# Hamilton-Wenham Regional School District



# Superintendent's Initial FY23 Budget Recommendation

as of November 18, 2021

**School Committee Meeting** 

Presented by Eric Tracy, Superintendent of Schools Vincent Leone, Assist. Super. of F & A

# Budget Timeline

- August 27<sup>th</sup> FY23 Budget Meeting Eric, Vinny, Joe from Hamilton and Ryan from Wenham
- October 13<sup>th</sup> Quintuplet-Board Chairs Meeting
- October 13<sup>th</sup> Capital Finance Subcommittee Meeting
- October 20<sup>th</sup> New Investment Request distributed to leadership team
- October 29<sup>th</sup> E&D submission to DOR
- November 9<sup>th</sup> Leadership Team submits New Investment Requests to Superintendent
- November 10<sup>th</sup> Leadership Team presents and prioritizes New Investment Requests
- November 10<sup>th</sup> Capital Finance Subcommittee Meeting
- November 12<sup>th</sup> Distribution of Resident Enrollment Data to Towns
- November 18<sup>th</sup> Superintendent's Initial Budget Recommendation to School Committee







## Roll Forward Budget as Level Service with Placeholders By Building and Department

| Summary By Site & Support Program   | FY19             | FY20             | FY21   | FY21             | FY21             | FY22   | FY22             | FY23   | FY23             | C  | hange FY22 | To FY23 |
|-------------------------------------|------------------|------------------|--------|------------------|------------------|--------|------------------|--------|------------------|----|------------|---------|
| Summary by Site & Support Frogram   | Actual           | Actuals          | FTE    | Budget           | Actuals          | FTE    | Budget           | FTE    | Budget           |    | \$         | %       |
|                                     |                  |                  |        |                  |                  |        |                  |        |                  |    |            |         |
| Buker Elementary School             | \$<br>2,220,140  | \$<br>2,287,290  | 31.62  | \$<br>2,389,099  | \$<br>2,279,142  | 32.84  | \$<br>2,401,019  | 37.07  | \$<br>2,708,184  | \$ | 307,165    | 12.79%  |
| Cutler Elementary School            | \$<br>2,730,842  | \$<br>2,759,824  | 38.67  | \$<br>2,831,852  | \$<br>2,711,678  | 41.39  | \$<br>2,890,214  | 41.32  | \$<br>2,978,711  | \$ | 88,498     | 3.06%   |
| Winthrop Elementary School          | \$<br>3,434,478  | \$<br>3,628,235  | 56.91  | \$<br>3,737,685  | \$<br>3,558,534  | 60.13  | \$<br>3,866,855  | 58.11  | \$<br>3,904,034  | \$ | 37,179     | 0.96%   |
| Miles River Middle School           | \$<br>4,384,171  | \$<br>4,413,413  | 50.97  | \$<br>4,460,423  | \$<br>4,304,894  | 54.48  | \$<br>4,800,861  | 54.68  | \$<br>5,039,343  | \$ | 238,483    | 4.97%   |
| Regional High School                | \$<br>6,164,288  | \$<br>6,183,131  | 72.18  | \$<br>6,480,886  | \$<br>6,065,656  | 71.18  | \$<br>6,433,942  | 71.98  | \$<br>6,917,636  | \$ | 483,694    | 7.52%   |
| Athletics                           | \$<br>500,785    | \$<br>424,499    | 1.75   | \$<br>452,152    | \$<br>343,450    | 1.75   | \$<br>460,633    | 1.75   | \$<br>496,714    | \$ | 36,081     | 7.83%   |
| Central Office                      | \$<br>2,843,761  | \$<br>2,863,786  | 9.92   | \$<br>3,014,550  | \$<br>2,912,579  | 12.65  | \$<br>3,516,031  | 11.69  | \$<br>3,617,296  | \$ | 101,265    | 2.88%   |
| District Maintenance                | \$<br>694,292    | \$<br>571,160    | 2.25   | \$<br>441,860    | \$<br>431,792    | 3.25   | \$<br>516,208    | 3.25   | \$<br>580,981    | \$ | 64,773     | 12.55%  |
| Fringe Benefits                     | \$<br>4,206,515  | \$<br>4,534,453  | 0.86   | \$<br>5,399,815  | \$<br>4,806,832  | 0.86   | \$<br>5,927,024  | 0.86   | \$<br>6,300,461  | \$ | 373,437    | 6.30%   |
| Capital & Fixed Assets Improvements | \$<br>-          | \$<br>-          | -      | \$<br>-          | \$<br>96,774     | -      | \$<br>-          | -      | \$<br>-          | \$ | -          | #DIV/0! |
| Special Education                   | \$<br>5,284,501  | \$<br>6,816,632  | 13.44  | \$<br>6,940,620  | \$<br>5,814,049  | 13.44  | \$<br>6,977,781  | 13.44  | \$<br>7,174,683  | \$ | 196,903    | 2.82%   |
| Technology                          | \$<br>866,264    | \$<br>889,864    | 6.00   | \$<br>874,629    | \$<br>855,794    | 7.00   | \$<br>948,408    | 7.00   | \$<br>997,376    | \$ | 48,968     | 5.16%   |
|                                     |                  |                  |        |                  |                  |        |                  |        |                  |    |            |         |
| District Totals                     | \$<br>33,330,038 | \$<br>35,372,286 | 284.56 | \$<br>37,023,572 | \$<br>34,181,172 | 298.98 | \$<br>38,738,975 | 301.15 | \$<br>40,715,421 | \$ | 1,976,446  | 5.10%   |



## Roll Forward Budget as Level Service with Placeholders By DESE Category

| Summary                             | FY19          | FY20          | FY21   | FY21          |      | FY21       | FY22   | FY22          | FY23   | FY23          | Change FY2  | 2 To FY23 |
|-------------------------------------|---------------|---------------|--------|---------------|------|------------|--------|---------------|--------|---------------|-------------|-----------|
| by DESE Category                    | Actuals       | Actuals       | FTE    | Budget        |      | Actuals    | FTE    | Budget        | FTE    | Budget        | \$          | %         |
|                                     |               |               |        |               |      |            |        |               |        |               |             |           |
| Administration                      | \$ 1,097,981  | \$ 992,140    | 6.94   | \$ 1,229,833  | \$   | 1,063,926  | 7.47   | \$ 1,383,565  | 7.24   | \$ 1,400,870  | \$ 17,30    | 1.25%     |
| Capital, Operations, Maintenance    | \$ 2,221,673  | \$ 2,071,927  | 15.25  | \$ 2,285,561  | \$   | 2,207,181  | 16.25  | \$ 2,366,101  | 16.25  | \$ 2,535,872  | \$ 169,77   | 7.18%     |
| Capital & Fixed Assets Improvements | \$ -          | \$ -          | -      | \$ -          | \$   | 96,774     |        | \$ -          | -      | \$ -          | \$ -        | #DIV/0!   |
| Guidance, Counseling, Testing       | \$ 1,118,011  | \$ 1,126,908  | 13.78  | \$ 1,141,839  | \$   | 1,095,612  | 13.78  | \$ 1,147,345  | 13.78  | \$ 1,227,393  | \$ 80,04    | 6.98%     |
| Inst. Materials                     | \$ 870,461    | \$ 685,373    | -      | \$ 872,397    | \$   | 746,209    | -      | \$ 854,757    | -      | \$ 882,935    | \$ 28,17    | 3.30%     |
| Instructional Leadership            | \$ 3,027,285  | \$ 2,954,380  | 26.17  | \$ 2,571,133  | \$   | 2,344,429  | 26.27  | \$ 2,618,506  | 25.50  | \$ 2,698,547  | \$ 80,04    | 3.06%     |
| Insurance, Retirement, Other        | \$ 4,206,515  | \$ 4,534,453  | 0.86   | \$ 5,399,815  | \$   | 4,806,832  | 0.86   | \$ 5,927,024  | 0.86   | \$ 6,300,461  | \$ 373,43   | 6.30%     |
| Other Teaching Services             | \$ 2,532,491  | \$ 2,482,888  | 59.90  | \$ 2,796,326  | \$   | 2,631,831  | 68.08  | \$ 3,014,610  | 69.22  | \$ 3,166,553  | \$ 151,94   | 5.04%     |
| Prof. Dev.                          | \$ 171,951    | \$ 138,886    | -      | \$ 262,196    | \$   | 129,123    | 3.60   | \$ 636,021    | 3.35   | \$ 624,048    | \$ (11,97   | 3) -1.88% |
| Pupil Services                      | \$ 2,343,752  | \$ 2,473,423  | 8.97   | \$ 2,728,507  | \$   | 2,287,046  | 8.97   | \$ 2,864,857  | 9.74   | \$ 3,047,151  | \$ 182,29   | 6.36%     |
| Teachers                            | \$ 12,240,941 | \$ 12,805,737 | 152.70 | \$ 12,973,972 | \$ 1 | 12,679,496 | 153.70 | \$ 13,183,707 | 155.20 | \$ 13,923,984 | \$ 740,27   | 7 5.62%   |
| Tuitions                            | \$ 3,498,978  | \$ 5,106,171  | -      | \$ 4,761,992  | \$   | 4,092,713  | -      | \$ 4,742,482  | -      | \$ 4,907,607  | \$ 165,12   | 3.48%     |
|                                     |               |               |        |               |      |            |        |               |        |               |             |           |
| Grand Total                         | \$ 33,330,038 | \$ 35,372,286 | 284.56 | \$ 37,023,572 | \$ 3 | 34,181,172 | 298.98 | \$ 38,738,975 | 301.15 | \$ 40,715,421 | \$ 1,976,44 | 5.10%     |



## Major Budget Drivers

### Hamilton-Wenham Regional School District FY23 Budget Reconciliation of Year-over-Year Increases in Gross Before Offsets

| Before Offsets                                    |                |           |
|---|----------------|-----------|
|   |                |           |
| COLA @ ~2%  | \$             | 460,015   |
| Step Increases                                    | \$             | 259,291   |
| Health Insurance Enrollment & Premium Adjustments | \$             | 202,595   |
| OOD Tuitions (Placeholder)                        | \$             | 165,125   |
| Column Changes (Placeholder)                      | \$             | 150,000   |
| Elementary Grade Bubble                           | \$             | 97,780    |
| ESSEX Retirement Contribution                     | \$             | 86,088    |
| Net All Other Operating Expenses                  | \$             | 80,799    |
| Substitute Rate Adjustment                        | \$             | 56,602    |
| Other Insurance Increases                         | \$<br>\$       | 51,000    |
| OPEB  | \$             | 50,000    |
| Custodial Overtime                                | \$             | 50,000    |
| Utilities Rate Increases (Placeholder)            | \$<br>\$       | 45,916    |
| 5% Increase to Athletic URF Match                 | \$             | 29,658    |
| Annual Maintenance Contract Rate Increases        | \$             | 29,543    |
| 0.3FTE Health/Wellness Curriculum Leader          | \$<br>\$       | 28,747    |
| Technology (Placeholder)                          | \$             | 28,192    |
| Transportation                                    | \$             | 17,814    |
| Elementary Stipends                               | \$<br>\$       | 16,632    |
| Summer Curriculum Writing Work                    | \$             | 16,433    |
| 0.2FTE Middle School Math Teacher                 | \$             | 12,189    |
| Student Distant Learning & Online Coursework      | \$             | 11,426    |
| Family and Community Engagement Liaison           | \$<br>\$<br>\$ | 10,350    |
| ELL Tutor Rate Change                             |                | 10,250    |
| District Contribution to Food Services            | \$<br>\$       | 10,000    |
|   | \$             | 1,976,446 |
|   |                |           |



### Changes in DESE Category (with FTE)

| Summary                             | FY22   | FY22          | FY23   | Y23 FY23      |        | nge from FY22 t | to FY23 |
|-------------------------------------|--------|---------------|--------|---------------|--------|-----------------|---------|
| by DESE Category                    | FTE    | Budget        | FTE    | Budget        | FTE    | \$              | %       |
|                                     |        |               |        |               |        |                 |         |
| Administration                      | 7.47   | \$ 1,383,565  | 7.24   | \$ 1,400,870  | (0.23) | \$ 17,305       | 1.25%   |
| Capital, Operations, Maintenance    | 16.25  | \$ 2,366,101  | 16.25  | \$ 2,535,872  | _      | \$ 169,771      | 7.18%   |
| Capital & Fixed Assets Improvements | -      | \$ -          | -      | \$ -          | _      | \$ -            | #DIV/0! |
| Guidance, Counseling, Testing       | 13.78  | \$ 1,147,345  | 13.78  | \$ 1,227,393  | _      | \$ 80,048       | 6.98%   |
| Inst. Materials                     | -      | \$ 854,757    | -      | \$ 882,935    | _      | \$ 28,178       | 3.30%   |
| Instructional Leadership            | 26.27  | \$ 2,618,506  | 25.50  | \$ 2,698,547  | (0.77) | \$ 80,042       | 3.06%   |
| Insurance, Retirement, Other        | 0.86   | \$ 5,927,024  | 0.86   | \$ 6,300,461  | _      | \$ 373,437      | 6.30%   |
| Other Teaching Services             | 68.08  | \$ 3,014,610  | 69.22  | \$ 3,166,553  | 1.15   | \$ 151,943      | 5.04%   |
| Prof. Dev.                          | 3.60   | \$ 636,021    | 3.35   | \$ 624,048    | (0.25) | \$ (11,973)     | -1.88%  |
| Pupil Services                      | 8.97   | \$ 2,864,857  | 9.74   | \$ 3,047,151  | 0.77   | \$ 182,293      | 6.36%   |
| Teachers                            | 153.70 | \$ 13,183,707 | 155.20 | \$ 13,923,984 | 1.50   | \$ 740,277      | 5.62%   |
| Tuitions                            | -      | \$ 4,742,482  | -      | \$ 4,907,607  | _      | \$ 165,125      | 3.48%   |
|                                     |        |               |        |               |        |                 |         |
| Grand Total                         | 298.98 | \$ 38,738,975 | 301.15 | \$ 40,715,421 | 2.17   | \$ 1,976,446    | 5.10%   |

## DESE Summary - Administration

| Summary          | FY22 | FY22         | FY23 | FY23 Change from FY22 |        | from FY22 | to FY23 |  |
|------------------|------|--------------|------|-----------------------|--------|-----------|---------|--|
| by DESE Category | FTE  | Budget       | FTE  | Budget                | FTE    | \$        | %       |  |
| Administration   | 7.47 | \$ 1,383,565 | 7.24 | \$ 1,400,870          | (0.23) | \$ 17,305 | 1.25%   |  |

| Expense                  | Amount      |
|--------------------------|-------------|
| Detail                   | \$          |
| School Committee Minutes | \$ 7,199    |
| COLA                     | \$ 20,206   |
| Treasurer Reorg (0.2FTE) | \$ (10,100) |
|                          | \$ 17,305   |
|                          |             |

# DESE Summary – Capital, Operations, & Maintenance

| Summary                          | FY22  | FY22         | FY23  | FY23         | Chan | ge from FY22 | to FY23 |
|----------------------------------|-------|--------------|-------|--------------|------|--------------|---------|
| by DESE Category                 | FTE   | Budget       | FTE   | Budget       | FTE  | \$           | %       |
| Capital, Operations, Maintenance | 16.25 | \$ 2,366,101 | 16.25 | \$ 2,535,872 | -    | \$ 169,771   | 7.18%   |

| Expense<br>Detail                          | Amount<br>\$ |
|--|--------------|
| Custodial Overtime                         | \$ 50,000    |
| Utilities Rate Increases (Placeholder)     | \$ 45,916    |
| Annual Maintenance Contract Rate Increases | \$ 29,543    |
| COLA                                       | \$ 16,487    |
| Net All Other Operating Expenses           | \$ 13,573    |
| Supplies                                   | \$ 8,051     |
| Step Increase                              | \$ 6,201     |
|  | \$ 169,771   |
|  |              |

# DESE Summary – Guidance, Counseling, & Testing

| Summary                       | FY22  | FY22         | FY23  | FY23         | Change from FY22 to FY23 |           |       |  |
|-------------------------------|-------|--------------|-------|--------------|--------------------------|-----------|-------|--|
| by DESE Category              | FTE   | Budget       | FTE   | Budget       | FTE                      | \$        | %     |  |
| Guidance, Counseling, Testing | 13.78 | \$ 1,147,345 | 13.78 | \$ 1,227,393 | -                        | \$ 80,048 | 6.98% |  |

| Expense                        | Amount                 |
|--------------------------------|------------------------|
| Detail                         | \$                     |
| Column, Step, & COLA Increases | \$ 80,048<br>\$ 80,048 |

## DESE Summary - Instructional Materials

| Summary          | FY22 | FY22       | FY23 | FY23       | Change | from FY22 | to FY23 |
|------------------|------|------------|------|------------|--------|-----------|---------|
| by DESE Category | FTE  | Budget     | FTE  | FTE Budget |        | \$        | %       |
| Inst. Materials  | -    | \$ 854,757 | -    | \$ 882,935 | -      | \$ 28,178 | 3.30%   |

| Expense  | Amount    |
|--|-----------|
| Detail   | \$        |
| Technology (Placeholder)                       | \$ 19,822 |
| Inst. EquipHealth/PE HS Realignment            | \$ 3,310  |
| Supplies Materials-HS Library Realignment      | \$ 2,996  |
| SPED Summer Prog Sup and Materials Realignment | \$ 2,050  |
|  | \$ 28,178 |
|  |           |

### DESE Summary – Instructional Leadership

| Summary                  | FY22  | FY22         | FY23  | FY23         | Change from FY22 to FY23 |           | to FY23 |
|--------------------------|-------|--------------|-------|--------------|--------------------------|-----------|---------|
| by DESE Category         | FTE   | Budget       | FTE   | Budget       | FTE                      | \$        | %       |
| Instructional Leadership | 26.27 | \$ 2,618,506 | 25.50 | \$ 2,698,547 | (0.77)                   | \$ 80,042 | 3.06%   |

| Expense                                    | Amount      |
|--|-------------|
| Detail                                     | \$          |
| Column Step, & COLA Increases              | \$ 86,317   |
| 0.5FTE HS Principal                        | \$ 76,126   |
| Elementary Stipends                        | \$ 8,522    |
| Tech Maintenance                           | \$ 6,517    |
| MLP Stipends                               | \$ 5,100    |
| Two additional New Teacher Mentor Stipends | \$ 2,542    |
| (1.0FTE) Curriculum Secretary              | \$ (54,115) |
| (0.25FTE) Secondary Dir. Of T&L            | \$ (38,064) |
| Reduction Cutler Principal Salary          | \$ (9,903)  |
|  | \$ 80,042   |
|  |             |

### DESE Summary – Insurance, Retirement, Other

| Summary                      | FY22 | FY22         | FY23 | FY23         | Chan | Change from FY22 to FY2 |       |
|------------------------------|------|--------------|------|--------------|------|-------------------------|-------|
| by DESE Category             | FTE  | Budget       | FTE  | Budget       | FTE  | \$                      | %     |
| Insurance, Retirement, Other | 0.86 | \$ 5,927,024 | 0.86 | \$ 6,300,461 | -    | \$ 373,437              | 6.30% |

| Expense<br>Detail                                 | Amount<br>\$ |
|---|--------------|
| Health Insurance Enrollment & Premium Adjustments | \$ 202,595   |
| ESSEX Retirement Contribution                     | \$ 86,088    |
| Other Insurance Increases                         | \$ 51,000    |
| ОРЕВ  | \$ 50,000    |
| Unemployment Insurance Reduction                  | \$ (16,246)  |
|   | \$ 373,437   |
|   |              |

## DESE Summary – Other Teaching Services

| Summary                 | FY22  | FY22         | FY23  | FY23         | Chang | Change from FY22 to FY23 |       |
|-------------------------|-------|--------------|-------|--------------|-------|--------------------------|-------|
| by DESE Category        | FTE   | Budget       | FTE   | Budget       | FTE   | \$                       | %     |
| Other Teaching Services | 68.08 | \$ 3,014,610 | 69.22 | \$ 3,166,553 | 1.15  | \$ 151,943               | 5.04% |

| Expense   | Amount     |
|---|------------|
| Detail  | \$         |
| Column, Step, & COLA Increases                        | \$ 58,334  |
| Substitute Rate Adjustment                            | \$ 56,602  |
| Student Distant Learning & Online Coursework          | \$ 11,426  |
| ELL Tutor Rate Change                                 | \$ 10,250  |
| 504/Home/Hospital Cont. Services                      | \$ 7,401   |
| Net All Other Operating Expenses                      | \$ 6,930   |
| +0.14FTE Cutler Special Ed TA (Hour increase 1 day/w) | \$ 1,000   |
| +1.0FTE Buker TA (Endicott Fellow to Employee)        | \$ -       |
|   | \$ 151,943 |
|   |            |

## DESE Summary – PD

| Summary          | FY22 | FY22       | FY23 | FY23       | Chang  | Change from FY22 to FY2 |        |  |
|------------------|------|------------|------|------------|--------|-------------------------|--------|--|
| by DESE Category | FTE  | Budget     | FTE  | Budget     | FTE    | \$                      | %      |  |
| Prof. Dev.       | 3.60 | \$ 636,021 | 3.35 | \$ 624,048 | (0.25) | \$(11,973)              | -1.88% |  |

| Expense  | Amount  |
|--|---|
| Detail   | \$  |
| Summer Curriculum Writing Work Column, Step, & COLA Increases Net All Other Operating Expenses (0.25)FTE Secondary Director of T&L | \$ 16,433<br>\$ 9,939<br>\$ (281)<br>\$ (38,064)<br>\$ (11,973) |

## DESE Summary – Pupil Services

| Summary          | FY22 | FY22         | FY23 | FY23         | Change from FY22 to |            | to FY23 |
|------------------|------|--------------|------|--------------|---------------------|------------|---------|
| by DESE Category | FTE  | Budget       | FTE  | Budget       | FTE                 | \$         | %       |
| Pupil Services   | 8.97 | \$ 2,864,857 | 9.74 | \$ 3,047,151 | 0.77                | \$ 182,293 | 6.36%   |

| Expense  | Amount     |  |  |
|--|------------|--|--|
| Detail   | \$         |  |  |
| +0.77FTE Family and Community Engagement Liaison | \$ 64,505  |  |  |
| Column, Step, & COLA Increases                   | \$ 41,668  |  |  |
| 5% Increase to Athletic URF Match                | \$ 29,658  |  |  |
| Transportation                                   | \$ 17,814  |  |  |
| District Contribution to Food Services           | \$ 10,000  |  |  |
| Elementary Stipends                              | \$ 9,153   |  |  |
| SRO  | \$ 4,085   |  |  |
| 5.26% Increase to Minimum Wage                   | \$ 3,744   |  |  |
| Net All Other Operating Expenses                 | \$ 1,666   |  |  |
|  | \$ 182,293 |  |  |
|  |            |  |  |

### DESE Summary – Teachers

| Summary          | FY22   | FY22          | FY23   | FY23          | Change from FY22 to F |            | to FY23 |
|------------------|--------|---------------|--------|---------------|-----------------------|------------|---------|
| by DESE Category | FTE    | Budget        | FTE    | Budget        | FTE                   | \$         | %       |
| Teachers         | 153.70 | \$ 13,183,707 | 155.20 | \$ 13,923,984 | 1.50                  | \$ 740,277 | 5.62%   |

| Expense<br>Detail                        | Amount<br>\$        |
|--|---------------------|
| COLA                                     | \$ 318,154          |
| Steps                                    | \$ 225,640          |
| Column Changes (Placeholder)             | \$ 150,000          |
| 1.0FTE Elementary Grade Bubble           | \$ 77,687           |
| 0.3FTE Health/Wellness Curriculum Leader | \$ 28,747           |
| 0.2FTE Middle School Math Teacher        | \$ 12,189           |
| Salary Breakage                          | \$ (72,140 <u>)</u> |
|  | \$ 740,277          |
|  |                     |

## DESE Summary – Tuitions

| Summary          | FY22 | FY22         | FY23 | FY23         | Chan | ge from FY22 | to FY23 |
|------------------|------|--------------|------|--------------|------|--------------|---------|
| by DESE Category | FTE  | Budget       | FTE  | Budget       | FTE  | \$           | %       |
| Tuitions         | -    | \$ 4,742,482 | -    | \$ 4,907,607 | -    | \$ 165,125   | 3.48%   |

| Expense  | Amount                   |
|--|--------------------------|
| Detail   | \$                       |
| OOD Tuitions (Placeholder @ 4% Current Budget) | \$ 165,125<br>\$ 165,125 |
|  |                          |



## Roll Forward Budget as Level Service with Placeholders By DESE Category

| Summary                             | FY19          | FY20          | FY21   | FY21          | FY21             | FY22   | FY22          | FY23   | FY23          | Change FY  | 22 To FY23 |
|-------------------------------------|---------------|---------------|--------|---------------|------------------|--------|---------------|--------|---------------|------------|------------|
| by DESE Category                    | Actuals       | Actuals       | FTE    | Budget        | Actuals          | FTE    | Budget        | FTE    | Budget        | \$         | %          |
|                                     |               |               |        |               |                  |        |               |        |               |            |            |
| Administration                      | \$ 1,097,981  | \$ 992,140    | 6.94   | \$ 1,229,833  | \$<br>1,063,926  | 7.47   | \$ 1,383,565  | 7.24   | \$ 1,400,870  | \$ 17,30   | 05 1.25%   |
| Capital, Operations, Maintenance    | \$ 2,221,673  | \$ 2,071,927  | 15.25  | \$ 2,285,561  | \$<br>2,207,181  | 16.25  | \$ 2,366,101  | 16.25  | \$ 2,535,872  | \$ 169,7   | 7.18%      |
| Capital & Fixed Assets Improvements | \$ -          | \$ -          | -      | \$ -          | \$<br>96,774     | -      | \$ -          | -      | \$ -          | \$ -       | #DIV/0!    |
| Guidance, Counseling, Testing       | \$ 1,118,011  | \$ 1,126,908  | 13.78  | \$ 1,141,839  | \$<br>1,095,612  | 13.78  | \$ 1,147,345  | 13.78  | \$ 1,227,393  | \$ 80,04   | 18 6.98%   |
| Inst. Materials                     | \$ 870,461    | \$ 685,373    | -      | \$ 872,397    | \$<br>746,209    | -      | \$ 854,757    | -      | \$ 882,935    | \$ 28,1    | 78 3.30%   |
| Instructional Leadership            | \$ 3,027,285  | \$ 2,954,380  | 26.17  | \$ 2,571,133  | \$<br>2,344,429  | 26.27  | \$ 2,618,506  | 25.50  | \$ 2,698,547  | \$ 80,04   | 3.06%      |
| Insurance, Retirement, Other        | \$ 4,206,515  | \$ 4,534,453  | 0.86   | \$ 5,399,815  | \$<br>4,806,832  | 0.86   | \$ 5,927,024  | 0.86   | \$ 6,300,461  | \$ 373,4   | 6.30%      |
| Other Teaching Services             | \$ 2,532,491  | \$ 2,482,888  | 59.90  | \$ 2,796,326  | \$<br>2,631,831  | 68.08  | \$ 3,014,610  | 69.22  | \$ 3,166,553  | \$ 151,9   | 5.04%      |
| Prof. Dev.                          | \$ 171,951    | \$ 138,886    | -      | \$ 262,196    | \$<br>129,123    | 3.60   | \$ 636,021    | 3.35   | \$ 624,048    | \$ (11,9   | 73) -1.88% |
| Pupil Services                      | \$ 2,343,752  | \$ 2,473,423  | 8.97   | \$ 2,728,507  | \$<br>2,287,046  | 8.97   | \$ 2,864,857  | 9.74   | \$ 3,047,151  | \$ 182,2   | 93 6.36%   |
| Teachers                            | \$ 12,240,941 | \$ 12,805,737 | 152.70 | \$ 12,973,972 | \$<br>12,679,496 | 153.70 | \$ 13,183,707 | 155.20 | \$ 13,923,984 | \$ 740,2   | 77 5.62%   |
| Tuitions                            | \$ 3,498,978  | \$ 5,106,171  | -      | \$ 4,761,992  | \$<br>4,092,713  | -      | \$ 4,742,482  | -      | \$ 4,907,607  | \$ 165,1   | 25 3.48%   |
|                                     |               |               |        |               |                  |        |               |        |               |            |            |
| Grand Total                         | \$ 33,330,038 | \$ 35,372,286 | 284.56 | \$ 37,023,572 | \$<br>34,181,172 | 298.98 | \$ 38,738,975 | 301.15 | \$ 40,715,421 | \$ 1,976,4 | 46 5.10%   |



#### Level Service – Assesment Caculation

#### FY23 Initial Budget Recommendation - Operating Budget Calculation

|  |               | General Fund C | perating Overvi | ew            |               |               |               |       |
|--|---------------|----------------|-----------------|---------------|---------------|---------------|---------------|-------|
|  | FY19 ACT      | FY20 ACT       | FY21 BUD        | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Difference | e %   |
| Operating Expense - Gross, before offsets & Overlays | \$ 33,330,038 | \$ 35,372,286  | \$ 37,023,572   | \$ 34,181,172 | \$ 38,738,975 | \$ 40,715,421 | \$ 1,976,446  | 5.10% |

| Operating Offsets      |    |           |    |           |    |           |    |           |    |           |                 |                  |         |
|------------------------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|-----------------|------------------|---------|
|                        |    | FY19 ACT  |    | FY20 ACT  | F۱ | Y21 BUD   |    | FY21 ACT  |    | FY22 BUD  | FY23 BUD        | \$<br>Difference | e %     |
| Recurring Offsets      |    |           |    |           |    |           |    |           |    |           |                 |                  |         |
| School Choice          | \$ | 265,000   | \$ | 385,000   | \$ | 476,360   | \$ | 350,819   | \$ | 399,500   | \$<br>460,621   | \$<br>61,121     | 15.30%  |
| Preschool Tuition      | \$ | 84,407    | \$ | 94,445    | \$ | 95,607    | \$ | 6,716     | \$ | 75,740    | \$<br>84,407    | \$<br>8,667      | 11.44%  |
| Facilities Rental      | \$ | 2,000     | \$ | -         | \$ | 2,000     | \$ | -         | \$ | 2,000     | \$<br>2,000     | \$<br>-          | 0.00%   |
| Special Ed Grants      | \$ | -         | \$ | 406,287   | \$ | 366,747   | \$ | 379,595   | \$ | 392,747   | \$<br>392,747   | \$<br>-          | 0.00%   |
| ESSER Grants           | \$ | -         | \$ | -         | \$ | -         | \$ | -         | \$ | -         | \$<br>-         | \$<br>-          | #DIV/0! |
| Title I                | \$ | -         | \$ | -         | \$ | -         | \$ | -         | \$ | -         | \$<br>-         | \$<br>-          | #DIV/0! |
| Circuit Breaker Offset | \$ | 1,094,160 | \$ | 1,102,223 | \$ | 776,000   | \$ | 377,745   | \$ | 934,096   | \$<br>1,027,434 | \$<br>93,338     | 9.99%   |
|                        |    |           |    |           |    |           |    |           |    |           |                 |                  |         |
| Total Offsets          | \$ | 1,445,567 | \$ | 1,987,955 | \$ | 1,716,714 | \$ | 1,114,875 | \$ | 1,804,083 | \$<br>1,967,209 | \$<br>163,126    | 9.04%   |

|   |               | General Fur   | nd After Offsets |               |               |               |              |       |
|---|---------------|---------------|------------------|---------------|---------------|---------------|--------------|-------|
|   | FY19 ACT      | FY20 ACT      | FY21 BUD         | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Differenc | e %   |
| Operating Expense - Gross, after offsets & Overlays | \$ 31,884,471 | \$ 33,384,331 | \$ 35,306,858    | \$ 33,066,297 | \$ 36,934,892 | \$ 38,748,212 | \$ 1,813,320 | 4.91% |



#### Level Service – Assessment Calculation (continued)

|   |               | General Fu    | nd After Offsets |               |               |               |               |       |
|---|---------------|---------------|------------------|---------------|---------------|---------------|---------------|-------|
|   | FY19 ACT      | FY20 ACT      | FY21 BUD         | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Difference | · %   |
| Operating Expense - Gross, after offsets & Overlays | \$ 31,884,471 | \$ 33,384,331 | \$ 35,306,858    | \$ 33,066,297 | \$ 36,934,892 | \$ 38,748,212 | \$ 1,813,320  | 4.91% |

|                                    |                 |    | Operating F | Fur | nding Sources |                 |                 |                 |                 |         |
|------------------------------------|-----------------|----|-------------|-----|---------------|-----------------|-----------------|-----------------|-----------------|---------|
|                                    | FY19 ACT        |    | FY20 ACT    |     | FY21 BUD      | FY21 ACT        | FY22 BUD        | FY23 BUD        | \$<br>Differenc | e %     |
| Revenues                           |                 | Π  |             | Γ   |               |                 |                 |                 |                 |         |
| Chapter 70-Base Aid                | \$<br>3,687,076 | \$ | 3,714,665   | \$  | 2,969,125     | \$<br>3,742,189 | \$<br>3,715,561 | \$<br>3,742,189 | \$<br>26,628    | 0.72%   |
| State Transportation               | \$<br>330,837   | \$ | 385,868     | \$  | 332,124       | \$<br>332,124   | \$<br>372,065   | \$<br>372,065   | \$<br>-         | 0.00%   |
| Charter School Reimbursement       | \$<br>13,726    | \$ | 1,542       | \$  | -             | \$<br>-         | \$<br>-         | \$<br>-         | \$<br>-         | #DIV/0! |
| Medicaid Reimbursement             | \$<br>171,954   | \$ | 88,455      | \$  | 95,000        | \$<br>59,064    | \$<br>45,000    | \$<br>45,000    | \$<br>-         | 0.00%   |
| Interest Income                    | \$<br>25,631    | \$ | 19,661      | \$  | 18,000        | \$<br>3,070     | \$<br>10,000    | \$<br>3,070     | \$<br>(6,931)   | -69.31% |
| Prior Year Unexpended Encumbrances | \$<br>90,982    | \$ | 26,108      | \$  | -             | \$<br>144,178   | \$<br>-         | \$<br>-         | \$<br>-         | #DIV/0! |
| Other Income                       | \$<br>6,167     | \$ | 3,372       | \$  | -             | \$<br>44,108    | \$<br>-         | \$<br>-         | \$<br>-         | #DIV/0! |
| Total Revenues                     | \$<br>4,326,372 | \$ | 4,239,671   | \$  | 3,414,249     | \$<br>4,324,732 | \$<br>4,142,627 | \$<br>4,162,324 | \$<br>19,697    | 0.48%   |
| Transfers In From Other Funds      |                 |    |             |     |               |                 |                 |                 |                 |         |
| Excess and Deficiency              | \$<br>347,218   | \$ | 147,396     | \$  | 217,329       | \$<br>217,329   | \$<br>-         | \$<br>773,550   | \$<br>773,550   | #DIV/0! |
| Other Revolving Accounts           | \$<br>12,662    | \$ | -           | \$  | -             | \$<br>-         | \$<br>-         | \$<br>-         | \$<br>-         | #DIV/0! |
| Total Transfers                    | \$<br>359,880   | \$ | 147,396     | \$  | 217,329       | \$<br>217,329   | \$<br>-         | \$<br>773,550   | \$<br>773,550   | #DIV/0! |
| Total Funding Sources              | \$<br>4,686,252 | \$ | 4,387,067   | \$  | 3,631,578     | \$<br>4,542,061 | \$<br>4,142,627 | \$<br>4,935,874 | \$<br>793,248   | 19.15%  |



#### Level Service – Assessment Calculation (continued)

|  | NET OPERATING BUDGET | \$ 27,198,218 | \$ 28,997,264 | \$ 31,675,280 | \$ 28,524,236 | \$ 32,792,265 | \$ 33,812,337 | \$ 1,020,072 | 3.11% |
|--|----------------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-------|
|--|----------------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-------|

|   | Cal                     | culation of Indivi      | dual Town Asses                                  | ssments                 |  |  |                  |       |
|---|-------------------------|-------------------------|--|-------------------------|--|--|------------------|-------|
|   | FY19 ACT                | FY20 ACT                | FY21 BUD   | FY21 ACT                | FY22 BUD   | FY23 BUD   | \$<br>Difference | e %   |
| Town of Hamilton<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment | \$ 17,746,438<br>64.65% | \$ 18,686,426<br>64.05% | \$ 20,227,834<br>\$ -<br>\$ 20,227,834<br>63.86% | \$ 20,227,834<br>63.86% | \$ 21,131,336<br>\$ -<br>\$ 21,131,336<br>64.44% | \$ 22,113,269<br>\$ -<br>\$ 22,113,269<br>65.40% | \$<br>981,933    | 4.65% |
| Town of Wenham<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment   | \$ 9,708,859<br>35.35%  | \$ 10,488,321<br>35.95% | \$ 11,447,446<br>\$ -<br>\$ 11,447,446<br>36.14% | \$ 11,447,446<br>36.14% | \$ 11,660,930<br>\$ -<br>\$ 11,660,930<br>35.56% | \$ 11,699,069<br>\$ -<br>\$ 11,699,069<br>34.60% | \$<br>38,139     | 0.33% |



#### **Grant Corrections/Updates to Budget**

- 1. Districts' FY22 Budget currently includes \$392,747 (~16.0FTE's) of salary offsets covered by the IDEA special ed grant
  - A. Starting FY23, the District will now include \$77,348 (2.5FTE's) of additional salaries for special ed teaching assistants being covered by the IDEA special ed grant (Current level service and has been for 2+ years)
  - B. Starting FY23, the District will now include \$65,522 (2.44FTE) of additional salaries for kindergarten teaching assistants being covered by the Title I grant (Current level service and has been for 4+ years)
  - C. In FY23, the District will include \$147,226 (2.0FTE) of additional salaries for 1 special ed teacher and 1 social worker being covered by the ESSER grant (Current level service that is estimated to end at the conclusion of FY23)



#### Change in DESE Categories from Grant Update

| Summary                             | FY22   | FY22             | FY23   |     | FY23       | Cha    | nge | e from FY22 to | FY23    |
|-------------------------------------|--------|------------------|--------|-----|------------|--------|-----|----------------|---------|
| by DESE Category                    | FTE    | Budget           | FTE    |     | Budget     | FTE    |     | \$             | %       |
|                                     |        |                  |        |     |            |        |     |                |         |
| Administration                      | 7.47   | \$<br>1,383,565  | 7.24   | \$  | 1,400,870  | (0.23) | \$  | 17,305         | 1.25%   |
| Capital, Operations, Maintenance    | 16.25  | \$<br>2,366,101  | 16.25  | \$  | 2,535,872  | -      | \$  | 169,771        | 7.18%   |
| Capital & Fixed Assets Improvements | -      | \$<br>-          | -      | \$  | -          | -      | \$  | -              | #DIV/0! |
| Guidance, Counseling, Testing       | 13.78  | \$<br>1,147,345  | 14.78  | \$  | 1,290,466  | 1.00   | \$  | 143,121        | 12.47%  |
| Inst. Materials                     | -      | \$<br>854,757    | -      | \$  | 882,935    | -      | \$  | 28,178         | 3.30%   |
| Instructional Leadership            | 26.27  | \$<br>2,618,506  | 25.50  | \$  | 2,698,547  | (0.77) | \$  | 80,042         | 3.06%   |
| Insurance, Retirement, Other        | 0.86   | \$<br>5,927,024  | 0.86   | \$  | 6,300,461  | -      | \$  | 373,437        | 6.30%   |
| Other Teaching Services             | 68.08  | \$<br>3,014,610  | 74.17  | \$  | 3,309,423  | 6.10   | \$  | 294,813        | 9.78%   |
| Prof. Dev.                          | 3.60   | \$<br>636,021    | 3.35   | \$  | 624,548    | (0.25) | \$  | (11,473)       | -1.80%  |
| Pupil Services                      | 8.97   | \$<br>2,864,857  | 9.74   | \$  | 3,047,151  | 0.77   | \$  | 182,293        | 6.36%   |
| Teachers                            | 153.70 | \$<br>13,183,707 | 156.20 | \$  | 14,008,137 | 2.50   | \$  | 824,430        | 6.25%   |
| Tuitions                            | -      | \$<br>4,742,482  | -      | \$  | 4,907,607  | -      | \$  | 165,125        | 3.48%   |
|                                     |        |                  |        |     |            |        |     |                |         |
| Grand Total                         | 298.98 | \$<br>38,738,975 | 308.10 | \$4 | 41,006,017 | 9.12   | \$  | 2,267,042      | 5.85%   |
| Total Before Grants                 | 298.98 | \$<br>38,738,975 | 301.15 | \$  | 40,715,421 | 2.17   | \$  | 1,976,446      | 5.10%   |
| Change                              | -      | \$<br>-          | 6.95   | \$  | 290,596    | 6.95   | \$  | 290,596        | 0.75%   |
|                                     |        |                  |        |     |            |        |     |                |         |
| IDEA Grant                          |        |                  | 2.50   | \$  | 77,348     |        |     |                |         |

| IDEA Grant |  | 2.50 | \$<br>77,348  |  |  |
|------------|--|------|---------------|--|--|
| ESSER      |  | 2.00 | \$<br>147,226 |  |  |
| Title I    |  | 2.44 | \$<br>65,522  |  |  |

| Change to Operating Budget | \$ 500 |
|----------------------------|--------|



#### Level Service + Grants – Assessment Calculation

#### FY23 Initial Budget Recommendation - Operating Budget Calculation

|  | General Fund Operating Overview |  |               |               |               |               |              |       |  |  |  |  |  |  |  |
|--|---------------------------------|--|---------------|---------------|---------------|---------------|--------------|-------|--|--|--|--|--|--|--|
|  | FY19 ACT                        | FY19 ACT FY20 ACT FY21 BUD FY21 ACT FY22 BUD FY23 BUD \$ Differe |               |               |               |               |              |       |  |  |  |  |  |  |  |
| Operating Expense - Gross, before offsets & Overlays | \$ 33,330,038                   | \$ 35,372,286  | \$ 37,023,572 | \$ 34,181,172 | \$ 38,738,975 | \$ 41,006,017 | \$ 2,267,042 | 5.85% |  |  |  |  |  |  |  |

|                        | Operating Offsets |           |    |           |    |           |          |           |          |           |          |           |    |            |         |
|------------------------|-------------------|-----------|----|-----------|----|-----------|----------|-----------|----------|-----------|----------|-----------|----|------------|---------|
|                        |                   | FY19 ACT  |    | FY20 ACT  | F  | FY21 BUD  | FY21 ACT |           | FY22 BUD |           | FY23 BUD |           | \$ | Difference | :e %    |
| Recurring Offsets      |                   |           |    |           |    |           |          |           |          |           |          |           |    |            |         |
| School Choice          | \$                | 265,000   | \$ | 385,000   | \$ | 476,360   | \$       | 350,819   | \$       | 399,500   | \$       | 460,621   | \$ | 61,121     | 15.30%  |
| Preschool Tuition      | \$                | 84,407    | \$ | 94,445    | \$ | 95,607    | \$       | 6,716     | \$       | 75,740    | \$       | 84,407    | \$ | 8,667      | 11.44%  |
| Facilities Rental      | \$                | 2,000     | \$ | -         | \$ | 2,000     | \$       | -         | \$       | 2,000     | \$       | 2,000     | \$ | -          | 0.00%   |
| Special Ed Grants      | \$                | -         | \$ | 406,287   | \$ | 366,747   | \$       | 379,595   | \$       | 392,747   | \$       | 470,095   | \$ | 77,348     | 19.69%  |
| ESSER Grants           | \$                | -         | \$ | -         | \$ | -         | \$       | -         | \$       | -         | \$       | 147,226   | \$ | 147,226    | #DIV/0! |
| Title I                | \$                | -         | \$ | -         | \$ | -         | \$       | -         | \$       | -         | \$       | 65,522    | \$ | 65,522     | #DIV/0! |
| Circuit Breaker Offset | \$                | 1,094,160 | \$ | 1,102,223 | \$ | 776,000   | \$       | 377,745   | \$       | 934,096   | \$       | 1,027,434 | \$ | 93,338     | 9.99%   |
|                        |                   |           |    |           |    |           |          |           |          |           |          |           |    |            |         |
| Total Offsets          | \$                | 1,445,567 | \$ | 1,987,955 | \$ | 1,716,714 | \$       | 1,114,875 | \$       | 1,804,083 | \$       | 2,257,305 | \$ | 453,222    | 25.12%  |

|   | General Fund After Offsets |               |               |               |               |               |              |       |  |  |  |  |  |  |  |
|---|----------------------------|---------------|---------------|---------------|---------------|---------------|--------------|-------|--|--|--|--|--|--|--|
|   | FY19 ACT                   | FY20 ACT      | FY21 BUD      | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Differenc | e %   |  |  |  |  |  |  |  |
| Operating Expense - Gross, after offsets & Overlays | \$ 31,884,471              | \$ 33,384,331 | \$ 35,306,858 | \$ 33,066,297 | \$ 36,934,892 | \$ 38,748,712 | \$ 1,813,820 | 4.91% |  |  |  |  |  |  |  |



#### Level Service + Grants – Assessment Calculation (continued)

|   |               | General Fu    | nd After Offsets |               |               |               |               |       |
|---|---------------|---------------|------------------|---------------|---------------|---------------|---------------|-------|
|   | FY19 ACT      | FY20 ACT      | FY21 BUD         | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Difference | %     |
| Operating Expense - Gross, after offsets & Overlays | \$ 31,884,471 | \$ 33,384,331 | \$ 35,306,858    | \$ 33,066,297 | \$ 36,934,892 | \$ 38,748,712 | \$ 1,813,820  | 4.91% |

|                                    | Operating Funding Sources |            |    |            |    |            |    |            |    |            |    |            |    |            |         |
|------------------------------------|---------------------------|------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|------------|---------|
|                                    |                           | FY19 ACT   |    | FY20 ACT   |    | FY21 BUD   |    | FY21 ACT   |    | FY22 BUD   |    | FY23 BUD   | ,  | Difference | %       |
| Revenues                           |                           |            |    |            | Π  |            |    |            |    |            |    |            |    |            |         |
| Chapter 70-Base Aid                | \$                        | 3,687,076  | \$ | 3,714,665  | \$ | 2,969,125  | \$ | 3,742,189  | \$ | 3,715,561  | \$ | 3,742,189  | \$ | 26,628     | 0.72%   |
| State Transportation               | \$                        | 330,837    | \$ | 385,868    | \$ | 332,124    | \$ | 332,124    | \$ | 372,065    | \$ | 372,065    | \$ | -          | 0.00%   |
| Charter School Reimbursement       | \$                        | 13,726     | \$ | 1,542      | \$ | -          | \$ | -          | \$ | -          | \$ | -          | \$ | -          | #DIV/0! |
| Medicaid Reimbursement             | \$                        | 171,954    | \$ | 88,455     | \$ | 95,000     | \$ | 59,064     | \$ | 45,000     | \$ | 45,000     | \$ | -          | 0.00%   |
| Interest Income                    | \$                        | 25,631     | \$ | 19,661     | \$ | 18,000     | \$ | 3,070      | \$ | 10,000     | \$ | 3,070      | \$ | (6,931)    | -69.31% |
| Prior Year Unexpended Encumbrances | \$                        | 90,982     | \$ | 26,108     | \$ | -          | \$ | 144,178    | \$ | -          | \$ | -          | \$ | -          | #DIV/0! |
| Other Income                       | \$                        | 6,167      | \$ | 3,372      | \$ | -          | \$ | 44,108     | \$ | -          | \$ | -          | \$ | -          | #DIV/0! |
| Total Revenues                     | \$                        | 4,326,372  | \$ | 4,239,671  | \$ | 3,414,249  | \$ | 4,324,732  | \$ | 4,142,627  | \$ | 4,162,324  | \$ | 19,697     | 0.48%   |
| Transfers In From Other Funds      |                           |            |    |            |    |            |    |            |    |            |    |            |    |            |         |
| Excess and Deficiency              | \$                        | 347,218    | \$ | 147,396    | \$ | 217,329    | \$ | 217,329    | \$ | -          | \$ | 773,550    | \$ | 773,550    | #DIV/0! |
| Other Revolving Accounts           | \$                        | 12,662     | \$ | -          | \$ | -          | \$ | -          | \$ | -          | \$ | -          | \$ | -          | #DIV/0! |
| Total Transfers                    | \$                        | 359,880    | \$ | 147,396    | \$ | 217,329    | \$ | 217,329    | \$ | -          | \$ | 773,550    | \$ | 773,550    | #DIV/0! |
| Total Funding Sources              | \$                        | 4,686,252  | \$ | 4,387,067  | \$ | 3,631,578  | \$ | 4,542,061  | \$ | 4,142,627  | \$ | 4,935,874  | \$ | 793,248    | 19.15%  |
| NET OPERATING BUDGET               | \$ 2                      | 27,198,218 | \$ | 28,997,264 | \$ | 31,675,280 | \$ | 28,524,236 | \$ | 32,792,265 | \$ | 33,812,837 | \$ | 1,020,572  | 3.11%   |



#### **Level Service + Grants – Assessment Calculation (continued)**

| NET ODERATING BUDGET | ¢ 27 400 240  | ¢ 20 007 264  | ¢ 24 CZE 200  | ć 20 E24 226  | ć 22.702.2CF | ć 22.042.027  | ć 4.020.572  | 2 440/ |
|----------------------|---------------|---------------|---------------|---------------|--------------|---------------|--------------|--------|
| NET OPERATING BUDGET | \$ 27,198,218 | \$ 28,997,264 | \$ 31,6/5,280 | \$ 28,524,236 | 32,/92,265   | \$ 33,812,837 | \$ 1,020,572 | 3.11%  |

|   | Cald                    | culation of Indivi      | dual Town Asses                                  | sments                  |  |  |              |       |
|---|-------------------------|-------------------------|--|-------------------------|--|--|--------------|-------|
|   | FY19 ACT                | FY20 ACT                | FY21 BUD   | FY21 ACT                | FY22 BUD   | FY23 BUD   | \$ Differenc | e %   |
| Town of Hamilton<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment | \$ 17,746,438<br>64.65% | \$ 18,686,426<br>64.05% | \$ 20,227,834<br>\$ -<br>\$ 20,227,834<br>63.86% | \$ 20,227,834<br>63.86% | \$ 21,131,336<br>\$ -<br>\$ 21,131,336<br>64.44% | \$ 22,113,596<br>\$ -<br>\$ 22,113,596<br>65.40% | \$ 982,260   | 4.65% |
| Town of Wenham<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment   | \$ 9,708,859<br>35.35%  | \$ 10,488,321<br>35.95% | \$ 11,447,446<br>\$ -<br>\$ 11,447,446<br>36.14% | \$ 11,447,446<br>36.14% | \$ 11,660,930<br>\$ -<br>\$ 11,660,930<br>35.56% | \$ 11,699,242<br>\$ -<br>\$ 11,699,242<br>34.60% | \$ 38,312    | 0.33% |

The addition of the grants only increase the net assessment by \$500 – but shows the true level of service currently being offered by the District



In total approximately \$1.4M of new investment requests were submitted by the leadership team. The below list was identified as the top priorities.

| Summary             | FY23 | FY23          |
|---------------------|------|---------------|
| by DESE Category    | FTE  | Budget        |
|                     |      |               |
| MS/HS Social Worker | 1.00 | \$<br>106,364 |
| ESL Teacher         | 0.67 | \$<br>81,070  |
| Director of T&L     | 0.30 | \$<br>48,446  |
| Payroll Clerk       | 0.50 | \$<br>30,600  |
|                     |      |               |
| Total               | 2.47 | \$<br>266,480 |



#### Level Service + Grants + New Investments

#### FY23 Initial Budget Recommendation - Operating Budget Calculation

|  | General Fund Operating Overview                               |               |               |               |               |               |              |       |  |  |  |  |  |  |  |
|--|---|---------------|---------------|---------------|---------------|---------------|--------------|-------|--|--|--|--|--|--|--|
|  | FY19 ACT FY20 ACT FY21 BUD FY21 ACT FY22 BUD FY23 BUD \$ Diff |               |               |               |               |               |              |       |  |  |  |  |  |  |  |
| Operating Expense - Gross, before offsets & Overlays | \$ 33,330,038   | \$ 35,372,286 | \$ 37,023,572 | \$ 34,181,172 | \$ 38,738,975 | \$ 41,272,498 | \$ 2,533,523 | 6.54% |  |  |  |  |  |  |  |

|                        | Operating Offsets |           |    |           |    |           |          |           |          |           |          |           |    |            |         |
|------------------------|-------------------|-----------|----|-----------|----|-----------|----------|-----------|----------|-----------|----------|-----------|----|------------|---------|
|                        |                   | FY19 ACT  |    | FY20 ACT  | F  | FY21 BUD  | FY21 ACT |           | FY22 BUD |           | FY23 BUD |           | \$ | Difference | :e %    |
| Recurring Offsets      |                   |           |    |           |    |           |          |           |          |           |          |           |    |            |         |
| School Choice          | \$                | 265,000   | \$ | 385,000   | \$ | 476,360   | \$       | 350,819   | \$       | 399,500   | \$       | 460,621   | \$ | 61,121     | 15.30%  |
| Preschool Tuition      | \$                | 84,407    | \$ | 94,445    | \$ | 95,607    | \$       | 6,716     | \$       | 75,740    | \$       | 84,407    | \$ | 8,667      | 11.44%  |
| Facilities Rental      | \$                | 2,000     | \$ | -         | \$ | 2,000     | \$       | -         | \$       | 2,000     | \$       | 2,000     | \$ | -          | 0.00%   |
| Special Ed Grants      | \$                | -         | \$ | 406,287   | \$ | 366,747   | \$       | 379,595   | \$       | 392,747   | \$       | 470,095   | \$ | 77,348     | 19.69%  |
| ESSER Grants           | \$                | -         | \$ | -         | \$ | -         | \$       | -         | \$       | -         | \$       | 147,226   | \$ | 147,226    | #DIV/0! |
| Title I                | \$                | -         | \$ | -         | \$ | -         | \$       | -         | \$       | -         | \$       | 65,522    | \$ | 65,522     | #DIV/0! |
| Circuit Breaker Offset | \$                | 1,094,160 | \$ | 1,102,223 | \$ | 776,000   | \$       | 377,745   | \$       | 934,096   | \$       | 1,027,434 | \$ | 93,338     | 9.99%   |
|                        |                   |           |    |           |    |           |          |           |          |           |          |           |    |            |         |
| Total Offsets          | \$                | 1,445,567 | \$ | 1,987,955 | \$ | 1,716,714 | \$       | 1,114,875 | \$       | 1,804,083 | \$       | 2,257,305 | \$ | 453,222    | 25.12%  |

| General Fund After Offsets                          |               |               |               |               |               |               |              |       |  |  |
|---|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-------|--|--|
|   | FY19 ACT      | FY20 ACT      | FY21 BUD      | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Differenc | :e %  |  |  |
| Operating Expense - Gross, after offsets & Overlays | \$ 31,884,471 | \$ 33,384,331 | \$ 35,306,858 | \$ 33,066,297 | \$ 36,934,892 | \$ 39,015,193 | \$ 2,080,301 | 5.63% |  |  |



#### Assessment Continued

| General Fund After Offsets                          |               |               |               |               |               |               |               |       |  |  |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-------|--|--|
|   | FY19 ACT      | FY20 ACT      | FY21 BUD      | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Difference | %     |  |  |
| Operating Expense - Gross, after offsets & Overlays | \$ 31,884,471 | \$ 33,384,331 | \$ 35,306,858 | \$ 33,066,297 | \$ 36,934,892 | \$ 39,015,193 | \$ 2,080,301  | 5.63% |  |  |

|                                    |       |          |       | Operating F | und  | ding Sources |                  |                  |                  |                  |         |
|------------------------------------|-------|----------|-------|-------------|------|--------------|------------------|------------------|------------------|------------------|---------|
|                                    | F'    | Y19 ACT  | F۱    | Y20 ACT     |      | FY21 BUD     | FY21 ACT         | FY22 BUD         | FY23 BUD         | \$<br>Difference | %       |
| Revenues                           |       |          |       |             |      |              |                  |                  |                  |                  |         |
| Chapter 70-Base Aid                | \$ 3  | ,687,076 | \$ 3  | 3,714,665   | \$   | 2,969,125    | \$<br>3,742,189  | \$<br>3,715,561  | \$<br>3,742,189  | \$<br>26,628     | 0.72%   |
| State Transportation               | \$    | 330,837  | \$    | 385,868     | \$   | 332,124      | \$<br>332,124    | \$<br>372,065    | \$<br>372,065    | \$<br>-          | 0.00%   |
| Charter School Reimbursement       | \$    | 13,726   | \$    | 1,542       | \$   | -            | \$<br>-          | \$<br>-          | \$<br>-          | \$<br>-          | #DIV/0! |
| Medicaid Reimbursement             | \$    | 171,954  | \$    | 88,455      | \$   | 95,000       | \$<br>59,064     | \$<br>45,000     | \$<br>45,000     | \$<br>-          | 0.00%   |
| Interest Income                    | \$    | 25,631   | \$    | 19,661      | \$   | 18,000       | \$<br>3,070      | \$<br>10,000     | \$<br>3,070      | \$<br>(6,931)    | -69.31% |
| Prior Year Unexpended Encumbrances | \$    | 90,982   | \$    | 26,108      | \$   | -            | \$<br>144,178    | \$<br>-          | \$<br>-          | \$<br>-          | #DIV/0! |
| Other Income                       | \$    | 6,167    | \$    | 3,372       | \$   | -            | \$<br>44,108     | \$<br>-          | \$<br>-          | \$<br>-          | #DIV/0! |
| Total Revenues                     | \$ 4  | ,326,372 | \$ 4  | 1,239,671   | \$   | 3,414,249    | \$<br>4,324,732  | \$<br>4,142,627  | \$<br>4,162,324  | \$<br>19,697     | 0.48%   |
| Transfers In From Other Funds      |       |          |       |             |      |              |                  |                  |                  |                  |         |
| Excess and Deficiency              | \$    | 347,218  | \$    | 147,396     | \$   | 217,329      | \$<br>217,329    | \$<br>-          | \$<br>773,550    | \$<br>773,550    | #DIV/0! |
| Other Revolving Accounts           | \$    | 12,662   | \$    | -           | \$   | -            | \$<br>-          | \$<br>-          | \$<br>-          | \$<br>-          | #DIV/0! |
| Total Transfers                    | \$    | 359,880  | \$    | 147,396     | \$   | 217,329      | \$<br>217,329    | \$<br>-          | \$<br>773,550    | \$<br>773,550    | #DIV/0! |
| Total Funding Sources              | \$ 4  | ,686,252 | \$ 4  | 1,387,067   | \$   | 3,631,578    | \$<br>4,542,061  | \$<br>4,142,627  | \$<br>4,935,874  | \$<br>793,248    | 19.15%  |
| NET OPERATING BUDGET               | \$ 27 | ,198,218 | \$ 28 | 3,997,264   | \$ : | 31,675,280   | \$<br>28,524,236 | \$<br>32,792,265 | \$<br>34,079,318 | \$<br>1,287,053  | 3.92%   |



| NET OPERATING BUDGET | ¢ 27 100 210  | ¢ 20 007 264  | ¢ 21 67E 200  | ¢ 20 E24 226  | ¢ 22.702.265  | ¢ 24 070 210  | \$ 1,287,053 | 3.92% |
|----------------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-------|
| NET OPERATING BUDGET | \$ 27,198,218 | \$ 28,997,264 | \$ 31,6/5,280 | \$ 28,524,236 | \$ 32,/92,265 | \$ 34,079,318 | \$ 1,287,053 | 3.92% |

|   | Calculation of Individual Town Assessments |                         |  |                         |  |  |               |       |  |  |  |
|---|--|-------------------------|--|-------------------------|--|--|---------------|-------|--|--|--|
|   | FY19 ACT                                   | FY20 ACT                | FY21 BUD   | FY21 ACT                | FY22 BUD   | FY23 BUD   | \$ Difference | e %   |  |  |  |
| Town of Hamilton<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment | \$ 17,746,438<br>64.65%                    | \$ 18,686,426<br>64.05% | \$ 20,227,834<br>\$ -<br>\$ 20,227,834<br>63.86% | \$ 20,227,834<br>63.86% | \$ 21,131,336<br>\$ -<br>\$ 21,131,336<br>64.44% | \$ 22,287,874<br>\$ -<br>\$ 22,287,874<br>65.40% | \$ 1,156,538  | 5.47% |  |  |  |
| Town of Wenham<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment   | \$ 9,708,859<br>35.35%                     | \$ 10,488,321<br>35.95% | \$ 11,447,446<br>\$ -<br>\$ 11,447,446<br>36.14% | \$ 11,447,446<br>36.14% | \$ 11,660,930<br>\$ -<br>\$ 11,660,930<br>35.56% | \$ 11,791,444<br>\$ -<br>\$ 11,791,444<br>34.60% | \$ 130,515    | 1.12% |  |  |  |

# 5 Year Look Back

|  | FY19                   | FY20   | FY21   | FY22   | FY23   |
|--|------------------------|--------|--------|--------|--------|
|  | Budget                 | Budget | Budget | Budget | Budget |
| Net Operating Budget<br>% Increase Over Prior Year | \$ 27,455,297<br>7.05% |        | · · ·  |        | i i    |
| 5 Year Average % Increase                          |                        |        |        |        | 5.87%  |



### Assessment Overview (Operating + Debt)

|  | FY22          | FY23          | Increase \$  | Increase % |
|--|---------------|---------------|--------------|------------|
| <u>Hamilton</u>                                    |               |               |              |            |
| Operating Budget After Offsets and Revenue Sources | \$ 21,131,336 | \$ 22,287,874 | \$ 1,156,538 | 5.47%      |
| Debt Service                                       | \$ 370,848    | \$ 382,770    | \$ 11,922    | 3.21%      |
| Hamilton Combined Total                            | \$ 21,502,184 | \$ 22,670,644 | \$ 1,168,460 | 5.43%      |
| <u>Wenham</u>                                      |               |               |              |            |
| Operating Budget After Offsets and Revenue Sources | \$ 11,660,930 | \$ 11,791,444 | \$ 130,515   | 1.12%      |
| Debt Service                                       | \$ 204,646    | \$ 202,505    | \$ (2,141)   | -1.05%     |
| Wenham Combined Total                              | \$ 11,865,575 | \$ 11,993,949 | \$ 128,374   | 1.08%      |
| _ <u>Total</u>                                     |               |               |              |            |
| Operating Budget After Offsets and Revenue Sources | \$ 32,792,265 | \$ 34,079,318 | \$ 1,287,053 | 3.92%      |
| Debt Service                                       | \$ 575,494    | \$ 585,275    | \$ 9,781     | 1.70%      |
| Combined Assessment                                | \$ 33,367,759 | \$ 34,664,593 | \$ 1,296,834 | 3.89%      |

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### **Budget Timeline Continued**

- November 14<sup>th</sup> 27<sup>th</sup> Meeting with managers to review and refine budgets
- November 28<sup>th</sup> 4<sup>th</sup> Meeting with Town Mangers and Finance Directors
- December 1<sup>st</sup> Salary Scale Advancement and Retirement Requests due
- December 2<sup>nd</sup> Five Building Principals present to SC
- December 8<sup>th</sup> Quintuplet-Board Chairs Meeting
- December 15<sup>th</sup> Capital Finance Subcommittee Meeting
- December 16<sup>th</sup> Athletics, IT, & FMO present to SC
- January 6<sup>th</sup> Student Services, Teaching & Learning, Central Office present to SC
- January 6<sup>th</sup> SC votes on Tentative Budget
- January 13<sup>th</sup> Quintuplet-Board Meeting (All Members)
- January 20<sup>th</sup> First Budget Hearing
- January 26<sup>th</sup> Quintuplet-Board Chairs Meeting
- February 10<sup>th</sup> Second Budget Hearing
- February 10<sup>th</sup> SC votes on final budget

# Closing Note

- E&D has been submitted for certification.
- The presentation tonight includes \$770K in E&D being returned to the towns as a revenue source
- The next budget presentation will include onetime expenses equal to the remaining E&D balance above the \$770K already presented.
- Just like you saw with the grants this will have no effect on the town assessment.



### Questions, Comments, Feedback?

