grov	wth	Plan	ning	and	Self	Ref	lectio	on					

#### **Procedures**

The following procedures are organized for the purpose of facilitating and implementing the Certified Personnel Evaluation Program.

- A. Reliable evaluators are essential to the Certified Personnel Evaluation Program. Evaluators will be trained in the skills of analyzing effective teaching and in the procedures for implementing the Marshall County Certified Personnel Evaluation Program.
- B. Sufficient orientation will be provided to acquaint certified personnel with the Program and with the specific criteria on which they will be observed and evaluated.
- C. The employee's immediate supervisor is designated as the primary evaluator. Additional trained administrative personnel may be used to observe and provide information to the primary evaluator and/or to serve as the primary evaluator's designee. If requested by the teacher, observations by another teacher trained in the teacher's content area or by curriculum content specialists shall be provided. The selection of the third-party observer, shall, if possible, be determined through mutual agreement by evaluator and evaluatee. A teacher who exercises this option shall do so, in writing to the evaluator, by no later than February 15 of the academic year in which the summative evaluation

occurs. If the evaluator and evaluatee have not agreed upon the selection of the third-party observer within five (5) working days of the teacher's written request, the evaluator shall select the third-party observer.

- D. The Certified Personnel Evaluation Program includes the following components:
  - 1. <u>Orientation of Administrators</u> Annual training will be provided by the district to improve the consistency and quality of the evaluator's skills.
  - 2. <u>Notification</u> All certified school personnel shall be made aware no later than the end of the first month of reporting for employment for each school year of the criteria on which they are to be evaluated.
  - 3. <u>Pre-Observation Conference</u> Prior to scheduled observations (excludes the Principal Professional Growth and Effectiveness System).
  - 4. <u>Partial Observations (Mini)</u>-Includes both scheduled and unscheduled observations 20-30 minutes in length. They are designed to help the evaluatee improve his/her performance by providing feedback and suggestions for improvement.
  - 5. <u>Formative Observations (Full)</u> –They are designed to help the evaluatee improve his/her performance by providing feedback and suggestions for improvement. These observations focus on the performance criteria listed in each major job category.
  - 6. <u>Post-Observation Conference</u> Conducted within a reasonable period of time (not to exceed five school days) following each observation. This conference will include a discussion of identified strengths and areas for growth.
  - 7. <u>Summative Evaluation</u> Composite of information obtained through the formative observations and appropriate Professional Growth and Effectiveness System components; which serve as the basis for administrative decision-making.
  - 8. <u>Growth Plan</u> Must be aligned with the school/district plan and/or identified areas of growth through the Professional Growth and Effectiveness System. It is to be revised annually.
  - 9. <u>Individual Corrective Action Plan</u> Completed when an evaluatee receives "does not meet" or "ineffective" rating on the Summative Evaluation or when immediate action is necessary to correct a deficiency.

Additional information related to the formative phase may be found throughout the Certified Personnel Evaluation Plan.

#### **Summative Phase: Teachers**

- A. The summative phase is the review of all data gathered in formative observations and components of the Personnel Evaluation System during the summative cycle.
- B. Summative evaluations will be completed for non-tenured teachers and teachers not recommended for reemployment by May 1. If this falls on a weekend, then the next contracted day. All other summative evaluations must be completed by the last contracted day for the school year. These will be submitted to the Director of Human Resources.
- C. Pertinent data will be identified through the summative evaluation; which represents major performance areas and specific criteria statements, and by components of the Personnel Evaluation System.
- D. The summative evaluation will address all performance measures.
- E. The summative conference will be conducted during which time the evaluator and the teacher review the summative evaluation report.
- F. The evaluator and the teacher will sign and date the summative evaluation to indicate that the document has been read and discussed.

- G. If the teacher wishes to respond, a statement should be written, signed, and attached to the summative evaluation copy. (See also, Evaluation Appeals Process.)
- H. Copies of the summative evaluation will be retained by the evaluator, the teacher, and the Superintendent of Schools. Also, the original copy will go into the individual's personnel file at the Central Office.

Additional information related to the summative phase may be found throughout the Personnel Evaluation System.

#### **Professional Practice**

#### **Self-Reflection and Professional Growth Planning**

Reflective practices and professional growth planning are iterative processes. The teacher (1) reflects on his or her current growth needs based on multiple sources of data and identifies an area or areas for focus; (2) collaborates with his or her administrator to develop a professional growth plan and action steps; (3) implements the plan; (4) regularly reflects on the progress and impact of the plan on his or her professional practice; (5) modifies the plan as appropriate; (6) continues implementation and ongoing reflection; (7) and, finally, conducts a summative reflection on the degree of goal attainment and the implications for next steps.

The Professional Growth Plan will address realistic, focused, and measurable professional goals. The plan will connect data from multiple sources including classroom observation feedback, and professional growth needs identified through self-assessment and reflection. In collaboration with the administrators, teachers will identify explicit goals which will drive the focus of professional growth activities, support, and on-going reflection.

#### Required

- All teachers and Other Professionals will participate in self-reflection and professional growth planning each year.
  - Self-reflections and Professional Growth Plans should be rooted in evidence/data collected from observations.
  - Self-reflections will be documented using the approved district documents, and a signed copy will be kept in the employee's records.

### **Timeline and Monitoring for Self-Reflection**

Teachers and Other Professionals:

- Will complete their initial self-reflection within thirty (30) working days after the first student attendance day each year.
- Late hires will complete their initial self-reflection within thirty (30) working days of being hired.
- Will reflect on targeted areas before the spring semester begins.
- Will submit their final self-reflection no later than April 15 each year.
- May reflect more often based on their professional decision and/or that of their supervisor.

#### **Timeline and Monitoring for Professional Growth Planning**

Teachers and Other Professionals:

- Will complete their Professional Growth Goal and Action Plan (PGP), and receive principal approval by the 45<sup>th</sup> day of school, after students report (or within window a forty-five (45) day window if hired during the school year).
- Should update their implementation plan and strategies around their PGP as necessary (observations, state-approved student perception survey, and other times based upon their

professional judgment and/or that of their supervisor.) Modifications to the PGP shall be reviewed and approved by the supervisor.

Support and guidance around PGPs will be determined by the below chart following summative ratings.

Level 1: Self-Directed Professional Growth Plan (3-year cycle)						
Developing Professional Practice Rating	•	ed Professional ce Rating	Exemplary Professional Practice Rating			
<ul> <li>Goals set by educator with evaluator input;</li> <li>One goal must address low performance or outcomes</li> <li>Plan activities designed by educator with evaluator input.</li> <li>Formative Review annually</li> </ul>	evaluator in  One goal is student grown	by educator with put must focus on low wth outcome eview annually	<ul> <li>Goals set by educator with evaluator input</li> <li>Plan activities are teacher directed and implemented with colleagues.</li> <li>Formative review annually</li> </ul>			
Level 2: One-Year Cycle Directed Professional Gr	owth Plan	Level 3: Indiv Plan (Up to 12	idual Corrective Action Months)			
Developing Professional Prac	tice Rating	Ineffective Professional Practice Rating				
			Practice Rating			

#### **Evaluator Certification**

All administrators serving as a primary evaluator must complete the training requirements of KRS 156.557 and 704 KAR 3.370. Administrators serving as a primary evaluator must complete initial certified evaluation training. This proficiency system will be designed by the district and must be passed prior to conducting observations for the purpose of evaluation.

Administrators serving as a primary evaluator must complete a minimum of six (6) hours annually of EILA-approved training. District EILA-approved training must consist of observation training.

In cases where the supervisor is not certified though the proficiency system and is therefore unable to conduct observations during the observation window, the Supervisors of Instruction will determine how to ensure teachers and other professionals have access to observations by making the following decision:

In the event a supervisor is not successful in completing/passing the assessments.

- Supervisor will be assigned a mentor by the Supervisors of Instruction. It shall be someone who has already passed the state approved certification program if possible.
- Mentor will provide guidance and support as requested. It is not permissible for the mentor to take the exam with the supervisor.
- The mentor will review assessment results with the supervisor and will target areas of weakness.
- Go back through appropriate sections of training to establish understanding.

Teachers will have access to certified observers for observations and feedback in cases where their immediate supervisor is not certified through the proficiency system and therefore unable to conduct the observation. Supervisors of Instruction personnel or principals from another building (certified through the proficiency system) and designated by the superintendent, will conduct the observation with the principal, modeling the process and providing mentorship of the proficiency system for the supervisor). Observation data provided by a substitute observer is considered a valid source of evidence only if the supervisor participated (passively) in the observation. Passive involvement will be waived in cases where a supervisor is unable to participate (long-term leave or other extenuating circumstances).

# **Third Party Observer Process**

If requested by the teacher, observations may be conducted by another administrator who has completed the required certified evaluation training. The selection process of the third-party observer shall, if possible, be determined through mutual agreement by evaluator and evaluatee. A teacher who exercises this option shall do so, in writing to the evaluator, by no later than February 15 of the academic year in which the summative evaluation occurs. If the evaluator and evaluatee have not agreed upon the selection of the third-party observer within five (5) working days of the teacher's written request, the evaluator shall select the third-party observer.

#### **Observation Model**

The observation process is one source of evidence to determine teacher effectiveness for each certified teacher. The supervisor observation will provide documentation and feedback to measure the effectiveness of a teacher's professional practice. The rationale is to encourage continued professional learning in teaching and learning through critical reflection.

All employees shall be afforded an opportunity to review their evaluations. All evaluations shall be discussed with the evaluatee, and he/she shall have the opportunity to attach a statement to the evaluation instrument. Both evaluator and evaluatee shall sign and date the evaluation instrument. All evaluations shall be maintained in the employee's personnel file. A signature does not denote that the evaluatee agrees with the evaluation. If there is a pattern of the evaluator failing to comply with the responsibilities stated in the observation schedule, the Superintendent may be contacted or a grievance may be filed with the Human Resource Director.

The observation model will follow the following:

#### **Observation Schedule**

• Observations may begin after the evaluation training takes place. Training must take place within thirty (30) calendar days of reporting for employment each school year.

**Observation Schedule:** Determined by the PGP and Cycle for teachers and other professionals.

#### One Year Educator Plan Schedule:

Mini Observation Schedule:

Two mini-observations will be conducted. At least one mini-observation must be conducted during the first semester. Both mini-observations must be completed by the end of February.

*Full Observation Schedule:* 

The full observations will be conducted between January 1 through May 1.

• The summative evaluation conference must be conducted by May 1. If May 1 falls on a weekend, then it must be conducted the next contracted day.

#### Three Year Educator Plan Schedule:

Defined by the PGP and Cycle for teachers and other professionals.

The observation schedule for teachers on a three-year summative cycle will follow the following schedule:

- Observations may begin after the evaluation training takes place. Training must take place within the first thirty (30) calendar days of reporting for employment
- It is recommended that the observation schedule follows:
  - o One formal observation (mini) by supervisor in year one (Must occur by May 1).
  - o One formal observation (mini) by supervisor in year two (Must occur by May 1).
  - One formal observation (full) by supervisor in year three will be conducted between January 1 and May 1.
- The summative evaluation conference shall be conducted by the last contracted day.

# Late Hires/Absenteeism

All late hire teachers will be placed on a one-year cycle.

Any teacher hired before the  $60^{th}$  day of instruction will have all observations conducted. Please see observation schedule in the above section.

A supervisor may eliminate one of the required observations on a teacher hired after the 60<sup>th</sup> day of instruction.

If a teacher misses sixty (60) consecutive school days throughout the year, then the supervisor may eliminate one of the required mini-observations.

# **Observation Conferencing**

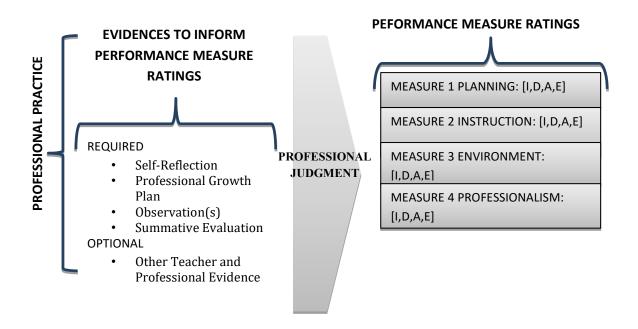
Observers will adhere to the following observation conferencing requirements for teachers and other professionals:

- Prior to all full observations a pre-observation conference form will be submitted, at least the day prior to the scheduled observation. Appendix: Pre-Observation Conference Document.
- All post-conferences must be face to face and must take place within five (5) working days of each observation.
- Post-conferences will, at a minimum, address the questions and topics of the post-observation conferencing form. Appendix: Post-Observation Conference Document.
- Post-observation conferencing, after a mini observation, may target particular area(s) of focus for future walkthroughs, observations, professional growth goals, etc.
- The summative evaluation conference shall be conducted at the end of the summative evaluation cycle (no later than May 1 for non-tenured teachers and by the last contracted day for tenured teachers).

# **Determining the Rating for Summative Evaluation**

The Kentucky Framework for Teaching stands as the critical rubric for providing educators with concrete descriptions of practice associated with specific domains. The summative process concludes with the evaluator's analysis of evidence and the final assessment of practice in relation to Performance Measures of Planning, Environment, Instruction, and Professionalism for a summative rating.

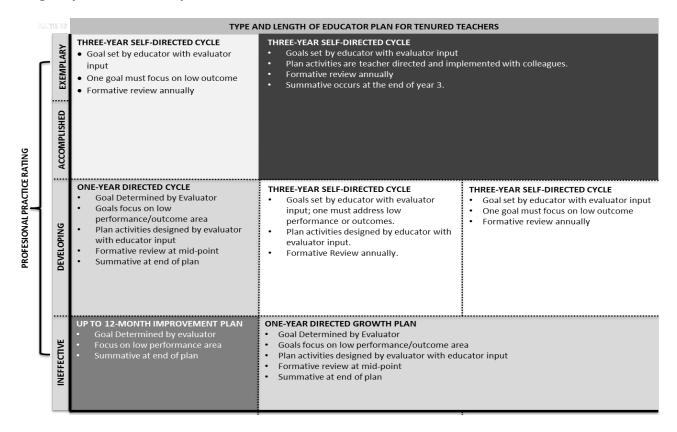
The following charts depict sources of evidence and minimum criteria for determining the professional practice rating. Supervisors will provide a summative rating for each performance measure based on evidence. All summative ratings must be recorded in the district-approved technology platform.



Minimum Criteria for Determining an Educator's Professional Practice Rating

Minimum Criteria for Determining an Educato	1 3 1 1 01033101111 1 1 detice Rating
IF	THEN
Performance Measures 2 AND 3 are rated	Professional Practice Rating shall be INEFFECTIVE
INEFFECTIVE	
Performance Measures 2 OR 3 are rated INEFFECTIVE	Professional Practice Rating shall be DEVELOPING or
	INEFFECTIVE
Performance Measures 1 OR 4 are rated INEFFECTIVE	Professional Practice Rating shall NOT be EXEMPLARY
Two Performance Measures are rated DEVELOPING,	Professional Practice Rating shall be ACCOMPLISHED
and two Performance Measures are rated	
ACCOMPLISHED	
Two Performance Measures are rated DEVELOPING,	Professional Practice Rating shall be ACCOMPLISHED
and two Performance Measures are rated EXEMPLARY	
Two Performance Measures are rated	Professional Practice Rating shall be EXEMPLARY
ACCOMPLISHED, and two Performance Measures are	
rated EXEMPLARY	

This chart is used to determine Professional Growth Plans and the Summative Cycle for tenured teachers during the year in which they are due for a summative evaluation:



# Principal Personnel Evaluation System (Principal and Assistant Principal)

The vision for the Principal Personnel Evaluation System is to have every school led by an effective principal. The goal is to create a fair and equitable system to measure principal effectiveness and act as a catalyst for professional growth.

#### **Roles and Definitions**

- 1. **Administrator:** means an administrator who devotes the majority of employed time in the role of principal, for which administrative certification is required by the Education Professional Standards Board pursuant to 16 KAR 3:050
- 2. **Evaluator:** the immediate supervisor of certified personnel, who has satisfactorily completed all required evaluation training and, if evaluating teachers, observation certification training.
- 3. **Superintendent/Superintendent's Designee:** means an administrator who devotes the majority of employed time in the role of Superintendent/Assistant Superintendent, for which Superintendent certification is required by the Education Professional Standards Board pursuant to 16 KAR 3:050. The Superintendent is the primary evaluator for principals, but may assign an Assistant Superintendent to be the primary evaluator as the Superintendent's Designee.
- 4. **Evaluatee:** district/school personnel that is being evaluated
- 5. **Self-Reflection:** means the process by which certified personnel assess the effectiveness and adequacy of their knowledge and performance for the purpose of identifying areas for professional learning and growth.
- 6. **Working Conditions Survey Kentucky:** A working conditions survey of all school staff conducted every two years to provide feedback on specific aspects of the school's work environment.

# **Principal Personnel Evaluation System Components**

#### **Overview and Performance Measures**

The Professional Standards for Educational Leaders (PSEL) embody a research and practice based understanding of the relationship between educational leadership and student learning. The Professional Standards and professional judgement provide the structure for feedback for continuous improvement on the Performance Measures. Individual principal goals target professional growth, thus supporting overall student achievement, and school improvement. The Professional Standards for Educational Leaders (PSEL) aligns to the four Performance Measures in the chart below.

Professional Standards for Educational Leaders (PSEL) Aligned to Performance Measures

Performance	Planning	Environment	Instruction	Professionalism
Measures				
Professional	Standard 6	Standard 3	Standard 1	Standard 2
Standards for	Professional	Equity and Culturally	Mission,	Ethics and
Educational	Capacity of School	Responsiveness	Vision, and	Professional
Leaders (PSEL)	Personnel	Standard 5	Core Values	Norms
	Standard 9	Community of Care and	Standard 4	
	Operations and	Support for Students	Curriculum,	
	Management	Standard 7	Instruction	
		Professional Community	and	
		for Teachers and Staff	Assessment	
		Standard 8	Standard 10	
		Meaningful Engagement	School	
		of Families and	Improvement	
		Community		

The Performance Measures and will be rated according to the four performance ratings in the chart below.

**Performance Ratings with Criteria Descriptions** 

Performance	Performance Rating Criteria Description		
Ratings			
Ineffective	Consistently fails to meet expectations for effective performance		
Developing	nconsistently meets expectations for effective performance		
Accomplished	onsistently meets expectations for effective performance		
Exemplary	Consistently exceeds expectations for effective performance		

Evaluators will look for trends and patterns in practice across multiple types of evidence and apply their professional judgment based on this evidence when evaluating a principal. The role of evidence and professional judgment in the determination of ratings on performance measures and an overall rating is paramount in this process. However, professional judgment must be grounded in the common framework identified: The Professional Standards for Educational Leaders.

The use of professional judgment based on multiple sources of evidence promotes a more holistic and comprehensive analysis of practice, rather than over-reliance on one individual data point or rote calculation of practice based on predetermined formulas. Evaluators will also take into account how principals respond to or apply additional supports and resources designed to promote student learning, as well as their own professional growth and development. Finally, professional judgment gives evaluators the flexibility to

account for a wide variety of factors related to individual principal performance. These factors may include school-specific priorities that may drive practice in one standard, an educator's number of goals, experience level and/or leadership opportunities. Contextual variables may also impact the learning environment, such as unanticipated outside events or traumas.

Evaluators must use the following categories of evidence in determining overall ratings:

- Professional Growth Planning and Self-Reflection
- Site-Visits
- Working Conditions Goal

Evaluators may use the following categories of evidence in determining overall ratings:

- Other Measures of Student Learning
- Products of Practice
- Other Sources

#### **Professional Practice**

The following sections provide a detailed overview of the various sources of evidence used to inform Professional Practice Ratings.

#### **Professional Growth Planning and Self-Reflection**

Completed by principals and assistant principals

The Professional Growth Plan will address realistic, focused, and measurable professional goals. The plan will connect data from multiple sources including site-visit conferences and professional growth needs identified through self-assessment and reflection. Self-reflection improves principal practice through ongoing, careful consideration of the impact of leadership practice on student growth and achievement.

- All principals will participate in self-reflection and professional growth planning each year.
- All assistant principals will participate in self-reflection and professional growth planning each year.
- Principals and assistant principals will submit their self-reflection within thirty (30) working days of reporting for work.
- Principals and assistant principals will submit their Professional Growth Goal and Professional Growth Plan within forty-five (45) working days of reporting to work.
- Late hires will be addressed using the same timelines stated above.
- Principal and assistant principals will submit their self-reflection and professional growth plans via the district approved form.
- At a minimum the progress toward meeting the professional growth plan will be monitored during each site visit conducted by the superintendent/designee. Additional monitoring protocols may be put in place if the principal is not progressing adequately.
- It is the responsibility of the building level principal to monitor and track the attainment of the assistant principal.
- Self-reflections and professional growth plans will be documented on district approved forms.

	Timeline for Self-Reflection/PGP/Site Visits
Timeline	Action
First 30 working days	Evaluation criteria and process used to evaluate shall be explained
By the 45th day of	Develop PGP
school, after students	Administrator reflects on his/her current growth needs and collaborates with
report	supervisor to develop growth plan. This will be documented on the approved
	district form.
	*New hires will complete PGP within 30 calendar days of employment.
Fall semester	Site visit(s), ongoing self-reflection
Mid-Year review	Review progress/reflections on growth and modify plan as appropriate
Spring semester	Site visit(s), ongoing self-reflection
By the last contract	Summative reflection and evaluation-annual summative evaluation submitted
day or June 15,	for official personnel record, copy provided to employee who may include
whichever comes first	written response.

#### **Site-Visits**

Completed by supervisor of principal – formal site visits are not required for assistant principals

Site visits are a method by which the superintendent may gain insight into the principal's practice in relation to the standards. During a site visit, the superintendent will discuss various aspects of the job with the principal, and will use the principal's responses to determine issues to further explore with the faculty and staff. Additionally, the principal may explain the successes and trials the school community has experienced in relation to school improvement.

#### Required:

- Conducted at least twice each year. (Formal site-visits are not required for the assistant principal.)
- One site visit must occur prior to December 31. The second site visit must occur between January first and the end of the school year.
- Following each site visit a post observation conference must be conducted within five (5) working days. During this post conference, the following topics must be addressed if available
  - o Self-Reflection
  - o PGP Progress
  - Working Conditions Goal Progress
  - Evidences relevant to the four (4) performance measures
  - Working Conditions Survey
- Any administrator hired after January 1 will be required to have two formal site visits completed.
- Evidences from site visit may be recorder using one of the following two options
  - District approved forms/documents

# **Working Conditions Goal**

#### Goal inherited by Assistant Principal

Principals are responsible for setting a two-year Working Conditions Growth Goal based on the most recent Working Conditions Survey. The principal's effort to accomplish the Working Conditions Growth Goal is a powerful way to enhance professional performance and, in turn, positively impact school culture and student success.

- Developed following the completion of the Working Conditions Survey.
- Must complete a minimum of one two-year Working Conditions Goal.
- Once the goal has been completed the administrator must complete a rubric outlining percentages representing low, expected, and high growth using the rubric below. This must be submitted to the superintendent/designee for approval.

Working Conditions Goal					
GOAL: Be sure to incl	ude the main question of focus, i	what your current percentag	ge is, and what you want		
your resulting percen	tage to be.				
Working Conditions	Working Conditions Goal Rubric				
Goal	Low Growth	Expected Growth	High Growth		
%	Below %	% %	Above %		

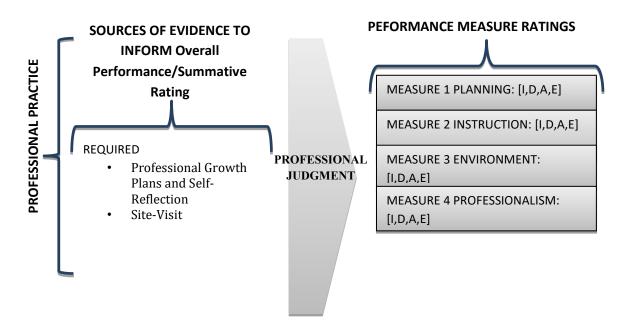
- The administrator will complete an action plan that outlines specific steps and processes that will be implemented in working toward reaching the goal. This must be submitted to the superintendent/designee for approval.
- Progress of working condition goal will be addressed in each site visit conference. Principal should be prepared with formative data to show how he/she is progressing toward goal attainment.
- Principals may take into consideration feedback form local surveys administered through the school's council, PTA, etc. However, the final goal must be rooted and reflect specifically on the Working Conditions Survey.
- Working Condition Goals will be documented in the state-approved technology platform or district approved document.

# **Products of Practice/Other Sources of Evidence**

- Faculty Meeting Agendas and Minutes
- Department/Grade Level Agendas and Minutes
- PLC Agendas and Minutes
- Leadership Team Agendas and Minutes
- Instructional Round/Walk-through documentation
- Budgets
- EILA/Professional Learning experience documentation
- Surveys
- Professional Organization memberships
- Parent/Community engagement surveys
- Parent/Community engagement events documentation
- School schedules
- School web pages
- School Plans such as 30/60/90, assist, program reviews, etc.
- State Assessment data
- Local benchmark data
- Additional sources deemed relevant

# **Components, Overview, and Summative Model**

The following graphic outlines the summative model for the Principal Professional Growth and Effectiveness System.



Evaluators will look for trends and patterns in practice across multiple types of evidence and apply their professional judgment based on this evidence when evaluating a principal. The role of evidence and professional judgment in the determination of ratings on standards and an overall rating is paramount in this Evaluators will look for trends and patterns in practice across multiple types of evidence and apply their professional judgment based on this evidence when evaluating a principal. The role of evidence and professional judgment in the determination of ratings on standards and an overall rating is paramount in this process. However, professional judgment is grounded in a common framework: The Professional Standards for Educational Leaders.

Administrator and Superintendent/Designee will work together to implement the steps for self-reflection/PGP as indicated on the timeline below.

<sup>\*</sup>At any time, when significant deficiencies in work performance have been observed, an employee may be placed in Intensive Support. At that time, the district-designed process will be instituted which includes a specific timeline for observations/site visits, support, and conferences. At the end of the specified timeline, the evaluator will provide a written summary of the conferences to the employee.

**Determining Profession Practice** 

Determining i rolession i ractice	Determining Froission Fractice				
Criteria for Determining a Principal or Assistant Principal's Professional Practice Rating					
IF Then					
Principal or Assistant Principal is rated EXEMPLARY in at least three of the Performance Measures and no Performance Measure is rated DEVELOPING or INEFFECTIVE	Professional Practice Rating shall be EXEMPLARY				
Principal or Assistant Principal is rated ACCOMPLISHED in at least two Performance Measures and no Performance Measure is rated INEFFECTIVE	Professional Practice Rating shall be ACCOMPLISHED				
Principal or Assistant Principal is rated DEVELOPING in at least two of the Performance Measures	Professional Practice Rating shall be DEVELOPING				
Principal or Assistant Principal is rated INEFFECTIVE in two or more Performance Measures	Professional Practice Rating shall be INEFFECTIVE				

# **Determining the Overall Performance Category**

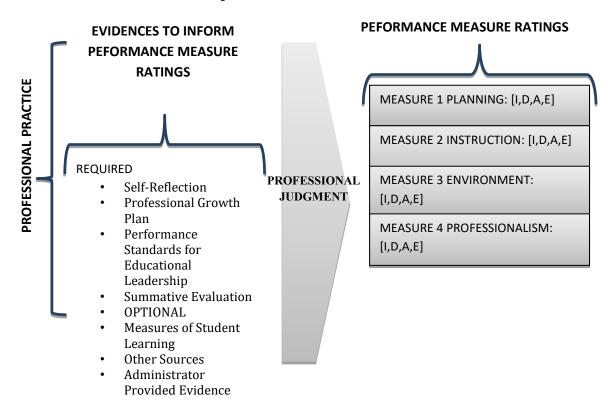
Superintendents are responsible for determining an Overall Performance Category for each principal at the conclusion of their summative evaluation year. The Overall Performance Category is informed by the principal's ratings on professional practice. The rating should be recorded in the district approved forms

#### **Professional Growth Plan and Summative Cycle**

Based on the overall Professional Practice rating, supervisors will determine the type of Professional Growth Plan required of the Principal.

# District Administrator & Certified Coordinator Personnel Evaluation System

# **Summative Evaluation Components**



A summative conference shall occur annually at the end of the evaluation cycle to determine a summative rating for district administrators and certified coordinators. The primary evaluator is assigned by the Superintendent within 30 calendar days after the start of school. The primary evaluator is responsible for determining the Summative Performance Rating for the employee. The process will consist of a review of the evidence provided in relation to the Professional Growth Plan, job description and progression in the PSEL Standards aligned with the four Performance Measures of: Planning, Environment, Instruction, and Professionalism to assign a summative rating. Summative ratings shall be completed by June 15. The employee must be provided access to all evaluation documents (either electronic or hardcopy).

All employees shall be afforded an opportunity to review their evaluations. All evaluations shall be discussed with the evaluatee, and he/she shall have the opportunity to attach a statement to the evaluation instrument. Both evaluator and evaluatee shall sign and date the evaluation instrument. All evaluations shall be maintained in the employee's personnel file. A signature does not denote that the evaluatee agrees with the evaluation.

# **Performance Measures to Determine Ratings**

District certified personnel shall be evaluated annually utilizing the Professional Standards for Educational Leaders (PSEL), formerly known as the ISSLC Standards, aligned with the four Performance Measures: Planning, Environment, Instruction, and Professionalism, with professional judgement to determine a summative rating. Included in the PSEL Standards are performance indicators that provide examples of observable, tangible behaviors as evidence of each standard. PSEL provides the structure for feedback for continuous improvement through individual goals supporting professional growth. The Summative Evaluation Document for District Certified Administrators and Coordinators document is the summative reporting form (see appendix). The Professional Standards for Educational Leaders aligns to the four Performance Measures in the chart below. The Performance Measures receive a performance rating for the summative rating.

**PSEL aligned to Performance Measures** 

Performance	Planning	Environment	Instruction	Professionalism
Measures				
Professional	Standard 6	Standard 3	Standard 1	Standard 2
Standards for	Professional	Equity and Culturally	Mission,	Ethics and
Educational	Capacity of School	Responsiveness	Vision, and	Professional
Leaders (PSEL)	Personnel	Standard 5	Core Values	Norms
	Standard 9	Community of Care and	Standard 4	
	Operations and	Support for Students	Curriculum,	
	Management	Standard 7	Instruction	
		Professional Community	and	
		for Teachers and Staff	Assessment	
		<u>Standard 8</u>	Standard 10	
		Meaningful Engagement	School	
		of Families and	Improvement	
		Community		

The Performance Measures and will be rated according to the four performance ratings in the chart below.

**Performance Ratings with Criteria Descriptions** 

Performance	Performance Rating Criteria Description		
Ratings			
Ineffective	Consistently fails to meet expectations for effective performance		
Developing	Inconsistently meets expectations for effective performance		
Accomplished	Consistently meets expectations for effective performance		
Exemplary	Consistently exceeds expectations for effective performance		

**Performance Measure Criteria for a Summative Rating** 

Criteria for Determining the Perform IF	nance Measure for a Summative Rating THEN
If Environment and Instruction are both rated INEFFECTIVE	The Summative Rating is INEFFECTIVE.
If Environment or Instruction is rated INEFFECTIVE	The Summative Rating is DEVELOPING or INEFFECTIVE
If Planning or Professionalism is rated INEFFECTIVE	The Summative Rating shall not be EXEMPLARY.
If two Performance Measures are rated DEVELOPING and two are rated ACCOMPLISHED	The Summative Rating shall be ACCOMPLISHED only if Environment or Instruction is rated ACCOMPLISHED.
If two Performance Measures are rated DEVELOPING and two are rated EXEMPLARY	The Summative Rating shall be ACCOMPLISHED only if Environment or Instruction is rated EXEMPLARY.
If two Performance Measures are rated ACCOMPLISHED and two are rated EXEMPLARY.	The Summative Rating shall be EXEMPLARY only if Environment or Instruction is rated EXEMPLARY

# **Individual Corrective Action Plans**

An Individual Corrective Action Plan must be developed when an evaluatee receives a "does not meet" or "Ineffective" rating on the Summative Evaluation Form or when immediate action is necessary to correct a deficiency.

The evaluatee will continue to work toward the goals specified in the plan until such time that the evaluator determines that the goals have been met and the evaluatee's performance rating on a Summative Evaluation Form is above "does not meet" or "Ineffective."

# **Evaluation Appeals Process**

The Marshall County Evaluation Appeals Process shall comply with KRS 156.101, KRS 156.557, 704 KAR 3:345, and Board Policy 03.18.

#### **Certified Employee Evaluation Advisory Appeals Panel**

The Evaluation Advisory Appeals Panel shall consist of three members. Two (2) members and alternates shall be elected to the panel by the total certified staff through nominations and voting by the certified staff. One (1) certified staff member and one (1) certified employee alternate shall be appointed by the Board of Education. Terms shall be for one year and begin on October 1 and run through September 30. The Boardappointed member shall be appointed by the Board.

#### **Appeals Procedure**

The following are the steps of the appeals procedure:

- 1. Certified employees who believe they have received an unfair summative evaluation can appeal within ten (10) working days of receipt of the evaluation.
- 2. Appeals shall be on a form formulated by the Superintendent. No member of the panel shall serve on any appeal in which he/she was the evaluator.

Marshall County Public Schools Certified Personnel Evaluation Plan and Procedures: May 2021

- 3. No member of the panel shall serve on any appeal brought by the member's immediate family as defined in Board Policy 03.18.
- 4. Within three (3) working days of receiving written notification of the appeal, the chairman of the appeals panel shall notify other members of the panel and schedule a meeting to review the appeal. The review shall occur within five (5) working days of receipt of appeal notification by the appeals panel chairman. Additionally, the chairman will request documentation from the evaluator to support his/her evaluation decisions.
- 5. By mutual written consent the appeals process may be terminated at any points.
- 6. Copies of all supporting documentation (from the evaluator and the appealing employee) shall be made available to all panel members for screening prior to the review. All original documentation will be held in a secure location in the Central Office. All documents will be handled with the utmost confidentiality.
- 7. If, by a majority vote, the appeals panel agrees that a hearing is needed, the following procedures shall be followed:
  - a. A hearing will occur within five (5) working days of the appeals panel review meeting.
  - b. Only the appeals panel, the appealing employee, the appealing employee's chosen representative (optional), and the evaluator will be present during the hearing.
  - c. The appealing employee and the evaluator will be allowed to make statements in his/her own behalf. The appeals panel may ask questions of either party. Cross-examination by the appealing employee or the evaluator will not be permitted.
  - d. The appeals panel chairman will be responsible for the audio recording of the hearing. A recording of the hearing will be made available to the appealing employee and the evaluator upon request.
  - e. After statements have been made by the parties involved and questions of the appeals panel answered, the appeals panel shall meet in closed session to prepare a written response to submit to the Superintendent, the appealing employee and the evaluator. The panel's response shall be delivered to all parties within two (2) working days of the hearing.
- 8. The panel shall make a recommendation to the Superintendent within five (5) working days from the date of filing the appeal. If the Superintendent is the evaluator, the recommendation of the panel shall go directly to the Board of Education
- 9. The Superintendent shall file the panel's recommendation in the employee's personnel file with the original evaluation form.
- 10. The Superintendent shall be allowed to hold a conference with parties concerned or order a new evaluation by a second certified evaluator. If a new evaluation is made, both evaluations shall be placed in the employee's personnel file or the Superintendent may choose to uphold the original. A third-party evaluator may be appointed.
- 11. The appealing employee may appeal the panel's recommendation to the Superintendent and/or the Kentucky Board of Education appeals panel.

#### PERSONNEL 03.18 AP.21

#### - CERTIFIED PERSONNEL -

# **Evaluation Appeal Form**

This form is to be used by certified employe Panel.	es who wish to appeal their performance evaluations to th	ie Appeal
I,	_, have been evaluated bydu	uring the
current evaluative cycle. My disagreement	nts with the findings of the summative evaluation ha	ave been
thoroughly discussed with my evaluator.		
I respectfully request the District Evaluation	n Appeals Panel to hear my appeal.	
This appeal challenges the summative findi	ngs on:	
substance		
procedure		
both substance and procedure		
Signature	Date	
Date of Summative conference		
Date evaluator notified of intent to appeal _		
This form shall be presented in person or be (10) working days of completion of the sum	by mail to any member of the Evaluation Appeals Panel w nmative conference.	rithin ten
RELATED PROCEDURES:		
03.18 AP.11, 03.18 AP.12 Review/Revised:3/10/2003		

\*This form may be found in the Marshall County Public Schools Policy and Procedure manual.

# **APPENDIX**

(All evaluation documents can be found on the Marshall County School District's website on the Staff Intranet Site)

# Marshall County School District Post-Conference Document

Teacher:		
EPSB ID#:		
School:		
Grade Level/Subject(s):		
Observer:		
Date of Conference:		
In general, how successful the students achieve the le How do you know, and wh those students who did no	earning targets? nat will you do for	
In addition to the student the observer, what other s samples, evidence, or artif making your determinatio	tudent work acts assisted you in	
To what extent did classro student conduct, and phys to or hinder student learn	ical space contribute	
Did you depart from your why?	plan? If so, how and	
If you had an opportunity to teach this lesson again to the same group of students, what would you do differently, and why?		
What do you see as the ne professional growth for a you have identified throug reflection?	ldressing the needs	
		Page 1 of

Page 1 of 2

# Marshall County School District Certified Teacher Self-Reflection

Directions: Completed by certified personnel. Highlight a rating for each component and then type in the rationale box to explain why you gave yourself the rating you did. Please refer to Kentucky Framework for Teaching (FfT) to determine self-assessment rating.

Certified Personnel: Click here to enter text. Date: Click here to enter text. School: Click here to enter text.

Component:	Self-Assessment:		ıt:	Rationale:	
1A - Demonstrating Knowledge of Content and Pedagogy	1	D	A	E	
1B - Demonstrating Knowledge of Students	1	D	A	E	
1C - Selecting Instructional Outcomes	1	D	Α	E	
1D - Demonstrating Knowledge of Resources	1	D	Α	E	
1E - Designing Coherent Instruction	1	D	A	E	
1F - Designing Student Assessment	1	D	Α	E	
2A - Creating an Environment of Respect and Rapport	1	D	Α	E	
2B - Establishing a Culture for Learning	1	D	Α	E	
2C - Managing Classroom Procedures	1	D	Α	E	
2D - Managing Student Behavior	1	D	Α	E	
2E - Organizing Physical Space	1	D	Α	E	
3A - Communicating with Students	1	D	Α	E	
3B - Using Questioning and Discussion Techniques	1	D	Α	E	
3C - Engaging Students in Learning	1	D	Α	E	
3D - Using Assessment in Instruction	1	D	Α	E	
3E - Demonstrating Flexibility and Responsiveness	1	D	Α	E	
4A - Reflecting on Teaching	1	D	Α	E	
4B - Maintaining Accurate Records	1	D	Α	E	
4C - Communicating with Families	1	D	Α	E	
4D - Participating in a Professional Community	1	D	Α	E	
4E - Growing and Developing Professionally	1	D	Α	E	
4F - Demonstrating Professionalism	1	D	Α	E	
Certified Personnel Date				E	valuator Date

# Marshall County School District Personnel Evaluation System (Certified Teacher) Scripting Evidence-Peer Observation

Personnel Evaluation System (Certified Teacher) Scripting Evidence-Peer Observation											
Teacher:								Using	Engaging		
Observer:			Culture	Managing.	Managing	Organizing	Comm.		Engaging Students	Using	Flexibility &
Observation		. &	for	Classroom	Student	Physical Space	With Students	& Discussion	in	Assess, in Instruction	Responsiveness
Date:		Rapport	Learning	Procedures	Behavior	Space	Students	& Discussion Tech.	Learning	Instruction	
No. Students:									_		
Time Stamp	Scripting Evidence	2A	2B	2C	2D	2E	3A	3B	3C	3D	3E
тише этапар	bei ipting Evidence	an	20	20	20	25	on	35	30	35	J.L
	I .										

# Marshall County School District

Personnel Evaluation System (Certified Teacher			) Scripting Evidence								
Teacher:	*			ĺ							
Observer:		Respect	Culture	Managing.	Managing	Organizing	Comm.	Using Questioning	Engaging Students	Using	Florida Diagrap
Observation		&	for	Classroom Procedures	Student	Physical Space	With	& Discussion	in	Assess, in	Flexibility & Responsiveness
Date:		Rapport	Learning	Procedures	Behavior	Space	Students	& Discussion Tech.	Learning	Instruction	Responsiveness
No. Students:											
Time Stamp	Scripting Evidence	2A	2B	2C	2D	2E	3A	3B	3C	3D	3E
Time oump	oci iping princinc						0.1	02		02	
$\overline{}$											

# Marshall County School District Personnel Evaluation System (Certified Teacher) Post Observation Document

Teacher:	
Observer:	

<u>Components</u>	Rating
Peformance Measure 1 (Planning & Preparation)	
1A: Demonstrating Knowledge of Content and Pedagogy	Developing
1B:Demonstrating Knowledge of Students	Select Rating
1C: Selecting Instructional Outcomes	Select Rating
1D: Demonstrating Knowledge of Resources	Select Rating
1E: Designing Coherent Instruction	Select Rating
1F: Designing Student Assessment	Select Rating
Performance Measure 2 (Classroom Environment)	
2A: Creating an Environment of Respect and Rapport	Accomplished
2B: Establishing a Culture for Learning	Select Rating
2C: Managing Classroom Procedures	Select Rating
2D: Managing Student Behavior	Select Rating
2E: Organizing Physical Space	Exemplary
Performance Measure 3 (Instruction)	
3A: Communicating with Students	Exemplary
3B: Using Questioning and Discussion Techniques	Select Rating
3C: Engaging Students in Learning	Select Rating
3D: Using Assessment in Instruction	Select Rating
3E: Demonstrating Flexibility and Responsiveness	Select Rating
Performance Measure 4 (Professional Responsibilities)	
4A: Reflecting on Teaching	Accomplished
4B: Maintaining Accurate Records	Select Rating
4C: Communicating with Families	Select Rating
4D: Participating in a Professional Community	Select Rating
4E: Growing and Developing Professionally	Select Rating
4F: Demonstrating Professionalism	Select Rating

Comments:	
I have participated in a pre conference (as required by my have received a copy of th	district evaluation plan) and
Teacher	Date
Observer	Date

Page 2 of 2

# Marshall County School District Summative Rating

Teacher:				CRITERIA FOR DETERMINING	G A TEACHER'S
EPSB ID#:				PROFESSIONAL PRACTIC	CE RATING
School:					70.50
Grade Level/				Domains 2 AND 3 are rated	Professional Practice
Subject(s):		/	/'	INEFFECTIVE	Rating shall be
Observer:		/	ŀ	Domains 2 OR 3 are rated	Professional Practice
Date:		<u></u>		INEFFECTIVE	Rating shall be
	Professional Practice Rating	Rating			DEVELOPING OR INEFFIECTIVE
	PM 1: Planning and Preparation	Select Rating	ı	Domains 1 8R 4 are rated	Professional Practice
	PM 2: Classroom Environment	Select Rating	-	INEFFECTIVE	Rating shall NOT be EXEMPLARY
	PM 3: Instruction	Select Rating	ď	Two Domains are rated	Professional Practice
	PM 4: Professional Responsibilities	Select Rating	1	DEVELOPING, and two Domains are rated ACCOMPLISHED	Rating shall be ACCOMPLISHED
			h	Two Domains are rated	Professional Practice
	Overall Practice Rating (Summative)	Rating &	-	DEVELOPING, and two Domains are rated EXEMPLARY	Rating shall be ACCOMPLISHED
	Professional Practice Rating	Select Rating	ď	Two Domains are rated	Professional Practice
				ACCOMPLISHED, and two Domains are rated EXEMPLARY	Rating shall be EXEMPLARY
	I have participated in a summative conference (as require		Co	mments:	
	evaluation plan) and have received a copy of this observ				
	Teacher	Date			
	Observer	Date			

#### Marshall County School District Guidance Counselor and Social Worker Self-Reflection

**Directions:** Completed by certified personnel. Highlight a rating for each component and then type in the rationale box to explain why you gave yourself the rating you did. Please refer to Kentucky Framework for Teaching – School Counselors/Social Workers to determine self-assessment rating.

Certified Personnel: Click here to enter text. Date: Click here to enter text. School: Click here to enter text.

Component:	Si	elf-Ass	essmer	nt:	Rationale:
1A – Demonstrating Knowledge of Counseling Theory and Techniques	ı	D	А	E	
1B – Demonstrating Knowledge of Child and Adolescent Development	I	D	Λ	E	
1C – Establishing Goals for the Counseling Program Appropriate to the Setting and the Students Served	ı	D	Α	E	
1D – Demonstrating Knowledge of State and Federal Regulations and of Resources Both within and Beyond the School and District	ı	D	Α	E	
1E – Plan in the Counseling Program Integrated with the Regular School Program	I	D	Α	E	
1F – Developing a Plan to Evaluate the Counseling Program	I	D	Α	E	
2A - Creating an Environment of Respect and Rapport	I	D	Α	E	
2B - Establishing a Culture for Productive Communication	ı	D	Α	E	
2C - Managing Routines and Procedures	ı	D	A	E	
2D – Establishing Standards of Conduct and Contributing to the Culture for Student Behavior throughout the School	I	D	Α	E	
2E – Organizing Physical Space	I	D	Α	E	
3A – Assessing Student Needs	I	D	Α	E	
3B – Assisting Students and Teachers in the Formulation of Academic Personal Social and Career Plans Based on the Knowledge of Student Needs	I	D	Α	E	
3C – Using Counseling Text Makes an Individual and Classroom Programs	I	D	А	E	
3D - Brokering Resources to Meet Needs	I	D	Α	E	
3E – Demonstrating Flexibility and Responsiveness	I	D	А	E	

### Marshall County School District Guidance Counselor and Social Worker Self-Reflection

4A – Reflecting on Practice	Ī	D	Α	E	
4B –Maintaining Records and Submitting Them in a Timely Fashion	1	D	А	Е	
4C – Communicating with Families	ı	D	А	E	
4D – Participating in a Professional Community	_	D	Α	Е	
4E – Engaging in Professional Development	-	D	А	E	
4F - Showing Professionalism	١	D	Α	E	
_					
Certified Personnel Date		Eval	uator		Date

#### Marshall County School District PES-Counselor & Social Worker Scripting Evidence

	PES-Counselor & So			F							
Cert. Personnel:								Assisting	Counseling		
Observer:		Respect	Culture	Managing	Culture	Organizing	Assessing	Students &	Tech. in	Brokering	
Observation Date:		&	for Prod.	Managing Routines &	for Student	Organizing Physical	Student	Teachers in Formulating	Individual &	Resources to Meet	Flexibility & Responsiveness
Observation bate.		Rapport	Comm.	Procedures	Behavior	Space	Needs	Student	Classroom	Needs	Responsiveness
School:					Bellavior			Plans	Programs	Necus	
SCHOOL:									Trogramas		
Time Stamp	Scripting Evidence	2A	2B	2C	2D	2E	3A	3B	3C	3D	3E

## Marshall County School District PES-Counselor & Social Worker Post Observation Document

Cert. Personnel:	
Observer	

<u>Components</u>	Rating
Performance Measure 1 (Planning & Preparation)	
1A: Demonstrating Knowledge of Counseling Theory and Techniques	Exemplary
1B: Demonstrating Knowledge of Child and Adolescent Development	Select Rating
1C: Establishing Goals for the Consoling Program Appropriate to the Setting and Students Served	Select Rating
1D: Demonstrating Knowledge of State and Federal Regulations and of Resources both within and Beyond	Select Rating
1E: Plan in the Counseling Program Integrated with the Regular School Program	Select Rating
1F: Developing a Plan to Evaluate the Counseling Program	Select Rating
Performance Measure 2 (Environment)	
2A: Creating an Environment of Respect and Rapport	Exemplary
2B: Establishing a Culture for Productive Communication	Select Rating
2C: Managing Routine and Procedures	Select Rating
2D: Establishing Standards of Conduct and Contributing to the Culture for Student Behavior throughout the School	Select Rating
2E: Organizing Physical Space	Exemplary
Performance Measure 3 (Delivery of Service)	
3A: Assessing Student Needs	Exemplary
3B: Assisting Students and Teachers in the Formulation of Academic Personal Social and Career Plans Based on Knowledge of Student Needs	Select Rating
3C: Using Counseling Techniques in Individual and Classroom Programs	Select Rating
3D: Brokering Resources to Meet Needs	Select Rating
3E: Demonstrating Flexibility and Responsiveness	Select Rating
Performance Measure 4 (Professional Responsibilities)	
4A: Reflecting on Practice	Accomplished
4B: Maintaining Records and Submitting them in a Timely Fashion	Select Rating
4C: Communicating with Families	Select Rating
4D: Participating in a Professional Community	Select Rating
4E: Engaging in Professional Development	Select Rating
4F: Showing Professionalism	Select Rating

Comments:
Comments:
I have participated in a pre- and/or post-observation conference (as required by my district evaluation plan) and have received a copy of this observation document.
Cert Personnel Date

Date Page 2 of 2

Observer

# Marshall County School District PES Counselor & Social Worker Summative Rating

Cert. Personnel:		]		CRITERIA FOR DETERMINING	G A TEACHER'S
EPSB ID#:		]		PROFESSIONAL PRACTIC	E RATING
School:		]			
Grade Level/		1 ,		IF	THEN
Subject(s):		/		Domains 2 AND 3 are rated INEFFECTIVE	Professional Practice Rating shall be
Observer:				/	INEFFECTIVE
Date:			- 1	Domains 2 OR 3 are rated INEFFECTIVE	Professional Practice Rating shall be
	Professional Practice Rating	Rating	- 1	mericine /	DEVELOPING OR
	PM 1: Planning and Preparation	Select Rating	Į.		INEFFECTIVE
	PM 2: Environment	Select Rating		Domains 1 OR 4 are rated INEFFECTIVE	Professional Practice Rating shall NOT be
	PM 3: Delivery of Service	Select Rating			EXEMPLARY
	PM 4: Professional Responsibilities	Select Rating	7	Two Domains are rated DEVELOPING, and two Domains are	Professional Practice Rating shall be
				rated ACCOMPLISHED	ACCOMPLISHED
	Overall Practice Rating (Summative)	Rating &		Two Domains are rated	Professional Practice
	Professional Practice Rating	Select Rating		DEVELOPING, and two Domains are rated EXEMPLARY	Rating shall be ACCOMPLISHED
			-	Two Domains are rated	Professional Practice
				ACCOMPLISHED, and two Domains are rated EXEMPLARY	Rating shall be EXEMPLARY
	I have participated in a summative conference (as requi	red by my district			
	evaluation plan) and have received a copy of this obser	(	COI	mments:	
		_			
	Cert. Personnel	Date			
	-1				
	Observer	Date	_		

### Marshall County School District Instructional Specialist Self-Reflection

**Directions:** Completed by certified personnel. Highlight a rating for each component and then type in the rationale box to explain why you gave yourself the rating you did. Please refer to Kentucky Framework for Teaching – Instructional Specialist to determine self-assessment rating.

Component:	Se	elf-Ass	essmei	nt:	Rationale:
1A – Demonstrating Knowledge of Current Trends in Specialty Area and Professional Development	I	D	Α	Е	
1B – Demonstrating Knowledge of the School's Program and Levels of Teacher Skill in Delivering that Program	I	D	Α	E	
1C – Establishing Goals for the Instructional Support Program Appropriate to the Setting and the Teachers Served	ı	D	A	E	
1D – Demonstrating Knowledge of Resources Both within and Beyond the School and District	I	D	А	Е	
1E – Planning the Instructional Support Program Integrated with the Overall School Program	I	D	A	Е	
1F – Developing a Plan to Evaluate the Instructional Support Program	I	D	A	E	
2A - Creating an Environment of Trust and Respect	1	D	A	Е	
2B - Establishing a Culture of Ongoing Instructional Improvement	I	D	А	Е	
2C – Establishing Clear Procedures for Teachers to Gain Access to the Instructional Support	ı	D	А	Е	
2D – Establishing and Maintaining Norms of Behavior for Professional Interactions	ı	D	Α	Е	
2E - Organizing Physical Space for Workshops or Training	I	D	A	Е	
3A – Collaborating with Teachers in the Design of Instructional Units and Lessons	ı	D	Α	Е	
3B – Engaging Teachers in Learning New Instructional Skills	I	D	Α	E	
3C – Sharing Expertise with Staff	I	D	Α	Е	
3D – Locating Resources for Teachers to Support Instructional Improvement	I	D	Α	Е	
3E – Demonstrating Flexibility and Responsiveness	I	D	Α	Ε	

### Marshall County School District Instructional Specialist Self-Reflection

4A – Reflecting on Practice	ı	D	Α	E	
4B –Preparing and Submitting Budgets and Reports	1	D	Α	E	
4C – Coordinating Work with Other Instructional Specialists	ı	D	Α	E	
4D – Participating in a Professional Community	ı	D	Α	E	
4E – Engaging in Professional Development	ı	D	Α	Е	
4F – Showing Professionalism Including Integrity and Confidentiality	ı	D	Α	Е	
Certified Personnel Date		Eva	luator		Date

#### Marshall County School District

	PES-Instructional Specialist Scripting Evidence-Peer Observation										
Cert Personnel:				Est.	Est. &		Collab.	Engaging		Locating	
Observer:		Trust and	Culture for Ongoing Instr.	Procedures for Teachers	Maint. Norms for	Organizing Physical	w/Teachers	Teachers in Learning	Sharing	Resources for Teachers to	Flexibility &
Observation Date:			Improvement	to Access	Behav. for	Space	in Design of Instr. Units	New Instr.	Expertise	Support Instr.	Responsiveness
School:				Instr. Supp.	Prof. Inter.			Skills		Improvement	
Time Stamp	Scripting Evidence	2A	2B	2C	2D	2E	3A	3B	3C	3D	3E

#### Marshall County School District

	PES-Instructional Specialist Scripting Evidence										
Cert. Personnel:				Est.	Est. &			Engaging		Locating	
Observer:		Trust	Culture for	Procedures	Maint.	Organizing	Collab. w/Teachers	Teachers in	Sharing	Resources for	Flexibility &
Observation Date:		and	Ongoing Instr.	for Teachers	Norms for	Physical	in Design of	Learning	Expertise	Teachers to	Responsiveness
School:		Respect	Improvement	to Access Instr. Supp.	Behav. for Prof. Inter.	Space	in Design of Instr. Units	New Instr. Skills		Support Instr. Improvement	
	0.1.1.7.11										
Time Stamp	Scripting Evidence	2A	2B	2C	2D	2E	3A	3B	3C	3D	3E

#### Marshall County School District PES-Instructional Specialist Post Observation Document

Cert. Personnel:	
Observer:	

<u>Components</u>	Rating
Peformance Measure 1 (Planning & Preparation)	
1A: Demonstrating Knowledge of Current Trends in Specialty Area and Professional Development	Exemplary
1B: Demonstrating Knowledge of the School's Program and Levels of Teacher Skill in Delivering that Program	Select Rating
1C: Establishing Goals for the Instructional Support Program Appropriate to the Setting and the Teachers Served	Select Rating
1D: Demonstrating Knowledge of Resources both within and Beyond the School and District	Select Rating
1E: Planning the Instructional Support Program Integrated with the Overall School Program	Select Rating
1F: Developing a Plan to Evaluate the Instructional Support Program	Select Rating
Peformance Measure 2 (Environment)	
2A: Creating an Environment of Trust and Respect	Exemplary
2B: Establishing a Culture for Ongoing Instructional Improvement	Select Rating
2C: Establishing Clear Procedures for Teachers to Gain Access to the Instructional Support	Select Rating
2D: Establishing and Maintaining Norms of Behavior for Professional Interactions	Select Rating
2E: Organizing Physical Space for Workshops or Trainings	Exemplary
Peformance Measure 3 (Delivery of Service)	
3A: Collaborating with Teachers in the Design of Instructional Units and Lessons	Exemplary
3B: Engaging Teachers in Learning New Instructional Skills	Select Rating
3C: Sharing Expertise with Staff	Select Rating
3D: Locating Resources for Teachers to Support Instructional Improvement	Select Rating
3E: Demonstrating Flexibility and Responsiveness	Select Rating
Peformance Measure 4 (Professional Responsibilities)	
4A: Reflecting on Practice	Accomplished
4B: Preparing and Submitting Budgets and Reports	Select Rating
4C: Coordinating Work with Other Instructional Specialists	Select Rating
4D: Participating in a Professional Community	Select Rating
4E: Engaging in Professional Development	Select Rating
4F: Showing Professionalism Including Integrity and Confidentiality	Select Rating

Comments:	
•	
I have participated in a pre-	
conference (as required by m and have received a copy of ti	
Cert. Personnel	Date

Observer

Page 2 of 2

# Marshall County School District PES Instructional Specialist Summative Rating

				_		
Cert. Personnel:				CRITERIA FOR DETERMININ	G A TEACHER'S	
EPSB ID#:				PROFESSIONAL PRACTI	CE RATING	
School:						
Grade Level/			4	IF	THEN	
Subject(s):			/`	Domains 2 AND 3 are rated INEFFECTIVE	Professional Practice Rating shall be	
Observer:			′		INEFFECTIVE	
Date:		/		Domains 2 OR 3 are rated INEFFECTIVE	Professional Practice Rating shall be	
	Professional Practice Rating	Rating		INCPECTIVE /	DEVELOPING OR	
	PM 1: Planning and Preparation	Select Rating	1		INEFFECTIVE	
	PM 2: Environment	Select Rating	1	Domains 1 OR 4 are rated INEFFECTIVE	Professional Practice Rating shall NOT be	
	PM 3: Delivery of Service	Select Rating	1		EXEMPLARY	
	PM 4: Professional Responsibilities	Select Rating	1	Two Domains are rated	Professional Practice	
				DEVELOPING, and two Domains are rated ACCOMPLISHED	Rating shall be ACCOMPLISHED	
	Overall Practice Rating (Summative)	Rating	7	Two Domains are rated	Professional Practice	
	Professional Practice Rating	Select Rating		DEVELOPING, and two Domains are rated EXEMPLARY	Rating shall be ACCOMPLISHED	
				Two Domains are rated	Professional Practice	
				ACCOMPLISHED, and two Domains are rated EXEMPLARY	Rating shall be EXEMPLARY	
	I have participated in a summative conference (as evaluation plan) and have received a copy of this		Co	omments:		
	Cert Personnel	Date				
	Observer	Date				

### Marshall County School District Library Media Specialist Self-Reflection

**Directions:** Completed by certified personnel. Highlight a rating for each component and then type in the rationale box to explain why you gave yourself the rating you did. Please refer to Kentucky Framework for Teaching – School Library Media Specialist to determine self-assessment rating.

Certified Personnel: Click here to enter text. Date: Click here to enter text. School: Click here to enter text.

Component:	Se	elf-Ass	essmer	nt:	Rationale:
1A – Demonstrating Knowledge of Content Curriculum and Process	I	D	А	E	
1B – Demonstrating Knowledge of Students	I	D	Α	Е	
1C – Supporting Instructional Goals	I	D	Α	Е	
1D – Demonstrating Knowledge and Use of Resources	I	D	Α	E	
1E – Demonstrating a Knowledge of Literature and Lifelong Learning	I	D	Α	E	
1F – Collaborating in the Design of Instructional Experiences	I	D	Α	Е	
2A - Creating an Environment of Respect and Rapport	I	D	A	Е	
2B - Establishing a Culture for Learning	I	D	A	E	
2C - Managing Library Procedures	ı	D	А	E	
2D – Managing Student Behavior	I	D	А	Ε	
2E - Organizing Physical Space	I	D	А	Е	
3A – Communicating Clearly and Accurately	I	D	A	Е	
3B – Using Questioning and Research Techniques	ı	D	A	Е	
3C – Engaging Students in Learning	I	D	A	Е	
3D – Assessment in Instruction (whole class, one-on-one and small group)	I	D	A	Е	
3E – Demonstrating Flexibility and Responsiveness	I	D	A	E	
4A – Reflecting on Practice	I	D	Α	E	

### Marshall County School District Library Media Specialist Self-Reflection

4B -Maintaining Accurate Records	ı	D	Α	E	
4C – Communicating with School Staff and Community	ı	D	Α	E	
4D – Participating in a Professional Community	-	D	Α	E	
4E – Growing and Developing Professionally	ı	D	Α	E	
4F – Collection Development and Maintenance	ı	D	Α	E	
4H – Managing Personnel	_	D	Α	E	
4H – Professional Ethics	ı	D	Α	E	
Certified Personnel Date		Eva	luator		Date

#### Marshall County School District

	_	
PES-Library Media	Specialist Scripting Evid	dence-Peer Observation

PES-LIBRARY Media Specialist Scripting Evidence-Peer Observation											
Cert. Personnel:								Using			
Observer:		Respect	Culture	Managing	Managing	Organizing	Comm.	Questioning	Engaging	Assessment	
Observation Date:		&	for	Library	Student	Organizing Physical	Clearly &	&	Students in	Assessment in	Flexibility & Responsiveness
ODSCIVACION DUCC.		Rapport	Learning	Procedures	Behavior	Space	Accurately	Researching	Learning	Instruction	nesponsiveness
School:								Tech.			
Time Stamp	Scripting Evidence	2A	2B	20	2D	2E	3A	3B	3C	3D	3E

#### Marshall County School District PES-Library Media Specialist Scripting Evidence

	PES-Library Medi:	азресь	anst 5	cripting.	LVIGEII						
Cert. Personnel:								Using			
Observer:		Respect	Culture for	Managing	Managing	Organizing	Comm.	Questioning	Engaging	Assessment	
Observation Date:				Library	Student	Organizing Physical	Clearly &	Questioning &	Students in	in	Flexibility & Responsiveness
ODSCITATION DUTC.		Rapport	Learning	Procedures	Behavior	Space	Accurately	Researching	Learning	Instruction	Responsiveness
School:								Tech.			
Time Stamp	Scripting Evidence	2A	2B	2C	2D	2E	3A	3B	3C	3D	3E

# Marshall County School District PES-Library Media Specialist Post Observation Document

Cert. Personnel:	
Observer:	

<u>Components</u>	Rating
Performance Measure 1 (Planning & Preparation)	
1A: Demonstrating Knowledge of Content Curriculum and Process	Exemplary
1B: Demonstrating Knowledge of Students	Select Rating
1C: Supporting Instructional Goals	Select Rating
1D: Demonstrating Knowledge and Use of Resources	Select Rating
1E: Demonstrate a Knowledge of Literature and Life Long Learning	Select Rating
1F: Collaborating in the Design of Instructional Experiences	Select Rating
Performance Measure 2 (Environment)	
2A: Creating an Environment of Respect and Rapport	Exemplary
2B: Establishing a Culture of Learning	Select Rating
2C: Managing Library Procedures	Select Rating
2D: Managing Library Procedures	Select Rating
2E: Organizing Physical Space	Exemplary
Performance Measure 3 (Delivery of Service)	
3A: Communicating Clearly and Accurately	Exemplary
3B: Using Questioning and Research Techniques	Select Rating
3C: Engaging Students in Learning	Select Rating
3D: Assessment in Instruction (whole class, one-on-one and small group)	Select Rating
3E: Demonstrating Flexibility and Responsiveness	Select Rating
Performance Measure 4 (Professional Responsibilities)	
4A: Reflecting on Practice	Accomplished
4B; Maintaining Accurate Records	Select Rating
4C: Communicating with School Staff and Community	Select Rating
4D: Participating in a Professional Community	Select Rating
4E: Growing and Developing Professionally	Select Rating
4F: Collection Development and Maintenance	Select Rating

Comments:	
I have participated in a pre- ar conference (as required by my and have received a copy of this	district evaluation plan)
Cert. Personnel	Date
acid a ci somici	e de la constante de la consta
Observer	Date
	Page 2 of 2

# Marshall County School District PES School Library Media Specialist Summative Rating

			_			
	CRITERIA FOR DETERMINING A TEAC					
			PROFESSIONAL PRACTI	CE RATING		
		4	IF	THEN		
		Τ		Professional Practice Rating shall be		
		/	merrecine /	INEFFECTIVE		
	/	_	Domains 2 OR 3 are rated	Professional Practice Rating shall be		
Professional Practice Rating	Rating		INEFFECTIVE	DEVELOPING OR		
PM 1: Planning and Preparation	Select Rating			INEFFECTIVE		
PM 2: The Library Environment	Select Rating			Professional Practice Rating shall NOT be		
PM 3: Instruction/Delivery of Service	Select Rating		INCIDECTIVE	EXEMPLARY		
PM 4: Professional Responsibilities	$\supset$	Two Domains are rated	Professional Practice			
				Rating shall be ACCOMPLISHED		
Overall Practice Rating (Summative)	Rating &		Two Domains are rated	Professional Practice		
Professional Practice Rating	Select Rating		DEVELOPING, and two Domains are rated EXEMPLARY	Rating shall be ACCOMPLISHED		
			Two Domains are rated	Professional Practice		
			are rated EXEMPLARY	Rating shall be EXEMPLARY		
		Co	omments:			
evaluation plan) and have received a copy of this ob	servation document.	Г				
		1				
		1				
Cert Personnel	Date	1				
		1				
		1				
Observer	Date	1				
	PM 1: Planning and Preparation PM 2: The Library Environment PM 3: Instruction/Delivery of Service PM 4: Professional Responsibilities  Overall Practice Rating (Summative) Professional Practice Rating  I have participated in a summative conference (as re evaluation plan) and have received a copy of this ob  Cert. Personnel	PM 1: Planning and Preparation  PM 2: The Library Environment  Select Rating  PM 3: Instruction/Delivery of Service  PM 4: Professional Responsibilities  Select Rating  Overall Practice Rating (Summative)  Professional Practice Rating  Select Rating  I have participated in a summative conference (as required by my district evaluation plan) and have received a copy of this observation document.  Cert. Personnel  Date	PM 1: Planning and Preparation PM 2: The Library Environment Select Rating PM 3: Instruction/Delivery of Service Select Rating PM 4: Professional Responsibilities Select Rating  Overall Practice Rating (Summative) Professional Practice Rating  I have participated in a summative conference (as required by my district evaluation plan) and have received a copy of this observation document.  Cert. Personnel  Date	Professional Practice Rating PM 1: Planning and Preparation PM 2: The Library Environment PM 3: Instruction/Delivery of Service Select Rating PM 4: Professional Responsibilities Select Rating Professional Practice Rating (Summative) Professional Practice Rating Professional Practice Rating Select Rating Rating Professional Practice Rating Professional Practice Rating Select Rating Professional Practice Rating Professional Practice Rating Select Rating Select Rating  Professional Practice Rating  Professional Practice Rating  Professional Practice Rating Select Rating  Professional Practice Ratin		

#### Marshall County School District Preschool Self-Reflection

**Directions:** Completed by certified personnel. Highlight a rating for each component and then type in the rationale box to explain why you gave yourself the rating you did. Please refer to Kentucky Framework for Teaching (FfT) to determine self-assessment rating.

Certified Personnel: Click here to enter text. Date: Click here to enter text. School: Click here to enter text.

Component:	Se	elf-Ass	essmen	it:	Rationale:
1A - Demonstrating Knowledge of Content and Pedagogy	ı	D	Α	E	
1B - Demonstrating Knowledge of Students	I	D	Α	E	
1C - Selecting Instructional Outcomes	ı	D	Α	Е	
1D - Demonstrating Knowledge of Resources	ı	D	Α	E	
1E - Designing Coherent Instruction	I	D	Α	E	
1F - Designing Student Assessment	I	D	Α	E	
2A - Creating an Environment of Respect and Rapport	ı	D	Α	E	
2B - Establishing a Culture for Learning	I	D	Α	E	
2C - Managing Classroom Procedures	I	D	Α	Е	
2D - Managing Student Behavior	I	D	Α	Е	
2E - Organizing Physical Space	I	D	Α	E	
3A - Communicating with Students	I	D	Α	E	
3B - Using Questioning and Discussion Techniques	ı	D	Α	Е	
3C - Engaging Students in Learning	I	D	Α	E	
3D - Using Assessment in Instruction	I	D	Α	E	
3E - Demonstrating Flexibility and Responsiveness	ı	D	Α	E	
4A - Reflecting on Teaching	I	D	Α	E	
4B - Maintaining Accurate Records	I	D	Α	E	
4C - Communicating with Families	I	D	Α	E	
4D - Participating in a Professional Community	I	D	Α	Е	
4E - Growing and Developing Professionally	I	D	Α	Е	
4F - Demonstrating Professionalism	I	D	Α	E	
		•			

Certified Personnel	Date	Evaluator	Date

## Marshall County School District PES-Preschool Scripting Evidence-Peer Observation

	PES-Preschool Scripting Evidence-Peer Observation												
Cert. Personnel:		Creating						Using					
Observer:		an Envir	Est.	Managing	Managing	Organizing		Questioning	Engaging	Using	Demonstrating Flexibility &		
Observation Date:		of	Culture for	Managing Classroom	Student	Organizing Physical	Comm. with Students	and	Students in	Using Assessment in			
Observation Date.		Respect and	Learning	Procedures	Behavior	Space	Students	Discussion	Learning	Instruction	Responsiveness		
School:		Rapport	Learning					Tech.					
Time Stamp	Scripting Evidence	2A	2B	2C	2D	2E	3A	3B	3C	3D	3F		
$\overline{}$													

#### Marshall County School District PES-Preschool Scripting Evidence

Cert. Personnel:		Creatics		ng Evide							
		Creating an Envir	Est.					Using			
Observer:		of	Culture	Managing	Managing	Organizing Physical	Comm. with	Questioning	Engaging	Using Assessment in	Demonstrating
Observation Date:		Respect	for	Classroom	Student	Physical	Students	and	Students in	Assessment in	Flexibility &
School:		and Rapport	Learning	Procedures	Behavior	Space		Discussion Tech.	Learning	Instruction	Responsiveness
Time Champ	Scripting Evidence	2A	2B	2C	2D	2E	3A	3B	3C	3D	3F
Time Stamp	Scripting Evidence	ZA	28	2C	2D	ZE	3A	3B	3C	3D	3F

#### Marshall County School District PES-Preschool Post Observation Document

Cert. Personnel:	
Observer	

Components	Rating		
Performance Measure 1 (Planning & Preparation)			
1A: Demonstrating Knowledge of Content and Pedagogy	Exemplary		
1B: Demonstrating Knowledge of Students	Select Rating		
1C: Selecting Instructional Outcomes	Select Rating		
1D: Demonstrating Knowledge of Resources	Select Rating	Comments:	
1E: Designing Coherent Instruction	Select Rating		
1F: Designing Student Assessment	Select Rating		
Performance Measure 2 (Classroom Environment)			
2A: Creating an Environment of Respect and Rapport	Exemplary		
2B: Establishing a Culture for Learning	Select Rating		
2C: Managing Classroom Procedures	Select Rating		
2D: Managing Student Behavior	Select Rating		
2E: Organizing Physical Space	Exemplary		
Performance Measure 3 (Instruction)			
3A: Communicating With Students	Exemplary		
3B: Using Questing and Discussion Techniques	Select Rating	conference (as required by	re- and/or post-observation y my district evaluation plan
3C: Engaging Students in Learning	Select Rating	and have received a copy of	of this observation documen
3D: Using Assessment in Instruction	Select Rating		
3E: Demonstrating Flexibility and Responsiveness	Exemplary		
Performance Measure 4 (Professional Responsibilities)			
4A: Reflecting on Teaching	Accomplished	Cert. Personnel	Date
4B: Maintaining Accurate Records	Select Rating		
4C: Communincating With Families	Select Rating		
4D: Participating in a Professional Community	Select Rating		
4E: Growing and Developing Professionally	Select Rating	Observer	Date
4F: Demonstrating Professionalism	Select Rating		Page 2 of

### Marshall County School District PES- Preschool Summative Rating

Cert. Personnel:				CRITERIA FOR DETERMININ	G A TEACHER'S	
EPSB ID#:				PROFESSIONAL PRACTI	CE RATING	
School: Grade Level/ Subject(s):			1	Domains 2 AND 3 are rated	Professional Practice Rating shall be	
Observer:		/			INEFFECTIVE	
Date:		/		Domains 2 OR 3 are rated	Professional Practice	
	Professional Practice Rating	Rating	]	INEFFECTIVE	Rating shall be DEVELOPING OR	
	PM 1: Planning and Preparation	Select Rating			INEFFECTIVE	
	PM 2: Classroom Environment	Select Rating		Domains 1 OR 4 are rated INEFFECTIVE	Professional Practice Rating shall NOT be	
	PM 3: Instruction	Select Rating			EXEMPLARY	
	PM 4: Professional Responsibilities	Select Rating		Two Domains are rated DEVELOPING, and two Domains are rated ACCOMPLISHED	Professional Practice Rating shall be ACCOMPLISHED	
	Overall Practice Rating (Summative) Professional Practice Rating	Rating Select Rating		Two Domains are rated DEVELOPING, and two Domains are rated EXEMPLARY	Professional Practice Rating shall be ACCOMPLISHED	
				Two Domains are rated ACCOMPLISHED, and two Domains are rated EXEMPLARY	Professional Practice Rating shall be EXEMPLARY	
	I have participated in a summative conference (as re evaluation plan) and have received a copy of this ob		Cc	mments:		
	Cert Personnel	Date				
	Observer	Date				

### Marshall County School District School Psychologist Self-Reflection

**Directions:** Completed by certified personnel. Highlight a rating for each component and then type in the rationale box to explain why you gave yourself the rating you did. Please refer to Kentucky Framework for Teaching – School Psychologist to determine self-assessment rating.

Component:	S	elf-Ass	essmer	nt:	Rationale:
1A – Demonstrating Knowledge and Skill in Using Psychological Instruments to Evaluate Students	I	D	A	E	
1B – Demonstrating Knowledge of Child and Adolescent Development and Psychopathology	ı	D	Α	E	
1C – Establishing Goals for the Psychology Program Appropriate to the Setting and the Students Served	ı	D	Α	E	
1D – Demonstrating Knowledge of State and Federal Regulations and of Resources Both within and Beyond the School and District	ı	D	Α	E	
1E – Planning in the Psychology Program Integrated with the Regular School Program to Meet the Needs of Individual Students and Including Prevention	I	D	A	E	
1F – Developing a Plan to Evaluate the Psychology Program	ı	D	Α	E	
2A - Establishing Rapport with Students	ı	D	A	E	
2B - Establishing a Culture for Positive Mental Health throughout the School	ı	D	Α	E	
2C – Establishing and Maintaining Clear Procedures for Referrals	I	D	Α	E	
2D – Establishing Standards of Conduct in the Testing Center	ı	D	Α	E	
2E – Organizing Physical Space for Testing Students and Storage of Materials	ı	D	А	E	
3A – Responding to Referrals Consulting with Teachers and Administrators	ı	D	Α	E	
3B – Evaluating Student Needs and Compliance with National Association of School Psychologists NASP Guidelines	ı	D	Α	E	
3C – Chairing Evaluation Team	ı	D	Α	E	
3D – Planning Interventions to Maximize Student's Likelihood of Success	ı	D	А	E	

# Marshall County School District School Psychologist Self-Reflection

3E – Maintaining Contact with Physicians and Community Mental Health Service Providers	ı	D	Α	E	
3F - Demonstrating Flexibility and Responsiveness	1	D	Α	E	
4A - Reflecting on Practice	ı	D	Α	E	
4B –Communicating with Families	1	D	Α	E	
4C - Maintaining Accurate Records	1	D	Α	E	
4D – Participating in a Professional Community	ı	D	Α	E	
4E – Engaging in Professional Development	-	D	Α	E	
4F – Showing Professionalism	ı	D	Α	E	
Certified Personnel Date		Evalı	uator		Date

Certified Personnel	Date	Evaluator	Date

#### Marshall County School District

PES-School Psychologists Scripting Evidence-Peer Observation  Est. Culture Est. & Est. A Standards Standards Physical Needs in Chairing Interventions Contact with												
Cert. Personnel: Observer: Observation Date: School:		Est. Rapport with Students	for Positive	Maintaining	Est. Standards of Conduct in Testing Center	Physical Space for Testing & Storage of Mat.	Responding to Referrals	Eval Student Needs in Compliance with NASP Guidelines	Chairing	Planning Interventions to Max. Student's Success	Maintaining Contact with Physicians & Community Mental Health Service Providers	Flexibility & Responsiveness
Time Stamp	Scripting Evidence	2A	2B	20	2D	2E	3A	3B	3C	3D	3E	3F

### Marshall County School District PES-School Psychologists Scripting Evidence

PES-School Psychologists Scripting Evidence    Est. Culture for With Deservation Date:   Est. Students   Est. Students   Est. Students   Est. Students   Est. Students   Est. Standards   Est. St												
Cert. Personnel:			Est.		Ect	Organizing		Eval. Student		Planning	Maintaining	
Observer:		Est.	Culture	Est. & Maintaining	Est. Standards	Physical		Needs in	Chairing	Interventions	Contact with Physicians &	
Observation Date:		Rapport	for	Maintaining	of Conduct	Space for	Responding	Compliance	Evaluation	to Max.	Physicians &	Flexibility &
Observation Date:		with Students	Positive Mental	Clear Proc. for Referrals	in Testing	Storage of	to Referrats	with NASP	Team	Student's	Community Mental Health	Responsiveness
School:		Judema	Health	IOT RETETTALS	Center	Mat.		Guidelines		Success	Service Providers	
Time Stamp	Scripting Evidence	2A	2B	2C	2D	2E	3A	3B	3C	3D	3E	3F
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#### Marshall County School District PES-School Psychologist Post Observation Document

Cert. Personnel:	
Observer	

Components	Rating
Performance Measure 1 (Planning & Preparation)	-
1A: Demonstrating Knowledge and Skill in Using Psychological Instruments to Evaluate Students	Exemplary
1B: Demonstrating Knowledge of Child and Adolescent Development and Psychopathology	Select Rating
1C: Establishing Goals for the Psychology Program appropriate to the Setting and the Students Served	Select Rating
1D: Demonstrating Knowledge of State and Federal Regulations and the Resources both within and Beyond the School and District	d Select Rating
1E: Planning the Psychology Program Integrated with the Regular School Program to Meet the Needs of Individual Students and Including Prevention	Select Rating
1F: Developing a Plan to Evaluate the Psychology Program	Select Rating
Performance Measure 2 (Environment)	
2A: Establishing Rapport with Students	Exemplary
2B: Establishing Culture for Positive Mental Health throughout the School	Select Rating
2C: Establishing and Maintaining Clear Procedures for Referrals	Select Rating
2D: Establishing Standards of Conduct in the Testing Center	Select Rating
2E: Organizing Physical Space for Testing the Students and Storage of Materials	Exemplary
Performance Measure 3 (Delivery of Service)	
3A: Responding to Referrals Consulting with Teachers and Administrators	Exemplary
3B: Evaluating Student Needs and Compliance with National Association of School Psychologists (NASP) Guidelines	Select Rating
3C: Chairing Evaluation Team	Select Rating
3D: Planning Interventions to Maximize Student's Likelihood of Success	Select Rating
3E: Maintaining Contact with Physicians and Community Mental Health Service Providers	Select Rating
3F: Demonstrating Flexibility and Responsiveness	Exemplary
Performance Measure 4 (Professional Responsibilities)	
4A: Reflecting on Practice	Accomplished
4B: Communicating with Families	Select Rating
4C: Maintaining Accurate Records	Select Rating
4D: Participating in a Professional Community	Select Rating
4E: Engaging in Professional Development	Select Rating
4F: Showing Professionalism	Select Rating

Comme	ents:		

I have participated in a pre- and/or post-observation conference (as required by my district evaluation plan) and have received a copy of this observation document.

Cert. Personnel	Date
Observer	Date

Page 2 of 2

### Marshall County School District PES School Psychologist Summative Rating

Cert. Personnel:		Ť		CRITERIA FOR DETERMININ	IG A TEACHER'S
EPSB ID#:				PROFESSIONAL PRACTI	ICE RATING
School:		$\neg$			
Grade Level/			4	IF	THEN
Subject(s):			Τ	Domains 2 AND 3 are rated INEFFECTIVE	Professional Practice Rating shall be
Observer:			/		INEFFECTIVE
Date:		/		Domains 2 OR 3 are rated INEFFECTIVE	Professional Practice Rating shall be
	Professional Practice Rating	Rating		IMEFFECTIVE	DEVELOPING OR
	PM 1: Planning and Preparation	Select Rating	1		INEFFECTIVE
	PM 2: Environment	Select Rating	1	Domains 1 OR 4 are rated INEFFECTIVE	Professional Practice Rating shall NOT be
	PM 3: Delivery of Service	Select Rating	1		EXEMPLARY
	PM 4: Professional Responsibilities	Select Rating	V	Two Domains are rated DEVELOPING, and two Domains are	Professional Practice
				rated ACCOMPLISHED	Rating shall be ACCOMPLISHED
	Overall Practice Rating (Summative)	Rating	]	Two Domains are rated	Professional Practice
	Professional Practice Rating	Select Rating	]	DEVELOPING, and two Domains are rated EXEMPLARY	Rating shall be ACCOMPLISHED
				Two Domains are rated	Professional Practice
				ACCOMPLISHED, and two Domains are rated EXEMPLARY	Rating shall be EXEMPLARY
	I have participated in a summative conference (as received a copy of this obs		Co	omments:	
	Cert Personnel	Date			
	Observer	Date	1		

# Marshall County School District Therapeutic Specialist and Speech Language Self-Reflection

**Directions:** Completed by certified personnel. Highlight a rating for each component and then type in the rationale box to explain why you gave yourself the rating you did. Please refer to Kentucky Framework for Teaching – Therapeutic Specialist and Speech Language to determine self-assessment rating.

Certified Personnel: Click here to enter text. Date: Click here to enter text. School: Click here to enter text.

Component:	Self-Assessment:		nt:	Rationale:	
1A – Demonstrating Knowledge and Skill in the Specialist Therapy Area Holding the Relevant Certificate or License	ı	D	A	E	
1B – Establishing Goals for the Therapy Program Appropriate to the Setting and the Students Served	I	D	Α	E	
1C – Demonstrating Knowledge of District, State, and Federal Regulations and Guidelines	ı	D	Α	E	
1D – Demonstrating Knowledge of Resources Both within and Beyond the School and District	ı	D	A	E	
1E – Planning in the Therapy Program Integrated with the Regular School Program to Meet the Needs of Individual Students	ı	D	Α	E	
1F – Developing a Plan to Evaluate the Therapy Program	ı	D	A	E	
2A - Establishing Rapport with Students	ı	D	Α	E	
2B – Organizing Time Effectively	ı	D	А	E	
2C – Establishing and Maintaining Clear Procedures for Referrals	ı	D	Α	E	
2D – Establishing Standards of Conduct in the Treatment Center	ı	D	Α	E	
2E – Organizing Physical Space for Testing Students and Providing Treatment	ı	D	Α	E	
3A – Responding to Referrals and Evaluating Student Needs	I	D	Α	E	
3B – Developing and Implementing Treatment Plans to Maximize Student Success	ı	D	A	E	
3C – Communicating with Families	ı	D	Α	E	
3D – Collecting Information; Writing Reports	ı	D	Α	E	
3E – Demonstrating Flexibility and Responsiveness	ı	D	Α	E	

# Marshall County School District Therapeutic Specialist and Speech Language Self-Reflection

4A – Reflecting on Practice	I	D	Α	Ε	
4B –Collaborating with Teachers and Administrators	ı	D	Α	E	
4C – Maintaining an Effective Data Management System	I	D	Α	E	
4D – Participating in a Professional Community	-	D	Α	Ε	
4E – Engaging in Professional Development	ı	D	Α	E	
4F – Showing Professionalism Including Integrity, Advocacy, and Maintaining Confidentiality	ı	D	Α	E	
Certified Personnel Date		Eval	uator		Date

#### Marshall County School District

	PES-Therapeutic Specialist and Speech Language Scripting Evidence    PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Specialist and Speech Language Scripting Evidence   PES-Therapeutic Speech Language Scripting Evidence   PES-Therap										
Cert. Personnel:		Est.	0	Est. &	Est.	Organizing	Responding	Developing &		Collecting	Dame Plants Plan
Observer:		Rapport	Organizing	Maintaining	Standards of	Physical Space	to Referrals	Implementing	Comm. with	Information;	Dem. Flexibility and
Observation Date:		with	Effectively	Clear Proc. for	Conduct in	for Testing of	and	Treatment Plans	Families	Writing	Responsiveness
Observation Date: School:		Students	Ellectively	Referrals	Treatment	Students and	Evaluating	to Maximize		Reports	Responsiveness
Time Stamp	Scripting Evidence	2A	2B	2C	2 D	2E	3A	3 B	3 C	3D	3E
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## Marshall County School District PES-Therapeutic Specialist and Speech Language Post Observation Document

Cert. Personnel:			
Obcorvor	17		

	Components	Rating
Per	formance Measure 1 (Planning & Preparation)	
1A:	Demonstrating Knowledge and Skill in the Specialist Therapy Area	Exemplary
	Holding the Relevant Certificate or License	
1B:	Establishing Goals for the Therapy Program Appropriate to the	Select Rating
	Setting and the Students Served	
1C:	Demonstrating Knowledge of District, State, and Federal Regulations	Select Rating
	and Guidelines	
1D:	Demonstrating Knowledge of Resources both within and Beyond the	Select Rating
	School and District	****
1E:	Planning the Therapy Program Integrated with the Regular School	Select Rating
	Program to Meet the Needs of Individual Students	
1F:	Developing a Plan to Evaluate the Therapy Program	Select Rating
Per	formance Measure 2 (Classroom Environment)	
2A:	Establishing Rapport with Students	Exemplary
2B:	Organizing Time Effectively	Select Rating
2C:	Establishing and Maintaining Clear Procedures for Referrals	Select Rating
2D:	Establishing Standards of Conduct in the Treatment Center	Select Rating
2E:	Organizing Physical Space for Testing of Students and Providing	Exemplary
	Therapy	- 27M
Per	formance Measure 3 (Delivery of Service)	
3A:	Responding to Referrals and Evaluating Student Needs	Exemplary
3B:	Developing and Implementing Treatment Plans to Maximize Student	Select Rating
	Success	
3C:	Communicating with Families	Select Rating
3D:	Collecting Information; Writing Reports	Select Rating
3E:	Demonstrating Flexibility and Responsiveness	Select Rating
Per	formance Measure 4 (Professional Responsibilities)	
4A:	Reflecting on Practice	Accomplished
4B:	Collaborating with Teachers and Administrators	Select Rating
4C:	Maintaining and Effective Data Management System	Select Rating
4D:	Participating in a Professional Community	Select Rating
4E:	Engaging in Professional Development	Select Rating
4F:	Showing Professionalism Including Integrity, Advocacy, and Maintaining Confidentiality	Select Rating

	I have participated in a pre- and/or post-observation conference (as required by my district evaluation plan) and				
conference (as required by my					
have received a copy of thi					
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Cert. Personnel	s observation document.  Date				
have received a copy of thi  Cert. Personnel  Observer	s observation document.				

## Marshall County School District PES-Therapeutic Specialist and Speech Language Summative Rating

#### Cert. Personnel: CRITERIA FOR DETERMINING A TEACHER'S EPSBID#: PROFESSIONAL PRACTICE RATING School: Grade Level/ Professional Prac Rating shall be INEFFECTIVE Subject(s): Observer: Professional Pract Rating shall be DEVELOPING OR INEFFECTIVE Domains 2 OR 3 INEFFECTIVE Date: Rating Professional Practice Rating PM 1: Planning and Preparation Select Rating Professional Practice Rating shall NOT be EXEMPLARY Domains 1 OR 4 are rate INEFFECTIVE PM 2: Environment Select Rating PM 3: Delivery of Service Select Rating Professional Pract Rating shall be ACCOMPLISHED Two Domains are rated DEVELOPING, and two Do rated ACCOMPLISHED PM 4: Professional Responsibilities Select Rating Two Domains are rated DEVELOPING, and two Dom rated EXEMPLARY Professional Practice Overall Practice Rating (Summative) Rating Rating shall be ACCOMPLISHED Professional Practice Rating Select Rating Professional Practice Rating shall be EXEMPLARY Two Domains are rated ACCOMPLISHED, and two Do are rated EXEMPLARY I have participated in a summative conference (as required by my district evaluation Comments: plan) and have received a copy of this observation document. Cert. Personnel Date Observer Date

### Marshall County School District Principal Self-Reflection

**Directions:** Completed by certified personnel. Highlight a rating for each component and then type in the rationale box to explain why you gave yourself the rating you did. Please refer to the Professional Standards for Educational Leaders (PSEL) to determine self-assessment rating.

Certified Personnel: Click here to enter text. Date	<b>Date:</b> Click here to enter text.		text.	<b>School:</b> Click here to enter text.	
Performance Measures	Se	elf-Ass	essme	nt:	Rationale:
Planning					
Standard 6 (Professional Capacity of School Personnel):					
Effective educational leaders develop the professional	- 1	D	Α	E	
capacity and practice of school personnel to promote each					
student's academic success and well-being.					
Standard 9 (Operation and Management): Effective	1	D	Α	Е	
educational leaders manage school operations and resources	'b		^		
to promote each student's academic success and well-being.		, ,			
Environment				100	
Standard 3 (Equity and Cultural Responsiveness): Effective					
educational leaders strive for equity of educational	- 1	D	Α	E	
opportunity and culturally responsive practices to promote					
each student's academic success and well-being.					
Standard 5 (Community of Care and Support for Students):	27. 27.5				
Effective educational leaders cultivate an inclusive, caring,	- 1	D	Α	E	
and supportive school community that promotes the					
academic success and well-being of each student.					
Standard 7 (Professional Community for Teachers and Staff):					
Effective educational leaders foster a professional community	- 1	D	Α	E	
of teachers and other professional staff to promote each					
student's academic success and well-being.					
Standard 8 (Meaningful Engagement of Families and					
Community): Effective educational leaders engage families	1	D	Α	Е	
and the community in meaningful, reciprocal, and mutually	· '/-			_	
beneficial ways to promote each student's academic success					
and well-being.		h h		>	
Instruction					
Standard 1 (Mission, Vision, and Core Values): Effective					
educational leaders develop, advocate, and enact a shared	- 1	D	Α	E	
mission, vision, and core values of high-quality education and					
academic success and well-being of each student.					
Standard 4 (Curriculum, Instruction, and Assessment):					
Effective educational leaders develop and support	1	D	Α	Е	
intellectually rigorous and coherent systems of curriculum,	-0.50				
instruction, and assessment to promote each student's					
academic success and well-being.					
Standard 10 (School Improvement): Effective educational	1	D	Α	E	
leaders act as agents of continuous improvement to promote	6758	0.000	AV2S	395.0	
each student's academic success and well-being.					
Professionalism	_				
Standard 2 (Ethics and Professional Norms): Effective	5144		1500	1000	
educational leaders act ethically and according to	-1	D	Α	Е	
professional norms to promote each student's academic					
success and well-being.	<u> </u>	<u> </u>			
Certified Personnel Date				Eva	aluator Date

June 2020

### Marshall County School District

Principal Personnel Evaluation System Scripting Evidence											
Administrator: Observer:								Professional	Meaningful		
Observer:		Mission, Vision, and	Ethics and	Equity and Culturally	Curriculum,	Community of	Pro fes sional	Communityfor	Engagement of	Operations and	School
Observation		Core Values	Professional Norms	Responsiveness	Assessment	Care and Support for Students	Capacity of School Personnel	Teachers and	Families and	Management	Improvement
Date: School:			Norms	Responsiveness	713 SEJSINGIN	TOT STUTCHES	School relability	Staff	Community		
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Time Stamp	S crip ting Evidence	S1	S2	S3	S4	S5	S6	S7	S8	S9	S10
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# Marshall County School District PPES Post Observation Document

Administrator:		
EPSB ID#:		
School:		
Observer:		
Date of Conference:		2
D	DI ANNING	Rating
Performance Measure:		Coloat Datin ~
	Capacity of School Personnel	Select Rating
Standard 9: Operations as		Select Rating
Performance Measure:		C-1+ D-+i
Standard 3: Equity and Cu		Select Rating
	of Care and Support for Students	Select Rating
	Community for Teachers and Staff	Select Rating
	ngagement of Families and Community	Select Rating
Performance Measure:		C-1-+ P-+
Standard 1: Mission, Vision		Select Rating
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	nstruction and Assessment	Select Rating
Standard 10: School Impi		Select Rating
Performance Measure:		[0.1 . D
Standard 2: Ethics and Pr	ofessional Norms	Select Rating
	Comments	
Administrator		Date
Observer		Date

#### **Marshall County School District PPES Summative Document**

Administrator:

Administrator

School:	_		
Observer:			
Date of Conference:			
Site Visit #1	Rating	Site Visit #2	Rating
Performance Measure: PLANNING	Kattiig	Performance Measure: PLANNING	Kating
Standard 6: Professional Capacity of School Personnel	Select Rating	Standard 6: Professional Capacity of School Personnel	Select Rating
Standard 9: Operations and Management	Select Rating	Standard 9: Operations and Management	Select Rating
Performance Measure: ENVIRONMENT	Delect Rating	Performance Measure: ENVIRONMENT	[Select Rating
Standard 3: Equity and Culturally Responsiveness	Select Rating	Standard 3: Equity and Culturally Responsiveness	Select Rating
Standard 5: Community of Care and Support for Students	Select Rating	Standard 5: Community of Care and Support for Students	Select Rating
Standard 7: Professional Community for Teachers and Staff	Select Rating	Standard 7: Professional Community for Teachers and Staff	Select Rating
Standard 8: Meaningful Engagement of Families and Community	Select Rating	Standard 8: Meaningful Engagement of Families and Community	Select Rating
Performance Measure: INSTRUCTION	Delect Rating	Performance Measure: INSTRUCTION	[Select Rating
Standard 1: Mission, Vision, and Core Values	Select Rating	Standard 1: Mission, Vision, and Core Values	Select Rating
Standard 4: Curriculum, Instruction and Assessment	Select Rating	Standard 4: Curriculum, Instruction and Assessment	Select Rating
Standard 10: School Improvement	Select Rating	Standard 10: School Improvement	Select Rating
Performance Measure: PROFESSIONALISM	Beleet Rating	Performance Measure: PROFESSIONALISM	Delect Rating
Standard 2: Ethics and Professional Norms	Select Rating	Standard 2: Ethics and Professional Norms	Select Rating
Standard 2. Ethics and 11 olessional Norths	percet ruting	Standard 2. Edites and Frotessional Norms	porcer rearing
Site Visit #3 (Optional)	Rating	Professional Practice Rating	Rating
Performance Measure: PLANNING	etc.	Performance Measure: PLANNING	3047
Standard 6: Professional Capacity of School Personnel	Select Rating	Standard 6: Professional Capacity of School Personnel	Select Rating
Standard 9: Operations and Management	Select Rating	Standard 9: Operations and Management	Select Rating
Performance Measure: ENVIRONMENT		Performance Measure: ENVIRONMENT	
Standard 3: Equity and Culturally Responsiveness	Select Rating	Standard 3: Equity and Culturally Responsiveness	Select Rating
Standard 5: Community of Care and Support for Students	Select Rating	Standard 5: Community of Care and Support for Students	Select Rating
Standard 7: Professional Community for Teachers and Staff	Select Rating	Standard 7: Professional Community for Teachers and Staff	Select Rating
Standard 8: Meaningful Engagement of Families and Community	Select Rating	Standard 8: Meaningful Engagement of Families and Community	Select Rating
Performance Measure: INSTRUCTION		Performance Measure: INSTRUCTION	A34
Standard 1: Mission, Vision, and Core Values	Select Rating	Standard 1: Mission, Vision, and Core Values	Select Rating
Standard 4: Curriculum, Instruction and Assessment	Select Rating	Standard 4: Curriculum, Instruction and Assessment	Select Rating
Standard 10: School Improvement	Select Rating	Standard 10: School Improvement	Select Rating
Performance Measure: PROFESSIONALISM		Performance Measure: PROFESSIONALISM	1000 1000 1000
	Select Rating	Standard 2: Ethics and Professional Norms	Select Rating
Standard 2: Ethics and Professional Norms		0 Up 4 P 4 (0 4 )	n
Standard 2: Ethics and Professional Norms  Comments		Overall Practice Rating (Summative)	Rating

Observer

Date

Date

# Marshall County School District District Certified Administrator Self-Reflection

Directions: Completed by certified district administrators. Highlight a rating for each component and then type in the rationale box to explain why you gave yourself the rating you did. Please refer to the Professional Standards for Educational Leaders (PSEL) to determine self-assessment rating.

District Administrator: Click here to enter text. Date: Click here to enter text Performance Measures Self-Assessment: Rationale: Planning Standard 6 (Professional Capacity of School Personnel): D Δ F Effective educational leaders develop the professional capacity and practice of school personnel to promote each student's academic success and well-being. Standard 9 (Operation and Management): Effective D Ε educational leaders manage school operations and resources to promote each student's academic success and well-being. Environment Standard 3 (Equity and Cultural Responsiveness): Effective educational leaders strive for equity of educational D Д E opportunity and culturally responsive practices to promote each student's academic success and well-being. Standard 5 (Community of Care and Support for Students): Ε Effective educational leaders cultivate an inclusive, caring, and supportive school community that promotes the academic success and well-being of each student. Standard 7 (Professional Community for Teachers and Staff): Effective educational leaders foster a professional community D F of teachers and other professional staff to promote each student's academic success and well-being. Standard 8 (Meaningful Engagement of Families and Community]: Effective educational leaders engage families D Е and the community in meaningful, reciprocal, and mutually beneficial ways to promote each student's academic success and well-being. Instruction Standard 1 (Mission, Vision, and Core Values): Effective educational leaders develop, advocate, and enact a shared D E mission, vision, and core values of high-quality education and academic success and well-being of each student. Standard 4 (Curriculum, Instruction, and Assessment): Effective educational leaders develop and support F ı D Д intellectually rigorous and coherent systems of curriculum, instruction, and assessment to promote each student's academic success and well-being. Standard 10 (School Improvement): Effective educational D Д E leaders act as agents of continuous improvement to promote each student's academic success and well-being. Professionalism Standard 2 (Ethics and Professional Norms): Effective educational leaders act ethically and according to D Δ E professional norms to promote each student's academic success and well-being.

Evaluator

Date

Date

Certified Personnel

### Marshall County School District District Certified Administrator Summative Evaluation

Name:	Position:			Date:			
Evaluator:	Workplac	e Location:					
Assign a rating for each Performance Measure							
Performance Measure: PLANNING			Ref	ing:			
Standard 6 (Professional Capacity of School Personnel):	CMartina .						
educational leaders develop the professional capacity an		Ineffective	Developing	Accomplished	Exemplary		
school personnel to promote each student's academic su	•		Develop6	Accompliance	zaz.np.zy		
well-being.							
Standard 9 (Operation and Management): Effective edu	cational	_					
leaders manage school operations and resources to pror		Ineffective	Developing	Accomplished	Exemplary		
student's academic success and well-being.							
Comments:	-						
Overali PERFORMANCE MEASURE: PLANNING R	tetine	Ineffective	Developing	Accomplished	Exemplary		
OVERBII PERPORIVIANUE MEASURE: PLANNING N	aung	menecive	beveraping	Accomplished	Exciliplary		
			-				
Performance Measure: Environment			Rat	ing:			
Standard 3 (Equity and Cultural Responsiveness): Effecti		to a second to a			F		
leaders strive for equity of educational opportunity and	•	Ineffective	Developing	Accomplished	Exemplary		
responsive practices to promote each student's academi	c success and						
well-being.  Standard 5 (Community of Care and Support for Student	el- CMartina						
educational leaders cultivate an inclusive, caring, and su	•	Ineffective	Developing	Accomplished	Exemplary		
school community that promotes the academic success a		III CII CCC VC	Developing	Accompliance	Exc.iipia y		
of each student.							
Standard 7 (Professional Community for Teachers and St	aff): Effective						
educational leaders foster a professional community of t	_	Ineffective	Developing	Accomplished	Exemplary		
other professional staff to promote each student's acade							
and well-being.							
Standard 8 (Meaningful Engagement of Families and Con							
Effective educational leaders engage families and the co	mmunity in	Ineffective	Developing	Accomplished	Exemplary		
meaningful, reciprocal, and mutually beneficial ways to p	promote each						
student's academic success and well-being.							
Comments:							
	d	to a Maratina	Bountaries				
Overall PERFORMANCE MEASURE: ENVIRONMENT	TRating	Ineffective	Developing	Accomplished	Exemplary		
Performance Measure: Instruction			Rat	ing:			
Standard 1 (Mission, Vision, and Core Values): Effective	educational						
leaders develop, advocate, and enact a shared mission, v		Ineffective	Developing	Accomplished	Exemplary		
core values of high-quality education and academic suco	ess and well-						
being of each student.							

Standard 4 (Curriculum, Instruction, and Assessment): Ef	fective				
educational leaders develop and support intellectually rigorous and		Ineffective	Developing	Accomplishe	d Exemplary
coherent systems of curriculum, instruction, and assessment to					
promote each student's academic success and well-being					
Standard 10 (School Improvement): Effective educations		Ineffective	Developing	Accomplished	d Exemplary
as agents of continuous improvement to promote each s	tudent's				
academic success and well-being.					
Comments:					
C	Partie a	Ineffective	Barrelonia.		
Overall PERFORMANCE MEASURE: INSTRUCTION	Kating	inerrective	Developing	Accomplishe	d Exemplary
Performance Measure: Professionalism			Rat	ing:	
Standard 2 (Ethics and Professional Norms): Effective ed	ucational				
leaders act ethically and according to professional norms		Ineffective	Developing	Accomplishe	d Exemplary
each student's academic success and well-being.	- Promote				
Comments:					
Overall DEDECORATAINS MEASURE - DOCCESSIONIALIS	14 Dating	Ineffective	Developing	Accomplishe	d Exemplany
Overall PERFORMANCE MEASURE: PROFESSIONALIS	SM Rating	Ineffective	Developing	Accomplishe	d Exemplary
Overall PERFORMANCE MEASURE: PROFESSIONALIS	SM Rating	Ineffective	Developing	Accomplishe	d Exemplary
Apply the following criteria to determine the Summative	Rating			Accomplishe	d Exemplary
Apply the following criteria to determine the Summative Criteria for Determinis	Rating		nmative Rating	,	d Exemplary
Apply the following criteria to determine the Summative Criteria for Coterminis	Rating the Performance	ce Measure for a Sur	nmetive Reting	,	d Exemplary
Apply the following criteria to determine the Summative Criteria for Determining	Rating	te Measure for a Sur The Summative Rati	nmative Rating THI ing is INEFFECTIVE.	EN .	d Exemplary
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I have participated in a summative conference (as required by my district's certified evaluation plan) and have received a copy of this observation document.

Self-Directed Plan
Directed Plan
Individual Corrective Action Plan

### Marshall County School District Professional Growth Plan

**Directions:** After completing the self-reflection and identifying your professional area(s) of growth, write your Professional Growth Plan (PGP) and the Performance Measure and Component with which it aligns. If you have more than one goal, please use a separate form for each goal.

Certified Personnel: Click here to enter	er text. Date:	Click here to enter text.	School:	Click here to enter text.
Professional Growth Goal				
Component				
•				
Evaluator's Feedback				
In dividual Custoth Blan Davidson and				
Individual Growth Plan Development	ı			
Certified Personnel	Date	Evaluator		Date
Individual Growth Plan (Achieved, Re	evised, Continu	ed)		
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