## Charting our Path Forward: Charles County Public Schools Strategic Plan

Working together to achieve excellence for every student.



### Getting to Know Our Community

### Listening and Learning

- In-person and online meetings with CCPS staff, students, parents, and many other stakeholders to include business, civic, faith-based and community leaders along with elected officials.
- Collecting wider input
  - CCPS surveyed parents, staff and students in Grades 4 through 12 for additional input.
    - Conducted from Dec. 15, 2021, to Jan. 5, 2022, the survey responses were from:
      - > 3,957 parents.
      - > 3,340 staff members.
      - ▶ 6,971 students.





### Bringing It All Together: CCPS Leadership Retreat

Non-negotiables:

- > Strong operational systems.
- A mindset of continuous improvement.
- Invest and support learning for adults and students.
- Focus the plan on few and impactful strategic areas that prepare all students for the next step post-graduation.

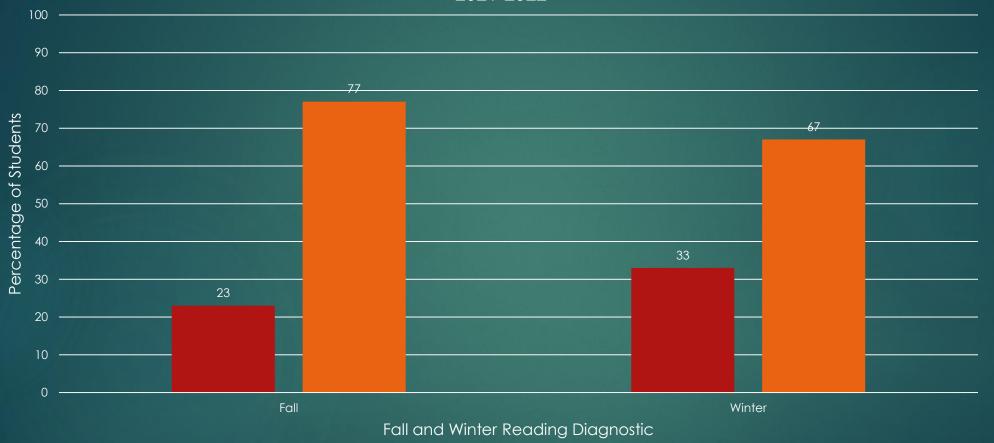


Three strategic plan priorities were identified:

Student learning and achievement.
Access and opportunities.
Culture and climate.



CCPS 1st through 8th Grade Students READING iReady Fall and Winter Diagnostics 2021-2022



On or Above Grade Level Below Grade Level

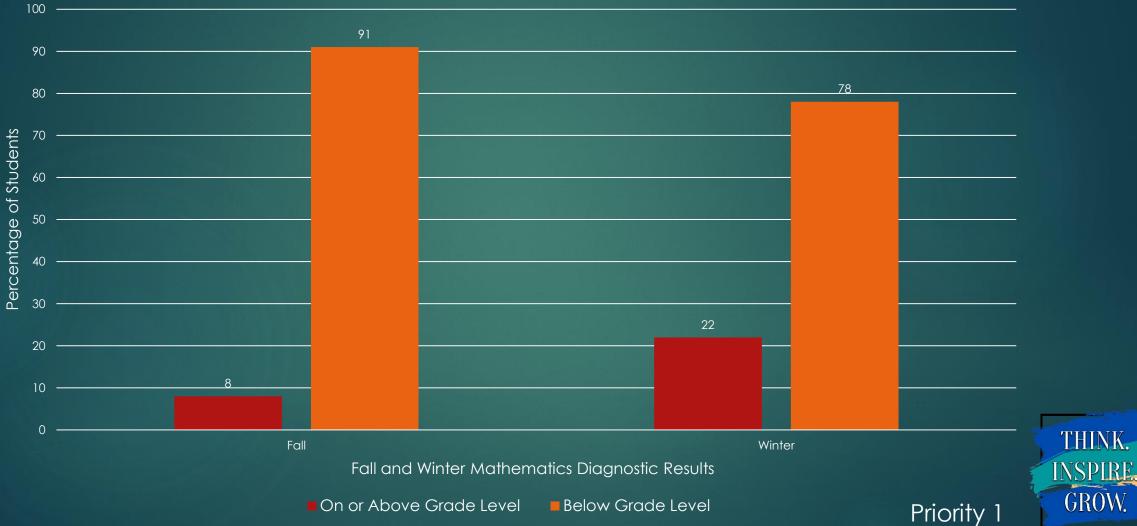
Priority 1

Charles County Public Schools

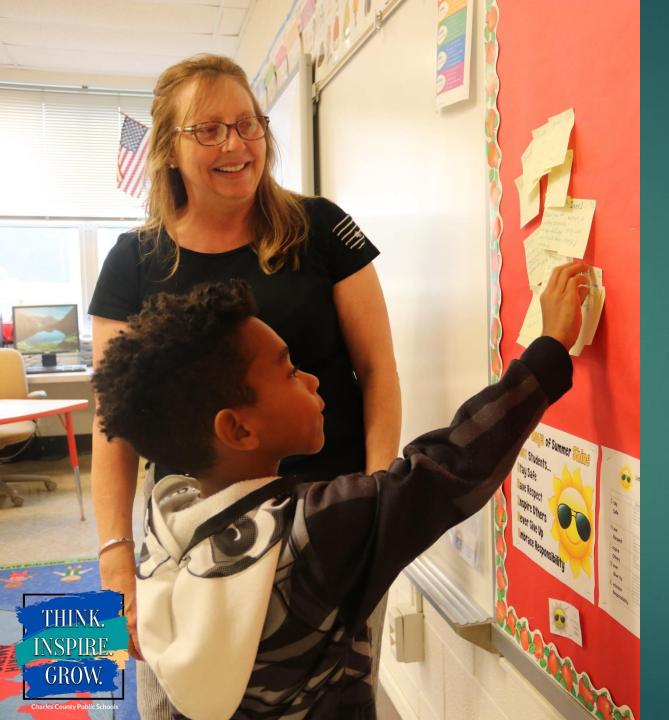
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**INSPIRI** GROW

CCPS 1st through 8th Grade Students MATHEMATICS iReady Fall and Winter Diagnostics 2021-2022



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## Student learning and achievement

Our focus is on the learning, improvement and achievement of every student.



### Goal I — Every student at every school/center has access to grade level, rigorous curriculum that challenges and prepares them for life after graduation.

- Strategy Strengthen the investment in staff by implementing a Professional Learning model which:
  - Provides staff the opportunity to unpack the curriculum, understand it fully and collaborate with peers to ensure standards-based teaching occurs in every classroom.
  - Is continuous, job embedded, differentiated and responsive for different types of learners.
  - Directly impacts student achievement through a targeted focus on recruitment, development and retention of staff.



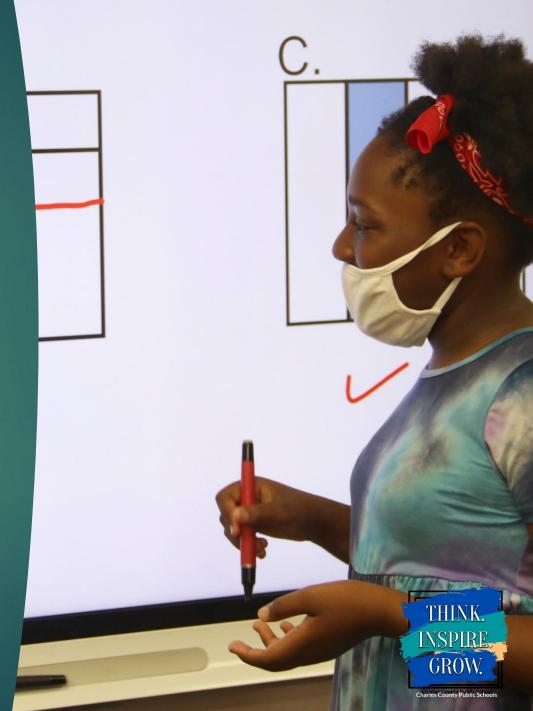


Impactful Learning Environments for Every Student

Melinda Wright of Mt. Hope/Nanjemoy Elementary School

Goal 2 — Every student at every school and center has access to and receives impactful academic programs and intervention support if they are above or below gradelevel expectations.

Strategy — Invest in evidence-based programs along with data systems that empower staff to make decisions regarding lesson planning, student learning experiences, student progress and access to a variety of academic options for students to learn, grow and succeed.



## How do we evaluate these goals?

Metrics



- Metrics for Student Performance
  - ➢ i-Ready data
  - Maryland Comprehensive Assessment Program (MCAP)
  - Curriculum Common Assessments Quarterly
  - Percentage of second graders reading on or above grade level
  - Percentage of fifth graders on or above grade level in math
- Metrics for Professional Learning
  - Participation
  - Percentage of classrooms consistently applying the Professional Learning



# Access and opportunities

No measure of progress can be made if we don't address the barriers that impact students' learning and achievement.



The Experience We Want for Every CCPS student



> Tyne Kidd, Henry E. Lackey High School

Goal I — Access to quality early learning programs starting with all day prekindergarten for all eligible 4-year-olds.

Strategy — Expand half day pre-k to full day, continue an inclusive model approach, ensure professional learning is focused on foundational content standards and collaborate with our community pre-k programs.

All students will earn Kindergarten Readiness Assessment (KRA) scores at approaching or demonstrating in all four domains of KRA.



**Goal II** — Establishing strategic programs and expanding course offerings that increase student access and opportunities to be well prepared postgraduation.

- > Strategy Offer programs that level the playing field for students by:
  - Implementing a two-way immersion language program that starts at the elementary level.
  - > Increasing high school pathway courses in middle school.
  - > Expanding dual enrollment and AP classes as options for offering early college credits.
  - > Increasing CTE certifications and pathways in wage competitive fields.

Strategy — Revise criteria for program entry and embed flexibility in scheduling practices at the high-school level by including options for evening and summer opportunities for original course credit toward graduation.



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# How do we evaluate these goals?

Metrics



Charles County Public Schools

- Metrics for pre-k
  - > Enrollment.
  - > Full day expansion.
  - Kindergarten Readiness Assessment (KRA) data.
- Metrics for two-way immersion program
  - Implementation of program at elementary level.
- Metrics for Middle School
  - > Number of courses offered.
  - Student participation.
  - Students earning a "C" or higher.

- Metrics for CTE
  - > Completion of pathways.
  - Student participation.
- Metrics for Dual enrollment and Early College
  - Participation in Dual Enrollment/Early College programs in all high schools representative of the school district demographics.
  - Number of students earning a certificate or associates degree.





# Culture and climate

The culture and climate of the school system should reflect our values. We value students, staff and our community feeling a sense of belonging in our schools while being safe and engaged in supporting student learning and achievement.

Goal I — Ensuring that all kids feel welcome, engaged and safe in their school environment.

Strategy — Every school/center will develop a climate strategy as part of their continuous improvement plan.

Strategy — Expand options for extracurricular activities and implement options that give all students access to those engagement opportunities.



# How do we evaluate this goal?

Metrics

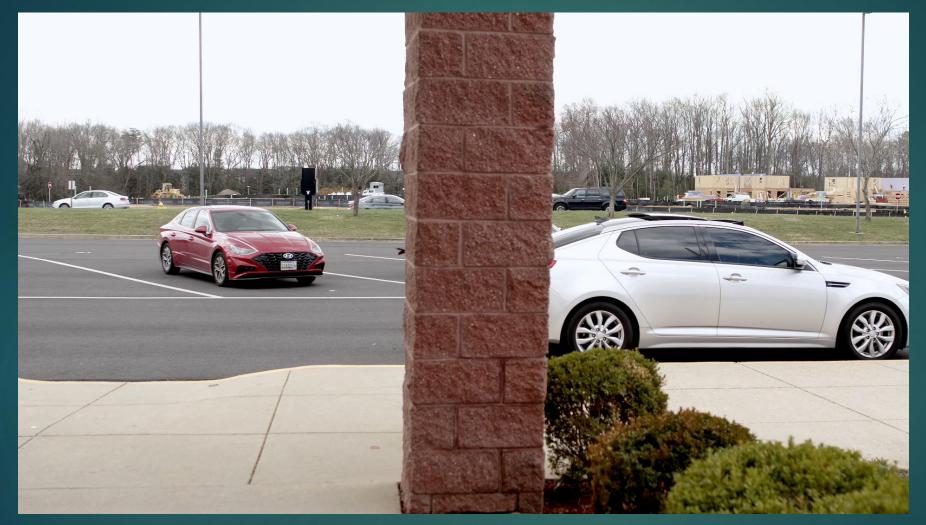


### Metrics for Culture and Climate

- School completion of Continuous Improvement Plans.
- > Evidence of implementation of climate strategy in schools.
- > Number of referrals.
- > Number of students suspended.
- > Participation and number of options in extracurricular activities.
- > Number of active school-community partnerships.



## The Power of Community Engagement



Mr. Carl Barnett and students from J.P. Ryon Elementary School

## Next steps



Charles County Public Schools

### **PLAN INTO ACTION**

**FEBRUARY** 

Support from the Board of Education.

MARCH-APRIL Communicating the plan with all

stakeholders.

#### MARCH-JUNE

Alignment of district staff positions and work to the priorities of the strategic plan.

#### **APRIL-JULY**

Development of accountability dashboard tied to Strategic Plan metrics.

#### **STARTING SEPTEMBER 2022**

On-going updates to the Board of Education and the community regarding process.





## Continuing to Engage

Monday, April 25, 5:30 p.m. — Virtual for staff.

- Wednesday, April 27, 11a.m. In-person for staff.
- Monday, May 2, 6:30 p.m. In-person for parents.
- Wednesday, May 4, 4:30 p.m. In-person for staff.
- Thursday, May 12, 6:30 p.m. Virtual for parents.