# **Bozeman Public Schools**



# 2018-19 Adopted Budget

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## **Bozeman Public Schools**



2018-19 Adopted Budget

**Introductory Section/Executive Summary** 



Mike Waterman

Director of Business Services/District Clerk

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DATE: August 13, 2018

TO: Board Chair

Members of the Board of Trustees

FROM: Mike Waterman

**Director of Business Services** 

RE: 2018-19 Budget Overview

On August 13, 2018, the Bozeman School District Board of Trustees adopted its budget for the 2018-19 fiscal year. This document is intended to provide the reader with an overview of the Bozeman School District and its 2018-19 budgets. This overview is organized into three sections: organizational, financial, and informational. The budget document contains additional information on all of these topics.

#### ORGANIZATIONAL SECTION

#### **Board of Trustees**

An eight-member Board of Trustees is responsible for the governance of the District. Board members are elected by the voters of the District and serve overlapping three-year terms. The current Board members, the expiration dates of their respective terms, the total number of years of Board service, and their respective occupations are as follows:

Board Member	Term Expires May,	Total Time Served on Board	Occupation
Andrew Willett, Chair	2019	5.5 years	Attorney
Sandra Wilson, Vice Chair	2021	3.5 years	Retired Teacher
Heide Arneson	2020	9.5 years	College Instructor
Douglas Fischer	2021	3 years	Journalist
Gary Lusin	2021	12.5 years	Physical Therapist
Greg Neil	2020	1.5 years	Insurance Agent
Tanya Reinhardt	2019	2 years	Business Consultant
Wendy Tage	2021	8.5 years	Homemaker

#### **Executive Administration**

Bozeman School District staff is generally organized into an operational branch and an instructional branch. A Deputy Superintendent leads each branch, and both Deputy Superintendents report to the Superintendent. Dr. Rob Watson has served as the Bozeman Schools Superintendent since July 1, 2012. Prior to being selected as Superintendent, Dr. Watson served as the Bozeman High School Principal for 3 years. Mr. Steve Johnson, CPA, is the District's Deputy Superintendent Operations and has been employed by the District since 1986. Dr. Marilyn King serves as the District's Deputy Superintendent Instruction. She has worked for the Bozeman School District since 1999.

#### Major Goals and Objectives – Long Range Strategic Plan

One of the primary functions the Board and Administrators serve is to develop and implement the District's Long Range Strategic Plan (LRSP). Bozeman Public Schools launched a new strategic planning process in the fall of 2007 to bring more rigor to the goals setting process; to ensure the wants, preferences, and needs of our community are well understood; and to strategically focus our resources. In so doing, the group reviewed and updated existing mission, vision and goal statements for the District. This type of systematic review will be an ongoing element of our strategic planning, evaluation, and budgeting processes.

The LRSP includes a very long-term vision to guide us over the next twenty years. With this vision in mind, the District then established interim five-year goals and identified trends and issues that are likely to have significant impact on achieving those goals. The Board has committed itself to studying and analyzing these issues in a proactive manner to ensure the District is best positioned to deliver on our long-term vision.

The LRSP, which can be accessed online, centers around four Goal Areas:

- 1. Academic Performance. Each student meets or exceeds the high academic standards necessary for college and career readiness.
- 2. <u>Operations and Capacity Building.</u> District operations, facilities, and human resources promote an efficient and innovative educational system.
- 3. <u>Community Engagement and Partnerships.</u> Bozeman Public Schools has created an environment in which all education stakeholders at the local, state, and national level are supportive, engaged, and contribute to successfully educating our students.
- 4. <u>Student and Staff Safety, Health, and Welfare.</u> Bozeman Public Schools has effective systems in place for students and staff to learn and work in a safe and healthy environment.

With these goals in mind, the trustees and administrators establish specific strategic objectives and action plans each year. Annual reports assess the District's progress toward these goals at the conclusion of each year.

The LRSP is the focal point of the budget development process. Creating a budget that positions the District to meet these goals takes a good deal of time, and the 2018-19 budget has been in the planning stages since August 2017.

#### **Budget Development Process and Timeline**

Each fall, the Board of Trustees formalizes a calendar for the development of the ensuing year's budget. The calendar, which changes very little from year to year, establishes deadlines and assigns responsibility for each step in the budget development process. Generally, the budget development process begins each fall with enrollment counts and developing a framework for the budget. In the winter, administrators and the District Budget Committee prepare and prioritize additional requests. Final budget limits become known after the annual May election, and in odd-numbered years, the adjournment of the Montana legislature. Over the summer, the Business Office finalizes budgets, receives the taxable values, and prepares the budget for Board approval in August.

In compliance with Montana law, the adoption of the final 2018-19 budget occurred August 13, 2018.

#### Allocation of Human and Financial Resources

Human and financial resources are generally allocated based on the number of students enrolled in a school's attendance area. Management reserves the right to redistribute resources to accommodate enrollment shifts and educational needs within the District in conjunction with the goals specified in the LRSP. Teachers and paraprofessionals are assigned to buildings to meet Montana's accreditation standards and to address goals established in the LRSP. Specialized staff, including special education and Title staff, are assigned based on need and program qualification.

#### FINANCIAL SECTION

Overall, the Bozeman School District's finances remain very healthy. As a testament to this fact, Moody's reaffirmed the Elementary and High School District's bond rating of Aa2 in July 2017. The bond rating is the highest of any school district in Montana. Moody's cites several factors—the District's diverse and growing tax base, the strong institutional presence of Montana State University, healthy financial position with growing reserves, and a manageable debt profile—for the rating. The District is pleased with this rating—not only for the interest savings on our recent bond issue and refinances, but because it is indicative of the District and community's overall financial health.

### **Budget Overview**

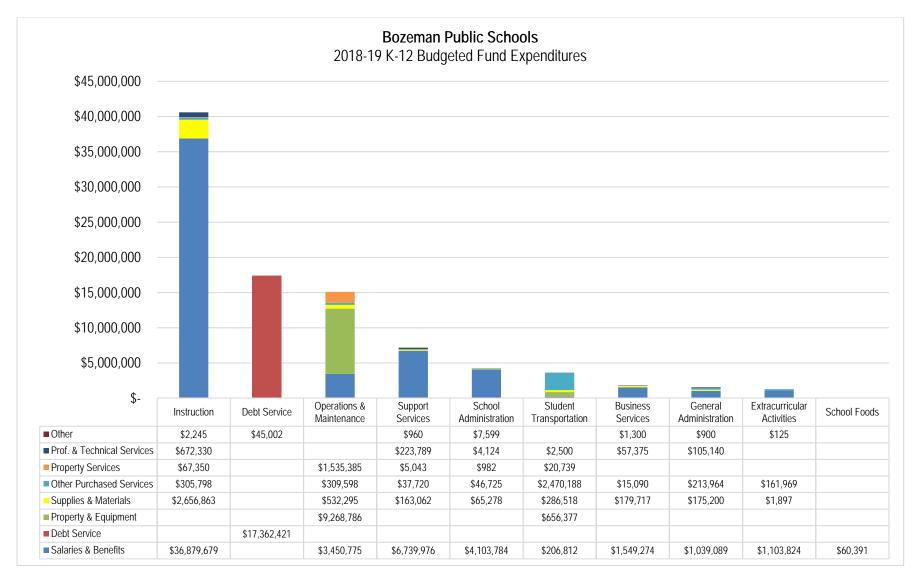
The State of Montana establishes eleven budgeted funds: accounting units whose spending authority is determined annually by the Board of Trustees. The Bozeman School District uses ten of these eleven budgeted funds. The Districts' spending authority in these budgeted funds is increasing to meet the needs of our growing student population. As the following table shows, the total combined elementary and high school expenditure budgets for all budgeted funds in 2018-19 is \$92,795,958, an increase of \$6,510,524 (7.5%) over 2017-18:

	FY2017-18	F	FY2018-19			
	Budget		Budget	(	Change \$	Change %
General	\$ 49,452,342		51,043,843	\$	1,591,501	3.2%
Debt Service	13,654,315		17,407,423		3,753,108	27.5%
Retirement	7,750,000		8,200,000		450,000	5.8%
<b>Building Reserve</b>	8,266,743		9,268,786		1,002,043	12.1%
Transportation	3,103,511		3,196,143		92,632	3.0%
Technology	2,231,303		1,781,012		-450,291	-20.2%
Adult Education	381,080		390,480		9,400	2.5%
<b>Bus Depreciation</b>	577,500		586,377		8,877	1.5%
Tuition	867,499		910,807		43,308	5.0%
Flexibility	1,141		11,087		9,946	871.7%
Total K-12	\$ 86,285,434	\$	92,795,958	\$	6,510,524	7.5%

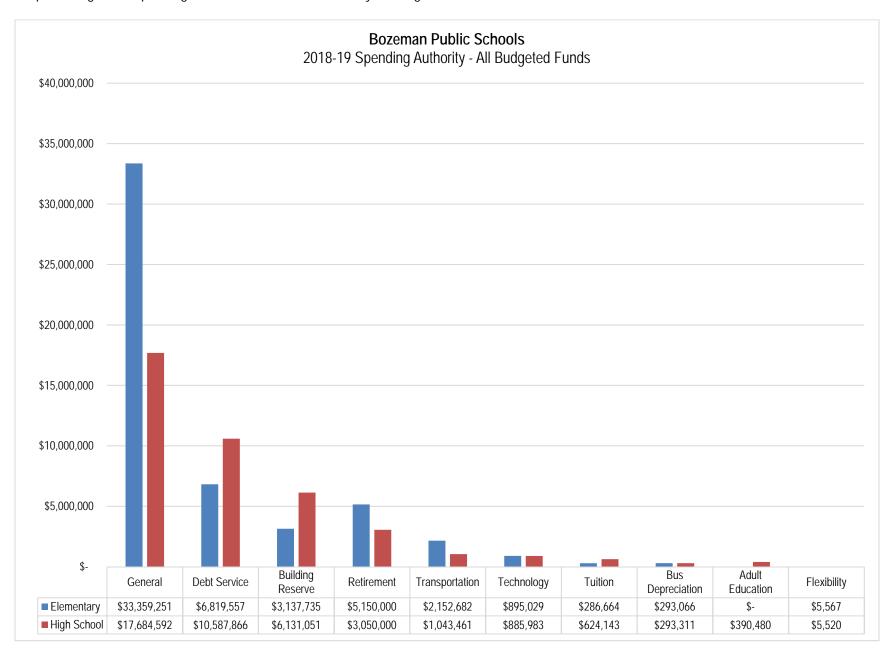
#### **Expenditure Summary**

Expenditures in Montana are categorized in several ways, most notably by "function" and "object". Function refers to the purpose for which an activity or program exists or is used, while *object* refers to the specific good or service obtained.

Of the \$92,795,958 in total budgeted expenditures, the District plans to spend \$40,584,266 (44%) on Instruction and \$55,133,604 (59%) on Salaries and Benefits – the largest single function and object amounts, respectively. The following graph summarizes total budgeted expenditures by function and object:



The adopted budget and spending limit for each of the Elementary and High School District's funds are shown below:



The budget document further details these planned expenditures.

#### Significant Trends, Events, and Initiatives

Notable budget changes in FY2018-19 include:

• \$3,753,108 increase in the Debt Service Funds. By far, the biggest change in the District's budget this year relates to bond debt. On May 2, 2017, Bozeman High School voters approved \$125 million in new bonds to finance construction of a second high school and renovations to Bozeman High School. The District locked rates for the first \$100 million issue on July 13, 2017 and closed the transaction on August 3, 2017. The 2017-18 interest-only payment was made from proceeds, so there was no direct tax impact for the bond that year.

The 2018-19 payment, \$7,669,850, is the first payment that will be financed entirely by local property taxes. High School Debt Service mills will increase by 40.84 mills for this payment alone—an amount that actually exceeds the District's net increase for the year, because there all other funds combined for a net reduction.

During the 2017 election cycle, the District advertised a maximum tax impact of \$6.97 per month per \$100,000 of home value. With 80% of the authorized bonds actually issued (\$100 million issued, \$125 million authorized), the actual tax impact is \$4.59 per month—66% of the advertised amount. Lower bond interest rates and faster-than-anticipated growth in the District's tax base account for the overall tax savings.



bond proceeds—will be used to finance the last of the increased payments.

The project is currently on time and within the established budget. As of the date of this document, the foundation and concrete slabs are in place. Walls are currently being constructed and the facility is expected to be 'closed-in' by winter. The District intends to open the facility to freshmen, sophomores, and juniors in the fall of 2020. In the fall of 2021, all four high school grades will attend the school.

The District is currently designing the renovations to Bozeman High School. Construction to relocate Van Winkle Stadium will likely begin in the Spring of 2019.

There are also other, less significant, changes to the District's Debt Service Funds. In 2017, the District refinanced all remaining Elementary and High School bonds. This year's refinances will save taxpayers \$990,739 in interest and reduce the term of the Elementary bonds by two years. The District used \$1,000,000 in premium and project savings remaining from a 2016 bond issue to make the new, higher FY18 payment. In FY19, \$677,521—the last of the unused

In total, the District returned \$1,677,521 of unused bond proceeds from the 2016 issue to taxpayers.

Lastly, the City of Bozeman approved a Special Improvement District to repair the streets around Longfellow Elementary. The 2018-19 Elementary Debt Service Fund budget includes \$25,000 for the District's portion of this payment.

• \$1,591,501 increase in the General Funds. The State of Montana establishes caps for school district General Fund spending in the state. At the most basic level, those caps are a function of enrollment and a series of legislatively-determined rates. For the upcoming budget year, the Bozeman School District General Fund budgets will grow due to increases in both factors. The budget growth results from elementary and high school Average Number Belonging ("ANB" - a factor of enrollment) increases of 129 and 82, respectively.

The 2017 legislature also increased the funding rates by 0.5% in 2017-18 and 1.87% in 2018-19. State law requires these factors to be increased by inflation, which are calculated at 1% and 1.37% for those same years. While the sum of the two years' increases match the two-year inflation total (2.37%), the backloaded structure of these increases mean the schools' actual increases fell short of inflation over the biennium.

One of the most important scrutinized measures of our General Funds is their 'structural balance': a comparison of planned General Fund costs and the spending authority available to fund them. This year, the High School General Fund has a small (0.71%) amount of remaining spending capacity while the Elementary has a structural imbalance. System-wide, the General Funds have a \$836,628 (1.64%) structural imbalance:

	Elementary		ŀ	High School	K-12 Total
General Fund Budget Limit	\$	33,359,251	\$	17,684,592	\$ 51,043,843
Budgeted General Fund Expenditures	\$	34,321,462	\$	17,559,009	\$ 51,880,471
Remaining Capacity/(Structural Imbalance)	\$	(962,211)	\$	125,583	\$ (836,628)

Since Montana law requires a balanced General Fund budget, the District will use budgeted contingency amounts and, if necessary, non-renewable/one-time resources to balance the budget.

- \$450,000 increase in the Retirement Funds. The Retirement Fund finances District contributions for Social Security, Medicare, Teachers' and Public Employees' Retirement Systems, and Unemployment Insurance. The budgets are increasing to accommodate wage increases due to additional staff and negotiated pay raises, higher retirement contribution rates, and the need to optimize reserves in these funds.
- \$1,002,043 increase in the Building Reserve Funds. In 2017-18, the District deposited almost \$240,000 in Tax Increment Finance receipts to the Building Reserve Funds to reduce voter-approved property taxes there. That money will carry forward and be used in conjunction with voted levy proceeds to finance portions of the Willson Administration Building's fascia restoration and window replacement projects.

Additionally, the 2017 legislature expanded the scope of the Building Reserve Fund. The new regulations allow schools to levy permissive taxes for certain facility improvement projects. The District will levy permissive taxes in the Building Reserve Fund in for the first time in 2018-19. Proceeds from those permissive levies will be used to fund future projects on the Board-approved Capital Projects plan.

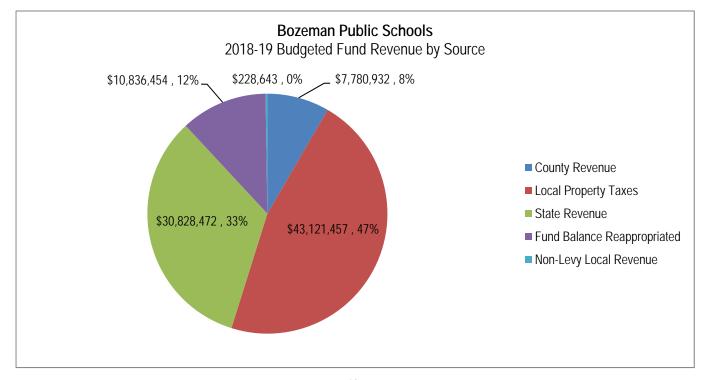
In total, the Building Reserve Fund budgets will increase by 12.1% in 2018-19.

• \$450,291 decrease in Technology Funds. The Elementary Technology Fund levy is 3.00 mills. The District's increased taxable value (discussed below) means this levy yields more revenue for the District than it did in prior years. However, some state payments have been eliminated and the Technology Funds are carrying forward smaller balances this year, so there is an overall decrease in spending authority there.

Each budget is explained in detail on the corresponding pages of the Financial Section.

### **Revenue Summary**

Each budget is fully funded by a combination of fund balance remaining from the previous fiscal year (fund balance reappropriated), non-levy revenue, and levied local taxes. The \$92,795,958 in expenditure budgets adopted for 2018-19 will be funded as follows:



The following table compared these budgeted funding sources for 2018-19 with those budgeted for the prior year:

	2017-18	2018-19	Change	_
Non-Levy Revenue	\$ 40,311,776	\$ 38,838,047	(\$ 1,473,729)	
Local Tax Revenue	\$ 36,045,591	\$ 43,121,457	\$ 7,075,866	
Fund Balance Reappropriated	\$ 9,928,068	\$ 10,836,454	\$ 908,386	_
Total	\$ 86,285,434	\$ 92,795,958	\$ 6,510,524	

As with the expenditures, the budget document details these revenue sources.

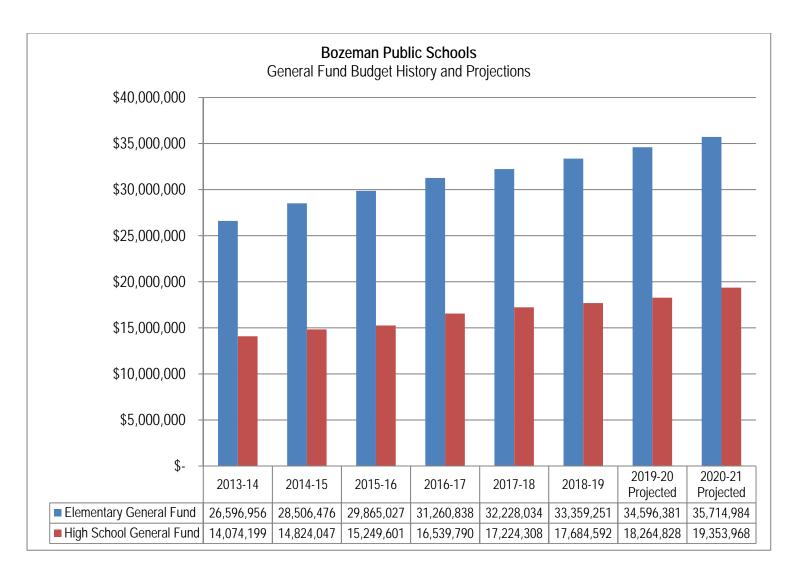
### **Budget Forecast**

School finance in Montana differs from other states, and even other local governments within the state. Montana school operating budgets are unusual in that they are not contingent on taxable values and tax receipts. Rather, a series of factors--primarily enrollment and legislatively-determined rates--determine our legal spending authority each year. While we must maintain adequate cash flow, schools can spend up to these budget limits without regard to revenue collections.

This system has both advantages and drawbacks. The primary benefit is obvious: districts know their hard spending limits with certainty at the start of each year. There are also drawbacks to the system. In particular, the system essentially mandates year-to-year budgeting and limits our long-range planning ability.

The Montana legislature convenes in odd-numbered years, and they inevitably adjust the school funding formula each session. The 2017 session established the funding formula for the 2017-18 and 2018-19 fiscal years. Current law provides that the building blocks of our General Funds will increase by the lesser of the second prior year's CPI inflation or 3 percent, whichever is less. Actual CPI inflation for these periods was 1.37% and 1.10%, respectively; however, due to budget issues at the state level, the legislature backloaded the formula, granting inflationary amounts of 0.5% and 1.87% in 2017-18 and 2018-19, respectively.

Given that each year's budget hinges on the prior year's actual enrollment and rates that change every other year, the system effectively precludes Montana schools from developing long range budgets beyond the next legislative session. As a result of these issues, we do not believe it is in our stakeholders' best interests to project budgets beyond the upcoming biennium. We therefore limit our long-range budget planning to that horizon. The following graph shows the District's historical and projected General Fund budget amounts:



Despite our limited ability to project long-range budgets, the District does have an eye on what opening a second high school will have on operating budgets. The current one-high school model allows for significant efficiencies of scale. Many of those efficiencies will be lost when our second high school opens in the fall of 2020. Administration currently estimates opening a second high school will require between \$1.3 million and \$1.5 million per year in additional operating costs in today's dollars—roughly 8% of our annual High School operating budget. The State of Montana's funding formula sets maximum spending levels in an attempt to equalize per-student spending across the state. The Bozeman School District is at the cap, so no additional funds will become available when the second high school opens its doors.

As a result, the District will need to make alternate plans to address this looming issue. Fortunately, we have both time to plan and options available to us. The options to address the projected operating budget shortfall include:

- 1. <u>Conservative operational budgeting leading up to 2020-21.</u> The District can build considerable "contingency" amounts into the budgets for the years leading up to the opening of a second high school. The unspent money would be transferred to the Interlocal Agreement Fund. That would allow the Interlocal Agreement Fund to grow and become a temporary source of money to help with the transition to two schools. More importantly, it would build ongoing uncommitted budget authority in the General Fund that can be committed to pay for the additional costs once the second school is opened.
  - This option would allow the anticipated budget deficit to be spread over a number of years rather than being absorbed all in one year. While appealing from this perspective, this option is not without drawbacks. Conservative budgeting would reduce money that could be spent on current year students and programs. It would also impact the District's ability to provide wage and benefit increases for staff.
- 2. <u>Seek voter approval of a temporary 'transition" levy.</u> State law allows schools to approach voters for a transition levy when opening a new school. Based on the anticipated General Fund maximum budget of approximately \$19,353,968, the Board can ask the voters to approve a temporary transition levy for up to \$967,698 per year not to exceed 6 years. Obviously, the taxpayer impact would be a consideration and the District would have to have a plan to wean itself from this temporary funding source. If this levy is part of the solution, the District would presumably seek voter approval for the transition levy in the Spring of 2020, with the levy taking effect in the 2020-21 year.
- 3. <u>Pursue additional ANB for opening a new high school.</u> State law contemplates circumstances under which ANB can be increased, one of which is opening of a new school. The District accessed this funding stream when Meadowlark Elementary opened in 2013, but the Montana Office of Public Instruction interpreted the law differently. The District ultimately decided against escalating the issue, but the higher stakes in this instance may warrant reconsidering this option. Additional ANB would provide one-year help in the form of additional state and local funding.
- 4. <u>Prioritize programs.</u> If reductions ultimately become necessary, the District will need to develop a comprehensive list of programs and positions that are not required by the accreditation standards. The list will need to be developed, debated and prioritized.

Depending on the option(s) selected, the District will have the ability to spread the transition costs over a four- to ten-year period.

The District does anticipate changes to other budgeted funds in coming years. Most of these changes will be the result of fund balances and the execution of long-term plans. Other anticipated highlights include:

- <u>Debt Service Fund.</u> As noted above, High School District voters authorized the issuance of \$125 million in bonds to construct a second high school and renovate Bozeman High School. To date, \$100 million of those bonds have been issued. Most, if not all, of the remaining bonds will likely be issued in 2019. Additionally, enrollment projections indicate the District will exceed its K-5 facility capacity in 2020. The District is monitoring enrollment and preparing for an Elementary bond issue to create more capacity.
- <u>Building Reserve Fund.</u> The District will continue to monitor its permissive levy abilities as allowed by law, and leverage those levies with anticipated state funding to maximize the buying power and value of the taxpayers' dollars. Currently, the maximum the Elementary and High School Districts could levy under these provisions are \$497,000 and \$235,100, respectively.
- <u>Transportation Fund.</u> No significant changes are anticipated until the second high school opens in 2020.

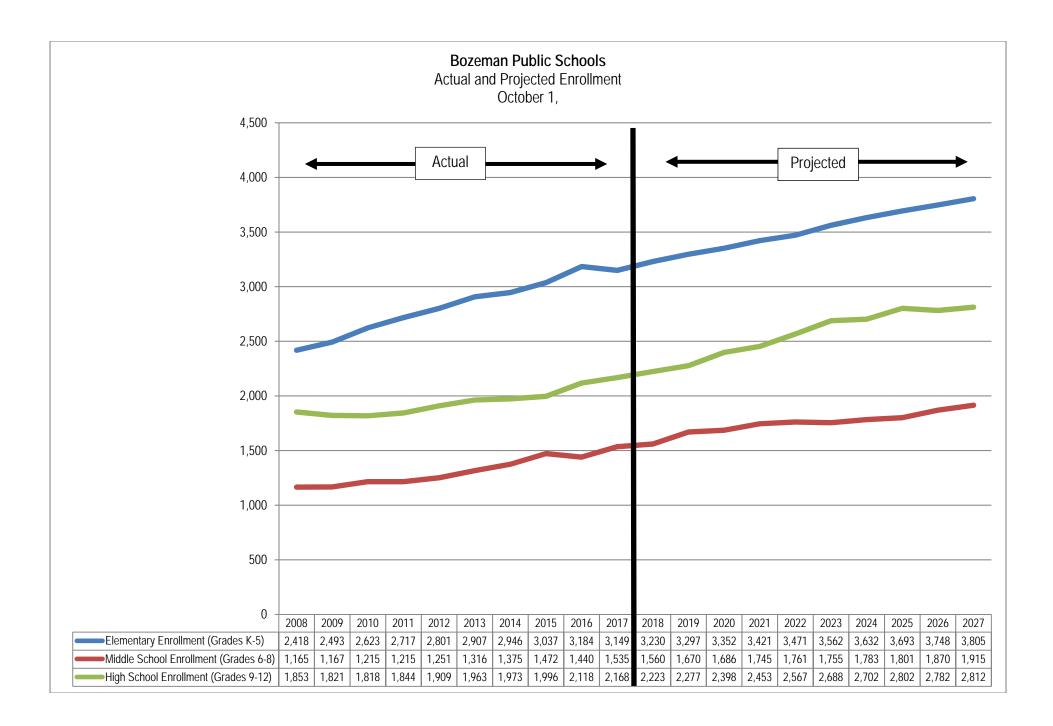
- <u>Technology Fund.</u> No significant changes are anticipated.
- Adult Education Fund. No significant changes are anticipated.
- <u>Tuition Fund.</u> No significant changes are anticipated.
- Bus Depreciation Fund. No significant changes are anticipated.

#### INFORMATIONAL SECTION

This section of the budget document includes information on enrollment, taxation, personnel, and debt.

#### **Enrollment**

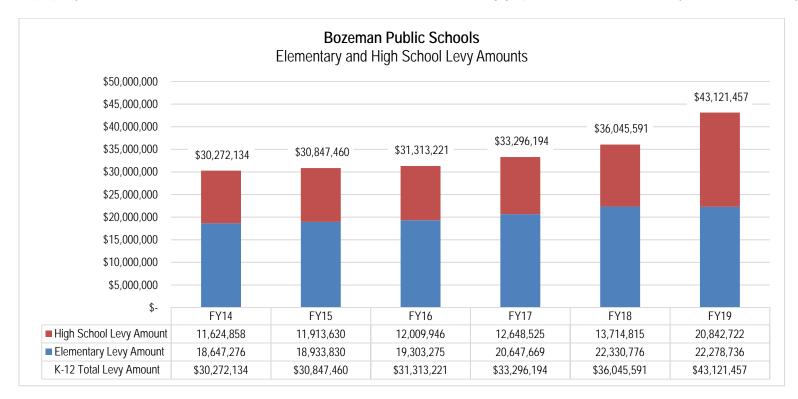
Enrollment represents the single most important factor in determining the District's General Fund operating budget. As the graph below indicates, Bozeman School District's enrollment continues to grow. K-12 student populations have increased by 26% over the past ten years. Our projections—based on information received from the State of Montana, Gallatin County, and Bozeman Deaconess Hospital—indicate this growth will continue into the foreseeable future.

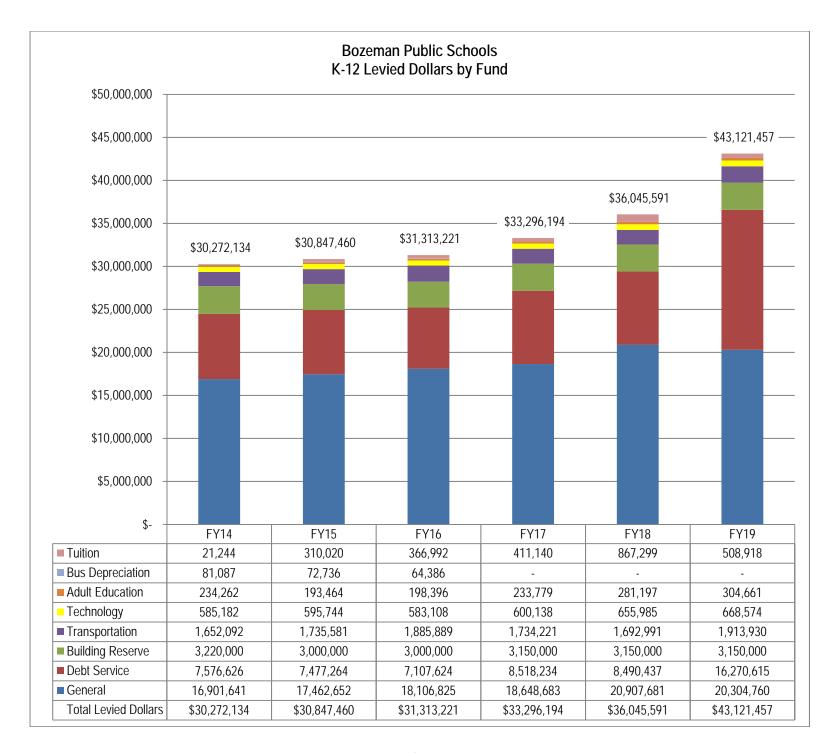


	October 1, 2017 Actual Enrollment	October 1, 2018 Anticipated Enrollment	Anticipated Change
Elementary (grades K-5)	3,149	3,230	81
Middle School (grades 6-8)	1,535	1,560	25
High School (grades 9-12)	2,168	2,223	55
Total (K-12)	6,852	7,049	161

#### **Taxation**

Montana does not have a sales tax, and income tax revenue goes directly to the State Department of Revenue. As a result, local property taxes are a primary funding source for school budgets. As Bozeman's budgets grow, local property tax levies continue to increase as well. The FY2019 budget is funded by \$43,121,457 in property taxes, an increase of \$7,075,866 (19.63%) over FY2018. The following graphs detail those amounts by District and then by fund:





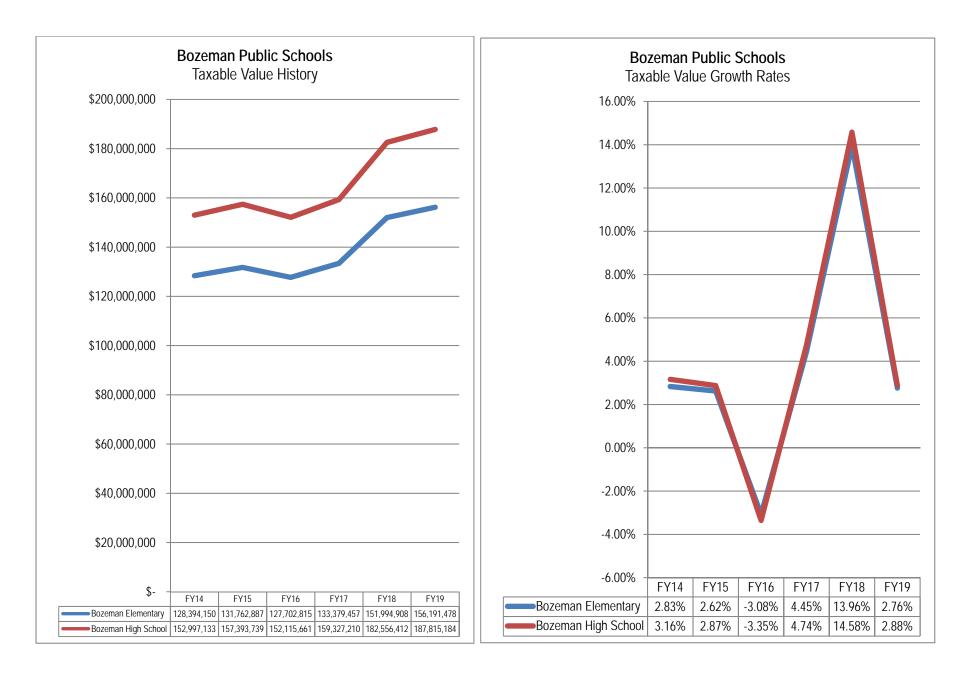
As referenced above, the taxes required to service the new high school debt represent the single largest change to the District's tax structure. The High School District's Debt Service levy mills will increase by \$7,669,850 for this payment alone—an amount that actually exceeds the District's net increase for the year, because there all other funds combined for a net reduction.

During the 2017 election cycle, the District advertised a maximum tax impact of \$6.97 per month per \$100,000 of home value. With 80% of the authorized bonds actually issued (\$100 million issued, \$125 million authorized), the actual tax impact is \$4.59 per month—66% of the advertised amount.

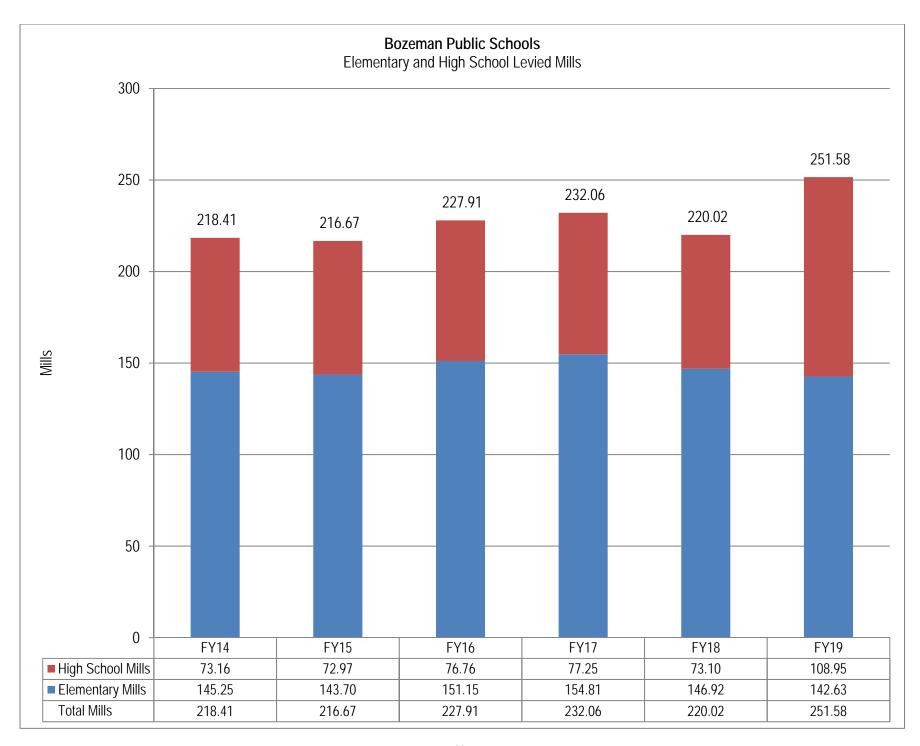
State law requires Montana schools to provide notice in March each year of any anticipated increases to certain permissive (i.e., nonvoted) levies in the ensuing year. The estimates are nonbinding. However, levies required to be covered by this notice constitute a small percentage of the District's actual levies (6.6% of the 2018-19 levies at the time the notice was published in March 2018). Additionally, taxpayers may not understand the difference between voted and permissive levies, or know that the presented levies are not a complete picture of the District's taxes. To reduce confusion and improve transparency, the District includes all of its levies in the notice.

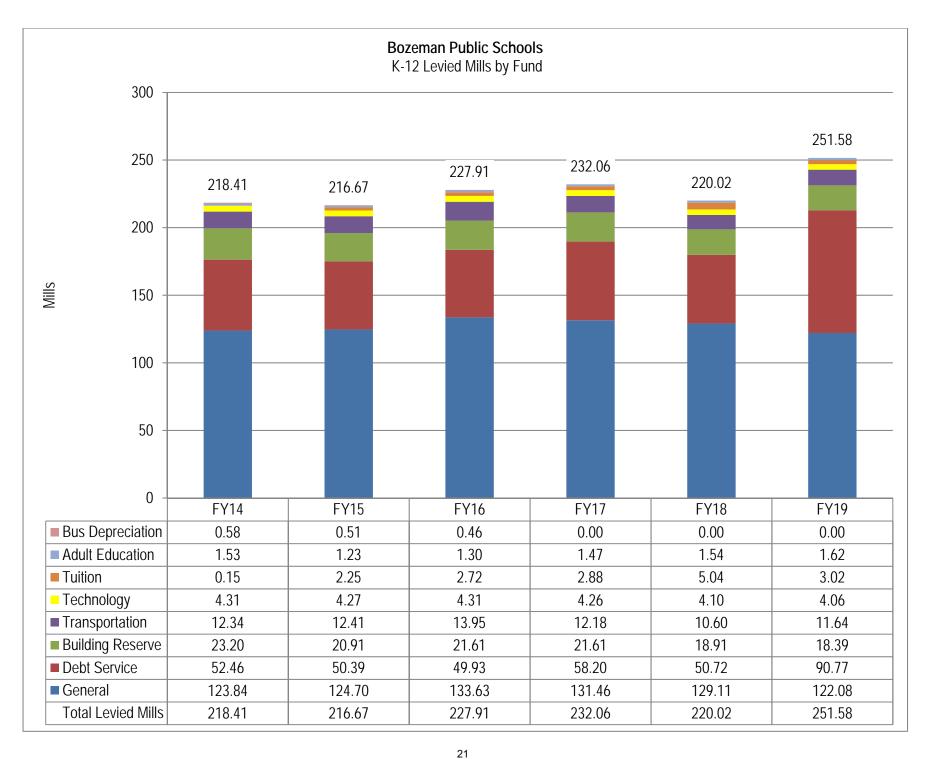
The 2018-19 notice was approved by the Board of Trustees on February 26, 2018 and is included as Appendix 2 in this budget document.

Fortunately, Bozeman has historically had a strong tax base to support the School District's revenue requirements. This growing tax base helps to mitigate the tax impact on individual taxpayers. The Districts saw taxable values dip for the first time in over 15 years in 2016-17—the result from the Montana Department of Revenue's periodic revaluation and the 2008 recession. That decrease appears to have been an aberration. Based on continued strong growth in the community and the legislature's decision to leave tax rates unchanged, Bozeman's 2018-19 taxable values increased as expected. The Elementary and High School increases in 2018-19 were 2.76% and 2.88%, respectively:



As a result of the increase in tax revenue primarily to fund High School Debt Service, total mills will increase from 220.02 mills in FY2018 to 251.58 mills in FY2019—an increase of 31.56 mills (14.34%). Again, the graphs show the breakdown of these mills by District and then K-12 totals by fund:





## Personnel Resource Changes

Montana's state accreditation standards provide the basic framework for the District's staffing model. As detailed above, the District anticipates the 161 additional students to enroll in the District during 2018-19. To accommodate that increasing enrollment and comply with the accreditation standards, the 2018-19 budget includes a total of 8.0 FTE in new certified positions at an estimated cost of \$496,000. At the time the budget was adopted 7.55 FTE had been added, as detailed in the following table:

	Elementary District	High School District	Unallocated K-12	K-12 Total	Bu	dgeted Cost
Projected Enrollment Increase	106	55	-	161		
FTE Additions:						
Certified:						
Regular Programs	4.00	-	0.60	4.60	\$	285,200
Special Ed	(1.10)	0.60		(0.50)	\$	(31,000)
Subtotal: Certified	2.90	0.60	0.60	4.10	\$	254,200
Classified:						
Regular Programs	-	-	-	-	\$	-
Special Ed	3.33	(0.88)	-	2.45	\$	60,760
Subtotal: Classified	3.33	(0.88)	-	2.45	\$	60,760
Administrators	-	1.00	-	1.00	\$	110,000
GRAND TOTAL	6.23	0.73	0.60	7.55	\$	424,960

Additional positions may be added when the school year begins and actual enrollment counts are known.

#### **Debt Changes**

The Bozeman School District has been quite active in the debt market over the last couple of years, and it appears that trend will continue into the foreseeable future.

<u>Refinances.</u> During FY2015-FY2017, the District refinanced over \$46 million in debt. The following table summarizes the principal amounts of and taxpayer savings generated by those issues:

	Elementary District		High School District		K-12 Total			
Refinance Date	Principal Amount	Gross Interest Savings	NPV Savings	Principal Amount	Gross Interest Savings	NPV Savings	Principal Amount	Gross Interest Savings
August 2014 Issue	\$9,500,000	\$775,612	7.26%	\$9,150,000	\$787,821	5.44%	\$18,650,000	\$1,563,433
March 2015 Issue	\$8,935,000	\$564,806	7.46%	\$8,750,000	\$568,034	5.99%	\$17,685,000	\$1,132,840
April 2017 Issue	\$4,610,000	\$430,845	7.08%	\$5,900,000	\$559,894	8.42%	\$10,510,000	\$990,739
Total	\$23,045,000	\$1,771,263	N/A	\$23,800,000	\$1,915,749	N/A	\$46,845,000	\$3,687,012

New Debt. On May 2, 2017, Bozeman High School voters authorized the District to issue \$125,000,000 in debt to construct the District's second high school and renovate Bozeman High School. The project timeline is as follows:

Date	Event
May 2017	Voter approval
Summer 2017 – Spring 2018	Formal design process
Winter 2018	Construction bids finalized
Spring 2018 – Spring 2020	Construction of the new facility
Spring 2018	Transition committee begins
Fall 2020	New facility opens
Fall 2020 – Fall 2022	Renovation work on the existing facility

In August 2017, the District issued \$100 million of the \$125 million authorized to fund the planning costs and initial work on the project. The bonds were offered for sale and successfully sold on July 13, 2017, and the final true interest cost of the issue was 2.94%. Details of the 2017 bond issues are as follows:

Bond Par Amount	\$100,000,000
Term	20 years
Estimated Mills	51.67
Estimated Annual Tax Impact per \$100,000 of assessed value	\$54.84
True Interest Cost	2.944472%
Total Interest	\$49,180,785.83
Total Debt Service	\$149,180,785.83
Average Annual Debt Service	\$7,523,827.81

The first debt payments were due in 2017-18 and were included as part of that year's budget. However, those payments were made using bond premium, so the bonds caused no direct tax impact in 2017-18. Beginning in 2018-19, however, property taxes will increase to finance the required debt payments. The 2018-19 debt service payment for the bonds is \$7,669,850 and the average annual debt service payment, as noted above, is \$7,523,827.81.

The District has preliminarily targeted 2019 to issue the bonds, if needed. Additional details can be found in the Debt Service portion of the Financial Section.

The project is currently on-time and within the established budget.

#### OTHER INFORMATION

#### <u>Awards</u>

The Association of School Business Officials has awarded its *Meritorious Budget Award* to the Bozeman School District for each of its budget documents since fiscal year 2015-16. The award is a prestigious national award recognizing conformance with the highest standards for preparation and presentation of the budget document.

In order to receive this award, a school district must publish an easily readable and efficiently organized budget document, whose contents conform to the program standards. The *Meritorious Budget Award* is valid for a period of one year. We believe this budget document again meets the requirements for the award and we are submitting it to ASBO to determine its eligibility for this certificate and designation.

#### Acknowledgements

We would like to express our appreciation to the Board of Trustees for their concern in providing transparency to the patrons of our school district and thereby contributing their support to the development of one of the best education finance operations within the State. The preparation of this report could not be accomplished without the efficient and dedicated services of the Board, Administration, and the entire school district staff. To those personnel who assisted and contributed to its preparation, thank you!

The District has a long history of excellence in public education and transparency and prudent stewardship of taxpayer finances. We remain committed to each of those values. To that end, please contact my office at (406) 522-6097 or <a href="mike.waterman@bsd7.org">mike.waterman@bsd7.org</a> if you have questions or need additional information.



This Meritorious Budget Award is presented to

# **BOZEMAN PUBLIC SCHOOLS**

for excellence in the preparation and issuance of its budget for the Fiscal Year 2017–2018.

The budget adheres to the principles and standards of ASBO International's Meritorious Budget Award criteria.



Anthony N. Dragona, Ed.D., RSBA

President

John D. Musso, CAE, RSBA Executive Director

John D. Musso

# **Bozeman Public Schools**



2018-19 Adopted Budget

**Organizational Section** 

#### **DISTRICT OVERVIEW**

### Legal Autonomy, Fiscal Independence

Montana's State Constitution establishes the framework for public schools in the state. Article X, Section I states:

**Educational goals and duties.** (1) It is the goal of the people to establish a system of education which will develop the full educational potential of each person. Equality of educational opportunity is guaranteed to each person of the state.

- (2) The state recognizes the distinct and unique cultural heritage of the American Indians and is committed in its educational goals to the preservation of their cultural integrity.
- (3) The legislature shall provide a basic system of free quality public elementary and secondary schools. The legislature may provide such other educational institutions, public libraries, and educational programs as it deems desirable. It shall fund and distribute in an equitable manner to the school districts the state's share of the cost of the basic elementary and secondary school system.

Montana public school districts are considered political subdivisions of the state, and many of our funding sources originate there. However, 20-9-324, MCA assigns responsibility for administering a District's finances to the Board of Trustees. Local control by an elected Board of Trustees is a key characteristic of Montana schools: Article X, Section 8 of the Montana Constitution states "The supervision and control of schools in each school district shall be vested in a board of trustees to be elected as provided by law."

#### Level of Education Provided

The Bozeman School District is a public school district serving grades Kindergarten – 12<sup>th</sup> grade. In addition, preschool services are provided to special needs students with Individualized Education Plans (IEPs) and certain at-risk students through the Montana Preschool Development Grant. Some high school classes also provide college credit through Montana State University. The District also offers High School graduate equivalency and various adult education classes.

# Geographic Area Served

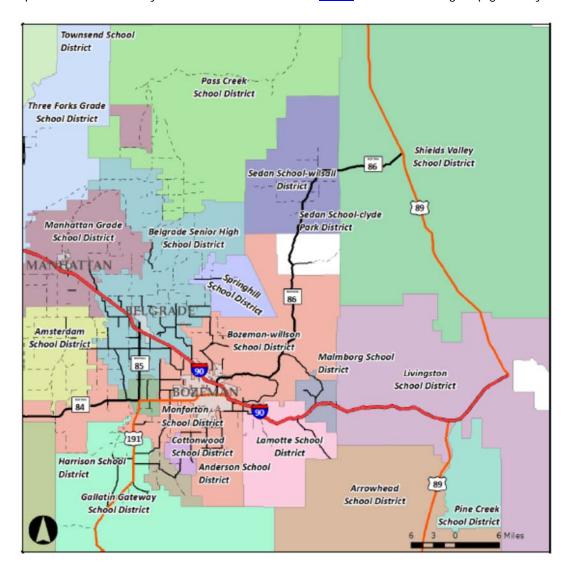
The Bozeman School District is located in Gallatin County in southwestern Montana:



The "District" is actually comprised of two separate legal entities, Bozeman Elementary District and Bozeman High School District. Geographically, Bozeman Elementary District is the smaller of the two. It encompasses 275 square miles, including the entire Bozeman city limits (Bozeman City limits is only about 19 square miles). Bozeman Elementary District has an estimated population of 57,910 according to the 2015 US Census.

The High School District is much larger. It includes all of the Elementary District property as well as the property from seven other independent feeder elementary Districts (Anderson, Cottonwood, Gallatin Gateway, LaMotte, Malmborg, Monforton, and Sedan.) Encompassing approximately 700 square miles, the Bozeman High School District has an estimated population of 64,711 according to the 2015 US Census. Its boundaries generally range from Bozeman Pass on the east to Belgrade on the west, and the Gallatin County border on the north to the mouth of the Gallatin Canyon on the south.

A detailed and interactive map of all Gallatin County school districts is available online, but the following map generally illustrates these boundaries:



The economy of the area is most notably impacted by the contributions of Montana State University, agriculture, technology-based businesses, tourism and recreation and trade center activities.

# <u>Current Enrollment and Number of Campuses</u>

The District performs several enrollment counts throughout the year to comply with various laws and reporting requirements. However, our primary enrollment count is taken each October 1. We consider that count to be the official count of the District, and base our projections and staffing on it. At October 1, 2017, the most recent official enrollment count date and the one driving this year's budget, the District served 6,852 students in grades K-12, an increase of 232 students (1.63%) over the previous year.

To serve these students, the District currently operates 11 instructional facilities: eight (8) elementary schools serving grades K-5, two (2) middle schools serving grades 6-8, and one (1) high school serving grades 9-12. The following table provides October 1 historical enrollment counts by building:

								2017
								Increase
School	<u>2011</u>	2012	2013	2014	2015	<u>2016</u>	2017	(Decrease)
Emily Dickinson	521	500	466	446	452	483	478	(5)
Hawthorne	324	332	333	336	338	355	355	-
Hyalite	446	533	492	447	426	458	439	(19)
Irving	289	280	285	293	275	273	272	(1)
Longfellow	321	323	328	325	335	322	319	(3)
Meadowlark	-	-	234	364	435	505	529	24
Morning Star	548	558	529	493	494	496	499	3
Whittier	268	275	240	242	282	292	258	(34)
PreK - 5 Total	2,717	2,801	2,907	2,946	3,037	3,184	3,149	(35)
Chief Joseph MS	595	617	667	698	769	758	786	28
Sacajawea MS	620	634	649	677	703	682	749	67
6-8 Total	1,215	1,251	1,316	1,375	1,472	1,440	1,535	95
Pre K - 8 Total	3,932	4,052	4,223	4,321	4,509	4,624	4,684	60
Bozeman HS	1,818	1,844	1,909	1,963	1,973	1,996	2,168	172
9-12 Total	1,818	1,844	1,909	1,963	1,973	1,996	2,168	172
Pre K - 12 Total	5,750	5,896	6,132	6,284	6,482	6,620	6,852	232

Each October, the District updates its enrollment projections. Those enrollment projections are made at a Districtwide level—they are not broken down by building:

Grade	Current Year Enrollment					Projecte	d Enrollm	nent			
Graue	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
K	497	525	577	593	601	609	618	627	636	645	654
1	544	515	544	560	577	585	594	603	612	621	631
2	521	549	520	549	565	582	590	599	608	618	627
3	538	534	562	532	562	579	596	604	613	623	633
4	557	548	544	572	542	572	590	607	615	624	634
<u>5</u>	<u>492</u>	559	550	546	574	544	574	592	609	617	626
K-5 Total	<u>3,149</u>	3,230	3,297	3,352	3,421	3,471	3,562	3,632	3,693	3,748	3,805
6	551	507	576	567	563	592	561	592	610	628	636
7	482	567	522	593	584	580	609	577	609	628	646
8	<u>502</u>	486	572	526	598	589	585	614	582	614	633
6-8 Total	<u>1,535</u>	1,560	1,670	1,686	1,745	1,761	1,755	1,783	1,801	1,870	1,915
Elementary Total	<u>4,684</u>	4,790	4,967	5,038	5,166	5,232	5,317	5,415	5,494	5,618	5,720
9	585	614	594	699	643	731	720	715	750	711	750
10	565	575	603	583	687	632	718	707	702	737	698
11	501	538	547	574	555	654	602	684	673	668	702
<u>12</u>	<u>517</u>	496	533	542	568	550	648	596	677	666	662
High School Total	<u>2,168</u>	2,223	2,277	2,398	2,453	2,567	2,688	2,702	2,802	2,782	2,812
K-12 Total	<u>6,852</u>	7,013	7,244	7,436	7,619	7,799	8,005	8,117	8,296	8,400	8,532

### **GOVERNANCE STRUCTURE**

# Structure and Listing of School Board Members

The Bozeman School District is governed by a Board of Trustees – seven of which are citizens who are elected by the voters of the Bozeman Elementary District. One Trustee-at-large is elected by the citizens of the other elementary districts to serve with the Bozeman Elementary trustees as a high school board. Board members are elected by the voters of the District and serve overlapping three-year terms. The current Board members, the dates their respective terms expire, the total number of years served on the Board, and their respective occupations are as follows:

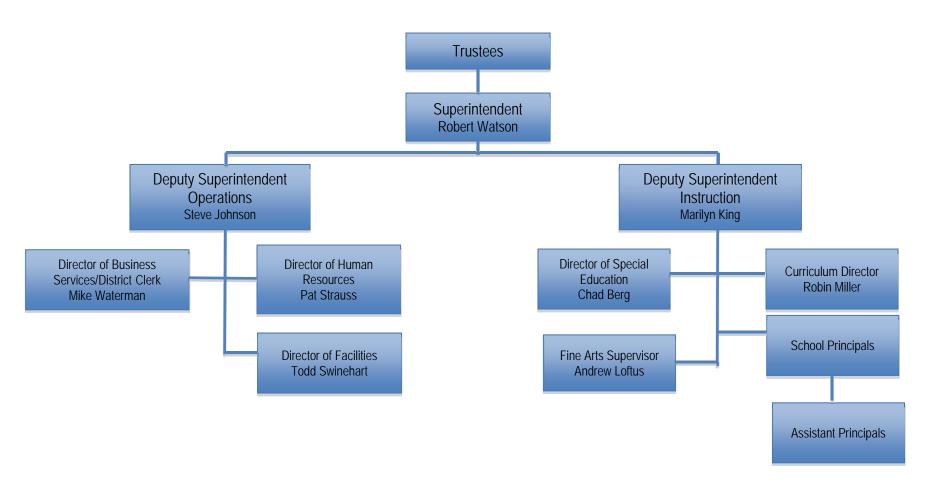
Board Member	Term Expires	Total Time Served on	Occupation
	May,	Board	
Andrew Willett, Chair	2019	5.5 years	Attorney
Sandra Wilson, Vice Chair	2021	3.5 years	Retired Teacher
Heide Arneson	2020	9.5 years	College Instructor
Douglas Fischer	2021	3 years	Journalist
Gary Lusin	2021	12.5 years	Physical Therapist
Greg Neil	2020	1.5 years	Insurance Agent
Tanya Reinhardt	2019	2 years	Business Consultant
Wendy Tage	2021	8.5 years	Homemaker

## Organizational Chart of Administrative Staff by Position and Title

In Montana, the Board of Trustees alone has the ability to hire and fire staff. The Bozeman School District staff is organized into an operational branch and an instructional branch. A Deputy Superintendent leads each branch, and both Deputy Superintendents report to the Superintendent.

Dr. Rob Watson has served as the Bozeman Schools Superintendent since July 1, 2012. Prior to being selected as Superintendent, Dr. Watson served as the Bozeman High School Principal for 3 years. Mr. Steve Johnson, CPA, is the District's Deputy Superintendent Operations and has been employed by the District since 1986. Dr. Marilyn King serves as the District's Deputy Superintendent Instruction. She has worked for the Bozeman School District since 1999. As prescribed by Policy 6121, the District's administrative staff is structured as follows:

# Bozeman School District 7 Administrative Organization



## **ORGANIZATIONAL GOALS AND MISSION**

# Mission Statement/Core Purpose

The District's Core Purpose (i.e., mission statement) is:

Bozeman Public Schools exist to provide an outstanding education that inspires and ensures high achievement so every student can succeed and make a difference in a rapidly changing world community.

The District's Long Range Strategic Plan (LRSP) details the goals, objectives, and action plans the District has adopted to achieve this Core Purpose. The LRSP is detailed in the Major Goals and Objectives section below.

### Major Goals and Objectives

Bozeman's Long Range Strategic Plan provides a 3 to 5-year framework for the District's activities and budget. The strategic planning process was launched in the Bozeman School District in the fall of 2007 to bring more rigor to the process of setting goals; to ensure the wants, preferences, and needs of our community are well understood; and to strategically focus our resources. Since that time, significant progress has been made on various aspects of the plan and the process has become an integral piece of the District's continuous improvement cycle.

Below is the process that the District follows each year to implement the strategic plan:

- August: Board adopts areas of focus. (Implementation Framework)
- September: Individual schools and departments draft plans with specific strategies for implementation related to areas of focus. (Action Plans)
- October December: Each school is given an opportunity to present plans, progress, and related data to Board. (Board Luncheons)
- January: Superintendent provides mid-year update with a focus on the impacts of the strategic plan. Relevant District-wide achievement data from the previous year is reviewed. Specific action plan strategies are highlighted. (Mid-year Report)
- February May: Student assessment occurs at appropriate grade and school levels.
- May June: Individual schools and departments assess their level of implementation for each strategic objective and specific action. (Status Report)
- July: Superintendent provides year-end report with a focus on the level of implementation for the areas of focus. (Annual Report) The level of implementation provides guidance for areas of focus for the new school year.

The District does not formally adopt the LRSP for the year until August—when the budget is in its final form for Board adoption. As a result, the District must rely on the current year objectives and spending plans to develop the ensuing year's budget. That means the 2017-18 LRSP played a significant role in crafting the 2018-19 budget.

The 2017-18 LRSP goals and objectives that provided the foundation for the 2018-19 budget were:

<u>Goal Area 1: Academic Performance.</u> Each student meets or exceeds the high academic standards necessary for college and career readiness. Strategic Objectives:

- 1.01 Personalize learning for each student to help all realize sustained academic growth in all content areas.
- 1.02 Utilize content area standards in planning and instruction in conjunction with performance based grading and reporting practices.
- 1.03 Use technology to improve productivity and learning opportunities.
- 1.04 Utilize meaningful, job-embedded professional development to support student achievement.
- 1.05 Offer learning opportunities beyond the walls of the school for K-12 students.
- 1.06 Prepare all students to be College and Career Ready to engage in a global community.

<u>Goal Area 2: Operations and Capacity Building.</u> District operations, facilities and human resources promote an efficient and innovative educational system. Strategic Objectives:

- 2.01 Secure and align resources with District goals.
- 2.02 Use refined Functional Capacity and Enrollment Projections to make decisions regarding student enrollment, placement and long-range facility needs.
- 2.03 Use the evaluation process to develop high performance and promote leadership within the education team.
- 2.04 Maintain adequate and equitable school facilities conducive to effective learning and working.

<u>Goal Area 3: Community Engagement and Partnerships.</u> Bozeman Public Schools has created an environment in which all education stakeholders at the local, state and national level are supportive, engaged, and contribute to successfully educate our students. Strategic Objectives:

- 3.01 Enhance District transparency and accountability through effective communication with our community.
- 3.02 Recognize and increase Educational Partnership opportunities.
- 3.03 Use the Consensus Process to develop effective dialogue around matters of importance to the school district and our community.
- 3.04 Engage in a collaborative dialogue surrounding topics of educational importance (Mega Issues) to our community and their impact on the LRSP.

- 3.05 Elevate public awareness regarding the funding for Bozeman Public Schools and the associated linkages to achieve high quality educational programs.
- 3.06 Advocate for laws, rules, policies, procedures and resources needed to meet the high quality educational goals of our community.

<u>Goal Area 4: Student and Staff Safety/Health/Welfare.</u> Bozeman Public Schools has effective systems in place for students and staff to learn and work in a safe and healthy environment. Strategic Objectives:

- 4.01 Create safe, supportive, engaging and healthy school environments.
- 4.02 Promote safety and wellness for students and staff to support responsible, healthy choices.

# Cost of Major Goals and Objectives

Most of the goals identified in the Long Range Strategic Plan (LRSP) are not finite, specific, or measurable. Instead, most are broad, overarching goals designed to advance the core purpose of the District over time. Because they are not easy to isolate, the District has not made an attempt to measure the incremental cost of implementing them.

That said, the District does have a process costing and considering additional requests to be included in each year's budget. This process is detailed in the Budget Development Process section below. In total, the District considered 41 additional budget requests totaling \$1,886,096 for 2018-19:

District	Number of Additional	Proposed Cost of		
2.55	Budget Requests	Additional Requests		
Elementary	29	\$ 1,523,862		
High School	8	\$ 265,234		
Districtwide	4	\$ 97,000		
Total	<u>41</u>	<u>\$ 1,886,096</u>		

Administrators and the District Budget Committee then prioritized these additional requests. With this feedback and information regarding available budget capacity, the Superintendent developed his recommendations for items to be added to the FY2018-19 budget:

Request	FTE	Amount
MS Science Resources	0	\$216,319
K8 STAR	0	\$45,066
9-12 Science Primary Core Resources	0	\$156,380
9-12 STAR	0	\$13,312
MS HE Resources	0	\$10,598
Firewall and Filter Appliance	0	\$50,000
Site Capacity K5 Bridges Math Resources	0	\$24,705
Olweus Bullying Prevention Program	0	\$10,000
MS Math Text for 7th Grade	0	\$4,410
Math and Social Studies Textbooks	0	\$8,600
2nd Step Primary Core Resouces	0	\$13,873
K5 PLTW	0	\$6,000
Assistant Swim Coach	0	\$3,000
Additional Travel Costs	0	\$16,100
EL Resources	0	\$6,000
K5 HE Core Resources	0	\$6,791
9-12 HE Resources	0	\$32,242
Gifted CogAT Assessment	0	\$4,500
HS Travel	0	\$7,000
Total	0	\$634,896

Of the \$634,896 total recommended for funding, \$465,318 were financed with year-end FY2018 resources. The remaining \$169,578 was funded using FY2018-19 dollars. Twenty-two requests totaling \$1,251,200 were not recommended for funding. The Board of Trustees ultimately ratified the Superintendent's recommendations.

# Fiduciary/Budgetary Goals

The Long Range Strategic Plan encompasses all fiduciary and budgetary goals of the District.

# Factors Affecting the Development of this Year's Budget (wage increases, health benefits, utilities, revenues)

Two factors—staffing costs and funding source changes—affected the development of the 2018-19 budget.

<u>Staffing Costs.</u> The District has four employee categories: certified, classified, professional, and administrators. Two of these groups, the certified and classified staff, are formally organized and covered by collective bargaining agreements. The two union groups are both entering the second year of a two-year contract. The <u>certified</u> and <u>classified</u> contracts both include raises and benefit increases, and both are available on the District website.

The District's professional staff and administrators are not covered by collective bargaining agreements; however, both groups received compensation increases as well. The following table provides the recent history of raise-on-base increases all employee groups in 2018-19:

	2015-16	2016-17	2017-18	2018-19
Certified (Bozeman Education Association)	2.50%	1.00%	1.50%	1.50%
Classified (Bozeman Classified Employees' Associati	2.00%	1.50%	2.50%	3.00%
Professional - Hourly	3.50%	2.50%	3.50%	3.50%
Professional - Administrative Duties	3.50%	2.50%	2.00%	2.00%
Administrators	2.00%	1.50%	1.50%	1.50%

In addition, the certified and classified collective bargaining agreements both call for the District and employees to evenly share the first 20% of any annual average price tag increase on the District's self-insured health plans. If the average price tags increase by more than 20% in a given year, either party may request the agreement be renegotiated. In 2018-19, the average price tag increase was 4.45%.

The following table shows the history of the District's monthly contributions for 1.0 FTE certified and classified employees:

	2014-15	2015-16	2016-17	2017-18	2018-19
Employee Only	\$ 477	\$ 498	\$ 524	\$ 544	\$ 559
Employee/Spouse	\$ 694	\$ 728	\$ 769	\$ 801	\$ 824
Employee/Children	\$ 601	\$ 630	\$ 665	\$ 692	\$ 712
Employee/Family	\$ 800	\$ 840	\$ 888	\$ 925	\$ 952

The District's enrollment is growing, and increased staffing is required to accommodate this growth. To accommodate that increasing enrollment and comply with the accreditation standards, the 2018-19 budget includes a total of 8.0 FTE in new certified positions at an estimated cost of \$496,000. At the time the budget was adopted 7.55 FTE had been added, as detailed in the following table:

	Elementary District	High School District	Unallocated K-12	K-12 Total	В	udgeted Cost
Projected Enrollment Increase	106	55	-	161		
FTE Additions:						
Certified:						
Regular Programs	4.00	-	0.60	4.60	\$	285,200
Special Ed	(1.10)	0.60		(0.50)	\$	(31,000)
Subtotal: Certified	2.90	0.60	0.60	4.10	\$	254,200
Classified:						
Regular Programs	-	-	-	-	\$	-
Special Ed	3.33	(0.88)		2.45	\$	60,760
Subtotal: Classified	3.33	(0.88)	-	2.45	\$	60,760
Administrators	-	1.00	-	1.00	\$	110,000
GRAND TOTAL	6.23	0.73	0.60	7.55	\$	424,960

Additional positions may be added when the school year begins and actual enrollment counts are known.

<u>Funding Source Changes.</u> Several funding source changes provided additional funding and flexibility to the District in 2018-19. These changes included:

 Increases in key funding General Fund components. In 2017, the Montana legislature approved inflationary increases for several of the General Fund funding components for 2018-19 and 2018-19. Additionally, 20-9-326, MCA provides that each of these components will be increased by inflation from the calendar year three years prior to the fiscal year in question, not to exceed 3% per year. The component amounts are:

General Fund Funding Component	FY17	FY18	FY19
Elementary Per-ANB Entitlement	\$ 5,444	\$ 5,471	\$ 5,573
High School Per-ANB Entitlement	\$ 6,970	\$ 7,005	\$ 7,136
Elementary Basic Entitlement	\$ 50,895	\$ 51,149	\$ 52,105
Middle School Basic Entitlement	\$ 101,790	\$ 102,299	\$ 104,212
High School Basic Entitlement	\$ 305,370	\$ 306,897	\$ 312,636
Quality Educator Payment	\$ 3,169	\$ 3,185	\$ 3,245
At-Risk Student Payment (Statewide allocation)	\$ 5,363,730	\$ 5,390,549	\$ 5,491,352
Indian Education for All Payment	\$ 21.25	\$ 21.36	\$ 21.76
American Indian Achievement Gap Payment	\$ 209	\$ 210	\$ 214
Data for Achievement Payment	\$ 20.36	\$ 20.46	\$ 20.84

All the amounts listed above will provide increased spending authority in the District's General Funds.

• SB261 and HB647 reductions. Although 2018-19 increases were approved by the state legislature, they were subsequent reduced. SB261 and HB647, also passed by the 2017 legislature, called for cuts to many state-funded programs if state revenues did not meet certain thresholds. In 2017, districts were notified that the At-Risk Student and Special Ed Allowable Cost Payments would be reduced by 0.5% and Data for Achievement Payment would be eliminated for 2018-19. It is important to note that these reductions affect revenue only – the spending authority created by the original amounts was allowed to remain. As a result, districts choosing to spend their entire General Fund budget allocations on 2018-19 will likely need to fund a portion of those expenditures using reserves or other unanticipated revenue sources.

Anticipated Enrollment Increase. Generally, Montana General Fund budgets are determined by the prior year's enrollment. However, districts may use enrollment estimates for funding purposes if their estimates indicate increases in excess of certain thresholds. This year, both the Elementary and High School District's enrollment projections (106 and 55 students, respectively) met that requirement. Accordingly, spending authority in the General Funds was increased by a total of \$571,218. This increase is funded as follows:

Funding Source	Elementary District	High School District	K-12 Total
State Funding	\$ 312,821	\$ 57,999	\$ 370,820
Permissive (i.e., unvoted Local Property Tax Levy	\$ 56,458	\$ 27,710	\$ 84,168
Voted Local Property Tax Levy	\$ 94,207	\$ 22,023	\$ 116,230
Total Additional Spending Authority	\$ 463,486	\$ 107,732	\$ 571,218

Note that a \$370,820 increase in state funding accompanies the larger spending limit. If the projected enrollment increase does not materialize, the District will not receive the corresponding portion of that state funding. Additionally, the 2017 Montana Legislature passed HB390, which requires the tax increase attributable to a projected enrollment increase that does not materialize be used to reduce the ensuing year's tax requirement.

### **BUDGETING PROCESS**

### **Policies**

The District has various policies that direct the budget development and implementation. These policies are found in the 7000 Financial Management section of the Board's Policy Manual. Of these policies, several are particularly applicable to the budgeting process:

- <u>7110</u> reasserts the District's commitment to its long-range goals through the budgeting process and generally describes the process for budget adoption.
- <u>7120</u> provides a broad timeline for budget adoption.
- 7121 authorizes budget amendments and transfers between line items within a fund.
- <u>7142</u> describes the allowable situations and required process for an emergency budget adoption.
- <u>7310</u> outlines implementation and execution of the budget plan.
- 7320 and 7320P detail the requirements for purchase approval.

# Regulations Governing the Budgeting Process

Montana law prescribes a precise timeline for school district budget adoption. Significant highlights of the budget process include:

- March 1: OPI releases Guaranteed Tax Base subsidy amounts. Historically, OPI also releases BASE and Maximum budget amounts as
  well as calculated voting limits at that time (20-9-369, MCA). Additionally, the 2017 Legislature passed SB307, which gives schools new
  permissive (i.e., unvoted) levy authority to finance certain facility improvements. The law also creates a state-funded subsidy for mills levied
  for this purpose, and an estimate of that subsidy is also due from the state by March 1.
- March 31: SB307 also enacted a requirement that schools must provide notice of their intent to increase permissive levies in the ensuing year by March 31. The notice must include the estimated number of mills to be increased and the projected tax impacts on a \$100,000 and \$200,000 home. The District's notice for the current budget year is included as Appendix 2 in the budget document.
- First Tuesday after the First Monday in May: Regular School Election Day. Districts wishing to approach voters with additional levy requests must run the election on the Regular School Election Day, unless the legislature is meeting to discuss school funding (20-20-105, MCA).
- On or before August 25: Trustees adopt the final budget (20-9-131,MCA).

# Applicable Fund Types and Titles

The District's formal budgeting process centers around our "Budgeted Funds." Section 20-9-201, MCA provides that a formal budget be adopted for the following "budgeted funds" in order to expend any money from these eleven funds:

- 01 General Fund
- 10 Transportation Fund
- 11 Bus Depreciation Reserve Fund
- 13 Tuition Fund
- 14 Retirement Fund
- 17 Adult Education Fund
- 19 Nonoperating Fund
- 28 Technology Fund
- 29 Flexibility Fund
- 50 Debt Service Fund
- 61 Building Reserve Fund

All other funds are classified as "nonbudgeted funds." Section 20-9-210, MCA, limits expenditures from these funds to the amount of cash balance in a fund. While the Bozeman School District does develop revenue and expenditure budgets for nonbudgeted funds, those budgets are not formally approved by the Board of Trustees. As a result, they are only briefly described in this document. Interested parties can contact the District Business Office to obtain more information on them.

# Classification of Revenues and Expenditures

The Montana Office of Public Instruction dictates the classification system for all revenues and expenditures. The account structure is a master classification of balance sheet, revenue, and expenditure accounts from which selections can be made for reporting comparable transactions on a uniform basis. In order to facilitate meaningful cost data comparisons with national educational statistics and meet reporting requirements of various federal revenue sources, the account structure is based on the structure proposed in Financial Accounting for Local and State School Systems, published by the U.S. Department of Education. The structure is flexible and will allow for expansion to meet increased reporting needs as well as unique needs of the individual user.

Montana's chart of accounts, which roughly translates to the NCES accounts, categories revenues by source and expenditures by program, function, and object.

Revenue. The account structure for revenue and other financing sources accounts consists of a three-digit fund number and a four-digit source account. A three-digit project reporter is also used for special accounting and reporting purposes for state and federal grants or other special reporting projects.

X X X X X X X X X X X X District/Fund Subsidiary Source Project Reporter Code-Optional

The first digit of the subsidiary source account number designates the first level of reporting for one of the following six broad categories of revenue sources. The next three digits provide additional summary levels within one of the six categories.

#### **Current or Recurring:**

1000 - Revenue from Local Sources

2000 - Revenue from County Sources

3000 - Revenue from State Sources

4000 - Revenue from Federal Sources

#### Non-Current or Non-Recurring

5000 - Other Financing Sources

6000 - Adjustments to Beginning Fund Balance

<u>Expenditures.</u> The expenditure and other financing uses account structure is the most extensive. It is designed to give the desired informational breakdown of expenditures and other financing uses without being overly cumbersome. As mentioned, the structure is flexible and will allow for expansion to meet increased reporting needs. The account structure includes the following dimensions:

- A. Fund Three digits
- B. Operational Unit Optional two-digit code used to denote an instructional center or individual school unit. Individual organization codes are not intended to be used for departments, sections or other cost centers. This level of subdivision can be accomplished using the functional category codes. A district-wide code can be used for those expenditures not applicable to other organization categories.
- C. Program Three-digit code used to denote a plan of activities and procedures designed to accomplish a predetermined objective or set of objectives. The program dimension provides the school district the framework to classify expenditures by program for cost determination purposes.
- D. Function Four-digit code used to denote the purpose for which an activity or program exists or is used. It includes the area subfunctions, activities, and subactivities performed to accomplish general objectives. Expenditures are classified by function to provide comparability between communities and states and to assist in decision making.
- E. Object Three-digit code used to denote the specific good or service obtained.
- F. Project Reporter Three-digit code used to accumulate expenditures to meet a variety of specialized reporting requirements at local, state and federal levels and to relate expenditures to a specific revenue source.

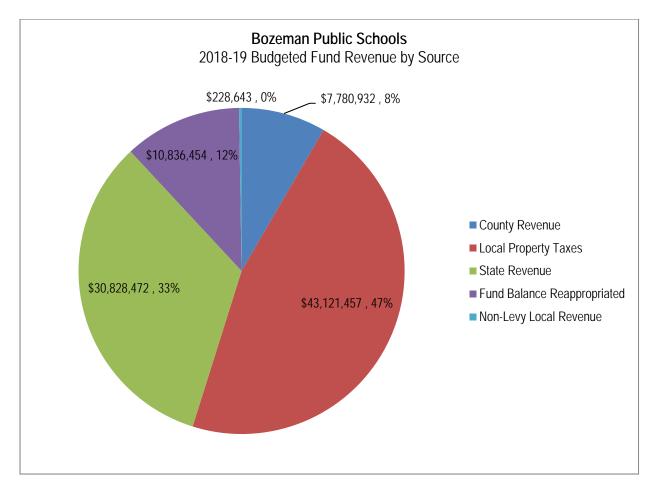
X X X	ХХ	X X X	X X X X	X X X	X X X
Fund	Oper Unit (optional)	Program	Function	Object	Project Reporter (optional)
	(optional)				(optional)

The Montana Office of Public Instruction's prescribed chart of accounts is available online.

# **Explanation of Key Revenues and Expenditures**

The District's total spending authority in its budgeted funds during 2018-19 is \$92,795,958. Of that total, \$10,836,454 will come from "fund balance reappropriated"—that is, money carried forward from 2017-18. The remaining amount, \$81,959,504, will be funded by new revenue coming into the

District. The District categorizes these revenues by source. The following chart shows the 2018-19 budgeted revenue sources for the Districts' budgeted funds:



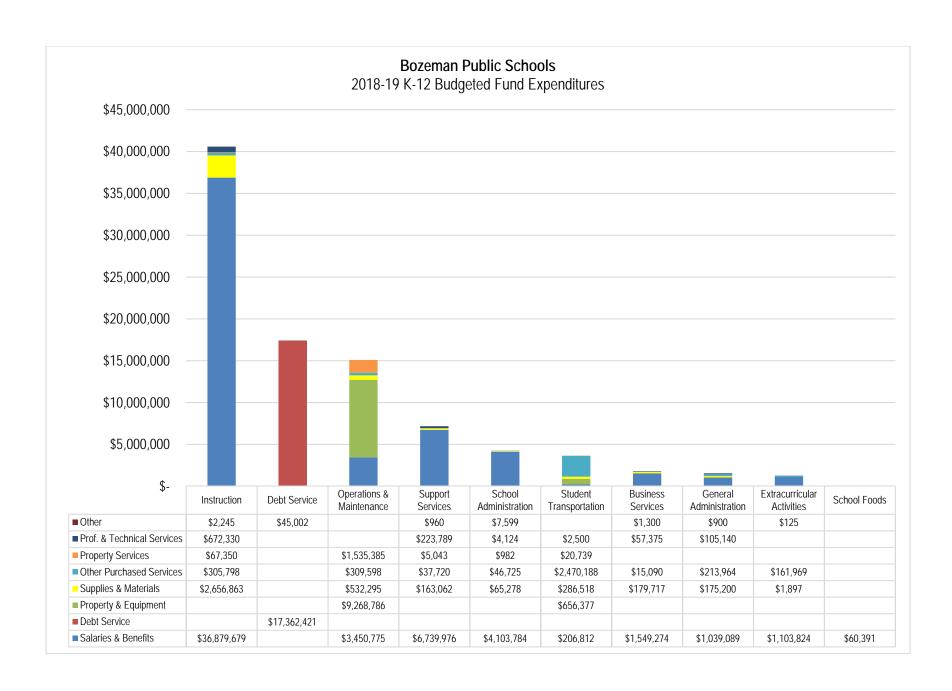
Local property taxes represent the single largest revenue source for the District, making up 47% of revenue funding sources. Local property taxes are levied only on taxpayers within the Districts' boundaries. The Informational section of this document contains a detailed explanation of local property taxes.

State revenue sources make up the second largest funding sources for the budgeted funds. The majority of this amount is state entitlement payments to the Districts' General Funds.

County revenue sources are also property taxes originating from a permissive countywide levy, which is then distributed to fund the Transportation and Retirement Funds for the school districts in the county. In 2018-19, county revenue sources account for 8% of Bozeman's budgeted fund revenue.

Other local revenue sources make up the smallest portion of the funding sources for our budgeted funds. These sources are primarily interest earnings, individual tuition, and miscellaneous user fees.

As mentioned above, expenditures are categorized in several ways, most notably by "function" and "object". Function refers to the purpose for which an activity or program exists or is used, while object refers to the specific good or service obtained. Of the \$92,795,958 in total budgeted expenditures, the District plans to spend \$40,584,266 (44%) on Instruction and \$55,133,604 (59%) on Salaries and Benefits – the largest single function and object amounts, respectively. The graph on the following page summarizes total budgeted expenditures by function and object:



### **Fund Balance Policies**

The Bozeman School District Board of Trustees has established <u>Policy 7515</u> governing ending fund balances. In general, the policy states the District will strive to maintain a minimum unassigned General Fund balance of five percent of the ensuing year's budget as of June 30. Adequate reserves are necessary for cash flow purposes, to protect the District against revenue shortfalls, and to provide a last-resort funding source for unforeseen emergencies. Strong fund balances also improve the District's bond rating, which minimizes the interest costs of debt issues.

The Financial section of this document contains detailed information and projections for fund balances in each budgeted fund.

#### FINANCIAL REPORTING

Following the close of each fiscal year, the District prepares a <u>Comprehensive Annual Financial Report</u>. The Basis of Accounting and Fund structure used in that document are explained below.

# **Basis of Accounting**

The District uses different bases of accounting in various circumstances. The Statement of Net Position and the Statement of Activities answer the question "How did we do financially during the year". These government-wide statements include all assets and liabilities using the accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the District's net position and changes in that position. This change in net position is important because it tells the reader that, for the School District as a whole, the financial condition of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, some not. Non-financial factors include the School District's property tax base, facility conditions, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the School District's governmental activities are presented. These activities include most of the District's programs and services including instruction, support services, administration, operations and maintenance, pupil transportation, food services and certain extracurricular activities.

### **Fund Financial Statements**

A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds: Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on how money flows into and out of its funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains twenty-one individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General, Elementary Building, and High School Building Reserve Funds, which are considered to be major funds. Data from the other eighteen governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements and schedules elsewhere in this report.

<u>Proprietary funds:</u> The District maintains one proprietary fund type. Internal service funds are an accounting device used to accumulate and allocate costs internally among the District's various functions. When the School District charges customers for the services it provides, whether to outside customers or to other departments of the District, these services are generally reported in proprietary funds. The District uses two internal service funds to account for services provided to all the other funds of the District: purchasing and self-insurance. The internal service funds use the same accounting method as the government-wide statements and are included with the governmental activities shown on those statements. The two internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements.

<u>Fiduciary funds:</u> Fiduciary funds are used to account for resources held for the benefit of parties outside the District. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs. The accrual basis of accounting is used for fiduciary funds. The District uses the fiduciary funds to account for extracurricular student activities, Worthy Student Scholarships, Medicaid Billing Consortium, and High School Interlocal Agreement activities.

### **BUDGET DEVELOPMENT PROCESS**

# **Budget Process**

Bozeman's budget development process involves a series of progressive steps. These steps include:

- 1. <u>Adopting a Budget Calendar.</u> As explained below, the District Board of Trustees adopts a budget development calendar each fall for the ensuing fiscal year.
- 2. <u>Estimating Budget Limits.</u> In Montana, General Fund budget limits are generally driven by the prior year's average enrollment, a series of funding factors determined by the State legislature, and voter approval of proposed tax levies.
  - a. <u>Enrollment.</u> For funding purposes, Montana law prescribes two enrollment count dates throughout the year. These count dates are October 1 and the first Monday in February. The October count generally yields the highest student count of the two, and the District prepares detailed enrollment projections for it. The February count is then estimated based on historical trends.
  - b. <u>Funding Factors.</u> The Montana Legislature determines the funding rates that apply to each enrollment count. The Legislature meets from January to April of odd-numbered years and determines the funding rates for the following two fiscal years. As a result, funding factors for odd number years (such as fiscal year 2018-19) are usually known during the budget development process while factors for even number years are not known and must be assumed.
  - c. <u>Voted tax levies.</u> Although Bozeman voters have typically supported schools in the past, the District realizes it cannot take this support for granted. As a result, budget projections are developed assuming levy requests pass and do not pass. Election Day marks the final step of the process for determining our General Fund budget; after the election, the District knows with certainty what the spending limit will be for the ensuing year.

- 3. <u>Developing Line Item Budgets.</u> Buildings and departments receive funding allocations based either on enrollment (school buildings) or flat amounts (departments). Administrators and supervisors can then use these allocations to achieve the goals they have established for themselves through the LRSP process. As such, administrators and supervisors are responsible for preparing a line item budget for their cost center. Those budgets are generally created each fall. This timeline allows the administrator or supervisor a chance to anticipate any shortfalls in their budget and submit requests for additional funding.
- 4. <u>Determining Additional Requests.</u> The development of the cost centers' line item budgets gives administrators and supervisors the opportunity to identify any additional resources they may need to achieve their goals. If one of these individuals anticipates the need for additional resources, he or she may request additional funding. Bozeman's Additional Funding Request process is a formal process that allows the District to prioritize the requests and match them with available funding. The requests themselves include an amount and/or FTE requested and the justification for the request.
- 5. <u>Prioritizing Additional Requests.</u> Once all additional requests have been received, the Business Office compiles them and distributes them for prioritization. Three groups prioritize the requests and make recommendations to the Superintendent. These groups include the Instructional Cabinet (generally building principals and assistant principals), Central Office administrators, and the District's Budget Committee. These groups review each additional request and assign it a score of 1-5. Once spending limits are known, the Superintendent then uses these prioritizations to develop his final recommendations to the Board.
- 6. <u>Determining Final Budget Limits.</u> Budget limits are finally determined during late spring and summer. Significant events during that time period include:
  - a. <u>Final enrollment count.</u> General Fund budget limits are general determined by the average of two enrollment counts. The final enrollment count each year is on February 1.
  - b. <u>Adjournment of Montana Legislature.</u> The Montana Legislature meets every other year for a 90-day session. The session begins in January and concludes in late April. At that time, all changes to the Montana school funding formula are finalized.
  - c. <u>School election day.</u> By law, the regular school election day in Montana is the Tuesday after the first Monday in May. Trustee elections and General Fund elections must be held on this date, although schools can reschedule the General Fund election in years when the Legislature meets to consider school funding. For practical and cost reasons, however, the Bozeman School District runs our General Fund election on the regular election day in May. This is the final step of the process for determining our General Fund budget; after the election, the District knows with certainty what the spending limit will be for the ensuing year.

# General Budget Timeline/Calendar

Each fall, the Bozeman School District Board of Trustees adopts the budget calendar for the ensuing fiscal year. The calendar includes both the 'hard' budget deadlines established in state law as well as the 'soft' deadlines for the internal processes and discussions that must occur during the budgeting process. On October 9, 2017, the Board adopted the following calendar for the development of the 2018-19 budget:

Activities	Personnel Involved	Timeline
Discuss Schedule of Activities and establish guidelines for budget development	Superintendent/Administration	10/1/17 through 10/31/2017
Approve Schedule of budget development activities	Board of Trustees	10/9/2017
Prepare Average Number Belonging (ANB) Projections	Deputy Supt. Operations/Director of Business Services	11/13/2017
Prepare and distribute budget development materials and 2018-19 additional budget request instructions	Director of Business Services	11/20/2017
Prepare and submit School/Department budget materials and 2018-19 additional budget requests	School and Department Administration & Staff	11/20/2017 through 12/15/2017
Compile budget information and additional requests	Deputy Supt. Op/Dir. of Business	12/18/2017 through 1/5/2018
Prepare preliminary budgets for General Fund	Director of Business	1/8/2018 through 2/16/2018
Review and prioritize budget requests/potential cuts	Superintendent/Administration	1/8/2018 through 2/16/2018
Conduct Budget Committee meetings as needed for review, discussion & revision of preliminary General Fund budget	Deputy Supt. Op, Dir. of Business Services, Trustees & Administration	1/8/2018 through 2/16/2018
Revise and finalize ANB Projection	Deputy Supt. Operations/Director of Business Services	2/5/2018
Present Preliminary General Fund Budget to the Board	Trustees/Admin	2/26/2018
Board call for Election	Board of Trustees	2/26/2018
Conduct public meetings for review, discussion & revision of preliminary General Fund budget	Trustees/Admin	2/27/2018 through 5/8/2018
Conduct budget discussions as needed and align budget with strategic goals	Board of Trustees	2/27/2018 through 5/8/2018
Adopt resolution of intent to increase non-voted levies	Board of Trustees/Admin	3/5/2018
Provide notice of intent to increase non-voted levies	Board of Trustees/Admin	3/13/2018
Set amount of voted levy	Board of Trustees/Admin	3/26/2018
Conduct Trustee and Special Levy Election	District Clerk/County Clerk & Recorder	5/8/2018
Prepare preliminary budgets for Transportation, Bus Depreciation, Tuition, Retirement, Adult Ed, Debt Service, Building Reserve and Technology Depreciation Funds	Director of Business	5/9/2018 through 6/30/18
Present preliminary Budget for all Budgeted Funds	Trustees/Admin	7/30/2018
Adopt Final Budget	Board of Trustees	8/13/2018

### Capital Projects Budget Timeline/Calendar

Although the spending authority and tax calendars follow the same July 1 – June 30 year, many of the District's larger capital projects occur over the summer and, in doing so, span two fiscal years. As a result, the District's planning and budgeting calendar for capital projects is based on a calendar year rather than the fiscal year described above.

The capital budgeting process is also less formalized, but generally follows a predictable timeline:

- Ongoing. The District Facilities Department maintains an ongoing list of capital projects, repairs, and improvements to be accomplished.
- <u>Fall.</u> Facilities Department staff meets with building administration and staff to discuss maintenance project requests. Also, field inspection details from the District's updated Facility Condition Inspection (FCI) are also reviewed for high-priority deficiencies that should be incorporated into the capital project recommendations. FCI codes are assigned to each item as a means of identifying the deficiency category relative to other projects if applicable. The codes are as follows:
  - o 1 Code/Life Safety Immediate threat to life safety or building integrity
  - o 2 Damage/Wear out Worn out, difficult to operate/service
  - o 3 Codes and Standards Systems not in code compliance and not grandfathered
  - o 4 Environmental Failures affecting the indoor environment
  - o 5 Energy Energy conservation
  - o 6 Aesthetics
- <u>Winter.</u> District Administration and the Long Range Facilities Planning Committee review and prioritize the project listing. They then estimate all available funds (including Building Reserve balances, General Fund allocations, and grants) and develop a recommendation to the Board of Trustees. The recommended projects for 2017 were influenced by facility inspection results, maintenance needs, requested user improvements and available budget. The 2017 list was approved by the Board of Trustees on December 18, 2017 and follows this document as Appendix 1.

### **Budget Administration and Management**

By law, the Board of Trustees has ultimate legal responsibility to administer and manage the District budget. In practice, however, the Board delegates that responsibility to the Superintendent, who in turn assigns administrative responsibility for it to various administrators and staff members.

In Bozeman, budget administration falls under the purview of the Deputy Superintendent Operations and the Director of Business Services. These two positions are generally responsible for:

- Coordinating all budget development activities
- Administering elections, including mill levy elections, in accordance with state law
- Ensuring all legal deadlines are met
- Estimating and verifying all budget limits are within established legal and policy thresholds
- Presenting administrative recommendations to the Board for approval
- Filing all related reports
- Working with District auditors to verify the validity of the District's budget and financial records

Building administrators and department supervisors also play a key role in budget development. Each cost center receives a budget allocation, and the administrator or supervisor can distribute that allocation between line items at this or her discretion. Line item budgets are generally due around the first of the calendar year in time for additional budget requests to be made known.

Once budgets have been finalized and adopted, the District must manage expenditures to ensure costs stay within budgets. By law (20-9-208, MCA), districts may overspend line items within the budget as long as the budget as a whole stays within the adopted and legal spending limits.

In Bozeman, implementation and management responsibilities fall to the appropriate building administrator or department supervisor. For each school building of the District, the building principal assumes this responsibility. Administrators and supervisors who fail to properly manage their budgets are subject to disciplinary action.

# OTHER SUSTAINING LOCAL REVENUE SOURCES

The Bozeman School District's local revenues include both tax receipts and several types of non-levy revenues. While tax receipts are certainly the larger of the two, several types of non-levy revenue play a key role in the sustaining District operations. This document will review two of these non-levy revenue sources: Indirect Cost and Aggregate Reimbursements and Tax Increment Finance District receipts.

# <u>Indirect Cost and Aggregate Reimbursements</u>

The Bozeman School District collects indirect cost reimbursements from the Office of Public Instruction and various other grantors. The District pools indirect cost reimbursements with other reimbursements and tracks them in a District special revenue account. <u>Policy 7550</u> requires the Board to review the balances available in that account during the annual budget adoption cycle. In accordance with that policy, the available June 30, 2018 aggregate reimbursement balances are as follows:

District	Aggregate Reimbursements Balance June 30, 2017	Aggregate Reimbursements Balance June 30, 2018	2017-18 Increase/(Decrease)
Elementary	\$ 74,666	\$ 81,787	\$ 7,121
High School	\$ 248,277	\$ 285,078	\$ 36,800
K-12 Total	\$ 322,943	\$ 366,865	\$ 43,921

20-9-507, MCA authorizes the Trustees to spend reimbursements at their discretion. The Bozeman School District has historically used indirect cost and other reimbursements for general administrative expenses, cash flow purposes, and other District priorities. All aggregate reimbursements may be accumulated from year-to-year.

### Tax Increment Finance District Receipts

Tax Increment Financing Districts ("TIFDs", or more simply "TIF"s) are a local sustaining revenue source for the Bozeman School District.

TIFs are a technique that allows a Montana local governments (i.e., cities or counties) to generate revenue for a group of blighted properties targeted for improvement, known as a TIF district. A base year is established from which "incremental" increases in property values are measured. As improvements are made within the district and property values subsequently increase, the incremental increases in property tax revenue are earmarked for a fund that is used for improvements within the TIF district. Virtually all of the resulting new property tax dollars (with the exception of the six mill state-wide university levy) can be directed to redevelopment and economic revitalization activities within the area in which they are generated. Taxpayers located within a TIF district pay the same amount as they would if the property were located outside the district. TIFs do not directly increase property taxes. Rather, they affect the way taxes, once collected, are distributed.

Expenditures of TIF-generated revenues are subject to certain restrictions and must be spent within the TIF district.

Five separate TIFDs exist within the Bozeman School District boundary. The oldest TIFD, the Downtown Bozeman TIFD, has revenues in excess of its debt requirements. Gallatin County, the City of Bozeman, and the Bozeman School District agreed when the Downtown TIF was created that once any debt servicing requirements are met, excess revenue would be reverted back to the taxing jurisdictions based on the proportionate share of mills levied by each. The District has been receiving non-levy revenue distributions for the last eight years:

Year	TIFD Revenue	
2009-10	\$ 43,041	
2010-11	\$ 38,685	
2011-12	\$ 321,585	
2012-13	\$ 443,363	
2013-14	\$ 546,192	
2014-15	\$ 521,028	
2015-16	\$ 697,023	
2016-17	\$ 696,863	
2017-18	\$ 826,790	

The Downtown TIFD will continue to exist until 2031, and the District anticipates our receipts will increase over time. Unfortunately, the District does not have a mechanism to anticipate the amounts of future receipts.

Prior to 2014-15, the District accounted for TIF proceeds in the Building Fund (a nonbudgeted fund) and used those amounts to offset facility maintenance and improvement costs. However, the 2015 Legislature passed HB114 which requires school districts to use TIF proceeds to either increase General Fund operating reserves or provide tax relief. This change did and will continue to impact the Bozeman School District in four primary ways:

- 1. The General Fund will now need to finance costs previously paid through the Building Fund using TIF proceeds. The General Fund is capped, however, so this shift ultimately means fewer resources are available for instructional programs.
- 2. The District is able to use TIF proceeds to increase General Fund operating reserves. Adequate reserves are necessary for cash flow purposes, to protect the District against revenue shortfalls, and to provide a last-resort funding source for unforeseen emergencies. Strong fund balances also improve the District's bond rating, which minimizes the interest costs of future debt issues.

- 3. HB114 also allows district to use TIF receipts to provide tax relief in any budgeted fund. While this is a valuable tool, it is important to remember that TIF proceeds are short term in nature and they will expire. When that happens, the relief that taxpayers have enjoyed to that time will no longer be available. Without planning, the loss of non-levy revenue will cause a sudden and drastic increase in tax levies.
- 4. Facility needs within the TIFD boundaries may be addressed. The District has two facilities within the boundaries of the Downtown TIF (the Willson and Hawthorne buildings), and both that have deferred maintenance needs. The existing Downtown TIF agreement allows the City to pay for these improvements directly, without passing the funds through to the District. The District did not use FY18 TIF proceeds in this manner; however, the option may be exercised for future receipts.

As noted above, the District received \$826,790 in TIF receipts in 2018. The District used 100% those receipts to impact taxes, both immediately and into the future. In accordance with HB114, the 2018 TIF proceeds were distributed as follows:

• <u>Elementary Debt Service Fund: \$374,346.</u> In November 2015, Bozeman Elementary voters approved a \$5.5 million bond issue to expand, renovate, and improve Hawthorne Elementary—one of the facilities located within the Downtown TIF boundary. Although those bonds are General Obligation bonds and therefore the responsibility of the taxpayers, the District plans to use the Downtown TIF proceeds to reduce their tax impacts.

The Hawthorne bonds were intentionally structured with a 16-year maturity—rather than the maximum 20-year term—to match the anticipated receipt of the TIF proceeds. Administration expects that the Downtown TIF proceeds will be sufficient completely offset the debt service requirements of the Hawthorne bond. For 2018-19, the Hawthorne bond payment is \$471,725. \$97,379 was available in 2017-18 ending fund balance—most of which came from unspent bond proceeds—and 2018-19 TIF proceeds were allocated to the Elementary Debt Service to cover the entire balance. As a result, there will again be no taxpayer cost for the Hawthorne bonds in 2018-19.

- <u>Elementary and High School Building Reserve Funds: \$239,944.</u> \$179,944 and \$60,000 were allocated to the High School and Elementary Building Reserve Funds, respectively, to reduce voter-approved levies in these funds. Proceeds will be used to help finance fascia restoration and window replacement projects at the Willson Administration building. This project, 75% of which is funded by the High School District and 25% by the Elementary District, is an especially appropriate use of the TIF remittance because the Willson Building lies within the boundaries of the TIF district. This project—along with all Building Reserve-funded capital projects—are disclosed on the District's annual Capital Projects Plan, included herein as Appendix 1.
- <u>Elementary and High School General Funds: \$212,500.</u> 2017-18 TIF collections remaining after the Hawthorne bond payment and Building Reserve allocations were used to offset these revenue reductions and maintain District reserves. The High School

General Fund received \$42,500 of the TIF proceeds and the Elementary General Fund received \$170,000. Following this deposit, the High School General Fund reserves totaled 9.97%, up marginally from 9.93% the year before. Elementary General Fund reserves grew by a similar amount: the 2018-19 reserves are 9.32%, up a fraction from the 9.29% the previous year.

General Fund reserves are important because they directly impact the District's bond rating. This is particularly important because construction bonds for the renovating Bozeman High School and constructing the District's ninth elementary and third middle school buildings are all on the foreseeable horizon. Strong General Fund reserves are critical to minimize the interest cost and tax impact of the projects.

In summary, District taxpayers received both immediate and ongoing future benefit from this year's TIF proceeds. The proceeds completely paid for the 2018-19 Hawthorne bond payment and funded a portion of the District's capital projects plan, both of which provided immediate and direct relief to taxpayers. They also allowed the District to increase General Fund operating reserves, enabling both districts to remain close to the 10% legal limit. These reserves will enable the District to minimize the interest costs and long-term taxpayer cost of large bond issues on the immediate horizon.

If the TIF proceeds continue to increase as anticipated, they will continue to benefit District taxpayers. However, the District will need to carefully manage future TIF receipts and balance our stakeholders' competing priorities.

# **Bozeman Public Schools**



2018-19 Adopted Budget

**Financial Section** 

# **Overview**

The Financial section of this document presents the detailed budgets of the District. The information is presented in a 'pyramid' format: the reports begin at a very high-level view and are followed by increasingly precise levels of detail. The highest level reports combine and summarize revenue and expenditure budgets for all budgeted funds. Operating funds are then isolated so users can understand how the year's operations will be financed in total. Finally, individual fund budgets are presented. These budgets isolate the individual financing sources and building level budgets at their highest level of detail.

# <u>Presentation of Revenues and Expenditures</u>

As explained in the Organizational Section, the Montana Office of Public Instruction dictates the classification system for all revenues and expenditures. The account structure is a master classification of balance sheet, revenue, and expenditure accounts from which selections can be made for reporting comparable transactions on a uniform basis. Montana's chart of accounts, which roughly translates to the National Center of Educational Statistics (NCES) accounts, categorizes revenues by source and expenditures by program, function, and object.

Revenue. The account structure for revenue and other financing sources accounts consists of a three-digit fund number and a four digit source account. A three-digit project reporter is also used for special accounting and reporting purposes for state and federal grants or other special reporting projects.

X X X X X X X X X X X X X X District/Fund Subsidiary Source Project Reporter Code-Optional

The first digit of the subsidiary source account number designates the first level of reporting for one of the following six broad categories of revenue sources. The next three digits provide additional detail levels within the six categories:

#### **Current or Recurring:**

1000 - Revenue from Local Sources

2000 - Revenue from County Sources

3000 - Revenue from State Sources

4000 - Revenue from Federal Sources

#### Non-Current or Non-Recurring

5000 - Other Financing Sources

6000 - Adjustments to Beginning Fund Balance

This document does not combine revenue sources; rather, each source is presented individually.

<u>Expenditures</u>. The expenditure codes used in Montana include the following elements:

- A. Fund Two digits, though the fund number is often displayed as three digits: a leading '1' indicates an elementary fund and a leading '2' means high school fund.
- B. Operational Unit Optional two-digit code used to denote an instructional center or individual school unit. Individual organization codes are not intended to be used for departments, sections or other cost centers. This level of subdivision can be accomplished using the functional category codes. A district-wide code can be used for those expenditures not applicable to other organization categories.
- C. Program Three-digit code used to denote a plan of activities and procedures designed to accomplish a predetermined objective or set of objectives. The program dimension allows the school district to classify expenditures by program for cost determination purposes.
- D. Function Four-digit code used to denote the purpose for which an activity or program exists or is used. It includes the area subfunctions, activities, and subactivities performed to accomplish general objectives. Expenditures are classified by function to provide comparability between communities and states and to assist in decision making.
- E. Object Three-digit code used to denote the specific good or service obtained.
- F. Project Reporter Optional three-digit code used to accumulate expenditures to meet a variety of specialized reporting requirements at local, state and federal levels and to relate expenditures to a specific revenue source.

Despite these various account elements, this document summarizes and presents expenditures by function and object. The categories presented are:

### Functions:

- *Instruction:* Instruction includes the activities dealing directly with the interaction between teachers and students.
- Support Services: Support services are those services which provide administrative, technical (such as guidance and health), and logistical support to facilitate and enhance instruction. Also includes activities associated with assisting the instructional staff with the content and process of providing learning experiences for students.
- General Administration: Activities concerned with establishing policy by the board of trustees and administering policy by the superintendent in connection with operating the school district.
- *School Administration:* Those activities concerned with overall administrative responsibility for a single school or a group of schools.
- Business Services: Activities concerned with paying for, transporting, exchanging, and maintaining goods and services for the school district.
- Operations and Maintenance: The activities concerned with keeping the physical plant open, comfortable, and safe for use, and keeping the grounds, buildings, and equipment in effective working condition and state of repair.
- Student Transportation: Those activities concerned with the conveyance of students to and from school
- *School Foods:* Those activities concerned with providing food to students and staff in a school or school district.

- Extracurricular Activities: School sponsored activities and athletics for students that are not part of the regular instructional programs and for which students do not receive educational credit.
- Debt Service: Expenditures to retire long-term debt of the school district including payments of principal, interest, and related fees. Also includes payments for Special Improvement District payments.
- Other: Other functions not falling under one of the above-listed categories.

#### Objects:

- Salaries and Benefits: Amounts paid to employees of the school district who are considered to be in positions of a permanent nature or hired temporarily, including personnel substituting for absent staff members in permanent positions. This code includes gross salary and amounts paid by the school district on behalf of employees in accordance with federal or state law or collective bargaining agreements.
- *Professional and Technical Services:* Services which by their nature can be performed only by persons or firms with specialized skills and knowledge.
- *Property Services:* Services purchased to construct, improve, operate, repair, maintain, and rent property owned and/or used by the school district.
- Other Purchased Services: Amounts paid for services rendered by organizations or personnel not on the payroll of the school district other than Professional and Technical Services or Property Services.
- Supplies & Materials: Amounts paid for items of an expendable nature that are consumed, worn out, or deteriorated in use; or items that lose their identity through fabrication or incorporation into different or more complex units or substances.
- *Property and Equipment:* Expenditures for the acquisition of fixed assets, such as land, building, building improvements, and equipment made in accordance with the District's capitalization policy.
- *Debt Service:* Expenditures to retire long-term debt of the school district including payments of principal, interest, and related fees. Also includes payments for Special Improvement District payments.
- Other: Other objects not falling under one of the above-listed categories.

The Montana Office of Public Instruction's prescribed chart of accounts is available online.

# **Bozeman Public Schools**



2018-19 Adopted Budget

Financial Section: All Budgeted Funds

## **Budgeted Funds**

## **Overview**

Montana's legal and accounting requirements of school districts make it necessary to establish a number of separate accounting entities. This is accomplished by organizing and operating a school district accounting system on a fund basis.

A fund is defined as a fiscal and accounting entity with a self-balancing set of asset, liability, fund equity, revenue, and expenditure accounts to record the flow of cash and other financial resources for a specific purpose or activity. Each fund must be accounted for separately so that its resources, obligations, revenues and expenditures or expenses, and fund equities are segregated from other funds. Funds are properly segregated when the accounts are kept separate and the resources of one fund are not used to meet the obligations of another without proper authorization and recording of interfund transactions.

Montana law differentiates 'budgeted funds' from 'non-budgeted funds'. Section 20-9-201, MCA provides that a formal budget be adopted for budgeted funds in order to expend any money from them. The adopted budgets represent the legal spending authority in the budgeted funds, regardless of cash balance. State law provides for eleven budgeted funds:

- 01 General Fund
- 10 Transportation Fund
- 11 Bus Depreciation Reserve Fund
- 13 Tuition Fund
- 14 Retirement Fund
- 17 Adult Education Fund
- 19 Nonoperating Fund
- 28 Technology Fund
- 29 Flexibility Fund
- 50 Debt Service Fund
- Building Reserve Fund

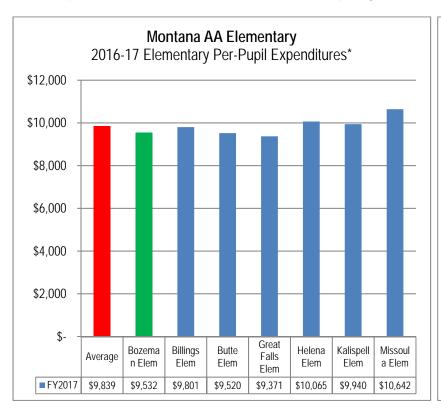
In addition, local property taxes can only be levied in these budgeted funds.

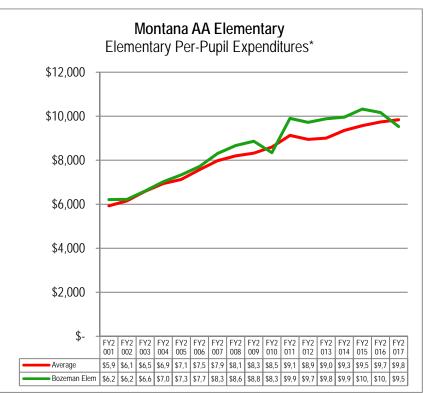
All other funds are classified as "nonbudgeted funds." Section 20-9-210, MCA, limits expenditures from these funds to the cash balance in a fund. Notable nonbudgeted funds include all federal grants, school foods, self-insurance, and student activities funds. The activities in these funds are

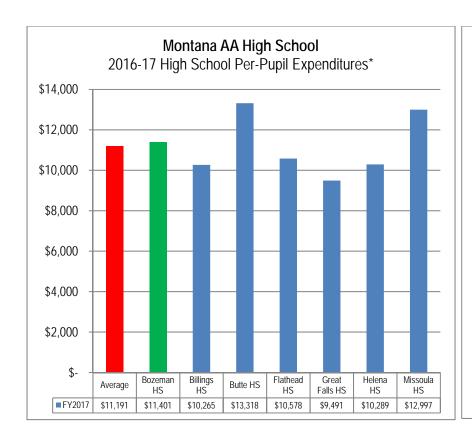
obviously important to District operations, and annual spending plans are created for them. However, the Board does not review or approve these spending plans, so they are not addressed in this document.

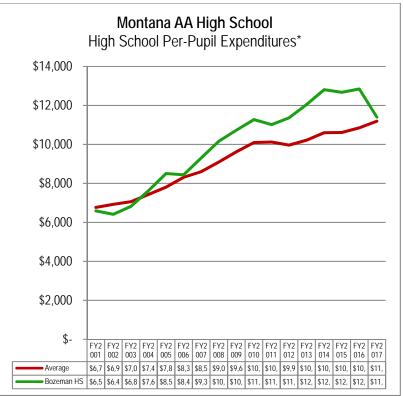
The District does track how Bozeman's expenditures compare to those of similar-sized districts in the state, but those comparisons are not yet available for the current year. However, previous year's information is available and presented here. It is important to note that these per-pupil expenditures include more than just the budgeted funds presented in this document. Despite this difference, the District includes this information here as this section is the most appropriate place for it.

The seven largest school districts in the state—of which Bozeman is one—are classified as a 'AA" Districts for extracurricular athletic purposes. Although these districts differ in many ways, they are often compared on various different fronts. Graphs depicting 2016-17 elementary and high school expenditures for Montana's AA Districts and comparing Bozeman's historical expenditures to the statewide AA average are shown below:









2016-17 notwithstanding, Bozeman's expenditures tend to exceed the average for both the elementary and high school. The variance is generally due to:

- Bozeman's continued growth has necessitated additional facility construction, and this construction is typically financed through bonds. These bond payments are included in these figures and have a significant impact on Bozeman's per-pupil expenditures.
- Consistent voter approval for Bozeman General Fund levy requests. Voters in other AA districts, besides Butte and Missoula, have not been
  as willing to approve funding and additional spending requests. These requests generate additional spending authority, and drive up
  Bozeman's per-pupil expenditures over time.
- In recent years, Bozeman has been awarded several large grants. These grants are not accounted for in a budgeted fund and therefore are generally beyond the scope of this document. They also don't have a direct tax impact. They are, however, included in our per-pupil expenditures shown here.

Bozeman's 2016-17 per-pupil expenditures dropped dramatically. This anomaly is the result of refunding bond issues in that year. Refunding expenditures do not count toward per-pupil expenditures under the definition used by the Montana Office of Public Instruction, the compiler of this data. Bozeman Elementary and High School districts both issued refunding bonds in 2016-17. Those payments essentially took the place of the normal bond payments in that year, causing a notable decrease in our per-pupil expenditures. These reduced per-pupil expenditure levels are not expected to continue; in fact, per-pupil expenditures are expected to increase significantly—especially in the High School District as payments for a \$125 million bond issue commenced in 2017-18.

Significant changes are expected in statewide per-pupil expenditures over the next couple of years. Voters in Helena, Kalispell, Great Falls, Billings, and Bozeman all approved large debt issues in recent years, and the debt payments associated with those issues will likely drive up expenditure amounts in those areas.

## **Financing**

School funding in Montana differs from many other states' structures. In other states, ending fund balances plus anticipated revenue limits school expenditure budgets. In these systems, projecting ending fund balance is key to developing operational budgets and long term planning is important.

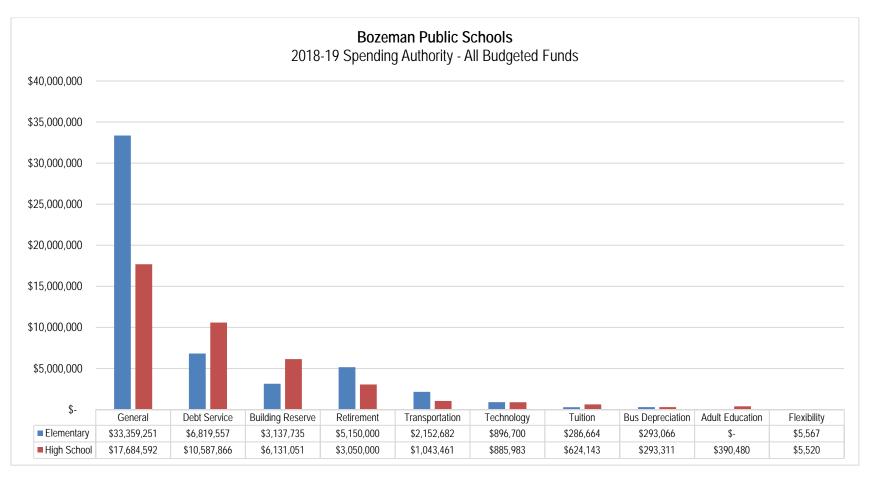
School funding in Montana, however, is quite different. Our operational expenditure budgets are limited by a state formula or District need. These budgets are then *fully funded* each year--regardless of the previous year's ending fund balance. The funding formula is tweaked every other year by our legislature, and they convene again in 2019 to determine the formula for the 2019-20 and 20-21 school years. We cannot predict what changes they might make.

Because our operations are fully funded each year and not dependent on ending fund balances, long-term projections are neither necessary nor advised. Bozeman limits long-range operational budget planning to the end of the upcoming legislative biennium, as that is the extent to which the inflationary factors currently referenced in law are known. At best, projections beyond that time are futile; at worst, they are misleading to our board, administration, and community.

For that reason, this document includes historical data, budget information for the budget year (2018-19) and projections for 2019-20 and 2020-21 only.

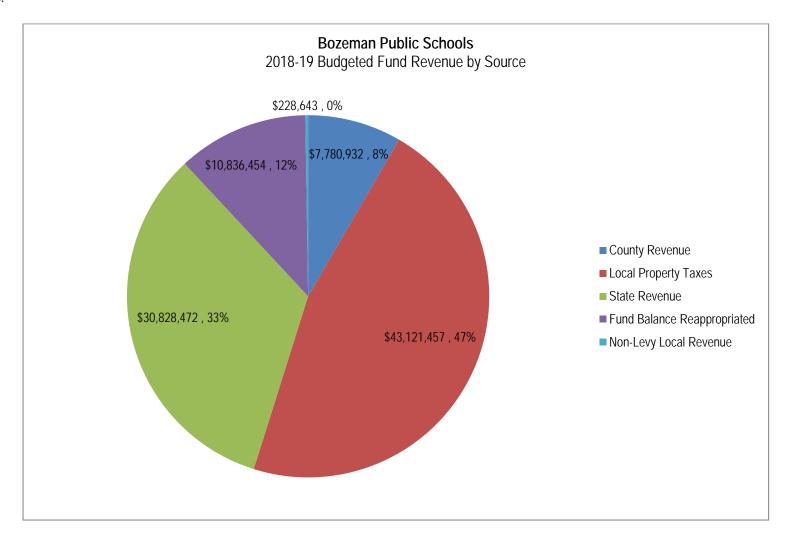
## Bozeman Public Schools Overview

The charts on the following pages summarize budgeted revenues and expenditures for the District's budgeted funds. The total spending authority for all budgeted funds is \$92,795,958 for 2018-19. The District's largest fund is the General Fund, the District's primary operating fund. With a total K-12 expenditure budget of \$51,043,843, it makes up 55% of our planned expenditures in 2018-19. The following graph shows the relative size of the District's budgeted funds:



Of the \$92,795,958 in total budgeted expenditures, the District plans to spend \$40,584,266 (44%) on Instruction and \$55,133,604 (59%) on Salaries and Benefits – the largest single function and object amounts, respectively. Both percentages are relatively constant on a year-to-year basis.

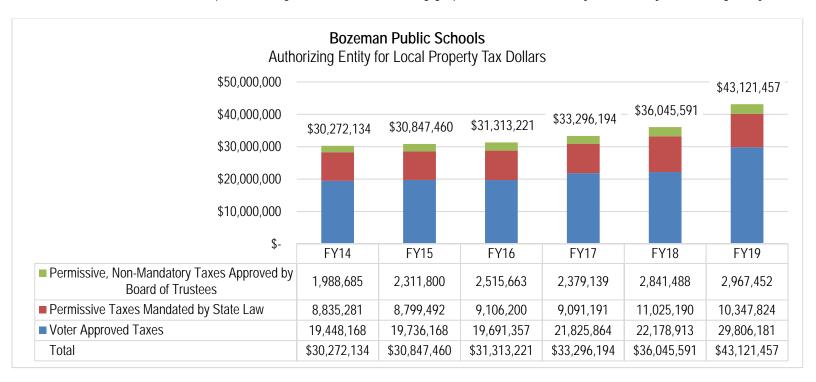
Each expenditure budget is fully funded by a combination of fund balance remaining from the previous fiscal year (fund balance reappropriated), non-levy revenue, and levied local taxes. The \$92,795,958 in expenditure budgets adopted for 2018-19 will be funded as follows:



The following table compared these budgeted funding sources for 2018-19 with those budgeted for the prior year:

	2017-18	2018-19	Change
Non-Levy Revenue	\$ 40,311,776	\$ 38,838,047	(\$ 1,473,729)
Local Tax Revenue	\$ 36,045,591	\$ 43,121,457	\$ 7,075,866
Fund Balance Reappropriated	\$ 9,928,068	\$ 10,836,454	\$ 908,386
Total	\$ 86,285,434	\$ 92,795,958	\$ 6,510,524

This year, local property taxes will increase \$7,075,866 (19.63%). This Financial Section includes a fund-by-fund analysis of the changes, but a high-level overview is included here to explain the larger trends. The following graph shows historical levy amounts by authorizing entity:



The following table summarizes the \$7,075,866 increase by authorizing entity and fund:

							P	ermissive, Non-					
					I	Permissive	M	landatory Taxes					
	20	17-18 Levied	Vot	er Approved	Tax	es Mandated	Аp	proved by Board			2	018-19 Levy	
Fund		Amounts		Taxes	b	y State Law		of Trustees	-	Total Change		Amounts	% Change
General	\$	20,907,681	\$	74,444	\$	(677,366)	\$	-	\$	(602,921)	\$	20,304,760	-8.5%
Debt Service		8,490,437		7,780,178		-		-		7,780,178		16,270,615	110.0%
Building Reserve		3,150,000		(239,944)		-		239,944		0		3,150,000	0.0%
Transportation		1,692,991		-		-		220,938		220,938		1,913,930	3.1%
Technology		655,985		12,589		-		-		12,589		668,574	0.2%
Adult Education		281,197		-		-		23,464		23,464		304,661	0.3%
Bus Depreciation		-		-		-		-		-		-	0.0%
Tuition		867,299		-		-		(358,381)		(358,381)		508,918	-5.1%
Total	\$	36,045,591	\$	7,627,267	\$	(677,366)	\$	125,964	\$	7,075,866	\$	43,121,457	100.0%
	% of t	total increase:		107.8%		-9.6%		1.8%		100.0%			

The following information details significant changes to our District's revenue requirements by authorizing entity.

<u>Voter-Approved Taxes.</u> Voter-approved taxes increased \$7,627,267 from 2017-18 to 2018-19. They make up 69% of the local property taxes levied in 2018-19.

The Districts held one election this year, on May 8, 2018 (the regular school election day). At this election, the District requested permanent Elementary and High School General Funds levy increases of \$291,000 and \$163,000. A simple majority was required for approval and each of the propositions passed, as follows:

<u>Issue</u>	Votes in Favor	Votes Opposed	<u>% in Favor</u>
Elementary General Fund (\$291,000)	8,130	4,010	67.0%
High School General Fund (\$163,000)	9,204	4,735	66.0%

There were 44,006 registered and active voters for the May 2018 election, and 14,571 ballots were cast—a 33.11% voter turnout. The District remains extremely grateful to our community for their continuing support at the polls.

It should be noted that the actual voted tax increase in the General Fund is actually less than the amount voters approved. Two reasons account for the difference:

1. Final budget and voting caps are not available when ballots must be certified, so the amounts presented on the ballot are estimates. The Board of Trustees historically requests General Fund operating levy increases that allow the greatest purchasing power (budget authority) for programs and personnel. As a result, the District typically errs on the high end—requesting more on the ballot than we ultimately levy—knowing that the final amount levied may not exceed the legal thresholds.

Such was the case in 2018-19. The following table shows the difference between the amount requested an ultimately allowed:

District	General Fund Levy Approved on Ballot	Final Maximum General Fund Levy Increase	Amount Approved In Excess of Maximum and Not Levied
Elementary	\$ 291,000	\$ 222,686	\$ 68,314
High School	\$ 163,000	\$ 90,774	\$ 72,226
K-12 Total	\$ 454,000	\$ 313,460	\$ 140,540

Under Montana law, Districts can levy amounts authorized but not imposed for up to five years after voter approval was granted.

2. Under Montana law, growing districts may use enrollment projections for funding purposes if those projections indicate increases in excess of certain thresholds. In order to retain this funding, however, the anticipated enrollment increase must materialize in the ensuing year. If the projected increase does not materialize, the District must forego the funds attributable to unmaterialized projection—including reducing the ensuing year's tax levy by the taxes levied on unmaterialized enrollment projections.

The District's 2017-18 budgets were based on a projected enrollment increase that did not completely materialize. Following are the details of that event and the associated tax impact:

	District	October 1, 2017	October 1, 2017	Unmaterialized	Required Tax
	DISHICL	Projected Enrollment	Actual Enrollment	Enrollment	Reduction in 2018-19
	Elementary	4,699	4,684	-15	\$ 98,785
Γ	High School	2,198	2,168	-30	\$ 140,230
	K-12 Total	6,897	6,852	-45	\$ 239,015

In total, actual 2017-18 enrollment was 6,852 students compared to 6,897 students that the District projected—a 0.65% margin of error.

However, levies that were previously approved by voters had a much more significant impact on the 2018-19 budget. Specifically, in May 2017, Bozeman High School voters approved \$125 million in bonds to finance the planning and construction of a second high school along with renovations to the existing Bozeman High School building. The first \$100 million of these bonds were issued in August 2017.

To keep the bonds from having a tax impact in 2017-18 as promised during the election cycle, the first year's interest payment was capitalized. As a result, the payment due in 2018-19 will be the first payment of this issue to be funded by local property taxes. The 2018-19 payment totals \$7,669,850 and will be financed through a \$7,725,946 increase in High School Debt Service property taxes. This increase represents the single largest change to the District's budget this year. In fact, the tax increase associated with these bonds actually *exceeds* the District's overall tax increase of \$7,075,866—meaning there is a net *de*crease in all other taxes combined.

The Elementary District's Technology Fund is the final fund that impacted voter-approved taxes this year. In 2013, voters approved a 3.00 mill Technology Levy. The annual levy amount fluctuates with the changes in the District's taxable value, and the 2018-19 levy will generate an additional \$12.589 over the 2017-18 amount.

<u>Taxes Mandated by the Montana Legislature.</u> General Fund BASE budget taxes are the only taxes mandated by the Montana Legislature. These taxes decreased from \$11,025,190 in 2017-18 to \$10,347,824 in 2018-19. They make up 24% of the local property taxes levied in 2018-19.

Faced with revenue shortfalls and budget deficits at the state level, the 2017 legislature eliminated two sources of non-levy revenue from school district General Funds: the Natural Resource Development Payment and General Fund Block Grants. The legislature created the Natural Resources Development Payment in 2013 to prevent a statewide increase in BASE budget levies associated with inflationary increase in the basic and per-ANB entitlements. The General Fund Block Grants were established by HB124 beginning in FY2001-02, replacing motor vehicle fees, corporate license taxes, SB184 property tax reimbursements, state payments-in-lieu-of-taxes (PILT), and state aeronautics fees. At that time, those revenue sources were paid directly to the local school district and used to reduce the mandatory BASE property tax levy.

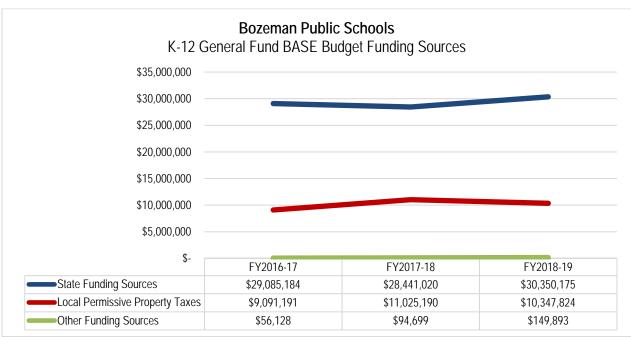
Eliminating these components did not affect school General Fund spending authority. Rather, the state funding formula dictates that local property taxes and a state subsidy must increase to backfill the lost state funding. As a result of this change and (to a lesser extent) increased enrollment, Bozeman's local BASE budget property taxes increased by \$1,933,998 in FY2017-18.

However, the legislature only intended for this increase to be temporary. To offset the state revenue losses, the law calls for increases in the Guaranteed Tax Base Aid (GTB) thresholds beginning in 2018-19 and continuing until 2020-21. The GTB threshold determines which districts receive a state subsidy for their General Fund BASE mills and how much subsidy those districts receive. A higher thresholds mean more districts receive the subsidy and those districts that do receive the subsidy, such as Bozeman, will receive a larger amount.

#### The GTB thresholds are:

	FY2017-18 and prior	FY2018-19	FY2019-20	FY2020-21 and beyond
Guaranteed Tax Base Aid Threshold	193%	216%	224%	232%

The following graph shows the changes in General Fund BASE budget funding sources resulting from this bill. From this graph, you can see the 2017-18 state funding drop and corresponding property tax increase as well as the state funding increase and property tax *de*crease in 2018-19 as the higher GTB threshold took effect:



It is important to note that the 2019 legislature has the ability to change anything in the school funding law, including the GTB thresholds listed above. Much of the school associations' lobbying efforts will focus on keeping those increasing thresholds in place to ensure the property relief that was promised in 2017.

<u>Permissive taxes approved by the local Board of Trustees.</u> Permissive taxes approved by the local Board of Trustees increased \$125,964 from 2017-18 to 2018-19. They comprise 7% of the total taxes levied by the District in 2018-19.

Taxes in this category do not require a vote of the taxpayers, and are levied at the discretion of the Board of Trustees. These taxes include amounts levied in support of the Transportation, Bus Depreciation, Tuition, Adult Ed, and Building Reserve Funds. Notable changes in these funds include:

<u>Building Reserve Fund.</u> The District will levy permissive taxes in the Building Reserve Fund in for the first time in 2018-19. The new K-12 levy amount is \$239,944, but a reduction in the voted levy amount offsets this new increase. Permissive Building Reserve taxes are eligible for a state subsidy, if one is appropriated by the Montana legislature. As a result, this restructuring allows the District to leverage local tax dollars and create more value for them.

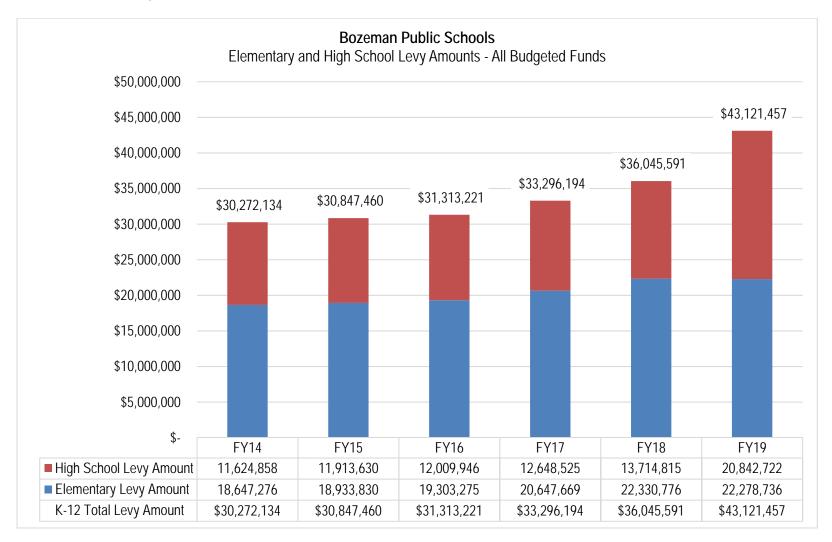
The subsidy amount, if any, will not be known until May 2019.

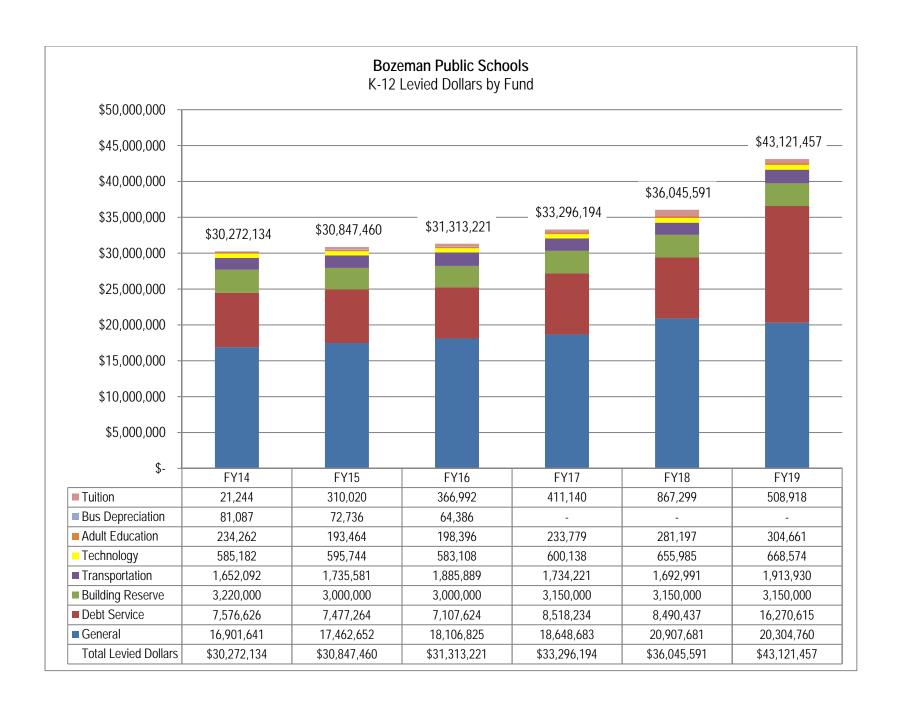
- <u>Transportation Fund.</u> The District signed a new 5-year contract with First Student for the provision of home-to-school bus transportation. The new contract calls for a per-route rate instead of a per-mile one, seat belts on buses, and District-purchased fuel. K-12 Transportation Fund levies increased by \$220,938 in 2018-19.
- <u>Tuition Fund.</u> In 2017-18, the Board of Trustees levied \$387,000 for two high school students expected to need out-of-state placements. Those placements did not materialize. A future placement for one of the students remains a possibility, but unused funds from 2017-18 will fund that contingency. A \$358,381 reduction in 2018-19 the K-12 Tuition Fund levy results from this change.

State law requires Montana schools to provide notice in March each year of any anticipated increases to certain permissive (i.e., nonvoted) levies in the ensuing year if taxable values remain unchanged from the prior year. The estimates in the notice are nonbinding. However, levies required to be covered by this notice constitute a small percentage of the District's actual levies (7% of the 2018-19 levies at the time the notice was published). Additionally, taxpayers may not understand the difference between voted and permissive levies, or know that the presented levies are not a complete picture of the District's taxes. To reduce confusion and improve transparency, the District includes all of its levies in the notice.

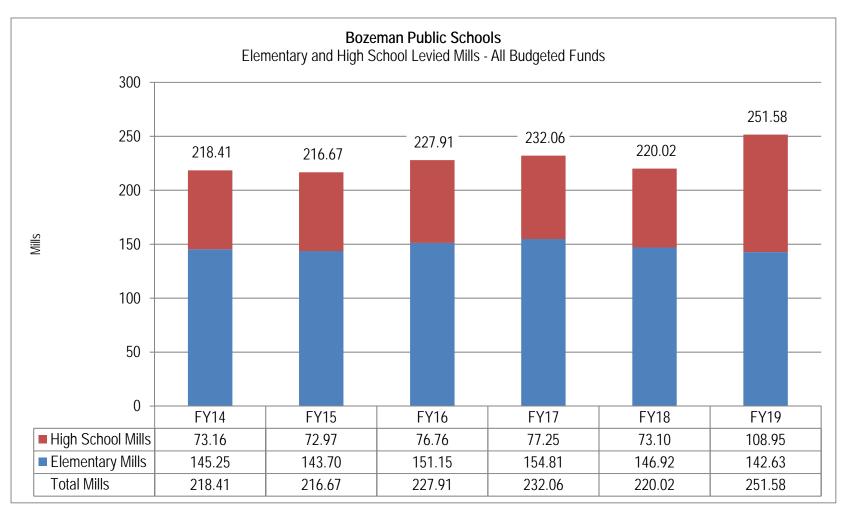
The 2018-19 notice was approved by the Board of Trustees on February 26, 2018 and it was published in *The Bozeman Chronicle* on March 14, 218. The notice is included as Appendix 2 in this budget document. Capital projects—funded by the permissive and voted Building Reserve levies—are publicized in the District's annual Capital Projects Plan, which is also included herein as Appendix 1.

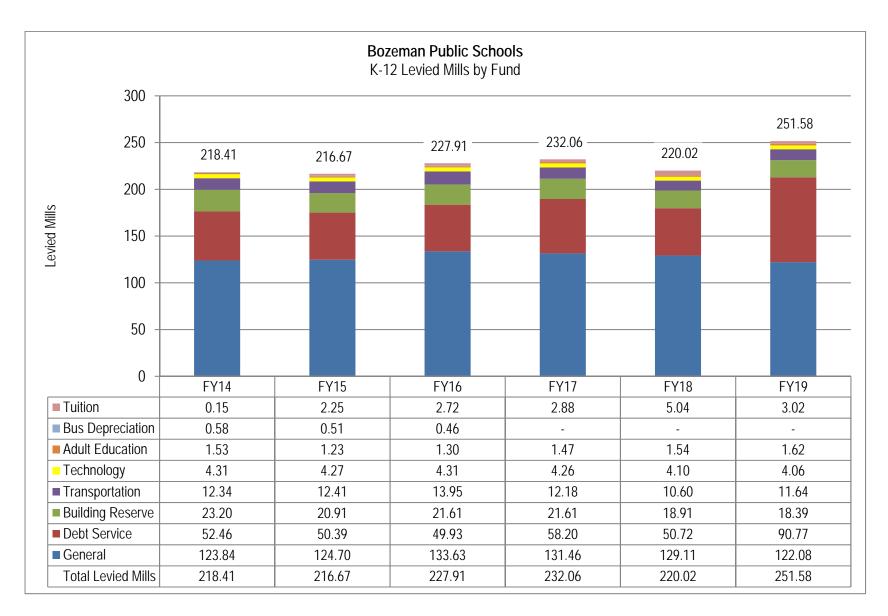
The following series of graphs show the historical local tax levy amounts for our District. The first graph restates total levies by District and the second shows K-12 levies by fund:





Again, mills are calculated by dividing the District's funding needs by the taxable value, as determined by the Montana Department of Revenue. Fortunately, Bozeman has historically had a strong tax base to support the School District's revenue requirements, which helps to mitigate the tax impact on individual taxpayers. This year, the Elementary and High School taxable values increased 2.76% and 2.88%, respectively. Because taxable value increased faster than the District's revenue requirements, total K-12 mills will increase from 220.02 mills in FY2018 to 251.58 mills in FY2019—an overall increase of 31.56 mills (14.34%). The following graphs show levied mills for all budgeted funds by District and K-12, by fund:





Additional details for all of these amounts can be found in the accompanying fund budgets. The Informational Section of this document also breaks down each component of the tax changes.

## Bozeman Public Schools 2018-19 Expenditure Budget All Budgeted Funds

October 1 Enrollment Budget Per Student

Location: All Locations

				Elementary	Dist	trict		
	Actual	Actual	Actual	Actual		Adopted	Projected	Projected
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment	4,321	4,509	4,624	4,684		4,790	4,967	4,967
Budget Per Student	\$ 14,088.72	\$ 9,472.37	\$ 10,847.49	\$ 10,267.36	\$	10,876.73	\$ 10,760.51	\$ 11,124.28

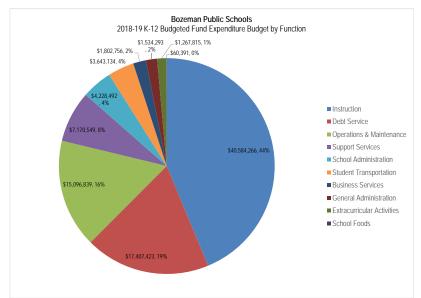
					High School	Dis	strict				
	Actual	Actual	Actual		Actual		Adopted		Projected		Projected
:	2014-15	2015-16	2016-17		2017-18		2018-19		2019-20		2020-21
	1,973	1,996	2,118		2,168		2,223		2,277		2,277
\$	21,588.79	\$ 11,405.36	\$ 14,169.42	\$	12,975.96	\$	18,306.98	\$	18,209.13	\$	19,011.61
				_		-		_		_	

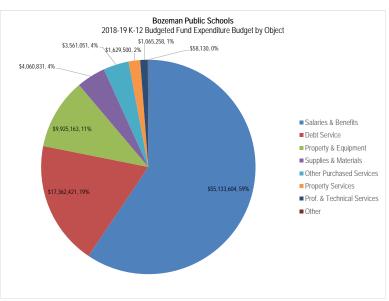
				Elementary	Dist	trict					
				Estimated		Adopted Bud	lget		Projected		Projected
Budget By Function	Actual	Actual	Actual	Actual		2018-19			Budget	İ	Budget
	2014-15	2015-16	2016-17	2017-18		\$	%		2019-20		2020-21
Instruction	\$ 20,571,305	\$ 22,013,557	\$ 23,539,662	\$ 24,522,149	\$	26,374,041	50.6%	\$	27,650,039	\$	28,819,172
Support Services	4,499,389	4,570,019	4,678,072	5,057,027		4,977,433	9.6%		5,241,005		5,476,456
General Administration	620,388	717,838	719,565	763,637		793,282	1.5%		823,029		854,749
School Administration	2,569,109	2,602,415	2,638,068	2,712,384		2,860,195	5.5%		2,966,468		3,084,755
Business Services	962,821	936,884	951,614	1,041,666		963,823	1.8%		1,005,168		1,049,517
Operations & Maintenance	3,220,139	3,173,632	3,319,646	3,469,919		6,582,200	12.6%		6,663,821		6,743,519
Student Transportation	1,552,490	1,626,221	1,599,259	1,681,429		2,379,835	4.6%		2,545,580		2,656,960
School Foods	-	-	51	-		-	0.0%		-		-
Extracurricular Activities	229,812	236,284	238,749	265,245		349,185	0.7%		348,165		361,901
Debt Service	24,529,183	4,498,550	11,005,365	7,276,624		6,819,557	13.1%		6,204,181		6,207,256
Other	2,122,736	2,335,513	1,468,737	1,302,215		0	0.0%		0		-
Total For Location	\$ 60,877,372	\$ 42,710,913	\$ 50,158,788	\$ 48,092,294	\$	52,099,551	100.0%	\$	53,447,456	\$	55,254,284
	 							-			

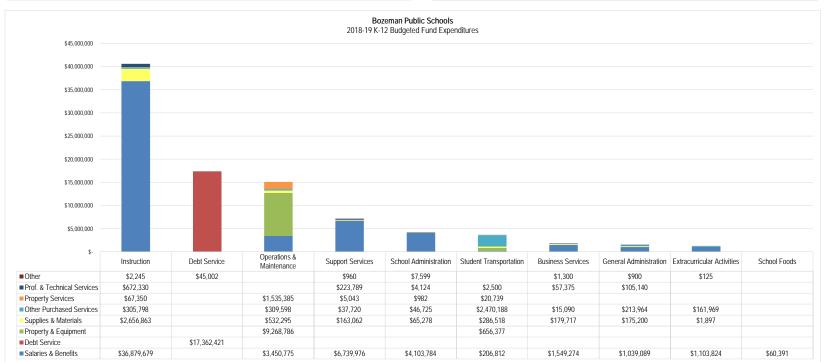
	High School District  Fetimated Adopted Budget Projected													
							Estimated		Adopted Bud	get		Projected		Projected
Budget By Function	Actual		Actual		Actual		Actual		2018-19	-		Budget		Budget
	2014-15		2015-16		2016-17		2017-18	\$	%			2019-20		2020-21
Instruction	\$ 10,075,928	\$	10,221,996	\$	10,951,474	\$	11,227,514	\$	14,210,224	34.9%	\$	14,272,532	\$	15,376,785
Support Services	1,871,706		1,980,313		2,060,364		1,968,795		2,193,116	5.4%		2,294,082		2,399,480
General Administration	606,434		692,635		702,895		763,107		741,012	1.8%		766,339		793,217
School Administration	1,260,415		1,249,108		1,266,487		1,295,795		1,368,297	3.4%		1,425,784		1,486,740
Business Services	738,857		767,024		791,724		851,602		838,934	2.1%		871,950		907,111
Operations & Maintenance	2,257,864		2,189,410		2,422,467		2,373,683		8,514,639	20.9%		9,010,071		9,407,241
Student Transportation	772,774		806,608		706,093		785,690		1,263,299	3.1%		1,231,802		1,287,190
School Foods	119,352		123,240		130,455		124,153		60,391	0.1%		66,429		73,071
Extracurricular Activities	852,455		910,511		915,171		967,459		918,629	2.3%		948,580		979,596
Debt Service	22,605,589		2,920,781		8,952,857		6,422,913		10,587,866	26.0%		10,574,628		10,579,013
Other	1,433,317		903,465		1,110,849		1,351,181		-	0.0%		-		-
Total For Location	\$ 42,594,691	\$	22,765,092	\$	30,010,836	\$	28,131,892	\$	40,696,407	100.0%	\$	41,462,198	\$	43,289,443

	Elementary District  Felimentary District  Projected Pro														
							Estimated		Adopted Bud	lget		Projected		Projected	
Budget By Object	Actual		Actual		Actual		Actual		2018-19	-		Budget		Budget	
	2014-15		2015-16		2016-17		2017-18		\$	%		2019-20		2020-21	
Salaries & Benefits	\$ 29,174,009	\$	30,983,245	\$	32,541,006	\$	34,260,625	\$	36,152,294	69.4%	\$	38,013,213	\$	39,655,828	
Prof. & Technical Services	669,075		654,930		674,872		731,192		396,305	0.8%		405,935		421,841	
Property Services	1,209,460		1,160,127		1,191,638		1,278,201		887,840	1.7%		902,077		903,334	
Other Purchased Services	1,887,895		1,965,001		1,917,276		2,049,044		2,151,510	4.1%		2,283,978		2,365,939	
Supplies & Materials	1,230,305		1,100,220		1,411,472		1,271,853		2,218,723	4.3%		2,230,341		2,354,856	
Property & Equipment	1,262,454		1,129,242		643,160		1,026,246		3,465,801	6.7%		3,401,286		3,338,617	
Debt Service	24,529,183		4,498,550		11,005,365		7,276,624		6,819,557	13.1%		6,204,181		6,207,256	
Other	914,989		1,219,598		773,999		198,509		7,521	0.0%		6,446		6,613	
Total For Location	\$ 60,877,372	\$	42,710,913	\$	50,158,788	\$	48,092,294	\$	52,099,551	100.0%	\$	53,447,456	\$	55,254,284	

					High School	Dis	trict			
					Estimated		Adopted Bud	dget	Projected	Projected
Budget By Object	l	Actual	Actual	Actual	Actual		2018-19		Budget	Budget
		2014-15	2015-16	2016-17	2017-18		\$	%	2019-20	2020-21
Salaries & Benefits	\$	15,336,211	\$ 15,604,940	\$ 16,594,382	\$ 16,962,159	\$	18,981,310	46.6%	\$ 19,767,098	\$ 21,157,290
Prof. & Technical Services		455,314	459,136	522,535	571,112		668,953	1.6%	279,467	290,498
Property Services		795,375	742,298	908,513	770,395		741,660	1.8%	864,066	868,604
Other Purchased Services		1,251,688	1,417,559	1,255,841	1,311,449		1,409,541	3.5%	1,370,892	1,423,462
Supplies & Materials		630,505	558,937	616,923	713,724		1,842,108	4.5%	1,845,151	1,899,511
Property & Equipment		1,402,659	862,266	464,570	389,491		6,459,362	15.9%	6,755,154	7,065,184
Debt Service		22,605,589	2,920,781	8,952,857	6,422,913		10,587,866	26.0%	10,574,628	10,579,013
Other		117,349	199,173	695,214	990,651		5,607	0.0%	5,742	5,880
Total For Location	\$	42,594,691	\$ 22,765,092	\$ 30,010,836	\$ 28,131,892	\$	40,696,407	100.0%	\$ 41,462,198	\$ 43,289,443





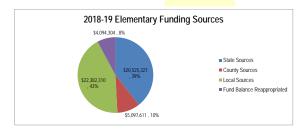


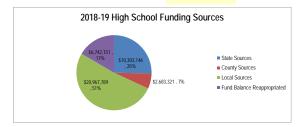
Bozeman Public Schools 2018-19 Revenue Budget All Budgeted Funds

					Elementary Di	istrict								High School D	District						
	Actua		Actual	Actual	Estimated Actual	Ado		Projected Budget	Projected Budget	High School District  High School District  Actual Actual Actual Estimated Actual Adopted Projected Budget Projected Forecast Actual Projected Budget Projected											
Revenue by Source	2014-1		2015-16	2016-17	2017-18	Bud 201		2019-20	2020-21		2014-15	2015-16	2016-17	2017-18	Budget 2018-19		2019-20	2020-21			
State of Montana:	2014	i J	2013-10	2010-17	2017-10	201	F-17	2017-20	2020-21		2014-13	2013-10	2010-17	2017-10	2010-17		2017-20	2020-21			
Direct State Aid	\$ 10.8	36.973 \$	\$ 11.618.244	\$ 12.127.388	\$ 12.339.256	\$ 12.891.	122 24.7%	\$ 13,409,161	\$ 12.891.422		\$ 5.920.183 \$	6,116,283 \$	6.667.909	\$ 6.824.022	\$ 7.166.391	17.6%	\$ 7.412.008	\$ 7,166,391			
Quality Educator Payment		64,147	1.000.702	1,039,391	1,095,003	1,137,			1,137,768		435.021	452,475	449.760	496,223	514.401	1.3%		514.401			
At-Risk Student Payment		65,947	73,970	72,625	71,008	71,			71,076		29.191	28,318	25,284	24,670		0.1%	24,919	24,694			
Indian Education for All Payment		90.902	96.486	100.534	102.955	107.			107.407		40.902	42.094	45.900	47.013	49.352	0.1%		49.352			
American Indian Acheivement Gap Payment		28.000	27.470	28.215	28,770	29.			29.746		9.200	9.020	10.450	10.920	15.408	0.0%	15.408	15,408			
State Special Ed.		86,855	1,342,071	1,469,030		1,535,			1,535,258		526.183	497,207	525.512	512,168	500,639	1.2%		500,639			
Data for Acheivement Payment		66.840	92.420	96.323	1,107,707	102.			102.866		30.075	40.320	43.978	012,100	47.265	0.1%	48.874	47.265			
State Tuition for State Placement		5.998	4.457	8.428	9.577	102,	- 0.0%		102,000		25.786	7.335	7.863	5.808	17,200	0.0%	10,071	17,200			
Natural Resources Development Payment		77.226	129.923	218.394	7,077		- 0.0%				42.188	68.665	120.696	5,000		0.0%					
Guaranteed Tax Base Subsidy		72,465	2,695,549	3,127,868	3.551.726	4.347.			4.347.862		666.095	773.466	1,073,277	1.396.141	1.808.619	4.4%	1.933.016	1.808.619			
State Transportation Reimb.		52,128	261,606	243,556	209,760	301,			301,920		125.382	131,088	123,870	102,305	176,377	0.4%	176,377	176,377			
State Technology Payment		26.241	26.869	27.449		501,	- 0.0%		,720		13.819	13.743	14.550		,.,,	0.0%	,.,,	,.,,			
State School Block Grant (HB 124)		36.680	1.236.680	1.236.680	44.928		- 0.0%				732.830	732.830	732.830	20.327		0.0%					
Combined Fund School Block Grant		46.355	146,355	146,355	76,578		- 0.0%				134.895	134.895	134.895	70.581		0.0%					
Property Tax Reimbursement		01.908					- 0.0%				58.974					0.0%					
SB96 Combined Block Grant Reimbrusement		57.856					- 0.0%				40.142					0.0%					
Total State of Montana Revenue	\$ 17.8	16.523 \$	\$ 18.752.803	\$ 19.942.237	\$ 19.019.472	\$ 20.525.			\$ 20.525.327		\$ 8.830.866 \$	9.047.739 \$	9.976.773	\$ 9.510.179	\$ 10.303,146	25.3%	\$ 10.692.674	\$ 10.303.146			
Gallatin County:																					
County Transportation Reimb.	\$ 2	52,128 \$	\$ 261,606	\$ 243,556	\$ 246,660	\$ 301,	20 0.6%	\$ 301,920	\$ 301,920		\$ 125,382 \$	131,088 \$	123,870	\$ 119,500	\$ 176,377	0.4%	\$ 176,377	\$ 176,377			
County Retirement Distribution	3,8	66,889	4,167,912	4,460,468	4,524,088	4,795,	9.2%	5,446,113	4,795,691		1,892,121	2,458,000	2,354,347	2,494,204	2,506,944	6.2%	2,840,877	2,506,944			
Total Gallatin County Revenue	\$ 4,1	19,017 \$	\$ 4,429,517	\$ 4,704,024	\$ 4,770,748	\$ 5,097,	9.8%	\$ 5,748,033	\$ 5,097,611		\$ 2,017,503 \$	2,589,088 \$	2,478,217	\$ 2,613,704	\$ 2,683,321	6.6%	\$ 3,017,254	\$ 2,683,321			
D'ALL D																					
District Revenue:																					
Property Tax Levy		57,209 \$				\$ 22,278,			\$ 22,278,736		\$ 11,818,958 \$	11,851,250 \$		\$ 13,566,275	\$ 20,842,722	51.2%	\$ 21,168,144	\$ 20,842,722			
Penalties and Interest on Delinquent Taxes Tax Audit Receipts		31,523 90,213	30,064 322,416	26,953 1,379,387	28,297 224,103		- 0.0%				22,415 342,231	20,666 191.008	18,457 786,369	19,653 134.096		0.0%					
Tax Increment Finance District Proceeds		21,028	595.961	606,863	604,346		- 0.0%				342,231	191,008	90.000	222.444		0.0%					
Tax Increment Finance District Proceeds Tuition - Individual		17.113	23,193	32,258	33.433		- 0.0%				11.103	9.353	14.081	222,444		0.0%					
Community Education User Fees		17,113	23,193	32,230	33,433		- 0.0%				40,338	29,929	31.548	20,808	27.000	0.0%	27.000	31.000			
HiSET Testing Fees							- 0.0%				40,330	29,929	31,346	6,584	4.000	0.1%	4.000	31,000			
Investment Earnings		55.084	70.860	115.224	166.284	97.			97.075		42.455	44.106	82.414	190.458	4,000 89.067	0.0%	74,785	89.067			
Transportation Fee - Individual		3.085	2.735	2.872	2.465		500 0.2%		2.500		2.203	2.182	2,703	3,473		0.2%	1.000	1.000			
Other Revenue	20.0	03,270	494	6,013,090	427,844	2,	- 0.0%		2,500		19,671,431	192	6.157.438	3,651,274	1,000	0.0%	1,000	1,000			
Education Improvement Payment	20,0	03,270	428	285	1.568		0.0%		4.000		19,0/1,431	143	0,107,436	3,051,274	4.001	0.0%	4.001	4.001			
Prior Period Adjustment			420	265	1,000	4,	- 0.0%		4,000			143	200	1,520	4,001	0.0%	4,001	4,001			
Total District Revenue	e 20.0	78.526 \$	\$ 20.074.094	\$ 27.188.611	\$ 23.827.388	\$ 22.382.			\$ 22.382.310		\$ 31.951.132 \$	12.249.891 \$	18.911.350	\$ 17.845.860	\$ 20.967.789	51.5%	\$ 21,278,930	\$ 20.967.789			
Total district Revenue	\$ 39,9	70,320 \$	20,074,094	21,100,011	\$ 23,021,300	\$ 22,302,	43.0%	\$ 23,070,943	\$ 22,362,310		\$ 31,951,132 \$	12,249,091 3	10,911,330	\$ 17,040,000	\$ 20,967,789	31.376	\$ 21,276,930	\$ 20,907,709			
Total Revenue	\$ 61,9	14,066 \$	\$ 43,256,414	\$ 51,834,872	\$ 47,617,607	\$ 48,005,	247 92.1%	\$ 50,205,956	\$ 48,005,247		\$ 42,799,501 \$	23,886,718 \$	31,366,340	\$ 29,969,743	\$ 33,954,256	83.4%	\$ 34,988,859	\$ 33,954,256			
Fund Balance Reappropriated	\$ 2,8	99,335 \$	\$ 2,906,690	\$ 3,206,911	\$ 4,748,639	\$ 4,094,	304 <u>7.9%</u>	\$ 3,241,500	\$ 3,121,856		\$ 3,070,151 \$	3,066,924 \$	3,925,471	\$ 5,179,429	\$ 6,742,151	16.6%	\$ 6,473,339	\$ 6,778,378			
Total Funding Sources	\$ 64,8	13,400 \$	\$ 46,163,104	\$ 55,041,783	\$ 52,366,247	\$ 52,099,	551 100.0%	\$ 53,447,456	\$ 51,127,104		<u>\$ 45,869,652</u> <u>\$</u>	26,953,642 \$	35,291,811	\$ 35,149,171	\$ 40,696,407	100.0%	\$ 41,462,198	\$ 40,732,635			

				Elementary Di	strict		
Tax Information	Actual	Actual	Actual	Estimated Actual	Adopted Budget	Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Taxable Value	\$ 131,762,887	\$ 127,702,815	\$ 133,379,457	\$ 151,994,908	\$ 156,191,478	\$ 159,315,308	\$ 162,501,614
Levied Mills	143.70	151.15	154.81	146.92	142.63	143.13	96.54







### **Bozeman Public Schools**

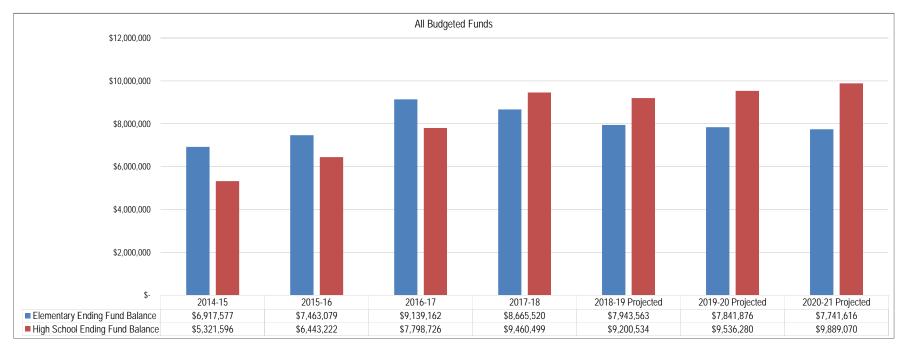
## Fund Balance and Reserve Analysis All Budgeted Funds

			E	lem	nentary Distric	ct			
Fund Balance Analysis and Projections	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Fund Balance Analysis and Projections	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Beginning Fund Balance	\$ 5,880,883	\$ 6,917,577	\$ 7,463,079	\$	9,139,162	\$	8,665,520	\$ 7,943,563	\$ 7,841,876
Plus: Revenue & Other Financing Sources	61,914,066	43,256,414	51,834,872		47,617,607		48,441,602	50,362,722	52,129,849
Less: Expenditures & Other Financing Uses*	60,877,372	42,710,913	50,158,788		48,091,249		49,163,560	50,464,409	52,230,109
Ending Fund Balance	\$ 6,917,577	\$ 7,463,079	\$ 9,139,162	\$	8,665,520	\$	7,943,563	\$ 7,841,876	\$ 7,741,616

			Н	igh	School Distri	ct			
Ī	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Ī	\$ 5,116,785	\$ 5,321,596	\$ 6,443,222	\$	7,798,726	\$	9,460,499	\$ 9,200,534	\$ 9,536,280
	42,799,501	23,886,718	31,366,340		29,793,665		34,859,047	35,990,835	37,578,831
	42,594,691	22,765,092	30,010,836		28,131,892		35,119,011	35,655,090	37,226,041
	\$ 5,321,596	\$ 6,443,222	\$ 7,798,726	\$	9,460,499	\$	9,200,534	\$ 9,536,280	\$ 9,889,070

Actual Actual 2016-17 2017-18  - 4,256,168 4,390,523 3,206,911 4,748,639		., . ,	Projected* 2020-21 \$ - 4,720,020
- \$ - 4,256,168 4,390,523	\$ - 4,571,217	\$ - 4,702,063	\$ - 4,720,020
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		., . ,	
3 206 911 4 748 639	1 001 301	2 241 500	
3,200,711 7,770,037	7,074,304	3,241,500	3,121,856
7,463,079 \$ 9,139,162	\$ 8,665,520	\$ 7,943,563	\$ 7,841,876
48,575,240 \$ 51,377,044	\$ 52,099,551	\$ 53,447,456	\$ 55,254,284
8.76% 8.55%	8.77%	8.80%	8.54%
N/A N/A	N/A	N/A	N/A
	48,575,240 \$ 51,377,044 8.76% 8.55%	48,575,240 \$ 51,377,044 \$ 52,099,551 8.76% 8.55%	48,575,240 \$ 51,377,044 \$ 52,099,551 8.77% \$ 53,447,456 8.80%

			Н	igh	School Distri	ct			
Actual		Actual	Actual		Actual		Budget*	Projected*	Projected*
2014-15		2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
\$ (752) 2.047.387		-	\$ -	\$	-	\$	-	\$ -	\$ -
2,047,387 2,2		2,254,672	2,517,751		2,619,298		2,718,348	2,727,195	2,757,901
3,070,151		3,066,924	3,925,471				6,742,151	6,473,339	6,778,378
\$ 5,116,785	\$	5,321,596	\$ 6,443,222	\$			9,460,499	\$ 9,200,534	\$ 9,536,280
\$ 43,983,935 4.65% N/A	\$	45,446,163 4.96% N/A	\$ 48,575,240 5.18% N/A	\$	51,377,044 5.10% N/A	\$	52,099,551 5.22% N/A	\$ 53,447,456 5.10% N/A	\$ 55,254,284 4.99% N/A



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit

# **Bozeman Public Schools**



2018-19 Adopted Budget

Financial Section: All Operating Funds

# **Operating Funds**

## **Overview**

Many state funding formulas give schools one 'operating' fund from which they finance all of their year's activities. Montana schools also have a General Fund, and that fund is the primary operating fund. However, the similarities between our states end there. In addition to our General Fund, Montana schools' annual operations are also funded by a series of special purpose budgeted funds. These additional funds are completely independent of one another and can only be used to finance specific aspects of our operations. The District's operating funds include:

- <u>Transportation Fund:</u> used to finance home-to-school student transportation
- <u>Tuition Fund:</u> used to finance the costs of certain resident students who are required to attend school outside their home district AND resident students' costs of special education
- Retirement Fund: used to finance the employer's contribution to the Teachers' Retirement System (TRS), the Public Employees' Retirement System (PERS), Unemployment Compensation, Social Security and Medicare for employees paid with state and local funding sources
- Adult Education Fund: used to finance adult education programs
- Flexibility Fund: used to account for tax credit donations made to the District under the provisions of SB410 (2015 legislative session)
- <u>Debt Service Fund:</u> used to finance interest and principal payments on outstanding bonds and special improvement district (SID) assessments. Although often not categorized as an operating fund, the District considers the Debt Service Fund to be an operating fund because the year-to-year debt service payments are required and part of the marginal costs of operating the District each year.

It bears repeating that these special-purpose funds operate independently of each other and are fully funded each year. Although these funds significantly increase the complexity of Montana's funding system, they do provide a specific, dedicated revenue stream for each of their respective costs. In doing so, these functions do not compete for General Fund dollars—a benefit that allows schools to maximize General Fund dollars spent in the classroom.

## Financing

Property taxes and state funding will finance 48% of the District's 2018-19 operating fund expenditures. These percentages are relatively constant from year-to-year.

By definition, each of these operating funds has its own independent financing source(s). These sources are described in detail on later in this document. As noted above, each fund is *fully funded each year regardless of the prior year's ending fund balance.* 

# Bozeman Public Schools Overview

The charts on the following pages summarize budgeted revenues and expenditures for the District's budgeted funds. Of the \$81,159,783 in total budgeted operating fund expenditures, the District plans to spend \$38,803,254 (48%) on Instruction and \$55,133,604 (68%) on Salaries and Benefits – the largest single function and object amounts, respectively. These percentages are also relatively constant on a year-to-year basis.

## Bozeman Public Schools 2018-19 Expenditure Budget All Operating Funds

October 1 Enrollment Budget Per Student

Location: All Locations

					Elementary	District		
	Actual		Actual	Actual	Actual	Adopted	Projected	Projected
	2014-1	5	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
October 1 Enrollment		1,321	4,509	4,624	4,684	4,790	4,967	4,967
Budget Per Student	\$ 13,5	15.20	\$ 8,956.62	\$ 10,485.64	\$ 9,771.92	\$ 9,973.64	\$ 9,892.43	\$ 10,258.16
					-			

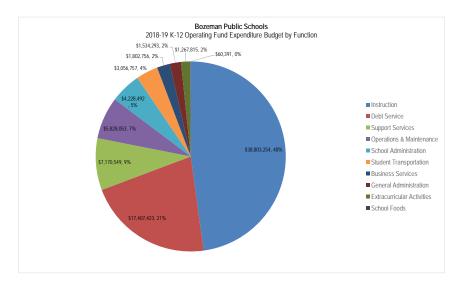
				High School	District				
Actual	Actual	Actual		Actual	Adopted	F	Projected		Projected
2014-15	2015-16	2016-17		2017-18	2018-19	:	2019-20		2020-21
1,973	1,996	2,118		2,168	2,223		2,277		2,277
\$ 20,622.08	\$ 10,756.39	\$ 13,681.28	\$	12,448.81	\$ 15,018.47	\$	14,869.97	\$	15,537.69
 		 	-		-			-	

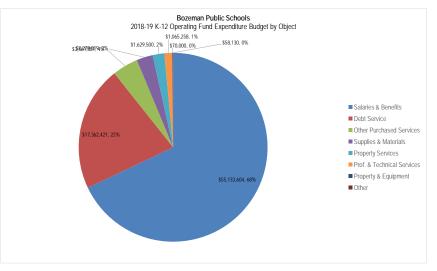
					Elementary	Dis	trict				
					Estimated		Adopted Bud	dget		Projected	Projected
Budget By Function	ı	Actual	Actual	Actual	Actual		2018-19	)		Budget	Budget
		2014-15	2015-16	2016-17	2017-18		\$	9	%	2019-20	2020-21
Instruction	\$	20,282,687	\$ 21,745,155	\$ 23,175,889	\$ 24,076,528	\$	25,479,012	ļ	3.3%	\$ 26,701,082	\$ 27,813,459
Support Services		4,408,908	4,555,461	4,665,247	5,043,916		4,977,433		10.4%	5,241,005	5,476,456
General Administration		620,388	717,838	719,565	763,637		793,282		1.7%	823,029	854,749
School Administration		2,567,585	2,593,219	2,627,940	2,709,834		2,860,195		6.0%	2,966,468	3,084,755
Business Services		783,432	764,924	810,421	916,251		963,823		2.0%	1,005,168	1,049,517
Operations & Maintenance		2,582,571	2,497,887	2,792,561	2,739,802		3,444,465		7.2%	3,594,602	3,741,320
Student Transportation		1,552,490	1,626,221	1,599,259	1,681,429		2,086,769		4.4%	2,252,014	2,362,893
School Foods		-	-	51	-		-		0.0%	-	-
Extracurricular Activities		229,812	236,284	238,749	265,245		349,185		0.7%	348,165	361,901
Debt Service		24,529,183	4,498,550	11,005,365	7,276,624		6,819,557		14.3%	6,204,181	6,207,256
Other		842,104	1,149,872	850,573	298,417		0		0.0%	0	-
Total For Location	\$	58,399,160	\$ 40,385,409	\$ 48,485,621	\$ 45,771,682	\$	47,773,721	10	00.0%	\$ 49,135,713	\$ 50,952,304

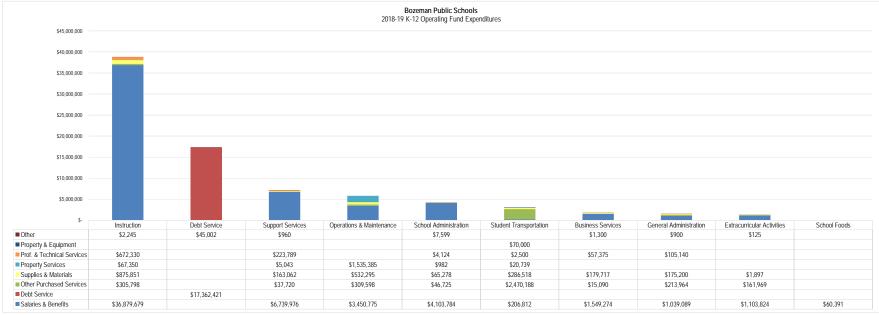
					High School	Dis	trict			
					Estimated		Adopted Bud	get	Projected	Projected
Budget By Function	ı	Actual	Actual	Actual	Actual		2018-19	-	Budget	Budget
		2014-15	2015-16	2016-17	2017-18	\$	%		2019-20	2020-21
Instruction	\$	9,811,054	\$ 10,048,916	\$ 10,785,097	\$ 10,871,456	\$	13,324,241	39.9%	\$ 13,385,900	\$ 14,489,503
Support Services		1,866,029	1,903,746	2,034,870	1,965,015		2,193,116	6.6%	2,294,082	2,399,480
General Administration		606,434	692,635	702,895	763,107		741,012	2.2%	766,339	793,217
School Administration		1,260,415	1,249,108	1,266,487	1,295,795		1,368,297	4.1%	1,425,784	1,486,740
Business Services		634,255	664,970	685,367	755,909		838,934	2.5%	871,950	907,111
Operations & Maintenance		2,067,740	1,969,146	2,124,042	2,030,722		2,383,588	7.1%	2,587,227	2,678,717
Student Transportation		772,774	806,608	706,093	785,690		969,988	2.9%	937,992	992,880
School Foods		112,491	123,240	130,455	124,153		60,391	0.2%	66,429	73,071
Extracurricular Activities		852,455	910,511	915,171	967,459		918,629	2.8%	948,580	979,596
Debt Service		22,605,589	2,920,781	8,952,857	6,422,913		10,587,866	31.7%	10,574,628	10,579,013
Other		98,122	180,101	673,623	1,006,806		-	0.0%	-	-
Total For Location	\$	40,687,359	\$ 21,469,762	\$ 28,976,957	\$ 26,989,024	\$	33,386,062	100.0%	\$ 33,858,911	\$ 35,379,327

				Elementary	Dist	trict			
				Estimated		Adopted Bud	lget	Projected	Projected
Budget By Object	Actual	Actual	Actual	Actual		2018-19	-	Budget	Budget
	2014-15	2015-16	2016-17	2017-18		\$	%	2019-20	2020-21
Salaries & Benefits	\$ 29,162,001	\$ 30,972,638	\$ 32,528,181	\$ 34,247,649	\$	36,152,294	75.7%	\$ 38,013,213	\$ 39,655,828
Prof. & Technical Services	494,323	522,486	530,323	498,591		396,305	0.8%	405,935	421,841
Property Services	723,905	694,235	767,712	752,998		887,840	1.9%	902,077	903,334
Other Purchased Services	1,887,438	1,964,895	1,917,276	2,049,044		2,151,510	4.5%	2,283,978	2,365,939
Supplies & Materials	828,424	648,946	962,765	748,269		1,323,694	2.8%	1,281,383	1,349,142
Property & Equipment	-	5,165	-	-		35,000	0.1%	38,500	42,350
Debt Service	24,529,183	4,498,550	11,005,365	7,276,624		6,819,557	14.3%	6,204,181	6,207,256
Other	773,886	1,078,494	773,999	198,509		7,521	0.0%	6,446	6,613
Total For Location	\$ 58,399,160	\$ 40,385,409	\$ 48,485,621	\$ 45,771,682	\$	47,773,721	100.0%	\$ 49,135,713	\$ 50,952,304

				High School	Dis	trict				
				Estimated		Adopted Bud	lget		Projected	Projected
Budget By Object	Actual	Actual	Actual	Actual		2018-19	_		Budget	Budget
	2014-15	2015-16	2016-17	2017-18		\$	%		2019-20	2020-21
Salaries & Benefits	\$ 15,330,721	\$ 15,602,479	\$ 16,590,656	\$ 16,958,379	\$	18,981,310	56.9%	\$	19,767,098	\$ 21,157,290
Prof. & Technical Services	301,402	314,394	404,567	408,735		668,953	2.0%		279,467	290,498
Property Services	661,822	628,933	666,748	590,346		741,660	2.2%		864,066	868,604
Other Purchased Services	1,248,400	1,413,786	1,252,411	1,311,331		1,409,541	4.2%		1,370,892	1,423,462
Supplies & Materials	422,076	385,051	414,503	306,670		956,125	2.9%		958,518	1,012,230
Property & Equipment	-	5,165	-	-		35,000	0.1%		38,500	42,350
Debt Service	22,605,589	2,920,781	8,952,857	6,422,913		10,587,866	31.7%		10,574,628	10,579,013
Other	117,349	199,173	695,214	990,651		5,607	0.0%		5,742	5,880
Total For Location	\$ 40,687,359	\$ 21,469,762	\$ 28,976,957	\$ 26,989,024	\$	33,386,062	100.0%	\$	33,858,911	\$ 35,379,327
								l		

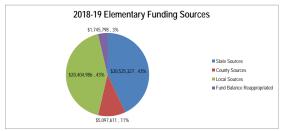


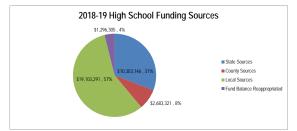




Bozeman Public Schools 2018-19 Revenue Budget All Operating Funds

	Elementary District						High School District										
	Actual	Actual	Actual	Estimated Actual	Adopted		Projected Budget	Projected Budget	F	Actual	Actual	Actual	Estimated Actual	Adopted		Projected Budget	Projected Budget
Revenue by Source					Budget		, ,	, ,						Budget		, ,	, ,
State of Montana:	2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21	L	2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21
Direct State Aid	\$ 10,836,973 \$	11,618,244	\$ 12,127,388	\$ 12,339,256	\$ 12,891,422	27.0%	\$ 13,409,161	\$ 12,891,422	9	5.920.183 \$	6,116,283 \$	6,667,909	\$ 6.824.022	\$ 7,166,391	21.5%	\$ 7.412.008	\$ 7,166,391
Quality Educator Payment	964,147	1.000.702	1.039.391	1.095.003	1.137.768	2.4%	1.148.287	1,137,768	•	435.021	452,475	449.760	496.223	514.401	1.5%	519.156	514.401
At-Risk Student Payment	65,947	73,970	72,625	71.008	71,076	0.1%	71,723	71,076		29.191	28.318	25,284	24,670	24,694	0.1%	24.919	24,694
Indian Education for All Payment	90,902	96,486	100,534	102,955	107,407	0.2%	111,645	107,407		40.902	42,094	45,900	47,013	49,352	0.1%	51,035	49,352
American Indian Acheivement Gap Payment	28,000	27,470	28,215	28,770	29,746	0.1%	29,746	29,746		9,200	9,020	10,450	10,920	15,408	0.0%	15,408	15,408
State Special Ed.	1,386,855	1,342,071	1,469,030	1,489,909	1,535,258	3.2%	1,564,971	1,535,258		526,183	497,207	525,512	512,168	500,639	1.5%	511,882	500,639
Data for Acheivement Payment	66,840	92,420	96,323		102,866	0.2%	106,917	102,866		30,075	40,320	43,978		47,265	0.1%	48,874	47,265
State Tuition for State Placement	5,998	4,457	8,428	9,577		0.0%				25,786	7,335	7,863	5,808		0.0%		
Natural Resources Development Payment	77,226	129,923	218,394	-		0.0%				42,188	68,665	120,696			0.0%		
Guaranteed Tax Base Subsidy	2,472,465	2,695,549	3,127,868	3,551,726	4,347,862	9.1%	4,642,612	4,347,862		666,095	773,466	1,073,277	1,396,141	1,808,619	5.4%	1,933,016	1,808,619
State Transportation Reimb.	252,128	261,606	243,556	209,760	301,920	0.6%	301,920	301,920		125,382	131,088	123,870	102,305	176,377	0.5%	176,377	176,377
State Technology Payment						0.0%						-			0.0%		
State School Block Grant (HB 124)	1,236,680	1,236,680	1,236,680	44,928	-	0.0%	-			732,830	732,830	732,830	20,327		0.0%		
Combined Fund School Block Grant			-			0.0%	-								0.0%		
Property Tax Reimbursement	101,908					0.0%				58,974		-			0.0%		
SB96 Combined Block Grant Reimbrusement						0.0%			-	<del></del>					0.0%		
Total State of Montana Revenue	\$ 17,586,070	18,579,578	\$ 19,768,432	\$ 18,942,894	\$ 20,525,327	43.0%	\$ 21,386,981	\$ 20,525,327	<u>s</u>	8,642,010 \$	8,899,102 \$	9,827,329	\$ 9,439,598	\$ 10,303,146	30.9%	\$ 10,692,674	\$ 10,303,146
Gallatin County:																	
County Transportation Reimb.	\$ 252,128 \$					0.6%		\$ 301,920	S			123,870			0.5%		
County Retirement Distribution	3,866,889	4,167,912	4,460,468	\$ 4,524,088	4,795,691	10.0%	5,446,113	4,795,691	_	1,892,121	2,458,000	2,354,347	2,494,204	2,506,944	7.5%	2,840,877	2,506,944
Total Gallatin County Revenue	\$ 4,119,017	4,429,517	\$ 4,704,024	\$ 4,770,748	\$ 5,097,611	10.7%	\$ 5,748,033	\$ 5,097,611	<u>s</u>	2,017,503 \$	2,589,088 \$	2,478,217	\$ 2,613,704	\$ 2,683,321	8.0%	\$ 3,017,254	\$ 2,683,321
District Revenue:								<del></del>									
Property Tax Levy	\$ 16,776,333 \$	17,105,582	\$ 17,131,931	\$ 20,130,285	\$ 20,310,162	42.5%	\$ 21,001,311	\$ 20,310,162	S		10,115,037 \$	9,897,299	\$ 11,713,863	\$ 18,992,722	56.9%	\$ 19,318,144	\$ 18,992,722
Penalties and Interest on Delinquent Taxes Tax Audit Receipts	28,268 590.213	27,004 322.416	24,367 1.379.387	25,737 224.103		0.0%	-			19,350 342,231	17,776 191.008	15,810 786,369	16,922 134.096		0.0%		
Tax Audit Receipts Tax Increment Finance District Proceeds	590,213 521.028	322,416 595,961	606,863	224,103 544.346	-	0.0%	-			342,231	191,008	90.000	42.500		0.0%	-	-
Tax increment rinance distinct Proceeds  Tuition - Individual	17,113	23,193	32,258	33,433		0.0%				11,103	9,353	14.081	20,808		0.0%		
Community Education User Fees	17,113	23,173	32,230	33,433		0.0%		•		40,338	29,929	31,548	29,275	27,000	0.0%	27,000	31,000
HiSET Testing Fees						0.0%				40,330	27,727	31,340	6,584	4,000	0.1%	4,000	31,000
Investment Earnings	44,031	61,523	96,925	135,443	88,324	0.2%	72,874	88,324		23,015	27,888	49,837	129,695	74,568	0.2%	60,286	74,568
Transportation Fee - Individual	3,085	2.735	2,872	2.465	2,500	0.0%	2.500	2.500		2,203	2,182	2.703	3.473	1.000	0.0%	1.000	1.000
Other Revenue	20.001.424	494	6.011.090	680.245	-,	0.0%	_,	-,		19.671.431	192	6.157.438	3.651.274		0.0%		
Education Improvement Payment		428	285	1,568	4,000	0.0%	4,000	4,000			143	285	1,520	4,001	0.0%	4,001	4,001
Prior Period Adjustment						0.0%									0.0%		
Total District Revenue	\$ 37,981,495 \$	18,139,336	\$ 25,285,977	\$ 21,777,624	\$ 20,404,986	42.7%	\$ 21,080,685	\$ 20,404,986	\$	30,157,464 \$	10,494,571 \$	17,045,368	\$ 15,750,010	\$ 19,103,291	57.2%	\$ 19,414,431	\$ 19,103,291
									_								
Total Revenue	\$ 59,686,581 \$	41,148,432	\$ 49,758,434	\$ 45,491,266	\$ 46,027,923	96.3%	\$ 48,215,699	\$ 46,027,923	s	40,816,977 \$	21,982,761 \$	29,350,913	\$ 27,803,312	\$ 32,089,757	96.1%	\$ 33,124,360	\$ 32,089,757
Fund Balance Reappropriated	\$ 291.583 \$	549.665	\$ 1.067.406	\$ 2,205,864	\$ 1.745.798	3.7%	\$ 920.014	\$ 823,423	s	313.237 \$	234.817 \$	484.735	\$ 757.145	\$ 1,296,305	3.9%	\$ 734.551	\$ 732,761
rana balanse reappropriated	271,000	017,000	1,007,100	2,200,001	1,710,770	0.170	720,011	013,120	-	010,201	201,017	101,750	707,110	1,270,000	0.770	701,001	702,701
Total Funding Sources	\$ 59.978.164 \$	41.698.097	\$ 50.825.839	\$ 47.697.129	\$ 47,773,721	100.0%	\$ 49.135.713	\$ 46.851.346	s	41.130.214 \$	22.217.578 \$	29.835.648	\$ 28.560.457	\$ 33.386.062	100.0%	\$ 33.858.911	\$ 32.822.519
	- 57,775,104	11,070,077	50,020,037	- 11,071,127	17,775,721	700.070	- 17,100,710	- 10,001,010	=	11,100,214	££,£17,070 Ø	27,000,040	20,000,107	- 00,000,002	100.070	- 00,000,711	02,022,017
				Elementary Dis	strict								High School Di	strict			
					Adopted				F					Adopted			
Tax Information	Actual	Actual	Actual	Estimated Actual	Budget		Projected Budget	Projected Budget		Actual	Actual	Actual	Estimated Actual	Budget		Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21		2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21
Taxable Value	\$ 131,762,887 \$	127,702,815	\$ 133,379,457	\$ 151,994,908	\$ 156,	,191,478	\$ 159,315,308	\$ 162,501,614	S	157,393,739 \$	152,115,661 \$	159,327,210	\$ 182,556,412	\$ 18	7,815,184	\$ 191,571,488	\$ 191,571,488
Levied Mills	132.04	139.15	143.56	137.05	133.03		133.71	87.31		63.21	66.69	66.89	64.06	100.16		101.17	79.16
			0040 40 5														





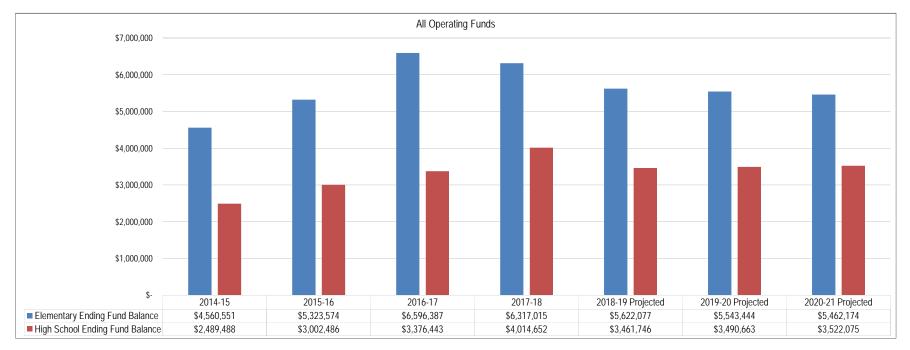
### Bozeman Public Schools Fund Balance and Reserve Analysis All Operating Funds

		Elementary District											
Fund Balance Analysis and Projections		Actual		Actual		Actual		Actual		Budget*		Projected*	Projected*
Fullu Balance Analysis and Projections		2014-15		2015-16		2016-17		2017-18		2018-19		2019-20	2020-21
Beginning Fund Balance	\$	3,273,129	\$	4,560,551	\$	5,323,574	\$	6,596,387	\$	6,317,015	\$	5,622,077	\$ 5,543,444
Plus: Revenue & Other Financing Sources		59,686,581		41,148,432		49,758,434		45,491,266		46,429,088		48,347,781	50,110,007
Less: Expenditures & Other Financing Uses*		58,399,160		40,385,409		48,485,621		45,770,637		47,124,026		48,426,415	50,191,277
Ending Fund Balance	\$	4,560,551	\$	5,323,574	\$	6,596,387	\$	6,317,015	\$	5,622,077	\$	5,543,444	\$ 5,462,174

ſ	High School District											
ľ		Actual		Actual		Actual		Actual		Budget*	Projected*	Projected*
		2014-15		2015-16		2016-17		2017-18		2018-19	2019-20	2020-21
Ī	\$	2,359,870	\$	2,489,488	\$	3,002,486	\$	3,376,443	\$	4,014,652	\$ 3,461,746	\$ 3,490,663
		40,816,977		21,982,761		29,350,913		27,627,234		32,203,624	33,222,868	34,692,973
		40,687,359		21,469,762		28,976,957		26,989,024		32,756,530	33,193,952	34,661,561
Ī	\$	2,489,488	\$	3,002,486	\$	3,376,443	\$	4,014,652	\$	3,461,746	\$ 3,490,663	\$ 3,522,075

	Elementary District											
Actual		Actual		Actual		Actual		Budget*		Projected*		Projected*
2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21
(3,131)	\$	-	\$	-	\$	-	\$		\$	-	\$	-
2,984,678		4,010,886		4,256,168		4,390,523		4,571,217		4,702,063		4,720,020
291,583		549,665		1,067,406		2,205,864		1,745,798		920,014		823,423
3,273,129	\$	4,560,551	\$	5,323,574	\$	6,596,387	\$	6,317,015	\$	5,622,077	\$	5,543,444
39,204,611	\$	40,991,862	\$	44,353,041	\$	46,723,177	\$	47,773,721	\$	49,135,713	\$	50,952,304
7.61%		9.78%		9.60%		9.40%		9.57%		9.57%		9.26%
N/A		N/A		N/A		N/A		N/A		N/A		N/A
	2014-15 (3,131) 2,984,678 291,583 3,273,129 39,204,611 7.61%	2014-15 (3,131) \$ 2,984,678 291,583 3,273,129 \$ 39,204,611 \$ 7.61%	2014-15         2015-16           (3,131)         \$ -           2,984,678         4,010,886           291,583         549,665           3,273,129         \$ 4,560,551           39,204,611         \$ 40,991,862           7,61%         9,78%	2014-15         2015-16           (3,131)         \$ - \$           2,984,678         4,010,88           291,583         549,665           3,273,129         \$ 4,560,551           39,204,611         \$ 40,991,862           7,61%         9,78%	2014-15         2015-16         2016-17           (3,131)         \$ -         \$ -           2,984,678         4,010,886         4,256,168           291,583         549,665         1,067,406           3,273,129         \$ 4,560,551         \$ 5,323,574           39,204,611         \$ 40,991,862         \$ 44,353,041           7,61%         9,78%         9,60%	2014-15         2015-16         2016-17           (3,131)         \$ - \$ \$ - \$           2,984,678         4,010,886         4,256,168           291,583         549,665         1,067,406           3,273,129         \$ 4,560,551         \$ 5,323,574           39,204,611         \$ 40,991,862         \$ 44,353,041         \$ 7,61%           9,78%         9,60%	2014-15         2015-16         2016-17         2017-18           (3,131)         \$ - \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2014-15         2015-16         2016-17         2017-18           (3,131)         \$         \$         -         \$         -         \$ <t< td=""><td>2014-15         2015-16         2016-17         2017-18         2018-19           (3,131)         \$ - \$ .         \$ - \$ .         \$ - \$ .         - \$ .           2,984,678         4,010,886         4,256,168         4,390,523         4,571,217           291,583         549,665         1,067,406         2,205,864         1,745,798           3,273,129         4,560,551         \$ 5,323,574         6,596,387         6,317,015           39,204,611         \$ 40,991,862         \$ 44,353,041         \$ 46,723,177         \$ 47,773,721           7,61%         9,78%         9,60%         9,40%         9,57%</td><td>2014-15         2015-16         2016-17         2017-18         2018-19           (3,131)         \$</td><td>2014-15         2015-16         2016-17         2017-18         2018-19         2019-20           (3,131)         \$ - \$ - \$ - \$ - \$ - \$         \$ - \$ - \$ - \$         \$ - \$ - \$ - \$ - \$         \$ - \$ - \$ - \$ - \$ - \$         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -</td><td>2014-15         2015-16         2016-17         2017-18         2018-19         2019-20           (3,131)         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -</td></t<>	2014-15         2015-16         2016-17         2017-18         2018-19           (3,131)         \$ - \$ .         \$ - \$ .         \$ - \$ .         - \$ .           2,984,678         4,010,886         4,256,168         4,390,523         4,571,217           291,583         549,665         1,067,406         2,205,864         1,745,798           3,273,129         4,560,551         \$ 5,323,574         6,596,387         6,317,015           39,204,611         \$ 40,991,862         \$ 44,353,041         \$ 46,723,177         \$ 47,773,721           7,61%         9,78%         9,60%         9,40%         9,57%	2014-15         2015-16         2016-17         2017-18         2018-19           (3,131)         \$	2014-15         2015-16         2016-17         2017-18         2018-19         2019-20           (3,131)         \$ - \$ - \$ - \$ - \$ - \$         \$ - \$ - \$ - \$         \$ - \$ - \$ - \$ - \$         \$ - \$ - \$ - \$ - \$ - \$         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	2014-15         2015-16         2016-17         2017-18         2018-19         2019-20           (3,131)         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

	High School District											
	Actual		Actual		Actual		Actual		Budget*		Projected*	Projected*
	2014-15		2015-16		2016-17		2017-18		2018-19		2019-20	2020-21
\$	(752)	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
	2,047,385		2,254,671		2,517,751		2,619,298		2,718,348		2,727,195	2,757,901
	313,237		234,817		484,735		757,145		1,296,305		734,551	732,761
\$	2,359,870	\$	2,489,488	\$	3,002,486	\$	3,376,443	\$	4,014,652	\$	3,461,746	\$ 3,490,663
\$	39,204,611 5.22% N/A	\$	40,991,862 5.50% N/A	\$	44,353,041 5.68% N/A	\$	46,723,177 5.61% N/A	\$	47,773,721 5.69% N/A	\$	49,135,713 5.55% N/A	\$ 50,952,304 5.41% N/A



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit

# **Bozeman Public Schools**



2018-19 Adopted Budget

Financial Section: General Funds

## **General Fund**

## Overview

Most discussion about Montana school budgets and the budget process concentrates on the General Fund. This fund is the chief operating fund of the school district. Districts may have only one General Fund, and it is used to account for all financial resources of the school district except for those required to be accounted for in another fund. The General Fund budget is used to finance instructional, facility maintenance, administrative, and other operational costs of a district not financed by other funds established for special purposes.

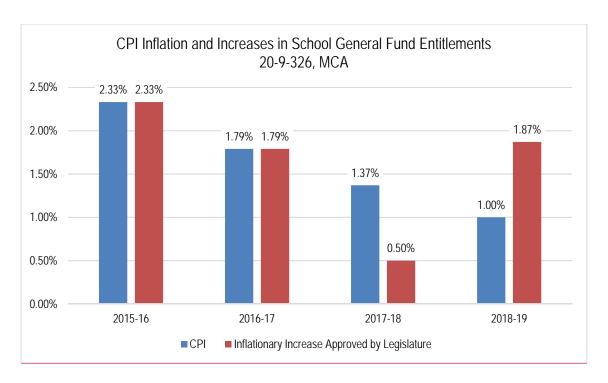
The General Fund budgets total \$51,043,843, 55% of the District's 2018-19 budgeted funds.

# **Financing**

Although exceptions are allowed, state law requires schools to adopt General Fund budgets within an "equalized" range between calculated "BASE" and "Maximum" levels in an effort to equalize school funding in Montana. BASE and Maximum budgets are determined using several entitlements and funding components. Many of the components and entitlements are based on Average Number Belonging, or "ANB"—an adjusted average of the prior year's enrollment.

20-9-326, MCA provides that the building blocks of our General Fund budgets will increase by Consumer Price Index inflation from three years prior to the fiscal year in question. However, the 2017 legislature used variations of the inflation figures identified in law to fund the FY18 and FY19 components. The legislature "backloaded" the inflationary increases, providing less of an increase in the first year of the biennium and more in the second year. Although the total inflationary increases add up to the same total percentage (2.37%), the effects of compounding mean that the entitlement amounts will be less at the end of the biennium than if the percentages were applied without alteration. By taking this action, the legislature saved approximately \$6.2 million for the state over the upcoming biennium.

The following chart shows the CPI inflationary amounts prescribed by 20-9-326, MCA and the increases actually applied to General Fund entitlements:



At the time of this writing, CPI inflationary factors that drive the 2019-20 and 2020-21 General Fund budgets are 0.91% and 0.85%, respectively. However, those numbers will not be final until the July 2018 CPI factors are known later this year. Even if those numbers were final, the 2017 legislature showed that schools cannot assume those numbers will be used to fund their budgets. FY2020 and FY2021 projections were built on these 0.91% and 0.85% inflationary factors, but these numbers should be considered tentative at best.

Descriptions and calculations of the General Fund components are as follows:

<u>Basic Entitlement:</u> The basic entitlement is the minimum funding each school district will receive if in operation. The basic entitlement amounts can be spent at the Trustees' discretion and the amounts are set as follows:

District Type	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019 and beyond
Elementary	\$23,593	\$40,000	\$40,000	\$50,000	\$50,895	\$51,149	\$52,105
Middle School	\$66,816	\$80,000	\$80,000	\$100,000	\$101,790	\$102,299	\$104,212
High School	\$262,224	\$290,000	\$290,000	\$300,000	\$305,370	\$306,897	\$312,636

State law also provides a basic entitlement increment for additional ANB above 250 for elementary budget units, 450 for middle school budget units and 800 for high school budget units. The chart below shows how the increments apply to the elementary, middle school and high school budget units:

District Type	ANB Limit for First Basic Entitlement	Additional Entitlement Increment	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019 and beyond
Elementary	Up to 250 ANB	25	\$2,000	\$2,000	\$2,500	\$2,545	\$2,558	\$2,606
Middle School	Up to 450 ANB	45	\$4,000	\$4,000	\$5,000	\$5,090	\$5,115	\$5,211
High School	Up to 800 ANB	80	\$12,000	\$12,000	\$15,000	\$15,269	\$15,345	\$15,632

<u>Per-ANB Entitlement:</u> Per-ANB entitlement (also known as per-student entitlement) varies based on the total number of ANB in the school district. Determined by the Legislature, the per-ANB entitlements are set as follows:

District Type	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019 and beyond
Elementary	\$5,075	\$5,120	\$5,226	\$5,348	\$5,444	\$5,471	\$5,573
High School	\$6,497	\$6,555	\$6,691	\$6,847	\$6,847	\$7,005	\$7,136

This elementary rate is decreased by \$.20 per ANB for each additional elementary ANB up to 1,000 ANB, and the rate for the 1,000<sup>th</sup> ANB is applied to all ANB thereafter. Similarly, the high school rate is decreased by \$.50 per ANB for each additional high school ANB up to 800 ANB, and the rate for the 800<sup>th</sup> ANB is applied to all ANB thereafter.

Elementary districts, or the elementary program of a K-12 district, with an accredited 7th-8th grade program, receive a prorated amount of the elementary and high school per-ANB entitlement rates. The per-ANB entitlements can be spent at the Trustees' discretion.

Other General Fund Payments: In 2008, the Montana legislature added a series of other funding components to school district General Funds. They did so to address funding adequacy shortfalls successfully litigated by Montana schools. These new components include the Quality Educator Payment, At-Risk Student Payment, Indian Education for All Payment, and American Indian Achievement Gap Payment. In 2013, an additional payment—the Data for Achievement Payment—was added to this list.

The following table summarizes the historical and projected rates for each of these payments. Detailed descriptions of each payment follow the table.

	FY2016	FY2017	FY2018	FY2019 and beyond
Quality Educator Payment	\$3,169	\$3,169	\$3,185	\$3,245
At-Risk Student Payment (Statewide allocation)	\$5,269,408	\$5,363,730	\$5,390,549	\$5,491,352
Indian Education for All Payment	\$20.88	\$21.25	\$21.36	\$21.76
American Indian Achievement Gap Payment	\$205	\$209	\$210	\$214
Data for Achievement Payment	\$20.36	\$20.36	\$20.46	\$20.84

Quality Educator Payment: Each district and special education cooperative receives a Quality Educator payment for each full-time equivalent licensed educator and for other licensed professionals employed by the school district, including registered nurses, licensed practical nurses, physical therapists, speech language professionals, psychologists, licensed social workers, counselors, occupational therapists, and nutritionists. Districts may spend these amounts at the Trustees' discretion.

Indian Education for All Payment: Each Montana school district receives an Indian Education for All payment to implement the provisions of the Montana constitution (Article X, section 1(2)) and the statutory requirements for the recognition of American Indian cultural heritage (20-1-501, MCA). The Indian Education for All payment is the greater of \$100 for each district or \$21.36 per ANB in FY18 and \$21.76 per ANB in FY2019. A public school district that receives an Indian Education for All payment may not divert the funds to any purpose other than curriculum development, providing curriculum and materials to students, and providing training to teachers about the curriculum and materials, and Districts are required to show General Fund expenditures in at least the amount of this payment for these express purposes.

American Indian Achievement Gap Payment: The American Indian Achievement Gap payment is a component of the general fund BASE budget of the district supported by state and county equalization aid for the purpose of closing the educational achievement gap that exists between American Indian students and non-Indian students. In FY2019, a school district will receive a payment of \$214 for each American Indian student enrolled in the district on the first Monday in October of the prior school year.

<u>Data for Achievement Payment:</u> Funds received for the Data for Achievement payment must be used by a school district to pay for access fees or other costs associated with use of or participation in the statewide data system administered by the Office of Public Instruction or a comparable data system provided by a private vendor, including data entry and staff training on use of the systems. Districts are expected to show data-related expenditures in at least the amount of this payment each year from their General Fund. The Data For Achievement payment is the district's ANB, calculated in accordance with 20-9-311, MCA, multiplied by \$20.46 and \$20.84 in FY18 and FY19, respectively.

It should be noted that receipt of the Data for Achievement payment and portions of the Special Ed Allowable Cost and At-Risk Student payments are contingent upon the State of Montana's projected fund balance. The 2017 legislature passed <u>SB261</u>, which establishes a budget stabilization reserve for the state General Fund and triggers automatic cuts in state payments if revenue projections do not meet certain threshold. If the reductions are made—as they were for FY2017-18 and FY2018-19—spending authority will not be affected. However, the revenue needed to fund that spending authority will be reduced, causing a 'hole' in the budget structure. Schools can then choose to reduce their planned expenditures or use reserves to finance the shortfall.

For FY2018-19, the District will not receive the Data for Achievement payment. Those reductions total \$102,866.24 and \$47,265.12 in the Elementary and High School Districts, respectively.

<u>Special Education Allowable Cost Payment:</u> OPI distributes state funding for district special education in two categories:

- Instructional Block Grant (IBG) and Related Services Block Grant (RSBG)—if a school district is eligible, these block grants are based on the ANB of the district. The money is spent on allowable special education costs as defined in MCA 20-7-431.
- Reimbursement for Disproportionate Costs—Districts with unusually high special education costs may be eligible for additional special education reimbursements.

As with the Data For Achievement Payment, state law requires schools to include the full amount of the payments in their General Fund budgets even though a portion (0.5%) of the payments was eliminated by the legislature. 2018-19 required budget and projected actual amounts for the special ed allowable cost payments are as follows:

	Required Budget Amount	Projected Actual (99.5% of budget)	Anticipated Revenue Shortfall
Elementary District	\$ 1,535,258.20	\$ 1,527,581.91	\$ 7,676.29
High School District	\$ 500,639.45	\$ 498,136.25	\$ 2,503.20
K-12 Total	\$ 2,035,897,65	\$ 2,025,718.16	\$ 10,179.49

At-Risk Student Payment: The At-Risk Student Payment is intended to address the needs of at-risk students, and the money is distributed in the same proportions as Title I monies are distributed to schools. In FY2018 and 2019, the Legislature appropriated \$5,390,549 and \$5,491,352, respectively, to this financing source.

Again, the legislature reduced the funding for the At-Risk Payment by 0.5%, but still required schools to include the full amount of the payments in their General Fund budgets. 2018-19 required budget and projected actual amounts for the at-risk student payments are as follows:

	Required Budget Amount	Projected Actual (99.5% of budget)	Anticipated Revenue Shortfall
Elementary District	\$ 71,076.41	\$ 70,721.03	\$ 355.38
High School District	\$ 24,693.80	\$ 24,570.33	\$ 123.47
K-12 Total	\$ 95,770.21	\$ 95,291.36	\$ 478.85

Once these funding components are known, BASE and Maximum budget limits can be determined. The BASE budget is the minimum budget that a district must adopt for its General Fund. It is equal to 80% of the basic entitlement, 80% of the district's per-ANB entitlement, 100% Quality Educator Payment, 100% At-Risk Student Payment, 100% Indian Education for All Payment, 100% American Indian Achievement Gap Payment, 100% Data for Achievement Payment, and 140% of the district's special education allowable costs.

The BASE budget is funded as follows:

#### State Funding:

- Direct State Aid (44.7% of the district's basic and per-ANB entitlements)
- 100% Special Education Allowable Cost Payment (Instructional and Related Services Block Grants plus reimbursement for disproportionate costs)
- 100% Quality Educator Payment
- 100% At-Risk Student Payment
- 100% Indian Education for All Payment
- 100% American Indian Achievement Gap Payment
- 100% Data for Achievement Payment
- Guaranteed Tax Base Aid (property tax relief) for qualifying districts

#### Local Funding

- Permissive (i.e., unvoted) local property tax mill levy (35.3% of the district's basic and per-ANB entitlements + 40% of the state special education allowable cost payment)
- Interest and other non-levy revenue

The Maximum General Fund budget is a somewhat misleading term, because it is not necessary the highest budget a district can adopt for its General Fund. A district's maximum budget is equal to 100% of the basic entitlement, 100% of the district's per-ANB entitlement, 100% Quality Educator Payment, 100% At-Risk Student Payment, 100% Indian Education for All Payment, 100% American Indian Achievement Gap Payment, 100% Data for Achievement Payment, and between 175% and 200% of the district's special education allowable costs.

The Maximum budget is funded as follows:

### State Funding:

- Direct State Aid (44.7% of the district's basic and per-ANB entitlements)
- 100% Special Education Allowable Cost Payment (Instructional and Related Services Block Grants plus reimbursement for disproportionate costs)
- 100% Quality Educator Payment
- 100% At-Risk Student Payment
- 100% Indian Education for All Payment
- 100% American Indian Achievement Gap Payment
- 100% Data for Achievement Payment
- Guaranteed Tax Base Aid (property tax relief) for qualifying districts

#### Local Funding Levy

- Permissive (i.e., unvoted) local property tax mill levy (35.3% of the district's basic and per-ANB entitlements + 40% of the state special education allowable cost payment)
- Interest and other non-levy revenue
- Tuition receipts
- Voted local over-BASE property tax mill levy

A District's highest budget without a vote is the sum of its current year BASE budget plus and over-BASE levies previously approved by voters. With voter approval, districts can adopt the higher of the current year maximum or the previous year's adopted budget plus increases in the Quality Educator Payment, Indian Education for All Payment, At-Risk Student Payment, American Indian Achievement Gap Payment, and the Data for Achievement Payments. Except in legislative years, General Fund elections must be held on the regular school election day, the Tuesday after the first Monday in May.

The 2017 Montana legislature passed HB647 and, in doing so, significantly revised the funding structure of Montana schools' General Fund budgets. Faced with revenue shortfalls and budget deficits at the state level, the legislature eliminated two sources of non-levy revenue from school district General Funds: the Natural Resource Development Payment and General Fund Block Grants. The legislature created the

Natural Resources Development Payment in 2013 to prevent a statewide increase in BASE budget levies associated with inflationary increase in the basic and per-ANB entitlements. The General Fund Block Grants were established by HB124 beginning in FY2001-02, replacing motor vehicle fees, corporate license taxes, SB184 property tax reimbursements, state payments-in-lieu-of-taxes (PILT), and state aeronautics fees. At that time, those revenue sources were paid directly to the local school district and used to reduce the mandatory BASE property tax levy.

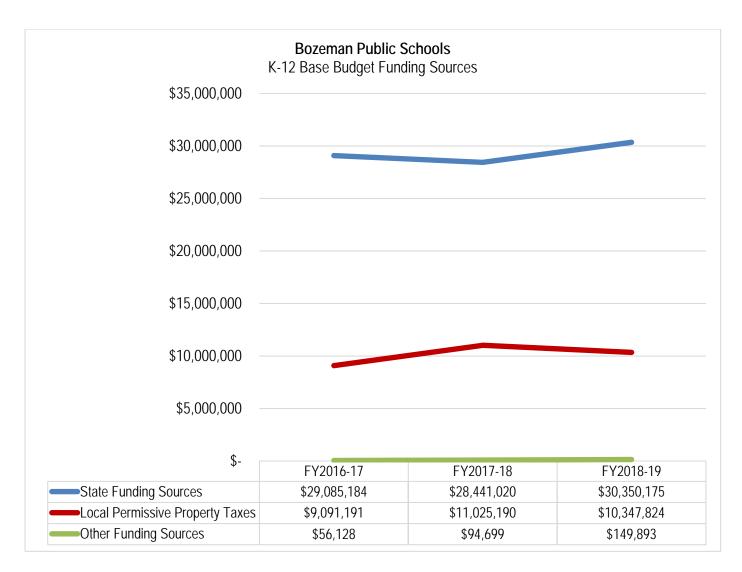
Eliminating these components did not affect school General Fund spending authority. Rather, the state funding formula dictates that local property taxes and a state subsidy must increase to backfill the lost state funding. As a result of this change and (to a lesser extent) increased enrollment, Bozeman's local BASE budget property taxes increased by \$1,933,998 in FY2017-18.

However, the legislature only intended for this increase to be temporary. To offset the state revenue losses, the law calls for increases in the Guaranteed Tax Base Aid (GTB) thresholds beginning in 2018-19 and continuing until 2020-21. The GTB threshold determines which districts receive a state subsidy for their General Fund BASE mills and how much subsidy those districts receive. A higher thresholds mean more districts receive the subsidy and districts that do receive the subsidy—such as Bozeman—will receive a larger amount.

The GTB thresholds currently in law are:

	FY2017-18 and prior	FY2018-19	FY2019-20	FY2020-21 and beyond
Guaranteed Tax Base Aid Threshold	193%	216%	224%	232%

The following graph shows the changes in General Fund BASE budget funding sources resulting from this bill. From this graph, you can see the 2017-18 state funding drop and corresponding property tax increase as well as the state funding increase and property tax *de*crease in 2018-19 as the higher GTB threshold took effect:



It is important to note that the 2019 legislature has the ability to change anything in the school funding law, including the GTB thresholds listed above. Much of the school associations' lobbying efforts will focus on keeping the increasing GTB thresholds in place to ensure the property relief that was promised in 2017.

Another factor impacting Bozeman's 2018-19 General Fund levies is the passage of HB390 in 2017. As detailed in the following section, state law allows growing districts to obtain higher budgets based on their expected enrollment increase. These higher budgets are funded through a combination of increased state funding and local property taxes. If an anticipated enrollment does not fully materialize, districts must now reduce their ensuing year property tax assessments by the amount collected due to the over-anticipated enrollment increase.

Both the Bozeman Elementary and Bozeman High School Districts anticipated enrollment increases that did not fully materialize in 2017-18. The following table summarizes those increases and the corresponding General Fund property tax reduction in 2018-19:

Grade Level	2017-18 Anticipated	2017-18 Actual	Over-Anticipated	2018-19 Property Tax
Grade Lever	Enrollment	Enrollment	Enrollment	Reduction
Elementary (K-8)	4,699	4,684	15	\$ 98,784.90
High School (Grades 9-12)	2,198	2,168	30	\$ 140,230.32
K-12 TOTAL	6,897	6,852	45	<u>\$ 239,015.22</u>

In total, actual 2017-18 enrollment was 6,852 students compared to 6,897 students that the District projected—a 0.65% margin of error.

## Bozeman Public Schools Overview

The Bozeman School District continues to grow, and the General Fund is growing with it. The District is also fortunate to have an extremely supportive electorate that approved General Fund levies in both Districts again this year. In May 2018, voters overwhelmingly approved \$291,000 and \$163,000 Elementary and High School General Fund operating levies, respectively. These levy amounts are permanent.

Thanks to the voter-approved and growth related funding, the Districts' General Fund budgets will include several additions in 2018-19. Notable among these additions are:

- 4.1 new certified FTE
- 2.45 new classified FTE
- Base raises for all employee classifications:
  - o 3.0% Classified
  - o 1.5% Certified and Administrators
  - o 3.5% Professional (average)
- Increases in District contribution to certified and classified health insurance: \$15 to \$27 per month, depending on plan selected

It is important to note that the 2018-19 budget includes placeholders for additional staff that may need to be added when school starts and actual enrollment is known.

Although they can be funded from other sources besides the General Fund, the District's additional budget request process generally coincides with the General Fund budget development. That process, detailed in the Organizational Section of this document, resulted in the funding of \$169,578 in additional costs for the 2018-19 budget year. 20 requests totaling \$1,251,200 were not recommended for funding. Those unfunded requests can be re-evaluated in the ensuing year at the discretion of the requesting administrator.

Two other issues pertaining to the Districts' FY2018-19 General Fund budgets are also worth noting:

1. Generally, Montana General Fund budgets are determined by the prior year's enrollment. However, districts may use enrollment estimates for funding purposes if their estimates indicate increases in excess of certain thresholds. This year, both the Elementary and High School District's enrollment projections (106 and 55 students, respectively) met that requirement. Accordingly, spending authority in the General Funds was increased by a total of \$571,218. This increase is funded as follows:

Funding Source	Elementary District	High School District	K-12 Total
State Funding	\$ 312,821	\$ 57,999	\$ 370,820
Permissive (i.e., unvoted Local Property Tax Levy	\$ 56,458	\$ 27,710	\$ 84,168
Voted Local Property Tax Levy	\$ 94,207	\$ 22,023	\$ 116,230
Total Additional Spending Authority	\$ 463,486	\$ 107,732	\$ 571,218

In order to retain this funding, however, the anticipated enrollment increase must materialize in the ensuing year. If the projected increase does not materialize, the District must forego all or a portion of the funds attributable to it.

Note that a \$370,820 increase in state funding accompanies the larger spending limit. If the projected enrollment increase does not materialize, the District will not receive the corresponding portion of that state funding. Additionally, the 2017 Montana Legislature passed HB390, which requires the tax increase attributable to a projected enrollment increase that does not materialize be used to reduce the ensuing year's tax requirement.

The District is reserving \$400,000 and \$60,000 in the Elementary and High School budgets, respectively, to offset this risk. These amounts were chosen because they approximate the amount of additional state funding afforded by the anticipated enrollment increases—the amounts primarily at risk if the projections do not materialize.

2. One of the most important scrutinized measures of our General Funds is their 'structural balance': a comparison of planned General Fund costs and the spending authority available to fund them. This year, the High School General Fund has a small (0.71%) amount of remaining spending capacity while the Elementary has a structural imbalance. System-wide, the General Funds have a \$836,628 (1.64%) structural imbalance:

	Elementary	ŀ	High School	K-12 Total
General Fund Budget Limit	\$ 33,359,251	\$	17,684,592	\$ 51,043,843
Budgeted General Fund Expenditures	\$ 34,321,462	\$	17,559,009	\$ 51,880,471
Remaining Capacity/(Structural Imbalance)	\$ (962,211)	\$	125,583	\$ (836,628)

The District will use budgeted contingency amounts and, if necessary, non-renewable/one-time resources to balance the budget.

3. As noted above, the State of Montana reduced three entitlement payments to schools but continues to require schools to include the full payment amounts in their budgets. A summary of the required budget amounts and expected actual payments is as follows:

	Во	zeman Element	ary	Во	zeman High Sch	ool	K-12 Total					
General Fund	Required		Anticipated	Required		Anticipated	Required		Anticipated			
State-Paid	Budget	Projected	Revenue	Budget	Projected	Revenue	Budget	Projected	Revenue			
Funding Source	Amount	Actual	Shortfall	Amount	Actual	Shortfall	Amount	Actual	Shortfall			
Data For Achievement	\$ 102,866.24	\$ -	\$ 102,866.24	\$ 47,265.12	\$ -	\$ 47,265.12	\$ 150,131.36	\$ -	\$ 150,131.36			
At-Risk Student	71,076.41	70,721.03	355.38	24,693.80	24,570.33	123.47	95,770.21	95,291.36	478.85			
Special Ed Allowable Costs	1,535,258.20	1,527,581.91	7,676.29	500,639.45	498,136.25	2,503.20	2,035,897.65	2,025,718.16	10,179.49			
TOTAL	\$1,709,200.85	\$1,598,302.94	\$ 110,897.91	\$ 572,598.37	\$ 522,706.58	\$ 49,891.79	\$2,281,799.22	\$2,121,009.52	\$ 160,789.70			

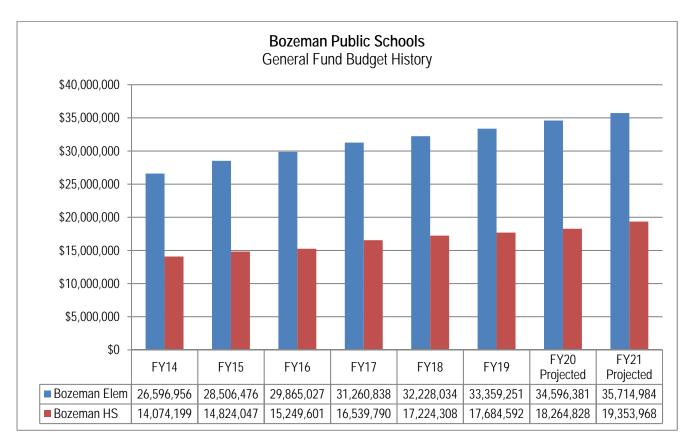
While these reductions may not be material to the District's overall financial position, they do mark a significant change in the state's funding of schools. In the past, state payments to schools were certain and known – schools could rely on all budgeted amounts from the state to be paid without exception. The reliability of these state payments contributed to low operating reserve limits (10%) and strong bond ratings as raters looked favorably on reliable operating cash flows.

These recent changes, however, call those items into question. With the legislature willing to withhold payments, schools wishing to spend their entire annual budget will have to either spend down their reserves or find other revenue sources to finance the gap created by the lost

payments. Bond rating agencies may also take issue with the reduced reliability, causing borrowing costs—and ultimately, local property taxes—to increase over time.

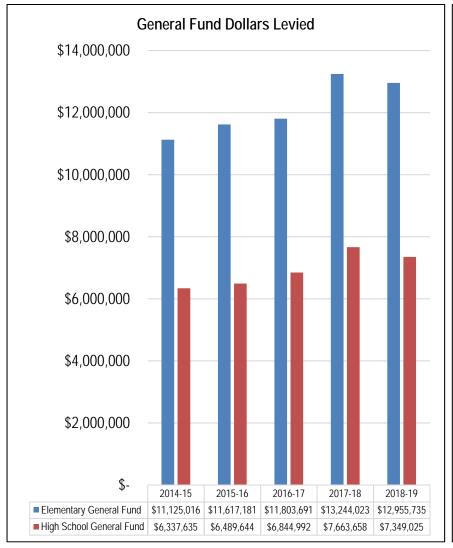
# **Budget and Taxation History**

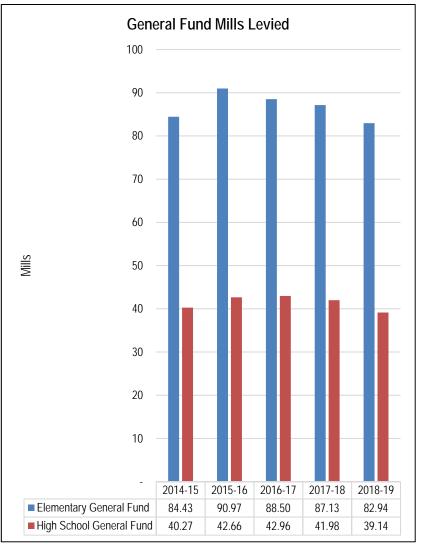
Bozeman is a growing district. Because our General Fund budgets are primarily based on enrollment, these budget limits have been increasing over time:



The District expects this growth trend to continue into the foreseeable future.

The following graphs present a five-year history of General Fund dollars and mills levied for both the Elementary and High School Districts. In 2018-19, the Elementary and High School Districts will levy 82.94 mills and 39.14 mills, respectively. The 122.08 total K-12 General Fund mills represents 49% of the District's tax burden this year:





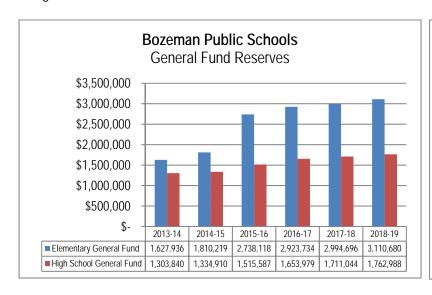
## **Fund Balances and Reserves**

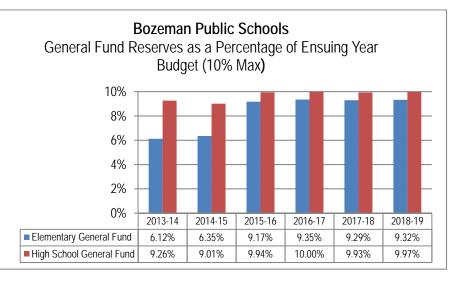
General Fund balances are considered unassigned fund balances in accordance with GASB Statement 54. Ending fund balances continue to grow in the General Fund. State law (20-9-104, MCA) limits districts to a maximum reserve of 10% in the General Fund. Fund balances above that amount must be reappropriated—or used to reduce revenue requirements in the ensuing fiscal year.

<u>District policy 7515</u> states that the District will strive to maintain a minimum 5% unassigned fund balance. However, the District places a high priority on maximizing reserves, for three primary reasons:

- Reserves are important to ensure adequate cash flow
- Reserves can be used as a funding source for emergency budget amendments
- The District anticipates issuing debt in the near future. Rating agencies place a high emphasis on adequate reserves, so the strong reserve balances will help reduce interest costs—and therefore, tax impact—caused by these future debt issues.

<u>District policy 7515</u> also delegates responsibility for assigning fund balances to the Superintendent and Deputy Superintendent Operations. To date, assignments of General Fund balances have not been made, and the District does not anticipate any such assignments in the foreseeable future.





Location: All Locations

				Elementary Di	istric	t :t		
	Actual	Actual	Actual	Actual		Adopted	Projected	Projected
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment	4,223	4,321	4,509	4,624		4,684	4,790	4,967
Budget Per Student	\$ 6,685.61	\$ 6,922.13	\$ 6,946.75	\$ 6,919.73	\$	7,121.96	\$ 7,222.63	\$ 7,190.45

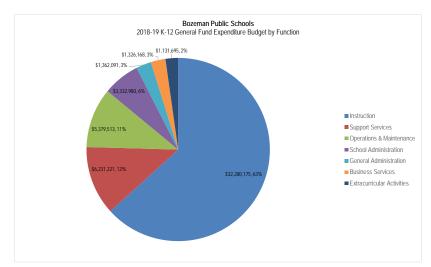
				High School D	Distric	ct		
	Actual	Actual	Actual	Actual		Adopted	Projected	Projected
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment	1,963	1,973	1,996	2,118		2,168	2,223	2,277
Budget Per Student	\$ 7,551.73	\$ 7,729.14	\$ 8,286.47	\$ 7,988.62	\$	8,157.10	\$ 8,216.30	\$ 8,499.77
								_

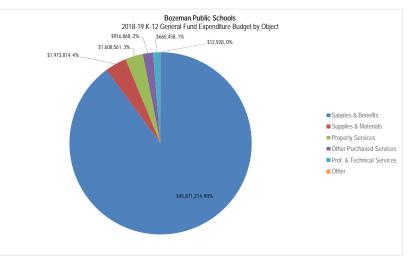
				Elementary Di	istric	:t					
Budget By Function	Actual	Actual	Actual	Estimated Actual		Adopted Budge 2018-19	et	Pr	rojected Budget	Pr	ojected Budget
budget by Function	2014-15	2015-16	2016-17	2017-18		\$	%		2019-20		2020-21
Instruction	\$ 17,653,776	\$ 18,844,913	\$ 20,105,345	\$ 20,865,659	\$	21,721,348	65.1%	\$	22,536,429	\$	23,249,475
Support Services	3,845,827	3,991,095	4,086,544	4,341,206		4,390,334	13.2%		4,595,193		4,766,063
General Administration	564,820	658,861	660,159	699,414		685,131	2.1%		704,062		723,887
School Administration	2,221,056	2,270,887	2,304,459	2,368,373		2,449,224	7.3%		2,514,402		2,587,481
Business Services	596,484	590,524	626,274	727,570		686,759	2.1%		707,445		729,164
Operations & Maintenance	2,384,557	2,290,283	2,571,221	2,527,228		3,162,761	9.5%		3,284,726		3,400,458
Student Transportation	6,706	-	5,477	3,954		-	0.0%		-		-
School Foods	-	-	-	-		-	0.0%		-		-
Extracurricular Activities	202,908	208,100	209,888	233,384		263,694	0.8%		254,125		258,457
Debt Service	-	-	-	23,916		-	0.0%		-		-
Other	757,200	1,055,851	753,528	206,127		-	0.0%		0		-
Total For Location	\$ 28,233,334	\$ 29,910,514	\$ 31,322,896	\$ 31,996,832	\$	33,359,251	100.0%	\$	34,596,381	\$	35,714,984

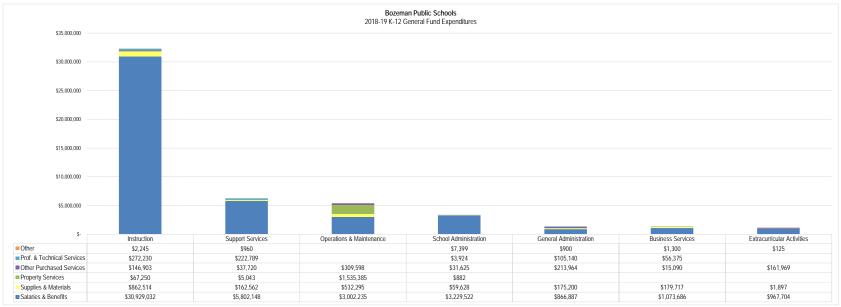
						High School [	Dis	strict				
Budget By Function	Actual	Actual		Actual	E:	stimated Actual		Adopted Budget 2018-19	1	Projected Budget	Р	rojected Budget
, , , , , , , , , , , , , , , , , , ,	2014-15	2015-16		2016-17		2017-18	\$	%		2019-20		2020-21
Instruction	\$ 8,477,077	\$ 8,681,072	\$	9,188,431	\$	9,203,894	\$	10,558,826	59.7%	\$ 10,796,090	\$	11,651,967
Support Services	1,635,521	1,676,877		1,787,500		1,713,609		1,840,887	10.4%	1,906,992		1,974,051
General Administration	550,929	633,830		643,505		700,068		676,961	3.8%	695,882		715,717
School Administration	864,604	909,729		921,492		942,093		883,756	5.0%	909,668		936,302
Business Services	500,878	510,915		522,977		590,183		639,410	3.6%	659,600		680,752
Operations & Maintenance	1,938,155	1,835,454		1,982,621		1,870,482		2,216,752	12.5%	2,403,710		2,476,846
Student Transportation	-	-		-		-		-	0.0%	-		-
School Foods	401	2,556		2,123		1,168		-	0.0%	-		-
Extracurricular Activities	758,360	819,066		817,518		866,189		868,000	4.9%	892,886		918,334
Debt Service	-	-		-		25,406		-	0.0%	-		-
Other	98,122	180,101		673,623		1,006,806		-	0.0%	-		0
Total For Location	\$ 14,824,047	\$ 15,249,601	\$	16,539,790	\$	16,919,897	\$	17,684,592	100.0%	\$ 18,264,828	\$	19,353,968

				Elementary D	istri	ct				
Budget By Object	Actual	Actual	Actual	Estimated Actual		Adopted Budget 2018-19		Projected Budget	Р	Projected Budget
	2014-15	2015-16	2016-17	2017-18		\$	%	2019-20		2020-21
Salaries & Benefits	\$ 24,993,142	\$ 26,543,981	\$ 27,853,078	\$ 29,283,806	\$	30,539,308	91.5%	\$ 31,822,112	\$	32,879,267
Prof. & Technical Services	492,688	516,297	524,836	489,594		393,805	1.2%	403,435		419,341
Property Services	723,905	683,015	756,674	747,165		877,470	2.6%	890,707		890,864
Other Purchased Services	422,974	436,100	451,544	500,454		402,626	1.2%	411,188		430,923
Supplies & Materials	826,740	647,461	962,765	747,556		1,138,521	3.4%	1,062,493		1,087,976
Property & Equipment	-	5,165	-	-		-	0.0%	-		-
Debt Service	-	-	-	23,916		-	0.0%	-		-
Other	773,886	1,078,495	773,999	204,341		7,521	0.0%	6,446		6,613
Total For Location	\$ 28,233,334	\$ 29,910,514	\$ 31,322,896	\$ 31,996,832	\$	33,359,251	100.0%	\$ 34,596,381	\$	35,714,984

								High School D	Dis	trict					
Budget By Object		Actual 2014-15		Actual 2015-16		Actual 2016-17		stimated Actual		Adopted Budge 2018-19	t %	Pro	ojected Budget 2019-20	Pr	ojected Budget 2020-21
Salaries & Benefits	•	12.870.744	¢	13.207.278	\$	13.860.990	\$	14.145.090	¢	15.331.906	86.7%	¢	15.788.077	¢	16.817.039
Prof. & Technical Services	φ	295,964	Φ	305,272	Φ	394,952	Ŷ	371,104		266,653	1.5%		277,121	Φ	288,106
Property Services		661,708		627,473		655,711		579,821		731,091	4.1%		852,493		855,927
Other Purchased Services		464,050		529,179		525,156		495,555		514,242	2.9%		523,306		540,221
Supplies & Materials		414,283		376,121		407,767		302,270		835,293	4.7%		818,293		847,003
Property & Equipment		-		5,165		-		-		-	0.0%		-		-
Debt Service		-		-		-		25,406		-	0.0%		-		-
Other		117,299		199,113		695,214		1,000,651		5,407	0.0%		5,538		5,672
Total For Location	\$	14,824,047	\$	15,249,601	\$	16,539,790	\$	16,919,897	\$	17,684,592	100.0%	\$	18,264,828	\$	19,353,968

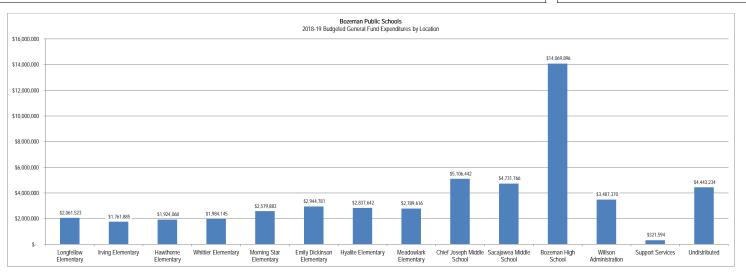






Bozeman Public Schools 2018-19 Expenditure Budget General Fund Expenditure Budget Summary by Location

							Elemen	ary District								High	School District		
	Longfellow Elementary	Irving Elementary	Hawthorne Elementary	Whittier Elementary	Morning Star Elementary	Emily Dickinson Elementary	Hyalite Elementary		Chief Joseph Middle School	Sacajawea Middle School	Willson Administration	Support Services	Undistributed	Total	Bozeman High School	Willson Administration	Support Services	Undistributed	Total
October 1, 2018 Projected Enrollment	333	279	366	264	518	488	450	532	769	791	4,790	4,790	4,790	4,790	2,223	2,223	2,223	2,223	2,223
Budget Per Student	\$6,191	\$6,315	\$5,257	\$7,516	\$4,980	\$6,034	\$6,306	\$5,244	\$6,640	\$5,982	\$384	\$35	\$549	\$6,964	\$6,329	\$741	\$69	\$816	\$7,955
Budget By Function																			
Instruction Support Services	\$ 1,441,224 \$ 318,538	1,205,038 240,291	\$ 1,396,157 \$ 238,771	1,385,511 316,719	\$ 1,816,270 \$ 392,069	2,152,650 \$ 424,997	2,018,029 \$ 466,744	2,017,909 \$ 414,562	\$ 3,728,096 469,074	\$ 3,350,043 548,423	64,329 \$ 166,739 539,359	- \$ 19,417	1,148,538 \$ 371,547 \$ 145,772 \$	21,723,792 4,387,890 685,131	\$ 9,629,918 1,567,011	\$ 81,279 \$ 99,369 530,889	- \$	847,629 \$ 174,508 146,072	10,558,826 1,840,887 676,961
General Administration School Administration Business Services	178,899	206,689	172,590	171,275	198,517	182,603	190,389	195,823	351,444	324,643	276,197 496,242	99,952	145,772 \$ 155 \$ 90,565 \$	2,449,224 686,759	739,323 3,463	144,388 496,084	92,298	45 47,565	883,756 639,410
Operations & Maintenance Student Transportation	122,862	109,867	116,550	110,641	173,027	184,531	162,479	161,323	435,051	386,188	297,632	49,359	853,251 \$ - \$	3,162,761	1,262,236	294,865	60,568	599,083	2,216,752
School Foods													- \$						
Extracurricular Activities Debt Service									122,777	122,469			18,449 \$ - \$	263,694	867,945			55	868,000
Other													- \$						
Total For Location	\$ 2,061,523	1,761,885	\$ 1,924,068	1,984,145	\$ 2,579,883	2,944,781	2,837,642	2,789,616	5,106,442	\$ 4,731,766	1,840,497	168,727 \$	2,628,277 \$	33,359,251	\$ 14,069,896	\$ 1,646,873 \$	152,866	1,814,957 \$	17,684,592
% of Total	6.18%	5.28%	5.77%	5.95%	7.73%	8.83%	8.51%	8.36%	15.31%	14.18%	5.52%	0.51%	7.88%	100.00%	79.56%	9.31%	0.86%	10.26%	100.00%
Budget By Object																			
Salaries & Benefits	\$ 1,975,707 \$	1,686,812	\$ 1,829,615 \$	1,913,275	\$ 2,462,132 \$	2,827,248 \$	2,736,423 \$	2,676,582	\$ 4,875,573	\$ 4,521,119	1,483,080 \$	124,325 \$	1,427,419 \$	30,539,308	\$ 12,889,568	\$ 1,350,278 \$	130,666	961,394 \$	15,331,906
Prof. & Technical Services	:			200	1,100		500	2,500	7,932	5,528	47,165		328,880 \$	393,805	11,593	27,000		228,060	266,653
Property Services	42,984	38,257	48,013	36,896	57,829	54,349	48,527	45,722	121,631	106,879	47,767	43,069	185,547 \$	877,470	546,733	47,768	21,533	115,057	731,091
Other Purchased Services	2,000	2,000	7,640	10,873	12,200	2,000	8,700	22,620	16,006	12,878	29,320	1,333	275,056 \$	402,626	282,284	32,295	667	198,996	514,242
Supplies & Materials	40,832	34,816	38,500	22,471	45,882	61,184	42,892	41,392	83,288	84,123	231,765		411,376 \$	1,138,521	335,811	188,032	-	311,450	835,293
Property & Equipment		-		-			-	-	-	-			- \$	-	-		-		-
Debt Service		-				-							- \$		-		-		
Other			300	430	740		600	800	2,012	1,239	1,400		- \$	7,521	3,907	1,500			5,407
Total For Location	\$ 2,061,523	1,761,885	\$ 1,924,068	1,984,145	\$ 2,579,883	2,944,781	2,837,642	2,789,616	\$ 5,106,442	\$ 4,731,766	1,840,497	168,727 \$	2,628,277 \$	33,359,251	\$ 14,069,896	\$ 1,646,873	152,866	1,814,957 \$	17,684,592
% of Total	6.18%	5.28%	5.77%	5.95%	7.73%	8.83%	8.51%	8.36%	15.31%	14.18%	5.52%	0.51%	7.88%	100.00%	79.56%	9.31%	0.86%	10.26%	100.00%



Location: Longfellow Elementary

Employee Type	Full Time Equivalency (FTE):
Administrators	1.00
Teachers	21.13
Clerical	1.25
Custodians	1.50
Other	7.15
Total FTE	<u>32.03</u>

	Actual	Actual	Actual	Actual	Projected	Projected	Projected
	Oct-14	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19	Oct-19
Student Enrollment	325	335	322	319	333	336	336
Budget Per Student	\$5.582.13	\$5,730,93	\$6.000.82	\$6.377.31	\$6.190.76	\$6.364.41	\$6.599.20

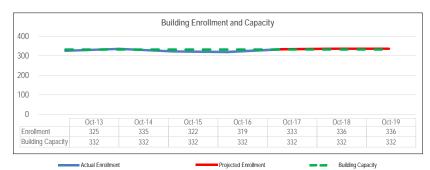
					Elementary D	istri	ct				
Budget By Function	Actual	Actual	Actual	Es	stimated Actual		Adopted Budg 2018-19		Projected Budget	Pro	jected Budge
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20		2020-21
Instruction	\$ 1,167,726	\$ 1,362,201	\$ 1,320,859	\$	1,403,217	\$	1,441,224	69.9%	\$ 1,496,294	\$	1,551,899
Support Services	276,839	240,661	296,151		307,353		318,538	15.5%	329,274		340,592
General Administration	-	-	-		-		-	0.0%	-		-
School Administration	203,947	173,907	163,281		171,053		178,899	8.7%	185,083		191,645
Business Services	-	-	-		6,672		-	0.0%	-		-
Operations & Maintenance	160,807	134,576	142,615		146,067		122,862	6.0%	127,792		133,194
Student Transportation	-	-			-		-	0.0%	-		-
School Foods	-	-	-		-		-	0.0%	-		-
Extracurricular Activities	-	-	-		-		-	0.0%	-		-
Debt Service	-	-	-		-		-	0.0%	-		-
Other	4,874	8,516	9,358		-		-	0.0%	-		-
Total For Location	\$ 1,814,193	\$ 1,919,861	\$ 1,932,263	\$	2,034,363	\$	2,061,523	100.0%	\$ 2,138,443	\$	2,217,330

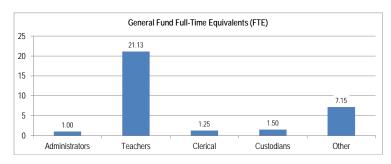
	High School District														
Budget By Function	Actual		Actual		Actual	Esti	nated Actual		Adopted Budg 2018-19	et	Projec	ed Budget	Proie	cted Budget	
budget by Tunetion	2014-15		2015-16		2016-17		2017-18		\$	%	,	119-20	,	2020-21	
Instruction	\$	\$	-	\$		\$		\$	-		\$	-	\$		
Support Services	-		-		-		-		-			-		-	
General Administration			-		-		-		-			-		-	
School Administration			-		-		-		-			-		-	
Business Services			-		-		-		-			-		-	
Operations & Maintenance	-		-		-		-		-			-		-	
Student Transportation	-		-		-		-		-			-		-	
School Foods	-		-		-		-		-			-		-	
Extracurricular Activities	-		-		-		-		-			-		-	
Debt Service	-		-		-		-		-			-		-	
Other	-		-		-		-		-			-		-	
Total For Location	\$ -	\$	-	\$	-	\$		\$	-		\$	-	\$	-	

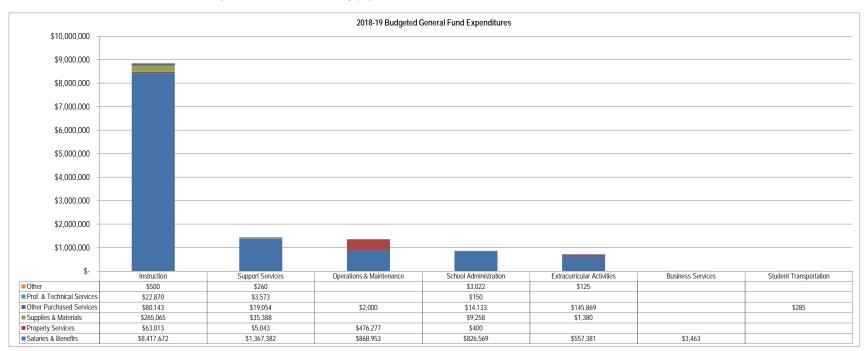
				Elementary [	District		
					Adopted Budget		
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-19	Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21
Salaries & Benefits	1,695,239	\$ 1,821,728	\$ 1,828,692	\$ 1,935,543	\$ 1,975,707 95.89	6 \$ 2,051,267	\$ 2,128,749
Prof. & Technical Services	1,459	8,045	2,275	1,360	- 0.0	-	-
Property Services	59,867	44,654	44,812	44,973	42,984 2.19	6 42,984	42,984
Other Purchased Services	12,109	11,272	16,305	16,617	2,000 0.19	6 2,000	2,000
Supplies & Materials	39,769	25,206	30,061	34,887	40,832 2.09	42,192	43,597
Property & Equipment	-	-	-	-	- 0.09	-	-
Debt Service	-	-	-	-	- 0.0	-	-
Other	5,750	8,956	10,118	984	- 0.04	-	-
Total For Location	\$ 1,814,193	\$ 1,919,861	\$ 1,932,263	\$ 2,034,363	\$ 2,061,523 <u>100.0</u>	<u>6</u> \$ 2,138,443	\$ 2,217,330

	High School District													
Budget By Object	Actual	Actual	Actual	Estimated Actual		Projected Budget	Projected Budget							
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21							
Salaries & Benefits	-	-	\$ -	\$ -	\$ -	\$ -	\$ -							
Prof. & Technical Services	-	-	-	-	-	-	-							
Property Services	-	-	-	-	-	-	-							
Other Purchased Services	-	-	-	-	-	-	-							
Supplies & Materials	-	-	-	-	-	-	-							
Property & Equipment	-	-	-	-	-	-	-							
Debt Service	-	-	-	-	-	-	-							
Other	-	-	-	-	=	-	-							
Total For Location	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -							
						1								

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Longfellow Elementary







Location: <u>Irving Elementary</u>

Employee Type	Full Time Equivalency (FTE):
Administrators	1.00
Teachers	19.16
Clerical	1.25
Custodians	1.50
Other	5.80
Total FTE	<u>28.71</u>

Oct	14 Oct-1	5 Oct-16	Oct-17	Oct-18	Oct-19	Oct-19
Student Enrollment 29	3 275	273	272	279	282	282
Budget Per Student \$5.54	1.65 \$5.923	.27 \$6.089.49	\$6.466.07	\$6.315.00	\$6.473.63	\$6.704.97

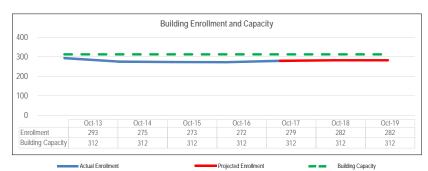
					Elementary D	istr	ict				
							Adopted Budg	et			
Budget By Function	Actual	Actual	Actual	E	stimated Actual		2018-19		Projected Budget	Pr	ojected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20		2020-21
Instruction	\$ 1,124,946	\$ 1,139,320	\$ 1,133,346	\$	1,229,256	\$	1,205,038	68.4%	\$ 1,248,415	\$	1,292,847
Support Services	195,635	180,224	222,354		231,507		240,291	13.6%	249,685		259,429
General Administration	-	-	-		-		-	0.0%	-		-
School Administration	165,194	180,511	189,206		190,647		206,689	11.7%	213,329		219,890
Business Services	-	-	-		6,672		-	0.0%	-		-
Operations & Maintenance	134,782	116,934	115,501		99,490		109,867	6.2%	114,136		118,635
Student Transportation	-	-	-		-		-	0.0%	-		-
School Foods	-	-	-		-		-	0.0%	-		-
Extracurricular Activities	-	-	-		-		-	0.0%	-		-
Debt Service	-	-	-		-		-	0.0%	-		-
Other	4,024	11,910	2,024		1,199		-	0.0%	-		-
Total For Location	\$ 1,624,582	\$ 1,628,899	\$ 1,662,431	\$	1,758,770	\$	1,761,885	100.0%	\$ 1,825,565	\$	1,890,802

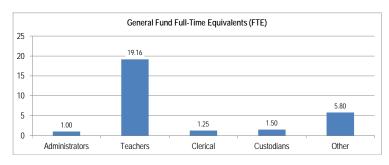
								High School D	)istri	ct					
Budget By Function		Actual		Actual		Actual	Est	imated Actual		Adopted Budg 2018-19		,	ed Budget		ed Budge
	Ц.	2014-15	Ļ	2015-16	Ļ	2016-17	_	2017-18		\$	%		19-20	20.	20-21
Instruction	\$	-	\$	-	\$	-	\$	-	\$	-		\$	-	\$	-
Support Services		-		-		-		-		-			-		-
General Administration				-		-		-		-			-		-
School Administration				-		-		-		-			-		-
Business Services				-		-		-		-			-		-
Operations & Maintenance		-		-		-		-		-			-		-
Student Transportation		-		-		-		-		-			-		-
School Foods		-		-		-		-		-			-		-
Extracurricular Activities		-		-		-		-		-			-		-
Debt Service		-		-		-		-		-			-		-
Other		-		-		-		-		-			-		-
Total For Location	\$	-	\$	-	\$	-	\$	-	\$	-		\$	-	\$	-

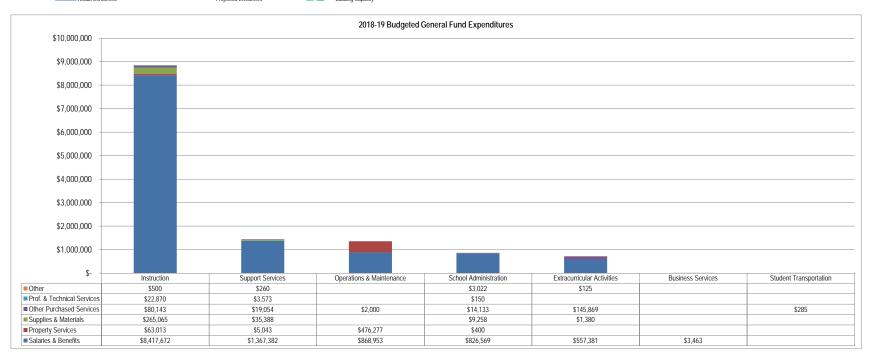
		Elementary District													
								Adopted Budg							
Budget By Object	Actual	Actual		Actual	Esti	mated Actual		2018-19		Projected Bud	iget	Proj	ected Budget		
	2014-15	2015-16		2016-17		2017-18		\$	%	2019-20			2020-21		
Salaries & Benefits	1,520,953	\$ 1,545,5	20 \$	1,576,363	\$	1,673,080	\$	1,686,812	95.7%	\$ 1,749,	333	\$	1,813,372		
Prof. & Technical Services	1,557	5,5	51	4,614		1,982		-	0.0%		-		-		
Property Services	62,352	41,1	38	41,119		36,599		38,257	2.2%	38,	257		38,257		
Other Purchased Services	8,426	7,4	99	16,955		15,101		2,000	0.1%	2,	000		2,000		
Supplies & Materials	25,698	15,9	11	20,772		28,484		34,816	2.0%	35,	975		37,173		
Property & Equipment	-		-	-		-		-	0.0%		-		-		
Debt Service	-		-	-		-		-	0.0%		-		-		
Other	5,596	13,2	70	2,608		3,524		-	0.0%		-		-		
Total For Location	\$ 1,624,582	\$ 1,628,8	99 \$	1,662,431	\$	1,758,770	\$	1,761,885	100.0%	\$ 1,825,	565	\$	1,890,802		

	High School District													
Budget By Object	Actual	Actual	Actual	Estimated Actual	Adopted Budget 2018-19	Projected Budget	Projected Budget							
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21							
Salaries & Benefits	-	-	\$ -	\$ -	\$ -	\$ -	\$ -							
Prof. & Technical Services	-	-	-	-	-	-	-							
Property Services	-	-	-	-	-	-	-							
Other Purchased Services	-	-	-	-	-	-	-							
Supplies & Materials	-	-	-	-	-	-	-							
Property & Equipment	-	-	-	-	-	-	-							
Debt Service	-	-	-	-	-	-	-							
Other	-	-	-	-	=	-	-							
Total For Location	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -							

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Irving Elementary







Location: Hawthorne Elementary

Employee Type	Full Time Equivalency (FTE):
Administrators	1.00
Teachers	23.06
Clerical	1.25
Custodians	1.50
Other	5.24
Total FTE	<u>32.05</u>

	Actual Oct-14	Actual Oct-15	Actual Oct-16	Actual Oct-17	Projected Oct-18	Projected Oct-19	Projected Oct-19
Student Enrollment	336	338	355	355	366	374	374
Budget Per Student	\$4.961.18	\$5.118.18	\$5.304.00	\$5,408,78	\$5.257.02	\$5.316.03	\$5.496.29

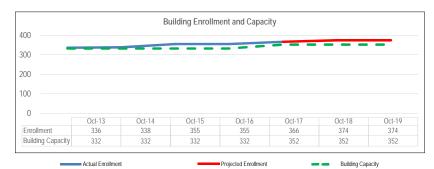
		Elementary District													
	ΙΤ						Ī	-		Adopted Budge					
Budget By Function		Actual		Actual		Actual	E	stimated Actual		2018-19		Projected Budget	Pro	jected Budget	
		2014-15		2015-16		2016-17		2017-18		\$	%	2019-20		2020-21	
Instruction	\$	1,180,863	\$	1,247,795	\$	1,382,973	\$	1,372,592	\$	1,396,157	72.6%	\$ 1,442,742	\$	1,491,643	
Support Services		207,085		196,495		195,003		235,841		238,771	12.4%	248,029		257,540	
General Administration		-		-		-		-		-	0.0%	-		-	
School Administration		154,027		167,402		166,224		172,152		172,590	9.0%	176,912		181,596	
Business Services		-		-		-		6,672		-	0.0%	-		-	
Operations & Maintenance		124,114		118,254		138,691		132,530		116,550	6.1%	120,513		124,832	
Student Transportation		-		-		-		-		-	0.0%	-		-	
School Foods		-		-		-		-		-	0.0%	-		-	
Extracurricular Activities		-		-		-		-		-	0.0%	-		-	
Debt Service		-		-		-		-		-	0.0%	-		-	
Other		866		-		31		331		-	0.0%	-		-	
Total For Location	\$	1,666,955	\$	1,729,945	\$	1,882,921	\$	1,920,118	\$	1,924,068	100.0%	\$ 1,988,195	\$	2,055,611	

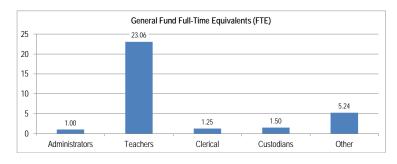
		High School District													
Budget By Function		Actual		Actual		Actual	Est	timated Actual		Adopted Budg 2018-19		,	d Budget	,	ed Budgel
	Ц.,.	2014-15	Ļ	2015-16	Ļ	2016-17	Ļ	2017-18	_	\$	%		9-20	. 20	20-21
Instruction	\$	-	\$	-	\$	-	\$	-	\$	-		\$	-	\$	-
Support Services		-		-		-		-		-			-		-
General Administration				-		-		-		-			-		-
School Administration				-		-		-		-			-		-
Business Services				-		-		-		-			-		-
Operations & Maintenance		-		-		-		-		-			-		-
Student Transportation		-		-		-		-		-			-		-
School Foods		-		-		-		-		-			-		-
Extracurricular Activities		-		-		-		-		-			-		-
Debt Service		-		-		-		-		-			-		-
Other		-		-		-		-		-			-		-
Total For Location	\$	-	\$	-	\$	-	\$	-	\$	-		\$	-	\$	-

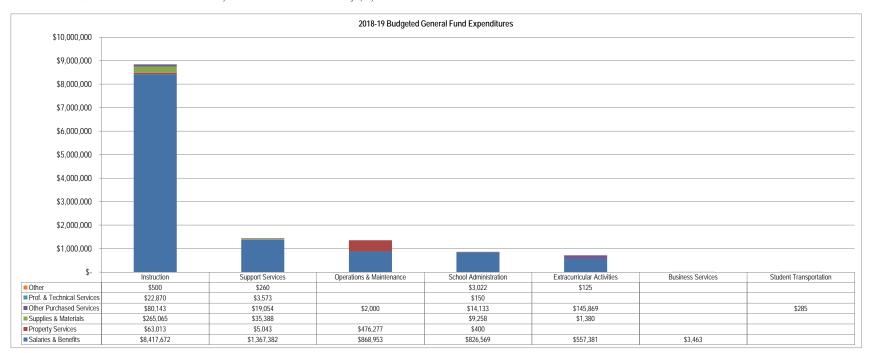
				Elementary District													
					Adopted Budget												
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-19	Projected Budget	Projected Budget										
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21										
Salaries & Benefits	1,565,333	\$ 1,633,074	\$ 1,767,020	\$ 1,801,781	\$ 1,829,615 95.1%	\$ 1,892,261	\$ 1,958,152										
Prof. & Technical Services	5,853	2,651	1,464	876	- 0.0%	-	-										
Property Services	43,005	48,054	62,974	59,773	48,013 2.5%	48,013	48,013										
Other Purchased Services	8,289	10,476	15,245	16,888	7,640 0.4%	7,828	8,021										
Supplies & Materials	43,367	34,149	35,475	39,812	38,500 2.0%	39,783	41,105										
Property & Equipment	-	-	-	-	- 0.0%	-	-										
Debt Service	-	-	-	-	- 0.0%	-	-										
Other	1,109	1,541	744	988	300 0.0%	310	320										
Total For Location	\$ 1,666,955	\$ 1,729,945	\$ 1,882,921	\$ 1,920,118	\$ 1,924,068 <u>100.0%</u>	\$ 1,988,195	\$ 2,055,611										

	High School District													
Budget By Object	Actual	Actual	Actual	Estimated Actual	Adopted Budget 2018-19	Projected Budget	Projected Budget							
Budget By Object	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21							
Salaries & Benefits	-	-	\$ -	\$ -	\$ -	\$ -	\$ -							
Prof. & Technical Services	-	-	-	-	-	-	-							
Property Services	-	-	-	-	-	-	-							
Other Purchased Services	-	-	-	-	-	-	-							
Supplies & Materials	-	-	-	-	-	-	-							
Property & Equipment	-	-	-	-	-	-	-							
Debt Service	-	-	-	-	-	-	-							
Other	-	-	-	-	-	-	-							
Total For Location	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -							

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Hawthorne Elementary







Location: Whittier Elementary

Employee Type	Full Time Equivalency (FTE):
Administrators	1.00
Teachers	19.69
Clerical	1.25
Custodians	1.50
Other	9.14
Total FTE	<u>32.58</u>

	Actual	Actual	Actual	Actual	Projected	Projected	Projected
	Oct-14	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19	Oct-19
Student Enrollment	242	282	292	258	264	269	269
Budget Per Student	\$7.105.95	\$5.965.76	\$6.519.06	\$7.525.30	\$7.515.70	\$8.973.55	\$9.223.84

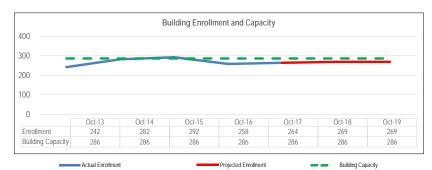
	Elementary District														
Budget By Function		Actual		Actual		Actual	Ε	stimated Actual		Adopted Budg 2018-19	get	Pri	ojected Budget	Pr	ojected Budget
		2014-15		2015-16		2016-17		2017-18		\$	%		2019-20		2020-21
Instruction	\$	1,194,216	\$	1,088,242	\$	1,288,763	\$	1,359,627	\$	1,385,511	69.8%	\$	1,796,601	\$	1,843,891
Support Services		253,921		310,821		325,427		283,915		316,719	16.0%		326,040		336,092
General Administration				-		-		-		-	0.0%		-		-
School Administration		153,550		159,578		163,009		172,490		171,275	8.6%		176,148		181,218
Business Services				-		-		6,672		-	0.0%		-		
Operations & Maintenance		117,954		123,398		123,395		117,015		110,641	5.6%		115,097		120,012
Student Transportation				-		-		-		-	0.0%		-		
School Foods		-		-		-		-		-	0.0%				
Extracurricular Activities		-		-		-		-		-	0.0%				
Debt Service		-		-		-		-		-	0.0%				
Other		-		305		2,973		1,807			0.0%		-		
Total For Location	\$	1,719,641	\$	1,682,344	\$	1,903,566	\$	1,941,526	\$	1,984,145	100.0%	\$	2,413,886	\$	2,481,213

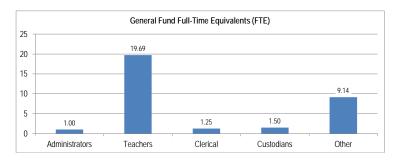
	High School District														
Budget By Function		Actual 2014-15		Actual 2015-16		Actual 2016-17	Est	mated Actual 2017-18		Adopted Budge 2018-19	et %	,	ted Budget 019-20	Proj	ected Budget 2020-21
Instruction	Ļ	2014-15	\$	2015-16		2016-17		2017-18	\$	\$	%	\$		¢	2020-21
	2		Þ		Þ		2		2	-		2	-	2	-
Support Services		-		-		-		-		-			-		-
General Administration		-		-		-		-		-			-		-
School Administration		-		-		-		-		-			-		
Business Services		-		-		-		-		-			-		-
Operations & Maintenance		-		-		-		-		-			-		-
Student Transportation		-		-		-		-		-					-
School Foods		-		-		-		-		-			-		-
Extracurricular Activities		-		-		-		-		-			-		-
Debt Service		-		-		-		-		-			-		-
Other		-		-		-		-		-			-		-
Total For Location	\$		\$		\$		\$	-	\$	-		\$	-	\$	

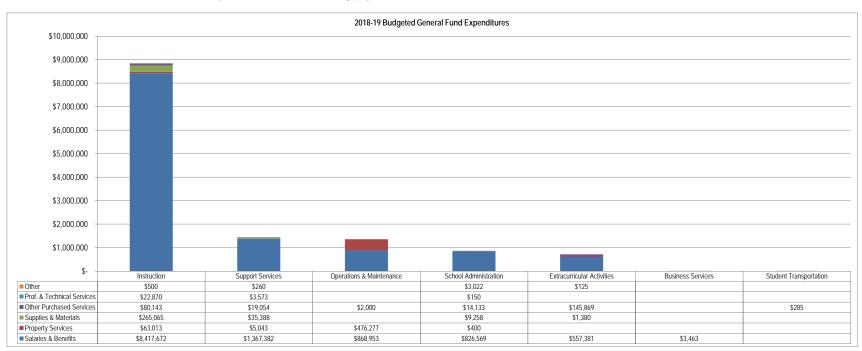
				Elementary [	District			
					Adopted Bud	lget		
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-19		Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18	\$	%	2019-20	2020-21
Salaries & Benefits	1,617,849	\$ 1,598,561	\$ 1,812,423	\$ 1,845,959	\$ 1,913,275	96.4%	\$ 2,341,949	\$ 2,408,176
Prof. & Technical Services	2,312	7,964	2,821	430	200	0.0%	207	214
Property Services	44,668	35,737	37,765	45,391	36,896	1.9%	36,898	36,900
Other Purchased Services	11,150	7,864	13,031	15,683	10,873	0.5%	11,169	11,474
Supplies & Materials	43,175	30,041	33,520	31,795	22,471	1.1%	23,219	23,990
Property & Equipment	-	-	-	-	-	0.0%	-	-
Debt Service	-	-	-	-	-	0.0%	-	-
Other	487	2,176	4,007	2,267	430	0.0%	444	459
Total For Location	\$ 1,719,641	\$ 1,682,344	\$ 1,903,566	\$ 1,941,526	\$ 1,984,145	100.0%	\$ 2,413,886	\$ 2,481,213

	High School District													
Budget By Object	Actual	Actual	Actual	Estimated Actual	Adopted Budget 2018-19	Projected Budget	Projected Budget							
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21							
Salaries & Benefits	-	-	\$ -	\$ -	\$ -	\$ -	\$ -							
Prof. & Technical Services	-	-	-	-	-	-	-							
Property Services	-	-	-	-	-	-	-							
Other Purchased Services	-	-	-	-	-	-	-							
Supplies & Materials	-	-	-	-	-	-	-							
Property & Equipment	-	-	-	-	-	-	-							
Debt Service	-	-	-	-	-	-	-							
Other	-	-	-	-	-	-	-							
Total For Location	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -							
						II.								

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Whittier Elementary







Location: Morning Star Elementary

Employee Type	Full Time Equivalency (FTE):
Administrators	2.00
Teachers	29.33
Clerical	1.75
Custodians	2.50
Other	7.29
Total FTE	<u>42.87</u>

	Actual	Actual	Actual	Actual	Projected	Projected	Projected
	Oct-14	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19	Oct-19
Student Enrollment	493	494	496	499	518	529	529
Budget Per Student	\$5.207.68	\$5.155.51	\$5.362.89	\$5.256.69	\$4.980.47	\$5.052.19	\$5,225,97

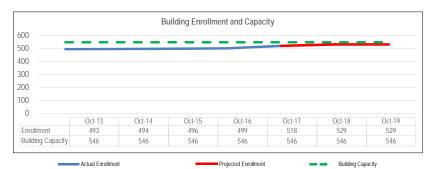
	Elementary District													
									Adopted Budge	et				
Budget By Function	Actual		Actual		Actual	Es	timated Actual		2018-19		Projected Budget	Proj	ected Budget	
	2014-15		2015-16		2016-17		2017-18		\$	%	2019-20		2020-21	
Instruction	\$ 1,793,281	\$	1,782,522	\$	1,894,851	\$	1,881,731	\$	1,816,270	70.4%	\$ 1,882,043	\$	1,945,443	
Support Services	396,118		403,964		375,415		376,793		392,069	15.2%	406,976		422,644	
General Administration	-		-		-		-		-	0.0%	-		-	
School Administration	190,573		192,994		203,157		199,172		198,517	7.7%	204,379		210,530	
Business Services	-		-		-		6,672		-	0.0%	-		-	
Operations & Maintenance	183,685		164,763		184,471		151,336		173,027	6.7%	179,213		185,922	
Student Transportation	-		-		-		-		-	0.0%	-		-	
School Foods	-		-		-		-		-	0.0%	-		-	
Extracurricular Activities	280		1,000		-		-		-	0.0%	-		-	
Debt Service	-		-		-		-		-	0.0%	-		-	
Other	3,449		1,580		2,096		7,384		-	0.0%	-		-	
Total For Location	\$ 2,567,384	\$	2,546,822	\$	2,659,991	\$	2,623,088	\$	2,579,883	100.0%	\$ 2,672,611	\$	2,764,539	

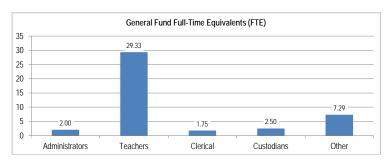
	High School District													
Budget By Function	Actual		Actual		Actual	Fetir	nated Actual		Adopted Budg 2018-19	et	Projec	ted Budget	Proic	cted Budget
Budget by Function	2014-15		2015-16		2016-17		2017-18		\$	%	,	)19-20	,	2020-21
Instruction	\$ -	\$		\$		\$	-	\$	-		\$		\$	
Support Services	-		-		-		-		-			-		-
General Administration	-		-		-		-		-			-		-
School Administration	-		-		-		-		-			-		-
Business Services	-		-		-		-		-			-		-
Operations & Maintenance	-		-		-		-		-			-		-
Student Transportation			-		-		-		-			-		-
School Foods	-		-		-		-		-			-		-
Extracurricular Activities	-		-		-		-		-			-		-
Debt Service	-		-		-		-		-			-		-
Other	-		-		-		-		-			-		-
Total For Location	\$ -	\$	-	\$	-	\$	-	\$	-		\$	-	\$	-

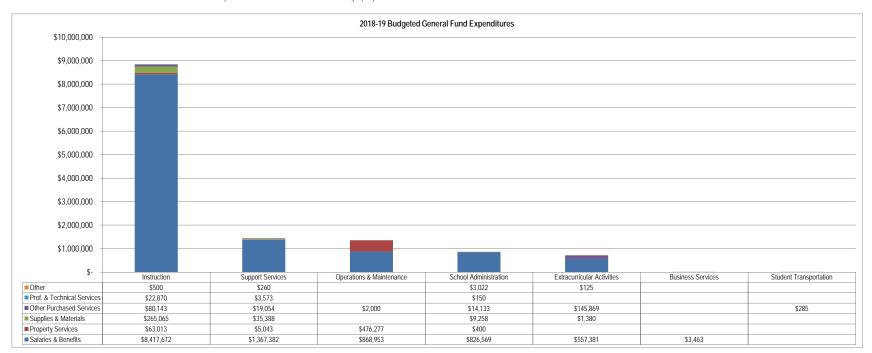
		Elementary District												
					Adopted Budget									
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-19	Projected Budget	Projected Budget							
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21							
Salaries & Benefits	2,427,669	\$ 2,426,191	\$ 2,527,607	\$ 2,494,345	\$ 2,462,132 95.49	\$ 2,552,911	\$ 2,642,833							
Prof. & Technical Services	3,675	4,010	646	1,759	1,100 0.09	1,137	1,175							
Property Services	57,859	51,372	54,344	58,060	57,829 2.29	57,844	57,859							
Other Purchased Services	8,378	7,262	13,144	15,327	12,200 0.59	12,540	12,890							
Supplies & Materials	65,588	55,682	61,156	45,535	45,882 1.89	47,414	48,992							
Property & Equipment	-	-	-	-	- 0.09	6 -	-							
Debt Service	-	-	-	-	- 0.09	-	-							
Other	4,216	2,305	3,095	8,062	740 0.09	765	790							
Total For Location	\$ 2,567,384	\$ 2,546,822	\$ 2,659,991	\$ 2,623,088	\$ 2,579,883 <u>100.09</u>	\$ 2,672,611	\$ 2,764,539							

	High School District												
Budget By Object	Actual	Actual	Actual	Estimated Actual	Adopted Budget 2018-19	Projected Budget	Projected Budget						
budget by Object	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21						
Salaries & Benefits	-	-	\$ -	\$ -	\$ -	\$ -	\$ -						
Prof. & Technical Services	-	-	-	-	-	-	-						
Property Services	-	-	-	-	-	-	-						
Other Purchased Services	-	-	-	-	-	-	-						
Supplies & Materials	-	-	-	-	-	-	-						
Property & Equipment	-	-	-	-	-	-	-						
Debt Service	-	-	-	-	-	-	-						
Other	-	-	-	-	-	-	-						
Total For Location	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Morning Star Elementary







Location: <u>Emily Dickinson Elementary</u>

Employee Type	Full Time Equivalency (FTE):
Administrators	1.00
Teachers	32.69
Clerical	1.75
Custodians	2.50
Other	11.99
Total FTE	<u>49.93</u>

	Actual	Actual	Actual	Actual	Projected	Projected	Projected
	Oct-14	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19	Oct-19
Student Enrollment	446	452	483	478	488	498	498
Budget Per Student	\$5.500.42	\$5.628.87	\$5.300.12	\$5.753.94	\$6.034.39	\$6.247.97	\$6.476.68

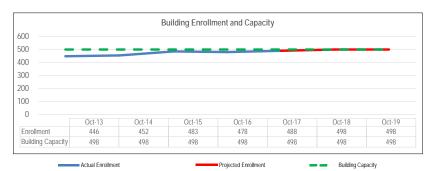
					Elementary D	istr	ict					
Budget By Function	Actual	Actual	Actual	Ε	stimated Actual		Adopted Budg 2018-19	get	Pro	jected Budget	Pro	jected Budge
	2014-15	2015-16	2016-17		2017-18		\$	%		2019-20		2020-21
Instruction	\$ 1,747,673	\$ 1,857,948	\$ 1,818,190	\$	1,960,720	\$	2,152,650	73.1%	\$	2,229,307	\$	2,309,762
Support Services	304,083	303,440	361,801		401,185		424,997	14.4%		501,893		521,528
General Administration	-	-	-		718		-	0.0%		-		-
School Administration	202,064	208,596	188,420		189,930		182,603	6.2%		188,800		195,020
Business Services	-	-	-		6,672		-	0.0%		-		-
Operations & Maintenance	176,374	173,560	190,856		184,909		184,531	6.3%		191,488		199,078
Student Transportation	-		-		-		-	0.0%		-		-
School Foods	-		-		-		-	0.0%		-		-
Extracurricular Activities	637	-	-		-		-	0.0%		-		
Debt Service	-	-	-		-		-	0.0%		-		-
Other	22,357	706	693		6,251		-	0.0%		-		-
Total For Location	\$ 2,453,188	\$ 2,544,249	\$ 2,559,960	\$	2,750,385	\$	2,944,781	100.0%	\$	3,111,488	\$	3,225,389

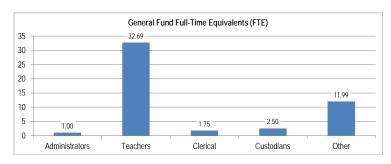
	High School District														
										Adopted Budg	get				
Budget By Function	Actual		A	ctual		Actual	Estir	nated Actual		2018-19		Project	ed Budget	Proje	cted Budget
	2014-15		20	15-16		2016-17		2017-18		\$	%	20	19-20	2	020-21
Instruction	\$ -		\$	-	\$		\$	÷	\$	-		\$	-	\$	-
Support Services		-			-	-		-		-			-		-
General Administration		-			-	-		-		-			-		-
School Administration		-			-	-		-		-			-		-
Business Services		-			-	-		-		-			-		-
Operations & Maintenance		-			-	-		-		-			-		-
Student Transportation		-			-	-		-		-			-		-
School Foods		-			-	-		-		-			-		-
Extracurricular Activities		-			-	-		-		-			-		-
Debt Service		-			-			-		-			-		
Other		-			-			-		-			-		-
Total For Location	\$ -		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-

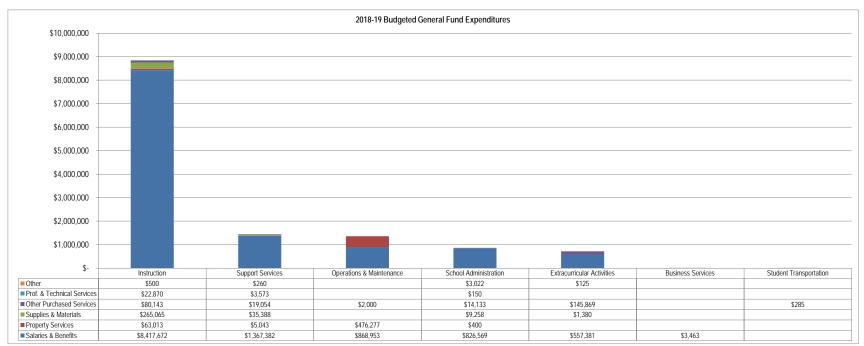
		Elementary District													
						Γ			Adopted Budg	get					
Budget By Object	Actual		Actual		Actual	Ε	stimated Actual		2018-19		Pro	jected Budget	Pr	ojected Budget	
	2014-15		2015-16		2016-17		2017-18		\$	%		2019-20		2020-21	
Salaries & Benefits	2,321,584	\$	2,431,607	\$	2,434,645	\$	2,622,313	\$	2,827,248	96.0%	\$	2,991,918	\$	3,103,714	
Prof. & Technical Services	5,279		3,522		1,737		5,488		-	0.0%		-		-	
Property Services	50,714		46,067		59,436		56,497		54,349	1.8%		54,349		54,349	
Other Purchased Services	12,452		16,665		18,671		20,979		2,000	0.1%		2,000		2,000	
Supplies & Materials	40,235		45,286		44,427		38,332		61,184	2.1%		63,221		65,326	
Property & Equipment	-		-		-		-		-	0.0%		-		-	
Debt Service	-		-		-		-		-	0.0%		-		-	
Other	22,924		1,103		1,045		6,775		-	0.0%		-		-	
Total For Location	\$ 2,453,188	\$	2,544,249	\$	2,559,960	\$	2,750,385	\$	2,944,781	100.0%	\$	3,111,488	\$	3,225,389	

	High School District												
Budget By Object	Actual	Actual	Actual	Estimated Actual		Projected Budget	Projected Budget						
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21						
Salaries & Benefits	-	-	\$ -	\$ -	\$ -	\$ -	\$ -						
Prof. & Technical Services	-	-	-	-	-	-	-						
Property Services	-	-	-	-	-	-	-						
Other Purchased Services	-	-	-	-	-	-	-						
Supplies & Materials	-	-	-	-	-	-	-						
Property & Equipment	-	-	-	-	-	-	-						
Debt Service	-	-	-	-	-	-	-						
Other	-	-	-	-	=	-	-						
Total For Location	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
						1							

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Emily Dickinson Elementary







Location: Hyalite Elementary

Employee Type	Full Time Equivalency (FTE):
Administrators	1.00
Teachers	31.47
Clerical	1.75
Custodians	2.50
Other	11.71
Total FTE	<u>48.43</u>

	Actual Oct-14	Actual Oct-15	Actual Oct-16	Actual Oct-17	Projected Oct-18	Projected Oct-19	Projected Oct-19
Student Enrollment	447	426	458	439	450	459	459
Budget Per Student	\$5.313.15	\$5.510.65	\$5.852.09	\$6.126.79	\$6.305.87	\$6.423.55	\$6.675.03

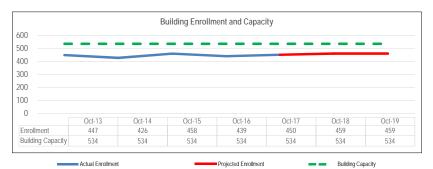
					Elementary D	istr	ict				
							Adopted Budg	et			
Budget By Function	Actual	Actual	Actual	E	stimated Actual		2018-19		Projected Budget	Pro	ected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20		2020-21
Instruction	\$ 1,685,964	\$ 1,665,371	\$ 1,894,235	\$	1,884,263	\$	2,018,029	71.1%	\$ 2,100,463	\$	2,185,825
Support Services	332,151	328,559	407,789		435,119		466,744	16.4%	482,990		500,061
General Administration	-	-	-		-		-	0.0%	-		-
School Administration	172,244	180,970	183,114		185,243		190,389	6.7%	195,741		201,464
Business Services	-	-	-		6,672		-	0.0%	-		-
Operations & Maintenance	184,618	172,637	189,739		176,282		162,479	5.7%	169,217		176,486
Student Transportation	-	-	-		-		-	0.0%	-		-
School Foods	-	-	-		-		-	0.0%	-		-
Extracurricular Activities	-	-	-		-		-	0.0%	-		-
Debt Service	-	-	-		-		-	0.0%	-		-
Other	-	-	5,377		2,083		-	0.0%	-		-
Total For Location	\$ 2,374,976	\$ 2,347,537	\$ 2,680,255	\$	2,689,661	\$	2,837,642	100.0%	\$ 2,948,412	\$	3,063,837

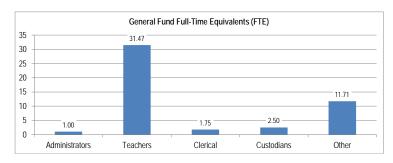
						Н	igh School I	Dist	rict					
Budget By Function		Actual 2014-15	Actual 2015-16		Actual 2016-17		nated Actual 2017-18		Adopted Budg 2018-19 \$	jet %	,	cted Budget 2019-20	,	ted Budget
Instruction	\$	2014-13	\$ 2013-10	\$	2010-17	\$	2017-10	\$		70	\$	2017-20	\$	
Support Services	•			•		•	-		-			-	•	
General Administration					-		-		-			-		-
School Administration			-				-		-			-		
Business Services		-			-		-		-			-		-
Operations & Maintenance			-						-			-		
Student Transportation			-		-		-		-			-		-
School Foods			-		-		-		-			-		-
Extracurricular Activities			-		-		-		-			-		-
Debt Service			-		-		-		-			-		-
Other			-		-		-		-					-
Total For Location	\$	-	\$ 	\$	-	\$	-	\$	-		\$		\$	

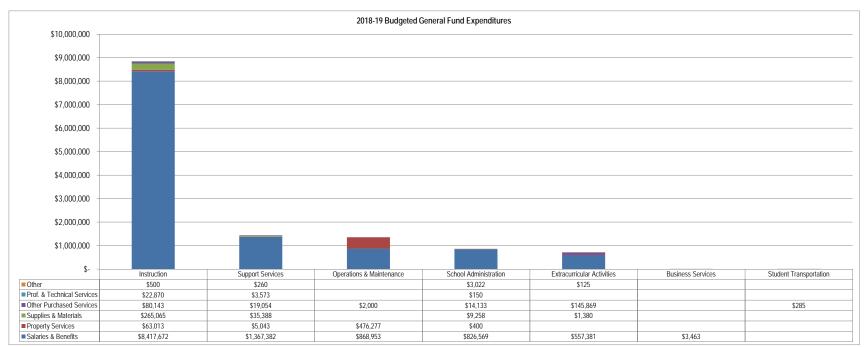
				Elementary I	District			
					Adopted Budge	et		
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-19		Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18	\$	%	2019-20	2020-21
Salaries & Benefits	2,248,310	\$ 2,234,021	\$ 2,564,618	\$ 2,558,202	\$ 2,736,423	96.4%	\$ 2,845,505	\$ 2,959,193
Prof. & Technical Services	11,668	9,229	4,743	2,574	500	0.0%	517	534
Property Services	53,444	48,037	53,035	59,769	48,527	1.7%	48,527	48,527
Other Purchased Services	11,406	10,652	16,239	16,171	8,700	0.3%	8,923	9,152
Supplies & Materials	49,911	43,901	35,513	50,084	42,892	1.5%	44,320	45,790
Property & Equipment	-	-	-	-	-	0.0%	-	-
Debt Service	-	-	-	-	-	0.0%	-	-
Other	237	1,697	6,108	2,861	600	0.0%	620	641
Total For Location	\$ 2,374,976	\$ 2,347,537	\$ 2,680,255	\$ 2,689,661	\$ 2,837,642	100.0%	\$ 2,948,412	\$ 3,063,837

				High School D	District		
Budget By Object	Actual	Actual	Actual	Estimated Actual	Adopted Budget 2018-19	Projected Budget	Projected Budget
Budget by Object	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21
Salaries & Benefits	-	-	\$ -	\$ -	\$ -	\$ -	\$ -
Prof. & Technical Services	-	-	-	-	-	-	-
Property Services	-	-	-	-	-	-	-
Other Purchased Services	-	-	-	-	-	-	-
Supplies & Materials	-	-	-	-	-	-	-
Property & Equipment	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
Other	-	-	-	-	=	-	-
Total For Location	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Hyalite Elementary







Location: Meadowlark Elementary

Employee Type	Full Time Equivalency (FTE):
Administrators	1.00
Teachers	33.87
Clerical	1.75
Custodians	2.50
Other	10.40
Total FTE	<u>49.52</u>

	Actual Oct-14	Actual Oct-15	Actual Oct-16	Actual Oct-17	Projected Oct-18	Projected Oct-19	Projected Oct-19
Student Enrollment	364	435	505	529	532	543	543
Budget Per Student	\$4.533.38	\$4.841.46	\$4.906.96	\$5.052.24	\$5.243.64	\$5.342.83	\$5.550.12

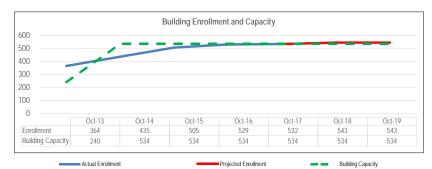
						Elementary D	istri	ct				
								Adopted Budg				
Budget By Function		Actual	Actual	Actual	Es	timated Actual		2018-19		Projected Budget	Pro	jected Budget
		2014-15	2015-16	2016-17		2017-18		\$	%	2019-20		2020-21
Instruction	\$	1,110,954	\$ 1,473,765	\$ 1,729,494	\$	1,906,632	\$	2,017,909	72.3%	\$ 2,099,833	\$	2,181,821
Support Services		199,665	269,155	370,475		400,762		414,562	14.9%	430,547		447,438
General Administration		-	-	-		-		-	0.0%	-		-
School Administration		157,968	176,526	190,906		194,530		195,823	7.0%	202,715		209,189
Business Services		-	-	-		6,672		-	0.0%	-		-
Operations & Maintenance		177,275	166,614	184,083		164,041		161,323	5.8%	168,061		175,266
Student Transportation			-			-		-	0.0%	-		-
School Foods		-	-	-		-		-	0.0%	-		-
Extracurricular Activities		-	-	-		-		-	0.0%	-		-
Debt Service		-	-	-		-		-	0.0%	-		-
Other		4,289	19,976	3,057		-		-	0.0%	-		-
Total For Location	\$	1,650,151	\$ 2,106,037	\$ 2,478,016	\$	2,672,636	\$	2,789,616	100.0%	\$ 2,901,155	\$	3,013,714

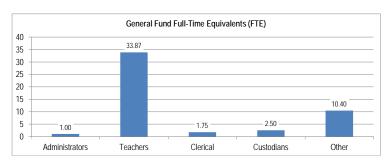
					High School D	istri	ct					
							Adopted Budg	et				
Budget By Function	Actual	Actual	Actual	Es	timated Actual		2018-19		Projected	d Budget	Project	ed Budge
	2014-15	2015-16	2016-17		2017-18		\$	%	201	9-20	20	20-21
Instruction	\$ -	\$ -	\$ -	\$	÷	\$	-		\$	-	\$	-
Support Services	-	-	-		-		-			-		-
General Administration	-	-	-		-		-			-		-
School Administration	-	-	-		-		-			-		-
Business Services	-	-	-		-		-			-		-
Operations & Maintenance	-	-	-		-		-			-		-
Student Transportation	-	-	-		-		-			-		-
School Foods	-	-	-		-		-			-		-
Extracurricular Activities	-	-	-		-		-			-		-
Debt Service	-	-	-		-		-			-		-
Other	-	-	-		-		-			-		-
Total For Location	\$ -	\$ -	\$ -	\$	-	\$	-		\$	-	\$	-

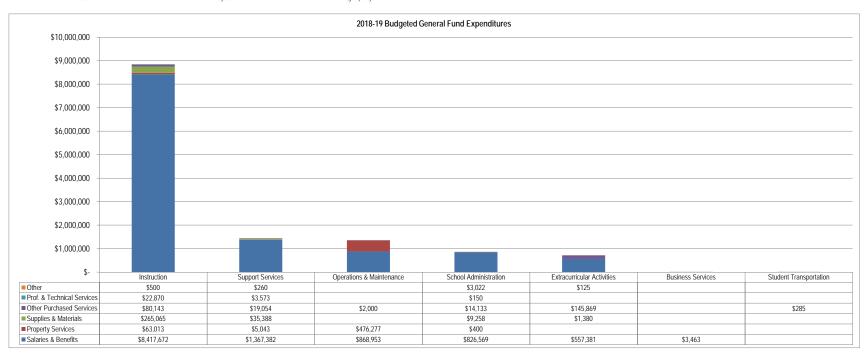
					Elementary D	istri	ct					
							Adopted Budg	get				
Budget By Object	Actual	Actual	Actual	Е	Estimated Actual		2018-19		Pro	jected Budget	Pr	rojected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%		2019-20		2020-21
Salaries & Benefits	1,526,302	\$ 1,997,507	\$ 2,337,446	\$	2,520,528	\$	2,676,582	95.9%	\$	2,785,935	\$	2,896,244
Prof. & Technical Services	6,334	4,460	6,698		5,955		2,500	0.1%		2,583		2,668
Property Services	46,867	55,346	54,842		60,351		45,722	1.6%		45,729		45,736
Other Purchased Services	6,396	7,052	12,851		20,080		22,620	0.8%		23,309		24,018
Supplies & Materials	59,636	21,330	62,176		63,702		41,392	1.5%		42,772		44,194
Property & Equipment	-	-	-		-		-	0.0%		-		-
Debt Service	-	-	-		-		-	0.0%				-
Other	4,617	20,341	4,002		2,020		800	0.0%		827		854
Total For Location	\$ 1,650,151	\$ 2,106,037	\$ 2,478,016	\$	2,672,636	\$	2,789,616	100.0%	\$	2,901,155	\$	3,013,714

Actual	Actual	Actual	Estimated Actual	Adopted Budget 2018-19	Projected Budget	Projected Budget
2014-15			2017-18	\$ %	2019-20	2020-21
-	-	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	-	-	-		-	-
-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	2014-15	2014-15 2015-16	2014-15	2014-15	2014-15	2014-15

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Meadowlark Elementary







Location: Chief Joseph Middle School

Employee Type	Full Time Equivalency (FTE):
Administrators	3.00
Teachers	54.61
Clerical	3.77
Custodians	6.50
Other	12.87
Total FTE	80.74

	Actual	Actual	Actual	Actual	Projected	Projected	Projected
	Oct-14	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19	Oct-19
Student Enrollment	698	769	758	786	769	823	823
Budget Per Student	\$5.699.48	\$5.858.59	\$6.170.90	\$6.161.38	\$6.640.37	\$6.446.23	\$6.688.97

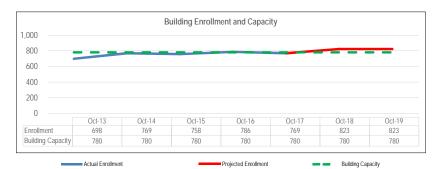
					Elementary D	istri	ct					
Budget By Function	Actual	Actual	Actual	Es	stimated Actual		Adopted Bud 2018-19	get	Pro	jected Budget	Pro	jected Budgel
	2014-15	2015-16	2016-17		2017-18		\$	%		2019-20		2020-21
Instruction	\$ 2,738,586	\$ 3,220,745	\$ 3,393,422	\$	3,526,242	\$	3,728,096	73.0%	\$	3,872,299	\$	4,020,480
Support Services	442,288	460,346	393,644		431,982		469,074	9.2%		489,435		509,311
General Administration		-	-		-		-	0.0%		-		-
School Administration	295,875	314,882	324,463		347,786		351,444	6.9%		365,241		375,009
Business Services		-	-		6,672		-	0.0%		-		-
Operations & Maintenance	390,714	394,114	456,236		413,670		435,051	8.5%		453,175		472,720
Student Transportation	-	-	-		-		-	0.0%		-		-
School Foods		-	-		-		-	0.0%		-		-
Extracurricular Activities	109,302	109,309	104,933		116,058		122,777	2.4%		125,099		127,501
Debt Service		-	-		-		-	0.0%		-		-
Other	1,469	5,858	4,842		435		-	0.0%		-		-
Total For Location	\$ 3,978,234	\$ 4,505,253	\$ 4,677,541	\$	4,842,845	\$	5,106,442	100.0%	\$	5,305,248	\$	5,505,020
									1 -			

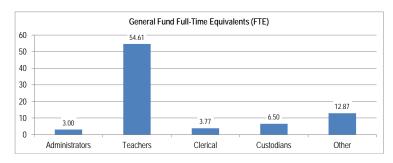
					High School D	istri	ct					
							Adopted I	Budget				
Budget By Function	Actual	Actual	Actual	Est	timated Actual		2018-	19	Projec	ted Budget	Pro	jected Budge
	2014-15	2015-16	2016-17		2017-18		\$	%	2	019-20		2020-21
Instruction	\$	\$ -	\$	\$		\$	-		\$	-	\$	-
Support Services		-			-		-			-		-
General Administration		-			-		-			-		-
School Administration		-			-		-			-		-
Business Services		-			-		-			-		-
Operations & Maintenance		-			-		-			-		-
Student Transportation		-	-		-		-			-		-
School Foods		-	-		-		-			-		-
Extracurricular Activities		-	-		-		-			-		-
Debt Service		-	-		-		-			-		-
Other		-	-		-		-			-		-
Total For Location	\$ -	\$ -	\$ -	\$	-	\$	-		\$		\$	

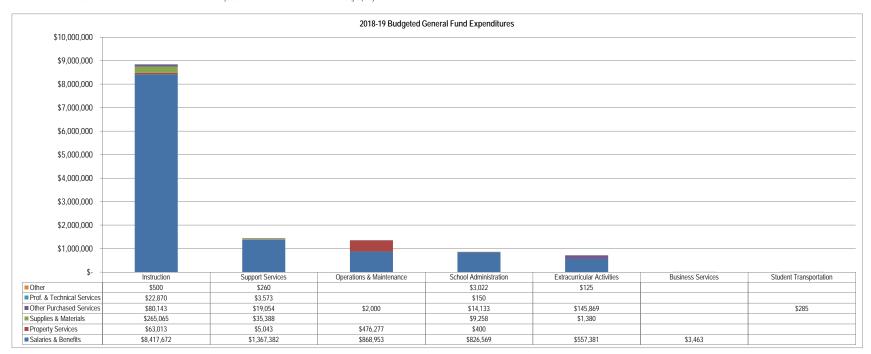
				Elementary [	District		
					Adopted Budget		
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-19	Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21
Salaries & Benefits	3,739,465	\$ 4,274,335	\$ 4,384,673	\$ 4,589,677	\$ 4,875,573 95.5	<b>%</b> \$ 5,070,696	\$ 5,266,668
Prof. & Technical Services	13,594	8,785	16,869	13,749	7,932 0.2	8,197	8,470
Property Services	101,156	106,056	132,073	108,217	121,631 2.4	% 121,760	121,893
Other Purchased Services	17,043	17,624	21,789	23,057	16,006 0.3	<b>%</b> 16,447	16,902
Supplies & Materials	103,406	90,221	115,198	105,977	83,288 1.6	86,068	88,938
Property & Equipment	-	-	-	-	- 0.0	<del>%</del> -	-
Debt Service	-	-	-	-	- 0.0	<del>%</del> -	-
Other	3,570	8,232	6,939	2,169	2,012 0.0	% 2,080	2,149
Total For Location	\$ 3,978,234	\$ 4,505,253	\$ 4,677,541	\$ 4,842,845	\$ 5,106,442 <u>100.0</u>	<u>\$ 5,305,248</u>	\$ 5,505,020
Other				2,169	2,012 0.0	% 2,080	

		High School District												
Budget By Object	Actual	Actual	Actual	Estimated Actual	Adopted Budget 2018-19	Projected Budget	Projected Budget							
Budget By Object	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21							
Salaries & Benefits	-	-	\$ -	\$ -	\$ -	\$ -	\$ -							
Prof. & Technical Services	-	-	-	-	-	-	-							
Property Services	-	-	-	-	-	-	-							
Other Purchased Services	-	-	-	-	-	-	-							
Supplies & Materials	-	-	-	-	-	-	-							
Property & Equipment	-	-	-	-	-	-	-							
Debt Service	-	-	-	-	-	-	-							
Other	-	-	-	-	-	-	-							
Total For Location	\$ -	\$ -	\$ -	\$ -	<u> </u>	\$ -	\$ -							

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Chief Joseph Middle School







Location: Sacajawea Middle School

Employee Type	Full Time Equivalency (FTE):
Administrators	2.00
Teachers	50.88
Clerical	3.30
Custodians	6.50
Other	8.03
Total FTE	<u>70.72</u>

	Actual	Actual	Actual	Actual	Projected	Projected	Projected
	Oct-14	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19	Oct-19
Student Enrollment	677	703	682	749	791	847	847
Budget Per Student	\$5.949.07	\$5.821.08	\$6.273.33	\$6.082.66	\$5.982.01	\$6.063.23	\$6.260.08

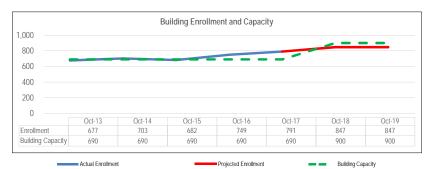
					Elementary D	istri	ct					
Budget By Function	Actual	Actual	Actual	E	stimated Actual		Adopted Budg 2018-19	get	Pro	jected Budget	Pro	jected Budget
,	2014-15	2015-16	2016-17		2017-18		\$	%		2019-20		2020-21
Instruction	\$ 2,812,541	\$ 2,840,696	\$ 2,987,612	\$	3,182,079	\$	3,350,043	70.8%	\$	3,743,844	\$	3,856,492
Support Services	495,274	509,398	514,038		575,660		548,423	11.6%		555,525		581,184
General Administration	-	-	-		-		-	0.0%				-
School Administration	302,741	308,214	315,491		317,740		324,643	6.9%		323,070		332,226
Business Services	-	-	-		6,672		-	0.0%		-		-
Operations & Maintenance	321,757	329,891	350,072		362,643		386,188	8.2%		402,566		419,929
Student Transportation	-	-	-		-		-	0.0%		-		-
School Foods		-	-		-		-	0.0%				-
Extracurricular Activities	81,483	95,459	102,461		105,754		122,469	2.6%		110,547		112,459
Debt Service	-	-	-		-		-	0.0%		-		-
Other	13,723	8,564	8,736		5,364		-	0.0%		-		-
Total For Location	\$ 4,027,520	\$ 4,092,222	\$ 4,278,410	\$	4,555,912	\$	4,731,766	100.0%	\$	5,135,553	\$	5,302,290

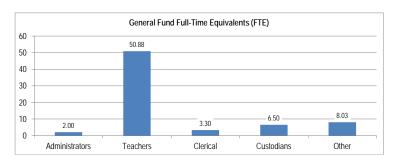
	High School District													
Budget By Function	Actual		Actual		Actual	Est	timated Actual		Adopted Budge 2018-19		,	ed Budget	,	ected Budget
	2014-15		2015-16		2016-17		2017-18		\$	%	20	19-20		2020-21
Instruction	\$ -	\$	-	\$	-	\$	-	\$	-		\$	-	\$	-
Support Services	-		-		-		-		-			-		
General Administration	-		-		-		-		-			-		-
School Administration	-		-		-		-		-			-		-
Business Services			-		-		-		-			-		-
Operations & Maintenance	-		-		-		-		-			-		-
Student Transportation	-		-		-		-		-			-		-
School Foods	-		-		-		-		-			-		-
Extracurricular Activities	-		-		-		-		-			-		-
Debt Service	-		-		-		-		-			-		-
Other	-		-		-		-		-			-		-
Total For Location	\$ -	\$	-	\$	-	\$	-	\$	-		\$	-	\$	-

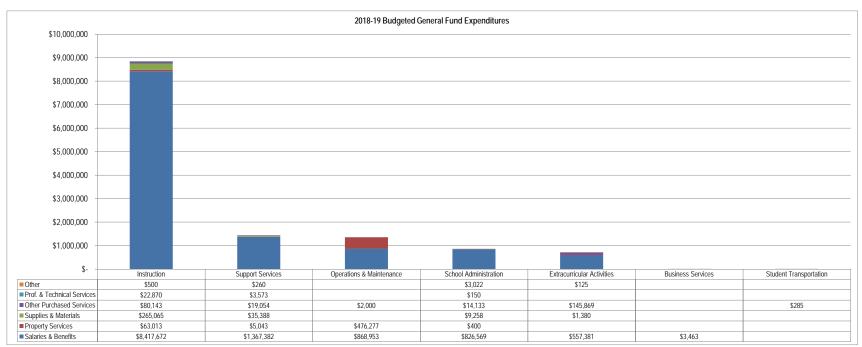
				Elementary [	District		
					Adopted Budget		
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-19	Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21
Salaries & Benefits	3,770,121	\$ 3,870,186	\$ 4,013,681	\$ 4,304,997	\$ 4,521,119 95.5%	\$ 5,026,768	\$ 5,193,505
Prof. & Technical Services	28,313	7,905	13,414	21,228	5,528 0.1%	-	-
Property Services	122,756	125,724	121,478	108,854	106,879 2.3%	106,025	106,025
Other Purchased Services	12,855	16,599	23,372	26,699	12,878 0.3%	2,760	2,760
Supplies & Materials	78,947	62,076	97,281	88,273	84,123 1.8%	-	-
Property & Equipment	-	-	-	-	- 0.0%	-	-
Debt Service	-	-	-	-	- 0.0%	-	-
Other	14,528	9,731	9,184	5,860	1,239 0.0%	-	-
Total For Location	\$ 4,027,520	\$ 4,092,222	\$ 4,278,410	\$ 4,555,912	\$ 4,731,766 <u>100.0%</u>	\$ 5,135,553	\$ 5,302,290
						I	

		High School District												
Budget By Object	Actual	Actual	Actual	Estimated Actual	Adopted Budget 2018-19	Projected Budget	Projected Budget							
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21							
Salaries & Benefits	-	-	\$ -	\$ -	\$ -	\$ -	\$ -							
Prof. & Technical Services	-	-	-	-	-	-	-							
Property Services	-	-	-	-	-	-	-							
Other Purchased Services	-	-	-	-	-	-	-							
Supplies & Materials	-	-	-	-	-	-	-							
Property & Equipment	-	-	-	-	-	-	-							
Debt Service	-	-	-	-	-	-	-							
Other	-	-	-	-	-	-	-							
Total For Location	\$ -	\$ -	<u>-</u>	<u> </u>	<u> </u>	\$ -	<u>-</u>							

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Sacajawea Middle School







Location: Bozeman High School

Employee Type	Full Time Equivalency (FTE):
Administrators	5.00
Teachers	146.97
Clerical	10.57
Custodians	15.25
Other	16.20
Total FTE	<u>193.99</u>

	Actual Oct-14	Actual Oct-15	Actual Oct-16	Actual Oct-17	Projected Oct-18	Projected Oct-19	Projected Oct-19
Student Enrollment	1,973	1,996	2,118	2,168	2,223	2,277	2,277
Budget Per Student	\$6.307.77	\$6,399,99	\$6.363.58	\$6.158.84	\$6.329.24	\$6.492.37	\$6.719.18

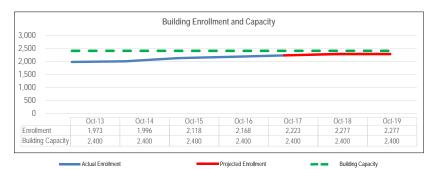
	Elementary District													
		_		_			Elementary D	istri	CT					
									Adopted Budge	et				
Budget By Function	Actual		Actual		Actual	Est	imated Actual		2018-19		Projecte	ed Budget	Pro	jected Budge
	2014-15		2015-16		2016-17		2017-18		\$	%	20	19-20		2020-21
Instruction	\$ 698	\$	-	\$	-	\$		\$	-		\$	-	\$	
Support Services			-		-		-		-			-		-
General Administration			-		-		-		-			-		-
School Administration	-		-		-		-		-			-		-
Business Services	-		-		-		-		-			-		-
Operations & Maintenance	-		-		-		-		-			-		-
Student Transportation			-		-		-		-			-		-
School Foods			-		-		-		-			-		-
Extracurricular Activities			-		-		-		-			-		-
Debt Service	-		-		-		-		-			-		-
Other	-		-		-		-		-			-		-
Total For Location	\$ 698	\$	-	\$	-	\$	-	\$			\$	-	\$	-

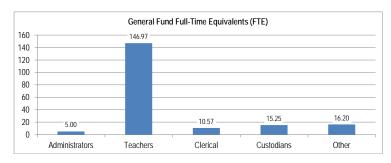
		High School District												
										Adopted Budg	jet			
Budget By Function		Actual		Actual		Actual	E	stimated Actual		2018-19		Projected Budget	Pr	ojected Budget
	2014-15 2015-16		2015-16	2016-17			2017-18		\$	%	2019-20		2020-21	
Instruction	\$	8,151,506	\$	8,358,932	\$	8,850,977	\$	8,798,692	\$	9,629,918	68.4%	\$ 10,192,466	\$	10,553,210
Support Services		1,368,865		1,406,622		1,487,213		1,434,166		1,567,011	11.1%	1,625,882		1,685,360
General Administration		0		-		-		-		-	0.0%	-		-
School Administration		647,717		710,390		713,262		728,956		739,323	5.3%	760,599		782,561
Business Services		-		-		380		6,672		3,463	0.0%	3,578		3,697
Operations & Maintenance		1,503,722		1,407,847		1,482,482		1,309,906		1,262,236	9.0%	1,307,796		1,356,498
Student Transportation		-		-		-		-		-	0.0%	-		-
School Foods		-		-		-		-		-	0.0%	-		-
Extracurricular Activities		711,897		789,791		796,482		829,673		867,945	6.2%	892,806		918,249
Debt Service		-		-		-		-		-	0.0%	-		-
Other		60,823		100,803		147,267		244,306		-	0.0%	-		-
Total For Location	\$	12,444,530	\$	12,774,386	\$	13,478,063	\$	13,352,371	\$	14,069,896	100.0%	\$ 14,783,128	\$	15,299,575

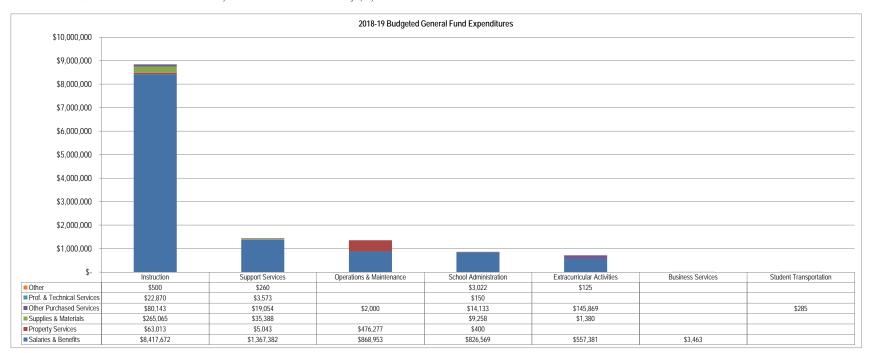
		Elementary District											
Budget By Object	Actual	Actual	Actual	Estimated Actual		Projected Budget	, ,						
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21						
Salaries & Benefits	698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Prof. & Technical Services	-	-	-	-	-	-	-						
Property Services	-	-	-	-	-	-	-						
Other Purchased Services	-	-	-	=	-	-	-						
Supplies & Materials	-	-	-	=	-	-	-						
Property & Equipment	-	-	-	=	-	-	-						
Debt Service	-	-	-	=	-	-	-						
Other	-	-	-	=	-	-	-						
Total For Location	\$ 698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
						4							

		High School District													
					Adopted Budge	t									
Budget By Object	Actual			Estimated Actual	2018-19		Projected Budget	Projected Budget							
	2014-15			2017-18	\$	%	2019-20	2020-21							
Salaries & Benefits	11,222,392	11,561,319	\$ 12,058,426	\$ 12,124,110	\$ 12,889,568	91.6%	\$ 13,583,683	\$ 14,080,332							
Prof. & Technical Services	57,008	63,489	124,484	93,575	11,593	0.1%	11,978	12,376							
Property Services	577,206	543,845	583,319	482,606	546,733	3.9%	550,012	553,446							
Other Purchased Services	183,984	220,511	251,659	217,061	282,284	2.0%	286,426	290,704							
Supplies & Materials	339,555	281,265	306,200	185,894	335,811	2.4%	346,991	358,546							
Property & Equipment	-	-	-	-	-	0.0%	-	-							
Debt Service	-	-	-	-	-	0.0%	-	-							
Other	64,384	103,957	153,976	249,125	3,907	0.0%	4,038	4,172							
Total For Location	\$ 12,444,530	\$ 12,774,386	\$ 13,478,063	\$ 13,352,371	\$ 14,069,896	100.0%	\$ 14,783,128	\$ 15,299,575							
							1								

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Bozeman High School







Location: Willson

Employee Type	Full Time Equivalency (FTE):
Administrators	7.20
Teachers	0.00
Clerical	26.63
Custodians	2.50
Other	106.00
Total FTE	<u>142.33</u>

	Actual Oct-14	Actual Oct-15	Actual Oct-16	Actual Oct-17	Projected Oct-18	Projected Oct-19	Projected Oct-19
Student Enrollment	6,294	6,505	6,742	6,852	7,013	7,244	7,244
Budget Per Student	\$498.39	\$481.12	\$476.61	\$500.06	\$497.27	\$483.81	\$496.67

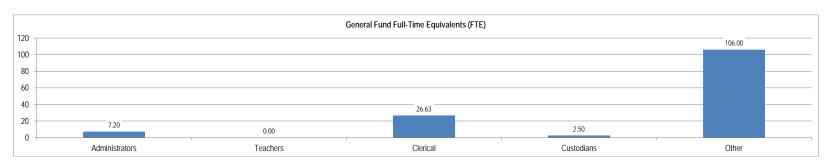
		Elementary District												
							_			Adopted Budg			Γ	
Budget By Function		Actual		Actual		Actual	Es	stimated Actual		2018-19		Projected Budget	Pro	jected Budget
		2014-15		2015-16		2016-17		2017-18		\$	%	2019-20		2020-21
Instruction	\$	49,817	\$	55,093	\$	64,796	\$	48,699	\$	64,329	3.5%	\$ 47,831	\$	48,855
Support Services		315,982		252,202		158,583		190,751		166,739	9.1%	167,891		169,078
General Administration		469,367		495,553		511,120		540,268		539,359	29.3%	550,695		562,486
School Administration		214,074		198,334		203,558		209,694		276,197	15.0%	282,804		289,479
Business Services		468,522		469,818		483,726		503,641		496,242	27.0%	512,874		530,325
Operations & Maintenance		169,181		186,632		231,829		285,762		297,632	16.2%	306,648		316,155
Student Transportation				-				-		-	0.0%	-		-
School Foods		-		-		-		-		-	0.0%	-		-
Extracurricular Activities		231		(129)		-		-		-	0.0%	-		-
Debt Service		-		-		-		-		-	0.0%	-		-
Other		570		3,639		290		1,205		-	0.0%	-		-
Total For Location	\$	1,687,745	\$	1,661,141	\$	1,653,903	\$	1,780,020	\$	1,840,497	100.0%	\$ 1,868,743	\$	1,916,378

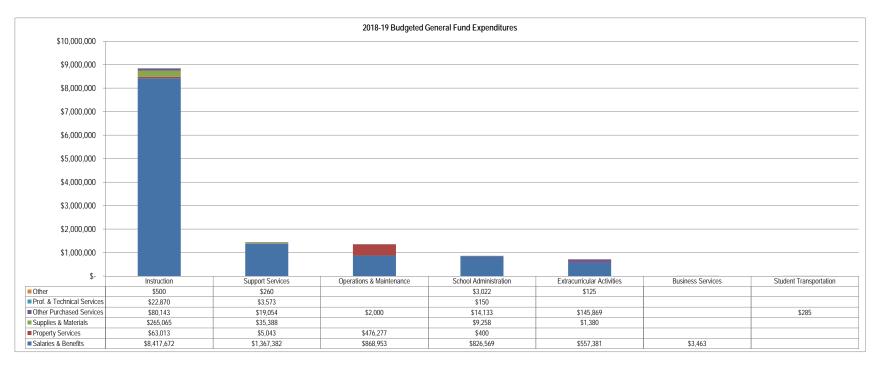
							High School D	istri	ict					
									Adopted Budg	jet				
Budget By Function		Actual		Actual	Actual	Es	timated Actual		2018-19		Proj	jected Budget	Pr	ojected Budget
	2014-1		2015-16		2016-17		2017-18		\$	%	2019-20			2020-21
Instruction	\$	27,838	\$	24,630	\$ 41,715	\$	49,439	\$	81,279	4.9%	\$	27,781	\$	28,805
Support Services		91,872		104,853	113,682		93,797		99,369	6.0%		100,441		101,553
General Administration		455,663		489,303	495,253		542,602		530,889	32.2%		542,215		554,016
School Administration		213,790		196,757	204,000		209,467		144,388	8.8%		149,018		153,685
Business Services		456,624		452,627	457,800		512,118		496,084	30.1%		512,711		530,152
Operations & Maintenance		172,713		177,031	230,813		231,672		294,865	17.9%		303,836		313,310
Student Transportation		-		-	-		-		-	0.0%				-
School Foods		-		-	-		-		-	0.0%				-
Extracurricular Activities		30,644		23,348	16,163		7,317		-	0.0%				-
Debt Service		-		-	-		-		-	0.0%				-
Other		-		-	-		-		-	0.0%		-		-
Total For Location	\$	1,449,144	\$	1,468,550	\$ 1,559,427	\$	1,646,411	\$	1,646,873	100.0%	\$	1,636,003	\$	1,681,520

		Elementary District												
									Adopted Budg	jet				
Budget By Object	Actual	Actua	ıl	Ac	tual	Est	timated Actual		2018-19		Projecte	d Budget	Proje	ected Budget
	2014-15	2014-15 2015-16 2016-17 2017-18			\$ %		2019-20			2020-21				
Salaries & Benefits	1,274,143	\$ 1,28	3,000	\$ 1	,306,298	\$	1,418,783	\$	1,483,080	80.6%	\$ 1	,528,776	\$	1,576,411
Prof. & Technical Services	79,031	7	7,849		81,690		75,276		47,165	2.6%		47,165		47,165
Property Services	46,136		4,008		49,851		43,264		47,767	2.6%		47,767		47,767
Other Purchased Services	59,937		0,464		53,767		63,248		29,320	1.6%		29,320		29,320
Supplies & Materials	215,919	17	5,535		147,618		165,884		231,765	12.6%		214,315		214,315
Property & Equipment	-		5,165		-		-		-	0.0%		-		-
Debt Service	-		-		-		-		-	0.0%		-		-
Other	12,580	1	5,121		14,679		13,565		1,400	0.1%		1,400		1,400
Total For Location	\$ 1,687,745	\$ 1,66	1,141	\$ 1	,653,903	\$	1,780,020	\$	1,840,497	100.0%	\$ 1	,868,743	\$	1,916,378

		High School District													
					Adopted E	ludget									
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-	19	Projected Budget	Projected Budget							
	2014-15	014-15 2015-16 2016-1		2017-18	\$	%	2019-20	2020-21							
Salaries & Benefits	1,190,644	1,213,521	\$ 1,309,423	\$ 1,372,190	\$ 1,350,278	82.0%	\$ 1,393,858	\$ 1,439,375							
Prof. & Technical Services	67,586	54,145	43,445	57,086	27,000	1.6%	27,000	27,000							
Property Services	55,848	46,056	49,956	48,058	47,768	2.9%	47,768	47,768							
Other Purchased Services	65,415	61,304	64,854	64,091	32,295	2.0%	25,295	25,295							
Supplies & Materials	54,067	72,500	77,303	90,651	188,032	11.4%	140,582	140,582							
Property & Equipment	-	5,165	-	-	-	0.0%	-	-							
Debt Service	-	-	-	-	-	0.0%	-	-							
Other	15,585	15,858	14,446	14,336	1,500	0.1%	1,500	1,500							
Total For Location	\$ 1,449,144	\$ 1,468,550	\$ 1,559,427	\$ 1,646,411	\$ 1,646,873	100.0%	\$ 1,636,003	\$ 1,681,520							
						-									

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Willson





Location: Support Services

Employee Type	Full Time Equivalency (FTE):
Administrators	0.00
Teachers	0.00
Clerical	2.50
Custodians	1.00
Other	0.25
Total FTE	<u>3.75</u>

	Actual	Actual	Actual	Actual	Projected	Projected	Projected
	Oct-14	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19	Oct-19
Student Enrollment	6,294	6,505	6,742	6,852	7,013	7,244	7,244
Budget Per Student	\$46.31	\$46.69	\$50.57	\$49.59	\$45.86	\$45.91	\$47.51

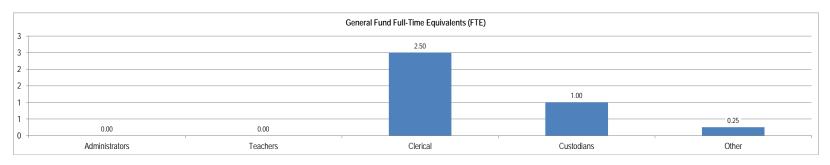
Actual 2014-15	Actual 2015-16	Actual	Estimated Actual	Adopted Budge 2018-19			
2014-15	2015-16					, ,	Projected Budget
-		2016-17	2017-18	\$	%	2019-20	2020-21
	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -
17,200	18,268	19,396	20,337	19,417	11.5%	20,219	21,037
-	-	-	-	-	0.0%	-	-
-	-	-	-	-	0.0%	-	-
127,949	120,462	142,548	147,276	99,952	59.2%	103,991	108,244
38,378	29,569	50,000	44,619	49,359	29.3%	49,656	49,962
-	-	-	-	-	0.0%	-	-
-	-	-	-	-	0.0%	-	-
-	-	-	-	-	0.0%	-	-
-	-	-	-	-	0.0%	-	-
-	-	-	-	-	0.0%	-	-
183,527	\$ 168,299	\$ 211,943	\$ 212,231	\$ 168,727	100.0%	\$ 173,865	\$ 179,244
	38,378	38,378 29,569	38,378 29,569 50,000 	38,378 29,569 50,000 44,619	127,949	127,949	127,949

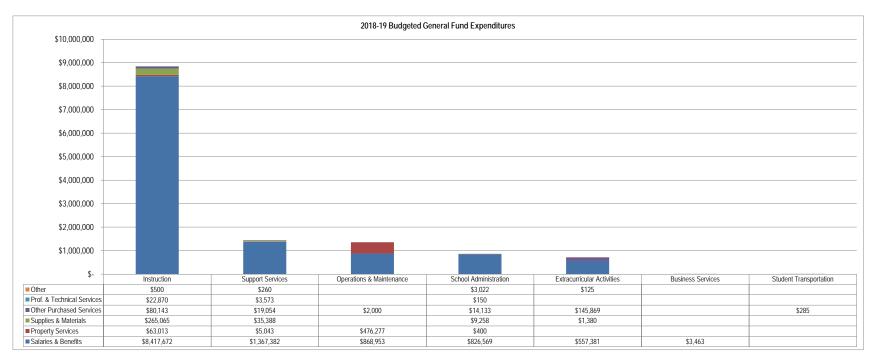
	High School District												
									Adopted Budg	get			
Budget By Function	Actual		Actual		Actual	Es	stimated Actual		2018-19		Projected Budget	Projected Budget	
	2014-15		2015-16		2016-17		2017-18		\$	%	2019-20	2020-21	
Instruction	\$ -	\$	-	\$	-	\$		\$	-	0.0%	\$ -	\$ -	
Support Services	-		-		-		-		-	0.0%	-	-	
General Administration			-		-		-		-	0.0%	-	-	
School Administration			-		-		-		-	0.0%	-	-	
Business Services	44,242		58,044		64,797		61,536		92,298	60.4%	95,731	99,308	
Operations & Maintenance	63,289		75,146		62,067		64,847		60,568	39.6%	63,003	65,596	
Student Transportation			-		-		-		-	0.0%	-	-	
School Foods	401		2,207		2,123		1,168		-	0.0%	-	-	
Extracurricular Activities	-		-		-		-		-	0.0%	-	-	
Debt Service	-		-		-		-		-	0.0%	-	-	
Other	-		-		-		-		-	0.0%	-	-	
Total For Location	\$ 107,932	\$	135,397	\$	128,986	\$	127,551	\$	152,866	100.0%	\$ 158,734	\$ 164,904	

		Elementary District											
							Adopted Budg	get					
Budget By Object	Actual	Actual		Actual	Estimated Actual		2018-19		Projected Budget	Projected Budget			
	2014-15	2015-16		2016-17	2017-18		\$	%	2019-20	2020-21			
Salaries & Benefits	73,666	\$ 82,982	\$	103,045	\$ 106,060	\$	124,325	73.7%	\$ 129,463	\$ 134,842			
Prof. & Technical Services	335	490	)	705	1,664		-	0.0%	-	-			
Property Services	33,190	23,78	5	44,356	37,640		43,069	25.5%	43,069	43,069			
Other Purchased Services	33,479	27,71	1	26,683	31,076		1,333	0.8%	1,333	1,333			
Supplies & Materials	42,760	33,32	3	37,061	35,792		-	0.0%	-	-			
Property & Equipment	-		-	-	-		-	0.0%	-	-			
Debt Service	-		-	-	-		-	0.0%	-	-			
Other	97		-	93	-		-	0.0%	-	-			
Total For Location	\$ 183,527	\$ 168,29	\$	211,943	\$ 212,231	\$	168,727	100.0%	\$ 173,865	\$ 179,244			
									1				

		High School District												
							Adopted Budg	get						
Budget By Object	Actual	Actual	Actual		Estimated Actual		2018-19		Projected Budget	Projected Budget				
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20	2020-21				
Salaries & Benefits	62,056	71,694	\$ 75,9	21	\$ 81,059	\$	130,666	85.5%	\$ 136,534	\$ 142,704				
Prof. & Technical Services	50	557	9	34	1,389		-	0.0%	-	-				
Property Services	26,767	34,555	22,0	13	20,566		21,533	14.1%	21,533	21,533				
Other Purchased Services	2,966	13,646	11,7	11	10,728		667	0.4%	667	667				
Supplies & Materials	16,062	14,945	18,3	15	13,809		-	0.0%	-	-				
Property & Equipment	-	-		-	-		-	0.0%	-	-				
Debt Service	-	-		-	-		-	0.0%	-	-				
Other	31	-		93	-		-	0.0%	-	-				
Total For Location	\$ 107,932	\$ 135,397	\$ 128,9	86	\$ 127,551	\$	152,866	100.0%	\$ 158,734	\$ 164,904				

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Support Services





#### Bozeman Public Schools 2018-19 Expenditure Budget General Fund by Location

Location: Undistributed

Employee Type	Full Time Equivalency (FTE):
Administrators	0.00
Teachers	10.45
Clerical	0.00
Custodians	9.63
Other	7.31
Total FTE	<u>27.39</u>

	Actual	Actual	Actual	Actual	Projected	Projected	Projected
	Oct-14	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19	Oct-19
Student Enrollment	6,294	6,505	6,742	6,852	7,013	7,244	7,244
Budget Per Student	\$488.37	\$561.58	\$607.77	\$582.72	\$633.57	\$524.60	\$594.64

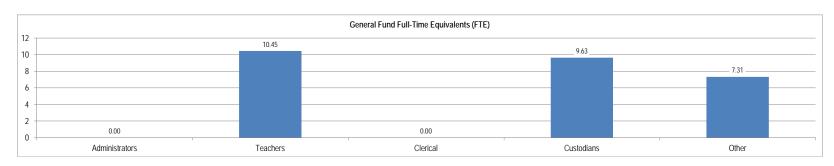
					Elementary D	istri	ct					
Budget By Function	Actual	Actual	Actual	E	stimated Actual		Adopted Bud 2018-19	lget	Pri	ojected Budget	Pro	jected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%		2019-20		2020-21
Instruction	\$ 893,233	\$ 1,000,776	\$ 1,182,581	\$	1,098,702	\$	1,148,538	43.7%	\$	579,275	\$	523,111
Support Services	333,589	439,422	443,326		446,415		371,547	14.1%		384,172		397,535
General Administration	95,453	163,308	149,038		158,428		145,772	5.5%		153,367		161,401
School Administration	8,801	8,971	13,631		17,937		155	0.0%		180		215
Business Services	12	244	-		9,934		90,565	3.4%		90,580		90,595
Operations & Maintenance	202,910	174,830	213,698		248,602		853,251	32.5%		887,165		908,265
Student Transportation	6,706	-	5,477		3,954		-	0.0%		-		
School Foods	-	-	-		-		-	0.0%		-		-
Extracurricular Activities	10,975	2,461	2,494		11,572		18,449	0.7%		18,478		18,498
Debt Service	-	-	-		23,916		-	0.0%		-		-
Other	701,578	994,797	714,051		180,067		-	0.0%		-		-
Total For Location	\$ 2,253,257	\$ 2,784,810	\$ 2,724,295	\$	2,199,527	\$	2,628,277	100.0%	\$	2,113,217	\$	2,099,619

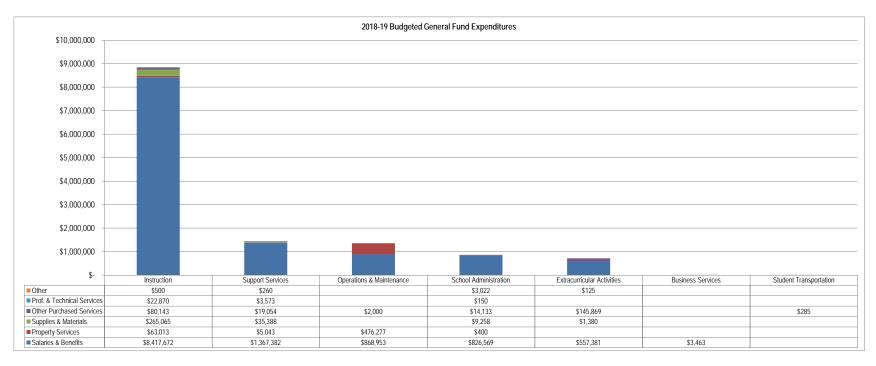
					High School D	istri	ct				
							Adopted Budg	jet			
Budget By Function	Actual	Actual	Actual	E:	stimated Actual		2018-19		Projected Budget	Pn	ojected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20		2020-21
Instruction	\$ 297,733	\$ 297,510	\$ 295,739	\$	355,762	\$	847,629	46.7%	\$ 575,842	\$	1,069,953
Support Services	174,784	165,402	186,605		185,646		174,508	9.6%	180,668		187,138
General Administration	95,266	144,527	148,252		157,466		146,072	8.0%	153,667		161,701
School Administration	3,097	2,581	4,230		3,671		45	0.0%	50		55
Business Services	12	244	-		9,856		47,565	2.6%	47,580		47,595
Operations & Maintenance	196,524	172,416	207,223		263,796		599,083	33.0%	729,076		741,442
Student Transportation	-	-	-		-		-	0.0%	-		-
School Foods	-	350	-		-		-	0.0%	-		-
Extracurricular Activities	15,819	5,927	4,873		29,200		55	0.0%	80		85
Debt Service	-	-	-		25,406		-	0.0%	-		-
Other	37,299	79,298	526,356		762,500		-	0.0%	-		-
Total For Location	\$ 820,534	\$ 868,254	\$ 1,373,278	\$	1,793,302	\$	1,814,957	100.0%	\$ 1,686,963	\$	2,207,969

				Elementary [	District		
					Adopted Budget		
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-19	Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21
Salaries & Benefits	988,953	\$ 1,160,519	\$ 1,183,901	\$ 1,400,461	\$ 1,427,419 54.3%	\$ 855,330	\$ 797,409
Prof. & Technical Services	333,106	374,300	387,159	357,229	328,880 12.5%	343,629	359,115
Property Services	7	48	556	27,542	185,547 7.1%	199,485	199,485
Other Purchased Services	219,929	244,105	203,162	219,503	275,056 10.5%	291,559	309,053
Supplies & Materials	13,088	11,817	238,140	15,696	411,376 15.7%	423,214	434,556
Property & Equipment	-	-	-	-	- 0.0%	-	-
Debt Service	-	-	-	23,916	- 0.0%	-	-
Other	698,175	994,022	711,377	155,181	- 0.0%	-	-
Total For Location	\$ 2,253,257	\$ 2,784,810	\$ 2,724,295	\$ 2,199,527	\$ 2,628,277 <u>100.0%</u>	\$ 2,113,217	\$ 2,099,619

				High School D	District		
					Adopted Budget		
Budget By Object	Actual	Actual	Actual	Estimated Actual	2018-19	Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18	\$ %	2019-20	2020-21
Salaries & Benefits	395,651	360,744	\$ 417,220	\$ 567,731	\$ 961,394 53.0	% \$ 674,002	\$ 1,154,628
Prof. & Technical Services	171,297	187,056	226,089	219,029	228,060 12.6	<b>%</b> 238,143	248,730
Property Services	3	28	388	28,354	115,057 6.3	<b>%</b> 233,180	233,180
Other Purchased Services	211,686	233,719	196,933	203,675	198,996 11.0	<b>%</b> 210,918	223,555
Supplies & Materials	4,598	7,411	5,949	11,917	311,450 17.2	% 330,720	347,875
Property & Equipment	-	-	-	-	- 0.0	<mark>%</mark> -	-
Debt Service	-	-	-	25,406	- 0.0	<mark>%</mark> -	-
Other	37,299	79,298	526,700	737,190	- 0.0	<del>%</del> -	-
Total For Location	\$ 820,534	\$ 868,254	\$ 1,373,278	\$ 1,793,302	\$ 1,814,957 <u>100.0</u>	<u>\$ 1,686,963</u>	\$ 2,207,969

Bozeman Public Schools 2018-19 Expenditure Budget General Fund Undistributed



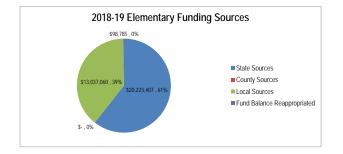


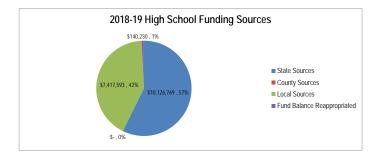
#### Bozeman Public Schools 2018-19 Revenue Budget General Fund

				Elementary	District								High School Dis	trict			
	2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21		2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21
Revenue by Source				Estimated	Adopted		Projected	Projected					Estimated	Adopted		Projected	Projected
State of Montana:	Actual	Actual	Actual	Actual	Budget		Budget	Budget		Actual	Actual	Actual	Actual	Budget		Budget	Budget
Direct State Aid	\$ 10.836.973	\$ 11.618.244	\$ 12.127.388	\$ 12.339.256	\$ 12.891.422	38.6% \$	13.409.161	12.891.422	\$	5.920.183	s 6.116.283	s 6.667.909 s	6.824.022	\$ 7.166.391	40.5% \$	7.412.008 \$	7,166,391
Quality Educator Payment	964,147	1,000,702	1,039,391	1,095,003	1,137,768	3.4%	1,148,287	1,137,768		435,021	452,475	449,760	496,223	514.401	2.9%	519.156	514,401
At-Risk Student Payment	65.947	73,970	72.625	71.008	71.076	0.2%	71.723	71.076		29,191	28.318	25.284	24.670	24.694	0.1%	24.919	24.694
Indian Education for All Payment	90,902	96,486	100,534	102,955	107,407	0.3%	111,645	107,407		40,902	42,094	45,900	47,013	49,352	0.3%	51,035	49,352
American Indian Acheivement Gap Payment	28,000	27,470	28,215	28,770	29,746	0.1%	29,746	29,746		9,200	9,020	10,450	10,920	15,408	0.1%	15,408	15,408
State Special Ed.	1,386,855	1,342,071	1,469,030	1,489,909	1,535,258	4.6%	1,564,971	1,535,258		526,183	497,207	525,512	512,168	500,639	2.8%	511,882	500,639
Data for Acheivement Payment	66,840	92,420	96,323		102,866	0.3%	106,917	102,866		30,075	40,320	43,978		47,265	0.3%	48,874	47,265
State Tuition for State Placement	5,998	4,457	8,428	9,577		0.0%				25,786	7,335	7,863	5,808		0.0%		
Natural Resources Development Payment	77,226	129,923	218,394			0.0%				42,188	68,665	120,696			0.0%		
Guaranteed Tax Base Subsidy	2,385,734	2,677,945	3,127,868	3,551,726	4,347,862	13.0%	4,642,612	4,347,862		666,095	773,021	1,073,277	1,396,141	1,808,619	10.2%	1,933,016	1,808,619
State Transportation Reimb.				-		0.0%									0.0%		
State Technology Payment	1 101 752	1 101 750	1 101 753			0.0%				710 500	710 500	710 500			0.0%		
State School Block Grant (HB 124)	1,191,753	1,191,753	1,191,753			0.0%				712,503	712,503	712,503			0.0%		
Combined Fund School Block Grant Property Tax Reimbursement	91.392					0.0%				55.208					0.0%		
SB96 Combined Block Grant Reimbrusement	91,392					0.0%				55,208					0.0%		
	\$ 17.191.767	s 18.255.441	\$ 19,479,948	. 10 (00 00)		60.6% \$	21.085.061	20,223,407	-	8.492.535	\$ 8.747.241	\$ 9.683.132 \$	9.316.965	\$ 10.126.769	57.3% \$	10.516.297 \$	10.126.769
Total State of Montana Revenue	\$ 17,191,767	\$ 18,255,441	\$ 19,479,948	\$ 18,688,206	\$ 20,223,407	60.6% \$	21,085,061	20,223,407	3	8,492,535	\$ 8,747,241	\$ 9,083,132 \$	9,310,905	\$ 10,126,769	57.3%	10,516,297 \$	10,126,769
Gallatin County:	\$ -	s -	s -	. 2		0.0% \$					•	s - s			0.0% \$		
County Transportation Reimb. County Retirement Distribution	3 -	2 -	\$ -	\$ -	2 -		- \$	-	3	-	\$ -	5 - 5	-	2 .		- \$	
	<del></del>					0.0%	<del></del>	<del>.                                      </del>	_			<del></del> .			0.0%	<del></del>	<u></u>
Total Gallatin County Revenue	2 -	2 -	3 -	ż <u> </u>	2 -	0.0% \$		· -	5		\$ -	2 - 2		3 -	0.0% \$	- \$	<u>-</u>
81.11.18																	
District Revenue:	\$ 10.787.780	\$ 11.315.641	\$ 10.288.916	\$ 12.998.083	\$ 12.955.735	38.8% \$	13.445.446	12.955.735		6.134.511	s 6.312.630	s 5.984.151 s	7.518.325	\$ 7.349.025	41.6% \$	7.694.245 \$	7.349.025
Property Tax Levy Penalties and Interest on Delinquent Taxes	18,362	17,943	15,848	16.451	\$ 12,900,730	0.0%	13,443,440 1	12,900,700	3	11,793	11,156	9,913	10.807	\$ 7,349,025	0.0%	1,094,240 \$	7,349,023
Tax Audit Receipts	590.213	322.416	1.379.387	224.103		0.0%				342,231	191.008	786.369	134.096		0.0%		
Tax Increment Finance District Proceeds	521.028	120,911	132.013	170.000		0.0%				342,231	101.062	90.000	42.500		0.0%		
Tuition - Individual	17.113	23.193	32,258	33,433		0.0%				11,103	9.353	14.081	20.808		0.0%		
Community Education User Fees	.,,,,,	20,170	52,250	55, 155		0.0%				11,100	7,000	11,001	20,000		0.0%		
HISET Testing Fees						0.0%									0.0%		
Investment Earnings	29,319	40,091	65,454	81,324	81,324	0.2%	65,874	81,324		12,551	15,351	29,211	68,568	68,568	0.4%	54,286	68,568
Transportation Fee - Individual						0.0%									0.0%		
Other Revenue	5,651	494	34			0.0%					192				0.0%		
Education Improvement Payment						0.0%				-					0.0%		
Prior Period Adjustment						0.0%									0.0%		-
Total District Revenue	\$ 11,969,466	\$ 11,840,688	\$ 11,913,910	\$ 13,523,395	\$ 13,037,060	39.1% \$	13,511,320	13,037,060	\$	6,512,189	\$ 6,640,752	\$ 6,913,724 \$	7,795,106	\$ 7,417,593	41.9% \$	7,748,531 \$	7,417,593
Total Revenue	e 20.141.222	e 20.007.120	£ 21 202 0E0	\$ 32.211.601	\$ 33.260.466	99.7% \$	34.596.381	22 240 444		15.004.724	s 15.387.993	\$ 16.596.855 \$	17 112 071	\$ 17.544.362	99.2% \$	10.244.020 €	17,544,362
	\$ 29,161,233	\$ 30,096,130	\$ 31,393,858	\$ 32,211,001			34,596,381	33,260,466	3	15,004,724	\$ 10,387,993	\$ 10,596,655 \$	17,112,071				17,544,362
Fund Balance Reappropriated	2 -	\$ 0	\$ 0	\$ 0	\$ 98,785	0.3% \$			\$	<u>-</u>	2 -	2 - 2	-	\$ 140,230	0.4%	- 5	<u>-</u>
Total Funding Sources	\$ 29.161.233	\$ 30,096,130	\$ 31.393.858	\$ 32,211,601	\$ 33,359,251	100.0% \$	34.596.381	33,260,466	ę	15.004.724	s 15.387.993	\$ 16.596.855 \$	17.112.071	s 17.684.592	100.0% \$	18.264.828 \$	17,544,362
rotar analing sources	¥ 27,101,233	\$ 30,070,130	y 31,373,000	y J2,211,001	9 33,337,231	.00.070 \$	100,000	33,200,700	3	13,004,724	13,301,773	v 10,070,000 8	, 17,112,071	17,004,372	.00.070	10,204,020 \$	17,044,002

				Elementar	y District		
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Tax Information	2014-13	2013-10	2010-17	Estimated	Adopted	Projected	Projected
	Actual	Actual	Actual	Actual	Budget	Budget	Budget
Taxable Value	\$ 131,762,887	\$ 127,702,815	\$ 133,379,457	\$ 151,994,908	\$ 156,191,478	\$ 159,315,308	\$ 162,501,614
Levied Mills	84.43	90.97	88.50	87.13	82.94	86.09	86.09

				High School Dist	rict			
2014-15		2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
2014-15		2010-10	2010-17	Estimated		Adopted	Projected	Projected
Actual		Actual	Actual	Actual		Budget	Budget	Budget
\$ 157,393	739 \$	152,115,661	\$ 159,327,210	\$ 182,556,412	\$	187,815,184	\$ 191,571,488	\$ 195,402,917
	0.27	42.66	42.96	41.98		39.14	39.75	39.75





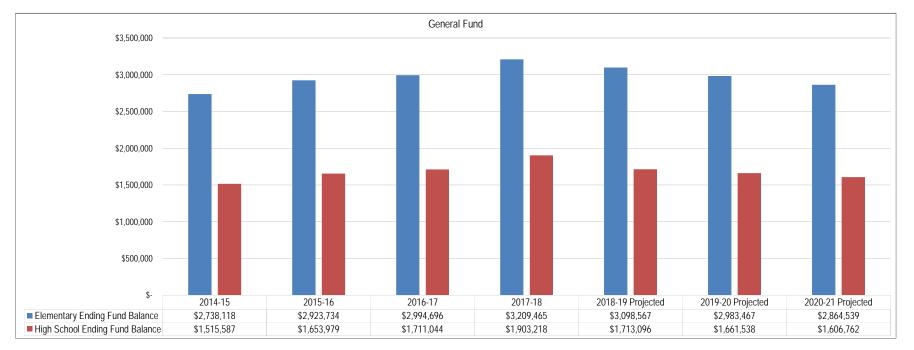
#### Bozeman Public Schools Fund Balance and Reserve Analysis General Fund

			E	lem	nentary Distric	ct			
Fund Balance Analysis and Projections	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Fund Balance Analysis and Projections	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Beginning Fund Balance	\$ 1,810,219	\$ 2,738,118	\$ 2,923,734	\$	2,994,696	\$	3,209,465	\$ 3,098,567	\$ 2,983,467
Plus: Revenue & Other Financing Sources	29,161,233	30,096,130	31,393,858		32,211,601		33,248,353	34,481,281	35,596,056
Less: Expenditures & Other Financing Uses*	28,233,334	29,910,514	31,322,896		31,996,832		33,359,251	34,596,381	35,714,984
Ending Fund Balance	\$ 2,738,118	\$ 2,923,734	\$ 2,994,696	\$	3,209,465	\$	3,098,567	\$ 2,983,467	\$ 2,864,539

			Н	igh	School Distri	ct			
Ī	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
	\$ 1,334,910	\$ 1,515,587	\$ 1,653,979	\$	1,711,044	\$	1,903,218	\$ 1,713,096	\$ 1,661,538
	15,004,724	15,387,993	16,596,855		17,112,071		17,494,470	18,213,270	19,299,192
	14,824,047	15,249,601	16,539,790		16,919,897		17,684,592	18,264,828	19,353,968
	\$ 1,515,587	\$ 1,653,979	\$ 1,711,044	\$	1,903,218	\$	1,713,096	\$ 1,661,538	\$ 1,606,762

				E	len	nentary Distric	t					
Actual		Actual		Actual		Actual		Budget*		Projected*		Projected*
2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21
\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
1,810,219		2,738,118		2,923,734		2,994,696		3,110,680		3,098,567		2,983,467
-		0		0		0		98,785		-		-
\$ 1,810,219	\$	2,738,118	\$	2,923,734	\$	2,994,696	\$	3,209,465	\$	3,098,567	\$	2,983,467
	_						_		_		_	
\$ 	\$		\$		\$		\$		\$		\$	35,714,984
												8.35%
10%		10%		10%		10%		10%		10%		10%
\$	2014-15 \$ - 1,810,219 - \$ 1,810,219 \$ 28,506,476 6.35%	2014-15 \$ \$ 1,810,219 - \$ \$ \$	2014-15   2015-16   \$   \$   \$   \$   \$   \$   \$   \$   \$   \$	2014-15   2015-16   \$	Actual 2014-15	Actual 2014-15	Actual 2014-15         Actual 2015-16         Actual 2016-17         Actual 2017-18           \$ - \$ - \$ - \$ 1,810,219         2,738,118         2,923,734         2,994,696           - 0 0 0         0         0           \$ 1,810,219         2,738,118         2,923,734         2,994,696           \$ 28,506,476         29,865,027         31,260,838         32,228,034           6,35%         9,17%         9,35%         9,29%	2014-15	Actual 2014-15         Actual 2015-16         Actual 2016-17         Actual 2017-18         Budget 2018-19           \$ - \$ - \$ - \$ 1,810,219         \$ 2,738,118         2,923,734         2,994,696         3,110,680           \$ 1,810,219         \$ 2,738,118         2,923,734         2,994,696         3,209,465           \$ 1,810,219         \$ 2,738,118         \$ 2,923,734         2,994,696         \$ 3,209,465           \$ 28,506,476         \$ 29,865,027         \$ 31,260,838         \$ 32,228,034         \$ 33,359,251           6.35%         9,17%         9,35%         9,29%         9,32%	Actual 2014-15         Actual 2015-16         Actual 2016-17         Actual 2017-18         Budget* 2018-19           \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	Actual 2014-15         Actual 2015-16         Actual 2016-17         Actual 2017-18         Budget* 2018-19         Projected* 2019-20           \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ 1,810,219         2,738,118         2,923,734         2,994,696         3,110,680         3,098,567           \$ 1,810,219         2,738,118         2,923,734         2,994,696         3,209,465         3,098,567           \$ 1,810,219         2,738,118         2,923,734         2,994,696         3,209,465         3,098,567           \$ 28,506,476         2,9,865,027         3,1260,838         3,228,034         3,3359,251         3,4596,381           6,35%         9,17%         9,35%         9,29%         9,32%         9,32%         8,96%	Actual 2014-15         Actual 2015-16         Actual 2016-17         Actual 2017-18         Budget 2018-19         Projected* 2018-19           \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

				Н	igh	School Distri	ct				
	Actual		Actual	Actual		Actual		Budget*		Projected*	Projected*
	2014-15		2015-16	2016-17		2017-18		2018-19		2019-20	2020-21
Ī	\$ - \$ 1 334 010 1 515 59		-	\$ -	\$	-	\$	-	\$	-	\$ -
	1,334,910		1,515,587	1,653,979		1,711,044		1,762,988		1,713,096	1,661,538
	-		-	-		-		140,230		-	-
	\$ 1,334,910	\$	1,515,587	\$ 1,653,979	\$	1,711,044	\$	1,903,218	\$	1,713,096	\$ 1,661,538
	\$ 14,824,047	\$	15,249,601	\$ 16,539,790	\$	17,224,308	\$	17,684,592	\$	18,264,828	\$ 19,353,968
	9.01%		9.94%	10.00%		9.93%		9.97%		9.38%	8.59%
	10%		10%	10%		10%		10%		10%	10%
•							•		•		



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit



2018-19 Adopted Budget

Financial Section: Transportation Funds

# **Transportation Fund**

### Overview

The Transportation Fund is established by 20-10-143, MCA for the purpose of transporting students to and from school. These costs may include:

- Costs of school bus purchase, repair, maintenance, and operations
- Safety activity related to bus driver training, crossing guards, etc.
- Bus barn operation and maintenance
- Payments to parents for individual transportation contracts
- Costs associated with administering the transportation program

Costs associated with field trips, extracurricular travel, and staff travel are not allowable costs of the Transportation Fund.

State law does not limit the amount Transportation Fund budgets—trustees may budget any amount in this fund. The Transportation Fund budgets total \$3,196,143, or 3% of the District's 2018-19 budgeted funds.

# **Financing**

Transportation Fund costs are financed through a combination of state- and county-funded mileage reimbursements and a permissive (i.e., non-voted) local levy:

- Mileage reimbursements, established in 20-10-141, MCA, are based on bus capacity. Currently, the Bozeman School District uses 77-passenger buses, which are reimbursed at \$1.57 per mile. The State and County each pay half of the mileage reimbursement amounts; however, the legislature reduced and capped the state allocation for this payment during the November 2017 special session. The enabling legislation, SB2, is discussed in more detail below.
- Mileage reimbursements are also paid to the District for students using Individual Transportation Contracts. That rate is currently \$0.35 per mile.
- A permissive (non-voted) local levy allows districts to finance Transportation Fund costs in excess of the mileage reimbursement rates. Available non-levy revenue sources, including a user fees and a state Transportation Fund Block Grant, may be used to reduce the local levy.

In November 2017, the Montana Legislature convened in special session to address a budget shortfall at the state level. Of the changes made, SB2 had the largest impact on Montana school districts. That bill reduced and eliminated certain state funding sources from school Transportation Funds and temporarily overrode the funding formula to prevent local property taxes from increasing to cover the shortages.

As noted above, block grant payments and bus mileage reimbursements provide the primary state funding for school transportation programs. SB2 eliminated the Transportation Fund Block Grant beginning in FY2019. The Block Grants were created in FY2001-02, replacing motor vehicle fees, corporate license taxes, SB184 property tax reimbursements, state PILT, and state aeronautics fees. Those revenue sources now fund the state General Fund.

The state's portion of the mileage reimbursement payments were also reduced. Although schools must budget for the full amount of these payments, the state will proportionally reduce the amount paid to each school district such that the final distribution does not exceed the legislative appropriation. The actual reduction amount will depend on the statewide claims total for the year, and the final amount will not be known until the end of the fiscal year.

The total amounts of the reductions resulting from SB2 and applicable to the 2018-19 budget are as follows:

Reduction	Elementary	High School	K-12 Total
Transportation Fund Block Grant	\$ 44,927.93	\$ 20,327.15	\$ 65,255.08
State On-Schedule Mileage Reimbursement	\$ 36,899.19	\$ 17,194.59	\$ 54,093.78
Total Estimated Reduction	\$ 81,827.12	\$ 27,521.74	\$ 119,348.86

SB2 further requires schools to ensure that local property taxes do not increase to cover the reduced revenue. Guidance from the Montana Office of Public Instruction establishes that this requirement "can be accomplished by reducing transportation spending, covering the lost state revenue from transportation fund reserves, or transferring budgeted and/or non-budgeted funds to the transportation fund."

The Bozeman School District chose to reduce budgeted spending to meet the requirements of SB2. The District's Transportation Fund budget has historically included a 10% contingency line item to allow for unforeseen route changes. This amount, funded exclusively by local property taxes, has been reduced to prevent the tax increase as required. The 2018-19 Transportation Routes page in this section details these reductions.

The reduction in budgeted contingency limits the ability of the District to adjust bus routes and provide service as new students enroll in the District and existing students move within our boundaries. The District may also have to amend its budget and access Transportation Fund reserves if unavoidable and unforeseen needs arise.

#### Bozeman Public Schools Overview

The Bozeman School District offers free home-to-school transportation to any student living outside the transportation fee boundary—generally one mile from an elementary school and two miles from the District's middle and high schools. Students residing within the transportation boundary may ride buses on a space-available basis and are required to pay a \$90 fee each year.

Bozeman currently contracts its bus services with First Student, Inc., a private contractor. The District bid the contract in 2017 and the contract was awarded to First Student January 8, 2018. The contract, which covers fiscal years 2018-19 through 2022-23, is based on per-route rates for regular and special ed buses. On Fridays, students in grades K-3 are released early and the contract includes an add-on rate for that route extension. Contracted rates are as follows:

Year	Regular Ed Per Route Rate	Friday Early Release Per Route Rate	Special Ed Per Route Rate
2018-19	\$ 127.64	\$ 58.21	\$ 124.40
2019-20	\$ 131.47	\$ 59.96	\$ 128.13
2020-21	\$ 135.41	\$ 61.76	\$ 131.97
2021-22	\$ 139.47	\$ 63.61	\$ 135.93
2022-23	\$ 143.65	\$ 65.52	\$ 140.01

The 2018-19 Transportation Fund budget includes \$2,338,214 for the First Student contract. Bus route detail is included in the following pages.

The new contract also calls for the District to supply propane fuel for the home-to-school bus routes. In the past, the contractor paid this cost and included it in their fee; however, it is now a line item in the District's annual budget. The District awarded a five-year contract to Ferrellgas based on a markup over the OPIS/Rack Price per gallon at Conway, Kansas. Ferrellgas' markups over the rack (commodity) price are:

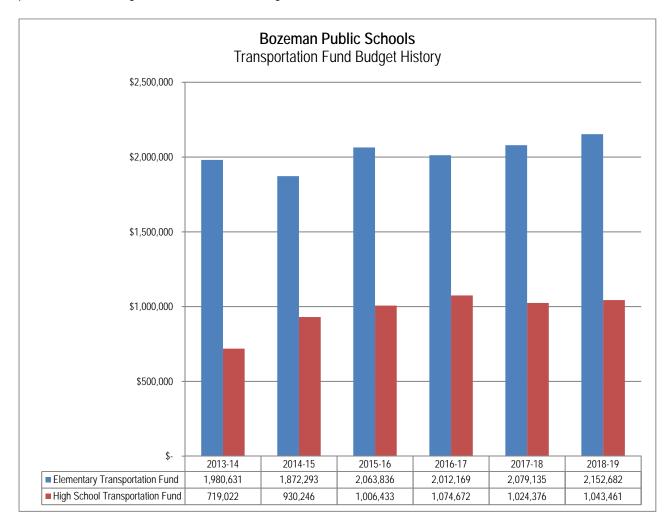
	2018-19	2019-20	2020-21	2021-22	2022-23
Markup	\$0.49	\$0.49	\$0.42	\$0.42	\$0.35

The total fuel budget for 2018-19 is \$277,751.

In addition to the cost of the First Student contract, Bozeman's Transportation Fund costs also include salary and benefit costs of the District's Transportation Supervisor and an allocation of other administrative costs.

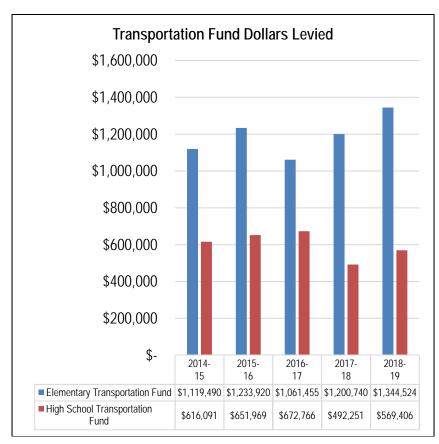
# **Budget and Taxation History**

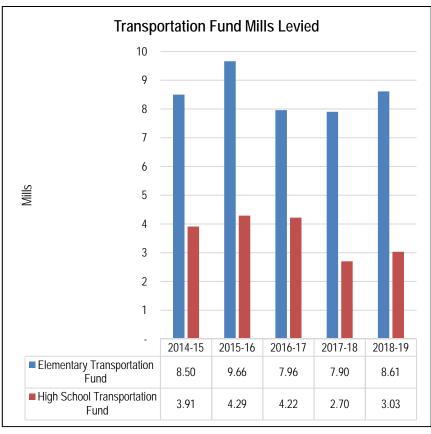
Like our enrollment, our community continues to grow. With more miles to cover and our per-mile contract costs with our vendor are scheduled to increase, the Transportation Fund budgets have been increasing over time:



The District expects this trend to continue into the foreseeable future.

The following graphs present a five-year history of Transportation Fund dollars and mills levied for both the Elementary and High School Districts. In 2018-19, the Elementary and High School Districts will levy 8.61 mills and 3.03 mills, respectively. The 11.64 total K-12 Transportation Fund mills represents 5% of the District's tax burden this year:





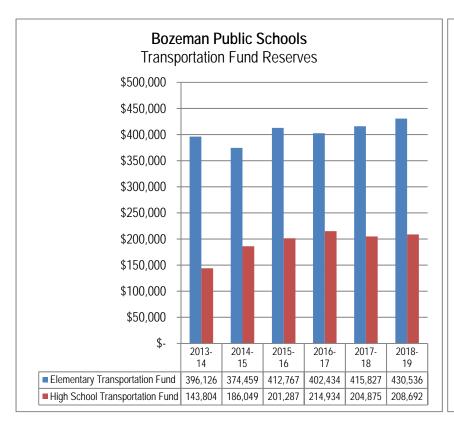
## Fund Balances and Reserves

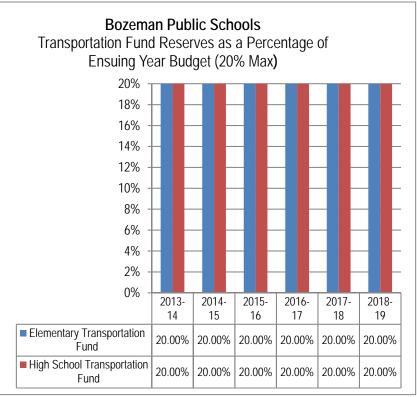
Because state law restricts Transportation Fund expenditures to home-to-school costs, Transportation Fund balances are considered restricted fund balances in accordance with GASB Statement 54. State law (20-10-144, MCA) limits districts to a maximum reserve of 20% in the Transportation Fund. Fund balances above that amount must be reappropriated—or used to reduce revenue requirements in the ensuing fiscal year.

Ending fund balances continue to grow in the Transportation Fund. The District places a high priority on maximizing reserves, for three primary reasons:

- Reserves are important to ensure adequate cash flow
- Reserves can be used as a funding source for emergency budget amendments
- The District anticipates issuing debt in the near future. Rating agencies place a high emphasis on adequate reserves, so the strong reserve
  balances will help reduce interest costs—and therefore, tax impact—caused by these future debt issues.

<u>District policy 7515</u> allows the Board of Trustees to commit fund balances for a specific purpose. That policy also delegates responsibility for assigning fund balances to the Superintendent and Deputy Superintendent Operations. To date, commitments and assignments of Transportation Fund balances have not been made.





### Bozeman Public Schools 2018-19 Expenditure Budget Transportation Fund

Location: All Locations

					Elementary Di	istric	ct		
	Actual	Actual		Actual	Actual		Adopted	Projected	Projected
	2014-15	2015-16		2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment	 4,223	4,321		4,509	4,624		4,684	4,790	4,967
Budget Per Student	\$ 381.25	\$ 392.42	\$	370.41	\$ 378.03	\$	459.58	\$ 483.81	\$ 488.78
		 	_		 				

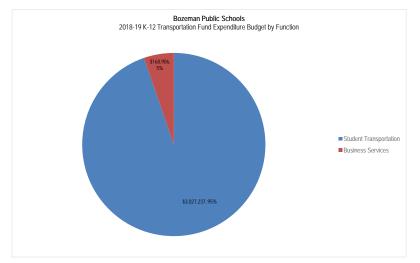
				High School [	Dist	trict			
	Actual	Actual	Actual	Actual		Adopted	Projected		Projected
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	ı	2020-21
ctober 1 Enrollment	1,963	1,973	1,996	2,118		2,168	2,223		2,277
udget Per Student	\$ 430.98	\$ 448.48	\$ 398.12	\$ 409.85	\$	481.30	\$ 455.14	\$	468.55

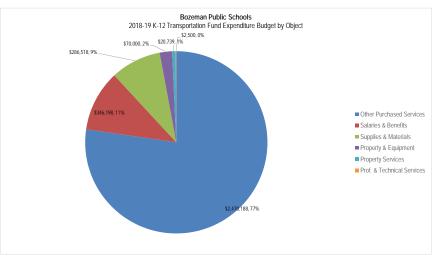
					Elementary Di	stric	et				
							Adopted Budge	et			
Budget By Function	Actual	Actual	Actual	Es	timated Actual		2018-19		Projected Budget	Projected Budge	et
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20	2020-21	
Instruction	\$ -	\$ -	\$ -	\$	-	\$	-	0.0%	\$ -	\$ -	
Support Services	-	-	-		-		-	0.0%	-		-
General Administration	-	-	-		-		-	0.0%	-		-
School Administration	-	-	-		-		-	0.0%	-		-
Business Services	77,799	79,962	82,581		83,662		84,453	3.9%	85,852	87,2	95
Operations & Maintenance	-	3,042	10,429		4,050		-	0.0%	-		-
Student Transportation	1,532,240	1,612,631	1,577,184		1,660,311		2,068,229	96.1%	2,231,620	2,340,4	59
School Foods	-	-	-		-		-	0.0%	-		-
Extracurricular Activities	-	-	-		-		-	0.0%	-		-
Debt Service	-	-	-		-		-	0.0%	-		-
Other	-	-	-		-		-	0.0%	-		-
Total For Location	\$ 1,610,039	\$ 1,695,634	\$ 1,670,195	\$	1,748,023	\$	2,152,682	100.0%	\$ 2,317,472	\$ 2,427,7	54

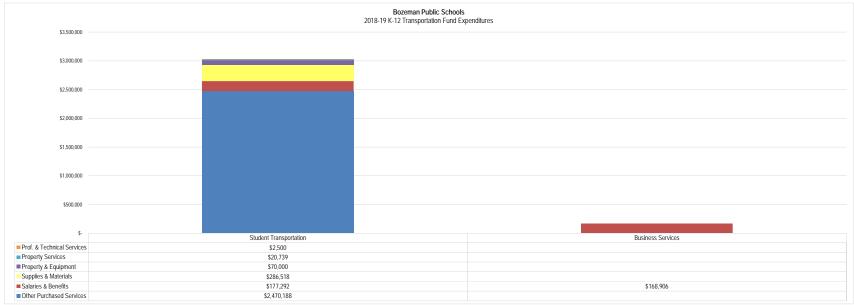
								High School D	)istri	ict			
Budget By Function		Actual 2014-15		Actual 2015-16		Actual 2016-17	E	stimated Actual 2017-18	¢	Adopted Budget 2018-19 %		Projected Budget 2019-20	Projected Budget 2020-21
Instruction	\$	2014-13	\$	2013-10	\$	2010-17	s	2017-10	\$	- 70	0.0%		\$ -
Support Services	*		*		*		*		*	-	0.0%	-	-
General Administration				-		-		-		-	0.0%	-	-
School Administration		-		-		-		-		-	0.0%	-	-
Business Services		77,886		79,961		82,581		83,658		84,453	8.1%	85,852	87,295
Operations & Maintenance		-		3,008		10,429		3,080		-	0.0%		-
Student Transportation		768,135		801,879		701,635		781,329		959,008	91.9%	925,914	979,593
School Foods		-		-		-		-		-	0.0%	-	-
Extracurricular Activities		-		-		-		-		-	0.0%	-	-
Debt Service		-		-		-		-		-	0.0%	-	-
Other				-		-		-		-	0.0%	-	-
Total For Location	\$	846,021	\$	884,849	\$	794,645	\$	868,067	\$	1,043,461	100.0%	\$ 1,011,766	\$ 1,066,888

					Elementary Di	istric	:t				
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	E	stimated Actual 2017-18		Adopted Budge 2018-19 \$	%	Projected Budget 2019-20	Projected Budg 2020-21	jet
Salaries & Benefits	\$ 179,924	\$ 188,461	\$ \$ 207,190	\$	214,709	\$	220,874	10.3%	\$ 226,429	\$ 232,1	159
Prof. & Technical Services	1,635	6,189	5,487		8,997		2,500	0.1%	2,500	2,5	500
Property Services	-	11,220	11,037		-		10,370	0.5%	11,370	12,4	470
Other Purchased Services	1,426,797	1,488,280	1,446,480		1,524,317		1,704,332	79.2%	1,823,783	1,881,1	108
Supplies & Materials	1,684	1,485	-		-		179,606	8.3%	214,890	257,1	166
Property & Equipment	-	-	-		-		35,000	1.6%	38,500	42,3	350
Debt Service	-	-	-		-		-	0.0%	-		-
Other		-	-		-		-	0.0%	-		-
Total For Location	\$ 1,610,039	\$ 1,695,634	\$ 1,670,195	\$	1,748,023	\$	2,152,682	100.0%	\$ 2,317,472	\$ 2,427,7	754

					High School I	Dis	trict				
Budget By Object	Actual	Actual	Actual	E	stimated Actual		Adopted Budge 2018-19		Projected Budget	F	Projected Budget
	2014-15	2015-16	2016-17		2017-18	L	\$	%	2019-20		2020-21
Salaries & Benefits	\$ 109,533	\$ 112,449	\$ 112,987	\$	112,011	\$	125,325	12.0%	\$ 127,818	\$	130,372
Prof. & Technical Services	1,540	6,155	5,487		8,997		-	0.0%	-		-
Property Services	-	1,460	11,037		525		10,369	1.0%	11,369		12,469
Other Purchased Services	733,264	763,300	665,134		746,534		765,855	73.4%	706,423		729,209
Supplies & Materials	1,684	1,485	-		-		106,912	10.2%	127,657		152,487
Property & Equipment	-	-	-		-		35,000	3.4%	38,500		42,350
Debt Service	-	-	-		-		-	0.0%	-		-
Other		-	-		-			0.0%	-		-
Total For Location	\$ 846,021	\$ 884,849	\$ 794,645	\$	868,067	\$	1,043,461	100.0%	\$ 1,011,766	\$	1,066,888







#### BOZEMAN PUBLIC SCHOOLS 2018-19 TRANSPORTATION ROUTE BUDGET

								Element	ıry			High School				K-12 Total		
				2018-19			Base Annual Contract	Friday Routes (K-3 Early Release)	SpEd Annual Contract	On-Schedule Reimbursement	Base Annual Contract S	nEd Annual Contract	On-Schedule Reimbursement	Base Annual Contract	Friday Routes (K-3 Early Release)	SpEd Annual Contract		On-Schedule Reimbursement
				· · · · · · · · · · · · · · · · · · ·				, , ,	•						, , ,	•	Total Contract Cost -	
Route #	Buildings Served	Miles/ Route	Routes/ Day	Miles/Day	Days/Year	Miles/Year	\$127.64	\$58.21	\$124.40	\$1.57	\$127.64	\$124.40	\$1.57	\$127.64	\$58.21	\$124.40	All Routes	\$1.57
01 01F	SMS/MS MS	28 15	1	56 15	176 33	9,856 495	44,929.28 0.00	0.00 1,920.93		15,473.92 777.15	0.00	0.00	0.00	44,929.28 0.00	0.00 1,920.93		44,929.28 1,920.93	15,473.92 777.15
02	CJMS	17	2	34	176	5,984	44,929.28	0.00		9,394.88	0.00	0.00	0.00	44,929.28	0.00		44,929.28	9,394.88
03	K-12	51	2	102	177	18,054	22,592.28	0.00		14,172.39	22,592.28	0.00	14,172.39	45,184.56	0.00		45,184.56	28,344.78
04 05	CJMS K-12	11 35	2	22 70	176 177	3,872 12,390	44,929.28 22,592.28	0.00		6,079.04 9,726.15	0.00 22,592.28	0.00	0.00 9,726.15	44,929.28 45,184.56	0.00		44,929.28 45,184.56	6,079.04 19,452.30
05F	HA	10	1	10	33	330	0.00	1,920.93		518.10	0.00	0.00	9,720.13	45,164.50	1,920.93		1,920.93	518.10
06	K-5	21	2	42	174	7,308	44,418.72	0.00	0.00	11,473.56	0.00	0.00	0.00	44,418.72	0.00	0.00	44,418.72	11,473.56
06F	WH	25	1	25	33	825	0.00	1,920.93		1,295.25	0.00	0.00	0.00	0.00	1,920.93		1,920.93	1,295.25
07 07F	K-5 HA	25 15	2	50 15	174 33	8,700 495	44,418.72 0.00	0.00 1,920.93		13,659.00 777.15	0.00	0.00	0.00	44,418.72 0.00	0.00 1,920.93		44,418.72 1,920.93	13,659.00 777.15
08	K-12	20	2	40	33 177	7,080	22,592.28	0.00		5,557.80	22,592.28	0.00	5,557.80	45,184.56	0.00		45,184.56	11,115.60
08F	ED	10	1	10	33	330	0.00	1,920.93		518.10	0.00	0.00	0.00	0.00	1,920.93		1,920.93	518.10
09	HY	22	2	44	174	7,656	44,418.72	0.00		12,019.92	0.00	0.00	0.00	44,418.72	0.00		44,418.72	12,019.92
09F 10	HY	10	1	10	33	330	0.00	1,920.93		518.10		0.00	0.00	0.00	1,920.93		1,920.93	518.10
10	BHS K-12	31 41	2	62 82	176 177	10,912 14,514	0.00 22,592.28	0.00		0.00 11,393.49	44,929.28 22,592.28	0.00 0.00	17,131.84 11,393.49	44,929.28 45,184.56	0.00		44,929.28 45.184.56	17,131.84 22,786.98
11F	ML	10	1	10	33	330	0.00	1,920.93		518.10	0.00	0.00	0.00	0.00	1,920.93		1,920.93	518.10
12	K-12	30	2	60	177	10,620	22,592.28	0.00	0.00	8,336.70	22,592.28	0.00	8,336.70	45,184.56	0.00	0.00	45,184.56	16,673.40
12F	LO	15	1	15	33	495	0.00	1,920.93		777.15	0.00	0.00	0.00	0.00	1,920.93		1,920.93	777.15
13 14	SMS IR	25 23	2	50 46	176 174	8,800 8,004	44,929.28 44,418.72	0.00		13,816.00 12,566.28	0.00	0.00	0.00	44,929.28 44,418.72	0.00		44,929.28 44,418.72	13,816.00 12,566.28
14F	IR	10	1	10	33	330	0.00	1,920.93		518.10	0.00	0.00	0.00	0.00	1,920.93		1,920.93	518.10
15	BHS	28	2	56	177	9,912	0.00	0.00		0.00	45,184.56	0.00	15,561.84	45,184.56	0.00		45,184.56	15,561.84
15F	IR	13	1	13	33	429	0.00	1,920.93		673.53	0.00	0.00	0.00	0.00	1,920.93		1,920.93	673.53
16 16F	SMS/MS MS	28 15	2	56 15	176	9,856	44,929.28 0.00	0.00 1,920.93		15,473.92	0.00	0.00	0.00	44,929.28 0.00	0.00 1,920.93		44,929.28 1,920.93	15,473.92 777.15
17	K-12	24	2	48	33 177	495 8.496	22,592.28	0.00		777.15 6.669.36	22,592.28	0.00	6,669.36	45,184.56	0.00		45,184.56	13,338.72
17F	MS	15	1	15	33	495	0.00	1,920.93		777.15	0.00	0.00	0.00	0.00	1,920.93		1,920.93	777.15
18	SMS/MS	28	2	56	176	9,856	44,929.28	0.00		15,473.92	0.00	0.00	0.00	44,929.28	0.00		44,929.28	15,473.92
18F 19	MS	15	1	15 58	33 177	495	0.00	1,920.93		777.15 8.058.81	0.00	0.00	0.00	0.00	1,920.93		1,920.93	777.15 16.117.62
19 19F	K-12 WH	29 10	2	10	33	10,266 330	22,592.28 0.00	0.00 1,920.93		8,058.81	22,592.28 0.00	0.00	8,058.81 0.00	45,184.56 0.00	0.00 1,920.93		45,184.56 1,920.93	16,117.62 518.10
20	SMS/MS	19	2	38	176	6,688	44,929.28	0.00		10,500.16	0.00	0.00	0.00	44,929.28	0.00		44,929.28	10,500.16
20F	MS	15	1	15	33	495	0.00	1,920.93		777.15	0.00	0.00	0.00	0.00	1,920.93		1,920.93	777.15
21	BHS	42	2	84	176	14,784	0.00	0.00		0.00	44,929.28	0.00	23,210.88	44,929.28	0.00		44,929.28	23,210.88
22 23	BHS K-12	33	2	66 66	177 177	11,682 11,682	0.00 22,592.28	0.00		0.00 9.170.37	45,184.56 22,592.28	0.00	18,340.74 9,170.37	45,184.56 45,184.56	0.00		45,184.56 45,184.56	18,340.74 18,340.74
23F	HA/WH	18	1	18	33	594	0.00	1,920.93		932.58	3 0.00	0.00	0.00	0.00	1,920.93		1,920.93	932.58
24	ML	27	2	54	174	9,396	44,418.72	0.00		14,751.72	0.00	0.00	0.00	44,418.72	0.00	0.00	44,418.72	14,751.72
24F	ML	15	1	15	33	495	0.00	1,920.93		777.15	0.00	0.00	0.00	0.00	1,920.93		1,920.93	777.15
25 26	BHS/CJMS SMS	21 15	2	42 30	177 176	7,434 5,280	22,592.28 44,929.28	0.00		5,835.69 8,289.60	22,592.28	0.00	5,835.69 0.00	45,184.56 44,929.28	0.00		45,184.56 44,929.28	11,671.38 8,289.60
27	HY/ML	30	2	60	174	10.440	44,418.72	0.00		16,390.80	0.00	0.00	0.00	44,418,72	0.00		44,418.72	16,390.80
27F	ML	15	1	15	33	495	0.00	1,920.93		777.15	0.00	0.00	0.00	0.00	1,920.93		1,920.93	777.15
28	K-12	34	2	68	177	12,036	22,592.28	0.00		9,448.26	22,592.28	0.00	9,448.26	45,184.56	0.00		45,184.56	18,896.52
28F	HY	15	1	15	33	495	0.00	1,920.93		777.15	0.00	0.00	0.00	0.00	1,920.93		1,920.93	777.15
29 29F	K-12 HA	25 15	2	50 15	177 33	8,850 495	22,592.28 0.00	0.00 1,920.93		6,947.25 777.15	22,592.28	0.00	6,947.25 0.00	45,184.56 0.00	0.00 1,920.93		45,184.56 1,920.93	13,894.50 777.15
30	CJMS	15	2	30	176	5,280	44,929.28	0.00		8,289.60	0.00	0.00	0.00	44,929.28	0.00		44,929.28	8,289.60
31	SMS/MS	26	2	52	176	9,152	44,929.28	0.00	0.00	14,368.64	0.00	0.00	0.00	44,929.28	0.00	0.00	44,929.28	14,368.64
31F	MS	10	1	10	33	330	0.00	1,920.93		518.10	0.00	0.00	0.00	0.00	1,920.93		1,920.93	518.10
32 33	SMS K-12	20 43	2	40 86	176 177	7,040 15,222	44,929.28 22,592.28	0.00		11,052.80 11,949.27	0.00 22,592.28	0.00	0.00 11,949.27	44,929.28 45,184.56	0.00		44,929.28 45,184.56	11,052.80 23,898.54
33F	BHS	15	1	15	33	495	0.00	1,920.93		777.15	0.00	0.00	0.00	45,164.50	1,920.93		1,920.93	23,696.54 777.15
34	K-8	12	2	24	176	4,224	44,929.28	0.00	0.00	6,631.68	0.00	0.00	0.00	44,929.28	0.00	0.00	44,929.28	6,631.68
35	ED	18	2	36	174	6,264	44,418.72	0.00		9,834.48	0.00	0.00	0.00		0.00		44,418.72	9,834.48
35F	ED	8	1	8	33	264	0.00	1,920.93	0.00	414.48	0.00	0.00	0.00	0.00	1,920.93	0.00	1,920.93	414.48

#### BOZEMAN PUBLIC SCHOOLS 2018-19 TRANSPORTATION ROUTE BUDGET

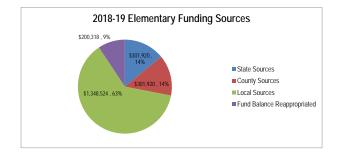
								Elementa	ry			High School				K-12 Total		
								Friday Routes		On-Schedule			On-Schedule		Friday Routes			On-Schedule
				2018-19			Base Annual Contract	(K-3 Early Release)	SpEd Annual Contract	Reimbursement	Base Annual Contract Sp	ed Annual Contract	Reimbursement	Base Annual Contract	(K-3 Early Release)	SpEd Annual Contract	T-1-1 0 1 0 1	Reimbursement
Route #	Buildings Served	Miles/ Route	Routes/ Day	Miles/Dav	Days/Year	Miles/Year	\$127.64	\$58.21	\$124.40	\$1.57	\$127.64	\$124.40	\$1.57	\$127.64	\$58.21	\$124.40	Total Contract Cost - All Routes	\$1.57
36	CJMS/SMS/BHS	22	2	Willes/Day	177	7,788	\$127.04	\$30.21		6,113.58		\$124.40	6,113.58	45,184.56	\$30.21		45,184.56	12,227.16
37	LO	22	2	44	174	7,656	44.418.72	0.00		12.019.92	0.00	0.00	0.00	44,418,72	0.00	0.00	44,418,72	12,019.92
37F	LO	10	1	10	33	330	0.00	1,920.93		518.10	0.00	0.00	0.00	0.00	1.920.93		1,920,93	518.10
38	HY	32	2	64	174	11,136	44,418.72	0.00	0.00	17,483.52	0.00	0.00	0.00	44,418.72	0.00	0.00	44,418.72	17,483.52
38F	HY	15	1	15	33	495	0.00	1,920.93	0.00	777.15	0.00	0.00	0.00	0.00	1,920.93	0.00	1,920.93	777.15
39	ED/ML	27	2	54	174	9,396	44,418.72	0.00		14,751.72	0.00	0.00	0.00		0.00	0.00	44,418.72	14,751.72
39F	ED/ML	15	1	15	33	495	0.00	1,920.93	0.00	777.15	0.00	0.00	0.00	0.00	1,920.93	0.00	1,920.93	777.15
40	CJMS	26	2	52	176	9,152	44,929.28	0.00		14,368.64	0.00	0.00	0.00	44,929.28	0.00	0.00	44,929.28	14,368.64
80 AM	SpEd	17	1	17	177	3,009	0.00	0.00		2,362.07	0.00	11,009.40	2,362.07	0.00	0.00	1	22,018.80	4,724.13
80 ER (Friday only)	SpEd	17	1	17	33	561	0.00	0.00		440.39	0.00	2,052.60	440.39	0.00	0.00	4,105.20	4,105.20	880.77
80 PM	SpEd	17	1	17	177	3,009	0.00	0.00		2,362.07	0.00	11,009.40	2,362.07	0.00	0.00		22,018.80	4,724.13
81 AM	SpEd	35	1	35	177	6,195	0.00	0.00		4,863.08	0.00	11,009.40	4,863.08	0.00	0.00	22,018.80	22,018.80	9,726.15
81 MID	SpEd	20	1	20	104	2,080	0.00	0.00		1,632.80		6,468.80	1,632.80	0.00	0.00		12,937.60	3,265.60
81 PM 82 AM	SpEd	35 30	1	35	177	6,195	0.00	0.00		4,863.08	0.00	11,009.40	4,863.08	0.00	0.00		22,018.80	9,726.15
82 AM 82 PM	SpEd	30	1	30 30	177 177	5,310 5,310	0.00 0.00	0.00		4,168.35 4.168.35	0.00	11,009.40 11.009.40	4,168.35 4,168.35	0.00	0.00		22,018.80 22,018.80	8,336.70 8,336.70
82 PW 83 AM	SpEd SpEd	35	1	35	177	6,195	0.00	0.00		4,108.33	0.00	11,009.40	4,108.35	0.00	0.00	22,018.80 22,018.80	22,018.80	9,726.15
83 MID	SpEd	20	1	20	104	2,080	0.00	0.00		1.632.80	0.00	6.468.80	1,632.80	0.00	0.00	12.937.60	12,937.60	3,265.60
83 PM	SpEd	35	1	35	177	6,195	0.00	0.00		4.863.08	0.00	11.009.40	4.863.08	0.00	0.00		22,018.80	9,726.15
84 AM	SpEd	30	1	30	177	5,310	0.00	0.00		4,168.35	0.00	11,009.40	4,168.35	0.00	0.00	22,018.80	22,018.80	8,336.70
84 PM	SpEd	30	1	30	177	5,310	0.00	0.00		4,168.35	0.00	11,009,40	4,168.35	0.00	0.00		22,018.80	8,336.70
85 AM	SpEd	48	1	48	177	8,496	0.00	0.00		6,669.36	0.00	11,009,40	6,669.36	0.00	0.00		22.018.80	13,338.72
85 PM	SpEd	48	1	48	177	8,496	0.00	0.00		6,669,36	0.00	11,009,40	6,669.36	0.00	0.00		22.018.80	13.338.72
86 AM	SpEd	8	1	8	177	1,328	0.00	0.00	11,009.40	1,042.09	0.00	11,009.40	1,042.09	0.00	0.00	22,018.80	22,018.80	2,084.18
86 MID	SpEd	10	1	10	177	1,770	0.00	0.00	11,009.40	1,389.45	0.00	11,009.40	1,389.45	0.00	0.00	22,018.80	22,018.80	2,778.90
86 PM	SpEd	8	1	8	177	1,328	0.00	0.00	11,009.40	1,042.09	0.00	11,009.40	1,042.09	0.00	0.00	22,018.80	22,018.80	2,084.18
87	TBD	80	2	160	177	28,320	0.00	0.00	22,018.80	22,231.20	0.00	22,018.80	22,231.20	0.00	0.00	44,037.60	44,037.60	44,462.40
88	TBD	80	2	160	177	28,320	0.00	0.00	22,018.80	22,231.20	0.00	22,018.80	22,231.20	0.00	0.00	44,037.60	44,037.60	44,462.40
89	TBD	80	2	160	177	28,320	0.00	0.00	22,018.80	22,231.20	0.00	22,018.80	22,231.20	0.00	0.00	44,037.60	44,037.60	44,462.40
					Route Totals		\$ 1,321,967.48	\$ 49,944.18	\$ 246,187.60	\$ 543,945.34	<u>\$ 473,927.32</u> <u>\$</u>	246,187.60	\$ 315,686.18	\$ 1,795,894.80	\$ 49,944.18	\$ 492,375.20	\$ 2,338,214.18	859,631.52
				Estimated Indi	ividual Contracts		\$ 5,000.00	<u> -</u>	\$ -	\$ 5,000.00	\$ 5,000.00 \$	<u>-</u>	\$ 5,000.00	\$ 10,000.00	<u>-</u>	<u>\$</u>	\$ 10,000.00	\$ 10,000.00
				Home	e-to-School Total		\$ 1,326,967.48	\$ 49,944.18	\$ 246,187.60	\$ 548,945.34	<u>\$ 478,927.32</u> <u>\$</u>	246,187.60	\$ 320,686.18	\$ 1,805,894.80	\$ 49,944.18	\$ 492,375.20	\$ 2,348,214.18	869,631.52
				10	% Contingency		\$ 132,696.75	\$ 4,994.42	\$ 24,618.76	\$ 54,894.53	\$ 47,892.73 \$	24,618.76	\$ 32,068.62	\$ 180,589.48	\$ 4,994.42	\$ 49,237.52	\$ 234,821.42	\$ 86,963.15
	Less F	.,	ons from 2017 Sp Elimination of To eduction of State	ransportation Fu Transportation			\$ (44,927.93) \$ (36,899.19) \$ 50,869.63	\$ 4,994.42	\$ 24,618.76	\$ 54,894.53	\$ (20,327.15) \$ (17,194.59) \$ 10,370.99 \$	24,618.76	\$ 32,068.62	\$ (65,255.08) \$ (54,093.78) \$ 61,240.62	\$ 4,994.42	\$ 49,237.52	\$ (65,255.08) \$ (54,093.78) \$ 115,472.56	\$ 86,963.15
				Total Bu	dgeted Amount		\$ 1,377,837.11	\$ 54,938.60	\$ 270,806.36	\$ 603,839.87	\$ 489,298.31 \$	270,806.36	\$ 352,754.80	\$ 1,867,135.42	\$ 54,938.60	\$ 541,612.72	\$ 2,463,686.74	956,594.67

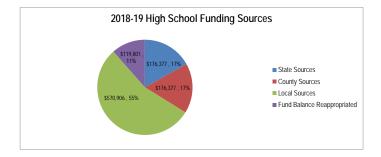
#### Bozeman Public Schools 2018-19 Revenue Budget Transportation Fund

					Elementary	District								High School Dis	trict			
	2014.15	20	D1E 14	2016-17	2017-18	2018-19		2019-20	2020-21		2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21
Revenue by Source	2014-15	20	015-16	2016-17	Estimated	Adopted		Projected	Projected		2014-15	2015-16	2016-17	Estimated	Adopted		Projected	Projected
	Actual	A	Actual	Actual	Actual	Budget		Budget	Budget		Actual	Actual	Actual	Actual	Budget		Budget	Budget
State of Montana:																		
Direct State Aid	\$	- \$	- \$	- :	5 -	\$ -	0.0% \$	- 5		\$	- \$	- :	s - s	-	\$ -	0.0%	- \$	
Quality Educator Payment					-		0.0%									0.0%		
At-Risk Student Payment					-		0.0%									0.0%		
Indian Education for All Payment					-		0.0%									0.0%		
American Indian Acheivement Gap Payment					-		0.0%									0.0%		
State Special Ed.					-		0.0%									0.0%		
Data for Acheivement Payment							0.0%									0.0%		
State Tuition for State Placement					-		0.0%									0.0%		
Natural Resources Development Payment			-	-	-		0.0%									0.0%		
Guaranteed Tax Base Subsidy							0.0%									0.0%		
State Transportation Reimb.	252,1	28	261,606	243,556	209,760	301,920	14.0%	301,920	301,920		125,382	131,088	123,870	102,305	176,377	16.9%	176,377	176,377
State Technology Payment		.:					0.0%									0.0%		
State School Block Grant (HB 124)	44,9	28	44,928	44,928	44,928		0.0%				20,327	20,327	20,327	20,327		0.0%		
Combined Fund School Block Grant			-				0.0%									0.0%		
Property Tax Reimbursement	10,5	15					0.0%				3,766					0.0%		
SB96 Combined Block Grant Reimbrusement		<u> </u>	-		-		0.0%	-	-	_		-		-		0.0%	-	
Total State of Montana Revenue	\$ 307,5	71 \$	306,534 \$	288,484	\$ 254,688	\$ 301,920	14.0% \$	301,920 \$	301,920	\$	149,475 \$	151,415	\$ 144,197 <u>\$</u>	122,632	\$ 176,377	16.9%	176,377 \$	176,377
Gallatin County:  County Transportation Reimb.  County Retirement Distribution	\$ 252,7	28 \$	261,606 \$	243,556	\$ 246,660	\$ 301,920	14.0% \$ 0.0%	301,920 \$	301,920	s	125,382 \$	131,088	\$ 123,870 \$	119,500	\$ 176,377	16.9% \$ 0.0%	176,377 \$	176,377
Total Gallatin County Revenue	\$ 252,1	28 \$	261,606 \$	243,556	\$ 246,660	\$ 301,920	14.0% \$	301,920 \$	301,920	\$	125,382 \$	131,088	\$ 123,870 \$	119,500	\$ 176,377	16.9%	176,377	176,377
District Revenue:																		
Property Tax Levy	\$ 1.147.8	119 S	1,234,055 \$	1,053,168	\$ 1,198,744	\$ 1.344.524	62.5% \$	1.517.696 \$	1.344.524	S	616.651 S	652.545	s 665.280 s	497.138	\$ 569,406	54.6% \$	496,191 \$	569,406
Penalties and Interest on Delinguent Taxes	1,9		1,833	1,558	1.491	,,	0.0%	.,,	.,,		972	1,027	967	896		0.0%		
Tax Audit Receipts	-,-		.,	.,	.,		0.0%					.,				0.0%		
Tax Increment Finance District Proceeds							0.0%									0.0%		
Tuition - Individual							0.0%									0.0%		
Community Education User Fees							0.0%									0.0%		
HISET Testing Fees							0.0%									0.0%		
Investment Earnings	2.3	193	4.155	7,125	6.808	1.500	0.1%	1.500	1.500		1.195	1.469	3.182	4.331	500	0.0%	500	500
Transportation Fee - Individual	3.0		2.735	2,872	2.465	2.500	0.1%	2.500	2,500		2,203	2,182	2,703	3,473	1.000	0.1%	1.000	1,000
Other Revenue	-,-		-,	-,	2.724	-,	0.0%	-,	-,		-,	-,	-,	-,	.,	0.0%	.,	.,
Education Improvement Payment					-,		0.0%									0.0%		
Prior Period Adjustment							0.0%									0.0%		
Total District Revenue	\$ 1,155,2	57 S	1.242.778 \$	1.064.723	1.212.231	\$ 1.348.524	62.6% \$	1,521,696 \$	1.348.524	S	621.021 \$	657.223	\$ 672.132 \$	505.838	\$ 570,906	54.7%	497.691	570.906
· · · · · · · · · · · · · · · · · · ·	2 1,100,2	<u> </u>	.,_ 12,110 9	1,001,120	1,212,231	1,010,024	<u>02.0</u> 70	1,021,070 9	1,010,024	-	<u> </u>	007,223	- 072,102 0		5,5,700	01.70	. 177,071	5,5,700
Total Revenue	\$ 1.714.9	57 S	1.810.917 \$	1,596,763	1.713.579	\$ 1.952.364	90.7% \$	2,125,536 \$	1,952,364	s	895,878 \$	939,726	s 940.199 s	747,970	\$ 923.660	88.5% \$	850.446 \$	923,660
Fund Balance Reappropriated	\$ 144,0		210,681 \$	336,297		\$ 200,318	9.3% \$			ę	12,253 \$					5.6%		
r and balance (cappropriated	y 144,0		210,001 \$	330,211	y 277,172	200,310	7.570 \$	171,730 \$	170,330	3	12,233 0	10,072	y 00,102 3	243,713	117,001	3.070	101,320 4	104,407
Total Funding Sources	\$ 1,859,0	129 \$	2,021,598 \$	1,933,060	1,963,051	\$ 2,152,682	100.0% \$	2,317,472	2,148,699	\$	908,131	986,599	\$ 1,028,301 \$	991,685	\$ 1,043,461	100.0%	1,011,766	1,108,067

				Elementar	y District		
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Tax Information	2014-13	2013-10	2010-17	Estimated	Adopted	Projected	Projected
	Actual	Actual	Actual	Actual	Budget	Budget	Budget
Taxable Value	\$ 131,762,887	\$ 127,702,815	\$ 133,379,457	\$ 151,994,908	\$ 156,191,478	\$ 159,315,308	\$ 162,501,614
Levied Mills	8.5	9.6	5 7.96	7.90	8.61	7.54	7.54

			High School Dis	trict		
2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
2014-15	2010-10	2010-17	Estimated	Adopted	Projected	Projected
Actual	Actual	Actual	Actual	Budget	Budget	Budget
\$ 157,393,739	\$ 152,115,661	\$ 159,327,210	\$ 182,556,412	\$ 187,815,184	\$ 191,571,488	\$ 195,402,917
3.91	4.29	4.22	2.70	3.03	2.57	2.57





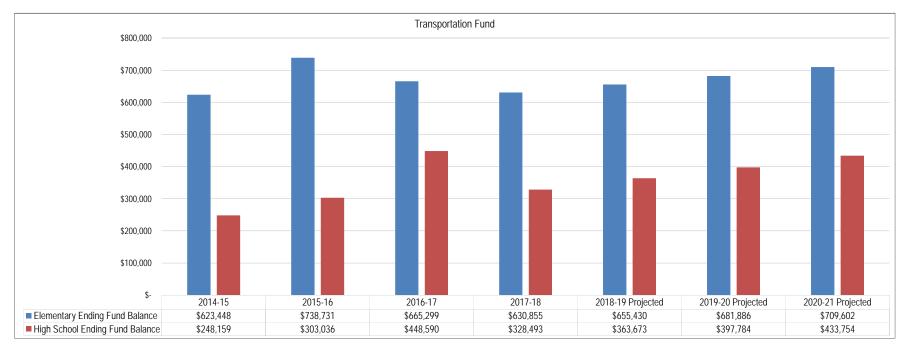
### Fund Balance and Reserve Analysis Transportation Fund

			E	len	nentary Distric	ct			
Fund Balance Analysis and Projections	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Fullu Balance Analysis and Projections	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Beginning Fund Balance	\$ 518,531	\$ 623,448	\$ 738,731	\$	665,299	\$	630,855	\$ 655,430	\$ 681,886
Plus: Revenue & Other Financing Sources	1,714,957	1,810,917	1,596,763		1,713,579		1,853,809	1,995,720	2,090,691
Less: Expenditures & Other Financing Uses*	1,610,039	1,695,634	1,670,195		1,748,023		1,829,234	1,969,264	2,062,975
Ending Fund Balance	\$ 623,448	\$ 738,731	\$ 665,299	\$	630,855	\$	655,430	\$ 681,886	\$ 709,602

- 1						Ц	iah	School Dictri	ct			High School District														
		Actual		Actual		Actual		Actual		Budget*		Projected*		Projected*												
		2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21												
ſ	\$	198,302	\$	248,159	\$	303,036	\$	448,590	\$	328,493	\$	363,673	\$	397,784												
		895,878		939,726		940,199		747,970		916,871		889,021		937,456												
		846,021		884,849		794,645		868,067		881,691		854,910		901,486												
ſ	\$	248,159	\$	303,036	\$	448,590	\$	328,493	\$	363,673	\$	397,784	\$	433,754												

				E	ler	nentary Distri	t			
Reserves Analysis	П	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Reserves Analysis		2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Negative Fund Balance	\$	-	\$ -	\$ -	\$	-	\$	-	\$ -	\$ -
Plus: Fund Balance Reserved for Operations		374,459	412,767	402,434		415,827		430,536	463,494	485,551
Plus: Fund Balance Reappropriated		144,072	210,681	336,297		249,472		200,318	191,936	196,336
Beginning Fund Balance	\$	518,531	\$ 623,448	\$ 738,731	\$	665,299	\$	630,855	\$ 655,430	\$ 681,886
Budget Amount	\$	1,872,293	\$ 2,063,836	\$ 2,012,169	\$	2,079,135	\$	2,152,682	\$ 2,317,472	\$ 2,427,754
Reserves as a Percent of Budget		20.00%	20.00%	20.00%		20.00%		20.00%	20.00%	20.00%
Legal Reserves Limit		20%	20%	20%		20%		20%	20%	20%
										•

					ict	School Distri	igh	Н			
\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	ected*	Projecte	Projected*	Budget*		Actual		Actual	Actual	Actual	
186,049     201,287     214,934     204,875     208,692     202,353       12,253     46,872     88,102     243,715     119,801     161,320       \$ 198,302     \$ 248,159     \$ 303,036     \$ 448,590     \$ 328,493     \$ 363,673     \$	20-21	2020-2	2019-20	2018-19		2017-18		2016-17	2015-16	2014-15	
12,253     46,872     88,102     243,715     119,801     161,320       \$ 198,302     \$ 248,159     \$ 303,036     \$ 448,590     \$ 328,493     \$ 363,673     \$	-	\$	\$ -	\$ -	\$	-	\$	-	\$ -	\$ -	\$
\$ 198,302 \$ 248,159 \$ 303,036 \$ 448,590 \$ 328,493 \$ 363,673 \$	213,378	21:	202,353	208,692		204,875		214,934	201,287	186,049	
	184,407	18-	161,320	119,801		243,715		88,102	46,872	12,253	
\$ 930,246 \$ 1,006,433 \$ 1,074,672 \$ 1,024,376 \$ 1,043,461 \$ 1,011,766 \$	397,784	\$ 39	\$ 363,673	\$ 328,493	\$	448,590		303,036	\$ 248,159	\$ 198,302	\$
	,066,888		\$ 1	\$ 	\$	1 - 1	\$		\$ 	\$ 	\$
20.00% 20	.00%	20.009	20.00%	20.00%		20.00%		20.00%	20.00%	20.00%	
20% 20% 20% 20% 20% 20% 20%	.0%	20%	20%	20%		20%		20%	20%	20%	



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit



2018-19 Adopted Budget

Financial Section: Bus Depreciation Funds

# **Bus Depreciation Fund**

# **Overview**

The Bus Depreciation Fund is a capital projects fund authorized by Section 20-10-147, MCA, for the purpose of financing the replacement of buses and certain related equipment owned by a school district. The fund may be used to replace route buses or athletics/activities buses and to purchase additional yellow school buses for routes. However, the Bus Depreciation Fund may NOT be used to purchase additional athletics/activities buses.

The Bus Depreciation Fund budgets total \$586,377, or 1% of the District's 2018-19 budgeted funds.

# **Financing**

The trustees may permissively levy an amount each year that does not exceed 20% of the original cost of each District-owned bus or a two-way radio in support of the Bus Depreciation Fund. The amount levied may not, over time, exceed 150% of the original cost of a bus or two-way radio. There is no reserve limit on the Bus Depreciation Fund, so the budget may include any amount carried over ("reappropriated") from the prior year.

### Bozeman Public Schools Overview

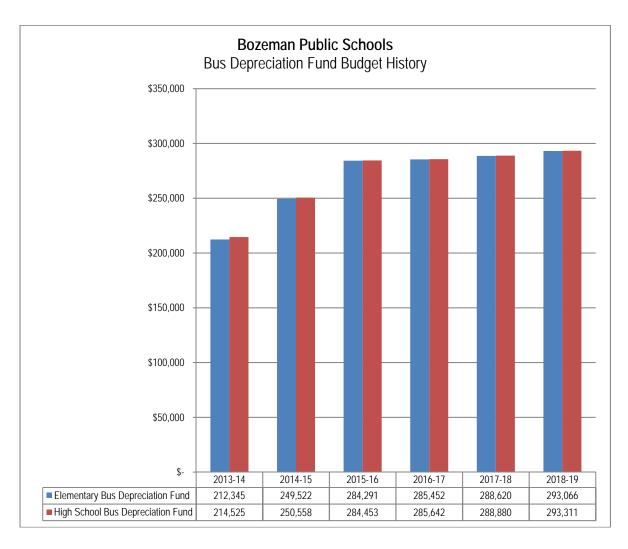
The Bozeman School District contracts home-to-school transportation with a private bus contractor. That contract includes the buses themselves, so the District does not currently own any route buses. The District currently owns one activity bus; however, it has been fully depreciated according to state law. As a result, no levy is allowed in the District's Bus Depreciation Fund for 2018-19.

The depreciation schedule for that bus is as follows:

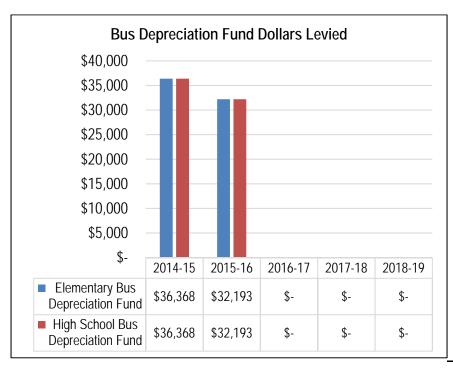
		Elementar	ry District	High Sch	ool District
Bus	Original Cost	Depreciated Through Last Year	Current Year Depreciation	Depreciated Through Last Year	Current Year Depreciation
2005 International	\$83,500.00	\$62,625	- \$0 -	\$62,625	- \$0 -

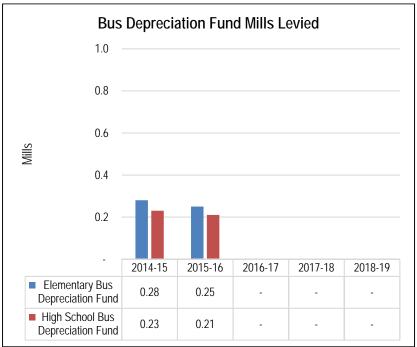
# **Budget and Taxation History**

The spending authority in the Bus Depreciation Fund is the total of the previous year's ending fund balance plus anticipated revenue. Expenditures in this fund are rare, happening only when busses are replaced. As a result, ending fund balance—and therefore, spending authority—tend to increase over time.



The following graphs present a five-year history of Bus Depreciation Fund dollars and mills levied for both the Elementary and High School Districts:





# **Fund Balances and Reserves**

Because state law restricts Bus Depreciation Fund expenditures to specific bus-related purposes, Bus Depreciation Fund balances are considered restricted fund balances in accordance with GASB Statement 54. Ending fund balances continue to grow in the Bus Depreciation Fund. State law does not allow a reserve in the Bus Depreciation Fund, so all fund balances must be reappropriated—or used increase budget authority in the ensuing fiscal year.

<u>District policy 7515</u> allows the Board of Trustees to commit fund balances for a specific purpose. That policy also delegates responsibility for assigning fund balances to the Superintendent and Deputy Superintendent Operations. To date, commitments and assignments of Bus Depreciation Fund balances have not been made.

### Bozeman Public Schools 2018-19 Expenditure Budget Bus Depreciation Fund

Location: All Locations

				Elementary D	istrict		
	Actual	Actual	Actual	Actual	Adopted	Projected	Projected
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
October 1 Enrollment	4,223	4,321	4,509	4,624	4,684	4,790	4,967
Budget Per Student	\$ -	\$ -	\$ -	\$ -	\$ 62.57	\$ 61.29	\$ 59.20

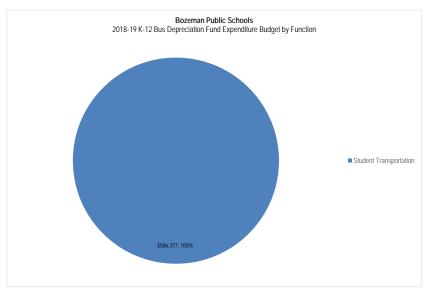
					High School D	District					
		Actual	Actual	Actual	Actual		Adopted		Pro	jected	Projected
	2	2014-15	2015-16	2016-17	2017-18		2018-19		20	19-20	2020-21
October 1 Enrollment		1,963	1,973	1,996	2,118			2,168		2,223	2,277
Budget Per Student	\$	-	\$ -	\$	\$ -	\$		135.29	\$	132.17	\$ 129.25

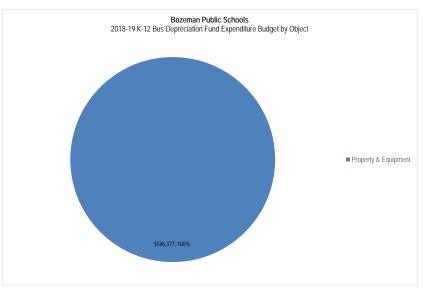
					Elementary Di	stri	ct			
							Adopted Budge	t		
Budget By Function	Actual	Actual	Actual	E	stimated Actual		2018-19		Projected Budget	Projected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20	2020-21
Instruction	\$ -	\$ -	\$ -	\$	-	\$	-	0.0%	\$ -	\$ -
Support Services	-	-	-		-		-	0.0%	-	
General Administration	-	-	-		-		-	0.0%	-	-
School Administration	-	-	-		-		-	0.0%	-	-
Business Services	-	-	-		-		-	0.0%	-	-
Operations & Maintenance	-	-	-		-		-	0.0%	-	
Student Transportation	-	-	-		-		293,066	100.0%	293,567	294,067
School Foods	-	-	-		-		-	0.0%	-	-
Extracurricular Activities	-	-	-		-		-	0.0%	-	-
Debt Service	-	-	-		-		-	0.0%	-	-
Other	-	-	-		-		-	0.0%	-	
Total For Location	\$ -	\$ -	\$ -	\$	-	\$	293,066	100.0%	\$ 293,567	\$ 294,067

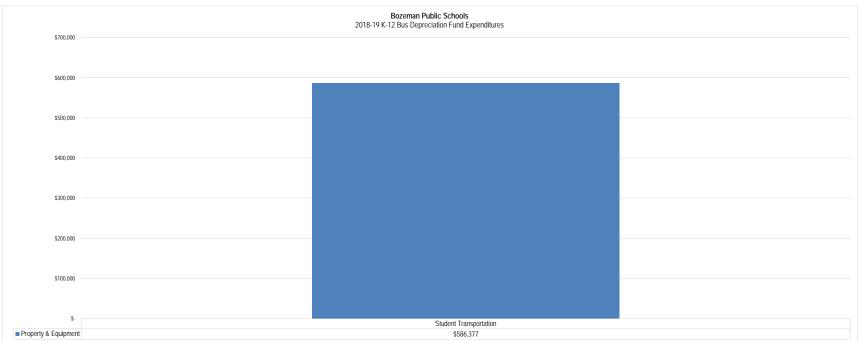
					High School [	Distr	rict			
Budget By Function	Actual	Actual	Actual	Es	stimated Actual		Adopted Budget 2018-19		Projected Budget	Projected Budget
g, ·	2014-15	2015-16	2016-17		2017-18	\$	%		2019-20	2020-21
Instruction	\$ -	\$ -	\$ -	\$	-	\$	-	0.0%	\$ -	\$ -
Support Services	-		-		-			0.0%	-	
General Administration	-		-		-			0.0%	-	-
School Administration	-	-	-		-		-	0.0%	-	-
Business Services	-	-	-		-		-	0.0%	-	-
Operations & Maintenance	-	-	-		-		-	0.0%	-	-
Student Transportation	-	-	-		-		293,311	100.0%	293,811	294,310
School Foods	-	-	-		-		-	0.0%	-	-
Extracurricular Activities	-	-	-		-			0.0%	-	
Debt Service	-	-	-		-			0.0%	-	
Other	-	-	-		-		-	0.0%	-	-
Total For Location	\$ -	\$ -	\$ -	\$	-	\$	293,311	100.0%	\$ 293,811	\$ 294,310

				Elementary D	istri	ict				
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	Estimated Actual 2017-18		Adopted Budge 2018-19	et %	Projected Budget 2019-20	Pro	ojected Budget 2020-21
Salaries & Benefits	\$ -	\$ -	\$	\$ -	\$	-	0.0%		\$	
Prof. & Technical Services	-	-		-		-	0.0%	-		
Property Services	-	-	-	-		-	0.0%	-		-
Other Purchased Services	-	-	-	-		-	0.0%	-		-
Supplies & Materials	-	-	-	-		-	0.0%	-		-
Property & Equipment	-	-	-	-		293,066	100.0%	293,567		294,067
Debt Service	-	-	-	-		-	0.0%	-		-
Other	-	-		-		-	0.0%	-		
Total For Location	\$	\$ -	\$	\$ -	\$	293,066	100.0%	\$ 293,567	\$	294,067

					High School D	Distr	rict			
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	E	Estimated Actual 2017-18		Adopted Budge 2018-19 \$	et %	Projected Budget 2019-20	Projected Budget 2020-21
Salaries & Benefits	\$	\$ -	\$	\$	-	\$	-	0.0%	\$ -	\$ -
Prof. & Technical Services	-	-	-		-		-	0.0%	-	
Property Services	-	-	-		-		-	0.0%	-	-
Other Purchased Services	-	-	-		-		-	0.0%	-	
Supplies & Materials	-	-	-		-		-	0.0%	-	
Property & Equipment	-	-	-		-		293,311	100.0%	293,811	294,310
Debt Service	-	-	-		-		-	0.0%	-	-
Other	-	-			-		-	0.0%	-	-
Total For Location	\$ 	\$ -	\$ -	\$	-	\$	293,311	100.0%	\$ 293,811	\$ 294,310





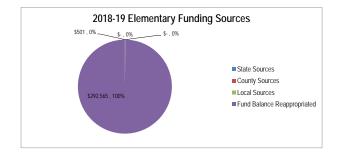


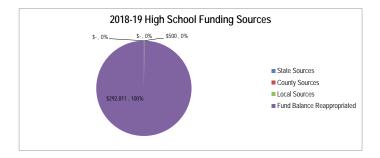
Bozeman Public Schools 2018-19 Revenue Budget Bus Depreciation Fund

					Elementar	v District				1 =					High School Distr	ict			
	2014	4.15	201E 14	2017 17	2017-18	2018-19		2019-20	2020-21	1	2014-15	2015-16	2016-	7	2017-18	2018-19		2019-20	2020-21
Revenue by Source	2014	4-15	2015-16	2016-17	Estimated	Adopted		Projected	Projected		2014-15	2015-16	2016-	/	Estimated	Adopted		Projected	Projected
	Actu	ual	Actual	Actual	Actual	Budget		Budget	Budget		Actual	Actual	Actua	ı	Actual	Budget		Budget	Budget
State of Montana:																			
Direct State Aid	\$	- \$		\$ -	\$ -	\$ -	0.0%	-	\$ -	\$		\$	- \$	- \$		\$ -	0.0%	\$ - \$	
Quality Educator Payment							0.0%						-	-			0.0%		
At-Risk Student Payment							0.0%										0.0%		
Indian Education for All Payment							0.0%										0.0%		
American Indian Acheivement Gap Payment					-		0.0%						-	-	-		0.0%		
State Special Ed.					-		0.0%						-	-	-		0.0%		
Data for Acheivement Payment State Tuition for State Placement							0.0%							-			0.0%		
Natural Resources Development Payment							0.0%							-			0.0%		
Natural Resources Development Payment Guaranteed Tax Base Subsidy							0.0%										0.0%		
State Transportation Reimb.							0.0%										0.0%		
State Transportation Reimb. State Technology Payment							0.0%										0.0%		
State Technology Payment State School Block Grant (HB 124)							0.0%										0.0%		
Combined Fund School Block Grant							0.0%										0.0%		
Property Tax Reimbursement							0.0%										0.0%		
SB96 Combined Block Grant Reimbursement																			
Total State of Montana Revenue	-					ç .	0.0%		-	_		•	-			•	0.0%	2 - 2	
Total State of Montana Revenue	3	- 2		<u>s -</u>	2 -	\$ -	0.0%	-	3 -	3		3	- 2	- 3		> -	0.0%	2 - 2	-
Gallatin County:																			
County Transportation Reimb.	\$	- \$		\$ -	\$ -	\$ -	0.0%		\$ -	\$		S	- S	- \$		s -	0.0%	\$ - \$	
County Retirement Distribution							0.0%										0.0%		
Total Gallatin County Revenue	s	- S		s -	. 2	s -	0.0%		s -	S		S	- S	- S		s -	0.0%	s - s	
	-						212.77		-	_		•							
District Revenue:																			
Property Tax Levy	\$	37,939 \$	32,190		\$ 19	\$ -	0.0%	-	\$ -	\$	37,114		75 \$	689 \$	32	\$ -	0.0%	\$ - \$	
Penalties and Interest on Delinquent Taxes		62	52	22	1		0.0%				67		55	24	4		0.0%		
Tax Audit Receipts							0.0%										0.0%		
Tax Increment Finance District Proceeds							0.0%						-	-			0.0%		
Tuition - Individual							0.0%						-	-			0.0%		
Community Education User Fees					-		0.0%						-		-		0.0%		
HISET Testing Fees		-				-	0.0%				-		-			-	0.0%	-	
Investment Earnings		943	1,111	2,512	4,426	501	0.2%	501	501		889	1,1	3	2,525	4,395	500	0.2%	500	500
Transportation Fee - Individual							0.0%						-				0.0%		
Other Revenue Education Improvement Payment					-		0.0%						-		-		0.0%		
Education Improvement Payment Prior Period Adjustment																	0.0%		
Total District Revenue	\$	38,944 \$	33,353	\$ 3,168	\$ 4,446	\$ 501	0.0% 0.2% \$	501	\$ 501	\$	38,069	\$ 33,3	12 S	3,238 \$	4,432	\$ 500	0.0%	\$ 500 \$	500
TOTAL DISTRICT TOTAL	*	50,717 9	33,333	y 3,100	¥ 1,110	<u> </u>	<u>5.2</u> 70 4	, 301	<u> </u>	<u>, , , , , , , , , , , , , , , , , , , </u>	30,007	9 33,3	<u> </u>	5,250 9	4,432	300	<u>J.Z</u> /0	<u> </u>	300
Total Revenue	\$	38,944 \$	33,353	\$ 3,168	\$ 4,446	\$ 501	0.2%	501	\$ 501	\$	38,069	\$ 33,3	32 \$	3,238 \$	4,432	\$ 500	0.2%	\$ 500 \$	500
Fund Balance Reappropriated	\$	212,654 \$	251,598	\$ 284,952	\$ 288,120	\$ 292,565	99.8%	293,066	\$ 293,567	\$	213,690	\$ 251,7	60 \$	285,142 \$	288,380	\$ 292,811	99.9%	\$ 293,311 \$	293,811
7.15 # 0							400.00			_	054 5								
Total Funding Sources	\$	251,598 \$	284,951	\$ 288,120	\$ 292,565	\$ 293,066	100.0%	293,567	\$ 294,067	\$	251,759	\$ 285,1	12 \$	288,380 \$	292,811	\$ 293,311	100.0%	\$ 293,811 \$	294,310

					Elementan	ry D	District		
ı		2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
- 1	Tax Information	2014-13	2013-10	2010-17	Estimated		Adopted	Projected	Projected
ı		Actual	Actual	Actual	Actual		Budget	Budget	Budget
	Taxable Value	\$ 131,762,887	\$ 127,702,815	\$ 133,379,457	\$ 151,994,908	\$	156,191,478	\$ 159,315,308	\$ 162,501,614
	Levied Mills	0.28	0.25	0.00	0.00		0.00	0.00	0.00

					High School Dis	tric	t .		
2014-1			2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
2014-1			2013-10	2010-17	Estimated		Adopted	Projected	Projected
Actua			Actual	Actual	Actual		Budget	Budget	Budget
\$ 157,3	3,739	\$	152,115,661	\$ 159,327,210	\$ 182,556,412	S	187,815,184	\$ 191,571,488	\$ 195,402,917
	0.23	3	0.21	0.00	0.00		0.00	0.00	0.00





### Fund Balance and Reserve Analysis Bus Depreciation Fund

			E	len	nentary Distric	ct			
Fund Balance Analysis and Projections	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Fund Balance Analysis and Projections	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Beginning Fund Balance	\$ 212,654	\$ 251,599	\$ 284,952	\$	288,120	\$	292,565	\$ 293,066	\$ 293,567
Plus: Revenue & Other Financing Sources	38,944	33,353	3,168		4,446		501	501	501
Less: Expenditures & Other Financing Uses*	-	-	-		-		-	-	-
Ending Fund Balance	\$ 251,599	\$ 284,952	\$ 288,120	\$	292,565	\$	293,066	\$ 293,567	\$ 294,067

			Н	igh	School Distri	ct			
	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Ī	\$ 213,691	\$ 251,760	\$ 285,142	\$	288,380	\$	292,811	\$ 293,311	\$ 293,811
	38,069	33,382	3,238		4,432		500	500	500
	-	-	-		-		-	-	-
	\$ 251,760	\$ 285,142	\$ 288,380	\$	292,811	\$	293,311	\$ 293,811	\$ 294,310

			E	len	nentary Distric	ct			
Reserves Analysis	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Reserves Analysis	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Negative Fund Balance	\$ -	\$ -	\$ -	\$	-	\$		\$ -	\$ -
Plus: Fund Balance Reserved for Operations	0	1	-		-		-	-	-
Plus: Fund Balance Reappropriated	212,654	251,598	284,952		288,120		292,565	293,066	293,567
Beginning Fund Balance	\$ 212,654	\$ 251,599	\$ 284,952	\$	288,120	\$	292,565	\$ 293,066	\$ 293,567
Budget Amount Reserves as a Percent of Budget Legal Reserves Limit	\$ 249,522 0.00% N/A	\$ 284,291 0.00% N/A	\$ 285,452 0.00% N/A	\$	288,620 0.00% N/A	\$	293,066 0.00% N/A	\$ 293,567 0.00% N/A	\$ 294,067 0.00% N/A

				Н	igh	School Distri	ct			
Actual		Actual		Actual		Actual		Budget*	Projected*	Projected*
2014-15		2015-16		2016-17		2017-18		2018-19	2019-20	2020-21
\$ -	\$	-	\$	-	\$	-	\$	-	\$ -	\$ -
1		0		-		-		-	-	-
		285,142		288,380		292,811	293,311	293,811		
\$ 213,691			285,142	\$	288,380	\$	292,811	\$ 293,311	\$ 293,811	
\$						288,880 0.00% N/A	\$	293,311 0.00% N/A	\$ 293,811 0.00% N/A	\$ 294,310 0.00% N/A



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit



2018-19 Adopted Budget

Financial Section: Tuition Funds

#### **Tuition Fund**

### <u>Overview</u>

20-5-323 and 50-5-324, MCA authorize the Tuition Fund. Districts can access the Tuition Fund to pay for:

- 1. Tuition for resident students placed in private non-sectarian day treatment programs. Costs for these programs are determined by the program.
- 2. Tuition for resident students placed in county or regional detention facilities. By state law, the detention facility may charge the District of residence \$20 per day for each youth detained more than nine consecutive days.
- 3. Tuition for resident students attending another public school at the expense of the resident district. State law limits the tuition districts may charge in these situations to 20% of the maximum per-ANB entitlement rate. For FY2018-19, those limits are \$1,114.60 for students in grades K-6 and \$1,427.20 for students in grades 7-12. Add-ons for students in special education are also allowed.
- 4. The cost of a free and appropriate education for resident students with an Individualized Education Plan (IEP). In 2013, the Montana Legislature expanded the use of the Tuition Fund through SB191, allowing schools to access it to pay the costs of educating their resident special needs students. The amount financed by the Tuition Fund is limited to the actual costs of the student's education less the state and local special ed payments, the student's per-ANB and prorated basic entitlement allocations, and the state General Fund payments received for that student.

The Tuition Fund budgets total \$910,807, or 1% of the District's 2018-19 budgeted funds.

# **Financing**

The Tuition Fund is generally financed by an unlimited permissive (i.e., non-voted) levy. A state reimbursement is also available to districts with resident students attending day treatment programs. There is no reserve limit in the Tuition Fund, so the budget must include any amount carried over ("reappropriated") from the prior year.

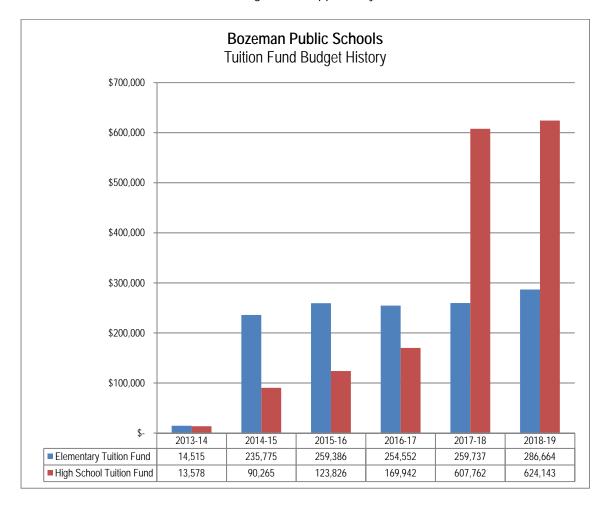
### Bozeman Public Schools Overview

The Bozeman School District has students in most of the above-listed circumstances.

- 1. Tuition for resident students placed in private non-sectarian day treatment programs. In 2013, Youth Dynamics, Inc. opened a day treatment program at the request of the Bozeman School District, and the District sent students to that program through the 2015-16 school year. However, this YDI program dissolved in 2015-16 due to YDI's inability to staff teaching positions. The District moved this program in-house, and is currently offering day treatment educational services to non-resident students on a space-available basis. YDI continues to offer mental health services for this program.
- 2. Tuition for resident students placed in county or regional detention facilities. In FY2018-19, the High School District is responsible for \$9,940. Three students generated these costs, which represent 497 billable days. There are not Elementary detention center costs this year.
- 3. Tuition for resident students attending another public school at the expense of the resident district. The Gallatin County Transportation Committee determined that a natural boundary exists in the northeast portion of our districts. As a result of that boundary, students living in that area can attend the Shields Valley School District at Bozeman's expense. In 2017-18, three high school students attended Shields Valley. The tuition for those students totals \$4,203, and is payable through the 2018-19 budget.
  - In addition, an out-of-state placement is possible for one high school student and the estimated cost of that program is \$400,000. However, the 2017-18 budget included a similar amount for the same student, but the planned out-of-state placement did not materialize during that year. As a result, the funds needed to pay the anticipated cost are already on the District's balance sheet and an additional levy for this potential is not needed in 2018-19.
- 4. The cost of a free and appropriate education for resident students with an Individualized Education Plan (IEP). At its August 14 meeting, the Bozeman School Board voted to levy \$215,000 and \$110,000 in the Elementary and High School Tuition Funds, respectively, to educate resident students with special needs. The Board did so to relieve pressure from the General Fund.

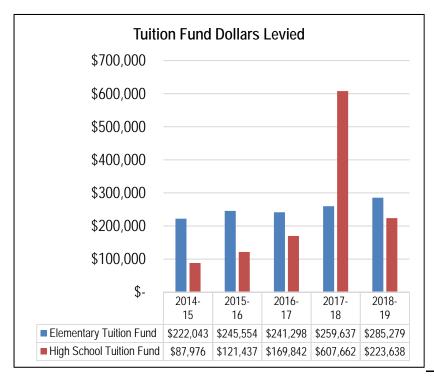
## **Budget and Taxation History**

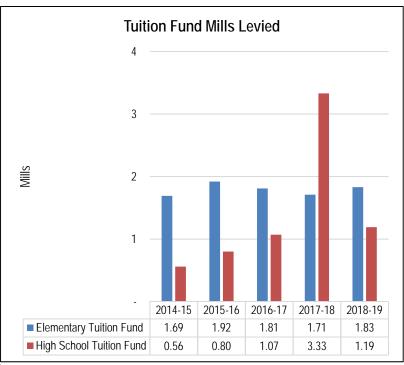
SB191 in the 2013 legislative session drastically changed the face of the Tuition Fund. Before that legislation passed, the Tuition Fund was a minor part of the District budget used for very small and isolated costs. The new legislation enabled it to become a primary operating fund, and as the following graph shows, the Bozeman School District took advantage of this opportunity.



As special education costs continue to increase, we expect the Tuition Fund budgets to increase as well in order to reduce the impacts of these costs on the District General Funds.

The following graphs present a five-year history of Tuition Fund dollars and mills levied for both the Elementary and High School Districts. In 2018-19, the Elementary and High School Districts will levy 1.83 mills and 1.19 mills, respectively. The 3.02 total K-12 Tuition Fund mills represents 1% of the District's tax burden this year:





## Fund Balances and Reserves

Because state law restricts Tuition Fund expenditures to specific purposes, Tuition Fund balances are considered restricted fund balances in accordance with GASB Statement 54. Ending fund balances continue to grow in the Tuition Fund. State law does not allow a reserve in the Tuition Fund, so all fund balances must be reappropriated—or used to reduce revenue requirements in the ensuing fiscal year.

<u>District policy 7515</u> allows the Board of Trustees to commit fund balances for a specific purpose. That policy also delegates responsibility for assigning fund balances to the Superintendent and Deputy Superintendent Operations. To date, commitments and assignments of Tuition Fund balances have not been made.

### Bozeman Public Schools 2018-19 Expenditure Budget Tuition Fund

Location: All Locations

				Elementary Di	istr	rict			
	Actual	Actual	Actual	Actual		Adopted		Projected	Projected
	2014-15	2015-16	2016-17	2017-18		2018-19		2019-20	2020-21
October 1 Enrollment	4,223	4,321	4,509	4,624		4,684		4,790	4,967
Budget Per Student	\$ 50.57	\$ 53.73	\$ 56.12	\$ 56.40	\$	61.20	\$	65.48	\$ 69.12
							11-		

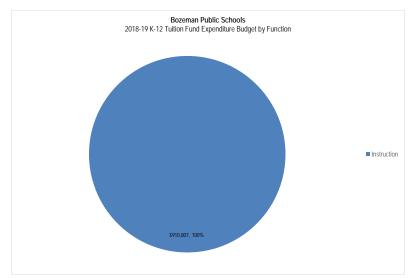
						High School D	Distric	t				
	Α	ctual	Actual		Actual	Actual		Adopted		Projected		Projected
	20	14-15	2015-16		2016-17	2017-18		2018-19		2019-20		2020-21
October 1 Enrollment		1,963	1,973		1,996	2,118			2,168	2,22	3	2,277
Budget Per Student	\$	43.39	\$ 61.27	\$	84.19	\$ 94.87	\$		287.89	\$ 110.9	1	\$ 119.11
			_	,	_							

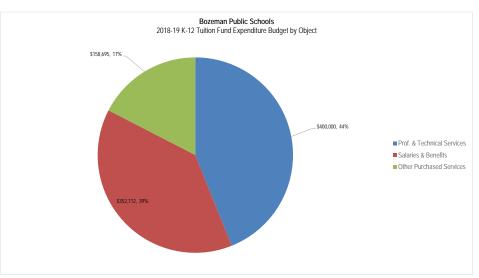
					Elementary Di	istri	ct				
Budget By Function	Actual	Actual	Actual	Е	Estimated Actual		Adopted Budg 2018-19	et	Projected Budget		Projected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20		2020-21
Instruction	\$ 192,982	\$ 232,180	\$ 253,054	\$	253,704	\$	286,664	100.0%	\$ 313,672	2 \$	343,300
Support Services	20,572	-	-		7,077		-	0.0%		-	-
General Administration	-	-	-		-		-	0.0%		-	-
School Administration	-	-	-		-		-	0.0%		-	-
Business Services	-	-	-		-		-	0.0%		-	-
Operations & Maintenance		-	-		-		-	0.0%		-	-
Student Transportation	-	-	-		-		-	0.0%		-	-
School Foods	-	-	-		-		-	0.0%		-	-
Extracurricular Activities	-	-	-		-		-	0.0%		-	-
Debt Service	-	-	-		-		-	0.0%		-	-
Other		-	-		-		-	0.0%		-	-
Total For Location	\$ 213,554	\$ 232,180	\$ 253,054	\$	260,781	\$	286,664	100.0%	\$ 313,672	2 \$	343,300

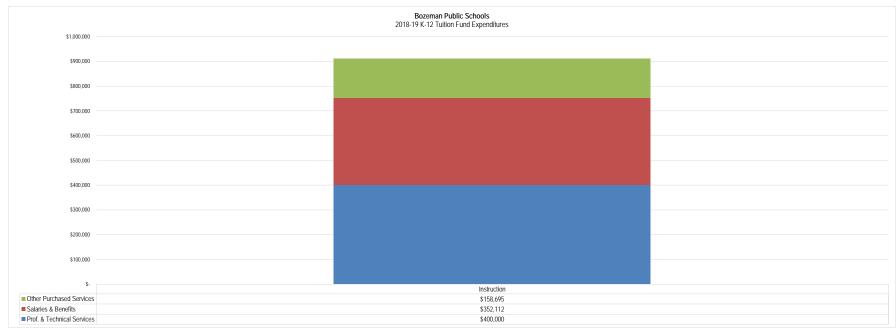
					High School [	Distr	rict			
Budget By Function	Actual	Actual	Actual	Es	stimated Actual		Adopted Budge 2018-19	et	Projected Budget	Projected Budget
	2014-15	2015-16	2016-17		2017-18	\$	%		2019-20	2020-21
Instruction	\$ 85,170	\$ 120,878	\$ 168,051	\$	193,853	\$	624,143	100.0%	\$ 246,557	\$ 271,213
Support Services	-	-	-		7,077		-	0.0%	-	-
General Administration	-	-	-		-		-	0.0%	-	
School Administration	-	-	-		-		-	0.0%	-	-
Business Services	-	-	-		-		-	0.0%	-	-
Operations & Maintenance	-	-	-		-		-	0.0%	-	-
Student Transportation	-	-	-		-		-	0.0%	-	-
School Foods	-	-	-		-		-	0.0%	-	-
Extracurricular Activities	-	-	-		-		-	0.0%	-	-
Debt Service	-	-	-		-		-	0.0%	-	-
Other	-	-	-		-		-	0.0%	-	-
Total For Location	\$ 85,170	\$ 120,878	\$ 168,051	\$	200,930	\$	624,143	100.0%	\$ 246,557	\$ 271,213

				Elementary D	ictri	ict			
				Elementary D	15111	ICI			
						Adopted Budget	t		
Budget By Object	Actual	Actual	Actual	Estimated Actual		2018-19		Projected Budget	Projected Budget
	2014-15	2015-16	2016-17	2017-18		\$	%	2019-20	2020-21
Salaries & Benefits	\$ 175,887	\$ 191,665	\$ 233,802	\$ 236,509	\$	242,112	84.5%	\$ 264,664	\$ 289,392
Prof. & Technical Services	-	-	-	-		-	0.0%	-	-
Property Services	-	-	-	-		-	0.0%	-	-
Other Purchased Services	37,667	40,515	19,252	24,272		44,552	15.5%	49,007	53,908
Supplies & Materials	-	-	-	-		-	0.0%	-	-
Property & Equipment	-	-	-	-		-	0.0%	-	-
Debt Service	-	-	-	-		-	0.0%	-	-
Other	-	-	-	-		-	0.0%		-
Total For Location	\$ 213,554	\$ 232,180	\$ 253,054	\$ 260,781	\$	286,664	100.0%	\$ 313,672	\$ 343,300

					High School I	Dis	trict			
Budget By Object	Actual	Actual	Actual	E:	stimated Actual		Adopted Budge 2018-19	t	Projected Budget	Projected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20	2020-21
Salaries & Benefits	\$ 46,953	\$ 10,272	\$ 115,424	\$	114,819	\$	110,000	17.6%	\$ 121,000	\$ 133,100
Prof. & Technical Services	-	-	-		26,506		400,000	64.1%	-	
Property Services	-	-	-		-		-	0.0%	-	
Other Purchased Services	38,218	110,606	52,627		59,605		114,143	18.3%	125,557	138,113
Supplies & Materials	-	-	-		-		-	0.0%	-	-
Property & Equipment	-		-		-			0.0%	-	
Debt Service	-	-	-		-		-	0.0%	-	-
Other	-	-	-		-			0.0%	-	-
Total For Location	\$ 85,170	\$ 120,878	\$ 168,051	\$	200,930	\$	624,143	100.0%	\$ 246,557	\$ 271,213





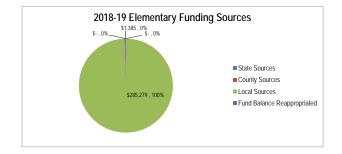


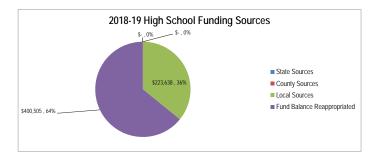
#### Bozeman Public Schools 2018-19 Revenue Budget Tuition Fund

					Flementar	/ District									High School Di	strict			
	2014-15		2015-16	2016-17	2017-18	2018-19		2019-20	2020-21			2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21
Revenue by Source	2014-15		2015-16	2016-17	Estimated	Adopted		Projected	Projected						Estimated	Adopted		Projected	Projected
	Actual		Actual	Actual	Actual	Budget		Budget	Budget			Actual	Actual	Actual	Actual	Budget		Budget	Budget
State of Montana:					_	_		_	_							_			_
Direct State Aid Quality Educator Payment	\$	- \$	- \$	- :	\$ -	2 -	0.0%	\$	- \$	-	\$	- \$	-	2 -	\$ -	\$	- 0.0%	\$ -	\$
At-Risk Student Payment				-			0.0%			-							- 0.0%		
Indian Education for All Payment							0.0%										- 0.0%		
American Indian Acheivement Gap Payment		•					0.0%										- 0.0%		
State Special Ed.							0.0%										- 0.0%		
Data for Acheivement Payment							0.0%										- 0.0%		
State Tuition for State Placement							0.0%										- 0.0%		
Natural Resources Development Payment							0.0%										- 0.0%		
Guaranteed Tax Base Subsidy							0.0%										- 0.0%		
State Transportation Reimb.							0.0%										- 0.0%		
State Technology Payment							0.0%										- 0.0%		
State School Block Grant (HB 124)							0.0%			-							- 0.0%		
Combined Fund School Block Grant							0.0%			-							- 0.0%		
Property Tax Reimbursement							0.0%			-							- 0.0%		
SB96 Combined Block Grant Reimbrusement		-					0.0%			-							- 0.0%		
Total State of Montana Revenue	\$	- S	- \$		\$ -	S -	0.0%	\$	- \$		\$	<u>- s</u>	<u> </u>	\$ -	<u>\$</u> -	\$	0.0%	\$ -	\$
Gallatin County:																			
County Transportation Reimb.	\$	- \$	- \$	- 1	\$ -	\$ -	0.0%	\$	- \$	-	\$	- 9		\$ -	\$ -	\$	- 0.0%	\$ -	\$
County Retirement Distribution							0.0%										0.0%		
Total Gallatin County Revenue	\$	- S	- \$		\$ -	S -	0.0%	\$	- \$		\$	<u>- s</u>	<u> </u>	\$ -	<u>\$</u> -	\$	0.0%	\$ -	\$
District Revenue:																			
Property Tax Levy	\$ 216,	387 \$	244,556 \$	238,705	\$ 259,656	\$ 285,279	99.5%	\$ 312,28	\$ 285	5,279	\$	85,986 \$	120,723	\$ 167,718	\$ 598,808	\$ 223,631	35.8%	\$ 246,457	\$ 223,63
Penalties and Interest on Delinquent Taxes		179	294	318	327		0.0%			-		36	151	203	484		- 0.0%		
Tax Audit Receipts				-	-		0.0%			-		-					- 0.0%		
Tax Increment Finance District Proceeds							0.0%			-							- 0.0%		
Tuition - Individual							0.0%			-							- 0.0%		
Community Education User Fees				-	-		0.0%			-							- 0.0%		
HISET Testing Fees		-		-			0.0%										- 0.0%		
Investment Earnings		218	484	877	1,039		0.0%						4	130	2,043		- 0.0%		
Transportation Fee - Individual				-			0.0%			-							- 0.0%		
Other Revenue				-	-		0.0%			-		-					- 0.0%		
Education Improvement Payment Prior Period Adjustment				-	-		0.0%					-					- 0.0%		
Total District Revenue	e 21/	70E e	245 224 6	239,900	\$ 261,022	s 285.279	0.0%	\$ 312,28		5,279	-	86,022	120,878	s 168.051	\$ 601,334	\$ 223,631	0.0% 35.8%	\$ 246,457	\$ 223,63
Total district revenue	\$ 216,	4 001	245,334 \$	239,900	> 261,022	3 285,279	99.5%	a 312,28	» 285	),219	3	86,022	120,878	» 168,051	a 601,334	<u>\$</u> 223,631	35.8%	∠46,457	223,63
Total Revenue	\$ 216	785 \$	245,334 \$	239,900	\$ 261,022	\$ 285,279	99.5%	\$ 312,28	r \$ 281	5,279	\$	86,022 \$	120,878	\$ 168,051	\$ 601,334	\$ 223,631	35.8%	\$ 246,457	\$ 223,63
Fund Balance Reappropriated	\$ 210,	e	100 \$	13,254						1,385	·	- 5							
т ини разансе кеарргорнатей	3	- 3	100 \$	13,234	p 100	a 1,385	0.5%	φ 1,385		,300	3		100	<i>a</i> 100	a 100	a 400,505	139.1%	ø 100	ø 10
Total Funding Sources	\$ 216	785 \$	245,434 \$	253,154	\$ 261,122	\$ 286,664	100.0%	\$ 313,672	s 28/	5,664	9	86,022 \$	120,978	\$ 168,151	\$ 601,434	s 624.14	3 100.0%	\$ 246,557	\$ 223,73
Total Funding Sources	φ 210,	700 g	240,404 \$	200,104	g 201,122	200,004	100.076	9 313,07	<u> </u>	,,004	3	00,022	120,970	9 100,131	9 001,434	024,14	100.0%	φ Z40,007	ψ ∠23,13

				Elementar	y District		
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Tax Information	2014-13	2013-10	2010-17	Estimated	Adopted	Projected	Projected
	Actual	Actual	Actual	Actual	Budget	Budget	Budget
Taxable Value	\$ 131,762,887	\$ 127,702,815	\$ 133,379,457	\$ 151,994,908	\$ 156,191,478	\$ 159,315,308	\$ 162,501,614
Levied Mills	1.69	1.92	1.81	1.71	1.83	1.63	1.63

				High School Dis	tric	t		
20	014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
20	714-13	2013-10	2010-17	Estimated		Adopted	Projected	Projected
А	Actual	Actual	Actual	Actual		Budget	Budget	Budget
\$	157,393,739	\$ 152,115,661	\$ 159,327,210	\$ 182,556,412	S	187,815,184	\$ 191,571,488	\$ 195,402,917
	0.56	0.80	1.07	3.33		1.19	3.17	3.17





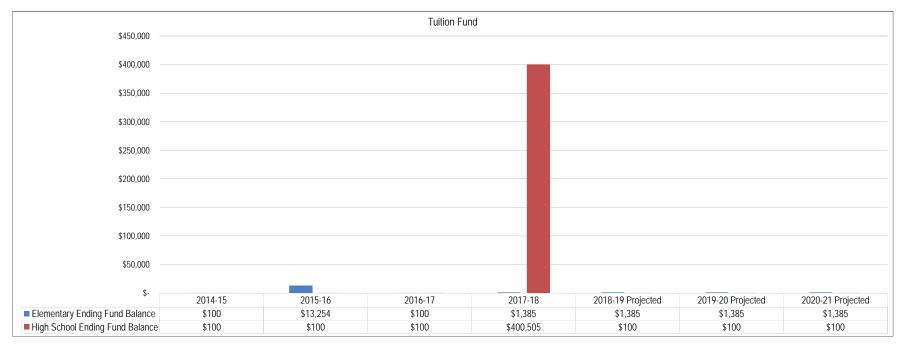
#### Fund Balance and Reserve Analysis Tuition Fund

			E	len	nentary Distric	ct			
Fund Balance Analysis and Projections	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Fullu Balance Analysis and Projections	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Beginning Fund Balance	\$ (3,131)	\$ 100	\$ 13,254	\$	100	\$	1,385	\$ 1,385	\$ 1,385
Plus: Revenue & Other Financing Sources	216,785	245,334	239,900		261,022		286,664	313,672	343,300
Less: Expenditures & Other Financing Uses*	213,554	232,180	253,054		259,737		286,664	313,672	343,300
Ending Fund Balance	\$ 100	\$ 13,254	\$ 100	\$	1,385	\$	1,385	\$ 1,385	\$ 1,385

	High School District														
	Actual		Actual		Actual		Actual		Budget*		Projected*		Projected*		
	2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21		
	\$ (752)	\$	100	\$	100	\$	100	\$	400,505	\$	100	\$	100		
	86,022		120,878		168,051		601,334		223,638		246,557		271,213		
	85,170		120,878		168,051		200,930		624,043		246,557		271,213		
	\$ 100	\$	100	\$	100	\$	400,505	\$	100	\$	100	\$	100		

			E	Eler	mentary Distric	ct			
Reserves Analysis	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Reserves Analysis	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Negative Fund Balance	\$ (3,131)	\$ -	\$ -	\$	-	\$	-	\$ -	\$ -
Plus: Fund Balance Reserved for Operations	-	-	-		-		-	-	-
Plus: Fund Balance Reappropriated	-	100	13,254		100		1,385	1,385	1,385
Beginning Fund Balance	\$ (3,131)	\$ 100	\$ 13,254	\$	100	\$	1,385	\$ 1,385	\$ 1,385
Budget Amount Reserves as a Percent of Budget Legal Reserves Limit	\$ 235,775 0.00% N/A	\$ 259,386 0.00% N/A	\$ 254,552 0.00% N/A	\$	259,737 0.00% N/A	\$	286,664 0.00% N/A	\$ 313,672 0.00% N/A	\$ 343,300 0.00% N/A

High School District														
Actual		Actual		Actual		Actual		Budget*		Projected*		Projected*		
2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21		
\$ (752)	\$	-	\$		\$		\$	-	\$	-	\$			
-		-		-		-		-		-		-		
-		100		100		100		400,505		100		100		
\$ (752)	\$	100	\$	100	\$	100	\$	400,505	\$	100	\$	100		
\$ 90,265 0.00% N/A	\$	123,826 0.00% N/A	\$	169,942 0.00% N/A	\$	607,762 0.00% N/A	\$	624,143 0.00% N/A	\$	246,557 0.00% N/A	\$	271,213 0.00% N/A		



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit



2018-19 Adopted Budget

Financial Section: Retirement Funds

## **Retirement Fund**

#### Overview

The Retirement Fund authorized by Section 20-9-501, MCA, for the purpose of financing the employer's contribution to the Teachers' Retirement System (TRS), the Public Employees' Retirement System (PERS), Unemployment Compensation, Social Security and Medicare. School districts may only charge the Retirement Fund for retirement benefits associated with employees whose salaries and health-related benefits, if any, are paid from state and local funds, including the Food Services Fund.

The Retirement Fund budgets total \$8,200,000, or 9% of the District's 2018-19 budgeted funds.

## **Financing**

The Retirement Fund is financed by a countywide permissive (i.e., non-voted) levy. The levy is managed by the County Superintendent of Schools' office, and is subsidized by state funding for counties with a lower than average property tax base. A 20% reserve is allowed in the Retirement Fund.

#### Bozeman Public Schools Overview

Because these employer-paid benefits are factors of salary, they can be calculated relatively precisely. The only unknown factor is the payouts due on behalf of retiring employees, which the District has no way to predict. Bozeman's Retirement Fund budgets will increase in FY2018-19 due to negotiated pay raises, increased employer contribution rates, and additional staffing.

<u>Post-Employment Benefits</u> figure into the Retirement Fund discussion. As mentioned previously, Montana has two public retirement systems: the Teachers' Retirement System (TRS) and the Public Employees' Retirement System (PERS). The District participates in both systems. Both systems have been determined to have a net pension liability, and both systems have allocated a share of their liabilities to the Bozeman School District in accordance with GASB68. The most current allocations are dated June 30, 2017.

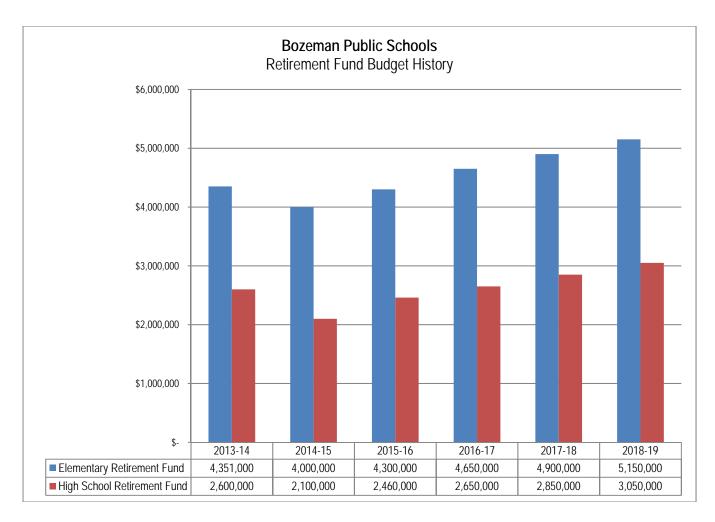
#### Those amounts were:

	Retirement System	Bozeman Elementary	Bozeman High School	Bozeman School District
	Total	Allocated Portion	Allocated Portion	<b>Total Allocated Portion</b>
Teachers' Retirement System (TRS)	\$1,826,876,495	\$32,370,971	\$13,912,945	\$46,283,916
Public Employees' Retirement System (PERS)	\$1,703,177,836	\$3,729,431	\$3,386,446	\$7,115,877
Total Liability as of 6/30/2017	\$3,530,054,331	\$36,100,402	<u>\$17,299,391</u>	<u>\$53,399,793</u>

These amounts are districtwide obligations, not obligations of the Retirement Fund. Further, the District neither makes specific payments for these amounts, nor budgets for them. They are discussed here, however, because the Retirement Fund would be the likely funding source for them if future legislation required District contributions specifically for this purpose.

## **Budget and Taxation History**

Because Retirement Fund expenditures are increasing percentages of increasing wages, one would expect our Retirement Fund budgets to increase over time. This is, in fact, the case:



At the end of FY2013, the legislature reduced the Retirement Fund reserve limit from 35% to 20% of the ensuing year's budget. Fund balances in excess of those limits were required to be reverted to the state in FY2014 in the form of a one-time expenditure. The aberration in the FY2014 budget was required to accommodate this one-time cost.

The District expects this trend of increasing Retirement Fund budgets to continue into the foreseeable future.

A countywide levy finances the district Retirement Funds in the county, so there is no "local" levy amount for it.

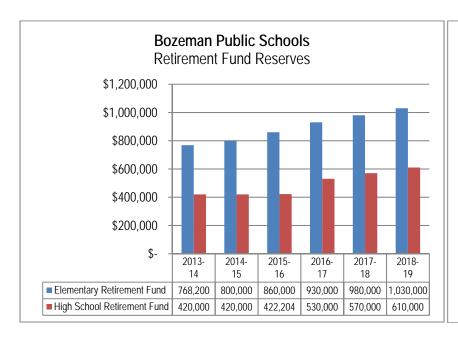
#### Fund Balances and Reserves

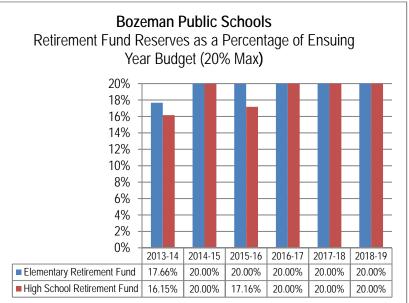
Because state law restricts Retirement Fund expenditures to certain costs, Retirement Fund balances are considered restricted fund balances in accordance with GASB Statement 54. State law (20-9-501, MCA) limits districts to a maximum reserve of 20% in the Retirement Fund. Fund balances above that amount must be reappropriated—or used to reduce revenue requirements in the ensuing fiscal year.

With the exception of 2014 when the legislature reduced reserve limits, ending fund balances continue to grow in the Retirement Fund. The District places a high priority on maximizing reserves, for three primary reasons:

- Reserves are important to ensure adequate cash flow
- Reserves can be used as a funding source for emergency budget amendments
- The District anticipates issuing debt in the near future. Rating agencies place a high emphasis on adequate reserves, so the strong reserve balances will help reduce interest costs—and therefore, tax impact—caused by these future debt issues.

<u>District policy 7515</u> allows the Board of Trustees to commit fund balances for a specific purpose. That policy also delegates responsibility for assigning fund balances to the Superintendent and Deputy Superintendent Operations. To date, commitments and assignments of Retirement Fund balances have not been made.





### Bozeman Public Schools 2018-19 Expenditure Budget Retirement Fund

Location: All Locations

				Elementary Di	strict	l		
	Actual	Actual	Actual	Actual		Adopted	Projected	Projected
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment	 4,223	4,321	4,509	4,624		4,684	4,790	4,967
Budget Per Student	\$ 902.92	\$ 936.94	\$ 939.04	\$ 975.91	\$	1,099.49	\$ 1,189.98	\$ 1,259.31
		 						 ·

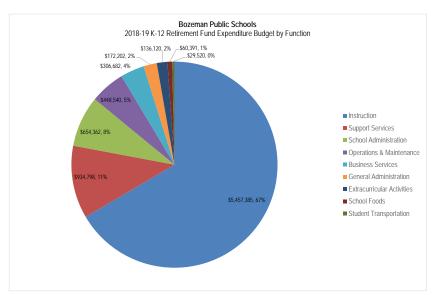
				High School [	Distri	ict			
	Actual	Actual	Actual	Actual		Adopted	Projected		Projected
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	l	2020-21
October 1 Enrollment	1,963	1,973	1,996	2,118		2,168	2,223		2,277
Budget Per Student	\$ 1,069.28	\$ 1,044.32	\$ 1,133.14	\$ 1,075.90	\$	1,406.83	\$ 1,509.22	\$	1,620.55

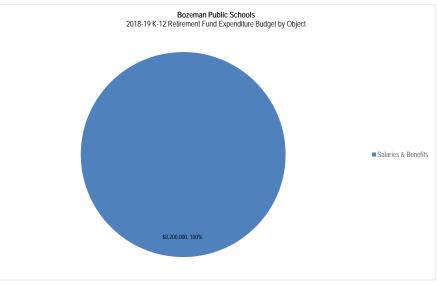
					Elementary Di	istri	ict				
Budget By Function	Actual	Actual	Actual	Е	stimated Actual		Adopted Budget 2018-19		Projected Budget	Pr	ojected Budget
3 ,	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20		2020-21
Instruction	\$ 2,435,929	\$ 2,668,062	\$ 2,817,490	\$	2,956,451	\$	3,465,433	67.3%	\$ 3,846,981	\$	4,216,683
Support Services	542,509	564,365	578,702		695,633		587,099	11.4%	645,812		710,393
General Administration	55,567	58,977	59,406		64,222		108,151	2.1%	118,967		130,862
School Administration	346,528	322,332	323,481		341,461		410,971	8.0%	452,066		497,274
Business Services	109,149	94,438	101,566		105,019		192,611	3.7%	211,871		233,058
Operations & Maintenance	198,014	204,561	210,911		208,524		281,704	5.5%	309,876		340,862
Student Transportation	13,544	13,589	16,598		17,163		18,540	0.4%	20,394		22,434
School Foods	-	-	51		-		-	0.0%	-		-
Extracurricular Activities	26,904	28,184	28,861		31,860		85,491	1.7%	94,040		103,444
Debt Service	-	-	-		-		-	0.0%	-		-
Other	84,905	94,021	97,044		92,290			0.0%	-		-
Total For Location	\$ 3,813,049	\$ 4,048,530	\$ 4,234,111	\$	4,512,625	\$	5,150,000	100.0%	\$ 5,700,007	\$	6,255,010

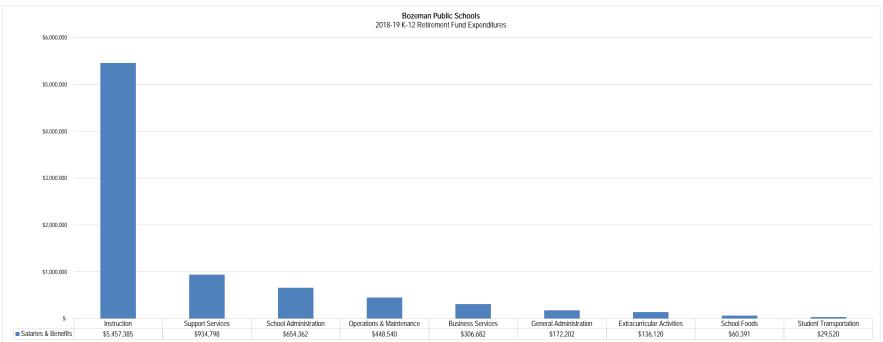
								High School I	Dist	trict				
Budget By Function		Actual 2014-15		Actual 2015-16		Actual 2016-17	E:	stimated Actual	4	Adopted Budget 2018-19 %		Projected Budget 2019-20	Pr	ojected Budget 2020-21
Instruction	\$	1,212,916	\$	1,198,288	\$	1.357.124	\$	1,336,638	\$		65.3%		\$	2,409,769
Support Services	Ψ	224,283	Ψ	222.082	Ψ	242.773	*	240.978	Ψ	347.699	11.4%	382.469	Ψ	420.716
General Administration		55,505		58,805		59,390		63,039		64,051	2.1%	70,457		77,500
School Administration		212,129		161,012		163,425		171,214		243,391	8.0%	267,728		294,500
Business Services		53,758		72,717		77,602		81,102		114,071	3.7%	125,478		138,024
Operations & Maintenance		129,585		130,684		130,992		157,160		166,836	5.5%	183,517		201,871
Student Transportation		4,638		4,729		4,459		4,361		10,980	0.4%	12,078		13,287
School Foods		112,091		120,683		128,332		122,986		60,391	2.0%	66,429		73,071
Extracurricular Activities		94,095		91,444		97,653		101,270		50,629	1.7%	55,694		61,262
Debt Service		-		-		-		-		-	0.0%	-		-
Other		-		-		-		0		-	0.0%			-
Total For Location	\$	2,099,000	\$	2,060,444	\$	2,261,749	\$	2,278,747	\$	3,050,000	100.0%	\$ 3,355,000	\$	3,690,000

									_	
				Elementary D	istri	ict				
Budget By Object	Actual	Actual	Actual	Estimated Actual		Adopted Budge 2018-19	ŧ	Projected Budget		Projected Budget
	2014-15	2015-16	2016-17	2017-18		\$	%	2019-20		2020-21
Salaries & Benefits	\$ 3,813,049	\$ 4,048,530	\$ 4,234,111	\$ 4,512,625	\$	5,150,000	100.0%	\$ 5,700,007	\$	6,255,010
Prof. & Technical Services	-	-	-	-			0.0%	-		-
Property Services	-	-	-	-			0.0%	-		-
Other Purchased Services	-	-	-	-		-	0.0%	-		-
Supplies & Materials	-	-	-	-		-	0.0%	-		-
Property & Equipment	-	-	-	-		-	0.0%	-		-
Debt Service	-	-	-	-		-	0.0%	-		-
Other	-	-	-	-		-	0.0%	-		-
Total For Location	\$ 3,813,049	\$ 4,048,530	\$ 4,234,111	\$ 4,512,625	\$	5,150,000	100.0%	\$ 5,700,007	\$	6,255,010

					High School [	Distr	rict			
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	E	stimated Actual 2017-18		Adopted Budge 2018-19 \$	et %	Projected Budget 2019-20	Projected Budget 2020-21
Salaries & Benefits	\$ 2,099,000	\$ 2,060,444	\$ 2,261,749	\$	2,278,747	\$	3,050,000	100.0%	\$ 3,355,000	\$ 3,690,000
Prof. & Technical Services	-	-	-		-		-	0.0%	-	
Property Services	-	-	-		-		-	0.0%	-	
Other Purchased Services	-				-			0.0%	-	
Supplies & Materials	-	-	-		-		-	0.0%	-	
Property & Equipment	-				-			0.0%	-	
Debt Service	-	-	-		-		-	0.0%	-	-
Other	-	-	-		-		-	0.0%	-	
Total For Location	\$ 2,099,000	\$ 2,060,444	\$ 2,261,749	\$	2,278,747	\$	3,050,000	100.0%	\$ 3,355,000	\$ 3,690,000





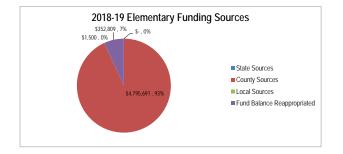


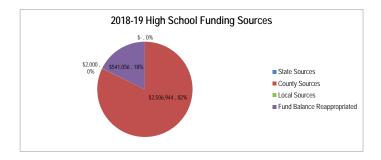
#### Bozeman Public Schools 2018-19 Revenue Budget Retirement Fund

				Elementar	District				1					High School Dist	rict			
	2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21	1	2014-15	2015	: 14	2016-17	2017-18	2018-19		2019-20	2020-21
Revenue by Source				Estimated	Adopted		Projected	Projected						Estimated	Adopted		Projected	Projected
Clate of Markons	Actual	Actual	Actual	Actual	Budget		Budget	Budget	J	Actual	Actu	ual	Actual	Actual	Budget		Budget	Budget
State of Montana:  Direct State Aid	s -	s - s	- 5		e	0.0% \$		¢		e	s	- \$			c	0.0%	\$ - :	·
Quality Educator Payment	•				•	0.0%		•		•	3	- 3			•	0.0%		
At-Risk Student Payment						0.0%										0.0%		
Indian Education for All Payment						0.0%						-				0.0%		
American Indian Acheivement Gap Payment						0.0%										0.0%		
State Special Ed.			-	-		0.0%						-				0.0%		
Data for Acheivement Payment				-		0.0%						-				0.0%		
State Tuition for State Placement						0.0%										0.0%		
Natural Resources Development Payment Guaranteed Tax Base Subsidy			-			0.0%										0.0%		
State Transportation Reimb.						0.0%										0.0%		
State Transportation Reinib. State Technology Payment						0.0%										0.0%		
State School Block Grant (HB 124)						0.0%										0.0%		
Combined Fund School Block Grant						0.0%										0.0%		
Property Tax Reimbursement						0.0%										0.0%		
SB96 Combined Block Grant Reimbrusement						0.0%						-				0.0%		
Total State of Montana Revenue	\$ -	s - s	- \$	-	s -	0.0% \$		\$ -		\$ -	S	- S	- \$		s -	0.0%	\$ -	\$ -
Gallatin County:																		
County Transportation Reimb.	\$ -	\$ - \$	- \$	-	\$ -	0.0% \$		\$ -		\$ -	\$	- \$	- \$		s -	0.0%	\$ - :	
County Retirement Distribution	3,866,889	4,167,912	4,460,468	4,524,088	4,795,691	93.1%	5,446,113	4,795,691		1,892,121	2	2,458,000	2,354,347	2,494,204	2,506,944	82.2%	2,840,877	2,506,944
Total Gallatin County Revenue	\$ 3,866,889	\$ 4,167,912 \$	4,460,468 \$	4,524,088	\$ 4,795,691	93.1% \$	5,446,113	\$ 4,795,691		\$ 1,892,121	\$ 2	2,458,000 \$	2,354,347 \$	2,494,204	\$ 2,506,944	82.2%	\$ 2,840,877	\$ 2,506,944
																_		
District Revenue:																		
Property Tax Levy	\$ -	s - s	- \$	-	\$ -	0.0% \$		\$ -		\$ -	\$	- \$	- \$		s -	0.0%	\$ - :	\$ -
Penalties and Interest on Delinquent Taxes						0.0%						-				0.0%		
Tax Audit Receipts						0.0%						-				0.0%		
Tax Increment Finance District Proceeds						0.0%										0.0%		
Tuition - Individual			-			0.0%										0.0%		
Community Education User Fees						0.0%										0.0%		
HiSET Testing Fees Investment Earnings	5.137	8.062	10.023	16.934	1.500	0.0%	1.500	1.500		3.204		3.894	7.544	11.803	2.000	0.0%	2.000	2.000
Transportation Fee - Individual	5,137	0,002	10,023	10,934	1,000	0.0%	1,000	1,500		3,204		3,074	1,044	11,603	2,000	0.1%	2,000	2,000
Other Revenue						0.0%										0.0%		
Education Improvement Payment						0.0%										0.0%		
Prior Period Adjustment						0.0%										0.0%		
Total District Revenue	\$ 5,137	\$ 8,062 \$	10,023 \$	16,934	\$ 1,500	0.0% \$	1,500	\$ 1,500		\$ 3,204	S	3,894 \$	7,544 \$	11,803	\$ 2,000	0.1%	\$ 2,000	\$ 2,000
																2		
Total Revenue	\$ 3,872,026	\$ 4,175,974 \$	4,470,491 \$	4,541,022	\$ 4,797,191	93.1% \$	5,447,613	\$ 4,797,191		\$ 1,895,325	\$ 2	2,461,894 \$	2,361,891 \$	2,506,007	\$ 2,508,944	82.3%	\$ 2,842,877	\$ 2,508,944
Fund Balance Reappropriated	\$ 131,611		188,032 \$			6.9% \$				\$ 205,879		- \$	293,653 \$	353,796		10.5%		
Total Funding Sources	\$ 4,003,637	\$ 4,306,562 \$	4,658,523 \$	4,915,434	\$ 5,150,000	100.0% \$	5,700,007	\$ 4,949,194		\$ 2,101,204	\$ 2	2,461,894 \$	2,655,544 \$	2,859,803	\$ 3,050,000	100.0%	\$ 3,355,000	\$ 2,989,340
· ·			<del></del> -															

				Elementan	Ŋ L	District		
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
Tax Information	2014-13	2013-10	2010-17	Estimated		Adopted	Projected	Projected
	Actual	Actual	Actual	Actual		Budget	Budget	Budget
Taxable Value	\$ 131,762,887	\$ 127,702,815	\$ 133,379,457	\$ 151,994,908	\$	156,191,478	\$ 159,315,308	\$ 162,501,614
Levied Mills	0.00	0.00	0.00	0.00		0.00	0.00	0.00

				High School Dis	trict			
2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
2014-13	2013-10	2010-17		Estimated		Adopted	Projected	Projected
Actual	Actual	Actual		Actual		Budget	Budget	Budget
\$ 157,393,739	\$ 152,115,661	\$ 159,327,210	\$	182,556,412	\$	187,815,184	\$ 191,571,488	\$ 195,402,917
0.00	0.00	0.00	)	0.00		0.00	0.00	0.00





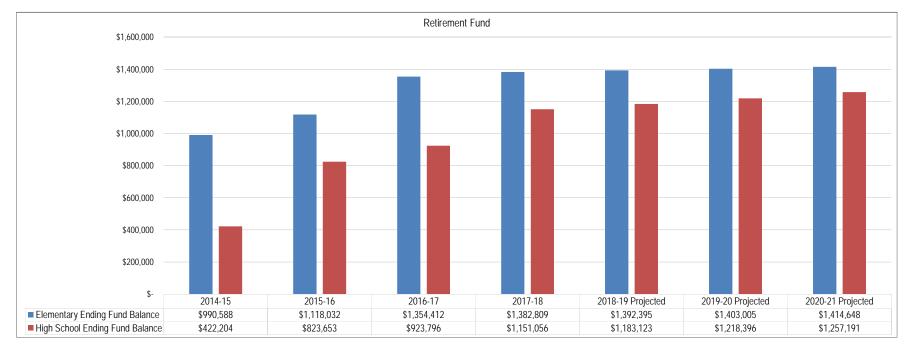
#### Fund Balance and Reserve Analysis Retirement Fund

			E	len	nentary Distric	ct			
Fund Balance Analysis and Projections	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Fullu Balance Analysis and Projections	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Beginning Fund Balance	\$ 931,611	\$ 990,588	\$ 1,118,032	\$	1,354,412	\$	1,382,809	\$ 1,392,395	\$ 1,403,005
Plus: Revenue & Other Financing Sources	3,872,026	4,175,974	4,470,491		4,541,022		4,833,338	5,349,527	5,870,404
Less: Expenditures & Other Financing Uses*	3,813,049	4,048,530	4,234,111		4,512,625		4,823,752	5,338,917	5,858,761
Ending Fund Balance	\$ 990,588	\$ 1,118,032	\$ 1,354,412	\$	1,382,809	\$	1,392,395	\$ 1,403,005	\$ 1,414,648

			Н	igh	School Distri	ct			
	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Ī	\$ 625,879	\$ 422,204	\$ 823,653	\$	923,796	\$	1,151,056	\$ 1,183,123	\$ 1,218,396
	1,895,325	2,461,894	2,361,891		2,506,007		2,704,559	2,975,015	3,272,073
	2,099,000	2,060,444	2,261,749		2,278,747		2,672,493	2,939,742	3,233,278
	\$ 422,204	\$ 823,653	\$ 923,796	\$	1,151,056	\$	1,183,123	\$ 1,218,396	\$ 1,257,191

				E	Elen	nentary Distric	t			
Reserves Analysis	Г	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Reserves Ariarysis		2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Negative Fund Balance	\$	-	\$ -	\$ -	\$	-	\$		\$ -	\$ -
Plus: Fund Balance Reserved for Operations		800,000	860,000	930,000		980,000		1,030,000	1,140,001	1,251,002
Plus: Fund Balance Reappropriated		131,611	130,588	188,032		374,412		352,809	252,394	152,003
Beginning Fund Balance	\$	931,611	\$ 990,588	\$ 1,118,032	\$	1,354,412	\$	1,382,809	\$ 1,392,395	\$ 1,403,005
Budget Amount	\$	4,000,000	\$ 4,300,000	\$ 4,650,000	\$	4,900,000	\$	5,150,000	\$ 5,700,007	\$ 6,255,010
Reserves as a Percent of Budget		20.00%	20.00%	20.00%		20.00%		20.00%	20.00%	20.00%
Legal Reserves Limit		20%	20%	20%		20%		20%	20%	20%
										•

				Н	igh	School Distri	ct			
T	Actual		Actual	Actual		Actual		Budget*	Projected*	Projected*
	2014-15		2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Ī	\$ -	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -
1	420,000	420,000 422,20		530,000		570,000		610,000	671,000	738,000
	205,879		-	293,653		353,796		541,056	512,123	480,396
1	\$ 625,879	\$	422,204	\$ 823,653	\$	923,796	\$	1,151,056	\$ 1,183,123	\$ 1,218,396
	\$ 2,100,000 20.00% 20%	\$	2,460,000 17.16% 20%	\$ 2,650,000 20.00% 20%	\$	2,850,000 20.00% 20%	\$	3,050,000 20.00% 20%	\$ 3,355,000 20.00% 20%	\$ 3,690,000 20.00% 20%



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit



2018-19 Adopted Budget

Financial Section: Adult Education Fund

## **Adult Education Fund**

## **Overview**

The Adult Education Fund is required for districts operating an adult education program in accordance with 20-7-702, MCA. Adult education programs may provide any area of instruction approved by the trustees, including basic, secondary, and vocational/technical education.

The Adult Education Fund budget is \$390,480, or 0.4% of the District's 2018-19 budgeted funds.

## **Financing**

The Adult Education Fund has two primary financing sources. The first is course fees for students. Trustees are allowed to charge for tuition and equipment and materials, and those charges can be determined on a course-by-course basis. The second funding source is local tax revenue. A permissive (i.e., non-voted) local levy allows districts to finance Adult Education Fund costs in excess of the fee income. There is no limit on the amount of this levy.

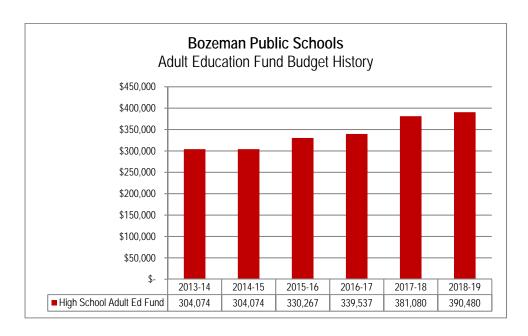
#### Bozeman Public Schools Overview

The Bozeman School District offers a robust adult and community education program. A pool of more than 50 teachers provide educational opportunities in a variety of content areas. In additional to administering the HiSET high school equivalency exam, the Adult and Community Education department offers 45-50 classes each quarter, serving more than 2,000 community adults each year.

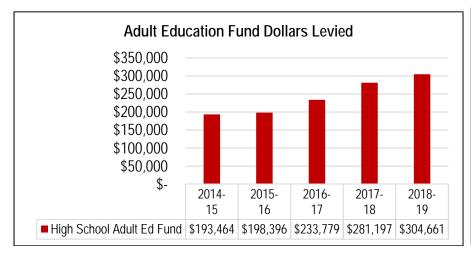
## **Budget and Taxation History**

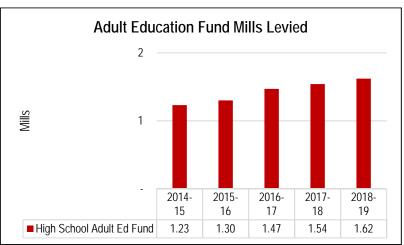
The District's Adult Ed program is growing along with the rest of the District. Additionally, the Federal Adult Basic Literacy and Education grants were eliminated after FY2016-17. The District chose to retain the services of two of the three staff historically paid by that grant. As a result, the budget for the Adult Education fund and the permissive levy that supports it both increased at that time.

The graph below shows the growing budgets for this fund:



The following graphs present a five-year history of Adult Education Fund dollars and mills levied. In 2018-19, the High School Districts will levy 1.62 mills, which represents less than 1% of the District's tax burden this year:





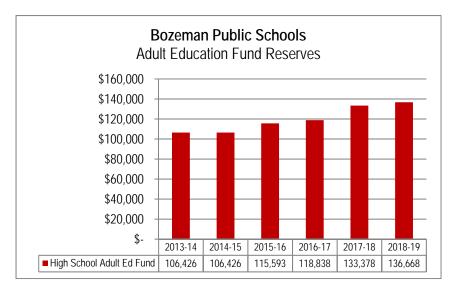
## Fund Balances and Reserves

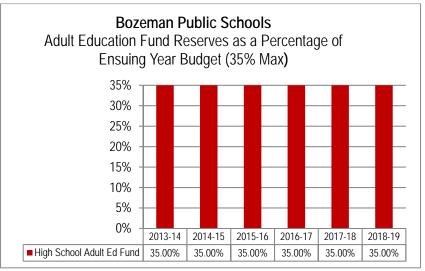
Because state law restricts Adult Ed Fund expenditures to adult education costs, Adult Ed Fund balances are considered restricted fund balances in accordance with GASB Statement 54. Ending fund balances continue to grow in the Adult Ed Fund. State law (20-7-713, MCA) limits districts to a maximum reserve of 35% in the Adult Ed Fund. Fund balances above that amount must be reappropriated—or used to reduce revenue requirements in the ensuing fiscal year.

Ending fund balances continue to grow in the Adult Ed Fund. The District places a high priority on maximizing reserves, for three primary reasons:

- Reserves are important to ensure adequate cash flow
- Reserves can be used as a funding source for emergency budget amendments
- The District anticipates issuing debt in the near future. Rating agencies place a high emphasis on adequate reserves, so the strong reserve balances will help reduce interest costs—and therefore, tax impact—caused by these future debt issues.

<u>District policy 7515</u> allows the Board of Trustees to commit fund balances for a specific purpose. That policy also delegates responsibility for assigning fund balances to the Superintendent and Deputy Superintendent Operations. To date, commitments and assignments of Adult Ed Fund balances have not been made.





### Bozeman Public Schools 2018-19 Expenditure Budget Adult Education Fund

Location: All Locations

				Elementary D	istrict		
	Actual	Actual	Actual	Actual	Adopted	Projected	Projected
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
October 1 Enrollment	4,223	4,321	4,509	4,624	4,684	4,790	4,967
Budget Per Student	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

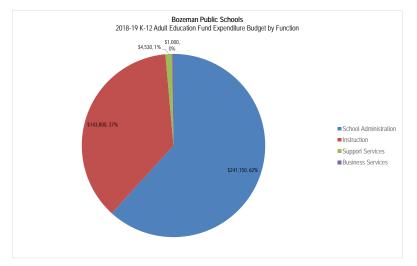
					High School [	Distric	:t				
		Actual	Actual	Actual	Actual		Adopted		Projected		Projected
	2	2014-15	2015-16	2016-17	2017-18		2018-19		2019-20	İ	2020-21
October 1 Enrollment		1,963	1,973	1,996	2,118		2,1	68	2,223		2,277
Budget Per Student	\$	115.91	\$ 118.20	\$ 130.19	\$ 152.71	\$	180	11	\$ 180.90	\$	181.93
									_		

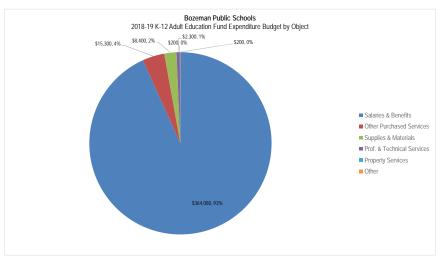
					Elementary Di	stric	:t					
Budget By Function	Actual 2014-15	Actual 2015-16	Actual 2016-17	E	stimated Actual 2017-18		Adopted Budge 2018-19 \$	et %	Projected Bud		Projected Bud 2020-21	lget
Instruction	\$ -	\$ -	\$ -	\$	-	\$	-	70	\$	-	\$	-
Support Services		-	-		-		-			-		-
General Administration	-	-	-		-		-			-		-
School Administration	-	-	-		-		-			-		-
Business Services		-	-		-		-			-		-
Operations & Maintenance		-	-		-		-			-		-
Student Transportation		-	-		-		-			-		-
School Foods		-	-		-		-			-		-
Extracurricular Activities		-	-		-		-			-		-
Debt Service		-	-		-		-			-		-
Other	-	-	-		-		-			-		-
Total For Location	\$	\$ -	\$ -	\$	-	\$	-		\$		\$	-

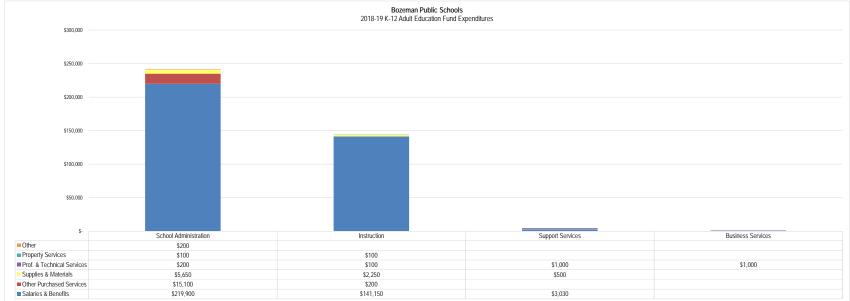
							High School [	Distr	rict			
Budget By Function		Actual		Actual	Actual	E	stimated Actual	6	Adopted Budget 2018-19		Projected Budget	Projected Budget
la standila a	_	2014-15		2015-16	2016-17	ė	2017-18	<b>\$</b>	142.000	27.007	2019-20	2020-21
Instruction	\$	35,891	2	48,677	\$ 71,491	3	136,644	\$	143,800	36.8%		
Support Services		6,225		4,786	4,596		3,352		4,530	1.2%	4,621	4,713
General Administration		-		-	-		-		-	0.0%	-	
School Administration		183,682		178,368	181,569		182,488		241,150	61.8%	248,389	255,939
Business Services		1,733		1,378	2,208		965		1,000	0.3%	1,020	1,040
Operations & Maintenance		-		-	-		-		-	0.0%	-	
Student Transportation		-		-			-		-	0.0%	-	
School Foods		-		-	-		-		-	0.0%	-	-
Extracurricular Activities		-		-	-		-		-	0.0%	-	
Debt Service		-		-	-		-		-	0.0%	-	-
Other		-		-	-		-		-	0.0%	-	-
Total For Location	\$	227,531	\$	233,209	\$ 259,864	\$	323,449	\$	390,480	100.0%	\$ 402,132	\$ 414,245

						Elementary Di	stric	t					
Budget By Object	Actual		Actual		Actual	ated Actual		Adopted Budge 2018-19		Projected	5	,	ted Budget
	 2014-15	<u> </u>	2015-16	_	2016-17	 2017-18	_	\$	%	2019	-20		020-21
Salaries & Benefits	\$ -	\$	-	\$	-	\$ -	\$	-		\$	-	\$	-
Prof. & Technical Services	-		-		-	-		-			-		
Property Services	-		-		-	-					-		
Other Purchased Services			-		-	-		-			-		
Supplies & Materials			-		-						-		
Property & Equipment			-		-	-		-			-		
Debt Service	-		-		-			-			-		
Other			-		-	-		-			-		
Total For Location	\$ -	\$	-	\$	-	\$ -	\$	-		\$	-	\$	-

							High School I	Dis	strict				
Budget By Object		Actual 2014-15	Actual 2015-16		Actual	Es	stimated Actual		Adopted Budge 2018-19	t %	Projected Budget 2019-20	Pr	ojected Budget 2020-21
Salaries & Benefits	<u>_</u>			2016-17 2017-18 2,036 \$ 239,506 \$ 307,			ø	3/4,000	93.2%				
	2	204,491	\$ 	2		2						2	386,779
Prof. & Technical Services		3,898	2,967		4,128		2,128		2,300	0.6%	2,346		2,392
Property Services		114	-		-		-		200	0.1%	204		208
Other Purchased Services		12,869	10,701		9,494		9,637		15,300	3.9%	15,606		15,919
Supplies & Materials		6,109	7,445		6,736		3,972		8,400	2.2%	8,568		8,739
Property & Equipment		-	-		-		-		-	0.0%	-		-
Debt Service		-	-		-		-		-	0.0%	-		-
Other		50	60		-		-		200	0.1%	204		208
Total For Location	\$	227,531	\$ 233,209	\$	259,864	\$	323,449	\$	390,480	100.0%	\$ 402,132	\$	414,245

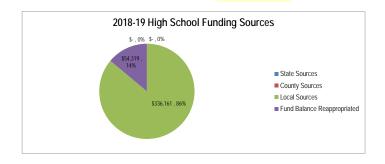






#### Bozeman Public Schools 2018-19 Revenue Budget Adult Education Fund

				Elementa	v District							High School Distr	ict			
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21		2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21
Revenue by Source	Actual	Actual	Actual	Estimated Actual	Adopted Budget	Projected Budget	Projected Budget		Actual	Actual	Actual	Estimated Actual	Adopted Budget		Projected Budget	Projected Budget
State of Montana:	Actual	Actual	Actual	Actual	Buuget	Buuget	Buuger	<u> </u>	Actual	Actual	Actual	Actual	buuget		Buuger	buuget
Direct State Aid	\$ -	\$ -	- \$ -	\$ -	\$ -	\$ -	\$ -	\$	-	- \$	- \$	-	\$ -	0.0% \$	- \$	
Quality Educator Payment														0.0%		
At-Risk Student Payment Indian Education for All Payment						1								0.0%		
American Indian Acheivement Gap Payment														0.0%		
State Special Ed.														0.0%		
Data for Acheivement Payment														0.0%		
State Tuition for State Placement				-								-		0.0%		
Natural Resources Development Payment Guaranteed Tax Base Subsidy												-		0.0%		
State Transportation Reimb.														0.0%		
State Technology Payment														0.0%		
State School Block Grant (HB 124)														0.0%		
Combined Fund School Block Grant														0.0%		
Property Tax Reimbursement SB96 Combined Block Grant Reimbrusement														0.0%		
Total State of Montana Revenue					-			-	<u>-</u>	<del>.                                      </del>			-	0.0%	<del></del>	
Total State of Montana Revenue	3 -	3 -	. 3 -	3 -	3 -	3 -	3 -	3		· · ›	- s		3 -	0.0%	- >	-
Gallatin County:																
County Transportation Reimb.	٠.	٠.		٠.	٠.	٠.	\$ -	\$		s - s	. \$		٠.	0.0% \$	- \$	
County Retirement Distribution								•						0.0%		
Total Gallatin County Revenue	s -	s -	· \$ -	s -	s -	s -	\$ -	s		s - s	- S		s -	0.0% \$	- s	
•			-					_								<u> </u>
District Revenue:																
Property Tax Levy	\$ -	\$ -	- \$ -	\$ -	\$ -	\$ -	\$ -	\$			231,156 \$	280,330	\$ 304,661	78.0% \$	309,623 \$	304,661
Penalties and Interest on Delinquent Taxes									395	337	317	371		0.0%		
Tax Audit Receipts Tax Increment Finance District Proceeds														0.0%	:	
Tuition - Individual														0.0%		
Community Education User Fees									40,338	29,929	31,548	29,275	27,000	6.9%	27,000	31,000
HISET Testing Fees												6,584	4,000	1.0%	4,000	
Investment Earnings									1,116	1,342	2,007	2,700	500	0.1%	500	500
Transportation Fee - Individual Other Revenue						1			460			(6.584)		0.0%		
Education Improvement Payment						į.			400			(0,304)		0.0%		
Prior Period Adjustment								_						0.0%		
Total District Revenue	<u>s</u> -	S -	\$ -	\$ -	<u>\$</u>	\$ -	\$ -	<u>s</u>	240,959	\$ 229,841 \$	265,028 \$	312,675	\$ 336,161	86.1% \$	341,123 \$	336,161
Total Revenue									240,959	\$ 229,841 \$	265.028 \$	312,675	\$ 336.161	86.1% \$	341,123 \$	336,161
Fund Balance Reappropriated								\$	80,110		265,028 \$ 77,759 \$	68,383	\$ 54,319		61,009 \$	67,858
i ulu balalice Reappropriateu	• -	, .	• •	•	•	• -	• -	3	60,110	9 04,371 9	11,137 3	00,303	g 34,317	#DIV/0: 2	01,007	07,030
Total Funding Sources	\$ -	<u>s</u> -	\$ -	\$ -	<u> </u>	\$ -	\$ -	\$	321,069	314,212 \$	342,787 \$	381,058	\$ 390,480	100.0% \$	402,132 \$	404,019
				Elementa	y District							High School Distr	ict			
	2014.15	2015 17	201/ 17	2017-18	2018-19	2019-20	2020-21		2014.15	2015.17	201/ 17	2017-18	2018-19		2019-20	2020-21
Tax Information	2014-15	2015-16	2016-17	Estimated	Adopted	Projected	Projected		2014-15	2015-16	2016-17	Estimated	Adopted		Projected	Projected
	Actual	Actual	Actual	Actual	Budget	Budget	Budget	L	Actual	Actual	Actual	Actual	Budget		Budget	Budget
Taxable Value Levied Mills	\$ 131,762,887			\$ 151,994,908				\$			159,327,210 \$	182,556,412		,815,184 \$		195,402,917
Levied Mills	0.00	0.00	0.00	0.00	0.00	0.00	0.00		1.23	1.30	1.47	1.54	1.62		1.47	1.47



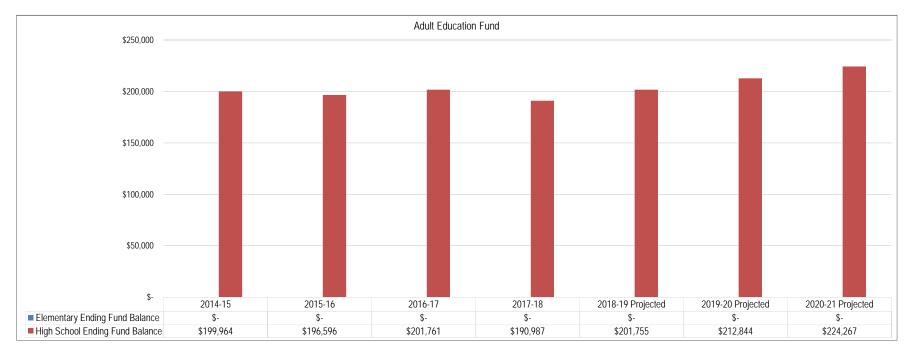
#### Bozeman Public Schools Fund Balance and Reserve Analysis Adult Education Fund

				E	Elen	mentary Distric	t				
Fund Balance Analysis and Projections	Actual		Actual	Actual		Actual		Budget*	Projected*	Pro	jected*
Fullu Balance Analysis and Projections	2014-15		2015-16	2016-17		2017-18		2018-19	2019-20	20	20-21
Beginning Fund Balance	\$	- \$	-	\$ -	\$	-	\$	-	\$ -	\$	
Plus: Revenue & Other Financing Sources		-	-	-		-		-	-		-
Less: Expenditures & Other Financing Uses*		-	-	-		-		-	-		-
Ending Fund Balance	\$	- \$	-	\$ -	\$	-	\$	-	\$ -	\$	

					Н	igh	School Distri	ct			
	Actual	Actual Actual 2015-16 2016-17					Actual		Budget*	Projected*	Projected*
	2014-15		2015-16	6 2016-17			2017-18		2018-19	2019-20	2020-21
\$	186,536	\$	199,964	\$ 196,596		\$	201,761	\$	190,987	\$ 201,755	\$ 212,844
	240,959		229,841		265,028		312,675		311,093	320,376	330,026
	227,531		233,209		259,864		323,449		300,325	309,286	318,603
\$	199,964	\$	196,596	\$	201,761	\$	190,987	\$	201,755	\$ 212,844	\$ 224,267

						Е	lementary Dist	tric					
Reserves Analysis	Actual		Actual		Actual		Actual		Budget*	Projected*		Projected*	
Reserves Analysis	2014-15		2015-16		2016-17		2017-18		2018-19	2019-20		2020-21	
Negative Fund Balance	\$		\$	-	\$	-	\$	-	\$ -	\$	-	\$	-
Plus: Fund Balance Reserved for Operations		-		-		-		-	-		-		-
Plus: Fund Balance Reappropriated		-		-		-		-	-		-		-
Beginning Fund Balance	\$		\$	-	\$	-	\$	-	\$ -	\$		\$	٠
Budget Amount	\$	-	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-
Reserves as a Percent of Budget	0.00%		0.00%		0.00%		0.00%		0.00%	0.00%		0.00%	
Legal Reserves Limit	N/A		N/A		N/A		N/A		N/A	N/A		N/A	

			Н	igh	School Distri	ct			
Ī	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
İ	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -	\$ -
	106,426	115,593	118,838		133,378		136,668	140,746	144,986
	80,110	84,371	77,759		68,383		54,319	61,009	67,858
	\$ 186,536	\$ 199,964	\$ 196,596	\$	201,761	\$	190,987	\$ 201,755	\$ 212,844
	\$ 304,074	\$ 330,267	\$ 339,537	\$	381,080	\$	390,480	\$ 402,132	\$ 414,245
	35.00%	35.00%	35.00%		35.00%		35.00%	35.00%	35.00%
Ì	35%	35%	35%		35%		35%	35%	35%



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit



2018-19 Adopted Budget

Financial Section: Technology Acquisition and Depreciation Funds

## **Technology Acquisition and Depreciation Fund**

#### Overview

The Technology Acquisition and Depreciation Fund ("Technology Fund") is authorized by 20-9-533, MCA. Districts can use the Technology Fund to finance:

- The acquisition and maintenance of computer equipment
- Technical training for school personnel
- Cloud computing service, for levies approved after July 1, 2013.

The Technology Fund budgets total \$1,782,683, or 2% of the District's 2018-19 budgeted funds.

## **Financing**

There are two primary funding sources specific to the Technology Fund: State Technology Aid payments and voter-approved tax levies. The state legislature appropriates an amount every biennium, and the Montana Office of Public Instruction allocates that amount to districts based on their General Fund BASE budgets compared to the statewide total BASE budgets. For 2017-18 and 2018-19, however, the state will use the State Technology payment as a match to Federal E-Rate funding to expand internet access to schools across Montana. The legislative decision, made as a part of HB390, means schools will not receive the State Technology Payment for two years. In 2016-17, Bozeman Elementary and High School State Technology Aid allocations were \$27,449.46 and \$14,549.79, respectively.

Districts may also seek voter approval for property taxes to support the Technology Fund. These levies are subject to different limitations based on the date voters approved them.

- Levies approved prior to July 1, 2013 may be perpetual in nature. However, they are limited to an amount each year that does not exceed 20% of the original cost of District-owned technology equipment, and the amount budgeted may not, over time, exceed 150% of the original cost of that equipment.
- Levies approved on or after July 1, 2013 are limited to a 10-year duration. However, these levies are not subject to the annual and lifetime
  depreciation limits. Additionally, levies passed after this date also cause levies approved *before* this date to fall subject to the same
  requirements as the new levy. That is, if a district has a perpetual levy and subsequently passes a new levy, the perpetual levy will have a
  maximum duration of 10 years.

#### Bozeman Public Schools Overview

Both the Elementary and High School Districts have levies that voters approved prior to July 1, 2013. The High School District has a permanent levy, fixed in the amount of \$200,000. The Elementary District levy is also perpetual, but it is a variable amount. The Elementary levy is 3 mills, so the amount of the levy will change with the value of a mill.

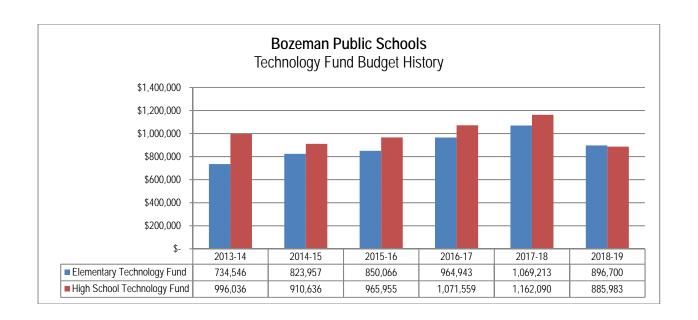
In the past, schools received a Combined Fund School Block Grant from the state that it could allocate to any budgeted fund, either to increase spending authority or reduce local taxes. The Bozeman School District historically used its block grant allocation to increase the Technology Funds.

However, the legislature permanently deleted the Combined Fund School Block Grant during the 2017 Special Legislative Session. The loss of this annual funding source—which totaled \$281,250 in 2017-18—will hamper the District's ability to provide technology services to students.

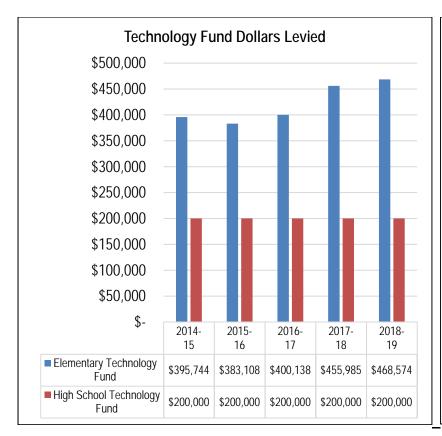
The Bozeman School District maintains a comprehensive Technology Plan that guides Technology Fund purchases. That document can be accessed <u>online</u>.

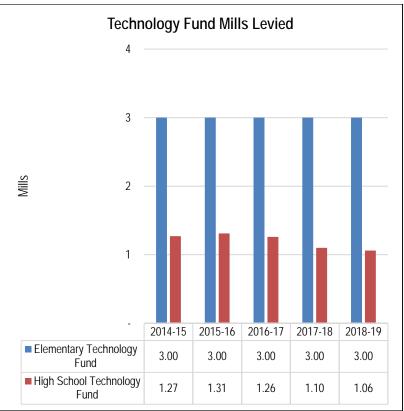
## **Budget and Taxation History**

Technology Fund budgets are largely contingent on fund balance carried forward from the previous fiscal year. The Technology Plan calls for expenditures that can fluctuate from year to year, so ending fund balances vary widely as well. As a result, Technology Fund budgets do not necessarily show a consistent pattern or trend:



The following graphs present a five-year history of Technology Fund dollars and mills levied for both the Elementary and High School Districts. In 2018-19, the Elementary and High School Districts will levy 3.00 mills and 1.06 mills, respectively. The 4.06 total K-12 Technology Fund mills represents 2% of the District's tax burden this year:





## Fund Balances and Reserves

Because state law restricts Technology Fund expenditures to specific purposes, Technology Fund balances are considered restricted fund balances in accordance with GASB Statement 54. Ending fund balances continue to grow in the Technology Fund. State law does not allow a reserve in the Technology Fund, so all fund balances must be reappropriated—or used to increase budget authority in the ensuing fiscal year.

<u>District policy 7515</u> allows the Board of Trustees to commit fund balances for a specific purpose. That policy also delegates responsibility for assigning fund balances to the Superintendent and Deputy Superintendent Operations. To date, commitments and assignments of Technology Fund balances have not been made.

## Bozeman Public Schools 2018-19 Expenditure Budget Technology Fund

Location: All Locations

					Elementary Di	stric	ct		
	Actual	Actual		Actual	Actual		Adopted	Projected	Projected
	2014-15	2015-16		2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment	4,223	4,321		4,509	4,624		4,684	4,790	4,967
Budget Per Student	\$ 127.14	\$ 106.90	\$	110.09	\$ 124.52	\$	191.08	\$ 198.11	\$ 202.48
-		 	_			_		 	 

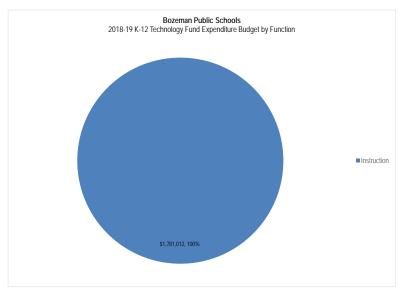
					High School [	Distr	rict		
		Actual	Actual	Actual	Actual		Adopted	Projected	Projected
	2	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment		1,963	1,973	1,996	2,118		2,168	2,223	 2,277
Budget Per Student	\$	153.02	\$ 125.54	\$ 125.11	\$ 199.01	\$	408.66	\$ 398.84	\$ 389.67

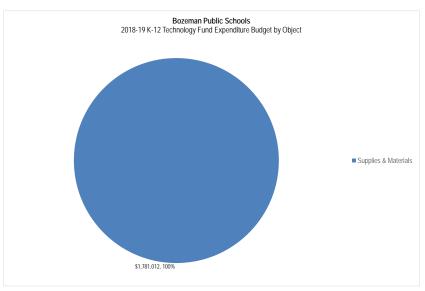
					Elementary Di	istri	ct				
Budget By Function	Actual 2014-15	Actual 2015-16	Actual 2016-17	E	Estimated Actual 2017-18		Adopted Budge 2018-19	et %	Projected Budget 2019-20	Pr	ojected Budget 2020-21
Instruction	\$ 265,927	\$ 239,006	\$ 334,046	\$	437,259	\$	895,029	100.0%		\$	1,005,714
Support Services	90,481	12,161	12,825		13,111		-	0.0%	-		-
General Administration	-	-	-		-		-	0.0%	-		-
School Administration	1,524	-	2,987		-		-	0.0%	-		-
Business Services	178,997	171,961	141,193		125,415		-	0.0%	-		-
Operations & Maintenance	-	-	5,335		-		-	0.0%	-		-
Student Transportation	-	-	-		-		-	0.0%	-		-
School Foods	-	-	-		-		-	0.0%	-		-
Extracurricular Activities	-	-	-		-		-	0.0%	-		-
Debt Service	-	-	-		-		-	0.0%	-		-
Other	-	38,784	-		-		-	0.0%	-		-
Total For Location	\$ 536,929	\$ 461,912	\$ 496,386	\$	575,785	\$	895,029	100.0%	\$ 948,958	\$	1,005,714

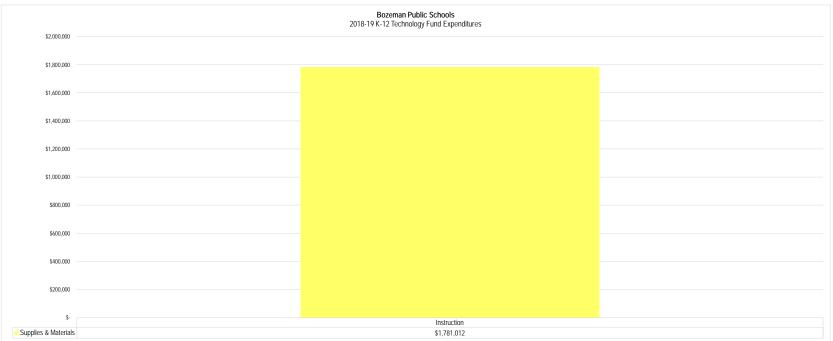
					High School [	Distr	rict			
Budget By Function	Actual	Actual	Actual	Ε	stimated Actual		Adopted Budge 2018-19		Projected Budget	Projected Budget
	2014-15	2015-16	2016-17		2017-18	\$	%		2019-20	2020-21
Instruction	\$ 197,030	\$ 143,176	\$ 139,635	\$	322,025	\$	885,983	100.0%	\$ 886,632	\$ 887,282
Support Services	5,490	2,461	3,726		3,780		-	0.0%	-	-
General Administration	-	-	-		-			0.0%	-	
School Administration	-	-	-		-			0.0%	-	-
Business Services	97,867	102,055	106,357		95,693			0.0%	-	
Operations & Maintenance	-	-	-		-			0.0%	-	-
Student Transportation	-	-	-		-		-	0.0%	-	-
School Foods	-	-	-		-			0.0%	-	-
Extracurricular Activities	-	-	-		-			0.0%	-	
Debt Service	-	-	-		-			0.0%	-	
Other		-	-		-			0.0%	-	
Total For Location	\$ 300,387	\$ 247,692	\$ 249,718	\$	421,498	\$	885,983	100.0%	\$ 886,632	\$ 887,282

				Elementary D	istri	ict				
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	Estimated Actual 2017-18		Adopted Budge 2018-19 \$	t %	Projected Budget 2019-20	Р	rojected Budget 2020-21
Salaries & Benefits	\$ 12,008	\$ 10,607	\$ 12,825	\$ 12,976	\$	-	0.0%	\$ -	\$	-
Prof. & Technical Services	119,497	74,789	109,350	137,949		-	0.0%	-		-
Property Services	-	-	512	1,620		-	0.0%	-		-
Other Purchased Services	-	-		-			0.0%	-		
Supplies & Materials	293,143	304,044	373,699	409,267		895,029	100.0%	948,958		1,005,714
Property & Equipment	112,281	72,473	-	13,972		-	0.0%	-		-
Debt Service	-	-	-	-		-	0.0%	-		-
Other	-	-	-	-		-	0.0%	-		-
Total For Location	\$ 536,929	\$ 461,912	\$ 496,386	\$ 575,785	\$	895,029	100.0%	\$ 948,958	\$	1,005,714

					High School [	Dist	trict			
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	E	Estimated Actual 2017-18		Adopted Budget 2018-19 \$	t %	Projected Budget 2019-20	Projected Budget 2020-21
Salaries & Benefits	\$ 5,490	\$ 2,461	\$ 3,726	\$	3,780	\$	-	0.0%	\$ -	\$ -
Prof. & Technical Services	120,819	110,648	108,201		130,027		-	0.0%	-	-
Property Services	-	-	35		-		-	0.0%	-	-
Other Purchased Services	3,135	3,135	3,080		-		-	0.0%	-	
Supplies & Materials	137,135	86,848	134,676		273,718		885,983	100.0%	886,632	887,282
Property & Equipment	33,808	44,599	-		13,972		-	0.0%	-	-
Debt Service	-	-	-		-		-	0.0%	-	-
Other	-	-	-		-		-	0.0%		-
Total For Location	\$ 300,387	\$ 247,692	\$ 249,718	\$	421,498	\$	885,983	100.0%	\$ 886,632	\$ 887,282





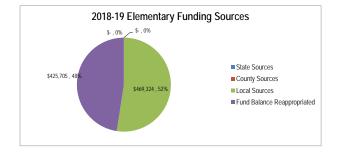


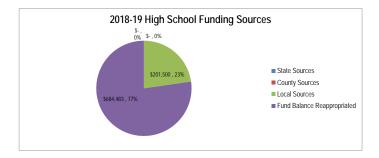
#### Bozeman Public Schools 2018-19 Revenue Budget Technology Fund

					Elementar	/ District								High School Dis	trict			
	2014-15		2015-16	2016-17	2017-18	2018-19		2019-20	2020-21	1	2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21
Revenue by Source					Estimated	Adopted		Projected	Projected					Estimated	Adopted		Projected	Projected
	Actual		Actual	Actual	Actual	Budget		Budget	Budget	_	Actual	Actual	Actual	Actual	Budget		Budget	Budget
State of Montana:	_							_				_		_	_			
Direct State Aid	\$	- \$	- \$		\$ -	\$ -	0.0%	-	2 -		\$ -	\$ -	\$ -	\$ -	2 -	0.0% \$	- 5	-
Quality Educator Payment At-Risk Student Payment				-			0.0%									0.0%		
Indian Education for All Payment							0.0%									0.0%		
American Indian Acheivement Gap Payment							0.0%									0.0%		
State Special Ed.							0.0%									0.0%		
Data for Acheivement Payment							0.0%									0.0%		
State Tuition for State Placement							0.0%									0.0%		
Natural Resources Development Payment							0.0%									0.0%		
Guaranteed Tax Base Subsidy							0.0%									0.0%		
State Transportation Reimb.							0.0%									0.0%		
State Technology Payment	2/	6,241	26,869	27.449			0.0%				13,819	13.743	14.550			0.0%		
State School Block Grant (HB 124)	-		20,007	27,117			0.0%				10,017	10,710	11,000			0.0%		
Combined Fund School Block Grant	146	6,355	146,355	146.355	76.578		0.0%				134,895	134,895	134,895	70.581		0.0%		
Property Tax Reimbursement							0.0%									0.0%		
SB96 Combined Block Grant Reimbrusement	5	7,856					0.0%				40,142					0.0%		
Total State of Montana Revenue		0,453 \$	173,225 \$	173,805	\$ 76,578	e .	0.0%	ŧ .	٠ .	-	\$ 188.856	\$ 148,637	s 149,444	s 70.581	e .	0.0%		t .
Total State of Montana Neverlae	y 25	0,733 9	173,223 9	173,003	9 10,310	-	0.070	-	-	-	9 100,030	9 140,037	9 177,777	70,301		0.070		
Gallatin County:																		
County Transportation Reimb.	s	- S	- \$		s -	s -	0.0%	s -	\$ -		s -	s -	s -	s -	s -	0.0% \$	- 5	
County Retirement Distribution	•						0.0%									0.0%		
Total Gallatin County Revenue	¢		. \$		¢ .	e .	0.0%	ŧ .		-	٠	ę .	9	¢ .	e .	0.0%		t .
Total Gallatin County (Cyclide	4						0.070	-		-			-			0.070		,
District Revenue:																		
Property Tax Levy	\$ 400	0.186 S	384.377 \$	395,295	\$ 455,103	s 468.574	52.4%	\$ 481.507	\$ 468.574		\$ 204.737	s 199,919	s 198.776	\$ 201,004	s 200,000	22.6% \$	200,000 \$	200,000
Penalties and Interest on Delinquent Taxes		449	583	525	561		0.0%				376	351	298	304		0.0%	, ,	,
Tax Audit Receipts				-			0.0%									0.0%		
Tax Increment Finance District Proceeds							0.0%									0.0%		
Tuition - Individual							0.0%									0.0%		
Community Education User Fees							0.0%									0.0%		
HISET Testing Fees							0.0%									0.0%		
Investment Earnings		843	995	2,635	3,125	750	0.1%	750	750	)	1,957	3,581	6,280	8,397	1,500	0.2%	1,500	1,500
Transportation Fee - Individual				-			0.0%									0.0%		
Other Revenue		1,228	-	-	-		0.0%									0.0%		
Education Improvement Payment		-	-	-	-		0.0%									0.0%		
Prior Period Adjustment							0.0%	-		_						0.0%		
Total District Revenue	\$ 402	2,706 \$	385,954 \$	398,454	\$ 458,789	\$ 469,324	52.4%	\$ 482,257	\$ 469,324	L	\$ 207,070	\$ 203,850	\$ 205,353	\$ 209,705	\$ 201,500	22.7%	201,500	201,500
Total Revenue	. (2)	2150 6	559.179 \$	572,259	¢ 525.2/7		FO 40/	400.057				. 252.400	254 700		201 500	22 70/	201 500 4	201 500
		3,159 \$					52.4%				\$ 395,926					22.7%		
Fund Balance Reappropriated	\$ 196	6,753 \$	292,983 \$	390,249	\$ 466,123	\$ 425,705	47.6%	\$ 466,701	\$ 510,167	-	\$ 520,280	\$ 615,818	\$ 720,615	\$ 825,694	\$ 684,483	76.5%	685,132	685,782
Total Funding Sources	¢ 020	9,912 \$	852,162 \$	962.509	\$ 1,001,490	\$ 895,029	100.0%	\$ 948,958	\$ 979,491		\$ 916,206	\$ 968.305	\$ 1.075.412	\$ 1,105,981	s 885.983	100.0%	886.632 5	887,282
Total Fulluling Sources	φ 02°	7,712 3	032,102 \$	702,309	ş 1,001,490	\$ 090,029	100.076	940,930	ş 9/9,491		a 910,200	ş 900,3U3	a 1,075,412	a 1,105,961	\$ 000,903	100.0%	000,032	001,202

						Elementary	District			
	2014-15		2015-16	2016-17		17-18	2018-19	2019		2020-21
Tax Information	2014-13		2013-10	2010-17	Estir	mated	Adopted	Proje	cted	Projected
	Actual		Actual	Actual	Ac	ctual	Budget	Bud	get	Budget
Taxable Value	\$ 131,762,8	87 \$	127,702,815	\$ 133,379,457	\$ 151	1,994,908	\$ 156,191,478	\$ 15	9,315,308	\$ 162,501,614
Levied Mills		.00	3.00	3.00		3.00	3.00		2.86	2.86

			High School Dis	trict		
2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
2014-15	2010-10	2010-17	Estimated	Adopted	Projected	Projected
Actual	Actual	Actual	Actual	Budget	Budget	Budget
\$ 157,393,739	\$ 152,115,661	\$ 159,327,210	\$ 182,556,412	\$ 187,815,184	\$ 191,571,488	\$ 195,402,917
1.27	1.31	1.26	1.10	1.06	1.04	1.04





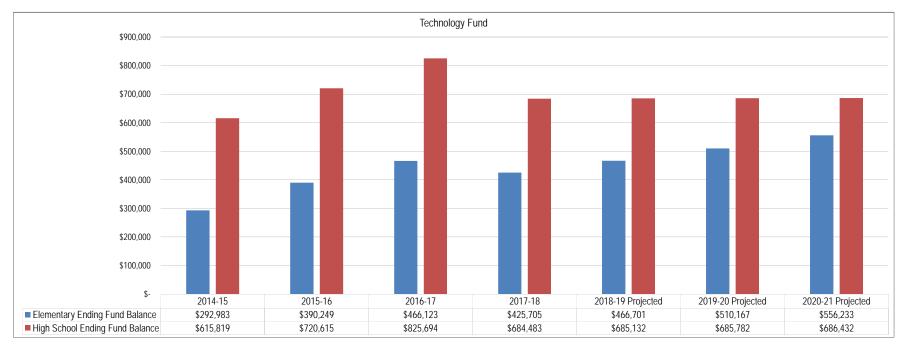
## Fund Balance and Reserve Analysis Technology Fund

			E	Elen	nentary Distric	ct			
Fund Balance Analysis and Projections	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Fullu Balance Analysis and Projections	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Beginning Fund Balance	\$ 196,754	\$ 292,983	\$ 390,249	\$	466,123	\$	425,705	\$ 466,701	\$ 510,167
Plus: Revenue & Other Financing Sources	633,159	559,179	572,259		535,367		564,764	598,793	634,606
Less: Expenditures & Other Financing Uses*	536,929	461,912	496,386		575,785		523,768	555,327	588,540
Ending Fund Balance	\$ 292,983	\$ 390,249	\$ 466,123	\$	425,705	\$	466,701	\$ 510,167	\$ 556,233

			Н	igh	School Distri	ct			
	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Ì	\$ 520,280	\$ 615,819	\$ 720,615	\$	825,694	\$	684,483	\$ 685,132	\$ 685,782
	395,926	352,488	354,798		280,286		294,716	294,932	295,148
	300,387	247,692	249,718		421,498		294,067	294,282	294,498
Ī	\$ 615,819	\$ 720,615	\$ 825,694	\$	684,483	\$	685,132	\$ 685,782	\$ 686,432

			E	len	nentary Distric	t			
Reserves Analysis	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Reserves Ariarysis	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Negative Fund Balance	\$ -	\$ -	\$ -	\$	-	\$		\$ -	\$ -
Plus: Fund Balance Reserved for Operations	1	0	-		-		-	-	-
Plus: Fund Balance Reappropriated	196,753	292,983	390,249		466,123		425,705	466,701	510,167
Beginning Fund Balance	\$ 196,754	\$ 292,983	\$ 390,249	\$	466,123	\$	425,705	\$ 466,701	\$ 510,167
Budget Amount	\$ 823,957	\$ 850,066	\$ 964,943	\$	1,069,213	\$	895,029	\$ 948,958	\$ 1,005,714
Reserves as a Percent of Budget	0.00%	0.00%	0.00%		0.00%		0.00%	0.00%	0.00%
Legal Reserves Limit	N/A	N/A	N/A		N/A		N/A	N/A	N/A

		Н	igh	School Distri	ct			
Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
\$ -	\$ -	\$ -	\$	-	\$	-	\$ -	\$ -
0	1	-		-		-	-	-
520,280	615,818	720,615		825,694		684,483	685,132	685,782
\$ 520,280	\$ 615,819	\$ 720,615	\$	825,694	\$	684,483	\$ 685,132	\$ 685,782
\$ 910,636 0.00%	\$ 965,955 0.00%	\$ 1,071,559 0.00%	\$	1,162,090 0.00%	\$	885,983 0.00%	\$ 886,632 0.00%	\$ 887,282 0.00%
N/A	N/A	N/A		N/A		N/A	N/A	N/A



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit



2018-19 Adopted Budget

Financial Section: Flexibility Funds

## **Flexibility Fund**

## **Overview**

The Flexibility Fund is authorized by Section 20-9-543, MCA, for the purpose of paying salaries, operating expenses, building expenses, purchasing supplies and equipment, and certain innovative programs. The Flexibility Fund budgets are negligible: they total \$11,087, or 0.01% of the District's 2018-19 budgeted funds.

## **Financing**

SB410 passed by the 2015 legislature also expanded the use and funding sources of the Flexibility Fund. This bill provides tax credits for individuals and corporations for charitable donations to 1) an educational improvement account for the purpose of funding innovative educational programs and technology deficiencies in public schools or 2) non-profit, private school student scholarship organizations. The amount of the tax credit is equal to the amount of the donation, not to exceed \$150. The aggregate amount of tax credits for donations to the education improvement account is limited to \$3 million in tax year 2016. If the limit is reached in a year, the aggregate amount will increase by 10 percent in the succeeding tax year.

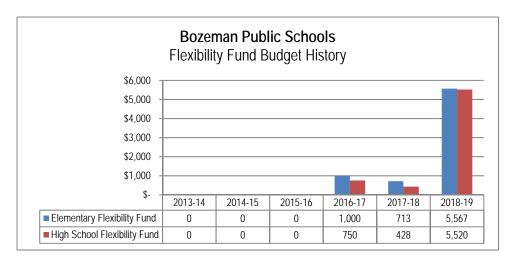
Donations made to the educational improvement account will be distributed to public schools by the Office of Public Instruction. A taxpayer may designate a donation among 11 geographic areas in the state and/or the seven largest school districts, of which Bozeman is one. The monies must be deposited in the District's Flexibility Fund, and the district is required to report the expenditure of supplemental funding for specific schools to the Superintendent of Public Instruction.

#### Bozeman Public Schools Overview

Many years ago, the Bozeman School maintained a Flexibility Fund. However, that fund was inactivated due to lack of use. The District has since reopened the fund, however, to account for the SB410 proceeds as required by law.

## **Budget and Taxation History**

The District's Flexibility Funds were reopened for 2016-17, so their history is short. The spending authority in the Flexibility Fund is the total of the previous year's ending fund balance plus anticipated revenue. However, the District expects only minimal proceeds from the SB410 collections, so additional revenue is not anticipated in this budget. Therefore, the adopted budget is simply the previous year's ending fund balance. Given the small amounts, expenditures from the Flexibility Fund are expected to be rare. As a result, ending fund balance—and therefore, spending authority—will likely increase over time.



Local levies are currently not authorized in the Flexibility Fund.

#### Fund Balances and Reserves

Because state law restricts Flexibility Fund expenditures to specific purposes, Flexibility Fund balances are considered restricted fund balances in accordance with GASB Statement 54. Ending fund balances continue to grow in the Flexibility Fund. State law does not allow a reserve in the Flexibility Fund, so all fund balances must be reappropriated—or used to increase budget authority in the ensuing fiscal year.

<u>District policy 7515</u> allows the Board of Trustees to commit fund balances for a specific purpose. That policy also delegates responsibility for assigning fund balances to the Superintendent and Deputy Superintendent Operations. To date, commitments and assignments of Flexibility Fund balances have not been made.

## Bozeman Public Schools 2018-19 Expenditure Budget Flexibility Fund

Location: All Locations

				Elementary D	istrict		
	Actual	Actual	Actual	Actual	Adopted	Projected	Projected
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
October 1 Enrollment	4,223	4,321	4,509	4,624	4,684	4,790	4,967
Budget Per Student	\$ -	\$ -	\$ -	\$ 0.15	\$ 1.19	\$ 0.84	\$ 0.81

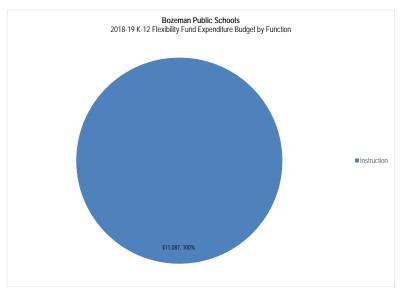
				High School D	District				
	Actual	Actual	Actual	Actual		Adopted		Projected	Projected
	2014-15	2015-16	2016-17	2017-18		2018-19		2019-20	2020-21
October 1 Enrollment	1,963	1,973	1,996	2,118			2,168	2,223	2,277
Budget Per Student	\$ -	\$ -	\$ -	\$ 0.20	\$		2.55	\$ 1.80	\$ 1.76

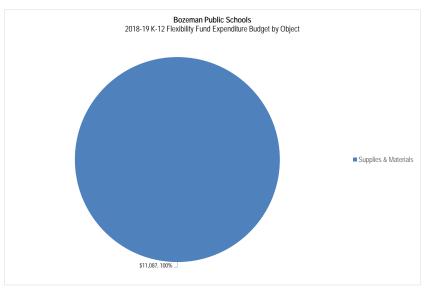
					Elementary Di	stri	ict			
Budget By Function	Actual	Actual	Actual	F	Stimated Actual		Adopted Budg 2018-19	jet	Projected Budget	Projected Budget
budget by Function	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20	2020-21
Instruction	\$ -	\$ -	\$ -	\$	713	\$	5,567	100.0%	\$ 4,000	\$ 4,000
Support Services	-	-	-		-		-	0.0%	-	-
General Administration	-	-	-		-		-	0.0%	-	-
School Administration	-	-	-		-		-	0.0%	-	
Business Services	-	-	-		-		-	0.0%	-	-
Operations & Maintenance	-	-	-		-		-	0.0%	-	-
Student Transportation	-	-	-		-		-	0.0%	-	
School Foods	-	-	-		-		-	0.0%	-	
Extracurricular Activities	-	-	-		-		-	0.0%	-	
Debt Service	-	-	-		-		-	0.0%	-	
Other	-	-	-		-		-	0.0%	-	
Total For Location	\$ -	\$ -	\$ -	\$	713	\$	5,567	100.0%	\$ 4,000	\$ 4,000

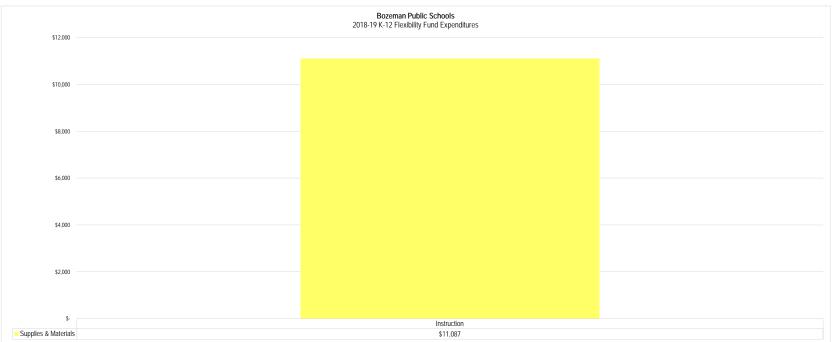
							High School D	Distric	:t			
Budget By Function	Actual		Actual	Actu			nated Actual	<b>*</b>	Adopted Budge 2018-19		Projected Budget	Projected Budget
Instruction	2014-15	¢ 2	015-16	2016-	l l	•	2017-18	\$	% F.F.20	100.0%	2019-20	2020-21 \$ 4.001
Support Services	\$ -	-		\$	٠.	3	428	Þ	5,520	0.0%	\$ 4,001	\$ 4,001
General Administration		-	-		-		-		-	0.0%	-	-
School Administration		-	-		-		-		-	0.0%	-	-
Business Services		-	-		-		-		-	0.0%		-
Operations & Maintenance		-	-		-		-		-	0.0%		-
Student Transportation		-	-		-		-		-	0.0%		-
School Foods		-	-		-		-		-	0.0%		-
Extracurricular Activities		-	-		-		-		-	0.0%		-
Debt Service		-	-		-		-		-	0.0%		-
Other		-	-		-		-		-	0.0%	-	-
Total For Location	\$ -	\$	-	\$		\$	428	\$	5,520	100.0%	\$ 4,001	\$ 4,001

					Elementary Di	istrio	ct			
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	E	stimated Actual 2017-18		Adopted Budge 2018-19 \$	t %	Projected Budget 2019-20	Projected Budget 2020-21
Salaries & Benefits	\$ -	\$	\$ -	\$	-	\$	-	0.0%	\$ -	\$ -
Prof. & Technical Services		-	-		-		-	0.0%	-	-
Property Services	-	-	-		-		-	0.0%	-	
Other Purchased Services	-	-	-		-		-	0.0%	-	
Supplies & Materials	-	-	-		713		5,567	100.0%	4,000	4,000
Property & Equipment	-	-	-		-		-	0.0%	-	-
Debt Service	-	-	-		-		-	0.0%	-	-
Other		-	-		-		-	0.0%	-	-
Total For Location	\$ 	\$ -	\$ -	\$	713	\$	5,567	100.0%	\$ 4,000	\$ 4,000

					High School I	Distri	ict				
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	Es	stimated Actual 2017-18		Adopted Budge 2018-19 \$	et %	Projected Budget 2019-20	Pro	ojected Budget 2020-21
Salaries & Benefits	\$	\$	\$ -	\$		\$	-	0.0%	\$ -	\$	
Prof. & Technical Services	-	-	-		-		-	0.0%	-		-
Property Services	-	-	-		-		-	0.0%	-		-
Other Purchased Services	-	-	-		-		-	0.0%	-		-
Supplies & Materials	-	-	-		428		5,520	100.0%	4,001		4,001
Property & Equipment	-	-	-		-		-	0.0%	-		-
Debt Service	-	-	-		-			0.0%	-		-
Other		-	-		-		-	0.0%			-
Total For Location	\$ -	\$	\$	\$	428	\$	5,520	100.0%	\$ 4,001	\$	4,001





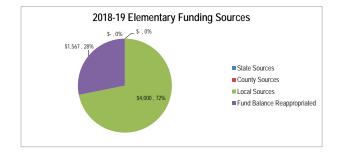


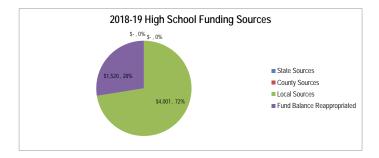
#### Bozeman Public Schools 2018-19 Revenue Budget Flexibility Fund

					Elementar	/ District				1 6					High School Dist	rict			
	2014-15	2015-16	2016	( 17	2017-18	2018-19		2019-20	2020-21	1	2014-15	2015-	6 201	( 17	2017-18	2018-19		2019-20	2020-21
Revenue by Source	2014-15	2015-16	2016	b-1/	Estimated	Adopted		Projected	Projected		2014-15	2015-	6 201	6-17	Estimated	Adopted		Projected	Projected
	Actual	Actual	Act	tual	Actual	Budget		Budget	Budget		Actual	Actua	I Ac	tual	Actual	Budget		Budget	Budget
State of Montana:																			
Direct State Aid	\$	- \$	- \$	- \$		\$ -	0.0%	\$ -	\$ -		5	- S	- \$	- \$	-	\$ -	0.0%	\$ -	\$
Quality Educator Payment			-	-			0.0%					-			-		0.0%		
At-Risk Student Payment		-	-		-		0.0%					-	-	-	-		0.0%		
Indian Education for All Payment				-			0.0%										0.0%		
American Indian Acheivement Gap Payment				-			0.0%								-		0.0%		
State Special Ed.				-			0.0%								-		0.0%		
Data for Acheivement Payment State Tuition for State Placement				-	-		0.0%							-			0.0%		
Natural Resources Development Payment				-	-		0.0%							-			0.0%		
Natural Resources Development Payment Guaranteed Tax Base Subsidy				-	-		0.0%							-			0.0%		
State Transportation Reimb.				-			0.0%										0.0%		
State Transportation Relmb.  State Technology Payment			-		-		0.0%							-			0.0%		
State Technology Payment State School Block Grant (HB 124)			-		-		0.0%							-			0.0%		
Combined Fund School Block Grant				-			0.0%										0.0%		
Property Tax Reimbursement				-			0.0%										0.0%		
SB96 Combined Block Grant Reimbrusement																			
Total State of Montana Revenue						\$ .	0.0%		•	-		_					0.0%		*
Total State of Montana Revenue	3	- 2	- 3	- 2		2 -	0.0%	-	3 -	. 3	S	. 2	- 2	- 3		\$ -	0.0%	<u>-</u>	\$
Gallatin County:																			
County Transportation Reimb.	\$	- S	- \$	- \$		s -	0.0%	s -	\$ -		5	- S	- S	- S		s -	0.0%	s -	\$ .
County Retirement Distribution							0.0%										0.0%		
Total Gallatin County Revenue	ę	. e				e .	0.0%	ŧ .	\$ .		t					e .	0.0%	\$ -	٤ .
Total Gallatin County Revenue	*						0.070	-	-		,	-					0.070		
District Revenue:																			
Property Tax Levy	\$	- S	- \$	- \$		\$ -	0.0%	\$ -	\$ -		\$	- S	- \$	- \$	-	\$ -	0.0%	\$ -	\$
Penalties and Interest on Delinquent Taxes				-			0.0%								-		0.0%		
Tax Audit Receipts				-			0.0%								-		0.0%		
Tax Increment Finance District Proceeds		-	-	-	-		0.0%					-		-	-		0.0%		
Tuition - Individual		-	-	-	-		0.0%					-		-	-		0.0%		
Community Education User Fees			-		-		0.0%							-			0.0%		
HISET Testing Fees				-			0.0%										0.0%		
Investment Earnings			-				0.0%								-		0.0%		
Transportation Fee - Individual			-				0.0%								-		0.0%		
Other Revenue			-				0.0%					-	-	-			0.0%		
Education Improvement Payment			428	285	1,568	4,000	71.9%	4,000	4,000			-	143	285	1,520	4,001	72.5%	4,001	4,001
Prior Period Adjustment		-					0.0%					-					0.0%		
Total District Revenue	\$	- <u>\$</u>	428 \$	285 \$	1,568	\$ 4,000	<u>71.9</u> %	\$ 4,000	\$ 4,000		3	<u> </u>	143 \$	285 \$	1,520	\$ 4,001	72.5%	\$ 4,001	\$ 4,001
Total Revenue	s -	s	428 \$	285 \$	1,568	\$ 4,000	71.9%	\$ 4,000	\$ 4,000	9		s	143 \$	285 \$	1,520	\$ 4,001	72.5%	\$ 4,001	\$ 4,001
Fund Balance Reappropriated	\$	. s	. \$	428 \$	713		28.1%		\$			. s	- 5	143 \$	428		27.3%		
тала завлю повррорника	*	-		720 3	/13	1,307	20.170	·	* -		*			170 0	720	1,320	27.370	<u> </u>	
Total Funding Sources	s -	s	428 \$	713 \$	2,280	\$ 5,567	100.0%	\$ 4,000	\$ 4,000			s	143 \$	428 \$	1,948	\$ 5,520	100.0%	\$ 4,001	\$ 4,001
· g	-	- <del></del>	<del></del>		2,200	- 0,007		- 1,000	+ 1,000		-	· <del></del>	<u></u>		1,710	- 0,020		- 1,001	- 1,001

					Elementan	ry [	District		
ı		2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
- 1	Tax Information	2014-13	2013-10	2010-17	Estimated		Adopted	Projected	Projected
ı		Actual	Actual	Actual	Actual		Budget	Budget	Budget
	Taxable Value	\$ 131,762,887	\$ 127,702,815	\$ 133,379,457	\$ 151,994,908	\$	156,191,478	\$ 159,315,308	\$ 162,501,614
	Levied Mills	0.00	0.00	0.00	0.00	)	0.00	0.00	0.00

					High School Dist	trict			
2	014-15	2015	14	2016-17	2017-18		2018-19	2019-20	2020-21
	:014-13	2013	-10	2010-17	Estimated		Adopted	Projected	Projected
	Actual	Actu	ıal	Actual	Actual		Budget	Budget	Budget
\$	157,393,739	\$ 152	2,115,661	\$ 159,327,210	\$ 182,556,412	\$	187,815,184	\$ 191,571,488	\$ 195,402,917
	0.00		0.00	0.00	0.00		0.00	0.00	0.00





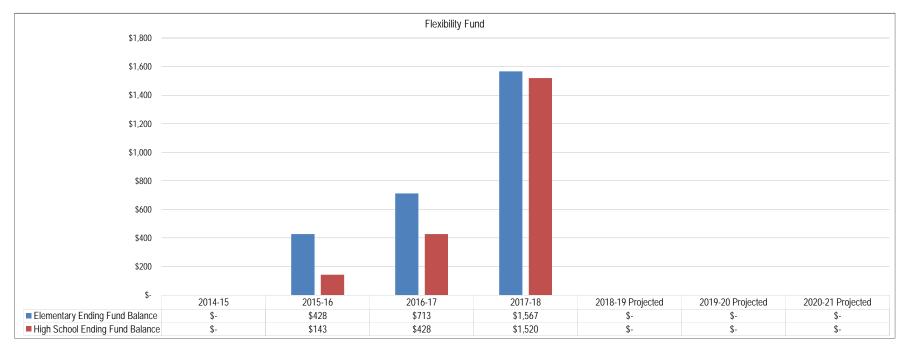
## Fund Balance and Reserve Analysis Flexibility Fund

				E	len	nentary Distric	t				
Fund Balance Analysis and Projections	Actu	al	Actual	Actual		Actual		Budget*	Projected*	F	rojected*
Fullu Balance Analysis and Projections	2014	15	2015-16	2016-17		2017-18		2018-19	2019-20		2020-21
Beginning Fund Balance	\$	-	\$ -	\$ 428	\$	713	\$	1,567	\$ -	\$	-
Plus: Revenue & Other Financing Sources		-	428	285		1,568		4,000	4,000		4,000
Less: Expenditures & Other Financing Uses*			-	-		713		5,567	4,000		4,000
Ending Fund Balance	\$	-	\$ 428	\$ 713	\$	1,567	\$	-	\$ -	\$	-

							_					
- 1				Н	igh	School Distri	ct					
	Actual		Actual	Actual		Actual		Budget*	Projecte	d*	1	Projected*
	2014-15		2015-16	2016-17		2017-18		2018-19	2019-2	0		2020-21
Ī	\$	-	\$ -	\$ 143	\$	428	\$	1,520	\$	-	\$	-
		-	143	285		1,520		4,001	4	1,001		4,001
		-	-	-		428		5,520	4	1,001		4,001
	\$	-	\$ 143	\$ 428	\$	1,520	\$	-	\$	-	\$	-

	Elementary District													
Reserves Analysis		Actual	Actual		Actual			Actual		Actual	Budget*		Projected*	Projected*
Reserves Analysis		2014-15			2015-16			2016-17		2017-18	2018-19		2019-20	2020-21
Negative Fund Balance	\$		-	\$		-	\$	-	\$	-	\$ -	\$	-	\$ -
Plus: Fund Balance Reserved for Operations			-			-		-		-	-		-	-
Plus: Fund Balance Reappropriated			-			-		428		713	1,567		-	-
Beginning Fund Balance	\$		-	\$		-	\$	428	\$	713	\$ 1,567	\$	-	\$ -
Budget Amount	\$		0	\$		0	\$	1,000	\$	713	\$ 5,567	\$	4,000	\$ 4,000
Reserves as a Percent of Budget		0.00%			0.00%			0.00%		0.00%	0.00%		0.00%	0.00%
Legal Reserves Limit		N/A			N/A			N/A		N/A	N/A		N/A	N/A
	. —													

					Н	igh	School Distri	ct							
Ī	Actual		Actual		Actual		Actual		Budget*	Projected*			Projected*		
	2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21		
	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-		
		-		-	-		-		-		-		-		
		-		-	143		428		1,520		-		-		
	\$	-	\$	-	\$ 143	\$	428	\$	1,520	\$	-	\$	-		
	\$	0	\$	0	\$ 750	\$	428	\$	5,520	\$	4,001	\$	4,001		
	0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		
	N/A		N/A		N/A		N/A		N/A		N/A		N/A		
-															



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit



2018-19 Adopted Budget

Financial Section: Debt Service Funds

## **Debt Service Fund**

## **Overview**

The Debt Service Fund is authorized by Section 20-9-438, MCA, for the purpose of paying interest and principal on outstanding bonds and special improvement district (SID) assessments. This fund is also used to account for the proceeds of bonds sold for the purposes provided in Section 20-9-403 (c) and (d), MCA. The Debt Service Fund budgets total \$17,407,423, or 19% of the District's 2018-19 budgeted funds.

In 2015, the Montana legislature increased the maximum amount to which a school district may become indebted by the issuance of general obligation debt to 100 percent of the taxable valuation of the district. Prior to 2015, Districts could only bond 50 percent of their taxable values. Lower-wealth school districts can use an alternate formula to determine their debt capacity. That alternate formula establishes a minimum district mill value per ANB. If a district's mill value per ANB is below this statutory floor, the district may use the state minimum in their debt capacity computation.

This change is important to the Bozeman School District as our community grows and additional buildings are needed. The table on the following pages summarizes the debt capacity in both the Elementary and High School Districts.

## **Financing**

Voter approval is required for Montana school districts to issue debt. State subsidies were once available for districts with below average taxable values, but those subsidies were suspended during the 2017 Special Legislative Session.

Like the District's other operating funds, the Debt Service Fund operates independently of other funds and is fully funded each year. As a result, the District has a specific, dedicated revenue stream for debt service payments that does not compete for General Fund dollars.

#### Bozeman Public Schools Overview

The Bozeman School District continues to pay on bonds used to build and refurbish Longfellow, Hyalite, and Meadowlark Elementary Schools, Chief Joseph Middle School, Bozeman High School, and the Support Services facility. Additionally, on May 2, 2017, the District's High School voters

approved \$125 million in new bonds to finance construction of a second high school and renovations to Bozeman High School. The District locked rates for the first \$100 million issue on July 13, 2017 and closed the transaction on August 3, 2017. Details of that issue are as follows:

	2017 High School Issue
Bond Par Amount	\$100,000,000.00
Net Premium	\$12,195,590.10
Total Bond Proceeds	\$112,195,590.10
Last Maturity	June 1, 2037
True Interest Cost	2.944472%
Total Interest	\$49,180,785.83
Maximum Annual Debt Service	\$7,671,700.00 (2031-32 payment)
Average Annual Debt Service	\$7,523,827.81

To keep the bonds from having a tax impact in 2017-18 as promised during the election cycle, the first year's interest payment was capitalized. As a result, the payment due in 2018-19 will be the first payment of this issue to be funded by local property taxes.

The 2018-19 payment totals \$7,669,850 and will be financed through a \$7,725,946 increase in local property taxes. This increase represents the single largest change to the District's budget this year. In fact, the tax increase associated with these bonds actually *exceeds* the District's overall tax increase of \$7,091,347—meaning there is a net decrease in all other taxes combined.

In April 2017, the District refinanced existing bonds in both the Elementary and High School Districts:

- The Elementary refinance, an advance refunding, totaled \$4,928,879.80. This refinance accomplished two goals: it resulted in a lower interest rate on the outstanding debt and shortened the term of the bonds by two years. To accomplish the term reduction, the District used \$1,000,000 and \$677,520.66 of remaining premium to make the portions of the FY18 and FY19 payments, respectively. The premium was available from renovation and expansion projects at Sacajawea Middle School and Hawthorne Elementary. Both projects were authorized in January 2016 bond issues and both were under-budget at completion.
- <u>The High School refinance</u> issue totaled \$6,157,437.90. It was a rate-only refinance; the term of the bond was not changed.

These 2017 issues were the third and final step in a three-year effort to refinance all of the District's callable bonds. In total, the District refinanced \$47 million in debt saving the taxpayers \$3,667,015 in interest.

During the Elementary refinance and High School construction processes, Moody's Investors Service confirmed the Bozeman Elementary and High School District's Aa2 ratings. Moody's cited the District's diverse and growing tax base, the strong institutional presence of Montana State University, healthy financial position with growing reserves, and a manageable debt profile as reasons for this rating. The District is pleased with this rating increase not only for the interest savings on our recent bond issue, but because it is indicative of the District's and community's overall financial health. It is also noteworthy that this is the highest rating awarded to any school district in Montana.

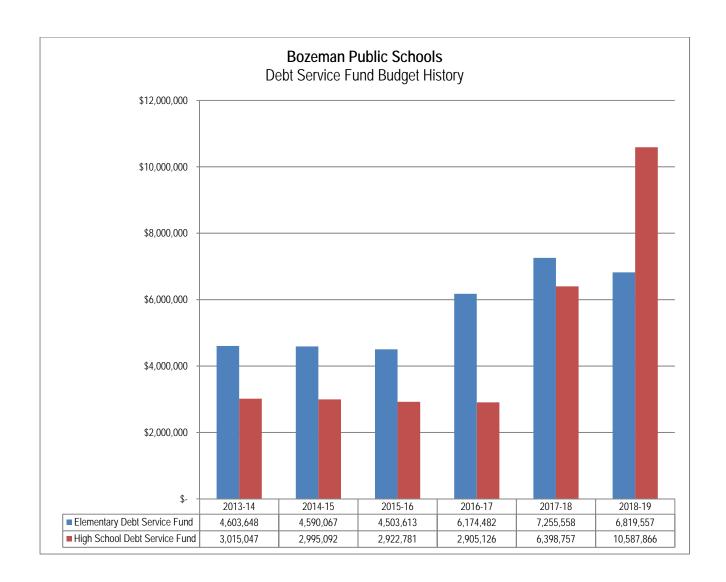
On a much smaller note, the City of Bozeman created a new Special Improvement District (SID) in January, 2018. The new SID will be used to pay for street improvements near Longfellow Elementary. The City estimated total costs of the planned improvements at \$1,528,000, but committed \$1,298,800 from the City's Street Maintenance budget to offset those costs. The residents of the SID were left to fund the \$229,200 balance. The Bozeman School District's share \$24,151.52, so the Elementary Debt Service fund budget included an even \$25,000 to pay these costs.

## **Budget and Taxation History**

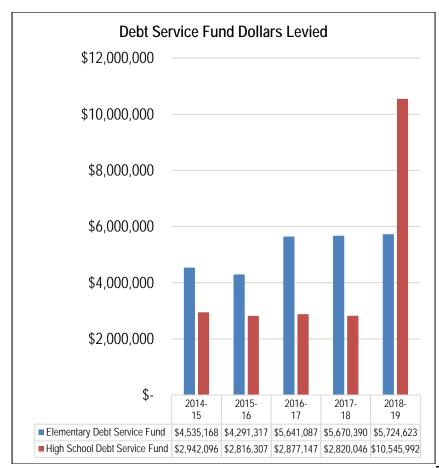
The Debt Service Fund represents Bozeman's second largest fund from a taxation perspective. As a result, the District strives to structure debt and take advantage of refinance opportunities whenever possible to ease the burden of our local taxpayers.

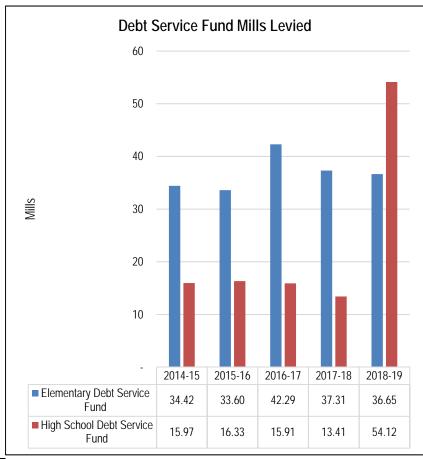
High School debt payments remained relatively consistent before the \$100 million bond issue in 2017. The 2017-18 and 2018-19 increases in the High School debt service payments represent the payment for the \$100 million issue coming online.

Elementary debt service payments increased in 2013 and 2017 when bonds to construct Meadowlark Elementary and refurbish Sacajawea Middle School and Hawthorne Elementary, respectively, came online. The 2017-18 and 2018-19 jumps are the result of large payments structured in the 2017 Elementary refinance. As noted above, the Elementary increase will be funded with premium remaining from the Sacajawea Middle School and Hawthorne Elementary projects:



The following graphs present a five-year history of Debt Service Fund dollars and mills levied for both the Elementary and High School Districts. In 2018-19, the Elementary and High School Districts will levy 36.65 mills and 54.12 mills, respectively. The 90.77 total K-12 Debt Service Fund mills represents 36% of the District's tax burden this year:





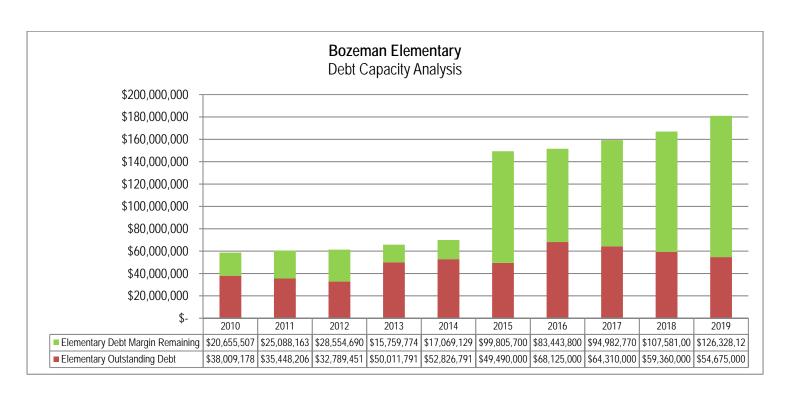
#### Fund Balances and Reserves

State law allows a reserve in the Debt Service Fund that is adequate to meet Debt Service needs from July to November each year. The Bozeman School District does not have debt payments due in this window; as a result, the District does not maintain reserves there. All fund balances remaining at the end of the year are reappropriated to fund the ensuing year's budget.

#### Bozeman Public Schools Debt Limit Analysis

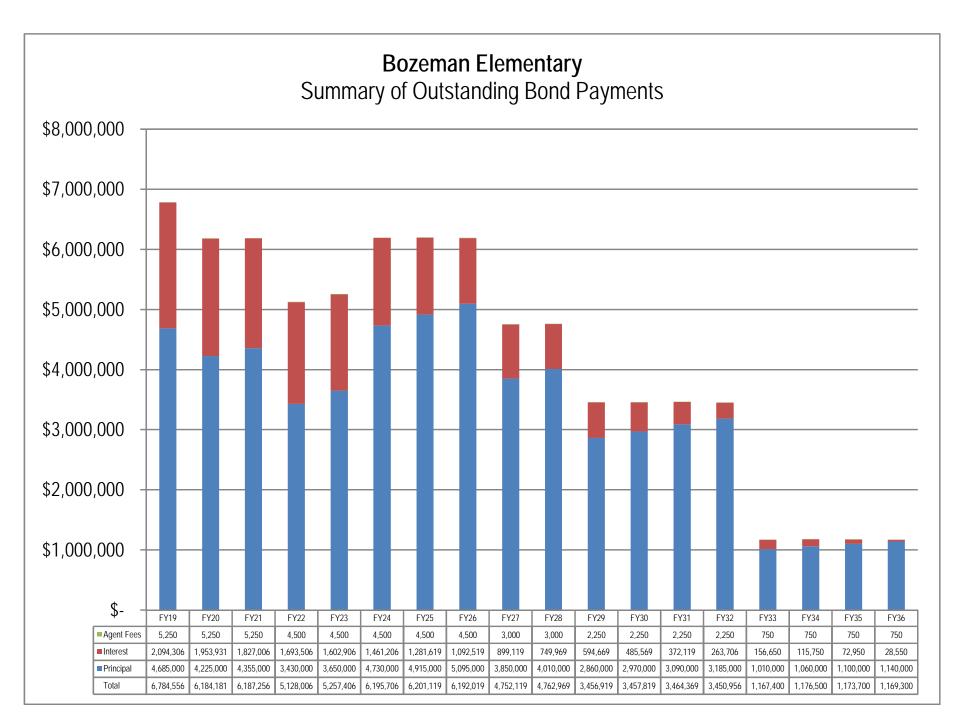
Elementary

							Ending Bal		Authorized		
Year	Estimated		Fa	ıc. Guar.	Estimated		Outstanding	Annual	Building		Estimated
Ended	Tax Base	<u>ANB</u>	TV	per ANB	Debt Limit	New Issue	<u>Bonds</u>	<u>Payment</u>	Reserve	QZAB Bonds	Debt Margin
2010	117,329,369				58,664,685	-	36,425,000	-	-	1,584,178	20,655,507
2011	121,072,738				60,536,369	-	34,215,000	-	-	1,233,206	25,088,163
2012	122,688,282				61,344,141	-	31,920,000	-	-	869,451	28,554,690
2013	124,859,611	4,089	\$	32.17	65,771,565	26,375,000	49,490,000	-	-	521,791	15,759,774
2014	128,394,150	4,296	\$	32.54	69,895,920	-	52,555,000	-	-	271,791	17,069,129
2015	131,762,887	4,505	\$	33.14	149,295,700	-	49,490,000	-	-	-	99,805,700
2016	127,702,815	4,621	\$	32.80	151,568,800	21,500,000	68,125,000	-	-	-	83,443,800
2017	133,379,457	4,731	\$	33.67	159,292,770	-	64,310,000	-	-	-	94,982,770
2018	151,994,908	4,860	\$	34.35	166,941,000	-	59,360,000	-	-	-	107,581,000
2019	156,748,329				156,748,329	- **	54,675,000	4,685,000	-	-	102,073,329



#### BOZEMAN PUBLIC SCHOOLS ELEMENTARY DEBT SERVICE FUND - PAYMENT SCHEDULE

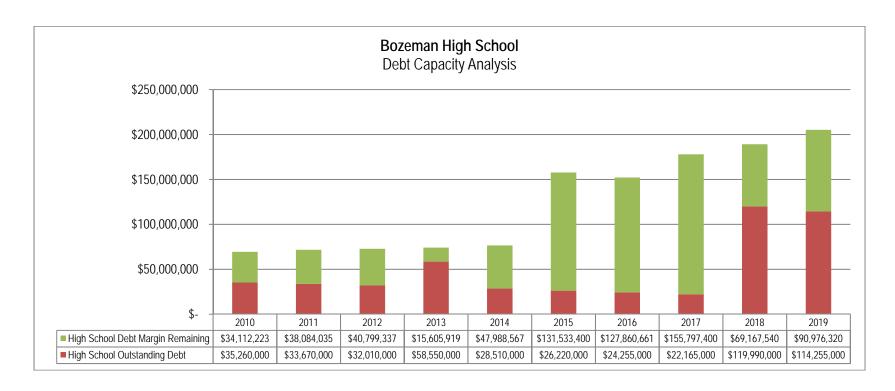
Payment Date	<u>20</u>	12 Issue 2.42%	Agont	<u>20</u>	13 Issue 2.75%	Agont	20	014 Issue 2.29%	Agont	<u>201</u>	5 Issue 2.25%	Agont	20	016 Issue 2.60%	Agont	<u>20</u>	17 Issue 1.41%	Agent		<u>Total</u>	Agent	Total Annual
	<u>Principal</u>	Interest	Agent <u>Fee</u>	<u>Principal</u>	Interest	Agent <u>Fee</u>	Principal	Interest	Agent <u>Fee</u>	<u>Principal</u>	Interest	Agent <u>Fee</u>	<u>Principal</u>	Interest	Agent <u>Fee</u>	<u>Principal</u>	Interest	Fee Fee	<u>Principal</u>	<u>Interest</u>	Fee	Debt Service
12/1/2018 \$	- 5	\$ 101,725	\$ 750	\$ - :	\$ 225,884	\$ 750	\$ - \$	129,294	\$ 1,500	\$ - \$	120,700	\$ 750	\$ 420,000 \$	401,800	\$ 750 :	s - s	70,900	\$ 750 \$	420,000 \$	1,050,303 \$	5,250	
<u>6/1/2019</u>	445,000	101,725		710,000	225,884		240,000	129,294		900,000	120,700		425,000	395,500		1,545,000	70,900	<u>-</u>	4,265,000 \$	1,044,003 \$	<u>-</u> \$	<u>6,784,556</u>
FY19 Subtotal	445,000	203,450	750	710,000	451,769	750	240,000	258,588	1,500	900,000	241,400	750	845,000	797,300	750	1,545,000	141,800	750 \$	4,685,000 \$	2,094,306 \$	5,250 \$	6,784,556
12/1/2019		97,275	750		215,234	750	_	126,894	1,500		111,700	750	435,000	389,125			40,000	750 \$	435,000 \$	980,228 \$	4.500	
6/1/2020	455,000	97,275		730,000	215,234		1,190,000	126,894	.,		111,700	-	440.000	382,600	750	975,000	40.000	- \$	3,790,000 \$	973,703 \$	750 \$	6,184,181
12/1/2020	-	92,725	750	-	204,284	750	-	114,994	1,500		111,700	750	450,000	373,800		-	20,500	750 \$	450,000 \$	918,003 \$	4,500	2,123,123
6/1/2021	465,000	92,725	-	750,000	204,284	-	1,210,000	114,994	-		111,700	-	455,000	364,800	750	1,025,000	20,500	- \$	3,905,000 \$	909,003 \$	750 \$	6,187,256
12/1/2021		88,075	750		193,034	750		102,894	1,500		111,700	750	465,000	355,700				- \$	465,000 \$	851,403 \$	3,750	
6/1/2022	475,000	88,075		775,000	193,034		1,240,000	102,894			111,700		475,000	346,400	750			- \$	2,965,000 \$	842,103 \$	750 \$	5,128,006
12/1/2022	-	83,325	750		181,409	750	-	90,494	1,500		111,700	750	475,000	336,900		-	-	- \$	475,000 \$	803,828 \$	3,750	
6/1/2023	485,000	83,325		795,000	181,409		1,260,000	90,494		135,000	111,700		500,000	332,150	750	-	-	- \$	3,175,000 \$	799,078 \$	750 \$	5,257,406
12/1/2023	-	76,050	750		165,509	750	-	65,294	1,500	-	110,350	750	500,000	319,650		-	-	- \$	500,000 \$	736,853 \$	3,750	
6/1/2024	500,000	76,050		830,000	165,509	-	1,315,000	65,294		1,070,000	110,350	-	515,000	307,150	750	-	-	- \$	4,230,000 \$	724,353 \$	750 \$	6,195,706
12/1/2024	-	68,550	750		148,909	750	-	41,400	1,500	-	94,300	750	530,000	294,275		-	-	- \$	530,000 \$	647,434 \$	3,750	
6/1/2025	515,000	68,550		860,000	148,909		1,360,000	41,400	-	1,105,000	94,300		545,000	281,025	750	-	-	- \$	4,385,000 \$	634,184 \$	750 \$	6,201,119
12/1/2025	-	60,825	750	-	131,709	750	-	21,000	1,500	-	72,200	750	550,000	267,400	-	-	-	- \$	550,000 \$	553,134 \$	3,750	
6/1/2026	530,000	60,825		895,000	131,709	-	1,400,000	21,000		1,155,000	72,200	-	565,000	253,650	750	-	-	- \$	4,545,000 \$	539,384 \$	750 \$	6,192,019
12/1/2026	-	52,875	750		113,809	750	-	-	-	-	49,100	750	575,000	239,525		-	-	- \$	575,000 \$	455,309 \$	2,250	
6/1/2027	545,000	52,875		930,000	113,809	-	-	-		1,200,000	49,100	-	600,000	228,025	750	-	-	- \$	3,275,000 \$	443,809 \$	750 \$	4,752,119
12/1/2027	-	44,700	750		95,209	750	-	-	-		25,100	750	605,000	216,025		-	-	- \$	605,000 \$	381,034 \$	2,250	
6/1/2028	560,000	44,700		970,000	95,209	-	-	-	-	1,255,000	25,100	-	620,000	203,925	750	-	-	- \$	3,405,000 \$	368,934 \$	750 \$	4,762,969
12/1/2028	-	36,300	750		75,809	750	-		-			-	630,000	191,525		-	-	- \$	630,000 \$	303,634 \$	1,500	
6/1/2029	580,000	36,300		1,010,000	75,809	-	-	-	-			-	640,000	178,925	750	-	-	- \$	2,230,000 \$	291,034 \$	750 \$	3,456,919
12/1/2029	-	27,600	750		55,609	750	-		-			-	655,000	166,125		-	-	- \$	655,000 \$	249,334 \$	1,500	
6/1/2030	595,000	27,600		1,050,000	55,609	-	-		-			-	670,000	153,025	750	-	-	- \$	2,315,000 \$	236,234 \$	750 \$	3,457,819
12/1/2030		18,675	750		34,609	750		-	-			-	685,000	139,625			-	- \$	685,000 \$	192,909 \$	1,500	
6/1/2031	615,000	18,675		1,090,000	34,609	-	-		-			-	700,000	125,925	750	-	-	- \$	2,405,000 \$	179,209 \$	750 \$	3,464,369
12/1/2031	-	9,450	750		17,578	750	-						710,000	111,925				- \$	710,000 \$	138,953 \$	1,500	
6/1/2032	630,000	9,450		1,125,000	17,578	-	-	-	-	-		-	720,000	97,725	750	-	-	- \$	2,475,000 \$	124,753 \$	750 \$	3,450,956
12/1/2032	-	-		-	-	-	-	-	-	-		-	500,000	83,325	-	-	-	- \$	500,000 \$	83,325 \$	-	
6/1/2033	-					-	-	-	-			-	510,000	73,325	750	-	-	- \$	510,000 \$	73,325 \$	750 \$	1,167,400
12/1/2033	-	-		-	-	-	-	-	-	-		-	525,000	63,125	-	-	-	- \$	525,000 \$	63,125 \$	-	
6/1/2034	-	-		-	-	-	-	-	-	-		-	535,000	52,625	750	-	-	- \$	535,000 \$	52,625 \$	750 \$	1,176,500
12/1/2034	-	-		-	-	-	-	-	-	-		-	545,000	41,925	-	-	-	- \$	545,000 \$	41,925 \$	-	
6/1/2035	-	-	-	-	-	-	-	-	-	-		-	555,000	31,025	750	-		- \$	555,000 \$	31,025 \$	750 \$	1,173,700
12/1/2035	-	-		-		-	-		-	-		-	565,000	19,925	-	-		- \$	565,000 \$	19,925 \$	-	
6/1/2036													575,000	8,625	750	-	<u>-</u>		575,000 \$	8,625 \$	750 <u>\$</u>	1,169,300
TOTAL \$	7,395,000	\$ 1,716,300	\$ 10,500	\$ 12,520,000	\$ 3,717,200	\$ 10,500	\$ 9,215,000 <b>\$</b>	1,384,525	12,000	\$ 6,820,000 \$	1,837,100	\$ 7,500	\$ 19,865,000 <b>\$</b>	7,828,125	\$ 13,500	\$ 3,545,000 \$	262,800	\$ 2,250 <u>\$</u>	59,360,000 \$	<u>16,746,050</u> \$	<u>56,250</u> \$	76,162,300
Original Issue \$	10,000,000	ML and Support	t Svcs	\$ 16,375,000 I	ML and Support	Svcs	\$ 9,500,000 0	JMS Refunding		\$ 8,935,000 C	JMS & HY Refu	ınding	\$21,500,000 S	SMS & HA Expar	nsion			\$	66,310,000			



#### Bozeman Public Schools Debt Limit Analysis

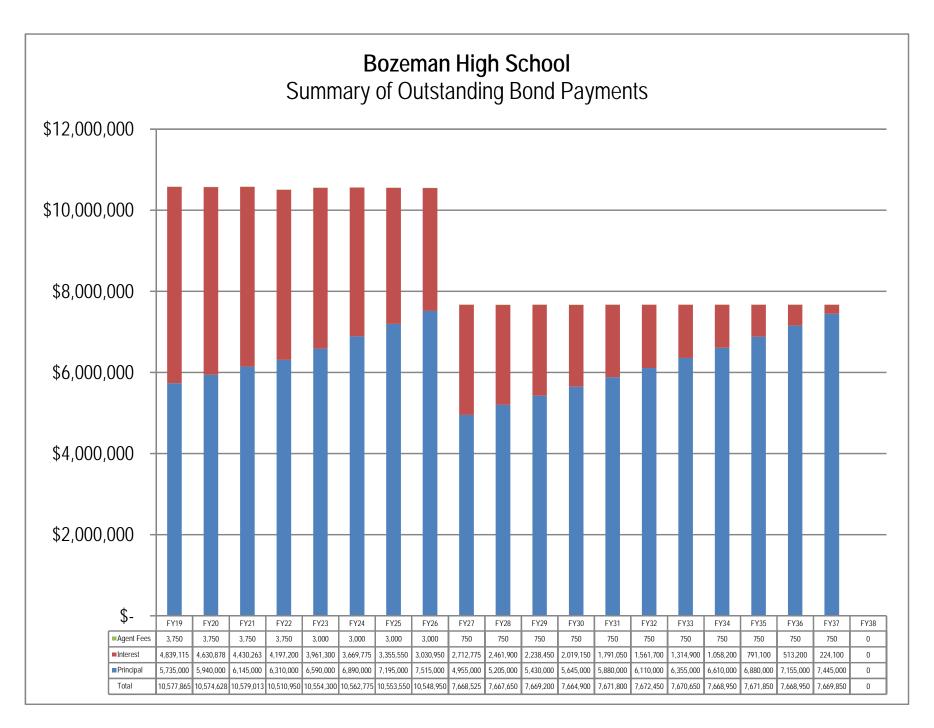
High School

							Ending Bal		Authorized		
Year	Estimated		Fa	ıc. Guar.	Estimated		Outstanding	Annual	Building		Estimated
Ended	Tax Base	<u>ANB</u>	TV	per ANB	Debt Limit	New Issue	<u>Debt</u>	<u>Payment</u>	Reserve	QZAB Bonds	Debt Margin
2010	138,744,445				69,372,223	-	35,260,000	-	-	-	34,112,223
2011	143,508,070				71,754,035	-	33,670,000	-	-	-	38,084,035
2012	145,618,673				72,809,337	-	32,010,000	-	-	-	40,799,337
2013	148,311,838	1,884	\$	72.21	74,155,919	-	58,550,000	-	-	-	15,605,919
2014	152,997,133	1,936	\$	75.22	76,498,567	-	28,510,000	-	-	-	47,988,567
2015	157,393,739	2,005	\$	78.68	157,753,400	-	26,220,000	-	-	-	131,533,400
2016	152,115,661	2,016	\$	68.39	152,115,661	-	24,255,000	1,965,000	-	-	127,860,661
2017	159,327,210	2,160	\$	82.39	177,962,400	-	22,165,000	2,090,000	-	-	155,797,400
2018	182,556,412	2,242	\$	84.37	189,157,540	100,000,000	119,990,000	2,175,000	-	-	69,167,540
2019	188,372,035	2,268	\$	90.49	205,231,320	-	114,255,000	5,735,000	-	-	90,976,320



#### BOZEMAN PUBLIC SCHOOLS HIGH SCHOOL DEBT SERVICE FUND - PAYMENT SCHEDULE

Payment Date		2014 Issue 2.49%	Agant	<u>20</u>	015 Issue 1.43%	Agont	2017 Iss	sue (Refunding) 1.84%	Agont	2017	Issue (New \$) 2.94%	Agant		<u>Tota</u>	=	otal Annual
	Principal	Interest	Agent <u>Fee</u>	<u>Principal</u>	Interest	Agent <u>Fee</u>	<u>Principal</u>	Interest	Agent <u>Fee</u>	<u>Principal</u>	Interest	Agent <u>Fee</u>	<u>Principal</u>	<u>Interest</u>		Debt Service
12/1/2018	-	156,538	1,500	-	105,295	750	-	65,675	750	1,730,000	2,105,025	750	1,730,000	2,432,533	3,750	
<u>6/1/2019</u>	15,000	156,538	<u> </u>	1,570,000	105,295		665,000	65,675		1,755,000	2,079,075		4,005,000	2,406,583		10,577,865
FY19 Subtotal	15,000	313,075	1,500	1,570,000	210,590	750	665,000	131,350	750	3,485,000	4,184,100	750	5,735,000	4,839,115	3,750 \$	10,577,865
12/1/2019	-	156,444	1,500	-	73,895	750	-	59,025	750	1,790,000	2,043,975	750	1,790,000	2,333,339	3,750	
6/1/2020	15,000	156,444		1,630,000	73,895	-	680,000	59,025	-	1,825,000	2,008,175	-	4,150,000	2,297,539	- \$	10,574,628
12/1/2020		156,331	1,500	-	49,800	750		52,225	750	1,860,000	1,975,375	750	1,860,000	2,233,731	3,750	
6/1/2021	15,000	156,331		1,680,000	49,800	-	695,000	52,225	-	1,895,000	1,938,175	-	4,285,000	2,196,531	- \$	10,579,013
12/1/2021	-	156,200	1,500	-	16,200	750	-	45,275	750	1,935,000	1,900,275	750	1,935,000	2,117,950	3,750	
6/1/2022	985,000	156,200		810,000	16,200		610,000	45,275		1,970,000	1,861,575	-	4,375,000	2,079,250	- \$	10,510,950
12/1/2022		146,350	1,500					37,650	750	2,010,000	1,821,775	750	2,010,000	2,005,775	3,000	
6/1/2023	1,885,000	146,350		-			630,000	37,650		2,065,000	1,771,525	-	4,580,000	1,955,525	- \$	10,554,300
12/1/2023	-	111,650	1,500	-			-	29,775	750	2,115,000	1,719,900	750	2,115,000	1,861,325	3,000	
6/1/2024	1,965,000	111,650	.,				645,000	29,775		2,165,000	1,667,025		4,775,000	1,808,450	- \$	10,562,775
12/1/2024	1,700,000	72,525	1,500				-	20,100	750	2,220,000	1,612,900	750	2,220,000	1,705,525	3,000	10,002,770
6/1/2025	2,040,000	72,525	1,300	_	-		660,000	20,100		2,275,000	1,557,400	730	4,975,000	1,650,025	- \$	10,553,550
	2,040,000		1 500	-		-			750			750			3,000	10,555,550
12/1/2025	-	31,725	1,500	-		-	-	10,200	750	2,335,000	1,500,525	/50	2,335,000	1,542,450		
6/1/2026	2,115,000	31,725		-	-	-	680,000	10,200	-	2,385,000	1,446,575	-	5,180,000	1,488,500	- \$	10,548,950
12/1/2026	-	-		-	-	-	-		-	2,445,000	1,386,950	750	2,445,000	1,386,950	750	
6/1/2027	•	•		-	-	-	•	•	-	2,510,000	1,325,825	-	2,510,000	1,325,825	- \$	7,668,525
12/1/2027	-	-		-	-	-	-		-	2,570,000	1,263,075	750	2,570,000	1,263,075	750	
6/1/2028	•	•	-	-	-	-	•	•	-	2,635,000	1,198,825	-	2,635,000	1,198,825	- \$	7,667,650
12/1/2028	•	•	-	-	-	-	•	•	-	2,690,000	1,146,125	750	2,690,000	1,146,125	750	
6/1/2029	-	-		-		-	-		-	2,740,000	1,092,325	750	2,740,000	1,092,325	- \$	7,669,200
12/1/2029 6/1/2030	•			-		-		•	-	2,795,000 2,850,000	1,037,525 981,625	750	2,795,000 2,850,000	1,037,525 981,625	750 - \$	7,664,900
12/1/2030	•	•		-		-	•	•	-	2,910,000	924,625	750	2,910,000	924,625	750	7,004,700
6/1/2031										2,970,000	866,425	750	2,970,000	866,425	- \$	7,671,800
12/1/2031				-						3,025,000	811,100	750	3,025,000	811,100	750	7,071,000
6/1/2032				-						3,085,000	750,600	-	3,085,000	750,600	- \$	7,672,450
12/1/2032				-						3,145,000	688,900	750	3,145,000	688,900	750	1,212,122
6/1/2033				-						3,210,000	626,000	-	3,210,000	626,000	- \$	7,670,650
12/1/2033		-		-						3,270,000	561,800	750	3,270,000	561,800	750	
6/1/2034	-	-	-	-	-	-	-	-	-	3,340,000	496,400	-	3,340,000	496,400	- \$	7,668,950
12/1/2034	-			-	-	-				3,405,000	429,600	750	3,405,000	429,600	750	
6/1/2035	-	-	-	-	-	-	-	-	-	3,475,000	361,500	-	3,475,000	361,500	- \$	7,671,850
12/1/2035	-	-	-	-	-	-	-	-	-	3,540,000	292,000	750	3,540,000	292,000	750	
6/1/2036	-	-	-	-	-	-	-	-	-	3,615,000	221,200	-	3,615,000	221,200	- \$	7,668,950
12/1/2036	-	-	-	-	-	-	-	-	-	3,685,000	148,900	750	3,685,000	148,900	750	
6/1/2037	-			-	-	-				3,760,000	75,200	-	3,760,000	75,200	- \$	7,669,850
12/1/2037	_		-	-	-	-		-	-	-		-	-		-	
6/1/2038	-	-		-	-	-	-			-		-	-		- \$	-
TOTAL :	\$ 9,050,000 \$	2,288,600	13,500	\$ 7,260,000	\$ 700,970	\$ 3,750	\$ 5,930,000	771,200	\$ 6,750	\$ 103,485,000 \$	49,879,900	\$ 15,000	\$ 125,725,000 \$	53,640,670	\$ 39,000 \$	179,404,670
	\$ 9,150,000			\$ 8,750,000			\$ 5,900,000			\$ 5,900,000			\$ 23,800,000			



#### Bozeman Public Schools 2018-19 Expenditure Budget Debt Service Fund

Location: All Locations

				Elementary Di	istrict	t		
	Actual	Actual	Actual	Actual		Adopted	Projected	Projected
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment	4,223	4,321	4,509	4,624		4,684	4,790	4,967
Budget Per Student	\$ 5,808.47	\$ 1,041.09	\$ 2,440.76	\$ 1,568.49	\$	1,455.93	\$ 1,295.24	\$ 1,249.70

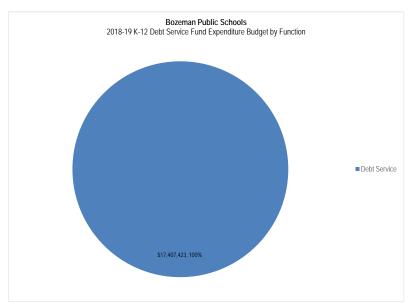
				High School [	District	t			
	Actual	Actual	Actual	Actual		Adopted	Projected		Projected
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	ı	2020-21
October 1 Enrollment	1,963	1,973	1,996	2,118		2,168	2,223		2,277
Budget Per Student	\$ 11,515.84	\$ 1,480.38	\$ 4,485.40	\$ 3,020.54	\$	4,883.70	\$ 4,756.92	\$	4,646.03
	 								_

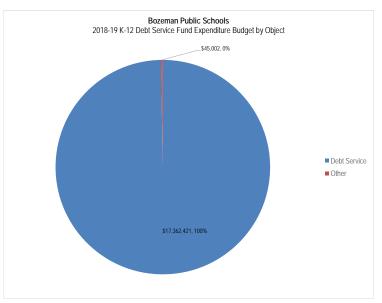
					Elementary Di	istrio	ct				
							Adopted Budge	t			
Budget By Function	Actual	Actual	Actual	Ε	stimated Actual		2018-19		Projected Budget	Pro	ojected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20		2020-21
Instruction	\$ -	\$ -	\$ -	\$	-	\$	-	0.0%	\$ -	\$	-
Support Services		-	-		-		-	0.0%	-		-
General Administration		-	-		-		-	0.0%	-		-
School Administration	-	-	-		-		-	0.0%	-		-
Business Services	-	-	-		-		-	0.0%	-		-
Operations & Maintenance	-	-	-		-		-	0.0%	-		-
Student Transportation	-	-	-		-		-	0.0%	-		-
School Foods	-	-	-		-		-	0.0%	-		-
Extracurricular Activities	-	-	-		-		-	0.0%	-		-
Debt Service	24,529,183	4,498,550	11,005,365		7,252,708		6,819,557	100.0%	6,204,181		6,207,256
Other	-		-		-		-	0.0%	-		
Total For Location	\$ 24,529,183	\$ 4,498,550	\$ 11,005,365	\$	7,252,708	\$	6,819,557	100.0%	\$ 6,204,181	\$	6,207,256

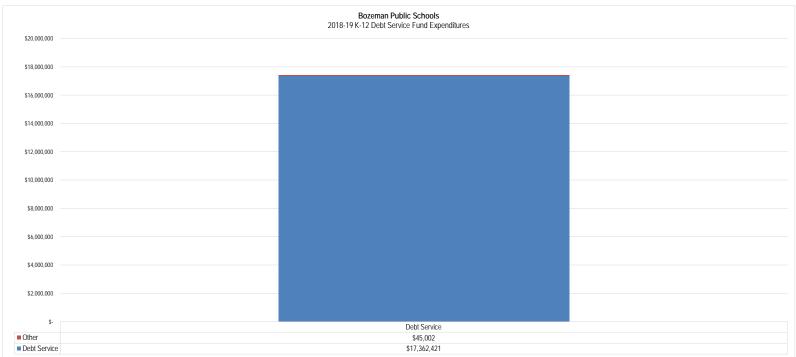
					High School D	Dist	rict			
Budget By Function	Actual 2014-15	Actual 2015-16	Actual 2016-17	E	stimated Actual	\$	Adopted Budget 2018-19 %		Projected Budget 2019-20	Projected Budget 2020-21
Instruction	\$ -	\$ -	\$ -	\$	-	\$	- 0	.0%	\$ -	\$ -
Support Services	-	-	-		-		- 0	.0%		-
General Administration	-	-	-		-		- 0	.0%		-
School Administration	-	-	-		-		- 0	.0%	-	-
Business Services	-	-	-		-		- 0	.0%		-
Operations & Maintenance	-	-	-		-		- 0	.0%		-
Student Transportation	-	-	-		-		- 0	.0%		-
School Foods	-	-	-		-		- 0	.0%		-
Extracurricular Activities	-	-	-		-		- 0	.0%		-
Debt Service	22,605,589	2,920,781	8,952,857		6,397,507		10,587,866 100	.0%	10,574,628	10,579,013
Other	-	-	-		-		- 0	.0%		-
Total For Location	\$ 22,605,589	\$ 2,920,781	\$ 8,952,857	\$	6,397,507	\$	10,587,866 <u>100</u>	.0%	\$ 10,574,628	\$ 10,579,013

				Elementary D	istric	t				
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	Estimated Actual 2017-18		Adopted Budge 2018-19 \$	et %	Projected Budget 2019-20	F	Projected Budget 2020-21
Salaries & Benefits	\$	\$ -	\$ -	\$ -	\$	-	0.0%	\$ -	\$	-
Prof. & Technical Services	-	-	-	-		-	0.0%	-		-
Property Services	-	-	-	5,832		-	0.0%	-		-
Other Purchased Services	-	-	-	-		-	0.0%	-		-
Supplies & Materials	-	-	-	-		-	0.0%	-		-
Property & Equipment	-	-	-	-		-	0.0%	-		-
Debt Service	24,529,183	4,498,550	11,005,365	7,252,708		6,819,557	100.0%	6,204,181		6,207,256
Other	-	-	-	(5,832)		-	0.0%	-		-
Total For Location	\$ 24,529,183	\$ 4,498,550	\$ 11,005,365	\$ 7,252,708	\$	6,819,557	100.0%	\$ 6,204,181	\$	6,207,256

					High School D	)istri	ct			
Budget By Object	Actual	Actual	Actual	Es	stimated Actual		Adopted Budge 2018-19		Projected Budget	Projected Budget
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20	2020-21
Salaries & Benefits	\$ -	\$ -	\$ -	\$		\$	-	0.0%	\$ -	\$ -
Prof. & Technical Services		-	-		-		-	0.0%	-	
Property Services	-	-	-		10,000		-	0.0%	-	-
Other Purchased Services		-	-		-		-	0.0%	-	
Supplies & Materials	-		-		-			0.0%	-	
Property & Equipment		-	-		-		-	0.0%	-	
Debt Service	22,605,589	2,920,781	8,952,857		6,397,507		10,587,866	100.0%	10,574,628	10,579,013
Other		-	-		(10,000)		-	0.0%	-	
Total For Location	\$ 22,605,589	\$ 2,920,781	\$ 8,952,857	\$	6,397,507	\$	10,587,866	100.0%	\$ 10,574,628	\$ 10,579,013





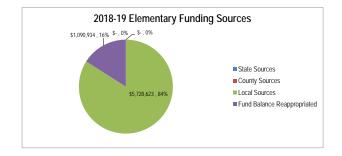


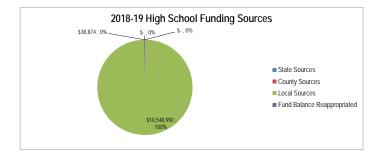
#### Bozeman Public Schools 2018-19 Revenue Budget Debt Service Fund

				Elementan	District								High School Dis	trict			
	2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21		2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21
Revenue by Source	Actual	Actual		Estimated	Adopted		Projected	Projected		Actual	Actual	Actual	Estimated Actual	Adopted		Projected	Projected
State of Montana:	Actual	Actual	Actual	Actual	Budget		Budget	Budget	L	Actual	Actual	Actual	Actual	Budget		Budget	Budget
Direct State Aid	s - s	- \$	- 5		s -	0.0% \$	- \$		9		s -	s - :		s -	0.0%	s - s	
Quality Educator Payment				_		0.0%	. *		`						0.0%		
At-Risk Student Payment						0.0%									0.0%		
Indian Education for All Payment						0.0%									0.0%		
American Indian Acheivement Gap Payment				-		0.0%									0.0%		
State Special Ed.						0.0%									0.0%		
Data for Acheivement Payment				-		0.0%									0.0%		
State Tuition for State Placement			-	-		0.0%									0.0%		
Natural Resources Development Payment			-	-		0.0%									0.0%		
Guaranteed Tax Base Subsidy	86,732	17,603	-			0.0%					446				0.0%		
State Transportation Reimb.			-			0.0%									0.0%		
State Technology Payment			-			0.0%									0.0%		
State School Block Grant (HB 124)						0.0%									0.0%		
Combined Fund School Block Grant						0.0%									0.0%		
Property Tax Reimbursement						0.0%									0.0%		
SB96 Combined Block Grant Reimbrusement						0.0%	<u> </u>	<u> </u>	-						0.0%		
Total State of Montana Revenue	\$ 86,732 <u>\$</u>	17,603 \$		·	<u>s -</u>	0.0% \$	<u> </u>	<u>-</u>	3	<u>s -</u>	<u>\$ 446</u>	<u>s - :</u>	<u>.</u>	<u>\$</u>	0.0%	\$ <u>-</u> \$	
Gallatin County:																	
County Transportation Reimb.	s - s	- \$	- 5		٠.	0.0% \$	- \$		,	s -	٠	s - :		٠. ،	0.0%	s - s	
County Retirement Distribution				_		0.0%	. *		`						0.0%		
Total Gallatin County Revenue	e . e				9	0.0% \$			-	e .	٠ .	9		e .	0.0%	2 . 2	
Total Gallatin County Revenue	* *				-	0.070			2		-	-	,		0.070		
District Revenue:																	
Property Tax Levy	\$ 4,624,346 \$	4,311,330 \$	5,551,142 \$		\$ 5,724,623	83.9% \$	5,725,881 \$	5,724,623	5					\$ 10,545,992	99.6%	\$ 10,571,628 \$	10,545,992
Penalties and Interest on Delinquent Taxes	7,767	6,934	6,642	7,468		0.0%				6,153	5,106	4,409	4,365		0.0%		
Tax Audit Receipts						0.0%									0.0%		
Tax Increment Finance District Proceeds		475,050	474,850	374,346		0.0%									0.0%		
Tuition - Individual				-		0.0%									0.0%		
Community Education User Fees						0.0%									0.0%		
HISET Testing Fees		0.722	10.444	20.220	4.000	0.0%	4.000	4.000		4.050	F 000	7.7/0	27.044	2 000	0.0%	2.000	2 000
Investment Earnings	6,963	8,732	13,446	29,338	4,000	0.1%	4,000	4,000		4,950	5,828	7,763	37,044	3,000	0.0%	3,000	3,000
Transportation Fee - Individual Other Revenue	19.995.773		6.011.056	677.521		0.0%				19.670.971		6.157.438	3.484.986		0.0%		
Education Improvement Payment	14,545,113		0,011,00	0//,321		0.0%				17,070,971		0,137,438	3,404,980		0.0%		
Prior Period Adjustment						0.0%									0.0%		
Total District Revenue	\$ 24.634.849 \$	4.802.046 \$	12.057.137 \$	6.762.474	\$ 5.728.623	84.0% \$	5,729,881 \$	5,728,623	5	\$ 22.694.068	\$ 2.841.840	\$ 9.018.603	6.345.656	s 10.548.992	99.6%	\$ 10.574.628 \$	10.548.992
							_		-								
Total Revenue	\$ 24,721,580 \$	4,819,649 \$	12,057,137 \$			84.0% \$	5,729,881 \$	5,728,623	5	\$ 22,694,068				\$ 10,548,992	99.6%		10,548,992
Fund Balance Reappropriated	\$ 15,899 \$	208,296 \$	529,395	1,581,168	\$ 1,090,934	16.0% \$	474,300 \$	473,700	3	\$ 14,996	\$ 103,474	\$ 24,979	90,725	\$ 38,874	0.6%	<u> </u>	-
Total Funding Sources	\$ 24,737,479 \$	5,027,945 \$	12,586,532 \$	8,343,642	\$ 6,819,557	100.0% \$	6,204,181 \$	6,202,323	5	\$ 22,709,064	\$ 2,945,760	\$ 9,043,582	6,436,381	\$ 10,587,866	100.0%	\$ 10,574,628 \$	10,548,992
				.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-								

				Elementar	y District		
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Tax Information	2014-13	2013-10	2010-17	Estimated	Adopted	Projected	Projected
	Actual	Actual	Actual	Actual	Budget	Budget	Budget
Taxable Value	\$ 131,762,887	\$ 127,702,815	\$ 133,379,457	\$ 151,994,908	\$ 156,191,478	\$ 159,315,308	\$ 162,501,614
Levied Mills	34.4	33.60	42.29	37.31	36.65	35.59	35.59

High School District														
	2014-15	2015-16		2016-17		2017-18		2018-19		2019-20		2020-21		
	2014-13	2013-10	,	2010-17		Estimated		Adopted		Projected		Projected		
	Actual	Actual Actual Actual						Budget		Budget		Budget		
	\$ 157,393,739	\$ 152,1	15,661	\$ 159,327,210	\$	182,556,412	\$	187,815,184	\$	191,571,488	\$	195,402,917		
	15.97		16.33	15.9	1 13.41			13.41 54.12		53.17		53.17		





#### **Bozeman Public Schools**

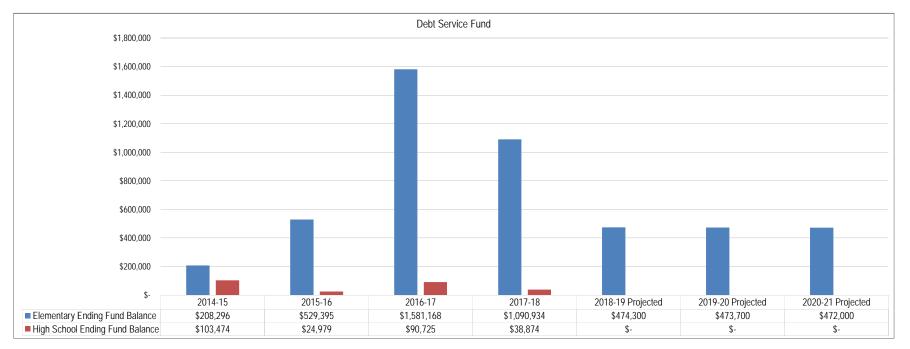
#### Fund Balance and Reserve Analysis Debt Service Fund

			E	len	nentary Distric	t	Elementary District														
Fund Balance Analysis and Projections	Actual	Actual	Actual		Actual		Budget*		Projected*		Projected*										
Fund Balance Analysis and Projections	2014-15	2015-16	2016-17		2017-18		2018-19		2019-20		2020-21										
Beginning Fund Balance	\$ 15,899	\$ 208,296	\$ 529,395	\$	1,581,168	\$	1,090,934	\$	474,300	\$	473,700										
Plus: Revenue & Other Financing Sources	24,721,580	4,819,649	12,057,137		6,762,474		6,202,923		6,203,581		6,205,556										
Less: Expenditures & Other Financing Uses*	24,529,183	4,498,550	11,005,365		7,252,708		6,819,557		6,204,181		6,207,256										
Ending Fund Balance	\$ 208,296	\$ 529,395	\$ 1,581,168	\$	1,090,934	\$	474,300	\$	473,700	\$	472,000										

Ī	High School District														
		Actual		Actual		Actual		Actual		Budget*		Projected*		Projected*	
		2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21	
ſ	\$	14,996	\$	103,474	\$	24,979	\$	90,725	\$	38,874	\$	-	\$	-	
		22,694,068		2,842,286		9,018,603		6,345,656		10,548,992		10,574,628		10,579,013	
		22,605,589		2,920,781		8,952,857		6,397,507		10,587,866		10,574,628		10,579,013	
Ī	\$	103,474	\$	24,979	\$	90,725	\$	38,874	\$	-	\$	-	\$	-	

		Elementary District													
Reserves Analysis		Actual		Actual		Actual		Actual		Budget*		Projected*		Projected*	
Reserves Ariarysis		2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21	
Negative Fund Balance	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Plus: Fund Balance Reserved for Operations		-		-		-		-		-		-		-	
Plus: Fund Balance Reappropriated		15,899		208,296		529,395		1,581,168		1,090,934		474,300		473,700	
Beginning Fund Balance	\$	15,899	\$	208,296	\$	529,395	\$	1,581,168	\$	1,090,934	\$	474,300	\$	473,700	
Budget Amount	\$	4,590,067	\$	4,503,613	\$	6,174,482	\$	7,255,558	\$	6,819,557	\$	6,204,181	\$	6,207,256	
Reserves as a Percent of Budget		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%	
Legal Reserves Limit		N/A		N/A		N/A		N/A		N/A		N/A		N/A	
	. —														

	High School District														
	Actual		Actual		Actual		Actual		Budget*		Projected*		Projected*		
	2014-15		2015-16		2016-17	2017-18			2018-19		2019-20		2020-21		
\$	\$ - \$ - \$ -				\$		\$	-	\$	-	\$				
	-		-		-		-		-		-		-		
	14,996		103,474		24,979		90,725		38,874		-		-		
\$	14,996	\$	103,474	\$	24,979	\$	\$ 90,725		38,874	\$	-	\$	-		
0.00% 0		2,922,781 0.00% N/A	\$	2,905,126 0.00% N/A	\$	6,398,757 0.00% N/A	\$	10,587,866 0.00% N/A	\$	10,574,628 0.00% N/A	\$	10,579,013 0.00% N/A			



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit

# **Bozeman Public Schools**



2018-19 Adopted Budget

Financial Section: Building Reserve Funds

## **Building Reserve Fund**

# **Overview**

In 2017, the Montana Legislature significantly changed the structure of the Building Reserve Fund. Authorized by Section 20-9-502, MCA, the Building Reserve Fund was originally created for the purpose of financing voter approved building or construction projects and transition costs associated with opening a new school. Districts can also transfer money from other funds for certain other school safety projects.

In addition to these traditional historic purposes, <u>SB307</u> created a new mechanism for funding major maintenance and building improvement expenditures for public schools. The bill defines a "Major Maintenance Amount," which is the sum of \$15,000 and the product of \$100 multiplied times the district's budgeted ANB for the prior fiscal year. Revenues in a given fiscal year may not exceed the Major Maintenance Amount. Schools can permissively levy up to 10 mills to fund the school major maintenance amount.

The bill also creates a state payment that, if funded, would subsidize the permissive levy in future years. By design, however, the amount of state funding will not be known at the time of budget adoption. As a result, schools will have to predict (without a true basis for doing so) the level of state funding they might receive each year. The Office of Public Instruction will then determine and pay the state funding amount the ensuing May—11 months into the fiscal year. The state subsidy will not be available until at least the 2018-19 fiscal year.

Schools must use the school Major Maintenance Account to first fund repairs categorized as "safety", "damage/wear our", or "codes and standards" noted in their School Facilities Condition Inventory report. After addressing these repairs, districts must update the School Facilities Condition Inventory report by July 1, 2019, and every five years thereafter. The Bozeman School District has traditionally updated our report every three years.

The Building Reserve Fund budgets total \$9,268,786, or 10% of the District's 2018-19 budgeted funds.

# **Financing**

The Building Reserve Fund now has four separate purposes, and each purpose must be tracked in its own subfund. The subfunds and their primary funding sources are as follows:

Subfund/Purpose	Primary Funding Source
Voter-approved building or construction projects	Voter approved levies. By state law, voted Building Reserve levies can have a maximum duration of 20 years.
Transition costs of opening a new school	Voter approved levies. By state law, transition levies can have a maximum duration of six years.
School major maintenance amount	Permissive levy not to exceed 10 mills, with possible state subsidy beginning in FY2018-19
School safety transfers	Transfers from other funds

# Bozeman Public Schools Overview

The Bozeman School District voters approved Building Reserve levies in both the Elementary and High School Districts. Details of those levies are as follows:

District	Election Date	Years Authorized	Years Remaining (includes current year)	Authorized Amount	Total Levied to Date (includes current year)	Annual Maximum Levy	Current Levy Amount
Elementary	5/7/2013	6	2	\$9,000,000	\$7,440,000.00	\$ 1,500,000	\$1,440,000.00
High School	5/3/2016	6	4	\$9,900,000	\$3,120,055.83	\$ 1,650,000	\$1,470,055.83

The District used 2017-18 Tax Increment Finance District proceeds to reduce 2018-19 levy amounts off of their voter-approved maximum amounts.

The Bozeman School District maintains a comprehensive Facilities Master Plan and annually approves a Capital Projects Plan. These documents establish and prioritize the District's planned capital improvements. Both documents are developed by the District Facilities Department and are separate from the District's budget development process. Therefore, this budget document summarizes both plans and provides links to them rather than integrating them into the budget document itself.

<u>Facilities Master Plan.</u> In general, the <u>Facilities Master Plan</u> establishes district maintenance goals, monitors available capacity, and strategic improvement plans. The Plan calls for an annual maintenance goal of 3% of Current Replacement Value (CRV), which is a mid-range standard intended to produce a "Managed Care" level of facilities stewardship. This means the District would invest 3% of the current replacement costs of BPS facilities in annual maintenance (things like repairs, preventative maintenance, but not cleaning/grounds care, purchased utilities, insurance fees, furniture and equipment, etc.).

Based upon the goal of providing 3% of CRV as an annual maintenance/repair goal, the annual investment needed would be:

District	Current Replacement Value (CRV)	3% of CRV (District annual maintenance goal)
Elementary District	\$ 160,000,000	\$ 4,800,000
High School District	\$ 127,000,000	\$ 3,810,000
K-12 Total	\$ 287,000,000	\$ 8,610,000

<u>Capital Projects Plan.</u> In contrast to the Facilities Master Plan document which establishes broad goals and spans multiple years, the Capital Projects Plan identifies the projects to be completed for the upcoming calendar year and the funding source for those projects. The *calendar year* distinction is important: the District undertakes many projects in the summer when school is not in session. Because the District's fiscal year ends on June 30, projects often span two fiscal periods.

The most recent <u>Capital Projects Plan</u> was approved on December 18, 2017 and is included in this document as Appendix 1. The Board of Trustees approves this plan each year, and it guides Building Reserve Fund expenditures. Major capital projects for 2018 include:

Building	Project Description	Estimated Cost
Longfellow Elementary	North and south entry plaza renovations	\$ 175,000
Irving Elementary	Install new ADA elevator	\$ 750,000
Irving Elementary	Back entrance repairs or removal	\$ 20,000
Irving Elementary	Special Ed room modifications	\$ 10,000
Irving Elementary	Boiler upgrades	\$ 40,000

	=	
Hawthorne Elementary	Replace hall floor covering	\$ 35,000
Whittier Elementary	Miscellaneous doors and hardware	\$ 50,000
Hyalite Elementary	Upgrade exterior pole lighting to LED	\$ 30,000
Chief Joseph Middle School	Exterior building shell upgrades	\$ 40,000
Chief Joseph Middle School	Stair landing conference room	\$ 30,000
Bozeman High School	Misc mechanical/plumbing updates & repairs	\$ 40,000
Bozeman High School	Misc furniture replacement	\$ 60,000
Bozeman High School	Refinish gym floor	\$ 80,000
Bozeman High School	New bleachers in South Gym	\$ 525,000
Bozeman High School	Upgrade to LED fixtures on all exterior lighting	\$ 60,000
Bozeman High School	Upgrade HVAC control to JACE N4	\$ 525,000
Willson School	Phase 2 window replacement	\$ 400,000
Willson School	Exterior building repairs	\$ 800,000
Districtwide	FCI Reports	\$ 90,000

Project priorities are relative with respect to ability to sort them and represent as best as possible, within available funding, the priorities obtained during discussions with school principals or building managers. Also included on the spreadsheets are projects/items identified that will be accomplished by other funds than Building Reserve. These are shown for completeness so there is an overall picture of which projects/items will be acted upon and which will be deferred.

The summary spreadsheet also lists a number of projects for which grant funds have been obtained or requested. The District continues to seek alternative funding to supplement the Building Reserve funds to accomplish school improvements.

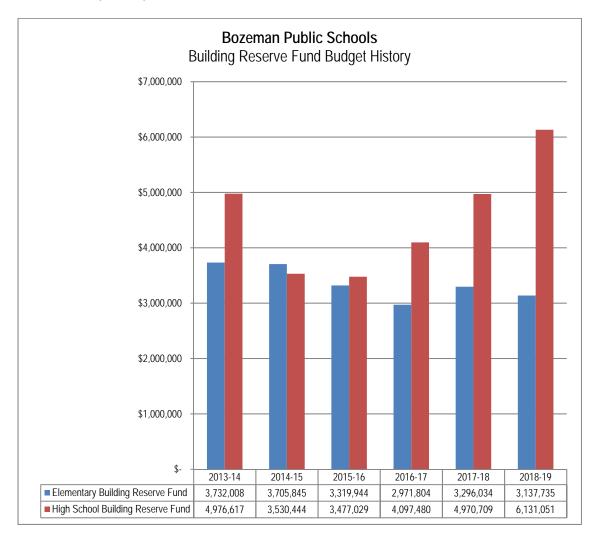
The recommended projects for 2018 were influenced by facility inspection results, maintenance needs, requested user improvements and available budget. Projects recommended for funding are identified as shaded on each spreadsheet with an amount shown under the Building Reserve Column. Comments about each recommended project are contained on the individual spreadsheets.

Total elementary and high school building reserve project costs for the 2018 calendar year are \$3,209,250 and \$2,257,750, respectively. Total unfunded deficiencies for the elementary and high school districts are \$7,632,691 and \$7,736,128, respectively. The District is fortunate to have voter-approved Building Reserve levies in place so these expenditures do not compete for General Fund dollars.

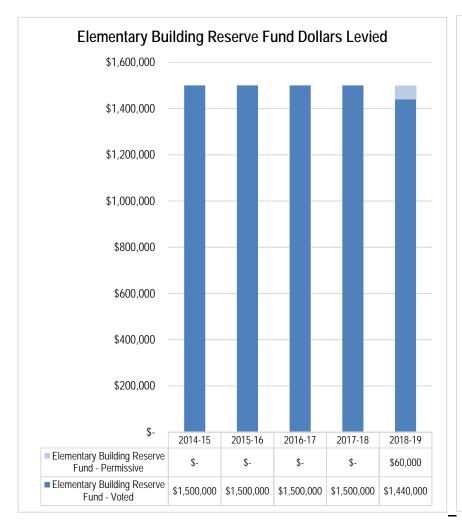
Finally, note that bond-funded construction projects are also underway at Bozeman High School and the District's second high school. Bond projects are not accounted for in a budgeted fund, however, so they are beyond the scope of this discussion.

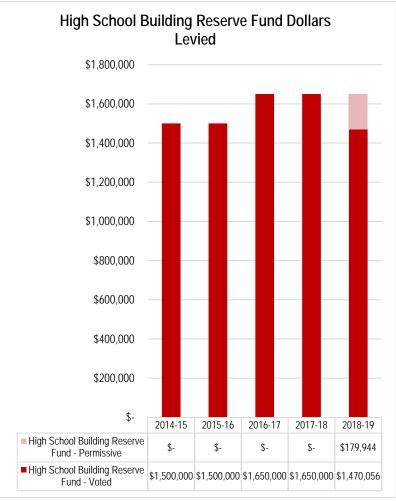
## **Budget and Taxation History**

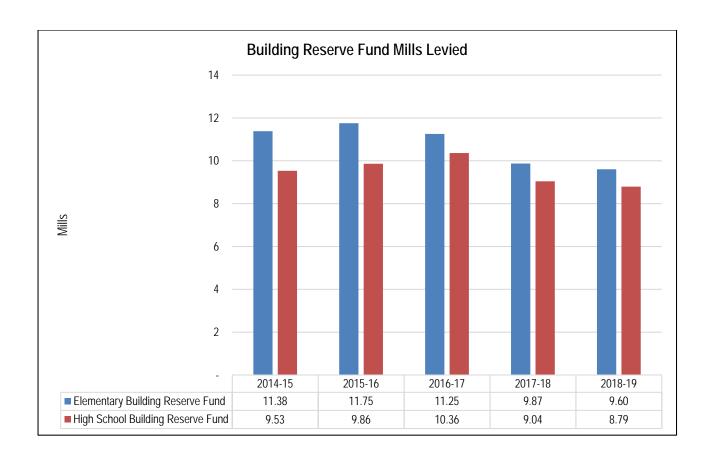
Building Reserve Fund budgets are largely contingent on fund balance carried forward from the previous fiscal year. The Capital Projects Allocation Plan calls for expenditures that vary widely by year, so ending fund balances vary widely as well. As a result, Building Reserve Fund budgets do not show a consistent pattern or trend from year to year:



The District will levy permissive taxes in the Building Reserve Fund in for the first time in 2018-19, but a reduction in the voted levy amount offsets this new increase. The following graphs present a five-year history of Building Reserve Fund dollars and mills levied for both the Elementary and High School Districts. In 2018-19, the Elementary and High School Districts will levy 9.60 mills and 8.79 mills, respectively. The 18.39 total K-12 Building Reserve Fund mills represents 7% of the District's tax burden this year:







# **Fund Balances and Reserves**

Because state law restricts Building Reserve Fund expenditures to specific bus-related purposes, Building Reserve Fund balances are considered restricted fund balances in accordance with GASB Statement 54. Ending fund balances continue to grow in the Building Reserve Fund. State law does not allow a reserve in the Building Reserve Fund, so all fund balances must be reappropriated—or used to increase budget authority in the ensuing fiscal year.

<u>District policy 7515</u> allows the Board of Trustees to commit fund balances for a specific purpose. That policy also delegates responsibility for assigning fund balances to the Superintendent and Deputy Superintendent Operations. To date, commitments and assignments of Building Reserve Fund balances have not been made.

#### Bozeman Public Schools 2018-19 Expenditure Budget Building Reserve Fund

Location: All Locations

					Elementary Di	istrict			
		Actual	Actual	Actual	Actual		Adopted	Projected	Projected
	:	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment		4,223	4,321	4,509	4,624		4,684	4,790	4,967
Budget Per Student	\$	459.69	\$ 431.29	\$ 260.99	\$ 377.34	\$	669.88	\$ 640.76	\$ 604.43

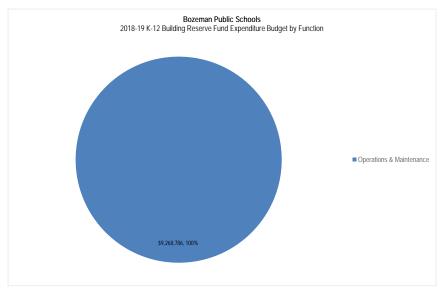
				High School D	Distri	ct		
	Actual	Actual	Actual	Actual		Adopted	Projected	Projected
	2014-15	2015-16	2016-17	2017-18		2018-19	2019-20	2020-21
October 1 Enrollment	1,963	1,973	1,996	2,118		2,168	2,223	2,277
Sudget Per Student	\$ 818.62	\$ 530.99	\$ 392.87	\$ 340.59	\$	2,827.98	\$ 2,889.27	\$ 2,955.00

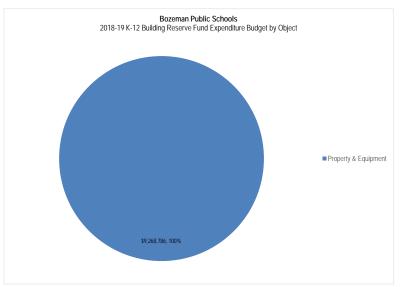
					Elementary Di	istric	t				
Budget By Function	Actual	Actual	Actual	Е	stimated Actual		Adopted Budge 2018-19	t	Projected Budget	Projected	d Budget
	2014-15	2015-16	2016-17		2017-18		\$	%	2019-20	2020	0-21
Instruction	\$ 22,691	\$ 29,396	\$ 29,726	\$	8,362	\$	-	0.0%	\$ -	\$	-
Support Services	-	2,397	-		-		-	0.0%	-		-
General Administration	-	-	-		-		-	0.0%	-		-
School Administration	-	9,196	7,141		2,549		-	0.0%	-		-
Business Services	392	-			-		-	0.0%	-		-
Operations & Maintenance	637,568	675,745	521,750		730,118		3,137,735	100.0%	3,069,219		3,002,199
Student Transportation	-	-	-		-		-	0.0%	-		-
School Foods	-	-			-		-	0.0%	-		-
Extracurricular Activities	-	-	-		-		-	0.0%	-		-
Debt Service	-	-	-		-		-	0.0%	-		-
Other	1,280,632	1,146,858	618,164		1,003,799		-	0.0%	-		-
Total For Location	\$ 1,941,283	\$ 1,863,591	\$ 1,176,782	\$	1,744,827	\$	3,137,735	100.0%	\$ 3,069,219	\$	3,002,199

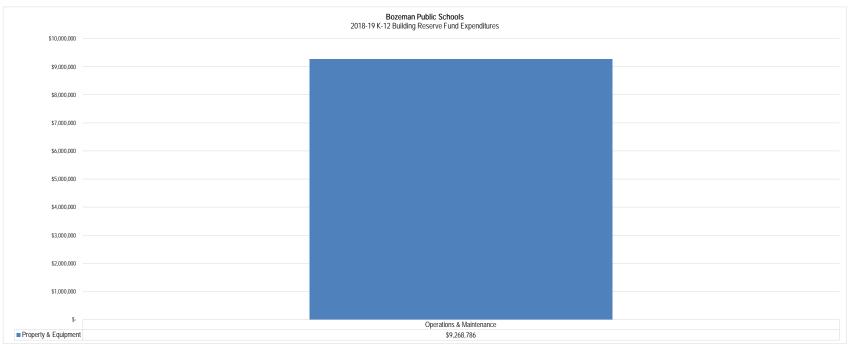
				High School [	Dist	rict				
						Adopted Bud	lget			
Budget By Function	Actual	Actual	Actual	Estimated Actual		2018-19		Projected Budget		Projected Budget
	2014-15	2015-16	2016-17	2017-18	\$		%	2019-20		2020-21
Instruction	\$ 67,844	\$ 29,905	\$ 26,742	\$ 34,033	\$	-	0.0%	\$ -		\$ -
Support Services	187	74,105	21,768	-		-	0.0%		-	
General Administration	-	-	-	-		-	0.0%		-	
School Administration	-	-	-	-		-	0.0%	-	-	-
Business Services	6,735	-	-	-		-	0.0%		-	
Operations & Maintenance	190,124	220,264	298,426	342,962		6,131,051	100.0%	6,422,844	1	6,728,524
Student Transportation	-	-	-	-		-	0.0%	-	-	-
School Foods	6,860	-	-	-		-	0.0%	-	-	-
Extracurricular Activities	-	-	-	-		-	0.0%	-	-	-
Debt Service	-	-	-	-		-	0.0%	-	-	-
Other	1,335,195	723,364	437,226	344,375		-	0.0%		-	-
Total For Location	\$ 1,606,945	\$ 1,047,638	\$ 784,161	\$ 721,370	\$	6,131,051	100.0%	\$ 6,422,844	1	\$ 6,728,524

				Elementary D	istri	ct					
Budget By Object	Actual	Actual	Actual	Estimated Actual		Adopted Budg 2018-19	et	Proj	ected Budget	Pr	ojected Budget
	2014-15	2015-16	2016-17	2017-18		\$	%		2019-20		2020-21
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$	-	0.0%	\$	-	\$	-
Prof. & Technical Services	55,255	57,656	35,199	94,652		-	0.0%		-		-
Property Services	485,555	465,891	423,415	523,584		-	0.0%		-		-
Other Purchased Services	458	107	-	-		-	0.0%		-		-
Supplies & Materials	108,738	147,230	75,008	114,318		-	0.0%				-
Property & Equipment	1,150,173	1,051,604	643,160	1,012,274		3,137,735	100.0%		3,069,219		3,002,199
Debt Service	-	-	-	-		-	0.0%				-
Other	141,104	141,104	-	-		-	0.0%				-
Total For Location	\$ 1,941,283	\$ 1,863,591	\$ 1,176,782	\$ 1,744,827	\$	3,137,735	100.0%	\$	3,069,219	\$	3,002,199

					High School [	Distr	rict				
Budget By Object	Actual 2014-15	Actual 2015-16	Actual 2016-17	E	Estimated Actual 2017-18		Adopted Budge 2018-19 \$	et %	Projected Budget 2019-20	,	ed Budget 20-21
Salaries & Benefits	\$	\$ -	\$	\$	-	\$		0.0%	\$ -	\$	
Prof. & Technical Services	33,094	34,094	9,766		32,350		-	0.0%	-		-
Property Services	133,554	113,365	241,730		180,049		-	0.0%	-		-
Other Purchased Services	153	637	350		118		-	0.0%	-		-
Supplies & Materials	71,294	87,038	67,744		133,335		-	0.0%	-		-
Property & Equipment	1,368,850	812,503	464,570		375,518		6,131,051	100.0%	6,422,844		6,728,524
Debt Service	-	-	-		-		-	0.0%	-		-
Other	-	-	-		-		-	0.0%			-
Total For Location	\$ 1,606,945	\$ 1,047,638	\$ 784,161	\$	721,370	\$	6,131,051	100.0%	\$ 6,422,844	\$	6,728,524





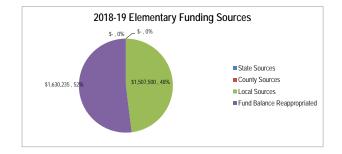


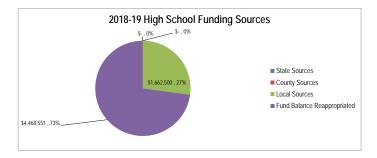
Bozeman Public Schools 2018-19 Revenue Budget Building Reserve Fund

				Elementar	District				1 1				High School Di	strict				
	2014-15	2015-16	2016-17	2017-18	2018-19		2019-20	2020-21	i f	2014-15	2015-16	2016-17	2017-18	2018-19		2019-20		0-21
Revenue by Source				Estimated	Adopted		Projected	Projected					Estimated	Adopted		Projected	Proje	
State of Montana:	Actual	Actual	Actual	Actual	Budget		Budget	Budget	l L	Actual	Actual	Actual	Actual	Budget		Budget	Bud	dget
Direct State Aid	s - :	s - s	2 -		s -	0.0% \$	- \$			s -	s -	s -	s -	s -	0.0% \$		s	
Quality Educator Payment						0.0%	. *								0.0%		•	
At-Risk Student Payment						0.0%									0.0%			
Indian Education for All Payment			-	-		0.0%		-							0.0%	-		
American Indian Acheivement Gap Payment				-		0.0%									0.0%			
State Special Ed. Data for Acheivement Payment			-			0.0%									0.0%			
State Tuition for State Placement						0.0%									0.0%			
Natural Resources Development Payment						0.0%									0.0%			
Guaranteed Tax Base Subsidy						0.0%									0.0%			
State Transportation Reimb.						0.0%									0.0%			
State Technology Payment						0.0%		-							0.0%			-
State School Block Grant (HB 124)			-			0.0%									0.0%			-
Combined Fund School Block Grant Property Tax Reimbursement			-			0.0%									0.0%			
SB96 Combined Block Grant Reimbrusement						0.0% 0.0%									0.0%			
Total State of Montana Revenue	•	-			e .	0.0% \$				e .	e	e .	e	•			¢	
Total State of Montalia Revenue	<u> </u>	· ·	- 3	<u>-</u>	3 -	0.0%		<u> </u>		3 -	3 -	3 -	3 -	3 .	0.0% \$	<del></del>	à.	
Gallatin County:																		
County Transportation Reimb.	s - :	s - s	2 -			0.0% \$	- \$			s -	٠ .	s -	s -	s -	0.0% \$		ç	
County Retirement Distribution						0.0%									0.0%		*	
Total Gallatin County Revenue	٠	2 . 2	. \$		. 2	0.0% \$	. \$			2	٠. ۶	٠	\$ .	٠. ،	0.0% \$		\$	
Total Gallatin Goality Novellag	· · ·	· · ·				0.070								*	0.070			
District Revenue:																		
Property Tax Levy	\$ 1,542,751	\$ 1,505,794 \$	1,483,819 \$	1,501,240	\$ 1,500,000	47.8% \$	1,500,000 \$	1,500,000		\$ 1,529,313	\$ 1,504,119	\$ 1,631,293	\$ 1,651,375	\$ 1,650,000	26.9% \$	1,650,000	\$	1,650,000
Penalties and Interest on Delinquent Taxes	2,744	2,426	2,040	1,999		0.0%				2,623	2,485	2,325	2,423		0.0%			
Tax Audit Receipts				-		0.0%									0.0%			
Tax Increment Finance District Proceeds				60,000		0.0%							179,944		0.0%			-
Tuition - Individual			-			0.0%									0.0%			
Community Education User Fees HISET Testing Fees						0.0%									0.0%			
Investment Earnings	9,268	7,231	13,153	23,290	7.500	0.0%	7.500	7.500		16,594	11.484	23,772	47.971	12.500	0.0%	12.500		12,500
Transportation Fee - Individual	7,200	7,231	10,100	20,270	7,000	0.0%	- ,500			10,071		20,772	,,,,	12,000	0.0%	12,000		12,000
Other Revenue	618		2,000			0.0%									0.0%			
Education Improvement Payment				-		0.0%									0.0%			
Prior Period Adjustment				<u>-</u>		0.0%		<u> </u>							0.0%	<u> </u>		
Total District Revenue	\$ 1,555,381	\$ 1,515,450 \$	1,501,012 \$	1,586,529	\$ 1,507,500	48.0% \$	1,507,500 \$	1,507,500		\$ 1,548,530	\$ 1,518,088	\$ 1,657,390	\$ 1,881,713	\$ 1,662,500	27.1% \$	1,662,500	\$	1,662,500
Total Revenue	\$ 1.555.381	\$ 1.515.450 \$	1.501.012 \$	1.586.529	\$ 1.507.500	48.0% \$	1.507.500 \$	1 507 500		e 1 E40 F20	s 1.518.088	\$ 1.657.390	\$ 1,881,713	\$ 1,662,500	27.1% \$	1 / / 2 500		1 (42 500
								1,507,500		\$ 1,548,530								1,662,500
Fund Balance Reappropriated	\$ 2,198,345	\$ 1,812,444 \$	1,464,304 \$	1,788,534	\$ 1,630,235	52.0% \$	1,561,719 \$	1,494,699		\$ 2,022,944	\$ 1,964,529	\$ 2,434,979	\$ 3,308,209	\$ 4,468,551	142.4% \$	4,760,344	>	5,066,025
Total Funding Sources	\$ 3,753,726	\$ 3,327,894 \$	2,965,315 \$	3,375,062	\$ 3,137,735	100.0% \$	3,069,219 \$	3,002,199		\$ 3,571,474	\$ 3,482,617	\$ 4,092,370	\$ 5,189,921	\$ 6,131,051	100.0% \$	6,422,844	e	6,728,524
Total Fulluling Sources	a 3,733,720	a 3,321,094 \$	2,700,310 \$	3,373,002	a 3,137,735	100.076 \$	3,009,219 \$	3,002,199		3 3,3/1,4/4	3,402,017	a 4,092,370	3 3,109,921	0,131,031	100.0% \$	0,422,044	9	0,720,324
				Elementar	District								High School Di:					

				Elementar	y District		
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Tax Information	2014-13	2013-10	2010-17	Estimated	Adopted	Projected	Projected
	Actual	Actual	Actual	Actual	Budget	Budget	Budget
Taxable Value	\$ 131,762,887	\$ 127,702,815	\$ 133,379,457	\$ 151,994,908	\$ 156,191,478	\$ 159,315,308	\$ 162,501,614
Levied Mills	11.38	11.75	11.25	9.87	9.60	9.42	9.42

2017-18 2018-19 2019-	
2014-15 2015-16 2016-17 2017-18 2018-17	2020-21
2014-15 2015-16 2016-17 Estimated Adopted Project	l Projected
Actual Actual Actual Budget Budge	Budget
\$ 157,393,739 \$ 152,115,661 \$ 159,327,210 \$ 182,556,412 <b>\$ 187,815,184</b> \$ 191,	1,488 \$ 195,402,917
9.53 9.86 10.36 9.04 <b>8.79</b>	8.61 8.61





#### **Bozeman Public Schools**

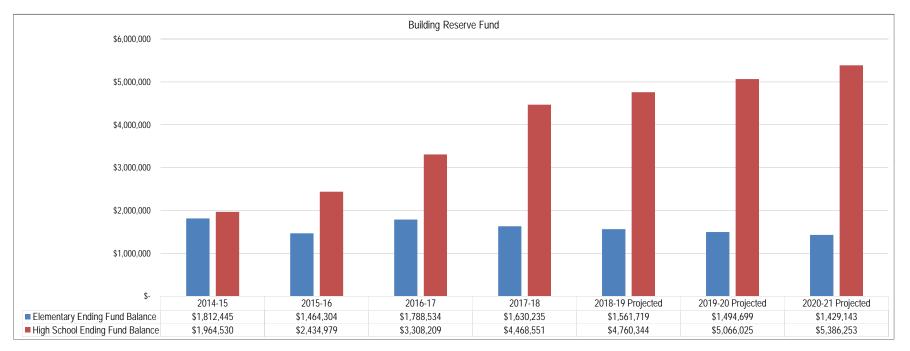
#### Fund Balance and Reserve Analysis Building Reserve Fund

			E	lem	nentary Distric	ct			
Fund Balance Analysis and Projections	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Fullu Balance Analysis and Projections	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Beginning Fund Balance	\$ 2,198,346	\$ 1,812,445	\$ 1,464,304	\$	1,788,534	\$	1,630,235	\$ 1,561,719	\$ 1,494,699
Plus: Revenue & Other Financing Sources	1,555,381	1,515,450	1,501,012		1,586,529		1,447,250	1,415,648	1,384,736
Less: Expenditures & Other Financing Uses*	1,941,283	1,863,591	1,176,782		1,744,827		1,515,766	1,482,668	1,450,292
Ending Fund Balance	\$ 1,812,445	\$ 1,464,304	\$ 1,788,534	\$	1,630,235	\$	1,561,719	\$ 1,494,699	\$ 1,429,143

l				Н	igh	School Distri	ct			
Ī	Actual		Actual	Actual		Actual		Budget*	Projected*	Projected*
	2014-15	Ì	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Ī	\$ 2,022,944	\$	1,964,530	\$ 2,434,979	\$	3,308,209	\$	4,468,551	\$ 4,760,344	\$ 5,066,025
	1,548,530		1,518,088	1,657,390		1,881,713		2,360,208	2,472,536	2,590,211
	1,606,945		1,047,638	784,161		721,370		2,068,415	2,166,856	2,269,982
	\$ 1,964,530	\$	2,434,979	\$ 3,308,209	\$	4,468,551	\$	4,760,344	\$ 5,066,025	\$ 5,386,253

			E	ler	nentary Distri	ct			
Reserves Analysis	Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
Reserves Analysis	2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
Negative Fund Balance	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -	\$ -
Plus: Fund Balance Reserved for Operations	1	1	-		-		-	-	-
Plus: Fund Balance Reappropriated	2,198,345	1,812,444	1,464,304		1,788,534		1,630,235	1,561,719	1,494,699
Beginning Fund Balance	\$ 2,198,346	\$ 1,812,445	\$ 1,464,304	\$	1,788,534	\$	1,630,235	\$ 1,561,719	\$ 1,494,699
Budget Amount Reserves as a Percent of Budget Legal Reserves Limit	\$ 3,705,845 0.00% N/A	\$ 3,319,944 0.00% N/A	\$ 2,971,804 0.00% N/A	\$	3,296,034 0.00% N/A	\$	3,137,735 0.00% N/A	\$ 3,069,219 0.00% N/A	\$ 3,002,199 0.00% N/A

		Н	igh	School Distri	ct			
Actual	Actual	Actual		Actual		Budget*	Projected*	Projected*
2014-15	2015-16	2016-17		2017-18		2018-19	2019-20	2020-21
\$ -	\$ -	\$ -	\$	-	\$	-	\$ -	\$ -
0	1	-		-		-	-	-
2,022,944	1,964,529	2,434,979		3,308,209		4,468,551	4,760,344	5,066,025
\$ 2,022,944	\$ 1,964,530	\$ 2,434,979	\$	3,308,209	\$	4,468,551	\$ 4,760,344	\$ 5,066,025
\$ 3,530,444 0.00% N/A	\$ 3,477,029 0.00% N/A	\$ 4,097,480 0.00% N/A	\$	4,970,709 0.00% N/A	\$	6,131,051 0.00% N/A	\$ 6,422,844 0.00% N/A	\$ 6,728,524 0.00% N/A



<sup>\*</sup> Anticipated expenditures may be less than spending authority established by budget limit

# Nonbudgeted Funds

**Bozeman Public Schools** 



2018-19 Adopted Budget

# **Nonbudgeted Funds**

#### **Overview**

In addition to the budgeted funds discussed above, the District maintains a number of nonbudgeted funds to facilitate its operations. 20-9-210, MCA limits expenditures from these funds to the cash balances in them. Montana law does not require formally adopted budgets for these funds. Since the Board does not approve these budgets, they are not detailed in this document. Nonetheless, nonbudgeted funds play a significant role in the District's operations, so a high-level overview of keys nonbudgeted funds is provided here for reference.

# **Financing**

Financing sources in nonbudgeted funds vary widely. From an operational perspective, however, the most important funding source to the District is federal grants. Of those ongoing grants, Every Student Succeeds Act (ESSA) and Individuals with Disabilities Education Act (IDEA) grants are the largest and most significant.

#### Bozeman Public Schools Overview

ESSA and IDEA grant budgets are established administratively and approved by the Montana Office of Public Instruction. Generally, Bozeman Public Schools uses these sources as follows:

- <u>Title I.</u> Bozeman goals for Title I funding include helping students achieve proficiency in reading and math, improving graduation rates, increasing parent involvement, and assuring qualified personnel. Instructional staff salaries and benefits historically account for nearly half of the District's Title I grant, and professional development, family involvement, and support services compose the bulk of the rest of it.
- <u>Title II.</u> The District uses Title IIA proceeds for professional development and reducing class sizes.
- <u>IDEA.</u> The District uses IDEA funds to fund operational costs of the Special Education program. In addition, a portion of Special Ed staff salaries is allocated to the grant. That allocation is based on available General Fund funding and IDEA Maintenance of Effort requirements.

Although these grants contribute significantly to our operations, only budget allocations are known at the time of this writing. Programs and line item budgets are not yet required to be submitted and therefore, have not been approved by the Montana Office of Public Instruction. For that reason, this document only includes total allocations.

Bozeman School District #7
Final 2017-18 Federal Grant Awards vs. Preliminary 2018-19 Federal Grant Awards

	Grant scription	Fii	l Year 2017-18 nal Awards Carryovers	ninary 2018-19 ant Awards	(D	ncrease Jecrease) n Award	% of Increase (Decrease)
Title I, Part A	EL	\$	600,925	\$ 558,764	\$	(42,161)	-7.02%
	HS		197,108	194,129		(2,979)	-1.51%
Title I Part A Totals			798,033	 752,893		(45,140)	-5.66%
Title II, Part A	EL		225,619	206,996		(18,623)	-8.25%
	HS		70,441	71,034		593	0.84%
Title II, Part A Totals			296,060	 278,030		(18,030)	-6.09%
Title III Elem + HS Total			16,333	 18,166		1,833	11.22%
Title IVA Elem + HS Tota	ıl		10,154	 48,749		38,595	380.10%
Total Consolidated App	Grants	\$	1,120,580	\$ 1,097,838	\$	(22,742)	-2.03%
IDEA Part B IDEA Part C - Preschool		\$	1,290,400 28,634	\$ 1,353,059 30,706	\$	62,659 2,072	4.86% 7.24%
IDEA Total		\$	1,319,034	\$ 1,383,765	\$	64,731	4.91%
Carl Perkins		\$	85,529	\$ 93,075	\$	7,546	8.82%
Grand Total		\$	2,525,143	\$ 2,574,678	\$	49,535	1.96%

# **Bozeman Public Schools**



2018-19 Adopted Budget

**Informational Section** 

### **PROPERTY TAXES**

As with most states, property taxes are a primary funding source for Montana school districts. In many states, school district budgets are limited by mills, not dollars. Montana is unique, however, and our school budgets generally do not follow that system.

In Montana, school districts adopt budget amounts and set tax levies based on state budget caps, funding needs, and levy amounts approved by voters. The funding needs—including taxes—for these budgets are computed so budgets remain within state caps and voter-approved levy amounts based on dollar limits. Property tax rates (known as 'mills') are then calculated by dividing the District's funding needs by the taxable value, as determined by the Montana Department of Revenue.

Ballot language from our 2018 General Fund election helps illustrate this structure. The elementary ballot, as required by state law, read:

Shall the Bozeman Elementary District Trustees be authorized to impose an increase in over-base local taxes to support the General Fund in the amount of Two Hundred Ninety-One Thousand Dollars (\$291,000), which is an increase of approximately 1.60 mills for the purpose of properly maintaining and operating the programs of the district?

Passage of this proposal will increase the annual taxes on a home with an assessed market value of \$100,000 by approximately \$2.16 and on a home with an assessed market value of \$200,000 by approximately \$4.32. The durational limit of the levy is intended to be permanent.

Note that voters were asked to approve a specific dollar amount for a specified duration (permanent, in this case). The dollar amount stays fixed for the duration of the levy, but the mills needed to generate that dollar amount fluctuate each year with changes in taxable value. For example, the \$291,000 ballot request above was estimated to cost taxpayers 1.60 mills; however, that mill count was calculated using an estimate of the District's taxable value. The actual taxable value was higher than anticipated, so the actual 2018-19 mill impact of this \$291,000 was only 1.55 mills—0.05 mills less than advertised on the ballot.

In very rare circumstances, Districts can ask voter to approve a specific number of mills. The proceeds from those levies will then fluctuate with changes in the taxable value. However, the fixed-dollar example is representative of the vast majority of state's school levies.

The formula for determining the District's tax rate is:

<u>Tax Revenue Requirements</u> x 1,000 = Levied Mills

Overall, the Bozeman School Districts locally levied mills increased from 220.02 in 2017-18 to 251.58 in 2018-19, a 14.34% increase. These increases are functions of the District's revenue requirements and the value of its tax base. The following sections discuss each of the factors of this equation and explain the tax assessment process.

#### Tax Revenue Requirements

The Financial Section of this budget document details the requirements and changes in each of these funds. However, the District's revenue requirements are the primary driving factor when determining the District's tax rate, so a summary is appropriate here. Overall, K-12 property tax levies increased by \$7,075,866 (19.63%) over prior year levels:

District	2017-18 Dollars Levied	2018-19 Dollars Levied	Change
Bozeman Elementary	\$ 22,330,775	\$ 22,278,736	(\$ 52,040)
Bozeman High School	\$ 13,714,815	\$ 20,842,722	\$ 7,127,906
K-12 Total	\$ 36,045,591	\$ 43,122,501	\$ 7,075,866

Please reference the Financial Section of this budget document for a complete analysis of this year's property tax revenue requirements.

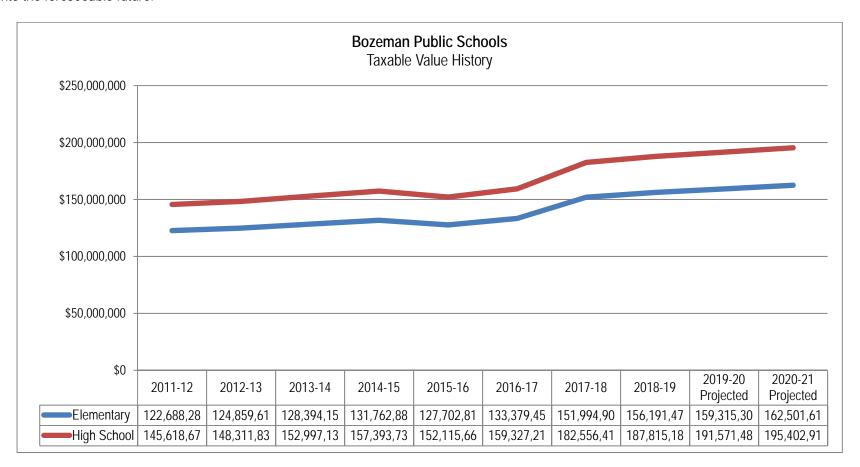
### **Property Valuation**

Property values are the denominator in Montana's tax rate calculation. The Legislature establishes various classes of property and the rate of tax on each class. Local governments (counties, cities, school districts, fire districts, etc.) determine the mill levy requirements for each taxing jurisdiction by the later of the first Thursday in September or within 30 calendar days after receiving certified taxable values. Department of Revenue staff calculates the property tax liability for each property using the mill levies, including special district fees and charges. The county treasurer is responsible for billing, collecting, and reconciling property taxes.

There are two primary components in determining the District's taxable value: assessed property values and the tax rate.

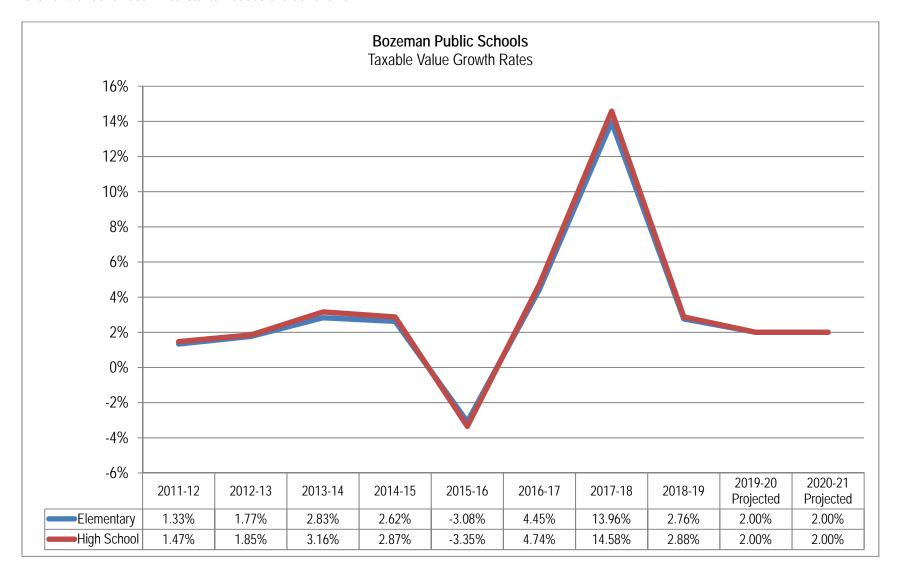
Assessed Property Values. The Montana Constitution places the responsibility for property tax values on the state, and all taxing jurisdictions must use the assessed valuation of property established by the state. The Montana Department of Revenue is the agency responsible for appraising, assessing, and equalizing the value of all property in the state for taxation purposes.

Thanks to the booming real estate market, abundant new growth in the area, and the legislature's decision to leave tax rates unchanged, taxable values increased again this year. Elementary and High School taxable values increased 2.76% and 2.88%, respectively, bringing both values to new record highs. The resale and construction markets remain quite strong in our area, and the District expects taxable values to continue to increase into the foreseeable future.



As detailed in the Organizational Section of this document, the Bozeman High School District includes all of the property in the Bozeman Elementary District plus the property in seven outlying "feeder" elementary districts. This year, Bozeman Elementary's tax base makes up 83% of that of Bozeman High School.

Growth trends for both Districts' tax bases are as follows:



Local property values are surging and area growth remains strong, so a 2.0% growth rate is assumed for future years.

The state's calculation of taxable value has undergone some noteworthy changes in the past several years. Those changes play a key role in the District's tax structure and impact, so a brief history is in order.

State law requires cyclical reappraisal of residential, commercial, industrial, agricultural and forestland property. A long-standing system governed the reappraisal cycle, but SB157 from the 2015 Legislative session made significant changes to that system. In particular, SB157:

- Changed the reappraisal cycle from six years to every two years
- Removed the six-year phase in period for property value increases. Those increases are now effective immediately.

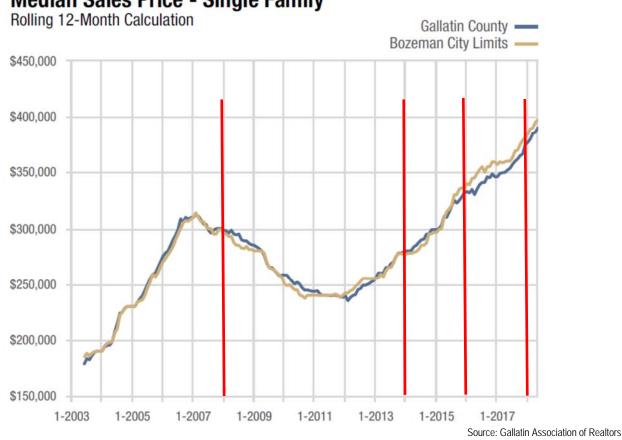
The following table summarizes the base valuation dates and the years for which they apply:

Taxable values for fiscal years:	Are based on assessed property values as of:	
FY2009-10 through FY2014-15 (six years)	January 1, 2008	
FY2015-16 through FY2016-17 (two years)	January 1, 2014	
FY2017-18 through FY2018-19 (two years)	January 1, 2016	
FY2019-20 through FT2020-21 (two years)	January 1, 2018	

The District anticipates this legislative change will significantly affect our tax impact into the future. In short, it will likely bring more volatility to our tax base, but the taxable value will more accurately reflect current values in our area.

Although residential property only makes up a portion of our district's tax base, it does help explain the impact of this legislative change on our taxable value. The following information from the Gallatin Association of Realtors depicts home value trends in our community:

# Median Sales Price - Single Family



In this chart, the red lines represent the median home value at the base years of past three reappraisal cycles. As you can see, home market values declined from 2007 to 2011 as a result of the 2008-2009 recession. Under the former reappraisal system, taxable values in fiscal years 2009-10 through 2014-15 were all based on the January 1, 2008 market values. As a result, the District taxable value actually increased each year during that period—even though property values in the community had fallen.

Fiscal year 2015-16 coincided with the beginning of a new reappraisal cycle. At that time, Bozeman property values had been increasing steadily for the past four years. However, the new reappraisal cycle had a base valuation date of January 1, 2014, and—despite the growth—values at that time were still lower than they had been at the last base year. Though perhaps counterintuitive, the reappraisal cycle combined with lingering effects of the recession caused the District's FY16 taxable value to decrease for the first time since 1999.

Property value growth in the Bozeman market continues to this day. The current median single family home price in Bozeman is \$405,000, another new record for Bozeman and a 6.5% increase over the previous year. Based on the two-year reappraisal cycle, this increase will be reflected in the taxable value for fiscal years 2019-20 and 2020-21. The current year's taxable value is based on values as of January 1, 2016 when the median home market value was \$359,500.

Despite maintaining the same January 1, 2016 valuation date, newly taxable property was added to the tax rolls and other adjustments were made this year. Overall market values for our Districts grew as follows:

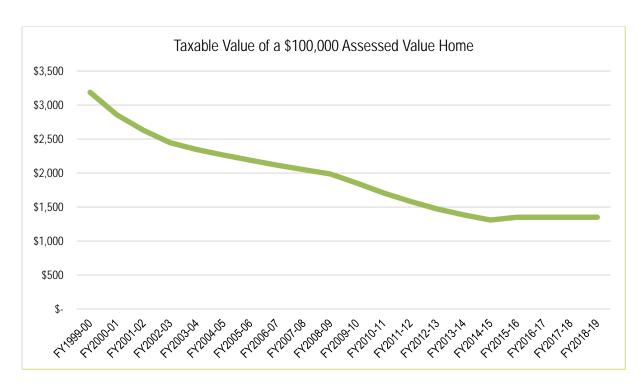
District	2017-18 Assessed Market Value	2018-19 Assessed Market Value	Change (%)
Bozeman Elementary	\$ 9,949,720,141	\$ 10,241,820,489	2.94%
Bozeman High School	\$11,883,420,029	\$ 12,249,935,144	3.08%

Market values include both existing and newly taxable property values. Those values differ from *taxable values* used for our mill levy calculations as explained in the following 'Tax Rates of Assessed Values' section.

<u>Tax Rates of Assessed Values.</u> The tax rate is a factor set by the legislature and it warrants specific mention here. First, some background: property taxes are *ad valorem* taxes, meaning the taxes are based on property value. In general, properties with higher values generate more tax revenue that properties with lower values. It follows that in an environment with rising property values, a constant tax levy will generate an increasing amount of money.

To offset the impact of rising property values, the legislature has historically reduced the portion of property that is taxable. Although taxes vary locally based on relative increases, this offset makes increasing property values 'revenue neutral' on a statewide basis. In 2015 and 2017, however, the legislature did not approve a reduction to property tax rates.

The following graph shows the historical taxable value of a home assessed at \$100,000 since 2000. Note that the downward trend used to offset increasing property values ended in 2014, and tax rates have remained level since:



#### There are two primary implications:

- 1. Taxes determined by a set number of mills will generate more money for the taxing jurisdictions. Examples of these taxes include the 40 mill state equalization levy and the 55 mill county equalization levy equalization levied on every property owner in the state. In the Bozeman High School District, those 95 mills generated \$17,342,859 in 2017-18. Due to the higher taxable value, those same 95 mills will generate \$17,895,343 in 2018-19, an increase of \$552,484.
- 2. Fewer mills will be required to finance taxes determined by dollars. For example, Bozeman High School has a voter-approved \$1,650,000 annual Building Reserve levy. In 2017-18, it took 9.04 mills to raise that amount; in 2018-19 it will take only 8.79 mills to generate the same amount of money.

#### High School Debt Service Taxable Value

In 2008, taxpayers in Big Sky, Montana voted to remove their property from the Bozeman High School District and join it with the then Ophir Elementary District to create the Big Sky K-12 School District. However, those taxpayers are still required to pay on the Bozeman High School debt issued before the split.

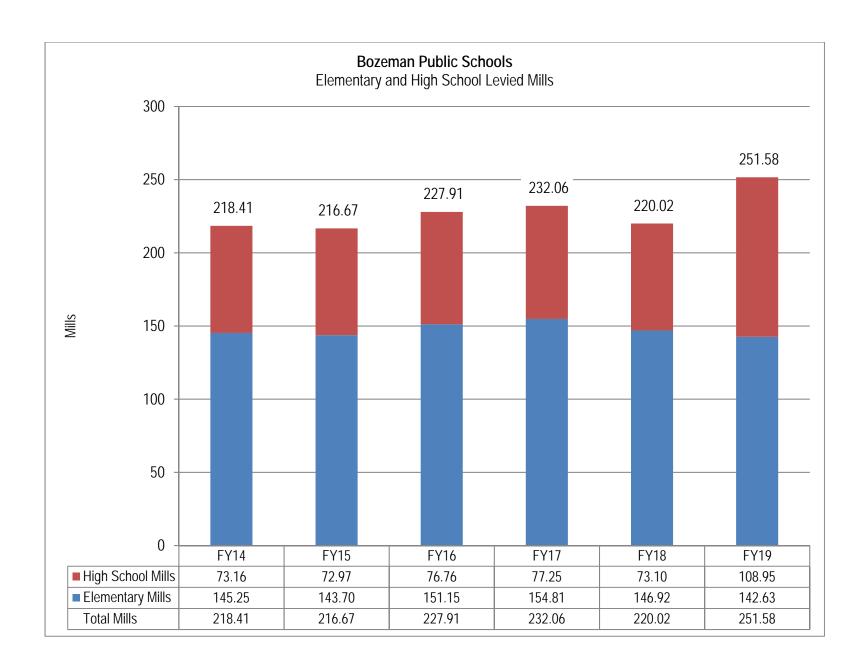
For those High School bonds originally issued before 20018, then, a different taxable value applies. That value base includes all of Bozeman High School's taxable value as well as the Big Sky K-12 taxable value. The 2018-19 taxable value for those bonds is \$216,522,572, calculated as follows:

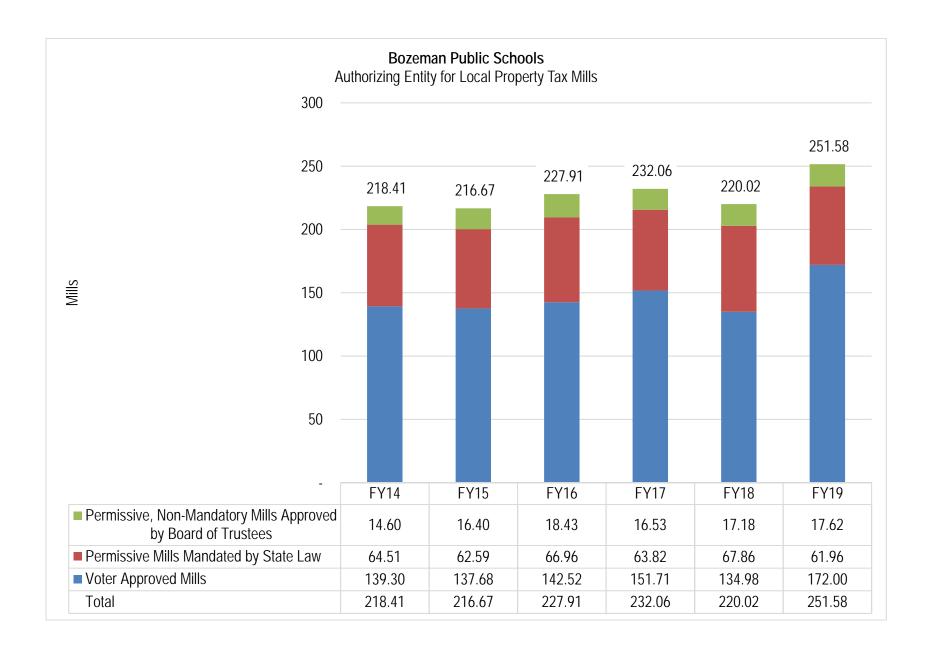
Jurisdiction	2018-19 Taxable Value
Bozeman High School	\$ 187,815,184
Big Sky K-12 School District	\$ 28,707,388
Total	\$ 216,522,572

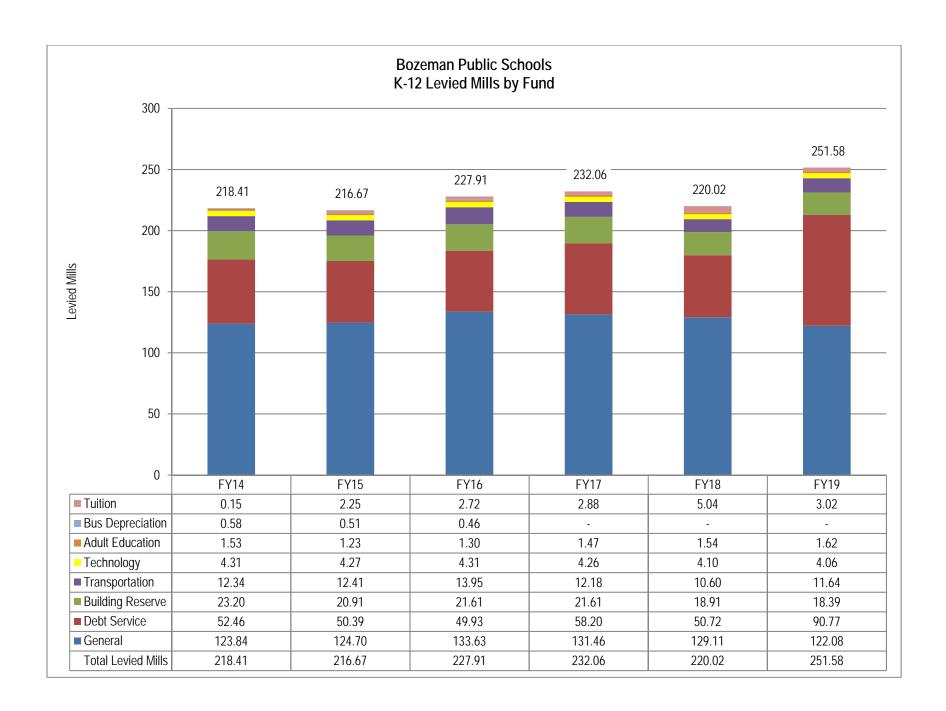
Again, this taxable value only applies to High School bonds issued before the 2008 split. All other revenue—including the newly-issued \$100 million in High School bonds—is allocated using the Bozeman-only taxable values.

### Tax Rates - Bozeman Public Schools

Dividing the District's revenue requirements by its taxable value yields its tax rate. Overall, the Bozeman School Districts locally levied mills increased from 220.02 in 2017-18 to 251.58 in 2018-19, a 14.34% increase. The following graphs show these levied mills by District, by authorizing entity (voters, the Montana legislature, and the Board of Trustees), and finally K-12 mills by fund:







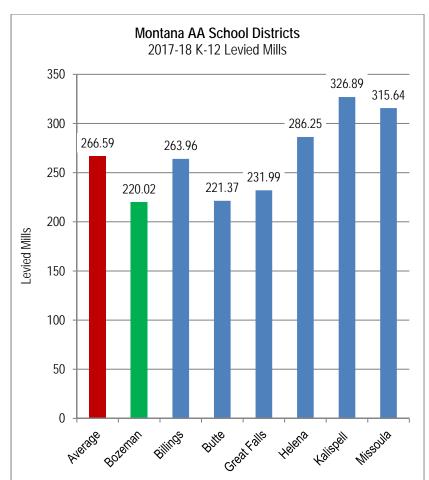
The Financial Section of this budget document analyzes levied mills for each district in more detail.

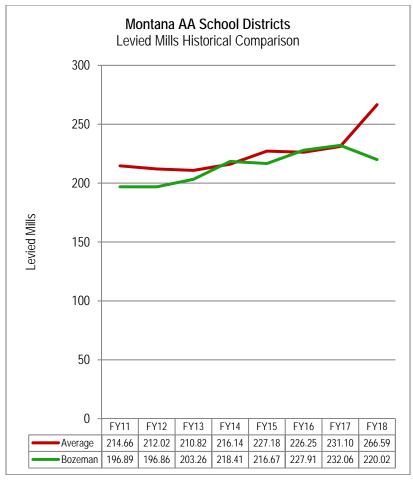
Notable increases in levied mills occurred in:

- 2014, following voter-approved construction of Meadowlark Elementary school
- 2016, due to the decrease in taxable value
- 2018, following the legislative changes and property tax restructuring
- 2019, due to the issuance of \$100 million in high school bonds

The District tracks how Bozeman's school mills compare to those of other comparable and neighboring districts in the state, but those comparisons are not yet available for the current year. However, previous year's information is available and presented here.

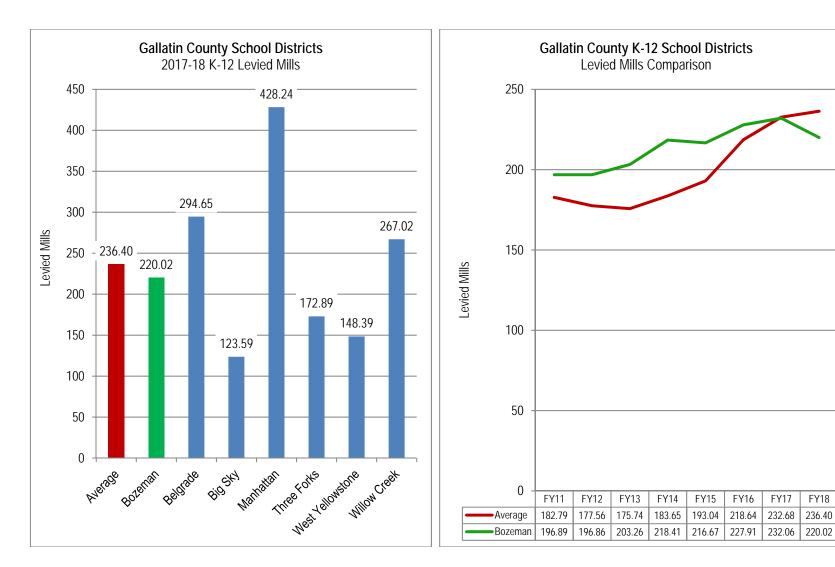
The seven largest school districts in the state—of which Bozeman is one—are classified as a 'AA" Districts for extracurricular athletic purposes. Although these districts differ in many ways, they are often compared on various different fronts. Graphs depicting 2017-18 levies for Montana's AA Districts and comparing Bozeman's historical mill levies to the statewide AA average are shown below:





As you can see, Bozeman's 220.02 mills levied in 2017-18 were the lowest of our peer districts and about 17% below the 266.59 average mills they levied. Significant changes are expected in these mill levies over the next couple of years. Voters in Helena, Kalispell, Great Falls, Billings, and Bozeman all approved large debt issues in recent years, and the debt payments associated with those issues will likely drive up taxes in those areas.

Local taxpayers often also ask how Bozeman's taxes compare to other districts in the county. Again, current year information is not yet available; however, 2017-18 detail and average historical mills for Gallatin County Schools are as follows:



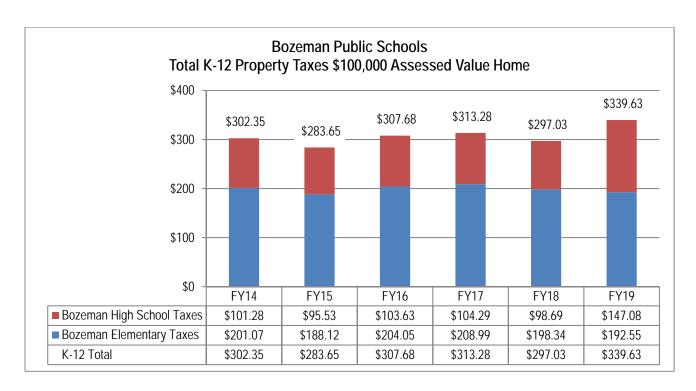
The taxes levied by these neighboring districts vary widely due to drastic differences in enrollment, tax bases, and community growth patterns. However, Bozeman's 220.02 mills levied in 2017-18 is approximately 7% less than the county average. As with the AA districts, bond debt is primary driving factor with these mills. The Belgrade and Manhattan School Districts both had large bond issues come online during 2017-18, and those debt service payments caused significant increase in their levied mills.

## **Individual Tax Bills**

An individual's property tax bill is calculated using the market value of the property, the tax rate, and the mill value. For example, the tax impact of a 54.34 mill levy on a residential property owner whose house has an assessed market value of \$100,000 would be calculated as follows:

<u>Taxable Value:</u>	
Market value	\$ 100,000
Multiply by: Tax rate for Class 4 property	1.35%
Taxable value	\$1,350.00
Mill Value:	
Taxable Value	\$ 1,350.00
Multiply by: one mill	0.001
Mill Value	\$1.35
Property Tax Liability:	
Mills	54.34
Multiply by: Mill value	\$1.35
Property Tax Liability	\$73.36

Although the number of levied mills does directly impact an individual's tax bill, other factors—namely changes in the subject property's taxable value—will also impact how much an individual pays for these levied mills. The following graph shows the historical impact of the district's taxes on a \$100,000 assessed market value home:

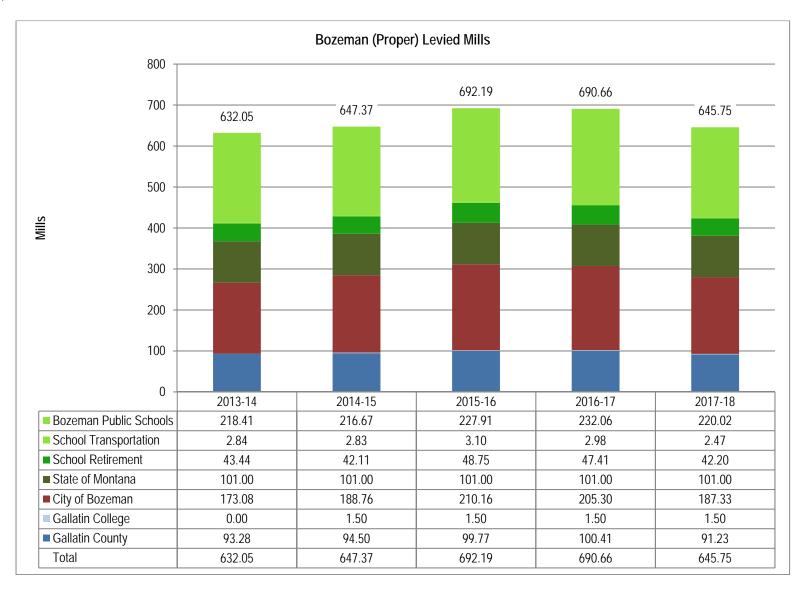


<sup>\*</sup> Montana school districts present levy proposals with an estimated cost per \$100,000 of actual value. Not only is this format required by state law, but it also allows taxpayers to easily estimate their individual impact (an owner of a \$200,000 home would double the presented amount, an owner of a \$300,000 home would triple the presented amount, etc.) For these reasons, this document presents the tax impact on a \$100,000 home rather than on an 'average' home.

Finally, it is important for taxpayers to understand how the School Districts' taxes fit into their overall property tax bill. Four primary entities levy property taxes in Bozeman: the State of Montana, Gallatin County, the Bozeman School District, and the City of Bozeman. However, both Bozeman Elementary and Bozeman High School District are geographically larger than the City of Bozeman, and taxpayers outside the city limits are subject to other levies instead of those levied by the City. Common examples include mosquito and water and sewer districts located outside the city limits.

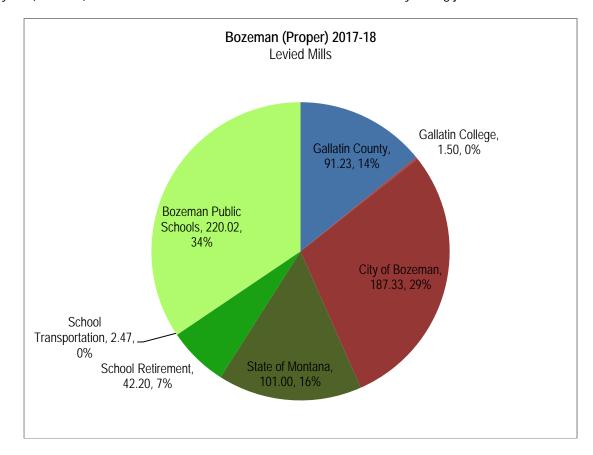
As a result of the many iterations that are possible, this document cannot reasonably detail every individual tax situation. Instead, it will breakdown the distribution of property taxes for taxpayers within the Bozeman city limits since the bulk our taxable value (67% and 55% of the Elementary and High School, respectively) is concentrated there.

The following graph details the historical tax levies for the State, County, School Districts, and City for taxpayers residing inside the Bozeman city limits:



In total, City taxpayers saw their levied mills decrease from 690.66 in 2016-17 to 645.75 mills in 2017-18. This 44.91 mill reduction represents a 6.50% decrease overall. Much of the mill decrease can be attributed to the significant growth in taxable value, as discussed above. Current year (2018-19) information is not yet available at the time this document was printed.

A pie chart of the prior year (2017-18) levies shows the breakdown of the 645.75 total mills by taxing jurisdiction:

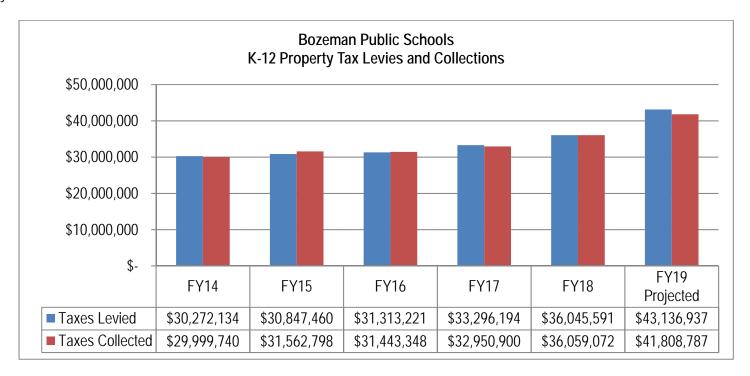


As you can see, Bozeman Public Schools (which includes both the Elementary and High School Districts) accounts for 34% of the total property taxes paid by City taxpayers—the largest single portion of the total.

In addition, the State of Montana and Gallatin County also levy property taxes to support K-12 education. Proceeds from these levies are collected by the State and County and then distributed to schools as non-levy revenue to support various aspects of school operations. These levies, shown in the above graphs as different shades of green, total 367.19 mills—or 57% of the total tax bill for City taxpayers.

## **Property Tax Collections**

The Bozeman School District's property tax collections have historically been strong, with over 97% of our taxes levies ultimately being collected. The following graph illustrates historical and projected property tax collections by fiscal year. It includes all tax receipts, regardless of the year in which they were levied:



An aberration occurred that did affect 2016-17 tax collections. In October 2017, the Montana Department of Revenue ("DOR") reached a settlement agreement with NorthWestern Energy ("NWE") to resolve NWE's 2016 assessed property valuation appeal. DOR's notification to schools stated,

"The parties felt that it was important to come to a resolution so as to provide local jurisdictions with their adjusted tax base as early as possible." Note that by law, DOR must certify taxable values by August 1 and finalize all tax levies by October 10. However, the District was notified of the change on October 13, 2016.

In short, the change meant that governments across the state would not receive as much tax revenue as they were expecting. Schools were given the option to recertify their taxable values that same month. Recertification essentially allowed schools to recalculate and increase their levies based on the new, lower taxable values and ensure that revenue receipts would be adequate to fully fund their budgets. However, schools were strongly discouraged from doing so due to the additional administrative burden for the DOR and the County Treasurers' offices. Furthermore, the recertification process would increase mills charged to all taxpayers in the District.

Although many jurisdictions elected to recertify, the Bozeman School Districts opted not to do so. There were two primary reasons for this decision:

- As a result of sound financial decisions and practices, the District has adequate reserves and financing options to absorb the revenue and
  cash flow impacts of the taxable value change. Maintaining strong reserves is especially important in advance of an anticipated high school
  bond issue; however, it is equally important to use the taxpayer-funded reserves for circumstances like these, which is their intended
  purpose.
- Recertification would have increased taxes by an estimated 1.61 mills on *all* taxpayers in the District. Administration felt such a last minute change was not only unnecessary, but also not consistent with the District's historical budget strategy and transparency efforts.

In total, Administration estimates that the District lost an estimated \$233,000 in revenue that year as a result of this change.

<u>It is important to note that the Districts' spending authority is not tied to actual property tax collections.</u> Each summer, the Board of Trustees adopts budgets for each of its budgeted funds. This adopted budget represents the legal spending authority in that fund—regardless of whether the taxes levied to support that funds are actually collected. Projections were made assuming the 10-year average collection rate of 96.92%.

#### Alternative Tax Collections

Montana schools are funded primarily by property taxes. The state does have an income tax; however, none of those receipts go directly to local schools. Instead, they go to the State where they are appropriated by the Legislature.

### STUDENT ENROLLMENT HISTORY

Enrollment is the primary factor for determining spending authority under Montana law. The Bozeman community continues to grow, and the District's enrollment projections play a key role in both short- and long-term budget decisions.

### Description of Forecasting Methodology and Techniques

The Bozeman School District uses Cohort Survival Ratios to project future enrollment. This methodology involves tracking what percentage of students in a given grade progress to the next grade the next year. These percentages are averaged over a given number of years, and this average growth rate is applied to the current year enrollment to project future enrollment. The District currently averages cohort survival rates over 3, 5, and 10 years. The District then compares the results and determines which version should serve as the official projection.

While not exact, historical projections have proven very accurate and reliable over time. The District's biggest challenge regarding enrollment projections remains accurately forecasting the number of incoming kindergartners. Our current methodology involves a hybrid of live-birth data from Bozeman Deaconess Hospital with state and county populations swings available from the Montana Department of Health and Human Services.

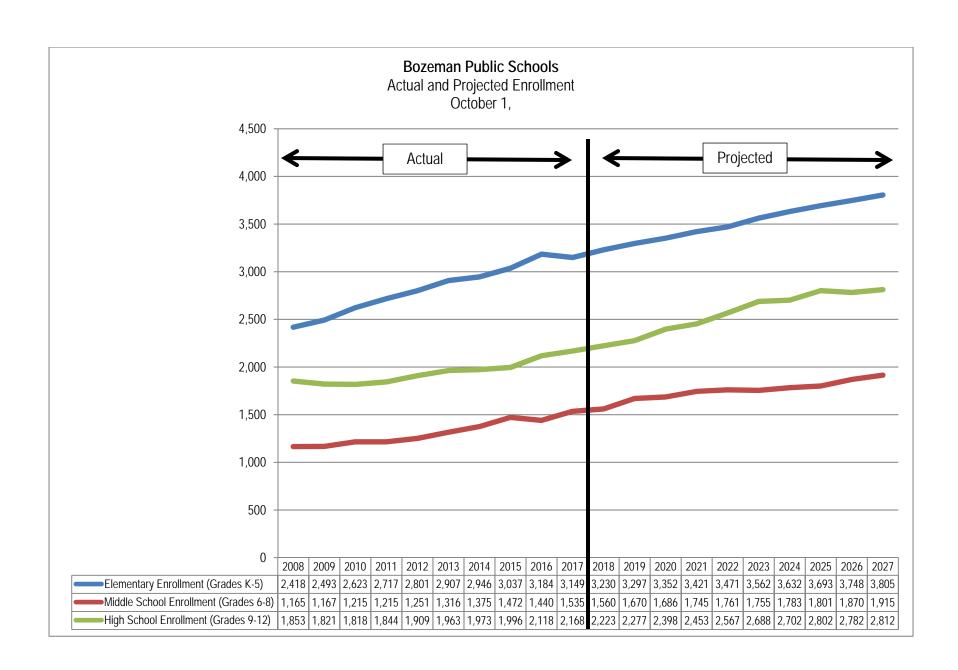
Interestingly, state law and staffing requirements put opposite pressure on our enrollment projections. Under state law, districts experiencing enrollment growth can base their General Fund budgets projected—rather than historical—enrollment if they anticipate growth exceeding the lesser of 4% or 40 students. State funding is withheld if the projected enrollment growth does not materialize. The 2017 legislature also passed HB390, which requires Districts to reduce local property taxes in the year after an anticipated enrollment increase does not materialize.

Enrollment projections must be handled with care when determining staffing levels. In order to control costs, the District hires staff based only on actual enrollment – not projections. For example, the District will generally wait until late summer—or even after schools starts—to staff kindergarten classes in case the projections are overly optimistic.

Although the District uses a 'neighborhood' school model, enrollment projections are made on a districtwide basis. Several reasons exist for this method. First, the District does not have adequate information to project growth within our various attendance boundaries. Second, the District reserves the right to adjust school boundaries and assign students to schools outside their normal attendance area to make the most efficient use of resources. Third, resources, including staffing, can be shifted between buildings to accommodate enrollment shifts. For these reasons, the District does not project enrollment by building beyond the upcoming school year.

# <u>Historical and Projected Student Enrollment</u>

Although the 3, 5, and 10-year cohort survival rate projections are all considered, the District is using the 3-year cohort survival rate projection as its official 2018-19 enrollment projection. A graph of that official count and projection is presented below:



Overall, the District expects enrollment to increase by 161 students (2.4%) from 2017-18 to 2018-19:

	October 1, 2017 Actual Enrollment	October 1, 2018 Anticipated Enrollment	Anticipated Change
Elementary (grades K-5)	3,149	3,230	81
Middle School (grades 6-8)	1,535	1,560	25
High School (grades 9-12)	2,168	2,223	55
Total (K-12)	6,852	7,049	161

The District's enrollment increases mirror growth rates in the Gallatin valley. Several factors indicate these favorable growth trends will continue:

- Montana State University accounts for nearly 30% of the County's economic base and the long-term growth in enrollment at MSU suggests the area population will continue to grow.
- Positive trends in Gallatin County's high-tech sector and the transition of Bozeman into a regional trade and service center suggest continued growth.
- The construction industry has enjoyed a robust recovery with a double-digit growth in all sectors of construction during each of the past five years.

Gallatin County is projected to grow 5 percent per year or greater from 2015 to 2018, the fastest of all the urban areas in the state. Outdoor recreational opportunities, the natural beauty of the area, proximity to two major ski resorts and to Yellowstone National Park promote the nonresident travel to the area. Due to these attractions, Montana State University, and a strong local economy, Bozeman Yellowstone International Airport is the busiest airport in Montana.

### PERSONNEL RESOURCE ALLOCATIONS

The Bozeman School District staff is divided into four primary employee groups: certified, classified, professional, and administrative. Full Time Equivalent (FTE) history for each group is as follows:

Employee Group	FY2013-14 Actual FTE	FY2014-15 Actual FTE	FY2015-16 Actual FTE	FY2016-17 Actual FTE	FY2017-18 Projected Actual FTE	FY2018-19 Budgeted FTE
Certified	437.9	439.8	444.2	464.8	496.9	504.9**
Classified & Professional*	308.0	298.2	323.4	326.2	326.2	328.65**
Administrative	Administrative 25.0		26.0	26.0	26.0	27.0
Total	770.9	763.0	793.6	817.0	849.1	860.55

<sup>\*</sup> Classified and professional staff are grouped together for purposes of this chart because positions often change classification over time.

- Pool budgeting for certain employees. For some employee types, the District allocates a certain amount of money because FTE is not
  known and cannot be determined at the time the budget is adopted. For example, the 2018-19 Elementary General Fund budget includes
  \$200,000 for Overflow Paraprofessionals based on historical cost trends. While the FTE associated with these employees is included in the
  historical data, actual staffing levels for the current year will be determined when school starts and actual enrollment numbers are known.
- The District pays for some staff and programs out of special purpose "non-budgeted" funds reserved for a specific use. However, the District's adopted budget does not include these special purpose funds. As a result, the FTE associated with these programs typically are included in the actual historical counts but not in the adopted budget.
- Some positions are included in the budget, but not filled unless enrollment warrants them. For example, the 2018-19 budget includes place holders for 8.0 new certified FTE, but only 3.1 FTE vacancies have actually been authorized and posted as of the date of budget adoption.

<sup>\*\*</sup> The District's budgeting methods often cause budgeted FTE to vary from actual staffing levels. The variance is caused by a combination of:

## **Employee Groups**

Each of these groups is further described below.

- o <u>Certified Staff.</u> Certified staff includes staff licensed in a position that requires a certificate. In Bozeman, this group includes classroom teachers, counselors, librarians, physical and occupational therapists, and school psychologists. This group is represented by the Bozeman Education Association ("BEA"). In the spring of 2017, the District and BEA agreed to terms of a two-year contract covering years 2017-18 and 2018-19. Financial highlights of the agreement include:
  - A 1.5% raise on base in each of the years
  - Continued agreement that the District and employees will evenly split the first 20% of the annual average health insurance price tag increase

At the time of the agreement, the total estimated cost of the package was estimated at \$2,704,326 (8.70%) over two years:

		2017-18	2018-19	Two-Year Total
Total Prior Year Compensation	\$	31,066,651	\$ 32,450,719	\$ 63,517,370
Estimated Salary Increase	\$	1,123,428	\$ 1,027,261	\$ 2,150,688
Estimated Benefit Increase	\$	260,640	\$ 292,998	\$ 553,638
Total Projected Compensation		32,450,719	\$ 33,770,978	\$ 66,221,697
Increase \$	\$	1,384,068	\$ 1,320,259	\$ 2,704,326
Increase %		4.46%	4.07%	8.70%

These costs will be partially reduced by employee turnover.

The State of Montana prescribes certified staffing levels to meet accreditation standards, and the District uses these accreditation standards as the basis for its staffing. The accreditation standards can be found <u>online</u>. Although there are many nuances to the accreditation standards, the general guidelines are as follows:

Certified Position	Maximum student load per FTE
Kindergarten, 1st, and 2nd grade teachers	20
3 <sup>rd</sup> and 4 <sup>th</sup> Grade Teachers	28
5 <sup>th</sup> through 12 <sup>th</sup> Grade Teachers	30
6 <sup>th</sup> through 12 <sup>th</sup> Grade Teachers	30
Kindergarten through 12 <sup>th</sup> Grade Counselors	400
Kindergarten through 12th Grade Librarians	500

State accreditation standards allow districts to exceed these class size limitations in grades K-5 by supplementing with paraprofessional support.

- o <u>Classified Staff.</u> Classified staff includes most hourly, non-exempt staff. Classified positions include custodians, paraprofessionals, food service staff, and secretaries, and administrative support. This group is represented by the Bozeman Classified Employees' Association ("BCEA"). In the spring of 2017, the District and BCEA agreed to terms of a two-year contract covering years 2018-19 and 2018-19. Financial highlights of the agreement include:
  - A 2.5% and 3.0% raise on base in 2017-18 and 2018-19, respectively
  - Continued agreement that the District and employees will evenly split the first 20% of the annual average health insurance price tag increase

At the time of the agreement, the total estimated cost of the package was \$775,357 (9.89%) over two years:

	2	2017-18	;	2018-19	Τv	vo-Year Total
Total Prior Year Compensation	\$	7,836,388	\$	8,180,596	\$	16,016,985
Estimated Salary Increase		236,100		310,567		546,667
Estimated Benefit Increase		108,108		120,582		228,690
Total Projected Compensation	\$ 8	8,180,596	\$	8,611,745	\$	16,792,341
Increase \$	\$	344,208	\$	431,149	\$	775,357
Increase %		4.39%		5.27%		9.89%

As with the certified agreement, these costs will be partially offset by employee turnover.

- <u>Professional Staff.</u> Professional staff represents a diverse group of seemingly unrelated employee functions. Professional employees can be either FSLA exempt or non-exempt, and they do not have union representation. These employees do not have a step and lane compensation structure. Most of these employees received a 3.5% salary increase in 2018-19. They are also eligible to receive classified insurance benefits or \$11,700 in lieu of benefits in 2018-19, up from \$11,110 in 2017-18. Professional staff includes but is not limited to:
  - Payroll Supervisor
  - Technology Supervisor
  - Technology Support Staff
  - Superintendent's Secretary
  - Assistant to Human Resources Director
  - Payroll Technician
  - Benefits Specialist
  - Accounting Supervisor

- Support Services Supervisor
- Transportation Coordinator
- Dietician
- Deputy Superintendent Secretaries
- Special Education Coordinators
- District Athletic Trainer and Assistant Trainer
- Administration. Bozeman Public Schools Administration includes the District superintendent, principals, central office administration. With the exception of the Superintendent, administrative compensation is dictated by Board Policy 6143 and Procedure 6143P. The Superintendent individually negotiates his contract annually with the Board of Trustees. Administrators received 1.5% base salary increases in both 2017-18 and 2018-19, which will cost the District \$117,573 over those two years:

	2017-18	2018-19	Τv	vo-Year Total
Total Prior Year Compensation	\$ 3,087,812	\$ 3,147,658	\$	6,235,470
Estimated Increase	\$ 59,846	\$ 57,727	\$	117,573
Total Projected Compensation	\$ 3,147,658	\$ 3,205,385	\$	6,353,043
Increase %	1.94%	1.83%		3.81%

The State of Montana prescribes staffing levels for certified administrators, and the District uses these accreditation standards as the basis for its staffing. The State's general guidelines are as follows:

Certified Administrative Position	Staffing Requirements
Superintendent	Required for districts with 31+ FTE Licensed Staff
Principal: 0.5 FTE	Required for schools with enrollments of 175 – 249 students
Principal: 1.0 FTE	Required for schools with enrollments of 250 - 549 students
Principal: 2.0 FTE	Required for schools with enrollments of 550 - 1049 students
Principal: 3.0 FTE	Required for schools with enrollments of 1050 – 1549 students
Principal: 4.0 FTE	Required for schools with enrollments of 1550 – 2049 students
Principal: 5.0 FTE	Required for schools with enrollments of 2050+ students

Staffing levels for other administrative positions are determined internally, rather than by state law.

## 2018-19 Change in Staffing Allocations

Montana's state accreditation standards provide the basic framework for the District's staffing model. As detailed above, the District anticipates the 161 additional students to enroll in the District during 2018-19. To accommodate that increasing enrollment and comply with the accreditation standards, the 2018-19 budget includes a total of 8.0 FTE in new positions at an estimated cost of \$496,000.

Although the budget has placeholders for these new positions based on enrollment projections, the positions are not posted or filled until actual enrollments justify them. At the time of budget adoption, the following new positions have been added:

	Elementary District	High School District	Unallocated K-12	K-12 Total	Bu	dgeted Cost
Projected Enrollment Increase	106	55	-	161		
FTE Additions:						
Certified:						
Regular Programs	4.00	-	0.60	4.60	\$	285,200
Special Ed	(1.10)	0.60	<u> </u>	(0.50)	\$	(31,000)
Subtotal: Certified	2.90	0.60	0.60	4.10	\$	254,200
Classified:						
Regular Programs	-	-	-	-	\$	-
Special Ed	3.33	(0.88)	-	2.45	\$	60,760
Subtotal: Classified	3.33	(0.88)	-	2.45	\$	60,760
Administrators	-	1.00	-	1.00	\$	110,000
GRAND TOTAL	6.23	0.73	0.60	7.55	\$	424,960

These increases were distributed among our buildings as follows:

Building	Certified	Classified	Admin	Total
Longfellow Elementary	-	0.38	-	0.38
Irving Elementary	-	-	-	-
Hawthorne Elementary	-	-	-	-
Whittier Elementary	-	-	-	-
Morning Star Elementary	(0.80)	-	-	(0.80)
Emily Dickinson Elementary	2.50	1.38	-	3.88
Hyalite Elementary	0.50	-	-	0.50
Meadowlark Elementary	<u> </u>	1.58	<u>-</u>	1.58
K-5 Total	2.20	3.33	-	5.53
Chief Joseph Middle School	(0.50)	_	_	(0.50)
Sacajawea Middle School	1.00	_	-	1.00
Total Middle School	0.50	<del></del>		0.50
Other Elementary	0.20	-	-	0.20
TOTAL ELEMENTARY	2.90	3.33	<u>-</u> .	6.23
Bozeman High School	0.60	(0.88)	-	(0.28)
High School 2	-	-	1.00	1.00
TOTAL HIGH SCHOOL	0.60	(0.88)	1.00	0.73
Unallocated K-12	0.60	-	-	0.60
K-12 TOTAL	4.10	2.45	1.00	7.55

As noted above, the District's budgeting methods often cause budgeted FTE to vary from actual staffing levels.

#### **OUTSTANDING BOND ISSUES**

The Bozeman School District is growing, and facility expansions have been necessary to accommodate our increasing enrollment. These expansions and new construction projects have been funded by General Obligation bond debt. Projects for which payments are currently being made include:

- Bozeman High School Expansion and Renovation. In 2006, local voters approved a \$39 million renovation and expansion project for Bozeman High School. Bonds for the project were issued in three separate series in 2006, 2007, and 2008. The project expanded the building to 417,000 square feet. At capacity, the building is anticipated to accommodate 2,400 students. Those bonds were refinanced in 2014, 2015, and 2017 to take advantage of lower interest rates.
- <u>Hyalite Elementary Construction.</u> In 2007, the District reached enrollment capacity for its K-5 elementary buildings. Shortly thereafter in 2008, voters approved a \$17.5 million bond to construct a seventh elementary. Those bonds were refinanced in 2014, 2015, and 2017 to take advantage of lower interest rates.
- Meadowlark Elementary Construction. In 2012, the District again reached enrollment capacity for its K-5 elementary buildings. At that time, voters approved a \$26.375 million to construct an eighth elementary, renovate Longfellow Elementary, and expand the District's Support Services Building. Meadowlark Elementary opened in 2013 and enrollment projections indicate the school will be at capacity for the 2018-19 school year. Those bonds were refinanced in 2014 and 2015 to take advantage of lower interest rates.
- <u>Chief Joseph Middle School Construction.</u> Bozeman's first middle school, Chief Joseph Middle School, was originally located on the Bozeman High School campus. In 2006, the high school needed the space, so the District approached voters to move CJMS to a new location and use the existing middle school space for high school purposes. The original bond for the project was \$14.1 million; however, the project proved more costly than the initial budget allowed. A subsequent \$5.75 million bond was approved by voters and issued to complete it. Both bonds were refinanced in 2014 and 2015 to take advantage of lower interest rates.
- Sacajawea Middle School and Hawthorne Elementary School Renovations and Expansions. In 2015, the District reached capacity at its two Middle School facilities. In November 2015, Bozeman Elementary voters approved two bonds totaling \$21.5 million to renovate and expand Sacajawea Middle School and Hawthorne Elementary. The Sacajawea bond is a 20-year bond that matures in 2035; the Hawthorne bond is a 16-year bond that matures in 2032.
- <u>Second High School Construction and Renovations to Bozeman High School.</u> High school enrollment is expected to exceed Bozeman High School's 2400-student capacity in 2020. In light of these projections, voters approved \$125 million in May 2017 to build a second

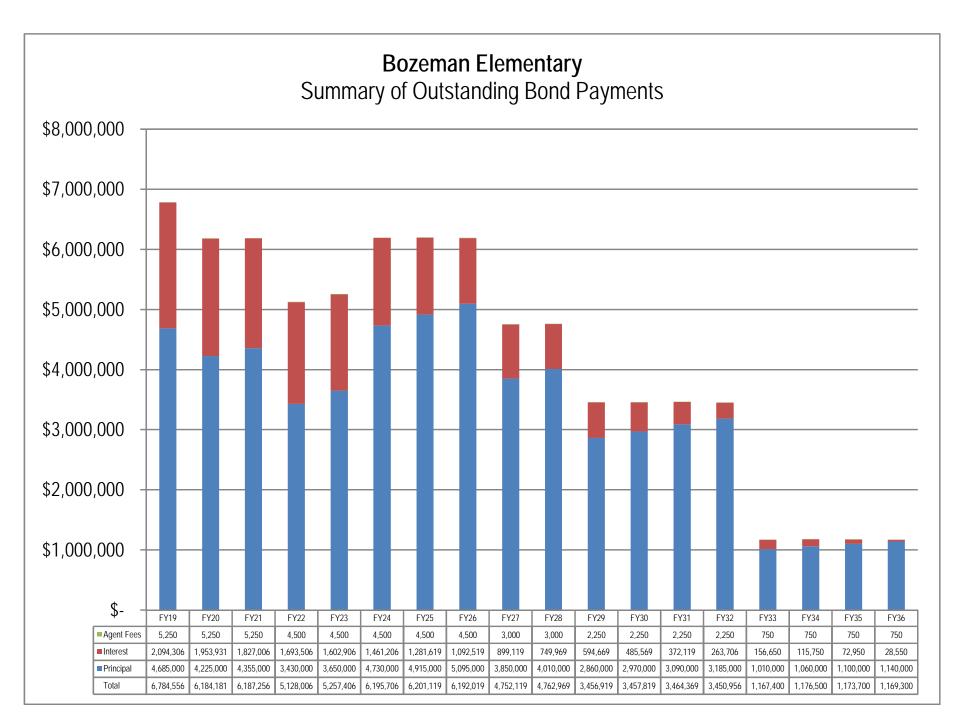
comprehensive high school and to renovate or demolish the areas of Bozeman High School that were not addressed a decade earlier. Both facilities will have a 1500-student capacity at completion, bringing the District's overall high school capacity to 3000 students.

The District intends issue bonds in accordance with its cash flow needs and expected interest rate costs. Last summer, the District issued \$100 million of the \$125 million authorized to fund the planning costs and initial work on the project. The bonds were offered for sale and successfully sold on August 3, 2017, and the final true interest cost of the issue was 2.94%. The District preliminarily expects to issue the next series of bonds in 2019, but that date may change depending on market conditions and project funding requirements.

The following pages show detailed and summary amortization tables for the both Districts' bonds:

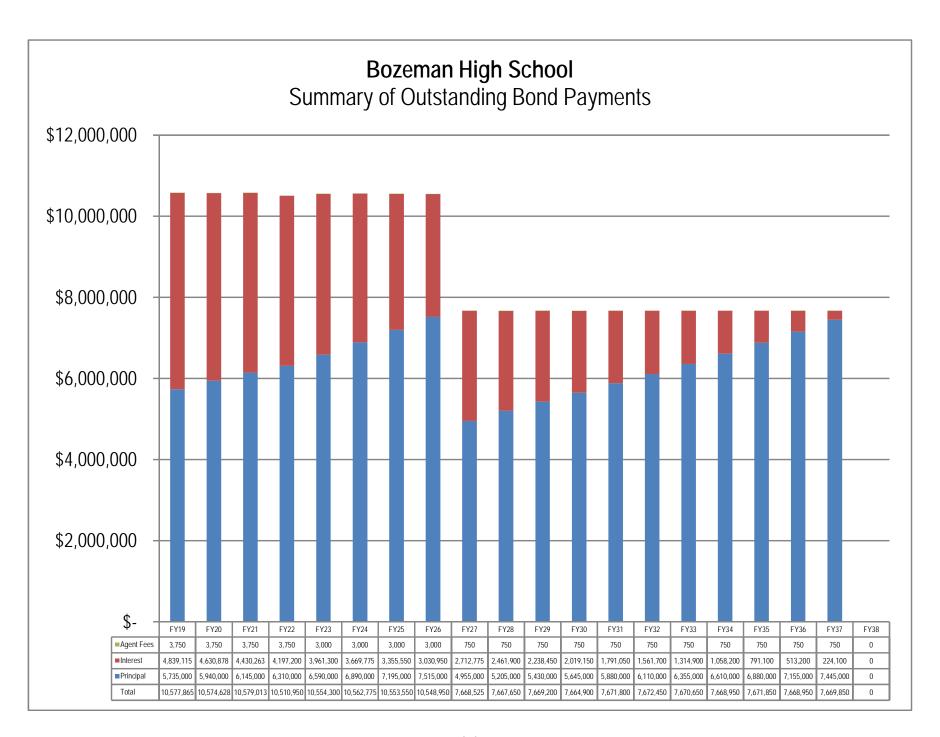
#### BOZEMAN PUBLIC SCHOOLS ELEMENTARY DEBT SERVICE FUND - PAYMENT SCHEDULE

Payment Date	<u>20</u>	112 Issue 2.42%	Agent	<u>20</u>	113 Issue 2.75%	Agent	20	114 Issue 2.29%	Agent	<u>201</u>	15 Issue 2.25%	Agent	<u>2</u> 1	016 Issue 2.60%	Agent	<u>20</u>	1.41%	Agent		<u>Total</u>	Agent	Total Annual
	<u>Principal</u>	Interest	Fee_	<u>Principal</u>	Interest	Fee	<u>Principal</u>	Interest	Fee_	<u>Principal</u>	Interest	Fee	<u>Principal</u>	Interest	Fee	<u>Principal</u>	Interest	Fee Fee	<u>Principal</u>	<u>Interest</u>	Fee	Debt Service
12/1/2018	-	\$ 101,725	\$ 750	\$ -	\$ 225,884 \$	750	\$ - \$	129,294	\$ 1,500	\$ - \$	120,700	\$ 750	\$ 420,000	\$ 401,800	\$ 750	\$ - 5	70,900	\$ 750 \$	420,000 \$	1,050,303 \$	5,250	
<u>6/1/2019</u>	445,000	101,725		710,000	225,884	_	240,000	129,294		900,000	120,700	_	425,000	395,500		1,545,000	70,900	<u> </u>	4,265,000 \$	1,044,003 \$	<u>-</u> \$	6,784, <u>556</u>
FY19 Subtotal	445,000	203,450	750	710,000	451,769	750	240,000	258,588	1,500	900,000	241,400	750	845,000	797,300	750	1,545,000	141,800	750 \$	4,685,000 \$	2,094,306 \$	5,250 \$	6,784,556
12/1/2019		97,275	750		215,234	750		126,894	1,500		111,700	750	435,000	389,125			40.000	750 \$	435,000 \$	980,228 \$	4,500	
6/1/2020	455,000	97.275	-	730,000	215,234	-	1,190,000	126,894	- 1,000		111,700	-	440.000	382,600	750	975,000	40.000	- \$	3,790,000 \$	973.703 \$	750 \$	6,184,181
12/1/2020	-	92,725	750	700,000	204,284	750	-	114,994	1,500		111,700	750	450,000	373,800		,,0,000	20,500	750 \$	450,000 \$	918,003 \$	4,500	0,101,101
6/1/2021	465,000	92,725	-	750,000	204,284	-	1,210,000	114,994	- 1,000		111,700	-	455,000	364,800	750	1,025,000	20,500	- \$	3,905,000 \$	909,003 \$	750 \$	6,187,256
12/1/2021	-	88,075	750	-	193,034	750	-	102,894	1,500		111,700	750	465,000	355,700	-	-	-	- \$	465,000 \$	851,403 \$	3,750	0/107/200
6/1/2022	475,000	88,075		775,000	193,034		1,240,000	102.894	.,		111,700		475,000	346,400	750			- \$	2,965,000 \$	842,103 \$	750 \$	5,128,006
12/1/2022	,	83,325	750		181,409	750	.,,	90,494	1,500		111,700	750	475,000	336,900				- \$	475,000 \$	803,828 \$	3,750	5,.22,533
6/1/2023	485,000	83,325		795,000	181,409	-	1,260,000	90,494	- 1,000	135,000	111,700	-	500,000	332,150	750			- \$	3,175,000 \$	799,078 \$	750 \$	5,257,406
12/1/2023	-	76,050	750	7,70,000	165,509	750	-	65,294	1,500	-	110,350	750	500,000	319,650				- \$	500.000 \$	736.853 \$	3,750	0,201,100
6/1/2024	500,000	76,050	-	830,000	165,509	-	1,315,000	65,294	- 1,000	1,070,000	110,350	-	515,000	307,150	750			- \$	4,230,000 \$	724,353 \$	750 \$	6,195,706
12/1/2024	-	68,550	750	-	148,909	750	.,0.10,000	41,400	1,500	1,070,000	94,300	750	530,000	294,275	700			- 9	530,000 \$	647,434 \$	3,750	01.701.00
6/1/2025	515,000	68,550	700	860,000	148,909	750	1,360,000	41,400	1,500	1,105,000	94,300	750	545,000	281,025	750			- \$	4,385,000 \$	634,184 \$	750 \$	6,201,119
12/1/2025	313,000	60,825	750	-	131,709	750	1,300,000	21,000	1.500	1,100,000	72,200	750	550.000	267,400	750			- \$	550,000 \$	553,134 \$	3.750	0,201,117
6/1/2026	530,000	60,825	-	895,000	131,709	750	1,400,000	21,000	1,500	1,155,000	72,200	-	565,000	253,650	750			- \$	4,545,000 \$	539,384 \$	750 \$	6,192,019
12/1/2026	330,000	52,875	750	073,000	113,809	750	1,400,000	21,000		1,100,000	49,100	750	575,000	239,525	750			- 6	575,000 \$	455,309 \$	2,250	0,172,017
6/1/2027	545,000	52,875	730	930,000	113,809	750				1,200,000	49,100	750	600,000	228,025	750			- 4	3,275,000 \$	443,809 \$	750 \$	4,752,119
12/1/2027	343,000	44,700	750	730,000	95,209	750				1,200,000	25,100	750	605,000	216,025	730			- 4	605,000 \$	381,034 \$	2,250	4,732,117
6/1/2028	560,000	44,700	-	970,000	95,209	750				1,255,000	25,100	750	620,000	203,925	750			- 4	3,405,000 \$	368,934 \$	750 \$	4,762,969
12/1/2028	300,000	36,300	750	770,000	75,809	750				1,233,000	25,100		630,000	191,525	730			- 4	630,000 \$	303,634 \$	1,500	4,702,707
6/1/2029	580,000	36,300	730	1,010,000	75,809	750	-	_	-		-		640,000	171,325	750			- 4	2,230,000 \$	291,034 \$	750 \$	3,456,919
12/1/2029	300,000	27,600	750	1,010,000	55,609	750				•			655,000	166,125	730	·	•	- 3	655,000 \$	249,334 \$	1,500	3,430,717
6/1/2030	595,000	27,600	730	1,050,000	55,609	750							670,000	153,025	750			- 4	2,315,000 \$	236,234 \$	750 \$	3,457,819
12/1/2030	373,000	18,675	750	1,030,000	34,609	750							685,000	139,625	730			- 4	685,000 \$	192,909 \$	1,500	3,437,017
6/1/2031	615,000	18,675	730	1,090,000	34,609	750	-	_	-		-		700,000	125,925	750			- 4	2,405,000 \$	179,209 \$	750 \$	3,464,369
12/1/2031	015,000	9,450	750	1,070,000	17,578	750	-			•			710,000	111,925	750			- \$	710.000 \$	138.953 \$	1,500	3,404,309
6/1/2032	630,000	9,450	730	1,125,000	17,578	730	-			•			710,000	97,725	750			- \$	2,475,000 \$	124,753 \$	750 \$	3,450,956
12/1/2032	030,000	7,430		1,123,000	17,570								500,000	83,325	730			- 4	500,000 \$	83,325 \$	730 \$	3,430,730
6/1/2033	_	_				_	-	_	-		-		510.000	73,325	750			- 4	510,000 \$	73,325 \$	750 \$	1,167,400
12/1/2033	-			·	•	-				•			525,000	63,125	730	·	•	- 3	525,000 \$	63,125 \$	750 \$	1,107,400
6/1/2034	-			·	•	-				•			535,000	52,625	750		•	- 3	535,000 \$	52,625 \$	750 \$	1,176,500
12/1/2034	-		-				-			•			545,000	41,925	750			- 3	545,000 \$	41,925 \$	750 \$	1,170,500
6/1/2035	-		-				-			•			555,000	31,025	750			- 3	555,000 \$	31,025 \$	750 <b>\$</b>	1,173,700
12/1/2035	-		-				-						565,000	19,925	/50			- 3	565,000 \$	19,925 \$	750 \$	1,173,700
6/1/2036	-		-				-						575,000	8,625	750			- 3	575.000 \$	8.625 \$	750 \$	1.169.300
	7 205 000	£ 1.71/ 200	t 10 F00	ė 12 F20 000	e 2.717.200 e	10 500	- 0.21E.000	1 204 525	£ 12.000	£ (020,000 £	1 027 100	¢ 7.500				e 2.545.000 f	2/2 000	¢ 2.250 ¢		16.746.050 \$		
TOTAL S		\$ 1,716,300			\$ 3,717,200 \$		\$ 9,215,000 \$		\$ 12,000		1,837,100		\$ 19,865,000		\$ 13,500	\$ 3,545,000	262,800	\$ 2,250	59,360,000 \$	16,746,050 \$	56,250 \$	76,162,300
Original Issue	10,000,000	ML and Support	SVCS	\$ 16,375,000	ML and Support S	SVCS	\$ 9,500,000 C	JMS Retunding		\$ 8,935,000 C	JMS & HY Refu	unaing	\$21,500,000	SMS & HA Expar	nsion			\$	66,310,000			



#### BOZEMAN PUBLIC SCHOOLS HIGH SCHOOL DEBT SERVICE FUND - PAYMENT SCHEDULE

Payment Date	<u>2014 Issue</u>			2	015 Issue				ue (Refunding)		2017 Issue (New \$)			<u>Total</u>		
	Dringing	2.49%	Agent	<u>Principal</u>	1.43%	Agent	Dringinal	1.84%	Agent	Dringinal	2.94%	Agent	<u>Principal</u>	Interest	Agent Fee	Total Annual Debt Service
40/4/0040	<u>Principal</u>	Interest 457, 500	Fee 4 FOO		Interest	Fee 750	<u>Principal</u>	Interest (5.475	Fee 750	Principal	Interest	Fee 750				Debt Service
12/1/2018	15,000	156,538	1,500	1 570 000	105,295	750	- //E 000	65,675	750	1,730,000	2,105,025	750	1,730,000 4,005,000	2,432,533 2,406,583	3,750	\$ 10,577,865
6/1/2019	15,000	156,538	1 500	1,570,000	105,295	750	665,000	65,675	750	1,755,000	2,079,075	750		4,839,115	3,750	
FY19 Subtotal	15,000	313,075	1,500	1,570,000	210,590	750	665,000	131,350	/50	3,485,000	4,184,100	750	5,735,000	4,839,115	3,750	\$ 10,577,865
12/1/2010		157 444	1 500		72.005	750		59,025	750	1 700 000	2.042.075	750	1 700 000	2 222 220	3,750	
12/1/2019	-	156,444	1,500		73,895		-		750	1,790,000	2,043,975	750	1,790,000	2,333,339		40.574.400
6/1/2020	15,000	156,444		1,630,000	73,895	-	680,000	59,025	-	1,825,000	2,008,175	-	4,150,000	2,297,539	-	\$ 10,574,628
12/1/2020	-	156,331	1,500	-	49,800	750	-	52,225	750	1,860,000	1,975,375	750	1,860,000	2,233,731	3,750	
6/1/2021	15,000	156,331		1,680,000	49,800	-	695,000	52,225	-	1,895,000	1,938,175	-	4,285,000	2,196,531	-	\$ 10,579,013
12/1/2021	-	156,200	1,500	-	16,200	750		45,275	750	1,935,000	1,900,275	750	1,935,000	2,117,950	3,750	
6/1/2022	985,000	156,200		810,000	16,200	-	610,000	45,275		1,970,000	1,861,575	-	4,375,000	2,079,250	-	\$ 10,510,950
12/1/2022	-	146,350	1,500	-		-	-	37,650	750	2,010,000	1,821,775	750	2,010,000	2,005,775	3,000	
6/1/2023	1,885,000	146,350		-	-	-	630,000	37,650	-	2,065,000	1,771,525	-	4,580,000	1,955,525		\$ 10,554,300
12/1/2023	-	111,650	1,500	-	-	-	-	29,775	750	2,115,000	1,719,900	750	2,115,000	1,861,325	3,000	
6/1/2024	1,965,000	111,650		-		-	645,000	29,775		2,165,000	1,667,025		4,775,000	1,808,450		\$ 10,562,775
12/1/2024		72,525	1,500	-				20,100	750	2,220,000	1,612,900	750	2,220,000	1,705,525	3,000	
6/1/2025	2,040,000	72,525		-			660,000	20,100		2,275,000	1,557,400		4,975,000	1,650,025	-	\$ 10,553,550
12/1/2025	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	31,725	1,500				-	10,200	750	2,335,000	1,500,525	750	2,335,000	1,542,450	3,000	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
6/1/2026	2,115,000	31,725	1,000				680,000	10,200	750	2,385,000	1,446,575	750	5,180,000	1,488,500	-	\$ 10,548,950
12/1/2026	2,113,000	31,723					000,000	10,200		2,445,000	1,386,950	750	2,445,000	1,386,950	750	\$ 10,540,750
6/1/2027	-	•		-		-			•	2,445,000	1,386,950	/50	2,445,000	1,386,950	750	\$ 7,668,525
												750			750	\$ 7,000,323
12/1/2027 6/1/2028	-	-		-		-			•	2,570,000 2,635,000	1,263,075 1,198,825	750	2,570,000 2,635,000	1,263,075 1,198,825	750	\$ 7,667,650
12/1/2028	-	•		-		-	•			2,690,000	1,146,125	750	2,690,000	1,146,125	750	\$ 7,007,030
6/1/2029										2,740,000	1,092,325	730	2,740,000	1,092,325	-	\$ 7,669,200
12/1/2029		-		_						2,795,000	1,037,525	750	2,795,000	1,037,525	750	7,007,200
6/1/2030				_						2,850,000	981,625		2,850,000	981,625	-	\$ 7,664,900
12/1/2030						-				2,910,000	924,625	750	2,910,000	924,625	750	
6/1/2031						-				2,970,000	866,425		2,970,000	866,425		\$ 7,671,800
12/1/2031	-	-		-						3,025,000	811,100	750	3,025,000	811,100	750	
6/1/2032	-	-		-	-	-	-		-	3,085,000	750,600	-	3,085,000	750,600		\$ 7,672,450
12/1/2032	-	-	-	-	-	-	-	-	-	3,145,000	688,900	750	3,145,000	688,900	750	
6/1/2033	-	-		-	-	-	-		-	3,210,000	626,000	-	3,210,000	626,000	-	\$ 7,670,650
12/1/2033	-	-	-	-	-	-	-		-	3,270,000	561,800	750	3,270,000	561,800	750	
6/1/2034	-	-	-	-	-	-	-	-	-	3,340,000	496,400	-	3,340,000	496,400	-	\$ 7,668,950
12/1/2034	-	-	-	-	-	-	-		-	3,405,000	429,600	750	3,405,000	429,600	750	
6/1/2035	-	-	-	-	-	-	-	-	-	3,475,000	361,500	-	3,475,000	361,500	-	\$ 7,671,850
12/1/2035	-	-	-	-	-	-	-	-	-	3,540,000	292,000	750	3,540,000	292,000	750	
6/1/2036	-	-		-		-	-		-	3,615,000	221,200	-	3,615,000	221,200		\$ 7,668,950
12/1/2036	-		-	-	-	-	-	-	-	3,685,000	148,900	750	3,685,000	148,900	750	
6/1/2037	-	-	-	-	-	-	-		-	3,760,000	75,200	-	3,760,000	75,200	-	\$ 7,669,850
12/1/2037	-	-	-	-	-	-	-		-	-	-	-	-	-	-	
6/1/2038			-	-	-	-	-			-	-	-	-	-		\$ -
TOTAL	\$ 9,050,000 \$	2,288,600	\$ 13,500	\$ 7,260,000	\$ 700,970	\$ 3,750	\$ 5,930,000	\$ 771,200	\$ 6,750	\$ 103,485,000	\$ 49,879,900	\$ 15,000	\$ 125,725,000	\$ 53,640,670	\$ 39,000	\$ 179,404,670
Original Issue	\$ 9,150,000			\$ 8,750,000			\$ 5,900,000			\$ 5,900,000			\$ 23,800,000			



### STUDENT AND DISTRICT PERFORMANCE MEASURES

The Bozeman School District Bozeman's budget is formulated around our Long Range Strategic Plan. The District's Core Purpose, as defined in the LRSP, reads:

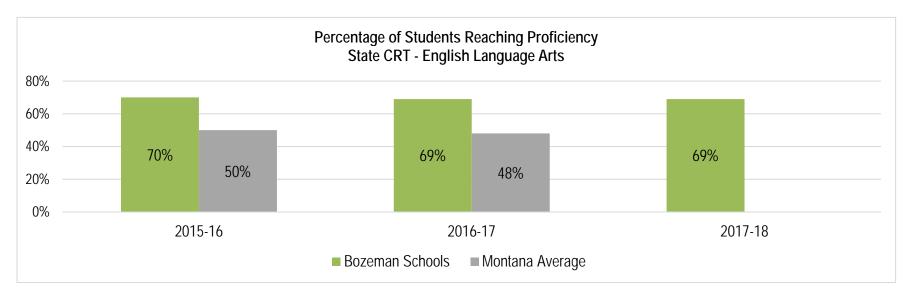
Bozeman Public Schools exist to provide an outstanding education that inspires and ensures high achievement so every student can succeed and make a difference in a rapidly changing world community.

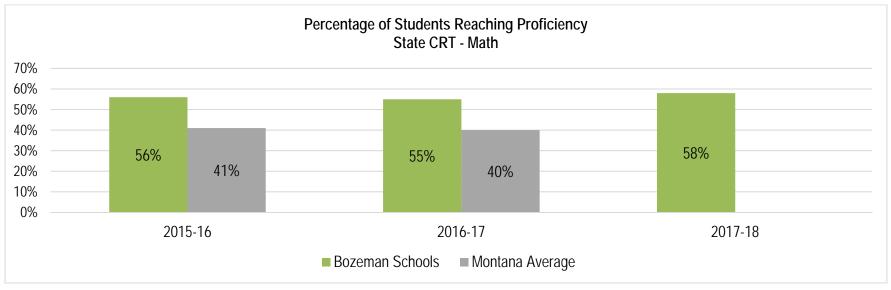
Student achievement is our focus, and it is at the center of our budget development process. There are several measures of student performance, and key ones are summarized here.

Bozeman School District, as well as the State of Montana, has adopted the Common Core State Standards. With this adoption, the State is transitioning to the Smarter Balanced assessment to monitor student achievement.

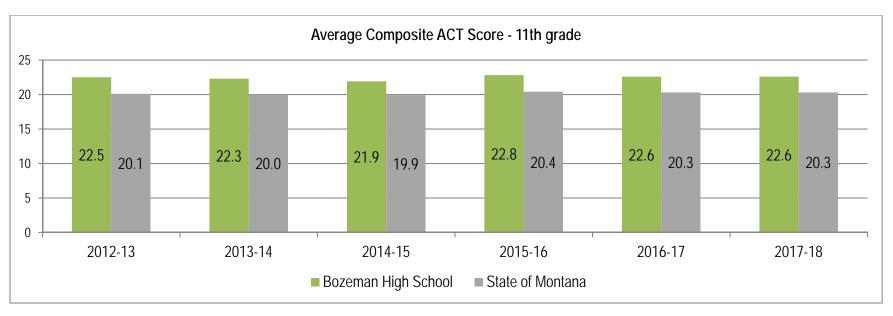
Unfortunately, however, this transition created a gap in our standardized achievement data. In the spring of 2014, all students participated in the field test for the new assessment. Comparative information was not made available after this test. Another problem occurred in the spring of 2015, when the testing company encountered technical problems that prevented many students in Bozeman and around the country from taking the assessment. The District continued to monitor student progress with internal assessments during that time, however.

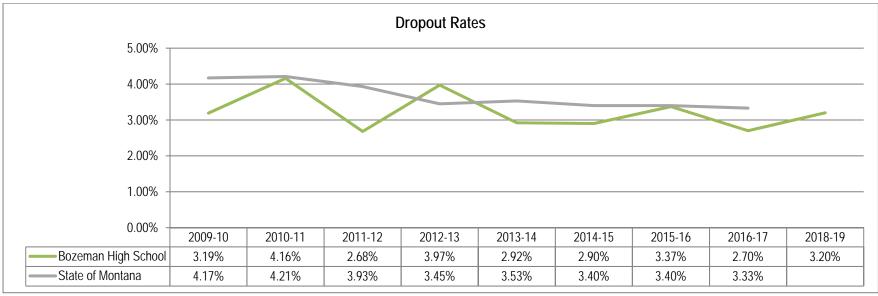
The following graphs show the percentage of students scoring at or above Proficiency in the CRT standardized assessment, average composite ACT scores, percentage of students eligible for free/reduced lunches, and dropout rates. In some cases, statewide data is not available for a given year. Those points on the graph have been left blank.



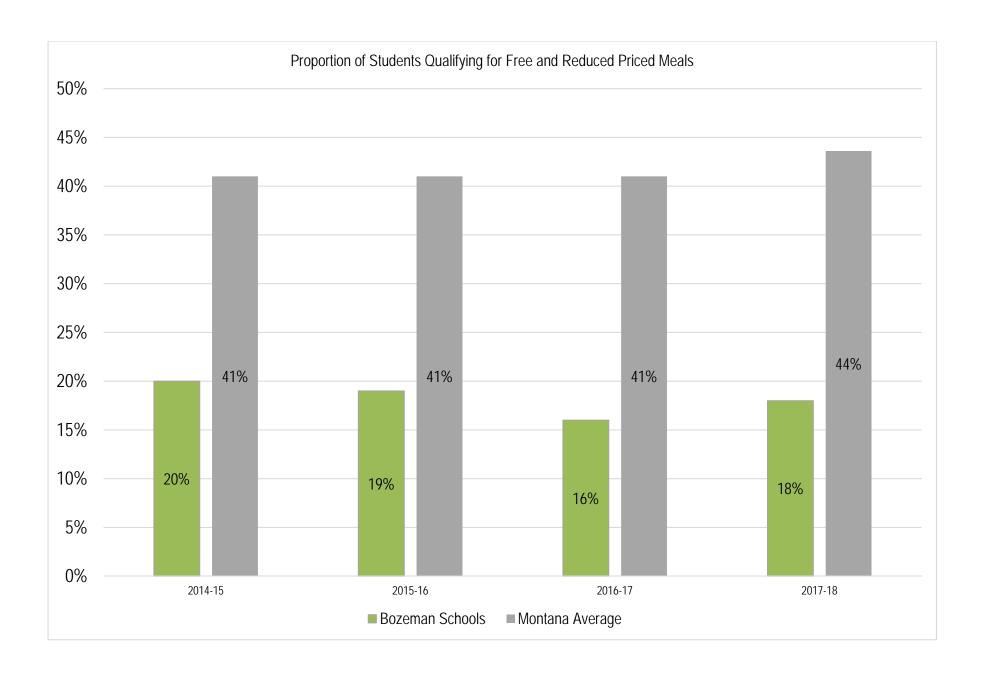


NOTE: Statewide data is not yet available for 2017-18.





NOTE: Statewide data is not yet available for 2017-18.



#### **GLOSSARY OF TERMS**

- American Indian Achievement Gap Payment A state payment made to a school district's General Fund for each American Indian student enrolled in the district. The amount of the payment is determined each legislative session.
- ANB (Average Number Belonging) Each October and February, school districts report the number of students enrolled in their schools to the OPI. From these counts, ANB is calculated. ANB is then used to calculate the per-student entitlement, special education funding, Indian Education for All, and the Data for Achievement payment these, together with the basic entitlement, At-Risk Student payment, and the Quality Educator payment, make up the BASE (minimum) and Maximum general fund budget levels for the following school year. A school district is allowed to use current year ANB or 3-year average ANB for each budget unit by level (elementary or high school), whichever generates the greatest Maximum general fund budget. Current year ANB is the ANB for the budget unit for the ensuing school fiscal year. 3-year average ANB means an average of ANB over the most recent 3-year period, calculated by adding the current year ANB to the current ANB for each of the previous two school fiscal years, dividing the sum by 3, and rounding up to the next whole number.
- **ARM (Administrative Rules of Montana)** Administrative rules are agency regulations, standards or statements of applicability that implement, interpret, or set law or policy. An agency can also adopt administrative rules that describe the organization, procedures or practice requirements of the agency. Agencies are given rulemaking authority through the legislative process.
- At-Risk Student Payment A state payment made to a school district's General Fund to address the needs of at-risk students. The payment is distributed in the same manner as Title I monies are distributed to schools. The amount of the payment is determined each legislative session.
- BASE (Base Amount for School Equity) The BASE budget is the minimum budget that a district must adopt for its General Fund. It is equal to 80% of the basic entitlement, 80% of the district's per-ANB entitlement, 100% of the Quality Educator payment, 100% of the At-Risk Student payment, 100% of the Indian Education 11 for All payment, 100% of the American Indian Achievement Gap payment, 100% of the Data for Achievement payment, 140% of the district's special education allowable cost payment, and 40% of the district's prorated special education cooperative cost payment.
- **BPE (Montana Board of Public Education) -** The Board of Public Education was created by the Montana Constitution of 1972 to exercise general supervision over the elementary and secondary schools of the state.
- **Basic Entitlement -** The basic entitlement is the minimum General Fund funding each school district will receive if in operation.

- **Bond** A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically. The difference between a promissory note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality.
- **Budget Amendment** A budget amendment is a procedure used to adjust an adopted budget. The law allows amendments for unanticipated enrollment increases; destruction or impairment of school property; court judgment for damages against the district; enactment of legislation after the adoption of the budget; deferred projects to be funded from receipt of protested taxes, tax audit, or delinquent taxes; and unforeseen needs of the district that cannot be postponed without affecting the safety of students and employees or the educational functions of the school district.
- Budgeted Funds A budgeted fund means any fund for which a budget must be officially adopted by the board of trustees in order to expend money from the fund. Budgeted funds include: General Fund, Building Reserve Fund, Transportation Fund, Adult Education Fund, Bus Depreciation Reserve Fund, Non-operating Fund, Tuition Fund, Technology Fund, Retirement Fund, Flexibility Fund, and Debt Service Fund.
- **CRT** Criterion Referenced Test. A comparative test that use test scores to predict the future behavior or achievement of the individual attaining that score.
- Data for Achievement Payment A state payment made to a school district's General Fund to pay for access fees or other costs associated with use of or participation in the statewide data system administered by the office of public instruction or a comparable data system provided by a private vendor, including data entry and staff training on use of the systems. The payment is based on ANB, and the amount of the payment is determined each legislative session.
- **Debt Limit** The maximum amount of gross or net debt legally permitted.
- **District** School district, defined by state law as the territory under the jurisdiction of a single board of trustees (20-6-101, MCA). The four types of districts are elementary, high school, K-12, and county high school. A district may have one of the following characteristics: Joint—Consisting of territory situated in more than one county. Non-operating—No operating school; may continue as a nonoperating district for 3 years maximum.
- **Fiscal Year –** The fiscal year for Montana schools is July 1 June 30.
- **Fund -** A fiscal and accounting entity with a self-balancing set of asset, liability, fund equity, revenue, and expenditure accounts to record the flow of cash and other financial resources for a specific purpose or activity.

- Fund Balance Reappropriated At the end of the fiscal year (June 30), most districts still have cash on hand. After considering any unpaid obligations, the remainder is referred to as Fund Balance. School districts are allowed to set aside, or reserve, some or all of their fund balance in order to continue operation of the school district until funding is received from the state and property taxes. Fund Balance Reappropriated is the difference between the end-of-year fund balance and the amount reserved for operations. It must be used to fund the next year's budget. In 2011, the legislature limited the amount of fund balance that may be appropriated to 15% of the maximum general fund budget. Excess funds must be remitted to the state guarantee account (70%) and state school facility account (30%).
- **GTB (Guaranteed Tax Base)** The Guaranteed Tax Base Aid Program is a state program that provides subsidized funding for school districts whose ratio of taxable value to students in attendance is lower than the established statewide threshold.
- Indian Education for All Payment Each district receives a state Indian Education for All payment to implement the provisions of the Montana constitution (Article X, section 1(2) and the statutory requirements for the recognition of American Indian cultural heritage (20-1-501, MCA). The payment is based on ANB, and the amount of the payment is determined each legislative session.
- **IEP (Individualized Education Plan)** A documentoutlining the educational requirements and expectation for students who have been identified as needing special education. The document is developed jointly by the student's parents/guardians and school officials and reviewed periodically.
- **IBG (Instructional Block Grant) –** Payment to schools' general funds intended to cover the costs of instructional services to students with special needs.
- **LRSP** The District's <u>Long Range Strategic Plan</u> is the implementation framework that defines District initiatives and areas of focus. Each year, the Board, Administration, and community reviews the plan and drafts action that form the basis for the year's operations and budget.
- MCA (Montana Codes Annotated) Montana laws enacted by the state Legislature. Each section is designated by a number which specifies the Title-Chapter-Part; for example, 20-9-301 denotes Title 20, Chapter 9, Part 301. Title 20 involves most laws pertaining to Montana schools.
- Maximum Budget The Maximum General Fund budget is the sum of 100% of the district's basic entitlement, 100% of the district's per-ANB entitlement, 100% of the Quality Educator payment, 100% of the At-Risk Student payment, 100% of the Indian Education for All payment, 100% of the American Indian Achievement Gap payment, 100% of the Data for Achievement component, between 175% and 200% of its special education allowable cost payment, and between 75% and 100% of the district's prorated special education cooperative cost payment.
- Mill Mill means literally 1/1000th. It is used to state the rate of taxation for property taxes. Thus a tax of 1 mill means a tax of \$1 on each \$1,000 of taxable property.

- NCES (National Center for Educational Statistics) A division of the US Department of Education that collects, analyzes, and makes available data related to education.
- Nonbudgeted Fund A non-budgeted fund is any fund for which an official budget is not required to be adopted in order to expend money on deposit in the fund. Expenditures from these funds are limited to the amount of cash balance in the fund. Non-budgeted funds include: School Food Services Fund, Impact Aid Fund, Miscellaneous Programs Fund, Enterprise Fund, Building Fund, Agency Fund, Lease or Rental Agreement Fund, Extracurricular Fund, Traffic Education Fund, and Endowment Fund
- OPI (Office of Public Instruction) The people of Montana have elected a State Superintendent of Instruction as one of the five members of the Executive Branch since 1889. Montana demonstrates the high value it places on educating our children, by electing a State Superintendent for K-12 public education who is accountable directly to Montana citizens. By law, the State Superintendent has general supervision of the K-12 public schools and districts. The State Superintendent also serves as a member of the Land Board, the State Library Commission, and as an ex-officio non-voting member of the Board of Public Education, the Board of Regents for the University System, and the Board of Education. The State Superintendent's office and staff is known as the Office of Public Instruction.

Operating District - School district in which at least one school is operated.

Over-BASE budget - If a district adopts a budget over the BASE (minimum) budget, that amount of budget is called the over-BASE budget.

Proper – As used in "Bozeman Proper", meaning within the Bozeman City limits.

Per-ANB Entitlement - Per-ANB entitlement (also known as per-student entitlement) varies based on the total number of ANB in the school district. The per-ANB entitlement rates are determined by the Legislature.

PIR (Pupil-instruction-related day) - a day of teacher activities devoted to improving the quality of instruction.

- **Quality Educator Payment** Each district and special education cooperative receives this General Fund state payment for each full-time equivalent licensed educator and for other licensed professionals employed by the school district, including registered nurses, licensed practical nurses, physical therapists, speech language professionals, psychologists, licensed social workers, counselors, occupational therapists, and nutritionists. The payment is based on ANB, and the amount of the payment is determined each legislative session.
- **RSBG (Related Services Block Grant) –** Payment to schools' general funds intended to cover the costs of non-instructional services to students with special needs.

School Trust Lands - Under the Enabling Act that granted Montana its statehood in 1889, the federal government ceded 5.2 million acres of land across Montana for common school support. The State Board of Land Commissioners has the authority to direct, control, lease, exchange, and sell school lands and lands which have been or may be granted for the support and benefit of the various state educational institutions. Income and interest earnings from school trust lands are set aside in a "Guarantee Account" and statutorily appropriated to fund K-12 BASE aid. The Legislature builds these school trust funds into its revenue estimates for schools. If income and interest earnings from the school trust lands exceed an annual amount in excess of \$56 million, and the total excess interest and income revenue exceeds one million, 50% must be reserved for an appropriation in the next regular session as part of the natural resource development payment and 50% must be distributed to schools on a per- 5 quality-educator basis. Revenue from the sale of timber on Common Schools land and income received from certain lands and riverbeds, are deposited in the School Facility and Technology Account, which was established to provide money to schools for facilities and technology improvements.

TIF or TIFD (Tax Increment Finance District) - A special taxing jurisdiction that receives the revenues from all other taxing jurisdictions (except the university mill levy) within its boundaries attributable to the increment value. The increment value is the difference between the current value of the taxable property and the base value. Essentially, the increment value is the growth in taxable property since the district was established.

TRS (Teacher's Retirement System) – State pension plan for teachers.

**Taxes** - Compulsory charges levied by a governmental unit to finance services performed for the common benefit. Does not include special assessments.

## **Bozeman Public Schools**



## 2018-19 Adopted Budget

## Appendix 1: 2018 Capital Projects Plan

The following Capital Projects Plan was approved by the Bozeman School District Board of Trustees on December 18, 2017. It details projects to be completed in the current calendar year as well as those projects that will be deferred to a later date.

Funds Available		Building Reserve				Comments		
HS Dist Funds	\$	6,181,415				17/18 Budget Authority - Curren 18/19 Budget Authority	t Obl	igations +
EL Dist Funds	\$	3,873,052				17/18 Budget Authority - Curren 18/19 Budget Authority	t Obl	igations +
School	Red	Building Reserve commended oject Total		Ot	her Funds Total	Comments	D	Jnfunded eficiencies st Estimate Total
Total HS Dist	\$	2,257,750		\$	52,500		\$	7,736,128
Total EL Dist	\$	3,209,250		\$	327,500		\$	7,632,691
District Wide	\$	132,000		\$	-	Split btwn EL & HS Districts. 1/2 elementary 1/2 high school		
BHS	\$	1,068,500		\$	-		\$	7,294,791
Chief Joseph MS	\$	196,500		\$	-		\$	1,928,137
Emily Dickinson	\$	165,000		\$	43,000	Other Funds = NWE Grant	\$	321,872
Hawthorne	\$	138,000		\$	-		\$	1,286,752
Hyalite	\$	167,000		\$	46,000	Other Funds = NWE Grant	\$	42,850
Irving	\$	1,037,000		\$	-	01 5 1 540	\$	(242,319)
Longfellow	\$	364,000		\$	10,000	Other Funds = PAC Other Funds = \$75k PAC and	\$	60,473
Morning Star	\$	230,000		\$	118 000	\$43K NWE Grant	\$	317,756
Sacajawea MS	\$	110,000		\$	-	*	\$	2,151,708
Whittier	\$	207,000		\$	10.000	Other Funds = PAC	\$	1,272,189
	·	,,,,,,,,		•	-,	Other Funds = \$5k PAC and	•	, , ,
Meadowlark	\$	141,000		\$	48,000	\$43k NWE Grant	\$	51,937
Willson Building	\$	1,418,000		\$	-	Split btwn EL & HS Districts. 1/4 elementary 3/4 high school	\$	191,531
Willson Auditorium	\$	53,000		\$	35,000	Split btwn EL & HS Districts. 1/4 elementary 3/4 high school	\$	-
						Split btwn EL & HS Districts.		
Support Services	\$	40,000		\$	-	1/2 elementary 1/2 high school	\$	424,691
Bus Barn/Storage	\$	-		\$	70,000	Transportation Fund	\$	266,450
HS District Building Reserve Balance projected ending June 2018	\$	3,923,665				pe held as contingency associate		
EL District Building Reserve Balance projected ending June 2018	•	000 000	10	- 501 1	and a	requirements		3 , 5
enumy June 2018	\$	663,802						
2017 Dand Laure All	laasi'							
2017 Bond Levy All HS District Bond - New			es & expansion	\$	125,000,000			

<u>Key</u>	
	Elementary & High School District Projects Requesting Funding
	Elementary District Projects Requesting Funding
	High School District Projects Requesting Funding

	Longfell	ow		\$ 364,00	00 \$	93,000	\$	63,000	\$ 10,000		\$ 810,473	
				,	Sch	eduled Projec	te	,	· ,			
					3011	eduled Frojed	,13					
	FCI										Unfunded /	
#	Category	Priority	Description	FY18		FY19		FY20	Other Funds	Comments	Unscheduled	Project Number
	, , , , , , , , , , , , , , , , , , ,							-		Solution to drainage issues adjacent to exterior stairs at North side of		,
										building. Project should take into account topography, drainage,		
										circulation and safety. In conjunction with City's South Tracey SID		
										improvements. South side improvements include fencing, retaining wall		
1	2	1	North & South entry plazas.	\$ 175,00	0					and ramp with railing.		17-01-07
										Cyclical repairs/replacement to electric and lighting. Includes upgrading		
2	1, 2	11	Miscellaneous electrical/lighting updates & repairs	\$ 8,00	0 \$	6,000	\$	6,000		exterior lights to LED.		18-01-01
			Miscellaneous mechanical/plumbing updates &									
3	1, 2	11	repairs	\$ 10,00			\$	8,000		Cyclical repairs/replacement of mechanical/plumbing fixtures.		18-01-02
4	2, 6	1	Miscellaneous interior/exterior painting	\$ 5,00	0 \$	5,000	\$	5,000		Cyclical repainting of various areas.		18-01-03
								0.000		Replacement and repair of obsolete and worn out equipment. Includes		40.04.04
5	2	11	Miscellaneous custodial equipment	\$ 6,00	0 \$	2,000	\$	2,000		carpet extractor and versamatic vacuum.		18-01-04
	_	4	Missallanasus flooring	¢ 500	0 6	F 000		F 000		Cyclical repairs/replacement of various flooring. Ongoing flooring		40.04.05
6 7	2 1, 2	<u>1</u>	Miscellaneous flooring Miscellaneous roof repairs	\$ 5,00 \$ 5,00			\$	5,000 5.000		replacement project (corridors/classrooms/entries).  Cyclical repairs to roof, snow cleats, down spouts, etc.		18-01-05 18-01-06
		1	Miscellaneous roor repairs Miscellaneous concrete	* -,			_	-,				18-01-06 18-01-07
8	1, 2 1, 7	<u>1</u> 1	Miscellaneous concrete Miscellaneous SPED updates & repairs	\$ 1,00 \$ 5,00		5,000 3,000	\$	5,000 3,000		Cyclical repairs/replacement.  Cyclical repairs/replacement.		18-01-07 18-01-08
9	1, 7	- 1	IMISCEllarieous SFED upuates & repairs	\$ 5,00	O D	3,000	Φ	3,000		Cyclical maintenance of existing trees and shrubs. Also includes		10-01-00
10	4. 6	1	Miscellaneous landscape maintenance	\$ 5,00	0 \$	5,000	\$	5.000		aeration, fertilization and weed spraying; as well as pest control.		18-01-09
11	2		Miscellaneous furniture replacement		0 \$	5,000	\$	5,000		Cyclical replacement of old furniture.		18-01-10
12	2		Refurbish wood chip area	\$ 6,00	_		\$	6.000		Annual replenishment. Approx. 4 inch		18-01-10
13	1. 2		Refinish gym floor and classrooms	\$ 8.00	-		\$	3.000		Annual gym finishing.		18-01-12
13	1, ∠	<u> </u>	Tremisir gym noor and classicoms	φ 6,00	U \$	5,000	φ	3,000		Redcue use of City water for irrigation. Drill new on-site well and run		10-01-12
										power from building to well area. Establish irrigation on South side of		
										building and boulevard if funds allow. Plan for future expansion of		
14	4	1	Irrigation system and well	\$ 30.00	0					irrigation to North side.		18-01-13
			Add independent heating and controls in the	, , , , ,						Provide for separate heating unit in the principal office for improved		
15	5	2	principal office	\$ 8,00	0					efficiency and comfort.		18-01-14
				,								
16	7	2	Prelim feasibility study for future SPED/ITO space	\$ 5,00	0					Begin early planning and design for future need of SPED department		18-01-15
										Existing rigging is orginal and does not meet current safety standards.		
17	1		New stage curtain hanging system	\$ 8,00						Possible new curtains or curtain cleaning as well.		18-01-16
18	2, 3	2	Repair both North & South entry canopy roofs	\$ 6,00	0					Flat roofs hold water and outlet drains cause slip hazard below.		18-01-17
				1			1					1
			l	1.			1			Complete signage package for all interior rooms. New signs to meet all		
19	1, 3	2	Interior room signage	\$ 8,00	U		1			relevant code provisions including braille and mounting height.		18-01-18
				ĺ			1			Now Olderthis are a rest to a residence of a court of the second of the		1
	4	•	Now fance gets along cost allow		_		1			New 8' double swing gate to provide access to south side playground.		40.04.40
20	1	2	New fence gate along east alley	\$ 4,00	U		1-			Gate will also require new ramp to provide proper access from alley.  Convert unused space beneath stairs adjacent to custodial office to		18-01-19
21	7	3	Additonal storage space below stairs	\$ 5.00	0					additional storage similar to north stairs.		18-01-20
21	7		HE office improvements	\$ 3,00			+			Provide additional shelving, paint and other upgrades as needed.		18-01-20
23	7		Electronic lock cabling repairs & painting	\$ 3,00			+			Clean up work from previous cabling relocation.		18-01-21
24	2.3		Replace drinking fountains	\$ 6.00	_		1			Replace with bottle refill model (1) basement (1) first floor		18-01-23
24	۷, ۵	<u> </u>	respects drinking rounding	Ψ 0,00	_		t			Replace old tractor. Need to keep in mind tractor and implement		10-01-20
25	2	3	New custodial tractor	\$ 30,00	0					storage. Ensure storage capacity.		18-01-24
26	7	4	Purchase and install new washer & dryer	\$ 5,00			1			Possible location in 2nd floor mechanical room.		18-01-25
27	6	5	Computer room improvements	, 0,00	\$	10.000	1			Replace carpet, remove wood paneling and paint walls		
<u> </u>			, , , , , , , , , , , , , , , , , , , ,	1	1	,	1			Move play structures away from south side of building to an area along		
										the south fence adjacent to the fort structure. Project could also		
28	3	5	Reconfigure south side playground	ĺ	\$	15,000	\$	5,000		include adding a feature or two to the north play area.		

20	2	5	Asphalt playground maintenance	\$	8,000			Scheduled maintence for durability and safety per updated Asphalt & Playground Maintenance Plan.			
23			7 opnati playgrouna maintonanoo	Ψ	0,000			New school sign along Tracey. PAC project. Facilities to assist where			
30	7	5	Front marquee school sign			\$	10,000	needed.			
31	5	5	Install cooling system					Install mechanical cooling at air handler	\$	750,000	
								Repurpose space that was used for ventilation in classrooms to usable			
32	7	5	Convert old classroom ventilators to storage					storage areas.			
	,								-		
			Unfunded FCI repairs					FCI report renewal cost minus funded projects	\$	60,473	

e de la composition della comp	1 1 1	Description  New ADA elevator  Window replacement  Back entrance repairs or removal  SPED room modifications  Boiler upgrades  Drainage improvements at play field & resurfacing	FY18  \$ 750,00 \$ 1,50 \$ 20,00 \$ 10,00 \$ 40,00	Sched	Juled Project	FY20	0	Other Funds	Comments  1st, 2nd & basement floor accessibility. Includes internal renovations and utility relocation to accommodate  Replace single pane windows (kindergarten restroom)  Demo existing structure. Replace 2 exterior doors. Construct new enclosure for safety and security reasons  Install new adaptive swing. Install room dividers/partitions (per SPED	\$ 1,007,681  Unfunded / Unscheduled	Project Number 17-02-01 17-02-06 17-02-14
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1 1 1	New ADA elevator Window replacement  Back entrance repairs or removal  SPED room modifications  Boiler upgrades	\$ 750,00 \$ 1,50 \$ 20,00 \$ 10,00	000	•		0	Other Funds	1st, 2nd & basement floor accessibility. Includes internal renovations and utility relocation to accommodate  Replace single pane windows (kindergarten restroom)  Demo existing structure. Replace 2 exterior doors. Construct new enclosure for safety and security reasons  Install new adaptive swing. Install room dividers/partitions (per SPED		17-02-01 17-02-06 17-02-14
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1 1 1	New ADA elevator Window replacement  Back entrance repairs or removal  SPED room modifications  Boiler upgrades	\$ 750,00 \$ 1,50 \$ 20,00 \$ 10,00	00	FY19	FY20	0	Other Funds	1st, 2nd & basement floor accessibility. Includes internal renovations and utility relocation to accommodate  Replace single pane windows (kindergarten restroom)  Demo existing structure. Replace 2 exterior doors. Construct new enclosure for safety and security reasons  Install new adaptive swing. Install room dividers/partitions (per SPED		17-02-01 17-02-06 17-02-14
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1 1 1	New ADA elevator Window replacement  Back entrance repairs or removal  SPED room modifications  Boiler upgrades	\$ 750,00 \$ 1,50 \$ 20,00 \$ 10,00	00	FY19	FY20	0	Other Funds	1st, 2nd & basement floor accessibility. Includes internal renovations and utility relocation to accommodate  Replace single pane windows (kindergarten restroom)  Demo existing structure. Replace 2 exterior doors. Construct new enclosure for safety and security reasons  Install new adaptive swing. Install room dividers/partitions (per SPED	Unscheduled	17-02-01 17-02-06 17-02-14
2 2 2 'a	1 1 1	Window replacement  Back entrance repairs or removal  SPED room modifications  Boiler upgrades	\$ 1,50 \$ 20,00 \$ 10,00	00					and utility relocation to accommodate  Replace single pane windows (kindergarten restroom)  Demo existing structure. Replace 2 exterior doors. Construct new enclosure for safety and security reasons  Install new adaptive swing. Install room dividers/partitions (per SPED		17-02-06 17-02-14
2 2 2 'a	1 1 1	Window replacement  Back entrance repairs or removal  SPED room modifications  Boiler upgrades	\$ 1,50 \$ 20,00 \$ 10,00	00					Replace single pane windows (kindergarten restroom)  Demo existing structure. Replace 2 exterior doors. Construct new enclosure for safety and security reasons  Install new adaptive swing. Install room dividers/partitions (per SPED		17-02-06 17-02-14
2 2 '/a	1	Back entrance repairs or removal  SPED room modifications  Boiler upgrades	\$ 20,00	00					Demo existing structure. Replace 2 exterior doors. Construct new enclosure for safety and security reasons Install new adaptive swing. Install room dividers/partitions (per SPED		17-02-14
2 /a	1	SPED room modifications  Boiler upgrades	\$ 10,00	00					enclosure for safety and security reasons Install new adaptive swing. Install room dividers/partitions (per SPED		
2 /a	1	SPED room modifications  Boiler upgrades	\$ 10,00	00					Install new adaptive swing. Install room dividers/partitions (per SPED		
'a	1	Boiler upgrades									47.00.10
'a	1	Boiler upgrades									
2			\$ 40,00						dept). Install new carpet tile flooring.		17-02-18
2			\$ 40,00	20		1			Existing boilers are standard efficiency, non-modulating units. Install a		
2			\$ 40,00	20					modulating unit as lead boiler and use existing boiler as backup. Utilize		
2			\$ 40,00						removed boiler from SMS. Up-size one boiler circ pump. Upgrade glycol		
2			, , , ,	)()					addition tank. Modify boiler room access opening to receive boiler.		17-02-20
		Drainage improvements at play field & resurfacing		,,,					Provide for improved drainage measures at the interface between the		02 20
		Drainage improvements at play field & resurfacing							asphalt playground and the grass play field. Also re-grade grass area		
		Drainage improvements at play field & recurrence							to eliminate trip hazards from worn base paths. Includes resurfacing of		
	1	pramage improvements at play field & resultability							asphalt play ground. New sewer service as part of elevator project will		
2		of play ground	\$ 60,00	00					heavily impact all these areas.		18-02-01
2									Cyclical repairs/replacement to electric and lighting. Includes upgrading		
	1	Miscellaneous electrical/lighting updates & repairs	\$ 5,00	00 \$	3,000	\$	3,000		exterior lights to LED.		18-02-02
		Miscellaneous mechanical/plumbing updates &									
2	1	repairs	\$ 6,00	00 \$	5,000	\$	5,000		Cyclical repairs/replacement of mechanical/plumbing fixtures.		18-02-03
									Cyclical repainting of various areas. 1st floor classrooms/offices,		
6	1	Miscellaneous interior/exterior painting	\$ 10,00		5,000		5,000		lockers, trim and detail areas.		18-02-04
2	1	Miscellaneous custodial equipment	\$ 2,00	00 \$	2,000	\$	2,000		Replacement and repair of obsolete and worn out equipment.		18-02-05
									Cyclical repairs/replacement of various flooring. Ongoing flooring		
									replacement project (corridors/classrooms/entries). Teacher's lounge		
2	1	Miscellaneous flooring	\$ 8,00		5,000		5,000		tile floor.		18-02-06
2	1	Miscellaneous roof repairs	\$ 5,00	00 \$	5,000	\$	5,000		Cyclical repairs to roof, snow cleats, down spouts, etc.		18-02-07
									Cyclical repairs/replacement. Perimeter sidewalks. Boulevard on 8th		•
2	1	Miscellaneous concrete	\$ 5,00		5,000		5,000		at drop offs.		18-02-08
7	1	Miscellaneous SPED updates & repairs	\$ 5,00	00 \$	3,000	\$	3,000		Cyclical repairs/replacement.		18-02-09
	4	Missallanasus landasana maintanasa	<b>.</b>		F 000	•	5 000		Cyclical maintenance of existing trees and shrubs. Also includes		40.00.40
6	11	Miscellaneous landscape maintenance	\$ 5,00		5,000		5,000		aeration, fertilization and weed spraying; as well as pest control.		18-02-10
2	1	Miscellaneous furniture replacement	\$ 5,00 \$ 5.00		5,000 5.000		5,000		Cyclical replacement of old furniture. Student chairs - 1st grade		18-02-11
2		Refurbish wood chip area			- ,		- /		Annual replenishment. Approx. 4 inch		18-02-12
2	1	Refinish gym floor and classrooms	\$ 7,00	00 \$	7,000	\$	7,000				18-02-13
, ,	2	Small restrooms/offices upgrades	¢ 15.00	<sub>10</sub>							18-02-14
o, 1		omaii restrooms/omces upgraues	φ 15,00	,,		-					10-02-14
7	2	Electronic access system	\$ 3.00	00							18-02-15
2						<b>-</b>					18-02-16
-		Transfer of old unit voltalators/oublifor floaters	Ψ 0,00	,,,		<del>                                     </del>	<del></del>		Provide proper ventilation to the crawlspace to mitigate humidity		10-02-10
			1								
3	2	Kiln/Crawlspace/Drver ventilation	\$ 40.00	00							18-02-17
<del>-</del> +			, ,,,,,	-							
2	3	Perimeter fencing/gate improvements	\$ 10,00	00					hardware on man gates.		18-02-18
2	3	Door replacement							New door into breakout room office		18-02-19
5	3			-							18-02-20
			2,00	1							
,	3	Relocate school signage	\$ 5,00	00					Move school sign to corner of 8th & Alderson. Repair existing flag pole.		18-02-21
	5	Playground equipment addition	1	\$	10,000				PAC project. Assist with locating and installing.		
,				Ť	-,				Long term addition of more classroom space. Reference 2016		
,	5	Additional classroom space	1						preliminary arch study.	\$ 1,000,000	
3											
3,	7	7 2 7 2 8 2 3 2 3 3 5 3 5 3 5 3	2 Small restrooms/offices upgrades  7 2 Electronic access system  2 Removal of old unit ventilators/cabinet heaters  3 2 Kiln/Crawlspace/Dryer ventilation  4 3 Perimeter fencing/gate improvements  5 3 Door replacement  6 3 Replace drinking fountains  3 Relocate school signage  5 Playground equipment addition  5 Additional classroom space	2         1         Refinish gym floor and classrooms         \$ 7,00           7         2         Small restrooms/offices upgrades         \$ 15,00           7         2         Electronic access system         \$ 3,00           8         2         Removal of old unit ventilators/cabinet heaters         \$ 6,00           8         2         Kiln/Crawlspace/Dryer ventilation         \$ 40,00           9         3         Perimeter fencing/gate improvements         \$ 10,00           10         3         Door replacement         \$ 2,50           10         3         Replace drinking fountains         \$ 6,00           10         3         Relocate school signage         \$ 5,00           10         5         Playground equipment addition         \$ 5,00	2         1         Refinish gym floor and classrooms         \$ 7,000         \$           7         2         Small restrooms/offices upgrades         \$ 15,000           7         2         Electronic access system         \$ 3,000           8         2         Removal of old unit ventilators/cabinet heaters         \$ 6,000           8         2         Kiln/Crawlspace/Dryer ventilation         \$ 40,000           9         3         Perimeter fencing/gate improvements         \$ 10,000           10         3         Replace drinking fountains         \$ 6,000           3         Relocate school signage         \$ 5,000           5         Playground equipment addition         \$           3         Additional classroom space	Refinish gym floor and classrooms	1   Refinish gym floor and classrooms   \$ 7,000 \$ 7,000 \$     7   2   Small restrooms/offices upgrades   \$ 15,000     8   2   Removal of old unit ventilators/cabinet heaters   \$ 6,000     9   3   Perimeter fencing/gate improvements   \$ 10,000     1   3   Door replacement   \$ 2,500     3   Replace drinking fountains   \$ 6,000     3   Relocate school signage   \$ 5,000     5   Playground equipment addition   \$ 10,000     8   5   Additional classroom space   \$ 10,000     9   10,000   \$ 10,000     1   10,000	1   Refinish gym floor and classrooms   \$ 7,000 \$ 7,000 \$ 7,000     7   2   Small restrooms/offices upgrades   \$ 15,000     7   2   Electronic access system   \$ 3,000     8   2   Removal of old unit ventilators/cabinet heaters   \$ 6,000     9   3   Perimeter fencing/gate improvements   \$ 10,000     9   3   Replace drinking fountains   \$ 2,500     1   3   Replace drinking fountains   \$ 6,000     3   Relocate school signage   \$ 5,000     5   Playground equipment addition   \$ 10,000     8   5   Additional classroom space   \$ 5,000     9   1   1   1   1   1   1     1   1   1	1   Refinish gym floor and classrooms   \$ 7,000   \$ 7,000   \$ 7,000     7   2   Small restrooms/offices upgrades   \$ 15,000     8   2   Removal of old unit ventilators/cabinet heaters   \$ 6,000     9   3   Perimeter fencing/gate improvements   \$ 10,000     9   3   Replace drinking fountains   \$ 2,500     1   3   Replace school signage   \$ 5,000     1   3   Relocate school signage   \$ 5,000     5   Playground equipment addition   \$ 10,000     8   5   Additional classroom space   \$ 10,000     9   10,000   \$ 10,000     1   10,000   \$	2   1   Refinish gym floor and classrooms   \$ 7,000   \$	Refinish gym floor and classrooms \$ 7,000 \$ 7,

30	2	5	Flooring in main corridor & 2nd floor corridor			Carpet tiles throughout 1st & 2nd floor hallways	\$ 30,000	
						Existing system no longer supported. Replace intercom system front		
31	2	5	Replace clock/intercom system			end unit.	\$ 20,000	
			Increase envelope thermal efficiency of 19070s					
	5	5	additions					
			Unfunded FCI repairs			FCI report renewal cost minus funded projects	\$ (242,319)	

	Hawtho	rne		\$ 138,000	\$	92,000	\$	67,000	\$ -		\$ 1,486,752	
				;	Schedu	led Project	s					
#	FCI Category	Priority	Description	FY18	ı	FY19		FY20	Other Funds	Comments	Unfunded / Unscheduled	Project Number
1	1, 2			\$ 7,000	\$	6,000	\$	6,000		Cyclical repairs/replacement to electric and lighting. Includes upgrading/adding exterior lights to LED. Possible north side additions		18-03-01
2	1, 2	1	Miscellaneous mechanical/plumbing updates & repairs	\$ 8,000	\$	8,000	\$	8,000		Cyclical repairs/replacement of mechanical/plumbing fixtures.		18-03-02
3	2, 6		Miscellaneous interior/exterior painting	\$ 5,000		5,000	\$	5,000		Cyclical repainting of various areas. Interior classrooms.		18-03-03
4	2	1	Miscellaneous custodial equipment	\$ 2,000	\$	2,000	\$	2,000		Replacement and repair of obsolete and worn out equipment.		18-03-04
5	2		Miscellaneous flooring	\$ 5,000	\$	5,000	\$	5,000		Cyclical repairs/replacement of various flooring. Ongoing flooring replacement project (corridors/classrooms/entries).		18-03-05
6	1, 2		Miscellaneous roof repairs	\$ 5,000	\$	5,000	\$	5,000		Cyclical repairs to roof, snow cleats, down spouts, etc.		18-03-06
7	1, 2		Miscellaneous concrete	\$ 3,000	\$	5,000		5,000		Cyclical repairs/replacement.		18-03-07
9	1, 7 4, 6		Miscellaneous SPED updates & repairs  Miscellaneous landscape maintenance	\$ 5,000 6,000	\$	3,000 6,000	\$	3,000 6,000		Cyclical repairs/replacement.  Cyclical maintenance of existing trees and shrubs. Also includes aeration, fertilization and weed spraying; as well as pest control. Enhance main entrance.		18-03-08 18-03-09
10	2		Miscellaneous furniture replacement	\$ 5,000		5,000	\$	5,000		Cyclical replacement of old furniture. Student desks/chairs - 1st grade		18-03-10
11	2 1, 2		Refurbish wood chip area Refinish gym floor and classrooms	\$ 7,000 5,000	\$	7,000 5.000	\$	7,000 10,000		Annual replenishment. Approx. 4 inch Annual gym floor finishing. Complete refinish in cafeteria 2020.		18-03-11 18-03-12
13	2		Resurface/restripe asphalt playground	\$ 15,000	Ψ	3,000	Ψ	10,000		Level out existing play surface and repaint striping. Correct current trip hazards and standing water. Mill ashalt with new overlay.  New floor covering to match addition. 1st & 2nd floor hallways and		18-03-13
14	2	2	Replace hall floor covering	\$ 35,000						base. Original flooring currently in place. Also transitions at doorways.		18-03-14
15 16	1, 2 1		Miscellaneous exterior fence repairs Rekey all interior locks	\$ 10,000 5.000						Repair aging and damaged fence material around perimeter of playground. Add bottom rails and new fabric where necessary.  Key control and security.		18-03-15 18-03-16
17	3, 7	3	Miscellaneous exterior signage	\$ 3,000						Street signs along Rouse, Lamme & Church. Setting up proper bus areas, parent pick-up/drop-offs and designated parking areas.		18-03-17
18	3		Replace drinking fountains	\$ 5,000						Replace with bottle refill model.		18-03-18
19	2		Alta Care room window opening	\$ 2,000		00.00-				Need operable window.		18-03-19
20	2		New custodial tractor		\$	30,000				Replace old tractor. Coordinate with site restraints.  Building envelope maintence to address concrete cracking and spalling.		
21	2 5	5 5	Exterior building repairs Increase envelope thermal efficiency of 19070s additions							Includes complete exterior painting.	\$ 200,000	
Щ												
			Unfunded FCI repairs							FCI report renewal cost minus funded projects	\$ 1,286,751.67	

١١	Whittier			\$	207,000	\$	163,500	\$	77,000	\$ 10.000		\$ 1,482,189	
-				Ť		Sched	uled Project	1 '	,	, ,,,,,,		* 1,10=,100	
$\dashv$				1									
	FCI											Unfunded /	
#	Category	Priority	Description		FY18		FY19		FY20	Other Funds	Comments	Unscheduled	Project Number
	1, 2	1	Missellaneous electrical/lighting undetes 9 renaire	\$	8,000	\$	6,000	\$	6,000		Cyclical repairs/replacement to electric and lighting. Includes upgrading exterior lights to LED.		18-04-01
1	1, ∠	<u> </u>	Miscellaneous electrical/lighting updates & repairs  Miscellaneous mechanical/plumbing updates &	Ф	0,000	Ф	6,000	Φ	6,000		Cyclical repairs/replacement of mechanical/plumbing fixtures. Replace		10-04-01
2	1, 2	1	repairs	\$	10,000	\$	8,000	\$	8,000		domestic hot water heater mixing valves.		18-04-02
3	2, 6	1	Miscellaneous interior/exterior painting	\$	5,000	\$	5,000	\$	5,000		Cyclical repainting of various areas.		18-04-03
4	2	1	Miscellaneous custodial equipment	\$	2,000	\$	2,000	\$	2,000		Replacement and repair of obsolete and worn out equipment.		18-04-04
				Ť	,		,		,		Cyclical repairs/replacement of various flooring. Ongoing flooring		
											replacement project (corridors/classrooms/entries). Add new walk off		
5	2	1	Miscellaneous flooring	\$	6,000	\$	5,000	\$	5,000		carpet at main entry.		18-04-05
6	1, 2	1	Miscellaneous roof repairs	\$	5,000	\$	5,000	\$	5,000		Cyclical repairs to roof, snow cleats, down spouts, etc.		18-04-06
											Cyclical repairs/replacement. Replace concrete stoops at classroom exterior doors. Existing stoops have heaved and are cracking.		
7	1, 2	1	Miscellaneous concrete	\$	15,000	\$	10,000	\$	5,000		Prevents doors from fully opening.		18-04-07
,	1, 7	1	Miscellaneous SPED updates & repairs	\$	3.000	\$	3.000	\$	3,000		Cyclical repairs/replacement.		18-04-08
•	1, 7	<u>'</u>	Infocularious of EB apaates & repairs	φ	3,000	φ	3,000	φ	3,000		Оублеат гераполеріасеттеті.		10-04-00
											Cyclical maintenance of existing trees and shrubs. Also includes		
											aeration, fertilization and weed spraying; as well as pest control.		
			Manager and the state of the st	_		_					Irrigation system expansion to include East, West and North lawns		40.04.00
9	4, 6	1	Miscellaneous landscape maintenance	\$	15,000	\$	5,000	-	5,000		(including courtyard). Investigate future well possibility and location.		18-04-09
10	2	1	Miscellaneous furniture replacement	\$	5,000	\$	-,		5,000		Cyclical replacement of old furniture.		18-04-10
11	2	1	Refurbish wood chip area	\$	6,000	\$		_	6,000		Annual replenishment. Approx. 4 inch		18-04-11
12	1, 2	1	Refinish gym floor and classrooms	\$	2,000	\$	2,000	\$	2,000		Annual gym floor finishing.		18-04-12
											Repairs and replacement of aging doors and frames. Cyclical replacement program to replace all wooden exterior and interior doors,		
											exterior due to weathering. Include new interior doors in gym. (1)		
											pocket (1) double (1) kitchen. Alta Care door at modular. Door		
13	1, 2, 3	1	Miscellaneous doors and hardware	\$	50,000	\$	30,000	\$	20,000		replacement design completed in 2017.		18-04-13
14	2	1	Miscellaneous tile repair	\$	2,000						Repair tile and grouting in student restrooms.		18-04-14
											Add fencing below modular ramp. Provide for entry gate to allow		
15	1	2	Miscellaneous exterior fence repairs	\$	2,000						access below ramp.		18-04-15
16	3	2	Replace drinking fountains	\$	3,000						Replace with bottle refill model.		18-04-16
	_	_	DAG amount and and	_							Passive solar greenhouse project. PAC sponsored. Assist with site		40.04.47
17	7	2	PAC greenhouse project	\$	5,000					\$ 10,000	plan, electrical & water supply.		18-04-17
											Complete signage package for all interior rooms. New signs to meet all		
18	3	2	Interior room signage	\$	8,000						relevant code provisions including braille and mounting height.		18-04-18
				1	-,,,,,,						Provide new maintenance outbuilding that is sized properly for storage		
											and workspace. New concrete pad and proper access. Modify roof		
											drains and site drainage as necessary. Provide power and lighting if		
19	2	2	New maintenance shed	\$	25,000						necessary.		18-04-19
20	2	3	Custodial office improvements	\$	5,000						Replace existing sink with new sink/floor sink combo with new backsplash area. Additional walls repair/replacement. Painting.		18-04-20
21	5	3	Improve air flow to teacher's lounge	\$	2,000			1			Improve air flow and circulation to the basement.		18-04-21
22	1	4	Install local egress alarms	\$	3,000			1			Provide for exit alarms on the doors at north end of both hallways.		18-04-22
22	1	4	Electronic access system	\$	20,000			<u> </u>			Main entry doors.		18-04-23
23	- 1	4	Licotronic access system	Ψ	20,000			-			Investigate advantages of daylight and thermal upgrades to gym		10-04-23
24	5	5	Gymnasium window replacement study			\$	2,000				windows.		
1	-	-					.,				Remove soffits within classrooms that are no longer needed. Allows for		
25	7	5	Interior classroom soffit removals			\$	3,000				better installation of lights and projectors.		
		_					0.55				Pressure control circuit is not resolute enough to stop short cycling of		
26	2	5	Upgrade glycol addition tank	-		\$	3,500	<b> </b>			pump.		
	2	5	Repairs to exterior cracks in brick			\$	3,000				Building envelope repairs. Brick above gym door exit needs repair.		

						Add climbing wall feature to the north wall of the gymnasium. Provide			
						for necessary safety and code provisions. Purchase 10 folding			
7	4	Climbing wall in gym	\$	20,000		gymnastic pads (5'x10').			
						Fans are loud. Need to modify to run quieter. Located on north side of			
2	5	Modify exhaust fans	\$	25,000		classroom wings			
		Provide for roof access via second floor mechanical							
7	5	room	\$	15,000		Roof access to building is currently gained from ladders.			
						Disasemble old boiler in basement and remove. Spare parts for			
7	5	Boiler removal				Willson boiler.	\$	5,000	
3	5	Address kiln ventilation					\$	5,000	
						Maintenance requiring full replacement of staff parking lot at 6th &			
1, 2	5	Rebuild staff parking lot				drop-off of 6th also included.	\$	200,000	
		Unfunded FCI repairs	4			FCI report renewal cost minus funded projects	\$	1,272,189	
	7 2 7 7 3 1,2	2 5 7 5 7 5 3 5	7 5 Provide for roof access via second floor mechanical room  7 5 Boiler removal  3 5 Address kiln ventilation  1, 2 5 Rebuild staff parking lot	2 5 Modify exhaust fans Provide for roof access via second floor mechanical room \$ 7 5 Boiler removal 3 5 Address kiln ventilation  1, 2 5 Rebuild staff parking lot	2 5 Modify exhaust fans \$ 25,000  7 5 Provide for roof access via second floor mechanical room \$ 15,000  7 5 Boiler removal \$ 5 Address kiln ventilation \$ 1,2 5 Rebuild staff parking lot	2 5 Modify exhaust fans \$ 25,000  Provide for roof access via second floor mechanical room \$ 15,000  7 5 Boiler removal \$ 3 5 Address kiln ventilation \$ 1,2 5 Rebuild staff parking lot	for necessary safety and code provisions. Purchase 10 folding gymnastic pads (5'x10').    Climbing wall in gym	for necessary safety and code provisions. Purchase 10 folding gymnastic pads (5'x10').    Climbing wall in gym	for necessary safety and code provisions. Purchase 10 folding gymnastic pads (5×10*).    A

	Morning	Star		\$	230,000	\$ 20	07,000	\$	61,000	\$	118,000		\$ 917,7	56
	Ĭ					Scheduled	Projects	s						
#	FCI Category	Priority	Description		FY18	FY1	9	F	Y20	Other I	Funds	Comments	Unfunded / Unschedule	
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$	6,000	\$	5,000	\$	5,000			Cyclical repairs/replacement to electric and lighting.		18-05-01
	,		Miscellaneous mechanical/plumbing updates &		,		,		,			Cyclical repairs/replacement of mechanical/plumbing fixtures. Includes		
2	1, 2	1	repairs	\$	8,000	\$	6,000	\$	6,000			bathroom fixtures.		18-05-02
3	2, 6	1	Miscellaneous interior/exterior painting	\$	5,000	\$	5,000	\$	5,000			Cyclical repainting of various areas.		18-05-03
4	2	1	Miscellaneous custodial equipment	\$	5,000	\$	2,000	\$	2,000			Replacement and repair of obsolete and worn out equipment. New carpet extractor.		18-05-04
	_			١.,				_				Cyclical repairs/replacement of various flooring. Ongoing flooring		
5	2		Miscellaneous flooring	\$	8,000	-		\$	5,000			replacement project (corridors/classrooms/entries).		18-05-05
6	1, 2	1	Miscellaneous roof repairs	\$	5,000	\$	5,000	\$	5,000			Cyclical repairs to roof, snow cleats, down spouts, etc.		18-05-06
,	4.0	1	Miscellaneous concrete	\$	15 000	\$	E 000	¢.	E 000			Cyclical repairs/replacement. Sidewalk along bus turnaround and		18-05-07
7 8	1, 2 1, 7		Miscellaneous SPED updates & repairs	\$	15,000 3.000	-	5,000 3.000	\$	5,000 3.000			towards main back doors.  Cyclical repairs/replacement.		18-05-07 18-05-08
8	1, /		Miscellaneous SPED updates & repairs  Miscellaneous bleacher/partion wall repairs &	\$	3,000	\$	3,000	\$	3,000			Cyclical repairs/replacement.		18-05-08
9	1, 2		service	\$	5,000			\$	4,000			Cyclical repairs/replacement.		18-05-09
9	1, 2	- '	Service	Φ	3,000			φ	4,000			Cyclical maintenance of existing trees and shrubs. Also includes		10-03-09
												aeration, fertilization and weed spraying; as well as pest control.		
10	4, 6	1	Miscellaneous landscape maintenance	\$	8,000	\$	6,000	\$	6,000			Maintenance and materials for front of building.		18-05-10
11	2		Miscellaneous furniture replacement	\$	5,000		5,000	\$	5,000			Cyclical replacement of old furniture.		18-05-11
12	2		Refurbish wood chip area	\$	7,000	•		\$	7,000			Annual replenishment. Approx. 4 inch		18-05-12
		·		<u> </u>	7,000	•	.,000	•	7,000			Repairs and replacement of aging doors and frames. Main double		10 00 12
												doors to playground full store front replacement. Interior doors to stage		
13	2	1	Miscellaneous doors and hardware	\$	15,000	\$	3,000	\$	3,000			and music rooms.		18-05-13
					,		,		,			PAC sponsored project. Design/install new shade canopy structure		
												located outside the main playground doors. Installation includes new		
14	6, 7	1	Playground shade canopy project	\$	75,000					\$	75,000	concrete pad, site work, structure and untilties.		18-05-14
15	1	2	Miscellaneous exterior fence repairs & upgrades	\$	20,000							Continuation of perimeter fencing. Complete West boundary. Provide gates and/or opening where necessary. Install new traffic gate at bus loop. Provide greater site security and restrict vehicular access.  Similar project to Meadowlark main office counter. Lower counter		18-05-15
												height to provide for greater visiblity of office. Project will have electrical		
16	1, 3	2	Main office counter modificatoins	\$	5,000							modifications.		18-05-16
												Continuation of building exterior conversion. Food Service door		
17	1		Electronic access system	\$	3,000							addition.		18-05-17
18	1, 2	3	Upgrade fire panel	\$	3,000							Existing panel no longer supported by manufacturer.		18-05-18
												Project to install 4 PV panels on building. Additional funding through		
ا . ا	_	_	Draw and whateveltain and a section	_	04.000							Universal System Benefits Renewable Energy (USB-RE) grant via		40.05.45
19	5		Proposed photovoltaic solar system	\$	21,000					\$		NorthWestern Energy		18-05-19
20	2		Replace controls air compressor	\$	8,000	e 0	0000					Expected end of life		18-05-20
21	2	1	New custodial tractor			\$ 3	30,000					Replacement and repair of obsolete and worn out equipment.		
22	2	5	Replace the domestic hot water heater			\$ 3	80,000					Future replacement of the hot water heater. Original unit - end of useful life.		
23	2		Replace gym partion wall			Ť -	0,000					Full replacement of orginal partion wall.		
23	۷	J	replace gylli partion wall			<b>ў</b>	,0,000					Add variable speed drives to 10 air handlers, replace boilers, change		
		_										pneumatic controls to electronic controls on mechanical system and replace domestic hot water heater. Replace original 1993 HVAC		
24	2, 3, 5	5	Building mechanical upgrades									equipment	\$ 600,0	JU
┝			Hafundad ECI ranaira									ECI report repowel cost minus funded projects	ф 047.7	
ш			Unfunded FCI repairs	<u> </u>								FCI report renewal cost minus funded projects	\$ 317,7	Ob

	Emily D	ickinsc	on	\$	165,000	\$	131,000	\$	61,000	\$ 43,	000		\$ 1,221,872	
						Sched	luled Project	s						
#	FCI Category	Priority	Description		FY18		FY19		FY20	Other Fund	ls	Comments	Unfunded / Unscheduled	Project Number
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$	5,000	\$	6,000	\$	6,000			Cyclical repairs/replacement to electric and lighting.		18-06-01
			Miscellaneous mechanical/plumbing updates &									Cyclical repairs/replacement of mechanical/plumbing fixtures. Includes		
2	1, 2	1	repairs	\$	15,000	\$	8,000	\$	8,000			bathroom fixtures and classroom faucets.		18-06-02
3	2, 6	1	Miscellaneous interior/exterior painting	\$	5,000	\$	5,000	\$	5,000			Cyclical repainting of various areas.		18-06-03
4	2	1	Miscellaneous custodial equipment	\$	2,000	\$	2,000	\$	2,000			Replacement and repair of obsolete and worn out equipment.		18-06-04
												Cyclical repairs/replacement of various flooring. Ongoing flooring		
5	2	1	Miscellaneous flooring	\$	10,000	\$	5,000	\$	5,000			replacement project (corridors/classrooms/entries). Music room.		18-06-05
6	1, 2	1	Miscellaneous roof repairs	\$	5,000		5,000	\$	5,000			Cyclical repairs to roof, snow cleats, down spouts, etc.		18-06-06
7	1, 2	1	Miscellaneous concrete	\$	8,000	\$	5,000	\$	5,000			Cyclical repairs/replacement.		18-06-07
8	1, 7	1	Miscellaneous SPED updates & repairs	\$	5,000	\$	3,000	\$	3,000			Cyclical repairs/replacement.		18-06-08
			Miscellaneous bleacher/partion wall repairs &											
9	4, 6	1	service	\$	6,000	\$	4,000	\$	4,000			Cyclical repairs/replacement.		18-06-09
												Cyclical maintenance of existing trees and shrubs. Also includes		
						_						aeration, fertilization and weed spraying; as well as pest control.		
10	2	1	Miscellaneous landscape maintenance	\$	10,000	\$	5,000	\$	5,000			Drainage improvements.		18-06-10
	_		AND THE STATE OF T			_		_				Cyclical replacement of old furniture. Provide 3 options for teacher's		40.00.44
11	2	1	Miscellaneous furniture replacement	\$	8,000		5,000	\$	5,000			desks. New lightweight folding tables. Cork board for Music room.		18-06-11
12	1, 2	1	Refurbish wood chip area	\$	8,000	\$	8,000	\$	8,000			Annual replenishment. Approx. 4 inch		18-06-12
	0.0		Danie an ale strice i tres a forman		0.000							Preventative replacement of transformer. Replaced Morning Star last		40.00.40
13	2, 3	1	Replace electrical transformer	\$	8,000							year. Same models. Similar conditions exist.		18-06-13
14	1. 2	2	Parking lot paint striping	\$	12.000							Repaint front parking area as well as bus loop. Includes all curbing.		18-06-14
14	1, 2		Faiking lot paint striping	φ	12,000							Continuation of building exterior conversion. Food Service door and		10-00-14
10	1	2	Electronic access system	\$	6,000							west side entry door additions.		18-06-15
13	<u>'</u>		Electronic access system	Ψ	0,000							Complete building wide re-key. Security of building and main office.		10-00-13
16	1	2	Building re-key project	\$	10,000	\$	10,000					New key protocol. Phased over two years.		18-06-16
17	2	3	Miscellaneous tile repair	\$	5,000	Ψ	10,000					Repair tile and grouting in student restrooms and kitchen area.		18-06-17
18	2	3	Clock/intercom system upgrades & repairs	\$	3,000							Address PA system and clocks that are not functioning properly.		18-06-18
10			energia de la repaire	+*-	0,000							Repairs and replacement of aging doors and frames. Interior doors to		10 00 10
19	2	4	Miscellaneous doors and hardware	\$	5,000							stage and music rooms.		18-06-19
20	2	5	Replace controls air compressor	\$	8,000							Expected end of life		18-06-20
				Ť	-,							Project to install 4 PV panels on building. Additional funding through		
												Universal System Benefits Renewable Energy (USB-RE) grant via		
21	5	5	Proposed photovoltaic solar system	\$	21,000			L		\$ 43,0	000	NorthWestern Energy		18-06-21
22	2	5	New custodial tractor			\$	30,000					Replacement and repair of obsolete and worn out equipment.		
T					· · · · · · · · · · · · · · · · · · ·				· · · · · · · · · · · · · · · · · · ·			Future replacement of the hot water heater. Original unit - end of useful		1
23	2	5	Replace the domestic hot water heater			\$	30,000					life.		
												Add variable speed drives to 10 air handlers, replace boilers, change		
												pneumatic controls to electronic controls on mechanical system and		
												replace domestic hot water heater. Replace original 1993 HVAC		1
24	5		Building mechanical upgrades	1				<u> </u>				equipment	\$ 600,000	ļ
25	1	5	Parking lot replacement	1								Plan long term solution for flow & circulation	\$ 300,000	
			Unfunded FCI repairs									FCI report renewal cost minus funded projects	\$ 321,872	<u> </u>

	Hyalite			\$	167,000	\$	53,000	\$	53,000	\$	46,000		\$ 42,850	
					;	Sche	duled Project	s						
#	FCI Category	Priority	Description		FY18		FY19		FY20	Other F		Comments	Unfunded / Unscheduled	Project Number
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$	5,000	\$	3,000	\$	3,000			Cyclical repairs/replacement to electric and lighting. LED upgrades interior.		18-07-01
_	., -		Miscellaneous mechanical/plumbing updates &	Ψ_	0,000	Ψ	0,000	Ψ	0,000			Cyclical repairs/replacement of mechanical/plumbing fixtures. Variable		10 07 01
2	1, 2	1	repairs	\$	6,000	\$	6,000	\$	6,000			speed drive failures.		18-07-02
3	2, 6	1	Miscellaneous interior/exterior painting	\$	5,000		5,000	\$	5,000			Cyclical repainting of various areas.		18-07-03
_	_, -, -		р	Ť	2,222	-	2,222	Ť	-,,,,,			Replacement and repair of obsolete and worn out equipment. Including		
4	2	1	Miscellaneous custodial equipment	\$	3.000	\$	2,000	\$	2.000			new versamatic stand-up vacuum.		18-07-04
				Ť	2,000		_,,,,,	Ť	_,			Cyclical repairs/replacement of various flooring. Ongoing flooring		
5	2	1	Miscellaneous flooring	\$	5,000	\$	5,000	\$	5,000			replacement project (corridors/classrooms/entries).		18-07-05
6	1, 2	1	Miscellaneous roof repairs	\$	3,000	\$	3,000	\$	3,000			Cyclical repairs to roof, snow cleats, down spouts, etc.		18-07-06
7	1, 2	1	Miscellaneous concrete	\$	3,000	\$	3,000	\$	3,000			Cyclical repairs/replacement.		18-07-07
8	1. 7	1	Miscellaneous SPED updates & repairs	\$	3,000	\$	3,000	\$	3,000			Cyclical repairs/replacement.		18-07-08
	,		Miscellaneous bleacher/partion wall repairs &		,		-,		, , , , , , , , , , , , , , , , , , , ,					
9	1, 2	1	service	\$	3,000	\$	3,000	\$	3,000			Cyclical repairs/replacement.		18-07-09
	,				,		·					Cyclical maintenance of existing trees and shrubs. Also includes		
												aeration, fertilization and weed spraying; as well as pest control.		
												Irrigation heads and spray zone adjustments. Maintenance and		
												materials for front of building. Upgrade irrigation controller to		
10	4, 6	1	Miscellaneous landscape maintenance	\$	15,000	\$	5,000	\$	5,000			Weathermatic.		18-07-10
												Cyclical replacement of old furniture. White board (4'x6'). Bathroom		
11	2		Miscellaneous furniture replacement	\$	7,000			\$	5,000			mirrors.		18-07-11
12	2		Refurbish wood chip area	\$	7,000	\$	7,000	\$	7,000			Annual replenishment. Approx. 4 inch		18-07-12
13	1, 2		Refinish gym floor and classrooms	\$	3,000	\$	3,000	\$	3,000			Annual gym finishing.		18-07-13
14	1, 5	2	Upgrade exterior pole lighting to LED	\$	30,000							Replace existing exterior pole mounted lights with LED fixtures.		18-07-14
15	1, 5	2	Electronic access system	\$	25,000							Electronic locks building exterior conversion.		18-07-15
16	1	3	Replace drinking fountains	\$	3,000					\$		Replace with bottle refill model. 50/50 cost share with PAC		18-07-16
												Repairs and replacement of aging doors and frames. Main double		
												doors to playground full store front replacement. Interior gym doors.		
17	2		Miscellaneous doors and hardware	\$	5,000							Evaluate exterior door conditions.		18-07-17
18	2	3	Miscellaneous exterior signage	\$	2,000							ADA parking sign. Breakaway model trial.		18-07-18
1												Repair/replacement of worn out equipment. Basketball backboards.		
19	2		Miscellaneous playground equipment	\$	3,000							Kick out mats at swings.		18-07-19
20	1, 2	5	Stage area curtain track system	\$	10,000							Installation of new track system. New curtain as well.		18-07-20
												Project to install 4 PV panels on building. Additional funding through		
				1.								Universal System Benefits Renewable Energy (USB-RE) grant via		
21	5	5	Proposed photovoltaic solar system	\$	21,000					\$	43,000	NorthWestern Energy		18-07-21
		L	Unfunded FCI repairs									FCI report renewal cost minus funded projects	\$ 42,850	

	Meadov	vlark		\$	141,000	\$	50,000	\$	50,000	\$ 48,	000		\$	89,937	
					;	Schedu	led Project	s							
#	FCI Category	Priority	Description		FY18	ı	FY19		FY20	Other Fund	ds	Comments		unded / heduled	Project Number
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$	3,000	\$	3,000	\$	3,000			Cyclical repairs/replacement to electric and lighting.			18-08-01
			Miscellaneous mechanical/plumbing updates &												
2	1, 2	1	repairs	\$	5,000	\$	5,000	\$	5,000			Cyclical repairs/replacement of mechanical/plumbing fixtures.			18-08-02
3	2, 6	1	Miscellaneous interior/exterior painting	\$	5,000	\$	5,000	\$	5,000			Cyclical repainting of various areas.			18-08-03
4	2	1	Miscellaneous custodial equipment	\$	2,000	\$	2,000	\$	2,000			Replacement and repair of obsolete and worn out equipment.			18-08-04
5	2	1	Miscellaneous flooring	\$	5,000	\$	5,000	\$	5,000			Cyclical repairs/replacement of various flooring. Ongoing flooring replacement project (corridors/classrooms/entries).			18-08-05
6	1. 2	1	Miscellaneous roof repairs	\$	3,000	\$	3.000	\$	3,000			Cyclical repairs to roof, snow cleats, down spouts, etc.			18-08-06
7	1, 2	1	Miscellaneous concrete	\$	3,000	\$	3,000	\$	3,000			Cyclical repairs/replacement.			18-08-07
8	1, 7	1	Miscellaneous SPED updates & repairs	\$	3,000	\$	3,000	\$	3,000			Cyclical repairs/replacement.			18-08-08
	,		Miscellaneous bleacher/partion wall repairs &		,		,		,						
9	1, 2	1	service	\$	3,000	\$	3,000	\$	3,000			Cyclical repairs/replacement.			18-08-09
10	4, 6	1	Miscellaneous landscape maintenance	\$	10,000	\$	5,000	\$	5,000			Cyclical maintenance of existing trees and shrubs. Also includes aeration, fertilization and weed spraying; as well as pest control. Maintenance and materials for landscape areas.			18-08-10
11	2		Miscellaneous furniture replacement	\$	5,000		5,000		5,000			Cyclical replacement of old furniture. Kindergarden cubbies installation.			18-08-11
12	2		Refurbish wood chip area	\$	5,000		5,000	•	5,000			Annual replenishment. Approx. 4 inch			18-08-12
13	1, 2	1	Refinish gym floor and classrooms	\$	3,000	\$	3,000	\$	3,000			Annual gym finishing.			18-08-13
14	6	1	Front entry paver project	\$	5,000					\$ 5,0	000	PAC project for front walkway. Fill in gravel path with concrete pavers painted by kids. Sealer for pavers. Prep/base for pavers. Contractor to install.  Address continual water fixture failures due to a hard water condition			18-08-14
15	2	1	Building wide water softener	\$	30,000							that causes mineral buildup. Also includes replacing trap primers buidling wide.			18-08-15
16	2	2	New custodial tractor	\$	30,000							Replacement and repair of obsolete and worn out equipment.			18-08-16
17	5		Proposed photovoltaic solar system	\$	21,000		_			\$ 43,0	000	Project to install 4 PV panels on building. Additional funding through Universal System Benefits Renewable Energy (USB-RE) grant via NorthWestern Energy		_	18-08-17
18	1	5	Perimeter fencing									Revisit as high school plans develop.	\$	30,000	
19	2	5	Install variable speed drive on supply fan on Heat Recovery Ventilators										\$	8,000	
			Unfunded FCI repairs	-		<u> </u>						FCI report renewal cost minus funded projects	r.	E4 007	
			Uniturided FOI repairs									ron report renewal cost minus funded projects	Ъ	51,937	

	Chief Jo	seph I	WS	\$	196,500	\$	169,000	\$	104,000	\$ -		\$ 1,938,137	
					S	chec	luled Projec	ts					
#	FCI Category	Priority	Description		FY18		FY19		FY20	Other Funds	Comments	Unfunded / Unscheduled	Project Number
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$	5,000	\$	4,000	\$	4,000		Cyclical repairs/replacement to electric and lighting.		18-31-01
2	1, 2	1	Miscellaneous mechanical/plumbing updates & repairs	\$	10,000	\$		\$	6,000		Cyclical repairs/replacement of mechanical/plumbing fixtures. Replace trap primers at all locations.		18-31-02
3	2, 6		Miscellaneous interior/exterior painting	\$	-,	\$	5,000	\$	5,000		Cyclical repainting of various areas.		18-31-03
4	2	1	Miscellaneous custodial equipment	\$	2,000	\$	2,000	\$	2,000		Replacement and repair of obsolete and worn out equipment.		18-31-04
5	2		Miscellaneous flooring Miscellaneous roof repairs	\$	5,000 5.000	\$	5,000 5.000	\$	5,000 5,000		Cyclical repairs/replacement of various flooring. Ongoing flooring replacement project (corridors/classrooms/entries).  Cyclical repairs to roof, snow cleats, down spouts, etc.		18-31-05 18-31-06
7	1, 2		Miscellaneous concrete/masonry updates & repairs	Ť	-,	•	-,	\$	5,000		Cyclical repairs to tool, show clears, down spouts, etc.  Cyclical repairs/replacement. New concrete dumpster pad. Concrete bollards near loading dock or curb. Concrete sidewalk at front flagpole area.		18-31-07
8	1. 7		Miscellaneous SPED updates & repairs	\$	5.000	\$	3,000	\$	3,000		Cyclical repairs/replacement.		18-31-08
9	1. 2		Miscellaneous bleacher/partion wall repairs & service	\$	8.000	\$	5,000	\$	5.000		Cyclical repairs/replacement.		18-31-09
10	4, 6	1	Miscellaneous landscape maintenance	\$	9,000	\$		\$	6,000		Cyclical maintenance of existing trees and shrubs. Also includes aeration, fertilization and weed spraying; as well as pest control.		18-31-10
11	2	1	Miscellaneous furniture replacement	\$	5,000	\$	5,000	\$	5,000		Cyclical replacement of old furniture.		18-31-11
12	2	1	Refurbish wood chip area	\$	6,000	\$	6,000	\$	6,000		Annual replenishment. Approx. 4 inch		18-31-12
13	1, 2		Refinish gym floor and classrooms	\$	7,000	\$	7,000	\$	7,000		Annual gym finishing.  Replace EIFS panels with more permanent and stronger material (metal siding/cement boards). Bird damage to EIFS has become excessive and a long term solution is in need. Phased approach to		18-31-13
14	1	1	Exterior building shell upgrades	\$	40,000	\$	80,000	\$	40,000		identify best solution.		18-31-14
15	3, 7	1	Stair landing conference room	\$	30,000						Construct new conference room at 2nd floor stair landing. Per 2017 architectural study.  Install (2) traffic gates at both east and west ends of rear parking area.		18-31-15
16	1, 2	2	Access road gates	\$	10,000						Restrict vehicular access on-site.  Reduce noise issue. Match treatment used in band/orchestra/choir		18-31-16
17	3, 7	2	Acoustical insulation in library	\$	8,000						rooms.		18-31-17
18	7		Install exterior hose bibs	\$	3,000						Increase limited number of exterior hose bibs.		18-31-18
19	1		Interior security cameras	\$	10,000						Install additional interior security cameras to provide security throughout building.		18-31-19
20	2	3	Upgrade glycol addition tank	\$	3,500						Pressure control circuit is not resolute enough to stop short cycling of pump.	_	18-31-20
21	2	4	New floor scrubber								Replace old equipment.	\$ 10,000	
22	5	5	Upgrade HVAC controller			\$	25,000				Convert JCI controls to JACE N4 control. Include retro commissioning.		
			Unfunded FCI repairs								FCI report renewal cost minus funded projects	\$ 1,928,137	

	Sacajav	vea MS		\$	110,000	\$	83,000	\$	48,000	\$ -		\$ 2,156,708	
					;	Sched	uled Project	s					
#	FCI Category	Priority	Description		FY18		FY19		FY20	Other Funds	Comments	Unfunded / Unscheduled	Project Number
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$	3,000	\$	3,000	\$	3,000		Cyclical repairs/replacement to electric and lighting. Includes upgrading exterior lights to LED.		18-32-01
2	1. 2		Miscellaneous mechanical/plumbing updates & repairs	\$	5,000			\$	5,000		Cyclical repairs/replacement of mechanical/plumbing fixtures.		18-32-02
3	2. 6		Miscellaneous interior/exterior painting	\$	5,000			\$	5.000		Cyclical repainting of various areas.		18-32-03
4	2		Miscellaneous custodial equipment	\$	2,000	_	2,000	\$	2.000		Replacement and repair of obsolete and worn out equipment.		18-32-04
5	2	1	Miscellaneous flooring	\$	10,000	\$	10,000	\$	5,000		Cyclical repairs/replacement of various flooring. Ongoing flooring replacement project (corridors/classrooms/entries). New carpet beginning in grade wings. Carpet to match 2017 expansion. Cafeteria flooring and base.		18-32-05
6	1, 2	1	Miscellaneous roof repairs	\$	5,000	\$	3,000	\$	3,000		Cyclical repairs to roof, snow cleats, down spouts, etc.		18-32-06
7	1, 2 1, 7	1	Miscellaneous concrete/masonry updates & repairs Miscellaneous SPED updates & repairs	\$	2,000 5,000		2,000 3,000	\$	2,000 3,000		Cyclical repairs/replacement.  Cyclical repairs/replacement.		18-32-07 18-32-08
9	1, 2		Miscellaneous bleacher/partion wall repairs & service	\$	2,000	\$	2,000	\$	2,000		Cyclical repairs/replacement.		18-32-09
10	4, 6	1	Miscellaneous landscape maintenance	\$	8,000	\$	8,000	\$	8,000		Cyclical maintenance of existing trees and shrubs. Also includes aeration, fertilization and weed spraying; as well as pest control.  Cyclical replacement of old furniture. Café tables. Music storage		18-32-10
11	2	1	Miscellaneous furniture replacement	\$	5,000	\$	5,000	\$	5,000		casework.		18-32-11
12	1, 2	1	Refinish gym floor and classrooms	\$	5,000	\$	5,000	\$	5,000		Annual gym finishing.		18-32-12
14	2	2	New floor scrubber/vacuum	\$	15,000						Replace old equipment. Chariot Vac request.		18-32-13
15	2	3	Miscellaneous doors and hardware	\$	5,000						Repairs and replacement of aging doors and frames. Cafeteria doors.		18-32-14
16	1	3	Install Exterior Security Cameras	\$	10,000						Preventative measure to address the amount of excessive vandalism. Provide security around building. Courtyard area & south bus area.		18-32-15
17	1		Electronic access system	\$	15,000						All (4) doors at main entrance. Bus loop door and food service.		18-32-16
18	5		Remove/reinstall various failed window units	\$	8,000						On-going failed window repalcements.		18-32-17
<u> </u>	2		New custodial mower			\$	30,000				Replace old Grasshopper. Existing mower is over 20 years old.		
<u> </u>	2	5	Replace custodial floor sinks									\$ 5,000	
			Unfunded FCI repairs	<u> </u>							FCI report renewal cost minus funded projects	\$ 2,151,708	

	Bozema	n High	School	\$ 1,068,500	\$ 2	253,000	\$ 166,0	00 \$ -		\$ 2,721,000	
					Scheduled	d Projects					
					Scrieduled	u Projects	<u> </u>				
	FCI									Unfunded /	
#	Category	Priority	Description	FY18	FY.	19	FY20	Other Funds	Comments	Unscheduled	Project Numbe
	outogo.)		2000.1511011					•	Cyclical repairs/replacement to electric and lighting. Includes upgrading	0.10011044104	
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$ 20,000	\$	20,000	\$ 10.0	00	exterior lights to LED.		18-41-01
Ē	-,-		Miscellaneous mechanical/plumbing updates &		Ť		+ 10,0		3		
2	1, 2	1	repairs	\$ 40,000	\$	40,000	\$ 20.0	00	Cyclical repairs/replacement of mechanical/plumbing fixtures.		18-41-02
	,			,					Cyclical repainting of various areas. Paint safety zones around		
									equipment in woodshop (orange w/ black perimeter). Paint north		
3	2, 6	1	Miscellaneous interior/exterior painting	\$ 20,000	\$	15,000	\$ 10,0	00	kitchen floor (grey floor ship paint).		18-41-03
									Replacement and repair of obsolete and worn out equipment. New		
4	2	1	Miscellaneous custodial equipment	\$ 50,000	\$	30,000	\$ 20,0	00	Scag mower, floor scrubbers and accessories.		18-41-04
									Cyclical repairs/replacement of various flooring. Ongoing flooring		
5	2	1	Miscellaneous flooring	\$ 10,000	\$	10,000	\$ 5,0	00	replacement project (corridors/classrooms/entries).		18-41-05
									Cyclical repairs to roof, snow cleats, down spouts, etc. Shop roof leaks.		
6	1, 2	1	Miscellaneous roof repairs	\$ 10,000	\$	10,000	\$ 8,0	00	Long term H wing roof replacement.		18-41-06
					l	Ţ					
7	1, 2		Miscellaneous concrete/masonry updates & repairs	\$ 10,000		-,	\$ 5,0		Cyclical repairs/replacement.		18-41-07
8	1, 7	1	Miscellaneous SPED updates & repairs	\$ 5,000	\$	3,000	\$ 3,0	00	Cyclical repairs/replacement.		18-41-08
			Miscellaneous bleacher/partion wall repairs &		l .		_	. [			
9	1, 2	1	service	\$ 15,000	\$	15,000	\$ 10,0	00	Cyclical repairs/replacement.		18-41-09
									Cyclical maintenance of existing trees and shrubs. Also includes		
					_				aeration, fertilization and weed spraying; as well as pest control.		
10	4, 6		Miscellaneous landscape maintenance	\$ 15,000		,	\$ 10,0		Irrigaton repairs.		18-41-10
11	2	1	Miscellaneous furniture replacement	\$ 60,000	\$	50,000	\$ 30,0	00	Cyclical replacement of old furniture.		18-41-11
					_				Annual gym finishing. Complete refinish and painting of South gym.		
12	1, 2	1	Refinish gym floor	\$ 80,000	\$	30,000	\$ 30,0	00	Coordinate refinish with bleacher replacement.		18-41-12
									Replace bleachers in south gym with new ADA accessible bleachers		40.44.40
13	1, 2	1	New bleachers in South Gym	\$ 525,000					with proper handrails.		18-41-13
	•		Menallana and Insulana		•	10.000			Repairs and replacement of aging doors and frames. New south oval		40.44.44
14	2		Miscellaneous doors and hardware	\$ 10,000	\$	10,000	\$ 5,0	00	doors. Old library doors and choir room doors.		18-41-14
15	7	2	Site furnishings & improvements	\$ 15,000					Bike racks installed around campus. Pavers outside main office.		18-41-15
	2.5	_	Invigation controller consulate	ф гооо					New controller to allow for off-site control of irrigation system and		40 44 46
16	3, 5	2	Irrigation controller upgrades Replace electrical transformer	\$ 5,000					provide water savings.		18-41-16 18-41-17
17	2	2	Replace electrical transformer	\$ 25,000					Excessive heat from transformer in boys south gym locker room		18-41-17
18	2	2	Replace drinking fountains	\$ 9.000					Replace Hawk Gym spit sink with bottle refill model. Replace fountain		18-41-18
10	2		Replace ulliking lountains	\$ 9,000		+			outside North Gym and in M wing.  Reduce utility consumption and on-going maintenance efforts for		10-41-10
19	5	2	Upgrade to LED fixtures on all exterior lighting	\$ 60,000					parking lot lighting.		18-41-19
20	5		Upgrade HVAC control to JACE N4	\$ 27,000					Replace Andover front end with Tridium N4 front end.		18-41-20
20		J	Install supplemental heating source in north building	Ψ 27,000					Rm. N125 - Add ceiling hung cabinet heater to address low air flow in		10-41-20
21	5	3	art room	\$ 10,000					the room.		18-41-21
21	<u> </u>			Ψ 10,000		+			3.0.00		10 71 21
									Level out uneven ground to provide for better soccer practice area.		
22	7	3	Soccer practice field improvements	\$ 5,000					Also address runoff from tennis courts. Better flow into detention area.		18-41-22
	•			÷ 3,500				1			
23	7	3	Jewelry room modifications	\$ 8,000					Project to convert back storage room into more usable teaching space.		18-41-23
24	2	4	Miscellaneous restroom partitions	\$ 5,000	1	1		1	Replace damaged partions.		18-41-24
			,	. 2,000		1			Annual cyclical upgrades to address failed camera units and to		
25	1, 2	4	Replacement and upgrades to security cameras	\$ 6,500					increase coverage.		18-41-25
	·		,	,					Cyclical upgrades to the existing electrical locks in order to minimize		
26	1	4	Electronic lock upgrades	\$ 20,000					communication failures.		18-41-26
27	7	4	Add custodial floor sink in North buildng	\$ 3,000					Add floor mop sink in North builidng in the closet near FCS room.		18-41-27
			Add variable speed drive to the south irrigation well	,							
28	2	5	pump						Increase pumping efficiency and reduce potential system damage.	\$ 6,000	
29	2	5	Replace F-wing boiler heater water circ pumps							\$ 40,000	
			Replace existing domestic water boiler and storage								
	2, 5	5	tank with high efficiency water heaters						Demo could be expensive due to size of tank and boiler	\$ 100,000	

2, 5	5 5	Replace failing Taco pump in H-wing boiler		\$	15,000	
		Replace B-Wing Unit Ventilators and replace	To replace failing units, replace pneumatic controls, allow on-line			
2, 5	5 5	pneumatic controls with electronic controls	monitoring/control and improve energy efficiency	\$	165,000	
		Replace C-Wing Unit Ventilators and replace	To replace failing units, replace pneumatic controls, allow on-line			
3 2, 5	5 5	pneumatic controls with electronic controls	monitoring/control and improve energy efficiency	\$	135,000	
		Replace E-Wing Unit Ventilators and replace	To replace failing units, replace pneumatic controls, allow on-line			
4 2, 5	5 5	pneumatic controls with electronic controls	monitoring/control and improve energy efficiency	\$	180,000	
		Replace D-Wing Unit Ventilators and replace	To replace failing units, replace pneumatic controls, allow on-line			
5 2, 5	5 5	pneumatic controls with electronic controls	monitoring/control and improve energy efficiency	\$	45,000	
		Replace J-Wing Library Unit Ventilators and replace	To replace failing units, replace pneumatic controls, allow on-line			
6 2, 5	5 5	pneumatic controls with electronic controls	monitoring/control and improve energy efficiency	\$	225.000	
2, 3	, 3	priedifiatic controls with electronic controls	All windows are single pane, with frames/window components requiring	φ	223,000	
7 2, 5	5 5	Replace windows B,C, D, E wings	more frequent repairs	æ	750,000	
2, 3	, ,	Replace willdows B,C, B, E willys	Replace failing overhead Heating and Ventilating Units with a separate	Ψ	730,000	
8 2.5	5 5	Replace south gym HVAC system	stand-alone unit.	\$	500.000	
2, 3	, , ,	Replace HVAC system for wood, metal and auto	dana dione dini.	Ψ	300,000	
9 2.5	5 5	shops	Replace failed heating and ventilation units for this area	\$	150.000	
2,0	,	onopo	Provide A/C for this area due to the number of computers and	Ψ	100,000	
0 2, 5	5 5	Provide mechanical cooling for the drafting lab.	electronics that are being utilized.	\$	125,000	
,		2016 - Construct Fire Separation Walls at Senior				
		Hall and B/C Wing Hall per Renovation Project	2016 is the timing required to provide fire separation between various			
1 2, 5	5 5	Requirements	areas of the campus	\$	250,000	
		Replacing south cafeteria walk-in coolers	Change water cooled units with a air cooled unit to conserve domestic			
2, 5	5 5	condensing units	water usage.	\$	35,000	
+						
All	100	Unfunded FCI deficiencies	FCI Report Renewal Cost minus funded projects.	\$	7,294,791	
			Total building unfunded deficiencies		10,015,791	

V	Villson	Buildir	na	\$	354,500	\$	1,063,500	\$	1,418,000	\$	94,000	\$	53,000	\$ -		\$ 2,046,531	
Η.	************	<u> </u>	·9	Ť	,	<u> </u>			d Projects		,,,,,,	•	,	•		7, 7, 1, 1	
H				F	lementary	ні	ah School	leuule	u Frojecis								
	FCI				ling Reserve		ling Reserve	Tot	al Building							Unfunded /	
#		Priority	Description		(25%)		(75%)		erve Funds		FY19		FY20	Other Funds	Comments	Unscheduled	Project Number
															Update gym space for proper occupancy and emergency exiting. ADA		
															compliant door and actuators. New doors and hardware at both north		
1	1, 2, 3	1	New storefront and doors at West gym entrance	\$	12,500	\$	37,500	\$	50,000						and south exits.		17-50-07
															Phased process to replace failed window units throughout the building.		
2	2. 3. 5	4	Window replacement (Phase II)	\$	100.000	\$	300,000	\$	400,000						Phase I completed in 2017. Phase II will complete remainder of building including gym.		18-50-01
	2, 3, 5	- 1	Wildow replacement (Friase II)	Ф	100,000	Φ	300,000	Þ	400,000						Repair, maintenance and restoration of Willson Buildling. Orgininal		10-50-01
															structure is showing signs of aging and detioration. Project would		
															address decades of deferred maintenance to ensure the safety and		
3	1, 2, 3, 5	1	Exterior building repairs	\$	200,000	\$	600,000	\$	800,000						security of the public and staff.		18-50-02
															Cyclical repairs/replacement to electric and lighting. Includes upgrading		
4	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$	2,500	\$	7,500	\$	10,000	\$	8,000	\$	5,000		exterior lights to LED.		18-50-03
			Miscellaneous mechanical/plumbing updates &	1.		١.	_				_		_				
5	1, 2	1	repairs	\$	2,500	\$	7,500	\$	10,000	\$	8,000	\$	5,000		Cyclical repairs/replacement of mechanical/plumbing fixtures.		18-50-04
6	2, 6	1	Miscellaneous interior/exterior painting	\$	1,250 1,250		3,750 3,750	\$	5,000 5,000	\$	5,000 3,000	\$	5,000 2,000		Cyclical repainting of various areas.  Replacement and repair of obsolete and worn out equipment.		18-50-05 18-50-06
$\vdash$	2	1	Miscellaneous custodial equipment	Ф	1,250	Þ	3,750	\$	5,000	Э	3,000	\$	2,000		керіасетіені ани гераіг огорѕоює ани жотп оці ециртент.		18-50-06
				1		l		l		l					Cyclical repairs/replacement of various flooring. Ongoing flooring		
8	2	1	Miscellaneous flooring	\$	2,500	\$	7,500	\$	10,000	\$	10,000	\$	5,000		replacement project (corridors/classrooms/entries). New carpet in IT.		18-50-07
9	1, 2		Miscellaneous roof repairs	\$	1,250	\$	3,750	\$	5,000	\$	5,000	\$	5,000		Cyclical repairs to roof, snow cleats, down spouts, etc.		18-50-08
			Miscellaneous bleacher/partion wall repairs &		·		·								, , , ,		
10	1, 2	1	service	\$	1,500	\$	4,500	\$	6,000	\$	3,000	\$	3,000		Cyclical repairs/replacement.		18-50-09
															Cyclical maintenance of existing trees and shrubs. Also includes		
11	4, 6	1	Miscellaneous landscape maintenance	\$	2,000	\$	6,000	\$	8,000	\$	8,000	\$	5,000		aeration, fertilization and weed spraying; as well as pest control.		18-50-10
12	2	1	Miscellaneous furniture replacement	\$	1,250	\$	3,750	\$	5,000	\$	4,000	\$	3,000		Cyclical replacement of old furniture.		18-50-11
															Annual gym finishing and commons area. Adult Ed offices and classroom. Remove carpet and restore original wood floors. IT office		
13	1, 2	1	Refinish gym floor and offices	\$	7,500	¢	22,500	\$	30,000	\$	20,000	æ	15,000		as well.		18-50-12
14	1, 2	2	Electronic access system	\$	5,000	\$	15,000	\$	20,000	Ψ	20,000	Ψ	13,000		Building exterior conversion. Approx. 4 doors		18-50-13
	·		,	1	-,,,,,,,	_	,	_							Repair/replace various interior blinds to comply with district security		
15	7	2	Miscellaneous window blinds	\$	1,500	\$	4,500	\$	6,000						guidelines.		18-50-14
															Sprinkler heads were recalled and require replacement. Includes all		
١١		_				_		_							areas but auditorium, the library and corridors which were addressed		
16	1, 2	2	Replace fire sprinkler heads	\$	3,500	\$	10,500	\$	14,000						during renovation projects.  New concrete areas around perimeter of building. Front entry stairs,		18-50-15
															railings and landings. Also new flagpole. Rear (SW) entrance. New		
															stoop outside converted stairwell door. ADA ramp and handrail.		
															Mechanical yard screening. Sidewalk at NW corner of building adjacent		
															to ADA stall. Sidewalk at north gym egress connecting to parking lot.		
17	2	3	Exterior site improvements	\$	7,500	\$	22,500	\$	30,000	\$	20,000				Includes new bike racks.		18-50-16
						l		l		l					A		
10	2	2	Install heat in IT offices	œ.	4.000	•	2 000	\$	4.000						Area was not addressed during the latest building renovations. Project includes adding electric heat to center IT area and Rm 222E.		18-50-17
18	3	3	mstall neat in 11 onices	*	1,000	<b>3</b>	3,000	\$	4,000						Prepare an underground survey document to better identify all		18-50-17
19	3	5	Underground utility survey	1		l		l		l					subsurface utilities	\$ 5.000	
H			gaumy ourroy	1												÷ 0,000	
															Supply back-up generator for emergency power supply to maintain the		
20	5	5	Backup-Generator for IT					L_		<u> </u>					servers. May become unnecessary if funding for HS#2 is approved	\$ 100,000	
															The current ventilators in each room are circa 1938 and are in dire		
	_	-	Replace HVAC system with variable refrigerant												need of replacement. This will address both the heating/cooling and		
21	5	5	volume system	1											ventilation\	\$ 1,750,000	
															Installing new street light standards. Connection between downtown and midtown districts. Utilize downtown TIFF funds. Final amount is still		
22	6	5	Main St street and pedestrian lights												uncertain		
	ÿ			1 -											with the second		

	Willson	Audit	orium	\$ 13,250	\$	39,750	\$	53,000	\$ 12,000	\$ 12,000	\$	35,000		\$ 40,000	
						Sci	hedule	d Projects							
#	FCI Category	Priority	Description	ementary ling Reserve (25%)		igh School ding Reserve (75%)		al Building erve Funds	FY19	FY20	Oth	ner Funds	Comments	Unfunded / Unscheduled	Project Number
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$ 1,250	\$	3,750	\$	5,000	\$ 3,000	\$ 3,000			Cyclical repairs/replacement to electric and lighting. Includes upgrading lights to LED.		18-AUD-01
2	1, 2	1	Miscellaneous mechanical/plumbing updates & repairs	\$ 1,250		3,750		5,000	3,000	3,000			Cyclical repairs/replacement of mechanical/plumbing fixtures.		18-AUD-02
4	2, 6 2	1	Miscellaneous interior/exterior painting Miscellaneous auditorium shop equipment	\$ 750 500	_	2,250 1,500		3,000 2,000	2,000 1,000	2,000 1,000			Cyclical repainting of various areas. Replacement and repair of obsolete and worn out equipment.		18-AUD-03 18-AUD-04
5	2	1	Miscellaneous flooring	\$ 500	\$	1,500		2,000	1,000				Cyclical repairs/replacement of various flooring. Includes refinishing and/or sealing.		18-AUD-05
6	1, 2	1	Miscellaneous auditorium repairs & service  Auditorium live feed equipment	\$ 750 1,250	\$	2,250 3,750		5.000	\$ 2,000	\$ 2,000			Cyclical repairs/replacement of seats, stage, handrails, etc.  Provide for the ability to broadcast auditorium events into library and/or boardroom. Also includes providing feed into gym. Will require wifi upgrades in gymnasium.		18-AUD-06 18-AUD-07
8	2	1	New Equipment (Sound Shell/Clouds)	\$ 6,000		18,000		24,000					Replace old heavy equipment.		18-AUD-08
9	2	1	Exterior door repalacement	\$ 1,000	\$	3,000	\$	4,000					Replace east egress door that is damaged and difficult to operate.		18-AUD-09
10	2	5	Replace all soft goods								\$	25,000	Replace stage curtains. Existing are worn out and colors are mismatched. Utilize auditorium capital campaign funds.		
11	2	5	Fly loft								\$	10,000	Replace original timber planks with steel. Utilize auditorium capital campaign funds.		
12	7	5	Auditorium trap door										Provide for additional storage and accessibility from stage to basement	\$ 30,000	
13	7	5	Auditorium office renovations/relocation										Provide for larger more suitable office space for full time auditorium tech position.	\$ 10,000	

	Suppor	t Servi	ces	\$ 20,0	00	\$ 20,000	\$	40,000	\$ 12,000	\$	12,000	\$ -		\$	634,691	
						Sc	hedule	ed Projects								
#	FCI Category	Priority	Description	Elementary Building Rese (50%)		High School Building Reserve (50%)	Tot	al Building erve Funds	FY19		FY20	Other Funds	Comments		unded / heduled	Project Number
				1									Cyclical repairs/replacement to electric and lighting. Includes upgrading			
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs	\$ 1,5	00	\$ 1,500	\$	3,000	\$ 2,000	\$	2,000		exterior lights to LED.			18-61-01
			Miscellaneous mechanical/plumbing updates &			_	١.			١.						
2	1, 2	1	repairs	\$ 1,5	00	\$ 1,500	\$	3,000	\$ 2,000	\$	2,000		Cyclical repairs/replacement of mechanical/plumbing fixtures.			18-61-02
						_	١.			١.			Cyclical repainting of various areas. Includes repainting kitchen floor			
3	2, 6	1	Miscellaneous interior/exterior painting		00			3,000	2,000		2,000		with epoxy paint.			18-61-03
4	1, 2	1	Miscellaneous roof repairs	\$ 1,5	00	\$ 1,500	\$	3,000	\$ 2,000	\$	2,000		Cyclical repairs to roof, snow cleats, down spouts, etc.			18-61-04
													Cyclical maintenance of existing trees and shrubs. Also includes			
													aeration, fertilization and weed spraying; as well as pest control.			
5	4, 6	1	Miscellaneous landscape maintenance	\$ 2,5	00	\$ 2,500	\$	5,000	\$ 4,000	\$	4,000		Includes irrigation system repairs.			18-61-05
													Monitor water comsumption of high pressure boiler to assist in			
6	4	2	Install makeup feed water meter		50	\$ 750	\$	1,500					chemistry control and help reveal leaks when they occur.			18-61-06
			Install system to better perform pressure relief valve										Current access to test handle is not safe. Have a cable/pulley system			
7	1	2	testing	\$ 7	50	\$ 750	\$	1,500					installed to perform test from ground level.			18-61-07
			Install automatic chemistry addition system for high										This will properly maintain boiler water chemistry which will extend boiler			
8	1	2	pressure boiler	\$ 2,5	00	\$ 2,500	\$	5,000					life.			18-61-08
9	1	3	Install maintenance platform adjacent to high pressure boiler	\$ 1,5	00	\$ 1,500	\$	3,000					Operator currently has to step on and over piping mounted to the floor to gain access to valves during operation. At times the pipes are hot enough to cause burns and also cause ankle from stepping on them which is required at times. The platform would cover all piping allowing for safe access to all valve needed to operate boiler.			18-61-09
	4.0		Densis halos in litaban flass			<b>f</b> 4.000		0.000					Continue floor repairs. Holes that were filled are beginning to fall			40.04.40
10	1, 2	3	Repair holes in kitchen floor  Overhead door repairs/replacement		00			2,000					through.  Repairs or possible replacement to overhead loading dock door.  Currently the existing door does not have proper safety mechanisms in place.			18-61-10 18-61-11
12	2	5	New mail van	Ψ 5,0	00	ψ 5,000	Ψ	10,000		+-			Current van is approaching end of life cycle	œ	60.000	10-01-11
13	7	5	Construct an exterior bus parking garage and maintenance shop.										Provide for covered and heated parking for the current vehicle fleet to reduce maintenance and replacement cost. Maintenance shop will aid in the surplus and auction process. Need overnight vehicle parking. Drivers ed cars. 2 heated bays (1 for delivery van and 1 for maintenance)	\$	150,000	
<u> </u>																
		<u> </u>	Unfunded FCI repairs	<u> </u>									FCI report renewal cost minus funded projects	\$	424,691	

	Bus Ba	rn		\$ -	\$ -	\$ -	\$	70,000		\$ -	
#	FCI Category	Priority	Description	FY18	FY19	FY20	Othe	er Funds	Comments	Unfunded / Unscheduled	Project Number
1	1, 2	1	Miscellaneous electrical/lighting updates & repairs				\$		Cyclical repairs/replacement to electric and lighting. Includes upgrading exterior lights to LED. Also upgrades to interior lights.		18-62-01
2	1, 2	1	Miscellaneous mechanical/plumbing updates & repairs				\$		Cyclical repairs/replacement of mechanical/plumbing fixtures.		18-62-02
3	2, 6		Miscellaneous interior/exterior painting				\$	,	Interior walls. Clean up occupied office areas.  Cyclical repairs/replacement of various flooring. Install new carpet. 1st		18-62-03
5	1, 2		Miscellaneous flooring  Miscellaneous roof repairs				\$	,	floor main room and break room (walk off possibly).  Cyclical repairs to roof, snow cleats, down spouts, etc. Add gutters and downspouts to bus barn. Pipe downspouts subsurface to detention area(s).		18-62-04 18-62-05
6	4, 6	2	Miscellaneous landscape maintenance				\$		Cyclical maintenance of existing trees and shrubs. Also includes aeration, fertilization and weed spraying; as well as pest control.		18-62-06
7	3	2	Upstairs office code compliance				\$	,	Check for code compliance.		18-62-07
8	7	2	Concrete additional asphalt drive loop around south side of bus barn.				\$		Add additional drive around south side of barn to allow for greater flexibility of bus parking and circulation.		18-62-08
			Unfunded FCI repairs			I.			FCI report renewal cost minus funded projects	\$ 266,450	

	District	Wide		\$	69,000	\$ 63,000	\$	132,000	\$ -	\$ -	\$ -		\$ -	
						Sch	neduled l	Projects						
#	FCI Category	Priority	Description	Buildi	ementary ing Reserve (50%)	igh School ding Reserve (50%)		Building re Funds	FY19	FY20	Other Funds	Comments	Unfunded / Unscheduled	Project Number
1		1	FCI reports	\$	45,000	\$ 45,000	\$	90,000				Facilities condition inventory (FCI) to be completed every 3 years. Building/site assessments to be performed by our consultant team including architectural, mechanical, electrical, structural and civil.		18-99-01
2		1	Architectural building/rooms cataloging	\$	3,000	\$ 3,000	\$	6,000				Create database cataloging all buildings. Information provided will include room numbers, names, square footage and occupancy.		18-99-02
3			Architectural building modeling	\$	15,000	\$ 15,000	\$	30,000				Create building information models (BIM) for all buildings. Updates current as-built information and standardizes floor plans.		18-99-03
4		Update Safe Routes to Schools parent map 2 each facility			6,000		\$	6,000				Provide current maps identifying safe routes to schools that reflect current surrounding infrastructure.		18-99-04
5 6														

## **Bozeman Public Schools**



## 2018-19 Adopted Budget

## **Appendix 2: Notice of Intent to Increase Permissive Levies**

The following Notice of Intent to Increase Permissive Levies was published in the Bozeman Chronicle on March 13, 2018 in accordance with 20-9-116, MCA.

# BOZEMAN SCHOOL DISTRICT #7 NOTICE OF INTENT TO INCREASE NONVOTED LEVIES March 2018

The Bozeman School District is committed to financial transparency. State law requires the District to provide notice of its intent to increase nonvoted levies in the ensuing fiscal year. However, understanding the District's tax structure requires considering all levies—both voted and non-voted. To reduce confusion and increase transparency, this notice contains projections for all of the District's levies:

#### **ELEMENTARY:**

<del></del>	Current Year Le	evies	201	8-19 Project	tions	s - Elementary	!	
					Es	t. Annual Tax	Est	. Annual Tax
				Change	lm	pact \$100K	lm	pact \$200K
Fund	\$	Mills	Change \$	Mills		home		home
General - Permissive	\$ 6,777,580	44.59	\$ (234,730)	(1.54)	\$	(2.08)	\$	(4.16)
General - Voted	\$ 6,466,443	42.54	\$ 233,000	1.54	\$	2.08	\$	4.16
Transportation	\$ 1,200,740	7.90	\$ 167,949	1.10	\$	1.49	\$	2.98
Tuition	\$ 259,637	1.71	\$ 0	-	\$	-	\$	-
Technology	\$ 455,985	3.00	\$ 0	-	\$	-	\$	-
Debt Service	\$ 5,670,390	37.31	\$ 54,116	0.35	\$	0.47	\$	0.94
Building Reserve Voted	\$ 1,500,000	9.87	\$ -	-	\$	-	\$	-
Grand Total - Elementary	\$ 22,330,775	146.92	\$ 220,335	1.45	\$	1.96	\$	3.92

#### HIGH SCHOOL:

	Current Year Le	evies	2018	3-19 Projecti	ons	- High Schoo	l	
					Es	t. Annual Tax	Es	t. Annual Tax
				Change	In	npact \$100K	In	npact \$200K
Fund	\$	Mills	Change \$	Mills		home		home
General - Permissive	\$ 4,247,609	23.27	\$ (102,097)	(0.56)	\$	(0.76)	\$	(1.52)
General - Voted	\$ 3,416,049	18.71	\$ 110,000	0.60	\$	0.81	\$	1.62
Transportation	\$ 492,251	2.70	\$ (1,249)	(0.01)	\$	(0.01)	\$	(0.02)
Tuition	\$ 607,662	3.33	\$ (80,600)	(0.44)	\$	(0.59)	\$	(1.18)
Adult Ed	\$ 281,197	1.54	\$ 12,227	0.07	\$	0.09	\$	0.18
Technology	\$ 200,000	1.10	\$ -	-	\$	-	\$	-
Debt Service	\$ 2,820,046	13.41	\$ 7,764,819	42.47	\$	57.33	\$	114.66
<b>Building Reserve Voted</b>	\$ 1,650,000	9.04	\$ -	-	\$	-	\$	-
Grand Total - High School	\$ 13,714,815	73.10	\$ 7,703,100	42.13	\$	56.87	\$	113.74
K12 TOTALS	\$ 36,045,591	220.02	\$ 7,923,435	43.58	\$	58.83	\$	117.66

In May 2017, voters approved bonds to construct a second high school and renovate Bozeman High School. Those projects are underway, and taxes to repay those bonds will be assessed for the first time in 2018-19. That change to the High School Debt Service Fund accounts for 98% of next year's total anticipated increase.

These estimates are based on the current year's taxable value with no increase, as required by state law. If the District's taxable value increases as expected, the mill and taxpayer cost increases will be less than presented here. These estimates are preliminary and changes are expected before the final budgets are set in August. Please contact the District Business Office at (406) 522-6097 or <a href="mike.waterman@bsd7.org">mike.waterman@bsd7.org</a> if you have questions or need additional information.

## **Bozeman Public Schools**



## 2018-19 Adopted Budget

## **Appendix 3: Bozeman Elementary Submitted Budget**

The following appendix is the budget report submitted to the Montana Office of Public Instruction. It is the Bozeman Elementary District's official adopted budget for FY2018-19.



16 Gallatin

Submit ID: 0350-38262574

#### 0350 Bozeman Elem

#### Due Dates:

Board of Trustees adopts Final Budget no later than August 25th before: computation of GF levy requirement by Cty Supt. & the fixing of district tax levies. (MCA 20-9-131)

Board of Trustees transmits to County Supt. within 3 days after final approval. (MCA 20-9-131)

County Supt. transmits to County Commissioners by the later of the 1st Tuesday in September or within 30 calendar days after receipt of certified taxable values. (MCA 20-9-142)

County Supt. transmits to Office of Public Instruction on or before September 15th. (MCA 20-9-134)

#### **District ANB And Taxable Valuation**

	Al	NB	Taxable Valuation
	EL	HS	
District:	4,936	N/A	156,191,478

The final budget is approved as set forth in this document.

Cer	rtification
District Clerk:	Mike Waterman
(Signature)	(Date)
Chairperson, School Trustees:	Andy Willett
(Signature)	(Date)
County Superintendent:	Matthew Henry
(Signature)	(Date)
Chairperson, County Commissioners:	(Print)
(Signature)	(Date)
Name of Contact:	(Print)
(Signature)	(Phone)

<sup>\*</sup> indicates that the 3 year average ANB was used to calculate the budget limitations



16 Gallatin

Submit ID: 0350-38262574

#### 0350 Bozeman Elem

#### **Summary**

Fund [A]	Adopted Budget [B]	Total Reserves (961-966) [C]	Reserve Limit [D]	% of Adopted Budget Reserved (C/B) x 100 [E]	Unreserved Fund Balance Reappropriated (970) [F	Other Revenue [G]	District Property Tax Requirements (B - F - G = H) If < 0, enter 0 [H]	District Mill Levies H / (TV x .001) [I]
01 General	33,359,251.00	3,110,680.36	10%	9.32%	0.00	20,403,515.70	12,955,735.30	82.94
10 Transportation	2,152,682.00	430,536.40	20%	20.00%	200,318.24	607,839.87	1,344,523.89	8.61
11 Bus Depreciation	293,066.00	0.00	N/A	0.00%	292,565.39	500.61	0.00	0.00
13 Tuition	286,664.00		N/A		1,384.80	0.00	285,279.20	1.83
14 Retirement	5,150,000.00	1,030,000.00	20%	20.00%	352,809.38	4,797,190.62		
17 Adult Education	0.00	0.00	35%	0.00%	0.00	0.00	0.00	0.00
19 Non-Operating	0.00	0.00	N/A	0.00%	0.00	0.00	0.00	0.00
28 Technology	895,029.00	0.00	N/A	0.00%	425,705.04	749.96	468,574.00	3.00
29 Flexibility	5,567.00	0.00	N/A	0.00%	1,567.00	4,000.00	0.00	0.00
61 Building Reserve	3,137,735.00	0.00	N/A	0.00%	1,630,235.00	22,500.00	1,500,000.00	9.60
Total of All Funds	45,279,994.00	4,571,216.76			2,904,584.85	25,836,296.76	16,554,112.39	105.98

50 Debt Service								
Tax Jurisdiction								
2006	6,819,557.00	0.00	20-9-438	0.00%	1,090,933.86	4,000.00	5,724,623.14	36.65



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Submit ID: 0350-38262574

#### 0350 Bozeman Elem

#### **General Fund Limits And Reserves Worksheet**

#### PART I. Certified Budget Data

ANE	B By Budget Unit:	E1	BOZEMAN K-6	3,866		
		M1	BOZEMAN 7-8	1,070		
		* indicates	that the 3 year average ANB was used to calcu			
A.	Direct State Aid				(I-A)	12,891,421.98
B.	Mandatory Non-isola	ated Levy			(I-B)	0.00
C.	Quality Educator				(I-C)	1,137,768.39
D.	At Risk Student				(I-D)	71,076.41
E.	Indian Education Fo	r All			(I-E)	107,407.36
F.	American Indian Ach	nievement (	Эар		(I-F)	29,746.00
G.	Data For Achieveme	ent			(I-G)	102,866.24
H.	State Spec Ed Allow	able Cost F	Pymt to Districts		(I-H)	1,535,258.20
I.	State Special Educa	tion Relate	d-Services Payment To Coop		(I-I)	0.00
J.	District GTB Subsidy	y Per Eleme	entary Base Mill		(I-J)	106,696.00
K.	District GTB Subsidy	Per High S	School Base Mill		(I-K)	N/A
	r Year Budget Data	ı:				
A.	ANB					
					(II-A)	4,820
B.	BASE Budget Limit				(II-A) (II-B)	4,820 25,577,255.93
B. C.	BASE Budget Limit Maximum Budget Li	mit			, ,	•
	_		on Budget		(II-B)	25,577,255.93
C.	Maximum Budget Li		on Budget		(II-B) (II-C)	25,577,255.93 31,996,832.12
C. D. E.	Maximum Budget Li Over-BASE Levy As	Submitted	on Budget		(II-B) (II-C) (II-D)	25,577,255.93 31,996,832.12 6,466,442.96
C. D. E.	Maximum Budget Li Over-BASE Levy As Adopted Budget	Submitted			(II-B) (II-C) (II-D)	25,577,255.93 31,996,832.12 6,466,442.96
C. D. E.	Maximum Budget Li Over-BASE Levy As Adopted Budget rent Year Budget D	Submitted  ata:  in Maximu	m Budget		(II-B) (II-C) (II-D) (II-E)	25,577,255.93 31,996,832.12 6,466,442.96 32,228,034.00
C. D. E. Curr	Maximum Budget Li Over-BASE Levy As Adopted Budget  rent Year Budget D % Special Education	Submitted  ata:  in Maximu  num Budge	m Budget		(II-B) (II-C) (II-D) (II-E)	25,577,255.93 31,996,832.12 6,466,442.96 32,228,034.00
C. D. E.  Curr F. G.	Maximum Budget Li Over-BASE Levy As Adopted Budget  rent Year Budget D % Special Education BASE Budget (Minir	Submitted  ata:  i in Maximu num Budge mit	m Budget		(II-B) (II-C) (II-D) (II-E) (II-F) (II-G)	25,577,255.93 31,996,832.12 6,466,442.96 32,228,034.00 100% 26,670,122.04
C. D. E. Curr F. G. H.	Maximum Budget Li Over-BASE Levy As Adopted Budget  rent Year Budget D % Special Educatior BASE Budget (Minir Maximum Budget Li	Submitted  ata:  i in Maximu num Budge mit	m Budget		(II-B) (II-C) (II-D) (II-E) (II-F) (II-G) (II-H)	25,577,255.93 31,996,832.12 6,466,442.96 32,228,034.00 100% 26,670,122.04 33,359,251.00
C. D. E. Curi F. G. H.	Maximum Budget Li Over-BASE Levy As Adopted Budget  rent Year Budget D % Special Education BASE Budget (Minir Maximum Budget Li Highest Budget With	ata:  in Maximu num Budge mit nout a Vote	m Budget		(II-B) (II-C) (II-D) (II-E)  (II-F) (II-G) (II-H) (II-I)	25,577,255.93 31,996,832.12 6,466,442.96 32,228,034.00 100% 26,670,122.04 33,359,251.00 33,235,349.90
C. D. E. Curr F. G. H. I. J.	Maximum Budget Li Over-BASE Levy As Adopted Budget  rent Year Budget D % Special Education BASE Budget (Minir Maximum Budget Li Highest Budget	ata: In in Maximu In in Maximu In in Budge In in it In in it	m Budget t Amount Required)		(II-B) (II-C) (II-D) (II-E)  (II-F) (II-G) (II-H) (II-I) (II-J)	25,577,255.93 31,996,832.12 6,466,442.96 32,228,034.00 100% 26,670,122.04 33,359,251.00 33,235,349.90 33,359,251.00
C. D. E. Curr F. G. H. I. J. K.	Maximum Budget Li Over-BASE Levy As Adopted Budget  rent Year Budget D % Special Education BASE Budget (Minin Maximum Budget Li Highest Budget With Highest Budget Highest Voted Amou	ata: In in Maximu In in Maximu In in Budge In in it In in it	m Budget t Amount Required)		(II-B) (II-C) (II-D) (II-E)  (II-F) (II-G) (II-H) (II-I) (II-J) (II-K)	25,577,255.93 31,996,832.12 6,466,442.96 32,228,034.00 100% 26,670,122.04 33,359,251.00 33,235,349.90 33,359,251.00 123,901.10



16 Gallatin

Submit ID: 0350-38262574

0350 Bozeman Elem

РА	RT III. General Fund Balance For Budget As Of Ju	une 30		
A.	Operating Reserve (961)	(III-A)		2,940,680.36
B.	TIF Operating Reserve (962)	(III-B)		170,000.00
C.	Excess Reserves	(III-C)		0.00
	1. Reserve For Protested/Delinquent Taxes (963)	(III-C1)	0.00	
	2. Reserve For Tax Audit Receipts (964)	(III-C2)	0.00	
D.	Unreserved Fund Balance Reappropriated (970)	(III-D)		0.00
	Prior Year Excess Reserves Funding Over-BASE (970)	a) (III-D1)	0.00	
	2. Remaining Fund Balance Available (970b)	(III-D2)	0.00	
	3. TIF Fund Balance Reappropriated (970c)	(III-D3)	0.00	
E.	TOTAL GENERAL FUND BALANCE FOR BUDGET (TFS48)	(III-E)		3,110,680.36
PA	ART V. General Fund Worksheet			
Ge	eneral Fund Budget:			
A.	Adopted General Fund Budget	(V-A)		33,359,251.00
	BASE Budget Limit	(V-A1)	26,670,122.04	
	2. Over-BASE Budget	(V-A2)	6,689,128.96	
Fu	nding The BASE Budget:			
B.	Direct State Aid	(V-B)		12,891,421.98
	Direct State Aid Paid By State	(V-B1)	12,891,421.98	
	2. Direct State Aid Paid By Non-Isolated District	(V-B2)	0.00	
C.	Quality Educator	(V-C)		1,137,768.39
D.	At Risk Student	(V-D)		71,076.41
E.	Indian Education For All	(V-E)		107,407.36
F.	American Indian Achievement Gap	(V-F)		29,746.00
G.	Data For Achievement	(V-G)		102,866.24
H.	Special Education Allowable Cost Payment	(V-H)		1,535,258.20
I.	Remaining Fund Balance Available	(V-I)		0.00
J.	Non-Levy Revenue and Funding Sources	(V-J)		81,324.22
	Actual Non-Levy Revenue	(V-J1)	81,324.22	
	2. Anticipated Non-Levy Revenue	(V-J2)	0.00	
	3. TIF Applied To BASE Budget	(V-J3)	0.00	
	4. Excess Levy BASE	(V-J4)	0.00	
K.	Other Non-Levy Revenue and Funding Sources	(V-K)		0.00
L.	BASE Levy Requirements	(V-L)		10,713,253.24
	State Guaranteed Tax Base Aid	(V-L1)	4,347,862.00	
	2.* District Property Tax Levy To Fund BASE (BASE Levy)	(V-L2)	6,365,391.24	
M.	**Subtotal of BASE Budget Revenue	(V-M)		26,670,122.04
Fu	nding The Over-BASE Budget:			
N.	Fund Balance & Non-Levy Revenue Available To Fund Over-BASE	(V-N)		0.00
Ο.	Over-BASE Only Revenues and Funding Sources	(V-O)		98,784.90
	Prior Year Excess Reserves Reappropriated (Over-BASE Only)	(V-O1)	0.00	
	2. Tuition	(V-O2)	0.00	
Mont	tana Automated Education Financial and Information Reporting System 3	11		



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	3. Flexible Non-Voted Levy Authority Transferred from Other Funds	(V-O3)	0.00
	4. Oil & Gas Revenues	(V-O4)	0.00
	5. TIF Applied To Over-BASE Budget	(V-O5)	0.00
	6. Excess Levy Over-BASE	(V-O6)	98,784.90
P.	District Property Tax Levy To Fund Over-BASE Budget (Over-BASE Levy)(GF)	(V-P)	6,590,344.06
Q.	Subtotal of Over-BASE Revenue and Funding Sources	(V-Q)	6,689,128.96
Mil	I Levies:		
R.	District Non-Isolated Mills	(V-R)	0.00
S.	BASE Mills - Elementary	(V-S)	40.75
T.	BASE Mills - High School	(V-T)	0.00
U.	Over-BASE Mills	(V-U)	42.19
	District Property Tax Levy Mills	(V-U1)	42.19
	2. Flexible Non-Voted Levy Authority	(V-U2)	0.00
٧.	Total General Fund Mills	(V-V)	82.94

<sup>\*</sup> Should be approximately equal to (Taxable Value X .001) X BASE Mills
\*\* BASE Budget Revenue cannot exceed BASE Budget Limit. Excess BASE Budget Revenue is reported on line V-O and is applied to the Over-BASE Budget



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#### 01 General Fund

Budget Uses  Expenditure Budget  Add To Fund Balance  TIF Fund Balance for Budget	0002 0003 TFS47	33,359,251.00 0.00
Expenditure Budget Add To Fund Balance	0003	0.00
TIE Fund Palance for Budget	TFS47	170 000 00
TIT Fullu Balance for Budget		170,000.00
Estimated Funding Sources		
Unreserved Fund Balance Reappropriated	0970	0.00
Direct State Aid	3110	12,891,421.98
Quality Educator	3111	1,137,768.39
At Risk Student	3112	71,076.41
Indian Education For All	3113	107,407.36
American Indian Achievement Gap	3114	29,746.00
State Spec Ed Allowable Cost Pymt to Districts	3115	1,535,258.20
Data For Achievement	3116	102,866.24
State Guaranteed Tax Base Aid	3120	4,347,862.00
Actual Non-levy Revenue and Funding Sources		
Tax Title and Property Sales	1130	0.00
Interest Earnings	1510	81,324.22
Revenue from Community Services Activities	1800	0.00
Other Revenue from Local Sources	1900	0.00
Rentals	1910	0.00
Dormitory Charges	1915	0.00
Contributions/Donations from Private Sources	1920	0.00
Textbook Sales and Rentals	1940	0.00
Fees - Users/Resale of Supplies	1945	0.00
Services Provided Other School Districts or Coops	1950	0.00
Services Provided Other Local Governmental Units	1960	0.00
Summer School Fees	1981	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Anticipated Non-levy Revenue and Funding Sources - BASE		
Oil & Gas Revenues - BASE Budget	0171	0.00
TIF Applied To BASE Budget	0174	0.00
BASE Excess Levy Amount	0177	0.00
Coal Gross Proceeds	1123	0.00
School Block Grant State Lands	3448	0.00
School Block Grant Coal Mitigation	3449	0.00
Federal Revenue in Lieu of Taxes	4800	0.00
Anticipated Non-levy Revenue and Funding Sources - Over-BASE		
Oil & Gas Revenues - Over-BASE Budget	0172	0.00
TIF Applied To Over-BASE Budget	0175	0.00
Over-BASE Excess Levy Amount	0178	98,784.90



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Individual Tuition	1310	0.00
Tuition from Schl Dists Within State	1320	0.00
Tuition from Schl Dists Outside State	1330	0.00
State Tuition for State Placement	3117	0.00
Other Non-levy Revenue		
District Levy - Distn of Pr Yr's Prot/Dlq Taxes	1117	0.00
District Levy - Dept of Rev Tax Audit Receipts	1118	0.00
Penalties and Interest on Taxes	1190	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
Levies		
Mandatory Non-isolated Levy 1110(a)	0.00	
BASE Levy 1110(b)	6,365,391.24	
Over-BASE Levy 1110(c)	6,590,344.06	
District Tax Levy	1110	12,955,735.30
Total Estimated Revenues to Fund Adopted Budget	0004	33,359,251.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0350 Bozeman Elem

### **10 Transportation Fund**

Adopted Budget	0001	2,152,682.00
Budget Uses		
Expenditure Budget	0002	2,152,682.00
Add To Fund Balance	0003	0.00
Transportation Schedule Data		
On-Schedule	0005	548,945.34
Contingency	0006	54,894.53
Over-Schedule Over-Schedule	0011	1,548,842.13
Fund Balance for Budget	TFS48	630,854.64
Operating Reserve	0961	430,536.40
Unreserved Fund Balance Reappropriated	0970	200,318.24
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Individual Transportation Fees	1410	2,500.00
Trans Fees from Other Schl Dists Within State	1420	0.00
Trans Fees from Other Schl Dists Outside State	1430	0.00
Other Transportation Fees	1440	0.00
Interest Earnings	1510	1,500.00
Other Revenue from Local Sources	1900	0.00
State Tuition for State Placement	3117	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
Reimbursements		
County On-Schedule Trans Reimb	2220	301,919.93
State On-Schedule Trans Reimb	3210	301,919.94
District Tax Levy	1110	1,344,523.89
District Mills	999	8.61
Total Estimated Revenues to Fund Adopted Budget	0004	2,152,682.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0350 Bozeman Elem

## 11 Bus Depreciation Fund

Adopted Budget	0001	293,066.00
Budget Uses		
Expenditure Budget	0002	293,066.00
Add To Fund Balance	0003	0.00
TIF Fund Balance for Budget	TFS47	0.00
Fund Balance for Budget	TFS48	292,565.39
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	292,565.39
TIF Fund Balance Reappropriated	0973	0.00
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	500.61
Other Revenue from Local Sources	1900	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
Use Estimated Non-levy Revenue to Lower Levies? (Yes or No)		No
District Tax Levy	1110	0.00
District Mills	999	0.00
Total Estimated Revenues to Fund Adopted Budget	0004	293,066.00

#### **Asset Information**

Asset ID	Year Of Purchase	Original Cost	Thru Last Year	20% Limit	Amount Depreciated
2005 Blue Bird	2005	41,750.00	62,625.00	N/A	NA
Total					0.00



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#### 0350 Bozeman Elem

### **13 Tuition Fund**

Adopted Budget	0001	286,664.00
Budget Uses		
Expenditure Budget	0002	286,664.00
Add To Fund Balance	0003	0.00
Fund Balance for Budget	TFS48	1,384.80
Unreserved Fund Balance Reappropriated	0970	1,384.80
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	0.00
Other Revenue from Local Sources	1900	0.00
Direct State Aid	3110	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
District Tax Levy	1110	285,279.20
District Mills	999	1.83
Total Estimated Revenues to Fund Adopted Budget	0004	286,664.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



16 Gallatin

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#### 0350 Bozeman Elem

### 14 Retirement Fund

Adopted Budget	0001	5,150,000.00
Budget Uses		
Expenditure Budget	0002	5,150,000.00
Add To Fund Balance	0003	0.00
Fund Balance for Budget	TFS48	1,382,809.38
Operating Reserve	0961	1,030,000.00
Unreserved Fund Balance Reappropriated	0970	352,809.38
Estimated Funding Sources		
Interest Earnings	1510	1,500.00
Other Revenue from Local Sources	1900	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
County Retirement Distribution	2240	4,795,690.62
Total Estimated Revenues to Fund Adopted Budget	0004	5,150,000.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0350 Bozeman Elem

### 17 Adult Education Fund

Adopted Budget	0001	0.00	
Budget Uses			
Expenditure Budget	0002	0.00	
Add To Fund Balance	0003	0.00	
Fund Balance for Budget	TFS48	0.00	
Operating Reserve	0961	0.00	
Unreserved Fund Balance Reappropriated	0970	0.00	
Estimated Funding Sources			
Coal Gross Proceeds	1123	0.00	
Fees for Adult Education	1340	0.00	
Interest Earnings	1510	0.00	
Other Revenue from Local Sources	1900	0.00	
State Payment in Lieu of Taxes - FWP	3302	0.00	
Montana Oil and Gas Tax	3460	0.00	
Other Revenue	9100	0.00	
Residual Equity Transfers In	9710	0.00	
District Tax Levy	1110	0.00	
District Mills	999	0.00	
Total Estimated Revenues to Fund Adopted Budget	0004	0.00	
Estimated Revenues Exceeding Adopted Budget	0004a	0.00	



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#### 0350 Bozeman Elem

## 19 Non-Operating Fund

Adopted Budget	0001	0.00
Budget Uses		
Expenditure Budget	0002	0.00
Add To Fund Balance	0003	0.00
Transportation Schedule Data		
On-Schedule	0005	0.00
Contingency	0006	0.00
Over-Schedule	0011	0.00
Fund Balance for Budget	TFS48	0.00
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	0.00
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	0.00
Other Revenue from Local Sources	1900	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
Reimbursements		
County On-Schedule Trans Reimb	2220	0.00
State On-Schedule Trans Reimb	3210	0.00
District Tax Levy	1110	0.00
District Mills	999	0.00
Total Estimated Revenues to Fund Adopted Budget	0004	0.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0350 Bozeman Elem

## 28 Technology Fund

Adopted Budget	0001	895,029.00
Budget Uses		
Expenditure Budget	0002	895,029.00
Add To Fund Balance	0003	0.00
TIF Fund Balance for Budget	TFS47	0.00
Fund Balance for Budget	TFS48	425,705.04
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	425,705.04
TIF Fund Balance Reappropriated	0973	0.00
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	749.96
Other Revenue from Local Sources	1900	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
District Tax Levy	1110	468,574.00
District Mills	999	3.00
Total Estimated Revenues to Fund Adopted Budget	0004	895,029.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0350 Bozeman Elem

## 29 Flexibility Fund

Adopted Budget	0001	5,567.00
Budget Uses		
Expenditure Budget	0002	5,567.00
Add To Fund Balance	0003	0.00
Fund Balance for Budget	TFS48	1,567.00
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	1,567.00
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	0.00
Other Revenue from Local Sources	1900	4,000.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
District Mills	999	0.00
Total Estimated Revenues to Fund Adopted Budget	0004	5,567.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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0350 Bozeman Elem

50 Debt Service Fund 2006



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#### 0350 Bozeman Elem

Taxable Value		156,191,478.00
Adopted Budget	0001	6,819,557.00
Budget Uses		
Expenditure Budget	0002	6,819,557.00
Add To Fund Balance	0003	0.00
TIF Fund Balance for Budget	TFS47	374,345.50
Fund Balance for Budget	TFS48	716,588.36
Fund Balance In Sinking Fund	0960	0.00
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	716,588.36
TIF Fund Balance Reappropriated	0973	374,345.50
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	4,000.00
Other Revenue from Local Sources	1900	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
District Tax Levy	1110	5,724,623.14
Jurisdiction Mills	999	36.65
Total Estimated Revenues to Fund Adopted Budget	0004	6,819,557.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0350 Bozeman Elem

			Bond Iss	sues			
Issue Type	Issue Date	Maturity Date	Issue Amount	Outstanding 6/30/19	Principal	Interest	Agent Fees
Elementary Bond	07/30/2012	06/01/2032	10,000,000.00	6,950,000.00	445,000.00	203,450.00	750.00
Elementary Bond	01/10/2013	06/01/2032	16,375,000.00	11,810,000.00	710,000.00	451,768.76	750.00
Elementary Refunding Bond	08/20/2014	06/30/2019	6,745,000.00	6,330,000.00	220,000.00	183,437.50	750.00
Elementary Refunding Bond	08/20/2014	06/30/2026	2,755,000.00	2,645,000.00	20,000.00	75,150.00	750.00
Elementary Refunding Bond	03/05/2015	06/01/2028	8,935,000.00	6,010,000.00	900,000.00	241,400.00	750.00
Elementary Bond	01/21/2016	06/30/2036	21,500,000.00	19,020,000.00	845,000.00	797,300.00	750.00
Elementary Refunding Bond	04/20/2017	06/01/2021	4,610,000.00	2,000,000.00	1,545,000.00	141,800.00	750.00
Total Bond Req	uirements						6,784,556.26
			SIDs				
Issue Type							Amount
Elementary	_						35,000.74
Total SID Requi	rements						35,000.74
Total Debt Servi	ice Requirem	ents				0002	6,819,557.00



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#### 0350 Bozeman Elem

## **61 Building Reserve Fund**

Mode   Tip Fund Balance for Budget	Adopted Budget		or Danamy			0001	3,137,735.00
Expenditure Budget	Budget Uses						
TIF Fund Balance for Budget TF547 60,000.00 Fund Balance for Budget TF548 1,570,235,00 Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Operating Reserve Operating Reserve Operating Reserve Operating Reserve Operating Operating Reserve Operating Operating Reserve Operating Operati	Expenditure Budget					0002	3,137,735.00
Fund Balance for Budget	Add To Fund Balance					0003	0.00
Operating Reserve         0961         0.00           Unreserved Fund Balance Reappropriated         0970         1,570,235,00           Estimated Funding Sources           Coal Gross Proceeds         1123         0.00           BR Permissive Revenues - Coal Gross Proceeds         1125         0.00           Tax Title and Property Sales         1130         0.00           BR Permissive Revenues - Tax Title and Property Sales         11131         0.00           BR Permissive Revenues Interest Earnings         1510         7,500           BR Permissive Revenues Interest Earnings         1511         0.00           BR Permissive Revenues - Other Revenue from Local Sources         1900         0.00           BR Permissive Revenues - Other Revenue from Local Sources         1901         0.00           BR Permissive Revenues - State Payment in Lieu of Taxes - FWP         3302         0.00           BR Permissive Revenues - State Payment in Lieu of Taxes - FWP         3303         0.00           BR Permissive Revenues - Worth and Oil and Gas Tax         3461         0.00           BR Permissive Revenues - Worth and Oil and Gas Tax         9100         0.00           BR Permissive Revenues - Other Revenue         9100         0.00           Use Estimated Non-levy Revenue to Lower Levies? (Yes or No	TIF Fund Balance for I	Budget				TFS47	60,000.00
Direserved Fund Balance Reappropriated   0970   1,570,235.00   1	Fund Balance for Budg	get				TFS48	1,570,235.00
Set   Set	Operating Reserve	<del>-</del>				0961	0.00
Estimated Funding Sources   1123   0.00     BR Permissive Revenues - Coal Gross Proceeds   1125   0.00     BR Permissive Revenues - Coal Gross Proceeds   1125   0.00     Tax Title and Property Sales   1130   0.00     BR Permissive Revenues - Tax Title and Property Sales   1131   0.00     Interest Earnings   1510   7,500.00     BR Permissive Revenues Interest Earnings   1511   0.00     Other Revenue from Local Sources   1900   0.00     BR Permissive Revenues - Other Revenue from Local Sources   1901   0.00     BR Permissive Revenues - Other Revenue from Local Sources   1901   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes-FWP   3302   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes-FWP   3460   0.00     BR Permissive Revenues - Montana Oil and Gas Tax   3461   0.00     BR Permissive Revenues - Other Revenue   9100   0.00     BR Permissive Revenues - Other Revenue   9101   0.00     BR Permissive Revenues - Other Re	Unreserved Fund Bala	ance Reappropriated				0970	1,570,235.00
Coal Gross Proceeds         1123         0.00           BR Permissive Revenues - Coal Gross Proceeds         1125         0.00           Tax Title and Property Sales         1130         0.00           BR Permissive Revenues - Tax Title and Property Sales         1131         0.00           BR Permissive Revenues - Tax Title and Property Sales         1510         7,500,00           BR Permissive Revenues Interest Earnings         1511         0.00           Other Revenue from Local Sources         1900         0.00           BR Permissive Revenues - Other Revenue from Local Sources         1901         0.00           State Payment in Lieu of Taxes - FWP         3302         0.00           BR Permissive Revenues - State Payment in Lieu of Taxes - FWP         3303         0.00           Montana Oll and Gas Tax         3460         0.00           BR Permissive Revenues - Montana Oil and Gas Tax         3461         0.00           BR Permissive Revenues - Other Revenue         9100         0.00           BR Permissive Revenues - Other Revenue         9101         0.00           Residual Equity Transfers In         9710         0.00           Use Estimated Non-levy Revenue to Lower Levies? (Yes or No)         No         No           Building Reserve Voted Levy         1110(a) <td< td=""><td>TIF Fund Balance Rea</td><td>appropriated</td><td></td><td></td><td></td><td>0973</td><td>60,000.00</td></td<>	TIF Fund Balance Rea	appropriated				0973	60,000.00
BR Permissive Revenues - Coal Gross Proceeds   1125   0.00     Tax Title and Property Sales   1130   0.00     BR Permissive Revenues - Tax Title and Property Sales   1131   0.00     Interest Earnings   1510   7.500.00     BR Permissive Revenues Interest Earnings   1511   0.00     Other Revenue from Local Sources   1900   0.00     BR Permissive Revenues - Other Revenue from Local Sources   1901   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3302   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3303   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3461   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3461   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3461   0.00     Montana Oil and Gas Tax   3461   0.00     Montana Oil and Gas Tax   3461   0.00     Other Revenue   9100   0.00     BR Permissive Revenues - Other Revenue   9100   0.00     BR Permissive Revenues - Other Revenue   9101   0.00     BR Permissive Revenues - Other Revenue   9101   0.00     BR Stimated Non-levy Revenue to Lower Levies? (Yes or No)   1110(a)   1.440,000.00     Building Reserve Voted Levy   1110(b)   6.0,000.00     District Tax Levy   1110   1.500,000.00     District Tax Levy   1110   1.500,000.00     District Mills   999   9.66     Building Reserves Voted Mills   992     Building Reserves Permissive Mills   992     Building Reserves Permissive Mills   992     Building Reserves Permissive Mills   0.00     Total Estimated Revenues to Fund Adopted Budget   Voted Reserve Authorities     Flection Date	Estimated Fundi	ng Sources					
Tax Title and Property Sales 1130 0.00 BR Permissive Revenues - Tax Title and Property Sales 1131 0.00 Interest Earnings 1510 7,500,00 BR Permissive Revenues Interest Earnings 1511 0.00 Other Revenue from Local Sources 1900 0.00 BR Permissive Revenues - Other Revenue from Local Sources 1901 0.00 State Payment in Lieu of Taxes - FWP 3302 0.00 BR Permissive Revenues - State Payment in Lieu of Taxes - FWP 3303 0.00 BR Permissive Revenues - State Payment in Lieu of Taxes - FWP 3406 0.00 BR Permissive Revenues - Montana Oil and Gas Tax 3460 0.00 BR Permissive Revenues - Montana Oil and Gas Tax 3460 0.00 BR Permissive Revenues - Other Revenue - 9100 0.00 BR Permissive Revenues - Other Revenue 9100 0.00 BR Permissive Rev	Coal Gross Proceeds					1123	0.00
BR Permissive Revenues - Tax Title and Property Sales   1131   0.00     Interest Earnings   1510   7,500,00     BR Permissive Revenues Interest Earnings   1511   0.00     Other Revenue from Local Sources   1900   0.00     BR Permissive Revenues - Other Revenue from Local Sources   1901   0.00     State Payment in Lieu of Taxes - FWP   3302   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3303   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3303   0.00     BR Permissive Revenues - Montana Oil and Gas Tax   3461   0.00     District Revenue - Other Revenue   9100   0.00     BR Permissive Revenues - Other Revenues - Other Revenues - Other Revenues - Other Revenues - Other Revenues - Other Revenues - Other Revenues - Other Revenues	BR Permissive Reven	ues - Coal Gross Proceeds				1125	0.00
1510   7,500.00   RP Permissive Revenues Interest Earnings   1511   0.00	Tax Title and Property	Sales				1130	0.00
1511   0.00	BR Permissive Reven	ues - Tax Title and Property	Sales			1131	0.00
1900   0.00	Interest Earnings					1510	7,500.00
BR Permissive Revenues - Other Revenue from Local Sources   1901   0.00	BR Permissive Reven	ues Interest Earnings				1511	0.00
State Payment in Lieu of Taxes - FWP   3302   0.00	Other Revenue from L	ocal Sources				1900	0.00
BR Permissive Revenues - State Payment in Lieu of Taxes-FWP   3303   0.00	BR Permissive Reven	ues - Other Revenue from L	ocal Sources			1901	0.00
Montana Oil and Gas Tax   3460   0.00	State Payment in Lieu	of Taxes - FWP				3302	0.00
BR Permissive Revenues - Montana Oil and Gas Tax   3461   0.00	BR Permissive Reven	ues - State Payment in Lieu	of Taxes-FWP			3303	0.00
Other Revenue	Montana Oil and Gas	Tax				3460	0.00
BR Permissive Revenues - Other Revenue   9101   0.00	BR Permissive Reven	ues - Montana Oil and Gas	Tax			3461	0.00
Residual Equity Transfers In	Other Revenue					9100	0.00
Use Estimated Non-levy Revenue to Lower Levies? (Yes or No)   Note	BR Permissive Reven	ues - Other Revenue				9101	0.00
Building Reserve Voted Levy	Residual Equity Trans	fers In				9710	0.00
Building Reserve Permissive Levy   1110(b)   60,000.00     District Tax Levy   1110   1,500,000.00     District Mills   999   9.60     Building Reserves Voted Mills   9.22     Building Reserves Permissive Mills   0.38     Total Estimated Revenues to Fund Adopted Budget   0004   3,137,735.00     Voted Reserve Authorities   Levied Thru Levy Amount     Date   Authorized   Authorized Last Year   Levy Amount     Doctor Total Stimated Revenues to Fund Adopted Budget   1,500,000.00     District Tax Levy   1110   1,500,000.00     District Mills   999   9.60     District Mil	Use Estimated Non-le	vy Revenue to Lower Levies	s? (Yes or No)				No
District Tax Levy	Building Reserve Vote	d Levy			1110(a)	1,440,000.00	
District Mills  Building Reserves Voted Mills  Building Reserves Permissive Mills  Total Estimated Revenues to Fund Adopted Budget  Voted Reserve Authorities  Election Total Authorized Years Authorized Last Year Levy Amount  05/07/2013 9,000,000.00 6 7,500,000.00 1,500,000.00 1,440,000.00	Building Reserve Pern	nissive Levy			 1110(b)	60,000.00	
Building Reserves Voted Mills  Building Reserves Permissive Mills  Total Estimated Revenues to Fund Adopted Budget  Voted Reserve Authorities  Election Date Authorized Years Authorized Last Year Levy Amount  05/07/2013 9,000,000.00 6 7,500,000.00 1,500,000.00 1,440,000.00	District Tax Levy				_	1110	1,500,000.00
Building Reserves Permissive Mills  Total Estimated Revenues to Fund Adopted Budget  Voted Reserve Authorities  Election Date Authorized Authorized Last Year Levy Amount  05/07/2013 9,000,000.00 6 7,500,000.00 1,500,000.00 1,440,000.00	District Mills					999	9.60
Total Estimated Revenues to Fund Adopted Budget  Voted Reserve Authorities  Election Date Authorized Years Levied Thru Levy Amount  05/07/2013 9,000,000.00 6 7,500,000.00 1,500,000.00 1,440,000.00	Building Reserves Vot	ed Mills					9.22
Voted Reserve Authorities  Election Date Total Authorized Years Levied Thru Levy Amount  05/07/2013 9,000,000.00 6 7,500,000.00 1,500,000.00 1,440,000.00	Building Reserves Per	missive Mills					0.38
Election Date         Total Authorized         Years Authorized         Levied Thru Last Year         Maximum Levy Amount           05/07/2013         9,000,000.00         6         7,500,000.00         1,500,000.00         1,440,000.00	Total Estimated Rever	nues to Fund Adopted Budg	et			0004	3,137,735.00
Date         Authorized         Authorized         Last Year         Levy         Amount           05/07/2013         9,000,000.00         6         7,500,000.00         1,500,000.00         1,440,000.00			Voted Reserv	e Authorities			
							•
Total 1,440,000.00	05/07/2013	9,000,000.00	6	7,500,000.00	1,5	500,000.00	1,440,000.00
	Total					_	1,440,000.00

## **Bozeman Public Schools**



## 2018-19 Adopted Budget

## Appendix 4: Bozeman High School Submitted Budget

The following appendix is the budget report submitted to the Montana Office of Public Instruction. It is the Bozeman High School District's official adopted budget for FY2018-19.



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#### 0351 Bozeman H S

#### Due Dates:

Board of Trustees adopts Final Budget no later than August 25th before: computation of GF levy requirement by Cty Supt. & the fixing of district tax levies. (MCA 20-9-131)

Board of Trustees transmits to County Supt. within 3 days after final approval. (MCA 20-9-131)

County Supt. transmits to County Commissioners by the later of the 1st Tuesday in September or within 30 calendar days after receipt of certified taxable values. (MCA 20-9-142)

County Supt. transmits to Office of Public Instruction on or before September 15th. (MCA 20-9-134)

#### **District ANB And Taxable Valuation**

	ANB		<b>Taxable Valuation</b>
	EL	HS	
District:	N/A	2,268	187,815,184

The final budget is approved as set forth in this document.

Certification			
District Clerk:	Mike Waterman		
(Signature)	(Date)		
Chairperson, School Trustees:	Andy Willett		
(Signature)	(Date)		
County Superintendent:	Matthew Henry		
(Signature)	(Date)		
Chairperson, County Commissioners:	(Print)		
(Signature)	(Date)		
Name of Contact:	(Print)		
(Signature)	(Phone)		

<sup>\*</sup> indicates that the 3 year average ANB was used to calculate the budget limitations



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### **Summary**

Fund [A]	Adopted Budget [B]	Total Reserves (961-966) [C]	Reserve Limit [D]	% of Adopted Budget Reserved (C/B) x 100 [E]	Unreserved Fund Balance Reappropriated (970) [F	Other Revenue [G]	District Property Tax Requirements (B - F - G = H) If < 0, enter 0 [H]	District Mill Levies H / (TV x .001) [I]
01 General	17,684,592.00	1,762,987.75	10%	9.97%	0.00	10,335,567.33	7,349,024.67	39.14
10 Transportation	1,043,461.00	208,692.20	20%	20.00%	119,800.56	354,254.80	569,405.64	3.03
11 Bus Depreciation	293,311.00	0.00	N/A	0.00%	292,811.49	499.51	0.00	0.00
13 Tuition	624,143.00		N/A		400,504.69	0.00	223,638.31	1.19
14 Retirement	3,050,000.00	610,000.00	20%	20.00%	541,056.43	2,508,943.57		
17 Adult Education	390,480.00	136,668.00	35%	35.00%	54,318.83	31,500.00	304,661.17	1.62
19 Non-Operating	0.00	0.00	N/A	0.00%	0.00	0.00	0.00	0.00
28 Technology	885,983.00	0.00	N/A	0.00%	684,483.21	1,499.79	200,000.00	1.06
29 Flexibility	5,520.00	0.00	N/A	0.00%	1,519.50	4,000.50	0.00	0.00
61 Building Reserve	6,131,051.00	0.00	N/A	0.00%	4,468,551.47	37,498.59	1,650,000.00	8.79
Total of All Funds	30,108,541.00	2,718,347.95			6,563,046.18	13,273,764.09	10,296,729.79	54.83

50 Debt Service								
Tax Jurisdiction								
2006	2,918,016.00	0.00	20-9-438	0.00%	38,874.20	1,500.00	2,877,641.80	13.29
2017A	7,669,850.00	0.00	20-9-438	0.00%	0.00	1,500.00	7,668,350.00	40.83



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### **General Fund Limits And Reserves Worksheet**

### PART I. Certified Budget Data

ANB	By Budget Unit:	H1	BOZEMAN HS 9-12	2,268	
		* indicate	s that the 3 year average ANB was used to calculate	e the budget limitations	
A.	Direct State Aid			(I-A)	7,166,390.72
B.	Mandatory Non-isola	ited Levy		(I-B)	0.00
C.	Quality Educator			(I-C)	514,400.65
D.	At Risk Student			(I-D)	24,693.80
E.	Indian Education For	· All		(I-E)	49,351.68
F.	American Indian Ach	ievement (	Gap	(I-F)	15,408.00
G.	Data For Achieveme	nt		(I-G)	47,265.12
H.	State Spec Ed Allow	able Cost I	Pymt to Districts	(I-H)	500,639.45
I.	State Special Educa	tion Relate	d-Services Payment To Coop	(1-1)	0.00
J.	District GTB Subsidy	Per Elem	entary Base Mill	(I-J)	N/A
K.	District GTB Subsidy	Per High	School Base Mill	(I-K)	85,272.00
A. B. C.	Year Budget Data ANB BASE Budget Limit Maximum Budget Lir			(II-A) (II-B) (II-C)	2,201 13,557,749.47 16,919,897.09
D.	Over-BASE Levy As	Submitted	on Budget	(II-D)	3,416,048.69
E.	Adopted Budget			(II-E)	17,224,308.00
Curre	ent Year Budget D	ata:			
F.	% Special Education	in Maximu	ım Budget	(II-F)	100%
G.	BASE Budget (Minin	num Budge	et Amount Required)	(II-G)	14,177,769.68
H.	Maximum Budget Lir	nit		(II-H)	17,684,592.15
l.	Highest Budget With	out a Vote		(II-I)	17,684,592.15
J.	Highest Budget			(II-J)	17,684,592.15
K.	Highest Voted Amou	nt		(II-K)	0.00
L.	Amount Approved or	Ballot by	Voters	(II-L)	163,000.00
M.	Adopted Budget			(II-M)	17,684,592.00



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PA	RT III. General Fund Balance For Budget As Of Ju	ine 30		
A.	Operating Reserve (961)	(III-A)		1,720,487.75
B.	TIF Operating Reserve (962)	(III-B)		42,500.00
C.	Excess Reserves	(III-C)		0.00
	1. Reserve For Protested/Delinquent Taxes (963)	(III-C1)	0.00	
	2. Reserve For Tax Audit Receipts (964)	(III-C2)	0.00	
D.	Unreserved Fund Balance Reappropriated (970)	(III-D)		0.00
	Prior Year Excess Reserves Funding Over-BASE (970a)	i) (III-D1)	0.00	
	2. Remaining Fund Balance Available (970b)	(III-D2)	0.00	
	3. TIF Fund Balance Reappropriated (970c)	(III-D3)	0.00	
E.	TOTAL GENERAL FUND BALANCE FOR BUDGET (TFS48)	(III-E)		1,762,987.75
PA	ART V. General Fund Worksheet			
	eneral Fund Budget:			
A.	Adopted General Fund Budget	(V-A)		17,684,592.00
	BASE Budget Limit	(V-A1)	14,177,769.68	
	2. Over-BASE Budget	(V-A2)	3,506,822.32	
Fu	nding The BASE Budget:			
B.	Direct State Aid	(V-B)		7,166,390.72
	Direct State Aid Paid By State	(V-B1)	7,166,390.72	
	2. Direct State Aid Paid By Non-Isolated District	(V-B2)	0.00	
C.	Quality Educator	(V-C)		514,400.65
D.	At Risk Student	(V-D)		24,693.80
E.	Indian Education For All	(V-E)		49,351.68
F.	American Indian Achievement Gap	(V-F)		15,408.00
G.	Data For Achievement	(V-G)		47,265.12
H.	Special Education Allowable Cost Payment	(V-H)		500,639.45
I.	Remaining Fund Balance Available	(V-I)		0.00
J.	Non-Levy Revenue and Funding Sources	(V-J)		68,568.47
	Actual Non-Levy Revenue	(V-J1)	68,568.47	
	2. Anticipated Non-Levy Revenue	(V-J2)	0.00	
	3. TIF Applied To BASE Budget	(V-J3)	0.00	
	4. Excess Levy BASE	(V-J4)	0.00	
K.	Other Non-Levy Revenue and Funding Sources	(V-K)		0.00
L.	BASE Levy Requirements	(V-L)		5,791,051.79
	State Guaranteed Tax Base Aid	(V-L1)	1,808,619.12	
	2.* District Property Tax Levy To Fund BASE (BASE Levy)	(V-L2)	3,982,432.67	
M.	**Subtotal of BASE Budget Revenue	(V-M)		14,177,769.68
Fu	nding The Over-BASE Budget:			
N.	Fund Balance & Non-Levy Revenue Available To Fund Over-BASE	(V-N)		0.00
Ο.	Over-BASE Only Revenues and Funding Sources	(V-O)		140,230.32
	1. Prior Year Excess Reserves Reappropriated (Over-BASE Only)	(V-O1)	0.00	
	2. Tuition	(V-O2)	0.00	
Mon	tana Automated Education Financial and Information Reporting System 33	31		



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	3.	Flexible Non-Voted Levy Authority Transferred from Other Funds	(V-O3)	0.00	
	4.	Oil & Gas Revenues	(V-O4)	0.00	
	5.	TIF Applied To Over-BASE Budget	(V-O5)	0.00	
	6.	Excess Levy Over-BASE	(V-O6)	140,230.32	
P.	Dis	trict Property Tax Levy To Fund Over-BASE Budget (Over-BASE Levy)(GF)	(V-P)		3,366,592.00
Q.	Sub	ototal of Over-BASE Revenue and Funding Sources	(V-Q)		3,506,822.32
Mil	l Le	vies:			
R.	Dis	trict Non-Isolated Mills	(V-R)		0.00
S.	BAS	SE Mills - Elementary	(V-S)		0.00
T.	BAS	SE Mills - High School	(V-T)		21.21
U.	Ove	er-BASE Mills	(V-U)		17.93
	1.	District Property Tax Levy Mills	(V-U1)	17.93	
	2.	Flexible Non-Voted Levy Authority	(V-U2)	0.00	
٧.	Tot	al General Fund Mills	(V-V)		39.14

<sup>\*</sup> Should be approximately equal to (Taxable Value X .001) X BASE Mills
\*\* BASE Budget Revenue cannot exceed BASE Budget Limit. Excess BASE Budget Revenue is reported on line V-O and is applied to the Over-BASE Budget



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### 01 General Fund

Adopted Budget	0001	17,684,592.00
Budget Uses		
Expenditure Budget	0002	17,684,592.00
Add To Fund Balance	0003	0.00
TIF Fund Balance for Budget	TFS47	42,500.00
Estimated Funding Sources	<del></del>	
Unreserved Fund Balance Reappropriated	0970	0.00
Direct State Aid	3110	7,166,390.72
Quality Educator	3111	514,400.65
At Risk Student	3112	24,693.80
Indian Education For All	3113	49,351.68
American Indian Achievement Gap	3114	15,408.00
State Spec Ed Allowable Cost Pymt to Districts	3115	500,639.45
Data For Achievement	3116	47,265.12
State Guaranteed Tax Base Aid	3120	1,808,619.12
Actual Non-levy Revenue and Funding Sources		
Tax Title and Property Sales	1130	0.00
Interest Earnings	1510	68,568.47
Revenue from Community Services Activities	1800	0.00
Other Revenue from Local Sources	1900	0.00
Rentals	1910	0.00
Dormitory Charges	1915	0.00
Contributions/Donations from Private Sources	1920	0.00
Textbook Sales and Rentals	1940	0.00
Fees - Users/Resale of Supplies	1945	0.00
Services Provided Other School Districts or Coops	1950	0.00
Services Provided Other Local Governmental Units	1960	0.00
Summer School Fees	1981	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Anticipated Non-levy Revenue and Funding Sources - BASE		
Oil & Gas Revenues - BASE Budget	0171	0.00
TIF Applied To BASE Budget	0174	0.00
BASE Excess Levy Amount	0177	0.00
Coal Gross Proceeds	1123	0.00
School Block Grant State Lands	3448	0.00
School Block Grant Coal Mitigation	3449	0.00
Federal Revenue in Lieu of Taxes	4800	0.00
Anticipated Non-levy Revenue and Funding Sources - Over-BASE		
Oil & Gas Revenues - Over-BASE Budget	0172	0.00
TIF Applied To Over-BASE Budget	0175	0.00
Over-BASE Excess Levy Amount	0178	140,230.32



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Individual Tuition		1310	0.00
Tuition from Schl Dists Within State		1320	0.00
Tuition from Schl Dists Outside State		1330	0.00
State Tuition for State Placement		3117	0.00
Other Non-levy Revenue			
District Levy - Distn of Pr Yr's Prot/Dlq Taxes		1117	0.00
District Levy - Dept of Rev Tax Audit Receipts		1118	0.00
Penalties and Interest on Taxes		1190	0.00
Other Revenue		9100	0.00
Residual Equity Transfers In		9710	0.00
Levies			
Mandatory Non-isolated Levy	1110(a)	0.00	
BASE Levy	1110(b)	3,982,432.67	
Over-BASE Levy	1110(c)	3,366,592.00	
District Tax Levy		1110	7,349,024.67
Total Estimated Revenues to Fund Adopted Budget		0004	17,684,592.00
Estimated Revenues Exceeding Adopted Budget		0004a	0.00



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#### 0351 Bozeman H S

## 10 Transportation Fund

Adopted Budget	0001	1,043,461.00
Budget Uses		
Expenditure Budget	0002	1,043,461.00
Add To Fund Balance	0003	0.00
Transportation Schedule Data		
On-Schedule	0005	320,686.18
Contingency	0006	32,068.62
Over-Schedule Over-Schedule	0011	690,706.20
Fund Balance for Budget	TFS48	328,492.76
Operating Reserve	0961	208,692.20
Unreserved Fund Balance Reappropriated	0970	119,800.56
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Individual Transportation Fees	1410	1,000.00
Trans Fees from Other Schl Dists Within State	1420	0.00
Trans Fees from Other Schl Dists Outside State	1430	0.00
Other Transportation Fees	1440	0.00
Interest Earnings	1510	500.00
Other Revenue from Local Sources	1900	0.00
State Tuition for State Placement	3117	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
Reimbursements		
County On-Schedule Trans Reimb	2220	176,377.40
State On-Schedule Trans Reimb	3210	176,377.40
District Tax Levy	1110	569,405.64
District Mills	999	3.03
Total Estimated Revenues to Fund Adopted Budget	0004	1,043,461.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0351 Bozeman H S

## 11 Bus Depreciation Fund

Adopted Budget	0001	293,311.00
Budget Uses		
Expenditure Budget	0002	293,311.00
Add To Fund Balance	0003	0.00
TIF Fund Balance for Budget	TFS47	0.00
Fund Balance for Budget	TFS48	292,811.49
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	292,811.49
TIF Fund Balance Reappropriated	0973	0.00
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	499.51
Other Revenue from Local Sources	1900	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
Use Estimated Non-levy Revenue to Lower Levies? (Yes or No)		No
District Tax Levy	1110	0.00
District Mills	999	0.00
Total Estimated Revenues to Fund Adopted Budget	0004	293,311.00

#### **Asset Information**

Asset ID	Year Of Purchase	Original Cost	Thru Last Year	20% Limit	Amount Depreciated
2005 Blue Bird	2005	41,750.00	62,625.00	N/A	NA
Total					0.00



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### **13 Tuition Fund**

Adopted Budget	0001	624,143.00
Budget Uses		
Expenditure Budget	0002	624,143.00
Add To Fund Balance	0003	0.00
Fund Balance for Budget	TFS48	400,504.69
Unreserved Fund Balance Reappropriated	0970	400,504.69
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	0.00
Other Revenue from Local Sources	1900	0.00
Direct State Aid	3110	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
District Tax Levy	1110	223,638.31
District Mills	999	1.19
Total Estimated Revenues to Fund Adopted Budget	0004	624,143.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0351 Bozeman H S

### 14 Retirement Fund

Adopted Budget	0001	3,050,000.00
Budget Uses		
Expenditure Budget	0002	3,050,000.00
Add To Fund Balance	0003	0.00
Fund Balance for Budget	TFS48	1,151,056.43
Operating Reserve	0961	610,000.00
Unreserved Fund Balance Reappropriated	0970	541,056.43
Estimated Funding Sources		
Interest Earnings	1510	2,000.00
Other Revenue from Local Sources	1900	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
County Retirement Distribution	2240	2,506,943.57
Total Estimated Revenues to Fund Adopted Budget	0004	3,050,000.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0351 Bozeman H S

### 17 Adult Education Fund

Adopted Budget	0001	390,480.00
Budget Uses		
Expenditure Budget	0002	390,480.00
Add To Fund Balance	0003	0.00
Fund Balance for Budget	TFS48	190,986.83
Operating Reserve	0961	136,668.00
Unreserved Fund Balance Reappropriated	0970	54,318.83
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Fees for Adult Education	1340	31,000.00
Interest Earnings	1510	500.00
Other Revenue from Local Sources	1900	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
District Tax Levy	1110	304,661.17
District Mills	999	1.62
Total Estimated Revenues to Fund Adopted Budget	0004	390,480.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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#### 0351 Bozeman H S

## 19 Non-Operating Fund

Adopted Budget	0001	0.00
Budget Uses		
Expenditure Budget	0002	0.00
Add To Fund Balance	0003	0.00
Transportation Schedule Data		
On-Schedule	0005	0.00
Contingency	0006	0.00
Over-Schedule	0011	0.00
Fund Balance for Budget	TFS48	0.00
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	0.00
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	0.00
Other Revenue from Local Sources	1900	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
Reimbursements		
County On-Schedule Trans Reimb	2220	0.00
State On-Schedule Trans Reimb	3210	0.00
District Tax Levy	1110	0.00
District Mills	999	0.00
Total Estimated Revenues to Fund Adopted Budget	0004	0.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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## 28 Technology Fund

Adopted Budget	0001	885,983.00
Budget Uses		
Expenditure Budget	0002	885,983.00
Add To Fund Balance	0003	0.00
TIF Fund Balance for Budget	TFS47	0.00
Fund Balance for Budget	TFS48	684,483.21
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	684,483.21
TIF Fund Balance Reappropriated	0973	0.00
Estimated Funding Sources	_	
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	1,499.79
Other Revenue from Local Sources	1900	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
District Tax Levy	1110	200,000.00
District Mills	999	1.06
Total Estimated Revenues to Fund Adopted Budget	0004	885,983.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



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## 29 Flexibility Fund

Adopted Budget	0001	5,520.00
Budget Uses		
Expenditure Budget	0002	5,520.00
Add To Fund Balance	0003	0.00
Fund Balance for Budget	TFS48	1,519.50
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	1,519.50
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	0.00
Other Revenue from Local Sources	1900	4,000.50
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
District Mills	999	0.00
Total Estimated Revenues to Fund Adopted Budget	0004	5,520.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00



16 Gallatin

Submit ID: 0351-53229038

0351 Bozeman H S

### 50 Debt Service Fund 2006

Taxable Value		216,522,572.00
Adopted Budget	0001	2,918,016.00
Budget Uses		
Expenditure Budget	0002	2,918,016.00
Add To Fund Balance	0003	0.00
TIF Fund Balance for Budget	TFS47	0.00
Fund Balance for Budget	TFS48	38,874.20
Fund Balance In Sinking Fund	0960	0.00
Operating Reserve	0961	0.00
Unreserved Fund Balance Reappropriated	0970	38,874.20
TIF Fund Balance Reappropriated	0973	0.00
Estimated Funding Sources		
Coal Gross Proceeds	1123	0.00
Interest Earnings	1510	1,500.00
Other Revenue from Local Sources	1900	0.00
State Payment in Lieu of Taxes - FWP	3302	0.00
Montana Oil and Gas Tax	3460	0.00
Other Revenue	9100	0.00
Residual Equity Transfers In	9710	0.00
District Tax Levy	1110	2,877,641.80
Jurisdiction Mills	999	13.29
Total Estimated Revenues to Fund Adopted Budget	0004	2,918,016.00
Estimated Revenues Exceeding Adopted Budget	0004a	0.00

#### **Bond Issues**

Issue Type	Issue Date	Maturity Date	Issue Amount	Outstanding 6/30/19	Principal	Interest	Agent Fees
High School Refunding Bond	08/20/2014	06/30/2026	3,935,000.00	3,910,000.00	0.00	142,593.76	750.00
High School Refunding Bond	08/20/2014	06/30/2026	5,215,000.00	5,110,000.00	15,000.00	170,481.26	750.00
High School Refunding Bond	03/05/2015	06/01/2022	8,750,000.00	4,205,000.00	1,570,000.00	210,590.00	750.00
High School Refunding Bond	04/20/2017	06/01/2026	5,900,000.00	4,600,000.00	665,000.00	131,350.00	750.00
Total Bond Req	uirements						2,908,015.02

### SIDs

 Issue Type
 Amount

 High School
 10,000.98

 Total SID Requirements
 10,000.98

 Total Debt Service Requirements
 0002
 2,918,016.00



16 Gallatin

Submit ID: 0351-53229038

0002

#### 0351 Bozeman H S

#### 2017A

High School Bond  Total Bond Req	08/03/2017	06/01/2037	100,000,000.00	96,515,000.00	3,485,000.00	4,184,100.00	750.00 7,669,850.00
Issue Type	Issue Date	Maturity Date	Issue Amount	Outstanding 6/30/19	Principal	Interest	Agent Fees
			Bond Iss	ues			
Estimated Revenues	Exceeding Adopte	eu buuget				0004a	0.00
Total Estimated Revenues		·					7,669,850.00
	onuos to Eund Ada	unted Budget				999 0004	40.83
Jurisdiction Mills						1110	7,668,350.00
Residual Equity Tran District Tax Levy	SIEIS IN					9710 —	0.00
Other Revenue	-f l-					9100	0.00
Montana Oil and Gas	siax					3460	0.00
State Payment in Lie						3302	0.00
Other Revenue from						1900	0.00
Interest Earnings						1510	1,500.00
Coal Gross Proceeds	S					1123 	0.00
Estimated Fund	•						
TIF Fund Balance Re	eappropriated					0973	0.00
Unreserved Fund Ba	lance Reappropria	ted				0970	0.00
Operating Reserve						0961	0.00
Fund Balance In Sink	king Fund					0960	0.00
Fund Balance for Bu	dget					TFS48	0.00
TIF Fund Balance for	· Budget					TFS47	0.00
Add To Fund Balance	 Э					0003	0.00
Budget Uses Expenditure Budget						0002	7,669,850.0
Adopted Budget						0001	7,669,850.0

**Total Debt Service Requirements** 

7,669,850.00



16 Gallatin

Submit ID: 0351-53229038

#### 0351 Bozeman H S

## **61 Building Reserve Fund**

Add To Fund Balance   00003	Adopted Budget		or Danamy			0001	6,131,051.00
Expenditure Budget	Budget Uses						
TF Fund Balance for Budget	Expenditure Budget					0002	6,131,051.00
Fund Balance for Budget	Add To Fund Balance					0003	0.00
Operating Reserve         0961         0.00           Unreserved Fund Balance Reappropriated         0970         4,288,607.3           TIF Fund Balance Reappropriated         0973         179,944.1           Estimated Funding Sources           Coal Gross Proceeds         1123         0.00           BR Permissive Revenues - Coal Gross Proceeds         1125         0.00           Tax Title and Property Sales         1130         0.00           BR Permissive Revenues - Tax Title and Property Sales         1510         0.00           BR Permissive Revenues - Tax Title and Property Sales         1510         0.00           BR Permissive Revenues - Tax Title and Property Sales         1511         0.00           BR Permissive Revenues - Tax Title and Property Sales         1510         0.00           BR Permissive Revenues - Tax Title and Property Sales         1511         0.00           BR Permissive Revenues - Tax Title and Property Sales         1511         0.00           BR Permissive Revenues - Other Revenue from Local Sources         1900         0.00           BR Permissive Revenues - Other Revenue from Local Sources         3302         0.00           BR Permissive Revenues - State Payment in Lieu of Taxes-FWP         3303         0.00           Other Revenue         9100	TIF Fund Balance for B	Budget				TFS47	179,944.17
Direserved Fund Balance Reappropriated   0970   4,288,607.30   179,944.17	Fund Balance for Budg	get				TFS48	4,288,607.30
Tip Fund Balance Reappropriated   0973   179,944.17	Operating Reserve					0961	0.00
Estimated Funding Sources   1123   0.00     BR Permissive Revenues - Coal Gross Proceeds   1125   0.00     BR Permissive Revenues - Coal Gross Proceeds   1125   0.00     Tax Title and Property Sales   1130   0.00     Interest Earnings   1510   12,499.51     BR Permissive Revenues - Tax Title and Property Sales   1510   12,499.51     BR Permissive Revenues Interest Earnings   1510   12,499.51     BR Permissive Revenues Interest Earnings   1511   0.00     Other Revenue from Local Sources   1900   0.00     BR Permissive Revenues - Other Revenue from Local Sources   1901   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3302   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3460   0.00     BR Permissive Revenues - Montana Oil and Gas Tax   3460   0.00     BR Permissive Revenues - Other Revenue   9100   0.00     BR Permissive Revenues - Other Revenue   9101   0.00     Residual Equity Transfers In   9710   0.00     Use Estimated Non-levy Revenue to Lower Levies? (Yes or No)   1110(a)   1,470,055.83     Building Reserve Voted Levy   1110(a)   1,470,055.83     Building Reserve Permissive Levy   1110(a)   1,470,055.83     Building Reserve Permissive Levy   1110(a)   1,450,000.00     District Tax Levy   1110   1,450,000.00     District Tax Levy   1110   1,450,000.00     District Mills   999   8.77     Building Reserves Permissive Levy   1,400,000.00     District Tax Levy   1,400,000.00   1,650,000.00     District Mills   1,400,000.00   1,650,000.00     District Mills   1,400,005.83     District Mills   1,400,005.83     District Mills   1,400,005.83     District Mills   1,400,000.00   1,650,000.00     District Mills   1,400,000.00   1,650,000.00     District Mills   1,400,000.00   1,650,000.00   1,650,000.00     District Mills   1,400,000.00   1,650,000.00   1,650,000.00     District Mills   1,400,000.0	Unreserved Fund Bala	ance Reappropriated				0970	4,288,607.30
Coal Gross Proceeds         1123         0.00           BR Permissive Revenues - Coal Gross Proceeds         1125         0.00           Tax Title and Property Sales         1130         0.00           BR Permissive Revenues - Tax Title and Property Sales         1131         0.00           BR Permissive Revenues - Tax Title and Property Sales         1510         12,499.5:           BR Permissive Revenues Interest Earnings         1511         0.00           Other Revenue from Local Sources         1900         0.00           BR Permissive Revenues - Other Revenue from Local Sources         1901         0.00           State Payment in Lieu of Taxes - FWP         3302         0.00           BR Permissive Revenues - State Payment in Lieu of Taxes - FWP         3303         0.00           Montana Oll and Gas Tax         3460         0.00           BR Permissive Revenues - Montana Oil and Gas Tax         3461         0.00           District Revenue         9100         0.00           Residual Equity Transfers In         9710         0.00           Use Estimated Non-levy Revenue to Lower Levies? (Yes or No)         No         No           Building Reserve Voted Levy         1110(a)         1.470,055.83           Building Reserves Voted Mills         999         8.77	TIF Fund Balance Rea	appropriated				0973	179,944.17
BR Permissive Revenues - Coal Gross Proceeds   1125   0.00     Tax Title and Property Sales   1130   0.00     BR Permissive Revenues - Tax Title and Property Sales   1131   0.00     BR Permissive Revenues Interest Earnings   1511   0.00     Interest Earnings   1511   0.00     BR Permissive Revenues Interest Earnings   1511   0.00     BR Permissive Revenue from Local Sources   1900   0.00     BR Permissive Revenues - Other Revenue from Local Sources   1901   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3302   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3303   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3461   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3461   0.00     BR Permissive Revenues - Montana Oil and Gas Tax   3461   0.00     Other Revenue   9100   0.00     BR Permissive Revenues - Other Revenue   9101   0.00     BR Permissive Revenues - Other Revenue   9100   0.00     BR Permissive Revenues - Other Revenue   9101   0.00     BR Permissive Revenues - Other Revenue   9100   0.00     BR Permissive	Estimated Fundi	ng Sources					
Tax Title and Property Sales 1130 0.00 BR Permissive Revenues - Tax Title and Property Sales 1131 0.00 Interest Earnings 1510 12,499,53 BR Permissive Revenues Interest Earnings 1511 0.00 Other Revenue from Local Sources 1900 0.00 BR Permissive Revenues - Other Revenue from Local Sources 1901 0.00 State Payment in Lieu of Taxes - FWP 3302 0.00 BR Permissive Revenues - State Payment in Lieu of Taxes - FWP 3303 0.00 BR Permissive Revenues - State Payment in Lieu of Taxes - FWP 3406 0.00 BR Permissive Revenues - Montana Oil and Gas Tax 3460 0.00 BR Permissive Revenues - Montana Oil and Gas Tax 3460 0.00 BR Permissive Revenues - Other Revenue 9100 0.00 BR Permissive Reve	Coal Gross Proceeds					1123	0.00
BR Permissive Revenues - Tax Title and Property Sales   1131   0.00     Interest Earnings   1510   12,499.55     BR Permissive Revenues Interest Earnings   1511   0.00     Other Revenue from Local Sources   1900   0.00     BR Permissive Revenues - Other Revenue from Local Sources   1901   0.00     State Payment in Lieu of Taxes - FWP   3302   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3303   0.00     BR Permissive Revenues - State Payment in Lieu of Taxes - FWP   3460   0.00     BR Permissive Revenues - Montana Oil and Gas Tax   3461   0.00     Other Revenue - Montana Oil and Gas Tax   3461   0.00     BR Permissive Revenues - Other Revenue   9100   0.00   0.00     BR Permissive Revenues - Other Revenue   9100   0.0	BR Permissive Revenu	ues - Coal Gross Proceeds				1125	0.00
1510   12,499.55   1511   0.00   12,499.55   1511   0.00   0.00   0.00	Tax Title and Property	Sales				1130	0.00
1511   0.00	BR Permissive Revenu	ues - Tax Title and Property	Sales			1131	0.00
1900   0.00	Interest Earnings					1510	12,499.53
BR Permissive Revenues - Other Revenue from Local Sources   1901   0.00	BR Permissive Revenu	ues Interest Earnings				1511	0.00
State Payment in Lieu of Taxes - FWP   3302   0.00	Other Revenue from L	ocal Sources				1900	0.00
BR Permissive Revenues - State Payment in Lieu of Taxes-FWP   3303   0.00     Montana Oil and Gas Tax   3460   0.00     BR Permissive Revenues - Montana Oil and Gas Tax   3461   0.00     Other Revenue   9100   0.00     BR Permissive Revenues - Other Revenue   9101   0.00     BR Permissive Revenues - Other Revenue   9101   0.00     Residual Equity Transfers In   9710   0.00     Use Estimated Non-levy Revenue to Lower Levies? (Yes or No)   1110(a)   1,470,055.83     Building Reserve Voted Levy   1110(b)   179,944.17     District Tax Levy   1110   1,650,000.00     District Mills   999   8.77     Building Reserves Voted Mills   999   8.78     Building Reserves Permissive Mills   0.90     Total Estimated Revenues to Fund Adopted Budget   0004   6,131,051.00     Date	BR Permissive Revenu	ues - Other Revenue from L	ocal Sources			1901	0.00
Montana Oil and Gas Tax   3460   0.00	State Payment in Lieu	of Taxes - FWP				3302	0.00
BR Permissive Revenues - Montana Oil and Gas Tax   3461   0.00	BR Permissive Revenu	ues - State Payment in Lieu	of Taxes-FWP			3303	0.00
Other Revenue         9100         0.00           BR Permissive Revenues - Other Revenue         9101         0.00           Residual Equity Transfers In         9710         0.00           Use Estimated Non-levy Revenue to Lower Levies? (Yes or No)         1110(a)         1,470,055.83           Building Reserve Voted Levy         1110(b)         179,944.17           District Tax Levy         1110         1,650,000.00           District Mills         999         8.7           Building Reserves Voted Mills         7.8           Building Reserves Permissive Mills         0.90           Total Estimated Revenues to Fund Adopted Budget         0004         6,131,051.00           Voted Reserve Authorities           Election Date         Total Authorized         Years Authorized         Levied Thru Last Year         Levy Amount           05/03/2016         9,900,000.00         6         3,300,000.00         1,650,000.00         1,470,055.83	Montana Oil and Gas	Tax				3460	0.00
BR Permissive Revenues - Other Revenue   9101   0.00	BR Permissive Revenu	ues - Montana Oil and Gas	Tax			3461	0.00
Residual Equity Transfers In	Other Revenue					9100	0.00
Use Estimated Non-levy Revenue to Lower Levies? (Yes or No)   Note	BR Permissive Revenu	ues - Other Revenue				9101	0.00
Building Reserve Voted Levy	Residual Equity Trans	fers In				9710	0.00
Building Reserve Permissive Levy   1110(b) 179,944.17	Use Estimated Non-lev	vy Revenue to Lower Levies	s? (Yes or No)				No
District Tax Levy	Building Reserve Vote	d Levy			1110(a)	1,470,055.83	
District Mills  Building Reserves Voted Mills  Building Reserves Permissive Mills  Total Estimated Revenues to Fund Adopted Budget  Voted Reserve Authorities  Election Total Authorized Years Authorized Last Year Levy Amount  05/03/2016 9,900,000.00 6 3,300,000.00 1,650,000.00 1,470,055.83	Building Reserve Pern	nissive Levy			1110(b)	179,944.17	
Building Reserves Voted Mills  Building Reserves Permissive Mills  Total Estimated Revenues to Fund Adopted Budget  Voted Reserve Authorities  Election Date Authorized Years Authorized Last Year Levy Amount  05/03/2016 9,900,000.00 6 3,300,000.00 1,650,000.00 1,470,055.83	District Tax Levy				_	1110	1,650,000.00
Building Reserves Permissive Mills  Total Estimated Revenues to Fund Adopted Budget  Voted Reserve Authorities  Election Date Authorized Authorized Last Year Levy Amount  05/03/2016 9,900,000.00 6 3,300,000.00 1,650,000.00 1,470,055.83	District Mills					999	8.79
Total Estimated Revenues to Fund Adopted Budget  Voted Reserve Authorities  Election Date Authorized Years Levied Thru Levy Amount  05/03/2016 9,900,000.00 6 3,300,000.00 1,650,000.00 1,470,055.83	Building Reserves Vot	ed Mills					7.83
Voted Reserve Authorities  Election Date Total Authorized Years Levied Thru Levy Amount  05/03/2016 9,900,000.00 6 3,300,000.00 1,650,000.00 1,470,055.83	Building Reserves Per	missive Mills				<del></del>	0.96
Election DateTotal AuthorizedYears AuthorizedLevied Thru Last YearMaximum LevyLevy Amount05/03/20169,900,000.0063,300,000.001,650,000.001,470,055.83	Total Estimated Rever	nues to Fund Adopted Budg	et			0004	6,131,051.00
Date         Authorized         Authorized         Last Year         Levy         Amount           05/03/2016         9,900,000.00         6         3,300,000.00         1,650,000.00         1,470,055.83			Voted Reserv	e Authorities			
							•
Total 1,470,055.8:	05/03/2016	9,900,000.00	6	3,300,000.00	1,	650,000.00	1,470,055.83
	Total					_	1,470,055.83