



January 2022 Financials

PREPARED FEBRUARY 2022
BY



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- Hogan closes January with a forecasted Net Income of 69k, which is a 98k improvement from December Close.
- January close financials were forecasted assuming PK-12 ADA of 792. Virtual students are included in the forecast.
- No significant change to Basic Formula this month. Student attendance data is being closely monitored by the EdOps/Hogan Data team and we forecast no changes at this time. There are no changes to the per WADA payment amount.
- The primary drivers of the change in January Close is:
 - Revenue has an almost neutral change with \$40k Prop C improvement, Food & Nutrition Emergency Operational Cost Reimbursement improvement of \$51K and a decrease of \$25K for Medicaid Reimbursement due to timing and employees covered under other Federal programs and KCPS MOU decrease of \$65k to match current WADA forecast.
 - Expense changes are 98k improvement. Salaries had an improvement of 57k due to updating the 6 open positions and a more accurate depiction of salary costs. Benefits had an improvement of 40k. With open enrollment concluded, the forecast has been updated to match actual with a cushion for the 6 open positions.

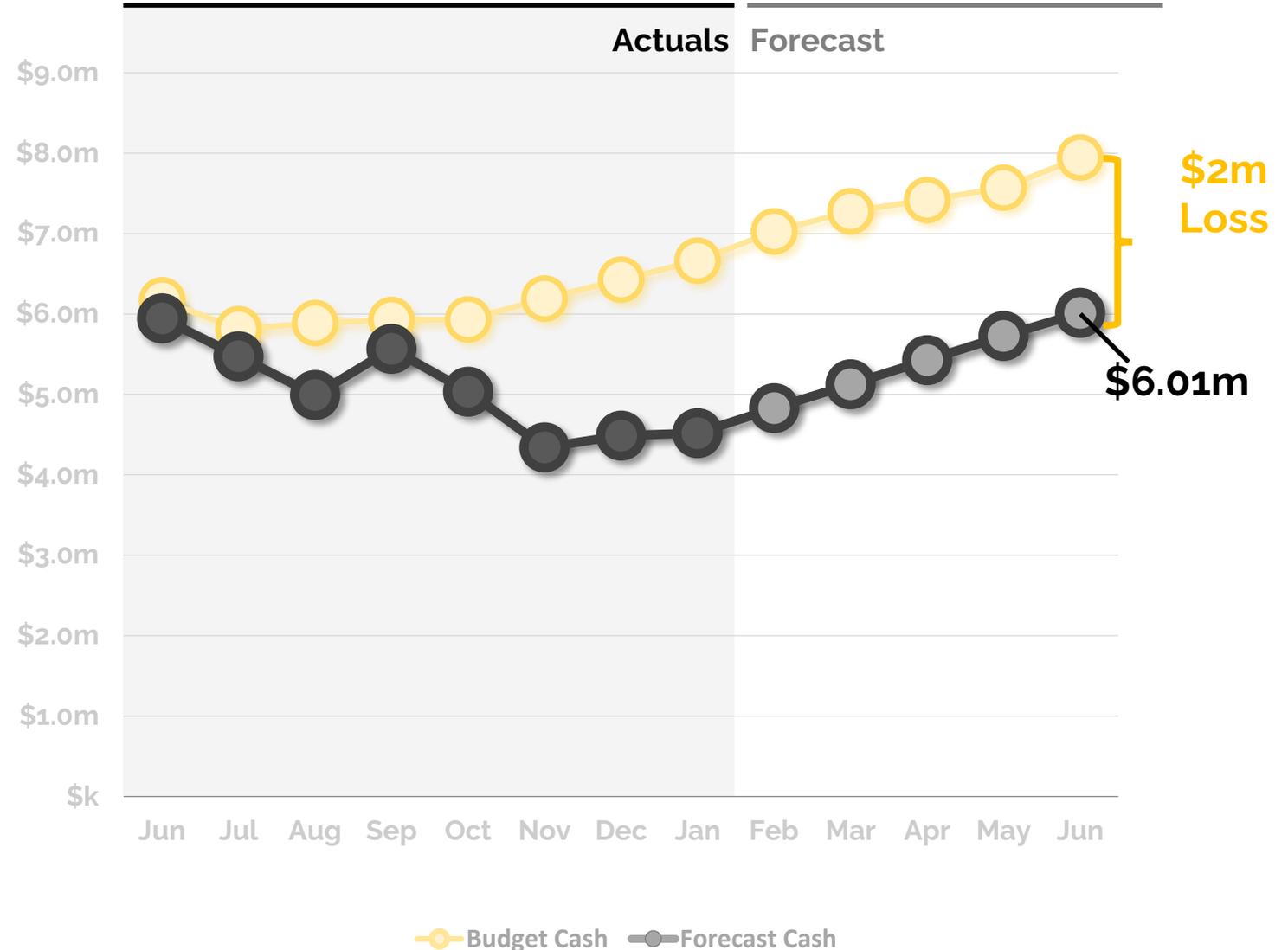
143 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$6.01m**, **\$2m** below budget.

The revenue projected for the year is down \$943k than budgeted, largely due to the state aid WADA decrease and the per WADA payment decrease.

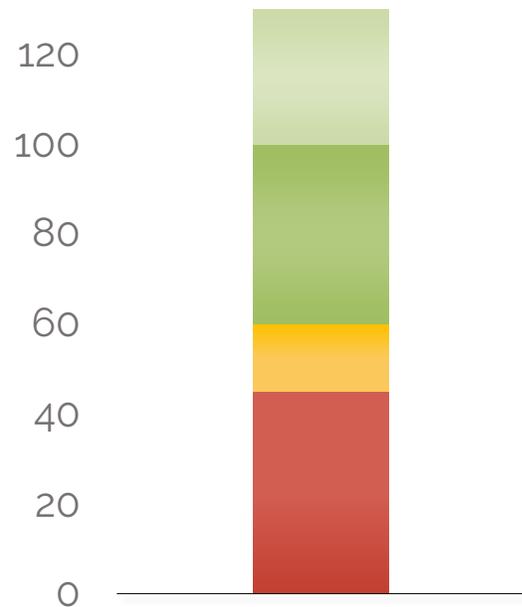
Expenses projected for the year is down \$765k than budgeted primarily in part to the facility improvements

The Net Income is projected at a loss of \$1.7M to budget.



Days of Cash

Cash balance at year-end divided by average daily expenses

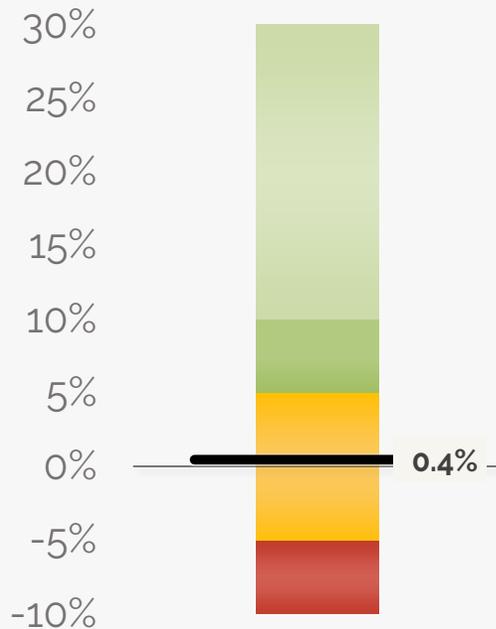


143 DAYS OF CASH AT YEAR'S END

The school will end the year with 143 days of cash. This is above the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

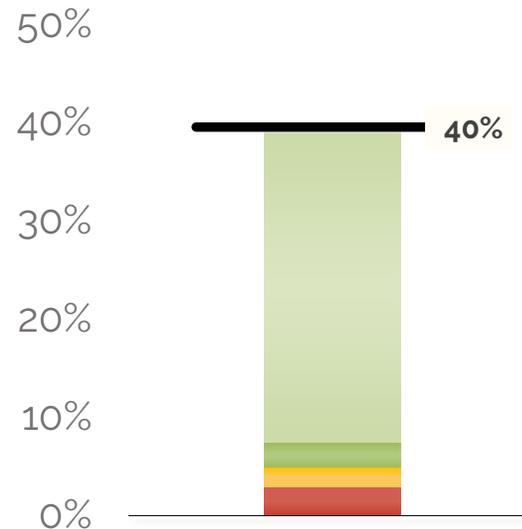


0.4% GROSS MARGIN

The forecasted net income is \$69k, which is \$1.7m below the budget. It yields a 0.4% gross margin.

Fund Balance %

Forecasted Ending Fund Balance / Total Expenses

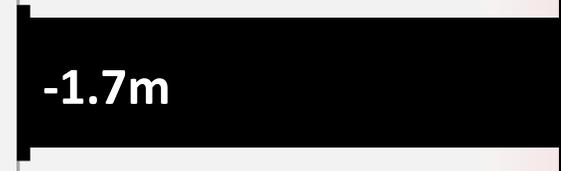


39.60% AT YEAR'S END

The school is projected to end the year with a fund balance of \$6,093,399. Last year's fund balance was \$6,024,239.

Forecast Overview



	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$15.5m	\$16.4m	-\$943k		State Revenue decrease due to WADA and Per WADA payment. KCPS MOU, FFC Emergency grant, RWL, McKinney Vento transportation reimbursement and final allocations for Federal Programs (Title).
Expenses	\$15.4m	\$14.6m	-\$765k		Addition of 1.1M in Facility Improvement payments; mitigated by salaries and benefits for open positions not yet filled.
Net Income	\$69k	\$1.8m	-\$1.7m		

Key Forecast Changes This Month

The January forecast **increased** the year-end cash expectation by **\$98k**. *Key changes:*

<i>Annual Change</i>	<i>Category</i>	<i>Impact On Cash</i>
65,794 less cash	Earned Fees KCPS MOU WADA adjusted to match current forecast.	\$66k
57,169 more cash	Salaries There are 6 open positions. Updated positions and salaries to align appropriately.	\$57k
50,564 more cash	State Revenue Food Service Emergency Relief Funding not in budget.	\$51k
40,137 more cash	Local Revenue Increase to Prop C. Still room for possible improvement.	\$40k
40,015 more cash	Benefits and Taxes Updated insurance benefits to reflect actual and a cushion for open positions.	\$40k

	Year-To-Date			Annual Forecast			
	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining
Revenue							
Local Revenue	862,170	720,532	141,638	1,305,503	1,264,091	41,412	443,333
State Revenue	4,610,366	5,280,485	(670,119)	7,901,906	10,081,271	(2,179,364)	3,291,541
Federal Revenue	794,907	2,197,698	(1,402,791)	4,300,484	4,025,639	274,845	3,505,577
Private Grants and Donations	179,443	824,000	(644,557)	1,155,000	1,030,000	125,000	975,557
Earned Fees	984,151	-	984,151	795,000	-	795,000	(189,151)
Total Revenue	7,431,037	9,022,715	(1,591,678)	15,457,893	16,401,001	(943,107) ①	8,026,856
Expenses							
Salaries	3,875,059	4,275,936	400,877	6,575,778	7,330,177	754,399	2,700,718
Benefits and Taxes	1,053,937	1,210,568	156,631	1,831,550	2,075,259	243,709	777,613
Staff-Related Costs	85,042	162,108	77,066	277,900	277,900	0	192,858
Rent	128,495	116,667	(11,828)	211,828	200,000	(11,828)	83,333
Occupancy Service	592,001	613,630	21,629	1,131,796	1,051,937	(79,859)	539,795
Student Expense, Direct	835,577	658,133	(177,444)	1,242,042	1,128,229	(113,813)	406,465
Student Expense, Food	345,841	450,888	105,046	772,950	772,950	(0)	427,109
Office & Business Expense	752,929	530,428	(222,501)	1,126,184	909,305	(216,879)	373,255
Transportation	438,163	461,628	23,466	1,007,363	791,363	(216,000)	569,200
Total Ordinary Expenses	8,107,044	8,479,986	372,942	14,177,391	14,537,119	359,728	6,070,347
Net Operating Income	(676,007)	542,729	(1,218,736)	1,280,502	1,863,882	(583,379)	1,956,509
Extraordinary Expenses							
Interest	49,136	50,366	1,230	86,342	86,342	0	37,206
Facility Improvements	843,750	-	(843,750)	1,125,000	-	(1,125,000)	281,250
Total Extraordinary Expenses	892,886	50,366	(842,520)	1,211,342	86,342	(1,125,000)	318,456
Total Expenses	8,999,930	8,530,353	(469,578)	15,388,733	14,623,462	(765,272) ②	6,388,803
Net Income	(1,568,893)	492,363	(2,061,256)	69,160	1,777,539	(1,708,379) ③	1,638,053
Cash Flow Adjustments	144,124	-	144,124	(0)	-	(0)	(144,124)
Change in Cash	(1,424,769)	492,363	(1,917,132)	69,160	1,777,539	(1,708,379)	1,493,929

① REVENUE: \$943K BEHIND

Decrease in WADA and per WADA payment. Final allocations for Federal Programs, Addition of Grants, Donations and T1(a) not in budget.

② EXPENSES: \$765K BEHIND

Addition of 1.1M in Facility Improvement payments; mitigated by salaries and benefits for open positions not yet filled.

③ NET INCOME: \$1.7M behind

Monthly Financials

Income Statement	Actual							Forecast					TOTAL
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Revenue													
Local Revenue	137,437	43,709	80,661	77,730	275,658	112,078	134,898	88,667	88,667	88,667	88,667	88,667	1,305,503
State Revenue	569,812	578,995	1,240,353	776,734	119,943	654,846	669,684	658,308	658,308	658,308	658,308	658,308	7,901,906
Federal Revenue	60,724	27,949	32,543	184,481	82,895	258,930	147,386	701,115	701,115	701,115	701,115	701,115	4,300,484
Private Grants and Donations	0	152,250	100	12,500	2,500	5,643	6,450	195,111	195,111	195,111	195,111	195,111	1,155,000
Earned Fees	14,977	53,983	276,629	21,851	21,031	258,469	337,211	-37,830	-37,830	-37,830	-37,830	-37,830	795,000
Total Revenue	782,950	856,885	1,630,286	1,073,296	502,027	1,289,965	1,295,628	1,605,371	1,605,371	1,605,371	1,605,371	1,605,371	15,457,893
Expenses													
Salaries	592,180	564,413	551,885	536,623	557,543	558,330	514,085	532,805	538,903	538,903	540,103	550,003	6,575,778
Benefits and Taxes	141,912	202,024	136,291	144,227	140,898	145,836	142,751	154,248	155,447	155,447	155,538	156,933	1,831,550
Staff-Related Costs	1,451	1,589	33,930	10,356	21,153	7,924	8,639	38,572	38,572	38,572	38,572	38,572	277,900
Rent	28,495	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	211,828
Occupancy Service	68,843	67,726	81,363	87,275	94,549	101,454	90,790	107,959	107,959	107,959	107,959	107,959	1,131,796
Student Expense, Direct	162,185	79,517	134,114	174,388	157,101	55,873	72,399	81,293	81,293	81,293	81,293	81,293	1,242,042
Student Expense, Food2	12,695	0	0	114,969	74,895	97,339	45,944	85,422	85,422	85,422	85,422	85,422	772,950
Office & Business Expense	249,274	109,492	83,446	67,813	93,956	63,839	85,109	74,651	74,651	74,651	74,651	74,651	1,126,184
Transportation	44,396	7,402	17,638	115,784	95,329	96,686	60,928	113,840	113,840	113,840	113,840	113,840	1,007,363
Total Ordinary Expenses	1,301,430	1,048,831	1,055,333	1,268,102	1,252,091	1,143,947	1,037,311	1,205,457	1,212,753	1,212,753	1,214,045	1,225,340	14,177,391
Operating Income	-518,481	-191,946	574,953	-194,805	-750,064	146,018	258,318	399,915	392,618	392,618	391,326	380,032	1,280,502
Extraordinary Expenses													
Interest	7,019	7,019	7,019	7,019	7,019	7,019	7,019	7,441	7,441	7,441	7,441	7,441	86,342
Facility Improvements	0	281,250	0	281,250	0	0	281,250	56,250	56,250	56,250	56,250	56,250	1,125,000
Total Extraordinary Expenses	7,019	288,269	7,019	288,269	7,019	7,019	288,269	63,691	63,691	63,691	63,691	63,691	1,211,342
Total Expenses	1,308,450	1,337,100	1,062,353	1,556,371	1,259,110	1,150,966	1,325,580	1,269,148	1,276,444	1,276,444	1,277,736	1,289,031	15,388,733
Net Income	-525,500	-480,215	567,934	-483,075	-757,084	138,999	-29,952	336,223	328,827	328,927	327,635	316,340	69,160
Cash Flow Adjustments	56,573	-3,156	5,796	-48,991	62,965	9,979	60,957	-28,825	-28,825	-28,825	-28,825	-28,825	0
Change in Cash	-468,927	-483,371	573,730	-532,066	-694,118	148,978	31,006	307,399	300,102	300,102	298,810	287,516	69,160

	<i>Previous Year End</i>	<i>Current</i>
	<i>6/30/2021</i>	<i>1/31/2022</i>
Assets		
Current Assets		
Cash	5,945,002	4,520,233
Total Current Assets	5,945,002	4,520,233
Total Assets	5,945,002	4,520,233
Liabilities and Equity		
Liabilities		
Current Liabilities		
Other Current Liabilities	-79,237	64,887
Total Current Liabilities	-79,237	64,887
Total Long-Term Liabilities	0	0
Total Liabilities	-79,237	64,887
Equity		
Unrestricted Net Assets	6,024,239	6,024,239
Net Income	0	-1,568,893
Total Equity	6,024,239	4,455,346