

# Lake View Charter School

# Regular Scheduled Board Meeting

#### **Date and Time**

Thursday May 26, 2022 at 4:30 PM PDT

#### Location

https://sequoiagrove-org.zoom.us/j/4075258260

Meeting ID: 407 525 8260

Passcode: 546272

# One tap mobile

- +14086380968,,4075258260# US (San Jose)
- +16699006833,,4075258260# US (San Jose)

## Dial by your location

- +1 408 638 0968 US (San Jose)
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- +1 301 715 8592 US (Washington DC)
- +1 312 626 6799 US (Chicago)
- +1 646 876 9923 US (New York)

Meeting ID: 407 525 8260

Find your local number: https://sequoiagrove-org.zoom.us/u/kcv9bkellW

"Meeting held pursuant to Government Code 54953 and emergency findings previously adopted by the Board"

# **Agenda**

Purpose Time Presenter I. Opening Items 4:30 PM A. Record Attendance/Establish Quorum Lindsay Mower B. Approval of Resolution to Continue Meeting Virtually Lindsay per AB361 Mower

Purpose Presenter Time Lindsay

C. Call the Meeting to Order

Mower Lindsay Mower

D. Approval of Consent Agenda

- 1. Approval of the Agenda
- 2. Approval of Minutes from April 27, 2022 Regular Board Meeting
- 3. Approval of School/Parent/Student Compact 2022-2023
- 4. Universal Pre-Kindergarten Plan 2022-2023
- 5. Board on Track Renewal Contract 2022-2023
- 6. Pathways Renewal Contract 2022-2023
- 7. Staff Health Benefits at a Glance 2022-2023
- 8. Charter Safe Renewal

E. Public Comments on Non-Agenda Items Lindsay 3 m

Mower

**F.** Presentation of Executive Director's Report

Julie

Haycock-Cavender

II. Finances 4:33 PM

A. Approval of April Financials James

Surmeian

**B.** Approval of Executive Director MOU Dr. Amanda

Johnson

**C.** Approval of Executive Director Salary Dr.

Amanda Johnson

Julie Hayock-Cavendar Executive Director Salary for three months

#### III. Governance

| <b>A.</b> Approval of Board Member Resignation: Billie Adkins     | Lindsay<br>Mower              |
|---|-------------------------------|
| <b>B.</b> Approval of Nomination of Board Member #1: Serra Wells  | Lindsay<br>Mower              |
| <b>C.</b> Approval of Nomination of Board Member #2: Glad Donahue | Lindsay<br>Mower              |
| <b>D.</b> Approval of Resolution for Third Amended Bylaws         | Julie<br>Haycock-<br>Cavender |
| E. Approval of Board Calendar 2022-2023                           | Julie<br>Haycock-<br>Cavender |
| F. Approval of New June Board Meeting Dates                       | Julie<br>Haycock-<br>Cavender |

NEW Regular GB Meeting on Monday, June 6 at 4:30 PM which will be Public Hearing for LCAP and Budget Overview for Parents

Purpose Presenter Time

 Reschedule Regular GB Meeting: From June 2 to Wednesday, June 8 at 4:30 PM: approve LCAP, BOP, Budget

**G.** Board Evaluation Lindsay

Mower

Mower

#### IV. Closing Items

A. Board Requests for Future Agenda Items
Lindsay
Mower

B. Announcement of Next Regular Scheduled Board
Lindsay

Meeting Mower
The Next Regular Scheduled Board Meeting is June 2, 2022 at 4:30 PM.

C. Adjourn Meeting Lindsay

Public Comment Rules for Non-Agenda Items: Members of the public may address the Board on non-agenda items through the teleconference platform, Zoom, during the time allocation for public comment on nonagenda items. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board during this time or simply communicate orally your desire to address the Board when the Board asks for public comments on non-agenda items. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those members of the public are allotted 4 minutes each to accommodate translation time. By law, the Board is allowed to take action only on items on the agenda. However, the Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

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Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (530) 927-5137 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

# **Cover Sheet**

# Approval of Resolution to Continue Meeting Virtually per AB361

Section: I. Opening Items

Item: B. Approval of Resolution to Continue Meeting Virtually per

AB361 **Purpose**:

Submitted by:

Related Material: Lake View Resolution re AB 361 v.3 2022-11.pdf

BACKGROUND:

It has been longer than 30 days since the last board meeting, therefore, we need a new resolution on regarding teleconferencing.

# LAKE VIEW CHARTER SCHOOL BOARD OF DIRECTORS RESOLUTION NO. 2022-11 AUTHORIZING USE OF REMOTE TELECONFERENCING PROVISIONS (AB 361)

WHEREAS, the Governing Board of the Lake View Charter School ("Board") is committed to open and transparent government, and full compliance with the Ralph M. Brown Act ("Brown Act"); and

WHEREAS, the Brown Act generally requires that a public agency take certain actions in order to use teleconferencing to attend a public meeting virtually; and

**WHEREAS**, the Board recognizes that a local emergency persists due to the worldwide COVID-19 pandemic; and

WHEREAS, the California Legislature has recognized the ongoing state of emergency due to the COVID-19 pandemic and has responded by creating an additional means for public meetings to be held via teleconference (inclusive of internet-based virtual meetings); and

WHEREAS, on September 16, 2021, the California legislature passed Assembly Bill ("AB") 361, which amends Government Code, section 54953 and permits a local agency to use teleconferencing to conduct its meetings in any of the following circumstances: (A) the legislative body holds a meeting during a proclaimed state of emergency, and state or local officials have imposed or recommended measures to promote social distancing; (B) the legislative body holds a meeting during a proclaimed state of emergency for the purpose of determining, by majority vote, whether as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees; or (C) the legislative body holds a meeting during a proclaimed state of emergency and has determined, by majority vote, pursuant to subparagraph (B), that, as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees; and

WHEREAS, in order for the Board to use teleconferencing as allowed by AB 361 after October 1, 2021, it must first adopt findings in a resolution, allowing the Board to conduct teleconference meetings for a period of thirty (30) says; and

**WHEREAS**, Governor Gavin Newsom declared a state of emergency for the State of California due to the COVID-19 pandemic in his order entitled "Proclamation of a State of Emergency," signed March 4, 2020; and

**WHEREAS**, the County of Glenn continues to require certain social distancing requirements of people within Glenn County, as described in detail in the Order of the Health Officer of the County of Glenn, and

[OR]

**WHEREAS**, the Board is conducting its meetings through the use of telephonic and internet-based services so that members of the public may observe and participate in meetings and offer public comment.

**NOW THEREFORE**, **BE IT RESOLVED**, that the recitals set forth above are true and correct and fully incorporated into this Resolution by reference.

**BE IT FURTHER RESOLVED**, that the Board is conducting meetings during a state of emergency and state or local officials have imposed or recommended measures to promote social distancing.

**BE IT FURTHER RESOLVED**, that the actions taken by the Board through this resolution apply to any and all District committees which are otherwise governed by the Brown Act.

**BE IT FURTHER RESOLVED,** the Board authorizes the Executive Director or their designee(s) to take all actions necessary to conduct Board meetings in accordance with Government Code section 54953(e) and all other applicable provisions of the Brown Act, using teleconferencing for a period of thirty (30) days from the adoption of this Resolution after which the Board will reconsider the circumstances of the state of emergency.

**PASSED AND ADOPTED** by the Lake View Charter School Board of Directors on this 26 day of May 2022, by the following vote:

| AYES    |  |
|---------|--|
| NOES    |  |
| ABSENT  |  |
| ABSTAIN |  |

# **Cover Sheet**

# Approval of Consent Agenda

Section: I. Opening Items

Item: D. Approval of Consent Agenda

Purpose:

Submitted by:

Related Material: 2022\_04\_27\_board\_meeting\_minutes LV.pdf

Lake View School Parent Student Compact.docx

UPKSelfCertificationLVCS.pdf

UPK PLAN V.1.pdf

SQG.2022.BoardOnTrack Renewal Contract.pdf

Lake View Charter SP Quote v2 (7.1.2022-6.30.2025).pdf

At a Glance Benefits 22-23.pdf

chartersafe.jpg

#### **BACKGROUND:**

Employee and Parent/Student Handbook: the table of contents will be updated once edits are made

Charter Safe: JPAs like CharterSAFE harness the power of group purchasing to obtain competitive pricing. Each year, CharterSAFE's team diligently evaluates all of the coverage programs and negotiates with our insurance carrier partners to provide members with the best possible pricing and coverage terms. By leveraging our size, we are able to negotiate terms with dozens of leading domestic and international insurance and reinsurance companies, which no individual school or insurance broker could access through the direct market. This ongoing due diligence on member schools' behalf is a valuable benefit of your ownership. You can expect your 2022-2023 renewal proposal packet and highly informative executive letter to be emailed starting the week of May 23rd.



# Lake View Charter School

# **Minutes**

# Regular Scheduled Board Meeting

#### **Date and Time**

Wednesday April 27, 2022 at 4:30 PM

## Location

Join Zoom Meeting

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## **Directors Present**

Glad Donahue (remote), Jessica Coombs (remote), Serra Wells (remote)

# **Directors Absent**

Billie Adkins, Lindsay Mower

#### **Guests Present**

Darcy Belleza (remote), James Surmeian (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote)

# I. Opening Items

#### A. Record Attendance/Establish Quorum

## B. Approval to Continue Meeting Virtually

Serra Wells made a motion to continue meeting virtually. Jessica Coombs seconded the motion. The board **VOTED** unanimously to approve the motion.

#### C. Call the Meeting to Order

Glad Donahue called a meeting of the board of directors of Lake View Charter School to order on Wednesday Apr 27, 2022 at 4:32 PM.

# D. Approval of Consent Agenda

Jessica Coombs made a motion to approve the Consent Agenda. Serra Wells seconded the motion.

The Consent Agenda includes:

- 1. Approval of the Agenda
- 2. Approval of Minutes from March 30, 2022 Special Board Meeting
- 3. Expense Reimbursement Policy
- 4. Animals at School Policy
- 5. Salary Schedule Placement and Advancement Policy
- 6. Master Contracts 2022-2023
- 7. Vendor Agreements 2022-2023

The board **VOTED** unanimously to approve the motion.

Jessica Coombs made a motion to approve the minutes from Special Board Meeting on 03-30-22.

Serra Wells seconded the motion.

The board **VOTED** unanimously to approve the motion.

## E. Public Comments on Non-Agenda Items

Jenny Johnston praised the testing team for their amazing work. Rebecca Matthews is excited for Shannon Breckenridge becoming Associate Executive Director.

# F. Presentation of Executive Director's Report

Julie Haycock-Cavender presented the Executive Director's Report.

#### II. Finances

#### A. Approval of March Financials

Serra Wells made a motion to approve March Financials. Jessica Coombs seconded the motion. James Surmeian presented the March Financials.

The board **VOTED** unanimously to approve the motion.

#### III. Operations

# A. Approval of Resolution Regarding Staff Uniforms and Equipment

Jessica Coombs made a motion to approve Resolution Regarding Staff Uniforms and Equipment.

Serra Wells seconded the motion.

Julie Haycock-Cavender presented the Resolution regarding Staff Uniforms and Equipment.

Glad Donahue requested lanyards for Board members at school events. The board **VOTED** unanimously to approve the motion.

#### IV. Governance

## A. Approval of Reaffirmation of Governing Board Positions

Discussion included:

- Term staggering with Third Amended By-Laws
- · What happens if there are more candidates than member spots
- Interview Committee

## B. Approval of Third Amended Bylaws

Serra Wells made a motion to approve the Third Amended Bylaws. Jessica Coombs seconded the motion.

The board **VOTED** unanimously to approve the motion.

# C. Approval of Board Calendar 2022-2023

Julie Haycock-Cavendar presented the new scheduling format for Board Calendar 2022-2023.

The Governing Board comments:

- Glad Donahue prefers a monthly meeting to needing a candid special meeting
- Serra Wells and Jessica Coombs have concerns about long gap between Oct-Dec and the public not having access to the Board
- Concerns over travel time if/when meetings go back in person
- Wednesdays is the preferred date for 2022-2023

#### Public comments:

Staff member prefers whatever the Board members want

Darcy Belleza will build out both styles of calendars for next Board Meeting.

## D. Approval of Meeting Date Changes for May and June 2022

Serra Wells made a motion to approve the May and June 2022 Regular Scheduled meeting date changes as noted. Jessica Coombs seconded the motion.

Darcy Belleza presented the proposed new dates: May 26, 2022 and June 2, 2022.

The board **VOTED** unanimously to approve the motion.

# V. Closing Items

#### A. Board Requests for Future Agenda Items

Serra Wells would like a discussion regarding unconscious bias for staff and board members at the May 2022 Board Meeting.

Glad Donahue would like an Organizational Chart with Staff Names and a list of Home School Teachers for board members and families.

# B. Announcement of Next Regular Scheduled Board Meeting

Glad Donahue announced the Next Regular Scheduled Board Meeting is May 26, 2022 at 4:30 PM.

# C. Adjourn Meeting

Jessica Coombs made a motion to adjourn the Meeting.

Serra Wells seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:48 PM.

Respectfully Submitted, Glad Donahue

Prepared by: Katie Royer

**Board Secretary** 

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# SCHOOL - PARENT - STUDENT COMPACT

The School Parent Compact will describe school-parent agreements that will be jointly developed with parents and family members. The compact outlines how parents, the entire school staff, and students will share in the responsibility for improved student academic achievement and the means by which the school and the parents will build and develop partnerships to help children achieve the State's high standards (ESSA, Section 1116(d)).

# School

The school understands the importance of the school experience to every student and their role as educators and models. Therefore, the school agrees to carry out the following responsibilities to the best of their ability:

- Provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the children served under this part to meet the challenging State academic standards
- Address the importance of communication between teachers and parents on an ongoing basis through, at a minimum—
  - Parent-homeschool teacher Learning Period (LP) meeting occur every 20 days during which the compact shall be discussed as it relates to the individual child's achievement
  - Reasonable access to staff including reports and communication regarding academic progress with their teacher. Reporting may be Oneon-One, Email, Online, Phone. Time: 8:30 am - 5:00 pm. Day: Monday-Friday.
  - Ensuring regular two-way, meaningful communication between family members and school staff and, to the extent practicable, in a language that family members can understand. (required) (ESSA, Section 1116(d)(1-2))
- Treat each child with dignity and respect
- Strive to address the individual needs of the student
- Acknowledge that parents are vital to the success of child and school
- Provide a safe, positive and healthy learning environment
- Assure every student access to quality learning experiences
- Assure that the school staff communicates clear expectations for performance to both students and parents

# Parent

The parent understands that participation in his/her student's education will help his/her achievement and attitude. Therefore, the parent will continue to carry out the following responsibilities to the best of his/her ability:

- Supporting their child's learning
- Participating, as appropriate, in decisions relating to the education of their child and positive use of extracurricular time
- Create a home atmosphere that supports learning
- Attend Learning Period Meetings
- Encourage their child to show respect for all members of the school community and school property.
- Review all school communications and respond promptly

# **Student**

The student realizes education is important. He/she is the one responsible for his/her own success. Therefore, he/she agrees to carry out the following responsibilities to the best of his/her ability

- Attend Live classes on time
- Develop a positive attitude toward school
- Be responsible for completing homework on time
- Be cooperative by carrying out the teacher's instructions and ask for help when needed
- Do daily work that is neat and reflects the student's best effort
- Be respectful to all school members and to school property

# **UPK Planning Template Self-Certification**

In the data collection survey submitted to the CDE, LEAs must self-certify they developed a plan that was presented for consideration by the governing board or body at a public meeting on or before June 30, 2022, for how all children in the attendance area of the LEA will have access to full-day learning programs the year before kindergarten that meet the needs of parents, including through partnerships with the LEA's expanding learning offerings, ASES, CSPP, Head Start programs, and other community-based early learning and care programs.

1. Please complete the following table:

| LEA Name                    | Contact Name and<br>Title of the Individual<br>Self-Certifying the<br>Statement Above | Email                              | Phone        |
|-----------------------------|---|------------------------------------|--------------|
| Lake View Charter<br>School | Darcy Belleza   | darcy.belleza@sequoiagrove.<br>org | 530.927.5137 |

- 2. Did the LEA develop a joint plan with multiple LEAs (for example, multiple small and rural LEAs serving similar communities or countywide plans developed with support of the COE for all LEAs in the county)? Yes
- 3. If the LEA answered Yes to Question 2, what other LEAs are part of this joint plan?

Feather River Charter School, Clarksville Charter School

# **UPK PLAN**

#### Focus Area A: Vision and Coherence

## **School Summary:**

As a non-classroom based charter school, our TK students will receive programming during the school day. Within our model, we do not participate in CSPP, Head Start, other subsidized or privately administered preschool and childcare programs. Although this is not an option, our school will ensure that this information is shared with families who have students in TK on our school website. The Charter School's goal is to provide equity of access for all students and families for all four year old children.

We will prepare our TK students also with our Schoolwide Learner Outcomes (SLO's) The SLO's represent what students engage in and strive to achieve when they work through our program. The SLOs are an ingrained part of our school culture, and reflect our school vision. We believe that educating the whole child is most important and we value our homeschool community. Teachers, students, and parents partner together throughout the year to review and reflect on student progress of the SLOs. The vision will be accomplished in a personalized environment that fosters successful achievement through quality, personalized, standards-based education, which could include online coursework and classes, offline textbook work, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.

The Charter School is offering a variety of TK programs to launch in Fall 2022 to all our eligible students. This will include coursework and curriculum, online class opportunities, plus enrichment opportunities through our community vendor partnerships.

Home school teachers will collaborate with parents/guardians of TK students through regular meetings with families and students (minimum of every 20 days), office hours via telephone or internet, participation in scheduled live synchronous sessions, participation in diagnostic assessments, informal assessments, and the completion of assignments.

UPK leadership will be integrated into the decision-making process at the executive level by having the program overseen by our leadership team. The team directly reports to an administrator or designee who is part of the decision-making process.

Our TK program will fit into this model by offering personalized learning plans developed for TK, our dedicated home school teachers will work closely with the family, benchmark assessments designed for TK, curriculum choices designed for a rigorous TK program, and opportunities for online learning with a class of peers. Our social emotional support will extend to our UPK students. We will provide a variety of TK curriculum delivery options which employ accommodations, teacher support, performance tasks, and progress monitoring.

With any of our TK curriculum delivery options, academic, social-emotional/mental health, and behavioral supports are offered to all students through a Multi-Tiered System of Support (MTSS). MTSS is a schoolwide, data-driven, inclusive framework that can provide a continuum of support to meet the various needs of all students, including those with exceptional needs.

Our extensive system of support also includes support for students who qualify for special education services. All services and instruction is delivered in the least restrictive learning environment through the use of internal credentialed staff as well as outside Non-Public Agencies (NPA). We are open to building these connections with early learning/care community vendors that we partner with for offering enrichment opportunities.

#### Focus Area B: Community Engagement and Partnerships

## **School Summary:**

The Charter School will successfully implement UPK and create a P-3 continuum by cultivating relationships with both internal and external partners. The Charter School will work with the public such as: family/parent surveys, ELAC/DELAC, SELPA, governance board public hearings, social media outreach, meetings with other non-classroom based charter school leaders to receive feedback, suggestions, and discussions in relation to UPK.

In addition, we know from parent feedback and surveys that many parents also prefer choice in selecting curriculum for their students. We will provide a list of academically rich and diverse curriculum selections consisting of multiple modalities and learning styles for families to choose from. At the same time, we keep students on track by creating individualized educational plans in which students follow and make progress, regardless of the curriculum choices, learning model, and platform chosen. We partner with hundreds of community partners for enrichment opportunities. These community partners offer art, dance, STEM, physical education, tutoring, and more. Our students actively participate in a huge variety of extending learning opportunities through these partnerships. The Charter will continue to work with the county office of education and our SELPA to collaborate to provide an inclusive UPK opportunity.

# Focus Area C: Workforce Recruitment and Professional Learning School Summary:

The Charter School will create an internal process to analyze the credentials of current staffing to serve TK students due to EC Section 48000(g)(4). If our current staff does not have ample teachers to serve TK population, the school will offer opportunities for teachers to gain the necessary requirements per ed code. Potential suggestions are stipends for tuition and fees, along with advice on options on how to meet the requirements. The charter school will post open positions on Edjoin.org and reach out to local universities to participate in recruitment. The charter school does not offer CSPP due to the delivery model.

The Charter school intends to offer professional learning to TK during the 2022-23 school year by incorporating PD into the back to school workshops, monthly staff meetings, and PLC's. Some examples of topics that will be covered include, but are not limited to:

- Effective adult-child interactions
- Children's literacy and language development (aligned with the Preschool Learning Foundations and Frameworks)
- Children's developing math and science (aligned with the California Preschool Learning Foundations and the California Preschool Curriculum Frameworks)
- Children's social-emotional development (aligned with the California Preschool Learning Foundations and the California Preschool Curriculum Frameworks)
- Implicit bias and culturally- and linguistically-responsive practice
- ACEs and trauma- and healing-informed practice
- Curriculum selection and implementation
- Creating developmentally-informed environments
- Administration and use of child assessments to inform instruction
- Support for multilingual learners, including home language development and strategies for a bilingual classroom
- Serving children with disabilities in inclusive settings, including Universal Design for Learning
- Engaging culturally- and linguistically-diverse families

The Charter will work with local colleges, as well as local community colleges to recruit certified teachers and assistant teachers who have been training in research based practices to ensure a quality program. Ed join and other recruitment platforms will be used to offer a competitive salary for qualified professionals.

#### Focus Area D:

#### **Curriculum, Instruction, and Assessment**

Curriculum will be developed/selected based on individualized and differentiated instruction to meet the unique educational, developmentally age-appropriate and social-emotional learning needs of students across the continuum of development; aligning the California Learning Foundations and California Learning Frameworks Volumes 1,2, & 3, targeting all 7 Domains. Locally developed or commercially published curricula will be utilized as a blueprint in collaboration with teacher observations reflecting students current developmental levels, assessed needs, and a series of questions seeking to meet the needs of individuals or groups the teacher can decide what to teach, what modifications, adjustments, and or adaptations need to be made to provide a purposeful, intentional, and meaningful learning instruction, identifying, addressing, and including the specific required standards on the lessons, meeting the needs of each student and assessing progress, reflecting students interests, backgrounds, and current areas of inquiry.

The Charter school will use the following observational assessments during each Learning Period meeting. The supervising teacher will administer benchmark assessment three times a year.

#### STAR Early Literacy

Homeschool teachers will work with families to find baseline levels for each student's knowledge and abilities and monitor their progress throughout the year using formal assessments, informal assessments, and work samples. Individualized Learning Plans will be used to guide the instruction and support the learning of the student. We will use the California Learning Foundations and Frameworks as a base to build Individualized Learning Plans.

Our schools use Multi Tiered Systems of Support (MTSS) which helps support all students and is structured to provide universal supports and high quality instruction for all students. Students have the option to utilize our All Access curriculums which are research based and are a Tier 1 support. If more support is needed, students will be able to access the next tier of support through our Intervention Programs. We have a robust Student Support program which provides guidance and documentation of student growth for who have been identified as needing additional support. We support our students with disabilities by having close partnerships with families, seeking resources from specialists, and working with general and special education professionals. addressing IEPs would include a team required to document how the child will access the core curriculum and what supports will be needed. The Center for the Social and Emotional Foundations for Early Learning (CSEFEL) and the Technical Assistance Center on Social and Emotional Intervention(TACSEI) and Special Education Local Plan Area (SELPA) are some additional resources.

For our multilingual learners we offer a variety of opportunities to support the overall language and development of our students. We acknowledge and support our multilingual learners and encourage them to continue to develop their home language skills alongside learning English. Small classes of multilingual learners give our students ample opportunities to practice their emerging English skills using instructional practices that result in participation and engagement, as well as making students feel safe, taking risks-including language risks.

#### Focus Area E: LEA Facilities, Services, and Operations

#### **School Summary:**

We are a non-classroom based charter. Our students are provided all of the equipment needed for learning and to be successful.



# Renewal Membership Agreement: 2022-2023

# **Term and Fee**

The agreement below outlines the term and fee associated with your BoardOnTrack membership renewal. Your membership fee is due 30 days prior to the Renewal Membership Start Date below.

After you electronically sign this contract, we will send an invoice to the invoice email address listed below. Please let us know if any billing information is incorrect. It is okay to sign the contract and then let us know via email of any changes to billing information.

# **Member Billing Information**

| Member                        | Sequoia Grove Charter Alliance |
|-------------------------------|--------------------------------|
| Billing Address               | 4818 Golden Foothills Pkwy #9  |
|                               | El Dorado Hills CA 95762       |
| Billing Contact Name          | Royce Gough                    |
| Billing Contact Role          | CEO                            |
| Billing Contact Email Address | royce.gough@sequoiagrove.org   |
| Billing Contact Phone Number  | (916) 526-3794                 |

| Invoice Will Be Sent To: | royce.gough@sequoiagrove.org |
|--------------------------|------------------------------|
|--------------------------|------------------------------|

# **Membership Terms**

| Renewal Membership Start Date | July 1, 2022                                       |
|-------------------------------|--|
| Membership Package            | Operations (Feather River, Lake View, Clarksville) |
| Membership Term               | 1 Year   |
| Membership Fee                | \$ 17,985 (\$5,995 each)                           |

By signing this agreement, Sequoia Grove Charter Alliance agrees to the terms described above.

# **Authorized Signature**

| Accepted By (Member)     |                           |
|--------------------------|---------------------------|
| Printed Name Royce Gough | Date of Member Acceptance |

I read, understand and accept the BoardOnTrack Terms and Conditions available <u>here</u>. I certify that I am authorized to sign and enter into an agreement for the organization purchasing the BoardOnTrack Membership.

Note: You can find BoardOnTrack's W-9 form here.



School Pathways, LLC 181 Commercial Street, Portola, CA 96122

Phone: 866-200-6936

Customer Name:Lake View CharterEnrollment:632Customer Contact Name:Julie HaycockCustomer Contact Title:PrincipalContact Email:julie.haycock@lakeviewcharter.orgNumber of Schools:1

Customer Contact Phone:916-241-8667Contract Term:36 monthsProposal Issue Date:3/15/2022Start Date:7/1/2022Proposal Expiration Date:6/30/2022End Date:6/30/2025

| Product Subscriptions                                     | Quantity | Unit    | Annual Subscription Fee |
|---|----------|---------|-------------------------|
| SPArchiving Annual Subscription                           | 632      | Student | \$3,766.72              |
| SIS Annual Subscription                                   | 632      | Student | \$9,145.04              |
| PLS Annual Subscription                                   | 632      | Student | \$27,390.88             |
| RegOnline Annual Subscription                             | 632      | Student | \$1,219.76              |
| Renaissance Learning Bridge Annual Subscription           | 1        | School  | \$128.75                |
| National Student Clearinghouse Bridge Annual Subscription | 1        | School  | \$451.47                |
| SIS Oversight Annual Subscription                         | 632      | Student | \$853.20                |
| SEIS Export Bridge Annual Subscription                    | 1        | School  | \$515.00                |
| SEDS Import Bridge Annual Subscription                    | 1        | School  | \$515.00                |
|   |          |         |                         |

Total Annual Subscription Fees: \$43,985.82

| Professional Services & Custom Development | Quantity | Unit | One-Time Training, Services,<br>Development Fee |
|--|----------|------|---|
|  |          |      |   |

Total Professional Services & Custom Development: N/A

Subscription, Services, Custom Development Totals:

| Total Quote                  | \$43,985.82 |
|------------------------------|-------------|
|                              |             |
| Annual Product Subscriptions | \$43,985.82 |
| Product/Service              | Total Quote |

## Product subscription and CALPADS Support prices shall increase by 3% in the second and third years of the terms.

School Pathways will review enrollment prior to term end date to adjust subscription fees for enrollment increases as needed.

Any applicable state sales tax has not been added to this quote.

Invoices shall be issued: Annually Bi-Annually Quarterly.

Invoices will be sent out annually (7/1), bi-annually (7/1 and 1/1), or quarterly (7/1, 10/1, 1/1, 4/1), based upon your chosen preference.

Payment is due within 30 days of the invoice date.

By execution of this quote, School Pathways subscriptions and/or services listed herein shall be provided to the Customer subject to the terms and conditions found at: link to www.schoolpathways.com/msa

IN WITNESS WHEREOF, the parties hereto have executed this Order Form on the dates indicated below.

Lake View Charter School Pathways, LLC.

By: By:

Printed Name: Printed Name:

Title: Title:

Date: Date:

# BENEFITS AT A GLANCE





# BENEFITS COVERAGE OPTIONS

Medical

• Sutter Health Plus HMO \$20

Kaiser Traditional HMO \$20





• MetLife Dental HMO

MetLife Dental PPO High & Low



Vision

MetLife Vision

Life & Disability

Additional

**Benefits** 

- MetLife Basic Life/AD&D
- Voluntary MetLife Life/AD&D
- Voluntary MetLife Short Term Disability



- MetLife Employee Assistance Program (EAP)
- Voluntary Transamerica Accident
- Voluntary Transamerica Critical Illness
- Voluntary Transamerica Hospital
- Voluntary Flexible Spending Accounts (FSA)
- Voluntary ASPCA Pet Insurance
- Voluntary Tickets at Work Corporate Discounts
- Teacher's Pension Exchange (TPX) 403(b) Savings





# 2022-202Lake View Charter School - Regular Scheduled Board Meeting - Agenda - Thursday May 26, 2022 at 4:30 PM CHARTERSAFE



# **Cover Sheet**

# Presentation of Executive Director's Report

Section: I. Opening Items

Item: F. Presentation of Executive Director's Report

Purpose:

Submitted by:

Related Material: LVCS May ED Slides.pptx

vered by BoardOnTrack

# Lake View Agenda



01 Enrollment



02 Vista Ordering



03
Anti-Bias Training



04
Return Dat

Return Date for Teachers

# **Enrollment Update**

| Principal Dashboard Lake View |     |  |
|-------------------------------|-----|--|
| Enrollment Target             | 710 |  |
| Current Enrolled Students     | 675 |  |
| Target Progress               | 95% |  |
| Applications in process       | 42  |  |
|                               |     |  |
| Free Spots Remaining          | 35  |  |

A special thank you to our amazing Sequoia Grove Enrollment Team!!!





# **New Ordering System Launched for Pre-Ordering!**



A great big thank you to Stephanie and Ryan for helping with the build and implementation!

Lake View Charter School - Regular Scheduled Board Meeting - Agenda - Thursday May 26, 2022 at 4:30 PM

SAVE THE DATE

# **Spring Showcase**





May 2022

Ukiah-May 2nd\* 12:00 - 2:00 Elk Grove-May 18th\* 11:00 - 1:00

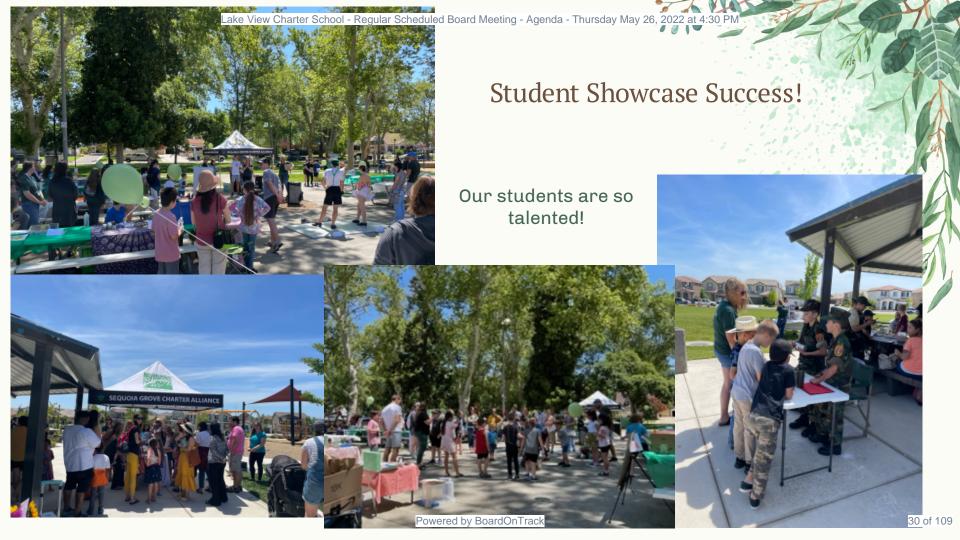
Folsom-May 20th 10:00 - 12:00 Roseville-May 16th\* 10:00 - 1:00

Chico-May 23rd\* 11:00 - 1:00 Tahoe-May 11th\* 1:00 - 3:00

COME AND JOIN US FOR A SPECIAL END OF YEAR EVENT WHERE STUDENTS CAN SHARE AND HIGHLIGHT THEIR ACCOMPLISHMENTS FROM THIS SCHOOL YEAR!

**Registration & Participation Information Coming Soon** 





# 2022-2023 Diversity, Equity, & Inclusion PD

# **Back to School Professional Development:**

Schoolwide Professional Development will include a virtual presentation and small group breakout sessions with presenter and facilitator, <u>Dr. Shree Walker</u>, as she addresses the topic of Meeting the Needs of Diverse Learners.

Meeting the Needs of Diverse Learners will expose educators to their conscious and unconscious biases related to diverse learners, provide tools to adjust automatic patterns of thinking, causing a mindset shift and

ultimately empowering educators to first seek to understand, separate facts from feelings and cultivate high expectations and positive relationship with diverse learners.









- Online Learning Modules available in the Professional Development Google Classroom
- Facilitated Small Group Discussions within Instructional Teams
- Diversity, Inclusion, and Growth Book Club Opportunities
- SEL Wellness Sessions

# **DEI Training Resources to be Reviewed for possible implementation:**

- <u>Transforming Education: SEL Educator Toolkit</u>
- <u>Epoch Education: DEL Online Trainings</u>
- Franklin Covey: Unconscious Bias: Understanding Bias to Unleash Potential

We made it to the end of our first year as Sequoia Grove.

It has been quite a journey and we look forward to continuing to serve our homeschool families well in the future.

Thank you to all of our school staff, the CSO staff and our boards for making this year a success.

Teachers will return August 1

# Thank you so much

For all you do to encourage, inspire, motivate and guide your teams!

The work you do is amazing!

You are much appreciated.

# **Cover Sheet**

# Approval of April Financials

Section: II. Finances

Item: A. Approval of April Financials

Purpose:

Submitted by:

**Related Material:** 22.04\_LVCS\_Board Package.pdf



# **Lake View Charter School**

Monthly Financial Presentation

April 2022

## LAKE VIEW - Fiscal Highlights

- \*
- FY 22-23 Budgeting Process Ongoing Enrollment forecast 710 (12.7%)
- Governor's Revision Numbers Still Not Clear but more funding expected
- Year-end surplus projected at \$585K
- Senate Bill-740 Requirements:

| · 40/80 Expense | e Ratio 🗸 |
|-----------------|-----------|
|-----------------|-----------|

|  | 25:1 | Pupil- | Teacher | ratio | $\checkmark$ |
|--|------|--------|---------|-------|--------------|
|--|------|--------|---------|-------|--------------|

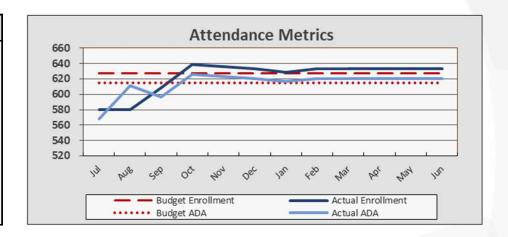
| Cert.   | Instr.  |  |  |  |  |
|---------|---------|--|--|--|--|
| 48.8%   | 81.4%   |  |  |  |  |
| 621,074 | 100,568 |  |  |  |  |

| Pupil:Teac | her Ratio |
|------------|-----------|
| 20.34      | :1        |



# Attendance and Data Metrics

| Enrollment & Per Pupil Data                  |       |                 |          |  |  |  |
|--|-------|-----------------|----------|--|--|--|
| <u> Actual</u> <u>Forecast</u> <u>Budget</u> |       |                 |          |  |  |  |
| Average Enrollment                           | n/a   | 623             | 628      |  |  |  |
| ADA  | n/a   | 610             | 615      |  |  |  |
| Attendance Rate                              | n/a   | 98.0%           | 98.0%    |  |  |  |
| Unduplicated %                               | 51.5% | 53.4%           | 51.5%    |  |  |  |
| Revenue per ADA                              |       | <i>\$11,475</i> | \$11,577 |  |  |  |
| Expenses per ADA                             |       | \$10,582        | \$11,407 |  |  |  |









### Revenue Variances Closing

#### Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

**Total Revenue** 

|           | Year-to-Date |        |           |           |           |  |  |
|-----------|--------------|--------|-----------|-----------|-----------|--|--|
|           | Actual       | Budget |           | Fav/(Unf) |           |  |  |
|           |              |        |           |           |           |  |  |
| \$        | 3,788,788    | \$     | 3,741,107 | \$        | 47,681    |  |  |
|           | 233,346      |        | 358,471   |           | (125,125) |  |  |
|           | 501,486      |        | 566,858   |           | (65,372)  |  |  |
|           |              | _      | <u>-</u>  |           |           |  |  |
| <u>\$</u> | 4,523,620    | \$     | 4,666,436 | \$        | (142,816) |  |  |

|           | Annual/Full Year |           |           |           |          |  |  |
|-----------|------------------|-----------|-----------|-----------|----------|--|--|
|           | Forecast         |           | Budget    | Fav/(Unf) |          |  |  |
|           |                  |           |           |           |          |  |  |
| \$        | 5,945,903        | \$        | 5,943,501 | \$        | 2,402    |  |  |
|           | 348,950          |           | 386,424   |           | (37,474) |  |  |
|           | 749,886          |           | 789,718   |           | (39,832) |  |  |
|           |                  |           | _         |           |          |  |  |
| <u>\$</u> | 7,044,739        | <u>\$</u> | 7,119,643 | \$        | (74,904) |  |  |







#### **Expenses**

**Certificated Salaries Classified Salaries Benefits Books and Supplies Subagreement Services** Operations **Facilities Professional Services** Depreciation Interest **Total Expenses** 

|           | Year-to-Date |    |           |    |           |  |
|-----------|--------------|----|-----------|----|-----------|--|
|           | Actual       |    | Budget    | F  | av/(Unf)  |  |
|           |              |    |           |    |           |  |
| \$        | 2,240,957    | \$ | 2,283,644 | \$ | 42,687    |  |
|           | 59,424       |    | 90,763    |    | 31,339    |  |
|           | 783,037      |    | 791,492   |    | 8,455     |  |
|           | 941,258      |    | 1,250,669 |    | 309,411   |  |
|           | 738,777      |    | 620,498   |    | (118,279) |  |
|           | 91,902       |    | 115,750   |    | 23,848    |  |
|           | -            |    | 583       |    | 583       |  |
|           | 385,490      |    | 518,107   |    | 132,616   |  |
|           | -            |    | -         |    | -         |  |
|           | 66,375       |    | 178,008   |    | 111,633   |  |
| <u>\$</u> | 5,307,221    | \$ | 5,849,514 | \$ | 542,293   |  |

| Annual/Full Year |           |           |           |           |           |  |
|------------------|-----------|-----------|-----------|-----------|-----------|--|
|                  | Forecast  |           | Budget    | Fav/(Unf) |           |  |
|                  |           |           |           |           |           |  |
| \$               | 2,696,923 | \$        | 2,746,067 | \$        | 49,144    |  |
|                  | 75,772    |           | 108,916   |           | 33,144    |  |
|                  | 921,113   |           | 949,062   |           | 27,949    |  |
|                  | 1,113,635 |           | 1,500,803 |           | 387,168   |  |
|                  | 981,308   |           | 744,598   |           | (236,710) |  |
|                  | 109,483   |           | 138,900   |           | 29,417    |  |
|                  | -         |           | 700       |           | 700       |  |
|                  | 487,738   |           | 648,411   |           | 160,674   |  |
|                  | -         |           | -         |           | -         |  |
|                  | 73,675    |           | 178,008   |           | 104,333   |  |
| <u>\$</u>        | 6,459,647 | <u>\$</u> | 7,015,465 | <u>\$</u> | 555,818   |  |



## **LAKE VIEW - Fund Balance**

Solid Surplus

Total Surplus(Deficit)
Beginning Fund Balance
Ending Fund Balance
As a % of Annual Expenses

| Year-to-Date |           |                       |           |         |  |  |  |
|--------------|-----------|-----------------------|-----------|---------|--|--|--|
|              | Actual    | Budget                | Fav/(Unf) |         |  |  |  |
|              |           |                       |           |         |  |  |  |
| \$           | (783,601) | \$ (1,183,078)        | \$        | 399,478 |  |  |  |
|              | (67,585)  | (67,585)              |           |         |  |  |  |
| <u>\$</u>    | (851,185) | <u>\$ (1,250,663)</u> |           |         |  |  |  |
|              | -13.2%    | -17.8%                |           |         |  |  |  |

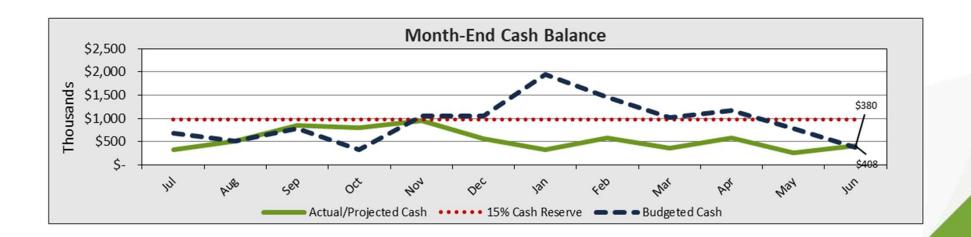
|           | Annual/Full Year |           |          |    |          |  |
|-----------|------------------|-----------|----------|----|----------|--|
| F         | orecast          | Budget    |          | Fá | av/(Unf) |  |
| \$        | 585,092          | \$        | 104,178  | \$ | 480,914  |  |
|           | (67,585)         |           | (67,585) |    |          |  |
| <u>\$</u> | 517,508          | <u>\$</u> | 36,593   |    |          |  |
|           | 8.0%             |           | 0.5%     |    |          |  |



### **LAKE VIEW - Cash**



- No projected concern in cash.
- Factoring to end in June 2022
- Year-end cash projected at \$408k.





## **LAKE VIEW – Compliance Reporting**

| Area       | Due Date | Description  | Completed By                          | Board Must<br>Approve | Signature<br>Required | Additional Information  |
|------------|----------|--|---------------------------------------|-----------------------|-----------------------|---|
| DATA       | May-09   | CALPADS End-of-Year 1, 2, 3 and 4 - The data submission window opens on May 9, 2022 and closes on July 29, 2022. End-of-Year data includes: Course completion, program eligibility, participation, homeless students, student discipline, cumulative enrollment, student absence, postsecondary, RFEP count, work-based learning indicator, CTE, postsecondary outcomes for Students with Disabilities and SuED.   | Client                                | No                    | No                    | https://www.cde.ca.gov/ds/sp/cl/  |
| FINANCE    | May-16   | Extended Due Date - Form 990 - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The form should be reviewed and accepted by the Board prior to filing.  | Client/Audit firm                     | Yes                   | No                    | http://www.publiccounsel.org/useful_materials?id=0025   |
| FINANCE    | May-20   | Federal Stimulus Annual Report - Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER I, GEER, ESSER II, ESSER III). LEAs are required to report status of funds for the period October 1, 2020 - September 30, 2021.  | Charter Impact<br>with Client support | No                    | No                    | https://www.cde.ca.gov/fg/cr/anreporthelp.asp   |
| FINANCE    | May-20   | Submit Charter Schools Annual Information Survey - The Charter Schools Annual Information Survey has 5 sections: location and school contact information, authorizing agency, sits, curriculum and governance information, actilities, retirement and services information, and funding. The funding selection impacts how your school receives revenue payments. All charter schools must be either directly or locally funded. For example: LCFF apportionment funds for a locally funded arter school flow through its local chartering authority whereas funds for a direct funded charter school may flow directly to the county treasurer and then to the charter school. However, the funding two decision may impact the amount of other state and federal funds that a charter school | Charter Impact                        | No                    | Yes                   | https://www.cde.ca.gov/sp/ch/csinfosvy.asp  |
| FINANCE    | Jun-01   | Executive School Leadership Review Evaluation – The board of directors is responsible for hiring and establishing the compensation (salary and benefits) of the executive director by identifying compensation that is "reasonable and not excessive". The board conducting the review should document who was involved and the process used to conduct the review, as well as the disposition of the full board's decision to approve the executive director's compensation (minutes of a meeting are fine for this). The documentation should demonstrate that the board took the comparable data into consideration when it approved the compensation.  | Client                                | Yes                   | No                    | This is an IRS requirement for Executive Director positions.  If needed, Charter Impact can provide data on comparable salaries for your organization's Board of Directors. |
| FINANCE    | Jun-25   | certification of the 2020-21 Second Principal Apportionment. The Principal Apportionment includes funding for the Local Control Funding Formula, which is the primary source of an LEA's general purpose funding; Special Education (AB 602); and funding for several other programs. The Second Principal Apportionment (P-2), certified by June 25, is based on the second period data that LEAs report to CDE in April and May. P-2 supersedes the P-1 Apportionment calculations and is the final state aid payment for the fiscal year ending in June.  | Charter Impact                        | No                    | No                    | https://www.cde.ca.gov/fg/aa/pa/  |
| FINANCE    | Jun-30   | Local Control and Accountability Plan - The LCAP is a three-year plan that describes the goals, actions, services, and expenditures to support positive student outcomes that address state and local priorities. The LCAP provides no opportunity for local educational agencies (LEAs) to share their stories of how, what, and why programs and services are selected to meet their local needs. The components of the LCAP for the 2022-2023 LCAP year must be posted as one document assembled in the following order:  | Client with Charter<br>Impact support | Yes                   | No                    | https://www.cde.ca.gov/re/lc/   |
|            |          | LCFF Budget Overview for Parents Supplement to the Annual Update to the 2021-22 LCAP Plan Summary Engaging Educational Partners Engaging Educational Partners Increased or Improved Services for Foster Youth, English Learners, and Low-income students Action Tables   |                                       |                       |                       |   |
|            |          | Instructions  The LCAP must be presented at the same public meeting as the budget, preceding the budget hearing.  LCAP and budget adoption must be at least 1 day after the public hearing.  |                                       |                       |                       |   |
| FINANCE    | Jun-30   | Submit Preliminary Budget Plan to Authorizer - Charter Schools are required to submit their annual budgets to their authorizer by the authorizer-imposed leadline. Authorizers then use the budget to determine if the Charter School has reasonable financial health to sustain operations.  The budget must be presented at the same public meeting as the LCAP, following the budget hearing.  LCAP and budget adoption must be at least 1 day after the public hearing.  | Charter Impact                        | Yes                   | No                    | https://www.cde.ca.gov/fg/sf/fr/calendar22district.asp  |
| FINANCE    | Jun-30   | Pre-Kindergarten Planning and Implementation Grant Plan - State law requires each LEA to create a plan articulating, how all children in the attendance area of the LEA will have access to full-day learning programs by eyer before kindergarten that meet the needs of parents, including through partnerships with the LEA's expanded learning offerings, the After-School Education and Safety Program, the California state preschool program, Head Start programs, and other community-based early learning and care programs (EC Section 8281.5). Under state law, the plan must be developed for consideration by the LEA's governing board or body at a public meeting on or before June 30, 2022  | Charter Impact                        | Yes                   | No                    | https://www.cde.ca.gov/ci/gs/em/  |
| OPERATIONS | Jun-30   | Approve school calendar and instructional minutes - 180/175 days charter schools and are allowed to shorten instructional year by 5 days without fiscal penalty. Kindergarten ~ 600 hours; Grades 1-3 ~ 840 hours; Grades 4-8 ~ 900 hours; Grades 9-12 ~ 1080 hours  | Client with Charter<br>Impact support | Yes                   | No                    | https://www.cde.ca.gov/fg/aa/pa/lcffitfaq.asp   |
| GOVERNANCE | Jun-30   | leview your Parental Involvement Policy - Every local educational agency (LEA) in California must have a parental involvement policy: Federal requirement (LEA) saccepting Title I funds). State requirement (California Education Code [EC] for non-Title I schools. Parents must be involved in how the funds reserved for parental involvement will be allocated for parental involvement activities. Keep minutes and sign-in sheets documenting these discussions. The California Department of Education (CDE) reviews the Consolidated Application and Reporting System (CARS) to see if the required reservation has been made.  | Client                                | Yes                   | No                    | https://www.cde.ca.gov/sp/sw/t1/parentfamilyinvolve.asp   |
| GOVERNANCE | Jun-30   | Review your Homeless Education Policy - A Homeless Education Policy is used to ensure that your school is compliant with key provisions of the Education for Homeless Children and Youths Act. It is also used to collect the contact information for your required designated homeless liaisons at your school. All schools are required to establish a board approved Homeless Education Policy.   | Client                                | No                    | No                    | https://www.cde.ca.gov/sp/hs/cy/strategies.asp  |
| FINANCE    | Jun-30   | School Nutrition Application Due to CDE - Funding supports five school meal and milk programs to assist schools, districts, and other nonprofit agencies in providing nutritious meals and milk to children at reasonable prices or free to qualified applicants. The five programs are the National School Lunch Program (NSIP), School Breakfast Program (SBP), Seamless Summer Feeding Option (SSFO), Special Milk Program (SMP), and State Meal Program (STMP)   | Client                                | No                    | No                    | https://www.cde.ca.gov/ls/nu/sn/eligmaterials.asp   |
| FINANCE    | Jun-30   | Complete Consolidated Application reporting - Spring - The Consolidated Application (ConApp) is used by the California Department of Education (CDE) to distribute categorical funds from various state and federal programs to county offices, school districts, and direct-funded charter schools throughout California. Annually, in May, each local deculational agency (LEA) submits the spring release of the application to document participation in these programs and provide assurances that the district will comply with the legal requirements of each program.  | Charter Impact<br>with Client support | Yes                   | No                    | https://www.cde.ca.gov/fg/aa/co/index.asp   |
| DATA       | Jun-30   | Principal Apportionment Data Collection - End-of-Year ADA data must be reconciled and submitted to Charter School authorizers for funding purposes. All attendance data collected from the first day of school to June 30, 2022 must be included in this submission. Due dates may vary and are prescribed by the schools' authorizer. The Principal Apportionment includes funding for the Local Control Funding Formula, which is the primary source of an LEA's general purpose funding. Special Education (Rd 802): Expanded Learning Opportunities Program; and funding for several other programs. The Principal Apportionment is a series of apportunities and adjust the flow of state funds throughout the fiscal year information becomes known.                                     | Charter Impact<br>with Client support |                       |                       | https://www.cde.ca.gov/fg/aa/pa/index.asp   |
| L          |          | I.   | l                                     |                       |                       |   |



## **LAKE VIEW - Appendix**



- Monthly Cash Flow / Forecast 21-22
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- Check Register
- AP Aging
- Compliance Report



### Monthly Cash Flow/Forecast FY21-22 Revised 5/17/2022



| Revised 5/1  | 7/2022                              |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
|--------------|-------------------------------------|---------|---------|---------|----------|---------|---------|---------|---------|---------|---------|---------|---------|----------|-----------|---------------------|-------------|
| ADA =        | 610.33                              |         |         |         |          |         |         |         |         |         |         |         |         | Year-End | Annual    | Original            | Favorable / |
|              |                                     | Jul-21  | Aug-21  | Sep-21  | Oct-21   | Nov-21  | Dec-21  | Jan-22  | Feb-22  | Mar-22  | Apr-22  | May-22  | Jun-22  | Accruals | Forecast  | <b>Budget Total</b> | (Unfav.)    |
|              |                                     |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
| Revenues     |                                     |         |         |         |          |         |         |         |         |         |         |         |         |          |           | ADA =               | 615.00      |
| State Aid    | - Revenue Limit                     |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
| 8011         | LCFF State Aid                      | -       | 197,854 | 197,854 | 356,136  | 356,136 | 356,136 | 356,136 | 356,136 | 695,319 | 695,319 | 695,664 | 695,664 | 694,630  | 5,652,984 | 5,617,433           | 35,551      |
| 8012         | Education Protection Account        | -       | -       | -       | 21,713   | -       | -       | 21,712  | -       | -       | 48,064  | -       | -       | 30,577   | 122,066   | 123,000             | (934)       |
| 8019         | State Aid - Prior Year              | -       | -       | -       | -        | 699     | -       | -       | -       | 345     | 345     | -       | -       | -        | 1,389     | -                   | 1,389       |
| 8096         | In Lieu of Property Taxes           | -       | 9,135   | 18,269  | 12,180   | 12,180  | 12,180  | 12,180  | 12,180  | 27,053  | 13,527  | 13,527  | 13,527  | 13,527   | 169,464   | 203,068             | (33,604)    |
|              |                                     | -       | 206,989 | 216,123 | 390,029  | 369,015 | 368,316 | 390,028 | 368,316 | 722,717 | 757,255 | 709,191 | 709,191 | 738,734  | 5,945,903 | 5,943,501           | 2,402       |
| Federal R    | evenue                              |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
| 8181         | Special Education - Entitlement     | -       | -       | -       | -        | -       | -       | -       | 60,857  | -       | -       | -       | -       | 15,437   | 76,294    | 74,415              | 1,879       |
| 8290         | Title I, Part A - Basic Low Income  | -       | -       | -       | -        | -       | -       | -       | -       | -       | -       | -       | -       | 93,892   | 93,892    | 71,043              | 22,849      |
| 8291         | Title II, Part A - Teacher Quality  | -       | -       | -       | -        | 3,708   | -       | 4,847   | -       | -       | -       | -       | -       | 6,275    | 14,830    | 11,997              | 2,833       |
| 8296         | Other Federal Revenue               | -       | -       | -       | 48,442   | -       | 32,718  | -       | -       | -       | 52,225  | -       | -       | -        | 133,385   | 228,969             | (95,584)    |
| 8299         | Prior Year Federal Revenue          | -       | 4,432   | 46,868  | (47,842) | 8,998   | 294     | 2,347   | 2,080   | 1,254   | 7,038   | -       | -       | -        | 25,470    | -                   | 25,470      |
|              |                                     | -       | 4,432   | 46,868  | 600      | 12,706  | 33,013  | 7,194   | 68,016  | 1,254   | 59,263  | -       | -       | 115,604  | 348,950   | 386,424             | (37,474)    |
| Other Sta    | ite Revenue                         |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
| 8311         | State Special Education             | -       | 14,625  | 14,625  | 26,326   | 26,326  | 26,326  | 26,326  | 26,326  | 53,306  | 53,306  | 58,762  | 58,762  | 69,691   | 454,707   | 378,225             | 76,482      |
| 8550         | Mandated Cost                       | -       | -       | -       | -        | -       | 8,409   | -       | -       | -       | -       | -       | -       | -        | 8,409     | 7,910               | 499         |
| 8560         | State Lottery                       | -       | -       | -       | -        | -       | -       | 32,045  | -       | -       | 28,230  | -       | -       | 61,185   | 121,460   | 122,385             | (925)       |
| 8598         | Prior Year Revenue                  | -       | 7,785   | 60,107  | (70,574) | -       | -       | 4,027   | -       | -       | -       | -       | -       | -        | 1,345     | -                   | 1,345       |
| 8599         | Other State Revenue                 | -       | -       | -       | 72,322   | 49,984  | (3,504) | 3,115   | 5,586   | 32,706  | 3,757   | -       |         | -        | 163,965   | 281,198             | (117,233)   |
|              |                                     | -       | 22,410  | 74,732  | 28,074   | 76,310  | 31,231  | 65,513  | 31,912  | 86,012  | 85,293  | 58,762  | 58,762  | 130,876  | 749,886   | 789,718             | (39,832)    |
|              |                                     | -       | -       | -       | -        | -       | -       | -       | -       | -       | -       | -       | -       | -        | -         |                     |             |
|              |                                     |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
| Total Revenu | ie                                  | -       | 233,831 | 337,723 | 418,703  | 458,031 | 432,559 | 462,735 | 468,244 | 809,983 | 901,811 | 767,953 | 767,953 | 985,214  | 7,044,739 | 7,119,643           | (74,904)    |
|              |                                     |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
| Expenses     |                                     |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
| Certificat   | ed Salaries                         |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
|              | Teachers' Salaries                  | 144,841 | 167,574 | 154,513 | 159,545  | 162,084 | 157,625 | 164,824 | 164,377 | 173,708 | 169,411 | 175,116 | 175,116 | -        | 1,968,735 | 2,086,717           | 117,982     |
| 1175         | Teachers' Extra Duty/Stipends       | 3,555   | 8,901   | 16,744  | 16,737   | 16,454  | 15,464  | 16,187  | 15,943  | 19,702  | 15,836  | 11,035  | 11,035  | -        | 167,593   | 110,350             | (57,243)    |
| 1200         | Pupil Support Salaries              | 14,030  | 14,206  | 14,383  | 14,383   | 14,383  | 14,683  | 14,633  | 14,483  | 7,068   | 7,068   | 7,015   | 7,015   | -        | 143,347   | 168,000             | 24,653      |
| 1300         | Administrators' Salaries            | 26,797  | 27,223  | 27,649  | 27,649   | 27,649  | 27,649  | 27,649  | 27,649  | 27,649  | 29,626  | 27,649  | 27,649  | -        | 332,489   | 300,000             | (32,489)    |
| 1900         | Other Certificated Salaries         | 6,750   | -       | 13,500  | 7,168    | 7,168   | 7,168   | 7,168   | 7,168   | 7,168   | 7,168   | 7,168   | 7,168   | -        | 84,759    | 81,000              | (3,759)     |
|              |                                     | 195,973 | 217,905 | 226,789 | 225,481  | 227,737 | 222,589 | 230,460 | 229,620 | 235,295 | 229,108 | 227,983 | 227,983 | -        | 2,696,923 | 2,746,067           | 49,144      |
| Classified   |                                     |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
| 2100         | Instructional Salaries              | -       | -       | -       | -        | -       | -       | -       | -       | -       | -       | -       | -       | -        | -         | -                   | -           |
| 2200         | Support Salaries                    | -       | -       | 227     | 86       | 871     | 712     | 368     | 933     | 571     | 368     | 1,177   | 1,177   | -        | 6,489     | -                   | (6,489)     |
| 2300         | Classified Administrators' Salaries | -       | -       | -       | -        | -       | -       | -       | -       | -       | -       | -       | -       | -        | -         | -                   | -           |
| 2400         | Clerical and Office Staff Salaries  | 4,065   | 4,065   | 4,065   | 4,065    | 3,896   | 4,233   | 3,896   | 4,065   | 3,896   | 3,896   | 4,065   | 4,065   | -        | 48,270    | 43,730              | (4,540)     |
| 2900         | Other Classified Salaries           | 861     | 1,229   | 1,166   | 1,613    | 1,309   | 752     | 1,106   | 2,813   | 2,458   | 1,840   | 2,933   | 2,933   | -        | 21,014    | 65,186              | 44,172      |
|              |                                     | 4,926   | 5,294   | 5,457   | 5,763    | 6,077   | 5,697   | 5,371   | 7,811   | 6,925   | 6,105   | 8,174   | 8,174   | -        | 75,772    | 108,916             | 33,144      |
| Benefits     |                                     |         |         |         |          |         |         |         |         |         |         |         |         |          |           |                     |             |
| 3101         | STRS                                | 32,318  | 36,021  | 37,430  | 37,301   | 37,683  | 36,813  | 38,141  | 38,001  | 38,437  | 37,912  | 38,081  | 38,081  | -        | 446,221   | 437,174             | (9,047)     |
| 3301         | OASDI                               | 305     | 328     | 338     | 357      | 411     | 353     | 333     | 484     | 429     | 379     | 656     | 656     | -        | 5,031     | 6,753               | 1,722       |
| 3311         | Medicare                            | 2,811   | 3,134   | 3,266   | 3,251    | 3,288   | 3,211   | 3,324   | 3,347   | 3,415   | 3,313   | 3,473   | 3,473   | -        | 39,306    | 41,397              | 2,092       |
| 3401         | Health and Welfare                  | 23,786  | 38,509  | 57,335  | 38,490   | 15,983  | 27,937  | 31,700  | 15,513  | 40,245  | 51,888  | 21,250  | 21,250  | -        | 383,886   | 255,000             | (128,886)   |
| 3501         | State Unemployment                  | 2,446   | 1,080   | 304     | 252      | 228     | 4,059   | 5,428   | 852     | (117)   | 350     | 1,243   | 1,243   | -        | 17,367    | 26,019              | 8,652       |
| 3601         | Workers' Compensation               | 2,061   | (7,315) | 2,061   | 3,180    | 2,061   | 960     | 2,061   | 2,061   | 2,061   | 2,062   | 3,353   | 3,353   | -        | 17,959    | 39,970              | 22,011      |
| 3901         | Other Benefits                      | 687     | 984     | 984     | 984      | 981     | 987     | 981     | 984     | 869     | 938     | 982     | 982     | -        | 11,342    | 142,749             | 131,407     |
| B I-         | d Consulton                         | 64,415  | 72,741  | 101,719 | 83,815   | 60,635  | 74,321  | 81,968  | 61,242  | 85,339  | 96,841  | 69,038  | 69,038  | -        | 921,113   | 949,062             | 27,949      |
|              | d Supplies                          |         | 0.455   | 4 242   | 4.070    |         |         |         | 2.502   |         | 4.520   | F22     |         |          | 40.555    | 76 577              | E0 070      |
|              | Textbooks and Core Materials        | -       | 8,451   | 1,319   | 1,079    | -       | -       | -       | 2,593   | -       | 4,526   | 539     | -       | -        | 18,507    | 76,577              | 58,070      |
| 4200         | Books and Reference Materials       | 24.000  | 5,861   | 06.545  | 00.543   | 70.22   | 70.422  | 40.000  | -       | 424.60= | 1,259   | 420.00= | 22.402  | -        | 7,120     | 22,900              | 15,780      |
| 4302         | School Supplies                     | 21,888  | 51,507  | 96,515  | 90,543   | 70,234  | 70,432  | 49,889  | 66,404  | 121,685 | 73,470  | 129,097 | 22,189  | -        | 863,852   | 1,122,152           | 258,300     |
| 4305         | Software                            | 6,793   | 21,570  | 31,990  | 7,001    | 16,593  | 6,968   | 6,787   | 7,030   | 5,310   | 15,354  | 6,815   | 6,815   | -        | 139,025   | 86,940              | (52,086)    |
| 4310         | Office Expense                      | 42.004  | 29      | 13      | 32       | 4.070   | 1,542   | -       | 110     | 4.000   | -       | 233     | 233     | -        | 2,194     | 2,700               | 506         |
| 4400         | Noncapitalized Equipment            | 43,984  | 8,300   | 106     | 1,319    | 1,872   | 4,099   | 945     | 3,915   | 4,982   | 6,958   | 5,510   | 947     | - 1      | 82,937    | 189,534             | 106,597     |
|              |                                     | 72,664  | 95,719  | 129,944 | 99,974   | 88,699  | 83,041  | 57,621  | 80,052  | 131,977 | 101,566 | 142,193 | 30,184  | -        | 1,113,635 | 1,500,803           | 387,168     |

#### Monthly Cash Flow/Forecast FY21-22

Revised 5/17/2022

CHARTER IMPACT

| neviseu 3/1.   | ,,2022                         |           |           |           |           |          |          |          |          |         |         |         |         |                      |                    |                          |                         |
|----------------|--------------------------------|-----------|-----------|-----------|-----------|----------|----------|----------|----------|---------|---------|---------|---------|----------------------|--------------------|--------------------------|-------------------------|
| ADA =          | 610.33                         | Jul-21    | Aug-21    | Sep-21    | Oct-21    | Nov-21   | Dec-21   | Jan-22   | Feb-22   | Mar-22  | Apr-22  | May-22  | Jun-22  | Year-End<br>Accruals | Annual<br>Forecast | Original<br>Budget Total | Favorable /<br>(Unfav.) |
| Subagree       | ment Services                  |           |           |           |           |          |          |          |          |         |         |         |         |                      |                    |                          |                         |
| 5102           | Special Education              | 3,870     | 16,806    | 10,211    | 21,503    | 32,140   | 38,467   | 17,603   | 15,082   | 42,649  | 33,281  | 23,375  | 23,375  | -                    | 278,361            | 229,700                  | (48,661)                |
| 5106           | Other Educational Consultants  | 4,589     | 6,296     | 7,357     | 22,921    | 44,998   | 10,300   | 16,699   | 9,559    | 44,659  | 4,764   | 109,985 | 18,904  | -                    | 301,032            | 247,441                  | (53,592)                |
| 5107           | Instructional Services         | 22,243    | 22,243    | 22,243    | 22,243    | 22,243   | 22,243   | 101,470  | 33,365   | 33,365  | 33,365  | 33,446  | 33,446  | -                    | 401,915            | 267,458                  | (134,458)               |
|                |                                | 30,702    | 45,345    | 39,812    | 66,667    | 99,381   | 71,011   | 135,771  | 58,006   | 120,673 | 71,410  | 166,806 | 75,725  | -                    | 981,308            | 744,598                  | (236,710)               |
| Operation      | ns and Housekeeping            |           |           |           |           |          |          |          |          |         |         |         |         |                      |                    |                          |                         |
| 5201           | Auto and Travel                | -         | 304       | 43        | -         | -        | 136      | -        | -        | 525     | 36      | -       | -       | -                    | 1,043              | -                        | (1,043)                 |
| 5300           | Dues & Memberships             | -         | 6,768     | 255       | -         | 810      | 107      | 730      | -        | -       | 255     | -       | -       | -                    | 8,925              | 9,400                    | 475                     |
| 5400           | Insurance                      | 5,661     | 7,025     | 7,025     | 9,895     | 7,024    | 4,119    | 7,007    | 7,006    | 7,006   | 7,006   | 7,007   | 7,007   | -                    | 82,788             | 106,300                  | 23,512                  |
| 5900           | Communications                 | 500       | 668       | 780       | 500       | 433      | -        | 840      | 840      | 4,735   | 645     | 1,500   | 1,500   | -                    | 12,941             | 19,600                   | 6,659                   |
| 5901           | Postage and Shipping           | 121       | 233       | 898       | 9         | -        | -        | 193      | 3        | 1,716   | 45      | 283     | 283     | -                    | 3,785              | 3,600                    | (185)                   |
|                |                                | 6,282     | 14,998    | 9,001     | 10,404    | 8,267    | 4,362    | 8,770    | 7,849    | 13,982  | 7,986   | 8,790   | 8,790   | -                    | 109,483            | 138,900                  | 29,417                  |
| Facilities,    | Repairs and Other Leases       |           |           |           |           |          |          |          |          |         |         |         |         |                      |                    |                          |                         |
| 5610           | Repairs and Maintenance        |           | -         | -         | -         | -        | -        | -        | -        | -       | -       | -       | -       | -                    | -                  | 700                      | 700                     |
|                |                                | -         | -         | -         | -         | -        | -        | -        | -        | -       | -       | -       | -       | -                    | -                  | 700                      | 700                     |
|                | nal/Consulting Services        |           |           |           |           |          |          |          |          |         |         |         |         |                      |                    |                          |                         |
| 5802           | Audit & Taxes                  | -         | -         | -         | 4,176     | -        | -        | -        | -        | -       | -       | -       | -       | -                    | 4,176              | 12,000                   | 7,824                   |
| 5803           | Legal                          | -         | 934       | 880       | 996       | 788      | 522      | 1,676    | 2,152    | 104     | 20,127  | 5,592   | 5,592   | -                    | 39,362             | 59,500                   | 20,138                  |
| 5804           | Professional Development       | -         | 50        | 1,047     | 54        | -        | 1,917    | -        | 703      | -       | -       | -       | -       | -                    | 3,771              | 21,997                   | 18,226                  |
| 5805           | General Consulting             | -         | 600       | 1,800     | 1,500     | 825      | -        | 2,400    | -        | 1,350   | -       | 833     | 833     | -                    | 10,142             | 10,000                   | (142)                   |
| 5806           | Special Activities/Field Trips | 263       | 1,317     | 2,689     | 2,517     | -        | 863      | 8,891    | 1,236    | 5,717   | 6,925   | 1,850   | 318     | -                    | 32,587             | 19,793                   | (12,794)                |
| 5807           | Bank Charges                   | 607       | 468       | 619       | 743       | 794      | 738      | 694      | 684      | 802     | 894     | 925     | 925     | -                    | 8,895              | 11,300                   | 2,405                   |
| 5809           | Other taxes and fees           | 35        | 30        | 126       | -         | 241      | -        | -        | 224      | 3,168   | -       | 408     | 408     | -                    | 4,641              | 2,900                    | (1,741)                 |
| 5810           | Payroll Service Fee            | 405       | 884       | 647       | 615       | 672      | 628      | 910      | 515      | 742     | 510     | -       | -       | -                    | 6,527              | -                        | (6,527)                 |
| 5811           | Management Fee                 | 32,608    | 32,708    | 32,693    | 32,608    | 32,252   | 32,232   | (45,639) | 23,379   | 21,352  | 21,427  | 21,422  | 21,422  | -                    | 258,465            | 392,051                  | 133,587                 |
| 5812           | District Oversight Fee         | -         | 4,140     | 4,322     | 7,801     | 7,366    | 7,366    | 7,801    | 7,366    | 14,447  | 15,138  | 14,184  | 14,184  | 14,802               | 118,918            | 118,870                  | (48)                    |
| 5815           | Public Relations/Recruitment   | 255       | -         | -         | -         | -        | -        | -        | -        | -       | -       | -       | -       | -                    | 255                |                          | (255)                   |
|                |                                | 34,173    | 41,131    | 44,824    | 51,010    | 42,939   | 44,267   | (23,267) | 37,711   | 47,682  | 65,022  | 45,214  | 43,682  | 13,350               | 487,738            | 648,411                  | 160,674                 |
| Depreciat      |                                |           |           |           |           |          |          |          |          |         |         |         |         |                      |                    |                          |                         |
| 6900           | Depreciation Expense           |           | -         | -         | -         | -        | -        | -        | -        | -       | -       | -       | -       | -                    | -                  |                          | -                       |
|                |                                | -         | -         | -         | -         | -        | -        | -        | -        | -       | -       | -       | -       | -                    | -                  |                          |                         |
| Interest       |                                |           |           |           |           |          |          |          |          |         |         |         |         |                      |                    |                          |                         |
| 7438           | Interest Expense               | 4,859     | 10,511    | 12,009    | 12,058    | 12,822   | -        | -        | 7,233    | -       | 6,883   | -       | 7,300   | -                    | 73,675             | 178,008                  | 104,333                 |
|                |                                | 4,859     | 10,511    | 12,009    | 12,058    | 12,822   | -        | -        | 7,233    | -       | 6,883   | -       | 7,300   | -                    | 73,675             | 178,008                  | 104,333                 |
|                |                                |           |           |           |           |          |          | ***      |          |         |         |         |         |                      |                    |                          |                         |
| Total Expens   | es                             | 413,994   | 503,644   | 569,554   | 555,172   | 546,558  | 505,287  | 496,693  | 489,523  | 641,873 | 584,922 | 668,199 | 470,877 | 13,350               | 6,459,647          | 7,015,465                | 555,818                 |
| Monthly Sur    | alus (Doficit)                 | (413,994) | (269,812) | (231,832) | (136,469) | (88,527) | (72,728) | (33,958) | (21,279) | 168,110 | 316.889 | 99.754  | 297.076 | 971,863              | 585,092            | 104,178                  | 480,914                 |
| ivioritily sur | חומי (שבוונונ)                 | (413,994) | (203,612) | (231,832) | (130,409) | (08,327) | (72,728) | (33,338) | (21,2/9) | 108,110 | 310,009 | 29,734  | 237,070 | 371,003              | 365,092            | 104,178                  | 400,914                 |

#### Monthly Cash Flow/Forecast FY21-22

Revised 5/17/2022

| CHARTER |
|---------|
| IMPACT  |

| ADA = 610.33                         | Jul-21    | Aug-21      | Sep-21    | Oct-21    | Nov-21    | Dec-21    | Jan-22    | Feb-22    | Mar-22    | Apr-22    | May-22     | Jun-22    | Year-End<br>Accruals | Annual<br>Forecast<br>9.1% | Original Favorable / Budget Total (Unfav.) |
|--------------------------------------|-----------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|-----------|----------------------|----------------------------|--|
| Cash Flow Adjustments                |           |             |           |           |           |           |           |           |           |           |            |           |                      |                            |  |
| Monthly Surplus (Deficit)            | (413,994) | (269,812)   | (231,832) | (136,469) | (88,527)  | (72,728)  | (33,958)  | (21,279)  | 168,110   | 316,889   | 99,754     | 297,076   | 971,863              | 585,092                    | Cert. Instr.                               |
| Cash flows from operating activities | , , ,     | , , ,       |           |           | , , ,     | , , ,     |           | , , ,     |           |           |            |           |                      |                            | 48.8% 81.4%                                |
| Depreciation/Amortization            | -         | -           | -         | -         | -         | -         | -         | -         | -         | -         | -          | -         | -                    | -                          | 621,074 100,568                            |
| Public Funding Receivables           | 83,271    | 1,016,190   | 301,373   | 3,805     | 49,117    | (78,852)  | 44,827    | (71,585)  | 19,254    | (113,816) | -          | -         | (985,214)            | 268,371                    |  |
| Grants and Contributions Rec.        | 7,985     | 6,796       | -         | -         | -         | -         | -         | 18,460    | (519)     | 519       | 127,860    | (154,578) | -                    | 6,522                      |  |
| Due To/From Related Parties          | -         | -           | -         | -         | -         | -         | -         | -         | -         | -         | -          | -         | -                    | -                          |  |
| Prepaid Expenses                     | 35,953    | 11,068      | 397       | (51,087)  | 11,495    | (13,455)  | 7,211     | 6,898     | (3,298)   | 9,022     | -          | -         | -                    | 14,204                     |  |
| Other Assets                         | -         | -           | -         | 75,000    | -         | -         | -         | -         | -         | -         | -          | -         | -                    | 75,000                     |  |
| Accounts Payable                     | 15,232    | (4,535)     | 80,296    | (3,270)   | (88,219)  | 37,237    | (36,951)  | 33,264    | 17,663    | (45,433)  | -          | -         | 13,350               | 18,636                     | Pupil:Teacher Ratio                        |
| Accrued Expenses                     | 78,812    | (51,531)    | (2,082)   | 19,907    | (1,366)   | (16,299)  | 7,549     | 9,704     | 33,362    | 13,299    | -          | -         | -                    | 91,355                     | 20.34                                      |
| Other Liabilities                    | -         | -           | -         | -         | -         | -         | -         | -         | -         | -         | -          | -         | -                    | -                          |  |
| Deferred Revenue                     | (257,514) | 28,770      | (106,975) | (5,030)   | (11,992)  | 28,755    | 49,711    | 10,423    | 69,699    | (7,878)   | -          | -         | -                    | (202,031)                  |  |
| Cash flows from investing activities |           |             |           |           |           |           |           |           |           |           |            |           |                      |                            |  |
| Purchases of Prop. And Equip.        | -         | -           | -         | -         | -         | -         | -         | -         | -         | -         | -          | -         | -                    | -                          |  |
| Notes Receivable                     | -         | -           | -         | -         | -         | -         | -         | -         | -         | -         | -          | -         | -                    | -                          |  |
| Cash flows from financing activities |           |             |           |           | =         |           |           | =======   |           | =0.4.000  |            |           |                      |                            |  |
| Proceeds from Factoring              | 590,300   | 544,600     | 544,600   | 521,700   | 543,200   | (000 000) | (000 000) | 536,800   | (======== | 591,300   | (========= | 584,417   | -                    | 4,456,917                  |  |
| Payments on Factoring                | (8,700)   | (1,109,844) | (245,600) | (469,082) | (272,300) | (272,300) | (272,300) | (272,300) | (521,700) | (543,200) | (536,800)  | (584,417) | -                    | (5,108,543)                |  |
| Proceeds(Payments) on Debt           |           |             |           |           |           |           |           |           |           |           |            |           | -                    | -                          |  |
| Total Change in Cash                 | 131,345   | 171,702     | 340,178   | (44,526)  | 141,408   | (387,642) | (233,911) | 250,385   | (217,429) | 220,703   | (309,186)  | 142,498   |                      |                            |  |
| Cash, Beginning of Month             | 202,203   | 333,548     | 505,249   | 845,428   | 800,901   | 942,309   | 554,667   | 320,756   | 571,141   | 353,711   | 574,414    | 265,228   |                      |                            |  |
| Cash, End of Month                   | 333,548   | 505,249     | 845,428   | 800,901   | 942,309   | 554,667   | 320,756   | 571,141   | 353,711   | 574,414   | 265,228    | 407,726   |                      |                            |  |

| Septembox   Sept   |                                    | Current Period<br>Actual | Current Period<br>Budget | Current Period<br>Variance | YTD Actual   | YTD Budget   | YTD Budget<br>Variance | Total Budget     |
|--|------------------------------------|--------------------------|--------------------------|----------------------------|--------------|--------------|------------------------|------------------|
| CET Search   CET   |                                    |                          |                          |                            |              |              |                        |                  |
| Control   Cont   |                                    |                          |                          |                            |              |              |                        |                  |
| Select Property   150  |                                    | \$ 695,319               | \$ 703,383               | \$ (8,064)                 | \$ 3,567,026 | \$ 3,507,286 | \$ 59,740              | \$ 5,617,433     |
| Second Property Tame   |                                    |                          | 30,750                   |                            |              | 92,250       |                        | 123,000          |
| Treat Notes And - Revenue laim   Part   Pa   |                                    |                          | 20,499                   |                            |              | 141.571      |                        | 203,068          |
| Second Sociolacide Confession   19.00   19.0   |                                    |                          |                          |                            |              |              |                        | 5,943,501        |
| Second Facesters   |                                    |                          |                          |                            |              |              |                        |                  |
| Test   Part      |                                    | -                        | 9,318                    | (9,318)                    |              | 46,462       |                        | 74,415           |
| Proper Index   Proper Index   Proper Index   Proper Index Index   Proper Index Index   Proper Index    |                                    | -                        | -                        | -                          | -            | 71,043       |                        | 71,043           |
| Print For Forder Remember   7,000   -0,000   -   |                                    | -                        | -                        | -                          |              |              |                        | 11,997           |
| Control Care December   19-20   19-2   |                                    |                          |                          |                            |              | 228,969      |                        | 228,969          |
| Septem   Same    |                                    |                          | 9,318                    |                            |              | 358,471      |                        | 386,424          |
| Marcian Control  |                                    | =====                    |                          |                            |              |              |                        |                  |
| Process  | ·                                  | 53,306                   | 47,359                   | 5,947                      |              |              |                        |                  |
| Control State Revome   |                                    | 28,230                   | 20,801                   | 7,429                      |              |              |                        | 122,385          |
| Total Revocate   |                                    | -                        | -                        | -                          |              | -            |                        | -                |
| Companies  |                                    |                          | 68 161                   |                            |              |              |                        |                  |
| Certificate Salaries   |                                    |                          |                          |                            |              |              |                        | \$ 7,119,643     |
| Teachers State   |                                    |                          |                          | <u> </u>                   |              |              |                        |                  |
| Teacher's Early Day   19,000   1,000   |                                    |                          |                          |                            |              |              |                        |                  |
| Teachers fast butly/Spopmen   15,850   11,005   (4,910)   145,223   88,200   (97,743)   110,005   110,00   |                                    | \$ 169.411               | \$ 174.427               | \$ 5.015                   | \$ 1,618 503 | \$ 1,737,864 | \$ 119.361             | \$ 2,086,717     |
| Administratory Salaries  |                                    |                          |                          |                            |              |              |                        | 110,350          |
| Check certificated salaries   27.00  |                                    |                          |                          |                            |              |              |                        | 168,000          |
| Tradic Certificated Sciaries  Support Salaries   |                                    |                          |                          |                            |              |              |                        |                  |
| Support Salaries   |                                    |                          |                          |                            |              |              |                        | 2,746,067        |
| Certal and Office Staff Salaries   3,896   3,644   (252)   40,114   3,642   (6,699   43,77   40,141   36,442   30,763   15,148   34,122   30,174   65,18   54,122   30,174   65,18   54,122   30,174   65,18   54,122   30,174   65,18   54,122   30,174   65,18   54,124   54,   |                                    |                          |                          |                            |              |              |                        |                  |
| Cheer Claserine Salaries   |                                    |                          | 3 644                    |                            |              | 36 442       |                        | - 43 730         |
| Total Caselined Salaries Benefits State Teacher's Returement System, certificated positions OASD/Medicare/Alternative, certificated positions 3779 Soal 1348 3780 Soal 1348 3790 Soal 1348 Soal 1379 Soal 1348 Soal 1349 |                                    |                          |                          |                            |              |              |                        | 45,730<br>65,186 |
| State Teacher's Retirement System, certificated positions   37,912   35,809   (1,103)   370,058   365,556   (6,502)   437,177   646,674  |                                    |                          |                          |                            |              |              |                        | 108,916          |
| Absolute    |                                    | 27.012                   | 26.000                   | (1.102)                    | 270.059      | 262 556      | (6.503)                | 427 174          |
| Medicare/Alternative, cartificated positions   3.313   3.484   171   3.2560   34,429   2.068   41.39   14.881   12.250   (3.638)   34.1368   32.250   (3.638)   34.1361   32.250   (3.638)   34.250   34.250   (3.638)   34.250      |                                    |                          |                          |                            |              |              |                        | 437,174<br>6,753 |
| State Unemployment Insurance, certificated positions   350   3.301   951   1.48.81   22.417   8.258   26.001     Worker's Compensation Insurance, certificated positions   938   12.016   11.077   9.378   118,720   109,342   124,747     Total Benefits   78,785   118,056   78.037   791,491   8.455   940,681     Total Benefits   78,785   118,056   78.037   791,491   8.455   940,680     Books & Supplies   78,470   148,473   75.03   712,565   935,126   222,561   112,505     Shooks and Geré Materials   1.259   1.508   6.50   7.120   119,683   11,663   22.90     School Supplies   73,470   148,473   75.03   712,565   935,126   222,561   1122,55     Schware   15,354   7,245   (8,109)   125,396   73,450   (52,246)   86,94     Office Deparse   7.   225   225   1,777   2,250   523   2,770     Noncapitalized Equipment   6,958   25,077   18,119   76,481   117,945   81,464   1895,330     Subgreement Services   83,261   19,142   (14,140)   231,611   191,417   (40,194)   225,70     Other Educational Consularias   4,794   37,799   27,975   172,143   206,070   34,058   247,44     Instructional Services   74,10   74,169   2,759   738,777   60,009   (118,729)   744,550     Other Educational Consularias   7,746   5,633   988   9,941   16,633   6,392   19,000     Auto and Travel   7,746   7,986   11,575   1,589   1,590   1,590   1,590   1,590     Foreigns of Microscheeping   7,986   11,575   1,599   1,590   1,590   1,590   1,590     Foreigns of Microscheeping   7,986   11,575   1,599   1,590   1,500   1,500   1,500     Foreigns of Microscheeping   7,986   11,575   1,590   1,500   1,500   1,500   1,500   1,500     Foreigns of Microscheeping   7,986   11,575   1,599   1,500   1,500   1,500   1,500   1,500     Foreigns of Microscheeping   7,986   11,575   1,599   1,500   1,500   1,500   1,500   1,500     Foreigns of Microscheeping   7,986   11,575   1,599   1,500   |                                    |                          |                          |                            |              |              |                        | 41,397           |
| Workers' Compensation Insurance, certificated positions         2,02         3,364         1,302         1,1253         33,242         2,1898         39,397           Total Benefits         95,841         78,785         (18,056)         783,037         791,491         8,555         940,00           Books & Supplies         1         78,785         (18,056)         7,100         19,083         45,946         76,575         95,126         222,961         11,963         22,90         School Supplies         73,470         184,873         75,003         712,565         95,126         222,561         122,15         56,981         77,503         71,565         95,126         222,561         122,15         56,982         72,450         68,010         125,967         72,450         68,100         125,967         72,450         68,010         125,966         72,450         68,234         22,50         73,270         125,250         72,450         68,234         125,066         309,411         150,088         101,083         11,152,153         33,362         12,250         123         22,70         101,043         1,122,15         33,362         22,270         101,043         1,250,668         309,411         150,088         30,468         24,744         1,144 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>255,000</td></td<>  |                                    |                          |                          |                            |              |              |                        | 255,000          |
| Debt   Debt   Emeritis, certificated positions   938   12,014   11,077   9,378   118,720   03,942   118,726   5940,000     Book & Supplies   Testbooks and Core Materials   1,259   1,908   650   17,569   63,814   45,846   76,57     Books and Reference Materials   1,259   1,908   650   7,120   19,083   11,963   22,908     School supplies   73,470   184,873   75,003   71,255   395,126   222,561   1122,15     Software   15,354   7,245   (8,109)   125,396   72,450   222,561   1122,15     Software   15,354   7,245   (8,109)   125,396   72,450   222,561   1122,15     Software   6,958   25,077   18,119   75,481   15,7945   81,464   189,531     Total Books & Supplies   101,566   189,310   67,743   941,258   1,250,669   309,411   15,008     Subgreement Services   33,381   19,142   (14,140)   231,611   191,417   (40,194)   225,70     Other Educational Consultants   4,764   32,739   27,737   177,143   306,201   34,008   247,444     Instructional Services   33,385   22,288   112,718   35,004   222,881   112,118   267,45     Total Subagreement Services   7,410   74,169   2,759   739,777   620,499   118,779   744,50     Operations & Robuckeeping   7,906   8,858   1,852   6,874   88,838   19,009   106,30     Due & Memberships   2,55   738   528   1,875   738,777   8,874   88,838   19,009   106,30     Due & Memberships   645   1,633   898   3,941   16,333   1,900   (219)   3,60     Total Coperations & Robuckeeping   7,906   8,858   1,852   6,874   88,838   1,909   106,30     Total Operations & Robuckeeping   7,906   8,858   1,859   9,100   115,700   23,847     Fabilities, Repairs & Other Leases   7,986   11,575   3,589   91,002   115,700   23,847     Fabilities, Repairs & Other Leases   7,986   11,575   3,589   91,002   115,700   23,847   138,90     General Consulting   7,986   11,579   3,689   1,500   1,5   |                                    |                          |                          |                            |              |              |                        |                  |
| Ecolos & Supplies  |                                    |                          |                          |                            |              |              |                        | 142,749          |
| Textbooks and Core Materials   |                                    | 96,841                   | 78,785                   | (18,056)                   | 783,037      | 791,491      | 8,455                  | 949,062          |
| Sooks and Reference Materials   1.259   1.008   650   7.120   19,883   11,963   22.90  |                                    | 4.526                    | £ 201                    | 1 056                      | 17.060       | 62 014       | AE 9A6                 | 76 577           |
| Software 15,354 7,245 (8,109) 125,366 72,450 (52,946) 86,94 Office Expense   |                                    |                          |                          |                            |              |              |                        | 22,900           |
| Office Expense         -         225         225         1,727         2,250         523         2,77           Noncaptilized Equipment         6,598         25,077         18,119         76,881         115,7945         81,464         182,793           Total Books & Supplies         101,566         189,310         87,743         941,258         1,250,669         309,411         1,500,80           Subagreement Services         33,281         19,142         (14,140)         231,611         191,417         (40,194)         229,70           Other Educational Consultants         4,764         32,739         27,975         171,413         206,201         34,058         227,44           Instructional Services         71,410         74,169         2,759         783,77         620,499         (115,279)         744,59           Total Subagreement Services         71,410         74,169         2,759         783,77         620,499         (115,279)         744,59           Operations & Mouskeeping         36         -         (36)         1,043         -         (10,43)         115,79         20,499         (115,79)         744,59         10,53         69,89         (11,512,49)         10,53         10,53         10,59         10,53   |                                    |                          |                          |                            |              |              |                        | 1,122,152        |
| Noncapitalized Equipment Total Books & Europlies 101,566 189,310 187,430 187,4 |                                    | 15,354                   |                          |                            |              |              |                        | 86,940           |
| Total Books & Supplies Subagreement Services Special Education Other Educational Consultants A,764 A,764 A,765 A,765 A,765 A,765 A,766 A,766 A,766 A,766 A,766 A,766 A,766 A,766 A,776 A,777 A,776 A,777 A,776 A,777 A,776 A,777 A,776 A,777 A,777 A,777 A,776 A,777 A,7 |                                    | 6,958                    |                          |                            |              |              |                        | 189,534          |
| Special Education         33,281         19,142         (14,140)         231,611         191,417         (40,194)         229,70           Other Educational Consultants         4,764         32,739         27,795         172,143         206,201         34,058         247,45           Total Subagreement Services         71,410         74,169         2,759         738,777         620,499         (112,143)         267,45           Total Subagreement Services         71,410         74,169         2,759         738,777         620,499         (118,779)         744,59           Operations & Housekeeping         36         -         (36)         1,043         -         (1,043)           Dues & Memberships         255         783         528         8,925         7,833         (10,92)         9,40           Insurance         7,006         8,858         1,852         68,774         88,583         19,800           Postage and Shipping         45         300         255         3,219         3,000         (219)         3,60           Total Facilities, Repairs & Other Leases         7         58         58         -         583         583         70           Facilities, Repairs & Other Leases         -         58   |                                    |                          |                          |                            |              |              |                        | 1,500,803        |
| Other Educational Consultants         4,764         32,739         27,975         172,143         206,201         34,058         247,44           Instructional Services         33,365         22,288         (11,077)         335,024         222,881         (112,143)         267,455           Total Subagreement Services         71,410         74,169         2,759         783,777         620,499         (118,279)         744,59           Operations & Housekeeping         36         -         (36)         1,043         -         (1,043)           Auto and Tavel         36         -         (36)         1,043         -         (1,043)           Dues & Memberships         255         83         528         8,925         6,874         8,858         1,980         163,33           Communications         645         1,633         988         9,941         16,333         6,392         19,00         719,00         38,60         72,986         115,755         3,589         91,902         115,750         23,847         138,90         70,00         88,88         1,821         6,902         23,847         138,90         70,00         78,81         1,909         115,750         23,847         138,90         70,00         78,9   |                                    |                          |                          | (*****                     |              |              | (                      |                  |
| Instructional Services   |                                    |                          |                          |                            |              |              |                        | -,               |
| Auto and Travel 36 - (36) 1,043 - (1,043) - (1 |                                    |                          |                          |                            |              |              |                        | 267,458          |
| Auto and Travel Dues & Memberships Dues & Membershi |                                    | 71,410                   | 74,169                   | 2,759                      | 738,777      | 620,499      | (118,279)              | 744,598          |
| Dues & Memberships         255         783         5.28         8,925         7,833         1,1092         9,40           Insurance         7,006         8,858         19,809         106,30         205         68,774         88,583         19,809         106,30         205         9,941         16,333         6,392         19,60         Polysiage and Shipping         45         300         255         3,219         3,000         (219)         3,60         19,92         115,750         23,847         138,90         13,60         11,575         3,589         91,902         115,750         23,847         138,90         13,60         13,60         11,575         23,847         138,90         13,60         13,60         11,575         23,847         138,90         13,60 <td></td> <td>36</td> <td>_</td> <td>(36)</td> <td>1 043</td> <td></td> <td>(1.043)</td> <td>_</td>  |                                    | 36                       | _                        | (36)                       | 1 043        |              | (1.043)                | _                |
| Communications   |                                    |                          | 783                      |                            |              | 7,833        |                        | 9,400            |
| Postage and Shipping   45   300   255   3,219   3,000   (219)   3,60   Total Operations & Housekeeping   7,986   11,575   3,589   91,902   115,750   23,847   138,90   Facilities, Repairs & Cher Leases   7,986   7,986   11,575   7,986      |                                    |                          |                          |                            |              |              |                        | 106,300          |
| Total Operations & Housekeeping 7,986 11,575 3,589 91,902 115,750 23,847 138,90 Facilities, Repairs & Other Leases Repairs and Maintenance - 58 58 58 - 583 583 70 Total Facilities, Repairs & Other Leases Professional/Consulting Services  Audit & Taxes - 1,200 7,224 12,000 7,224 |                                    |                          |                          |                            |              |              |                        | 19,600           |
| Facilities, Repairs & Other Leases   Sepairs and Maintenance   Sepairs and S   |                                    |                          |                          |                            |              |              |                        | 138,900          |
| Total Facilities, Repairs & Other Leases Professional/Consulting Services Audit & Taxes Legal 20,127 4,958 1(15,169) 28,178 49,583 21,405 59,50 Professional Development - 1,833 1,833 3,771 18,331 14,559 21,99 General Consulting - 833 833 8,475 8,333 (142) 10,000 Special Activities/Field Trips 6,925 2,619 (4,307) 30,419 16,494 (13,924) 19,79 Bank Charges 894 942 47 7,045 9,417 2,372 11,30 Other Taxes and Fees - 242 242 3,824 2,417 1(,407) 2,90 Payroll Service Fee 510 - (510) 6,527 - (6,527) Management Fee 21,427 32,671 11,244 215,620 326,709 111,089 332,05 District Oversight Fee 15,138 15,093 (46) 75,748 74,822 (926) 118,87 SPED Encroachment 1,452 Public Relations/Recruitment 255 Total Professional/Consulting Services 1nterest Interest Expense 6,883 23,915 17,032 66,375 178,008 111,633 178,00 Total Interest Expense 15tal S84,922 5677,290 592,369 55,307,221 55,849,514 5542,293 57,015,467 Change in Net Assets (1,168,075)  | Facilities, Repairs & Other Leases |                          |                          |                            |              |              |                        |                  |
| Professional/Consulting Services Audit & Taxes   | ·                                  |                          |                          |                            |              |              |                        | 700              |
| Audit & Taxes  Legal  20,127   |                                    | -                        | 58                       | 58                         | -            | 583          | 583                    | 700              |
| Professional Development         -         1,833         1,833         3,771         18,331         14,559         21,99           General Consulting         -         833         833         8,475         8,333         (142)         10,00           Special Activities/Field Trips         6,925         2,619         (4,307)         30,419         16,949         (13,924)         19,79           Bank Charges         894         942         47         7,045         9,417         2,372         11,30           Other Taxes and Fees         -         242         242         3,824         2,417         (1,407)         2,90           Payroll Service Fee         510         -         (510)         6,527         -         -         (6,527)           Management Fee         21,427         32,671         11,244         215,620         326,709         111,089         392,05           District Oversight Fee         15,138         15,093         (46)         75,748         74,822         (926)         118,87           SPED Encroachment         -         -         -         -         255         -         (255)           Total Professional/Consulting Services         65,022         59,191 <t< td=""><td></td><td>-</td><td></td><td>-</td><td>4,176</td><td>12,000</td><td>7,824</td><td>12,000</td></t<>   |                                    | -                        |                          | -                          | 4,176        | 12,000       | 7,824                  | 12,000           |
| General Consulting   - 833   | Legal                              | 20,127                   |                          |                            | 28,178       | 49,583       | 21,405                 | 59,500           |
| Special Activities/Field Trips         6,925         2,619         (4,307)         30,419         16,494         (13,924)         19,79           Bank Charges         894         942         47         7,045         9,417         2,372         11,30           Other Taxes and Fees         -         242         242         3,824         2,417         (1,407)         2,90           Payroll Service Fee         510         (510)         6,527         -         (6,527)         -           Management Fee         21,427         32,671         11,244         215,620         326,709         111,089         392,05           District Oversight Fee         15,138         15,093         (46)         75,748         74,822         (926)         118,87           SPED Encroachment         -         -         -         -         255         -         (255)           Public Relations/Recruitment         -         -         -         255         -         (255)           Interest         6,822         59,191         (5,832)         385,490         518,107         132,616         648,41           Interest Expense         6,883         23,915         17,032         66,375         178,008  |                                    | -                        |                          |                            |              |              |                        | 21,997           |
| Bank Charges         894         942         47         7,045         9,417         2,372         11,30           Other Taxes and Fees         -         242         242         3,824         2,417         (1,407)         2,90           Payroll Service Fee         510         -         (510)         6,527         -         (6,527)           Management Fee         21,427         32,671         11,244         215,620         326,709         111,089         392,05           District Oversight Fee         15,138         15,093         (46)         75,748         74,822         (926)         118,87           SPED Encroachment         -         -         -         1,452         -         (1,452)           Public Relations/Recruitment         -         -         -         255         -         (255)           Total Professional/Consulting Services         65,022         59,191         (5,832)         385,490         518,107         132,616         648,41           Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,000           Total Expense         5,584,922         5,677,290         92,369         5,307,221         5,849,514  |                                    | 6,925                    |                          |                            |              |              |                        | 19,793           |
| Payroll Service Fee         510         (510)         6,527         - 16,527         32,679           Management Fee         21,427         32,671         11,244         215,620         326,709         111,089         392,05           District Oversight Fee         15,138         15,093         (46)         75,748         74,822         (926)         118,87           SPED Encroachment         1,452         (1,452)         (1,452)         12,525         - (255)         - (255  |                                    | 894                      |                          | 47                         |              |              | 2,372                  | 11,300           |
| Management Fee         21,427         32,671         11,244         215,620         326,709         111,089         392,05           District Oversight Fee         15,138         15,093         (46)         75,748         74,822         (926)         118,87           SPED Encroachment         -         -         -         1,452         -         (1,452)           Public Relations/Recruitment         -         -         -         255         -         (255)           Total Professional/Consulting Services         65,022         59,191         (5,832)         385,490         518,107         132,616         648,41           Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,00           Total Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,00           Total Expenses         \$ 584,922         \$ 677,290         \$ 92,369         \$ 5,307,221         \$ 5,849,514         \$ 542,293         \$ 7,015,46           Change in Net Assets         316,889         154,820         162,069         (783,601)         (1,183,078)         399,477         104,17   |                                    | -                        | 242                      |                            |              | 2,417        |                        | 2,900            |
| District Oversight Fee         15,138         15,093         (46)         75,748         74,822         (926)         118,87           SPED Encroachment         -         -         -         1,452         -         (1,452)           Public Relations/Recruitment         -         -         -         255         -         (255)           Total Professional/Consulting Services         65,022         59,191         (5,832)         385,490         518,107         132,616         648,41           Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,00           Total Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,00           Total Expenses         \$584,922         \$677,290         \$92,369         \$5,307,221         \$5,849,514         \$542,293         \$7,015,46           Change in Net Assets         316,889         154,820         162,069         (783,601)         (1,183,078)         399,477         104,17           Net Assets, Beginning of Period         (1,168,075)         (1,168,075)         162,069         (783,601)         (1,183,078)         399,477         104,17  |                                    |                          | 32 671                   |                            |              | 326 709      |                        | 302.051          |
| SPED Encroachment         -         -         1,452         -         (1,452)         -<   |                                    |                          |                          |                            |              |              |                        | 118,870          |
| Total Professional/Consulting Services         65,022         59,191         (5,832)         385,490         518,107         132,616         648,41           Interest         1nterest Expense         6,883         23,915         17,032         66,375         178,008         111,633         178,00           Total Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,00           Total Expenses         \$ 584,922         \$ 677,290         \$ 92,369         \$ 5,307,221         \$ 5,849,514         \$ 542,293         \$ 7,015,46           Change in Net Assets         316,889         154,820         162,069         (783,601)         (1,183,078)         399,477         104,17           Net Assets, Beginning of Period         (1,168,075)         (67,585)  | SPED Encroachment                  | -                        | -                        | -                          | 1,452        | -            | (1,452)                | -                |
| Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,008           Total Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,000           Total Expenses         5 584,922         5 677,290         9 9,369         5 3,307,221         5 5,849,514         5 542,293         7,015,460           Change in Net Assets         316,889         154,820         162,069         (783,601)         (1,183,078)         399,477         104,17           Net Assets, Beginning of Period         (1,168,075)         (1,168,075)         (67,585)         (67,585)         (783,601)         (783  |                                    | - CE 032                 |                          | - (F.022)                  |              | F10.107      |                        | CAD 444          |
| Interest Expense         6,883         23,915         17,032         66,375         178,008         111,633         178,000           Total Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,000           Total Expenses         \$ 584,922         \$ 677,290         \$ 92,369         \$ 5,307,221         \$ 5,849,514         \$ 542,293         \$ 7,015,465           Change in Net Assets         316,889         154,820         162,069         (783,601)         (1,183,078)         399,477         104,17           Net Assets, Beginning of Period         (1,168,075)         (67,585)         (67,585)         (67,585)         (67,585)   |                                    | 65,022                   | 59,191                   | (5,832)                    | 385,490      | 518,107      | 132,616                | 648,411          |
| Total Interest         6,883         23,915         17,032         66,375         178,008         111,633         178,008           Total Expenses         \$ 584,922         \$ 677,290         \$ 92,369         \$ 5,307,221         \$ 5,849,514         \$ 542,293         \$ 7,015,466           Change in Net Assets         316,889         154,820         162,069         (783,601)         (1,183,078)         399,477         104,17           Net Assets, Beginning of Period         (1,168,075)         (67,585)         (67,585)         (67,585)  |                                    | 6,883                    | 23,915                   | 17,032                     | 66,375       | 178,008      | 111,633                | 178,008          |
| Change in Net Assets         316,889         154,820         162,069         (783,601)         (1,183,078)         399,477         104,17           Net Assets, Beginning of Period         (1,168,075)         (67,585)         (67,585)  | Total Interest                     | 6,883                    | 23,915                   | 17,032                     | 66,375       | 178,008      | 111,633                | 178,008          |
| Net Assets, Beginning of Period (1,168,075) (67,585)   | Total Expenses                     | \$ 584,922               | \$ 677,290               | \$ 92,369                  | \$ 5,307,221 | \$ 5,849,514 | \$ 542,293             | \$ 7,015,465     |
| Net Assets, End of Period \$ (851,185) \$ (851,185)  | -                                  |                          | 154,820                  | 162,069                    |              | (1,183,078)  | 399,477                | 104,178          |
|  | Net Assets, End of Period          | \$ (851,185)             |                          |                            | \$ (851,185) |              |                        |                  |

#### Statement of Financial Position

|                                  | Current<br>Balance | Be | ginning Year<br>Balance | Y  | TD Change   | YTD % Change |
|----------------------------------|--------------------|----|-------------------------|----|-------------|--------------|
| Assets                           |                    |    |                         |    |             |              |
| <b>Current Assets</b>            |                    |    |                         |    |             |              |
| Unrestricted Cash                | \$<br>337,346      | \$ | 202,203                 | \$ | 135,143     |              |
| Restricted Cash                  | <br>237,068        |    |                         |    | 237,068     |              |
| Total Cash & Cash Equivalents    | 574,414            |    | 202,203                 |    | 372,211     | 184%         |
| Accounts Receivable              | -                  |    | 33,240                  |    | (33,240)    | -100%        |
| Public Funding Receivable        | 267,034            |    | 1,520,618               |    | (1,253,584) | -82%         |
| Factored Receivable              | (1,128,100)        |    | (1,242,926)             |    | 114,826     | -9%          |
| Prepaid Expenses                 | 91,563             |    | 105,768                 |    | (14,204)    | -13%         |
| Total Current Assets             | (195,089)          |    | 618,903                 |    | (813,992)   | -132%        |
|                                  |                    |    |                         |    |             |              |
| Long-Term Assets                 |                    |    | 75.000                  |    | (75.000)    | 4000/        |
| Deposits                         | <br>               |    | 75,000                  |    | (75,000)    | -100%        |
| Total Long Term Assets           |                    |    | 75,000                  |    | (75,000)    | -100%        |
| Total Assets                     | \$<br>(195,089)    | \$ | 693,903                 | \$ | (888,992)   | -128%        |
| Liabilities                      |                    |    |                         |    |             |              |
| Current Liabilities              |                    |    |                         |    |             |              |
| Accounts Payable                 | \$<br>98,455       | \$ | 93,170                  | \$ | 5,286       | 6%           |
| Accrued Liabilties               | 320,573            |    | 229,218                 |    | 91,355      | 40%          |
| Deferred Revenue                 | 237,068            |    | 439,099                 |    | (202,031)   | -46%         |
| Total Current Liabilities        | 656,096            |    | 761,487                 |    | (105,391)   | -14%         |
|                                  |                    |    |                         |    |             |              |
| Total Liabilities                | 656,096            |    | 761,487                 |    | (105,391)   | -14%         |
| Net Assets                       | (851,185)          |    | (67,585)                |    | (783,601)   | 1159%        |
| Total Liabilities and Net Assets | \$<br>(195,089)    | \$ | 693,903                 | \$ | (888,992)   | -128%        |

#### Statement of Cash Flows

|   | nth Ended<br>4/30/22 | YTD Ended<br>04/30/22 |
|---|----------------------|-----------------------|
| Cash Flows from Operating Activities                            |                      |                       |
| Changes in Net Assets   | \$<br>316,889        | \$<br>(783,601)       |
| Adjustments to reconcile change in net assets to net cash flows |                      |                       |
| from operating activities:                                      |                      |                       |
| Decrease/(Increase) in Operating Assets:                        |                      |                       |
| Public Funding Receivable                                       | (113,816)            | 1,253,584             |
| Grants, Contributions & Pledges Receivable                      | 48,619               | (81,586)              |
| Prepaid Expenses  | 9,022                | 14,204                |
| Other Assets  | -                    | 75,000                |
| (Decrease)/Increase in Operating Liabilities:                   |                      |                       |
| Accounts Payable  | (45,433)             | 5,286                 |
| Accrued Expenses  | 13,299               | 91,355                |
| Deferred Revenue  | <br>(7,878)          | (202,031)             |
| Total Cash Flows from Operating Activities                      | <br>220,703          | <br>372,211           |
|   |                      |                       |
| Change in Cash & Cash Equivalents                               | 220,703              | 372,211               |
| Cash & Cash Equivalents, Beginning of Period                    | 353,711              | <br>202,203           |
| Cash and Cash Equivalents, End of Period                        | \$<br>574,414        | \$<br>574,414         |

Check Register

| Check  |  |                      | Check          |
|--------|--|----------------------|----------------|
| Number | Vendor Name  | Check Date           | Amount         |
|        | •  |                      |                |
| 12158  | Learning with Lauren Tutoring Services                             | 4/14/2022            | VOID           |
| 12205  | Academics in a Box Incorporated                                    | 4/1/2022             | \$ 335.40      |
| 12206  | All About Learning Press, Inc.                                     | 4/1/2022             | 394.51         |
| 12207  | Apollo Academy of Music  | 4/1/2022             | 800.00         |
| 12208  | Bitsbox  | 4/1/2022             | 86.85          |
| 12209  | Blue Shield of CA  | 4/1/2022             | 26,217.59      |
| 12210  | Bright Thinker   | 4/1/2022             | 573.73         |
| 12211  | CharterSafe  | 4/1/2022             | 9,068.00       |
| 12212  | EMH Sports USA, Inc.   | 4/1/2022             | 212.50         |
| 12213  | Evan-Moor  | 4/1/2022             | 180.07         |
| 12214  | Glad Donahue   | 4/1/2022             | 150.00         |
| 12215  | Global Teletherapy   | 4/1/2022             | 14,339.00      |
| 12216  | History Unboxed LLC  | 4/1/2022             | 1,852.80       |
| 12217  | Homeschool Spanish Academy   | 4/1/2022             | 1,245.00       |
| 12218  | Jeanette Wise  | 4/1/2022             | 1,175.00       |
| 12219  | Lakeshore  | 4/1/2022             | 68.71          |
| 12220  | Law Offices of Young Minney & Corr LLP                             | 4/1/2022             | 103.87         |
| 12221  | Learn and Create, Inc.   | 4/1/2022             | 717.98         |
| 12222  | Learning Without Tears   | 4/1/2022             | 56.78          |
| 12223  | Lindsay Mower  | 4/1/2022             | 150.00         |
| 12224  | Math-U-See Inc.  | 4/1/2022             | 369.00         |
| 12225  | Moving Beyond the Page   | 4/1/2022             | 1,243.76       |
| 12226  | North State Ballet LLC.  | 4/1/2022             | 1,647.00       |
| 12227  | Peace Hill Press, Inc. dba Well Trained Mind Press                 | 4/1/2022             | 66.15          |
| 12228  | PresenceLearning, Inc.   | 4/1/2022             | 2,504.00       |
| 12229  | Rainbow Resource Center  | 4/1/2022             | 1,372.69       |
| 12230  | Serra Wells  | 4/1/2022             | 150.00         |
| 12231  | Singapore Math, Inc.   | 4/1/2022             | 83.79          |
| 12232  | T-Mobile   | 4/1/2022             | 840.00         |
| 12233  | Teacher Synergy, LLC   | 4/1/2022             | 16.75          |
| 12234  | Teaching Textbooks   | 4/1/2022             | 43.08          |
| 12235  | Tori Gillam  | 4/1/2022             | 3,036.00       |
| 12236  | All About Learning Press, Inc.                                     | 4/8/2022             | 1,078.80       |
| 12237  | Art of Problem Solving   | 4/8/2022             | 115.84         |
| 12238  | BioBox Labs LLC  | 4/8/2022             | 4,273.10       |
| 12239  | Bright Thinker   | 4/8/2022             | 124.49         |
| 12240  | E-Therapy, LLC   | 4/8/2022             | 896.00         |
| 12241  | Eat2Explore  | 4/8/2022             | 89.25          |
| 12242  | H4B Team, LLC  | 4/8/2022             | 147.99         |
| 12243  | Hoffman Professionals LLC  | 4/8/2022             | 912.00         |
| 12244  | Honest History Co  | 4/8/2022             | 208.63         |
| 12245  | Hooked on Phonics  | 4/8/2022             | 327.10         |
| 12246  | Institute for Excellence in Writing                                | 4/8/2022             | 480.88         |
| 12247  | Jessica Coombs   | 4/8/2022             | 150.00         |
| 12248  | KiwiCo, Inc  | 4/8/2022             | 632.46         |
| 12249  | Lakeshore  | 4/8/2022             | 1,411.15       |
| 12250  | Learn and Create, Inc.   | 4/8/2022             | 150.51         |
| 12251  | Learning with Lauren Tutoring Services                             | 4/8/2022             | 200.00         |
| 12252  | Learning Without Tears   | 4/8/2022             | 20.08          |
| 12253  | Little Passports   | 4/8/2022             | 592.25         |
| 12254  | Math-U-See Inc.  | 4/8/2022             | 359.00         |
| 12255  | Mendocino Starz Gymnastics and Cheer                               | 4/8/2022             | 355.00         |
| 12256  | Monarch River Academy  | 4/8/2022             | 455.12         |
|        | MoxieBox Art   | 4/8/2022             | 473.75         |
| 12257  |  | , -, -               | - · · ·        |
| 12257  | Oak Meadow Inc.  | 4/8/2022             | 124.31         |
|        | Oak Meadow Inc. Peace Hill Press, Inc. dba Well Trained Mind Press | 4/8/2022<br>4/8/2022 | 124.31<br>9.50 |

Check Register

| Check           | Vendor Name                            | Check Date | Check     |
|-----------------|--|------------|-----------|
| Number<br>12261 | Rainbow Resource Center                | 4/8/2022   | 2,425.67  |
| 12262           | Shane Cammell                          | 4/8/2022   | 420.00    |
| 12263           | Silicon Valley High School Inc         | 4/8/2022   | 380.00    |
| 12264           | Singapore Math, Inc.                   | 4/8/2022   | 317.07    |
| 12265           | Specialized Therapy Services           | 4/8/2022   | 1,442.50  |
| 12266           | Terrain Park Climbing Center           | 4/8/2022   | 49.99     |
| 12267           | The Critical Thinking Co.              | 4/8/2022   | 137.92    |
| 12268           | Think Outside, LLC                     | 4/8/2022   | 727.85    |
| 12269           | Thomas R. Ganoung                      | 4/8/2022   | 150.00    |
| 12270           | Thrive Homeschool Program              | 4/8/2022   | 2,432.00  |
| 12271           | Timberdoodle.com                       | 4/8/2022   | 349.62    |
| 12272           | Tori Gillam                            | 4/8/2022   | 680.00    |
| 12273           | Total Education Solutions              | 4/8/2022   | 1,712.44  |
| 12274           | Yosemite Valley Charter School         | 4/8/2022   | 603.25    |
| 12275           | Amazon Capital Services                | 4/8/2022   | 78.84     |
| 12276           | PenServ Plan Services, Inc.            | 4/12/2022  | 1,951.90  |
| 12277           | Amazon Capital Services                | 4/14/2022  | 33.01     |
| 12278           | Activities for Learning Inc.           | 4/14/2022  | 135.25    |
| 12279           | All About Learning Press, Inc.         | 4/14/2022  | 428.75    |
| 12280           | AllGood Driving School, Inc            | 4/14/2022  | 959.00    |
| 12281           | Apollo Academy of Music                | 4/14/2022  | 800.00    |
| 12282           | Barbara J Rice                         | 4/14/2022  | 420.00    |
| 12283           | Bitsbox                                | 4/14/2022  | 86.85     |
| 12284           | BookShark                              | 4/14/2022  | 914.51    |
| 12285           | Boont Tribe Community School           | 4/14/2022  | 2,062.00  |
| 12286           | Chico Art School                       | 4/14/2022  | 834.00    |
| 12287           | Earthbound Skills                      | 4/14/2022  | 20,008.99 |
| 12288           | Educational Development Corporation    | 4/14/2022  | 153.13    |
| 12289           | Evan-Moor                              | 4/14/2022  | 74.61     |
| 12290           | Farris Graphics                        | 4/14/2022  | 175.00    |
| 12291           | Honest History Co                      | 4/14/2022  | 188.60    |
| 12292           | Institute for Excellence in Writing    | 4/14/2022  | 193.25    |
| 12293           | Kinetics Academy of Dance              | 4/14/2022  | 303.00    |
| 12294           | Lakeshore                              | 4/14/2022  | 295.04    |
| 12295           | Learn and Create, Inc.                 | 4/14/2022  | 500.54    |
| 12296           | Learning with Lauren Tutoring Services | 4/14/2022  | 475.00    |
| 12297           | LEGO Education                         | 4/14/2022  | 439.50    |
| 12298           | Little Passports                       | 4/14/2022  | 150.03    |
| 12299           | McColgan & Associates Inc              | 4/14/2022  | 1,811.70  |
| 12300           | Oak Meadow Inc.                        | 4/14/2022  | 157.67    |
| 12301           | Rainbow Resource Center                | 4/14/2022  | 966.34    |
| 12302           | Reading For Life                       | 4/14/2022  | 4,152.20  |
| 12303           | Rebeka Heath                           | 4/14/2022  | 35.68     |
| 12304           | Singapore Math, Inc.                   | 4/14/2022  | 42.62     |
| 12305           | Susan J. van Wyk                       | 4/14/2022  | 510.00    |
| 12306           | Teaching Textbooks                     | 4/14/2022  | 484.69    |
| 12307           | Terrain Park Climbing Center           | 4/14/2022  | 274.99    |
| 12308           | Thorsteinn Gunter                      | 4/14/2022  | 120.00    |
| 12309           | Thrive Homeschool Program              | 4/14/2022  | 16,991.27 |
| 12310           | Tiffany Ridenour, Art                  | 4/14/2022  | 160.00    |
| 12311           | Tori Gillam                            | 4/14/2022  | 3,021.00  |
| 12312           | Wonder Crate                           | 4/14/2022  | 93.80     |
| 12313           | Learning with Lauren Tutoring Services | 4/14/2022  | 225.00    |
| 12314           | Amy Walters                            | 4/21/2022  | 120.00    |
| 12315           | Art of Problem Solving                 | 4/21/2022  | 184.91    |
| 12316           | BookShark  Rright Thinker              | 4/21/2022  | 243.10    |
| 12317           | Bright Thinker                         | 4/21/2022  | 248.98    |
| 12318           | E-Therapy, LLC                         | 4/21/2022  | 1,214.25  |

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| Check<br>Number | Vendor Name  | Check Date           | Check<br>Amount |
|-----------------|--|----------------------|-----------------|
| 12319           | EMH Sports USA, Inc.                               | 4/21/2022            | 85.00           |
| 12320           | History Unboxed LLC                                | 4/21/2022            | 175.83          |
| 12321           | Homeschool Spanish Academy                         | 4/21/2022            | 1,245.00        |
| 12322           | Ken Willer   | 4/21/2022            | 350.00          |
| 12323           | Law Offices of Young Minney & Corr LLP             | 4/21/2022            | 233.47          |
| 12324           | Learn and Create, Inc.                             | 4/21/2022            | 381.67          |
| 12325           | North State Parent                                 | 4/21/2022            | 255.00          |
| 12326           | Parsec Education                                   | 4/21/2022            | 4,651.50        |
| 12327           | Procopio, Cory, Hargreaves & Savitch LLP           | 4/21/2022            | 12,648.06       |
| 12328           | VOID   | VOID                 | VOID            |
| 12329           | Rainbow Resource Center                            | 4/21/2022            | 3,843.48        |
| 12330           | Standalone MMA                                     | 4/21/2022            | 379.50          |
| 12331           | Terrain Park Climbing Center                       | 4/21/2022            | 329.98          |
| 12332           | Timberdoodle.com                                   | 4/21/2022            | 560.56          |
| 12333           | Tori Gillam  | 4/21/2022            | 1,105.00        |
| 12334           | All About Learning Press, Inc.                     | 4/28/2022            | 63.52           |
| 12335           | Big Little Ones, LLC                               | 4/28/2022            | 130.85          |
| 12336           | Bitsbox  | 4/28/2022            | 86.85           |
| 12337           | BookShark  | 4/28/2022            | 953.02          |
| 12338           | Chico Area Recreation and Parks District           | 4/28/2022            | 165.00          |
| 12339           | CM School Supply #2                                | 4/28/2022            | 62.65           |
| 12340           | Cornerstone Educational Solutions                  | 4/28/2022            | 1,700.00        |
| 12341           | Eat2Explore  | 4/28/2022            | 117.05          |
| 12342           | Jeanette Marchais                                  | 4/28/2022            | 139.00          |
| 12343           | Jeanette Wise                                      | 4/28/2022            | 900.00          |
| 12344           | KiwiCo, Inc  | 4/28/2022            | 874.36          |
| 12345           | Math-U-See Inc.                                    | 4/28/2022            | 199.00          |
| 12346           | Mercurius Inc.                                     | 4/28/2022            | 180.48          |
| 12347           | North State Ballet LLC.                            | 4/28/2022            | 1,815.94        |
| 12348           | Oak Meadow Inc.                                    | 4/28/2022            | 389.73          |
| 12349           | Peace Hill Press, Inc. dba Well Trained Mind Press | 4/28/2022            | 75.88           |
| 12350           | PresenceLearning, Inc.                             | 4/28/2022            | 10,778.00       |
| 12351           | Procopio, Cory, Hargreaves & Savitch LLP           | 4/28/2022            | 6,940.80        |
| 12352           | Rainbow Resource Center                            | 4/28/2022            | 888.73          |
| 12353           | Teacher Synergy, LLC                               | 4/28/2022            | 180.14          |
| 12354           | PenServ Plan Services, Inc.                        | 4/29/2022            | 2,783.78        |
| ACH             | The Advantage Group                                | 4/29/2022            | 132.92          |
| ACH             | The Advantage Group                                | 4/12/2022            | 132.92          |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 86.50           |
| ACH<br>ACH      | Amazon Capital Services Amazon Capital Services    | 4/8/2022<br>4/8/2022 | 24.61<br>39.67  |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 18.50           |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 195.43          |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 341.20          |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 99.84           |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 14.82           |
| ACH             | Amazon Capital Services  Amazon Capital Services   | 4/8/2022             | 50.51           |
| ACH             | Amazon Capital Services  Amazon Capital Services   | 4/8/2022             | 68.18           |
| ACH             | Amazon Capital Services  Amazon Capital Services   | 4/8/2022             | 257.41          |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 184.45          |
| ACH             | Amazon Capital Services  Amazon Capital Services   | 4/8/2022             | 87.54           |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 128.15          |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 81.67           |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 104.31          |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 78.22           |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 9.64            |
| ACH             | Amazon Capital Services                            | 4/8/2022             | 38.00           |
| ACH             | Amazon Capital Services  Amazon Capital Services   | 4/8/2022             | 150.59          |
| ACH             |  | 7/0/2022             | 130.33          |

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| ACH             | Amazon Capital Services                          | 4/8/2022             | 152.72          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 222.61          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 406.00          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 10.77           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 81.12           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 104.69          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 60.30           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 107.24          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 158.01          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 87.57           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 122.89          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 117.37          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 177.78          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 110.93          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 111.80          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 10.61           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 56.71           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 370.26          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 252.56          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 92.15           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 8.18            |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 81.76           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 64.19           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 74.27           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 44.30           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 40.76           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 160.80          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 113.17          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 88.32           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 41.81           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 119.98          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 14.03           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 163.19          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 76.30           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 15.14           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 156.98          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 183.21          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 115.35          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 66.63           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 197.35          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 110.41          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 66.38           |
| ACH<br>ACH      | Amazon Capital Services                          | 4/8/2022             | 178.02          |
| ACH             | Amazon Capital Services Amazon Capital Services  | 4/8/2022<br>4/8/2022 | 37.27<br>85.60  |
| ACH             | Amazon Capital Services Amazon Capital Services  | 4/8/2022             | 215.33          |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 20.16           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 47.62           |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 4.32            |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 105.01          |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 91.11           |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 111.38          |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 285.64          |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 192.28          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 129.25          |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 226.00          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 119.55          |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 43.38           |
| ACIT            | aza.i cupitui sci vices                          | 1,0,2022             | 75.50           |

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| ACH             | Amazon Capital Services                          | 4/8/2022             | 11.90           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 124.86          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 199.17          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 69.92           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 92.52           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 233.30          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 112.34          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 384.35          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 118.91          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 21.73           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 118.90          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 138.19          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 30.18           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 10.23           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 111.94          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 60.30           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 151.94          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 40.30           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 201.74          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 305.55          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 60.39           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 7.50            |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 52.10           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 67.84           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 17.14           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 6.46            |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 2.01            |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 128.35          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 185.86          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 343.09          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 85.73           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 16.23           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 24.87           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 85.48           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 131.87          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 64.24           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 112.99          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 18.25           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 35.25           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 22.16           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 63.51           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 107.22          |
| ACH             | Amazon Capital Services                          | 4/8/2022<br>4/8/2022 | 4.26            |
| ACH<br>ACH      | Amazon Capital Services Amazon Capital Services  | 4/8/2022<br>4/8/2022 | 29.52<br>102.90 |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 53.99           |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 60.39           |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 53.07           |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 37.83           |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 2.47            |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 144.63          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 52.44           |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 97.97           |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 21.49           |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 4.32            |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 9.60            |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 127.28          |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022             | 33.19           |
| ACIT            | azari capitai sci vices                          | 1,0,2022             | 33.13           |

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| ACH             | Amazon Capital Services                         | 4/8/2022             | 180.44          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 128.15          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 32.17           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 149.31          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 141.30          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 57.24           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 69.12           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 16.32           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 183.33          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 140.70          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 222.71          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 155.80          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 131.02          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 90.95           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 87.43           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 297.17          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 134.29          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 292.68          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 149.44          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 117.75          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 27.78           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 324.78          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 172.44          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 269.25          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 90.37           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 32.47           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 96.84           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 86.97           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 85.89           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 45.94           |
| ACH<br>ACH      | Amazon Capital Services                         | 4/8/2022<br>4/8/2022 | 136.69          |
| ACH             | Amazon Capital Services Amazon Capital Services | 4/8/2022             | 202.24<br>92.20 |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 28.83           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 71.08           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 38.54           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 130.55          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 204.48          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 146.73          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 315.49          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 278.48          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 10.83           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 267.50          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 76.19           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 99.00           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 102.67          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 138.20          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 92.66           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 303.32          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 70.83           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 44.73           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 205.47          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 109.17          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 22.59           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 141.75          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 16.80           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 111.20          |
|                 | Amazon Capital Services                         | 4/8/2022             | 88.88           |

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| ACH             | Amazon Capital Services                          | 4/8/2022             | 248.35          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 365.23          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 78.89           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 21.43           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 32.94           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 189.12          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 440.50          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 85.61           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 136.18          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 165.63          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 365.41          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 11.26           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 70.83           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 135.56          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 56.87           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 51.95           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 24.07           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 69.38           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 18.50           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 35.58           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 189.01          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 14.87           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 130.99          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 102.24          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 81.05           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 42.89           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 298.28          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 35.71           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 62.50           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 121.21          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 49.42           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 220.51          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 162.29          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 18.50           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 9.70            |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 34.85           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 256.37          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 72.41           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 144.29          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 164.66          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 100.72          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 235.50          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 200.23          |
| ACH<br>ACH      | Amazon Capital Services Amazon Capital Services  | 4/8/2022<br>4/8/2022 | 69.80<br>15.00  |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 185.30          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 136.02          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 73.78           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 9.14            |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 77.26           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 143.85          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 134.02          |
| ACH             | Amazon Capital Services  Amazon Capital Services | 4/8/2022<br>4/8/2022 | 134.02          |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 80.11           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 44.87           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 48.44           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 97.40           |
| ACH             | Amazon Capital Services                          | 4/8/2022             | 7.40            |
| ACIT            | azo.i capital oci vicco                          | 1/0/2022             | 7.70            |

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| ACH Amazon Capital Services 4/8/2022  | 30.16<br>8.85<br>135.98<br>96.97<br>10.60<br>12.86<br>183.63<br>141.26<br>84.99<br>54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12 |
|--|--|
| ACH Amazon Capital Services 4/8/2022   | 8.85<br>135.98<br>96.97<br>10.60<br>12.86<br>183.63<br>141.26<br>84.99<br>54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12          |
| ACH Amazon Capital Services 4/8/2022   | 135.98<br>96.97<br>10.60<br>12.86<br>183.63<br>141.26<br>84.99<br>54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12<br>158.27        |
| ACH Amazon Capital Services 4/8/2022   | 96.97<br>10.60<br>12.86<br>183.63<br>141.26<br>84.99<br>54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12<br>158.27                  |
| ACH Amazon Capital Services 4/8/2022  | 10.60<br>12.86<br>183.63<br>141.26<br>84.99<br>54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12<br>158.27                           |
| ACH Amazon Capital Services  | 12.86<br>183.63<br>141.26<br>84.99<br>54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12<br>158.27                                    |
| ACH Amazon Capital Services 4/8/2022  | 183.63<br>141.26<br>84.99<br>54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12<br>158.27   |
| ACH Amazon Capital Services 4/8/2022  | 141.26<br>84.99<br>54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12<br>158.27   |
| ACH Amazon Capital Services 4/8/2022  | 84.99<br>54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12<br>158.27   |
| ACH Amazon Capital Services 4/8/2022   | 54.40<br>23.90<br>139.11<br>248.48<br>220.86<br>45.12<br>158.27  |
| ACH Amazon Capital Services 4/8/2022   | 23.90<br>139.11<br>248.48<br>220.86<br>45.12<br>158.27   |
| ACH Amazon Capital Services 4/8/2022   | 139.11<br>248.48<br>220.86<br>45.12<br>158.27  |
| ACH Amazon Capital Services 4/8/2022  | 248.48<br>220.86<br>45.12<br>158.27  |
| ACH Amazon Capital Services 4/8/2022  | 220.86<br>45.12<br>158.27  |
| ACH Amazon Capital Services 4/8/2022   | 45.12<br>158.27  |
| ACH Amazon Capital Services 4/8/2022   | 158.27   |
| ACH Amazon Capital Services 4/8/2022  |  |
| ACH Amazon Capital Services 4/8/2022  |  |
| ACH Amazon Capital Services 4/8/2022 ACH Amazon Capital Services 4/8/2022 ACH Amazon Capital Services 4/8/2022   | 265.01   |
| ACH Amazon Capital Services 4/8/2022 ACH Amazon Capital Services 4/8/2022  | 167.52   |
| ACH Amazon Capital Services 4/8/2022   | 175.93   |
| ·  | 147.52   |
| ACH Amazon Capital Services 4/8/2022   | 130.69   |
| ·  | 66.10  |
| ACH Amazon Capital Services 4/8/2022   | 21.73  |
| ACH Amazon Capital Services 4/8/2022   | 31.65  |
| ACH Amazon Capital Services 4/8/2022   | 43.14  |
|  | 103.08   |
| ·  | 106.17   |
| ·  | 130.16   |
| •  | 288.00   |
|  | 200.50   |
| ACH Amazon Capital Services 4/8/2022   | 11.25  |
| ·  | 246.68   |
| ACH Amazon Capital Services 4/8/2022   | 25.57  |
| ACH Amazon Capital Services 4/8/2022   | 21.66  |
| ACH Amazon Capital Services 4/8/2022 ACH Amazon Capital Services 4/8/2022  | 78.01  |
| •  | 143.04<br>107.21   |
| to the control of the |  |
| ·  | 164.76<br>122.69   |
| ACH Amazon Capital Services 4/8/2022   | 78.33  |
| •  | 146.41   |
| ACH Amazon Capital Services 4/8/2022   | 7.45   |
| ACH Amazon Capital Services 4/8/2022   | 34.80  |
| ACH Amazon Capital Services 4/8/2022   | 83.67  |
| •  | 109.02   |
| ACH Amazon Capital Services 4/8/2022   | 42.87  |
| ·  | 542.56   |
| ACH Amazon Capital Services 4/8/2022   | 50.97  |
| ACH Amazon Capital Services 4/8/2022   | 74.28  |
| ·  | 145.63   |
| ·  | 159.19   |
| ·  | 436.92   |
| ·  | 127.54   |
| •  | 252.22   |
| ACH Amazon Capital Services 4/8/2022   | 13.89  |
| ACH Amazon Capital Services 4/8/2022   |  |
| ACH Amazon Capital Services 4/8/2022   | 46.06  |

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| Check         | Vendor Name   | Check Date           | Check               |
|---------------|---|----------------------|---------------------|
| Number<br>ACH | Amazon Capital Services                               | 4/8/2022             | 3.86                |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 59.41               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 83.34               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 44.87               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 41.95               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 8.12                |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 26.87               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 24.86               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 17.23               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 120.03              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 8.31                |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 79.75               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 182.25              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 112.86              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 76.11               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 79.34               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 108.14              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 25.24               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 130.46              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 104.68              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 141.06              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 216.29              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 103.89              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 15.72               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 54.30               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 42.84               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 59.96               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 37.96               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 33.47               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 167.04              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 244.07              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 74.61               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 206.10              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 143.80              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 13.04               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 25.93               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 80.01               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 17.12               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 86.89               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 231.61              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 108.03              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 101.50              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 77.93               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 163.93              |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 12.92               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 35.66               |
| ACH           | Amazon Capital Services                               | 4/8/2022             | 92.37               |
| ACH<br>ACH    | Amazon Capital Services Charter Impact, Inc.          | 4/8/2022<br>4/8/2022 | 160.86<br>10,155.00 |
|               | •   | 4/8/2022             | •                   |
| ACH<br>ACH    | Clarksville Charter School Clarksville Charter School | 4/8/2022             | 733.22<br>708.50    |
|               | Amazon Capital Services                               | 4/8/2022             | 68.25               |
| ACH<br>ACH    | Clarksville Charter School                            | 4/8/2022<br>4/8/2022 | 2,909.37            |
| ACH<br>ACH    | Feather River Charter School                          | 4/8/2022             | 2,909.37<br>385.94  |
| ACH<br>ACH    | Feather River Charter School                          | 4/8/2022             | 382.94              |
| ACH<br>ACH    | Feather River Charter School                          | 4/8/2022             | 59.81               |
| ACH<br>ACH    | Seguoia Grove Charter Alliance                        | 4/8/2022             | 3,091.81            |
| ACH           | Sequoia Grove Charter Alliance                        | 4/8/2022             | 1,485.82            |
| ACII          | Sequota Grove Charter Amarice                         | 7/0/2022             | 1,403.02            |

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| Check<br>Number | Vendor Name                                     | Check Date           | Check<br>Amount |
|-----------------|---|----------------------|-----------------|
| ACH             | Sequoia Grove Charter Alliance                  | 4/8/2022             | 7,692.66        |
| ACH             | Sequoia Grove Charter Alliance                  | 4/8/2022             | 257.88          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 239.61          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 38.59           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 122.44          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 147.04          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 120.00          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 244.14          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 91.35           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 17.71           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 162.33          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 75.45           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 40.74           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 52.86           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 8.61            |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 85.45           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 34.46           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 35.89           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 68.52           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 98.56           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 316.56          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 61.24           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 178.18          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 16.15           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 20.73           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 67.12           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 48.90           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 493.25          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 213.58          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 36.67           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 28.90           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 30.31           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 62.10           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 112.96          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 111.59          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 219.47          |
| ACH<br>ACH      | Amazon Capital Services                         | 4/8/2022             | 66.57           |
|                 | Amazon Capital Services                         | 4/8/2022             | 90.06           |
| ACH<br>ACH      | Amazon Capital Services Amazon Capital Services | 4/8/2022<br>4/8/2022 | 13.82<br>102.10 |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 20.36           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 26.80           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 113.72          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 186.91          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 106.33          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 115.71          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 84.77           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 27.04           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 173.08          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 164.43          |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 41.44           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 77.61           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 60.53           |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 9.73            |
| ACH             | Amazon Capital Services                         | 4/8/2022             | 145.46          |
|                 | Amazon Capital Services                         | 4/8/2022             | 188.67          |
| ACH             | Amazon Capital Services                         |                      |                 |
| ACH<br>ACH      | Amazon Capital Services                         | 4/8/2022             | 75.70           |

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| Check<br>Number | Vendor Name  | Check Date             | Check<br>Amount |
|-----------------|--|------------------------|-----------------|
| ACH             | Amazon Capital Services                            | 4/8/2022               | 99.65           |
| ACH             | Amazon Capital Services                            | 4/14/2022              | 21.55           |
| ACH             | Amazon Capital Services                            | 4/14/2022              | 38.61           |
| ACH             | Amazon Capital Services                            | 4/14/2022              | 17.16           |
| ACH             | Amazon Capital Services                            | 4/14/2022              | 139.64          |
| ACH             | Amazon Capital Services                            | 4/14/2022              | 69.46           |
| ACH             | Amazon Capital Services                            | 4/14/2022              | 328.86          |
| ACH             | Amazon Capital Services                            | 4/14/2022              | 300.29          |
| ACH             | Amazon Capital Services                            | 4/14/2022              | 15.00           |
| ACH             | Clarksville Charter School                         | 4/14/2022              | 6.03            |
| ACH             | Clarksville Charter School                         | 4/14/2022              | 48.48           |
| ACH             | Feather River Charter School                       | 4/14/2022              | 2,480.40        |
| ACH             | Feather River Charter School                       | 4/14/2022              | 1,254.25        |
| ACH             | Feather River Charter School                       | 4/14/2022              | 1,095.58        |
| ACH             | Feather River Charter School                       | 4/14/2022              | 28.50           |
| ACH             | Feather River Charter School                       | 4/14/2022              | 28.50           |
| ACH             | Sequoia Grove Charter Alliance                     | 4/14/2022              | 1,258.50        |
| ACH             | Sequoia Grove Charter Alliance                     | 4/14/2022              | 2,470.09        |
| ACH             | Amazon Capital Services                            | 4/15/2022              | 95.38           |
| ACH             | Amazon Capital Services                            | 4/15/2022              | 34.84           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 64.93           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 82.30           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 25.26           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 68.36           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 78.71           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 210.41          |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 181.90          |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 5.92            |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 266.21          |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 228.78          |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 65.93           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 72.51           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 72.55           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 36.46           |
| ACH             | Amazon Capital Services                            | 4/21/2022<br>4/21/2022 | 39.77<br>87.23  |
| ACH<br>ACH      | Amazon Capital Services<br>Amazon Capital Services | 4/21/2022              |                 |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 161.90<br>96.51 |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 112.88          |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 8.65            |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 127.03          |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 116.67          |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 37.11           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 32.16           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 54.11           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 95.81           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 17.15           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 193.67          |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 29.44           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 17.47           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 65.22           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 28.30           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 91.58           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 98.33           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 32.41           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 154.10          |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 90.60           |
| ACH             | Amazon Capital Services                            | 4/21/2022              | 9.62            |
|                 |  |                        |                 |

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| Check  | Vandar Nama                    | Chack Data | Check    |
|--------|--------------------------------|------------|----------|
| Number | Vendor Name                    | Check Date | Amount   |
| ACH    | Amazon Capital Services        | 4/21/2022  | 24.34    |
| ACH    | Amazon Capital Services        | 4/21/2022  | 28.94    |
| ACH    | Amazon Capital Services        | 4/21/2022  | 115.48   |
| ACH    | Amazon Capital Services        | 4/21/2022  | 53.48    |
| ACH    | Amazon Capital Services        | 4/21/2022  | 52.85    |
| ACH    | Amazon Capital Services        | 4/21/2022  | 189.28   |
| ACH    | Clarksville Charter School     | 4/21/2022  | 1,011.87 |
| ACH    | Clarksville Charter School     | 4/21/2022  | 890.40   |
| ACH    | Feather River Charter School   | 4/21/2022  | 64.80    |
| ACH    | Sequoia Grove Charter Alliance | 4/21/2022  | 3,600.00 |
| ACH    | Sequoia Grove Charter Alliance | 4/21/2022  | 645.11   |
| ACH    | Sequoia Grove Charter Alliance | 4/21/2022  | 592.00   |
| ACH    | Amazon Capital Services        | 4/27/2022  | 69.35    |
| ACH    | Amazon Capital Services        | 4/27/2022  | 196.24   |
| ACH    | Amazon Capital Services        | 4/27/2022  | 54.09    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 61.86    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 35.27    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 95.56    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 75.52    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 268.23   |
| ACH    | Amazon Capital Services        | 4/28/2022  | 123.72   |
| ACH    | Amazon Capital Services        | 4/28/2022  | 85.10    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 324.66   |
| ACH    | Amazon Capital Services        | 4/28/2022  | 143.76   |
| ACH    | Amazon Capital Services        | 4/28/2022  | 61.19    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 101.06   |
| ACH    | Amazon Capital Services        | 4/28/2022  | 46.03    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 24.66    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 327.93   |
| ACH    | Amazon Capital Services        | 4/28/2022  | 250.15   |
| ACH    | Amazon Capital Services        | 4/28/2022  | 389.99   |
| ACH    | Amazon Capital Services        | 4/28/2022  | 271.45   |
| ACH    | Amazon Capital Services        | 4/28/2022  | 12.16    |
| ACH    | Amazon Capital Services        | 4/28/2022  | 70.85    |
|        |                                |            |          |

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For the period ended April 30, 2022

| Check<br>Number | Vendor Name                    | Check Date | Check<br>Amount |
|-----------------|--------------------------------|------------|-----------------|
| ACH             | Amazon Capital Services        | 4/28/2022  | 226.98          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 84.43           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 121.04          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 9.75            |
| ACH             | Amazon Capital Services        | 4/28/2022  | 79.26           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 282.79          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 63.60           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 44.20           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 162.56          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 124.76          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 239.38          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 100.07          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 61.04           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 38.01           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 513.86          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 53.40           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 268.75          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 347.21          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 393.12          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 97.54           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 16.24           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 310.85          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 176.23          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 46.01           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 7.32            |
| ACH             | Amazon Capital Services        | 4/28/2022  | 202.15          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 163.07          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 8.00            |
| ACH             | Amazon Capital Services        | 4/28/2022  | 305.84          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 397.33          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 33.01           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 293.40          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 68.92           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 112.50          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 200.24          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 186.64          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 41.28           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 41.99           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 298.76          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 18.76           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 109.34          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 172.74          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 186.10          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 258.39          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 7.32            |
| ACH             | Amazon Capital Services        | 4/28/2022  | 110.06          |
| ACH             | Amazon Capital Services        | 4/28/2022  | 21.65           |
| ACH             | Amazon Capital Services        | 4/28/2022  | 86.51           |
| ACH             | Charter Impact, Inc.           | 4/28/2022  | 150.00          |
| ACH             | Charter Impact, Inc.           | 4/28/2022  | 245.00          |
| ACH             | Sequoia Grove Charter Alliance | 4/28/2022  | 33,364.88       |
| ACH             | Sequoia Grove Charter Alliance | 4/28/2022  | 11,121.63       |
| ACH             | Sequoia Grove Charter Alliance | 4/28/2022  | 59.29           |
| ACH             | Sequoia Grove Charter Alliance | 4/28/2022  | 1,050.50        |
| ACH             | Sequoia Grove Charter Alliance | 4/28/2022  | 230.00          |

Total Disbursements issued in April \$ 362,995.42

Accounts Payable Aging

| Vendor Name                                | Invoice/Credit Number | Invoice Date | Date Due                 | Current   | 1 - 30 Days Past<br>Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total         |
|--|-----------------------|--------------|--------------------------|-----------|-------------------------|--------------------------|--------------------------|--------------------------|---------------|
| Provenance                                 | 5021                  | 5/13/2021    | 6/14/2021                | \$ -      | \$ -                    | \$ -                     | \$ -                     | \$ 30,224.69             | \$ 30,224.6   |
| Charter Impact, Inc.                       | QTR12022              | 4/19/2022    | 4/19/2022                | -         | 20.00                   | -                        | -                        | -                        | 20.0          |
| Global Teletherapy                         | 6428                  | 4/6/2022     | 5/6/2022                 | 11,570.00 | -                       | -                        | -                        | -                        | 11,570.0      |
| Sequoia Grove Charter Alliance             | 6609                  | 4/8/2022     | 5/8/2022                 | 4,852.88  | -                       | -                        | -                        | -                        | 4,852.8       |
| International Academy of Science           | 85119                 | 4/11/2022    | 5/11/2022                | 750.00    | -                       | -                        | -                        | -                        | 750.0         |
| School Pathways, LLC                       | 140-INV3347           | 4/12/2022    | 5/12/2022                | 217.50    | -                       | -                        | -                        | -                        | 217.5         |
| Growing Healthy Children Therapy Services, | LVCS 2203             | 4/13/2022    | 5/13/2022                | 1,812.50  | -                       | -                        | -                        | -                        | 1,812.5       |
| Feather River Charter School               | 6169                  | 4/14/2022    | 5/14/2022                | 93.85     | -                       | -                        | -                        | -                        | 93.8          |
| Feather River Charter School               | 6172                  | 4/14/2022    | 5/14/2022                | 173.06    | -                       | -                        | -                        | -                        | 173.0         |
| Clarksville Charter School                 | 6134                  | 4/14/2022    | 5/14/2022                | 304.00    | -                       | -                        | -                        | -                        | 304.0         |
| Clarksville Charter School                 | 6136                  | 4/14/2022    | 5/14/2022                | 33.00     | -                       | -                        | -                        | -                        | 33.0          |
| Think Outside, LLC                         | 125876                | 4/14/2022    | 5/14/2022                | 155.00    | -                       | -                        | -                        | -                        | 155.0         |
| Think Outside, LLC                         | 125888                | 4/14/2022    | 5/14/2022                | 155.00    | -                       | -                        | -                        | -                        | 155.0         |
| Home Science Tools                         | 000410969             | 4/14/2022    | 5/14/2022                | 25.40     | -                       | -                        | -                        | -                        | 25.4          |
| Home Science Tools                         | 000410970             | 4/14/2022    | 5/14/2022                | 25.40     | -                       | -                        | -                        | -                        | 25.4          |
| Seguoia Grove Charter Alliance             | 8014                  | 4/14/2022    | 5/14/2022                | 44.55     | _                       | _                        | _                        | _                        | 44.5          |
| Sequoia Grove Charter Alliance             | 6618                  | 4/14/2022    | 5/14/2022                | 779.63    | _                       | _                        | _                        | _                        | 779.6         |
| Reading For Life                           | 0359                  | 4/14/2022    | 5/14/2022                | 605.00    | _                       | _                        | _                        | _                        | 605.0         |
| Rainbow Resource Center                    | 4738757               | 4/14/2022    | 5/14/2022                | 107.78    | _                       | _                        | _                        | _                        | 107.7         |
| Rainbow Resource Center                    | 4738764               | 4/14/2022    | 5/14/2022                | 54.48     | _                       | _                        | _                        | _                        | 54.4          |
| Rainbow Resource Center                    | 4739024               | 4/14/2022    | 5/14/2022                | 118.16    | -                       | _                        | _                        | _                        | 118.1         |
| Rainbow Resource Center                    | 4739025               | 4/14/2022    | 5/14/2022                | 42.89     | _                       | _                        | _                        | _                        | 42.8          |
| Rainbow Resource Center                    | 4739026               | 4/14/2022    | 5/14/2022                | 27.13     | _                       | _                        | _                        | _                        | 27.1          |
| Rainbow Resource Center                    | 4739029               | 4/14/2022    | 5/14/2022                | 49.65     | _                       | _                        | _                        | _                        | 49.6          |
| Rainbow Resource Center                    | 4739040               | 4/14/2022    | 5/14/2022                | 28.61     | _                       | _                        | _                        | _                        | 28.6          |
| Rainbow Resource Center                    | 4739063               | 4/14/2022    | 5/14/2022                | 34.26     | _                       | _                        | _                        | _                        | 34.2          |
| Rainbow Resource Center                    | 4739065               | 4/14/2022    | 5/14/2022                | 25.13     | _                       | _                        | _                        | _                        | 25.1          |
| Rainbow Resource Center                    | 4739178               | 4/14/2022    | 5/14/2022                | 153.18    | _                       | _                        | _                        | _                        | 153.1         |
| Rainbow Resource Center                    | 4739524               | 4/15/2022    | 5/15/2022                | 54.69     | _                       | _                        | _                        | _                        | 54.6          |
| Specialized Therapy Services               | LVCS01-0322           | 4/15/2022    | 5/15/2022                | 3,606.25  | _                       | _                        | _                        | _                        | 3,606.2       |
| Learn and Create, Inc.                     | 21303                 | 4/15/2022    | 5/15/2022                | 146.67    | _                       | _                        | _                        | _                        | 146.6         |
| Ferrain Park Climbing Center               | 6913                  | 4/15/2022    | 5/15/2022                | 90.00     | _                       | _                        | _                        |                          | 90.0          |
| Teaching Textbooks                         | 42845                 | 4/18/2022    | 5/18/2022                | 67.08     | _                       | _                        | _                        | _                        | 67.0          |
| A Brighter Child, Inc                      | 60549                 | 4/18/2022    | 5/18/2022                | 120.00    | _                       | _                        | _                        | _                        | 120.0         |
| All About Learning Press, Inc.             | 910978                | 4/19/2022    | 5/19/2022                | 63.52     | _                       | _                        | _                        | _                        | 63.5          |
| Law Offices of Young Minney & Corr LLP     | 76345                 | 4/19/2022    | 5/19/2022                | 305.00    | _                       | _                        | _                        | _                        | 305.0         |
| History Unboxed LLC                        | wc-13834HU            | 4/19/2022    | 5/19/2022                | 233.11    |                         |                          |                          |                          | 233.1         |
| Sequoia Grove Charter Alliance             | 6627                  | 4/19/2022    | 5/19/2022                | 3,397.01  |                         |                          |                          | _                        | 3,397.0       |
| Sequoia Grove Charter Alliance             | 6638                  | 4/20/2022    | 5/20/2022                | 6,625.26  |                         |                          |                          | _                        | 6,625.2       |
| School Pathways, LLC                       | 140-INV3216           | 4/20/2022    | 5/20/2022                | 3,353.62  | -                       | -                        | _                        | _                        | 3,353.6       |
| LEGO Education                             | 1190501138            | 4/20/2022    | 5/20/2022                | 386.05    |                         | -                        | -                        | _                        | 386.0         |
| Rainbow Resource Center                    | 4741248               | 4/20/2022    | 5/20/2022                | 120.94    | -                       | -                        | -                        | -                        | 120.9         |
|  | 25499                 | 4/20/2022    | 5/20/2022                | 703.75    | -                       | -                        | -                        | -                        | 703.7         |
| E-Therapy, LLC<br>HBCO LLC                 | 1268793               | 4/20/2022    |                          | 44.99     | -                       | -                        | -                        | -                        |               |
|  | 61832                 | 4/21/2022    | 5/21/2022                |           | -                       | -                        | -                        | -                        | 44.9          |
| A Brighter Child, Inc                      |                       |              | 5/21/2022                | 165.90    | -                       | -                        | -                        | -                        | 165.9         |
| Thrive Homeschool Program                  | 379                   | 4/21/2022    | 5/21/2022                | 329.58    | -                       | -                        | -                        | -                        | 329.5         |
| History Unboxed LLC                        | wc-13850HU            | 4/21/2022    | 5/21/2022<br>oardOnTrack | 323.55    | -                       | -                        | -                        | -                        | 323.5<br>64 d |

Accounts Payable Aging

| Vendor Name                         | Invoice/Credit Number | Invoice Date | Date Due  | Current  | 1 - 30 Days Past<br>Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total   |
|-------------------------------------|-----------------------|--------------|-----------|----------|-------------------------|--------------------------|--------------------------|--------------------------|---------|
| History Unboxed LLC                 | wc-13891HU            | 4/21/2022    | 5/21/2022 | 468.40   | -                       | -                        | -                        | -                        | 468.4   |
| History Unboxed LLC                 | wc-13892HU            | 4/21/2022    | 5/21/2022 | 468.40   | -                       | -                        | -                        | -                        | 468.4   |
| History Unboxed LLC                 | wc-13899HU            | 4/21/2022    | 5/21/2022 | 65.41    | -                       | -                        | -                        | -                        | 65.4    |
| History Unboxed LLC                 | wc-13904HU            | 4/21/2022    | 5/21/2022 | 318.55   | -                       | -                        | -                        | -                        | 318.5   |
| History Unboxed LLC                 | wc-13905HU            | 4/21/2022    | 5/21/2022 | 65.91    | -                       | -                        | -                        | -                        | 65.9    |
| History Unboxed LLC                 | wc-13906HU            | 4/21/2022    | 5/21/2022 | 65.91    | -                       | -                        | -                        | -                        | 65.9    |
| History Unboxed LLC                 | wc-13909HU            | 4/21/2022    | 5/21/2022 | 468.40   | -                       | -                        | -                        | -                        | 468.40  |
| Institute for Excellence in Writing | 886456                | 4/21/2022    | 5/21/2022 | 167.16   | -                       | -                        | -                        | -                        | 167.1   |
| Institute for Excellence in Writing | 886458                | 4/21/2022    | 5/21/2022 | 37.25    | -                       | -                        | -                        | -                        | 37.2    |
| Rainbow Resource Center             | 4741451               | 4/21/2022    | 5/21/2022 | 195.03   | -                       | -                        | -                        | -                        | 195.0   |
| Rainbow Resource Center             | 4741459               | 4/21/2022    | 5/21/2022 | 43.50    | -                       | -                        | -                        | -                        | 43.5    |
| Sequoia Grove Charter Alliance      | 6642                  | 4/21/2022    | 5/21/2022 | 1,727.02 | -                       | -                        | -                        | -                        | 1,727.0 |
| Sequoia Grove Charter Alliance      | 6635                  | 4/21/2022    | 5/21/2022 | 1,485.82 | -                       | -                        | -                        | -                        | 1,485.8 |
| Sequoia Grove Charter Alliance      | 6643                  | 4/22/2022    | 5/22/2022 | 257.88   | -                       | -                        | -                        | -                        | 257.8   |
| Sequoia Grove Charter Alliance      | 6646                  | 4/22/2022    | 5/22/2022 | 925.59   | -                       | -                        | -                        | -                        | 925.5   |
| A Brighter Child, Inc               | 61498                 | 4/22/2022    | 5/22/2022 | 93.09    | -                       | -                        | -                        | -                        | 93.09   |
| All About Learning Press, Inc.      | 911023                | 4/25/2022    | 5/25/2022 | 61.86    | -                       | -                        | -                        | -                        | 61.8    |
| The Critical Thinking Co.           | 182642                | 4/25/2022    | 5/25/2022 | 17.94    | -                       | -                        | -                        | -                        | 17.9    |
| Lakeshore                           | 812528042022          | 4/25/2022    | 5/25/2022 | 760.20   | -                       | -                        | -                        | -                        | 760.2   |
| History Unboxed LLC                 | wc-14108HU            | 4/25/2022    | 5/25/2022 | 175.83   | -                       | -                        | -                        | -                        | 175.8   |
| History Unboxed LLC                 | wc-14109HU            | 4/25/2022    | 5/25/2022 | 120.88   | -                       | -                        | -                        | -                        | 120.8   |
| History Unboxed LLC                 | wc-14110HU            | 4/25/2022    | 5/25/2022 | 120.88   | -                       | -                        | -                        | -                        | 120.8   |
| History Unboxed LLC                 | wc-14111HU            | 4/25/2022    | 5/25/2022 | 468.40   | -                       | -                        | -                        | -                        | 468.40  |
| History Unboxed LLC                 | wc-14157HU            | 4/25/2022    | 5/25/2022 | 65.41    | -                       | -                        | -                        | -                        | 65.43   |
| FalkBox.Mom                         | 578683                | 4/25/2022    | 5/25/2022 | 112.61   | -                       | -                        | -                        | -                        | 112.63  |
| Rainbow Resource Center             | 4742307               | 4/25/2022    | 5/25/2022 | 33.47    | -                       | -                        | -                        | -                        | 33.47   |
| Rainbow Resource Center             | 4742427               | 4/25/2022    | 5/25/2022 | 12.59    | -                       | -                        | -                        | -                        | 12.59   |
| Amazon Capital Services             | 1NQ9-93P7-HQHF        | 4/13/2022    | 5/28/2022 | 417.44   | -                       | -                        | -                        | -                        | 417.4   |
| Amazon Capital Services             | 1NQ9-93P7-RP94        | 4/13/2022    | 5/28/2022 | 21.41    | -                       | -                        | -                        | -                        | 21.43   |
| Amazon Capital Services             | 1NQ9-93P7-VGHT        | 4/13/2022    | 5/28/2022 | 21.44    | -                       | -                        | -                        | -                        | 21.44   |
| Amazon Capital Services             | 1PMV-GV63-CTGG        | 4/13/2022    | 5/28/2022 | 20.37    | -                       | -                        | -                        | -                        | 20.3    |
| Amazon Capital Services             | 1PMV-GV63-D9JQ        | 4/13/2022    | 5/28/2022 | 146.69   | -                       | -                        | -                        | -                        | 146.69  |
| Amazon Capital Services             | 1PMV-GV63-F3HW        | 4/13/2022    | 5/28/2022 | 20.60    | -                       | -                        | -                        | -                        | 20.6    |
| Amazon Capital Services             | 1PMV-GV63-PFHW        | 4/13/2022    | 5/28/2022 | 36.21    | -                       | -                        | -                        | -                        | 36.2    |
| Amazon Capital Services             | 1PMV-GV63-PLYL        | 4/13/2022    | 5/28/2022 | 40.52    | -                       | -                        | -                        | -                        | 40.5    |
| Amazon Capital Services             | 1PMV-GV63-RG6C        | 4/13/2022    | 5/28/2022 | 137.50   | -                       | -                        | -                        | -                        | 137.50  |
| Amazon Capital Services             | 1PV9-331Q-MCRM        | 4/13/2022    | 5/28/2022 | 45.84    | -                       | -                        | -                        | -                        | 45.8    |
| Amazon Capital Services             | 1PV9-331Q-NFDG        | 4/13/2022    | 5/28/2022 | 95.67    | -                       | -                        | -                        | -                        | 95.6    |
| Amazon Capital Services             | 1PV9-331Q-WJFP        | 4/13/2022    | 5/28/2022 | 133.81   | -                       | -                        | -                        | -                        | 133.8   |
| Amazon Capital Services             | 1P6C-RDGX-N7V7        | 4/13/2022    | 5/28/2022 | 188.68   | -                       | -                        | -                        | -                        | 188.6   |
| Amazon Capital Services             | 1P6C-RDGX-QQDM        | 4/13/2022    | 5/28/2022 | 120.28   | -                       | -                        | -                        | -                        | 120.2   |
| Amazon Capital Services             | 1QPR-VFRQ-7KLX        | 4/13/2022    | 5/28/2022 | 215.03   | _                       | -                        | _                        | -                        | 215.0   |
| Amazon Capital Services             | 1QPR-VFRQ-CM6L        | 4/13/2022    | 5/28/2022 | 142.83   | _                       | _                        | _                        | _                        | 142.8   |
| Amazon Capital Services             | 14YG-YWMF-WWR1        | 4/13/2022    | 5/28/2022 | 18.70    | _                       | _                        | _                        | _                        | 18.7    |
| Amazon Capital Services             | 16FR-16M3-VRYP        | 4/13/2022    | 5/28/2022 | 35.27    | _                       | _                        | _                        | _                        | 35.2    |
| Amazon Capital Services             | 16FR-16M3-XRN7        | 4/13/2022    | 5/28/2022 | 18.70    | _                       | -                        | -                        | _                        | 18.7    |
| Amazon Capital Services             | 16XJ-KHVH-WG9G        | 4/13/2022    | 5/28/2022 | 163.90   | _                       | _                        | _                        | _                        | 163.90  |
| Amazon Capital Services             | 1FGX-WYFY-RG4L        | 4/13/2022    | 5/28/2022 | 325.54   | _                       | _                        | _                        | _                        | 325.54  |
| azon capital scivices               | II OA WIII NO-FE      | Powered by R |           | 323.34   |                         |                          |                          |                          | 65.0    |

Accounts Payable Aging

| Vendor Name             | Invoice/Credit Number | Invoice Date | Date Due     | Current | 1 - 30 Days Past<br>Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total  |
|-------------------------|-----------------------|--------------|--------------|---------|-------------------------|--------------------------|--------------------------|--------------------------|--------|
| Amazon Capital Services | 1FGX-WYFY-WY1W        | 4/13/2022    | 5/28/2022    | 26.09   | -                       | -                        | -                        | -                        | 26.09  |
| Amazon Capital Services | 1GHP-XRW9-99YX        | 4/13/2022    | 5/28/2022    | 116.32  | -                       | -                        | -                        | -                        | 116.32 |
| Amazon Capital Services | 1GHP-XRW9-F17K        | 4/13/2022    | 5/28/2022    | 49.89   | -                       | -                        | -                        | -                        | 49.89  |
| Amazon Capital Services | 1GHP-XRW9-RNFP        | 4/13/2022    | 5/28/2022    | 696.49  | -                       | -                        | -                        | -                        | 696.49 |
| Amazon Capital Services | 1GVQ-4QHR-66RV        | 4/13/2022    | 5/28/2022    | 240.06  | -                       | -                        | -                        | -                        | 240.06 |
| Amazon Capital Services | 1GVQ-4QHR-DF3R        | 4/13/2022    | 5/28/2022    | 176.64  | -                       | -                        | -                        | -                        | 176.64 |
| Amazon Capital Services | 1GVQ-4QHR-PPT4        | 4/13/2022    | 5/28/2022    | 57.64   | -                       | -                        | -                        | -                        | 57.64  |
| Amazon Capital Services | 1GVQ-4QHR-PWDX        | 4/13/2022    | 5/28/2022    | 130.64  | -                       | -                        | -                        | -                        | 130.64 |
| Amazon Capital Services | 1GVQ-4QHR-PWLG        | 4/13/2022    | 5/28/2022    | 42.09   | -                       | -                        | -                        | -                        | 42.09  |
| Amazon Capital Services | 1GVQ-4QHR-Q641        | 4/13/2022    | 5/28/2022    | 247.56  | -                       | -                        | -                        | -                        | 247.56 |
| Amazon Capital Services | 1HM4-FVWR-6GT1        | 4/13/2022    | 5/28/2022    | 15.34   | -                       | -                        | -                        | -                        | 15.34  |
| Amazon Capital Services | 1HM4-FVWR-6LDW        | 4/13/2022    | 5/28/2022    | 214.67  | -                       | -                        | -                        | -                        | 214.67 |
| Amazon Capital Services | 1HM4-FVWR-H3CW        | 4/13/2022    | 5/28/2022    | 149.52  | -                       | -                        | -                        | -                        | 149.52 |
| Amazon Capital Services | 1K6K-J9R4-N6D1        | 4/13/2022    | 5/28/2022    | 113.58  | -                       | -                        | -                        | -                        | 113.58 |
| Amazon Capital Services | 1K76-R97X-W9CL        | 4/13/2022    | 5/28/2022    | 30.30   | -                       | -                        | -                        | -                        | 30.30  |
| Amazon Capital Services | 1LD7-VWVW-PYFL        | 4/13/2022    | 5/28/2022    | 15.70   | -                       | -                        | -                        | -                        | 15.70  |
| Amazon Capital Services | 1LD7-VWVW-WTNP        | 4/13/2022    | 5/28/2022    | 18.70   | -                       | -                        | -                        | -                        | 18.70  |
| Amazon Capital Services | 1LRF-CCJG-C49L        | 4/13/2022    | 5/28/2022    | 232.94  | -                       | -                        | -                        | -                        | 232.94 |
| Amazon Capital Services | 1LRF-CCJG-XTF9        | 4/13/2022    | 5/28/2022    | 178.82  | -                       | -                        | -                        | -                        | 178.82 |
| Amazon Capital Services | 1M6H-P7JQ-FXX6        | 4/13/2022    | 5/28/2022    | 331.13  | -                       | -                        | -                        | -                        | 331.13 |
| Amazon Capital Services | 1M6H-P7JQ-TQ37        | 4/13/2022    | 5/28/2022    | 345.94  | -                       | -                        | -                        | -                        | 345.94 |
| Amazon Capital Services | 1QPR-VFRQ-MNJ6        | 4/13/2022    | 5/28/2022    | 93.72   | -                       | -                        | -                        | -                        | 93.72  |
| Amazon Capital Services | 1QPR-VFRQ-WWXF        | 4/13/2022    | 5/28/2022    | 274.38  | -                       | -                        | -                        | -                        | 274.38 |
| Amazon Capital Services | 1RDD-DV9V-XCC4        | 4/13/2022    | 5/28/2022    | 25.53   | -                       | -                        | -                        | -                        | 25.53  |
| Amazon Capital Services | 1RHY-FDKR-MKJ4        | 4/13/2022    | 5/28/2022    | 51.30   | -                       | -                        | -                        | -                        | 51.30  |
| Amazon Capital Services | 1RHY-FDKR-W4XY        | 4/13/2022    | 5/28/2022    | 39.51   | -                       | -                        | -                        | -                        | 39.51  |
| Amazon Capital Services | 1TVM-HQ61-GXMC        | 4/13/2022    | 5/28/2022    | 10.71   | -                       | -                        | -                        | -                        | 10.71  |
| Amazon Capital Services | 1TVM-HQ61-NKWL        | 4/13/2022    | 5/28/2022    | 374.50  | -                       | -                        | -                        | -                        | 374.50 |
| Amazon Capital Services | 1YV3-M4JN-HGL6        | 4/13/2022    | 5/28/2022    | 155.47  | -                       | -                        | -                        | -                        | 155.47 |
| Amazon Capital Services | 1YXM-TVKR-DMGH        | 4/13/2022    | 5/28/2022    | 70.31   | -                       | -                        | -                        | -                        | 70.31  |
| Amazon Capital Services | 1YXM-TVKR-MW61        | 4/13/2022    | 5/28/2022    | 196.44  | -                       | -                        | -                        | -                        | 196.44 |
| Amazon Capital Services | 1WFY-JKXH-WTVK        | 4/13/2022    | 5/28/2022    | 18.70   | -                       | -                        | -                        | -                        | 18.70  |
| Amazon Capital Services | 1WXN-T1JY-WHLT        | 4/13/2022    | 5/28/2022    | 195.96  | -                       | -                        | -                        | -                        | 195.96 |
| Amazon Capital Services | 1X91-Q9GW-NRTQ        | 4/13/2022    | 5/28/2022    | 78.29   | -                       | -                        | -                        | -                        | 78.29  |
| Amazon Capital Services | 1VF3-NMXN-FLDD        | 4/13/2022    | 5/28/2022    | 59.28   | -                       | -                        | -                        | -                        | 59.28  |
| Amazon Capital Services | 1VF3-NMXN-HHH1        | 4/13/2022    | 5/28/2022    | 186.60  | -                       | -                        | -                        | -                        | 186.60 |
| Amazon Capital Services | 1VJC-WM4K-XX41        | 4/13/2022    | 5/28/2022    | 110.92  | -                       | -                        | -                        | -                        | 110.92 |
| Amazon Capital Services | 1VPN-F1LJ-DX1H        | 4/13/2022    | 5/28/2022    | 268.25  | -                       | -                        | -                        | -                        | 268.25 |
| Amazon Capital Services | 1VPN-F1LJ-NCRV        | 4/13/2022    | 5/28/2022    | 96.19   | -                       | -                        | -                        | -                        | 96.19  |
| Amazon Capital Services | 1VTW-697D-3W4J        | 4/13/2022    | 5/28/2022    | 101.22  | -                       | -                        | -                        | -                        | 101.22 |
| Amazon Capital Services | 1XJX-6KJ4-3HFF        | 4/13/2022    | 5/28/2022    | 42.85   | -                       | -                        | -                        | -                        | 42.85  |
| Amazon Capital Services | 1XJX-6KJ4-CTTM        | 4/13/2022    | 5/28/2022    | 257.38  | -                       | -                        | -                        | -                        | 257.38 |
| Amazon Capital Services | 1XJX-6KJ4-H3MH        | 4/13/2022    | 5/28/2022    | 354.82  | -                       | -                        | -                        | -                        | 354.82 |
| Amazon Capital Services | 1XJX-6KJ4-NCX4        | 4/13/2022    | 5/28/2022    | 18.49   | -                       | -                        | -                        | -                        | 18.49  |
| Amazon Capital Services | 1XJX-6KJ4-TN44        | 4/13/2022    | 5/28/2022    | 331.61  | -                       | -                        | -                        | -                        | 331.61 |
| Amazon Capital Services | 1XJX-6KJ4-XD71        | 4/13/2022    | 5/28/2022    | 39.69   | -                       | -                        | -                        | -                        | 39.69  |
| Amazon Capital Services | 1YPX-RGTQ-4T3J        | 4/14/2022    | 5/29/2022    | 185.77  | -                       | -                        | -                        | -                        | 185.77 |
| Amazon Capital Services | 1V3W-PLJC-D6N6        | 4/14/2022    | 5/29/2022    | 128.75  | -                       | -                        | -                        | -                        | 128.75 |
| •                       |                       |              | BoardOnTrack |         |                         |                          |                          |                          | 66 of  |

Accounts Payable Aging

| Vendor Name             | Invoice/Credit Number | Invoice Date | Date Due    | Current | 1 - 30 Days Past<br>Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total  |
|-------------------------|-----------------------|--------------|-------------|---------|-------------------------|--------------------------|--------------------------|--------------------------|--------|
| Amazon Capital Services | 11RK-D9C1-L667        | 4/14/2022    | 5/29/2022   | 14.84   | -                       | -                        | -                        | -                        | 14.8   |
| Amazon Capital Services | 11RK-D9C1-THYP        | 4/14/2022    | 5/29/2022   | 201.29  | -                       | -                        | -                        | -                        | 201.2  |
| Amazon Capital Services | 136T-VM1J-3RKD        | 4/14/2022    | 5/29/2022   | 173.35  | -                       | -                        | -                        | -                        | 173.3  |
| Amazon Capital Services | 1DY9-Q7JM-C7QD        | 4/14/2022    | 5/29/2022   | 13.86   | -                       | -                        | -                        | -                        | 13.8   |
| Amazon Capital Services | 1DY9-Q7JM-VQJ4        | 4/14/2022    | 5/29/2022   | 23.69   | -                       | -                        | -                        | -                        | 23.6   |
| Amazon Capital Services | 1J4D-V1JR-6WFX        | 4/14/2022    | 5/29/2022   | 61.67   | -                       | -                        | -                        | -                        | 61.6   |
| Amazon Capital Services | 13VG-C7K9-D644        | 4/14/2022    | 5/29/2022   | 240.19  | -                       | -                        | -                        | -                        | 240.1  |
| Amazon Capital Services | 1N9G-QN3X-GDRX        | 4/14/2022    | 5/29/2022   | 76.37   | -                       | -                        | -                        | -                        | 76.3   |
| Amazon Capital Services | 1NXN-DF9V-JTY3        | 4/15/2022    | 5/30/2022   | 2.15    | -                       | -                        | -                        | -                        | 2.1    |
| Amazon Capital Services | 1PYR-N3WG-WKYW        | 4/15/2022    | 5/30/2022   | 25.62   | -                       | -                        | -                        | -                        | 25.6   |
| Amazon Capital Services | 17RF-NFTC-3KF9        | 4/15/2022    | 5/30/2022   | 44.15   | -                       | -                        | -                        | -                        | 44.1   |
| Amazon Capital Services | 111P-NWWM-4Y3M        | 4/15/2022    | 5/30/2022   | 206.39  | -                       | -                        | -                        | -                        | 206.3  |
| Amazon Capital Services | 1QYN-K9PW-74HY        | 4/15/2022    | 5/30/2022   | 34.53   | -                       | -                        | -                        | -                        | 34.5   |
| Amazon Capital Services | 1WV3-6QH1-JX3P        | 4/15/2022    | 5/30/2022   | 65.60   | -                       | -                        | -                        | -                        | 65.6   |
| Amazon Capital Services | 1XK1-PFYC-4QQT        | 4/15/2022    | 5/30/2022   | 150.14  | -                       | -                        | -                        | -                        | 150.1  |
| Amazon Capital Services | 1R3Q-1MMM-G13C        | 4/18/2022    | 6/2/2022    | 27.62   | -                       | -                        | -                        | -                        | 27.6   |
| Amazon Capital Services | 1R3Q-1MMM-LJRY        | 4/18/2022    | 6/2/2022    | 218.96  | -                       | -                        | -                        | -                        | 218.9  |
| Amazon Capital Services | 1R3Q-1MMM-NHDT        | 4/18/2022    | 6/2/2022    | 80.43   | -                       | -                        | -                        | -                        | 80.4   |
| Amazon Capital Services | 14J3-4RLV-N9VW        | 4/18/2022    | 6/2/2022    | 282.83  | -                       | -                        | -                        | -                        | 282.8  |
| Amazon Capital Services | 16GR-G6RV-3F6J        | 4/18/2022    | 6/2/2022    | 85.24   | -                       | -                        | -                        | -                        | 85.2   |
| Amazon Capital Services | 17K6-L63M-H7NJ        | 4/18/2022    | 6/2/2022    | 173.62  | -                       | -                        | -                        | -                        | 173.6  |
| Amazon Capital Services | 17K6-L63M-LM9N        | 4/18/2022    | 6/2/2022    | 231.83  | -                       | -                        | -                        | -                        | 231.8  |
| mazon Capital Services  | 1D14-H4QV-JW3L        | 4/18/2022    | 6/2/2022    | 176.86  | -                       | -                        | -                        | -                        | 176.8  |
| Amazon Capital Services | 1FG6-X3YC-4JTH        | 4/18/2022    | 6/2/2022    | 13.58   | -                       | -                        | -                        | -                        | 13.5   |
| Amazon Capital Services | 1MGT-W1NC-QVHH        | 4/18/2022    | 6/2/2022    | 52.86   | -                       | -                        | -                        | -                        | 52.8   |
| Amazon Capital Services | 1M4W-1YMG-97RQ        | 4/18/2022    | 6/2/2022    | 167.80  | -                       | -                        | -                        | -                        | 167.8  |
| Amazon Capital Services | 1KV9-N6HD-RHQN        | 4/18/2022    | 6/2/2022    | 42.06   | -                       | -                        | -                        | -                        | 42.0   |
| Amazon Capital Services | 1P91-YFKN-T6M1        | 4/18/2022    | 6/2/2022    | 253.95  | -                       | -                        | -                        | -                        | 253.9  |
| Amazon Capital Services | 1YMC-CD33-P436        | 4/19/2022    | 6/3/2022    | 36.62   | -                       | -                        | -                        | -                        | 36.6   |
| Amazon Capital Services | 1XJ9-YH4C-3WDN        | 4/20/2022    | 6/4/2022    | 69.25   | -                       | -                        | -                        | -                        | 69.2   |
| Amazon Capital Services | 1QVG-4WFJ-JHF3        | 4/20/2022    | 6/4/2022    | 46.85   | -                       | -                        | -                        | -                        | 46.8   |
| Amazon Capital Services | 1RVV-JLXP-16VW        | 4/20/2022    | 6/4/2022    | 32.16   | -                       | -                        | -                        | -                        | 32.1   |
| Amazon Capital Services | 1N41-1NKK-71MK        | 4/20/2022    | 6/4/2022    | 128.79  | -                       | -                        | -                        | -                        | 128.7  |
| Amazon Capital Services | 1FJD-Y3HP-HG7H        | 4/20/2022    | 6/4/2022    | 136.54  | -                       | -                        | -                        | -                        | 136.5  |
| Amazon Capital Services | 14PD-CL64-779Y        | 4/20/2022    | 6/4/2022    | 18.91   | -                       | -                        | -                        | -                        | 18.9   |
| Amazon Capital Services | 14PD-CL64-CYQY        | 4/20/2022    | 6/4/2022    | 145.72  | -                       | -                        | -                        | -                        | 145.7  |
| Amazon Capital Services | 1FTF-YKG6-XCCR        | 4/21/2022    | 6/5/2022    | 36.30   | -                       | -                        | -                        | -                        | 36.3   |
| Amazon Capital Services | 1MY1-7FFX-J6QQ        | 4/22/2022    | 6/6/2022    | 6.91    | -                       | -                        | -                        | -                        | 6.9    |
| Amazon Capital Services | 1MY1-7FFX-P74K        | 4/22/2022    | 6/6/2022    | 23.60   | -                       | -                        | -                        | -                        | 23.6   |
| Amazon Capital Services | 1MY1-7FFX-XCY6        | 4/22/2022    | 6/6/2022    | 54.67   | -                       | -                        | -                        | -                        | 54.6   |
| Amazon Capital Services | 1L4D-9MXR-4HYV        | 4/22/2022    | 6/6/2022    | 243.44  | -                       | -                        | -                        | -                        | 243.4  |
| Amazon Capital Services | 1FTF-YKG6-GW4M        | 4/22/2022    | 6/6/2022    | 134.93  | -                       | -                        | -                        | -                        | 134.9  |
| Amazon Capital Services | 1FTF-YKG6-K77V        | 4/22/2022    | 6/6/2022    | 153.26  | -                       | -                        | -                        | -                        | 153.2  |
| Amazon Capital Services | 1JMW-DMJP-HWH7        | 4/22/2022    | 6/6/2022    | 239.02  | -                       | -                        | -                        | -                        | 239.0  |
| Amazon Capital Services | 17G4-9PFC-M4JT        | 4/22/2022    | 6/6/2022    | 38.70   | -                       | -                        | -                        | -                        | 38.7   |
| Amazon Capital Services | 196K-YGX1-XDYQ        | 4/22/2022    | 6/6/2022    | 17.98   | -                       | -                        | -                        | -                        | 17.9   |
| Amazon Capital Services | 1CHM-6KWL-74XY        | 4/22/2022    | 6/6/2022    | 60.37   | -                       | -                        | -                        | -                        | 60.3   |
| Amazon Capital Services | 1416-Y6D3-61PJ        | 4/22/2022    | 6/6/2022    | 178.98  | -                       | -                        | -                        | -                        | 178.98 |
|                         |                       | Powered by B | aardOnTraak |         |                         |                          |                          |                          | 67 o   |

Accounts Payable Aging

| Vendor Name             | Invoice/Credit Number | Invoice Date   | Date Due              | Current      | 1 - 30 Days Past<br>Due | 31 - 60 Days<br>Past Due | 61 - 90 Days<br>Past Due | Over 90 Days<br>Past Due | Total        |
|-------------------------|-----------------------|----------------|-----------------------|--------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------|
| Amazon Capital Services | 141W-7WXP-JDWD        | 4/22/2022      | 6/6/2022              | 27.94        | -                       | -                        | -                        | -                        | 27.94        |
| Amazon Capital Services | 1RC3-119D-JD3Q        | 4/22/2022      | 6/6/2022              | 33.03        | -                       | -                        | -                        | -                        | 33.03        |
| Amazon Capital Services | 1RMY-J4YR-77TC        | 4/22/2022      | 6/6/2022              | 96.07        | -                       | -                        | -                        | -                        | 96.07        |
| Amazon Capital Services | 11LX-DWTP-CPGD        | 4/22/2022      | 6/6/2022              | 235.07       | -                       | -                        | -                        | -                        | 235.07       |
| Amazon Capital Services | 11LX-DWTP-CPJ6        | 4/22/2022      | 6/6/2022              | 78.63        | -                       | -                        | -                        | -                        | 78.63        |
| Amazon Capital Services | 1T1C-6J3R-C4YW        | 4/22/2022      | 6/6/2022              | 30.96        | -                       | -                        | -                        | -                        | 30.96        |
| Amazon Capital Services | 1T1C-6J3R-GGL7        | 4/22/2022      | 6/6/2022              | 62.12        | -                       | -                        | -                        | -                        | 62.12        |
| Amazon Capital Services | 1TQV-CY7Q-171C        | 4/22/2022      | 6/6/2022              | 20.95        | -                       | -                        | -                        | -                        | 20.95        |
| Amazon Capital Services | 1TQV-CY7Q-94TD        | 4/22/2022      | 6/6/2022              | 40.25        | -                       | -                        | -                        | -                        | 40.25        |
| Amazon Capital Services | 1VV4-WFXW-C1W9        | 4/22/2022      | 6/6/2022              | 28.21        | -                       | -                        | -                        | -                        | 28.21        |
| Amazon Capital Services | 1W9F-HFFL-1N3D        | 4/22/2022      | 6/6/2022              | 99.37        | -                       | -                        | -                        | -                        | 99.37        |
| Amazon Capital Services | 1QMR-WM9V-9FRH        | 4/22/2022      | 6/6/2022              | 71.97        | -                       | -                        | -                        | -                        | 71.97        |
| Amazon Capital Services | 1QMR-WM9V-9GKW        | 4/22/2022      | 6/6/2022              | 77.75        | -                       | -                        | -                        | -                        | 77.75        |
| Amazon Capital Services | 1NY6-MX61-6QPM        | 4/22/2022      | 6/6/2022              | 34.30        | -                       | -                        | -                        | -                        | 34.30        |
| Amazon Capital Services | 1NY6-MX61-7GL4        | 4/22/2022      | 6/6/2022              | 191.79       | -                       | -                        | -                        | -                        | 191.79       |
| Amazon Capital Services | 1NDP-4L4L-DGCC        | 4/22/2022      | 6/6/2022              | 148.65       | -                       | -                        | -                        | -                        | 148.65       |
| Amazon Capital Services | 1NDP-4L4L-FLTW        | 4/22/2022      | 6/6/2022              | 37.66        | -                       | -                        | -                        | -                        | 37.66        |
| Amazon Capital Services | 1NDP-4L4L-HYFC        | 4/22/2022      | 6/6/2022              | 209.31       | -                       | -                        | -                        | -                        | 209.31       |
| Amazon Capital Services | 1NLG-41QM-RQVQ        | 4/22/2022      | 6/6/2022              | 91.48        | -                       | -                        | -                        | -                        | 91.48        |
| Amazon Capital Services | 1TQV-CY7Q-NYGH        | 4/25/2022      | 6/9/2022              | 5.82         | -                       | -                        | -                        | -                        | 5.82         |
| Amazon Capital Services | 1CHM-6KWL-RYNJ        | 4/25/2022      | 6/9/2022              | 77.44        | -                       | -                        | -                        | -                        | 77.44        |
| Amazon Capital Services | 1DR9-FNH9-KK7R        | 4/25/2022      | 6/9/2022              | 267.54       | -                       | -                        | -                        | -                        | 267.54       |
| Amazon Capital Services | 1L4D-9MXR-KRMG        | 4/25/2022      | 6/9/2022              | 120.99       | -                       | -                        | -                        | -                        | 120.99       |
| LEGO Education          | 1190501288            | 4/14/2022      | 6/13/2022             | 134.01       | -                       | -                        | -                        | -                        | 134.01       |
| LEGO Education          | 1190501628            | 4/15/2022      | 6/14/2022             | 303.46       |                         |                          |                          |                          | 303.46       |
|                         |                       | Total Outstand | ing Payables in April | \$ 68,210.78 | \$ 20.00                | \$ -                     | <u>\$</u>                | \$ 30,224.69             | \$ 98,455.47 |

| Area       | Due Date | Description   | Completed By                          | Board Must<br>Approve | Signature<br>Required | Additional Information  |
|------------|----------|---|---------------------------------------|-----------------------|-----------------------|---|
| DATA       | May-09   | CALPADS End-of-Year 1, 2, 3 and 4 - The data submission window opens on May 9, 2022 and closes on July 29, 2022. End-of-Year data includes:<br>Course completion, program eligibility/participation, homeless subsents, student discipline, cumulative enrollment, student absence,<br>postsecondary, RFP count, work-based learning inclinator, CTE, postsecondary, Refunders with Disabilities and SpED.  | Client                                | No                    | No                    | https://www.cde.ca.gov/ds/sp/cl/  |
| FINANCE    | May-16   | Extended Due Date - Form 990 - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The form should be reviewed and accepted by the Board prior to filing.   | Client/Audit firm                     | Yes                   | No                    | http://www.publiccounsel.org/useful materials?id=0025   |
| FINANCE    | May-20   | Federal Stimulus Annual Report - Local educational agencies (LEAs) are required to report to the California Department of Education (CDE) on funds received through the CARES Act, the CRRSA Act, and the ARP. (ESSER II, GEER, ESSER II, ESSER III). LEAs are required to report status of funds for the period October 1, 2020 - September 30, 2021.  | Charter Impact with<br>Client support | No                    | No                    | https://www.cde.ca.gov/fg/cr/anreporthelp.asp   |
| FINANCE    | May-20   | Submit Charter Schools Annual Information Survey - The Charter Schools Annual Information Survey has 5 sections: location and school contact information, authorizing agency, site, curriculum and governance information, facilities, retirement and services information, and funding. Fluding selection impacts how your school receives revenue payments. All charter schools must be either directly or locally funded. For example: LCFF apportionment funds for a locally funded charter school flow through its local chartering authority whereas funds for a direct funded charter school may flow directly to the county treasurer and then to the charter school. However, the funding type decision may impact the amount of other state and federal funds that a charter school receives, outside the LCFF. This decision may be reconsidered on an annual basis. | Charter Impact                        | No                    | Yes                   | https://www.cde.ca.gov/sp/ch/csinfosvy.asp  |
| FINANCE    | Jun-01   | Executive School Leadership Review Evaluation — The board of directors is responsible for hiring and establishing the compensation (salary and benefits) of the executive director by identifying compensation that is "reasonable and not excessive". The board conducting the review should document who was involved and the process used to conduct the review, as well as the disposition of the full board's decision to approve the executive director's compensation (minutes of a meeting are fine for this). The documentation should demonstrate that the board took the compensation is that to consideration when it approved the compensation.  | Client                                | Yes                   | No                    | This is an IRS requirement for Executive Director positions.  If needed, Charter Impact can provide data on comparable salaries for your organization's Board of Directors. |
| FINANCE    | Jun-25   | Certification of the 2020-21 Second Principal Apportionment - The Principal Apportionment includes funding for the Local Control Funding Formula, which is the primary source of an LEA's general purpose funding. Special Education (AB 602); and funding for several other programs. The Second Principal Apportionment (P2), certified by June 25; la based on the second period data that LEA's report to CDE in April and May. P-2 supersedes the P-1 Apportionment calculations and is the final state aid payment for the fiscal year ending in June.  | Charter Impact                        | No                    | No                    | https://www.cde.ca.gov/fg/aa/pa/  |
| FINANCE    | Jun-30   | <b>Local Control and Accountability Plan</b> - The LCAP is a three-year plan that describes the goals, actions, services, and expenditures to support positive student outcomes that address state and local priorities. The LCAP provides an opportunity for local educational agencies (EEAs) to share their stories of how, what, and why programs and services are selected to meet their local needs. The components of the LCAP for the 2022-2023 LCAP year must be posted as one document assembled in the following order:  | Client with Charter<br>Impact support | Yes                   | No                    | https://www.cde.ca.gov/re/lc/   |
|            |          | LCFF Budget Overview for Parents Supplement to the Annual Update to the 2021-22 LCAP Plan Summary Engaging Educational Partners Goals and Actions Increased or Improved Services for Foster Youth, English Learners, and Low-income students Action Tables Instructions   |                                       |                       |                       |   |
|            |          | The LCAP must be presented at the same public meeting as the budget, preceding the budget hearing.<br>LCAP and budget adoption must be at least 1 day after the public hearing.   |                                       |                       |                       |   |
| FINANCE    | Jun-30   | Submit Preliminary Budget Plan to Authorizer - Charter Schools are required to submit their annual budgets to their authorizer by the authorizer- imposed deadline. Authorizers then use the budget to determine if the Charter School has reasonable financial health to sustain operations.  The budget must be presented at the same public meeting as the LCAP, following the budget hearing.  LCAP and budget adoption must be at least 1 day after the public hearing.  | Charter Impact                        | Yes                   | No                    | https://www.cde.ca.gov/fg/sf/fr/calendar22district.asp  |
| FINANCE    | Jun-30   | Pre-Kindergarten Planning and Implementation Grant Plan - State law requires each LEA to create a plan articulating, how all children in the attendance area of the LEA will have access to full-day learning programs the year before kindergarten that meet the needs of parents, including through partnerships with the LEA's expanded learning offerings, the After-School Education and Safety Program, the California states preschool program, Head Start programs, and other community-based early learning and care programs (EC Section 8281.5). Under state law, the plan must be developed for consideration by the LEA's governing board or body at a public meeting on or before June 30, 2022   | Charter Impact                        | Yes                   | No                    | https://www.cde.ca.gov/ci/gs/em/  |
| OPERATIONS | Jun-30   | Approve school calendar and instructional minutes - 180/175 days charter schools and are allowed to shorten instructional year by 5 days without fiscal penalty. Kindergarten ~ 600 hours; Grades 1-3 ~ 840 hours; Grades 4-8 ~ 900 hours; Grades 9-12 ~ 1080 hours   | Client with Charter<br>Impact support | Yes                   | No                    | https://www.cde.ca.gov/fg/aa/pa/lcffitfaq.asp   |
| GOVERNANCE | Jun-30   | Review your Parental Involvement Policy - Every local educational agency (LEA) in California must have a parental involvement policy - Federal requirement (LEA) accepting Title (Thinds). State requirement (California Education Code (EG) from on-Title Ischools. Parents must be involved in how the funds reserved for parental involvement will be allocated for parental involvement activities. Keep minutes and sign-in sheets documenting these discussions. The California Department of Education (CDE) reviews the Consolidated Application and Reporting System (CARS) to see if the required reservation has been made.  | Client                                | Yes                   | No                    | https://www.cde.ca.gov/sp/sw/t1/parentfamilyinvolve.asp   |
| GOVERNANCE | Jun-30   | Review your Homeless Education Policy - A Homeless Education Policy is used to ensure that your school is compliant with key provisions of the<br>Education for Homeless Children and Youths Act. It is also used to collect the contact information for your required designated homeless liaisons at<br>your school. All schools are required to establish a board approved Homeless Education Policy.  | Client                                | No                    | No                    | https://www.cde.ca.gov/sp/hs/cy/strategies.asp  |
| FINANCE    | Jun-30   | School Nutrition Application Due to CDE - Funding supports five school meal and milk programs to assist schools, districts, and other nonprofit agencies in providing nutritious meals and milk to children at reasonable prices or free to qualified applicants. The five programs are the National School Lunch Program (ISSP), School Breakfast Program (ISSP), Seamless Summer Feeding Option (ISSP), Special Milk Program (SMP), and State Meal Program (ISMP).  | Client                                | No                    | No                    | https://www.cde.ca.gov/ls/nu/sn/eligmaterials.asp   |
| FINANCE    | Jun-30   | Complete Consolidated Application reporting - Spring - The Consolidated Application (ConApp) is used by the California Department of Education (CDE) to distribute categorical funds from various state and federal programs to county offices, school districts, and direct-funded charter schools throughout California. Annually, in May, each local educational agency (LEA) submits the spring release of the application to document participation in these programs and provide assurances that the district will comply with the legal requirements of each program.  | Charter Impact with<br>Client support | Yes                   | No                    | https://www.cde.ca.gov/fg/aa/co/index.asp   |
| DATA       | Jun-30   | Principal Apportionment Data Collection - End-of-Year ADA data must be reconciled and submitted to Charter School authorizers for funding purposes. All attendance data collected from the first day of school to June 30, 2022 must be included in this submission. Due dates may vary and are prescribed by the schools' authorizer. The Principal Apportionment includes funding for the Local Control funding Formula, which is the primary source of an LEA's general purpose funding; Special Education (A8 602); Expanded Learning Opportunities Program; and funding for several other programs. The Principal Apportionment is a series of apportionment calculations that adjust the flow of state funds throughout the fiscal year as information becomes known.   | Charter Impact with<br>Client support |                       |                       | https://www.cde.ca.gov/fg/aa/pa/index.asp   |

### **Cover Sheet**

### Approval of Executive Director MOU

Section: II. Finances

Item: B. Approval of Executive Director MOU

Purpose:

Submitted by:

**Related Material:** Executive Director MOU\_22-23.pdf

#### MEMORANDUM OF UNDERSTANDING FOR SHARED EXECUTIVE PERSONNEL SERVICES

This Memorandum of Understanding for Shared Executive Personnel Services ("MOU") is entered into as of July 1, 2022 ("Effective Date") by and between the following California nonprofit public benefit corporations, which may each be referred to herein as a "Party" and collectively as the "Parties" to this MOU: Lake View Charter School ("LVCS"), Clarksville Charter School ("CCS"), and Feather River Charter School ("FRCS").

#### **RECITALS**

WHEREAS, LVCS, CCS, and FRCS are nonprofit corporations that operate California public charter schools;

WHEREAS, CCS entered into an employment agreement effective as of July 1, 2021 that will be renewed effective as of July 1, 2022, with Jenell Sherman as the Executive Director of CCS. As part of the terms of Sherman's Employment Agreement and any addendums thereto, Sherman and CCS agrees that Sherman may be on loan to LVCS and FRCS in the roles designated herein;

WHEREAS, the Parties seek to share the services of: Sherman as an Executive Director for CCS, FRCS, and LVCS (collectively, the "Shared Personnel") cooperatively in order to achieve cost savings and other benefits for each Party, so that each Party may have access to additional, valuable and/or specialized personnel services that might otherwise not be available to them;

WHEREAS, the sharing of services performed by the Shared Personnel among all of the Parties cooperatively is in the mutual interest of each of the Parties and in furtherance of their shared goal to successfully implement their respective education programs in an efficient and cost-effective manner; and

WHEREAS, the Parties intend to coordinate the services provided by the Shared Personnel to the Parties and to equitably and appropriately allocate and document costs among the Parties according to the terms and conditions set forth in this MOU.

**NOW, THEREFORE,** in consideration of their mutual promises set forth in this MOU, the sufficiency of which is acknowledged, the Parties hereby agree as follows.

#### **AGREEMENT**

- 1. Shared Personnel Services. During the term of this MOU, the Parties shall coordinate with each other for the Shared Personnel to perform the services described in **Attachment A** (the "Services") under the terms and conditions set forth herein.
- 2. Relationship of Parties. The Parties acknowledge that Shared Personnel shall remain an employee of CCS (as set forth in the above Recitals), which shall constitute the sole employer and "Lessor" of Services performed by Shared Personnel under this MOU. The non-Lessor Parties entitled to receive Services from Shared Personnel pursuant to the terms of the MOU shall constitute the "Lessees." Shared Personnel shall be subject to the ultimate oversight, direction and control of the Lessor and their respective governing board, officers, and designated representatives, but may also be subject to the supervision and direction of Lessees when performing Services on their behalf. The termination of this MOU shall not terminate the Shared Personnel's employment relationship with CCS. Lessees are not, and nothing in this MOU shall cause Lessees to become, third party beneficiaries to the Lessor's respective employment

agreement with the Shared Personnel. Nothing in this MOU shall confer upon any Party any rights or remedies, including any right to employment, as an employee of any other Party. Nothing in this MOU shall create a joint venture between the Parties. Each Party shall remain solely responsible for its own governance, operations and educational program.

- 3. Allocation. Each Party's right to receive Services and obligation to pay fees under this MOU shall be determined based upon their proportionate share using a formula based on ADA set forth in Attachment B (the "Allocation").
- 4. Allocation of Services. Each Party will have the right to receive Services from Shared Personnel in an amount reasonably equivalent to that Party's Allocation. The Parties shall work cooperatively with each other and the Shared Personnel to coordinate the performance of such Services. Any Party which asserts that it has not received its Allocation of Services from Shared Personnel, must provide written notice to the Parties, describing in detail the alleged deficiency and allowing thirty (30) days to cure before seeking any other remedy.
- 5. Allocation of Fees and Expenses. As consideration for the Services provided by Shared Personnel, each Lessee shall pay to the Lessor the fees and expenses set forth herein.
- a. <u>Fees.</u> Each Lessee shall pay to the Lessor a fee that is calculated based on their Allocation of the annual total cost incurred by Lessor in employing the respective Shared Personnel as set forth in **Attachment B**. The total cost shall be fixed as of July 1 for each year of this MOU and may thereafter be subject to change only with the agreement of all Parties. Any such changes, notating the effective date, shall be memorialized by Lessor in **Attachment B**.
- b. <u>Expenses</u>. Reasonable and necessary expenses incurred by Shared Personnel in the course of performing Services under this MOU shall be split evenly between those Parties on whose behalf the expenses were incurred. Expenses in excess of \$1,000 must be approved in advance by the affected Parties. Invoices for expenses shall be sent to Lessor within thirty (30) days of payment to Shared Personnel and shall include copies of supporting documentation (e.g. receipts). If the reasonable and necessary expense is incurred by Shared Personnel by one Party, that Party shall be responsible for the full cost of the expense.
- 6. Monthly Payment. Lessor shall provide monthly statements to the non-Lessor parties which shall include the billing period, the fees and any expenses owed and a description of the method by which the fees and expenses were calculated. Each Lessee shall submit payment to Lessor within thirty (30) days after receipt of the invoice. Any disputes concerning invoices must be directed to Lessor in writing within thirty (30) days after receipt of the invoice. Lessor shall provide access to reasonable backup documentation for such fees upon request and subject to privacy considerations.
- 7. Lessor Responsibilities. In addition to any other promises and covenants identified herein, Lessor shall have the following responsibilities under this MOU as it pertains to their respective employee:
- a. Comply with all applicable federal, state and local laws and regulations, including laws prohibiting harassment, discrimination and retaliation.
- b. Comply with all applicable federal, state and local laws, regulations and orders concerning workplace safety.
  - c. Timely pay Shared Personnel consistent with applicable law and their employment

agreement, if any.

- d. Ensure that Shared Personnel maintain the qualifications and competency necessary to provide the Services, including but not limited to: (i) complete all required training, including, but not limited to initial and annual training on mandated child abuse and neglect reporting; (ii) are free from active tuberculosis; (iii) have passed a criminal background check through the Department of Justice; (iv) have not been convicted of a serious or violent felony (as defined by Penal Code §§ 667.5 and 1192.7); (v) are eligible to work in the United States; and (vi) maintain in good standing all applicable licenses and credentials.
- e. Supervise and evaluate Shared Personnel and make and implement, in its sole discretion, all employment related communications and decisions with respect to Shared Personnel, including, but not limited to matters relating to discipline, termination, accommodations, disability claims, complaints, leaves of absence, compensation, and benefits.
- f. Administer trainings, leaves of absence, disability accommodations and other duties of an employer as required by applicable law.
- **8. Lessee Responsibilities.** In addition to any other promises and covenants identified herein, each Lessee shall have the following responsibilities under this MOU:
- a. Comply with all applicable federal, state and local laws and regulations, including laws prohibiting harassment, discrimination and retaliation.
- b. Comply with all applicable federal, state and local laws, regulations and orders concerning workplace safety.
- c. Provide to Shared Personnel, in writing, copies of any of Lessee's policies and procedures applicable to the Services.
  - d. Provide a safe working environment for Shared Personnel.
- e. Supervise and direct Shared Personnel when providing Services on behalf of the Lessee in order to ensure that Shared Personnel meet their performance obligations and comply with all of Lessee's applicable policies and procedures.
- f. Provide feedback to Lessor regarding the performance of Shared Personnel, including providing feedback to the Executive Director as may be required pursuant to Lessee's charter.

#### 9. Term and Termination.

a. <u>Term.</u> The MOU is effective as of July 1, 2022 and shall remain in effect until June 30, 2023 (the "Initial Term"). This MOU shall automatically renew for consecutive additional one (1) year terms unless a Party provides written notice of non-renewal to the other at least ninety (90) days prior to the expiration of the then-current term (each, a "Renewal Term"). The Initial Term and any Renewal Term(s) are referred to as the Term. Termination under this subsection shall not relieve the terminating Party of any of its obligations under this MOU prior to the effective date of such termination. Termination by a Lessee will not automatically terminate this MOU as to the remaining Parties. In the event a Lessee's participation in this MOU is terminated, the remaining Parties' Allocation shall be re-assessed consistent with Section 3 of this MOU.

- b. <u>Termination With Cause</u>. Any Party may terminate its participation in this MOU for cause as defined below. All notices required under this subdivision must be simultaneously provided to all Parties in writing.
  - i. Material Breach. Any Party may terminate this MOU the event of another Party's material or persistent breach of any one or more of the terms of this MOU, which breach is not remedied within thirty (30) days after written notice is provided to all Parties. If after thirty (30) days the non-breaching Party determines that the breach has not been remedied or appropriate actions have not commenced to cure the breach, the non-breaching Party may terminate its participation in the MOU effective immediately. Following termination under this subsection, the breaching Party remains responsible for paying its Allocation of fees through the last day of the month in which the MOU is terminated.
  - ii. <u>Charter Revocation/Non-Renewal</u>. Upon the revocation or non-renewal of the charter of a Party, that Party may terminate their participation in the MOU. Notice of any such revocation or non-renewal shall be provided as soon as possible.
  - iii. Termination for Change in Shared Personnel. Any Party may terminate this MOU upon a change in the employment status of Shared Personnel. A legally protected leave of absence taken by Shared Personnel shall not constitute a change in employment status under this subdivision and shall not give cause for termination of this MOU. In the event Shared Personnel are on an extended leave of absence or are no longer employed by the respective Lessor, that Lessor and applicable Lessees may mutually agree upon a replacement. In the event Shared Personnel are terminated which results in a severance, the terminating employer shall be responsible for paying for any severance required by that contract.
- c. <u>Termination by Agreement of All Parties</u>. This MOU may be terminated at any time upon a written agreement of all Parties.
- 10. Intellectual Property; Work Product. Any intellectual property owned by a Party that is used by or on behalf of another Party in the context of providing Services, shall remain the property of the originating Party. No Party shall have the right to grant a license, sublicense, or any other use or rights to the intellectual property of another Party. A Party's use of another Party's intellectual property under this MOU shall not create any ongoing license or other right to continuing use of that intellectual property after the termination of this MOU. Upon termination of this MOU, the intellectual property of each Party in the possession of any other Party shall be returned and/or destroyed. Any work product created by or on behalf of a Party pursuant to this MOU, shall be and remain the property of that Party.
- 11. Confidentiality. Each Party acknowledges that during the term of this MOU, it may have access to certain Confidential Information of the other Parties as defined below. Each Party shall maintain and enforce reasonable administrative, technical, and physical safeguards, including but not limited to restricting access to Confidential Information, in order to reasonably protect the confidentiality of the other Parties' Confidential Information. The Parties' obligations hereunder with respect to Confidential Information shall survive termination of this MOU.
- a. <u>Scope</u>. "Confidential Information" means non-public information marked either "confidential" or "proprietary," or that otherwise should be understood by a reasonable person to be confidential in nature. Confidential Information may include but is not limited to trade secrets, policies, procedures, closed session records and communications, student education records, intellectual property,

business or strategic plans, contractual arrangements or negotiations, fundraising and marketing strategies, financial information and employee information. Confidential Information does not include any information which (i) is rightfully known to the recipient prior to its disclosure; (ii) is released to any other person or entity (including governmental agencies) without restriction; (iii) is independently developed by the recipient without use of or reliance on Confidential Information; (iv) is or later becomes publicly available without violation of this MOU or may be lawfully obtained by a Party from a non-party; or (v) which is a public record under California law.

- b. <u>Notice</u>. If disclosure of Confidential Information is requested pursuant to law, statute, rule or regulation (including through a subpoena or request under the California Public Records Act, but excluding requests in connection with routine supervisory examination by regulatory authorities with jurisdiction and without breaching any legal or regulatory requirement), the Party to which the request for disclosure is made shall provide the Party(ies) whose Confidential Information is requested with prior prompt written notice thereof to the extent practicable, and if practicable under the circumstances, shall allow the affected Party(ies) to seek a restraining order or other appropriate relief.
- c. <u>Return</u>. Upon the termination or expiration of this MOU, Confidential Information of each Party in the possession of the other Party shall be returned.
- 12. Student Information. Each Party is responsible for its compliance with the federal Family Educational Rights and Privacy Act (20 U.S.C. § 1232g) ("FERPA") and other applicable state and federal laws pertaining to student information and privacy.
- a. To the extent necessary, the Lessor shall be designated as having a legitimate educational interest in accessing each Lessee's student education records, as that term is defined by and for purposes of FERPA, thereby allowing Shared Personnel to access personally identifiable information from student education records from the Lessees as needed to perform the Services. For purposes of this MOU, the term "personally identifiable information" ("PII") means any information that can be used on its own or with other information to (i) distinguish one person from another, (ii) identify, contact, or locate a single person, or (iii) de-anonymize anonymous data.
- b. Lessor shall not use or disclose pupil records, including PII, received from or on behalf of another Party except as necessary with respect to the performance of the Services, as required by law, or as otherwise authorized in writing by the applicable Lessees. Lessor shall protect the student education records it receives from or on behalf of another Party no less rigorously than it protects its own student education records. In the event of an unauthorized disclosure of PII, Lessor shall notify the affected Lessee(s) as soon as practicable, and shall, upon the affected Lessee's request, notify affected parents, legal guardians and eligible pupils using reasonably available technological means such as electronic mail.
- 13. Scheduling Conflicts. In the event an actual or potential scheduling or related conflict arises between the Parties, the affected Parties shall seek to resolve the conflict, while taking reasonable measures to protect from disclosure any Confidential Information.
- 14. Insurance. Lessor shall procure and maintain in full force and effect for the duration of this MOU, the following insurance in connection with Lessor's performance under this MOU and the provision of Services by Shared Personnel.
- a. California Workers' Compensation Insurance, as required by the State of California and consistent with Labor Code section 3602(d)(1), with statutory limits, and Employer's Liability Insurance with limit of no less than \$1,000,000 per accident for bodily injury or disease, covering all Shared Personnel provided under this MOU.

- b. General Liability Insurance including coverage for personal injury, death, property damage and sexual abuse/molestation (if not included with ELL) with a combined single limit of no less than One Million Dollars (\$1,000,000) per occurrence, and a minimum annual aggregate of Two Million Dollars (\$2,000,000).
- c. Employment Practices Liability Insurance with a combined single limit of no less than One Million Dollars (\$1,000,000) per occurrence.
- d. Professional Liability Insurance, which may also be called Educator's Legal Liability Insurance (or ELL), with a combined single limit of no less than One Million Dollars (\$1,000,000) per claim, and Two Million Dollars (\$2,000,000) policy aggregate.
- e. Lessor will provide additional insured coverage and policy endorsements for Lessees and their officers, directors, employees, volunteers or agents (collectively referred to as the "Additional Insureds") under the General Liability and Employment Practices policies. The coverage shall contain no special limitations on the scope of protection afforded to the Additional Insureds. Lessor's insurance shall be primary as respects Additional Insureds, and any insurance, self-insurance or other coverage maintained by Additional Insureds shall be excess to Lessor's insurance and shall not contribute to it.
- f. Lessor hereby agree to waive rights of subrogation which any insurer of Lessor may acquire from Lessor by virtue of the payment of any loss. Lessor agrees to obtain any endorsement that may be necessary to affect this waiver of subrogation.
- g. Upon request at any time, Lessor shall furnish any Lessee with original Certificates of Insurance including all required amendatory endorsements (or copies of the applicable policy language affecting coverage required by this Section) and a copy of the Declarations and Endorsement Page of the CGL policy listing all policy endorsements. Failure to obtain the required documents prior to the work beginning shall not waive Lessor's obligation to provide them. Lessees reserve the right to require complete, certified copies of all required insurance policies, including endorsements, herein required, at any time.
- h. Lessor will provide 30 days prior written notice to applicable Lessees in the event of any material modification or cancellation of insurance required by this MOU. If any of the required coverages expire during the term of this MOU, Lessor shall deliver the renewal certificate(s) including the additional insured endorsements to Lessees at least ten (10) days prior to the expiration date.
- i. Except as indicated above, all policies shall be provided on an occurrence basis. If any of the required policies provide coverage on a claims-made basis, then the following terms shall be provided to the extent possible: (i) the retroactive date must be shown and must be before the date of the MOU or the beginning of the work; (ii) insurance must be maintained and evidence of insurance must be provided for at least five (5) years after completion of the work; (iii) if coverage is canceled or non-renewed, and not replaced with another claims-made policy form with a retroactive date prior to the contract effective date, the Lessor must purchase "extended reporting" coverage for a minimum of five (5) years after completion of contract work.
- 15. Liability. Each Party shall be and remain responsible for its own debts and obligations. Nothing in this MOU shall be construed as imposing on a Party any liability arising out of the operations of any other Party, except as such liability may result from the performance of the first Party's obligations under this MOU.

- 16. Indemnification. Each Party shall defend, indemnify, and hold harmless the other Parties, and their employees, officers, directors, and agents, from and against any liability, loss, claims, demands, damages, expenses, lawsuits and costs (including attorneys' fees, expert witness fees, and other costs of litigation or other proceedings) of every kind or nature arising in any manner out of any breach of duties under this MOU and/or negligence or willful misconduct of that Party, including its employees, officers directors and agents. In no event shall any Party be required to defend, indemnify or hold harmless any other Party for its sole negligence or willful misconduct.
- 17. Assignment. No Party shall assign this MOU, any interest in this MOU, or its rights or obligations under this MOU without the express prior written consent of the other Parties. This MOU shall be binding on, and shall inure to the benefit of, the Parties and their respective successors and assigns.
- 18. Fiduciary Obligations. The governing body for each Party has reviewed this MOU in good faith, and in a manner in which it believes to be in its best interests, and with such care, including reasonable inquiry, as an ordinary prudent person in a like position would use under similar circumstances, and has determined that the MOU is in the best interests of its Party and that the cost allocation to be paid is fair and reasonable.
- of or relating to this MOU, the Parties agree to confidentially meet in good faith to discuss a mutually amicable resolution to the dispute. If informal efforts at dispute resolution are not successful, the Party with the complaint shall give written notice of the dispute and the desired resolution to the other Party. The Parties agree that, within thirty (30) days of the date of written notice of the failure to resolve the dispute despite good faith efforts, they will again meet with a mutually agreeable mediator for non-binding mediation in good faith, with a principal of each of the Parties present. If the Parties are still unable to come to a resolution within thirty (30) days of the external mediation, the Parties may agree to arbitrate the dispute in El Dorado County before a retired California state or federal court judge under the Comprehensive Arbitration Rules of JAMS, rather than resorting to litigation.
- **20. Dispute Resolution.** All notices, requests, demands, or other communications (collectively "Notice") given to or by the Parties under this MOU shall be in writing and shall be deemed to have been duly given on the date of receipt if transmitted by email or personally served on the Party(ies) to whom Notice is to be given, or seventy-two (72) hours after mailing by United States mail first class, registered or certified mail, postage prepaid, addressed to the Party(ies) to whom Notice is to be given, at the applicable address set forth below:

To: Lake View Charter School
ATTN: Board President
4672 County Road N
Orland, CA 95963
lvcsboard@sequoiagrove.org

To: Feather River Charter School
ATTN: Board President
4305 South Meridian Road
Meridian, CA 95957-9647
fresboard@sequoiagrove.org

To: Clarksville Charter School
ATTN: Board President
4818 Golden Foothill Parkway #9
El Dorado Hills, Ca 95762
ccsboard@sequoiagrove.org

- **21. Headings.** The descriptive headings of the sections and/or paragraphs of this MOU are inserted for convenience only, are not part of this MOU, and do not in any way limit or amplify the terms or provisions of this MOU.
  - **22. Amendments.** This MOU may be amended by the mutual written consent of all Parties.
- 23. Entire Agreement. This MOU constitutes the entire agreement between the Parties with respect to the subject matter contained herein and supersedes all agreements, representations and understandings of the Parties with respect to such subject matter made or entered into prior to the date of this MOU.
- 24. Arm's Length. This MOU has been negotiated at arm's length and between persons (or their representatives) sophisticated and knowledgeable in the subjects in this MOU. Accordingly, any rule of law or legal decision that would require interpretation of any ambiguities against the Party that has drafted it is not applicable and is waived. The provisions of this MOU shall be interpreted in a reasonable manner to affect the purpose of the Parties and this MOU. Each Party has been advised by, or had opportunity to seek advice from, its independent counsel regarding this MOU.
- **25. No Waiver.** No waiver of any provision of this MOU shall constitute, or be deemed to constitute, a waiver of any other provision, nor shall any waiver constitute a continuing waiver. No waiver shall be binding unless executed in writing by the Party making the waiver.
- **26. Severability.** If any provision of this MOU is invalid or contravenes California law, such provision shall be deemed not to be a part of this MOU and shall not affect the validity or enforceability of its remaining provisions, unless such invalidity or unenforceability would defeat an essential purpose of this MOU.
  - **27. Governing Law.** This MOU shall be governed by and interpreted under California law.
- **28. Authority to Contract.** Each Party warrants to the others that it has the authority to enter into this MOU, that it is a binding and enforceable obligation of said Party, and that the undersigned has been duly authorized to execute this MOU.
- **29. Counterparts.** This MOU may be executed in counterparts, each of which shall be deemed an original and all of which together shall constitute one instrument. A faxed, .pdf, or other electronic copy of the fully executed original version of this MOU shall have the same legal effect as an executed original for all purposes.

## [SIGNATURE BLOCK ON NEXT PAGE]

# IN WITNESS WHEREOF, the Parties execute this MOU as of the Effective Date above.

| Lake View Charter School, a California nonprofit public benefit corporation   | Feather River Charter School, a California nonprofit public benefit corporation |  |  |  |
|---|---|--|--|--|
| By:   | By:Name:  |  |  |  |
| Its:  | Its:  |  |  |  |
| Date:, 2022   | Date:, 2022   |  |  |  |
| Clarksville Charter School, a California nonprofit public benefit corporation |   |  |  |  |
| Ву:   |   |  |  |  |
| Name:   |   |  |  |  |
| Its:  |   |  |  |  |
| Date:, 2022   |   |  |  |  |

# ATTACHMENT A

# **Shared Services**

| Position              | <b>Executive Director</b>                                    |
|-----------------------|--|
| <b>Description of</b> | See Job Description attached as A-1. Additional or different |
| Services              | duties may be agreed upon by the Lessor and Lessees.         |
|                       |  |
|                       |  |

Jenell Sherman shall perform the services related to the Executive Director position on behalf of Feather River Charter School, Clarksville Charter School, and Lake View Charter School.

#### **ATTACHMENT B**

## **Allocation**

## 1. Allocation Formula

The Parties have collaborated to determine an equitable distribution of the Executive Director's total compensation based on their school size (determined by ADA), which reflects the proportionate amount of services the Parties expect Sherman will provide to each school in the role of Executive Director.

| Party                        | Percentage of ED Salary<br>for 2022-23 School Year |  |  |
|------------------------------|--|--|--|
| Lake View Charter School     | 14%  |  |  |
| Clarksville Charter School   | 39%  |  |  |
| Feather River Charter School | 47%  |  |  |

Shared costs will be billed monthly through the MOU.

#### Attachment A-1









| Executive Director Job Description |                                  |  |
|------------------------------------|----------------------------------|--|
| Direct Report                      | School Board                     |  |
| FSLA Status                        | Full-Time Exempt                 |  |
| Supervises                         | Certificated & Classified Staff  |  |
| Salary Schedule                    | D (Certificated) 220 work days * |  |
| Classification                     | Certificated                     |  |

# Summary of Position:

The Executive Director is responsible for the effective operation, management and successful leadership of the schools including the general administration of all instructional, business or other operations of the schools, and for advising and making recommendations to the School Boards on such items/areas. He/she is also responsible for the support and growth of the charter school including both teaching and support staff as well as students and families. The 12 month position requires the Executive Director work in both his/her home office and out in the field as needed. The Executive Director is not required to carry a caseload of students. The Executive Director will demonstrate the qualities of a servant leader and uphold and promote the school's mission, vision and values at all times.

## Essential duties and responsibilities:

Class specifications are intended to present a descriptive list of the range of duties performed by employees in the class. Specifications are <u>not</u> intended to reflect all duties performed within the job. The following duties are typical for this classification. Incumbents may not perform all of the listed duties and/or may be required to perform additional or different duties from those set forth below to address needs and changing practices.

## **Duties and Responsibilities**

#### Leadership

- Participate with the Board of Directors in developing a vision and strategic plan to auide the schools
- Identify, assess, and inform the Board of Directors of internal and external issues that affect the schools
- Act as a professional advisor to the Board of Directors on all aspects of the schools'









activities, the condition of the school's educational program and assure effective communication between the Board and school staff as needed

- Foster effective teamwork between the Boards, the Executive Director, Associate Executive Director and Cabinet and between the Executive Director and staff
- Conduct official correspondence on behalf of the Boards as appropriate and jointly with the Boards when appropriate
- Plan and implement Instructional Cabinet meetings and development
- Work directly with Administrative Cabinet, School Principals, Instructional Cabinet and Instructional Team Advisors on a regular basis to plan and implement goals, mission and vision of the schools
- Participate in annual self and board evaluation

## Operational planning and management

- Develop an operational plan which incorporates goals and objectives that work towards the strategic direction of the schools
- Ensure that the operation of the schools meets the expectations of its educational partners and Boards
- Oversee the efficient and effective day-to-day operation of the schools
- Draft policies for the approval of the Boards and prepare procedures to implement the organizational policies; review existing policies on an annual basis and recommend changes to the Board as appropriate
- Ensure the LCAP is created and implemented, report Local Dashboard Indicators, implement WASC Action Plan
- Assure all reports, requests, and other deliverables as required by various governing or authorizing bodies or Board policies are complete
- Ensure that personnel and students files are securely stored and privacy/confidentiality is maintained
- Provide support to the Boards by preparing meeting agenda and supporting materials and helping to plan annual board training
- Ensure fulfillment of accreditation recommendations and requirements
- Formulate and execute charter renewal and accreditation documents
- Manage the process of charter review and revision

## Instructional planning and management

- Oversee the planning, implementation and evaluation of the organization's programs and services
- Ensure that the programs and services offered by the schools contribute to the organization's mission and reflect the priorities of the Schools
- Monitor the delivery of instruction, programs and services of the schools to maintain or improve quality









- Advocate for equitable academic and extracurricular programs in all facets of the school and promote student academic achievement at all levels
- Work with Assessment team to monitor student data to drive instruction and programs
- Monitor and ensure successful testing participation and administration
- Ensure SPED and intervention services are provided appropriately
- Ensure proper teacher training and professional development is being provided
- Monitor and support compliance issues that arise with students, Homeschool Teachers, or ITAs, including Compliance Conferences
- Collaborate with Department Directors and Administrators and ensure information, processes, and procedures from Departments are shared with fidelity and in a timely manner

# Human resources planning and management

- Determine staffing requirements for organizational management and program delivery
- Oversee the implementation of the human resources policies, procedures and practices including the development of job description for all staff
- Establish a positive, healthy and safe work environment in accordance with all appropriate legislation and regulations
- Recruit, interview and select staff that have the right technical and personal abilities to help further the schools' mission
- Approve school employee salaries, stipends, overtime, and time off requests, execute staff contracts
- Ensure that appropriate onboarding and training is provided to new staff
- Implement a performance management process for all staff which includes working with teams on conducting performance reviews
- Coach and mentor staff as appropriate to improve performance, provide additional support to staff when necessary using appropriate techniques; release staff when necessary using appropriate and legally defensible procedures

## Financial planning and management

- Work with the Associate Executive Director, Chief Fiscal Officer, staff, and back office and Boards to prepare a comprehensive annual budget
- Work with the Boards to secure adequate funding for the operation of the school
- See that all funds, physical assets, and other property of the school are appropriately safeguarded and administered
- Approve expenditures within the authority delegated by the Boards and according to Fiscal Policies









- In collaboration with CFO, administer the funds of the organization according to the approved budget and monitor the monthly cash flow of the organization, and ensure that annual budgets and financial reports are prepared and submitted to all pertinent parties
- Work with the CFO to project academic program needs, capital project planning, and professional development
- Ensure that sound bookkeeping and accounting procedures are followed
- Work with back office company to provide the Boards with comprehensive, regular reports on the revenues and expenditure of the organization
- Ensure that the organization complies with all legislation covering taxation and withholding payments

## Oversight of Legal Issues

- Oversee activities related to 501(c)3 status
- Comply with state regulations and licensing requirements
- Ensure legal basis for all school policies and administrative actions
- Oversee coherent policy of student conduct, special needs requirements, and supervision
- Review and recommend school insurance and risk management coverage
- Oversee legal compliance of policies, procedures, and staffing
- Ensure compliance with all state and Federal laws, guidelines, requirements

# Community relations/advocacy/communication

- Communicate with educational partners to keep them informed of the work of the schools and to identify changes in the community served by the organization
- Foster positive authorizer relationships
- Collaborate on regular communication to staff through weekly bulletin, staff meetings and emails
- Be responsive and address staff, student, parent, community, and board concerns and calls
- Work closely with Charter Service Organization to ensure services are being provided
- Represent the schools at community activities to enhance the school's community profile
- Establish good working relationships and collaborative arrangements with community groups, charter groups, other like charters and other organizations to help achieve the goals of the organization
- Be professional, fair, and a team player in all duties, actions, and communications









## Qualifications:

- Resides within the service area of the school
- Hold a valid California Teaching Credential with an EL Authorization
- Administrative Credential Obtained or Pathway
- Minimum 5 years of leadership experience, minimum 3 years administrative experience
- Minimum 5 year of charter experience including Homeschooling/Independent Study teaching experience
- Demonstrated excellent interpersonal communication skills and exceptional written and verbal communication skills
- Demonstrate strong decision making, problem solving and conflict resolution skills;
   able to make difficult decisions without being divisive
- Work experience and demonstrated ability to supervise and support a group
- Demonstrated ability to work with diverse audiences, work effectively as a team member, work independently, and be self-motivated
- Demonstrates strong financial intelligence and long term vision for fiscal stewardship; allocates resources according to school and board goals
- Demonstrated ability to quickly grasp new techniques, deal with rapid changes in events, remain calm in stressful situations, relate to various personality styles in a calm, professional manner
- Demonstrated competency in using electronic communications methods when distance/virtual trainings are a factor

## Working Environment and Physical Demands:

The conditions herein are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential job functions.

**Environment:** Work is generally performed in the employees home. Employee is required to meet students in a public location.

**Physical:** Hearing and speaking to exchange information; seeing to perform assigned duties; sitting or standing for extended periods of time; dexterity of hands and fingers to operate a computer keyboard and other office equipment; kneeling, bending at the waist, and reaching overhead, above the shoulders and horizontally, to retrieve and store files and supplies; lifting light objects. While performing the duties of this job, the employee is regularly required to sit; repeat the same hand, arm or finger motion to operate computers or laminating machine; and talk or hear. The employee is occasionally required to stand or walk. The employee must frequently push or pull up to 25 pounds and occasionally up to 75 pounds such as carts and boxes of books.









**Vision:** See in the normal visual range with or without correction, read printed materials and tell differences among colors.

**Hearing:** Hear in the normal audio range with or without correction.

**Speech:** Speak in an understandable voice with sufficient volume to be heard in normal conversation, on the telephone, and in addressing groups.

Hazards: Potential exposure to emotional individuals.

#### Additional Requirements:

Valid California Driver's License/proof of insurance (or reliable transportation)
First-Aid Certificate Desired
DOJ fingerprint Clearance
TB Risk Assessment Clearance
Appropriate US Work Permits as required

The information contained in this job description is for compliance with the American with Disabilities Act (A.D.A.) and is not an exhaustive list of the duties performed for this position. The individuals currently holding this position perform additional duties and additional duties may be assigned.

The Charter School does not discriminate on the basis of color, race, religion, ancestry, national origin, age, sex, sexual orientation, gender, ethnic group identification, mental or physical disability in its educational programs, activities, or employment. All educational opportunities will be offered without regard to color, race, religion, ancestry, national origin, age, sex, sexual orientation, gender, ethnic group identification, mental or physical disability.

No person shall be denied employment solely because of any impairment which is unrelated to the ability to engage in activities involved in the position(s) or program for which application has been made. It is the responsibility of the applicant to notify the employer of any necessary modifications to the job or work site in order to determine whether the employer can reasonably accommodate any known disability.

The Charter School maintains a tobacco-free, drug-free environment.

# **Cover Sheet**

# Approval of Executive Director Salary

Section: II. Finances

Item: C. Approval of Executive Director Salary

Purpose:

Submitted by:

Related Material: 22.23 J\_Haycock Executive Director Contract.pdf

BACKGROUND:

Julie Haycock-Cavendar's ED Salary for three months

# FULL TIME FIXED TERM EMPLOYMENT AGREEMENT &

This Employment Agreement ("Agreement") is entered into by and between the above named employee ("Employee") and the Governing Board "Board" of \_\_\_\_\_ ("School") The Board desires to hire employees who will assist the School in achieving the goals and meeting the requirements of the school. The parties recognize that School is not governed by the provisions of the California Education Code, except as expressly set forth in the Charter Schools Act of 1992. The Board desires to engage the services of the Employee for purposes of assisting School in implementing its purposes, policies, and procedures.

WHEREAS, and Employee wish to enter into employment relationship under the conditions set forth herein, the parties hereby agree as follows:

# A. STATUTORY PROVISIONS RELATING TO CHARTER SCHOOL

- 1. has been established and operates pursuant to the Charter Schools Act of 1992, Education Code section 47600, et seq. has been duly approved by the District, according to the laws of the State of California.
- 2. Pursuant to Education Code section 47604, has elected to be formed and to operate as a non-profit public benefit corporation pursuant to the Non-profit Public Benefit Corporation Law of California (Part 2, commencing with section 5110 et seq. of the Corporations Code). As such, School is considered a separate legal entity from the District, which granted the charter. The District shall not be liable for any debts and obligations of School, and the employee signing below expressly recognizes that he/she is being employed by and not the District.
- 3. Pursuant to Education Code section 47610, must comply with all of the provisions set forth in its charter, but is otherwise exempt from the laws governing school districts except as specified in Education Code section 47610.
- 4. shall be deemed the exclusive public school employer of the employees at for purposes of Government Code section 3540.1.

## B. EMPLOYMENT TERMS AND CONDITIONS

## 1. Duties

Employee will perform such duties as School may reasonably assign as defined by the job description and Employee will abide by all school

policies and procedures as adopted and amended from time to time.

## 2. Term and Work Schedule

Subject to Section C, "Termination of Agreement" herein, School hereby employs Employee for the term of the school, commencing on or after July 1, 2022 and ending September 30, 2022. Workdays for the Employee shall be consistent with the applicable calendar of workdays for this position. This is/ is not an MOU shared position, requiring an MOU agreement. School shall have the right to assign, reassign or eliminate positions, duties, or additional duties and make changes in responsibilities, work, or transfers, at any time during the contract term. All services will be provided either online or in-person per the job description, school needs, and current conditions.

are expected to work \_\_\_\_ days a year, 8 hours/day, (8:30 AM-5:00 PM with a 30 minute duty free lunch). Employee will not render services in person or by electronic means, paid or otherwise, for any other person or entity during contracted work hours with School. Employee will notify the school of any change of his or her residence.

# 3. Compensation

| Employee will be paid semi-monthly (twice a month) across 12 months (24   |
|---|
| pay periods) from which the School shall withhold all statutory and other |
| authorized deductions. Any staff member hired after the school year start |
| date for the position will have their salary prorated based upon the      |
| number of days left in the contracted work year and the number of pay     |
| periods. For the 2022-23 school year, the employee shall be placed on     |
| the salary schedule at Step: column: with an annual                       |
| salary of In addition, The employee shall (or shall not receive a         |
| salary schedule stipend of for a  |
| Mark if this contract contains a prorated salary and salary schedule      |
| stipend amount for the current school year (Y/N). Prorated salary         |
| , prorated work days, prorated salary                                     |
| schedule stipend. Number of pay periods left in the contracted year       |
| ·   |

An Executive Director stipend of \$2100.00 per for the contract period is paid in 3 monthly installments (6 pay periods) to cover cell phone and auto assistance/mileage costs associated with the position.

# 4. <u>Employee Benefits</u>

Employee shall be entitled to participate in designated employee benefit programs and plans established by School (subject to program and eligibility requirements) for the benefit of its employees, which from time to time may be amended and modified by School in its sole discretion.

# 5. Performance Evaluation

Employee shall receive performance reviews conducted by the Board in accordance with School's evaluation policy.

Failure to evaluate Employee shall not prevent the Board from disciplining or dismissing Employee in accordance with this Agreement.

# 6. <u>Employee Rights</u>

Employment rights and benefits for employment at shall only be as specified in this Employment Agreement, the Charter Schools Act and School's Personnel Handbook, which from time to time may be amended and modified by School, in School's sole discretion. During the term of this Agreement, Employee shall not acquire or accrue tenure, or any employment rights with School.

# 7. Licensure

Employee understands that employment is contingent upon verification and maintenance of any applicable licensure and/or credentials.

# 8. Child Abuse and Neglect Reporting

California Penal Code section 11166 requires any child care custodian who has knowledge of, or observes, a child in his or her professional capacity or within the scope of his or her employment whom he or she knows or reasonably suspects has been the victim of child abuse to report the known or suspected instance of child abuse to a child protective agency immediately, or as soon as practically possible, by telephone and to prepare and send a written report thereof within thirty-six (36) hours of receiving the information concerning the incident.

By executing this Agreement, the Employee acknowledges he or she is a

child care custodian and is certifying that he or she has knowledge of California Penal Code section 11166 and will comply with its provisions. Employee further agrees to timely participate in required mandated reporter training.

# 9. <u>Fingerprinting/TB Clearance</u>

Fingerprint clearance for Employee will be acquired through submitting the Employee's fingerprints to the California Department of Justice. Employee will be required to assume the cost of all fees related to the fingerprinting process. Employee will be required to submit evidence from a licensed physician that he/she was found to be free from active tuberculosis or risk thereof. Both clearances need to be in place prior to the first day of service. This job offer is contingent upon completion of a satisfactory background check. If the background check is not satisfactory, this job offer is withdrawn.

# 10. Conflicts of Interest

Employee understands that, while employed by they will have access to confidential and proprietary information. Employee therefore shall not maintain employment or contracts for employment, or engage in any consultant or independent contractor relationship, with any other agency or school that will in any way conflict with his/her employment with School. Employee agrees that he/she will not enter into any contract(s), or participate in making any contracts, in which he/she has a material financial interest. Employee also specifically agrees that he/she will not refer students to, or encourage students to utilize, any School approved vendor to which the Employee has a familial or marital connection. Employee also specifically agrees that he/she will not recommend that School enter into a contractual relationship with a vendor to which the Employee has a familial or marital connection.

## 11. Outside Professional Activities

Any outside professional activities (including but not limited to consulting, speaking, and writing not on behalf of ) shall not occur from 8:30 a.m. – 5 p.m. Monday through Friday, except holidays. School shall in no way be responsible for any expenses attendant to the performance of such outside activities performed outside of employment with School.

# 12. School Intellectual Property and Non-Competition

Employee may during the course of [his/her] duties be advised of certain confidential business matters and affairs of Employer regarding its business practices, students, suppliers and employees. Employee's duties

may also place the Employee in a position of trust and confidence with respect to certain trade secrets and other proprietary information relating to the business of the Employer and not generally known to the public or competitors. Such proprietary information may include student information, competitive strategies, marketing plans, special designs or systems, and accounting information. Employee shall not, either during [his/her] employment with Employer, or any time in the future, directly or indirectly:

- a. disclose or furnish, directly or indirectly, to any other person, firm, agency, corporation, client, business, or enterprise, any confidential information acquired during [his/her] employment;
- b. individually or in conjunction with any other person, firm, agency, company, client, business, or corporation, employ or cause to be employed any confidential information in any manner whatsoever, except in furtherance of the business of Employer;
- c. without the written consent of Employer, publish, deliver, or commit to being published or delivered, any copies, abstracts, or summaries of any files, records, documents, drawings, specifications, lists, equipment and similar items relating to the business of Employer, except to the extent required in the ordinary course of Employee's duties;

Upon termination of employment, Employee is required to immediately return to Employer all property of Employer including, but not limited to, all files, records, documents, curriculum, equipment and supplies, promotional materials, and similar items relating to the business of Employer.

# C. TERMINATION OF AGREEMENT

This Agreement may be terminated by any of the following:

- 1. <u>Early Termination with/without Cause</u> The School Administration may unilaterally, and with or without cause or advance notice, terminate this Agreement. In consideration of the right to terminate this Agreement without cause, the School shall pay to Employee ten business days of his/her salary after termination occurs based on receipt of a release of claims agreement and the return of items identified in B.12.c. If the employee refuses to sign a release of claims the employee will be paid for one day of employment following termination.
- 2. Revocation/Nonrenewal of Charter: In the event that is either revoked or non-renewed, this Agreement shall terminate immediately upon the effective date of the revocation/nonrenewal of the charter, and without the need for the process outlined in Section C.1. above.

- 3. <u>Death or Incapacitation of Employee</u>: The death of Employee shall terminate this Agreement and all rights provided under this Agreement. In the event that Employee becomes incapacitated to the extent that, in the judgment of the Board, Employee may no longer perform the essential functions of his/her job with or without reasonable accommodation, as set forth in the job specifications, the Board may terminate this Agreement.
- 4. <u>Decline or Loss of Enrollment</u>: In the event of a cap placed on enrollment numbers or a decline in enrollment, the School may immediately terminate this agreement. (see C.1)
- D. <u>Non-Renewal/Expiration of Term</u>. The School may elect not to offer future employment agreements to Employee at its sole discretion, without cause, and this Agreement will lapse by its own terms.

# E. GENERAL PROVISIONS

# 1. Waiver of Breach

The waiver by either party, or the failure of either party to claim a breach of any provision of this Agreement, will not operate or be construed as a waiver of any subsequent breach.

# 2. Assignment

The rights and obligations of the respective parties under the Agreement will inure to the benefit of and will be binding upon the heirs, legal representatives, successors and assigns of the parties hereto; provided, however, that this Agreement will not be assignable by either party without prior written consent of the other party.

# 3. Governing Law

This Agreement will be governed by, construed, and enforced in accordance with the laws of the State of California.

# 4. Partial Invalidity

If any provision of this Agreement is found to be invalid or unenforceable by any court, the remaining provisions herein will remain in effect unless such partial invalidity or unenforceability would defeat an essential business purpose of the Agreement.

# F. ACCEPTANCE OF EMPLOYMENT

By signing below, the Employee declares as follows:

- 1. I have read this Agreement and accept employment with on the terms specified herein.
- 2. All information I have provided to employment is true and accurate.

related to my

3. This is the entire agreement between myself and regarding the terms and conditions of my employment. This is a final and complete agreement and there are no other agreements, oral or written, express or implied, concerning the subject matter of this Agreement. It also supersedes any and all other agreements or contracts, either oral or written, between the Parties with respect to the subject matter hereof.

| Employee Signature | Date |
|--------------------|------|
| School Approval:   |      |
|                    |      |
| Board President,   | Date |

# **Cover Sheet**

# Approval of Resolution for Third Amended Bylaws

| Section:<br>Item:<br>Purpose:<br>Submitted by:<br>Related Material:<br>DRAFT Resolution Author | III. Governance D. Approval of Resolution for Third Amended Bylaws prizing Third Amended Bylaws Lake View.DOCX |
|--|--|
| BACKGROUND:  |  |
| LVCS Board will determine the 3rd Amended bylaws   | ne through discussion and voting Offices and Terms regarding :   |
| The Board hereby elects position and term as spec  | the following individuals to the Board of Directors for the cified next to their name:                         |
| Office   |  |
| Name   |  |
| Term   |  |
| Member 1   |  |
| July 1, 2022 – June 30, 2  | 2 <mark>023</mark>   |
| Member 2   |  |
| July 1, 2022 – June 30, 2  | <mark>2024</mark>  |
| Member 3   |  |
| July 1, 2022 – June 30, 2  | 2 <mark>023</mark>   |
| Member 4   |  |
| July 1, 2022 – June 30, 2  | 2024   |
| Member 5   |  |

July 1, 2022 – June 30, 2024

# RESOLUTION OF THE BOARD OF DIRECTORS OF LAKE VIEW CHARTER SCHOOL TO APPROVE THIRD AMENDED BYLAWS AND ELECT BOARD OF DIRECTORS -

**WHEREAS**, Lake View Charter School ("Corporation") is a California nonprofit public benefit corporation that operates the Lake View Charter School, a California public charter school;

**WHEREAS**, the Corporation's Second Amended Bylaws provide that each director of the Corporation shall hold office for a one-year term, which shall be staggered;

WHEREAS, to provide for appropriate staggering of terms for directors, such that not all directors are up for election at the same time, the Board of Directors ("Board") desires to amend its bylaws to provide for an appropriate staggering method, as well as increasing the term to two years; and

**WHEREAS**, the Board desires to adopt the Third Amended Bylaws of Lake View Charter School, in the form set forth in <u>Exhibit A</u>, to stagger director terms as described above, and elect directors and officers as set forth herein.

NOW, THEREFORE, this Board finds, resolves, and orders as follows:

<u>Section 1</u>. The foregoing recitals are true and correct.

<u>Section 2</u>. The Board approves the Third Amended Bylaws of Lake View Charter School dated May 26, 2022, as set forth in Exhibit A, effective immediately.

<u>Section 3</u>. The Board hereby elects the following individuals to the Board of Directors for the position and term as specified next to their name:

| Office   | Name | Term                         |
|----------|------|------------------------------|
| Member 1 |      | July 1, 2022 – June 30, 2023 |
| Member 2 |      | July 1, 2022 – June 30, 2024 |
| Member 3 |      | July 1, 2022 – June 30, 2023 |
| Member 4 |      | July 1, 2022 – June 30, 2024 |
| Member 5 |      | July 1, 2022 – June 30, 2024 |

<u>Section 4</u>. The Board positions with a one-year term for purposes of staggering shall have two-year terms thereafter.

# # #

## **SECRETARY'S CERTIFICATE**

I, Lindsay Mower, President of the Board of Directors of Lake View Charter School, a California nonprofit public benefit corporation, County of Glenn California, hereby certify as follows:

The attached is a full, true, and correct copy of the resolutions duly adopted at a regular meeting of the Board of Directors of Lake View Charter School, which was duly and regularly held on May 26, 2022, at which all the members of the Board of Directors had due notice and at which a quorum thereof was present; and at such meeting such resolutions were adopted by the following vote:

| AYES:                       |                                     |
|-----------------------------|-------------------------------------|
| NOES:                       |                                     |
| ABSTAIN:                    |                                     |
| ABSENT:                     |                                     |
| WITNESS my hand this day of | , 2022.                             |
|                             |                                     |
|                             | President, Lake View Charter School |

# **EXHIBIT A**

# THIRD AMENDED BYLAWS OF LAKE VIEW CHARTER SCHOOL

[See Attached]

# **Cover Sheet**

# Approval of Board Calendar 2022-2023

Section: III. Governance

Item: E. Approval of Board Calendar 2022-2023

Purpose:

Submitted by:

Related Material: LVCS -monthly Board Calendar 2022-2023.docx.pdf

LVCS-Proposed Board Calendar 2022-2023.docx.pdf





# Board Calendar 2022-2023

| Month            | Lake View Calendar   |  |  |
|------------------|--|--|--|
| July             | No Meeting   |  |  |
| August           | No Meeting   |  |  |
| September 7      | <ul> <li>Unaudited Actuals due 9/15</li> <li>Dashboard Indicators due 11/1</li> </ul>  |  |  |
|                  | Dashiboar a maloator 3 atto 11/1   |  |  |
| October date TBD | Board Training   |  |  |
| November 2       |  |  |  |
| December 7       | <ul> <li>1<sup>st</sup> Interim Report based on October financials:needs to be before 12/15</li> <li>Approval of 21-22 Audit</li> </ul>  |  |  |
| January 18       | <ul> <li>SARC due 2/1</li> <li>Nov/December financials</li> <li>Safety Plan due 3/1</li> <li>Discuss form 700s</li> </ul>  |  |  |
| February 8       |  |  |  |
| March 8          | <ul> <li>Auditor Selection due 3/31</li> <li>2nd Interim Report/January financials due 3/15</li> <li>School Calendars</li> <li>Enrollment Projection</li> <li>Open Enrollment Dates</li> <li>Student Funding</li> <li>Contracts</li> </ul>                                     |  |  |
| April 19         |  |  |  |
| May 24           | <ul> <li>Feb/March/April Financials—will be long meeting due to financials</li> <li>Board Calendar</li> <li>Parent Student Handbook</li> <li>Employee Handbook</li> <li>990 due 5/15</li> <li>Public Hearing for Budget and LCAP at first Regular Scheduled Meeting</li> </ul> |  |  |
| June 7           | Additional Regular Scheduled Meeting for:  LCFF BOP  Supplement to the Annual Update to the 2021-22 LCAP  Plan Summary  Adopted Budget  Local Indicators   |  |  |





# Board Calendar 2022-2023

| Month            | Lake View Calendar   |  |  |  |
|------------------|--|--|--|--|
| July             | No Meeting   |  |  |  |
| August           | No Meeting   |  |  |  |
| September 7      | Unaudited Actuals due 9/15   |  |  |  |
|                  | Dashboard Indicators due 11/1  |  |  |  |
|                  |  |  |  |  |
| October date TBD | Board Training   |  |  |  |
| November         | No meeting   |  |  |  |
| December 7       | 1st Interim Report based on October financials: needs to be before 12/15             |  |  |  |
|                  | Approval of 21-22 Audit  |  |  |  |
| January 18       | SARC due 2/1   |  |  |  |
|                  | Nov/December financials  |  |  |  |
|                  | Safety Plan due 3/1  |  |  |  |
|                  | Discuss form 700s  |  |  |  |
| February         | No Meeting   |  |  |  |
| March 8          | Auditor Selection due 3/31   |  |  |  |
|                  | • 2nd Interim Report/January financials due 3/15                                     |  |  |  |
|                  | School Calendars   |  |  |  |
|                  | Enrollment Projection  |  |  |  |
|                  | Open Enrollment Dates  |  |  |  |
|                  | Student Funding  |  |  |  |
| Ammil            | Contracts     No Meeting   |  |  |  |
| April            |  |  |  |  |
| May 24           | Feb/March/April Financials—will be long meeting due to financials     Board Calendar |  |  |  |
|                  | Parent Student Handbook  |  |  |  |
|                  | Employee Handbook  |  |  |  |
|                  | • 990 due 5/15   |  |  |  |
|                  | Public Hearing for Budget and LCAP at first Regular Scheduled Meeting                |  |  |  |
| June 7           | Additional Regular Scheduled Meeting for:  |  |  |  |
|                  | LCFF BOP   |  |  |  |
|                  | Supplement to the Annual Update to the 2021-22 LCAP                                  |  |  |  |
|                  | Plan Summary   |  |  |  |
|                  | Adopted Budget   |  |  |  |
|                  | Local Indicators   |  |  |  |
|                  |  |  |  |  |

# **Cover Sheet**

# **Board Evaluation**

Section: III. Governance Item: G. Board Evaluation

Purpose:

Submitted by:

Related Material: GBSelfEvaluationLVCS.pdf

# Lake View Charter School Governing Board Self-Evaluation

| Topic   | Rankings / Notes |                |                            |                   |
|---|------------------|----------------|----------------------------|-------------------|
| Vision and Strategic Plan   | Complete         | In<br>Progress | Little /<br>No<br>Progress | Not<br>Applicable |
| The Board drafts, modifies and approves the School Mission and reevaluates the School Mission in renewal years.   |                  |                |                            |                   |
| The Board reviews, provides input and approves the one- and five-year Strategic Plans submitted by the Executive Director.  |                  |                |                            |                   |
| The Board adopts policies to successfully implement the School Mission and Strategic Plans.   |                  |                |                            |                   |
| The Board oversees the Executive Director to ensure that the School Mission and Strategic Plans are reflected in the day to day operations of the school, including ensuring that the curriculums align with the School Mission.  |                  |                |                            |                   |
| Academic Performance Monitoring   |                  |                |                            |                   |
| The Board, or a committee thereof, annually reviews student performance based on state-and federally-mandated assessments and works with the Executive Director set goals for student achievement.  |                  |                |                            |                   |
| The Board, or a committee thereof, periodically reviews student performance based on school level assessments and works with the Executive Director to sets goals for student achievement on school level assessments. The Executive Director implements the goals for student achievement on such assessments. |                  |                |                            |                   |
| The Board reviews and adopts academic policies to achieve the student achievement goals.  |                  |                |                            |                   |
| The Board approves all academic performance reports to all federal, state and local agencies as   |                  |                |                            |                   |

| required by law (Dashboard Indicators, SARC etc).  |  |  |
|--|--|--|
| The Board approves an Local Control Accountability Plan and annually reviews, updates and approves it.   |  |  |
| The Board, or a committee thereof, researches or develops student data collection systems and periodically reviews them to ensure their effectiveness.   |  |  |
| Staffing and Personnel:  |  |  |
| The Board reviews and approves personnel policies and any amendments thereto;  |  |  |
| The Board hires and terminates, upon nomination and recommendation of the Executive Director, all personnel. [Note: Some boards delegate hiring and firing of staff to the director without board review.] When the Board does not agree with a personnel recommendation by the Executive Director, the decision of the Board is final after further consideration appropriate to the circumstances. |  |  |
| The Board hires, evaluates, and terminates the employment of the Executive Director.   |  |  |
| The Board establishes performance goals for<br>the Executive Director and communicates the<br>goals to the Executive Director;   |  |  |
| The Board annually reviews the Executive Director's performance;   |  |  |
| The Board annually reviews the Executive Director's employment contract, and reevaluates it yearly;  |  |  |
| The Board establishes and annually reviews the Executive Director succession and recruitment plans;  |  |  |

| The Board approves the salaries and compensation policies for all School personnel in compliance with any applicable state laws and collective bargaining procedures (if applicable); |  |  |
|---|--|--|
| Parent, Student and Community Relations   |  |  |
| The Board, or a committee thereof, hears and decides student expulsion recommendations;   |  |  |
| The Board, or a committee thereof, hears and decides student suspension appeals, if applicable;   |  |  |
| The Board reviews and approves student and parent policies and any proposed amendments thereto;   |  |  |
| As needed, the Board communicates with the media and community at large consistent with the School's Mission and Vision;  |  |  |
| Finance and Budget  |  |  |
| The Board reviews and approves the fiscal management and internal controls policies and any proposed amendments thereto;  |  |  |
| The Board reviews and approves the school's annual academic calendar;   |  |  |
| The Board, or a committee thereof, solicits and selects the school's independent financial auditor, oversees the auditor's work, and receives the auditor's report(s);                |  |  |
| The Board, or a committee thereof, reviews and adopts and amends the annual budget as well as interim and annual financial statements;  |  |  |
| The Board, or a committee thereof, reviews and approves the audit report;   |  |  |
| The Board monitors the responses to the audit   |  |  |

| report and implementation thereof.   |  |  |
|--|--|--|
| Facilities   |  |  |
| The Board enters into financing and building contracts;  |  |  |
| The Board approves construction and remodeling of facilities;  |  |  |
| The Board, or a committee thereof, researches school sites as needed, and funding and facilities options;  |  |  |
| The Board, or a committee thereof, makes recommendations on facilities needs and policies.   |  |  |
| <b>Board Internal Business</b>   |  |  |
| Board members understand their legal and ethical responsibilities (duty of care/loyalty, conflict of interest).  |  |  |
| Board is composed of individuals with a broad and appropriate range of expertise and experience. Board seeks outside counsel for matters beyond its expertise. |  |  |
| The Board drafts, reviews and approves board policies and amendments thereto;  |  |  |
| The Board recruits prospective Board members;  |  |  |
| The Board orients new Board members;   |  |  |
| The Board, as needed, provides training to its members;  |  |  |
| The Board develops and yearly implements a Board self-evaluation. From time to time, the Board re-evaluates its self-evaluation process.                       |  |  |
| Meetings are well planned with clear agendas focused on appropriate policy and action items.   |  |  |

| Board chair is a strong, capable meeting                                    |  |  |
|---|--|--|
| Facilitator.  |  |  |
| Meetings are conducted pursuant to the Brown                                |  |  |
| Act.  |  |  |
| Charter Performance and Renewal   |  |  |
| The Board annually reviews the school performance reports;                  |  |  |
| The Board, as needed, reviews charter school renewal proposals and reports. |  |  |
| Tone was proposant and roports.   |  |  |
| Areas of Improvement / Possible Future Goals                                |  |  |
|   |  |  |