

Shared Services Study

Beekmantown Central School
and
Plattsburgh City School



Report to the Boards of Education
April 28, 2014

Acknowledgements

▶ Boards of Education

- Debbie Passno & Leisa Boise

▶ Superintendents

- Dan Mannix & Jake Short

▶ Administrators and Supervisors

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Background for the Study

The Perfect Storm

- ▶ Higher expectations for students
- ▶ Declining student enrollment in many districts
- ▶ Unprecedented financial crisis in schools

*Business as usual
will not be an option!*



Purpose of the Study

- Is there a better way to share instructional programs, support services, and administrative services between the Beekmantown and Plattsburgh school districts?
- Are there additional instructional programs, support services, or administrative services that could be shared between the Beekmantown and Plattsburgh school districts?
- If so, (a) what are the financial implications; and (b) what process might be considered for the two districts to plan for and implement these additional sharing opportunities?



Background Information

Table 4.1
Background Information on the Study Districts

	<i>Beekmantown</i>	<i>Plattsburgh</i>
Board of Education (year of term expiration)	Debbie Passno, President (2017) Eric Anderson, Vice President (2017) April Bingel (2014) Andrew Brockway (2018) Cathy Buckley (2015) Michael Hagadorn (2015) Leonard King (2016) Ed Marin (2018) Pauline Stone (2014)	Leisa Boise, President (2015) Tracy Rotz, Vice President (2014) Robert Hall (2017) Amelia Goerlitz (2018) Stephen Krieg (2015) Ronald Marino (2018) Clayton Morris (2016) David Stone (2016) Frederick Wachtmeister (2014)
Superintendent	Dan Mannix	Jake Short
2013-14 K-12 Enrollment	1,885	1,804
Area of District	93 square miles	3 square miles
BOCES	Champlain Valley	Champlain Valley
Transportation Aid Ratio	.694	.713
BOCES Aid Ratio	.633	.671
Selected/Enhanced Building Aid Ratio	.849	.785
Combined Wealth Ratio	.715	.724
Grade Level Configurations	Pre-K-5, 6-8, 9-12	Pre-K-2, 3-5, 6-8, 9-12
Eligible for Free Lunch	36%	38%
Eligible for Reduced Price Lunch	10%	7%
Annual Attendance Rate	95%	94%
Student Suspensions	4%	5%
White	96%	87%
African American	2%	7%
Hispanic or Latino	1%	2%
Asian	1%	3%
Multi Racial	0%	1%

Student Enrollment Projections

Year	Beekmantown	Plattsburgh
2008-09	2,035	1,833
2012-13	1,885 (-150/-7.4%)	1,804 (-29/-1.6%)
2020-21	1,846 (-189/-9.3%)	1,905 (+72/+3.9%)



Elementary Section Sizes

Table 6.3 Elementary School Sections/Section Sizes for 2013-14				
Grade Level	Beekmantown		Plattsburgh	
	No. of Sections	Section Sizes	No. of Sections	Section Sizes
Pre-K	4	17, 15, 17, 13	4	17, 19, 17, 9
K	7	20, 20, 20, 20, 20, 19, 19	7	16, 15, 15, 16, 17, 19, 18
K-1			2	18, 20
1	7	19, 19, 19, 21, 21, 18, 21	7	19, 20, 19, 20, 21, 19, 19
2	6	19, 21, 20, 21, 21, 19	7	19, 19, 20, 20, 21, 20, 20
2-3			1	21
3	5	21, 22, 25, 23, 26	7	14, 14, 15, 17, 22, 19, 20
4	5	28, 28, 27, 25, 26	8	17, 17, 19, 19, 19, 15, 18, 17
5	5	28, 29, 20, 20, 21	7	19, 20, 20, 17, 16, 18, 14
Sp Ed	11	12, 5, 7, 6, 7, 5, 4, 10, 8, 3, 10	3	3, 8, 5



State Assessment Results

- ▶ Elementary
 - Student performance on 3 – 8 grade tests has been similar over the four years reviewed
- ▶ HS Regents Exams
 - Results over four years on 9 different Regents exams indicate little difference



High School Course Offerings

Table 6.17 High School Curriculum Offerings-2013-14		
Course	Beekmantown	Plattsburgh
ENGLISH		
English 9	14, 27, 29, 16, 28, 26	22, 27, 26, 18, 26, 23
English 10	26, 27, 27, 21, 28, 20	21, 25, 26, 21, 26
English 9 & 10 AIS	15, 15, 15, 15, 15, 15, 15, 14	
AIS English (1 / 4 year)		1, 2, 1, 1, 3, 4, 3, 1, 4, 1, 1, 3, 2
AIS Literacy (1 / 2 year)		3, 3, 5, 3, 5, 5, 4, 4, 3, 2
English 11	22, 21, 26, 28, 22	24, 15, 23, 19, 20, 29
English 12	28, 19	
English 12 Honors		30
Women's studies (1/2 year)	24	
Creative writing (1/2 year)		27
Creative Writing II (1/2 year)		1
Folklore (1/2 year)	12	
Classical mythology (1/2 year)		25, 7
Research paper (1/2 year)		4
Literary analysis (1/2 year)		24, 7
Public speaking (1/2 year)		15, 20
Advanced writing (1/2 year)		18
Understanding comedy and humor (1/2 year)	20	
Film and Literature (1/2 year)		21, 29, 13
Culture and cuisine (1/2 year)	10	
AP English Literature	15, 16, 24	
Reading & Writing in Content Area (1/2 year)	9, 8	



Smaller High School Sections

Table 6.19
Section Sizes with Fewer Than Ten Students

Course Area	Beekmantown		Plattsburgh	
	Number of Sections	Number of Sections with Fewer than 10 Students	Number of Sections	Number of Sections with Fewer than 10 Students
English	36	2	31	4
Social Studies	36	0	32	2
Math	24	1	34	6
Science	23	0	33	6
Languages Other Than English	14	1	20	6
Business	8	0	9	2
Technology	2	1	3	1
Art	15	2	10	0
Music	7	4	10	2
Health	9	0	7	2
Physical Education	27	1	51	3
Total	201	12 (6.0%)	240	34 (14.2%)



Shared Instructional Programs

- ▶ Student Exchange Programs (Wayne County)
 - Maintain current level of programming
 - Enhance breadth of curriculum offerings
- ▶ Shared Teachers
 - Itinerant teachers through BOCES or between districts
 - Easier to move 1 teacher than 15 students

*Beekmantown to Plattsburgh
7.6 miles/17 minutes
Assume 20 minutes*



Using Technology for Instruction

- ▶ On-line courses
 - Accelerate U
 - SUNY Colleges
- ▶ Distance learning & E-Learning
 - North East Regional Information Center (NERIC)
 - More than 113 class sessions
 - Stand alone distance learning labs
 - E-learning systems



High School Bell Schedules

Table 6.23

High School Bell Schedules

Beekmantown			Plattsburgh	
Period	Time		Period	Time
1	7:45 - 8:30		1	8:05 - 8:45
2	8:33 - 9:14		2	8:49 - 9:31
3	9:17 - 9:58		3	9:35 - 10:15
4	10:01 - 10:42		4	10:19 - 10:59
5	10:45 - 11:26		5	11:03 - 11:43
6	11:29 - 12:10		6	11:47 - 12:27
7	12:13 - 12:54		7	12:11 - 12:20
8	12:57 - 1:38		8	1:15 - 1:56
9	1:41 - 2:22		9	2:00 - 2:40



Special Education

Table 6.25 Out of District Placements for Students with Disabilities			
Beekmantown		Plattsburgh	
Number of Students	Placement	Number of Students	Placement
11	CVES BOCES	13	CVES BOCES
4	Residential Programs <ul style="list-style-type: none"> • Mountain Lake Academy • The Kessler Center • Tradewinds Education Center • George Junior Republic 		

Beekmantown – 362 students classified SWD (19.2%)
 Plattsburgh – 351 students classified SWD (18.7%)



Athletic Teams

- ▶ Many sports are offered at both schools
- ▶ Major sports are offered at varsity, JV, and modified levels
- ▶ Wrestling is not offered at Plattsburgh; Swimming is not offered at Beekmantown
- ▶ Plattsburgh canceled 13–14 varsity football season due to too few students



Full Value Tax Rates

Table 8.4
History of Full Value Tax Rates

Year	Beekmantown	Plattsburgh
2008-09	\$16.91	\$20.60
2009-10	\$16.35	\$20.60
2010-11	\$15.46	\$20.96
2011-12	\$16.71	\$21.36
2012-13	\$16.88	\$21.56
2013-14	\$17.22	\$21.36



Budget Votes

Table 8.1
Budget Vote History*

	Beekmantown					Plattsburgh			
Year	YES	NO	Total	% YES		YES	NO	Total	% YES
2003-04	542	466	1008	53.8		662	402	1064	62.2
2004-05	445	424	869	51.2		465	378	843	55.2
2005-06	455	583	1038	43.8		515	404	919	56.0
05-06 Revote	858	742	1600	53.6					
2006-07	677	415	1092	62.0		534	317	851	62.7
2007-08	572	388	960	59.6		392	313	705	55.6
2008-09	393	215	608	64.6		453	149	602	75.2
2009-10	554	225	779	71.1		301	171	472	63.8
2010-11	418	111	529	79.0		610	491	1101	55.4
2011-12*	746	730	1476	50.5		554	429	983	56.4
2012-13	900	579	1479	60.9		729	1365	2094	34.8
2013-14	654	385	1039	62.9		795	745	1540	51.6

*The Commissioner of Education ruled that the 5/17/2011 vote was voided and a revote was to be held on 6/30/2011. The results of the 6/30/2011 revote was 843 Yes votes and 1335 No votes.



Potential Sharing Opportunities

- ▶ Shared Superintendent
- ▶ Shared Business Official
- ▶ Shared Business Office
- ▶ Shared Food Service Management
- ▶ Shared Operations & Maintenance
- ▶ Shared Transportation Management
- ▶ Shared Curriculum Coordinator
- ▶ Interscholastic Sports Coordination
- ▶ Health Insurance Consortia
- ▶ Workers Compensation Consortia



Shared Services through BOCES

- ▶ Many opportunities exist for sharing that are not currently being utilized through BOCES that will save money and generate revenue

Table 10.1 Shared Services Currently Purchased Through BOCES		
Service	Beekmantown	Plattsburgh
Instructional Printing		\$13,012
Microcomputer Repair		\$12,250
Musical Instrument Repair		\$7,250
Cooperative Bidding (thru St. Lawrence BOCES)	\$5,735	\$5,536
Health/Workers Compensation Insurance Consortium	\$24,163	\$25,655
Teacher Certification	\$5,405	\$5,117
Safety Risk Management	\$13,523	\$13,037
School Public Relations (Billed as Used)		\$9,500
Employer/Employee Relations	\$24,335	
Emergency Communications	\$7,386	\$3,163



Shared Superintendent

Table 9.1 Personnel Cost of the Superintendents' Offices-Salaries and Benefits @ 35%	
Item	Cost
1 superintendent in Beekmantown	\$190,193
1 superintendent in Plattsburgh	\$237,519
Total cost	\$427,712
1 superintendent shared 50%/50%	\$261,270
Total savings by sharing position	\$166,442
Individual district cost for sharing position 50%/50%	\$130,635
Savings for Beekmantown by sharing position	\$59,558
Savings for Plattsburgh by sharing position	\$106,884

- ✓ Use highest salary
- ✓ Increase salary by 10%
- ✓ Assume 50%/50% share
- ✓ Assume 50% net BOCES aid ratio



Potential Savings from Shared Positions

Table 12.1
Potential Savings From Sharing Positions*

Potential Shared Position(s)	Beekmantown Savings W/out BOCES Aid	Beekmantown Savings With BOCES Aid	Plattsburgh Savings W/out BOCES Aid	Plattsburgh Savings With BOCES Aid
Superintendent	\$59,558	\$59,558**	\$106,884	\$106,884**
Business Official	\$32,645	\$68,937	\$59,445	\$95,773
Business Office Staff	-\$8,609	\$83,547	\$117,071	\$209,227
Food Service Manager	\$19,700	\$41,799	\$36,162	\$58,261
O & M Supervisor	\$24,005	\$51,432	\$44,881	\$72,308
Total Potential Savings	\$127,299	\$305,273	\$364,443	\$542,453
* In addition, a shared curriculum coordinator is being recommended for consideration				
**BOCES aid is not available on the position of shared superintendent				



Implementation Structure

- ▶ Collaboration Committee (charged by the boards)
 - Regular meetings.....regular reporting to the boards
 - Alternate locations
 - Co-chaired by superintendents/Outside facilitator
 - Equal representation (may also include BOCES staff as a resource to the committee)
 - 2 superintendents
 - 2 business officials
 - 2 athletic directors
 - 2 administrators
 - 2 teachers
 - 2 support staff
 - 2 community members



Considerations

- ▶ Change is difficult to implement successfully
- ▶ Involvement of stakeholders will assist in implementation
- ▶ Communication to all is essential
- ▶ Many changes require negotiated agreements
- ▶ Successful sharing arrangements will take time to implement



Questions???

