



Citizen-Led Oversight Committee (CLOC)

Twenty-Fifth Meeting
(DESC Media Center and Via Zoom)
January 12, 2022

Where Learning Leads the Way!

Pledge of Allegiance



Agenda



1. Pledge of Allegiance
2. Approval of Meeting Minutes from December 08, 2021
3. Project Updates
4. Project Closeouts
5. Financial Updates
 - A. Referendum Projects 2019 Financial Summary
 - B. Project Level Financial Details
 - C. 2019 Referendum Project Contingency Log
6. Cash Flow Projection vs Actual Expenditures

Agenda (Continued)



7. Community Outreach
8. CLOC Sub-Committee Reports/Updates
9. Forward Looking Items and Events
10. Next Meeting Agenda Items



3. Project Updates

Beaufort Elementary School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



- Under Budget
- Schedule

Funding: 2019 Referendum

Total Referendum Funding
(12/31/2021): \$20,893,182

Encumbered & Paid
(12/31/2021): \$20,778,977

Paid to Date
(12/31/2021): \$18,682,698



Beaufort Elementary School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
33 - Beaufort Elementary School (AM)	Safety/Security	●	●
	Renovations - Phases 1 thru 8A	●	●
	Technology /Infrastructure	●	●
	Playground	●	●

- The Connector passed final OSF inspection in December
- Fire Pump Room structural steel was rescheduled to be installed week of Jan. 3rd; Electrical rough-in has commenced; Ship dates for remaining MEP equipment are being obtained; Fire pump is scheduled to ship the last week of January; OSF final inspection is being coordinated to occur in late February
- Exterior basketball goals were installed in December; Irrigation system is 90% complete; Seeding is scheduled to occur in early January
- Electrical Subcontractor continues to address remaining work and is to finish by the end of January
- 8 of 13 exterior doors were replaced over winter break; HGR is working with vendors to obtain missing door hardware as soon as possible
- IT completion is scheduled to occur mid-January; District and user training to follow
- Closeout documents continue to be assembled by HGR

Battery Creek High School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



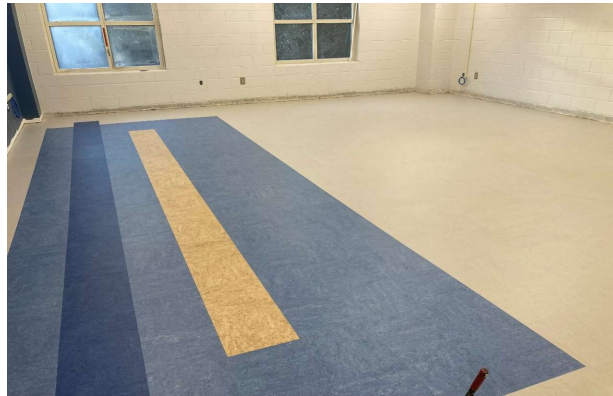
- Under Budget
- Schedule (See Slide 6)

Funding: 2019 Referendum

Total Referendum Funding
(12/31/2021): \$56,075,773

Encumbered & Paid
(12/31/2021): \$53,842,413

Paid to Date
(12/31/2021): \$10,705,995



Battery Creek High School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
92 - Battery Creek High School (AM)	Renovations	●	●
	CATE Expansion	●	●
	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Athletics	●	●

● **Status Flag Comment:** Yellow status is due to material shipment delays that are occurring

- Building “D”: IT overhead rough in is 100% complete; OSF overhead inspection passed on Dec. 13th; HVAC equipment scheduled to arrive Dec. 19th did not occur, an updated ship date is being obtained; Material delays continue to occur with electrical outlets, sinks, and water closets; Pending arrival of remaining materials, OSF final inspection is being scheduled for the 4th week of January
- Building “H”: Painting of soffit sheetrock and epoxy flooring was completed in Dec.; Wall tile is scheduled to begin week of Jan. 10th; Material delays are occurring with MCT Flooring, roll-up doors, light fixtures, electrical outlets, sinks, and water closets; OSF overhead to occur on January 6th; In order to open the kitchen as soon as possible, the OSF Final will be broken into 2 inspections (Kitchen end of January; Cafeteria 2nd week of March)
- Building “G2” Addition: Interior CMU is 50% complete; Remaining structural steel did not arrive in Dec. as scheduled, manufacturer has communicated that shipment will occur week of Jan. 10th; Overhead work on north end of addition is also scheduled to start week of Jan. 10th

Battery Creek High School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



- Locker Rooms: Overhead is 100% complete; Wall tile is installed; Flooring is complete in the wet spaces; Material delays are occurring with light fixtures and plumbing fixtures; MBK is working to obtain shipment date for the light fixtures so that an updated turnover date for the Locker Rooms may be established
- Site Athletics: Foundations for the dugouts were completed in December; Unmarked and mismarked information for the existing sewer line prevented completion of the Field House building pad prior to the end of the year and this building pad is now scheduled to be completed in January; Poor subgrade conditions have also slowed down the building pad completion on the west end of the Concession Building; MBK and JCS continue to look at alternative solutions for the Dominion Energy transformer that was reported last month to be a year out (MBK needs new transformer to be set in May), Dominion Energy did not provide an update in December; Scoreboard ship date is anticipated to be received in January

Robert Smalls International Academy (LS3P Associates, Ltd./J.E. Dunn Construction Company)



- Under Budget
- Schedule

Funding: 2019 Referendum

Total Referendum Funding
(12/31/2021): \$68,903,283

Encumbered & Paid
(12/31/2021): \$65,639,027

Paid to Date
(12/31/2021): \$2,866,199



Robert Smalls International Academy (LS3P Associates, Ltd./J.E. Dunn Construction Company)



School Code - Project (Project Manager)	Scope	Budget	Schedule
83 - Robert Smalls International Academy (AM)	School Replacement	● 1	●
	Playgrounds	●	●



Status Flag Comments:

- 1 Required Contingency Use of \$3,281,943 on 8-17-2021; See 2019 Referendum Project Contingency Log for details

- Submittals continue to be received and processed with prioritization for long-lead items
- JE Dunn jobsite trailer has been put in place
- Phase 1 tree removal has been completed
- Mechanical, Electrical and Plumbing (MEP) subcontractors are scheduled to mobilize week of Jan. 17th
- Building pad for Area B and C are scheduled to be completed by mid-January; Building pad for Area A is scheduled to be finished by the end of January
- Foundations for Area B and C are scheduled to be completed by the end of January; Foundations for Area A will then follow

Hilton Head Island Elementary (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
62 - Hilton Head Island Elem. School (TS)	Safety/Security	● 1	●
	Technology /Infrastructure	● 2	●
	Playgrounds - COMPLETED	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$653,769 on 6-10-2020; See 2019 Referendum Project Contingency Log for details
- 2 Required Contingency Use of \$25,000 on 6-24-2020; Required Contingency Use of \$864,146 on 3-17-2021; See 2019 Referendum Project Contingency Log for details

- Final commissioning of the Bi-Directional Amplifier (BDA) system by the local Fire Department took place on January 3rd
- Cat6 cable termination and testing has been completed; Cutover from existing IT switches to new IT switches was delayed due to late arrival of UPS and is being rescheduled
- Audio enhancement system equipment delivery has experienced further delays and is now scheduled to arrive in late January

Hilton Head Island School for Creative Arts (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
63 - Hilton Head Island School for Creative Arts (TS)	Safety/Security	●	●
	Technology /Infrastructure	● 1 ●	●
	Playgrounds	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$179,597 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
- Portions of Technology/Infrastructure scope is being rescheduled to occur after the Summer of 2021; GMP Proposal is being reviewed
- Playground materials are still anticipating a delivery date in January; Installation by Churchich Recreation & Design is scheduled to take a few weeks to complete
- GMP Proposal for remaining scope (mass notification system, security camera upgrades, IT cabling, servers, classroom in-room-sound, exterior lighting and fencing) was received in December and is under review

Bluffton Elementary School and Bluffton Early Childhood Center (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
70 – Bluffton Elementary School and Bluffton ECC (TS)	Safety/Security	●	●
	Technology /Infrastructure	● 1 ●	●
	Playgrounds - COMPLETED	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$949,794 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
- Portions of Technology/Infrastructure scope is being rescheduled to occur after the Summer of 2021 ; GMP Proposal is being reviewed

- Final commissioning of Bi-Directional Amplifier (BDA) system by the local Fire Department was delayed due to COVID sickness and is in the process of being rescheduled
- CD's for remaining BLES scope (mass notification system, security camera upgrades, servers, classroom in-room-sound, exterior lighting and fencing) have been completed and reviewed; GMP Proposal was received in December and is being reviewed
- CD's for BLECC scope have been completed and reviewed; MBK is preparing GMP Proposal
- The Mid-Program Reset schedule reflects receiving the GMP Proposals in Q1 2022

MC Riley Elementary School & MC Riley Early Childhood Center (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
74 - MC Riley Elementary School and MC Riley Early Childhood Center (TS)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds (Turf Field COMPLETED)	●	●

- Construction for MDF/IDF Rooms remains at 95% complete; Door hardware has experienced additional shipping delays and hardware is being tracked down by Contract Construction
- MC Riley Elementary playground equipment has been completed; Punch list items have been corrected and will be reinspected in January; Closeout documents have begun to be received
- Revised proposal for MC Riley ECC playground equipment is scheduled to be reviewed with Churchich on January 18th
- Kickoff meeting with new CM, AJAX Construction, took place in December
- CD's for remaining scope at MCRES and MCRECC have been completed; Site walkthrough with AJAX Const. is being scheduled to occur in January; GMP Proposal is anticipated to be received in February
- The Mid-Program Reset schedule reflects receiving the GMP Proposal in Q1 2022

Hilton Head Island Middle School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
87 – Hilton Head Island Middle School (TS)	Safety/Security	●	●
	Renovations	●	●

Status Flag Comments:

● Cost estimate from TTC indicates a potential cost overage; Value Engineering meetings and updated pricing continue to take place

- OSF approval to proceed with the installation of the modular classrooms was received in December; GMP Proposal to install the Mobile Modular classrooms is anticipated to be received week of January 10th and will include long-lead items for the main project; Installation of the modular classrooms has been rescheduled to commence in February and is to be completed prior to starting main renovation project
- CD's for the addition and main renovations are nearing completion; Additional value engineering meetings took place in December; Updated pricing is to be received from TTC in January
- Construction for the main project is scheduled to commence Q1 2022

H.E. McCracken Middle School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
88 – H.E. McCracken Middle School (TS)	Safety/Security	●	●
	Technology /Infrastructure	● 1 ●	●
	Athletics	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$409,635 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
- Portions of Technology/Infrastructure scope is being rescheduled to occur after the Summer of 2021; GMP Proposal is being reviewed
- Final commissioning of Bi-Directional Amplifier (BDA) system by the local Fire Department was delayed due to COVID sickness and is in the process of being rescheduled
- GMP Proposal for remaining scope (mass notification system, security camera upgrades, IT cabling, servers, classroom in-room-sound, exterior lighting and fencing) was received in December and is under review
- Completion of weight room equipment installation will occur when remaining equipment arrives

Hilton Head Island High School (McMillan Pazdan Smith Architecture/H.G. Reynolds/M.B. Kahn)



School Code - Project (Project Manager)	Scope	Budget	Schedule
96 - Hilton Head Island High School (TS)	Safety/Security	●	●
	Athletics – Phases 1	●	●
	Athletics – Phase 2A & 2B	●	●

- Athletics Phase 1 Stadium Lights: Final project closeout has been completed

- Athletics Phase 2A Turf Field and Track: Turf field remains at 90% complete; Delivery date for new logos is still being determined; Remaining lettering and logos are scheduled for completion in January; Track resurfacing was delayed due to COVID illness and is now scheduled to occur in January
- Athletics – Phase 2B scope includes new field house addition, BB/SB upgrades, new storage for lacrosse field, new ticket office, improve lacrosse and FB practice fields, new gym bleachers, renovation of BB dugouts, fencing, renovations for existing field house; CD's have been reviewed and are scheduled to be issued for GMP Proposal pricing January 28th; Review meeting with school administration did not occur in December and is being rescheduled
- CD's for remaining Safety/Security and Tech/Infra scopes have been reviewed and are also scheduled to be issued for GMP Proposal pricing January 28th
- Kickoff meeting with new CM, MB Kahn, took place on December 8th

Bluffton High School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
98 – Bluffton High School (TS)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Athletics	●	●

- Turf field construction is approximately 75% complete
- Track resurfacing and striping has been completed
- Construction of IT Rooms have progressed to 90% complete
- Plumbing scope has been completed and staff have use of the break area
- Cable tray and BDA is scheduled to commence in January 2022
- Design for the remaining Safety/Security, Tech/Infra scope has progressed to 90% CD's
- CD's for the Athletics scope have been completed and are currently being priced

Right Choices (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
09 - Right Choices (MK)	Safety/Security - Includes Limited Tech./Infra.	● 1	●

Status Flag Comments:

● 1 Required Contingency Use of \$388,285 on 6-10-2020 and additional Contingency Use of \$125,532 on 3-17-2021; See 2019 Referendum Project Contingency Log for details

- District IT user training for the new security cameras and sound system was completed in December
- Site user training is being coordinated to occur in January
- Schedule to remove old camera system is being coordinated
- Project closeout documents are being submitted and are in the process of being reviewed by LS3P and the Project Manager

Coosa Elementary School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
34 - Coosa Elementary School (MK)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds	●	●

- Final Tech/Infra Construction Documents are scheduled to be issued in January; GMP Proposal pricing is scheduled to be received in Q1 2022; Installation is scheduled to be completed early Fall 2022
- Installation of the playground equipment has been completed; Associated project close out has begun

Beaufort Middle School (MPS/HGR and SGA/TTC)



School Code - Project (Project Manager)	Scope	Budget	Schedule
80 - Beaufort Middle School (MK)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Athletics	●	●
	FY 2022 8% Capital Paint Corridors - COMPLETED	●	●
	FY 2022 8% Capital Refinish Gym Floor - COMPLETED	●	●



- Bi-Directional Amplifier (BDA) installation was completed in December; Correction of punch list items and certification is scheduled to occur in January
- Demolition of Athletics Phase 1 (concessions building and football bleachers) is underway and is scheduled to be complete in January
- Kickoff meetings were held in December with both SGA and TTC for the upcoming work
- Final Construction Documents are scheduled to be issued in January 2022; The GMP Proposal is scheduled to be received in Q1 2022; Installation is scheduled to be completed Fall 2022
- 8% Capital Corridor Painting: Project closeout documents continue to be received and reviewed
- 8% Capital Gym Floor Refinishing: Project closeout documents continue to be received and reviewed

Lady's Island Middle School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code – Project (Project Manager)	Scope	Budget	Schedule
81 – Lady's Island Middle School (MK)	Safety/Security	●	●
	Technology/Infrastructure	●	●

- TTC has resolved the previously reported cabling issues; Final system turnover and user training is scheduled to occur in January
- Upon final system turn over, removal of existing camera system will then take place

Beaufort High School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
90 - Beaufort High School (MK)	Safety/Security	● 1	●
	Technology /Infrastructure	● 2	●
	Athletics	● 3	●



Status Flag Comments:

- 1 Required Contingency Use of \$121,143 on 6-10-2020; See 2019 Referendum Project Contingency Log for details
 - 2 Required Contingency Use of \$65,000 on 6-24-2020 and Additional Contingency Use of \$91,909.56 on 9-15-2020 and Contingency Use of \$1,930,000 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
 - 3 Required Contingency Use of \$2,300,000 on 4-06-2021; See 2019 Referendum Project Contingency Log for details
 - OSF final inspection delayed due to an additional fire door that was required to be added; TTC is obtaining ship date for the new door
- Bleacher replacement seats with new graphics are scheduled to ship on January 10th; Installation is being coordinated with school administration

Lady's Island Elem. School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
35 – Lady's Island Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds	●	●

- Playground equipment shipment delays occurred in December; Arrival of equipment is anticipated so that installation can still be completed in January
- Tech/Infra bid package has been reviewed and comments have been issued to the design team to incorporate into bid package; MPS to reissue documents in January
- Kickoff meeting with new CM, AJAX Construction, took place in December; GMP Proposal from AJAX Construction for Tech/Infra bid package remains on schedule to be received in Q1 2022

St. Helena Elementary School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
39 – St. Helena Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds	●	●



- Playworld has completed the turf field; Playground equipment is scheduled to be shipped in January with installation scheduled to occur in February
- Tech/Infra bid package has been reviewed and comments have been issued to the design team to incorporate into bid package; MPS to reissue documents in January; Kickoff meeting with new CM, AJAX Construction, took place in December; GMP Proposal from AJAX Construction for Tech/Infra bid package remains on schedule to be received in Q1 2022

Broad River Elementary School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
40 - Broad River Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds - COMPLETED	●	●

- Playground: Survey is in the process of being completed so that the Design team may begin civil design work in January
- Tech/Infra bid package is scheduled to be issued to TTC at the end of January 2022 for GMP proposal pricing

Joseph S. Shanklin Elem. School (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
44 – Joseph Shanklin Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds	●	●



- Playground has been completed
- Tech/Infra bid package is scheduled to be issued at the end of January; Kickoff meeting with new CM, AJAX Construction, took place in December; GMP Proposal from AJAX Construction for Tech/Infra bid package remains on schedule to be received in Q1 2022

Davis Early Childhood Center (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
52 – Davis Early Childhood Center (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds - COMPLETED	●	●

- Tech/Infra bid package is scheduled to be issued at the end of January
- Kickoff meeting with new CM, AJAX Construction, took place in December
- GMP Proposal from AJAX Construction for Tech/Infra bid package is scheduled to be received in Q4 2022 based on the Mid-Program Reset

Whale Branch Elementary (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
54 – Whale Branch Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	● 1	●
	Playgrounds - COMPLETED	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$154,936 on 6-10-2020 and additional Contingency Use of \$1,100,000 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
- Electrical work associated with the new emergency generator and lighting are 70% complete, remaining electrical work will occur after the new generator arrives in March
- Technology/Infrastructure Phase 2 submittals require resubmittal of shop drawings from Audio Enhancement & Bridgetek, all other submittals have been approved

Whale Branch Middle School (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
85 – Whale Branch Middle School (AV)	Safety/Security	●	●
	Technology /Infrastructure	● 1	●
	Athletics	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$1,000,000 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
- Electrical work associated with the new emergency generator and lighting are 70% complete, remaining electrical work will occur after the new generator arrives in March
- Remaining weight room equipment was not received in December and continues to encounter shipment delays, remaining items are now scheduled to be received in February
- Technology/Infrastructure Phase 2 submittals require resubmittal of shop drawings from Audio Enhancement & Bridgetek, all other submittals have been approved



4. Project Closeouts

Project Closeouts



PROJECT CLOSEOUT				
Project (Project Manager)	Scope	Target CO	Actual CO Date	Comments
Beaufort High School (MK)	Athletics Phase 1: Turf Field; BB/SB Dugouts; Press Boxes; Fencing Safety/Security: Vestibule	Q1 2021	●	LS3P is preparing the final AIA Change Order
Bluffton Elementary School (TS)	Playground	TBD	●	CO documents have been received. Final closeout to occur when remaining referendum scope has been completed.
Coosa Elementary School (MK)	Tech./Infra.: Generator Replacement	Q1 2021	●	LS3P is preparing the final AIA Change Order
Hilton Head Island Elementary School (TS)	Playground	TBD	●	CO documents have been received. Final closeout to occur when remaining referendum scope has been completed.
HE McCracken Middle School (TS)	Athletics Phase 1: Bleachers; Reno Locker Room & Weight Room	TBD	●	CO documents have been received. Final closeout to occur when remaining referendum scope has been completed.
Lady's Island Middle School (MK)	Safety/Security: Vestibule	Q1 2021	●	LS3P is preparing the final AIA Change Order
May Rivers High School (AM)	Addition	Q2 2021	Q3 2021	Project closeout has been completed. Final Change Order was executed for a deductive amount of \$606,477.
Okatie Elementary School (TS)	Playground – Phase 1	Q2 2021	Q3 2021	Project closeout has been completed.
Red Cedar Elementary School (TS)	Safety/Security: Speed Bump	Q1 2021	Q2 2021	Project closeout has been completed
River Ridge Academy (TS)	Additions	Q1 2021	Q4 2021	Project closeout has been completed
St Helena Early Childhood (MK)	Playground	Q1 2021	●	LS3P is preparing the final AIA Change Order
Whale Branch Early College High School (MK)	Athletics: Turf Field	Q1 2021	●	LS3P is preparing the final AIA Change Order
Right Choices (MK)	Safety/Security: Secure Vestibule	Q2 2021	●	LS3P is preparing the final AIA Change Order



5. Financial Updates

Financial Updates



- A. Referendum Projects 2019 Financial Summary
 - See handout/attachment for details

- B. Project Level Financial Details
 - See handouts/attachments for details

- C. 2019 Referendum Project Contingency Log
 - See handout/attachment for details
 - No Program Contingency was used in December
 - Available Budget \$11,677,957



6. Cash Flow Projection vs Actual Expenditures

Cash Flow Projection vs Actual Expenditures



CASH FLOW: DATA thru December 2021																
REFERENDUM ONLY																
Projects	Project Total (Millions)	Previously Spent	2021 Expenditures												Total	% Project Budget
			January	February	March	April	May	June	July	August	September	October	November	December		
RRA Additions	9.32	8.68												0.00	8.68	93%
MRHS Addition	11.95	11.94												0.00	11.94	100%
BES Renovation	20.89	18.21												0.69	18.89	90%
RSIA	68.90	2.85												0.00	2.85	4%
BCHS Renovation	56.08	10.68												0.73	11.41	20%
HHIMS Renovation	26.76	0.89												0.55	1.44	5%
HHIHS Design	3.15	0.00												0.00	0.00	0%
Remaining Projects	147.56	37.73												5.19	42.91	29%
<i>Sub-Total</i>	<i>344.61</i>	<i>90.97</i>												<i>7.15</i>	<i>98.12</i>	<i>28%</i>
Forecasted Total														98.12	98.12	
Actual Spent			47.27	50.41	52.31	55.82	60.25	71.11	71.24	71.67	79.00	85.27	90.97	93.91	93.91	
Prior Forecasted Total (V2)			48.37	52.37	56.07	59.57	63.57	68.82	76.77	88.77	102.27	117.77	129.27	139.27	139.27	
Total of Bond Sales to Date	\$205,000,000	(April 2020 = \$75,000,000; May 2021 = \$130,000,000)														

Cash Flow Projection vs Actual Expenditures



CASH FLOW: DATA thru December 2021																	
REFERENDUM ONLY																	
Projects	Project Total (Millions)	Forecasted 12-31-21	2022 Expenditures												Total	% Project Budget	
			January	February	March	April	May	June	July	August	September	October	November	December			
RRA Additions	9.32	8.68	0.64	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9.32	100%
MRHS Addition	11.95	11.94	0.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.95	100%
BES Renovation	20.89	18.89	0.46	0.46	0.46	0.23	0.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20.89	100%
RSIA	68.90	2.85	1.59	2.08	2.55	2.02	1.91	3.01	3.66	3.52	4.39	3.89	3.03	2.87	37.37	54%	
BCHS Renovation	56.08	11.41	1.58	3.41	4.73	5.19	3.43	1.45	1.34	2.06	2.29	2.11	1.78	1.03	41.82	75%	
HHIMS Renovation	26.76	1.44	0.42	0.55	0.66	0.74	0.84	0.92	1.08	1.24	1.34	1.37	1.45	1.55	13.60	51%	
HHIHS Design	3.15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.01	0.04	0.07	0.10	0.14	0.36	12%	
Remaining Projects	147.56	42.91	5.82	5.78	5.76	5.52	4.99	5.31	4.99	4.63	4.57	4.03	3.95	3.70	101.97	69%	
<i>Sub-Total</i>	<i>344.61</i>	<i>98.12</i>	<i>10.52</i>	<i>12.28</i>	<i>14.16</i>	<i>13.70</i>	<i>11.58</i>	<i>10.70</i>	<i>11.06</i>	<i>11.47</i>	<i>12.62</i>	<i>11.47</i>	<i>10.32</i>	<i>9.29</i>	<i>237.29</i>	<i>69%</i>	
Forecasted Total		98.12	108.64	120.93	135.08	148.78	160.36	171.05	182.12	193.59	206.21	217.68	228.00	237.29			
Actual Spent		93.91															
Prior Forecasted Total (V2)		139.27	148.17	156.57	163.77	170.97	178.77	186.27	196.27	210.02	225.72	239.62	254.47	260.97			
Total of Bond Sales to Date	\$205,000,000	(April 2020 = \$75,000,000; May 2021 = \$130,000,000)															

Cash Flow Projection vs Actual Expenditures



CASH FLOW: DATA thru December 2021																	
REFERENDUM ONLY																	
Projects	Project Total (Millions)	Forecasted 12-31-22	2023 Expenditures												Total	% Project Budget	
			January	February	March	April	May	June	July	August	September	October	November	December			
RRA Additions	9.32	9.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9.32	100%
MRHS Addition	11.95	11.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.95	100%
BES Renovation	20.89	20.89	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20.89	100%
RSIA	68.90	37.37	3.01	1.93	2.35	2.82	3.26	2.94	2.43	2.63	2.50	2.00	2.00	1.00	66.23	96%	
BCHS Renovation	56.08	41.82	1.04	1.85	1.40	1.43	1.21	1.36	1.26	1.25	1.14	1.02	0.98	0.33	56.08	100%	
HHIMS Renovation	26.76	13.60	1.63	1.53	1.53	1.50	1.37	1.24	1.11	0.92	0.87	0.63	0.52	0.33	26.76	100%	
HHIHS Design	3.15	0.36	0.19	0.23	0.28	0.33	0.35	0.35	0.33	0.26	0.22	0.14	0.08	0.02	3.15	100%	
Remaining Projects	147.56	101.97	3.53	3.25	3.02	3.77	3.70	4.11	3.35	3.99	3.22	2.30	2.13	1.24	139.57	95%	
<i>Sub-Total</i>	<i>344.61</i>	<i>237.29</i>	<i>9.40</i>	<i>8.79</i>	<i>8.57</i>	<i>9.84</i>	<i>9.88</i>	<i>9.99</i>	<i>8.48</i>	<i>9.05</i>	<i>7.95</i>	<i>6.09</i>	<i>5.71</i>	<i>2.92</i>	<i>333.96</i>	<i>97%</i>	
Forecasted Total		237.29	246.69	255.47	264.05	273.89	283.77	293.76	302.24	311.29	319.24	325.32	331.03	333.96			
Actual Spent																	
Prior Forecasted Total (V2)		260.97	266.87	272.75	277.96	283.16	289.86	298.86	309.56	319.01	324.96	330.2	332.9	334.35			
Total of Bond Sales to Date	\$205,000,000	(April 2020 = \$75,000,000; May 2021 = \$130,000,000)															

Cash Flow Projection vs Actual Expenditures



CASH FLOW: DATA thru December 2021																	
REFERENDUM ONLY																	
Projects	Project Total (Millions)	Forecasted 12-31-23	2024 Expenditures												Total	% Project Budget	
			January	February	March	April	May	June	July	August	September	October	November	December			
RRA Additions	9.32	9.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9.32	100%
MRHS Addition	11.95	11.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.95	100%
BES Renovation	20.89	20.89	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20.89	100%
RSIA	68.90	66.23	1.16	0.79	0.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	68.90	100%
BCHS Renovation	56.08	56.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	56.08	100%
HHIMS Renovation	26.76	26.76	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	26.76	100%
HHHS Design	3.15	3.15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.15	100%
Remaining Projects	147.56	139.57	2.67	2.67	2.66	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	147.56	100%
<i>Sub-Total</i>	<i>344.61</i>	<i>333.96</i>	<i>3.83</i>	<i>3.46</i>	<i>3.37</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>344.61</i>	<i>100%</i>
Forecasted Total		333.96	337.78	341.24	344.61	344.61	344.61	344.61	344.61	344.61	344.61	344.61	344.61	344.61			
Actual Spent																	

Prior Forecasted Total (V2)		334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35		
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Total of Bond Sales to Date | \$205,000,000 (April 2020 = \$75,000,000; May 2021 = \$130,000,000)



7. Community Outreach

Community Outreach



Hilton Head Island Middle School

- Review meeting with School Administration and School Staff took place in December
- Project Manager is working to reschedule the review meeting with the School Improvement Council (SIC) to occur in January
- Following the review meeting with the SIC, the Project Manager will coordinate a Community meeting to take place as soon as possible; Details will be provided as soon as this meeting gets scheduled



8. CLOC Sub-Committee Reports/Updates



9. Forward Looking Items and Events



10. Next Meeting Agenda Items



Citizen-Led Oversight Committee (CLOC)

Twenty-Fifth Meeting
(DESC Media Center and Via Zoom)
January 12, 2022

Where Learning Leads the Way!