

Board of Education
Darien, Connecticut

REGULAR MEETING OF THE BOARD OF EDUCATION

WEDNESDAY, MARCH 2, 2022

**PLACE:
DARIEN PUBLIC SCHOOLS'
ADMINISTRATIVE OFFICES
MEETING ROOM
7:30 P.M.**

TENTATIVE AGENDA

- | | | |
|------------------------------------|-----------------------------|-----------|
| 1. Call to Order..... | Mr. David Dineen | 7:30 p.m. |
| 2. Chairperson's Report..... | Mr. David Dineen | |
| 3. Public Comment* | Mr. David Dineen | |
| 4. Superintendent's Report..... | Dr. Alan Addley | |
| 5. Approval of Minutes..... | Board of Education | |
| 6. Board Committee Reports..... | Mr. David Dineen | |
| 7. Presentations/Discussions | | |
| a. Darien Public Schools..... | Dr. Alan Addley | |
| Status Update | | |
| b. Further Discussion and..... | Mr. Michael Lynch | |
| Possible Action on Proposed | Attorney Matthew Ranelli of | |
| Solar Panel Project | Shipman and Goodwin | |
| c. Curriculum Update: Library..... | Mr. Christopher Tranberg | |
| Reimagined | Dr. Joan McGettigan | |

**REGULAR MEETING OF THE BOARD OF EDUCATION
WEDNESDAY, MARCH 2, 2022**

7. Presentations/Discussions (cont.)

- d. Update on Strategic Plan..... Dr. Alan Addley
Mr. Christopher Tranberg
- e. Discussion and Possible..... Mr. Ryan Betts
Acceptance of Contemplated
Gift from Tokeneke School PTO
- f. Discussion on January..... Mr. Richard Rudl
2021-22 Financial Report
and Possible Action on
Proposed Budget Transfers

8. Action Items

- a. Personnel Items..... Ms. Marjorie Cion
 - i. Appointments
 - ii. Resignations/Retirements

9. Public Comment* Mr. David Dineen

10. Adjournment to Executive..... Mr. David Dineen
Session for the purpose of
mid-year discussion regarding the
performance of the Superintendent of
Schools pursuant to Connecticut General
Statute 1-200(6)(A)

11. Adjournment..... Mr. David Dineen

AA:nv

**** The Board of Education meeting will be available to the public in person and via Zoom. Wearing of masks is optional and seating is limited by room capacity. Doors open at 7:00 p.m. for the 7:30 p.m. meeting.**

Those members of the community wishing to participate in public comment may also join the meeting via Zoom:

<https://darienps.zoom.us/j/96476262808>

Those members of the community wishing to view only, should do so through the Darien Youtube link:

<https://www.youtube.com/channel/UCUnnvYKBfFrTWQRuoB6OZA>

In order to reduce audio interference, members of the community are requested not to simultaneously view by Youtube while participating on Zoom.

APPROVED
REGULAR MEETING OF THE BOARD OF EDUCATION
TUESDAY, JANUARY 25, 2022

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
VIA ZOOM
7:30 P.M.

Board Members Present:

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Present	x	x	x	x	x	x	x	x	x
Absent									

Administration Present:

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion and Mr. Rudl

Audience: Meeting held in Board of Education office and via You Tube / Zoom

1. Call to Order Mr. David Dineen, Chair
At 7:30 p.m. (0:00)
2. Chairperson's Report Mr. Dineen
At 7:31 p.m. (0:01)
3. Public Comment Mr. Dineen
At 7:32 p.m. (0:02)

Jon Dunn	175 Raymond Street
Amy Zerbe	9 Morehouse Drive
Diane Urban	10 Crane Road
Crystal Hill	10 Wakeman Road
Erin Patterson	251 Noroton Avenue
Carolina McGoe	28 Kensett Lane
Tiffany O'Connor	48 Leeuwarden Road
Ann Reed	15 Libby Lane
Alicia Mehlberg	24 Christie Hill Road
Claudio Cappella	27 Wakeman Road
James Palen	5 Hickory Lane
Laura Pesce-Gray	131 Holmes Avenue
Roisin Veckerelli	29 Bailey Avenue
Belinda Fang	22 Beach Drive
Pam Cappella	27 Wakeman Road

Abigail Hornstein	17 Edmond Street
Natasha Tomai	6 McLaren Road South
Jessica Murphy	22 Old Farm Road
Claudia Ebert	1 Sherry Lane
Kate Pace	11 Scout Trail
Bill Lenich	1 Siwanoy Road
Jeff Montero	19 Whaling Road
Joanna Zatani	101 Hollow Tree Ridge Road
Carolyn Burnes	4 St. Nicholas Road
Jessica Nichols	18 Stony Brook Road
Conor Godfrey	1 Red Mill Lane
Will Bruno	81 Linden Avenue
Kathleen Thompson	53 Goodwives River Road
Krista Carnes	40 Fitch Avenue
Elizabeth Wilder	21 Ridgeview Avenue
Armel Jacobs	12 Fitch Avenue
Aparna Sahgal	7 Phillips Lane

4. Superintendent's Report

Dr. Alan Addley
At 8:44 p.m. (1:14)

5. Approval of Minutes

Mr. Dineen
At 8:46 p.m. (1:16)

Motion to Approve Minutes of the Regular Meeting held on January 11, 2022; Minutes of the Special Meeting held on January 18, 2022; Minutes of the Special Meeting held on January 24, 2022.

1st Mr. Maroney

2ND Mr. Brown

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

6. Board Committee Reports

Mr. Dineen
At 8:47 p.m. (1:17)

PRESENTATIONS AND DISCUSSIONS

7. Presentations/Discussions:

a. Darien Public Schools Status Update....

Dr. Alan Addley
At 8:49 p.m. (1:19)

Motion to Amend the Agenda to Discuss Sending a Letter to Hartford About Masks**1st Mr. Brown****2ND Mr. Sini**

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)**Motion to Draft a Letter to Hartford About Masks****1st Mr. Brown****2ND Ms. Best**

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x		x	x	x
No									
Abstain						x			

RESULT - MOTION PASSED (8-0-1)**Motion to Amend the Agenda to Discuss Wearing a Mask in Board Meetings****1st Mr. Brown****2ND Mr. Sini**

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)**Motion to Not Wear Masks in the Board Meeting Room****1st Mr. Brown****2ND**

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes									
No									
Abstain									

RESULT - MOTION FAILED

- b. Acceptance of Hindley and Holmes.....
Roof Projects as Complete

Mr. Michael Lynch
At 9:18 p.m. (1:48)

Motion to Accept the Hindley Roof Replacement as Complete

1st Ms. Ochman

2ND Mr. Maroney

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x		x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

Motion to Accept the Holmes Roof Replacement as Complete

1st Ms. Ochman

2ND Ms. McCammon

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x		x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

- c. Follow-Up Questions and Discussion.....
Regarding 2022-2023 Budget and
Discussion of Budget Modifications
Under Consideration

Dr. Alan Addley
At 9:21 p.m. (1:51)

- d. Discussion on December 2021-2022
Financial Report and Possible Action
on Proposed Budget Transfers

Mr. Richard Rudl
At 10:03 p.m. (2:33)

Motion to Approve the December 2021 Budget Transfer of \$34,000 to RC 28

1st Mr. Sini

2ND Ms. Ochman

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

Motion to Approve the December 2021 Budget Transfer of \$10,000 to RC 28**1st Mr. Sini****2ND Ms. Best**

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)**Motion to Approve the December 2021 Budget Transfer of \$15,000 to RC 12****1st Mr. Sini****2ND Mr. Maroney**

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)**Motion to Approve the December 2021 Budget Transfer of \$40,000 to RC 19****1st Mr. Sini****2ND Ms. Best**

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x		x	x		x	x	x	
No		x			x				x
Abstain									

RESULT - MOTION PASSED (6-3-0)

- e. First Reading and Discussion of Proposed Revisions to Board of Education Policies:
 1025, Automatic External Defibrillators;
 1050, Possession of Deadly Weapons or Firearms; 1075, Green Cleaning Programs; 1125, Pool Safety Plan; 1150, Sexual Offenders; 1175, Prohibition Against Smoking; 1275, Freedom of Information and Freedom of Information Request Log; 1300, Non- Discrimination (Community)

Mrs. Tara Ochman
 Ms. Marjorie Cion
 At 10:19 p.m. (2:49)

- f. FOIA Log Review.....

Ms. Marjorie Cion
 At 10:21 p.m. (2:51)

- g. Further Discussion and Possible Action....
on Board Master Agenda for February –
August 2022

Dr. Alan Addley
At 10:23 p.m. (2:53)

8. Action Items

a. Personnel Items

i. Appointments

ii. Resignations/Retirements

Ms. Marjorie Cion
at 10:25 p.m. (2:55)

**Motion to Approve the Personnel Items as Detailed in the Personnel Action Report
Dated January 25, 2022:**

1st Mr. Sini

2ND Mr. Maroney

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

9. Public Comment

Mr. Dineen
At 10:26 p.m. (2:56)

Amy Zerbe 9 Morehouse Drive
Greg Grambling 11 Blueberry Lane
Stefan Amraly 531 Hollow Tree Ridge Road
Debi McGahren 60 Holly Lane
Laura Pesce-Gray 131 Holmes Avenue
Erin Noonan 5 High School Lane

10. Adjournment

Mr. Dineen
At 10:37 p.m. (3:07)

MOTION TO ADJOURN:

1st Mr. Brown

2ND Ms. McCammon

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

Meeting adjourned at 10:37 p.m. (3:07)

Respectfully Submitted,

Sara Parent
Secretary

APPROVED

APPROVED
SPECIAL MEETING OF THE BOARD OF EDUCATION
TUESDAY, FEBRUARY 1, 2022

PLACE:
DARIEN HIGH SCHOOL AUDITORIUM
AND VIA ZOOM
7:00 P.M.

Board Members Present:

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Present	x	x	x	x**	x	x	x	x***	x*
Absent									

*Arrived at 7:04 p.m.

**Arrived at 7:06 p.m.

***Arrived at 7:10 p.m.

Administration Present:

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion and Mr. Rudl

AGENDA

1. Call to Order..... Mr. David Dineen, Chair
7:02 p.m. (0:00)
2. Chairman's Remarks..... Mr. David Dineen
7:02 p.m. (0:00)
3. Public Hearing on 2022-2023..... Mr. David Dineen
Superintendent's Proposed Budget 7:03 p.m. (0:01)

Joanna Walsh	17 Pleasant Street
Lori Olson	16 Littlebrook Road North
Stephanie Maher	49 Christie Hill Road
Antoinette Cowles	5 Hillside Court
Robin Nelson	51 Arrowhead Way
Jackie Nevin	47 Phillips Lane
Lisa Cerussi	12 Rings End Road
Carrie Vomacka	12 Salt Box Lane
Diane Urban	10 Crane Road
Roisin Veckerelli	29 Bailey Avenue

Stacey Tie	10 Clocks Lane
Debra Ritchie	16 Stony Brook Lane South
Jonathan Dunn	175 Raymond Street
David Vogt	22 Circle Road
Amy Daniels	83 Locust Hill Road
Amy Zerbe	9 Morehouse Drive
Susie Flaherty	6 Lake Drive
Alicja Skinner	Cliff Avenue
Natasha Tomai	6 McLaren Road South
Linda Rowe	26 Barringer Road
Laura Pesce-Gray	131 Holmes Avenue
Alexandra Taylor	4 Barringer Road
Beth Morgan	35 Hamilton Lane
Clara Sartori	161 Old Kings Highway South
Peter McGuinness	22 Robin Hood Lane
Emily Salmore	3 Berry Lane
Kate Bates	33 Ridgeley Street
Elizabeth Wilder	21 Ridgeview Avenue
Paola Sardoni	21 Tower Drive
Armel Jacobs	12 Fitch Avenue
Stefanie Desai	5 Midbrook Lane

4. Further Discussion and.....
Possible Action on Open Choice
Program

Dr. Alan Addley
Mr. David Dineen
8:21 p.m. (1:19)

Motion to Approve the Darien Public Schools' Participation in the Open Choice Program Beginning in the 2022-2023 School Year:

1st Mr. Sini

2ND Ms. Ochman

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x		x			x	x		
No		x		x	x			x	x
Abstain									

RESULT - MOTION FAILED (4-5-0)

5. Further Review of 2022-2023.....
Superintendent's Proposed
Budget and Further Discussion
on FY/23 Proposed Budget
Modifications under Consideration

Mr. David Dineen
8:47 p.m. (1:45)

6. Adjournment.....

Mr. David Dineen
9:07 p.m. (2:05)

Motion to Adjourn:

1st Ms. McCammon

2ND Mr. Sini

	Best	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Sini	Wurm
Yes	x	x	x	x	x	x	x	x	x
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

Meeting adjourned at 9:07 p.m.

Respectfully Submitted,

Sara Parent
Secretary

March 2, 2022

DARIEN PUBLIC SCHOOLS

School Status Update



Updates

1 – COVID metrics

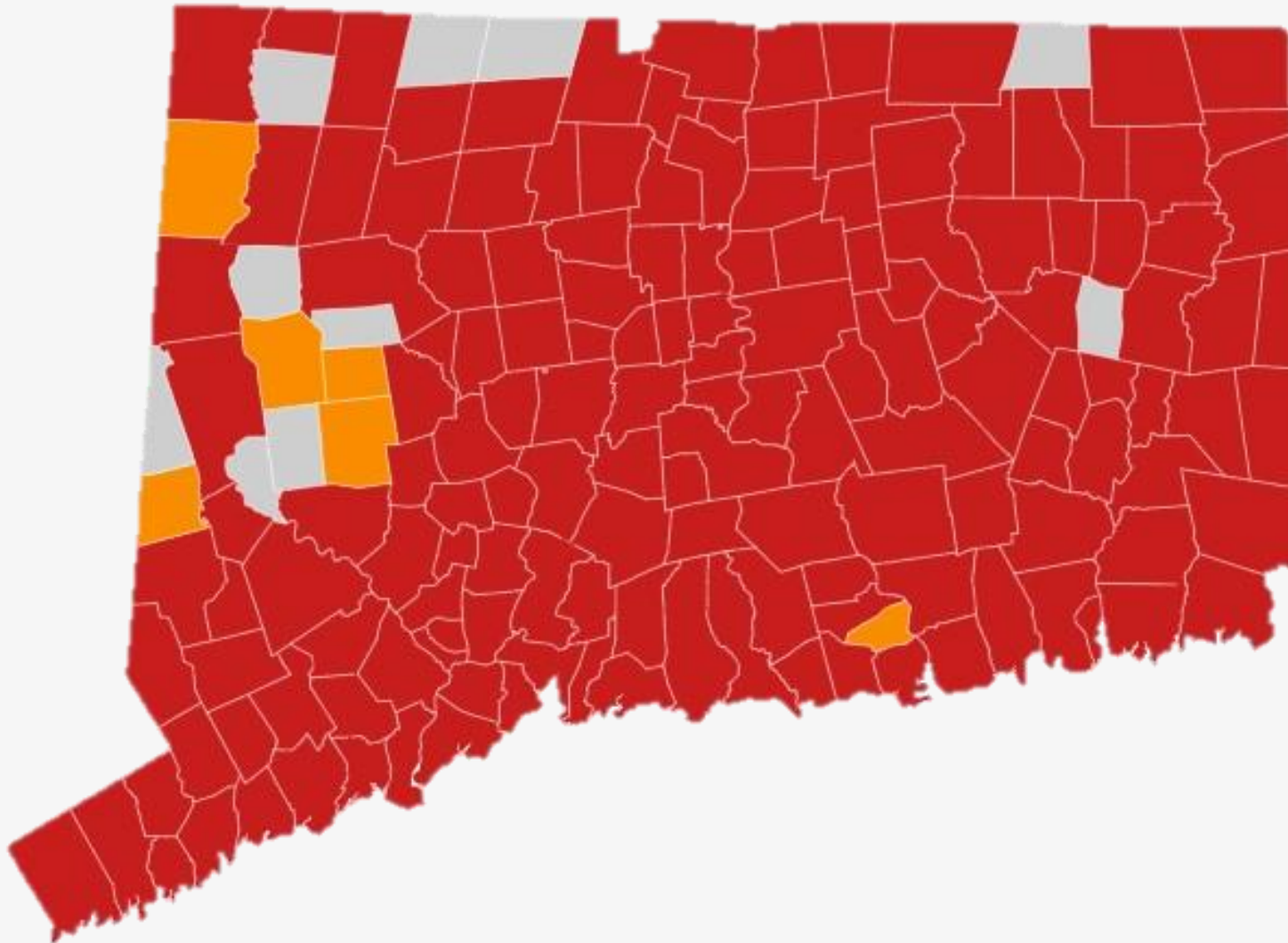
2 – CSDE, DPH & CIAC guidelines

3 – Test kits

4 – School procedures

5 – Safe Return & Continuity of Services Plan

Covid Metrics - State Information



1

Dates Reported:
01/30/22 - 02/12/22

Updated: 02/17/22

2

Town of Darien:
Cases: 77

Rate / 100,000: 25.3

Covid Metrics - Darien Public Schools

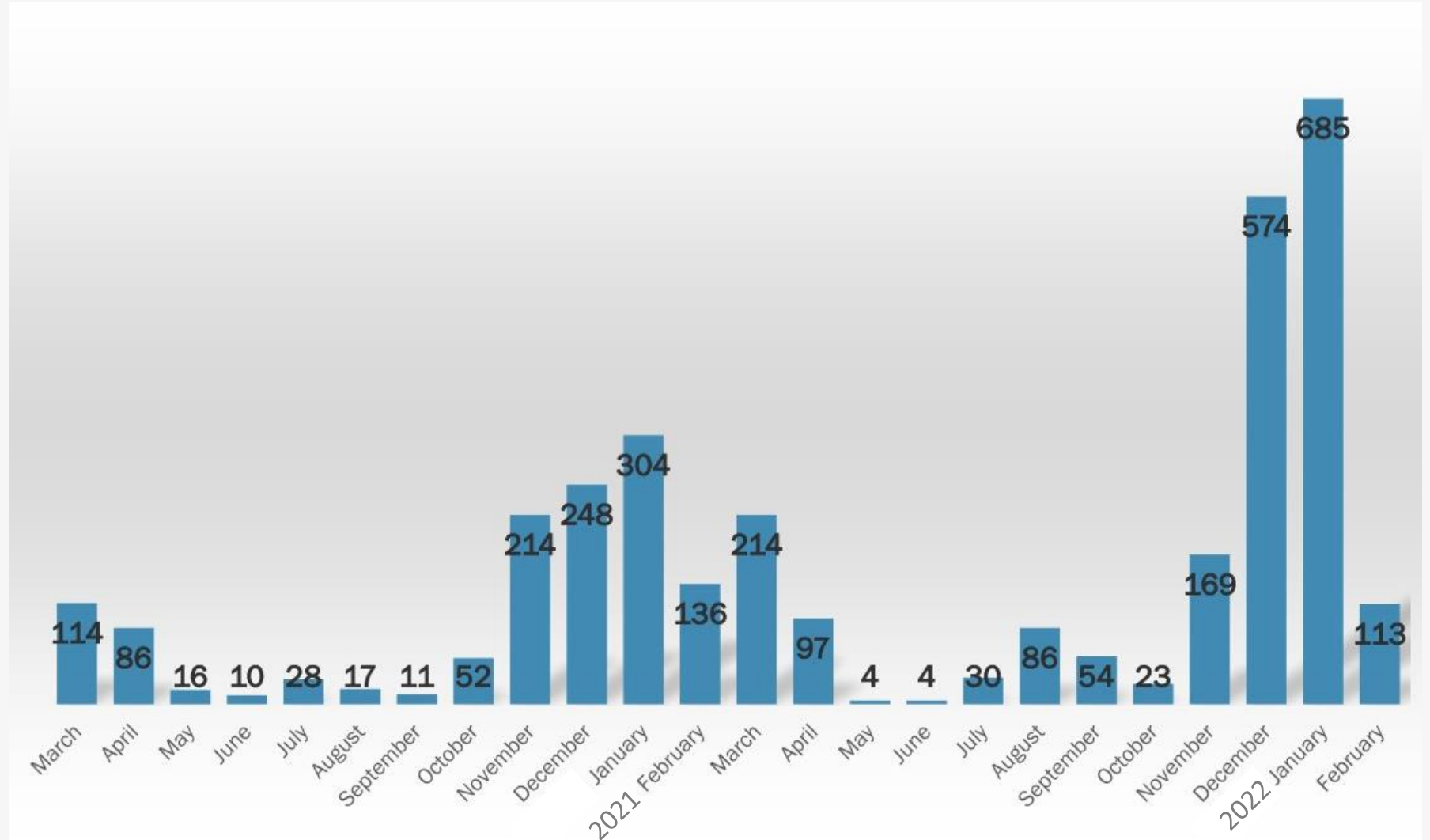
	DHS/Fitch Academy	MMS	Hindley	Holmes	OxRidge	Royle	Tokeneke	Central Services	Total
Cases reported 2/17/22	1	0	0	1	1	0	0	0	3
Cases reported 2/15/22-2/22/22	3	3	0	3	2	1	0	0	12
Cases reported 2/8/22-2/14/22	4	3	5	3	2	2	3	0	22
Cases reported 2/1/22-2/7/22	13	6	0	0	2	4	5	0	30
Cases reported 1/25/22-1/31/22	11	18	2	4	9	4	10	0	58
Cases reported 1/19/22-1/24/22	11	14	5	5	6	7	5	0	53
Cases reported 1/11/22-1/18/22	18	17	8	9	8	22	13	0	95
Cases reported 1/3/2022-1/10/2022	113	57	23	18	16	25	20	4	276
Cases reported for the 2021-22 School Year	271	218	99	87	123	81	94	6	979

Covid Metrics - Town of Darien

Monthly

1

Updated:
Feb 22, 2022

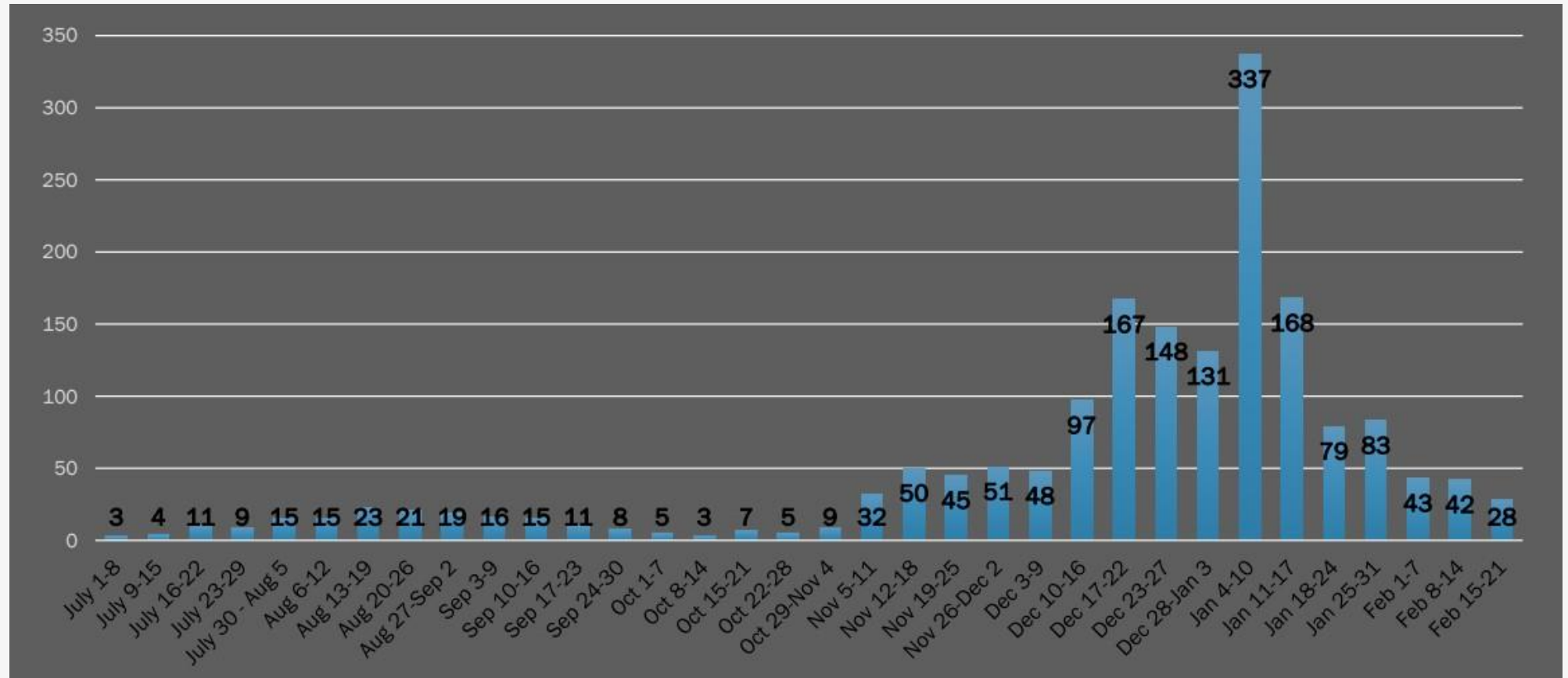


Covid Metrics - Town of Darien

Weekly

1

Updated:
Feb 22, 2022



DARIEN SOLAR POWER PURCHASE AGREEMENT SUMMARY

I. Solar Power Purchase Agreement:

- Contains all of the general terms and conditions applicable to the parties and each project
- Description of the project, the economic structure of the transaction, notice details for each party

II. Summary of Key Terms:

1. “Seller” (a single purpose LLC) owns and operates the solar energy facility (the “SEF”) and will sell 100% of the energy generated by the SEF to “Buyer” (the school/Town) at the kWh Rate, payable on a monthly basis.
2. Seller owns rights to tax incentives and environmental attributes (incentives)
3. Buyer is providing Seller and its agents a site access license in the Agreement to install, own, operate and maintain the SEF.
4. Buyer will purchase 100 percent of the energy generated from the SEF and will make monthly Payments throughout the Term
5. Price: \$_____ kWh Rate (Energy Payment Rate). Purchaser agrees to pay for all energy delivered from the System. There is a provision that allows for a change in rate based on changes circumstances and with consent from both parties.
6. Term: Twenty (20) years with option for two extensions of five (5) years each
7. Estimated SEF Size: _____ kW(DC)
8. Seller is responsible to assess the condition and suitability of the roof and SEF site (including structural engineer’s report) and the design, engineering, construction, permitting, interconnection, operation maintenance and eventual removal of the SEF
9. Seller will comply with the terms of the manufacture’s roof warranty (Buyer must provide all relevant documents to the Seller in advance).
10. Seller shall provide a means for Buyer to access real-time data or telemetry with respect to the SEF’s performance
11. Some highlights include:
 - Roof inspection and manufacturer warranty coordination.
 - Buyer’s annual roof repair period/ five (5) days (Section 5.2(e))
 - SEF operations (Section 5.1)
 - SEF shall be owned and operated by Seller at its cost and expense
 - Any necessary repair or maintenance of the SEF will be completed by Seller to ensure SEF is operating properly (unless such costs are caused by Buyer’s conduct or breach the PPA)
 - SEF Meter shall be installed to measure amount of energy generated by the SEF and tested at Buyer’s request (no more than annually)
 - Payment Mechanics (Section 9)
 - Seller will send a monthly invoice to Buyer for the monthly payment amount based on the amount of energy delivered
 - Buyer agrees to pay all invoice amounts within 20 business days after invoice date
 - Purchase Option for SEF(Section 3.9)
 - On any “Purchase Option Date” (first available after the 7th anniversary of the Commercial Operation Date), Seller has the option to purchase the System
 - The purchase price for the SEF(the “Purchase Price”) is equal to the greater of FMV of the SEF in place as of the Purchase Date and the Early Termination Payment as of such date

- Removal of SEF(Section 17.1(c))
 - Upon expiration or earlier termination of the Agreement, if Buyer has not purchased the SEF, Seller is obligated to remove the SEF and restore the premises to its original condition (excluding ordinary wear and tear)
 - Costs for removal are the responsibility of Seller unless Agreement is terminated early due to a Purchaser Default

12. Other provisions of note:

- Seller's Covenants (Section 10)
 - As the owner and operator of the System, Seller has certain covenants and responsibilities
- Buyer's Covenants (Section 10)
 - As the owner of the property, Buyer has certain covenants and responsibilities
- Defaults (Section 8)
 - Listed events of default for each party, including bankruptcy events, failure to pay undisputed amounts owed, material breach of Agreement, and false or misleading representation or warranty, beyond any applicable cure periods
 - Remedies including Termination Payment
- Assignment (Section 15)
 - Seller may assign the Agreement
- Indemnity (Section 11)
 - Each party's indemnification obligations
- Minimum insurance coverages (Section 7.2)
 - Parties are required to maintain insurance
- Lien's prohibited unless agreed to (Section 14.3)
- Financing Party Rights (Section 16)

POWER PURCHASE AND LICENSE AGREEMENT

BETWEEN

[]

AND

[]

DATED AS OF [] __, 2022

POWER PURCHASE AND LICENSE AGREEMENT

THIS POWER PURCHASE AND LICENSE AGREEMENT (this “**PPA**”) is made and entered into as of January __, 2022 (the “**Effective Date**”), by and between [], a [] limited liability company with offices at [] (“**Seller**”), and Town of Darien, a Connecticut municipal corporation with offices at [] (“**Buyer**”). Seller and Buyer are sometimes hereinafter referred to individually as a Party and collectively as the Parties.

RECITALS

A. Buyer is the [fee simple of all that certain real property together with all improvements, buildings, and other structures thereon known as [], located at _____ and as more particularly described on Exhibit A-1 attached hereto (the “**Premises**”), subject only to the Permitted Encumbrances described in Exhibit B.

B. Seller agrees to finance, install, own, operate and maintain a solar energy facility, as more particularly described in Exhibit C (the “**SEF**”), on a portion of the Premises (the “**SEF Site**”) describe in Exhibit A-2. Seller desires to sell to Buyer, and Buyer desires to purchase from Seller, all of the Energy generated by the SEF during the Term (as defined below) and otherwise in accordance with the terms of this PPA.

C. Seller desires to obtain, and Buyer desires to provide an exclusive license for Seller’s access to and use of the SEF Site at reasonable times and upon reasonable notice solely for the purposes of designing, constructing, installing, inspecting, testing, owning, operating, monitoring, maintaining, repairing, and removing the SEF and selling of electricity from the SEF to the Buyer.

AGREEMENT

In consideration of the foregoing recitals, the mutual agreements, representations, warranties and covenants set forth in this PPA and the Schedules and Exhibits hereto, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, Seller and Buyer agree as follows:

ARTICLE 1.

DEFINED TERMS; RULES OF INTERPRETATION

1.1 Defined Terms. Capitalized terms used in this PPA shall have the meanings ascribed to them in the Schedule of Definitions and Rules of Interpretation attached hereto as Exhibit D and made a part of this PPA by this reference, or elsewhere in this PPA.

1.2 Rules of Interpretation. The rules of interpretation in the Schedule of Definitions and Rules of Interpretation shall apply to this PPA unless expressly provided otherwise.

ARTICLE 2.

TERM

2.1 Term. The initial term of this PPA (the “**Term**”) shall commence on the Effective Date and shall be in effect until the twentieth (20th) anniversary of the Commercial Operation Date,

provided that, upon the subsequent mutual agreement in writing of the Parties, the Term may be extended for up to two (2) successive, additional terms of five (5) years each.

2.2 Conditions Precedent. The respective rights and obligations of the Parties under this PPA (subject to Section 2.4) are conditioned upon the reasonable satisfaction in full (or waiver by Seller) within one-hundred and eighty (180) days after the Effective Date of (i) the receipt by Seller of final approval from Buyer's Serving Utility to operate and interconnect the SEF, and (ii) the following:

(a) Seller shall have received financing sufficient to enable it to purchase, construct, operate and maintain the SEF as required by this PPA on terms acceptable to the Seller in its sole discretion;

(b) Seller shall, at its sole cost and expense, assess the condition and suitability of the Project Site, and all Project Site infrastructure, to host the SEF and for such SEF to function as proposed by Seller, which assessments shall be completed within twenty-five (25) days after execution of this Agreement. In connection with this assessment, Buyer will provide Seller with the following types of information where available and applicable: (A) Project Site plans; (B) specifications for existing electrical systems and related equipment at each Project Site that may affect and be directly affected by the SEF; (C) roof assessments completed by the Buyer; and (D) any documentation necessary to corroborate title to the property;

(c) Seller shall have obtained all Governmental Approvals and approvals from Buyer's Serving Utility, which approvals shall include conditions and terms satisfactory to Seller in its sole discretion, which discretion shall include the right to terminate this PPA;

(d) Seller shall have entered into an Interconnection Agreement with Buyer's Serving Utility that qualifies under applicable net metering programs, under which any over-production of energy is carried as a credit on Buyer's utility bill;

(e) Completion by Seller of a physical inspection of the Premises, including structural engineering report and if applicable, geotechnical work, and real estate due diligence to confirm the suitability of the Premises and SEF Site for the SEF. Buyer makes no representations or warranties regarding suitability; and

(f) Seller shall have received all applicable roof warranty provider consents and/or approvals, approved by Buyer, pursuant to Section 5.1(c).

In the event that the foregoing conditions shall not have been met within the timeframe set forth above, unless extended due to delays beyond Seller's control, then Seller shall have the right to terminate this Agreement in its entirety upon ten (10) days' written notice, not given more than seven (7) days after the three hundred and sixty-five (365) days after the Effective Date has expired without any further financial or other obligation to the either Party as a result of such termination.

2.3 Notice of Commercial Operation. Unless otherwise agreed by the Parties, and subject to the remaining provisions of this PPA, Seller shall notify Buyer as soon as possible and

no later than within 24 hours of when the SEF has achieved Commercial Operation (the “*Notice of Commercial Operation*”).

(a) **Construction Commencement Notice.** Seller shall provide no less than five (5) days’ advance written notice of the commencement of construction of the SEF. Seller shall provide Buyer with a copy of the construction milestones prior to commencement of construction of the SEF.

(b) **Construction Completion Deadline.** If Commercial Operation of the SEF does not occur on or before the date that is three hundred and sixty-five (365) days after the date construction commenced as referenced in the notice provided pursuant to Section 2.3(a) herein, either Party hereto shall have the right to terminate this PPA by providing written notice to the other at any time prior to the date upon which Commercial Operation is achieved.

2.4 Survival. The terms and conditions of this PPA shall survive the termination or expiration of this PPA only (i) to the extent necessary to enforce any rights and obligations of the Parties, including payment obligations and with respect to indemnification; and/or (ii) as otherwise specified herein.

ARTICLE 3.

PURCHASE AND SALE; DELIVERY, GOVERNMENTAL CHARGES, INSULATION

3.1 Purchase and Sale of Energy Output. During the Term, Seller shall deliver to Buyer, and Buyer shall take delivery of, at the Delivery Point, all of the Energy in accordance with the terms of this PPA.

3.2 Price for Energy Output. Buyer shall pay Seller for all of the Energy delivered to the Delivery Point, as metered at the Metering Device, and for any Imputed Energy, at the applicable Energy Payment Rate. The payment to be made by Buyer to Seller shall equal the Energy and Imputed Energy for the relevant period multiplied by the Energy Payment Rate for such period.

3.3 Energy Payment Rate. During the period commencing on the Effective Date and ending on the last day of the Term before the anniversary of the Commercial Operations Date Buyer shall pay for Energy delivered to the Delivery Point at the per kilowatt hour (“kWh”) rate (the “*Energy Payment Rate*”) specified in Exhibit E for the year in question. Seller shall not make or add any demand, delivery or other incidental charges to the Energy Payment Rate. In all cases, any adjustments in the Energy Payment Rate shall be made to the nearest thousandth (.001) of a cent. The Energy Payment Rate is a fixed rate for the terms of this Agreement.

3.4 Title and Risk of Loss of Energy Output. Title to and risk of loss of the Energy will pass from Seller to Buyer at the Delivery Point. As between the Parties, Seller shall be deemed to be in exclusive control of all Energy prior to the Delivery Point, and Buyer shall be deemed to be in exclusive control of all Energy at and from the Delivery Point. Except as otherwise provided herein, Seller warrants that it will deliver the Energy to Buyer at the Delivery Point, free and clear of all liens, security interests, claims, and other encumbrances created by Seller.

3.5 Adjustment to Energy Payment Rate. In the event of changes due to 1) conditions or proposed requirements that are unanticipated at the time of execution of this Agreement and which are identified during due diligence, 2) design review by the Buyer or its consultants, or material differing or unforeseen conditions at a Project Site, or 3) any change in one or more Environmental Incentives, or 4) other Change in Law during the Term that is applicable to a SEF or the obligations of Seller hereunder that must be complied with, and such changes results in a material change in Seller's costs that render the Energy Payment Rate uneconomical to Seller (hereinafter "***Sales Price Modification Factors***"), Seller may seek an adjustment to the Energy Payment Rate identified in Exhibit E (Payment Schedule) which is inclusive of changes, including cost increases or decreases of more than two (2%) percent, provided that, Seller, within ten (10) days of such change, submits to the Buyer a written notice setting forth: (i) the citation and description of reasonably unanticipated applicable change(s) due to one or more of the Sales Price Modification Factors, delineating which factor(s) apply; (ii) the manner in which such change has or will materially change Seller costs; and (iii) Seller's proposed adjustment to the Energy Payment Rate identified in Exhibit E (Payment Schedule). The Parties shall cooperate and use commercial best efforts in attempting to reach a mutual agreement on the new Energy Payment Rate; however, each party may, in its sole discretion, decide whether to agree to a new Energy Payment Rate. If, after commercial best efforts, the Parties mutually agree on a new Energy Payment Rate, Exhibit E (Payment Schedule) shall be updated, as necessary, and thereafter be deemed amended and restated as the new Exhibit E (Payment Schedule), but otherwise the Agreement shall remain in full force and effect in accordance with its terms and shall not be deemed otherwise amended. If, after commercial best efforts, the Parties cannot mutually agree on a new Energy Payment Rate, then Seller may terminate this Agreement at no cost whatsoever to Buyer.

3.6 Governmental Charges.

(a) Except as set forth in Section 3.6(b), Seller is responsible for paying all local, state and federal income taxes, gross receipts tax, all real and personal property taxes assessed against the SEF or other similar taxes or fees attributable to Seller for income resulting from sales of Energy to Buyer under this PPA or equipment or other property of Seller.

(b) Buyer is responsible for paying i) all sales & use taxes ("***SUT***") assessed against Buyer due to Buyer's purchase of Energy. Such SUT shall also be reimbursed to Seller by Buyer, should Seller, not Buyer, be assessed such SUT.

(c) The Parties agree that the SEF is exempt from Connecticut property tax pursuant to Connecticut General Statutes Section 12-81 (as may be amended, supplemented or superseded, the "Tax Exemption"). The Buyer shall approve all timely applications for tax exemption of the SEF by the Seller in accordance with the Tax Exemption.

(d) The Parties shall use reasonable efforts to administer this PPA and implement its provisions so as to minimize Governmental Charges. In the event any of the sales of Energy hereunder are to be exempted from or not subject to one or more Governmental Charges, the applicable Party shall, promptly upon the other Party's request therefor, provide the applicable Party with all necessary documentation to evidence such exemption or exclusion.

3.7 Insolation. Buyer understands that unobstructed access to sunlight (“***Insolation***”) is essential to Seller’s performance of its obligations and a material term of this PPA. Buyer shall not in any way cause and, where possible, shall not in any way permit any interference with the SEF’s Insolation. If Buyer becomes aware of any activity or condition that could materially diminish the Insolation of the SEF, Buyer shall notify Seller immediately and shall cooperate with Seller in preserving the SEF’s existing Insolation levels. The Parties agree that materially reducing Insolation would irreparably injure Seller, that such injury may not be adequately compensated by an award of money damages, and that Seller is entitled to seek specific enforcement of this Section 3.7 against Buyer.

3.8 No Resale. Buyer will not sell any of the Energy purchased from Seller to a third party pursuant to this Agreement other than sales made to the local utility pursuant to a net metering arrangement between the Buyer and such local utility or such similar arrangement if the net metering arrangement is replaced by another program.

3.9 Grant of Purchase Option. Seller hereby grants to Buyer the right and option to purchase all of the Seller’s right, title, and interest in and to the SEF on the terms set forth herein (“***Purchase Option***”) including all Environmental Attributes and Tax Benefits starting from the date of such transfer of title to the SEF. Buyer may exercise the Purchase Option on the seventh (7th) anniversary of the Commercial Operation Date and on each successive third (3rd) anniversary thereafter during the remainder of the Term, or simultaneously with the termination of this Agreement pursuant to Section 8.2 or 17.1 (collectively, the “***Purchase Option Dates***”), provided that no Buyer Event of Default, or any event which with the passage of time will become a Buyer Event of Default, has then occurred and is ongoing

3.10 Determination of Purchase Price. Buyer may, at any time within thirty (30) days following each Purchase Option Date, request a determination of the purchase price under the Purchase Option (the “***Purchase Price***”). The Parties shall attempt to determine the Purchase Price by mutual agreement. If the Parties have not agreed on the Purchase Price within thirty (30) days after Buyer’s request for a Purchase Price determination, then the Purchase Price shall be the fair market value of the SEF, as determined by an independent appraiser retained by the Parties (the “***Independent Appraiser***”), provided that the Purchase Price shall in no event be less than the Termination Payment that would be due from Buyer to Seller if the PPA was terminated due to Buyer Event of Default at the Purchase Option Date. The Independent Appraiser shall be an individual who is a member of a national accounting, engineering or energy consulting firm qualified by education, experience, and training to determine the value of solar generating facilities of the size and age and with the operational characteristics of the SEF, and who specifically has prior experience valuing solar energy generating facilities. The Independent Appraiser shall be reasonably acceptable to Seller. Except as may be otherwise agreed by the Parties, the Independent Appraiser shall not be (or within three (3) years before his or her appointment have been) a director, officer, or an employee of, or directly or indirectly retained as consultant or adviser to, either of the Parties or their respective affiliates. The fair market value assessment of the SEF shall consider, among other things, the income and savings associated with the SEF for the remaining portion of the Term, and the SEF’s past and projected performance. The Independent Appraiser shall make a determination of the Purchase Price within thirty (30) days of appointment (the “***Price Determination***”). Upon making the Price Determination, the Independent Appraiser shall provide a written notice thereof to both Seller and Buyer, along with all supporting documentation detailing

the method of calculation of the Purchase Price. Except in the event of fraud or manifest error, the Price Determination shall be a final and binding determination of the fair market value. If Buyer wishes to exercise the Purchase Option following the Price Determination, it shall deliver an exercise notice to Seller within thirty (30) days of receipt of the Price Determination (the “**Exercise Period**”). Any such exercise notice shall be irrevocable once delivered. If Buyer does not exercise the Purchase Option during the Exercise Period, then the Price Determination shall be null and void, and Buyer may not request a new determination of the Purchase Price until the next Purchase Option Date. Each Price Determination by an Independent Appraiser shall be at Buyer’s expense, provided that in the event Buyer exercises the Purchase Option, the applicable Price Determination shall be at Seller’s expense.

3.11 Maintenance of Premises; Alterations to the Premises. Buyer shall, at its sole cost and expense, maintain the SEF Site in good condition and repair. Buyer will ensure that the Premises remains interconnected to the local utility grid at all times and will not permit cessation of electric service to the Premises from the local utility. Buyer is fully responsible for the maintenance and repair of the Premises electrical system and of all of Buyer’s equipment that utilizes the SEF’s outputs. Buyer shall properly maintain in full working order all of Buyer’s electric supply or generation equipment that Buyer may shut down while utilizing the SEF. Buyer shall promptly notify Seller of any matters of which it is aware pertaining to any damage to or loss of use of the SEF or that could reasonably be expected to adversely affect the SEF. Buyer shall not make any alterations or repairs to the SEF Site which may materially adversely affect the operation, monitoring and/or maintenance of the SEF without written notice to Seller’s and. If Buyer wishes to make such alterations or repairs, Buyer shall give prior written notice to Seller, setting forth the work to be undertaken (except for emergency repairs, for which notice may be given by telephone), and give Seller the opportunity to advise Buyer in making such alterations or repairs in a manner that avoids damage to the SEF, but, notwithstanding any such advice, Buyer shall be responsible for all damage to the SEF caused by Buyer, its representatives. To the extent that temporary disconnection or removal of the SEF is necessary to perform such alterations or repairs, such work and any replacement of the SEF after completion of Buyer’s alterations and repairs shall be done by Seller or a mutually acceptable contractor at Buyer’s cost. All of Buyer’s alterations and repairs will be done in a good and workmanlike manner and in compliance with all applicable laws, codes and permits.

ARTICLE 4.

ENVIRONMENTAL ATTRIBUTES AND TAX BENEFITS

4.1 Title to SEF, Environmental Attributes, Capacity Attributes and Tax Benefits. During the Term, all Environmental Attributes relating to the SEF or the Energy will be and shall remain property of Seller including, without limitation, Solar Renewable Energy Certificates or any comparable instruments. During the Term, all Capacity Attributes and Tax Benefits will be and shall remain property of Seller. Buyer shall assign to Seller all rights to and income from rebates, credits, or reimbursements attributable to the SEF. Buyer shall not report to a Person that any Environmental Attributes, Capacity Attributes, Tax Benefits, rebates, credits, or reimbursements as assigned to Seller herein belong to any Person other than Seller. Seller shall be the sole owner and title holder of the SEFs at all times during the Term of this Agreement, which SEFs shall (i) at all times retain the legal status of personal property of Seller as defined under Article 9 of the Uniform Commercial Code and (ii) not attach to or be deemed a part of, or

fixture to, the Premises. Without limiting the generality of the foregoing, Seller may file one or more precautionary financing statements, including fixture filings in such jurisdictions as it deems appropriate with respect to the SEFs to protect Seller's rights therein. Seller may assign or sell in its sole discretion, all right, title and interest in the Environmental Attributes associated with or resulting from the development and installation of the SEF at the Project Site, or the production, sale, purchase or use of the Energy from the SEF. Buyer shall take no position on any tax return or other filings suggesting that it is anything other than a purchaser of electricity from the SEFs. In this regard, the Parties intend this PPA to be treated as a "service contract" within the meaning of section 7701(e)(3) of the Internal Revenue Code.

4.2 Further Assurances. Promptly upon Seller's request and provided Seller is not in default hereunder, Buyer shall, at no expense to Buyer, execute all such documents and instruments (including, but not limited to, assignments, consents and acknowledgments) reasonably necessary or desirable to (i) effect, evidence or transfer to Seller all right, title and interest in and to the Environmental Attributes and Tax Benefits, or (ii) effect, participate, or enroll the SEF, Environmental Attributes Capacity Attributes, or the utility account for the Meter, for the benefit of Seller, in any program administered by Buyer's Serving Utility, Governmental Entity, independent system operator, utility, transmission and distribution provider or other similar entity. If the standards used to qualify the Capacity Attributes or Environmental Attributes to which Seller is entitled under this PPA are changed or modified, Buyer shall promptly upon Seller's request and without cost to Buyer use all commercially reasonable efforts to cause the Capacity Attributes or Environmental Attributes to comply with new standards as changed or modified.

4.3 Promotion and Branding. Nothing in this PPA is intended to preclude Buyer or Seller from distributing advertising or other promotional material highlighting the purchase and use of renewable energy from the SEF for commercial or branding purposes, provided that neither Party shall be permitted to release to the public any such material regarding the SEF or the use of renewable energy therefrom without the prior review and approval of the other Party, which approval shall not be unreasonably withheld, conditioned or delayed. Subject to the foregoing, Buyer and Seller are mutually permitted to use the SEF for promotional purposes, which shall be limited to distribution of written materials, and may not include site visits, photographs with students, families or faculty and staff or signs without Buyer's written consent. Notwithstanding the foregoing, neither Party will use the other Party's (or any Financing Party's) corporate name, logo or other identification in any marketing, promotion, branding or other written, spoken or electronic communications without the express written permission of the other Party.

ARTICLE 5.

LICENSE, CONSTRUCTION, MAINTENANCE AND MONITORING

5.1 License, Construction, Maintenance, and Monitoring of SEF by Seller.

(a) Seller shall, at its sole cost and expense, (i) on or before one (1) year after the Effective Date, construct the SEF and achieve Commercial Operation in a good and workmanlike manner and in accordance with all Laws and Prudent Utility Practices in all material respects, (ii) maintain the SEF in good condition (including any necessary cleaning of solar panels) and repair in accordance with Prudent Utility Practices and the terms of this PPA and all Laws in all material respects, and (iii) monitor the SEF's performance to ensure that any SEF malfunction

causing a loss of Energy will be discovered and rectified in accordance with Prudent Utility Practices in all material respects. Buyer hereby consents to the construction of the SEF's connection to the Premises, including, without limitation but subject to Seller's determination regarding suitability, mounting substrates or supports, wiring and connections, power inverters, service equipment, Metering Devices and equipment and utility interconnections, and, in the case of metering equipment and utility interconnections, on portions of SEF Site and surrounding property outside of SEF Site so long as Seller does not unreasonably interfere with Buyer's ability to conduct its business or utilize the Premises. Seller shall have the right to take reasonable action to restrict the right of persons other than Buyer to obtain access to the SEF Site and Buyer will cooperate with Seller in connection with these actions. Seller and its contractors and subcontractors will comply with the roof manufacturer's roof warranty alteration procedures. Seller shall work with all roof warranty providers, identified by Buyer pursuant to Section 5.2(f), to obtain a consent and/or approval of the SEF installation within the terms of the applicable roof warranty. Seller shall not begin installation of the SEF until it has received all applicable roof warranty consents and/or approvals, approved by Buyer, unless Buyer has waived this requirement in writing. Seller represents and warrants that it and its affiliates, contractors and subcontractors are knowledgeable and experienced in the construction, installation, operation, maintenance and repair of solar generation systems similar to the System

(b) Buyer grants to Seller and to Seller's agents, employees and contractors a non-exclusive, non-assignable license running with the Premises (the "***License***") for access to, on, over, under and across the SEF Site for the purposes of (i) designing, installing, inspecting, testing, constructing, operating, owning, maintaining, accessing, repairing removing, replacing and selling the electricity from the SEF; (ii) performing all of Seller's obligations and enforcing all of Seller's rights set forth in this Agreement; and (iii) installing, using and maintaining electric lines and equipment, including inverters and meters, necessary to interconnect the SEF to Buyer's electric system at the Premises and/or to the utility's electric distribution system or that otherwise may from time to time be useful or necessary in connection with the construction, installation, operation, maintenance or repair of the SEF. Seller shall notify Buyer prior to entering the Premises except in situations where there is imminent risk of damage to persons or property or otherwise requiring Emergency Repairs. The term of the License shall continue until the date that is one hundred and twenty (120) days following the date of expiration or Termination Date of this Agreement (the "***License Term***"). During the License Term, Buyer shall ensure that Seller's rights under the License and Seller's access to the Premises are preserved and protected and shall not interfere with or permit any third parties to interfere with such rights or access. Buyer agrees that Seller, upon request to and consent of Buyer, may record a memorandum of license in the land records respecting the License in form and substance reasonably acceptable to the Buyer.

(c) Parties. Seller shall provide Buyer reasonable notice of all activities conducted by or on behalf of Seller on the Premises. During any such activities, Seller, and its sub-contractors, agents, consultants, and representatives shall comply with Buyer's safety, insurance and security procedures (as may reasonably be promulgated from time to time), and Seller and its sub-contractors, agents, consultants and representatives shall conduct such activities in such a manner and such a time and day as to not unreasonably interfere with Buyer's activities. This requirement of access shall not be construed to confer a leasehold on the Seller.

(d) Seller's access rights with respect to the Premises include: (i) reasonable vehicular and pedestrian access across the Premises, provided Seller shall reasonably attempt to minimize any disruption to activities occurring on the Project Site; (ii) the right to locate transmission lines and communications cables across the Premises as depicted on Exhibit A (Premises); (iii) access and use of a lay-down and staging area at the Project Site, whose needs will be specified by Seller and directed by the Buyer, for materials and tools used during construction, installation, and maintenance of the SEF, provided Seller shall be responsible for providing shelter and security for items staged in the lay-down and staging area; and (iv) the right to connect, at Seller's sole cost and expense, to existing water, sewage, drainage, electrical, and communication lines on the Premises, subject to availability and Buyer's approval, for use by Seller in installing, operating and maintaining the SEF, provided Seller shall be required to reimburse the Buyer at current Utility rates for all utilities used. The Parties agree that this grant of access is a material term to the Agreement.

(e) Notwithstanding any provision of Section 5.1(b) or 5.1(c) to the contrary, Seller shall have access to the Premises to effect Emergency Repairs of the Interconnection Equipment located on the Premises immediately upon, or as soon as practicable after, notice to Buyer of the need for access. For purposes of this Agreement, "Emergency Repairs" means any maintenance or repair necessary to address or prevent an unplanned interruption or reduction of Energy transmitted through the Interconnection Equipment from the SEF.

(f) Seller may curtail deliveries (inclusive of discontinuing or reducing Energy) if Seller reasonably believes that curtailment is necessary to construct, install, repair, replace, remove, maintain or inspect any of its equipment or facilities; or in connection with an emergency or an event of Force Majeure. To the extent practical, all maintenance and repairs shall be performed during off-peak hours and in a manner that would not require a complete interruption in Energy of the SEF. Seller shall notify Buyer of any curtailments of which Seller has advance knowledge and will endeavor to mitigate the time periods and causes of such curtailments to the extent that such cause is within Seller's reasonable control. Subject to available sunlight, Seller shall resume deliveries of Energy as soon as is reasonably possible and safe in accordance with Prudent Utility Practices.

(g) Seller may modify, alter, expand or otherwise change the SEF without the prior written consent of Buyer as required by Prudent Utility Practices or applicable Law, so long as such modifications, alterations, expansions or other changes would not reasonably be expected to result in a material change in the capacity of the SEF or a material adverse impact on the operations of the SEF or the SEF's capability to operate. Each Party shall promptly notify the other Party if it becomes aware of any Hazardous Substance on or about the Premises generally or any deposit, spill or release of any Hazardous Substance.

5.2 Buyer's Obligations.

(a) Buyer shall maintain the SEF Site and shall not take any actions on the Premises that would cause material shading of the SEF or otherwise interfere with the operation of the SEF, reduce the production of Energy from the SEF or damage or otherwise increase the cost of maintenance of the SEF.

(b) Buyer shall provide or assist Seller and its agents and contractors in obtaining convenient access to and from the Interconnection Equipment located on the Premises during normal business hours as is reasonably necessary or appropriate for Seller to complete the electrical interconnection to the Premises.

(c) Buyer shall, at no cost to Buyer, assist Seller and cooperate with Seller, as reasonably necessary and appropriate, to acquire and maintain the Governmental Approvals required for the construction, operation, maintenance and repair of the SEF's connection to the Premises, including, but not limited to, signing the Interconnection Agreement or any applications or consents for permits, local utility interconnection, SREC creation and verification, and rebate applications as are required to be signed by a person in the position of Buyer and reasonably approved by Buyer's counsel.

(d) Buyer shall maintain the Site Electrical System in good condition and repair so as to be able to receive the Energy. Buyer will maintain its connection and service contract(s) with Buyer's Serving Utility or any successors thereto, so that the SEF may continuously generate and deliver Energy and so that Buyer may procure its full requirements for electricity that are not served by the SEF.

(e) Buyer shall not cause or allow any Person under Buyer's control to cause the SEF's equipment on the Premises to be disconnected or shut down, temporarily or otherwise, unless in the case of emergency or as a result of an event of Force Majeure. In the event that the SEF Site on which the SEF is located requires scheduled or unscheduled maintenance and repair that will require removal and reinstallation of all or part of the SEF, Buyer shall provide reasonable notice to Seller of the maintenance or repair needed, the portion of the SEF to be removed and reinstalled and the anticipated duration ("Repair Period") for which that portion of the System would be offline. Buyer and Seller will provide all appropriate notices to the local utility if required. The removal and reinstallation of the portion of the System affected shall be performed by Seller, its agents, contractors or subcontractors and shall be at Buyer's sole expense. Buyer shall not be liable to Seller, Financing Party or any other party for any lost revenue or Imputed Energy during the Repair Period provided that such period shall not exceed five (5) days in any one calendar year. Except in the case of emergency or other safety concern or event of Force Majeure, In the event of a disconnect or shut down on SEF Site of a portion of the SEF caused by Buyer or a Person under Buyer's control that exceeds the Repair Period, damages and lost revenue will be assessed pursuant to the terms of Section 7.5, which is the sole measure of damages. At the request of Buyer, Seller may consent, such consent not to be unreasonably withheld, conditioned or delayed, to temporarily shut down all or a portion of the SEF for a predetermined period of time; provided that nothing herein shall require Seller's consent to a shutdown of the SEF, if necessary, as a result of an emergency. Seller will be compensated in connection with any such shutdown in accordance with Section 7.5. No damages will be due if the shutdown is due to emergency or other safety concern or a Force Majeure event.

(f) Buyer shall, withing ten (10) Business Days of the Effective Date, provide Seller with complete copies of all valid roof warranties applicable to the Premises and, prior to the start of installation of the SEF, shall send any updated or additional roof warranties to Seller. Buyer shall review and approve, in writing and in its sole discretion, any consent and/or approval from

any applicable roof warranty provider within ten (10) Business Days of receipt of any such consent or approval.

5.3 Telemetry. Seller shall provide a means for Buyer to access real-time data or telemetry with respect to the SEF's performance through means that may reasonably be incorporated into Buyer's educational curriculum, advertising and promotional materials. Subject to Section 4.3 above, Seller retains the right to use telemetry and monitoring other data concerning the performance of the SEF for evaluative, maintenance, and promotional purposes.

ARTICLE 6. METERING DEVICE AND METERING

6.1 Metering Equipment. Seller shall provide, install, own, operate and maintain the Metering Device with the ability and right for Buyer to access real-time via internet connection to monitor the Metering Device. Buyer shall provide Seller with high-speed internet access at the Premises during the entire Term. Buyer grants Seller a right of access to the Metering Device on the Premises as needed to inspect, repair and maintain such Metering Device. Buyer shall allow for the installation of necessary communication lines in connection with the Metering Device and shall reasonably cooperate in providing access for such installation. The Metering Device shall be kept under seal, such seal to be broken only by Seller when the Metering Device is to be tested, adjusted, modified or relocated. In the event that Seller or Buyer breaks a seal, the applicable Party shall notify the other as soon as practicable.

6.2 Measurements. Readings of the Metering Device shall be conclusive as to the amount of Energy output; *provided, however*, that if the Metering Device is out of service, is discovered to be inaccurate pursuant to Section 6.4, or registers inaccurately, measurement of Energy to the Delivery Point shall be determined in the following sequence: (a) by estimating by reference to quantities measured during periods of similar conditions when Metering Device was registering accurately; or (b) if no reliable information exists as to the period of time during which such Metering Device was registering inaccurately, it shall be assumed for correction purposes hereunder that the period of such inaccuracy for the purposes of the correction under Section 6.4 was equal to (i) if the period of inaccuracy can be determined, the actual period during which inaccurate measurements were made; or (ii) if the period of inaccuracy cannot be determined, one-half of the period from the date of the last previous test of such Metering Device through the date of the adjustments; *provided, however*, that, in the case of clause (ii), the period covered by the correction under Section 6.4 shall not exceed twelve (12) months.

6.3 Meter Seals. Seller's metering equipment shall be sealed, and the seals shall be broken only upon occasions when the meters are to be inspected, tested or adjusted by Seller. Seller shall be the only Party authorized to cause seals to be broken on such meters. The Buyer shall be offered the opportunity to be present upon any occasion when the seals for such meters are to be broken.

6.4 Testing and Correction.

(a) Upon Buyer's reasonable request, but in no event more than once every twelve (12) months, Seller shall inspect and test the Metering Device for accuracy. Each Party

and its consultants and Representatives shall have the right to witness each test of the Metering Device to verify the accuracy of its measurements and recordings. Seller shall provide at least ten (10) days prior written notice to Buyer of the date upon which any such test is to occur. Seller shall prepare a written report setting forth the results of each such test and shall provide Buyer with copies of such written report not later than thirty (30) days after completion of such test. Subject to Section 6.4(b) below, Seller shall bear the cost of the testing of the Metering Device and the preparation of the Metering Device test reports and any adjustments, modifications or repairs to the Metering Device.

(b) The following steps shall be taken to resolve any disputes regarding the accuracy of the Metering Device:

- (i) If either Party disputes the accuracy or condition of the Metering Device, such Party shall so advise the other Party in writing.
- (ii) Seller shall, within thirty (30) days after receiving such notice from Buyer or Buyer shall, within such time after having received such notice from Seller, advise the other Party in writing as to its position concerning the accuracy of such Metering Device and state reasons for taking such position.
- (iii) If the Parties are unable to resolve the dispute through reasonable negotiations, then either Party may cause the Third-Party Monitor to test the Meter.
- (iv) If the Metering Device is found to be inaccurate by not more than three percent (3%), any previous recordings of the Metering Device shall be adjusted in accordance with Section 6.2(b) and the party claiming such inaccuracy shall bear the cost of inspection and testing of the Metering Device.
- (v) If the Metering Device is found to be inaccurate by more than three percent (3%) or if such Metering Device is for any reason out of service or fails to register, then (A) Seller shall promptly cause any Metering Device found to be inaccurate to be adjusted to correct, such inaccuracy or to replace the faulty Metering Device, (B) the Parties shall estimate the correct amounts of Energy delivered during the periods affected by such inaccuracy, service outage or failure to register as provided in Section 6.2, and (C) Seller shall bear the cost of inspection and testing of the Metering Device. If as a result of such adjustment the quantity of Energy output for any period is decreased, Seller shall reimburse Buyer within thirty (30) days for the amount paid by Buyer in consideration for the decrease. If as a result of such adjustment the quantity of Energy output for any period is increased, Buyer shall pay Seller within thirty (30) days for the additional quantity of Energy at the Energy Payment Rate applicable during the applicable period. In no event shall the period of inaccuracy used to

calculate Seller's reimbursement obligation be longer than 365 days or the number of days from the prior meter test whichever is shorter.

6.5 Live Meter Maintenance. Buyer acknowledges and understands that the SEF is installed behind the current electric utility meter located on the Premises (the "***Meter***") and that the Meter remaining live is critical to the proper operation of the SEF. Therefore, Buyer agrees that, in the event Buyer defaults in an obligation to Buyer's Serving Utility, becomes insolvent, Bankrupt, or enters into any condition that threatens the live nature of the Meter, Seller shall provide notice to Buyer and if the condition is not corrected have the unilateral and exclusive right to transfer the account for the Meter into Seller's name for the duration of the Term.

ARTICLE 7.

LOSS, DAMAGE OR DESTRUCTION OF SEF; INSURANCE; FORCE MAJEURE; PAYMENTS FOR TEMPORARY SHUT DOWN

7.1 SEF Loss.

(a) Seller shall bear the risk of any SEF Loss excluding, however, any SEF Loss to the extent arising out of or resulting from (i) any acts or omissions of Buyer or Buyer's agents, Representatives, customers, vendors, visitors, or invitees or (ii) any breach of the PPA by Buyer (collectively, the circumstances set forth in clause (i) or (ii), "***Buyer Act***").

(b) In the event of any SEF Loss that, in the reasonable judgment of Seller, results in less than total damage, destruction or loss of the SEF and more than five (5) years remains in the Term, this PPA will remain in full force and effect and Seller will, at Seller's sole cost and expense, subject to Section 7.1(c) below, repair or replace the SEF as quickly as practicable.

(c) To the extent that any SEF Loss, which in the reasonable judgment of Seller, results in less than total damage or destruction or loss of the SEF, is caused by Buyer Act, Buyer shall promptly upon demand therefor from Seller pay any and all reasonable costs and expenses of such repair or replacement. Nothing in this section alters Seller's obligation to remove the SEF at the end of the Term.

(d) In the event of any SEF Loss that, in the reasonable judgment of Seller, results in total damage, destruction or loss of the SEF, or to the extent the SEF is damaged during the last five (5) years of the Term, Seller shall, within thirty (30) Business Days following written notice from the Buyer of the occurrence of such SEF Loss, notify Buyer whether Seller is willing, notwithstanding such SEF Loss, to repair or replace the SEF, it being understood that in such instance Seller shall have no obligation to restore the SEF. Nothing in this section alters Seller's obligation to remove the SEF at the end of the Term.

(e) In the event that Seller notifies Buyer that Seller is not willing to repair or replace the SEF, this PPA will terminate automatically effective upon the effectiveness of such notice unless Buyer agrees to pay the restoration cost. If such SEF Loss has been caused solely by Buyer Act, Buyer shall, within ten (10) Business Days following such termination, pay to Seller, as liquidated damages, the Termination Payment applicable as of such Termination Date. Nothing in this section alters Seller's obligation to remove the SEF at the end of the Term.

(f) In the event that Seller notifies Buyer that Seller is willing to repair or replace the SEF, the following shall occur: (A) this PPA will remain in full force and effect, and (B) Seller will repair or replace the SEF as quickly as practicable but in any event within six (6) months of the casualty and, in addition, if such SEF Loss has been caused, in total or partially, by Buyer Act, Buyer shall promptly upon demand therefor from Seller pay any and all reasonable costs and expenses of such repair or replacement caused by such Buyer Act in proportion to the extent to which Buyer's Act caused the SEF damage needing repair or replacement. Similarly in such proportion Buyer, as well as lost revenue, the payment adjustment of which shall be equal to the sum of: (1) the value of Imputed Energy determined on the basis of the historical performance of the SEF during the applicable time period during the calendar year immediately prior to the suspension (i.e. based on seasonality and actual performance, e.g. if the interruption is from June 1 through June 10 then the lost revenue shall be based on the SEF's performance from June 1 through June 10 of the previous year—; and if such interruption occurs during the first calendar year following the Commercial Operation Date, such lost revenue shall be measured using the Expected System Output for the applicable time period); (2) the value of Environmental Attributes relating to such Imputed Energy; (3) the value of lost Tax Benefits; and (4) Seller's actual costs of connecting or disconnecting the SEF from or to the Premises. For purposes of this PPA, the value of Environmental Attributes shall be the value at which Seller had contracted to sell those Environmental Attributes or if the Seller has not so contracted, the lesser of the fair market value or the spot market value of such Environmental Attributes.

7.2 Insurance.

(a) Each Party will, at its own cost and expense, maintain commercial general liability insurance from carriers rated A.M. Best A- or better and with limits not less than \$3,000,000 for injury to or death of one or more persons in any one occurrence and \$1,000,000 for damage or destruction to property in any one occurrence, with aggregate limits of \$5,000,000. Coverage may be part of a blanket and/or umbrella policy. Seller shall also maintain at its own expense property insurance on the SEF, written on an "all risk" or broad special perils form, in an amount equal to the full current replacement value of the property, on an agreed value (no coinsurance) basis.

(b) Buyer and Seller (and Seller's subcontractors), will maintain worker's compensation and employer's liability insurance, including stop gap coverage, in compliance with applicable laws. The limits of employers' liability insurance shall not be less than \$1,000,000.

(c) Each party's policies shall maintain property insurance on the Property, written on an "all risk" or broad special perils form, in an amount equal to the full current replacement value of the property, on an agreed value (no coinsurance) basis, and with a deductible not to exceed \$10,000. Such coverage may be written as part of a blanket property policy, but if written as part of a blanket policy Buyer must provide evidence that the policy does not include a margin clause, or, if there is a margin clause, that the value declared is equal to the full current replacement value of the Property. Seller must be named as loss payee on the policy with ISO form CP 12 18 10 12 Loss Payable Provisions, Clause C2, or equivalent acceptable to Seller, and the policy must provide for ten (10) days' prior written notice to Seller in the event of cancellation or nonrenewal and must meet State insurance requirements. Property located in a designated flood

zone must be insured for the peril of flood to the maximum limits available through the National Flood Insurance Program.

(d) Each Party will name the other Party as an additional insured in each such policy provided in this Section 7.2 using the form CG 2010 or the equivalent. The policies insuring a Party against loss or destruction to property shall waive any right of subrogation against the other Party. As to each such policy, the insured Party shall furnish to the other Party a certificate of insurance from the insurer, which certificate shall evidence the insurance coverage required by this Section 7.2. At the request of a Party, the other Party shall furnish to such Party applicable endorsements evidencing the required coverages.

(e) The provision of this PPA shall not be construed so as to relieve any insurer of its obligation to pay any insurance proceeds in accordance with the terms and conditions of valid and collectible insurance policies.

(f) Seller shall be permitted to satisfy the insurance requirements in this Section 7.2 with any combination of general liability and umbrella policies.

(g) Seller is responsible to ensure that the primary contractor that will be installing the SEF maintain the insurance requirements above and name Buyer as an additional insured. Prior to the start of work and upon reasonable request thereafter, Seller shall provide Buyer with copies of such certificates of insurance Seller shall indemnify Buyer for any liability or increased liability that results from Seller's subcontractor's failure to carry the required insurance.

7.3 Performance excused by Force Majeure. To the extent either Party is prevented by Force Majeure from carrying out, in whole or part, its obligations under this PPA and such Party (the "***Claiming Party***") gives notice and details of the Force Majeure event to the other Party as soon as practicable after obtaining knowledge of the occurrence of the claimed Force Majeure event, then the Claiming Party will be excused from the performance of its obligations under this PPA affected by the Force Majeure event (other than the obligation to make payments under this PPA) for a period equal to the effect of the disabling Force Majeure circumstances. The Party affected by Force Majeure will use commercially reasonable efforts to eliminate or avoid the Force Majeure and resume performing its obligations; *provided, however*, that neither Party is required to settle any strikes, lockouts or similar disputes except on terms acceptable to such Party, in its sole discretion.

7.4 Termination due to Force Majeure. If a Claiming Party claims a Force Majeure for a consecutive period of twelve (12) calendar months or longer, the non-Claiming Party may terminate this PPA, in whole or in part, without any liability to the Claiming Party as a result of such termination (except with respect to payment of amounts accrued prior to termination and actions or omissions that occur prior to termination) by providing written notice of such termination at any time prior to the date upon which the obligation prevented by such Force Majeure has been satisfied. Without limiting the generality of the foregoing, if Seller does not deliver Energy from the SEF to Buyer for a continuous period of twelve (12) months for any reason

other than Buyer's default hereunder, Buyer shall have the right to terminate this PPA by delivering written notice of such termination at any time prior to the date upon which the SEF resumes the production of Energy at not cost to Buyer.

7.5 Payment for Temporary Shutdown of SEF or Reduced Energy Output. Except as provided in Section 5.2(e), after the date of Commercial Operation, in the event (a) Buyer needs to conduct any type of work on the Premises or Site Electrical System that will require the shutdown of the SEF, (b) Buyer or any Person within Buyer's control causes any disruption on the Premises which will require, or otherwise causes, Seller to cease making deliveries of Energy, or otherwise causes the SEF to shut down, or (c) Buyer or any Person in Buyer's control causes a reduction in Energy output from the SEF, whether from disruption on the Premises or otherwise, Buyer's payments due hereunder shall be adjusted to compensate Seller for the Imputed Energy during the period in which Energy cannot be or is not generated and delivered to Buyer during such shutdown, together with the value of Environmental Attributes and Tax Benefits relating to such Imputed Energy. The payment adjustment shall be equal to the sum of: (1) the value of Imputed Energy determined on the basis of the historical performance of the SEF during the applicable time period during the calendar year immediately prior to the suspension (i.e. based on seasonality and actual performance, e.g. if the interruption is from June 1 through June 10 then the lost revenue shall be based on the SEF's performance from June 1 through June 10 of the previous year—; and if such interruption occurs during the first calendar year following the Commercial Operation Date, such lost revenue shall be measured using the Expected System Output for the applicable time period); (2) the value of Environmental Attributes relating to such Imputed Energy; (3) the value of lost Tax Benefits; and (4) Seller's actual costs of connecting or disconnecting the SEF from or to the Premises. For purposes of this PPA, the value of Environmental Attributes shall be determined based on the value at which Seller had contracted to sell those Environmental Attributes.

ARTICLE 8. EVENTS OF DEFAULT; REMEDIES

8.1 Events of Default. An Event of Default means, with respect to a Party (a "*Defaulting Party*"), the occurrence of any of the following:

(a) the failure to make, when due, any payment required under this PPA if such failure is not remedied within ten (10) Business Days after receipt of written notice from the Party claiming the failure (a "*Non-Defaulting Party*");

(b) any representation or warranty made by such Party in this PPA is intentionally false or misleading in any material respect when made or when deemed made or repeated;

(c) the failure to perform any material covenant or obligation set forth in this PPA if such failure is not remedied within thirty (30) days after receipt of written notice from the Non-Defaulting Party; provided, however, that, if despite due diligence such default is not capable of cure within thirty (30) days, the Defaulting Party shall have such additional time as is reasonably necessary to cure such default, provided the Defaulting Party diligently pursues such cure and completes same within ninety (90) days after the receipt of such notice;

(d) such Party becomes Bankrupt; or

(e) solely as to Buyer, (i) the closure or shutdown of Buyer's operations or other shutdown of the SEF caused by the action or inaction of Buyer or of any Person under Buyer's control; (ii) Buyer loses its rights to occupy and enjoy the Premises; (iii) Buyer prevents Seller from installing the SEF or otherwise fails to perform in a way that prevents the delivery of electronic energy from the SEF .

8.2 Buyer Remedies. Upon the occurrence and during the continuance of an Event of Default where Seller is the Defaulting Party (a "***Seller Event of Default***"), Buyer shall have all rights available to it at law and in equity; however, notwithstanding the foregoing, it is agreed that Buyer shall have the right to terminate this PPA as a result of a Seller Event of Default only in the event such Seller Event of Default is a monetary Event of Default or a material non-monetary Event of Default that has resulted in substantial harm, economically or otherwise, to Buyer (each such default being a "***Seller Termination Default***"). In the event any Seller Termination Default remains uncured following any applicable notice and cure period, Buyer shall have the right to provide Seller with written notice of its intent to terminate this PPA. In the event such specified Seller Termination Default and any other subsequent termination event is not cured within forty five (45) days of Seller's receipt of such notice of intent to terminate (which notice shall specify the exact Seller Termination Default and any other being claimed) then thereafter, and only thereafter, Buyer shall have the right to terminate this PPA as of such date by providing written notice of such termination to Seller.

8.3 Seller Remedies.

(a) If an Event of Default has occurred where Buyer is the Defaulting Party (a "***Buyer Event of Default***") and is continuing and is not cured within forty five (45) days of Buyer's receipt of notice of such Buyer Event of Default, Seller has the right in its sole discretion, without obligation, to take any and all action reasonably necessary to cure such Buyer Event of Default. In the event that Seller exercises such right, Buyer shall promptly reimburse Seller for any and all reasonable costs and expenses incurred by Seller (including reasonable attorney's fees) in connection with the exercise of Seller's rights hereunder.

(b) Upon the occurrence and during the continuance of a Buyer Event of Default which is not cured within forty five (45) days of Buyer's receipt of notice of such Buyer Event of Default, Seller shall have the right to (i) exercise any remedies available under Law, and (ii) terminate this PPA by providing five (5) days prior written notice of such termination to Seller and (iii) in the event that Seller terminates this PPA subject to (ii) herein, Buyer shall pay a Termination Payment to Seller. The payment adjustment shall be equal to the sum of: (1) the value of Imputed Energy determined on the basis of the historical performance of the SEF during the applicable time period during the calendar year immediately prior to the suspension (i.e. based on seasonality and actual performance, e.g. if the interruption is from June 1 through June 10 then the lost revenue shall be based on the SEF's performance from June 1 through June 10 of the previous year—; and if such interruption occurs during the first calendar year following the Commercial Operation Date, such lost revenue shall be measured using the Expected System Output for the applicable time period); (2) the value of Environmental Attributes relating to such Imputed Energy; (3) the value of lost Tax Benefits; and (4) Seller's actual costs of connecting or disconnecting the

SEF from or to the Premises. For purposes of this PPA, the value of Environmental Attributes shall be determined based on the value at which Seller had contracted to sell those Environmental Attributes or if the Seller has not so contracted, the lesser of the fair market value or the spot market value of such Environmental Attributes.

8.4 Termination Payment Notice. In the event that Seller elects to require payment of the Termination Payment by Buyer as provided in Section 8.3, then, as soon as practicable after calculation of the Termination Payment by Seller, Seller will notify Buyer of the amount of the Termination Payment and any amount otherwise due and outstanding under this PPA. Such notice will include a written statement explaining in reasonable detail the calculation of such amount. Buyer shall be required to pay the Termination Payment and any amount otherwise due and outstanding under this PPA to Seller within ten (10) Business Days after the effectiveness of such notice.

8.5 Remedies Cumulative. Except as specifically provided to the contrary, the rights and remedies contained in this Article 8 are cumulative with the other rights and remedies available under this PPA or at law or in equity.

8.6 Unpaid Obligations. The Non-Defaulting Party shall be under no obligation to prioritize the order with respect to which it exercises any one or more rights and remedies available under this PPA. Notwithstanding anything to the contrary herein, the Defaulting Party shall in all events remain liable to the Non-Defaulting Party for any amount payable by the Defaulting Party in respect of any of its obligations remaining outstanding after any such exercise of rights or remedies.

ARTICLE 9. INVOICING AND PAYMENT

9.1 Invoicing and Payment. Seller will issue monthly invoices within ten (10) Business Days after the conclusion of the preceding calendar month for deliveries made during that month. Except as specifically provided to the contrary herein, all invoices under this PPA will be due and payable not later than twenty (20) Business Days after receipt of the applicable invoice. Each Party will make payment by ACH, or by other mutually agreeable method(s), to the account designated by the other Party. Any amounts not paid by the applicable due date will accrue interest at the Late Payment Interest Rate until paid in full.

9.2 Disputed Amounts. A Party may in good faith dispute the correctness of any invoice (or any adjustment to any invoice) or other payment due under this PPA at any time within twelve (12) months following the date the invoice (or invoice adjustment) was rendered. In the event that either Party disputes any invoice or invoice adjustment, such Party will nonetheless be required to pay the full amount of the applicable invoice or invoice adjustment (except any portions thereof that are manifestly inaccurate or are not reasonably supported by documentation, payment of which amounts may be withheld subject to adjustment as hereinafter set forth) on the applicable payment due date, except as expressly provided otherwise elsewhere in this PPA, and to give notice of the objection to the other Party. Any required payment will be made within ten (10) Business Days after resolution of the applicable dispute, together with interest accrued at the Late Payment Interest Rate from the due date to the paid date.

9.3 No Setoff. Except as otherwise set forth herein, each Party hereby waives all rights to set-offs of amounts due hereunder. The Parties agree that all amounts due hereunder are independent obligations and shall be made without set-off for other amounts due or owed hereunder.

9.4 Records and Audits. Each Party will keep, for a period not less than two (2) years after the expiration or termination of any Transaction, records sufficient to permit verification of the accuracy of billing statements, invoices, charges, computations and payments for such Transaction. During such period each Party may, at its sole cost and expense, and upon reasonable notice to the other Party, examine the other Party's records pertaining to Transactions during such other Party's normal business hours. Notwithstanding the foregoing, in the event that Buyer conducts an audit and discovers an inaccuracy in Seller's invoices, charges, computations and payments required for a Transaction in an amount in excess of five percent (5%), Buyer shall be entitled to recover the cost and expense of the audit in addition to the other corrective actions required as a result of said audit.

9.5 Currency. All pricing offered, payments made and amounts referenced hereunder are and will be in U.S. dollars.

ARTICLE 10.

REPRESENTATIONS AND WARRANTIES; BUYER ACKNOWLEDGEMENTS; ADDITIONAL COVENANTS

10.1 Representations and Warranties. Each Party represents and warrants to the other Party that: (a) it is duly organized, validly existing and in good standing under the laws of the jurisdiction of its formation; (b) the execution, delivery and performance of this PPA are within its powers, have been duly authorized by all necessary action, do not violate any of the terms and conditions in its governing documents, any contracts to which it is a party or any Law applicable to it and do not require the consent of any third party; (c) this PPA and each other document executed and delivered in accordance with this PPA constitutes its legally valid and binding obligation enforceable against it in accordance with its terms, subject to any bankruptcy, insolvency, reorganization and other Laws affecting creditors' rights generally, and with regard to equitable remedies, the discretion of the applicable court; (d) it is acting for its own account, and has made its own independent decision to enter into this PPA, and is not relying upon the advice or recommendations of the other Party in so doing; (e) it is capable of assessing the merits of and understanding, and understands and accepts, the terms, conditions and risks of this PPA; and (f) it understands that the other Party is not acting as a fiduciary for or an advisor to it or its Affiliates. Buyer represents and warrants to Seller that: (i) to its knowledge, there are no site conditions or construction requirements (including any Environmental Condition) that would increase the cost of installing the Interconnection Equipment at the planned locations or increase any liabilities in connection with the Interconnection Equipment; (ii) the information provided to Seller pursuant to this PPA as of the Effective Date is true and accurate in all material respects; (iii) Buyer has fee simple and clear title to the Premises, subject only to the Permitted Encumbrances; and none of the Permitted Encumbrances would reasonably be expected to adversely impact Seller's rights hereunder or under this PPA; (iv) no electricity generated by the SEF will be used to heat a swimming pool; (v) Buyer is not a public utility or a public utility holding company and is not subject to regulation as a public utility or a public utility holding company and (vi) each Party has

no knowledge of any facts or circumstances that could materially and adversely affect its respective ability to perform its obligations hereunder.

10.2 Buyer Acknowledgement Regarding Inapplicability of Bankruptcy Code Section 366. Buyer acknowledges and agrees that, for purposes of this PPA, Seller is not a “utility” as such term is used in Section 366 of the United States Bankruptcy Code, and Buyer agrees to waive and not to assert the applicability of the provisions of Section 366 in any bankruptcy proceeding wherein Buyer is a debtor.

ARTICLE 11. INDEMNITY; LIMITATIONS

11.1 Indemnity. To the fullest extent permitted by law, each Party (the “*Indemnitor*”) hereby indemnifies and agrees to defend, protect, and hold harmless the other Party and its Representatives (the “*Indemnified Parties*”) from and against any and all claims, losses, liabilities, damages, costs and expenses (“*Indemnity Claims*”) caused by, resulting from, relating to or arising out of any negligence or intentional misconduct on the part of the Indemnitor or any of its Representatives; *provided, however*, that the Indemnitor will not have any obligation to indemnify the Indemnified Parties from or against any Indemnity Claims to the extent caused by, resulting from, relating to or arising out of the gross negligence or intentional misconduct of the Indemnified Parties,. In addition to the foregoing, to the fullest extent permitted by law, Buyer, as the Indemnitor, hereby indemnifies and agrees to defend, protect, and hold harmless Seller and its Representatives, as the Indemnified Parties, from and against any and all Indemnity Claims related to any and all Environmental Conditions on the SEF Site, except to the extent that the same are caused by the negligence or willful misconduct of Seller and/or its Representatives, where, as used in this PPA, the term (a) “*Environmental Conditions*” means (i) the violation of any Environmental Law at or on the Premises; (ii) the release or potential release of any Hazardous Material at, on or from the Premises, unless such Hazardous Material was brought onto the Premises by Seller or its Representatives; and/or (iii) any other environmental matter adversely affecting the Premises that was not directly caused by Seller or its Representatives; (b) “*Hazardous Material*” means any substance or material regulated by or listed in any Environmental Law; and (c) “*Environmental Law*” means any federal, state or local law, regulation, ordinance or other requirement governing human health and/or the environment.

11.2 Limitation of Remedies, Liability and Damages. The Parties confirm that with respect to the matters specified herein and to the extent specified the express remedies and measures of damages provided in this PPA satisfy the essential purposes hereof. Without prejudice to the calculation of the amount of any Termination Payment, payment for Imputed Energy, and/or indemnity claims arising out of claims by third parties, neither Party will be liable for consequential, incidental, punitive, special exemplary or indirect damages, by statute, in tort or under contract under any indemnity provisions or otherwise; provided however, that notwithstanding the foregoing, in no event will the foregoing limitations of liability be applied to limit the extent of the liability of either Party to the other for intentional misconduct. The limitations imposed herein, or remedies and the measure of damages are without regard to the applicable cause or causes, including the negligence of any Party, whether such negligence be sole, joint or concurrent, or active or passive.

11.3 Limitations on Warranties. Except as expressly provided in this PPA, Seller hereby disclaims any and all representations, warranties and guarantees, express or implied, including warranties of merchantability.

11.4 Duty to Mitigate. Buyer and Seller shall each have a duty to mitigate damages pursuant to this PPA, and each shall use commercially reasonable efforts to minimize any damages it may incur as a result of the other Party's non-performance of this PPA, including with respect to termination of this PPA.

ARTICLE 12. CONFIDENTIALITY

The price, other material terms, and text of this PPA shall be deemed Confidential Information, and Buyer and Seller shall take commercially reasonable steps to ensure that Confidential Information shall not be disclosed by Buyer or Seller to any other person. Neither Party will use any Confidential Information for any purpose except such Party's performance under this PPA. Furthermore, neither Party will disclose any Confidential Information to any third party (other than (and then only for purposes permitted by this PPA) the Party's or the Party's Affiliates' officers, employees, lenders, counsel, accountants, advisors or Financing Parties who have a need to know such information for the purposes permitted by this section and who have agreed to keep such terms confidential or are otherwise bound by confidentiality obligations at least as restrictive as those contained herein) except in order to comply with the requirements of any applicable Law or any exchange, control area or independent system operator rule, tariff or agreement or in connection with any judicial or regulatory proceeding or request by a Governmental Entity; provided, however, that each Party will use reasonable efforts to prevent or limit any such disclosure. "***Confidential Information***" further includes, without limitation, any nonpublic confidential or proprietary information of a Party or its Affiliates or any of its or their Representatives relating to this PPA and the SEF and revealed to the other Party or its Affiliates or any of its or their Representatives during the Term. The obligations of the Parties under this Article will survive for a period of two (2) years from and after the termination of the Transaction to which any Confidential Information relates. All Confidential Information shall remain the property of the disclosing Party and shall be returned to the disclosing Party or destroyed after the receiving Party's need for it has expired or upon the request of the disclosing Party. Each Party agrees that the disclosing Party would be irreparably injured by a breach of this Article 12 by the receiving Party or its Representatives or other person to whom the receiving Party discloses Confidential Information of the disclosing Party and that the disclosing Party may be entitled to equitable relief, including injunctive relief and specific performance, in the event of a breach of the provision of this Article 12. To the fullest extent permitted by applicable law, such remedies shall not be deemed to be the exclusive remedies for a breach of this Article 12 but shall be in addition to all other remedies available at law or in equity. Confidential Information does not apply to information that (i) becomes publicly available other than through the receiving Party's or its Representatives' breach of this PPA, (ii) is independently developed by the receiving Party or (iii) becomes available to the receiving Party without restriction from a third party under no obligation of confidentiality. Nothing in this paragraph shall be construed to limit either Party's obligation or ability to disclose information pursuant to subpoenas, investigation, litigation or the like.

ARTICLE 13.
NOTICES

13.1 Notices. All notices, requests, statements or payments will be made to the addresses and persons specified below. All notices, requests, statements or payments will be made in writing. Notices required to be in writing will be delivered by hand delivery, electronic mail, overnight delivery or regular, certified, or registered mail, return receipt requested. All notices shall be deemed to have been properly given or made upon the earliest to occur of (a) actual delivery, (b) two (2) days after being sent by overnight courier service, (c) five (5) days after being deposited in the mail addressed as aforesaid and (d) one (1) day after being sent by e-mail; provided that in the case of notice by e-mail such notice is followed promptly by the sending of the original of such notice by overnight courier service. A Party may change its address by providing notice of the same in accordance with the provisions of this section.

If to Buyer:

[TBD]

If to Seller:

[TBD]

With copy to:

[TBD]

ARTICLE 14.
OWNERSHIP OF AND TITLE TO THE SOLAR FACILITY
AND OTHER PROPERTY RIGHTS

14.1 Ownership of Solar Facility by Seller.

(a) Title. Notwithstanding the SEF's presence on the Project Site and method of attachment thereto, and unless the ownership of such SEF is transferred to the Buyer in accordance with Section 17.1(b), Seller or its permitted assignee shall, at all times, retain title to and be the legal and beneficial owner of such SEF and all alterations, additions or improvements made thereto and replacements thereof by Seller. Seller shall be entitled and is hereby authorized to file one or more precautionary financing statements or fixture filings in such jurisdictions as it deems appropriate with respect to the SEF in order to protect its rights in such SEF. In no event shall anyone claiming by, through or under the Buyer (including but not

limited to any present or future mortgagee of the Premises/Buyer's Leased Premises) have any rights in or to the SEF, unless the SEF is transferred to the Buyer in accordance with Section 17.1(b). The Buyer acknowledges and agrees that Seller may be required to grant, or cause to be granted, to a Financier a security interest in the SEF, and the Buyer expressly disclaims and waives any rights it may have in the SEF pursuant to this Agreement, unless the SEF is transferred to the Buyer in accordance with Section 17.1(b) or the Seller is otherwise in default of its obligations to Buyer.

(b) Ownership. The Parties specifically acknowledge and agree that Seller or its permitted assignee shall be the owner of the SEF for federal income tax purposes, and in that connection, shall be entitled to all Tax Benefits and Environmental Attributes associated with the SEF.

14.2 Lien Prohibition. Solely and exclusively for the purposes of applicable mechanics' lien law, no work performed by Seller at Premises under this Agreement, whether in the nature of erection, construction, installation, commissioning, alteration, repair, maintenance or removal, shall be deemed to be for the immediate use and benefit of the Buyer. To the maximum extent permitted by Law, no mechanic's or other lien shall be allowed against the Buyer or by reason of any consent given by the Buyer to Seller to improve any Premises, including by the construction, installation, commissioning, maintenance, repair or removal related to the SEF. Seller shall place such contractual lien prohibition provisions in all contracts and subcontracts for Seller's Work and improvements upon the Premises, assuring and stating that, to the maximum extent permitted by Law, no mechanic's liens will be asserted against the Buyer's interest in such Premises.

14.3 Lien Removal. If any mechanic's or other liens shall at any time be filed against Premises by reason of work performed related to this Agreement or labor, services or materials performed or furnished, or alleged to have been performed or furnished, to Seller or to anyone performing any work, improvements, maintenance or operations of the SEF through or under Seller, and regardless of whether any such lien is asserted against the interest of the Buyer, or Seller, Seller, at its sole expense, shall cause the same to be discharged of record, or bonded to the satisfaction of the Buyer. If Seller shall fail to cause such lien to be so discharged or bonded after being notified of the filing thereof, then, in addition to any other right or remedy of the Buyer, the Buyer may bond or discharge the same by paying the amount claimed to be due, and the amount so paid by, including reasonable attorneys' fees incurred by the Buyer either in defending against such lien or in procuring the bonding for or discharge of such lien, together with interest thereon at the legal rate, shall be paid by Seller to Buyer.

ARTICLE 15. **ASSIGNMENT AND FINANCING**

15.1 Assignment; Binding Effect

(a) Except for assignments to Affiliates, neither Buyer nor Seller shall, without the prior written consent of the other, which consent will not be unreasonably withheld, conditioned or delayed, assign, pledge or transfer all or any part of, or any right or obligation under,

this PPA, whether voluntarily or by operation of law, and any such assignment or transfer without such consent will be null and void.

(b) Notwithstanding the foregoing, Seller may, without the prior written consent of Buyer, assign, mortgage, pledge or otherwise directly or indirectly transfer all or any part of, or any right or obligation under this PPA (i) to any Qualified Assignee that acquires Seller or all or substantially all of Seller's assets; (ii) for security purposes in connection with any financing or other financial arrangements regarding SEF; (iii) to any Financing Party; (iv) to any Qualified Assignee or (v) to an entity that enters into an agreement with a Qualified Assignee pursuant to which (1) such Qualified Assignee shall be responsible for SEF operation and maintenance under this PPA and (2) Seller shall have granted to the Qualified Assignee all other rights granted to Seller herein necessary for operation and maintenance of SEF (each, a "***Permitted Transfer***"). Seller shall deliver notice of any Permitted Transfer to Buyer in writing as soon as reasonably practicable. Buyer agrees to execute such reasonable consents to assignment and other documents, and to provide such information, as is requested by Seller in connection with any Permitted Transfer.

(c) Intentionally Omitted

(d) Subject to the foregoing restrictions on assignment, this PPA will inure to the benefit of and be binding upon the Parties and their respective successors and permitted assigns.

15.2 Cooperation with Financing. Buyer acknowledges that Seller will be financing the construction of the SEF and Buyer agrees that it shall reasonably cooperate with Seller and its Financing Parties in connection with such financing for the SEF, including (a) the furnishing of such public information; (b) the giving of such certificates; (c) providing of an officer's certificate of Buyer or its affiliate that this PPA was duly authorized, executed and delivered by Buyer, (d) the obtaining of any lien waivers, the execution of commercial law forms and such other documents, all as reasonably requested by Seller or any Financing Party to secure such Financing Party's collateral position in the SEF or in Seller's rights under this PPA; *provided, however*, that the foregoing undertaking shall not obligate Buyer to change any rights of benefits, or increase any burdens, liabilities or obligations of Buyer, under this PPA to the Financing Parties except as specifically provided herein. Seller has no right under any circumstance to use any part of the Premises to secure such financing.

ARTICLE 16.

FINANCING PARTY ACCOMMODATIONS

16.1 Buyer Acknowledgment. Buyer acknowledges that Seller shall have the right to finance the SEF with financing accommodations from a Financing Party and that Seller's obligations will be secured by, among other collateral, a pledge or collateral assignment of this PPA and a first security interest in the SEF. In order to facilitate such necessary financing, Buyer agrees as set forth below. Seller has no right under any circumstance to use any part of the Premises to secure such financing.

16.2 Financing Party's Rights Following an Event of Default. Notwithstanding any contrary term or provision of this PPA:

(a) The Financing Party, as assignee, shall be entitled to exercise, in the place and stead of Seller, any and all rights and remedies of Seller under this PPA in accordance with the terms of this PPA, provided that such Financing Party also satisfies the obligations of Seller hereunder. The Financing Party shall also be entitled to exercise all rights and remedies of secured parties generally with respect to this PPA and the SEF.

(b) The Financing Party shall have the right, but not the obligation, to pay all sums due under this PPA and to perform any other act, duty or obligation required of Seller hereunder or cause to be cured any default or Seller Event of Default in the time and manner provided by the terms of this PPA. Nothing herein requires the Financing Party to cure any Seller Event of Default (unless the Financing Party has succeeded to Seller's interests) to perform any act, duty or obligation of Seller, but Buyer hereby gives the Financing Party the option to do so.

(c) Upon the exercise of remedies under its security interest in the SEF, including any sale thereof by the Financing Party, whether by judicial proceeding or under any power of sale, or any conveyance from Seller to the Financing Party, Buyer's consent shall not be required, however, the Financing Party will give notice to Buyer of the transferee or assignee of this PPA; *provided, further*, that any sale, transfer or other disposition of the SEF by the Financing Party, whether by judicial proceeding or otherwise, shall be made solely to a Qualified Assignee. Any such exercise of remedies shall not constitute an Event of Default.

(d) Upon any rejection or other termination of this PPA pursuant to any process undertaken with respect to Seller under the United States Bankruptcy Code, at the request of Financing Party made within sixty (60) days of such termination or rejection, Buyer will enter into a new PPA with Financing Party or its Qualified Assignee, for the balance of the then remaining Term and otherwise on the same terms and conditions as hereunder.

(e) In the event that a Financing Party becomes the owner of the SEF as a result of the exercise of remedies under subsections (c) or (d) above, whether as a result of the exercise of its remedies as a secured party or in connection with the bankruptcy of Seller, the Financing Party shall agree not to disturb the Buyer's rights to purchase Energy under this PPA, pursuant to the terms and conditions hereof, and further agrees to sell its right in the SEF or the PPA to a Qualified Assignee purchaser only if such purchaser agrees to continue to provide Buyer with Energy under this PPA in accordance with the terms and conditions thereof.

16.3 Financing Party's Right to Cure.

(a) Upon receipt from Financing Party of its invocation of the rights provided for in this Section 16.4 and the name and address of the Financing Party entitled to notice, Buyer will not exercise any right to terminate this PPA unless Buyer has given the Financing Party prior written notice at the address provided to Buyer in writing of any event giving rise to Buyer's right to terminate this PPA. Buyer's notice of an intent to terminate this PPA must specify the condition giving rise to such right. Notwithstanding any contrary term or provision in this PPA, Financing Party, if it has succeeded to Seller's interests, shall have thirty (30) days beyond the cure period provided to Seller pursuant to this PPA to cure the condition. Buyer's and Seller's obligations under this PPA will otherwise remain in effect and required to be fully performed during any cure period.

(b) If the Financing Party or its Qualified Assignee (including any purchaser which meets the definition of a Qualified Assignee) has commenced and is diligently pursuing judicial proceedings to acquire title to or control of the SEF, or has acquired title to or taken control of the SEF, and in either event cures all existing Seller Events of Default that are capable of being cured by Financing Party or its Qualified Assignee subject to and within the time allowed by Section 16.3(a) and assumes in writing the obligations of Seller hereunder, then this PPA will continue in full force and effect provided Financing Party shall agree to compensate Buyer for its increased cost of purchasing replacement power to the extent such power is necessary until the sooner of the time the default is cured or the PPA is terminated.

16.4 Notice of Defaults and Events of Default. Upon and at any relevant time after receipt of the notice provided for in Section 16.3(a), Buyer agrees to deliver to the Financing Party a copy of any notice of a Seller's default simultaneously with the delivery of such notice by Buyer to Seller provided Financing Party has provided the address for such notice to Buyer.

ARTICLE 17.

END OF TERM AND END OF TERM OPTIONS

17.1 End of Term. Upon the expiration of this Agreement, the Buyer may choose, in its sole discretion, one of the following options by providing written notice to Seller at least sixty (60) days prior to the end of the Term:

(a) Extension of Term. Provided no Event of Default by the Buyer has occurred and is continuing under this Agreement, unless such Event of Default has been waived in writing by Seller, the Buyer may extend the Term for the SEF; or

(b) Purchase of the Solar Facility. Provided no Event of Default by the Buyer has occurred and is continuing under this Agreement, unless such Event of Default has been waived in writing by Seller, Buyer may exercise the Purchase Option. If the Buyer exercises the Purchase Option in a timely manner, the closing of such purchase, including the transfer of any relevant agreements and warranties, shall take place no later than one-hundred and twenty (120) days after the Buyer's exercise of its Purchase Option at a time and place agreed upon by the Parties; or

(c) Removal of the Solar Facility. Seller at Seller's sole cost and expense, to remove and decommission the SEF within ninety (90) days after the expiration of the Term. Buyer shall provide Seller with reasonable access to perform such removal and decommissioning.

17.2 Failure to Elect. If, upon the expiration of the Term, Buyer fails to make an election pursuant to Section 17.1, the Term for the SEF will be extended automatically for one (1) year and may be further extended by mutual agreement for one (1) year terms (each, a "Renewal Term") unless earlier terminated in writing. Unless otherwise agreed to in writing by the Parties, during the Renewal Term of the SEF, the terms and conditions of this Agreement shall remain in effect as to the SEF.

17.3 Payment for Service Rendered Prior to Termination. Upon any expiration or termination of the Agreement, the Buyer will pay all fees owed to Seller for Energy delivered

prior to the expiration or termination of the Agreement within thirty (30) days following such expiration or termination, or within the applicable payment period, whichever is shorter.

ARTICLE 18. **MISCELLANEOUS**

18.1 Governing Law. This PPA will be governed by the Laws of the State of Connecticut, without giving effect to principles of conflicts of laws. BUYER, SELLER AND FINANCING PARTY EACH HEREBY IRREVOCABLY SUBMITS IN ANY SUIT, ACTION, OR PROCEEDING ARISING OUT OF OR RELATED TO THIS AGREEMENT OR ANY OTHER INSTRUMENT, DOCUMENT, OR AGREEMENT EXECUTED OR DELIVERED IN CONNECTION HERewith AND THE TRANSACTIONS CONTEMPLATED HEREBY AND THEREBY, WHETHER ARISING IN CONTRACT, TORT, EQUITY, OR OTHERWISE, TO THE EXCLUSIVE JURISDICTION OF ANY STATE OR FEDERAL COURT LOCATED IN CONNECTICUT AND WAIVES ANY AND ALL OBJECTIONS TO JURISDICTION THAT IT MAY HAVE UNDER THE LAWS OF THE UNITED STATES OR OF ANY STATE. BUYER, SELLER AND FINANCING PARTY EACH WAIVE ANY OBJECTION THAT IT MAY HAVE (INCLUDING, WITHOUT LIMITATION, ANY OBJECTION OF THE LAYING OF VENUE OR BASED ON FORUM NON CONVENIENS) TO THE LOCATION OF THE COURT IN WHICH ANY PROCEEDING IS COMMENCED.

18.2 Entire Agreement; Amendments. This PPA (including the exhibits, any written schedules, supplements or amendments) constitutes the entire agreement between the Parties and shall supersede any prior oral or written agreements between the Parties, relating to the subject matter hereof. Without limiting the generality of the foregoing, the Parties acknowledge and agree that, as of the Effective Date of the PPA, (a) any and all prior agreements between the Parties relating to the subject matter of the PPA (collectively, the “*Prior Agreements*”) are superseded in their entirety by the PPA, (b) the Prior Agreements are of no further force or effect and no longer the legal obligation of either Party, (c) no Party had, nor now has, any claim against, or liability or obligation to, the other Party under the Prior Agreements, and (d) no asset or property of either Party was, or now is, bound by, or subject to, any encumbrance, lien or other restriction by reason of the Prior Agreements. Except as otherwise expressly provided in this PPA, any amendment, modification or change to this PPA will be void unless in writing and executed by both Parties.

18.3 Non-Waiver. No failure or delay by either Party in exercising any right, power, privilege, or remedy hereunder will operate as a waiver thereof. No waiver by either Party of a breach of any term or provision contained herein shall be effective unless signed and in writing and signed by the waiving Party. No consent by either Party to, or waiver of a breach by either Party, whether express or implied, shall be construed to operate as or constitute a consent to waiver of, or excuse of any other or subsequent or succeeding breach by either Party.

18.4 Severability. If any part, term, or provision of this PPA, is determined by an arbitrator or court of competent jurisdiction to be invalid, illegal, or unenforceable, such determination shall not affect or impair the validity, legality or enforceability of any other part, term, or provision of this PPA, and shall not render this PPA unenforceable or invalid as a whole. Rather the part of this PPA that is found invalid or unenforceable will be amended, changed, or interpreted to achieve as nearly as possible the same objectives and economic effect as the original

provision, or replaced to the extent possible, with a legal enforceable, and valid provision that is as similarly in tenor to the stricken provision, within the limits of applicable Law, and the remainder of this PPA will remain in full force.

18.5 No Third-Party Beneficiaries. Nothing in this PPA will provide any benefit to any third party or entitle any third party to any claim, cause of action, remedy or right of any kind.

18.6 No Recourse to Affiliates. This PPA is solely and exclusively between the Parties, and any obligations created herein on the part of either Party shall be the obligations solely of such Party. No Party shall have recourse to any parent, subsidiary, partner, member, Affiliate, lender, director, officer or employee of the other Party for performance or non-performance of any obligation hereunder unless such obligations were assumed in writing by the Person against whom recourse is sought.

18.7 Relationship of Parties. The Parties are independent contractors, and will not be deemed to be partners, joint venturers or agents of each other for any purpose unless expressly stated otherwise herein.

18.8 Removal of Liens. (a) Buyer will ensure that no liens of whatever type will be filed, lodged or attached to the SEF (other than those created by Seller or its creditors). If any such liens are filed, lodged or attached to the SEF, Buyer shall immediately notify Seller in writing, will promptly do all acts and things at the Buyer's expense to remove such liens and agrees to fully indemnify Seller for any loss and damage (including reasonable attorneys' fees) that Seller incurs as a result of any lien on or over the SEF. Seller shall be entitled to, and is hereby authorized to, file one or more precautionary Uniform Commercial Code financing statements or fixture filings, as applicable, in such jurisdictions as it deems appropriate with respect to the SEF in order to protect its rights in the SEF.

(b) Seller shall not directly or indirectly cause, create, incur, assume or suffer to exist any mortgage, pledge, lien (including mechanics', labor or materialman's lien), charge, security interest, encumbrance or claim of any nature ("Liens") on or with respect to the Premises or any interest therein or any other asset of Buyer, including, without limitation, any lien arising from or relating to the construction, ownership, maintenance or operation of the SEF by Seller or arising from its contractors or subcontractors. Seller shall promptly give Buyer written notice of such lien and shall pay promptly before a fine or penalty may attach to any Property any Taxes, charges or fees of whatever type of any relevant Governmental Authority. In the event that a Lien is imposed on the Premises by any contractor, subcontractor or third party arising out of work in connection with a SEF, Seller shall have the obligation immediately to notify Buyer in writing, and (i) defend and indemnify Buyer against all costs and expenses (including reasonable attorneys' fees and court costs at trial and on appeal) incurred in discharging and releasing such claim or Lien, and (ii) (A) either to make such payment as necessary to discharge the claim or Lien within thirty (30) days or (B) at Buyer's sole cost, challenge the validity of the claim or Lien and post a bond reasonably acceptable to Buyer in an amount equal to at least 125% of the amount of such claim or Lien. Seller shall defend and indemnify Buyer against all costs and expenses (including reasonable attorneys' fees and court costs at trial and on appeal) incurred in discharging and releasing any such lien.

18.9 Counterparts. This PPA may be executed in several counterparts, each of which is an original and all of which together constitute one and the same instrument. A signature on a copy of this PPA received by either Party by facsimile or other electronic transmissions (such as an email .pdf file) is binding upon the other Party as an original.

18.10 Further Assurances. The Parties shall at their own cost and expense do such further acts, perform such further actions, execute and deliver such further or additional documents and instruments as may be reasonably required or appropriate to consummate, evidence, or confirm the agreements and understandings contained herein and to carry out the intent and purposes of this PPA.

18.11 General Interpretation. The terms of this PPA have been negotiated by the Parties hereto and the language used in this PPA shall be deemed to be the language chosen by the Parties hereto to express their mutual intent. This PPA shall be construed without regard to any presumption or rule requiring construction against the Party causing such instrument of any portion thereof to be drafted, or in favor of the party receiving a particular benefit under the PPA. No rule of strict construction will be applied against any person.

18.12 Forward Contract. The Parties acknowledge and agree that this PPA and the transactions consummated under this PPA constitute a “forward contract” within the meaning of the United States Bankruptcy Code and that each Party is a “forward contract merchant” within the meaning of the United States Bankruptcy Code.

18.13 Dispute Resolution.

(a) In the event that any question, dispute, difference or claim arises out or in connection with this Agreement, including any question regarding its existence, validity, performance or termination (a “Dispute”), then senior management personnel from both Seller and Buyer shall meet and diligently attempt in good faith to resolve the Dispute for a period of thirty (30) days following one Party’s written request to the other Party for such a meeting. If, however, either Party refuses or fails to so meet, or the Dispute is not resolved by negotiation, the provisions of Sections 18.13(b) shall apply.

(b) In the event the Parties are unable to resolve a Dispute pursuant to the provisions of Sections 18.13(a), the Parties agree that any State or Federal court located in Hartford County, Connecticut shall have exclusive jurisdiction and venue to hear all disputes arising out of or relating to this Agreement. Further, notwithstanding anything in this Agreement to the contrary, in the event a Party fails to perform as agreed upon hereunder, the non-breaching Party has the right to seek such injunctive relief and other equitable relief from that any State or Federal court located in Hartford County, Connecticut.

18.14 Rescission Period. Either Party may rescind this PPA, without penalty, by written notice delivered to and received by the other Party not later than three (3) Business Days after the Effective Date (the “*Rescission Period*”).

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, intending to be legally bound, Seller and Buyer have signed this PPA through their duly authorized representatives effective as of the date first set forth above.

[_____]
By: [_____]

By: _____
Name:
Title:

[_____]

By: _____
Name:
Title:

EXHIBIT A-1

PREMISES

The Premises shall consist of all that certain real property together with all improvements, buildings, and other structures thereon known as [], being more particularly described as:

[Insert property description from title search]

EXHIBIT A-2

SEF SITE

The portion of the Premises on which the SEF, any Interconnection Equipment and the Delivery Point shall be located, being more particularly described as follows:

[Insert SEF layout diagram]

EXHIBIT B

PERMITTED ENCUMBRANCES

[Insert from title search]

EXHIBIT C

SOLAR ENERGY FACILITY

The solar energy facility (SEF) shall consist of [] (the “*Expected System Output*”), installed []. The SEF shall be interconnected electrically directly to the Delivery Point behind the meter installed on the [Premises/Buyer’s Leased Premises] by Buyer’s Serving Utility.

EXHIBIT D

SCHEDULE OF DEFINITIONS AND RULES OF INTERPRETATION

1. **Definitions.** The definitions provided below and elsewhere in this PPA will apply to the defined terms used in this PPA:

(a) ***“Affiliate”*** means with respect to any entity, such entity’s general partner or manager, employee, or any other entity that, directly or indirectly, through one or more intermediaries, controls or is controlled by, or is under common control with, such entity. For purposes of this definition, “control” (including, with its correlative meanings, the terms “controlled by” and “under common control with”), as used with respect to any such person or entity, means the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of such person or entity, whether through the ownership of voting securities or by contract or otherwise.

(b) ***“Bankrupt”*** means that a Party or other entity (as applicable): (i) is dissolved (other than pursuant to a consolidation, amalgamation or merger); (ii) is unable to pay its debts generally as they come due or fails (or admits in writing its inability) generally to pay its debts as they become due; (iii) makes a general assignment, arrangement or composition with or for the benefit of its creditors; (iv) has instituted against it a proceeding seeking a judgment of insolvency or bankruptcy or any other relief under any bankruptcy or insolvency Law or other similar Law affecting creditor’s rights, or a petition is presented for its winding-up, reorganization or liquidation, which proceeding or petition is not dismissed, stayed or vacated within sixty (60) days thereafter; (v) commences a voluntary proceeding seeking a judgment of insolvency or bankruptcy or any other relief under any bankruptcy or insolvency Law or other similar Law affecting creditors’ rights; (vi) seeks or consents to the appointment of an administrator, provisional liquidator, conservator, receiver, trustee, custodian or other similar official for it or for all or substantially all of its assets; (vii) has a secured party take possession of all or substantially all of its assets, or has a distress, execution, attachment, or other legal process levied, enforced or sued on or against all or substantially all of its assets; (viii) causes or is subject to any event with respect to it which, under the applicable Laws of any jurisdiction, has an analogous effect to any of the events specified in clauses (i) to (vii) inclusive; or (ix) takes any action in furtherance of, or indicating its consent to, approval of, or acquiescence in, any of the foregoing acts.

(c) ***“Business Day”*** means any day except a Saturday, Sunday, or a Federal Reserve Bank holiday.

(d) ***“Buyer”*** shall have the meaning ascribed to it in the Preamble.

(e) ***“Buyer Event of Default”*** has the meaning ascribed thereto in Section 8.3.

(f) ***“Buyer Misconduct”*** shall have the meaning ascribed to it in Section 7.1.

(g) ***“Buyer’s Lease”*** shall have the meaning ascribed to it in the Recitals.

(h) ***“Buyer’s Leased Premises”*** shall have the meaning ascribed to it in the Recitals.

(i) “**Buyer’s Serving Utility**” means {insert name of utility / The United Illuminating Company / The Connecticut Light and Power Company d/b/a Eversource}.

(j) “**Buyer Termination Default**” has the meaning ascribed thereto in Section 8.3(b).

(k) “**CAMD**” means the Clear Air Markets Division of the United States Environmental Protection Agency or any successor or other agency that is given jurisdiction over a program involving transferability of specific Environmental Attributes.

(l) “**Capacity Attributes**” means any current or future defined characteristic, certificate, tag, credit, or ancillary service attribute, whether general in nature or specific as to the location or any other attribute of the SEF, intended to value any aspect of the capacity of the SEF to produce Energy or ancillary services, which may be counted toward any measure, regulation, requirement, or program of Buyer’s Serving Utility, Governmental Entity, independent system operator, utility, transmission and distribution provider or other similar entity.

(m) “**Claiming Party**” shall have the meaning ascribed to it in Section 7.3.

(n) “**Commercial Operation**” will begin on the day in which the entire SEF is operating on a sustained basis and producing not less than the Expected System Output and Seller is in receipt of all required approvals, signoffs and permits from any and all Governmental Entities and the Buyer’s Serving Utility for the production and sale of Energy (including the resale of Energy to Buyer’s Serving Utility).

(o) “**Commercial Operation Date**” means the date upon which the SEF begins Commercial Operation, as set forth in the Notice of Commercial Operation.

(p) “**Confidential Information**” shall have the meaning ascribed to it in Article 12.

(q) “**Defaulting Party**” shall have the meaning ascribed to it in Section 8.1.

(r) “**Delivery Point**” means the interconnection points on [the Premises/Buyer’s Leased Premises] behind the meters installed by Buyer’s Serving Utility and before the electrical systems serving [the Premises/Buyer’s Leased Premises]. No other delivery points are permitted under this PPA without the permission of the Buyer.

(s) “**Discounted Revenue Forecast**” means the sum of the present values calculated at the per annum rate of interest equal to [four percent (4%)] of the following amounts for each year (or part thereof) remaining between the [Termination Date and the end of the Term]: (i) the applicable Energy Payment Rate for such year, if known, or a mutually agreed estimate of the Energy Payment Rate for such year, multiplied by (ii) the average annual output during the previous three (3) years.

(t) “**Effective Date**” shall have the meaning ascribed to it in the Preamble to this PPA.

(u) “**Energy**” means electric energy (alternating current, expressed in kilowatt-hours) generated by the SEF. Energy does not include any attendant Environmental Attributes.

(v) “**Energy Payment Rate**” shall have the meaning ascribed to it in Section 3.3.

(w) “**Environmental Attributes**” means each of the following that is in effect as of the Effective Date: (i) credits, benefits, reductions, offsets and other beneficial allowances, including, to the extent applicable and without limitation, performance based incentives or renewable portfolio standard in the state in which the Premises/Buyer’s Leased Premises are located or in other jurisdictions (collectively, “**Allowances**”) attributable to the ownership or operation of the SEF or the production or sale of Energy, (ii) other Allowances howsoever named or referred to, with respect to any and all fuel, emissions, air quality, or other environmental characteristics, resulting from the use of solar generation or the avoidance of the emission of any gas, chemical or other substance into the air, soil or water attributable to the sale of Energy during the Term and in which Seller has good and valid title, including any credits to be evidenced by Solar Renewable Energy Certificates or similar laws or regulations applicable in any jurisdiction, (iii) any such Allowances related to (A) oxides of nitrogen, sulfur, or carbon, (B) particulate matter, soot, or mercury, or (C) the United Nations Framework Convention on Climate Change (the “**UNFCCC**”) or the Kyoto Protocol to the UNFCCC or crediting “early action” with a view thereto, or involving or administered by the CAMD, and (iv) all reporting rights with respect to such allowances under Section 1605(b) of the Energy Policy Act of 1992, as amended from time to time or any successor statute, or any other current or future international, federal, state or local law, regulation or bill, or otherwise. Environmental Attributes shall also include Tax Benefits.

(x) “**Environmental Conditions**” shall have the meaning ascribed to it in Section 11.1.

(y) “**Environmental Law**” shall have the meaning ascribed to it in Section 11.1.

(z) “**Event of Default**” shall have the meaning ascribed to it in Section 8.1.

(aa) “**Exercise Period**” shall have the meaning ascribed to it in Section 3.10.

(bb) “**Expected System Output**” shall have the meaning ascribed to it in Exhibit C.

(cc) “**Financing Party**” or “**Financing Parties**” shall mean any and all Persons or successors or assignees thereof lending money or extending credit to Seller or an Affiliate of Seller, or investing equity (including tax equity) in Seller or an Affiliate of Seller: (i) for the construction, term or permanent financing of the SEF; (ii) for working capital or other ordinary business requirement of the SEF (including but not limited to the maintenance, repair, replacement or improvement of the SEF); (iii) for any development financing, bridge financing, credit enhancement, credit support or interest rate protection in connection with the SEF; (iv) for the Seller’s operation of the SEF; or (v) for the purchase of the SEF and related rights and obligations of Seller.

(dd) “**Force Majeure**” means any event or circumstance that prevents a Party from performing its obligations under this PPA, which event or circumstance (i) is not within the reasonable control, or is not the result of the negligence or willful misconduct, of the Claiming Party, and (ii) by the exercise of reasonable due diligence, the Claiming Party is unable to overcome or avoid or cause to be avoided and shall be deemed to include, but not be limited to, acts of God, acts of civil or military authorities, acts of war or public enemy, insurrections, riots,

strikes or other labor disturbances, fires, explosions, floods, interruption of transportation, embargoes, or other causes of a similar nature. Force Majeure will not be based on (i) Buyer's inability economically to use Energy purchased hereunder or by for such Energy, or (ii) Seller's ability to sell Environmental Attributes at any price or Energy at a price greater than the price of Energy under this PPA.

(ee) ***“Governmental Approvals”*** means all applications, permits, licenses, franchises, certificates, concessions, consents, authorizations, approvals, registrations, orders, filings, entitlements and similar requirements of whatever kind and however described which are required to be obtained or maintained by any Person with respect to the development, siting, design, acquisition, construction, equipping, financing, ownership, possession, shakedown, start-up, testing, operation or maintenance of the SEF, the production and delivery of Energy, and Environmental Attributes, or any other transactions or matter contemplated by this PPA (including those pertaining to electrical, Premises, zoning, environmental and occupational safety and health requirements).

(ff) ***“Governmental Charges”*** means all applicable federal, state and local taxes (other than taxes based on income or net worth but including, without limitation, sales, use, gross receipts or similar taxes), governmental charges, emission allowance costs, duties, tariffs, levies, license fees, permits, assessments, adders or surcharges (including public purposes charges and low income bill payment assistance charges), imposed or authorized by a Governmental Entity, independent system operator, utility, transmission and distribution provider or other similar entity, on or with respect to the Energy or this PPA.

(gg) ***“Governmental Entity”*** means any government or any agency, bureau, board, commission, court, department, official, political subdivision, tribunal, program administrator or other instrumentality of any government, whether federal, state or local, domestic or foreign, or any Person, owned, operated, managed or otherwise controlled thereby.

(hh) ***“Hazardous Material”*** shall have the meaning ascribed to it in Section 11.1.

(ii) ***“Imputed Energy”*** means Energy that the SEF is prevented from generating or delivering to, or that is not accepted at, the Delivery Point to the extent not caused by Seller or Force Majeure. In determining Imputed Energy for which Buyer is obligated to pay Seller, the Parties shall consider insolation, historical performance, projected output degradation or such other factors as Seller and Buyer shall in good faith agree.

(jj) ***“Inclusive Prosperity Capital”*** shall have the meaning ascribed to it in the Recitals

(kk) ***“Indemnified Parties”*** shall have the meaning ascribed to it in Section 11.1.

(ll) ***“Indemnitor”*** shall have the meaning ascribed to it in Section 11.1.

(mm) ***“Independent Appraiser”*** shall have the meaning ascribed to it in Section 3.10.

(nn) ***“Insolation”*** shall have the meaning ascribed to it in Section 3.7.

(oo) “**Interconnection Agreement**” means the agreement for interconnection of the SEF with the distribution system of Buyer’s Serving Utility.

(pp) “**Interconnection Equipment**” means that portion of the SEF, including mounting substrates or supports, wiring and connections, power inverters, service equipment, Metering Devices and equipment and utility interconnections, as required or appropriate to effect the interconnection of the SEF to the Premises or to Buyer’s Serving Utility[, including such as may be located on Buyer’s Leased Premises.]

(qq) “**ITC Credit**” means (i) the energy credit under Section 48 of the Internal Revenue Code of 1986, and (ii) the grant under Section 1603 of the American Recovery and Reinvestment Tax Act of 2009, as each may be amended, supplemented, extended or replaced from time to time, and including all successor enactments or legislation relating thereto.

(rr) “**Late Payment Interest Rate**” means, the lesser of (i) the per annum rate of interest equal to the prime lending rate as may from time to time be published in The Wall Street Journal under “Money Rates” on such day (or, if not published on such day, on the most recent proceeding day on which published), and (ii) the maximum rate permitted by applicable Law.

(ss) “**Law**” means any national, regional, state or local law, statute, rule, regulation, code, ordinance, administrative ruling, judgment, decree, order or directive of any jurisdiction applicable to this PPA or the transaction contemplated hereby.

(tt) “**License**” shall have the meaning ascribed to it in Section 5.1(b).

(uu) “**License Term**” shall have the meaning ascribed to it in Section 5.1(b).

(vv) “**Meter**” shall have the meaning ascribed to it in Section 6.5.

(ww) “**Metering Device**” means any and all meters at or immediately before the Delivery Point needed for the registration, recording, and transmission of information regarding the Energy and delivered to the Delivery Point.

(xx) **Intentionally Omitted**

(yy) “**Non-Defaulting Party**” shall have the meaning ascribed to it in Section 8.1(a).

(zz) “**Notice of Commercial Operation**” shall have the meaning ascribed to it in Section 2.3.

(aaa) “**Parties**” shall mean Buyer and Seller, collectively or individually, as the context may require.

(bbb) “**Permitted Encumbrances**” means those encumbrances against the Premises listed in Exhibit B.

(ccc) “**Permitted Transfer**” shall have the meaning ascribed to it in Section 15.1(b).

(ddd) “**Person**” means an individual, general or limited partnership, corporation, municipal corporation, business trust, joint stock company, trust, unincorporated association, joint venture, Governmental Entity, limited liability company, or any other entity of whatever nature.

(eee) “**PPA**” means this Power Purchase Agreement.

(fff) “**Premises**” shall have the meaning ascribed to it in the Recitals.

(ggg) “**Price Determination**” shall have the meaning ascribed to it in Section 3.10.

(hhh) “**Project Site**” means the particular location on the Premises of the SEF.

(iii) “**Property Taxes**” shall have the meaning ascribed to it in Section 3.6(b).

(jjj) “**Prudent Utility Practices**” means those practices, methods, and acts, that are commonly used by a significant portion of the solar powered electric generation industry in the United States using prudent engineering and operations to design and operate solar powered generating facilities and related electric equipment lawfully and with safety, dependability, efficiency, and economy, including all applicable requirements of Law. Prudent Utility Practice is not intended to be limited to the optimum practice, method, or act to the exclusion of all others, but rather to be a spectrum of possible standards, practices, methods or acts expected to accomplish the desired results, having due regard for, among other things, manufacturers’ warranties and the requirements of governmental authorities of competent jurisdiction and the requirements of this PPA.

(kkk) “**Prior Agreements**” shall have the meaning ascribed to it in Section 18.2.

(lll) “**Purchase Price**” shall have the meaning ascribed to it in [Section 3.10](#).

(mmm) “**Purchase Option**” shall have the meaning ascribed to it in [Section 3.9](#).

(nnn) “**Purchase Option Dates**” shall have the meaning ascribed to it in [Section 3.9](#).

(ooo) “**Qualified Assignee**” means as it pertains to any assignment of this PPA by Seller, any entity that has competence and experience in the operation and maintenance of solar photovoltaic systems similar in size and type as the SEF and is financially capable of performing Seller’s obligations under this PPA, all as reasonably demonstrated by Seller to Buyer, and agrees in writing to assume Seller’s duties and obligations under the PPA.

(ppp) “**Rescission Period**” shall have the meaning ascribed to it in Section 18.14.

(qqq) “**Representatives**” means, in respect of a Person, the officers, directors, employees, agents, advisors, contractors, or other representatives of such Person.

(rrr) “**Sale Price Modification Factors**” shall have the meaning ascribed to it in Section 3.5.

(sss) “**SEF**” means the solar electric generating facility that produces the Energy sold and purchased under this PPA as more particularly defined in Exhibit C hereto, including the Interconnection Equipment.

(ttt) “**SEF Assets**” means each and all of the assets of which the SEF is comprised, including Seller’s solar energy panels, mounting systems, carports, tracking devices, inverters, integrators and other related equipment and components installed on the Premises/Buyer’s Leased Premises, electric lines and conduits required to connect such equipment to the Delivery Point, protective and associated equipment, improvements, and other tangible and intangible assets, permits, property rights and contract rights reasonably necessary for the construction, operation, and maintenance of the SEF.

(uuu) “**SEF Loss**” means loss, theft, damage or destruction of the SEF or SEF Assets, or any other occurrence or event that prevents or limits the SEF from operating in whole or in part, resulting from or arising out of any cause (including casualty, condemnation or other Force Majeure).

(vvv) “**Seller**” shall have the meaning ascribed to it in Preamble.

(www) “**Seller Event of Default**” has the meaning ascribed thereto in Section 8.2.

(xxx) “**Seller Termination Default**” has the meaning ascribed thereto in Section 8.2.

(yyy) “**Site Electrical System**” means Buyer’s existing electrical system for the supply and distribution of electricity to [the Premises/Buyer’s Leased Premises], which system is interconnected with Buyer’s Serving Utility.

(zzz) “**SUT**” shall have the meaning ascribed to it in Section 3.6(b).

(aaaa) “**Tax Benefits**” means ITCs attributable to the SEF or Energy (including the ITC Credit), accelerated depreciation attributable to the SEF or any SEF Asset, and any other tax credit or tax write-offs allowed under applicable law attributable to the SEF or Energy, irrespective of whether such Tax Benefits accrue for the benefit of Seller, any Affiliate, or any investor of Seller or any Affiliate of such investor.

(bbbb) “**Term**” shall have the meaning ascribed thereto in Section 2.1.

(cccc) “**Termination Date**” means the date on which this Agreement is terminated by Party a prior to the end of the Term.

(dddd) “**Termination Payment**” means an amount equal to the sum of (i) Discounted Revenue Forecast applicable through the end of the Initial Term or the applicable extension term, as the case may be, (ii) the value of Environmental Attributes relating thereto, such value determined based on the value at which Seller had contracted to sell those Environmental Attributes or if the Seller has not so contracted, the lesser of the fair market value or the spot market value of such Environmental Attributes, and (iii) the value of any lost Tax Benefits.

(eeee) “**Third Party Monitor**” means an unaffiliated third party, selected in each case by Seller and reasonably approved by Buyer that provides, installs, operates or maintains the installation, operation, or maintenance of the Metering Device.

(ffff) “**Transaction**” means any transaction between the Parties under the terms of this PPA.

(gggg) Intentionally Omitted.

2. **Rules of Interpretation.** In this PPA, unless expressly provided otherwise:

(a) the words “herein,” “hereunder” and “hereof” refer to the provisions of this PPA and a reference to a recital, Article, Section, subsection or paragraph of this PPA or any other agreement is a reference to a recital, Article, Section, subsection or paragraph of this PPA or other agreement in which it is used unless otherwise stated;

(b) references to this PPA, or any other agreement or instrument, includes any schedule, exhibit, annex or other attachment hereto or thereto;

(c) reference to any Article, Section, or Exhibits means such Article of this PPA, Section of this PPA, or such Exhibit to this PPA, as the case may be, and references in any Article or Section or definition to any clause means such clause of such Article or Section or definition;

(d) a reference to this PPA, any other agreement or an instrument or any provision of any of them includes any amendment, variation, restatement or replacement of this PPA or such other agreement, instrument or provision, as the case may be;

(e) a reference to a statute or other Law or a provision of any of them includes all regulations, rules, subordinate legislation and other instruments issued or promulgated thereunder as in effect from time to time and all consolidations, amendments, re-enactments, extensions or replacements of such statute, Law or provision;

(f) the singular includes the plural and vice versa;

(g) a reference to a Person includes a reference to the Person’s executors and administrators (in the case of a natural person) and successors, substitutes (including Persons taking by novation) and permitted assigns;

(h) words of any gender shall include the corresponding words of the other gender;

(i) “including” means “including, but not limited to,” and other forms of the verb “to include” are to be interpreted similarly;

(j) references to “or” shall be deemed to be disjunctive but not necessarily exclusive, (i.e., unless the context dictates otherwise, “or” shall be interpreted to mean “and/or” rather than “either/or”);

(k) where a period of time is specified to run from or after a given day or the day of an act or event, it is to be calculated exclusive of such day; and where a period of time is specified as commencing on a given day or the day of an act or event, it is to be calculated inclusive of such day;

(l) a reference to a Business Day is a reference to a period of time commencing at 9:00 a.m. local time on a Business Day and ending at 5:00 p.m. local time on the same Business Day;

(m) if the time for performing an obligation under this PPA expires on a day that is not a Business Day, the time shall be extended until that time on the next Business Day;

(n) a reference to (i) a day is a reference to a calendar day, (ii) a month is a reference to a calendar month, and (iii) a year is a reference to a calendar year;

(o) where a word or phrase is specifically defined, other grammatical forms of such word or phrase have corresponding meanings;

(p) references to any date in this PPA shall be deemed to mean such date as adjusted from time to time as permitted hereunder due to Force Majeure unless expressly stated otherwise; and

(q) if any index used in this PPA at any time becomes unavailable, whether as a result of such index no longer being published or the material alteration of the basis for calculating such index, then Seller and Buyer shall agree upon a substitute index that most closely approximates the unavailable index as in effect prior to such unavailability. If the base date of any such index is at any time reset, then the change to the index resulting therefrom shall be adjusted accordingly for purposes of this PPA.

EXHIBIT E
ENERGY PAYMENT RATE SCHEDULE



Memorandum

To: Darien Board of Education
From: Christopher Tranberg, Assistant Superintendent for Curriculum and Instruction
Joan McGettigan, Ed.D., Director of Instructional Technology
RE: Libraries Reimagined
Date: March 2, 2022

The Libraries Reimagined work began in 2017 with the realization that our traditional school libraries needed to evolve in order to meet the needs of today's learners and align with our District Strategic Goals. A committee was formed inclusive of teachers, administrators, students, parents and BOE representation. Through site visits at public and private schools across the region and a collaboration with the Wilton School District, the Libraries Reimagined Committee set to work. A vision statement, operational principles and core beliefs were developed to serve as a foundation for the work ahead.

Vision Statement:

The Re-Imagined Library serves as the physical and digital destination for an engaged learner, empowered to both independently and collaboratively inquire, create, and reflect under the guidance of a knowledgeable staff and within an inspirational, dynamic, and well-resourced space.

Operational Principle: Empower the Learner

Core Beliefs

The Library space should be:

- Accessible for all learners with multiple opportunities to engage and express learning;
- Curated with high-quality resources to support district curricula and encourage a lifelong passion for reading;
- Reflective of the opportunities and innovations technology affords for access, creation, collaboration, presentation, and connection;
- Flexible in design to allow for moveable and changeable zones within the space to serve multiple purposes; and,
- Welcoming and inviting, with furnishings that serve the needs of students as empowered learners, global collaborators, and independent creators

While the learning commons spaces differ from school to school, the design principle is underscored in a common belief that this space, both physically and virtually, serves multiple purposes through an agile, flexible design in an inspirational, dynamic and well-resourced space. A learning commons provides different zones from collaborative to quiet study, performance to exploration, as well as space for instruction and research. These flexible environments can house a poetry slam, collaborative research groups, a PLC meeting or a virtual author visit. A learning commons shifts to meet the needs of the community in real time. The learning commons is an ever changing landscape that propels the imagination, forges learning connections beyond our school walls and inspires great thinking and conversations. With a new learning space at Ox Ridge and a building committee established to address the needs at Hindley, Holmes and Royle, the transformation is well underway. We anticipate that the next opportunity to advance the learning commons for our students will take place at DHS, MMS and Tokeneke.


In anticipation of the new spaces, library media specialists have already begun this transition by weeding current collections to those recommended by the American Association of School Libraries Standards (AASL), creating zones for video creation, robotics and coding, and podcasting. Additionally, the library media specialists are at the start of an ambitious revision of curricular scope and sequence aligned to both AASL and International Society for Technology Education standards (ISTE), creating assured learning experiences for K-12 and creating a well-resourced and carefully curated collection. As a result of the pandemic, opportunities for students to work with authors through virtual visits have increased and improved. Through local grant acquisition, learning commons spaces are equipped with a Podcaster Studio with green screens for video creation as well as a new Podcasting Studio at Darien High School. Additionally, the District has added coding software for K-5 and a video on demand service at the high school.

Crafting a future ready framework with our learning commons serving as both the physical and virtual learning hubs for our schools is the good work ahead. Creating spaces that will serve the form and functions best suited to our community's current and future needs is an important step in realizing the vision of the Libraries Reimagined Project.



Libraries Reimagined Update

Dr. Joan McGettigan
March 2, 2022



Libraries Reimagined Timeline

2017-18

Committee formed; fact-finding; mission and goals established

2020

Ox Ridge Learning Commons
1st example in new construction, 3 elementary school renovations with either new or renovated LC

2022

Facilities committee in discussion on best approach to DHS, MMS, Tokeneke

2019

Presentation to Darien Foundation & BOE

2021

Architect examines DHS, MMS & Tokeneke

Vision Statement:

The Re-Imagined Library serves as the physical and digital destination for an engaged learner, empowered to both independently and collaboratively inquire, create, and reflect under the guidance of a knowledgeable staff and within an inspirational, dynamic, and well-resourced space.

Operational Principle: *Empower the Learner*



Purpose:

“...to move students beyond mere research, practice and group work, to a greater level of engagement through exploration, experimentation, and collaboration.”

~David Loertscher, foremost expert on Learning Commons



Core Beliefs

ACCESSIBLE

Accessible for all learners with multiple opportunities to engage and express learning

WELL-RESOURCED

Curated with high-quality resources to support district curricula and encourage a lifelong passion for reading



WELL-DESIGNED

Welcoming and inviting, with furnishings that serve the needs of students as empowered learners, global collaborators, and independent creators

AGILE

Reflective of the opportunities and innovations technology affords for access, creation, collaboration, presentation, and connection

FLEXIBLE

Flexible in design to allow for moveable and changeable zones within the space to serve multiple purposes

What is a Library Learning Commons?

- Hub of School
- Multipurpose
- Collaboration
- Knowledge co-construction
- Carefully curated physical and virtual collections
- Zones of learning



Quiet Study

Creativity

Suitable space for “making”, storage of supplies , for example, Lego Wall in elementary, makerspace in MMS/DHS, video/podcasting space

Performance

Appropriate space and equipment for performances and read-alouds.

Large Communal Meeting Space

Zones of Learning

Collaboration

Furniture and where appropriate, dedicated collaborative space

Circulation Desk/Work

Dedicated space for teaching with suitable technology

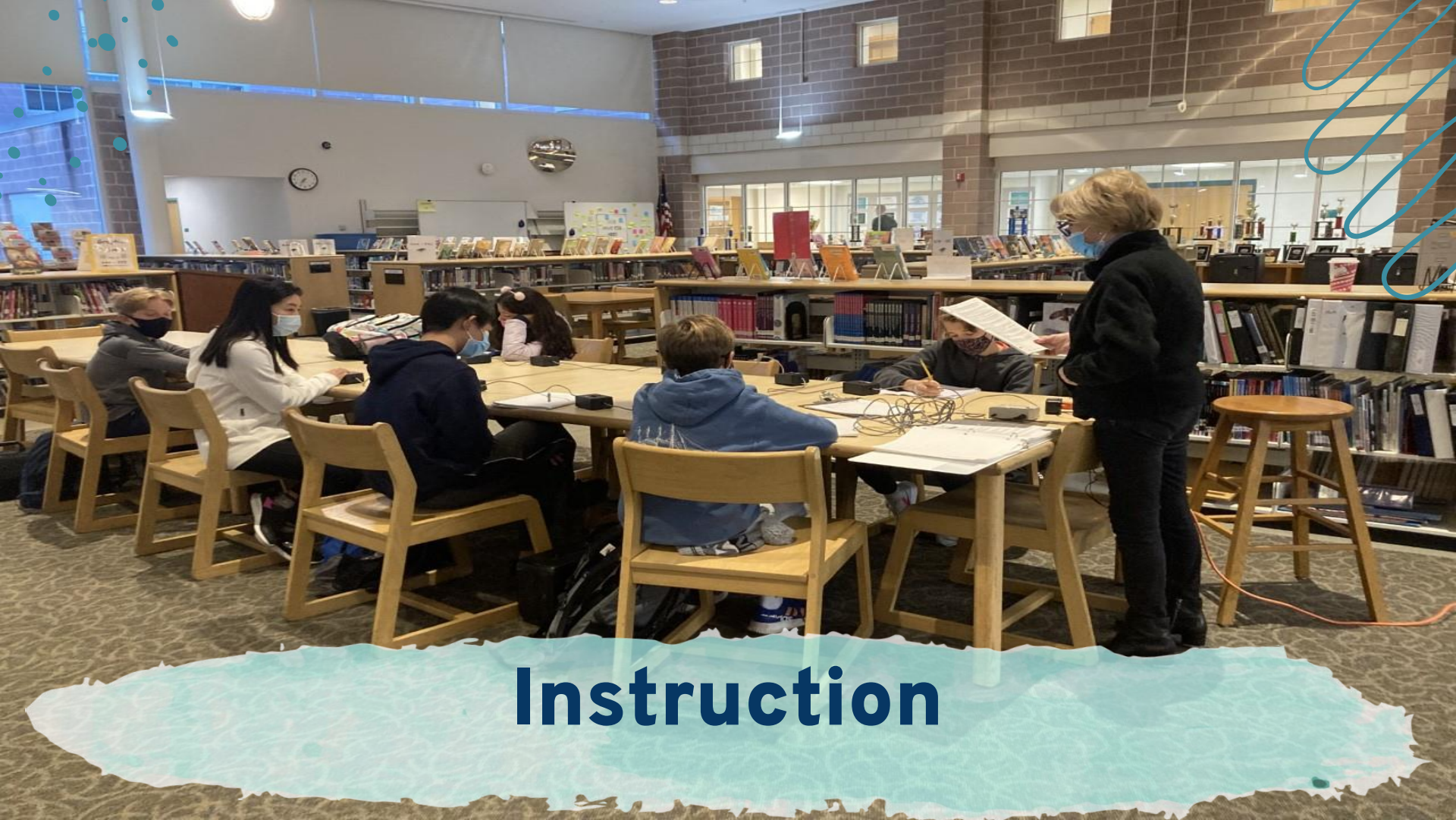
Instructional



Communal Gatherings



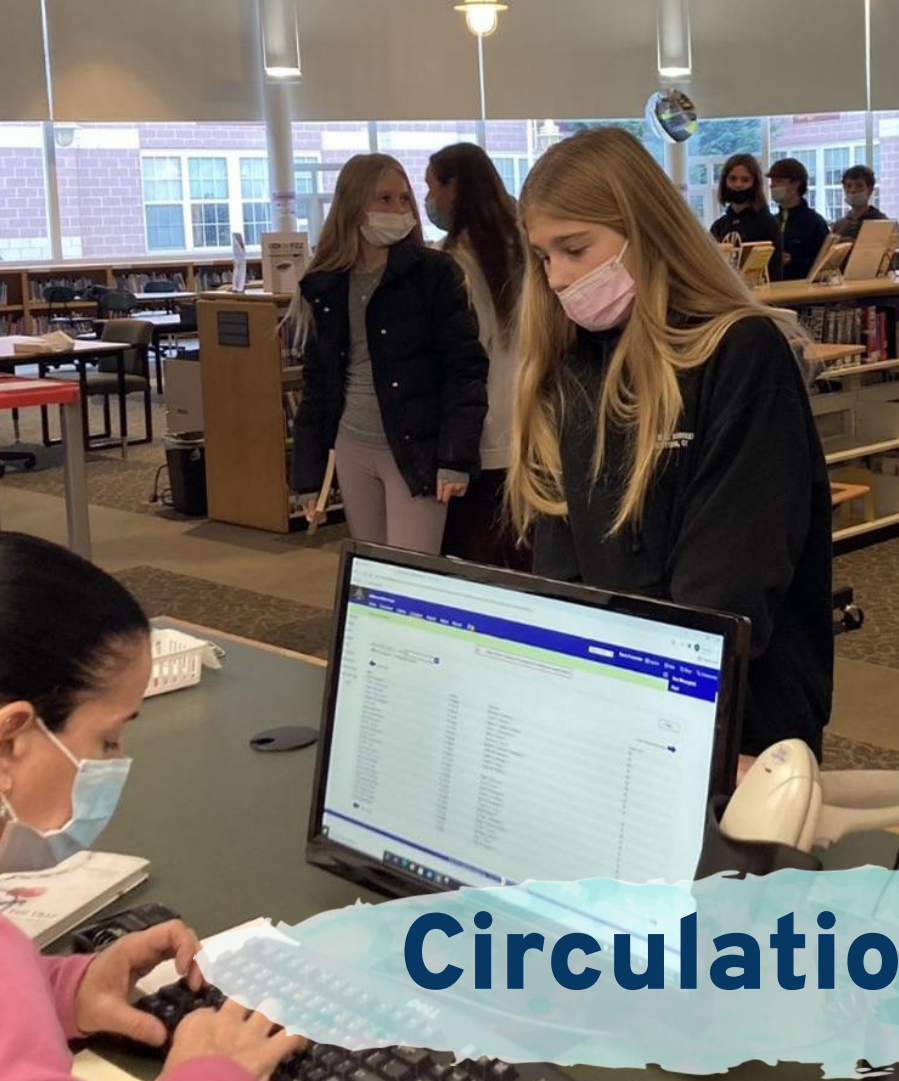
Collaboration



Instruction

A photograph of a library interior. In the background, there are tall wooden bookshelves filled with books. In the foreground, a group of children are sitting on a green, curved, tiered seating area. Some children are reading books, while others are using laptops. The scene is well-lit and appears to be a quiet reading or study area.

Performance



Circulation Desk/Work



Quiet



Creative



"Our libraries should transition to places to do stuff, not simply places to get stuff. The library will become a laboratory in which community members tinker, build, learn, and communicate. We need to stop being the grocery store or candy store and become the kitchen. We should emphasize hospitality, comfort, convenience and create work environments that invite exploration and creativity both virtually and physically."

~ Joyce Valenza





In alignment with our Future Ready Technology Plan and our District Strategic Plan, the Library Media Specialists have already begun the transition work:

- Curating both virtual and physical collections
- Aligning curriculum
- Developing Assured Learning experiences
- Creating collaborative video and podcasting spaces
- Designing a District web presence for the community
- Crafting community outreach communications
- Investing strategically in digital resources
- Developing professional learning resources



Ox Ridge Elementary Learning Commons





Darien Public Schools

To: Members of the Board of Education
From: Dr. Alan Addley, Superintendent of Schools
Date: March 2, 2022
RE: Strategic Plan 2021-2026

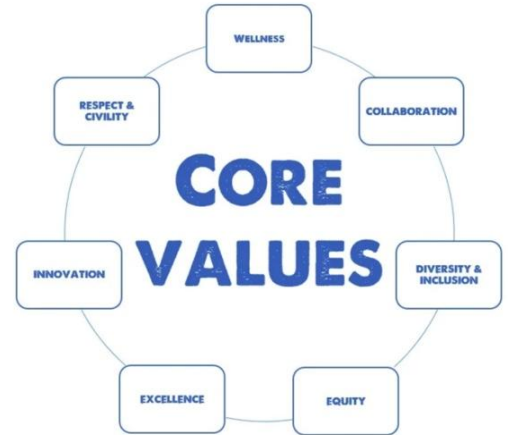
This memorandum describes the strategies and actions for each of the seven goals contained in the Strategic Plan and provides a progress report on the actions scheduled for year 1 since the October and January updates.

Mission

Inspiring a love of learning in all students so they develop as critical thinkers and innovative creators who contribute to the world with integrity and purpose beyond themselves.

Vision

Preparing all students today to thrive in a changing world tomorrow.



Goal #1 - Enhancing Teaching and Learning

(Strategy 1A): Develop a shared vision of teaching and learning.

(Action): Form a collaborative action team to identify and define District principles of teaching and learning. (Year 1)

(Action): Design instruction to address students' individual learning needs. (Years 1- 5)

(Strategy 1B): Revise and/or create curricula that are designed to responsively represent diverse perspectives as well as meet individual learning needs.

(Action): Diversify instruction by developing a template for units of study that incorporates instructional materials representing a range of diverse social, cultural, and racial perspectives. (Years 1- 3)

(Action): Design units of study with differentiated instructional plans that attend to the needs of all learners. (Years 1- 5)

(Strategy 1C): Align job-embedded professional learning opportunities to support growth and development in identified areas.

(Action): Provide job-embedded professional development aligned to teacher, school and District goals. (Years 1-5)

Goal #2 - Fostering a Culture that Promotes Wellness, Diversity, and Inclusion

(Strategy 2A): Create a caring school climate that promotes wellness.

(Action): Identify and incorporate a systematic approach to address social and emotional learning with connections to tiered intervention. (Years 1-3)

(Strategy 2B): Engage stakeholders in the practice of embracing diversity, equity, and inclusion.

(Action): Establish a Diversity and Equity Team to address systemic inequities and make recommendations to inform District policies and practices. (Years 1-2)

Goal #3 - Developing a Balanced Definition of Student Success Through the Portrait of the Graduate

(Strategy 3A): Ensure District values are operationalized across all schools.

(Action): Complete the Portrait of the Graduate Project. (Year 1)

(Strategy 3B): Develop systems to measure, inform, and enhance implementation of the Portrait of the Graduate.

(Action): Study and revise the post-grad survey system currently in place. (Year 1)

Goal #4 - Expanding the Professional Capacity of Staff

(Strategy 4A): Explore ways to improve the District's professional learning culture and practices.

(Action): Improve conditions in order to support teacher retention in Darien Public Schools, with attention to environmental factors and educator wellness. (Years 1-5)

(Strategy 4B): Ensure a professional learning system that promotes continuous growth and support.

(Action): Create conditions for staff to pursue professional learning internally and externally that are aligned to District and individual goals. (Years 1-5)

(Action): Offer differentiated professional learning that allows teachers to balance individual professional learning needs and District initiatives. (Years 1-5)

(Action): Expand opportunities to calibrate evaluation and feedback practices among administrative staff in order to provide consistent feedback to teachers. (Instructional Rounds.) (Years 1-5)

(Strategy 4C): Attract and retain diverse educators.

(Action): Participate in state and regional educational service center (RES-C) workshops and programs in order to develop strategies that will support District workforce diversification. (Years 1-2)

(Action): Enhance development of culture that supports teacher retention, workforce diversity, and cultural awareness. (Years 1-5)

(Strategy 4D): Evaluate and adapt the current onboarding system to identify additional supports for teachers, including informal mentors.

(Action): Provide opportunities for new staff to provide feedback at regular intervals. (Year 1)

Goal #5 - Developing and Enhancing Systems to Promote Effective Communication

(Strategy 5A): Establish effective and open lines of communication among all stakeholders.

(Action): Invite stakeholder feedback regarding preferred forms of communication. (Year 1)

(Action): Audit current communication systems (websites, social media, School Messenger, student information systems, data management systems, newsletters. (Years 1-2)

(Action): Develop a media package that includes logos, templates, and standards for District communications. (Years 1-2)

(Strategy 5B): Align District's guiding documents and communications with its mission, vision and core values to foster coherence.

(Action): Identify core documents of District, and plans for design and distribution. (Years 1-2)

Goal #6 - Improving School Facilities for Student Safety & Access to Learning

(Strategy 6A): Ensure that the configuration and condition of the District's physical facilities provide secure and supportive environments for teaching and learning student activities.

(Action): Complete architectural study to remove the portables and evaluate the school libraries. (Year 1)

(Action): Support the Ox Ridge Construction Project to ensure adherence to the educational specifications and a smooth transition to the new facility. (Years 1-3)

(Action): Identify the long-term capital needs to support teaching and learning. (Years 1-5)

(Action): Identify improvements for best practices in emergency and safety planning, along with necessary resources. (Years 1-5)

Goal #7 - Improving Technology to Support Teaching & Learning

(Strategy 7A): Ensure strategic utilization of technology to enrich, support, and inspire teaching and learning.

(Action): Develop a coherent technology plan that aligns with the District's mission, vision, and core values. (Year 1)

(Action) Update K-1 classrooms with new Viewsonic presentations equipment

(Strategy 7B): Establish and manage a secure, reliable, and dynamic technology system for effective and efficient District operations.

(Action): Establish infrastructure - including network connections, wireless access, necessary hardware and software, and user support - that provides interoperability, mobility, filtering, monitoring, security, and scalability to allow for increased usage by all stakeholders. (Years 1-5)

Goal #1 - Enhancing Teaching and Learning

Strategy 1A: Develop a shared vision of teaching and learning.

March Actions Update

- Held first meeting of collaborative action team to identify process for determining DPS teaching and learning principles.
- Provided professional development for K-5 Team Leaders to facilitate PLCs on supporting student agency in mathematics.
- Implemented more small group instruction evidenced by formal and informal classroom observations.

January Actions Update

- Scheduled collaborative action team meetings this winter to identify principles of high-quality instruction (HQI).
- Continued to model instructional strategies with teachers within department PD sessions and meetings.
- Identified shared instructional strategies to serve as the basis for PD and departmental activities. (At the elementary level, this includes strategies for differentiation in literacy and mathematics.)
- Created a schedule for PLC-selected SBAC Interim Block Assessments and collaborated on instructional strategies based on them.
- Engaged in learning walks with teachers and administrators across all 5 elementary schools to examine math instruction and identify best practices.

October Actions Update

- Establishing a collaborative action team to identify principles of high-quality instruction (HQI) as a subgroup of the District's Professional Development and Evaluation Committee (PDEC) during their upcoming November 9 meeting.
- Developed scope and sequence, assessment calendars and curriculum guides to prioritize grade level standards as we returned to full, in-person learning for all students across grade levels and content areas.
- Reestablishing procedures for collaborative learning experiences for partner work and small group instruction.
- Modeling high-quality instruction with staff developers to support math and literacy instruction at the elementary level.
- Prioritizing a teaching and learning focus during leadership meetings.
- Creating a shared vision of practices for Professional Learning Communities that focuses on priority outcomes and evidence of student learning.
- Modeling instructional strategies with teachers within department PD sessions and meetings.

Strategy 1B: Revise and/or create curricula that are designed to responsively represent diverse perspectives as well as meet individual learning needs.

March Actions Update

- Continued work with departments during PLCs on creating opportunities for student choice in demonstrating learning (focus of ELA TC work on 2/15)
- Worked with department chairs and staff on differentiation in the classroom and shared best practices/lessons among departments (MMS)
- Offered choice assessment and differentiation PD for staff in January led by colleagues in the building (MMS)
- Implemented fifth grade reading social issues book club unit beginning in early February

January Actions Update

- Discussed approaches to provide access to advanced courses to all students with teachers and administration
- Provided teachers with professional development to support SRBI practices.
- Provided teachers with professional development on effective feedback
- Participated in grade five professional development to co-construct social issues book club unit of study in reading

October Actions Update

- Providing professional development and expert consultancy to support students with learning differences and ELL.
- Exploring curriculum platforms that will provide a centralized place for all curriculum and supporting documents.
- Standardizing UbD practices and framework to create units of study with instructional plans that provide space for planned differentiation in relation to learning goals.
- Creating small group differentiated lessons with TC staff developers and Math in Focus consultant.
- Refining practices to provide student centered instruction to support diverse learners.
- Working with a TC staff developer to broaden the range of assessment choices for students to demonstrate mastery of targeted skills.

Strategy 1C: Align job-embedded professional learning opportunities to support growth and development in identified areas.

March Actions Update

- Focused MMS PLCs on differentiation, SEL, and student-centered learning
- Discussed high-quality instruction and feedback with Department Chairs and coordinate focused feedback on observed lessons
- Offered staff choice PD in January based on needs and wants related to the MMS SIP and District Goals
- Continued DHS PLC work using the Peer Consult Model to examine model lessons and problems of practice
- Instituted 6-12 PD department committee to incorporate teacher feedback/input into the PD planning process

January Actions Update

- Created a department PD committee to align PD planning around district goals.
- Ongoing job-embedded professional learning for all elementary teachers with Teachers College staff developers and Math Consultant, based on formative assessment data.
- Professional learning for Grade Level Leaders to support teams in using student data to inform instructional plans during PLCs

October Actions Update

- Focus on establishing best-practices for collaborative teams (PLCs).
- Planned opportunities for staff learning in the area of diversity, equity, and inclusion.
- Opportunities for choice between individual and collaborative team learning.
- Balancing building-based and District professional learning.
- Literacy and Math Specialists model lessons and support new teachers or teachers new to a grade level.
- Additional .5 Literacy Specialists allows for increased coaching and support for all teachers across elementary buildings.

Goal #2- Fostering a Culture that Promotes Wellness, Diversity, and Inclusion

Strategy 2A: Create a caring school climate that promotes wellness.

March Actions Update

- Provided series of DBT workshops for parents on the skills of validation, mindfulness, distress tolerance, and emotion regulation
- Completed proficiency training related to identifying lagging skills and solving problems collaboratively (Royle)
- Met as a District SEL Steering Committee to assign roles, responsibilities, and structures
- Created school-based SRBI team to focus on Tier I and Tier II academic, behavioral, and social-emotional supports (DHS)
- Added of Mindful Mondays into the school week and a focus on SEL every Thursday advisory (MMS)
- Continued RULER implementation for staff during all faculty meetings and professional development time
- Celebrated Kindness Week with various activities in the elementary schools
- Completed 6-12 waiver form to provide greater access to advanced classes at DHS
- Integrated RULER concepts into 6-12 English department meetings with emphasis on how its principles align with English instructional practices

January Actions Update

- Continued implementation of RULER using faculty meetings and professional development time.
- Trained new administrators in DBT
- Planning for DBT parent-series, presented by elementary school psychologists and CBC
- Developed District SEL Steering Committee
- Planning for professional learning in Responsive Classroom

October Actions Update

- Implementation of RULER across the District
- Utilization of school psychologists to support all learners
- Building classroom community through Responsive Classroom (Pk-5)
- Identifying areas of challenge and solving problems collaboratively as they arise (Pk-5)
- Building relationships and integrating SEL through FLEX, Guidance Seminar, and Advisory.
- Developing students' skills and strategies with mindfulness, stress tolerance and emotional regulation through DBT (Pk-12).

Strategy 2B: Engage stakeholders in the practice of embracing diversity, equity, and inclusion.

March Actions Update

- Held first DEI Team Meeting on 2/28/22
- Held professional development for admin team on gender identity and expression
- Continued Student Leadership Forum with consultant to focus on student voice in creating a more welcoming school environment for all students
- Engaged students in an after-school book club sponsored by the MPA and Darien Public Library.
- Introduced Blues and Beyond enrichment program at MMS

January Actions Update

- Provided DEI updates to the Board
- Continued preparations to launch DEI committee
- Provided introductory DEI experiences for staff and students.
- Partnered with Anti Defamation League (ADL) to provide programming for MMS and DHS.

October Actions Update

- Partnering with PTO DEI committees
- Enrichment activities focusing on multicultural representation
- Preparing to launch DEI Team in November and provide additional professional learning for staff, student leadership and community partnerships.
- Department activities focused on the relationship between instruction and inclusion, and on the relationship between placement practices and equity.

Goal #3 - Developing a Balanced Definition of Student Success Through the Portrait of the Graduate

Strategy 3A: Ensure District values are operationalized across all schools.

March Actions Update

- Initiated a review of the DHS Academic Integrity Policy, including students and teachers, to align with the Vision of the Graduate
- Completing the NEASC self-reflection report which is fully aligned with the Vision of the Graduate

January Actions Update

- Discussion of competencies of Vision of the Graduate in advisories (at DHS)
- Publicizing Vision of the Graduate throughout DHS

October Actions Update

- Completed Portrait of the Graduate
- Presented strategic plan, mission, vision, and core values to faculty during opening convocation.
- Shared overview of strategic planning process, mission, vision, and core values during professional development and faculty meetings.
- Continued anchoring of professional learning and meetings with explicit connections made to district mission, vision, and core values
- Initiated process for school and department improvement plans to support the District's strategic plan.
- Implemented communications with students and families about Portrait of the Graduate competencies.
- Began planning for a coalition of students, parents, faculty, and administration to translate the Vision of the Graduate into the daily routines of school.
- Initiated planning for visual representation of the Vision of the Graduate, created by students to capture the competencies, beliefs and values of the Vision of the Graduate, to communicate and embed the Vision of the Graduate in school culture, climate, and curriculum.

Strategy 3B: Develop systems to measure, inform, and enhance implementation of the Portrait of the Graduate.

March Actions Update

- Members of the Vision of the Graduate Committee at DHS will attend a NEASC workshop in March entitled, "Implementing and Assessing the Vision of the Graduate" to explore a variety of options for students to demonstrate mastery of the competencies identified in the VOG.
- NEASC Self Reflection Report will be completed in March in preparation for the Collaborative Conference Visit

January Actions Update

- Planned and completed first introduction of a Vision of the Graduate attribute through an Advisory lesson plan to the whole school community.
- Began planning subsequent lesson plans and activities introducing remaining attributes.
- Continued implementation of PLC Protocol to enhance instruction towards Vision of the Graduate.
- Began drafting NEASC self-reflection based on evidence and community survey input.
- Invited staff to participate in the Vision of the Graduate Committee.
- Discussed strategies for integrating skills associated with VoG in written curriculum.
- Planned for question review of post graduation survey to be administered this spring.

October Actions Update

- Began identifying ways in which curriculum, instruction, and assessments focus on and develop Portrait of the Graduate competencies.
- Began identifying ways in which school culture and climate support the values of the Vision of the Graduate.
- Formed NEASC Self-Reflection Committee at Darien High School, which will gather evidence to determine alignment with the NEASC Standards; the development and implementation of a Vision of the Graduate is integrated across NEASC Standards.
- Implement PLC protocols that encourage review of lesson design and student work to enhance instruction towards Portrait of the Graduate.
- Support NEASC self-reflection process through PLC work that reflects and provides evidence of the competencies and outcomes of the Vision of the Graduate.
- Initiated conversations regarding the post graduation survey

Goal #4 - Expanding the Professional Capacity of Staff

Strategy 4A: Explore ways to improve the District's professional learning culture and practices.

March Actions Update

- Applied principles of RULER to professional learning sessions
- Convened District's SEL Committee to outline its Steering Committee responsibilities regarding staff PD.
- Offered Responsive Classroom Training to cohort of teachers across 5 elementary schools
- Allocated PLC time at the elementary schools on 2/18 for teachers to design professional learning with their teams

January Actions Update

- Created a department PD committee to align PD planning around district goals.
- Continued Special Education Study with Dr. Marilyn Friend & supported the professional learning of staff.

October Actions Update

- Provided teacher choice in professional learning (embedded and District PD days)
- Created collaborative tools (goog)
- Reinstated in-person professional meetings.
- Reinstated onsite professional learning with staff developers.

Strategy 4B: Ensure a professional learning system that promotes continuous growth and support.

March Actions Update

- Convened second meeting of PDEC to review teacher professional development feedback, teacher evaluation practices and strategic plan updates (teaching and learning principles and instructional rounds)

January Actions Update

- Continue to provide feedback through Supervision and Evaluation, and among peers during PLCs.
- Provide leadership PD to Grade Level Leaders to build teacher capacity.
- Provided-job embedded professional learning for new assistant principals.

October Actions Update

- Balanced use of internal and outside presenters.
- Provide opportunities for feedback after professional learning sessions.
- Utilization of PDEC to inform professional learning processes and practices.

Strategy 4C: Attract and retain diverse educators.

March Actions Update

- Continued support and advocacy (FY23 Budget) for Teachers in Residence Program
- Utilizing exit interview data for decision making
- Continued work on minority teacher recruitment plan

January Actions Update

- Continue support for Teachers in Residence; Planning has begun for new Teachers in Residence for the 2022-2023 school year.
- Continue work on minority teacher recruitment plan; Area HR Directors collaborating on legal issues; Policy audit identified needed changes to Board Policy.
- Conducting exit interviews for staff resigning mid-year.

October Actions Update

- Continued support and training for Teachers in Residence, mentors and building principals.
- Continued participation in diversity workshops through the RESC's.
- In process of developing state-required minority teacher recruitment plan.

Strategy 4D: Evaluate and adapt the current onboarding system to identify additional supports for teachers, including informal mentors.

March Actions Update

- Discussed plans and timelines to fill vacancies for FY 23 to plan onboarding
- Formalizing informal teach mentoring program

January Actions Update

- Continue discussions with DEA regarding:
 - Informal Mentors
 - Restructuring New Teacher Orientation
 - Check-ins with new teachers throughout their first year (DEA and HR)
- Benchmarking District onboarding plan with those of nearby districts

October Actions Update

- Initiated discussions with DEA regarding:
 - Informal Mentors
 - Restructuring New Teacher Orientation
 - Check-ins with new teachers throughout their first year (DEA and HR)

Goal #5 - Developing and Enhancing Systems to Promote Effective Communication

Strategy 5A: Establish effective and open lines of communication among all stakeholders.

March Actions Update

- Updated Special Education and Student Services Department website with clear access to each building to streamline communication
- BOE communication to the State advocating for local decision making in schools regarding COVID mitigation practices
- Submitted written testimony to the Appropriations Committee on Special Education funding
- Conducted budget informational meetings with school PTOs

January Actions Update

- Provided access to parent COVID-19 webinar hosted by the CDSE and CT Children's Hospital
- Continued weekly communication from Central Services to community regarding COVID and community updates
- Offered parent technology workshops to support safe and healthy use of technology at home

October Actions Update

- Provision for community participation in Board meetings in remote settings.
- Continue to provide weekly community communications from Central Services and schools throughout the pandemic.
- Weekly meetings with our local health professionals (Medical Advisor, Health Director & Compliance Liaison Officer).
- Revised website for ADA compliance
- Strengthening communication between District and building-level leaders and teachers through collaborative meeting structures, shared notes from meetings, use of Google Classroom, professional learning, and celebrations of best practices.

Strategy 5B: Align District's guiding documents and communications with its mission, vision and core values to foster coherence.

March Actions Update

- FY23 BOE Approved Budget directly supports the goals in the Strategic Plan.
- Reformatted professional development overview to include District Mission and Vision
- Provided parent communication on each component of the the DPS Strategic Plan

January Actions Update

- Strategic Plan goals included in Superintendent's weekly communication
- FY23 Budget aligned to the Strategic Plan
- Utilized school and department improvement plans to discuss and monitor efforts to support the strategic plan
- Incorporated mission, vision and core values of strategic plan in District presentations and communications

October Actions Update

- Established school and department improvement plans to support the District's strategic plan.
- Published electronic version of strategic plan.
- Created space for strategic plan on District's website.

- Began incorporating tenets of strategic plan in guiding documents (school improvement plans, teach plan, website).

Goal #6 - Improving School Facilities for Student Safety & Access to Learning

Strategy 6A: Ensure that the configuration and condition of the District's physical facilities provide secure and supportive environments for teaching and learning student activities.

March Actions Update

- Hindley, Holmes, Royle Elementary Building Committee established with its first meeting held on February 17th and a Chairperson elected
- Continued Board discussion on the expanded use of Darien High School stadium lights
- Board consideration of District solar project at Hindley, Holmes, Royle and Ox Ridge
- Submitted Grant Application for the Royle Roof replacement to the State of Connecticut
- Board approved FY23 Capital Projects
- The Alertus lockdown system is nearing completion
- Discussion of Library Reimaged Project at DHS, MMS, and Tokeneke continue with solicitation of potential architectural evaluations sought

January Actions Update

- Appointed building committee chairperson by town. We have met with her to give an overview of the Education Specifications and the process needed to get state grant funding for the project.
- Ox Ridge construction continues with Phase 1, we still expect to move in during the last weeks of July.
- Presented Capital Budget to the Board of Education
- The Alertus lockdown system is being tested at the schools starting this week.

October Actions Update

- Northeast Collaborative has completed its architectural evaluation to remove the portables at Hindley, Holmes and Ox Ridge. The Board of Education has approved the Ed Specs for each project and the Board of Selectmen has approved the formation of a building committee to move forward with the project.
- Ox Ridge construction continues with the first phase of opening this summer.
- The FY2023 capital budget will provide long-term capital needs outside of the work being recommended in the Hindley, Holmes and Royle projects to remove the portables which factored in long-range capital needs outside of the removal of the portables.
- Implementation of Alertus, the schools new emergency mass notification and lock down system is underway.

Goal #7 - Improving Technology to Support Teaching & Learning

Strategy 7A: Ensure strategic utilization of technology to enrich, support, and inspire teaching and learning.

March Actions Update

- Reviewed district software for usage and alignment to curriculum
- New App Development class to DHS to increase learning opportunities for students
- Created parent K-12 library newsletter
- Created student-facing page for DHS students on DPS Tech Wave page
- Provided continuous support to faculty through ongoing professional learning in key core applications.
- Collaborated with DHS Science & Tech Ed to provide DHS student run STEM experience for elementary

January Actions Update

- Distributed laptops to elementary teachers to both replace desktop computers and to provide mobile computing devices to faculty
- Transitioned the last SmartBoards to Viewsonics in kindergarten and first grade.
- Established a podcasting studio at DHS Library for students and teachers
- Created a robotics extracurricular program K-8
- Provided continuous support to faculty through ongoing professional learning in key core applications.

October Actions Update

- Developed a comprehensive and future facing District Future Ready Technology Plan which was presented to the Board of Education and faculty. The District plan aligns with the mission, vision, and core values.
- Established a collaborative District Technology Council composed of faculty and administration representatives with four subcommittees focused on: Teaching & Learning (software/hardware), Policies, Equity & Procedures, Communication and Professional Learning to ensure implementation of Future Ready goals..
- Transitioned to Chrome tablets for Kindergarten through 2nd grade as a more appropriate tool for young learners to use with the Seesaw platform.
- Provided continuous support to faculty through ongoing professional learning in key core applications.

Strategy 7B: Establish and manage a secure, reliable, and dynamic technology system for effective and efficient District operations.

March Actions Update

- Planning for BYOD 1-1 model at DHS
- Completed elementary teacher laptop distribution

January Actions Update

- Distributed laptops to elementary teachers to replace outdated desktop computers
- Replaced outdated smartboard and projector systems with new Viewsonic LCD display systems
- Implemented new management system of the Viewsonic LCD displays, creating a more efficient management system for the district

October Actions Update

- Increased the number of devices available to the students. Grades K-12 are now 1:1 with one device for every student in our district.
- All outdated elementary chromebooks were replaced with new ones that will provide an age appropriate learning platform for the next 5 years.
- The wireless network was upgraded to provide faster and more secure wireless access for both school-owned and personal devices throughout all buildings in the district.
- Network switches were upgraded to provide faster and more robust access for all wired and wireless devices at the elementary and middle school levels.
- Internet access and security were moved to the cloud, providing faster, safer, and more reliable access to the internet.

DARIEN PUBLIC SCHOOLS

Contemplated Gift Form

Gift intended for:
(Check appropriate responses)

☐ Hindley
☐ Holmes
☐ Ox Ridge

☐ Royle

☒ Tokeneke

☐ Middlesex Middle School

☐ Darien High School

☐ District

Person(s) or Group Offering Gift(s)

Tokeneke PTD

Contact person-This may be a
gift giver or a building administrator

Name Kelly LeSage (TPTD Chair)

Address 10 Red Rose Circle
Darien CT
06820

Tele. 917-821-1353

Fax.

e-mail kelesage1@gmail.com

Description of proposed gift(s), including the form in which it (they) will be given (e.g. money, materials, services, etc.) and for what purpose(s). The description has to be sufficiently specific to allow administration to determine whether items 2, 3, or 4 of the guidelines specified in "Administration Regulation 3100-Public Gifts to the Schools" apply.

Tokeneke's Edible Garden has deteriorated significantly throughout the past year and is no longer functional. After meeting with a few different vendors to discuss repairs, we narrowed it down to one and had a meeting with both them (Gardenfolk LLC) and Mike Lynch. Mike approved the proposal, which is attached, and we would like to use \$2800 of TPTD funds to pay for this.

Please answer the following questions.

Is the value of the gift(s) \$ 500.00 or more? ☒ Yes ☐ No

Note: If the proposed gift involves donated materials or services, please place an estimated dollar value on them.

If your answer to the previous question is Yes, please check one of the following categories of value for the proposed gift(s):

<input type="checkbox"/> 500-1,000	<input type="checkbox"/> 5,000-10,000
<input type="checkbox"/> 1,000-2,000	<input type="checkbox"/> 10,000-15,000
<input checked="" type="checkbox"/> 2,000-3,000	<input type="checkbox"/> 15,000-20,000
<input type="checkbox"/> 3,000-4,000	<input type="checkbox"/> 20,000+
<input type="checkbox"/> 4,000-5,000	

Do not write below this line

Status: Date received by Superintendent 2/17/22

Notes on actions by Superintendent of Schools-

*Reviewed with Director of Facilities
& principal.*

Actions, if any, by the Board of Education-

Final disposition of the gift offer-

GARDENFOLK

2/11/2022

Kelly/Mary,

Thank you for contacting Gardenfolk and we appreciate your interest in our services. Below are details and pricing as per our discussion:

Demolition/construction of (3) center raised beds, cattle panel trellis installation, backfill animal hole

- Demo existing (3) center raised bed gardens
- Build and install (3) 4' x 12' center raised beds and with 2' x 12' douglas fir lumber
- Fill newly built raised beds with organic garden/compost blended soil
- Install (1) cattle panel trellis arbor in a center bed
- Install subsurface fencing in existing burrowing animal hole and backfill with soil

Materials	
Lumber, hardware, organic garden soil, cattle panel trellis, subsurface fencing	\$950
Labor	
Demolishing/rebuilding raised beds, soil installation, trellis installation, subsurface fence installation	\$1050
Subtotal	\$2000
Tax (6.35%)	Tax Exempt
Total	\$2000

Demolition/construction of east & west side raised beds

- Demo existing (2) beds on east side of garden and (2) beds on the west side of the garden
- Build and install (2) 2' x 8' raised beds on the east side and (2) 2' x 8' raised beds on the west side of garden with 2' x 12' douglas fir lumber
- Fill newly built raised beds with organic garden/compost blended soil

Materials	
Lumber, hardware, organic garden soil,	\$500
Labor	
Demolishing/rebuilding raised beds, soil installation	\$500
Subtotal	\$1000
Tax (6.35%)	Tax Exempt
Total	\$1000
Disposal cost reduction	-\$200
Total	\$800

- All water irrigation lines must be properly flagged before work begins.
- All water irrigation sprinkler head/line changes are the responsibility of the client.
- Per state law, no work will commence until a Call Before You Dig assessment has been completed (Gardenfolk will arrange)
- Client is responsible for marking private utilities. Gardenfolk is not responsible for any site restoration and/or repairs due to any unmarked/mismarked utilities or any other subsurface anomalies (public and/or private)
- A signed contract and 50% deposit (cash or check) are required before work begins. Balance due upon completion.
- Quote valid for 15 days due to material fluctuations in the market

**Darien Public Schools
Forecast by Month
FY 22**

	Budget	August	September	October	December	January
Salaries	\$ 68,958,116	\$ 68,898,786	\$ 68,849,347	\$ 68,765,959	\$ 68,806,734	\$ 68,770,353
Operating	\$ 18,828,653	\$ 18,736,992	\$ 18,797,569	18960355	\$ 18,931,727	\$ 18,943,934
Fixed	\$ 21,881,745	\$ 21,808,227	\$ 21,794,428	\$ 21,792,259	\$ 21,775,411	\$ 21,751,479
Equipment	\$ 986,260	\$ 986,260	\$ 986,260	\$ 986,260	\$ 986,260	\$ 986,260
Revenue	\$ (4,030,575)	\$ (3,973,806)	\$ (3,973,806)	\$ (3,984,894)	\$ (4,215,172)	\$ (4,200,505)
Total	\$ 106,624,199	\$ 106,456,459	\$ 106,453,798	\$ 106,519,939	\$ 106,284,960	\$ 106,251,521
Forecasted Balance	\$	167,740	170,401	104,260	339,239	372,678
		0.16%	0.16%	0.10%	0.32%	0.35%
General Education RCS	\$	170,332	242,123	182,607	146,404	147,012
Special Education RCS	\$	208	(62,714)	(87,355)	236,835	233,866
COVID	\$	(2,800)	(9,008)	9,008	(44,000)	(8,200)



Memorandum

DATE: February 7, 2022
TO: Dr. Alan Addley, Superintendent of Schools
FROM: Richard Rudl, Director of Finance & Operations
SUBJECT: FY 22 Financial Report through January

Enclosed please find the attached:

1. FY 22 Financial Report through January 2022.
2. List of accounting adjustments and transfers for January 2022
3. List of Storm Damages/Expense
4. January PowerPoint
5. Grant Financial Report through January
6. Food Service Financial Report through January
7. Summary of the cost of recovery services

Highlights of the Financial Report for FY 22:

Fiscal Year 2022 currently projects a year-end surplus of \$372,678. This forecast continues to assume we will be reimbursed for all items lost during Storm Ida in September. We have received the check and have been reimbursed by CIRMA for \$30,210 for damages related to Storm Elsa. We have received partial reimbursement from CIRMA totaling \$282,377 and are awaiting the final reimbursement for \$69,033.

The total changes from the previous month are \$33,440, which include:

- Unfilled student interns at DHS and MMS totaling \$33,400
- Salary savings for an instructional paraprofessional at Holmes for \$982.
- Step savings for clubs and councils at Tokeneke and Ox Ridge totaling \$4,484.
- Reserve for Emergency Repairs shows a negative change of \$9,125 to account for the deductible of both storms.
- Reserve for Emergency Repairs (non-flood) shows a negative balance of \$16,000 due to a need to replace the hot water heater at MMS due to a leak.
- Reduction in building rentals of \$(9,100) as we have been notified that Tips on Trips, Dance Studio will not utilize our buildings this year due to enrollment/covid.
- Superintendent consultants of \$921.
- District and Special Education legal fees continue to trend down saving \$10,733
- The annual audit came in under budget by \$1,264.

- Diesel Fuel is under budget by \$19,000 due to less usage of First Student for athletic events due to the driver shortage.
- Fitch transportation is under budget by \$7,000 as we have utilized the Suburbans more.
- Utilities are \$(7,690) more expensive due to heat consumption.
- CIRMA policies have a savings of \$5,623 due to reimbursements from Workers Compensation and LAP policies.
- Medicaid revenue is \$2,500 higher than anticipated.
- Salary savings for an ELP para is \$5,715 higher than the previous month.
- ELP tuition has been reduced by \$8,067 as additional students have been classified as Special Education.
- COVID compliance substitute stipend projects a deficit of \$(5,000).
- Nurses shows a deficit of \$(3,200) as the nurses were granted an additional personal day.

RC's	Forecast
General Education RC's	\$147,012
Special Education RC's	\$233,866
COVID	\$(8,200)
Total	\$372,678

RC 1 (DHS):

- There is a positive balance of \$16,700 due to unfilled student intern positions.
- There is a positive balance of \$1,221 in clubs and councils due to not filling French club and Blue Wave news.
- There is a positive balance of \$1,105 in custodians due to salary savings from an LOA.

RC 2 (Fitch):

- There is a positive balance of \$1,000 in both instructional supplies and general teaching supplies due to trend and needs.

RC 3 (MMS):

- There is a positive balance of \$16,700 due to unfilled student intern positions.

RC 7 (Holmes):

- There is a positive balance of \$282 as a teacher on maternity leave is now being covered for the year with a teacher at a lower rate, resulting in turnover savings.

RC 8 (Ox Ridge):

- There is a positive balance of \$2,936 due to step savings in clubs and councils.

RC 10 (Tokeneke):

- There is a positive balance of \$1,548 due to step savings in clubs and councils.

RC 12 (Maintenance):

- The district electrician retired at the end of August and a replacement did not start until mid-September, as a result, there is salary savings of \$4,011.
- Reserve for Emergency Repair shows a deficit of \$10,000, as this is the deductible for the items lost in storms Elsa and Ida.
- Reserve for Emergency Repair shows a deficit of \$16,000 as the hot water heater at MMS, which services the food service area and sinks has a leak and needs to be replaced. There is a pending transfer to cover this need.
- Revenue-Use of Fields shows a positive balance of \$23,604 as field rental revenue has exceeded expectations due to higher participant levels in Soccer and Field Hockey.
- Building Rentals shows a negative balance of \$(15,020) as Dance on the Down Low has reduced usage in the buildings this year as does Tips on Trips and Darien Dance School.

RC13 (Music):

- There is a positive balance of \$976 as four Music stipends came in with a lower step than projected.

RC 16 (Administration):

- Consultants shows a positive balance of \$921. This is the unused portion of Superintendent's consultant budget.
- Legal fees shows a positive balance of \$6,350. The first six months' legal fees were less the budget by this amount.

RC 18 (Personnel):

- Budget controls shows a positive balance of \$43,467 as 3.4FTE of 4.0FTE were approved by the BOE.

RC 20 (Finance):

- Audit Services shows a positive balance of \$1,264 as the annual audit came in under budget.

RC 23 (DSS):

- Consultant Services shows a positive balance of \$4,614. We had less expenditures due to less revenue than budget.
- General Office Supplies shows a positive balance of \$2,764 as fewer expenses were needed for DSS.
- General Teaching Supplies shows a positive balance of \$1,051 as fewer expenses were needed for DSS based on revenue.
- Printing shows a favorable balance of \$1,500.

RC 24 (Special Education):

- Special Education legal fees are trending under budget by \$20,000.
- The December 1st claim was filed at \$3,678,132. Assuming the budgeted reimbursement rate of 67.5% it would mean a reimbursement of \$2,482,730 or

\$240,958 more than budget. We had an six additional students in this claim than projected. We have also included the CT State Department of Education's estimated revenues based on all districts December 1st filing, which shows an 81.98% reimbursement rate. Should this hold we would receive \$3,015,494 or \$773,722 more than budget. The State has indicated they expect this % to drop after the March submission, as such we left the forecast at the 67.5% rate.

RC 25 (Fixed):

- Regular Transportation shows a positive balance of \$26,000 as diesel fuel is \$19,000 less than budget due to less reliance on First Student for athletic trips due to the driver shortage and \$7,000 of savings for Fitch transportation as we have utilized the suburbans more this year.
- Heat is forecasted with a slight positive balance of \$2,705.
- Electricity is forecasted with a positive balance of \$12,222 based on current consumption trends.
- Telephone shows a positive balance of \$194.
- Sewer fees came in under budget by \$260 based on usage.
- Property Insurance is forecasted with a positive balance of \$900 based on favorable renewals with CIRMA and a reimbursement from a property claim.
- Workers Compensation is forecasted with a positive balance of \$8,140 based on reimbursements from CIRMA for employees out on Workers Compensation.
- Student Accident Insurance is forecasted with a positive balance of \$432 based on favorable renewals with Bollinger.
- Medicaid revenue is projected with a positive balance of \$2,500 as we have received additional Medicaid revenue through higher consents.

RC 26 (ELP):

- Teacher Aides shows a positive balance of \$15,000 due to salary savings from a vacant position. Should enrollment grow during the year it would be anticipated this would be filled.
- ELP Tuition shows a negative balance of \$42,090. Based on current enrollment we have 44 paying students in the program.

RC 28 (COVID):

- The COVID Compliance officer account projects a deficit of \$5,000 for substitute coverage for 6 weeks.
- Nurses shows a deficit of \$(3,200) as the nurses will receive an extra personal day.

RC	Fiscal Year Adjusted Budget	December Forecast	Forecast Balance
RC 1 Darien High School	\$13,921,897	\$13,902,868	\$19,029
RC 2 Fitch Academy	\$526,001	\$524,001	\$2,000
RC 3 Middlesex	\$10,686,248	\$10,669,548	\$16,700

RC 5 Hindley	\$3,678,572	\$3,678,572	\$0
RC 7 Holmes	\$3,662,606	\$3,661,341	\$1,265
RC 8 Ox Ridge	\$3,956,307	\$3,953,371	\$2,936
RC 9 Royle	\$3,360,129	\$3,360,130	\$0
RC 10 Tokeneke	\$3,364,655	\$3,363,107	\$1,548
RC 11 Athletics	\$1,897,577	\$1,897,577	\$0
RC 12 Maintenance	\$3,368,296	\$3,381,701	\$(13,405)
RC 13 Music	\$298,536	\$297,560	\$976
RC 14 Art	\$115,613	\$115,613	\$0
RC 15 Technology	\$3,384,627	\$3,384,627	\$0
RC 16 Administration	\$814,758	\$807,486	\$7,271
RC 17 Health	\$865,316	\$865,316	\$0
RC 18 Personnel	\$1,335,321	\$1,291,854	\$43,467
RC 19 Curriculum	\$2,352,477	\$2,352,477	\$0
RC 20 Finance	\$705,648	\$704,384	\$1,264
RC 21 Library/Media	\$152,452	\$152,452	\$0
RC 22 Technology Education	\$60,000	\$60,000	\$0
RC 23 Summer School	\$(136,578)	\$(146,507)	\$9,929
RC 24 Special Education	\$25,307,631	\$25,046,675	\$260,956
RC 25 Fixed Expenditures	\$21,569,251	\$21,515,216	\$54,035
RC 26 ELP	\$1,323,853	\$1,350,942	\$(27,090)
RC 28-COVID Reopening	\$53,008	\$61,208	\$(8,200)
Total	\$106,624,199	\$106,251,521	\$372,678

There are three transfers for BOE consideration and approval:

*	Account	RC	To:	From:	Description
D	COVID Compliance	28	\$5,000		COVID Compliance Substitute
S	Regular Transportation	25		\$5,000	Diesel Fuel savings

*	Account	RC	To:	From:	Description
D	Nurses	28	\$3,200		Additional Personal Day Nurses
S	Regular Transportation	25		\$3,200	Diesel Fuel savings

*	Account	RC	To:	From:	Description
D	Reserve for Emergency Repair	12	\$16,000		MMS Hot Water Heater
S	Regular Transportation	25		\$16,000	Diesel Fuel savings

*D=Deficit
S=Surplus

Grant Financial Report:

IDEA (2 Year Grant): The IDEA is a grant statute that provides federal funding for the education of children with disabilities and requires, as a condition for the receipt of such funds, that states agree to provide a free appropriate public education. The total award for FY22 is \$883,620

- Currently, we are forecasting a balance of \$122,518 as we have had turnover in this grant, increasing the available balance.

IDEA 611 ARP Grant (2 Year Grant): This is a new grant, which was awarded to Darien in the amount of \$218,033. The intended purpose of this grant is to support recovery services for special education. This grant is being budgeted to support an additional SLP and Psychologist for FY23.

TITLE 1 (2 Year Grant): Title 1 is to ensure a high-quality education for every child, by providing extra help to students who need it most.

- Title I allocation is \$169,663, which supports professional development and a literacy interventionist.

TITLE II (2 Year Grant): Title II funds can be used to provide supplemental activities that strengthen the quality and effectiveness of teachers, principals, and other school leaders.

- Title II allocation is \$72,652, which will support curriculum development and professional development. We are intending to carry-over \$49,452 to support professional development for intervention.

TITLE III (2 Year Grant): Title III funding is designed to improve the education of English learners (ELs) by helping them learn English and meet challenging state academic content and student academic achievement standards.

- Title III allocation is \$7,767 to support EL services.

TITLE IV (2 Year Grant): Title IV is funding to increase access to comprehensive school psychological services, improve school safety and school climate, and strengthen parent and community engagement.

- Title IV allocation is \$10,000. We intended to carry these funds over to support professional development.

TEAM MENTOR (1 Year Grant): The TEAM grant is a grant provided by the CSDE to promote excellence, equity and high achievement for Connecticut students by engaging teachers in professional practice through guided support. An award has not been issued to date.

SPECIAL EDUCATION COVID 19: This grant is to support ESY services.

- The award was for \$20,000, which was expended in full to support the ESY program from this summer.

ESSER II-SPECIAL EDUCATION RECOVERY: The district was awarded \$124,500 from the State of CT for Special Education recovery services. This grant is being planned to support consulting services and contracted speech for recovery services, which will likely carry-over in part to FY23.

ARP ESSER FUNDS: This grant was awarded by the Federal Government to help re-open schools and support learning loss. Darien's award was \$1,025,905:

- The grant currently forecasts a positive balance of \$44,854. We have a resignation and vacancy in one of the interventionist positions, that are 1 year only positions. As a result, it is expected this available balance will now carry-forward to next fiscal year and be repurposed to support non personnel needs.

UNIFIED CHAMPION SCHOOL GRANT: This grant was awarded to Ox Ridge Elementary School in the amount of \$1,000 by the Special Olympics of Connecticut to support unified sports at the elementary level.

TECHNOLOGY EDUCATION: This grant award was for \$7,082 and was funded through Area 9 Cable Council.

- This grant supported technology equipment and has been expended.

DARIEN FOUNDATION GRANT: This grant was funded to support robotics district wide.

Food Service Financial Report:

The Food Service Fund shows a P&L of \$(31,014) through January, a \$14,000 improvement from December. January was a slower month than previous months due to High School midterms and snow days. Typically, the fund will not become cash flow positive until early Spring, as items such as district retirement are fully funded at the beginning of the year.

Average daily sales in January were \$11,747 per day, which is lower than typical due to High School Midterms.

We are forecasting a year-end balance of \$62,295.

**Darien Public Schools
Monthly Financial Report
2021-2022**

ACCT #	RC - 1 DARIEN HIGH SCHOOL	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
1	11013 BURSAR/ADMINISTRATIVE ASSIST	111,252	110,384	116,292	115,114	5,386	120,500	73,449	45,584	1,467	120,500	1,50	-
2	21101 PRINCIPAL	203,506	208,085	213,287	217,553	-	217,553	133,879	83,674	0	217,553	1,00	0
3	21102 ASSISTANT PRINCIPAL	483,582	519,480	556,200	567,324	-	567,324	349,122	218,201	0	567,324	3,00	0
4	21201 DIRECTOR OF GUIDANCE	140,402	157,205	161,135	164,358	-	164,358	101,143	63,215	0	164,358	1,00	0
5	21215 DEPARTMENT CHAIRS	534,632	552,984	566,788	-	578,108	578,108	276,575	301,533	(0)	578,108	4,00	(0)
6	21220 CURRICULUM SUPERVISION	54,793	55,022	42,273	609,526	(572,930)	36,596	17,571	19,025	(0)	36,596	0,20	-
7	110112 ART TEACHERS	403,199	430,658	439,482	455,125	(58,479)	396,646	192,991	203,654	1	396,646	5,67	1
8	110114 BUSINESS TEACHERS	78,346	81,999	85,790	89,757	(30,686)	113,221	54,225	58,996	0	113,221	1,40	(0)
9	110116 COMPUTER TEACHERS	42,924	43,517	44,170	88,299	(30,686)	57,613	31,425	26,188	0	57,613	0,80	0
10	110118 ENGLISH TEACHERS	1,628,570	1,647,266	1,549,637	1,663,450	(117,795)	1,545,655	767,846	777,809	(0)	1,545,655	16,80	-
11	110124 FOR LANG. TEACHERS	1,084,511	1,175,783	1,186,647	1,264,302	43,504	1,307,806	622,136	685,670	0	1,307,806	13,80	0
12	110130 MATH TEACHERS	1,229,564	1,290,195	1,283,721	1,463,577	(81,330)	1,382,247	706,047	676,200	(0)	1,382,247	16,60	(0)
13	110132 MUSIC TEACHERS	236,655	245,807	259,219	266,264	-	266,264	122,891	143,373	0	266,264	2,50	0
14	110134 PHYSICAL ED. TEACHERS	584,906	606,061	624,579	647,585	3,397	650,982	319,485	331,497	(0)	650,982	6,00	(0)
15	110136 READING TEACHERS	115,088	116,676	118,426	120,202	-	120,202	55,478	64,724	0	120,202	1,00	0
16	110138 SCIENCE TEACHERS	1,599,946	1,656,605	1,621,946	1,672,367	59,268	1,731,635	864,309	867,326	0	1,731,635	18,83	0
17	110142 SOCIAL STUDIES TEACHERS	1,513,299	1,529,976	1,552,536	1,610,757	28,683	1,639,440	788,795	850,645	(0)	1,639,440	18,20	(0)
18	110144 TECH ED. TEACHERS	258,989	270,037	286,403	291,281	14,981	306,262	141,352	164,910	(0)	306,262	2,80	(0)
19	21306 TEACHERS OF THE GIFTED	21,843	14,141	14,255	14,953	15,292	30,245	16,497	13,748	(0)	30,245	0,40	(0)
20	21302 SUBSTITUTE TEACHERS	83,532	40,164	75,875	53,550	16,450	70,000	48,120	-	21,880	70,000	-	-
21	21318 BUILDING SUBSTITUTES	14,000	9,500	37,125	35,000	-	35,000	14,437	-	20,563	35,000	-	-
22	21317 STUDENT INTERNS	30,600	30,600	22,950	32,000	(6,250)	25,750	9,050	-	16,700	9,050	-	16,700
23	21401 LIBRARIANS	173,268	180,225	152,240	223,520	(8,396)	215,124	107,253	107,871	0	215,124	2,00	0
24	21402 GUIDANCE	623,464	656,389	682,877	696,648	28,899	725,547	357,118	364,022	4,408	725,547	8,00	-
25	21501 PRINCIPAL/DIRECTOR SECRETARY	219,873	194,815	184,899	182,280	3,720	186,000	108,345	76,881	775	186,000	3,00	-
26	21502 GUIDANCE SECRETARIES	119,596	122,287	124,743	127,231	984	128,215	75,121	53,094	0	128,215	2,00	0
27	21602 CAMPUS MONITOR	193,097	196,074	199,386	202,850	358	203,207	110,835	92,372	0	203,207	5,00	0
28	21603 TEACHER AIDES	150,012	159,218	119,134	81,419	(568)	80,851	44,100	36,750	1	80,850	2,00	1
29	61001 CUSTODIANS	501,114	546,336	548,907	569,681	(38,789)	530,892	330,095	177,672	23,125	529,787	7,00	1,105
30	101003 CLUBS AND COUNCILS	226,343	230,605	241,166	250,501	(4,609)	245,892	113,608	109,506	22,778	244,671	144,50	1,221
31	TOTAL PERSONNEL	12,661,905	13,098,094	13,111,087	13,776,473	(97,338)	13,679,135	6,953,298	6,614,139	111,698	13,660,106	144,50	19,029

32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66
OPERATING		ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.																					
22002	TEXTBOOKS-REPLACEMENTS	27,277	27,076	22,234	34,650	(4,081)	30,569	25,956	-	4,613	30,569	-	-																					
22003	TEXTBOOKS-CONSUMABLES	8,653	2,492	3,686	4,100	1,456	5,556	5,555	-	1	5,556	-	-																					
23003	PERIODICALS	1,049	246	444	635	-	635	236	-	399	635	-	-																					
23004	RESOURCE MATERIALS	1,897	423	293	2,800	-	2,800	968	-	1,832	2,800	-	-																					
23010	AUDIO VISUAL CONSUMABLES	3,250	2,474	3,250	3,250	-	3,250	1,991	-	1,259	3,250	-	-																					
24011	GENERAL TEACHING SUPPLIES	48,079	50,097	29,173	53,250	-	53,250	43,028	1,203	9,019	53,250	-	-																					
25001	GENERAL OFFICE SUPPLIES	21,955	14,151	14,669	22,000	-	22,000	15,208	362	6,430	22,000	-	-																					
25002	PROFESSIONAL LIBRARY PURCHASE	294	350	335	350	-	350	-	-	350	350	-	-																					
25003	PROFESSIONAL DEVELOPMENT	6,700	3,467	3,620	8,515	-	8,515	3,403	-	5,112	8,515	-	-																					
25007	GRADUATION EXPENSES	22,661	17,694	25,957	26,500	-	26,500	4,748	19,696	2,055	26,500	-	-																					
25008	GUIDANCE MATERIALS	2,104	2,600	2,537	2,600	-	2,600	1,226	470	904	2,600	-	-																					
25013	TEMPORARY HOURLY SERVICES	26,625	36,031	32,081	27,720	-	27,720	21,579	-	6,141	27,720	-	-																					
25014	PRINTING	8,938	7,331	11,903	12,000	-	12,000	4,090	99	7,811	12,000	-	-																					
25026	DUES AND MEMBERSHIPS	14,049	14,568	11,535	16,068	(68)	16,000	12,495	-	3,505	16,000	-	-																					
35000	POLICE AND FIRE SERVICES	29,366	15,921	8,962	22,000	(2,000)	20,000	1,263	-	18,737	20,000	-	-																					
72016	CLASSROOMS/CORRIDORS/AUDITORIUM	8,500	4,542	8,204	8,500	-	8,500	5,055	1,701	1,744	8,500	-	-																					
72041	MICROSCOPE REPAIRS	-	-	-	3,450	-	3,450	-	-	-	3,450	-	-																					
72044	REPAIRS AND SERVICE CONTRACT	2,928	1,283	675	-	-	-	-	-	-	-	-	-																					
83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-																					
102003	OTHER STUDENT ACTIVITIES	16,980	16,966	9,925	10,000	-	10,000	5,695	-	4,305	10,000	-	-																					
TOTAL OPERATING		251,307	217,712	189,483	258,388	(4,693)	253,695	152,496	23,532	77,667	253,695	-	-																					
EQUIPMENT																																		
73001	EQUIPMENT AND FURNITURE	21,994	-	4,973	4,914	-	4,914	3,048	-	1,866	4,914	-	-																					
TOTAL EQUIPMENT		21,994	-	4,973	4,914	-	4,914	3,048	-	1,866	4,914	-	-																					
TOTAL DARIEN HIGH SCHOOL		12,935,206	13,315,806	13,306,542	14,039,775	(102,031)	13,937,744	7,108,842	6,637,671	191,231	13,918,715	144.50	19,029																					
REVENUE																																		
102007	REV.- STUDENT PARKING FEES	(11,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)	-	-																					
NET DARIEN HIGH SCHOOL BUDGET		12,924,206	13,304,806	13,295,542	14,028,775	(102,031)	13,926,744	7,097,842	6,637,671	180,231	13,907,715	144.50	19,029																					

		ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	VR END EST.
67	RC - 2 FITCH ACADEMY												
68													
69													
70													
71	21301 ALTERNATIVE SCHOOL	333,944	382,833	410,750	427,977	(7,621)	420,356	214,842	205,488	26	420,356	4,60	-
72	21603 TEACHER AIDES	-	-	-	-	-	-	-	-	-	-	-	-
73	TOTAL PERSONNEL	333,944	382,833	410,750	427,977	(7,621)	420,356	214,842	205,488	26	420,356	4,60	-
74													
75	25007 INSTRUCTIONAL SUPPLIES	-	-	332	2,500	-	2,500	-	-	2,500	1,500	-	1,000
76	25019 COMPUTER INSTRUCTION SUPPLIES	-	43%	-	-	-	-	-	-	-	-	-	-
77	25001 GENERAL TEACHING SUPPLIES	4,998	3,182	1,267	2,500	-	2,500	787	734	979	1,500	1,000	77
78	13015 LOCAL TRAVEL EXPENSE	20	-	-	500	-	500	-	-	500	500	-	78
79	102012 LEASES PROPERTY	80,392	84,867	95,663	100,145	-	100,145	57,671	42,474	0	100,145	-	0
80	TOTAL OPERATING	85,410	88,485	97,262	105,645	-	105,645	58,458	43,208	3,979	103,645	-	2,000
81													
82	TOTAL FITCH ACADEMY	419,353	471,318	508,011	533,622	(7,621)	526,001	273,300	248,696	4,004	524,001	4,60	2,000

RC - 3	MIDDLESEX MIDDLE SCHOOL	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STP	YR. END EST.
83	21101 PRINCIPAL	190,231	194,511	199,374	203,361	51,425	254,786	176,570	78,216	0	254,786	1.00	0
84	21102 ASSISTANT PRINCIPAL	317,942	309,867	323,817	338,986	-	338,986	208,606	130,379	1	338,986	2.00	-
85	21215 DEPARTMENT CHAIRS	133,658	138,246	141,697	-	144,527	144,527	69,144	75,383	(0)	144,527	1.00	-
86	21220 CURRICULUM SUPERVISION	100,865	100,660	96,462	245,489	(149,136)	96,353	51,407	43,644	1,302	96,353	0.33	-
87	310312 ART TEACHERS	173,982	164,032	160,891	181,164	11,955	193,119	89,132	103,987	0	193,119	3.00	-
88	310316 COMPUTER TEACHERS	162,064	166,136	170,418	175,036	-	175,036	90,128	84,908	(0)	175,036	2.00	-
89	310320 ENGLISH TEACHERS	1,401,887	1,411,475	1,422,640	1,471,821	(7,839)	1,463,982	686,724	777,258	0	1,463,982	16.00	-
90	310322 HEALTHY LIVING	120,876	63,081	119,431	124,707	3,504	128,211	59,174	69,037	0	128,211	2.00	-
91	310324 FOR LANG. TEACHERS	971,433	951,560	888,633	959,500	4,162	963,662	433,830	509,832	0	963,662	11.00	-
92	310330 MATH TEACHERS	1,287,842	1,333,460	1,340,536	1,379,376	(5,486)	1,373,890	671,452	702,437	1	1,373,890	13.50	-
93	310332 MUSIC TEACHERS	580,853	596,358	513,098	546,296	13,390	559,686	268,404	291,283	(0)	559,686	6.60	-
94	310334 PHYSICAL EDUCATION TEACHERS	534,998	557,097	576,280	596,899	-	596,899	284,375	312,523	0	596,899	6.00	-
95	310338 SCIENCE TEACHERS	1,059,722	1,073,667	1,077,755	1,114,921	(26,203)	1,088,718	524,185	564,532	1	1,088,718	12.00	-
96	310344 TECH ED. TEACHERS	216,425	216,114	219,356	222,646	(45,243)	1,143,749	516,206	627,542	1	1,143,749	12.00	-
97	21302 SUBSTITUTE TEACHERS	49,900	40,730	112,766	49,000	7,624	36,624	44,092	110,545	0	222,646	2.00	-
98	21306 TEACHERS OF THE GIFTED	106,586	108,057	94,103	96,848	-	96,848	49,370	47,478	0	96,848	0.99	-
99	21317 STUDENT INTERNS	30,300	30,600	15,000	32,000	(13,900)	18,100	1,400	-	16,700	1,400	-	16,700
100	21318 BUILDING SUBSTITUTES	19,700	15,900	17,100	23,730	-	23,730	13,250	-	10,500	23,730	-	-
101	21401 LIBRARIANS	202,185	207,490	213,605	114,720	(8,857)	105,863	48,860	57,003	0	105,863	1.00	-
102	21402 GUIDANCE	361,885	454,741	469,604	479,783	7,529	487,312	233,894	253,222	196	487,312	6.00	-
103	21501 PRINCIPAL/DIRECTOR SECRETARY	230,161	231,289	239,060	243,785	(2,185)	241,600	140,747	99,903	951	241,600	4.00	-
104	21502 GUIDANCE SECRETARIES	67,251	71,273	72,702	74,150	-	74,150	45,631	28,519	(0)	74,150	1.00	-
105	21602 CAMPUS MONITOR	36,408	36,527	37,259	37,988	41	38,029	20,730	17,275	24	38,029	1.00	-
106	21603 TEACHER AIDES	47,362	39,016	-	40,709	(111)	40,598	22,144	18,454	0	40,598	1.00	-
107	61001 CUSTODIANS	513,252	527,490	536,024	543,928	(3,287)	540,641	332,023	207,819	799	540,641	7.00	-
108	101003 CLUBS AND COUNCILS	114,290	118,186	107,845	121,354	(2,218)	119,136	39,202	32,307	47,627	119,136	-	-
109	TOTAL PERSONNEL	10,105,285	10,286,224	10,235,573	10,607,209	(20,308)	10,586,901	5,252,780	5,243,485	90,636	10,570,201	112.42	16,700
110													
111													
112													
113													
114													

115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139
OPERATING			ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.										
22001	TEXTBOOKS-NEW	-	2,949	5,009	9,688	15,301	-	-	10,969	-	4,332	15,301	-	-										
22002	TEXTBOOKS-REPLACEMENTS	-	-	-	-	-	-	15,301	-	-	-	-	-	-										
22003	TEXTBOOKS-CONSUMABLES	-	-	-	-	-	-	-	808	-	-	2,800	-	-										
23002	CLASSROOM REFERENCE	508	1,273	747	2,800	3,114	-	2,800	1,798	-	1,992	2,800	-	-										
23003	PERIODICALS	3,387	271	2,097	3,114	3,718	-	3,114	3,237	-	1,317	3,114	-	-										
23004	RESOURCE MATERIALS	3,472	2,178	3,493	3,718	3,718	-	3,718	3,237	-	481	3,718	-	-										
23010	MEDIA CONSUMABLES	1,247	1,563	1,325	1,700	1,700	-	1,700	341	152	1,207	1,700	-	-										
24011	GENERAL TEACHING SUPPLIES	53,230	34,649	38,775	47,921	47,921	-	47,921	10,313	322	37,287	47,921	-	-										
25001	MISC. OFFICE SUPPLIES	4,942	3,759	5,965	7,750	7,750	-	7,750	4,839	291	2,621	7,750	-	-										
25003	PROFESSIONAL DEVELOPMENT	6,222	2,087	4,946	2,200	2,200	-	2,200	913	255	1,032	2,200	-	-										
25008	GUIDANCE MATERIALS	-	286	422	553	553	-	553	414	-	139	553	-	-										
25026	DUES AND MEMBERSHIPS	2,644	2,090	1,622	4,790	4,790	-	4,790	1,200	-	3,590	4,790	-	-										
35000	POLICE AND FIRE SERVICES	6,511	4,610	6,055	6,500	2,000	-	8,500	6,337	-	2,163	8,500	-	-										
102003	OTHER STUDENT ACTIVITIES	-	-	-	500	-	-	500	-	-	500	500	-	-										
72044	REPAIRS AND SERVICE CONTRACT	464	-	-	500	-	-	500	-	-	500	500	-	-										
TOTAL OPERATING		85,575	57,775	75,134	97,347	2,000	-	99,347	41,168	1,021	57,158	99,347	-	-										
EQUIPMENT			-	-	-	-	-	-	-	-	-	-	-	-										
73001	REPLACEMENT FURN/ EQUIPMENT	14,374	-	-	-	-	-	-	-	-	-	-	-	-										
TOTAL EQUIPMENT		14,374	-	-	-	-	-	-	-	-	-	-	-	-										
TOTAL MIDDLESEX MIDDLE SCHOOL		10,205,234	10,344,000	10,310,707	10,704,556	(18,308)	-	10,686,248	5,293,948	5,244,506	147,794	10,669,548	112.42	16,700										

140 RC - 5 HINDLEY ELEMENTARY SCHOOL

		ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
141	21101 PRINCIPAL	180,404	188,235	192,941	196,800	-	196,800	121,108	75,692	0	196,800	1.00	0
142	21102 ASSISTANT PRINCIPAL	135,539	135,831	139,227	142,012	-	142,012	65,544	76,468	-	142,012	1.00	-
143	21220 CURRICULUM SUPERVISION	18,432	17,758	18,949	20,440	(524)	19,916	10,863	9,053	(0)	19,916	-	-
144	510597 KINDERGARTEN	339,035	248,378	317,955	353,463	(24,194)	329,269	160,159	169,110	0	329,269	4.00	-
145	510501 GRADE 1 TEACHERS	337,611	348,656	251,997	361,515	(39,387)	322,128	164,500	157,628	1	322,128	4.00	-
146	510502 GRADE 2 TEACHERS	364,273	308,098	425,409	337,366	(13,742)	323,624	158,707	164,917	(0)	323,624	3.00	-
147	510503 GRADE 3 TEACHERS	336,884	356,340	304,143	399,093	(68,273)	330,820	152,686	178,134	0	330,820	4.00	-
148	510504 GRADE 4 TEACHERS	303,301	316,211	275,985	232,438	(36,898)	195,540	96,328	99,211	0	195,540	3.00	-
149	510505 GRADE 5 TEACHERS	337,411	336,361	295,189	377,823	21,048	398,871	192,577	206,294	0	398,871	4.00	-
150	510524 FOREIGN LANGUAGE TEACHER	65,840	68,720	72,085	75,613	-	75,613	34,898	40,715	0	75,613	1.00	-
151	510534 PHYSICAL ED TEACHERS	102,149	106,618	111,838	117,233	20,975	138,208	69,464	68,348	396	138,208	1.70	-
152	21302 SUBSTITUTE TEACHERS	9,400	10,319	3,970	3,000	-	3,000	250	-	2,750	-	-	-
153	21306 MUSIC TEACHERS	47,367	48,020	48,741	49,472	-	49,472	22,833	26,639	0	49,472	0.44	-
154	21313 ART TEACHERS	173,085	181,944	109,678	191,864	(19,033)	172,831	93,066	79,764	1	172,831	2.10	-
155	21314 TEACHERS OF THE GIFTED	106,586	108,057	109,678	111,323	-	111,323	51,380	59,943	0	111,323	1.00	-
156	21317 STUDENT INTERNS	30,300	30,600	16,000	32,000	-	32,000	24,350	-	7,650	32,000	-	-
157	21318 BUILDING SUBSTITUTES	8,350	17,350	21,313	21,250	-	21,250	14,000	-	7,250	21,250	-	-
158	21401 LIBRARIANS	106,586	108,057	109,678	111,323	-	111,323	51,380	-	7,650	111,323	1.00	-
159	21403 PSYCHOLOGISTS	-	82,367	64,847	67,313	-	67,313	34,172	33,141	(0)	67,313	1.00	-
160	21501 PRINCIPAL/DIRECTOR SECRETARY	108,646	111,091	113,322	115,583	-	115,583	67,416	48,167	(0)	115,583	2.00	-
161	21602 CAMPUS MONITOR	36,408	36,527	37,259	37,988	17	38,005	20,730	17,275	-	38,005	1.00	-
162	21603 TEACHER AIDES	183,817	190,974	194,995	159,385	282	159,667	87,091	72,576	1	159,667	4.00	-
163	21608 LUNCH MONITORS	-	-	-	32,400	-	32,400	15,735	-	16,665	32,400	0.92	-
164	61001 CUSTODIANS	210,335	225,112	230,119	233,451	1	233,452	144,601	88,672	179	233,452	3.00	-
165	CLUBS AND COUNCILS	4,314	6,600	2,200	6,654	(2,218)	4,436	986	1,232	2,218	4,436	-	-
166	101003 TOTAL PERSONNEL	3,546,512	3,588,725	3,544,653	3,786,802	(161,946)	3,624,857	1,854,824	1,732,923	37,110	3,624,857	43.16	0

		ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
167	OPERATING	1,495	669	2,873	2,954	-	2,954	876	-	2,078	2,954	-	-
168	22002 TEXTBOOKS-REPLACEMENTS	27,596	26,537	24,149	23,765	-	23,765	22,522	119	1,125	23,765	-	-
169	22003 TEXTBOOKS-CONSUMABLES	1,071	956	878	886	-	886	471	-	415	886	-	-
170	23002 CLASSROOM REFERENCE	295	-	201	295	-	295	-	-	295	295	-	-
171	23003 PERIODICALS	216	101	278	295	-	295	-	-	295	295	-	-
172	23010 AUDIO VISUAL CONSUMABLES	22,245	16,952	18,797	19,200	-	19,200	16,553	-	2,647	19,200	-	-
173	24011 GENERAL TEACHING SUPPLIES	843	201	488	1,000	-	1,000	626	190	184	1,000	-	-
174	25001 MISC. OFFICE SUPPLIES	494	-	252	500	-	500	-	-	500	500	-	-
175	25002 PROFESSIONAL LIBRARY PURCHASE	1,064	714	1,728	1,430	-	1,430	95	-	1,335	1,430	-	-
176	25003 PROFESSIONAL DEVELOPMENT	59	59	-	400	-	400	-	-	400	400	-	-
177	25026 DUES AND MEMBERSHIPS	2,552	737	3,690	1,930	-	1,930	-	-	1,930	1,930	-	-
178	35000 POLICE AND FIRE SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
179	72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-
180	TOTAL OPERATING	57,929	46,925	53,335	52,655	-	52,655	41,143	310	11,203	52,656	-	(1)

		ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
181	EQUIPMENT	-	-	-	2,000	-	2,000	2,000	-	-	2,000	-	-
182	73001 EQUIPMENT & FURNITURE	-	-	-	2,000	-	2,000	2,000	-	-	2,000	-	-

		ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
183	TOTAL HINDLEY ELEMENTARY SCH.	3,604,442	3,635,150	3,597,988	3,841,457	(161,946)	3,679,512	1,897,966	1,733,232	48,313	3,679,513	43.16	(1)

189 RC - 7 HOLMES ELEMENTARY SCHOOL
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	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21101	184,093	188,235	192,941	196,800	-	196,800	121,108	75,692	0	196,800	1 00	0
21102	132,842	135,831	139,227	142,012	-	142,012	65,544	76,468	-	142,012	1 00	-
21220	15,876	18,333	19,756	20,440	(786)	19,654	10,720	8,934	(0)	19,654	-	-
710797	284,755	310,979	236,587	316,890	3,975	320,865	159,263	161,602	0	320,865	4 00	-
710701	257,202	221,189	299,352	299,352	(62,146)	237,206	113,044	123,880	282	236,924	3 00	282
710702	312,626	322,915	252,297	324,090	38,001	362,091	167,493	194,597	1	362,091	4 00	-
710703	240,180	305,650	316,468	264,409	64,054	328,463	161,409	167,054	0	328,463	4 00	-
710704	264,576	203,280	296,760	311,171	(19,301)	291,870	145,642	146,228	0	291,870	4 00	-
710705	329,938	362,292	262,096	338,432	11,900	350,332	169,880	180,452	0	350,332	4 00	-
710724	59,587	62,096	65,035	68,112	-	68,112	31,436	36,676	0	68,112	1 00	-
710734	92,280	98,725	79,161	82,821	-	82,821	38,225	44,596	0	82,821	1 00	-
21302	5,580	8,794	13,358	3,000	5,000	8,000	4,519	-	3,481	8,000	-	-
21318	16,650	27,650	34,875	31,875	(3,000)	28,875	10,500	-	18,375	28,875	-	-
21306	42,611	43,199	47,191	52,330	(7,825)	44,505	24,275	20,229	0	44,505	0.44	-
21313	195,834	194,434	206,744	223,163	-	223,163	114,208	108,954	0	223,163	2 20	-
21314	81,555	90,806	97,669	102,451	-	102,451	47,283	55,166	0	102,451	1 20	-
21317	30,600	23,400	15,300	32,000	-	32,000	16,700	-	15,300	32,000	-	-
21401	51,395	54,004	56,925	60,113	-	60,113	27,744	32,369	(0)	60,113	1 00	-
21403	-	105,396	109,503	112,816	-	112,816	56,493	56,323	(0)	112,816	1 00	-
21501	109,916	112,395	114,642	116,936	-	116,936	68,249	48,687	(0)	116,936	2 00	-
21602	36,408	36,527	37,259	37,988	17	38,005	20,730	17,275	-	38,005	1 00	-
21603	187,645	192,057	195,970	160,513	227	160,740	87,263	72,495	982	159,758	4 00	982
21608	-	-	-	32,400	-	32,400	17,346	-	15,054	32,400	0.92	-
61001	220,742	233,845	236,237	237,944	(237)	237,707	146,387	90,376	945	237,707	3 00	-
61003	6,390	5,742	4,400	6,654	(1,032)	5,622	2,579	3,043	(0)	5,622	-	-
TOTAL PERSONNEL	3,159,280	3,357,774	3,380,663	3,574,712	28,847	3,603,559	1,828,041	1,721,097	54,421	3,602,294	43.76	1,265

OPERATING

22002	3,711	2,149	250	2,974	(2,270)	704	278	-	426	704	-	-
22003	27,930	27,027	29,739	23,795	2,000	25,795	21,411	2,795	1,589	25,795	-	-
23002	-	970	735	892	-	892	-	-	892	892	-	-
23003	2,387	265	89	297	920	1,217	1,186	-	31	1,217	-	-
23010	-	-	-	297	-	297	153	-	144	297	-	-
24011	21,691	22,025	17,047	19,332	(650)	18,682	14,517	294	3,871	18,682	-	-
25001	1,012	957	996	1,000	-	1,000	918	-	82	1,000	-	-
25002	391	480	444	500	-	500	484	-	16	500	-	-
25003	1,362	1,559	413	1,430	-	1,430	1,349	-	81	1,430	-	-
25026	399	120	-	400	-	400	89	-	311	400	-	-
35000	9,727	4,763	5,162	6,130	-	6,130	-	-	6,130	6,130	-	-
72035	-	-	-	-	-	-	-	-	-	-	-	-
72044	68,610	60,315	54,876	57,047	-	57,047	40,285	3,088	13,573	57,047	-	-
TOTAL OPERATING	-	-	-	-	-	-	-	-	-	-	-	-

EQUIPMENT

73001	1,000	1,966	-	2,000	-	2,000	1,810	-	190	2,000	-	-
TOTAL HOLMES SCHOOL	3,228,890	3,420,056	3,435,539	3,633,759	28,847	3,662,606	1,870,236	1,724,185	68,185	3,661,341	43.76	1,265

238 RC - 8 OX RIDGE ELEMENTARY SCHOOL 238
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RC - 8 OX RIDGE ELEMENTARY SCHOOL	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21101 PRINCIPAL	185,093	189,235	193,941	197,800	-	197,800	121,653	76,147	0	197,800	1.00	0
21102 ASSISTANT PRINCIPAL	132,842	135,831	139,227	142,012	-	142,012	65,544	76,468	-	142,012	1.00	-
21220 CURRICULUM SUPERVISION	17,922	18,018	20,337	20,964	(524)	20,440	20,964	9,291	(0)	20,440	4.00	-
810897 KINDERGARTEN TEACHERS	257,371	323,821	338,399	353,861	-	353,861	163,320	190,541	(0)	353,861	4.00	-
810801 GRADE 1 TEACHERS	281,336	392,500	414,582	421,544	-	421,544	204,824	218,720	0	421,544	4.00	-
810802 GRADE 2 TEACHERS	355,576	267,001	330,686	343,185	(8,719)	334,466	154,369	180,097	0	334,466	4.00	-
810803 GRADE 3 TEACHERS	336,456	324,632	254,296	328,402	(5,691)	322,711	148,944	173,767	0	322,711	4.00	-
810804 GRADE 4 TEACHERS	170,971	236,113	245,159	253,436	31,048	286,484	142,173	144,311	(0)	286,484	4.00	-
810805 GRADE 5 TEACHERS	371,963	255,369	268,822	350,554	26,108	376,662	188,308	188,354	(0)	376,662	4.00	-
810824 FOREIGN LANGUAGE TEACHER	72,680	75,662	79,161	82,821	-	82,821	38,225	44,596	0	82,821	1.00	-
810834 PHYSICAL EDUCATION TEACHERS	114,756	122,103	101,951	111,323	-	111,323	51,380	59,943	0	111,323	1.00	-
21302 SUBSTITUTE TEACHERS	6,100	6,850	4,805	3,000	-	3,000	2,175	-	825	3,000	0.58	-
21306 TEACHERS OF THE GIFTED	62,172	63,030	63,975	64,935	-	64,935	32,305	32,629	0	64,935	2.40	-
21313 MUSIC TEACHERS	220,191	226,603	224,754	246,005	480	246,485	119,367	127,117	0	246,485	1.00	-
21314 ART TEACHERS	100,839	108,057	109,678	111,323	-	111,323	60,722	50,601	(0)	111,323	1.00	-
21317 STUDENT INTERNS	31,200	30,600	7,650	32,000	-	32,000	16,700	-	15,300	32,000	-	-
21318 BUILDING SUBSTITUTES	16,300	16,950	29,325	21,250	5,000	26,250	16,938	-	9,313	26,250	-	-
21401 LIBRARIANS	107,311	108,792	110,424	112,080	-	112,080	51,729	60,351	(0)	112,080	1.00	-
21403 PSYCHOLOGISTS	-	68,439	71,604	74,914	-	74,914	37,782	37,132	0	74,914	1.00	-
21501 PRINCIPAL/DIRECTOR SECRETARY	110,131	112,609	114,873	117,167	(8,335)	108,832	61,128	47,700	4	108,832	2.00	-
21602 CAMPUS MONITOR	36,408	36,527	37,259	37,988	17	38,005	20,730	17,275	-	38,005	1.00	-
21603 TEACHER AIDES	170,074	173,370	207,611	162,715	(3,470)	159,245	86,827	72,418	0	159,245	4.00	-
262 LUNCH MONITORS	-	32,400	32,400	32,400	-	32,400	18,450	-	13,950	32,400	0.92	-
61001 CUSTODIANS	220,753	227,240	231,502	233,638	(7,207)	226,431	136,389	88,560	1,482	226,431	3.00	-
101003 CLUBS AND COUNCILS	6,078	6,253	-	8,244	-	8,244	2,480	2,828	2,936	5,308	-	-
TOTAL PERSONNEL	3,384,522	3,525,604	3,600,220	3,865,561	30,707	3,896,269	1,953,612	1,898,848	43,810	3,893,333	44.90	2,936

OPERATING	2018 - 2019	2019 - 2020	2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
22002 TEXTBOOKS REPLACEMENTS	1,261	210	3,502	2,974	(1,436)	1,538	1,352	-	186	1,538	-	-
22003 TEXTBOOKS-CONSUMABLES	24,599	23,201	23,426	24,390	4,095	28,485	26,148	-	2,337	28,485	-	-
23002 CLASSROOM REFERENCE	972	859	811	892	-	892	892	-	-	892	-	-
23003 PERIODICALS	227	267	-	297	27	324	297	-	27	324	-	-
23010 CONSUMABLES	278	240	130	297	27	324	289	-	35	324	-	-
24011 GENERAL TEACHING SUPPLIES	19,925	17,212	19,046	19,332	1,823	21,155	20,412	19	724	21,155	-	-
25001 MISC. OFFICE SUPPLIES	905	838	1,000	1,000	500	1,500	1,462	-	38	1,500	-	-
25002 PROFESSIONAL LIBRARY PURCHASE	499	367	357	500	-	500	398	-	102	500	-	-
25003 PROFESSIONAL DEVELOPMENT	1,308	876	657	1,495	(820)	675	640	-	35	675	-	-
25026 DUES AND MEMBERSHIPS	400	168	118	400	(200)	200	-	-	200	200	-	-
278 POLICE AND FIRE SERVICES	713	842	5,754	1,930	-	1,930	-	-	1,930	1,930	-	-
72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-
72044 REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING	51,087	45,081	54,802	53,507	4,016	57,523	51,891	19	5,613	57,523	-	-

EQUIPMENT	2018 - 2019	2019 - 2020	2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
73001 EQUIPMENT & FURNITURE	898	1,983	727	2,000	-	2,000	1,675	-	325	2,000	-	-

286 TOTAL OX RIDGE SCHOOL 286
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RC - 9 ROYLE ELEMENTARY SCHOOL	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21101 PRINCIPAL	184,093	198,171	193,941	197,800	-	197,800	121,653	76,147	0	197,800	1.00	0
21102 ASSISTANT PRINCIPAL	132,842	135,831	139,227	142,012	-	142,012	65,544	76,468	-	142,012	1.00	-
21220 CURRICULUM SUPERVISION	17,412	17,498	18,456	20,178	262	262	20,178	9,291	(0)	20,440	-	-
910997 KINDERGARTEN TEACHERS	221,581	231,697	254,806	263,356	-	263,356	121,549	141,807	0	263,356	3.00	-
910901 GRADE 1 TEACHERS	305,737	312,727	321,307	333,969	55,667	389,636	193,845	195,791	0	389,636	4.00	-
910902 GRADE 2 TEACHERS	217,489	218,539	179,214	187,975	46,478	234,453	112,028	122,422	3	234,453	3.00	-
910903 GRADE 3 TEACHERS	275,146	241,089	228,446	264,292	(15,414)	248,878	114,867	134,011	0	248,878	3.00	-
910904 GRADE 4 TEACHERS	219,398	280,683	236,587	244,445	(5,696)	238,749	119,534	119,215	(0)	238,749	3.00	-
910905 GRADE 5 TEACHERS	282,568	251,538	361,540	311,310	(12,758)	298,552	146,387	152,165	0	298,552	3.00	-
910924 FOREIGN LANGUAGE TEACHER	56,642	59,516	63,227	69,502	-	69,502	37,910	31,592	0	69,502	1.00	-
910934 PHYSICAL ED. TEACHERS	89,813	93,518	97,865	102,230	-	102,230	47,183	55,047	1	102,230	1.10	-
21302 SUBSTITUTE TEACHERS	8,585	7,900	4,873	3,000	1,500	4,500	1,300	-	3,200	4,500	-	-
21306 TEACHERS OF THE GIFTED	71,907	72,899	80,682	90,399	(15,297)	75,102	40,965	34,138	(1)	75,102	0.79	-
21313 ART TEACHERS	87,871	62,194	62,822	203,827	(16,987)	186,840	93,448	93,391	0	186,840	2.20	-
21317 STUDENT INTERNS	31,200	31,200	23,800	32,000	-	32,000	16,700	35,484	(0)	65,898	0.80	-
21318 BUILDING SUBSTITUTES	10,200	6,300	27,000	10,625	5,000	15,625	8,875	-	15,300	15,625	-	-
21401 LIBRARIANS	72,680	75,662	79,161	82,821	-	82,821	38,225	44,596	0	82,821	1.00	-
21403 PSYCHOLOGISTS	-	73,504	76,572	79,895	-	79,895	36,874	43,020	1	79,895	1.00	-
21501 PRINCIPAL/DIRECTOR SECRETARY	131,455	134,414	137,100	139,841	267	140,108	86,187	53,891	31	140,108	2.00	-
21602 CAMPUS MONITOR	36,408	36,527	37,665	37,988	17	38,005	19,692	661	17,653	38,005	1.00	-
21603 TEACHER AIDES	148,837	153,742	153,588	119,700	195	119,895	65,362	54,529	4	119,895	3.00	-
311 LUNCH MONITORS	-	-	-	32,400	-	32,400	16,043	-	16,358	32,400	0.92	-
61001 CUSTODIANS	205,443	226,209	223,978	232,910	(195)	232,715	144,080	88,504	131	232,715	3.00	-
101003 CLUBS AND COUNCILS	4,314	4,400	4,076	4,436	-	4,436	2,101	2,335	(0)	4,436	-	-
TOTAL PERSONNEL	2,995,571	3,115,222	3,203,209	3,272,809	43,039	3,315,848	1,691,915	1,564,503	59,430	3,315,848	38.81	0

OPERATING												
22002 TEXTBOOKS-REPLACEMENTS	1,312	297	2,450	2,276	-	2,276	2,030	-	246	2,276	-	-
22003 TEXTBOOKS-CONSUMABLES	22,073	20,521	20,134	18,670	292	18,962	16,708	-	2,254	18,962	-	-
22002 CLASSROOM REFERENCE	99	512	694	683	(292)	391	-	-	391	391	-	-
23010 AUDIO VISUAL CONSUMABLES	-	-	-	228	-	228	-	-	228	228	-	-
23003 PERIODICALS	55	55	175	228	-	228	-	-	228	228	-	-
24011 GENERAL TEACHING SUPPLIES	16,933	12,889	15,862	14,796	-	14,796	9,573	52	5,170	14,796	-	-
25001 MISC. OFFICE SUPPLIES	919	743	904	1,000	-	1,000	531	-	469	1,000	-	-
25002 PROFESSIONAL LIBRARY PURCHASE	-	-	432	500	-	500	-	-	500	500	-	-
25003 PROFESSIONAL DEVELOPMENT	328	25	1,077	1,170	-	1,170	816	-	354	1,170	-	-
25026 DUES AND MEMBERSHIPS	-	-	118	400	-	400	255	97	48	400	-	-
35000 POLICE AND FIRE SERVICES	572	698	4,870	1,930	-	1,930	317	-	1,613	1,930	-	-
72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	(1)	1	-	(1)
TOTAL OPERATING	42,292	35,738	46,716	41,881	-	41,881	30,229	150	11,501	41,882	-	(1)
EQUIPMENT												
73001 EQUIPMENT & FURNITURE	3,339	2,309	1,642	2,000	-	2,000	1,272	-	728	2,000	-	-
TOTAL ROYLE SCHOOL	3,041,202	3,153,268	3,251,567	3,316,690	43,039	3,359,729	1,723,416	1,564,653	71,660	3,359,730	38.81	(1)

RC - 10	TOKENEKE ELEMENTARY SCHOOL	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
335	21101 PRINCIPAL	184,093	182,235	192,941	196,800	-	196,800	121,108	75,692	0	196,800	1.00	-
336	21102 ASSISTANT PRINCIPAL	132,842	135,831	139,227	142,012	-	142,012	65,544	76,468	-	142,012	1.00	-
337	21220 CURRICULUM SUPERVISION	18,432	17,758	19,055	20,702	(811)	19,891	10,546	9,323	22	19,891	-	-
338	1011097 KINDERGARTEN TEACHERS	295,443	203,407	213,582	224,837	-	224,837	103,771	121,066	(0)	224,837	3.00	-
339	1011001 GRADE 1 TEACHERS	290,063	250,356	289,097	264,213	(54,728)	209,485	103,308	106,177	0	209,485	3.00	-
340	1011002 GRADE 2 TEACHERS	313,911	279,195	285,525	348,650	94,728	403,378	186,174	217,203	0	403,378	4.00	-
341	1011003 GRADE 3 TEACHERS	310,608	327,579	336,766	282,568	(94,671)	187,897	80,790	107,106	0	187,897	3.00	-
342	1011004 GRADE 4 TEACHERS	384,648	402,308	292,482	330,421	(71,118)	323,303	155,041	168,262	0	323,303	4.00	-
343	1011005 GRADE 5 TEACHERS	288,793	332,303	293,034	369,497	9,224	378,721	174,794	203,927	0	378,721	4.00	-
344	1011024 FOREIGN LANGUAGE TEACHER	69,815	72,680	76,040	79,557	-	79,557	36,719	42,838	0	79,557	1.00	-
345	1011034 PHYSICAL ED. TEACHERS	85,259	98,462	103,283	108,275	-	108,275	49,973	58,302	(0)	108,275	1.40	-
346	21302 SUBSTITUTE TEACHERS	10,000	4,400	18,032	3,000	2,000	5,000	2,875	-	2,125	5,000	-	-
347	21306 TEACHERS OF THE GIFTED	23,694	24,021	24,382	24,747	-	24,747	11,422	13,325	(0)	24,747	0.22	-
348	21313 MUSIC TEACHERS	162,786	169,787	174,721	181,526	(48,608)	132,918	65,084	67,835	(0)	132,918	2.00	-
349	21314 ART TEACHERS	79,873	60,438	63,396	66,500	26,993	93,493	43,151	50,342	0	93,493	1.00	-
350	21317 STUDENT INTERNS	30,000	31,200	31,300	32,000	-	32,000	24,350	-	7,650	32,000	-	-
351	21318 BUILDING SUBSTITUTES	17,100	18,500	22,064	21,250	3,000	24,250	15,813	-	8,438	24,250	-	-
352	21401 LIBRARIANS	109,839	111,355	113,025	114,720	-	114,720	62,575	52,146	(0)	114,720	1.00	-
353	21403 PSYCHOLOGISTS	-	28,528	20,452	21,223	2,052	23,275	10,742	12,533	0	23,275	0.35	-
354	21501 PRINCIPAL/DIRECTOR SECRETARY	111,849	114,549	116,321	118,860	-	118,860	69,298	49,562	(0)	118,860	2.00	-
355	21602 CAMPUS MONITOR	36,408	36,527	37,259	37,988	17	38,005	20,730	17,275	-	38,005	1.00	-
356	21603 TEACHER AIDES	186,230	186,841	192,236	158,234	1,206	159,440	86,919	72,521	0	159,440	4.00	-
357	21608 LUNCH MONITORS	-	-	-	32,400	-	32,400	16,260	-	16,140	32,400	0.92	-
358	61001 CUSTODIANS	217,729	224,604	229,467	232,654	540	233,194	144,217	88,688	289	233,194	3.00	-
359	101003 CLUBS AND COUNCILS	4,273	5,895	6,289	6,654	-	6,654	2,419	2,687	1,548	5,106	-	1,548
360	TOTAL PERSONNEL	3,363,687	3,334,759	3,289,994	3,419,288	(106,176)	3,313,112	1,663,621	1,613,278	36,213	3,311,564	40.89	1,548

OPERATING

365	22002 TEXTBOOKS-REPLACEMENTS	2,164	126	2,858	2,778	-	2,778	2,258	-	520	2,778	-	-
366	22003 TEXTBOOKS-CONSUMABLES	24,816	17,847	23,037	22,100	-	22,100	20,647	-	1,453	22,100	-	-
367	23002 CLASSROOM REFERENCE	889	106	681	833	-	833	804	-	29	833	-	-
368	23003 PERIODICALS	-	-	-	278	-	278	-	-	278	278	-	-
369	23010 AUDIO VISUAL CONSUMABLES	365	-	172	278	-	278	-	-	278	278	-	-
370	24011 GENERAL TEACHING SUPPLIES	20,575	13,606	18,720	18,056	-	18,056	12,024	165	5,867	18,056	-	-
371	25001 MISC OFFICE SUPPLIES	1,035	763	984	1,000	-	1,000	1,000	-	0	1,000	-	-
372	25002 PROFESSIONAL LIBRARY PURCHASE	-	-	-	500	-	500	-	-	500	500	-	-
373	25003 PROFESSIONAL DEVELOPMENT	338	283	120	1,365	-	1,365	-	-	1,365	1,365	-	-
374	25026 DUES AND MEMBERSHIPS	-	90	-	400	-	400	-	-	400	400	-	-
375	35000 POLICE AND FIRE SERVICES	423	842	1,896	1,930	-	1,930	-	-	1,930	1,930	-	-
376	72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-
377	72044 REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-
378	TOTAL OPERATING	50,605	33,662	48,468	49,518	-	49,518	36,733	165	12,620	49,518	-	-
379	73001 EQUIPMENT & FURNITURE	929	1,959	-	2,000	-	2,000	-	-	2,000	2,000	-	-
380													
381													
382	TOTAL TOKENEKE SCHOOL	3,415,221	3,360,380	3,338,462	3,470,806	(106,176)	3,364,630	1,700,354	1,613,443	50,834	3,363,082	40.89	1,548

RC - 11	PHYSICAL EDUCATION	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
384	21201 DIRECTOR	221,045	180,006	184,506	188,196	-	188,196	115,813	72,383	(0)	188,196	1.00	(0)
385	11022 ASSISTANT DIRECTOR	-	46,350	44,970	47,625	1,072	48,697	26,562	22,135	-	48,697	1.00	-
386	21501 PRINCIPAL/DIRECTOR SECRETARY	71,086	72,819	74,268	75,755	-	75,755	46,619	29,137	(0)	75,755	1.00	(0)
387	41006 ATHLETIC TRAINING SERVICES	114,087	112,022	107,334	110,484	(7,640)	102,844	44,065	52,295	6,484	102,844	2.00	-
388	61004 FACILITIES-CUSTODIAL	32,400	29,146	-	34,170	(34,170)	-	4,361	-	-	-	-	-
389	101001 WEIGHT ROOM DARIEN HS	8,066	4,950	-	12,550	-	12,550	3,590	-	9,000	12,550	-	-
390	101002 INTERSCHOLASTICS DARIEN HS	572,785	566,794	593,309	624,738	(2,471)	622,267	334,133	82,763	205,371	622,267	-	-
391	101005 SPORTS PROGRAMS-MIDDLESEX	42,843	27,208	19,124	42,050	-	42,050	16,753	-	25,297	42,050	-	-
392	101008 INTRAMURALS-ELEMENTARY	2,255	-	-	10,329	(7,329)	3,000	512	-	2,488	3,000	-	-
393	101009 INTRAMURALS-DARIEN HS	-	-	-	4,000	(4,000)	-	-	-	-	-	-	-
394	101012 UNIFIED SPORTS	8,942	7,650	8,337	-	8,650	8,650	4,180	-	4,470	8,650	-	-
395	TOTAL PERSONNEL	1,073,509	1,046,944	1,031,848	1,149,897	(45,888)	1,104,009	596,547	258,713	248,749	1,104,009	5.00	(0)
396	OPERATING												
397	12001 CONSULTANT SERVICES	1,383	984	880	1,000	-	1,000	940	-	40	1,000	-	-
398	22001 TEXTBOOKS-NEW	1,021	-	-	-	-	-	-	-	-	-	-	-
399	23004 RESOURCE MATERIALS	1,468	-	-	-	-	-	-	-	-	-	-	-
400	23010 CONSUMABLES	1,614	1,597	1,500	1,500	-	1,500	715	-	785	1,500	-	-
401	24011 GENERAL TEACHING SUPPLIES	12,441	12,398	13,982	13,903	-	13,903	3,986	3,063	6,854	13,903	-	-
402	24006 ATHLETIC TRAINING SUPPLIES	5,999	10,376	6,141	6,000	-	6,000	4,355	128	1,518	6,000	-	-
403	25002 PROFESSIONAL LIBRARY PURCHASE	428	500	435	500	-	500	-	-	500	500	-	-
404	25003 PROFESSIONAL DEVELOPMENT	4105	2,046	490	2,000	-	2,000	770	75	1,155	2,000	-	-
405	25026 DUES AND MEMBERSHIPS	3,131	3,070	2,583	5,775	-	5,775	2,719	226	2,830	5,775	-	-
406	52008 INTERSCHOLASTIC TRANS. DHS	256,959	180,844	144,084	288,607	26,826	315,433	146,082	149,801	19,530	315,433	-	-
407	72044 REPAIRS AND SERVICE	4,621	4,400	3,584	5,000	-	5,000	-	-	5,000	5,000	-	-
408	102001 INTERSCHOLASTICS/DARIEN HS	247,983	305,500	236,780	309,711	(4,500)	305,211	91,306	102,275	111,630	305,211	-	-
409	102002 INTRAMURALS-MIDDLESEX	-	2,338	2,129	2,500	-	2,500	-	-	2,500	2,500	-	-
410	102004 INTRAMURALS-OFFICIALS	158,388	112,519	116,785	160,246	-	160,246	82,818	2,871	74,557	160,246	-	-
411	102005 STUDENT ACTIVITY FUND	-	-	-	-	-	-	-	32,122	(32,122)	-	-	-
412	121000 IMPROVEMENT OF SITES	924	1,962	1,925	2,000	-	2,000	1,162	770	69	2,000	-	-
413	TOTAL OPERATING	700,466	638,534	531,297	798,742	22,326	821,068	334,872	291,331	194,865	821,068	-	-
414	EQUIPMENT												
415	73001 EQUIPMENT AND FURNITURE	1,642	4,995	4,953	6,000	-	6,000	-	40	5,960	6,000	-	-
416	TOTAL EQUIPMENT	1,642	4,995	4,953	6,000	-	6,000	-	40	5,960	6,000	-	-
417	TOTAL PHYSICAL EDUCATION	1,775,616	1,690,473	1,568,098	1,954,639	(23,562)	1,931,077	931,419	550,084	449,573	1,931,077	5.00	(0)
418	REVENUE												
419	102006 REV. - SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	-	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	-
420	NET COST PHYSICAL EDUCATION	1,740,616	1,655,473	1,568,098	1,919,639	-	1,896,077	896,419	550,084	414,573	1,896,077	5.00	(0)
421	Surplus/												
422	(Shortfall)												
423	426												
424	427												
425	428												
426	429												

RC - 12	MAINTENANCE	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
430	11031	151,533	155,321	159,204	159,204	4,378	163,582	100,666	62,916	(0)	163,582	1.00	(0)
431	11022	122,421	114,821	99,089	99,089	120,000	120,000	73,846	46,154	-	120,000	1.00	-
432	11032	34,853	35,636	39,007	40,000	1,500	41,500	25,538	15,962	0	41,500	0.50	-
433	61003	91,903	79,477	64,385	73,590	284	73,874	45,569	28,304	1	73,874	1.00	-
434	61005	88,229	94,170	123,375	73,935	24,349	98,284	69,096	-	29,188	98,284	-	-
435	71001	383,160	393,623	389,074	405,475	(4,270)	401,205	245,252	155,952	1	401,205	5.00	-
436	71002	5,840	9,174	8,094	12,000	-	12,000	6,926	-	5,074	12,000	-	-
437	71003	647,572	675,148	667,210	812,395	(117,404)	694,991	424,092	266,888	4,011	690,980	7.00	4,011
438	71004	27,072	20,487	19,489	27,500	-	27,500	10,545	-	16,955	27,500	-	-
439	71005	100,650	98,052	47,696	99,880	35,615	135,495	109,122	-	26,373	135,495	-	-
440		1,653,234	1,675,910	1,616,621	1,703,979	64,452	1,768,431	1,110,654	576,176	81,601	1,764,420	15.50	4,011
441	TOTAL PERSONNEL												
442													
443													
444	OPERATING												
445	12001	28,855	38,061	16,989	16,000	-	16,000	13,868	1,903	228	16,000	-	-
446	13017	6,852	1,334	-	7,910	-	7,910	-	-	7,910	7,910	-	-
447	62001	104,493	70,822	78,963	82,858	-	82,858	38,879	39,879	4,100	82,858	-	-
448	62003	55,330	15,448	37,280	59,000	-	59,000	18,505	200	40,295	59,000	-	-
449	62004	23,600	26,061	22,334	26,000	-	26,000	13,600	3,700	8,700	26,000	-	-
450	65001	162,849	161,051	160,635	165,000	-	165,000	86,917	46,277	31,806	165,000	-	-
451	65002	44,022	35,405	47,329	40,000	6,000	46,000	23,692	21,090	1,218	46,000	-	-
452	65003	230,136	278,775	246,330	210,000	8,560	218,560	153,769	39,417	25,374	218,560	-	-
453	65005	28,229	18,447	28,012	26,860	-	26,860	23,796	772	2,292	26,860	-	-

RC - 12	MAINTENANCE	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
72001	CONTRACTED JANITORIAL SERVICE	260,288	208,593	258,979	305,000	(13,000)	292,000	144,160	147,732	108	292,000	-	-
72012	ELECTRICAL	96,414	-	-	-	-	-	-	-	-	-	-	-
72013	INTERCOMMS AND CLOCKS	8,574	-	440	6,000	(2,560)	3,440	2,123	127	1,190	3,440	-	-
72014	PLUMBING	22,665	35,654	46,501	38,000	-	38,000	15,581	20,570	1,848	38,000	-	-
72016	CLASSROOMS/CORRIDORS/AUD	100,401	87,942	76,341	99,000	(3,500)	95,500	66,227	23,977	5,296	95,500	-	-
72019	MISCELLANEOUS REPAIRS	52,094	42,245	58,625	51,500	5,000	56,500	44,696	9,525	2,279	56,500	-	-
72021	SECURITY	154,302	85,584	92,519	95,000	(1,900)	93,100	81,045	11,940	115	93,100	-	-
72022	FIRE ALARMS/EXTING/SRINKLER	65,126	50,901	35,893	58,000	3,500	61,500	45,346	15,452	702	61,500	-	-
72023	NON MECHANICAL INSPECTIONS	51,467	33,716	36,602	65,000	(4,400)	60,600	40,857	18,420	1,323	60,600	-	-
72048	HVAC AIR CONDITIONER REPAIRS	124,579	128,881	198,878	145,609	7,500	153,109	82,544	69,213	1,352	153,109	-	-
74011	GLASS	7,015	11,427	10,351	10,500	-	10,500	6,252	3,248	1,000	10,500	-	-
74012	LUMBER	32,076	33,726	40,077	29,000	-	29,000	18,358	10,641	1	29,000	-	-
74013	HARDWARE	19,092	18,679	33,891	16,500	14,000	30,500	29,327	523	30,500	30,500	-	-
74014	PAINT	6,572	8,633	7,220	10,500	-	10,500	8,340	1,045	1,115	10,500	-	-
74015	OTHER BUILDING MATERIALS	3,455	2,172	6,351	5,000	(2,000)	3,000	2,911	89	-	3,000	-	-
74016	ELECTRICAL MATERIALS	66,142	58,747	41,376	70,000	(5,000)	65,000	35,818	8,911	20,271	65,000	-	-
74030	RESERVE FOR EMERGENCY REPAIR	70,582	105,871	80,354	40,000	5,000	45,000	102,616	20,794	(78,410)	71,000	-	(26,000)
83006	RENTAL OF TOOLS & EQUIPMENT	6,455	1,996	1,068	5,000	-	5,000	4,308	408	284	5,000	-	-
121000	IMPROVEMENT OF SITES	106,542	38,727	72,035	50,542	(10,200)	29,800	9,850	6,160	13,790	29,800	-	-
122000	IMPROVEMENT OF BUILDINGS	150,478	54,497	52,573	55,000	-	55,000	26,446	10,654	17,900	55,000	-	-
776	TOTAL OPERATING	2,088,684	1,653,395	1,787,945	1,778,237	7,000	1,785,237	1,139,831	533,668	112,738	1,811,237	-	(26,000)
777	EQUIPMENT												
73010	MAINTENANCE EQUIPMENT	89,357	16,976	-	19,790	-	19,790	13,054	-	6,736	19,790	-	-
73001	EQUIPMENT AND FURNITURE	75,231	37,820	25,179	45,000	(5,000)	40,000	32,212	4,893	2,895	40,000	-	-
481	TOTAL EQUIPMENT	164,589	54,796	25,179	64,790	(5,000)	59,790	45,266	4,893	9,631	59,790	-	-
482	TOTAL MAINTENANCE	3,906,506	3,384,101	3,429,745	3,547,006	66,452	3,613,458	2,295,751	1,113,736	203,970	3,635,447	15.50	(21,989)
483	REVENUE												
484	REVENUE - BUILDING RENTAL	(89,267)	(54,013)	(21,563)	(93,600)	-	(93,600)	(20,678)	-	(87,680)	(78,580)	-	(15,020)
485	REVENUE - USE OF FIELDS	(143,197)	(71,109)	(208,920)	(151,562)	-	(151,562)	(173,103)	1,352	(175,166)	(173,166)	-	23,604
486	TOTAL REVENUE	(232,464)	(125,122)	(230,883)	(245,162)	-	(245,162)	(193,781)	1,352	(262,846)	(253,746)	-	8,584
490	NET MAINTENANCE BUDGET	3,674,043	3,258,979	3,198,862	3,301,844	66,452	3,368,296	2,101,970	1,115,088	(58,876)	3,381,701	15.50	(13,405)

[illegible]

RC - 14	ART	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21314	ELEMENTARY ART-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-
	TOTAL PERSONNEL	-	-	-	-	-	-	-	-	-	-	-	-
	OPERATING												
13035	SOFTWARE	1,776	2,102	1,944	6,543	-	6,543	6,256	-	287	6,543	-	-
23002	CLASSROOM REFERENCE	5,293	3,529	5,314	5,600	-	5,600	3,982	262	1,356	5,600	-	-
23003	PERIODICALS	268	50	190	270	-	270	205	-	65	270	-	-
24011	GENERAL TEACHING SUPPLIES	90,266	83,535	91,300	94,400	-	94,400	54,483	17,178	22,738	94,400	-	-
25003	PROFESSIONAL DEVELOPMENT	1,735	685	699	800	-	800	-	-	800	800	-	-
72044	REPAIRS AND SERVICE CONTRACT	3,768	1,350	1,789	3,900	-	3,900	836	-	3,064	3,900	-	-
	TOTAL OPERATING	103,105	91,251	101,236	111,513	-	111,513	65,762	17,440	28,310	111,513	-	-
	EQUIPMENT												
73001	EQUIPMENT & FURNITURE	6,122	6,059	3,866	4,100	-	4,100	3,519	-	581	4,100	-	-
	TOTAL EQUIPMENT	6,122	6,059	3,866	4,100	-	4,100	3,519	-	581	4,100	-	-
	TOTAL ART	109,227	97,310	105,102	115,613	-	115,613	69,282	17,440	28,891	115,613	-	-

RC - 15	COMPUTER TECHNOLOGY	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
549	11031	DIRECTOR OF TECHNOLOGY	163,329	167,004	171,597	-	176,316	108,502	67,814	0	176,316	1.00	0
550	11044	TECHNOLOGY SUPPORT	649,590	666,923	686,656	935,197	(152,683)	481,668	301,043	3	782,714	9.00	-
551	21201	DIRECTOR OF INST. TECH	66,168	180,006	184,506	188,196	-	115,813	72,383	(0)	188,196	1.00	(0)
552	21501	PRINCIPAL/DIRECTOR SECRETARY	23,003	23,520	-	-	-	-	-	-	-	-	-
553	21603	TEACHER AIDE / COPY CENTER	86,106	82,544	73,997	45,108	-	24,037	17,875	3,196	45,108	1.00	-
554		TOTAL OPERATING	988,196	1,119,996	1,116,755	1,168,701	23,633	730,020	459,115	3,199	1,192,334	12.00	0
555		OPERATING											
556	12001	CONSULTANT SERVICES	141,897	189,189	92,006	100,000	-	47,176	23,908	28,916	100,000	-	-
557	13015	LOCAL TRAVEL	2,546	2,284	3,184	3,500	-	1,859	-	1,641	3,500	-	-
558	13035	SOFTWARE MAINTENANCE	723,014	786,280	786,205	915,643	3,965	887,993	5,493	26,122	919,608	-	-
559	24011	GENERAL TEACHING SUPPLIES	43,392	34,990	29,490	27,913	-	26,904	892	117	27,913	-	-
560	25013	TEMPORARY HOURLY SERVICES	14,119	15,115	15,350	15,000	-	6,680	-	8,320	15,000	-	-
561	25019	COMPUTER SOFTWARE & SUPPLIES	38,399	55,292	77,455	42,000	-	23,124	18,663	213	42,000	-	-
562	25029	STAFF DEVELOPMENT PROGRAM	15,918	16,109	18,868	20,000	-	2,268	-	17,732	20,000	-	-
563	64005	CELL PHONE	28,980	30,227	32,214	30,000	2,000	17,678	12,879	1,443	32,000	-	-
564	64006	WIDE AREA NETWORK	49,351	36,319	50,264	66,826	-	40,889	23,114	2,822	66,826	-	-
565	72035	RENTAL/DUPLICATORS AND COPIER	270,816	291,318	246,669	253,155	-	147,434	105,310	411	253,155	-	-
566	72044	REPAIRS AND SERVICE CONTRACT	64,029	105,121	145,596	85,000	-	12,034	72,686	281	85,000	-	-
567		TOTAL OPERATING	1,392,462	1,562,242	1,497,299	1,559,037	5,965	1,214,039	262,944	88,019	1,565,002	-	-
568		EQUIPMENT											
569	73400	NEW COMPUTER EQUIPMENT	731,494	762,246	375,019	850,699	-	862,951	(19,500)	7,248	850,699	-	-
570		SUBTOTAL COMPUTER TECHNOLOGY	3,112,152	3,444,484	2,989,073	3,578,437	29,598	2,807,010	702,559	98,466	3,608,035	0	0
571		REVENUE											
572	102010	REV. FROM TOWN FOR IT SERVIC	(203,071)	(212,644)	(216,929)	(223,408)	-	(223,408)	-	(223,408)	(223,408)	(Shortfall)	-
573		TOTAL COMPUTER TECHNOLOGY	2,909,081	3,231,841	2,772,145	3,355,029	29,598	2,583,602	702,559	(124,942)	3,384,627	0	0
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RC - 16	ADMINISTRATION	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
583	11011 SUPERINTENDENT	135,045	315,049	307,125	307,125	10,225	317,350	194,312	123,039	(0)	317,350	1.00	(0)
584	11032 EXECUTIVE ASSISTANT	94,368	96,491	98,662	98,662	1,973	100,635	61,929	38,706	-	100,635	1.00	(0)
585	21501 PRINCIPAL/DIRECTOR SECRETARY	43,979	43,844	44,725	45,618	-	45,618	28,072	17,545	0	45,618	0.60	0
586	TOTAL PERSONNEL	273,393	455,384	450,512	451,405	12,198	463,603	284,313	179,290	0	463,603	2.60	0
587													
588													
589													
590	OPERATING												
591	12001 CONSULTANT SERVICES	24,759	178,248	27,676	8,500	(5,000)	3,500	2,579	-	921	2,579	-	921
592	12004 LEGAL SERVICES	248,477	175,465	160,668	225,000	(28,100)	196,900	78,041	118,859	-	190,350	-	6,350
593	13003 OTHER BOARD EXPENSES	23,464	31,229	32,249	25,000	750	25,750	12,084	-	13,666	25,750	-	-
594	13011 MAILING EXPENSES	29,189	27,387	27,951	30,001	-	30,001	17,658	10,557	1,786	30,001	-	-
595	25001 GENERAL OFFICE SUPPLIES	26,952	28,192	28,126	30,000	-	30,000	10,465	7,095	12,440	30,000	-	-
596	25026 DUES AND MEMBERSHIPS	41,756	27,688	44,679	46,350	369	46,719	46,719	-	-	46,719	-	-
597	13017 PROFESSIONAL MEETINGS	2,259	2,595	502	3,000	-	3,000	570	-	2,430	3,000	-	-
598	13025 ADA/504 SUPPORT	-	4,031	-	-	-	-	-	-	-	-	-	-
599	25002 PROF LIBRARY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-
600	25003 PROFESSIONAL DEVELOPMENT	3,000	3,914	1,306	3,000	(3,000)	-	-	-	-	-	-	-
601	25014 PRINTING	21,700	10,757	15,912	20,000	(4,715)	15,285	5,950	5,250	4,085	15,285	-	-
602	83003 RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
603	TOTAL OPERATING	421,557	489,505	339,067	390,851	(39,696)	351,155	174,066	141,761	35,327	343,884	-	7,271
604													
605	EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
606													
607	TOTAL ADMINISTRATION	694,950	944,889	789,579	842,256	(27,498)	814,758	458,379	321,050	35,328	807,486	2.60	7,271
608													
609													

RC - 17	HEALTH	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	TRFRS ADI.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
610	11031 DIRECTOR - NURSES	101,023	103,296	106,395	4,245	110,640	68,086	42,554	-	110,640	1,000	0
611	41002 NURSES	611,224	626,948	639,260	3,794	656,576	358,132	298,444	-	656,576	9,000	0
612	41004 SUBSTITUTE NURSES	70,423	32,546	21,219	7,500	52,500	40,545	-	11,955	52,500	-	-
613	21501 PRINCIPAL/DIRECTOR SECRETARY	24,897	26,384	-	-	-	-	-	-	-	-	-
614	TOTAL HEALTH	807,567	789,174	766,874	15,539	819,716	466,763	340,997	11,955	819,716	10,000	0
615	OPERATING											
616	23003 PERIODICALS	452	187	97	-	500	-	-	500	500	-	-
617	25001 GENERAL OFFICE SUPPLIES	1,458	1,741	1,249	-	1,500	669	153	679	1,500	-	-
618	25002 PROF. LIBRARY PURCHASE	-	565	-	-	500	168	-	332	500	-	-
619	25003 PROFESSIONAL DEVELOPMENT	1,419	3,257	3,858	-	4,000	-	-	4,000	-	-	-
620	42001 HEALTH SUPPLIES	30,954	35,911	37,714	-	34,500	16,362	2,033	16,105	34,500	-	-
621	13015 LOCAL TRAVEL	320	-	-	-	500	-	-	500	500	-	-
622	42003 SCHOOL PHYSICIANS SERVICES	10,431	10,000	10,000	-	10,000	10,000	-	-	10,000	-	-
623	72031 AUDIOMETER REPAIRS	490	-	-	-	-	-	-	-	-	-	-
624	72044 REPAIRS AND SERVICE CONTRACT	1,636	1,486	942	-	1,600	420	-	1,180	1,600	-	-
625	TOTAL OPERATING	47,160	53,147	53,861	-	53,100	27,619	2,186	23,295	53,100	-	-
626	EQUIPMENT											
627	73007 REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-	-
628	123007 NEW HEALTH EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-
629	TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-
630	TOTAL HEALTH	854,727	842,321	820,734	15,539	872,816	494,382	343,183	35,250	872,816	10,000	0
631												
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633												
634												
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RC 18	PERSONNEL	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
637	11013 BURSAR/ADMINISTRATIVE ASSIST	0	-	-	147,164	(147,164)	-	-	-	-	-	-	-
638	11015 DIRECTOR OF HUMAN RESOURCES	192,896	199,647	205,137	205,137	7,693	212,830	130,972	81,858	(0)	212,830	1.00	(0)
639	11022 HR COORDINATOR	93,240	95,338	97,483	-	99,920	99,920	61,489	38,431	(0)	99,920	1.00	(0)
640	11020 BENEFITS COORDINATOR	35,459	36,250	38,069	38,069	952	39,021	24,013	15,008	(0)	39,021	0.50	(0)
641	11024 TURNOVER-REGULAR	-	-	-	(608,944)	608,944	(0)	-	-	(0)	-	-	(0)
642	11027 CONTRACT SUPPORT	-	-	-	114,500	(114,500)	-	-	-	-	-	-	(0)
643	11028 CERT STAFF COLUMN CHANGE	-	-	-	60,340	(42,232)	18,108	-	-	-	-	-	-
644	101050 TEAM MENTOR STIPENDS	18,182	14,975	18,589	-	20,000	20,000	2,864	2,095	15,041	20,000	-	-
645	21300 LONG TERM SUBSTITUTES	739,867	478,385	938,898	475,000	151,966	626,966	293,470	44,136	289,360	626,966	-	-
646	21301 TEACHER IN RESIDENCE	-	-	-	94,369	281	94,650	53,445	41,204	0	94,650	2.00	-
647	21302 SUBSTITUTES-PROFESSIONAL DEV	27,023	15,501	13,086	50,000	(30,000)	20,000	7,846	-	12,154	20,000	-	-
648	21501 PRINCIPAL/DIRECTOR SECRETARY	24,047	24,233	49,100	-	49,681	49,681	30,573	19,108	0	49,681	0.77	-
649	BUDGET CONTROL	-	-	-	289,780	(246,313)	43,467	-	-	43,467	-	-	43,467
650	TOTAL PERSONNEL	1,130,714	864,336	1,360,362	865,415	359,228	1,224,643	604,672	241,840	378,131	1,181,176	\$27	43,467
651	OPERATING	-	-	-	-	-	-	-	-	-	-	-	-
652	25026 DUES AND MEMBERSHIPS	250	250	225	22,200	(11,869)	10,331	10,225	-	106	10,331	-	-
653	13014 RECRUITMENT	17,406	1,650	18,948	20,000	-	20,000	13,899	-	6,102	20,000	-	-
654	13015 LOCAL TRAVEL	340	947	-	500	-	500	-	-	500	500	-	-
655	25028 TUITION REIMBURSEMENT	26,100	27,000	36,940	50,000	-	50,000	19,029	17,060	13,911	50,000	-	-
656	25029 STAFF DEVELOPMENT PROGRAM	48,203	43,331	35,109	26,500	-	26,500	11,288	6,350	8,862	26,500	-	-
657	TOTAL OPERATING	92,298	73,178	91,222	119,200	(11,869)	107,331	54,440	23,410	29,481	107,331	-	-
658	TOTAL PERSONNEL	1,223,012	937,514	1,451,584	984,615	347,359	1,331,974	659,112	265,250	407,611	1,288,507	5.27	43,467
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RC - 19	CURRICULUM	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
665	21202	207,533	214,797	214,797	214,797	8,055	222,852	137,140	85,712	0	222,852	1.00	0
666	21201	-	-	-	-	196,800	196,800	121,108	75,692	0	196,800	1.00	0
667	1912006	-	-	-	-	83,825	83,825	38,982	44,843	0	83,825	1.00	-
668	21220	4,482	4,572	4,572	-	4,609	4,609	2,514	2,095	-	4,609	-	-
669	1912058	285,353	297,774	201,671	305,049	(305,049)	-	-	-	-	-	-	-
670	1912009	1,217,293	1,194,638	1,236,464	1,287,558	(27,416)	1,260,142	621,085	612,701	26,356	1,260,142	13.50	-
671	21312	119,745	114,157	131,007	121,080	-	121,080	27,639	-	93,441	121,080	-	-
672	21405	4,482	4,572	4,572	4,609	-	4,609	2,514	2,095	-	4,609	-	-
673	11032	71,792	72,415	75,375	71,575	5,984	77,559	48,448	28,561	550	77,559	1.00	-
674	TOTAL PERSONNEL	1,910,680	1,902,926	1,868,458	2,004,668	(33,192)	1,971,476	999,429	851,700	120,348	1,971,476	17.50	0
675	OPERATING												
676	12001	30,000	47,650	44,935	23,400	40,000	63,400	13,000	50,000	400	63,400	-	-
677	25026	1,640	2,535	3,971	6,291	68	6,359	6,340	-	19	6,359	-	-
678	13015	5,868	133	292	7,500	(2,500)	5,000	43	-	4,957	5,000	-	-
679	22001	244,252	292,912	53,352	94,252	2,625	96,877	92,101	2,882	1,895	96,877	-	-
680	23004	7,054	7,697	21,929	13,250	-	13,250	4,862	114	8,274	13,250	-	-
681	23006	-	13,151	6,633	12,200	-	12,200	946	495	10,759	12,200	-	-
682	24012	24,301	28,905	29,432	29,000	-	29,000	6,670	454	21,876	29,000	-	-
683	25003	119,166	91,876	113,814	114,495	-	114,495	29,465	20,951	64,079	114,495	-	-
684	52004	5,509	5,403	-	7,500	-	7,500	-	-	7,500	7,500	-	-
685	25005	25,952	22,477	28,206	25,420	-	25,420	23,601	-	1,819	25,420	-	-
686	TOTAL OPERATING	463,741	512,938	302,565	333,308	40,193	373,501	177,028	74,895	121,578	373,501	-	-
687	TOTAL CURRICULUM	2,374,421	2,415,864	2,171,023	2,337,976	7,001	2,344,977	1,176,456	926,595	241,926	2,344,977	17.50	0
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RC - 20	FINANCE	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST.	CURR STF	YR. END EST.
693	11014 DIRECTOR OF FINANCE	192,896	174,057	209,070	209,070	7,840	216,910	133,483	83,427	0	216,910	1.00	0
694	11021 PAYROLL / BENEFITS COORDINATOR	35,753	36,256	38,069	38,069	952	39,021	24,013	15,008	(0)	39,021	0.50	(0)
695	11022 ASSISTANT DIRECTOR FINANCE	104,033	115,574	182,149	226,267	6,316	232,783	143,251	89,532	0	232,783	2.00	0
696	11025 ACCOUNTANT	76,688	78,413	80,177	-	-	-	-	-	-	-	-	-
697	11042 ACCOUNTS PAYABLE	71,468	73,336	71,882	74,150	-	74,150	45,631	28,519	(0)	74,150	1.00	(0)
698	11043 TRANSPORTATION COORDINATOR	71,569	73,179	74,826	74,826	2,058	76,884	47,313	29,571	(0)	76,884	1.00	(0)
699	11032 EXECUTIVE ASSISTANT	34,853	35,636	39,007	40,000	1,500	41,500	23,539	15,962	(0)	41,500	0.50	(0)
700	TOTAL PERSONNEL	587,261	586,451	695,180	662,382	18,866	681,248	419,230	262,019	(0)	681,248	6.00	(0)
701	OPERATING												
702	12005 AUDITING SERVICES	21,493	22,045	21,252	23,000	-	23,000	21,736	-	1,264	21,736	-	1,264
703	13015 LOCAL TRAVEL	93	-	-	250	-	250	-	-	250	250	-	-
704	25026 SCHOOL DISTRICT MEMBERSHIPS	-	1,079	975	1,150	-	1,150	1,150	-	-	1,150	-	-
705	25003 PROFESSIONAL DEVELOPMENT	8,453	-	-	-	-	-	-	-	-	-	-	-
706	25013 TEMPORARY HOURLY SERVICES	7,101	14,572	-	-	-	-	-	-	-	-	-	-
707	TOTAL OPERATING	37,140	37,696	22,227	24,400	-	24,400	22,886	-	1,514	23,136	-	1,264
708	NET FINANCE BUDGET	624,400	624,147	717,407	686,782	18,866	705,648	442,116	262,019	1,514	704,384	6.00	1,264
709													
710													
711													
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RC - 21	LIBRARY	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
714	21220	-	2,613	2,613	-	-	-	-	-	-	-	-	714
715	TOTAL PERSONNEL	-	2,613	2,613	-	-	-	-	-	-	-	-	715
716													716
717													717
718													718
719													719
720	OPERATING												720
721	23001 ACCESSIONS	97,576	93,193	86,927	70,460	(1,612)	68,848	23,669	16,717	28,462	68,848		721
722	23003 PERIODICALS	7,590	7,697	8,345	8,545	782	9,327	6,506	339	2,483	9,327		722
723	23004 RESOURCE MATERIALS	19,490	9,580	17,340	18,050	(3,000)	15,050	4,924	1,668	8,459	15,050		723
724	23005 ONLINE SUBSCRIPTIONS	34,629	34,979	36,537	38,090	5,500	43,590	35,715	1,800	6,075	43,590		724
725	23007 OTHER LIBRARY EXPENSES	7,755	6,474	9,179	8,390	(1,171)	7,219	2,939	1,885	2,395	7,219		725
726	25002 PROF. LIBRARY PURCHASE	1,155	889	1,038	1,770	(500)	1,270	226	-	1,044	1,270		726
727	25026 DUES AND MEMBERSHIPS	2,594	2,576	2,728	3,530	-	3,530	1,954	-	1,576	3,530		727
728	13035 SOFTWARE	4,554	239	710	1,400	-	1,400	-	-	1,400	1,400		728
729	72044 REPAIRS AND SERVICE CONTRACT	1,080	1,189	-	-	-	-	-	-	-	-		729
730	83003 RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		730
731	TOTAL OPERATING	176,423	156,815	163,004	150,235	-	150,235	75,934	22,408	51,893	150,235		731
732	EQUIPMENT												732
733	73001 EQUIPMENT & FURNITURE	6,193	410	1,002	2,100	117	2,217	-	2,217	0	2,217		733
734	TOTAL EQUIPMENT	6,193	410	1,002	2,100	117	2,217	-	2,217	0	2,217		734
735													735
736	TOTAL LIBRARY	182,616	159,838	166,620	152,335	117	152,452	75,934	24,624	51,894	152,452		736
737													737

RC - 22	TECHNOLOGY EDUCATION	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
738	23002 CLASSROOM REFERENCE	89	-	-	400	-	400	300	-	100	400	-	738
739	23003 PERIODICALS	12	120	120	175	-	175	65	-	110	175	-	739
740	24011 GENERAL TEACHING SUPPLIES	33,333	30,682	97,247	48,675	-	48,675	23,725	9,312	15,639	48,675	-	740
741	25001 MISC OFFICE SUPPLIES	706	-	776	850	-	850	540	299	11	850	-	741
742	25003 PROFESSIONAL DEVELOPMENT	1,200	1,190	785	2,700	-	2,700	1,255	-	1,445	2,700	-	742
743	72044 REPAIRS AND SERVICE	582	1,822	2,850	3,200	-	3,200	-	-	3,200	3,200	-	743
744	TOTAL OPERATING	35,922	33,814	101,777	56,000	-	56,000	25,884	9,611	20,505	56,000	-	744
745	EQUIPMENT												745
746	73400 EQUIPMENT-TECHNOLOGY	1,877	8,688	4,533	4,000	-	4,000	3,871	-	129	4,000	-	746
747	123008 EQUIPMENT-NEW TECHNOLOGY	2,559	-	-	-	-	-	-	-	-	-	-	747
748	TOTAL EQUIPMENT	4,436	8,688	4,533	4,000	-	4,000	3,871	-	129	4,000	-	748
749	TOTAL TECH. EDUCATION	40,358	42,502	106,310	60,000	-	60,000	29,755	9,611	20,634	60,000	-	749
750													750
751													751
752													752
753													753
754													754

RC - 23 CONTINUING EDUC/SUMMER SCHOL	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21201 DIRECTOR	26,738	24,646	26,882	27,421	-	27,421	19,705	5,796	1,921	27,421		-
21501 PRINCIPAL/DIRECTOR SECRETARY	28,801	29,229	29,817	30,412	-	30,412	18,715	11,697	0	30,412	0.40	0
PERSONNEL	55,539	53,876	56,699	57,833	-	57,833	38,419	17,492	1,921	57,833	0.40	0
OPERATING												
12001 CONSULTANT SERVICES	381,499	431,834	84,614	470,000	(40,021)	429,979	425,365	-	4,614	425,365		4,614
13011 MAILING EXPENSES	250	400	400	500	-	500	100	-	100	500		-
25001 GENERAL OFFICE SUPPLIES	2,556	4,120	-	7,500	(4,016)	3,484	420	-	3,064	720		2,764
24011 GENERAL TEACHING SUPPLIES	36,953	10,122	1,821	40,000	(24,395)	15,605	14,554	-	1,051	14,554		1,051
24010 ADULT ED. CONTRACTED SERVICES	18,700	7,000	9,926	12,500	-	12,500	-	-	12,500	12,500		-
25014 PRINTING	5,701	1,198	3,979	3,500	-	3,500	1,334	-	2,166	2,000		1,500
TOTAL OPERATING	445,659	454,675	100,740	534,000	(68,432)	465,568	442,073	-	23,495	455,639		9,929
TOTAL CONT. ED/SUM. SCHOOL	501,198	508,550	157,439	591,833	(68,432)	523,401	480,492	17,492	25,416	513,471	0.40	9,930
REVENUE												
31006 REVENUE - CONTINUING EDUCATIO	-	-	-	-	-	-	-	-	-	-		-
31005 REVENUE - SUMMER SCHOOL	(621,433)	(197,435)	(121,335)	(700,000)	40,021	(659,979)	(659,979)	-	(659,979)	(659,979)		(0)
TOTAL REVENUE	(621,433)	(197,435)	(121,335)	(700,000)	40,021	(659,979)	(659,979)	-	(659,979)	(659,979)		(0)
NET EXPENSE SUM&CONT. ED	(120,235)	311,116	36,104	(108,167)	(28,411)	(136,578)	(179,486)	17,492	(634,562)	(146,507)		9,929

RC - 24	SPECIAL EDUCATION	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
779	21202	207,533	214,797	220,704	7,725	228,429	140,572	87,857	0	228,429	1.00	0
780	21211	326,228	328,215	341,860	-	348,678	214,501	134,177	(0)	348,678	2.00	(0)
781	21102	-	-	-	-	710,058	327,720	382,340	(2)	710,060	5.00	(2)
782	21215	267,316	238,953	282,994	288,654	288,654	133,225	155,429	(0)	288,654	2.00	(0)
783	21220	-	-	-	(230,924)	-	-	-	-	-	-	-
784	21302	164,872	82,898	104,057	(8,000)	157,000	65,766	24,849	66,385	157,000	-	-
785	21303	4,814,594	4,867,229	4,850,632	(229,793)	4,946,843	2,366,431	2,535,197	45,214	4,946,843	59.00	-
786	21304	239,624	181,190	227,457	(1,000)	217,000	120,473	-	96,527	217,000	-	-
787	21307	1,536,771	1,702,788	1,649,311	(26,251)	1,793,613	874,151	919,375	86	1,793,613	17.50	-
788	21308	866,160	837,531	922,451	-	1,063,635	861,567	-	202,068	1,063,635	-	-
789	21403	938,412	909,970	943,652	29,973	1,003,810	483,657	520,151	3	1,003,810	11.60	-
790	21404	253,698	228,031	231,451	(54,355)	180,567	83,339	97,228	0	180,567	2.00	-
791	21407	430,850	453,088	514,959	-	-	-	-	-	-	-	-
792	21408	22,410	21,395	22,860	-	-	-	-	-	-	-	-
793	21409	155,156	158,648	162,218	3,244	165,462	83,310	82,152	0	165,462	2.00	-
794	21410	113,973	116,537	119,159	2,383	121,542	56,096	65,446	0	121,542	1.00	-
795	21501	411,527	392,836	358,280	-	361,464	218,727	142,736	0	361,464	5.33	-
796	21603	2,712,531	2,912,501	3,029,893	(32,855)	3,243,966	1,747,707	1,463,742	32,518	3,243,966	82.50	-
797	21605	87,839	77,600	76,611	(9,000)	117,733	51,002	50,056	16,675	117,733	3.00	-
798	41002	270,753	249,653	268,421	-	291,876	157,672	132,207	1,997	291,876	4.00	-
799	41003	-	-	-	-	-	-	-	-	-	-	-
800	41004	-	30,984	15,677	-	15,000	11,923	-	3,077	15,000	-	-
801	TOTAL PERSONNEL	13,860,248	14,004,842	14,342,431	(260,199)	15,255,330	7,997,839	6,792,943	464,547	15,255,332	197.93	(3)
802												
803												
804												
805												

806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842
OPERATING		ACTUAL 2018 - 2020	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.																								
12001	CONSULTANT SERVICES	1,378,446	1,203,547	1,348,791	1,415,446	-	619,553	598,730	197,163	1,415,446	-	-																								
21305	CONTRACTED SPEECH	786,386	659,359	840,306	734,064	152,125	886,189	473,786	1,326	886,189	-	-																								
21309	CONT. OCCUPATIONAL THERAPY	803,411	772,093	804,770	855,511	(30,000)	825,511	432,576	1,065	825,511	-	-																								
21311	CONTRACTED PHYSICAL THERAPY	265,125	255,375	307,202	295,625	30,000	325,625	138,366	5,976	325,625	-	-																								
12004	LEGAL SERVICES	299,040	207,065	172,919	290,000	(40,000)	250,000	149,540	23,600	230,000	-	20,000																								
22001	TEXTBOOKS-NEW	23,971	5,494	3,156	5,500	-	5,500	2,276	3,224	5,500	-	-																								
22003	TEXTBOOKS-CONSUMABLES	6,016	4,199	3,775	5,120	-	5,120	912	4,208	5,120	-	-																								
23003	PERIODICALS	-	-	-	-	-	-	-	-	-	-	-																								
24011	GENERAL TEACHING SUPPLIES	67,441	50,926	55,422	52,000	-	52,000	2,563	13,462	52,000	-	-																								
24013	SPECIAL EDUCATION TESTING	62,756	53,128	52,747	53,350	-	53,350	447	25,964	53,350	-	-																								
25003	PROFESSIONAL DEVELOPMENT	144,357	120,081	148,200	150,000	-	150,000	25,200	87,984	150,000	-	-																								
13015	LOCAL TRAVEL EXPENSE	2,058	2,218	78	2,000	-	2,000	56	1,944	2,000	-	-																								
25011	PUPIL EVALUATION	325,986	216,051	177,496	210,000	-	210,000	20,702	147,588	210,000	-	-																								
25026	DUES AND MEMBERSHIPS	1,460	800	960	1,000	-	1,000	595	405	1,000	-	-																								
13035	SOFTWARE	39,258	39,111	30,971	40,000	-	40,000	949	28,730	40,000	-	-																								
52002	IN-DISTRICT SPECIAL ED TRANS	868,881	775,621	698,935	877,645	(14,285)	863,360	384,068	27,086	863,360	-	-																								
52003	O-O-D SPECIAL ED TRANSPORTATION	466,889	482,518	265,097	374,439	58,085	432,524	239,874	36,790	432,524	-	-																								
72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-																								
141001	TUITION-PUBLIC SCHOOLS	135,765	262,219	133,696	165,000	53,192	218,192	104,150	-	218,192	-	-																								
143001	TUITION-NON PUBLIC SCHOOLS	7,073,659	6,686,475	6,547,084	6,576,448	(53,192)	6,523,256	2,194,782	1,452,380	6,523,256	-	-																								
TOTAL OPERATING		12,750,906	11,798,282	11,591,601	12,103,148	155,925	12,259,073	5,434,445	4,765,733	2,058,895	12,239,073	20,000																								
EQUIPMENT																																				
73400	EQUIPMENT-TECHNOLOGY	30,318	20,537	29,535	30,000	5,000	35,000	27,731	2,321	4,948	35,000	-																								
TOTAL EQUIPMENT		30,318	20,537	29,535	30,000	5,000	35,000	27,731	2,321	4,948	35,000	-																								
GRAND TOTAL SPECIAL EDUCATIO		26,641,472	25,823,660	25,963,567	27,648,677	(99,274)	27,549,403	13,460,015	11,560,998	2,528,390	27,529,405	19,998																								
REVENUE												Surplus/																								
143003	EARLY LEARNING PROGRAM TUITION	-	-	-	-	-	-	-	-	-	-	(Shortfall)																								
143002	EXCESS COST REIMBURSEMENT	(3,427,518)	(2,566,258)	(2,695,922)	(2,241,772)	-	(2,241,772)	-	(2,482,730)	(2,482,730)	-	240,938																								
840	REVENUE	(3,427,518)	(2,566,258)	(2,695,922)	(2,241,772)	-	(2,241,772)	-	(2,482,730)	(2,482,730)	-	240,938																								
NET SPECIAL EDUCATION EXPENSE		23,213,954	23,257,402	23,267,645	25,406,995	(99,274)	25,307,631	13,460,015	11,560,998	45,660	25,046,675	260,956																								

836	837	838	839	840	841	842
REVENUE			2018 - 2019	2019 - 2020	2019 - 2020	2019 - 2020
143003	EARLY LEARNING PROGRAM TUITION		-	-	-	-
143002	EXCESS COST REIMBURSEMENT		(3,437,518)	(2,566,258)	(2,695,922)	(2,482,730)
REVENUE			(3,437,518)	(2,566,258)	(2,695,922)	(2,482,730)
NET SPECIAL EDUCATION EXPENSE			23,213,954	23,257,402	23,267,645	25,046,675
Surplus/						(Shortfall)
837						
838						
839						
840						
841						
842						

[illegible]

849	HEATING FUEL													849
850	63001	HEAT - RC25	19,053	17,607	16,184	14,853	2,152	17,004	4,296	12,708	17,004	-	850	
851	63002	PROPANE	-	-	7,603	-	-	-	-	-	-	-	851	
852	2530108	HEAT-DHS	214,350	111,422	116,084	110,000	18,650	128,650	59,442	69,208	128,650	-	852	
853	2530307	HEAT-MIDDLESEX	108,362	56,994	79,152	67,000	17,022	84,022	35,559	48,463	84,022	-	853	
854	2530506	HEAT-HINDLEY	31,358	23,097	33,315	30,000	4,728	34,728	14,759	19,969	34,728	-	854	
855	2530706	HEAT-HOLMES	29,563	46,797	26,978	30,000	(1,062)	28,938	12,516	16,422	28,938	-	855	
856	2530806	HEAT-OX RIDGE	56,445	55,984	50,304	45,000	5,394	50,394	20,580	29,814	50,394	-	856	
857	2530906	HEAT-TOKENEKE	31,987	36,330	43,315	40,000	(1,315)	38,685	11,094	27,591	38,685	-	857	
858	2531006	HEAT-TOKENEKE	39,871	38,856	39,849	30,000	-	30,000	10,389	16,507	27,295	2,705	858	
859	TOTAL HEATING FUEL													2,705
860			\$30,989	393,085	412,785	366,853	45,569	412,421	168,635	241,081	409,716		860	
861													861	
862	UTILITIES													862
64001	WATER - RC25	17,023	13,401	4,443	11,116	(3,600)	7,516	1,296	6,220	7,516	-	-	863	
64001	WATER - DHS	25,488	30,119	23,439	25,000	-	25,000	11,109	13,891	25,000	-	-	864	
64001	WATER - MIDDLESEX	15,677	19,057	15,734	17,500	-	17,500	6,999	10,501	17,500	-	-	865	
64001	WATER - HINDLEY	5,854	4,984	5,746	5,500	-	5,500	2,522	2,978	5,500	-	-	866	
64001	WATER - HOLMES	8,134	9,490	7,332	7,500	1,300	8,800	3,227	5,573	8,800	-	-	867	
64001	WATER - OX RIDGE	5,076	5,146	5,618	5,750	-	5,750	2,780	2,970	5,750	-	-	868	
64001	WATER - ROYLE	6,942	7,220	6,333	7,000	-	7,000	2,537	4,463	7,000	-	-	869	
64001	WATER - TOKENEKE	9,404	11,874	11,035	10,500	2,300	12,800	4,562	8,238	12,800	-	-	870	
870	TOTAL WATER													870
870		93,598	101,289	79,679	89,866	-	89,866	35,033	54,833	89,866	-	-	871	
64002	ELECTRICITY - RC25	90,689	39,308	42,885	96,909	(47,375)	49,535	20,306	23,877	46,683	2,852	-	872	
64002	ELECTRICITY - GEN & SOLAR DHS	499,364	491,931	449,651	495,000	-	495,000	253,453	240,262	493,715	1,285	-	873	
64002	ELECTRICITY - MIDDLESEX	216,859	164,750	180,016	188,124	1,082	189,206	98,827	90,378	189,205	1	-	874	
64002	ELECTRICITY - HINDLEY	59,325	48,811	55,551	58,500	724	59,224	29,503	29,721	59,224	-	-	875	
64002	ELECTRICITY - HOLMES	52,923	47,106	47,244	51,000	-	51,000	26,072	23,713	49,785	1,215	-	876	
64002	ELECTRICITY - GEN & SOLAR OX RIDGE	80,988	110,699	119,456	120,805	-	120,805	57,150	63,258	120,408	397	-	877	
64002	ELECTRICITY - ROYLE	43,166	41,027	50,691	51,000	-	51,000	20,461	26,831	50,292	708	-	878	
64002	ELECTRICITY - TOKENEKE	133,261	150,185	193,589	144,595	-	144,595	70,669	68,161	138,830	5,765	-	879	
879	TOTAL ELECTRICITY													12,222
879		1,176,575	1,093,818	1,139,082	1,205,933	(45,569)	1,160,365	579,440	1,47,722	566,202	1,148,143	-	879	

		ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
880	64003	TELEPHONE - RC25	64,510	69,395	59,814	65,200	(2,000)	63,200	31,181	31,825	194	63,006	194
881	64003	TELEPHONE - DHS	-	-	-	-	-	-	-	-	-	-	-
882	64003	TELEPHONE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-
883	64003	TELEPHONE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-
884	64003	TELEPHONE - HOLMES	-	-	-	-	-	-	-	-	-	-	-
885	64003	TELEPHONE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-
886	64003	TELEPHONE - ROYLE	-	-	-	-	-	-	-	-	-	-	-
887	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-
888	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-
889	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-
890	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-
891	64004	SEWER SERVICE - RC25	64,510	69,395	59,814	65,200	(2,000)	63,200	31,181	31,825	194	63,006	194
892	64004	SEWER SERVICE - DHS	36,253	46,799	39,864	51,418	(5,758)	45,660	45,399	-	260	45,399	260
893	64004	SEWER SERVICE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-
894	64004	SEWER SERVICE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-
895	64004	SEWER SERVICE - HOLMES	-	-	-	-	-	-	-	-	-	-	-
896	64004	SEWER SERVICE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-
897	64004	SEWER SERVICE - ROYLE	-	-	-	-	-	-	-	-	-	-	-
898	64004	SEWER SERVICE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-
899	64004	SEWER SERVICE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-
900		TOTAL SEWER SERVICE	36,253	46,799	39,864	51,418	(5,758)	45,660	45,399	-	260	45,399	260
901		TOTAL UTILITIES	1,370,936	1,311,301	1,318,440	1,412,417	(53,327)	1,359,090	691,054	652,860	15,176	1,346,414	12,676
902		INSURANCE											
903	82001	PROPERTY INSURANCE	194,654	182,870	186,821	196,160	(11,573)	184,587	136,985	-	47,602	183,687	900
904	82002	WORKERS COMPENSATION	317,182	301,733	290,234	302,052	(50,000)	252,052	173,582	70,330	8,140	243,912	8,140
905	82003	HEALTH INSURANCE	10,940,600	11,385,127	12,272,703	13,179,581	-	13,179,581	9,102,611	3,719,079	357,891	13,179,581	-
906	82004	GENERAL LIABILITY INSURANCE	15,750	14,600	16,688	15,882	(1,400)	14,482	13,801	-	681	13,801	681
907	82006	STUDENT ATHLETIC INSURANCE	129,960	123,834	105,259	109,469	(10,000)	99,469	99,037	-	432	99,037	432
908	82007	UNEMPLOYMENT COMPENSATION	40,522	74,004	112,230	60,000	-	60,000	35,987	23,353	660	60,000	-
909		TOTAL INSURANCE	11,638,668	12,082,166	12,983,935	13,863,144	(72,973)	13,790,171	9,562,003	3,812,762	415,406	13,780,018	10,154
910		RETIREMENT											
911	84001	RETIREMENT	1,033,478	1,010,789	1,376,078	1,467,210	-	1,467,210	1,467,210	-	-	1,467,210	-
912	84002	FICA/MEDICARE	1,858,074	1,947,793	1,980,716	2,027,798	-	2,027,798	1,136,351	-	891,447	2,027,798	-
913	84004	OTHER POST EMPLOYMENT BENEFIT	389,291	422,131	268,434	310,866	-	310,866	310,866	-	-	310,866	-
914		TOTAL RETIREMENT	3,280,843	3,380,713	3,625,228	3,805,874	-	3,805,874	2,914,427	-	891,447	3,805,874	-
915		TOTAL FIXED COSTS	18,888,707	19,399,665	20,490,866	21,883,745	(80,731)	21,803,014	14,515,912	5,893,689	1,393,412	21,751,479	51,535
916		REVENUE											
917	84005	REVENUE - OPEB DISTRIBUTION	(328,205)	(337,671)	(197,642)	(228,763)	-	(228,763)	-	-	(228,763)	-	-
918	84006	MEDICAID REIMBURSEMENT	(6,295)	(7,138)	(9,696)	(5,000)	-	(5,000)	(7,188)	517	(7,500)	(7,500)	2,500
919		NET FIXED COSTS	18,554,207	19,054,856	20,283,528	21,649,982	(80,731)	21,569,251	14,508,725	5,894,206	1,157,149	21,515,216	54,035

RC - 26	EARLY LEARNING PROGRAM	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.		
925	21201	DIRECTOR OF ELP	153,746	157,205	161,135	164,358	-	164,358	101,143	63,215	0	164,358	1.00	0	
926	21302	SUBSTITUTE TEACHERS	12,350	7,800	6,841	10,000	-	10,000	7,050	2,950	10,000	-	-	929	
927	21303	SPECIAL CLASS TEACHERS	692,359	750,740	768,860	808,976	(7,839)	801,137	380,502	420,634	0	801,137	9.00	0	
928	21603	TEACHER AIDES	625,513	541,199	581,105	644,540	21,405	665,945	342,579	291,548	31,817	650,945	17.00	15,000	
929		TOTAL PERSONNEL	1,483,969	1,456,944	1,517,941	1,627,874	13,566	1,641,440	831,275	775,397	34,768	1,626,439	27.00	15,000	
930														932	
931														933	
932	22003	TEXTBOOKS-CONSUMABLES	811	3,108	1,003	5,500	(2,921)	2,579	2,573	6	2,579	-	-	934	
933	24011	GENERAL TEACHING SUPPLIES	5,466	2,096	5,365	6,000	2,921	8,921	6,788	304	1,829	8,921	-	935	
934	24013	SPECIAL EDUCATION TESTING	484	-	317	500	-	500	172	155	173	500	-	936	
935	25003	PROFESSIONAL DEVELOPMENT	11,463	3,464	9,795	10,000	-	10,000	5,000	4,000	1,000	10,000	-	937	
936	25026	DUES AND MEMBERSHIPS	-	-	-	-	-	-	-	-	-	-	-	938	
937		TOTAL OPERATING	18,225	8,668	16,480	22,000	-	22,000	14,533	4,458	3,009	22,000	-	939	
938													-	940	
939	73001	EQUIPMENT AND FURNITURE	792	1,231	209	1,000	(117)	883	516	367	883	-	-	941	
940	73020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	942	
941		TOTAL EQUIPMENT	792	1,231	209	1,000	(117)	883	516	367	883	-	-	943	
942														944	
943		TOTAL EARLY LEARNING PROGRAM	1,502,985	1,466,843	1,534,629	1,650,874	13,449	1,664,323	846,325	779,855	38,143	1,649,322	27.00	15,000	
944														945	
945	143003	ELP TUITION	(336,621)	(275,921)	(235,631)	(340,470)	-	(340,470)	(153,224)	-	(153,224)	(298,380)	-	(42,090)	946
946		TOTAL ELP TUITION	(336,621)	(275,921)	(235,631)	(340,470)	-	(340,470)	(153,224)	-	(153,224)	(298,380)	-	(42,090)	947
947														948	
948		TOTAL EARLY LEARNING PROGRAM	1,166,365	1,190,921	1,298,999	1,310,404	13,449	1,323,853	693,101	779,855	(115,080)	1,350,942	27.00	(27,090)	949
949														950	
950														951	
951														952	
952														953	

RC - 28	COVID EXPENSES	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
954	2810503	HINDLEY 3rd GRADE TEACHER	-	-	66,169	-	-	-	-	-	-	-	-
955	2810702	HOLMES 2nd GRADE TEACHER	-	-	113,025	-	-	-	-	-	-	-	-
956	2810704	HOLMES 4th GRADE TEACHER	-	-	-	-	-	-	-	-	-	-	-
957	2810803	OX RIDGE 3rd GRADE TEACHER	-	-	-	-	-	-	-	-	-	-	-
958	2810901	ROYLE 1st GRADE TEACHER	-	-	-	-	-	-	-	-	-	-	-
959	2810904	ROYLE 4th GRADE TEACHER	-	-	54,396	-	-	-	-	-	-	-	-
960	2811005	TOKENEKE 5th GRADE TEACHER	-	-	63,396	-	-	-	-	-	-	-	-
961	21302	SUBSTITUTE TEACHERS	-	-	45,756	-	34,000	5,568	-	28,432	34,000	-	-
962	21602	CAMPUS MONITORS	-	-	82,458	-	-	-	-	-	-	-	-
963	21603	LUNCH MONITORS	-	-	160,000	-	-	-	-	-	-	-	-
964	21607	LUNCH STAFF	-	-	388,811	-	-	-	-	-	-	-	-
965	11044	TECHNICIAN	-	-	-	-	-	-	-	-	-	-	-
966	41001	COVID COMPLIANCE OFFICER	-	-	35,000	-	-	1,250	3,750	(5,000)	5,000	-	(5,000)
967	41002	NURSE	-	-	14,243	-	-	-	-	-	3,200	-	(3,200)
968	41003	LPNS	-	-	180,074	-	-	-	-	-	-	-	-
969	41004	NURSE CONTACT TRACING	-	-	53,202	-	-	-	-	-	-	-	-
970	61001	PART TIME CUSTODIANS	-	-	115,423	-	-	-	-	-	-	-	-
971	61005	CUSTODIAL OVERTIME	-	-	90,658	-	-	-	-	-	-	-	-
972	21312	STAFF DEVELOPMENT	-	-	20,421	-	-	-	-	-	-	-	-
973		TOTAL PERSONNEL	-	-	1,483,032	-	34,000	6,818	3,750	23,432	42,200	-	(8,200)
974	12001	CONSULTANT SERVICES	-	-	98,747	-	-	-	-	-	-	-	-
975	23004	RESOURCE MATERIALS	-	-	69,531	-	-	-	-	-	-	-	-
976	13035	SOFTWARE	-	-	(0)	-	-	-	-	-	-	-	-
977	35000	POLICE AND FIRE SERVICES	-	-	33,884	-	-	-	-	-	-	-	-
978	42001	HEALTH SUPPLIES	-	-	-	-	10,000	8,249	-	1,751	10,000	-	-
979	52001	REGULAR PUPIL TRANSPORTATION	-	-	13,136	-	9,008	4,256	4,752	-	9,008	-	-
980	65001	CUSTODIAL SUPPLIES	-	-	120,000	-	-	-	-	-	-	-	-
981	72001	CONTRACTED JANITORIAL SERVICE	-	-	302,456	-	-	-	-	-	-	-	-
982	74030	EMERGENCY REPAIRS	-	-	135,965	-	-	-	-	-	-	-	-
983	82003	HEALTH INSURANCE	-	-	58,378	-	-	-	-	-	-	-	-
984	84001	RETIREMENT	-	-	41,582	-	-	-	-	-	-	-	-
985	101002	YMCA	-	-	127,560	-	-	-	-	-	-	-	-
986		TOTAL OPERATING	-	-	1,001,238	-	19,008	12,505	4,752	1,751	19,008	-	-
987	123021	NEW COMPUTER EQUIPMENT	-	-	12,756	-	-	-	-	-	-	-	-
988		TOTAL EQUIPMENT	-	-	12,756	-	-	-	-	-	-	-	-
989		TOTAL COVID REOPENING	-	-	2,497,025	-	53,008	19,523	8,502	25,183	61,208	-	(8,200)

**Darien Public Schools
Budget Projection for 2020-21**

Darien Public Schools														
Budget Projection for 2020-21														
EXPENSES														
Category	2018 - 2019	2019 - 2020	2019 - 2020	2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	CURR STF	Surplus/ (Shortfall)	
Personnel	63,568,228	64,829,458	67,289,036	67,289,036	68,958,116	(91,033)	68,867,083	35,595,512	31,464,545	1,807,026	68,770,353	773.25	96,729	
Operating	19,528,406	18,210,746	18,379,920	18,379,920	18,826,653	131,743	18,938,396	9,707,188	6,230,398	3,020,810	18,943,934	-	14,462	
Fixed	18,888,707	19,399,665	20,490,866	20,490,866	21,883,745	(80,731)	21,803,014	14,515,912	5,893,689	1,393,412	21,751,479	-	51,535	
Equipment	1,002,157	877,119	473,092	473,092	986,260	-	986,260	959,495	(8,596)	35,362	986,260	-	-	
GRAND TOTAL EXPENSES	102,987,497	103,316,988	106,632,914	106,632,914	110,654,774	(40,021)	110,614,753	60,778,108	43,580,036	6,256,610	110,452,026	773.25	162,727	
REVENUE														
RC-1 Student Parking Fees	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)	-	-	
RC-11 Summer School Field Use	(35,000)	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	-	
RC-12 Building Rental	(89,267)	(54,013)	(21,963)	(21,963)	(93,600)	-	(93,600)	(20,678)	-	(87,680)	(78,580)	-	(15,020)	
RC-12 Use of Fields	(143,197)	(71,109)	(208,920)	(208,920)	(151,562)	-	(151,562)	(173,103)	1,352	(175,166)	(175,166)	-	23,604	
RC-15 Revenue for IT Services	(203,071)	(212,644)	(216,929)	(216,929)	(223,408)	-	(223,408)	(223,408)	-	(223,408)	(223,408)	-	-	
RC-23 Continuing Education	-	-	-	-	-	-	-	-	-	-	-	-	-	
RC-23 Summer School	(621,433)	(197,435)	(121,335)	(121,335)	(700,000)	40,021	(659,979)	(659,979)	-	(659,979)	(659,979)	-	(0)	
RC-24 Excess Cost Grant	(3,427,518)	(2,566,258)	(2,695,922)	(2,695,922)	(2,241,772)	-	(2,241,772)	-	-	(2,482,730)	(2,482,730)	-	240,958	
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-	-	-	-	
RC-25 OPEB/Medicare Reimbursement	(334,500)	(344,809)	(207,338)	(207,338)	(233,763)	-	(233,763)	(7,188)	517	(236,263)	(236,263)	-	2,500	
RC-26 Early Learning Program	(336,621)	(275,921)	(235,631)	(235,631)	(340,470)	-	(340,470)	(153,224)	-	(153,224)	(298,380)	-	(42,090)	
GRAND TOTAL REVENUE	(5,201,607)	(3,768,189)	(3,719,038)	(3,719,038)	(4,030,575)	40,021	(3,990,554)	(1,283,579)	1,869	(4,064,449)	(4,200,505)	-	209,952	
NET BUDGET (Appropriation)														
	97,785,891	99,548,799	102,913,877	102,913,877	106,624,199	(0)	106,624,199	59,494,528	43,581,904	2,192,161	106,251,521	773.25	372,678	

1036	1037	RC - #	RESPONSIBILITY CENTER SUMMARY RC NAME	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQS.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.	1036
1038	1039	RC-1	DHS	12,935,206	13,315,806	13,306,542	14,039,775	13,937,744	7,108,842	6,637,671	191,231	13,918,715		19,029	1038
1040	1041	RC-2	FITCH ACADEMY	419,353	471,318	508,011	533,622	526,001	273,300	248,696	4,004	524,001		2,000	1039
1042	1043	RC-3	MMS	10,205,234	10,340,707	10,310,707	10,704,556	10,686,248	5,293,948	5,244,506	147,794	10,689,548		16,700	1040
1044	1045	RC-5	Hindley	3,604,442	3,635,150	3,597,988	3,841,437	3,679,512	1,897,966	1,733,232	48,313	3,679,513		1,265	1041
1046	1047	RC-7	Holmes	3,228,890	3,420,056	3,435,539	3,633,759	3,662,692	1,870,236	1,724,185	68,185	3,661,341		2,936	1042
1048	1049	RC-8	Ox Ridge	3,436,506	3,572,668	3,655,748	3,921,068	3,925,779	2,007,177	1,898,867	71,660	3,952,856		2,936	1043
1050	1051	RC-9	Rowle	3,041,202	3,153,268	3,251,567	3,316,690	3,359,729	1,723,416	1,564,653	71,660	3,359,730		1,548	1044
1052	1053	RC-10	Tokeneke	3,415,221	3,360,380	3,338,462	3,470,806	3,364,630	1,700,354	1,613,443	50,834	3,363,082		1,548	1045
1054	1055	RC-11	Ath. Health & P.E.	1,690,473	1,690,473	1,568,098	1,954,639	1,931,077	931,419	550,084	449,573	1,931,077		0	1046
1056	1057	RC-12	Maintenance	3,906,506	3,384,101	3,429,745	3,547,006	3,613,458	2,295,751	1,113,736	203,970	3,635,447		(21,989)	1047
1058	1059	RC-13	Misc	269,094	262,180	269,546	300,978	298,536	141,201	118,095	39,239	297,560		976	1048
1060	1061	RC-14	Art	109,227	115,102	115,613	-	115,613	69,282	17,440	28,891	115,613		-	1049
1062	1063	RC-15	Tech Plan	3,112,152	3,444,484	2,989,073	3,578,437	3,608,035	2,807,010	702,559	98,466	3,608,035		0	1050
1064	1065	RC-16	Admin	694,950	944,889	789,579	842,256	814,758	458,379	321,050	35,328	807,486		7,271	1051
1066	1067	RC-17	Health	854,727	842,321	820,734	857,277	872,816	494,382	343,183	35,250	872,816		0	1052
1068	1069	RC-18	Personnel	1,223,012	937,514	1,451,584	984,615	1,331,974	659,112	265,250	407,611	1,288,507		43,467	1053
1070	1071	RC-19	Curriculum	2,374,421	2,415,864	2,171,023	2,337,976	2,344,977	1,176,456	926,595	241,926	2,344,977		0	1054
1072	1073	RC-20	Finance	624,400	624,147	717,407	686,782	705,648	442,116	262,019	1,314	704,384		1,264	1055
1074	1075	RC-21	Library/Media	182,616	159,838	166,620	152,335	152,452	75,934	24,624	51,894	152,452		-	1056
1076	1077	RC-22	Tech Ed	40,358	42,502	106,310	60,000	60,000	29,755	9,611	20,634	60,000		-	1057
1078	1079	RC-23	Cont. Ed	501,198	508,350	157,439	591,833	523,401	480,492	17,492	25,416	513,471		9,930	1058
1080	1081	RC-24	SPED	26,641,472	25,823,660	25,963,567	27,648,677	27,549,403	13,460,015	11,560,998	27,549,403	21,751,479		19,998	1059
1082	1083	RC-25	Fixed Expenses	18,888,707	19,399,665	20,490,866	21,883,745	21,803,014	14,515,912	5,893,689	1,393,412	21,751,479		51,535	1060
1084	1085	RC-26	Early Learning Program	1,502,985	1,534,629	1,534,629	1,650,874	1,664,323	846,325	779,855	38,143	1,649,322		15,000	1061
1086	1087	RC-28	COVID EXPENSES	-	-	2,497,025	-	53,008	19,323	8,502	25,183	110,452,026		162,727	1062
1088	1089	TOTAL ACTUAL		102,987,497	103,316,988	106,632,914	110,654,774	110,614,753	60,778,108	43,580,036	6,256,610	110,452,026		162,727	1063
1090	1091	RC	PERSONNEL SUMMARY												1064
1092	1093	RC-1	Darien High School	12,661,905	13,098,094	13,112,087	13,776,473	13,679,135	6,933,298	6,614,139	111,698	13,660,106		19,029	1065
1094	1095	RC-2	Fitch Academy	333,944	382,833	410,750	427,977	420,356	214,842	205,488	26	420,356		4,60	1066
1096	1097	RC-3	Middlesex Middle School	10,105,285	10,286,224	10,235,573	10,607,209	10,586,901	5,252,780	5,243,485	90,636	10,570,201		16,700	1067
1098	1099	RC-5	Hindley School	3,546,512	3,588,225	3,544,653	3,786,802	3,624,857	1,854,824	1,732,923	37,110	3,624,857		0	1068
1100	1101	RC-7	Holmes School	3,159,280	3,357,774	3,380,663	3,574,712	3,603,559	1,828,041	1,721,097	54,421	3,602,294		1,265	1069
1102	1103	RC-8	Ox Ridge School	3,384,522	3,525,604	3,600,220	3,865,561	3,896,269	1,953,612	1,898,848	43,810	3,893,333		2,936	1070
1104	1105	RC-9	Rowle School	2,995,571	3,115,222	3,203,209	3,272,809	3,315,848	1,691,915	1,564,503	59,430	3,315,848		0	1071
1106	1107	RC-10	Tokeneke School	3,363,687	3,324,759	3,289,994	3,419,288	3,313,112	1,663,621	1,613,278	36,213	3,311,564		1,548	1072
1108	1109	RC-11	Physical Education	1,073,509	1,046,944	1,031,848	1,149,897	1,104,009	596,547	248,749	81,601	1,104,009		5,00	1073
1110	1111	RC-12	Maintenance	1,633,234	1,675,910	1,616,621	1,703,979	1,768,431	1,110,654	576,176	15,50	1,764,420		4,011	1074
1112	1113	RC-13	Music	193,213	191,326	202,563	215,425	212,983	96,599	111,353	5,031	212,007		976	1075
1114	1115	RC-14	Art	-	-	-	-	-	-	-	-	-		-	1076
1116	1117	RC-15	Technology	988,196	1,119,996	1,116,755	1,168,701	1,192,334	730,020	459,115	3,199	1,192,334		12,00	1077
1118	1119	RC-16	Administration	273,393	455,384	450,512	451,405	463,603	284,313	179,290	0	463,603		2,60	1078
1120	1121	RC-17	Health	807,567	789,174	804,177	804,177	819,716	466,763	340,997	11,955	819,716		0	1079
1122	1123	RC-18	Personnel	1,130,714	864,336	1,360,362	865,415	1,224,643	604,672	241,840	378,131	1,181,176		43,467	1080
1124	1125	RC-19	Curriculum	1,910,680	1,902,926	1,868,458	2,004,668	1,971,476	999,429	851,700	120,348	1,971,476		0	1081
1126	1127	RC-20	Finance	587,261	586,451	695,180	662,382	681,248	419,230	262,019	(0)	681,248		(0)	1082
1128	1129	RC-21	Library/Media	-	2,613	2,613	-	-	-	-	-	-		-	1083
1130	1131	RC-23	Continuing Education	55,539	53,876	56,699	57,833	57,833	38,419	17,492	1,921	57,833		0	1084
1132	1133	RC-24	Special Education	13,860,248	14,004,842	14,342,431	15,515,529	15,255,330	7,997,839	6,792,943	464,547	15,255,332		(3)	1085
1134	1135	RC-26	Early Learning Program	1,483,969	1,456,944	1,517,941	1,627,874	1,641,440	831,275	775,397	34,768	1,626,439		27,00	1086
1136	1137	RC-28	COVID EXPENSES	-	-	1,483,032	-	34,000	6,818	3,750	23,432	42,200		(8,200)	1087
1138	1139	TOTAL PERSONNEL		63,568,278	64,829,458	67,289,036	68,958,116	68,867,083	35,595,512	31,464,545	1,907,026	68,770,353		96,729	1087

**Monthly Financial Report
Through January 2022
Darien Board of Education**



Highlights of Monthly Financial Report Through January 2022

The financial report currently shows a year-end surplus of \$372,678 or 0.35%.

RC's	Forecast
General Education RC's	\$147,012
Special Education RC's	\$233,866
COVID	\$(8,200)
Total	\$372,678

COVID & ARP Expenses

Category	Operating Fund	Grants	Total Forecast	Less Grants	Less Transfers	Supplemental Appropriation	Balance
Staffing	\$42,200	\$442,865	\$485,065	\$(442,865)	\$(34,000)	\$0	\$8,200
Facilities	\$0	\$87,720	\$87,720	\$(87,720)	\$0	\$0	\$0
Technology	\$0	\$253,600	\$253,600	\$(253,600)	\$0	\$0	\$0
Contracted Svs.	\$0	\$215,720	\$215,720	\$(215,720)	\$0	\$0	\$0
Professional Development	\$0	\$26,000	\$26,000	\$(26,000)	\$0	\$0	\$0
Transportation	\$9,008	\$0	\$9,008	\$0	\$(9,008)	\$0	\$0
Materials	\$10,000	\$0	\$10,000	\$0	\$(10,000)	\$0	\$0
Total	\$61,208	\$1,025,905	\$1,087,113	\$(1,025,905)	\$(53,008)	\$0	\$8,200

Monthly Financial Report – January 2022

Salaries: The positive variance within salaries is largely attributed to the following

Salary Savings/Turnover: \$21,381

Clubs and Councils: \$6,681

Student Interns: \$33,400

Budget Control: \$43,467

COVID: \$(8,200)

Total Salary Forecast: \$96,729

Monthly Financial Report – January 2022

Operating: The positive variance within operating is largely attributed to the following

Legal Fees: \$26,350

Materials, Consultant Fees, Auditing Services, Travel, PD: \$14,112

Reserve for Emergency Repair: \$(16,000)

Storm Damage (Elsa): \$(10,000)

Total Operating Forecast: \$14,462

Monthly Financial Report – January 2022

Fixed: The positive variance within fixed is largely attributed to the following

Utilities: \$15,382

Regular Transportation: \$26,000

Property Insurance: \$900

Workers Compensation: \$8,140

General Liability Insurance: \$681

Student Accident Insurance: \$432

Total Fixed Forecast: \$51,535

Monthly Financial Report – January 2022

Revenue: The positive variance within revenue is largely attributed to the following

Field & Building Rental Revenue: \$8,581
ELP Tuition: \$(42,090)
Excess Cost: \$240,958
Medicaid: \$2,500
Total Revenue Forecast: \$209,952

Transfers for BOE Consideration and Approval

Account	Broad Category	To	From	Reason
COVID Compliance Officer	COVID	\$5,000		Substitute COVID Compliance Officer
Regular Transportation	Other Purch. Svs.		\$5,000	Fitch Transportation Savings

Account	Broad Category	To	From	Reason
Nurses	COVID	\$3,200		Additional Personal Day, nurses
Regular Transportation	Other Purch. Svs.		\$3,200	Diesel Fuel Savings

Account	Broad Category	To	From	Reason
Reserve for Emergency Repair	Property Services	\$16,000		MMS Hot Water Heater
Regular Transportation	Other Purch. Svs.		\$16,000	Diesel Fuel Savings



Food Service Financial Statement

	FY19	FY20	FY21	Food Service YTD Fund 4	Forecast
Revenue:					
Student Sales	\$ 2,173,965	\$ 1,473,979	\$ 660,451	\$ 1,142,000	\$ 2,250,600
Pavillion	\$ -	\$ -	\$ -	\$ 18,149	\$ 18,149
Adult Sales	\$ 65,992	\$ 41,490	\$ 53,888	\$ 41,345	\$ 63,295
Interest	\$ 2,128	\$ 1,759	\$ 330	\$ 423	\$ 673
Total Revenue	\$ 2,242,086	\$ 1,517,228	\$ 714,669	\$ 1,201,917	\$ 2,332,717
Expenses:					
District Staff	\$ 1,031,701	\$ 767,879	\$ 548	\$ 259,652	\$ 464,120
District Retirement	\$ 35,765	\$ 30,436	\$ -	\$ 56,617	\$ 56,617
Food Expense	\$ 1,055,730	\$ 779,067	\$ -	\$ -	\$ -
Equipment Repairs	\$ 67,361	\$ 41,961	\$ -	\$ 14,987	\$ 22,312
Utilities	\$ 13,124	\$ -	\$ -	\$ 6,211	\$ 11,461
Supplies	\$ 7,090	\$ 1,657	\$ -	\$ -	\$ -
Professional Development	\$ 7,671	\$ 5,248	\$ -	\$ -	\$ -
Management Expense	\$ -	\$ -	\$ 686,200	\$ 894,198	\$ 1,713,146
Uniforms/Travel	\$ 11,308	\$ 5,902	\$ 3,163	\$ 1,266	\$ 2,766
Bank Fees	\$ -	\$ -	\$ 35	\$ -	\$ -
Total	\$ 2,229,751	\$ 1,632,150	\$ 689,945	\$ 1,232,931	\$ 2,270,422
P&L	\$ 12,335	\$ (114,922)	\$ 24,724	\$ (31,014)	\$ 62,295
Starting Fund Balance	\$ 292,710	\$ 305,043	\$ 190,121	\$ 214,845	\$ 214,845
Ending Fund Balance	\$ 305,044	\$ 190,121	\$ 214,845	\$ 183,831	\$ 277,140

GRANT FINANCIAL REPORT - JANUARY 31, 2022

ACCOUNT	IDEA 611 and 619	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021603	INSTRUCTIONAL PARA-619	\$ 20,287	\$ 20,946	\$ 21,152	\$ 21,402	\$ -	\$ -	\$ 10,681	\$ 10,721	(0)	21,402	0.55	\$ -
021603	INSTRUCTIONAL PARA	\$ 217,687	\$ 253,112	\$ 301,920	\$ 378,218	\$ (37,089)	\$ -	\$ 341,129	\$ 130,803	101,304	239,825	6.44	\$ 101,304
021303	SPECIAL ED TEACHERS	\$ 174,348	\$ 219,745	\$ 160,386	\$ 200,000		\$ -	\$ 200,000	\$ 74,970	18,573	181,427	2.00	\$ 18,573
021307	SPEECH TEACHERS	\$ 202,127	\$ 223,914	\$ 210,623	\$ 216,000	\$ 7,696	\$ -	\$ 223,696	\$ 93,818	0	223,696	2.50	\$ 0
021403	PSYCHOLOGIST	\$ 91,682	\$ 94,126	\$ 61,588	\$ 68,000		\$ -	\$ 68,000	\$ 25,324	664	67,336	1.05	\$ 664
041003	LICENSED PRACTICAL NURSES	\$ -	\$ -	\$ -	\$ -	\$ 29,393	\$ -	\$ 29,393	\$ 4,570	1,976	27,417	1.00	\$ 1,976
	TOTAL PERSONNEL	\$ 706,131	\$ 811,843	\$ 755,668	\$ 883,620	\$ -	\$ -	\$ 883,620	\$ 340,165	\$ 122,518	\$ 761,102	13.53	\$ 122,518

ACCOUNT	IDEA 611 Carryover	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021603	INSTRUCTIONAL PARA-619	\$ -	\$ -	\$ -	\$ -	\$ 52,307	\$ -	\$ -	\$ -	-	-	-	\$ -
021603	INSTRUCTIONAL PARA	\$ 62,817	\$ 41,011	\$ 6,067	\$ 40,779	\$ -	\$ 93,086	\$ 42,393	\$ 50,694	-	93,086	2.56	\$ -
021303	SPECIAL ED TEACHERS	\$ 34,252	\$ 29,771	\$ 9,468	\$ 5,401	\$ (2,303)	\$ 3,098	\$ 3,098	\$ -	-	3,098	-	\$ -
021307	SPEECH TEACHERS	\$ 41,622	\$ 34,805	\$ -	\$ 34,302	\$ (26,103)	\$ 8,199	\$ 8,199	\$ -	-	8,199	-	\$ -
021403	PSYCHOLOGIST	\$ 19,129	\$ 14,255	\$ 5,367	\$ 29,386	\$ (23,902)	\$ 5,484	\$ 5,484	\$ -	0.00	5,484	-	\$ -
	TOTAL PERSONNEL	\$ 157,820	\$ 119,842	\$ 20,901	\$ 109,868	\$ 0	\$ 109,868	\$ 59,175	\$ 50,694	0.00	\$ 109,868	2.56	\$ -

ACCOUNT	IDEA 611 ARP and 619 ARP	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021307	SPEECH TEACHERS	\$ -	\$ -	\$ -	\$ -	\$ 98,069	\$ 98,069	\$ -	\$ -	98,069.00	-	-	\$ 98,069
021403	PSYCHOLOGIST			\$ -	\$ -	\$ 86,650	\$ 86,650			86,650.00	-	-	\$ 86,650
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	\$ -	\$ 184,719	\$ 184,719	\$ -	\$ -	\$ 184,719	\$ -	-	\$ 184,719

	OPERATING												
021305	CONTRACTED SPEECH-611	\$ -	\$ -	\$ -	\$ 199,131	\$ (199,131)	\$ -	\$ -	\$ -	-	-	-	\$ -
021305	CONTRACTED SPEECH-619	\$ -	\$ -	\$ -	\$ 18,902	\$ (18,902)	\$ 18,902	\$ -	\$ -	18,902	-	-	\$ 18,902
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 218,033	\$ (199,131)	\$ 18,902	\$ -	\$ -	\$ 18,902	\$ -	-	\$ 18,902

	EQUIPMENT												
073001	EQUIP&FURN-SPED			\$ -	\$ -	\$ 14,412	\$ 14,412	\$ -	\$ -	14,412	-	-	\$ 14,412
	TOTAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ 14,412	\$ 14,412	\$ -	\$ -	\$ 14,412	\$ -	-	\$ 14,412

TOTAL IDEA 611 and 619ARP	\$ -	\$ -	\$ -	\$ -	\$ 218,033	\$ -	\$ 218,033	\$ -	\$ -	\$ 218,033	\$ -	0.0	\$ 218,033
TOTAL IDEA	\$ 863,951	\$ 931,685	\$ 776,570	\$ 1,211,521	\$ 0	\$ 1,211,521	\$ 399,340	\$ 471,631	\$ 340,551	\$ 870,971	\$ 16.1	\$ 340,551	

ACCOUNT	TITLE I	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021301	CLASSROOM TEACHERS	\$ 32,906	\$ 44,632	\$ 45,094	\$ 59,591	\$ -	\$ 59,591	\$ 9,848	\$ 49,743	-	59,591	0.69	\$ -
021312	CURRICULUM WRITING												
	TOTAL PERSONNEL	\$ 32,906	\$ 44,632	\$ 45,094	\$ 59,591	\$ -	\$ 59,591	\$ 9,848	\$ 49,743	\$ -	\$ 59,591	0.69	\$ -

	OPERATING												
025003	PROFESSIONAL DEVELOPMENT	\$ 76,535	\$ 56,781	\$ 18,978	\$ 100,900		\$ 100,900	\$ 56,221	\$ 44,679	-	100,900	-	\$ -
012001	CONSULTANT SERVICES	\$ -	\$ -	\$ 24,474	\$ 500	\$ -	\$ 500	\$ -	\$ -	500	500	-	\$ -
023004	RESOURCE MATERIALS	\$ 44,203	\$ 3,236	\$ 785	\$ 8,672		\$ 8,672	\$ -	\$ -	8,672	8,672	-	\$ -
	TOTAL OPERATING	\$ 120,738	\$ 60,017	\$ 44,237	\$ 110,072	\$ -	\$ 110,072	\$ 56,221	\$ 44,679	\$ 9,172	\$ 110,072	-	\$ -

	FIXED												
082003	BENEFITS	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	-	-	-	\$ -
	TOTAL FIXED	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -

TOTAL TITLE I \$ 153,644 \$ 104,649 \$ 89,331 \$ 169,663 \$ - \$ 169,663 \$ 66,069 \$ 94,422 \$ 9,172 \$ 169,663 0.69 \$ -

ACCOUNT	TITLE I Carryover	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021301	CLASSROOM TEACHERS	\$ 53,982	\$ 27,094	\$ 30,143	\$ 26,629		\$ 26,629	\$ 26,629	\$ -	-	26,629	0.31	\$ -
021312	CURRICULUM WRITING	\$ -	\$ -	\$ -	\$ 14,906		\$ 14,906	\$ 14,906	\$ -	-	14,906	-	\$ -
	TOTAL PERSONNEL	\$ 53,982	\$ 27,094	\$ 30,143	\$ 41,535	\$ -	\$ 41,535	\$ 41,535	\$ -	\$ -	\$ 41,535	0.31	\$ -
	OPERATING												
025003	PROFESSIONAL DEVELOPMENT	\$ 42,462	\$ 3,965	\$ 3,219	\$ 970		\$ 970	\$ 970	\$ -	-	970	-	\$ -
012001	CONSULTANT SERVICES	\$ -	\$ -	\$ 500	\$ -		\$ -	\$ -	\$ -	-	-	-	\$ -
023004	RESOURCE MATERIALS	\$ 20,795	\$ 7,128	\$ 23,857	\$ 5,215		\$ 5,215	\$ 2,252	\$ -	2,963	5,215	-	\$ -
	TOTAL OPERATING	\$ 63,257	\$ 11,093	\$ 27,576	\$ 6,186	\$ -	\$ 6,186	\$ 3,223	\$ -	\$ 2,963	\$ 6,186	-	\$ -

	FIXED												
082003	BENEFITS	\$ 1,125	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	-	-	-	\$ -
	TOTAL FIXED	\$ 1,125	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -

TOTAL TITLE I Carryover \$ 118,364 \$ 38,187 \$ 57,719 \$ 47,720 \$ - \$ 47,720 \$ 44,757 \$ - \$ 2,963 \$ 47,730 0.31 \$ -

TOTAL TITLE I \$ 272,008 \$ 142,836 \$ 147,050 \$ 217,383 \$ - \$ 217,383 \$ 110,826 \$ 94,422 \$ 12,135 \$ 217,383 1.00 \$ -

ACCOUNT	TITLE II	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021312	CURRICULUM DEVELOPMENT	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	-	-	\$ 15,000
	TOTAL PERSONNEL				\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000
013035	SOFTWARE	\$ -	\$ -	\$ -	\$ 13,200	\$ -	\$ 13,200	\$ 10,013	\$ -	\$ 3,187	13,200	-	\$ -
023004	RESOURCE MATERIALS	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	\$ -	-	10,000	-	\$ -
025003	PROFESSIONAL DEVELOPMENT	\$ 78,234	\$ 66,726	\$ 21,540	\$ 34,452	\$ -	\$ 34,452	\$ -	\$ -	\$ 34,452	-	-	\$ 34,452
	TOTAL OPERATING	\$ 78,234	\$ 66,726	\$ 21,540	\$ 57,652	\$ -	\$ 57,652	\$ 20,013	\$ -	\$ 37,639	\$ 23,200	-	\$ 34,452

TOTAL TITLE II \$ 78,234 \$ 66,726 \$ 21,540 \$ 72,652 \$ 20,013 \$ 52,639 \$ 23,200 - \$ 49,452

ACCOUNT	TITLE II Carryover	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
025003	PROFESSIONAL DEVELOPMENT	\$ -	\$ -	\$ -	\$ 34,888	\$ -	\$ 34,888	\$ 34,888	\$ -	-	34,888	-	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 34,888	\$ -	\$ 34,888	\$ 34,888	\$ -	\$ -	\$ 34,888	-	\$ -

TOTAL TITLE II Carryover \$ - \$ - \$ - \$ 34,888 \$ 34,888 \$ - \$ 34,888 - \$ -

TOTAL TITLE II \$ 78,234 \$ 66,726 \$ 21,540 \$ 107,540 \$ 54,901 \$ 52,639 \$ 58,088 \$ - \$ 49,452

ACCOUNT	TITLE III	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
012001	CONSULTANT SERVICES	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 817	\$ -	\$ 4,183	5,000	-	\$ -
023004	RESOURCE MATERIALS	\$ -	\$ 1,612	\$ -	\$ 2,767	\$ -	\$ 2,767	\$ -	\$ -	\$ 2,767	2,767	-	\$ -
	TOTAL OPERATING	\$ -	\$ 1,612	\$ -	\$ 7,767	\$ -	\$ 7,767	\$ 817	\$ -	\$ 6,950	\$ 7,767	-	\$ -

TOTAL TITLE III Carryover \$ - \$ - \$ - \$ 2,933 \$ 2,933 \$ - \$ 2,933 - \$ 0

ACCOUNT	TITLE III Carryover	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
012001	CONSULTANT SERVICES	\$ -	\$ -	\$ -	\$ 2,933	\$ -	\$ 2,933	\$ 2,933	\$ -	-	2,933	-	\$ -
023004	RESOURCE MATERIALS	\$ -	\$ -	\$ 3,988	\$ 4,774	\$ -	\$ 4,774	\$ 4,251	\$ -	\$ 522	4,774	-	\$ (0)
	TOTAL OPERATING	\$ -	\$ -	\$ 3,988	\$ 7,707	\$ -	\$ 7,707	\$ 7,184	\$ -	\$ 522	\$ 7,707	-	\$ (0)

TOTAL TITLE III \$ - \$ 1,612 \$ 3,988 \$ 15,474 \$ 8,001 \$ 7,472 \$ 15,474 - \$ (0)

ACCOUNT	TITLE IV	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021312	CURRICULUM DEVELOPMENT	\$ 9,000	\$ 1,935	\$ -	\$ 4,140	\$ -	\$ 4,140	\$ -	\$ -	\$ 4,140	-	-	\$ 4,140
	TOTAL PERSONNEL	\$ 9,000	\$ 1,935	\$ -	\$ 4,140	\$ -	\$ 4,140	\$ -	\$ -	\$ 4,140	\$ -	-	\$ 4,140
025005	CURRICULUM RESEARCH & DEV	\$ 3,934	\$ -	\$ -	\$ 3,000	\$ -	\$ 3,000	\$ -	\$ -	\$ 3,000	-	-	\$ 3,000
023004	RESOURCE MATERIALS	\$ -	\$ -	\$ -	\$ 2,860	\$ -	\$ 2,860	\$ -	\$ -	\$ 2,860	-	-	\$ 2,860
	TOTAL OPERATING	\$ 3,934	\$ -	\$ -	\$ 5,860	\$ -	\$ 5,860	\$ -	\$ -	\$ 5,860	\$ -	-	\$ 5,860

TOTAL TITLE IV Carryover \$ - \$ - \$ - \$ 8,065 \$ 8,065 \$ - \$ 8,065 - \$ -

ACCOUNT	TITLE IV Carryover	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021312	CURRICULUM DEVELOPMENT	\$ -	\$ -	\$ 8,065	\$ 6,500	\$ -	\$ 6,500	\$ 6,367	\$ -	\$ 133	6,500	-	\$ -
	TOTAL PERSONNEL	\$ -	\$ -	\$ 8,065	\$ 6,500	\$ -	\$ 6,500	\$ 6,367	\$ -	\$ 133	\$ 6,500	-	\$ -
025005	CURRICULUM RESEARCH & DEV	\$ -	\$ 11,206	\$ 3,259	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	-	\$ -
023004	RESOURCE MATERIALS	\$ -	\$ -	\$ -	\$ 5,202	\$ -	\$ 5,202	\$ 4,071	\$ -	\$ 1,131	\$ 5,202	-	\$ -
	TOTAL OPERATING	\$ -	\$ 11,206	\$ 3,259	\$ 5,202	\$ -	\$ 5,202	\$ 4,071	\$ -	\$ 1,131	\$ 5,202	-	\$ -

TOTAL TITLE IV \$ 12,934 \$ 13,141 \$ 11,324 \$ 21,702 \$ 10,438 \$ 11,264 \$ 11,702 \$ - \$ 10,000

ACCOUNT	TEAM MENTOR GRANT	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
101003	CLUBS AND COUNCILS	\$ -	\$ -	\$ 6,883	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL PERSONNEL	\$ -	\$ -	\$ 6,883	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TOTAL TEAM MENTOR GRANT \$ - \$ - \$ 6,883 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

ACCOUNT	CORONAVIRUS RELIEF FUND*	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
074030	RESERVE FOR EMERGENCY REPAIR	\$ -	\$ -	\$ 347,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ 347,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TOTAL CORONAVIRUS RELIEF \$ - \$ - \$ 347,497 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

ACCOUNT	ESSER*	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
074030	RESERVE FOR EMERGENCY REPAIR	\$ -	\$ -	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
025030	COMPUTER SOFTWARE & SUPPLIES			\$ 27,977	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ 69,977	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	NEW COMPUTER EQUIPMENT			\$ 64,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
123021	TOTAL EQUIPMENT	\$ -	\$ -	\$ 64,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TOTAL ESSER \$ - \$ - \$ 134,611 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

ACCOUNT	ESSER II*	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021301	CLASSROOM TEACHERS	\$ -	\$ -	\$ 218,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
011044	TECHNICIAN			\$ 45,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL PERSONNEL			\$ 264,097	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	RESERVE FOR EMERGENCY REPAIR			\$ 80,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
025030	COMPUTER SOFTWARE & SUPPLIES			\$ 25,754	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
042001	HEALTH SUPPLIES			\$ 83,357	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ 189,876	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	NEW COMPUTER EQUIPMENT			\$ 142,832	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
123021	TOTAL EQUIPMENT	\$ -	\$ -	\$ 142,832	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TOTAL ESSER II \$ - \$ - \$ 596,805 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

ACCOUNT	ESSER II - SPEC EDUC RECOVERY	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
012001	CONSULTING SERVICES	\$ -	\$ -	\$ -	\$ 59,500	\$ -	\$ 59,500		\$ 19,500	40,000	19,500	-	\$ 40,000
021305	CONTRACTED SPEECH				\$ 65,000		\$ 65,000			65,000	39,000	-	\$ 26,000
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 124,500	\$ -	\$ 124,500		\$ 19,500	\$ 105,000	\$ 58,500	-	\$ 66,000

TOTAL ESSER II - SPEC EDUC RECOVER \$ - \$ 124,500 \$ - \$ 124,500 \$ 105,000 \$ 58,500 \$ - \$ 66,000

ACCOUNT	SPECIAL EDUC STIPEND-COVID 19	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021220	CURRICULUM SUPERVISION	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ 20,000	\$ -	-	20,000	-	\$ -
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ 20,000	\$ -	-	\$ 20,000	-	\$ -

TOTAL SPEC EDUC STIPEND \$ - \$ 20,000 \$ - \$ 20,000 \$ - \$ 20,000 \$ - \$ -

ACCOUNT	ARP ESSER FUNDS	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
011031	DIRECTOR NURSING	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ 9,091	\$ 10,909	0	20,000	-	\$ 0
021301	CLASSROOM TEACHERS	\$ -	\$ -	\$ -	\$ 219,730	\$ (15,432)	\$ 204,298	\$ 86,434	\$ 82,835	35,030	169,268	2,50	\$ 35,030
021303	SPECIAL CLASS TEACHERS				\$ 72,445	\$ 13,531	\$ 85,976	\$ 36,375	\$ 49,602	(0)	85,976	1,00	\$ (0)
021403	PSYCHOLOGISTS				\$ 72,445	\$ 7,053	\$ 79,498	\$ 33,634	\$ 45,864	(0)	79,498	1,00	\$ (0)
021602	CAMPUS MONITORS				\$ 37,995	\$ (820)	\$ 37,175	\$ 18,172	\$ 19,003	0	37,175	1,00	\$ 0
025003	SUBSTITUTE NURSES				\$ 20,250	\$ -	\$ 20,250	\$ 20,218	\$ -	32	20,250	-	\$ -
	TOTAL PERSONNEL			\$ -	\$ 442,865	\$ 4,332	\$ 447,197	\$ 203,923	\$ 208,212	\$ 35,062	\$ 412,167	5,50	\$ 35,030
021304	HOMEBOUND TUTORIAL					\$ 3,966	\$ 3,966	\$ 3,966	\$ -	-	3,966	-	\$ -
021305	CONTRACTED SPEECH			\$ -	\$ 50,000	\$ 12,475	\$ 62,475	\$ 25,900	\$ 36,575	-	62,475	-	\$ -
021308	ESY			\$ -	\$ 65,720	\$ (15,000)	\$ 50,720	\$ -	\$ -	50,720	50,720	-	\$ -
021309	OCCUPATIONAL THERAPY			\$ -	\$ 50,000	\$ (33,628)	\$ 16,372	\$ 4,865	\$ 6,840	4,667	16,372	-	\$ -
021311	CONTRACTED PHYSICAL THERAPY				\$ 50,000	\$ (37,090)	\$ 12,910	\$ 5,850	\$ 4,450	2,610	12,910	-	\$ -
012001	CONSULTING SERVICES				\$ -	\$ 69,278	\$ 69,278	\$ 27,278	\$ 42,000	-	69,278	-	\$ -
025003	PROFESSIONAL DEVELOPMENT				\$ 26,000	\$ -	\$ 26,000	\$ 16,845	\$ -	9,155	26,000	-	\$ -
074030	EMERGENCY REPAIRS				\$ 75,720	\$ -	\$ 75,720	\$ 70,175	\$ -	5,545	70,175	-	\$ 5,545
083006	RENTAL OF TOOLS & EQUIPMENT				\$ 12,000	\$ -	\$ 12,000	\$ 10,312	\$ 1,688	-	12,000	-	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 329,440	\$ -	\$ 329,440	\$ 165,190	\$ 91,553	\$ 72,697	\$ 323,895	0	\$ 5,545
073400	EQUIPMENT-TECHNOLOGY			\$ -	\$ 253,600	\$ (4,332)	\$ 249,268	\$ 204,705	\$ 40,284	4,280	244,989	-	\$ 4,280
	TOTAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 253,600	\$ (4,332)	\$ 249,268	\$ 204,705	\$ 40,284	\$ 4,280	\$ 244,989	-	\$ 4,280

TOTAL ARP ESSER FUNDS \$ - \$ - \$ - \$ 1,025,905 \$ 573,817 \$ 340,049 \$ 981,051 5,50 \$ 44,854

ACCOUNT	TECHNOLOGY EDUCATION GRANT	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
123021	NEW COMPUTER EQUIPMENT	\$ 6,986	\$ 8,211	\$ 14,266	\$ 7,082	\$ -	\$ 7,082	\$ 7,020	\$ -	62	7,082	-	\$ (0)
	TOTAL EQUIPMENT	\$ 6,986	\$ 8,211	\$ 14,266	\$ 7,082	\$ -	\$ 7,082	\$ 7,020	\$ -	\$ 62	\$ 7,082	-	\$ (0)

TOTAL TECH EDUCATION GRANT \$ 6,986 \$ 8,211 \$ 14,266 \$ 7,082 \$ - \$ 62 \$ 7,082 \$ - \$ (0)

ACCOUNT	UNIFIED CHAMPION SCHOOL GRANT	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
024011	TEACHING SUPPLIES	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ 534	\$ -	466	1,000	-	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ 534	\$ -	\$ 466	\$ 1,000	-	\$ -

TOTAL UNIFIED CHAMPION \$ - \$ - \$ - \$ 1,000 \$ 534 \$ - \$ 1,000 \$ 534 \$ - \$ 466 \$ 1,000 \$ - \$ -

ACCOUNT	DARIEN FOUNDATION GRANT	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
101003	CLUBS AND COUNCILS				\$ 48,000	\$ 13,884	\$ 61,884	\$ 3,186	\$ 26,778	\$ 31,920	\$ 29,964		\$ 31,920
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	\$ 48,000	\$ 13,884	\$ 61,884	\$ 3,186	\$ 26,778	\$ 31,920	\$ 29,964	-	\$ 31,920
025003	PROFESSIONAL DEVELOPMENT				\$ -	\$ 10,000	\$ 10,000	\$ 6,200	\$ -	\$ 3,800	\$ 10,000		\$ -
024011	GENERAL TEACHING SUPPLIES				\$ 100,000	\$ (23,884)	\$ 76,116	\$ 29,121	\$ 5,120	\$ 41,876	\$ 38,000		\$ 38,116
025026	DUES AND FEES				\$ 40,000	\$ -	\$ 40,000			\$ 40,000	-		\$ 40,000
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 140,000	\$ (13,884)	\$ 126,116	\$ 35,321	\$ 5,120	\$ 85,676	\$ 48,000	-	\$ 78,116
123021	NEW COMPUTER EQUIPMENT	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ 10,000	-	\$ 15,000
	TOTAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ 10,000	-	\$ 15,000

TOTAL DARIEN FOUNDATION GRANT \$ - \$ - \$ - \$ 213,000 \$ 38,507 \$ 31,898 \$ 142,596 \$ 87,964 \$ - \$ 125,036

CATEGORY	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
Personnel	\$ 959,839	\$ 1,005,346	\$ 1,130,852	\$ 1,631,119	\$ 202,935	\$ 1,834,054	\$ 684,199	\$ 756,363	\$ 393,491	\$ 1,440,727	22.59	\$ 393,326
Operating	\$ 266,163	\$ 150,655	\$ 707,950	\$ 1,048,306	\$ (213,015)	\$ 835,291	\$ 327,460	\$ 160,852	\$ 346,978	\$ 626,416	\$ -	\$ 208,875
Fixed	\$ 1,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ 6,986	\$ 8,211	\$ 221,732	\$ 285,682	\$ 10,080	\$ 295,762	\$ 211,724	\$ 40,284	\$ 43,754	\$ 262,071	\$ -	\$ 33,691
Total Grant Expenses	\$ 1,234,113	\$ 1,164,211	\$ 2,060,534	\$ 2,965,106	\$ 0	\$ 2,965,106	\$ 1,223,384	\$ 957,500	\$ 784,223	\$ 2,329,214	22.59	\$ 635,893

*ESSER I, ESSER II, and CORONAVIRUS RELIEF FUNDS are reflected as reimbursements in the general operating budget.

Darien Public Schools
FY 22
January Accounting Adjustments/Reconciliations
Requires Superintendent Approval per policy 3050

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Supplies	Online Subscriptions	21	02120108	023005	\$ 1,800.00		Swank Streaming Services
Supplies	Accessions	21	02120108	023001		\$ 1,300.00	Swank Streaming Services
Supplies	Prof Lib Purch	21	02120108	025002		\$ 500.00	Swank Streaming Services
Salaries	Long-Term Sub	18	01812009	021300	\$ 48,370.00		LTS for Maternity
Salaries	Classroom Teachers	1	00110118	021301		\$ 48,370.00	LTS for Maternity
Salaries	Substitutes	1	00110108	021302	\$ 7,000.00		Daily Subs
Salaries	Classroom Teachers	1	00110118	021301		\$ 7,000.00	Daily Subs
Salaries	Principal/Director Secretary	1	00110108	021501	\$ 1,152.00		Additional hours coordinate subs
Salaries	Classroom Teachers	1	00110118	021301		\$ 1,152.00	Additional hours coordinate subs
Salaries	Long-Term Sub	18	01812009	021300	\$ 57,847.00		LTS for Maternity
Salaries	Classroom Teachers	5	00510501	021301		\$ 57,847.00	LTS for Maternity
Salaries	Substitutes	10	01011006	021302	\$ 2,000.00		Daily Subs
Salaries	Classroom Teachers	1	00110118	021301		\$ 2,000.00	Daily Subs
Salaries	Part Time Help	12	01212009	071005	\$ 5,000.00		part time help
Salaries	Custodians	1	00110108	061001		\$ 5,000.00	part time help
Salaries	Classroom Teachers	1	00110138	021301	\$ 2,511.00		DLC
Salaries	Column Change	18	01812009	011028		\$ 2,511.00	DLC
Salaries	Classroom Teachers	1	00110118	021301	\$ 3,347.00		DLC
Salaries	Column Change	18	01812009	011028		\$ 3,347.00	DLC
Salaries	Bursar/Admin Assistant	01	00110108	011013	\$ 1,500.00		Additional hours
Salaries	Athletic Training Services	11	01112009	041006		\$ 1,500.00	Additional hours
Salaries	Custodians	5	00510506	061001	\$ 300.00		shift coverage
Salaries	Custodians	8	00810806	061001		\$ 300.00	shift coverage
Salaries	PE Teacher	5	00510534	021301	\$ 1,000.00		Additional Hours
Salaries	Classroom Teachers	5	00510501	021301		\$ 360.00	Additional Hours
Salaries	Principal/Director Secretary	8	00810806	021501		\$ 215.00	Additional Hours
Salaries	Classroom Teachers	9	00910902	021301		\$ 295.00	Additional Hours
Salaries	Teacher Aide	9	00910906	021603		\$ 105.00	Additional Hours
Salaries	Curriculum Supervision	10	01011006	021220		\$ 25.00	Additional Hours
Salaries	Substitute Nurses	17	01710109	041004	\$ 7,500.00		Substitute Nurse Coverage
Salaries	Teachers-Curriculum	19	01912009	021301		\$ 7,500.00	Substitute Nurse Coverage
Supplies	Dues, Fees	19	01922009	025026	\$ 68.00		IDEA Membership increase
Supplies	Dues, Fees	1	00120108	025026		\$ 68.00	IDEA Membership increase
Supplies	Textbook-Consumables	8	00820806	022003	\$ 1,630.00		Class Sets
Supplies	Classroom Reference	8	00820806	023002		\$ 80.00	Class Sets
Supplies	Professional Development	8	00820806	025003		\$ 520.00	Class Sets
Supplies	Dues, Fees	8	00820806	025026		\$ 200.00	Class Sets
Supplies	Teaching Supplies	8	0820838	024011		\$ 830.00	Class Sets
Property Svs	HVAC	12	01223009	072048	\$ 5,000.00		HVAC Maint
Property Svs	Intercoms	12	01223009	072013		\$ 1,000.00	HVAC Maint
Property Svs	Inspection of Non Mech	12	01223009	072023		\$ 4,000.00	HVAC Maint
Property Svs	Fire Alarm	12	01223009	072022	\$ 3,500.00		fire alarm repair
Property Svs	Classroom Corridors	12	01223009	072016		\$ 3,500.00	fire alarm repair
Property Svs	Security	12	01223009	072021	\$ 3,100.00		Camera repairs at Royle
Property Svs	Improvement of Sites	12	01223009	121000		\$ 3,100.00	Camera repairs at Royle
Property Svs	Repairs and Service	12	01223009	072044	\$ 5,000.00		Hood Cleaning
Property Svs	Improvement of Sites	12	01223009	121000		\$ 4,600.00	Hood Cleaning
Property Svs	Inspection of Non Mech	12	01223009	072023		\$ 400.00	Hood Cleaning
Property Svs	HVAC	12	01223009	072048	\$ 2,500.00		Boiler repair at MMS
Property Svs	Improvement of Sites	12	01223009	121000		\$ 2,500.00	Boiler repair at MMS

Darien Public Schools
FY 22
January Budget Transfers
Requires BOE Approval

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TQ</u>	<u>FROM</u>	<u>Description</u>
COVID	Covid Compliance Officer	28	02812009	011031	\$ 5,000		COVID Compliance Officer Substitute
Other Purchased Svs.	Regular Transportation	25	02532009	052001		\$ 5,000	Diesel Fuel Savings
COVID	Nurses	28	02811006	041002	\$ 3,200		Additional Personal Day Nurses
Other Purchased Svs.	Regular Transportation	25	02532009	052001		\$ 3,200	Additional Personal Day Nurses
Property Services	Reserve for Emergency Repair	12	01226009	074030	\$ 16,000		MMS Hot water heater
Other Purchased Svs.	Regular Transportation	25	02532009	052001		\$ 16,000	MMS Hot water heater

Storm Elsa

Damage	Operating			Capital						Total
	Operating	Insurance Reimbursement	Net Operating Cost	Cost	Appropriation*	Insurance Reimbursement	Insurance Returned to Town	Net BOE Cost		
DAR 61	\$ -	\$ -	\$ -	\$ 54,216	\$ (54,216)	\$ (19,826)	\$ 19,826	\$ -	\$	-
DAR 63	\$ -	\$ -	\$ -	\$ 47,173	\$ (47,173)	\$ (29,850)	\$ 29,850	\$ -	\$	-
DAR 100	\$ -	\$ -	\$ -	\$ 46,473	\$ (46,473)	\$ (32,565)	\$ 32,565	\$ -	\$	-
Salt Spreader	\$ 6,165	\$ (6,165)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Electrical Parts	\$ 1,791	\$ (1,791)	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(0)
Painting Supplies	\$ 2,178	\$ (2,178)	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$	0
Carpentry Tools	\$ 6,473	\$ (6,473)	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(0)
Grounds Material	\$ 4,327	\$ (4,327)	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$	0
Vehicle Parts	\$ 3,372	\$ (3,372)	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(0)
Door Parts	\$ 5,626	\$ (5,626)	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$	0
Roofing Materials	\$ 497	\$ (497)	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(1)
HVAC Materials	\$ 656	\$ (656)	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(0)
	\$ 31,084	\$ (31,085)	\$ (1)	\$ 147,862	\$ (147,862)	\$ (82,241)	\$ 82,241	\$ -	\$	(1)

*Board of Finance approved a supplemental capital appropriation of \$147,862 to cover capital loss of vehicles.

Storm Ida

Damage	Operating			Capital		
	Operating	Insurance Reimbursement	Net Operating Cost	Cost	Reimbursement	Net Cost*
Replacement/Repair Boiler at Hindley	\$ -	\$ -	\$ -	\$ 174,441	\$ (102,140)	\$ 72,301
Replacement Mowers	\$ -	\$ -	\$ -	\$ 88,694	\$ (88,694)	\$ -
Hot Water Heater Hindley	\$ 6,874	\$ (6,874)	\$ -			\$ -
Carpentry Tools	\$ 8,149	\$ (8,149)	\$ -			\$ -
Shop Supplies	\$ 23,545	\$ (20,045)	\$ 3,500			\$ -
Overtime-Cleanup	\$ 7,413	\$ (7,413)	\$ -			\$ -
Fire Watch at Hindley	\$ 400	\$ (400)	\$ -			\$ -
Electrical parts	\$ 5,269	\$ (5,269)	\$ -			\$ -
Ground Equipment Repairs	\$ 4,760	\$ (4,073)	\$ 687			\$ 687
Door Hardware	\$ 16,852	\$ (14,647)	\$ 2,205			\$ 2,205
Classroom Rugs	\$ 341	\$ -	\$ 341			\$ 341
Plumbing Parts	\$ 2,874	\$ (2,874)	\$ -			\$ -
ELP Materials at Royle	\$ 1,952	\$ (1,952)	\$ -			\$ -
	\$ 78,429	\$ (71,696)	\$ 6,733	\$ 263,135	\$ (190,834)	\$ 72,301
						\$ 79,033

Damage

Replacement/Repair Boiler at Hindley

Replacement Mowers

Hot Water Heater Hindley

Carpentry Tools

Shop Supplies

Overtime-Cleanup

Fire Watch at Hindley

Electrical parts

Ground Equipment Repairs

Door Hardware

Classroom Rugs

Plumbing Parts

ELP Materials at Royle

RECOVERY SERVICES REPORT- JANUARY 31, 2022

ACCOUNT	BOARD OF EDUCATION OPERATING	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021305	CONTRACTED SPEECH	\$ 54,500	\$ 50,000	\$ 104,500	\$ 59,955	\$ 38,283	6,262	104,500		-
025011	PUPIL EVALUATIONS	\$ 37,000	\$ (37,000)	\$ -	\$ -	\$ -	-	-		\$ -
021311	CONTRACTED PHYSICAL THERAPY	\$ 13,000	\$ (13,000)	\$ -	\$ -	\$ 13,000	(13,000)	-		\$ -
012001	CONSULTING SERVICES	\$ 130,000	\$ -	\$ 130,000	\$ 27,595	\$ 2,520	99,885	130,000		\$ -

TOTAL BOARD OF EDUCATION-OPERATING \$ 234,500 \$ - \$ 234,500 \$ 87,550 \$ 53,803 \$ 93,147 \$ 234,500 \$ - \$ -

ACCOUNT	ARP ESSER FUNDS	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021303	SPECIAL CLASS TEACHERS	\$ 72,445	\$ 13,531	\$ 85,976	\$ 36,375	\$ 49,602	(0)	85,976	1.00	\$ (0)
021403	PSYCHOLOGISTS	\$ 72,445	\$ 7,053	\$ 79,498	\$ 33,634	\$ 45,864	(0)	79,498	1.00	\$ (0)
	TOTAL PERSONNEL	\$ 144,890	\$ 20,584	\$ 165,474	\$ 70,008	\$ 95,466	(0)	\$ 165,474	2.00	\$ (0)
021304	HOMEBOUND TUTORIAL	\$ -	\$ 3,966	\$ 3,966	\$ 3,966	\$ -	-	3,966		\$ -
021305	CONTRACTED SPEECH	\$ 50,000	\$ 12,475	\$ 62,475	\$ 25,900	\$ 36,575	-	62,475		\$ -
021308	ESY	\$ 65,720	\$ (15,000)	\$ 50,720	\$ -	\$ -	50,720	-		\$ 50,720
021309	OCCUPATIONAL THERAPY	\$ 50,000	\$ (33,628)	\$ 16,372	\$ 4,865	\$ 6,840	4,667	16,372		\$ -
021311	CONTRACTED PHYSICAL THERAPY	\$ 50,000	\$ (37,090)	\$ 12,910	\$ 5,850	\$ 4,450	2,610	12,910		\$ -
012001	CONSULTING SERVICES	\$ -	\$ 69,278	\$ 69,278	\$ 27,278	\$ 42,000	0	69,278		\$ -
	TOTAL OPERATING	\$ 215,720	\$ 1	\$ 215,721	\$ 67,859	\$ 89,865	\$ 57,997	\$ 165,001		\$ 50,720

TOTAL ARP ESSER RECOVERY SVCS \$ 360,610 \$ 20,585 \$ 381,195 \$ 137,867 \$ 185,331 \$ 57,997 \$ 330,475 \$ 2.00 \$ 50,720

ACCOUNT	ESSER II - SPEC EDUC RECOVERY	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
012001	CONSULTING SERVICES	\$ 59,500	\$ -	\$ 59,500		\$ 19,500	40,000	19,500	-	\$ 40,000
021305	CONTRACTED SPEECH	\$ 65,000		\$ 65,000			65,000	39,000		\$ 26,000
	TOTAL OPERATING	\$ 124,500	\$ -	\$ 124,500	\$ -	\$ 19,500	\$ 105,000	\$ 58,500	-	\$ 66,000

TOTAL ESSER II - SPEC EDUC RECOVERY \$ 124,500 \$ - \$ 124,500 \$ - \$ 19,500 \$ 105,000 \$ 58,500 \$ - \$ 66,000

ACCOUNT	IDEA 611 ARP and 619 ARP	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021307	SPEECH TEACHERS	\$ -	\$ 98,069	\$ 98,069	\$ -	\$ -	98,069.00	-		\$ 98,069
021403	PSYCHOLOGIST	\$ -	\$ 86,650	\$ 86,650			86,650.00	-		\$ 86,650
	TOTAL PERSONNEL	\$ -	\$ 184,719	\$ 184,719	\$ -	\$ -	\$ 184,719	\$ -	-	\$ 184,719

ACCOUNT	OPERATING	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021305	CONTRACTED SPEECH-611	\$ 199,131	\$ (199,131)	\$ -	\$ -	\$ -	-	-	-	\$ -
021305	CONTRACTED SPEECH-619	\$ 18,902		\$ 18,902	\$ -	\$ -	18,902	-	-	\$ 18,902
	TOTAL OPERATING	\$ 218,033	\$ (199,131)	\$ 18,902	\$ -	\$ -	\$ 18,902	\$ -	-	\$ 18,902

ACCOUNT	EQUIPMENT	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
073001	EQUIP&FURN-SPED	\$ -	\$ 14,412	\$ 14,412	\$ -	\$ -	14,412	-	-	\$ 14,412
	TOTAL EQUIPMENT	\$ -	\$ 14,412	\$ 14,412	\$ -	\$ -	\$ 14,412	\$ -	-	\$ 14,412

TOTAL IDEA 611 and 619ARP \$ 218,033 \$ - \$ 218,033 \$ - \$ - \$ 218,033 \$ - \$ 0.0 \$ 218,033

Funds	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
Grant Funds - Personnel	\$ 144,890	\$ 205,303	\$ 350,193	\$ 70,008	\$ 95,466	\$ 184,719	\$ 165,474	2.00	\$ 184,719
Board of Education Operating	\$ 234,500	\$ -	\$ 234,500	\$ 87,550	\$ 53,803	\$ 93,147	\$ 234,500	-	\$ -
Grant Funds-Operating	\$ 558,253	\$ (199,130)	\$ 359,123	\$ 67,859	\$ 109,365	\$ 181,899	\$ 223,501	-	\$ 135,622
Grant Funds-Equipment	\$ -	\$ 14,412	\$ 14,412	\$ -	\$ -	\$ 14,412	\$ -	-	\$ 14,412
Total Recovery Services	\$ 937,643	\$ 20,585	\$ 958,228	\$ 215,417	\$ 258,634	\$ 474,177	\$ 623,475	2.00	\$ 334,753

PERSONNEL ACTION REPORT

March 2, 2022

Item	Name	Action	Replacing/Location/Position	Effective Date		Tenure Area	Certification Class/Step
				From	To		
Appointments							
1	Erin Murray	Appointment	S Norwood/Tokeneke/Special Education Paraprofessional	2/28/2022	6/30/2022	NA	
2	Joe Rich	Appointment	B Elbaqi/Royle/Campus Monitor	2/28/2022	6/30/2022	NA	