# "We Know, We Celebrate, We Prepare" 2019 - 2024 Strategic Plan



Mission: Specializing in elementary education, The Carey School inspires curious, confident, and joyful learners and celebrates childhood in an inclusive, diverse community that nurtures kindness, respect and personal responsibility.

**School Motto:** Where you are educated first, matters most.

# Carey School Values:

Kindness, Respect, Personal Responsibility, Curiosity, Confidence and Joyful Learning

#### **Objectives**

**Key Results** 

### STUDENTS: Specializing in Elementary Education

We Know Children and **How They Learn** 

Essential Skills Trajectory: Use whole group, small group and personal instruction to refine and build essential skills across content areas, ensuring grade level progression and cultivating individual growth.

Use of Time: Review and revise daily schedule for students and faculty to align with Learning Philosophy Statement. System of Assessment: Develop a system of formative and summative assessments that can be used to inform instruction, monitor progress and provide insight into learning goals.

We Celebrate Children through Development and **Engagement** 

Productive Struggle: Develop strong habits of mind by creating scaffolded opportunities to practice growth mindset, persistent effort and resilience for deeper comprehension and better content retention.

Choice and Agency: Enhance student buy-in through choice-based activities and assessments, creating opportunities to develop student capacity to take ownership of their learning.

Purposeful Citizenship: Refine curriculum around diversity, equity, civic agency, and social justice to promote connection and action on behalf of the community.

We Prepare Children for Life and School Success

Executive Functioning: Emphasize opportunities for students to practice self-regulation in order to be able to independently focus, plan and prioritize in support of their learning.

Creative Confidence: Promote opportunities for students to use novel approaches in order to explore questions and express notions and ideas through design thinking and iteration.

Social Competencies: Strengthen SEL concepts and foster interpersonal skills and identity development in all students.

#### **FACULTY and STAFF: Cultivating and Retaining Professional Expertise**

and Recruit Mission **Appropriate Personnel** 

We Know Faculty and Staff Recruitment: Continue to enhance the recruitment process to attract the best professionals and practitioners in the marketplace.

Diversity: Create further opportunities for a diverse professional community to connect, collaborate, grow and lead in order to identify, nurture and retain colleagues.

We Celebrate Faculty and Staff and Build a Strong Work Culture

Recognition: Explore and enhance recognition opportunities to honor outstanding individual and team performance. Investment in Our People: Continue to benchmark and review total compensation positions relative to industry standards. Explore and implement other compensatory/wellness programs.

We Prepare Faculty and Staff by Supporting Their Growth

Coaching: Refine a coaching model that enables teachers to learn and apply new pedagogical practices to improve teacher practices and student outcomes.

Leadership Opportunities: Distribute leadership among a team of individuals with different skill sets and experiences while sharing the mission to sustain a school-wide culture of learning.

Growing Our Own: Cultivate aspiring teachers by providing comprehensive preparation and training opportunities. Inspire current teachers by developing personal growth plans with built in, ongoing feedback mechanisms.

#### **COMMUNITY: Fostering A Campus of Belonging**

We Know Our Community and Value our School-**Family Partnership** 

Volunteerism: Research ways in which the Carey community's talent and time might strategically further the work of the school and its community.

Inclusion: Keep a pulse on the evolving needs of families by deepening relationships among families through existing or new programs.

Home - School Communication: Continue to streamline school communication in order to increase parent engagement.

We Celebrate Our **Purpose and Social Impact** 

Partnerships: Investigate how the cultivation of key strategic partnerships (e.g., Camp Galileo, SEL Institute and Hands on Bay Community through Shared Area) might positively impact and enhance Carey's on campus programs

Community Betterment: Investigate how strategic community opportunities might positively impact the community at large (e. a. micro-school).

We Prepare Our Community for School Life after Carey

Parent Education: Provide learning opportunities designed to inform, engage and inspire our school community. Middle School Transition: Further refine middle school education process and options, as well as, parenting approaches for the next developmental stage.

Alumni Affiliation: Continually identify ways to stay in touch with alumni families to benefit from their experience, history, and institutional knowledge.

# **NEXT GENERATION: Shaping Our Future**

We Know Strong Leadership

Board Strength: Identify and develop trustees within and outside the school community with profiled skills to advance strategic

Leadership Planning: Continue to develop and implement processes that ensure strong governance transitions. Data Management: Review and implement benchmarking practices and data analytics to inform decision-making.

We Celebrate Our Next Generation by Funding Our **Future** 

Enrollment: Continue to optimize enrollment management practices to ensure short term and long term resources. Affordability: Maintain commitment to financial assistance to provide institutional access to a wide range of socio-economically diverse families.

Revenue Stream: Explore the feasibility of alternative revenue and enrollment streams such as acquiring a pre-school.

We Prepare the Institution for Our Next Generation

Development: Optimize and expand sources of giving (e.g. Flying Eagles) and streamline advancement communications. Endowment: Evaluate and implement strategies broadening endowment funds to contribute annually to our operational

Sustainable Master Planning: Implement a master plan for the campus site to increase the use of flexible space, reduce environmental impact, and maintain life-long ecological education.