

Hamilton-Wenham Regional School District

# SC Public Hearing #2



## FY21 Final Budget Recommendation

Presented by the Capital/Financial Planning Subcommittee

Gene Lee, Subcommittee Chair

Michelle Horgan

Stacey Metternick

Wednesday, February 12, 2020



# FY21 Final Operating Budget Overview

	<b>FY19 Approved</b>	<b>FY20 Approved</b>	<b>FY21 Proposed</b>	<b>% Change from FY20</b>
<b>Operating Expenses</b>	\$33,097,866	\$34,951,408	\$38,297,952	9.57%
<b>Expense Offsets</b>	\$1,203,808	\$1,404,648	\$1,911,322	36.07%
<b>Revenues</b>	\$4,438,761	\$4,372,013	\$4,711,351	7.76%
<b>Net Operating Budget</b>	\$27,455,297	\$29,174,747	\$31,675,279	8.57%



# FY21 Refined Tentative

## Operating Budget Overview (FY20 – Reality) (w/Chp. 70)

	FY19 Approved	FY20 Approved	FY20 Reality	FY20 % Should Have Been	FY21 Proposed	% Change From Reality
<b>Operating Expenses</b>	\$33,097,866	\$34,951,408	\$36,127,155	9.15% (approved 5.60%)	\$38,297,952	6.00%
<b>Expense Offsets</b>	\$1,203,808	\$1,404,648	\$1,404,648	16.68%	\$1,911,322	36.07%
<b>Revenues</b>	\$4,438,761	\$4,372,013	\$4,372,013	-1.50%	\$4,711,351	7.76%
<b>Net Operating Budget</b>	\$27,455,297	\$29,174,747	\$30,350,494	10.55% (approved 6.26%)	\$31,675,279	4.36%

FY20 Reality includes ~\$296K in new staff & benefits, \$406K OOD Tuition, \$107K Special Ed Transportation, and \$367K in IDEA Grant funds.



# This Budget Allows Us To:

- **EDUCATE** 1,835 Prek-12 students
- **SUPPORT & RETAIN** 307 staff members
- **RESPOND** to the needs of known students through individualized programs and services
- **MAINTAIN** adequate class sizes ranging from 20-24 students per class (K-8)
- **MAINTAIN** existing district-wide programs
- **MAINTAIN** athletic programming when fields are unplayable due to deteriorated conditions
- **PROVIDE** district-wide Board Certified Behavior Analyst (BCBA)
- **EXPAND** Elementary Language-Based Sub Separate Supports



# FY21 Tentative Operating Budget Refinements

<b>LT Updates Since Tentative Reading/Items in Motion 1 of 3:</b>	
<b>Salary &amp; benefit adjustments to operating budget:</b>	
Defer 7.0 FTE Kindergarten Teaching Assistants (Elem)	(301,126)
Defer 1.0 FTE LICSW (Special Ed)	(83,942)
Eliminate .6 FTE Assistive Technology (Special Ed)	(44,430)
Eliminate IT Summer Interns (Tech)	(12,240)
Defer 1.0 FTE ESL Teacher (Student Services)	(41,876)
Defer After School Program (HS)	(7,000)
Eliminate Truancy Officer Stipend (District)	(4,432)
Salary Adjustments (HS)	30,262
Eliminate College Bowl Stipend (MRMS)	(1,308)
Reduced 1 of 8 Team Leader Stipends (MRMS)	(3,370)
	<b>(469,462)</b>



# FY21 Tentative Operating Budget Refinements

<b>LT Updates Since Tentative Reading/Items in Motion Continued 2 of 3:</b>	
<b>Supplies and Materials DP:</b>	
Defer Elementary School Technology Cart Replacement (Tech)	(26,175)
Reduced Scope of Leveled Reading Materials (Elementary)	(16,200)
Defer Furniture (MRMS)	(1,270)
Reduced Principal Affiliations and Memberships (MRMS)	(1,000)
Defer Teaching Assistants Professional Development (C&I)	(10,000)
Reduce Intervention Materials (C&I)	(10,000)
Reduce Science Resource Materials (Elem & MS)	(3,952)
	<b>(68,597)</b>
<b>Contracted Services:</b>	
Reduce Student Services Contracted Services (Special Ed)	(16,745)
Reduce Strategic Planning (District)	(30,000)
	<b>(46,745)</b>



# FY21 Tentative Operating Budget Refinements

## LT Updates Since Tentative Reading/Items in Motion Continued 3 of 3:

### Utilities:

Reduced utility estimated increase to 5% on FY19 actual (MFO)	(61,583)	
Reduce Maintenance Contracted Services (MFO)	(265,972)	
Reduce Maintenance and Cleaning Supplies (MFO)	(33,500)	
	<b>(361,055)</b>	

### Student Tuitions:

Increase FY21 Student Choice In (District)	(52,884)	Revenue Increase
Increase FY21 Student Choice Out (District)	78,597	
Reduce Projected OOD (Special Ed)	(90,000)	
	<b>(64,287)</b>	

### User Fees & Offsets:

Increase Athletics User Fees from 40% to 50% (Athletics)	(57,495)	
Reduce Medicaid (Offsets)	30,000	Revenue Decrease
	<b>(27,495)</b>	



# FY21 Proposed Capital Budget

Hamilton-Wenham Regional School District  
 Fiscal Year 2021 Capital Budget Request  
 12/18/2019

Location	Project Name	Category	Class	Cost
District	Security Infrastructure Improvements	Safety	Building	\$350,000.00
District	Elementary School Facilities Study & Educational Plan	Learning Environment	Professional Services	\$250,000.00
District	Classroom Furniture & Equipment	Learning Environment	Equipment	\$120,000.00
MRMS	Replace Sidewalks at Middle School	Safety	Site	\$110,000.00
District	Athletic Campus Improvement Project - Design/Project Services	Learning Environment	Site	\$65,000.00
District	Network Infrastructure Improvement (Phase 1 of 4)	Critical Infrastructure	Equipment	\$63,000.00
<b>FY21 Total Capital Investment</b>				<b>\$958,000.00</b>

**Total Investment**  
**\$958,000**

<i>By Category</i>	
Safety	\$460,000.00
Learning Environment	\$435,000.00
Critical Infrastructure	\$63,000.00

<i>By Account Classification</i>	
Building	\$350,000.00
Site	\$175,000.00
Professional Services	\$250,000.00
Equipment	\$183,000.00





# FY21 Summary by DESE Category

Summary	FY17	FY18	FY19	FY20	FY20	FY21	FY21	Change FY20	To FY21
by DESE Category	Actuals	Actuals	Actuals	FTE	Budget	FTE	Budget	\$	%
Administration	\$ 1,160,947	\$ 1,107,495	\$ 1,097,981	8.61	\$ 1,208,488	7.94	\$ 1,268,083	\$ 59,596	4.93%
Capital, Operations, Maintenance	\$ 2,272,715	\$ 2,288,962	\$ 2,221,673	17.86	\$ 2,188,334	17.75	\$ 2,431,403	\$ 243,069	11.11%
Guidance, Counseling, Testing	\$ 1,096,999	\$ 1,067,619	\$ 1,118,011	13.78	\$ 1,132,103	13.78	\$ 1,141,839	\$ 9,736	0.86%
Inst. Materials	\$ 814,330	\$ 831,931	\$ 870,461	-	\$ 901,817	-	\$ 885,936	\$ (15,881)	-1.76%
Instructional Leadership	\$ 2,847,121	\$ 2,831,552	\$ 3,027,285	31.23	\$ 3,144,508	31.42	\$ 3,036,447	\$ (108,061)	-3.44%
Insurance, Retirement, Other	\$ 3,563,191	\$ 3,933,325	\$ 4,206,515	-	\$ 4,486,189	0.86	\$ 5,133,166	\$ 646,978	14.42%
Other Teaching Services	\$ 2,324,389	\$ 2,266,182	\$ 2,532,491	63.56	\$ 2,589,061	67.03	\$ 3,029,561	\$ 440,500	17.01%
Prof. Dev.	\$ 151,617	\$ 181,488	\$ 171,951	-	\$ 233,944	-	\$ 262,321	\$ 28,378	12.13%
Pupil Services	\$ 1,991,892	\$ 2,055,694	\$ 2,343,752	7.25	\$ 2,596,474	8.97	\$ 2,868,614	\$ 272,141	10.48%
Teachers	\$ 11,390,466	\$ 11,692,876	\$ 12,240,941	157.08	\$ 12,616,826	159.40	\$ 13,478,589	\$ 861,763	6.83%
Tuitions	\$ 2,540,689	\$ 3,209,626	\$ 3,498,978	-	\$ 3,853,666	-	\$ 4,761,992	\$ 908,326	23.57%
<b>Grand Total</b>	<b>\$ 30,154,356</b>	<b>\$ 31,466,748</b>	<b>\$ 33,330,038</b>	<b>299.37</b>	<b>\$ 34,951,408</b>	<b>307.15</b>	<b>\$ 38,297,952</b>	<b>\$ 3,346,544</b>	<b>9.57%</b>



# FY21 Net Assessment

## FY21 Tentative Operating Budget Calculation

### General Fund Operating Overview

	FY17 ACT	FY18 ACT	FY19 ACT	FY20 BUD	FY21 BUD	\$	Difference	%
Operating Expense - Gross, before offsets & Overlays	\$ 30,154,356	\$ 31,466,748	\$ 33,330,038	\$ 34,951,408	\$ 38,297,952	\$ 3,346,544	9.57%	
Total Offsets	\$ 1,055,235	\$ 1,243,065	\$ 1,445,567	\$ 1,404,648	\$ 1,911,322	\$ 506,674	36.07%	
Total Funding Sources	\$ 4,202,406	\$ 4,758,327	\$ 4,686,252	\$ 4,372,013	\$ 4,711,351	\$ 339,338	7.76%	
<b>NET OPERATING BUDGET</b>	<b>\$ 24,896,715</b>	<b>\$ 25,465,356</b>	<b>\$ 27,198,218</b>	<b>\$ 29,174,747</b>	<b>\$ 31,675,279</b>	<b>\$ 2,500,532</b>	<b>8.57%</b>	

### Calculation of Individual Town Assessments

	FY17 ACT	FY18 ACT	FY19 ACT	FY20 BUD	FY21 BUD	\$	Difference	%
Town of Hamilton				\$ 18,686,426	\$ 20,227,833			
Capital Debt Assessment "Shift"				\$ -	\$ -			
Net Operating Assessment	\$ 16,837,974	\$ 16,776,063	\$ 17,746,438	\$ 18,686,426	\$ 20,227,833	\$ 1,541,408	8.25%	
	66.60%	65.40%	64.65%	64.05%	63.86%			
Town of Wenham				\$ 10,488,322	\$ 11,447,446			
Capital Debt Assessment "Shift"				\$ -	\$ -			
Net Operating Assessment	\$ 8,433,233	\$ 8,870,590	\$ 9,708,859	\$ 10,488,322	\$ 11,447,446	\$ 959,124	9.14%	
	33.40%	34.60%	35.35%	35.95%	36.14%			



# FY21 Debt Service

Debt Service Assessment Summary					
				63.86%	36.14%
	Principal	Interest	Total	Hamilton Share	Wenham Share
Cutler Roof & Summer 2013 Projects	\$ 95,000	\$ 32,950	\$ 127,950	\$ 81,709	\$ 46,241
Buker Boiler & Winthrop Boiler/Glass Projects	\$ 95,000	\$ 25,300	\$ 120,300	\$ 76,824	\$ 43,476
Winthrop Sprinkler (BAN with Principal Paydown)	\$ 125,000	\$ 25,003	\$ 150,003	\$ 95,792	\$ 54,211
FY21 Capital Projects	\$ -	\$ 15,000	\$ 15,000	\$ 9,579	\$ 5,421
<b>Net Assessment</b>			<b>\$ 413,253</b>	<b>\$ 263,903</b>	<b>\$ 149,349</b>



# FY21 Total Assessment



## HAMILTON-WENHAM REGIONAL SCHOOL DISTRICT

FY21 Final  
Operating & Debt Service  
School Committee Budget  
As of February 12, 2020

Operating Assessment Calculation			
Calculation of Individual Town Assessments			
	Hamilton Share	Wenham Share	Total
Operating Budget After Offsets and Revenue Sources	\$ 20,227,833	\$ 11,447,446	\$ 31,675,279
Debt Service	\$ 263,903	\$ 149,349	\$ 413,253
<b>Net Assessment</b>	<b>\$ 20,491,736</b>	<b>\$ 11,596,795</b>	<b>\$ 32,088,532</b>



# Public Hearing





# FY21 Final Operating and Debt Budget Motion

I MOVE THAT THE HAMILTON-WENHAM REGIONAL SCHOOL COMMITTEE VOTE TO ADOPT THE FY21 TOTAL GENERAL FUND EXPENDITURES BUDGET OF \$36,799,883. THIS AMOUNT INCLUDES GENERAL FUND OPERATING EXPENSES (AFTER OFFSETS) IN THE AMOUNT OF \$36,386,630 AND GENERAL FUND DEBT SERVICE EXPENSES IN THE AMOUNT OF \$413,253. FURTHERMORE, THE GROSS OPERATING EXPENSES OF THE DISTRICT (BEFORE OFFSETS) IN THE AMOUNT OF \$38,297,952 HAVE BEEN ALLOCATED TO THE DESE DEFINED CHART OF ACCOUNTS ACCORDING TO THE “SUMMARY BY DESE CATEGORY” CHART INCLUDED IN THIS BUDGET PRESENTATION DATED 02/12/2020.



# FY21 Final Operating and Debt Budget Motion

## Discussion





# FY21 Final Net Assessment by Town Motion

I MOVE THAT THE HAMILTON-WENHAM REGIONAL SCHOOL COMMITTEE VOTE TO ASSESS THE TOWNS OF HAMILTON AND WENHAM A COMBINED TOTAL OF \$32,088,532 AS THE AMOUNT NECESSARY TO OPERATE AND MAINTAIN THE DISTRICT, AS WELL AS PAY DEBT SERVICE, FOR FY21. THE DISTRICT'S ASSISTANT SUPERINTENDENT SHALL DETERMINE THE AMOUNT APPORTIONED TO EACH TOWN, AND THE DISTRICT'S TREASURER SHALL CERTIFY SUCH AMOUNTS TO THE RESPECTIVE TREASURERS OF EACH TOWN WITHIN 30 DAYS OF THIS DATE.





# FY21 Final Net Assessment by Town Motion

## Discussion





# FY21 Final New Capital Debt Motion #1

I MOVE THAT THE HAMILTON-WENHAM REGIONAL SCHOOL DISTRICT HEREBY APPROPRIATES THE AMOUNT OF \$958,000 FOR THE PURPOSE OF PAYING COSTS OF VARIOUS FY21 “SECURITY & TECHNOLOGY INFRASTRUCTURE IMPROVEMENTS, ELEMENTARY FACILITIES STUDY, ATHLETIC CAMPUS IMPROVEMENT PROJECT STUDY UPDATE, SIDEWALK REPLACEMENT, AND CLASSROOM FURNITURE” CAPITAL PROJECTS WITHIN THE DISTRICT AS OUTLINED IN THE DISTRICT’S TEN-YEAR CAPITAL PLAN DATED FEBRUARY 12, 2020, INCLUDING THE PAYMENT OF ALL COSTS INCIDENTAL OR RELATED THERETO. TO MEET THIS APPROPRIATION THE DISTRICT IS AUTHORIZED TO BORROW SAID AMOUNT, UNDER AND PURSUANT TO CHAPTER 71, SECTION 16(D) OF THE GENERAL LAWS AND THE DISTRICT AGREEMENT, AS AMENDED, OR PURSUANT TO ANY OTHER ENABLING AUTHORITY. ANY PREMIUM RECEIVED UPON THE SALE OF ANY BONDS OR NOTES APPROVED BY THIS VOTE, LESS ANY SUCH PREMIUM APPLIED TO THE PAYMENT OF THE COSTS OF ISSUANCE OF SUCH BONDS OR NOTES MAY BE APPLIED TO THE PAYMENT OF COSTS APPROVED BY THIS VOTE IN ACCORDANCE WITH CHAPTER 44, SECTION 20 OF THE GENERAL LAWS, THEREBY REDUCING THE AMOUNT AUTHORIZED TO BE BORROWED TO PAY SUCH COSTS BY A LIKE AMOUNT.



# FY21 Final New Capital Debt Motion #1

## Discussion





# FY21 Final New Capital Debt Motion #2

I MOVE THAT WITHIN SEVEN (7) DAYS FROM THE DATE ON WHICH THIS VOTE IS ADOPTED THE SECRETARY IS HEREBY INSTRUCTED TO NOTIFY THE BOARD OF SELECTMEN OF EACH OF THE MEMBER TOWNS OF THE DISTRICT, AS TO THE AMOUNT AND GENERAL PURPOSES OF THE DEBT HEREIN AUTHORIZED, AS REQUIRED BY THE DISTRICT AGREEMENT AND BY CHAPTER 71, SECTION 16(D) OF THE GENERAL LAWS.



# FY21 Final New Capital Debt Motion #2

## Discussion





# Questions, Comments, Ideas?

