

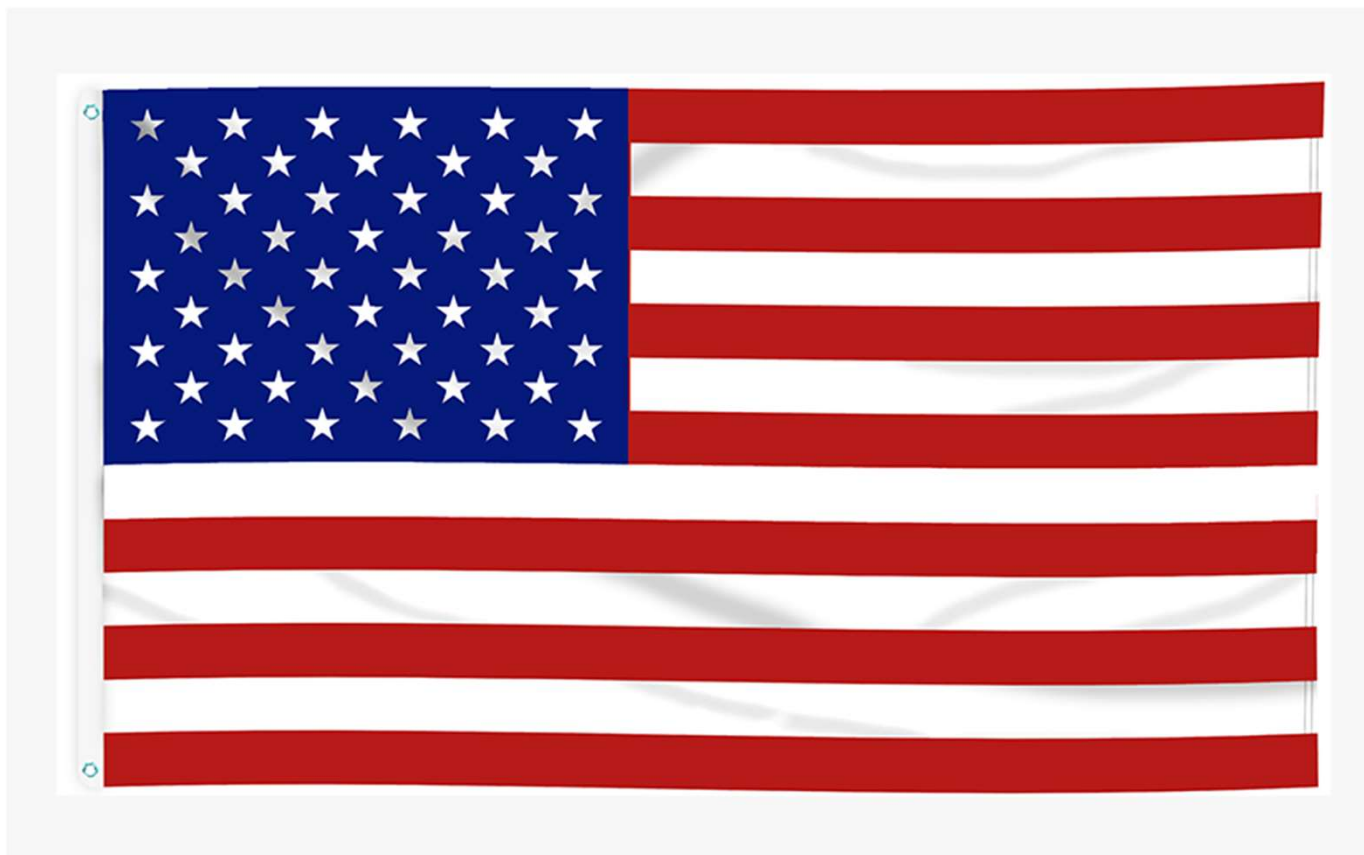


Citizen-Led Oversight Committee (CLOC)

Twenty-Fourth Meeting
(DESC Media Center and Via Zoom)
December 08, 2021

Where Learning Leads the Way!

Pledge of Allegiance



Agenda



1. Pledge of Allegiance
2. Approval of Meeting Minutes from November 03, 2021
3. Project Updates
4. Project Closeouts
6. Financial Updates
 - A. Referendum Projects 2019 Financial Summary
 - B. Project Level Financial Details
 - C. 2019 Referendum Project Contingency Log
7. Cash Flow Projection vs Actual Expenditures

Agenda (Continued)



8. Community Outreach
9. CLOC Sub-Committee Reports/Updates
10. Forward Looking Items and Events
11. Next Meeting Agenda Items



3. Project Updates

Beaufort Elementary School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



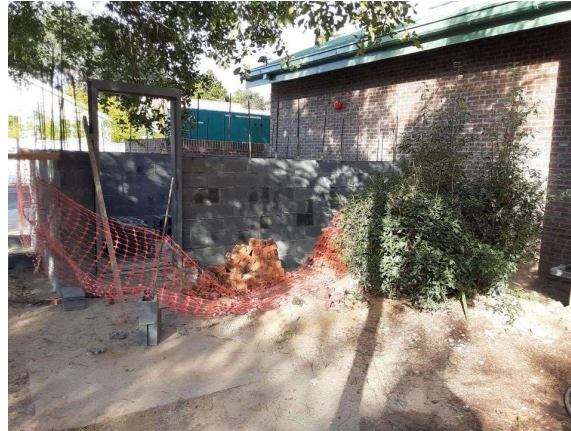
- Under Budget
- Schedule

Funding: 2019 Referendum

Total Referendum Funding
(11/30/2021): \$20,893,182

Encumbered & Paid
(11/30/2021): \$20,776,475

Paid to Date
(11/30/2021): \$18,208,753



Beaufort Elementary School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
33 - Beaufort Elementary School (AM)	Safety/Security	●	●
	Renovations - Phases 1 thru 8A	●	●
	Technology /Infrastructure	●	●
	Playground	●	●

- Cooling Tower startup and Domestic Booster Pump startup were completed in November
- OSF final inspection for the Connector has been rescheduled to take place December 14th
- Fire Pump Room masonry is at steel bearing height; Structural steel will be installed by Dec. 10th; Masonry parapet will be complete the week after; All MEP equipment and materials have been ordered; Fire pump is scheduled to ship the last week of January; OSF final inspection is being coordinated to occur in late February
- Turf field and clay play fields have been completed; Basketball goals are to be mounted in December; Basketball court striping has been completed; Irrigation system has commenced and is 10% complete
- Electrical Subcontractor is scheduled to complete all unfinished work end of December
- IT completion is scheduled to occur mid-December; District and user training to follow
- Closeout documents have begun to be assembled by HGR

Battery Creek High School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



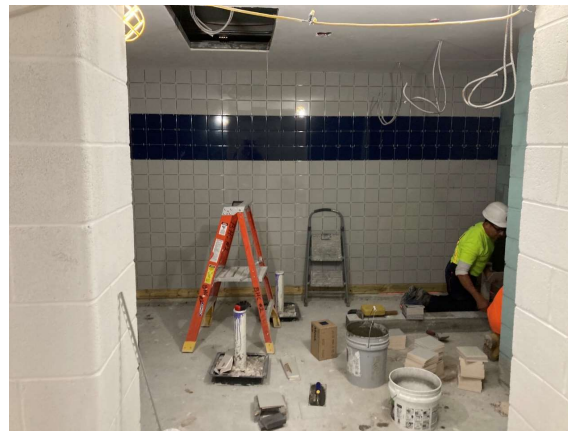
- Under Budget
- Schedule

Funding: 2019 Referendum

Total Referendum Funding
(11/30/2021): \$56,075,773

Encumbered & Paid
(11/30/2021): \$53,832,939

Paid to Date
(11/30/2021): \$10,683,305



Battery Creek High School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
92 - Battery Creek High School (AM)	Renovations	●	●
	CATE Expansion	●	●
	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Athletics	●	●

- Building “D” Ceiling grid and lights are installed; HVAC equipment to arrive December 19th; Material delays are occurring with electrical outlets, sinks, and water closets; IT overhead rough in is 45% complete; OSF overhead inspection is scheduled for December 13th; OSF final inspection is being scheduled for the 4th week of January 2022 pending arrival of materials
- Building “H” CMU for Creek Café is topped out; Soffit sheetrock is being hung; Flooring has commenced and will be completed mid-December; Material delays are occurring with roll-up doors, light fixtures, electrical outlets, sinks, and water closets; OSF Dates same as above
- Building “G2” Addition: Sewer is complete; Slab is placed; Masonry has begun; Partial structural steel has arrived on site, remaining to arrive late-December; Roof insulation is on site; Overhead work is scheduled to begin in January

Battery Creek High School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



- Locker Rooms: Overhead is 100% complete; Wall tile is installed; Flooring is complete in the wet spaces; Material delays are occurring with light fixtures and plumbing fixtures; Locker Rooms will not be turned over until after winter break
- Site Athletics: Dugouts are demolished, new building pads are complete and foundations for dugouts to be complete mid-December; Concession building is demolished; Site contractor is scheduled to install building pad for Field House prior to January 1st and Concession Building the next week; Dominion Energy coordination meeting occurred on November 30th; Dominion Energy informed team that delays have occurred on their end and currently the new transformer serving these 2 buildings is a year out; MBK needs new transformer to be set in May of 2022; Dominion Energy and JCS are looking at alternative solutions; BOE approved donation of \$340,000 for video scoreboard, MBK Amendment No 03 is being routed and the board is schedule to arrive in Q2 2022, shipping date will be shared when received

Robert Smalls International Academy (LS3P Associates, Ltd./J.E. Dunn Construction Company)



- Under Budget
- Schedule

Funding: 2019 Referendum

Total Referendum Funding
(11/30/2021): \$68,903,283

Encumbered & Paid
(11/30/2021): \$65,639,027

Paid to Date
(11/30/2021): \$2,846,504



Robert Smalls International Academy (LS3P Associates, Ltd./J.E. Dunn Construction Company)



School Code - Project (Project Manager)	Scope	Budget	Schedule
83 - Robert Smalls International Academy (AM)	School Replacement	● 1	●
	Playgrounds	●	●



Status Flag Comments:

- 1 Required Contingency Use of \$3,281,943 on 8-17-2021; See 2019 Referendum Project Contingency Log for details

- Submittals are being received and progressing; Long-lead items are being ordered
- Site Sub-Contractor has mobilized; Trees are removed; Retention pond located in corner of property has begun; Building pads for areas B and C are scheduled to be finished by the end of December, foundations to begin in these areas concurrently; Area A building pad is scheduled to be finished in January; Area D and E building pads to follow
- Groundbreaking ceremony is scheduled to occur on December 7th at 1:00 PM
- JE Dunn job trailer is expected to arrive in January; Superintendent is on site daily

Hilton Head Island Elementary (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
62 - Hilton Head Island Elem. School (TS)	Safety/Security	● 1	●
	Technology /Infrastructure	● 2	●
	Playgrounds - COMPLETED	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$653,769 on 6-10-2020; See 2019 Referendum Project Contingency Log for details
- 2 Required Contingency Use of \$25,000 on 6-24-2020; Required Contingency Use of \$864,146 on 3-17-2021; See 2019 Referendum Project Contingency Log for details

- Testing of Bi-Directional Amplifier (BDA) has been completed; Final commissioning of system by local Fire Department (scheduled for December 3rd) is in the process of being rescheduled
- Cat6 cable installation has been completed; Termination and testing has commenced; Cutover from existing IT switches to new IT switches has also begun
- Audio enhancement system equipment was not able to be delivered in November due to shipping delays; Vendor is obtaining update for when shipping will occur

Hilton Head Island School for Creative Arts (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
63 - Hilton Head Island School for Creative Arts (TS)	Safety/Security	●	●
	Technology /Infrastructure	● 1 ●	●
	Playgrounds	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$179,597 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
- Portions of Technology/Infrastructure scope is being rescheduled to occur after the Summer of 2021

- Playground materials have experienced additional shipping delays; Vendor has provided an anticipated delivery date in January 2022; Installation by Churchich Recreation & Design is scheduled to take a few weeks to complete
- Design for remaining scope (mass notification system, security camera upgrades, IT cabling, servers, classroom in-room-sound, exterior lighting and fencing) was completed in November; GMP Proposal is scheduled to be received and brought to the December 14th Board meeting for approval

Bluffton Elementary School and Bluffton Early Childhood Center (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
70 – Bluffton Elementary School and Bluffton ECC (TS)	Safety/Security	●	●
	Technology /Infrastructure	● 1 ●	●
	Playgrounds - COMPLETED	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$949,794 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
- Portions of Technology/Infrastructure scope is being rescheduled to occur after the Summer of 2021

- Bi-Directional Amplifier (BDA) testing has been completed; Final commissioning of system by local Fire Department (scheduled for December 3rd) is in the process of being rescheduled
- Design for remaining BLES scope (mass notification system, security camera upgrades, servers, classroom in-room-sound, exterior lighting and fencing) is 95% complete
- Design for BLECC scope has progressed to 85% Construction Documents
- The Mid-Program Reset schedule reflects receiving the GMP Proposal in Q1 2022

MC Riley Elementary School & MC Riley Early Childhood Center (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
74 - MC Riley Elementary School and MC Riley Early Childhood Center (TS)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds (Turf Field COMPLETED)	●	●

- Construction for MDF/IDF Rooms remains at 95% complete; Door hardware has experienced additional shipping delays and is now anticipated to be received in December
- MC Riley Elementary playground equipment has been completed; Punch list inspection to occur week of December 6th
- MC Riley ECC playground equipment proposal received is over budget; Project Manager is meeting with Churchich in December to align new equipment with available budget
- MCRES layout information from Audio Enhancement and Allied requires further field verification
- Design for MCRECC scope has progressed to 90% Construction Documents
- Kickoff meeting with new CM, AJAX Construction, is scheduled to take place in December
- The Mid-Program Reset schedule reflects receiving the GMP Proposal in Q1 2022

Hilton Head Island Middle School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
87 – Hilton Head Island Middle School (TS)	Safety/Security	●	●
	Renovations	●	●

Status Flag Comments:

- Design Development (DD) cost estimate from TTC indicates a potential cost overage; Value Engineering meetings have commenced

- The OSF Construction Document review meeting for the modular classrooms (relocated from Beaufort Elementary) is scheduled to occur on December 14th; GMP Proposal to install the Mobile Modular classrooms is scheduled to be received within 2-weeks of receipt of OSF approval; Installation is scheduled to commence in January 2022 and be completed prior to starting main renovation project
- Design for the main renovations has progressed to 90% CD's; Additional value engineering meetings took place in November; TTC continues to provide pricing for these items
- Construction for the main renovation project is scheduled to commence Q1 2022

H.E. McCracken Middle School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
88 – H.E. McCracken Middle School (TS)	Safety/Security	●	●
	Technology /Infrastructure	● 1	●
	Athletics	●	●

Status Flag Comments:

- 1 Required Contingency Use of \$409,635 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
 - Portions of Technology/Infrastructure scope is being rescheduled to occur after the Summer of 2021
- Bi-Directional Amplifier (BDA) testing has been completed; Final commissioning of system by local Fire Department (scheduled for December 3rd) is in the process of being rescheduled
 - Design for remaining scope (mass notification system, security camera upgrades, IT cabling, servers, classroom in-room-sound, exterior lighting and fencing) was completed in November; GMP Proposal is scheduled to be received and brought to the December 14th Board meeting for approval
 - Delivery of weight room equipment has begun; Installation to occur when remaining equipment arrives

Hilton Head Island High School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
96 - Hilton Head Island High School (TS)	Safety/Security	●	●
	Athletics – Phases 1	●	●
	Athletics – Phase 2A & 2B	●	●

- Athletics Phase 1 Stadium Lights: The final deductive change order is being routed for approvals and when fully executed project closeout will be completed

- Athletics Phase 2A Turf Field and Track: Turf field is 90% complete, remaining endzone lettering and mid-field logo is scheduled for completion in January 2022; Track resurfacing has commenced and is scheduled for completion in December
- Athletics – Phase 2B scope includes new field house addition, BB/SB upgrades, new storage for lacrosse field, new ticket office, improve lacrosse and FB practice fields, new gym bleachers, renovation of BB dugouts, fencing, renovations for existing field house; Design has progressed to 95% CD's; Review meeting with school administration is being scheduled for the week of December 6th
- Design for remaining Safety/Security and Tech/Infra scopes have progressed to 85% CD's
- Kickoff meeting with new CM, MB Kahn, is scheduled to take place on December 8th
- The Mid-Program Reset schedule reflects receiving the remaining GMP Proposal in Q1 2022

Bluffton High School (Jumper Carter Sease Architects/M.B. Kahn Construction Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
98 – Bluffton High School (TS)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Athletics	●	●

- Turf field construction has commenced and is approximately 25% complete
- Track resurfacing has been completed; Striping is scheduled to occur in December
- Construction of IT Rooms have progressed to 75% complete; Relocation of existing plumbing items were completed in November and IT room wall sheetrock has commenced
- Cable tray and BDA is scheduled to commence in January 2021
- Design for remaining Safety/Security, Tech/Infra have progressed to 75% CD's and Athletics scope has progressed to 90% CD's
- The Mid-Program Reset schedule reflects receiving the GMP Proposal in Q2 2022

Right Choices (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
09 - Right Choices (MK)	Safety/Security - Includes Limited Tech./Infra.	● 1	●

Status Flag Comments:

● 1 Required Contingency Use of \$388,285 on 6-10-2020 and additional Contingency Use of \$125,532 on 3-17-2021; See 2019 Referendum Project Contingency Log for details

- User training for new security cameras and sound system are scheduled for December 7th and 8th
- Schedule to remove old camera system is being coordinated
- Project closeout documents are being submitted and are in the process of being reviewed

Coosa Elementary School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
34 - Coosa Elementary School (MK)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds	●	●

- Tech/Infra bid package coordination was completed in November; Final Construction Documents are scheduled to be issued in January 2022; The Mid-Program Reset schedule reflects receiving the GMP Proposal in Q1 2022; Installation is scheduled to be completed Summer 2022
- Installation of the playground equipment has commenced and is scheduled to be completed in December

Beaufort Middle School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



School Code – Project (Project Manager)	Scope	Budget	Schedule
80 – Beaufort Middle School (MK)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Athletics	●	●

- Bi-Directional Amplifier (BDA) installation is scheduled to be completed in December
- Demolition associated with Athletics Phase 1 (concessions building and football bleachers) is scheduled to begin December 7th and is scheduled to take three weeks to complete
- Tech/Infra bid package coordination was completed in November; Final Construction Documents are scheduled to be issued in January 2022; The GMP Proposal is scheduled to be received in Q1 2022; Installation is scheduled to be completed Summer 2022

Lady's Island Middle School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code – Project (Project Manager)	Scope	Budget	Schedule
81 – Lady's Island Middle School (MK)	Safety/Security	●	●
	Technology/Infrastructure	●	●

- TTC continues to correct issues with remaining cable runs; Final system turn over and user training will occur once cable issues are corrected
- Upon final system turn over, removal of existing camera system can occur

Beaufort High School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
90 - Beaufort High School (MK)	Safety/Security	● 1	●
	Technology /Infrastructure	● 2	●
	Athletics	● 3	●



Status Flag Comments:

- 1 Required Contingency Use of \$121,143 on 6-10-2020; See 2019 Referendum Project Contingency Log for details
 - 2 Required Contingency Use of \$65,000 on 6-24-2020 and Additional Contingency Use of \$91,909.56 on 9-15-2020 and Contingency Use of \$1,930,000 on 3-17-2021; See 2019 Referendum Project Contingency Log for details
 - 3 Required Contingency Use of \$2,300,000 on 4-06-2021; See 2019 Referendum Project Contingency Log for details
- OSF above ceiling inspection for the Wrestling/Weight Room addition took place on November 30th (no major issues); OSF final inspection is scheduled for December 20th
 - Final site work is underway
 - Vendor is working on correcting issue with bleacher vinyl graphics; Vendor has also received request to provide an extended warranty to protect the Owner
 - Replacement of the auxiliary gym wood floor has been completed

Lady's Island Elem. School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
35 – Lady's Island Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds	●	●

- Playground equipment is scheduled to arrive in December 2021; Installation is scheduled to occur in January 2022
- Tech/Infra bid package has been received and is being reviewed; Kickoff meeting with new CM, AJAX Construction, is scheduled to take place in December; GMP Proposal for Tech/Infra bid package is scheduled to be received in Q1 2022

St. Helena Elementary School (McMillan Pazdan Smith Architecture/H.G. Reynolds Co., Inc.)



School Code - Project (Project Manager)	Scope	Budget	Schedule
39 – St. Helena Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds	●	●

- Turf field installation by Playworld is scheduled to begin in December 2021; Equipment is scheduled to be shipped in January 2022; Installation is being coordinated to occur in February 2022
- Tech/Infra bid package has been received and is being reviewed; Kickoff meeting with new CM, AJAX Construction, is scheduled to take place in December; GMP Proposal for Tech/Infra bid package is scheduled to be received in Q1 2022

Broad River Elementary School (LS3P Associates, Ltd./Thompson Turner Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
40 - Broad River Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds - COMPLETED	●	●

- LS3P Amendment No. 12 for survey and civil design at playground area was fully executed in November
- Doors and door hardware installations were completed in November
- Tech/Infra bid package to be issued to CM in January 2022 for pricing; The Mid-Program Reset schedule reflects receiving the GMP Proposal in Q1 2022

Joseph S. Shanklin Elem. School (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
44 – Joseph Shanklin Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds	●	●

- Playground turf has been completed; Installation of playground equipment is 90% complete, Installer is awaiting arrival of missing equipment to finalize install
- Tech/Infra bid package to be issued in January 2022; Kickoff meeting with new CM, AJAX Construction, is scheduled to take place in December; GMP Proposal for Tech/Infra bid package is scheduled to be received in Q1 2022



Davis Early Childhood Center (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
52 – Davis Early Childhood Center (AV)	Safety/Security	●	●
	Technology /Infrastructure	●	●
	Playgrounds - COMPLETED	●	●

- Kickoff meeting with new CM, AJAX Construction, is scheduled to take place in December
- Tech/Infra bid package to be issued in Q1 2022
- GMP Proposal for Tech/Infra bid package is scheduled to be received in Q4 2022 based on the Mid-Program Rest

Whale Branch Elementary (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
54 – Whale Branch Elementary School (AV)	Safety/Security	●	●
	Technology /Infrastructure	● 1	●
	Playgrounds - COMPLETED	●	●

Status Flag Comments:

● 1 Required Contingency Use of \$154,936 on 6-10-2020 and additional Contingency Use of \$1,100,000 on 3-17-2021; See 2019 Referendum Project Contingency Log for details

- Emergency generator and lighting is 60 % complete; Long lead time for generator has it scheduled to arrive in March 2022
- Technology/Infrastructure Phase 2 submittals currently under review

Whale Branch Middle School (Rosenblum Coe Architects, Inc./Contract Construction)



School Code - Project (Project Manager)	Scope	Budget	Schedule
85 – Whale Branch Middle School (AV)	Safety/Security	●	●
	Technology /Infrastructure	● 1	●
	Athletics	●	●

Status Flag Comments:

● 1 Required Contingency Use of \$1,000,000 on 3-17-2021; See 2019 Referendum Project Contingency Log for details

- Emergency generator and lighting is 60% complete; Long lead time for generator has it scheduled to arrive in March 2022
- Remaining weight room equipment continues to encounter shipment delays, new arrival time frame set for end of December 2021
- Technology/Infrastructure Phase 2 submittals currently under review



4. Project Closeouts

Project Closeouts



PROJECT CLOSEOUT				
Project (Project Manager)	Scope	Target CO	Actual CO Date	Comments
Beaufort High School (MK)	Athletics Phase 1: Turf Field; BB/SB Dugouts; Press Boxes; Fencing Safety/Security: Vestibule	Q1 2021	●	LS3P has been directed to prepare the final AIA Change Order
Bluffton Elementary School (TS)	Playground	TBD	●	CO documents have been received. Final closeout to occur when remaining referendum scope has been completed.
Coosa Elementary School (MK)	Tech./Infra.: Generator Replacement	Q1 2021	●	LS3P has been directed to prepare the final AIA Change Order
Hilton Head Island Elementary School (TS)	Playground	TBD	●	CO documents have been received. Final closeout to occur when remaining referendum scope has been completed.
HE McCracken Middle School (TS)	Athletics Phase 1: Bleachers; Reno Locker Room & Weight Room	TBD	●	CO documents have been received. Final closeout to occur when remaining referendum scope has been completed.
Lady's Island Middle School (MK)	Safety/Security: Vestibule	Q1 2021	●	LS3P has been directed to prepare the final AIA Change Order
May Rivers High School (AM)	Addition	Q2 2021	Q3 2021	Project closeout has been completed. Final Change Order was executed for a deductive amount of \$606,477.
Okatie Elementary School (TS)	Playground – Phase 1	Q2 2021	Q3 2021	Project closeout has been completed.
Red Cedar Elementary School (TS)	Safety/Security: Speed Bump	Q1 2021	Q2 2021	Project closeout has been completed
River Ridge Academy (TS)	Additions	Q1 2021	●	Final Deductive Change Order for \$595,283 is being routed for signatures; The one remaining closeout document has been requested
St Helena Early Childhood (MK)	Playground	Q1 2021	●	LS3P has been directed to prepare the final AIA Change Order
Whale Branch Early College High School (MK)	Athletics: Turf Field	Q1 2021	●	LS3P has been directed to prepare the final AIA Change Order
Right Choices (MK)	Safety/Security: Secure Vestibule	Q2 2021	●	LS3P has been directed to prepare the final AIA Change Order



5. Financial Updates

Financial Updates



- A. Referendum Projects 2019 Financial Summary
 - See handout/attachment for details

- B. Project Level Financial Details
 - See handouts/attachments for details

- C. 2019 Referendum Project Contingency Log
 - See handout/attachment for details
 - Available Budget \$11,677,957



6. Cash Flow Projection vs Actual Expenditures

Cash Flow Projection vs Actual Expenditures



CASH FLOW: DATA thru November 2021																
REFERENDUM ONLY																
Projects	Project Total (Millions)	Previously Spent	2021 Expenditures												Total	% Project Budget
			January	February	March	April	May	June	July	August	September	October	November	December		
RRA Additions	9.32	8.68												0.00	8.68	93%
MRHS Addition	11.95	11.94												0.00	11.94	100%
BES Renovation	20.89	18.21												0.69	18.89	90%
RSIA	68.90	2.85												0.00	2.85	4%
BCHS Renovation	56.08	10.68												0.73	11.41	20%
HHIMS Renovation	26.76	0.89												0.55	1.44	5%
HHIHS Design	3.15	0.00												0.00	0.00	0%
Remaining Projects	147.56	37.73												5.19	42.91	29%
<i>Sub-Total</i>	<i>344.61</i>	<i>90.97</i>												<i>7.15</i>	<i>98.12</i>	<i>28%</i>
Forecasted Total														98.12	98.12	
Actual Spent			47.27	50.41	52.31	55.82	60.25	71.11	71.24	71.67	79.00	85.27	90.97			
Prior Forecasted Total (V2)			48.37	52.37	56.07	59.57	63.57	68.82	76.77	88.77	102.27	117.77	129.27	139.27	139.27	
Total of Bond Sales to Date	\$205,000,000	(April 2020 = \$75,000,000; May 2021 = \$130,000,000)														

Cash Flow Projection vs Actual Expenditures



CASH FLOW: DATA thru November 2021																	
REFERENDUM ONLY																	
Projects	Project Total (Millions)	Forecasted 12-31-21	2022 Expenditures												Total	% Project Budget	
			January	February	March	April	May	June	July	August	September	October	November	December			
RRA Additions	9.32	8.68	0.64	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9.32	100%
MRHS Addition	11.95	11.94	0.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.95	100%
BES Renovation	20.89	18.89	0.46	0.46	0.46	0.23	0.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20.89	100%
RSIA	68.90	2.85	1.59	2.08	2.55	2.02	1.91	3.01	3.66	3.52	4.39	3.89	3.03	2.87	37.37	54%	
BCHS Renovation	56.08	11.41	1.58	3.41	4.73	5.19	3.43	1.45	1.34	2.06	2.29	2.11	1.78	1.03	41.82	75%	
HHIMS Renovation	26.76	1.44	0.42	0.55	0.66	0.74	0.84	0.92	1.08	1.24	1.34	1.37	1.45	1.55	13.60	51%	
HHHS Design	3.15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.01	0.04	0.07	0.10	0.14	0.36	12%	
Remaining Projects	147.56	42.91	5.82	5.78	5.76	5.52	4.99	5.31	4.99	4.63	4.57	4.03	3.95	3.70	101.97	69%	
Sub-Total	344.61	98.12	10.52	12.28	14.16	13.70	11.58	10.70	11.06	11.47	12.62	11.47	10.32	9.29	237.29	69%	
Forecasted Total		98.12	108.64	120.93	135.08	148.78	160.36	171.05	182.12	193.59	206.21	217.68	228.00	237.29			
Actual Spent																	

Prior Forecasted Total (V2)		139.27	148.17	156.57	163.77	170.97	178.77	186.27	196.27	210.02	225.72	239.62	254.47	260.97		
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Total of Bond Sales to Date **\$205,000,000** (April 2020 = \$75,000,000; May 2021 = \$130,000,000)

Cash Flow Projection vs Actual Expenditures



CASH FLOW: DATA thru November 2021																	
REFERENDUM ONLY																	
Projects	Project Total (Millions)	Forecasted 12-31-22	2023 Expenditures												Total	% Project Budget	
			January	February	March	April	May	June	July	August	September	October	November	December			
RRA Additions	9.32	9.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9.32	100%
MRHS Addition	11.95	11.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.95	100%
BES Renovation	20.89	20.89	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20.89	100%
RSIA	68.90	37.37	3.01	1.93	2.35	2.82	3.26	2.94	2.43	2.63	2.50	2.00	2.00	1.00	66.23	96%	
BCHS Renovation	56.08	41.82	1.04	1.85	1.40	1.43	1.21	1.36	1.26	1.25	1.14	1.02	0.98	0.33	56.08	100%	
HHIMS Renovation	26.76	13.60	1.63	1.53	1.53	1.50	1.37	1.24	1.11	0.92	0.87	0.63	0.52	0.33	26.76	100%	
HHHS Design	3.15	0.36	0.19	0.23	0.28	0.33	0.35	0.35	0.33	0.26	0.22	0.14	0.08	0.02	3.15	100%	
Remaining Projects	147.56	101.97	3.53	3.25	3.02	3.77	3.70	4.11	3.35	3.99	3.22	2.30	2.13	1.24	139.57	95%	
Sub-Total	344.61	237.29	9.40	8.79	8.57	9.84	9.88	9.99	8.48	9.05	7.95	6.09	5.71	2.92	333.96	97%	
Forecasted Total		237.29	246.69	255.47	264.05	273.89	283.77	293.76	302.24	311.29	319.24	325.32	331.03	333.96			
Actual Spent																	

Prior Forecasted Total (V2)		260.97	266.87	272.75	277.96	283.16	289.86	298.86	309.56	319.01	324.96	330.2	332.9	334.35		
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Total of Bond Sales to Date **\$205,000,000** (April 2020 = \$75,000,000; May 2021 = \$130,000,000)

Cash Flow Projection vs Actual Expenditures



CASH FLOW: DATA thru November 2021																	
REFERENDUM ONLY																	
Projects	Project Total (Millions)	Forecasted 12-31-23	2024 Expenditures												Total	% Project Budget	
			January	February	March	April	May	June	July	August	September	October	November	December			
RRA Additions	9.32	9.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9.32	100%
MRHS Addition	11.95	11.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.95	100%
BES Renovation	20.89	20.89	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20.89	100%
RSIA	68.90	66.23	1.16	0.79	0.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	68.90	100%
BCHS Renovation	56.08	56.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	56.08	100%
HHIMS Renovation	26.76	26.76	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	26.76	100%
HHIHS Design	3.15	3.15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.15	100%
Remaining Projects	147.56	139.57	2.67	2.67	2.66	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	147.56	100%
Sub-Total	344.61	333.96	3.83	3.46	3.37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	344.61	100%
Forecasted Total		333.96	337.78	341.24	344.61	344.61	344.61	344.61	344.61	344.61	344.61	344.61	344.61	344.61			
Actual Spent																	
Prior Forecasted Total (V2)		334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35	334.35		
Total of Bond Sales to Date	\$205,000,000	(April 2020 = \$75,000,000; May 2021 = \$130,000,000)															



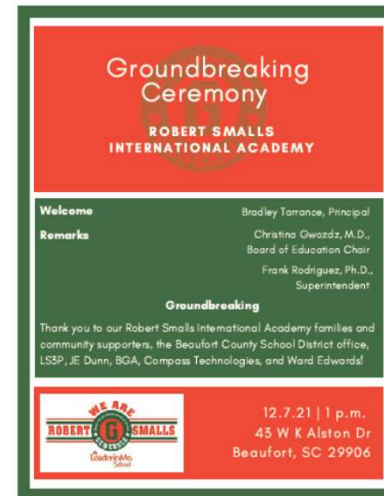
7. Community Outreach

Community Outreach



Robert Smalls International Academy

- December 7th Groundbreaking Ceremony at 1:00 PM



Hilton Head Island Middle School

- Review meeting with Hilton Head Island Middle School Administrators took place in November; Review meeting with School Improvement Council (SIC) is scheduled to occur on December 14th
- Project Manager is coordinating a Community meeting to take place in January 2022; Details will be provided as soon as this meeting gets scheduled



8. CLOC Sub-Committee Reports/Updates



9. Forward Looking Items and Events



10. Next Meeting Agenda Items



Citizen-Led Oversight Committee (CLOC)

Twenty-Fourth Meeting
(DESC Media Center and Via Zoom)
December 08, 2021

Where Learning Leads the Way!