

Beaufort County School District

Procurement Office
2900 Mink Point Blvd.
Beaufort, SC 29902

Solicitation Number: 20-016
January 10, 2020
2:00 PM

**Request for Proposals to provide
Pre-Construction / Construction Phase (CM at-Risk) Services for
Capital Renewal Renovations and Modifications Projects**

JE Dunn Construction
24 Drayton Street
Suite 400
Savannah, GA 31401





JE DUNN CONSTRUCTION
24 DRAYTON STREET, SUITE 400
SAVANNAH, GA 31401
TEL 912.354.1386 | FAX 912.354.1388
www.jedunn.com

January 10, 2020

Kaylee Yinger, Procurement Officer
Beaufort County School District
Procurement Office
2900 Mink Point Blvd.
Beaufort, SC 29902

RE: Preconstruction / Construction Phase (CM at-Risk) Services for
Capital Renewal Renovations and Modifications Projects
Solicitation No. 20-016

Dear Kaylee,

JE Dunn is honored to submit our qualifications for the upcoming renovation projects for the Beaufort County School District. Our team is cognizant of the importance these renovations and modifications will have for the various buildings needing attention and understand the value it will add to your community. We are confident you will find our experience with renovations to existing buildings, combined with our educational facility expertise, to fit your needs for these projects.

Given the unique attributes of this job, JE Dunn will bring all of our renovation expertise including resources, cost data and a premier project team for the benefit of the Beaufort County School District.


JE Dunn unique attributes include:

- **DEPTH OF RESOURCES** | Beaufort County School District will have access to our in-house construction expertise.
- **HAND-PICKED TEAM** | We have selected a specialized team specifically for your projects.
- **QUALIFIED TRADE PARTNERS** | We have developed excellent relationships with trade partners throughout the southeast through our project experiences in Beaufort, Charleston and Savannah. This provides Beaufort County School District access to a vast array of qualified trade partners for your projects.

Our team will work tirelessly to ensure price competitiveness without compromising quality and schedule.

Please don't hesitate to contact me if you have any questions about our response to your Request for Proposals.

Sincerely,


Ryan E. Price, DBIA
Vice President
JE Dunn Construction

*We acknowledge receipt
of Addendum #1 issued on
1/7/2020.*



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Appendix

Bluffton Town Hall Renovation



2.0

GOOD FAITH BOND or LETTER OF CREDIT

We have included a copy of our Good Faith Bond on the following page. The originals were mailed directly to the Beaufort County School District's office.

We have also included originals of our bonding letter following the Good Faith Bond.



Document A310™ – 2010

Bid Bond

CONTRACTOR:

(Name, legal status and address)

J.E. Dunn Construction Company
24 Drayton Street, Suite 400
Savannah, GA 31401

SURETY:

(Name, legal status and principal place of business)

Travelers Casualty and Surety Company of America
One Tower Square
Hartford, CT 06183+6014
860-277-0111

OWNER:

(Name, legal status and address)

Beaufort County School District Procurement Office
2900 Mink Point Blvd.
Beaufort, SC 29902

BOND AMOUNT: \$ Five Percent (5%) of Bid Amount

PROJECT:

(Name, location or address, and Project number, if any)

Pre-Construction/Construction Phase (CM at Risk) services for Capital Renewal Renovations and Modifications Projects
Solicitation Number: 20-016

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

J.E. Dunn Construction Company

Signed and sealed this 10th day of January, 2020

Cecilia J. Marts
(Witness)

Cecilia J. Marts
(Witness)

Casey S. Halsey
(Principal) (Seal)

Casey S. Halsey
(Title) Exec. Vice President

Travelers Casualty and Surety Company of America

(Surety) (Seal)

Loretta L. Calovich
(Title) Loretta L. Calovich, Attorney-in-Fact



Travelers Casualty and Surety Company of America
Travelers Casualty and Surety Company
St. Paul Fire and Marine Insurance Company

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and that the Companies do hereby make, constitute and appoint **Loretta L. Calovich** of **KANSAS CITY Missouri**, their true and lawful Attorney-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

IN WITNESS WHEREOF, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this 17th day of January, 2019.



State of Connecticut

City of Hartford ss.

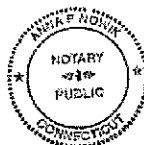
By: _____

Robert L. Raney
 Robert L. Raney, Senior Vice President

On this the 17th day of January, 2019, before me personally appeared **Robert L. Raney**, who acknowledged himself to be the Senior Vice President of Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

My Commission expires the 30th day of June, 2021



Anna P. Nowik
 Anna P. Nowik, Notary Public

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

FURTHER RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

FURTHER RESOLVED, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

FURTHER RESOLVED, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, **Kevin E. Hughes**, the undersigned, Assistant Secretary of Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this 10th day of January, 2020



Kevin E. Hughes
 Kevin E. Hughes, Assistant Secretary

To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.
Please refer to the above-named Attorney-in-Fact and the details of the bond to which this Power of Attorney is attached.

William Henry
AGENCY, LLC

January 6, 2020

Beaufort County School District
Procurement Office
2900 Mink Point Blvd.
Beaufort, SC 29902
Attn: Kaylee Yinger, Procurement Officer

RE: J.E. Dunn Construction Company
Project: Pre-Construction/Construction Phase (CM at Risk) services for Capital Renewal Renovations and Modifications Projects

Dear Ms. Yinger:

It is our pleasure to provide this reference letter to you on behalf of our client, J.E. Dunn Construction Company and to confirm their bondability.

The Federal Insurance Company (Chubb Group), Travelers Casualty and Surety Company of America and Hartford Fire Insurance Company, in a co-surety arrangement, provide bonds for our client. All sureties are rated "A+" or better as rated by the A.M. Best Company and are listed in the Department of the Treasury's Listing of Approved Sureties (Department Circular 570).

The Chubb, Travelers and Hartford companies stand ready to support single projects in excess of \$400,000,000 with an overall program in excess of \$5,000,000,000. Our bond rates are on a sliding scale based upon contract value, project duration and warranty. At the request of our client, we would look favorably on supporting performance and payment bonds for the above reference project. Our support is conditioned upon completion of the underwriting process including satisfactory review of the contract documents, confirmation of financing and our ongoing review of the operational and financial capacity of J.E. Dunn Construction Company.

This letter is not an assumption of liability and is issued only as a prequalification reference for our client. It should be understood that any arrangements for bonding is strictly a matter between J.E. Dunn and its sureties.

We would highly recommend J.E. Dunn Construction Company to you. They are a well managed and financed company, and truly capable of meeting your requirements. If you have any questions in regards to this letter, do not hesitate to call.

Yours truly,

**Federal Insurance Company
Travelers Casualty and Surety Company of America
Hartford Fire Insurance Company**

Loretta L. Calovich
Loretta L. Calovich
Attorney-in-Fact



Power of Attorney

Federal Insurance Company | Vigilant Insurance Company | Pacific Indemnity Company

Know All by These Presents, That **FEDERAL INSURANCE COMPANY**, an Indiana corporation, **VIGILANT INSURANCE COMPANY**, a New York corporation, and **PACIFIC INDEMNITY COMPANY**, a Wisconsin corporation, do each hereby constitute and appoint Loretta L. Calovich and Timothy S. Dunn of Kansas City, Missouri-----

each as their true and lawful Attorney-in-Fact to execute under such designation in their names and to affix their corporate seals to and deliver for and on their behalf as surety thereon or otherwise, bonds and undertakings and other writings obligatory in the nature thereof (other than bail bonds) given or executed in the course of business, and any instruments amending or altering the same, and consents to the modification or alteration of any instrument referred to in said bonds or obligations.

In Witness Whereof, said **FEDERAL INSURANCE COMPANY**, **VIGILANT INSURANCE COMPANY**, and **PACIFIC INDEMNITY COMPANY** have each executed and attested these presents and affixed their corporate seals on this 7th day of August, 2018.

Dawn M. Chloros

Dawn M. Chloros, Assistant Secretary

Stephen M. Haney

Stephen M. Haney, Vice President



STATE OF NEW JERSEY

County of Hunterdon

SS.

On this 7th day of August, 2018, before me, a Notary Public of New Jersey, personally came Dawn M. Chloros, to me known to be Assistant Secretary of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY, the companies which executed the foregoing Power of Attorney, and the said Dawn M. Chloros, being by me duly sworn, did depose and say that she is Assistant Secretary of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY and knows the corporate seals thereof, that the seals affixed to the foregoing Power of Attorney are such corporate seals and were thereto affixed by authority of said Companies; and that she signed said Power of Attorney as Assistant Secretary of said Companies by like authority; and that she is acquainted with Stephen M. Haney, and knows him to be Vice President of said Companies; and that the signature of Stephen M. Haney, subscribed to said Power of Attorney is in the genuine handwriting of Stephen M. Haney, and was thereto subscribed by authority of said Companies and in deponent's presence.

Notarial Seal



KATHERINE J. ADELAAR
NOTARY PUBLIC OF NEW JERSEY
No. 2318866
Commission Expires July 18, 2019

Katherine J. Adelaar
Notary Public

CERTIFICATION

Resolutions adopted by the Boards of Directors of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY on August 30, 2016:

"RESOLVED, that the following authorizations relate to the execution, for and on behalf of the Company, of bonds, undertakings, recognizances, contracts and other written commitments of the Company entered into in the ordinary course of business (each a "Written Commitment"):

- (1) Each of the Chairman, the President and the Vice Presidents of the Company is hereby authorized to execute any Written Commitment for and on behalf of the Company, under the seal of the Company or otherwise.
- (2) Each duly appointed attorney-in-fact of the Company is hereby authorized to execute any Written Commitment for and on behalf of the Company, under the seal of the Company or otherwise, to the extent that such action is authorized by the grant of powers provided for in such person's written appointment as such attorney-in-fact.
- (3) Each of the Chairman, the President and the Vice Presidents of the Company is hereby authorized, for and on behalf of the Company, to appoint in writing any person the attorney-in-fact of the Company with full power and authority to execute, for and on behalf of the Company, under the seal of the Company or otherwise, such Written Commitments of the Company as may be specified in such written appointment, which specification may be by general type or class of Written Commitments or by specification of one or more particular Written Commitments.
- (4) Each of the Chairman, the President and the Vice Presidents of the Company is hereby authorized, for and on behalf of the Company, to delegate in writing to any other officer of the Company the authority to execute, for and on behalf of the Company, under the Company's seal or otherwise, such Written Commitments of the Company as are specified in such written delegation, which specification may be by general type or class of Written Commitments or by specification of one or more particular Written Commitments.
- (5) The signature of any officer or other person executing any Written Commitment or appointment or delegation pursuant to this Resolution, and the seal of the Company, may be affixed by facsimile on such Written Commitment or written appointment or delegation.

FURTHER RESOLVED, that the foregoing Resolution shall not be deemed to be an exclusive statement of the powers and authority of officers, employees and other persons to act for and on behalf of the Company, and such Resolution shall not limit or otherwise affect the exercise of any such power or authority otherwise validly granted or vested."

I, Dawn M. Chloros, Assistant Secretary of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY (the "Companies") do hereby certify that

- (i) the foregoing Resolutions adopted by the Board of Directors of the Companies are true, correct and in full force and effect,
- (ii) the foregoing Power of Attorney is true, correct and in full force and effect.

Given under my hand and seals of said Companies at Whitehouse Station, NJ, this January 6, 2020



Dawn M. Chloros

Dawn M. Chloros, Assistant Secretary

IN THE EVENT YOU WISH TO VERIFY THE AUTHENTICITY OF THIS BOND OR NOTIFY US OF ANY OTHER MATTER, PLEASE CONTACT US AT:
Telephone (908) 903-3493 Fax (908) 903-3656 e-mail: surety@chubb.com

POWER OF ATTORNEY

Direct Inquiries/Claims to:

THE HARTFORD

BOND, T-12

One Hartford Plaza

Hartford, Connecticut 06155

Bond.Claims@thehartford.com

call: 888-266-3488 or fax: 860-757-5835

KNOW ALL PERSONS BY THESE PRESENTS THAT:

Agency Name: WILLIAM HENRY AGENCY LLC

Agency Code: 57-556923

- | | |
|-------------------------------------|--|
| <input checked="" type="checkbox"/> | Hartford Fire Insurance Company, a corporation duly organized under the laws of the State of Connecticut |
| <input checked="" type="checkbox"/> | Hartford Casualty Insurance Company, a corporation duly organized under the laws of the State of Indiana |
| <input checked="" type="checkbox"/> | Hartford Accident and Indemnity Company, a corporation duly organized under the laws of the State of Connecticut |
| <input type="checkbox"/> | Hartford Underwriters Insurance Company, a corporation duly organized under the laws of the State of Connecticut |
| <input type="checkbox"/> | Twin City Fire Insurance Company, a corporation duly organized under the laws of the State of Indiana |
| <input type="checkbox"/> | Hartford Insurance Company of Illinois, a corporation duly organized under the laws of the State of Illinois |
| <input type="checkbox"/> | Hartford Insurance Company of the Midwest, a corporation duly organized under the laws of the State of Indiana |
| <input type="checkbox"/> | Hartford Insurance Company of the Southeast, a corporation duly organized under the laws of the State of Florida |

having their home office in Hartford, Connecticut, (hereinafter collectively referred to as the "Companies") do hereby make, constitute and appoint, **up to the amount of Unlimited :**

Loretta L. Calovich, Timothy S. Dunn of KANSAS CITY, Missouri

their true and lawful Attorney(s)-in-Fact, each in their separate capacity if more than one is named above, to sign its name as surety(ies) only as delineated above by ☒, and to execute, seal and acknowledge any and all bonds, undertakings, contracts and other written instruments in the nature thereof, on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

In Witness Whereof, and as authorized by a Resolution of the Board of Directors of the Companies on May 6, 2015 the Companies have caused these presents to be signed by its Senior Vice President and its corporate seals to be hereto affixed, duly attested by its Assistant Secretary. Further, pursuant to Resolution of the Board of Directors of the Companies, the Companies hereby unambiguously affirm that they are and will be bound by any mechanically applied signatures applied to this Power of Attorney.



John Gray

John Gray, Assistant Secretary

M. Ross Fisher

M. Ross Fisher, Senior Vice President

STATE OF CONNECTICUT

ss. Hartford

COUNTY OF HARTFORD

On this 5th day of January, 2018, before me personally came M. Ross Fisher, to me known, who being by me duly sworn, did depose and say: that he resides in the County of Hartford, State of Connecticut; that he is the Senior Vice President of the Companies, the corporations described in and which executed the above instrument; that he knows the seals of the said corporations; that the seals affixed to the said instrument are such corporate seals; that they were so affixed by authority of the Boards of Directors of said corporations and that he signed his name thereto by like authority.



CERTIFICATE

Kathleen T. Maynard

Kathleen T. Maynard
Notary Public

My Commission Expires July 31, 2021

I, the undersigned, Assistant Vice President of the Companies, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which is still in full force effective as of January 6th, 2020

Signed and sealed at the City of Hartford.



Kevin Heckman

Kevin Heckman, Assistant Vice President

TRAVELERS

Travelers Casualty and Surety Company of America
Travelers Casualty and Surety Company
St. Paul Fire and Marine Insurance Company

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and that the Companies do hereby make, constitute and appoint **Loretta L. Calovich** of **KANSAS CITY**

Missouri, their true and lawful Attorney-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

IN WITNESS WHEREOF, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this 17th day of January, 2019.



State of Connecticut

City of Hartford ss.

By: _____

Robert L. Raney, Senior Vice President

On this the 17th day of January, 2019, before me personally appeared **Robert L. Raney**, who acknowledged himself to be the Senior Vice President of Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

My Commission expires the 30th day of June, 2021



 Anna P. Nowik, Notary Public

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

FURTHER RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

FURTHER RESOLVED, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

FURTHER RESOLVED, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, **Kevin E. Hughes**, the undersigned, Assistant Secretary of Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this 6th day of January, 2020



 Kevin E. Hughes, Assistant Secretary

To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.
Please refer to the above-named Attorney-in-Fact and the details of the bond to which this Power of Attorney is attached.



Stono Park Elementary School

4.0

4.0.1.1

OFFEROR SHALL SUBMIT A SIGNED COVER PAGE AND PAGE TWO.

We have included a signed Cover Page followed by a signed Page Two on the following pages.



Beaufort County School District

Solicitation Number: 20-016
Date Printed: December 11, 2019
Date Issued: December 12, 2019
Procurement Officer: Kaylee Yinger
Phone: 843-322-2349
Email: Kaylee.Yinger@beaufort.k12.sc.us

Request for Proposals

DESCRIPTION: Pre-Construction / Construction Phase (CM at-Risk) Services for Capital Renewal Renovations and Modifications Projects

SUBMIT OFFER BY (Opening Date & Time): January 10, 2020; 2:00 PM EST

QUESTIONS MUST BE RECEIVED BY: January 3, 2020

NUMBER OF COPIES TO BE SUBMITTED: Six (6) Original Signed Copies and One CD (all documents as a single PDF file)

Offers must be submitted in a sealed package. Solicitation Number & Opening Date must appear on package exterior.

SUBMIT YOUR SEALED OFFER TO EITHER OF THE FOLLOWING ADDRESSES:

MAILING ADDRESS:
Beaufort County School District
Procurement Office
P.O. Drawer 309
Beaufort, SC 29901-0309

PHYSICAL ADDRESS:
Beaufort County School District
Procurement Office
2900 Mink Point Blvd
Beaufort, SC 29902

CONFERENCE TYPE:

LOCATION:

DATE & TIME:

AWARDS & AMENDMENTS:

Award will be posted at the Physical Address stated above on or after **January 10, 2020**. The award, this solicitation, and any amendments will be posted at the following web address: <http://beaufortschools.net>. You must submit a signed copy of this form with Your Offer. By submitting a proposal or bid, you agree to be bound by the terms of the Solicitation. You agree to hold Your Offer open for a minimum of ninety (90) calendar days after the Opening Date.

NAME OF OFFEROR: (Full legal name of business submitting the offer)

ENTITY TYPE:

JE Dun Construction

Corporation

AUTHORIZED SIGNATURE (Person signing must be authorized to submit binding offer to enter contract on behalf of Offeror named above)

Ryan E. Price

Vice President, Division Manager

PRINTED NAME

TITLE

Instructions regarding Offeror's name: Any award issued will be issued to, and the contract will be formed with, the entity identified as the Offeror above. An offer may be submitted by only one legal entity. The entity named as the Offeror must be a single and distinct legal entity. Do not use the name of a branch office or a division of a larger entity if the branch or division is not a separate legal entity, i.e., a separate corporation, partnership, sole proprietorship, etc.

PAGE TWO
(Return Page Two with Your Offer)

HOME OFFICE ADDRESS (Address for Offeror's home office/ Principal place of business): <div style="text-align: center; padding-top: 40px;">24 Drayton Street, Suite 400 Savannah, GA 31401</div>	NOTICE ADDRESS (Address to which all procurement and contract related notices should be sent): <div style="text-align: center; padding-top: 40px;">24 Drayton Street, Suite 400 Savannah, GA 31401</div>
PHONE NUMBER: 912.354.1386	
EMAIL ADDRESS: ryan.price@jedunn.com	

PAYMENT ADDRESS (Address to which payments will be sent): <div style="text-align: center; padding-top: 40px;">24 Drayton Street, Suite 400 Savannah, GA 31401</div> <div><input type="checkbox"/> Payment Address Same as Home Office Address <input checked="" type="checkbox"/> Payment Address Same as Home Notice Address (check one only)</div>	ORDER ADDRESS (Address to which all purchase orders will be sent): <div style="text-align: center; padding-top: 40px;">24 Drayton Street, Suite 400 Savannah, GA 31401</div> <div><input type="checkbox"/> Payment Address Same as Home Office Address <input checked="" type="checkbox"/> Payment Address Same as Notice Address (check one only)</div>
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ACKNOWLEDGEMENT OF AMENDMENTS:	<u>Amendment Number</u> Addendum #1	<u>Amendment Issue Date</u> 1/07/2020
Offeror acknowledges receipt of amendments by indicating amendment number and its date of issue.		

MINORITY PARTICIPATION- Are you a Minority Business Enterprise: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If yes, please include a copy of your certification.
--



WE BELIEVE IN

FAMILIES FIRST
DOING THE RIGHT THING
SERVING OTHERS
HEALTH AND WELL BEING
FUN AND FULFILLING LIVES
GROWING AS A TEAM

WE EXIST TO
ENRICH LIVES
»» THROUGH INSPIRED ««
PEOPLE AND PLACES

In pursuit of **building perfection**®

WE ARE

PROVEN BUILDERS
GENUINE
HIGH PERFORMERS
EMPLOYEE-OWNERS
ALL IN
JE DUNN

4.0.1.2

FIRM INFORMATION

Firm Name:

JE Dunn Construction

Firm Address:

24 Drayton Street, Suite 400 / Savannah, GA 31401

History of company, including ownership and key management:

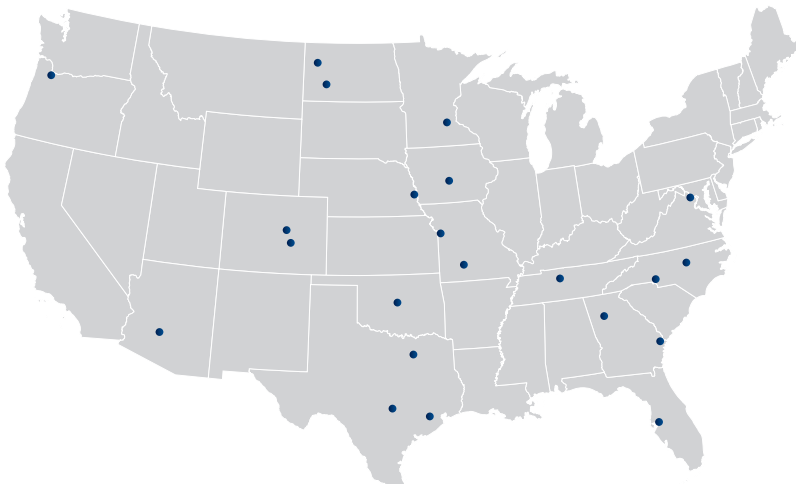
Company Overview

Founded in 1924, John Ernest Dunn, Sr. began JE Dunn Construction as a small family, residential contractor and grew to be one of the largest commercial contractors with approximate annual revenues of \$4 billion and 22 office locations coast-to-coast. JE Dunn Construction is an employee-owned, privately-held corporation specializing in construction management, program management, and design/build projects of every size. With cutting-edge resources and a \$4 billion bonding capacity, we have consistently ranked among the top 20 contractors nationwide according to leading industry publication, *Engineering News-Record*.

The Savannah office, founded in 1956, will be involved in the project during both pre-construction and construction. We do not anticipate any company changes to occur during the life of the Project.

Our vision is to be an indispensable business partner for our clients by first understanding their purpose, goals and customers and then delivering transformational solutions with certainty of results. We maintain a commitment to our clients and their building goals while being true to our guiding principles — the philosophy of our business operation which is both family and employee-owned. **JE DUNN'S PURPOSE IS TO ENRICH LIVES THROUGH INSPIRED PEOPLE AND PLACES.**

JE Dunn Office Locations



Atlanta
Austin
Charlotte
Colorado Springs
Dallas
Denver

Des Moines
Dickinson
Houston
Kansas City
Minneapolis
Nashville

Oklahoma City
Omaha
Phoenix
Portland
Raleigh
Reston

Savannah
Springfield
Tampa
Williston

OFFICER OF THE FIRM IN CHARGE



RYAN PRICE, DIVISION MANAGER

912.335.4008 direct
912.856.6206 mobile
912.354.1388 fax
ryan.price@jedunn.com
www.jedunn.com

PRIMARY CONTACT



JAMES WELCH, SENIOR PROJECT MANAGER

770.652.7141 direct
912.354.1388 fax
james.welch@jedunn.com
www.jedunn.com

LOCATION OF OFFICE INVOLVED IN THE PROJECT

SAVANNAH OFFICE:

24 Drayton Street, Suite 400
Savannah, Georgia 31401
912.354.1386

LOCATION OF REGIONAL HEADQUARTERS

EAST REGION HEADQUARTERS:

2555 Cumberland Parkway SE
Atlanta, Georgia 30339
678.781.2562
www.jedunn.com

Organizational chart of the company, showing authority, structure, and depth of resources:

Organizational Chart East Region



Dan Kaufman
East Region
President



Mike Bartlett
Atlanta



Rich Cerretti
Charlotte



Sean Buck
Nashville



Ryan Price
Savannah



Jake Nellis
Tampa

SUPPORT SERVICES



Todd Stuart
MEP



Cherelle Cortez
Diversity



Marty Laskey
Safety



Bryan Bennight
Quality



Chad Meadows
Scheduling



Kyle Hingst
Virtual Design
Construction (VDC)

Vendor References:

Reference #1:

JACK COOEY
Sack
3302 Zell Miler Parkway
Statesboro, GA
912.515.7974
jcooey@hasack.com

Reference #2:

CHRIS WILLIAMSON
Custom Cabinets by Williamson Millworks
7 Aviation Court
Savannah, GA 31408
912.658.3903
cwilliamson@custom-cabinets.net

Reference #3:

JUSTIN HARVEY
Premier Exteriors, LLC
3087 Argent Blvd.
Ridgeland, SC 29936
843.247.2762
justinh@premierexteriorsllc.com

Reference #4:

JASON S. TIELENS
Barrier South
843.263.1165
jason@barriersouth.com

Reference #5:

LOGAN CROWTHER
P.O. Box 3822
Bluffton, SC 29910
Cleland Site Prep, Inc
843.987.0500
lcrowther@clelandsiteprep.com

4.0.1.3

PRE-CONSTRUCTION AND CONSTRUCTION PROJECT TEAM:



RYAN PRICE, DBIA
Project Executive

ROLE & RESPONSIBILITIES

Ryan oversees the team's efforts from start to finish. During construction, Ryan works with the project team to ensure we maintain the schedule, budget and quality. He continues to monitor the progress of work and authorizes resources as necessary to keep the project team's commitments. Ryan coordinates our efforts to deliver the best value for you.



PROJECT COMMITMENT

As Needed



EDUCATION

BS, Construction
Management Georgia
Southern University,
1997



TRAINING

OSHA 10-Hour



MEMBERSHIPS & REGISTRATIONS

Board Member - Junior
Achievement Savannah
Design Build Institute of
America (DBIA) - Member



EXPERIENCE

17 years with JE Dunn
23 years in the industry

RELEVANT EXPERIENCE

Bluffton Town Hall Renovation, Bluffton, SC — 26,747 SF town hall renovation and addition. \$4,623,110

Charleston County School District, Stono Park Elementary School — 72,913 SF new elementary school. \$18,560,571

Charleston County School District, District 4 Stadium — 6,000-seat high school football stadium. \$19,906,135

Windsor Forest High School Gym Addition, SCCPSS, Savannah, GA — 28,543 SF addition to include gymnasium, locker rooms and associated physical education spaces. \$5,832,684

Bradwell Institute Fine Arts Additions and Lab & Central Plant Renovations, Hinesville, GA — 26,000 SF fine arts addition; 170,000 SF campus laboratory renovation. \$17,056,205

Andrea B Williams Elementary School, SCCPSS, Savannah, GA — 95,233 SF, 650-student public elementary school. \$21,695,935

Juliette Low PK-8 Elementary School, SCCPSS, Savannah, GA — 127,855 SF, 950-student new public elementary school. \$25,159,646

Hesse K8 Replacement School, SCCPSS, Savannah, GA — 145,505 SF new K-8 public school. \$25,193,937

Mercer University School of Medicine Hoskins Building Addition and Renovations, Savannah, GA — 69,530 SF medical school renovation and 31,508 SF, 2-story addition. \$9,068,965



POINT-OF-CONTACT

JAMES WELCH

Senior Project Manager

ROLE & RESPONSIBILITIES

As Senior Project Manager, James will be your primary point-of-contact. He will be involved in all aspects of the project life cycle. James will lead the team that develops the strategic vision, including the project's scopes, schedules and budgets.



PROJECT COMMITMENT

100%



EDUCATION

BS, Civil Engineering,
Clemson University
University, 2002



TRAINING

OSHA 30-Hour
OSHA 10-Hour
Fall Protection
Scaffold Training
American Red Cross
First Aid CPR



EXPERIENCE

10 years with JE Dunn
18 years in the industry

RELEVANT EXPERIENCE

Bluffton Town Hall Renovation, Bluffton, SC — 26,747 SF town hall renovation and addition. \$4,623,110

St. Joseph's/Candler Bluffton Oncology — New 40,847 SF, 2-story medical office building

Charleston County School District, District 4 Stadium — 6,000-seat high school football stadium. \$19,906,135

Coastal Harbor Treatment Center, Savannah, GA — A 68,772 SF, Full Façade, facility HVAC, and patient restroom replacement of a 68,772SF medical treatment center \$7,200,000

Charleston County School District, Stono Park Elementary School — 72,913 SF new elementary school. \$18,560,571

Coastal Carolina Medical Center Tidewatch Emergency Department, Bluffton, SC — New 18,000 SF free standing emergency department. \$6,209,663

Savannah Chatham County Public School System Jenkins STEM High School Replacement, Savannah, GA — 239,000 SF replacement high school. \$57,800,000

St. Joseph's/Candler Pooler Campus, Pooler, GA — 83,000 SF medical office building and micro hospital. \$22,777,157

Riverview Health and Rehabilitation Center, Savannah, GA — 93,000 SF senior living center renovation. \$10,608,360

Pennsylvania Avenue Neighborhood Resource Center, Savannah, GA — 18,334 SF 2-story community center. \$6,487,640

Manchester Memorial Hospital Phase 1 Addition and Renovation, Manchester, KY — 23,823 SF hospital addition and renovations. \$5,916,476

OWNER REFERENCE

Brian Evans, CHFM
Director of Facilities Management
Coastal Carolina Hospital
843.784.8161
brian.evans@tenethealth.com



PAUL BALDUCCI

Project Manager

ROLE & RESPONSIBILITIES

As Project Manager, Paul will coordinate all JE Dunn and trade partner project activities, beginning in preconstruction by leading collaborative efforts with the owner, architect, and key trade partners. Working with the preconstruction team, he will conduct constructability reviews to attain optimum value from your budget, as well as support the development of the project's strategic plan. Working with James Welch and the Superintendent(s), Paul will monitor project costs, prepare subcontracts, monitor the project schedule, review and approve billings and implement processes and procedures to ensure safety, quality and schedule adherence to deliver your project on time and within budget.



PROJECT COMMITMENT

100%



EDUCATION

BS, Construction Management, Arizona State University, 2010



TRAINING

OSHA 30-Hour



MEMBERSHIPS & REGISTRATIONS

Board Member - Savannah Area Tennis Association



EXPERIENCE

5 years with JE Dunn
13 years in the industry

RELEVANT EXPERIENCE

Coastal Carolina Medical Center Tidewatch Emergency Department, Bluffton, SC — New 18,000 SF free standing emergency department. \$6,209,663

Caroline Luxury Apartments, Charleston, SC — 607,153 SF, 7-floor, 237-unit, 2-tower residential apartments with 55,578 SF, 1005-car precast parking deck. \$55,598,197

Pennsylvania Avenue Neighborhood Resource Center, Savannah, GA — 18,334 SF 2-story community center. \$6,487,640

Coastal Harbor Treatment Center, Savannah, GA — A 68,772 SF, Full Façade, facility HVAC, and patient restroom replacement of a 68,772SF medical treatment center \$7,200,000

JE Dunn Construction, Savannah Corporate Office, Savannah, GA — 5,400 SF renovation \$740,000

Rockwell Collins Bathroom Remodel* — Office bathroom remodel

Alliant Energy 18th Floor Remodel* — 18th floor office remodel

Maricopa County Court Tower and Central Court Building Expansion* — 695,000 SF, 16-story high rise in downtown Phoenix, AZ



REX OSBORN

Superintendent (OPTION)

ROLE & RESPONSIBILITIES

JE Dunn's superintendent will be your onsite contact and will be responsible for team management during construction. They will provide oversight to the team and plan all construction sequencing to meet project goals. Utilizing their expertise of lean principles, they will ensure successful planning, collaboration and project execution success. They will serve as your safety advocate, creating safety awareness by demonstrating a commitment to an injury-free environment through actions and mentoring. They will attend all appropriate project meetings and manage trade partners throughout the life of the project to ensure execution of safety, quality and schedule.



PROJECT COMMITMENT

100%



TRAINING

OSHA 30-Hour



EXPERIENCE

4.5 years with JE Dunn
50 years in the industry

RELEVANT EXPERIENCE

Bluffton Town Hall Renovation, Bluffton, SC — 26,747 SF town hall renovation and addition. \$4,623,110

Charleston County School District, Stono Park Elementary School — 72,913 SF new elementary school. \$18,560,571

Andrea B Williams Elementary School, SCCPSS, Savannah, GA — 95,233 SF, 650-student public elementary school. \$21,695,935

Caroline Luxury Apartments, Charleston, SC — 607,153 SF, 7-floor, 237-unit, 2-tower residential apartments with 55,578 SF, 1005-car precast parking deck. \$55,598,197

Savannah Chatham County Public School System Jenkins STEM High School Replacement, Savannah, GA — 239,000 SF replacement high school. \$57,800,000

Riverview Health and Rehabilitation Center, Savannah, GA — 93,000 SF senior living center renovation. \$10,608,360

Mercer University School of Medicine Hoskins Building Addition and Renovations, Savannah, GA — 69,530 SF medical school renovation and 31,508 SF, 2-story addition. \$9,068,965

Juliette Low PK-8 Elementary School, SCCPSS, Savannah, GA — 127,855 SF, 950-student new public elementary school. \$25,159,646

Memorial Health University Medical Center Outpatient Surgery Addition and Renovation, Savannah, GA — 16,500 SF treatment center addition and 7,000 SF tenant finish upgrades. \$8,136,882

Memorial Health University Medical Center Emergency Department Expansion, Savannah, GA — 15,040 SF addition and 27,315 SF emergency department renovation. \$11,693,753



DANIEL BARE

Superintendent (OPTION)

ROLE & RESPONSIBILITIES

JE Dunn's superintendent will be your onsite contact and will be responsible for team management during construction. They will provide oversight to the team and plan all construction sequencing to meet project goals. Utilizing their expertise of lean principles, they will ensure successful planning, collaboration and project execution success. They will serve as your safety advocate, creating safety awareness by demonstrating a commitment to an injury-free environment through actions and mentoring. They will attend all appropriate project meetings and manage trade partners throughout the life of the project to ensure execution of safety, quality and schedule.



PROJECT COMMITMENT

100%



EDUCATION

BS, Construction Management, Western Carolina University, 2011



TRAINING

OSHA 30-Hour



EXPERIENCE

5 years with JE Dunn
9 years in the industry

RELEVANT EXPERIENCE

Charleston County School District, Stono Park Elementary School — 72,913 SF new elementary school. \$18,560,571

Charleston County School District, District 4 Stadium — 6,000-seat high school football stadium. \$19,906,135

Caroline Luxury Apartments, Charleston, SC — 607,153 SF, 7-floor, 237-unit, 2-tower residential apartments with 55,578 SF, 1005-car precast parking deck. \$55,598,197

Independent Presbyterian Church Axson Memorial Sunday School Additions and Alterations — 6,000 SF church basement, bathroom, chapel, courtyard renovations. \$1,765,554

Sea Island Company Cloister Hotel Expansion and Junior Ballroom Addition — 67,199 SF, 65-room hotel expansion and junior ballroom addition. \$20,026,712



LEON JOHNSON

Superintendent (OPTION)

ROLE & RESPONSIBILITIES

JE Dunn's superintendent will be your onsite contact and will be responsible for team management during construction. They will provide oversight to the team and plan all construction sequencing to meet project goals. Utilizing their expertise of lean principles, they will ensure successful planning, collaboration and project execution success. They will serve as your safety advocate, creating safety awareness by demonstrating a commitment to an injury-free environment through actions and mentoring. They will attend all appropriate project meetings and manage trade partners throughout the life of the project to ensure execution of safety, quality and schedule.



PROJECT COMMITMENT

100%



TRAINING

OSHA 30-Hour



EXPERIENCE

1.5 year with JE Dunn
7 years in the industry

RELEVANT EXPERIENCE

Bluffton Town Hall Renovation, Bluffton, SC — 26,747 SF town hall renovation and addition. \$4,623,110

St. Joseph's/Candler Bluffton Oncology — New 40,847 SF, 2-story medical office building

Charleston County School District, Stono Park Elementary School — 72,913 SF new elementary school. \$18,560,571

Georgia Southern University Center for Engineering & Research — 5,233 SF, 650-student public elementary school. \$45,807,467



JUSTIN VANDERBRINK, LEED AP

Preconstruction Director

ROLE & RESPONSIBILITIES

Justin will work with the Owner and design team throughout the design and preconstruction phases to make certain that all project costs are being evaluated. Alternate solutions will be addressed and considered in terms of program cost, schedule and constructability. He will work directly with the Cost Estimators to ensure that both the project, construction cost and schedule restraints are met.



PROJECT COMMITMENT

10% During
PreConstruction

As Needed During
Construction



EDUCATION

BS, Construction
Management Georgia
Southern University,
1999



TRAINING

OSHA 30-Hour



MEMBERSHIPS & REGISTRATIONS

Girls on the Run of
Coastal Georgia - Board
of Directors



EXPERIENCE

7 years with JE Dunn
21 years in the industry

RELEVANT EXPERIENCE

Charleston County School District, Stono Park Elementary School, Charleston, SC — 72,913 SF new elementary school. \$18,560,571

Charleston County School District, District 4 Stadium, Charleston, SC — 6,000-seat high school football stadium. \$19,906,135

Bluffton Town Hall Renovation, Bluffton, SC — 26,747 SF town hall renovation and addition. \$4,623,110

Coastal Carolina Medical Center Tidewatch Emergency Department, Bluffton, SC — New 18,000 SF free standing emergency department. \$6,209,663

Caroline Luxury Apartments, Charleston, SC — 607,153 SF, 7-floor, 237-unit, 2-tower residential apartments with 55,578 SF, 1005-car precast parking deck. \$55,598,197

Riverview Health and Rehabilitation Center, Savannah, GA — 93,000 SF senior living center renovation. \$10,608,360

Independent Presbyterian Church Axson Memorial Sunday School Additions and Alterations, Savannah, GA — 6,000 SF church basement, bathroom, chapel, courtyard renovations. \$1,765,554

Mercer University School of Medicine Hoskins Building Addition and Renovations, Savannah, GA — 69,530 SF medical school renovation and 31,508 SF, 2-story addition. \$9,068,965

Memorial Health University Medical Center Outpatient Surgery Addition and Renovation, Savannah, GA — 16,500 SF treatment center addition and 7,000 SF tenant finish upgrades. \$8,136,882

HCA Trident OR Expansion and ED Renovation, Charleston, SC — 23,000 SF operating room expansion and Emergency Department renovation. \$10,747,170

JE Dunn Construction, Savannah Corporate Office, Savannah, GA — 5,400 SF renovation \$740,000



DAVID NEWLAND, LEED AP

Sr. Preconstruction & Estimating Manager

ROLE & RESPONSIBILITIES

As Senior Preconstruction and Estimating Manager, David will work with the Preconstruction Director, Justin VanderBrink, to prepare cost estimates and provide planning and budgeting support; design reviews and value engineering. During construction, he will assist in bid analysis; cost estimates; contract preparation and value engineering.



PROJECT COMMITMENT

100% During
PreConstruction

As Needed During
Construction



EDUCATION

BS, Construction
Management, Georgia
Southern University,
2004

MS, Construction
Management, University
of Florida, 2005



TRAINING

OSHA 30-Hour



MEMBERSHIPS & REGISTRATIONS

Savannah College of Art
& Design - Freedom by
Design Advisor

LEED Accredited
Professional



EXPERIENCE

5 years with JE Dunn
22 years in the industry

RELEVANT EXPERIENCE

Charleston County School District, Stono Park Elementary School — 72,913 SF new elementary school. \$18,560,571

Charleston County School District, District 4 Stadium — 6,000-seat high school football stadium. \$19,906,135

Bluffton Town Hall Renovation, Bluffton, SC — 26,747 SF town hall renovation and addition. \$4,623,110

Savannah Chatham County Public School System Jenkins STEM High School Replacement, Savannah, GA — 239,000 SF replacement high school. \$57,800,000

Coastal Carolina Medical Center Tidewatch Emergency Department, Bluffton, SC — New 18,000 SF free standing emergency department. \$6,209,663

Caroline Luxury Apartments, Charleston, SC — 607,153 SF, 7-floor, 237-unit, 2-tower residential apartments with 55,578 SF, 1005-car precast parking deck. \$55,598,197

Independent Presbyterian Church Axson Memorial Sunday School Additions and Alterations — 6,000 SF church basement, bathroom, chapel, courtyard renovations. \$1,765,554

Sea Island Company Cloister Hotel Expansion and Junior Ballroom Addition — 67,199 SF, 65-room hotel expansion and junior ballroom addition. \$20,026,712

JE Dunn Construction, Savannah Corporate Office, Savannah, GA — 5,400 SF renovation \$740,000

Include an organizational chart of identifying key individuals and their responsibilities.



Describe how the construction team would be organized throughout the life of the Project:

Our team was specifically selected for their experience with renovations and modifications to existing buildings along with their approach to collaborative team building. Moreover, our entire team has experience working on multiple educational projects including the recently completed Stono Park Elementary School and is currently under construction with the District 4 Stadium, both in Charleston, SC.

Our team has completed **8 K-12 PROJECTS** in Savannah totaling **\$138,745,433** and we are currently under construction on our 9th K-12 project, Jenkins High School Replacement.

With JE Dunn, you will find that our shared project experience is diverse and includes similar projects to the additions and renovations for the Beaufort County School District. We have been building schools including both new construction and additions/renovations since 1956 and **WE HAVE NEVER TURNED OVER A SCHOOL LATE!**

Ryan Price will lead our team with a focus on being an indispensable partner to the Beaufort County School District, from preconstruction through construction, ensuring JE Dunn understands your purpose and goals. He will be supported by senior project manager and your main point-of-contact, **James Welch**. They will work closely with **Justin VanderBrink**, director of preconstruction, and **David Newland**, preconstruction services manager, to provide timely and accurate estimates.

Rex Osborn, **Daniel Bare**, and **Leon Johnson** will lead field operations as project superintendents. Rex, Daniel and Leon have experience working together and experience delivering successful renovation and educational projects.

This team brings detailed planning to your project with experience working on addition and renovation projects, multiphased construction sites and working on active campus environments.

Describe your team's experience as part of a similar Project Team:

As you can see in the chart below, our team has vast experience working together. The relationship amongst team members will not be a new one, and the synergy already in place will be valuable to Beaufort County Schools.

Your Team's Experience Collaborating TOGETHER!

	Caroline Luxury Apartments	Bluffton Town Hall Renovation	Stono Park Elementary	District 4 Stadium	Tidewatch Emergency Department	Mercer University Hoskins Addition
Ryan Price	X	X	X	X	X	X
James Welch	X	X	X	X	X	
Paul Balducci	X				X	
Rex Osborn	X	X	X			X
Daniel Bare	X		X	X		
Justin VanderBrink	X	X	X	X	X	X
David Newland	X	X	X	X	X	X
Leon Johnson		X	X		X	

4.0.1.4

PREVIOUS EXPERIENCE

Describe your previous experience in providing similar services as described above. Provide a minimum of three references of similar projects for these services.

OUR EXPERIENCE WITH PROJECTS OF SIMILAR SCOPE

JE Dunn is fortunate to have the capacity to handle projects of all sizes ranging from multi-million dollar contracts to smaller renovations and additions. Our coastal offices, located in Savannah and Charleston, have the resume and references to meet and exceed the Beaufort County School District's expectations. Our experience encompasses all of the bulleted items listed on pages 19 and 20 of your Request for Proposals and we have highlighted projects similar in scope on the following pages for your review.

OUR EXPERIENCE AS A LEADING K-12 BUILDER

As one of the largest K-12 builders in the country, we have completed nearly \$5 billion in K-12 construction. In the Southeast alone, we have completed 104 K-12 projects which includes five projects for Savannah-Chatham County Public School System, one recently completed school for the Charleston County School District and we are currently under construction building the District 4 Stadium also for the Charleston County School District.

62

K-12 renovations

\$517M

in construction value

ADDITIONS & RENOVATIONS

similar scope





Project Facts

Size: 26,747 SF

Cost: \$4.7 M

Architect: LS3P Associates

Owner Reference:

Town of Bluffton

Marc Orlando

843.706.4511

morlando@townofbluffton.com

Similarities to Your Project

CM @ Risk
Public Client
Experience in Beaufort County
ADA and Code Upgrades
HVAC Replacements
Restroom Renovations
Energy Efficiency Upgrades
Renovation of former school into Town Hall
Life Safety and Building Security Upgrades

Bluffton Town Hall Renovation

Bluffton, SC

JE Dunn completed the 4,907 SF addition and 21,840 SF renovation to the existing Town of Bluffton Town Hall including new office space and City Council chambers.

The project includes interior finish replacement, restroom renovations, ADA and code upgrades, life safety and building security upgrades, site upgrades, energy efficiency upgrades, HVAC replacements and/or upgrades, electrical upgrades, and asbestos abatement.

OSF EXPERIENCE

Lisa Sulka

Mayor

Larry Toomer

Mayor Pro Tempore

Marc Orlando

Town Manager



Council Members

Fred Hamilton

Dan Wood

Harry Lutz

Kim Chapman

Town Clerk

June 20, 2019

Rhonda Grice, Procurement Manager
Dorchester School District Two
115 Devon Road, Unit 10
Summerville, South Carolina 29483

RE: JE Dunn Construction
Bluffton Town Hall Renovation

Dear Sir or Madam:

As the Town Manager for the Town of Bluffton, it is my pleasure to offer this letter of recommendation for JE Dunn Construction. JE Dunn was the Town of Bluffton's contractor for the recent 23,374 square foot Town Hall renovation, a portion of which was new construction consisting of a 4,571 square foot addition for the Town Council chambers.

JE Dunn provided very competitive pricing and immediately took ownership of the job. Their well-seasoned and experienced team provided excellent customer service and communicated daily on all work being performed. The quality and high attention to detail was evident in all aspects of the project.

JE Dunn understands what it takes to maximize project value for their customer. Should you desire to discuss their qualifications further, please feel free to contact me.

Sincerely,

Marc Orlando, ICMA-cm
Town Manager

*Theodore D. Washington Municipal Building
20 Bridge Street P.O. Box 386 Bluffton, South Carolina 29910
Telephone (843) 706-4500 Fax (843) 757-6720
www.townofbluffton.sc.gov*

Bradwell Institute Fine Arts Additions & Modifications

Hinesville, GA

Project Facts

Size: 26,000 SF

Cost: \$3.7 M

Architect: BRPH

Owner Reference:

Liberty County Board of Education
Roger Osbourne
912.876.2161
rosbourne@liberty.k12.ga.us

JE Dunn completed 26,000 SF of addition and modifications to a senior high school. The project consisted of a 14,000 SF Fine Arts addition to Bradwell Institute that houses a new band suite, chorus suite, and two new art rooms. A 12,000 SF renovation of existing classrooms and restrooms was also completed as part of this project.

The firm worked with the County to gain approval to route the new sewer line, originally planned to go around the building, to ultimately go under the new addition because the existing survey provided was inaccurate. Although this process delayed our foundation work, the firm was able to mitigate the delay and deliver the building on time and offered savings back to the Owner. The firm also completely renovated the existing buildings (renovation area) sewer and vent lines under the existing restrooms that was not part of the original scope. This additional work was also completed without delaying the opening of the school.



Similarities to Your Project for Both Projects:

CM @ Risk
Public Client
Renovations
Energy Efficient Upgrades
HVAC Replacements
Restroom Renovations



Bradwell Institute Lab & Central Plant Renovations

Hinesville, GA

Project Facts

Size: 170,000 SF

Cost: \$13.9 M

Architect: BRPH

Owner Reference:

Liberty County Board of Education
Roger Osbourne
912.876.2161
rosbourne@liberty.k12.ga.us

JE Dunn completed a 170,000 SF renovation of existing classroom spaces into laboratories, new central energy plant, new greenhouse, and new HVAC systems for the entire campus in 12 weeks.

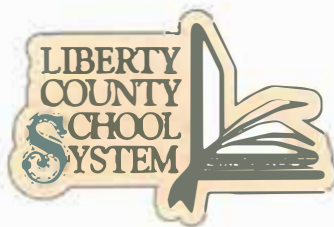
**\$564,000 IN SAVINGS
WERE RETURNED
TO LIBERTY COUNTY
SCHOOL SYSTEM
AT THE END OF THE
PROJECT.**

50,000 SF of existing classroom space was renovated, with a large portion of this space becoming new science labs complete with new casework. New underground utilities were also installed, along with new structural elements added to the existing building to support the new classroom layout. JE Dunn also performed demolition of an existing chiller system and installation of a new chiller system. New domestic and fire supply lines were installed and new domestic water lines were run throughout the building. An existing transformer and emergency generator were relocated to the new mechanical yard that also housed the new cooling towers.

Lily H. Baker
Chairman

Marcia Anderson
Vice Chairman

Judy B. Scherer
Superintendent



Becky C. Carter
Charlie J. Frasier
Carol Guyett
Verdell D. Jones
Harold Woods

November 18, 2011

To Whom It May Concern,

Please allow this letter to serve as an endorsement of J.E. Dunn Construction.

The firm was selected by Liberty County Schools to provide Construction Management at Risk (CMR) services through Qualifications Based Selection. They have completed one phase of work and are beginning work on the second phase. Both phases of work are on an occupied high school campus with limited time to complete.

We were very pleased with their performance on phase one and look forward to working with them on phase two. They are well organized and very professional. I can recommend J.E. Dunn Construction for your upcoming project and believe they will meet or exceed your expectations.

Sincerely,

A handwritten signature in dark ink, appearing to read "Rodger Osborne".

Rodger Osborne,
Director of Facilities and Operations
Liberty County Schools



Project Facts

Size: 128,543 SF

Cost: \$5.9 M

Architect: Cogdell Mendrala Architects

Owner:
Savannah-Chatham County Public School System
Bill Cox, Former Senior Director of Facilities
912.395.5681

Similarities to Your Project

CM @ Risk
Public Client
Athletic Improvements
Renovations

Savannah-Chatham County Public School System Windsor Forest High School Performance Gym

Savannah, GA

JE Dunn completed construction of a 28,543 SF gymnasium for the Savannah-Chatham County Public School System. The major components of this project include the gymnasium, locker rooms, offices, training room, weight room and concession area. The interior walls consist of exposed CMU and brick while the exterior skin is comprised of brick, EIFS, decorative CMU, metal panels, storefront, curtain wall and translucent fiberglass sandwich panels for windows.

The project also included a new football and soccer practice field as well as a new storm water detention pond for the site.

**1% UNDER BUDGET
RETURNING \$61,493
TO THE OWNER**

COGDELL & MENDRALA
ARCHITECTS P C

517 East Congress Street
Savannah, Georgia 31401-2805

912.234.6318
FAX 912.236.8414

March 16, 2012

Dear Sir or Madam:

In our role as Architect for the Savannah/Chatham County Public Schools System, we have successfully collaborated with Rives E. Worrell Company over the past year during the construction of a \$5.9 Million physical education facility addition at Windsor Forest High School. Rives E. Worrell has served as CM@Risk for the project, which totals 28,500 sq. ft. of floor area and includes a new football/soccer practice field along with expanded stormwater retention provisions for the existing campus.

Set to achieve Material Completion in late March, the Rives E. Worrell team have successfully administered the project as a whole – maintaining the project schedule, keeping trade contractors on task and retaining costs within the agreed upon GMP.

Having personally worked with their team for the duration of this project, I can attest to the professional, thorough and conscientious manner in which their staff and leadership have managed the work.

Based on my experience in working with them, it is without reservation that I would recommend Rives E. Worrell Company to Georgia Southern University for Construction Management services for the upcoming Shooting Sports Education Center.

Signed,



Barbara B. Cogdell, A.I.A., LEED Green Associate
Project Architect



Project Facts

Size: 6,000 SF

Cost: \$1.8 M

Architect: Sottile & Sottile

Owner:

Independent Presbyterian Church
Josh Espinosa
912.421.8111
josh@ipcsav.org

Similarities to Your Project

CM @ Risk
ADA and Code Upgrades
Restroom Renovations

Independent Presbyterian Church Axson Memorial Sunday School Additions and Alterations

Savannah, GA

JE Dunn completed the 6,000 SF church basement, bathroom, chapel renovations, and courtyard renovations for Independent Presbyterian Church.



INDEPENDENT
PRESBYTERIAN
CHURCH 1755

Oglethorpe Ave & Bull St
P.O. Box 9266
Savannah, Ga | 31412-9266
tel: 912-236-3346
Fax: 912-236-3676 | ipsav.org

Terry L. Johnson *Senior Minister*
Ronald H. Parrish *Associate Minister*
Timothy P. Foster *Associate Minister*
Joshua M. Espinosa *Director of Administration*
A. Paul Rodgers, Jr. *Director of Student Ministries*
Francis V. Daniell *Director of Camps & Missions*
Kathryn Van Eck *Director of Music & Organist*

February 12, 2015

RE: JE Dunn Construction
Independent Presbyterian Church Steeple Repair

Dear Sir or Madam:

I would like to express our complete satisfaction with JE Dunn for the construction management services it provided on the Steeple Repair project for The Independent Presbyterian Church of Savannah. This was a very complex project, due to the amount of scaffolding required to accomplish the project, and the major renovation work all occurring on a tight urban site.

JE Dunn was able to keep the facilities occupied and fully functional throughout the construction process, and worked collaboratively with the church, subcontractors and suppliers to ensure a quality finished product.

The project was handled in an organized and professional manner that is unparalleled. I want to commend and thank your entire project team for their efforts. I can highly recommend JE Dunn as a company of highly-skilled individuals who understand and apply the highest level of teamwork.

Thanks again and I look forward to working with JE Dunn on many more projects in the future.

Sincerely,

Josh Espinosa
Director of Administration
The Independent Presbyterian Church of Savannah



Project Facts

Size: 5.400SF

Cost: \$740,000

Architect: LS3P Associates

Owner:

JE Dunn Construction

Ryan Price

912.856.6206

ryan.price@jedunn.com

Similarities to Your Project

Additions / Renovations

Interior Finish Replacement

Energy Efficient Upgrades

24 Drayton Street | JE Dunn Savannah Office

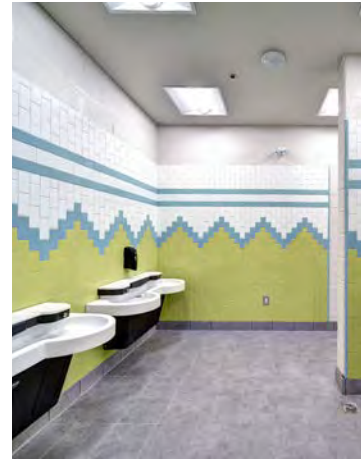
Savannah, GA

JE Dunn completed a full interior demolition and renovation of the 4th floor of the Realty Building in the historic district of downtown Savannah. The Realty Building, a 10-story office building originally built in 1924, serves at the Savannah office of JE Dunn Construction.

The open floor plan creates a collaborative environment and promotes the sharing of ideas among project teams. The new office space was completed with 100% local subcontractor and vendor participation; which also included locally procured office furniture. Additionally, the facility includes locally harvested cypress and JE Dunn craftsmen fabricated concrete bathroom vanities and a concrete conference room table. The office interior features perimeter daylighting with 95% daylight views. The interior work space has zero offices, but includes 18 flexible workstations featuring adjustable desks to accommodate both sitting and standing during the day. The office also includes 4 hoteling stations providing flexible work space for staff members in between project assignments. Each workstations include two 27" monitors. Two breakout rooms, conference room, multipurpose room, and two landing zones provide private areas for meetings and telephone calls; all of which contain flat screen monitors to enable meeting collaboration.

K-12 NEW CONSTRUCTION





Project Facts

Size: 72,913 SF

Cost: \$18.6 M

Architect: SGA Architects

Owner:

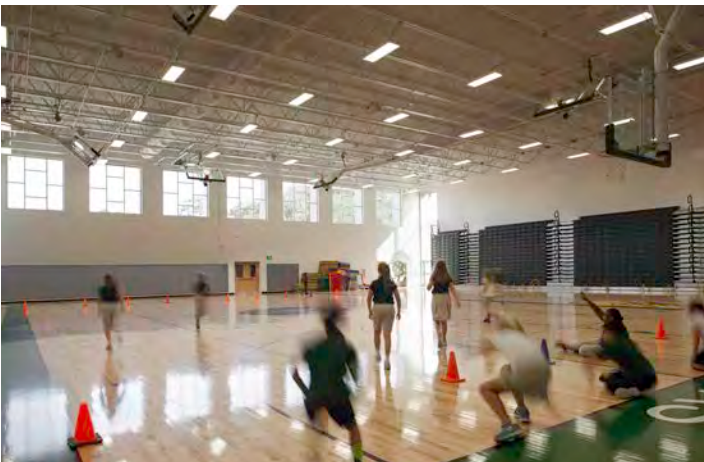
Charleston County School District
/ Cumming Corporation
Jonathan Roberts
843.300.7517
jonathan.roberts@ccorpusa.com

Charleston County School District Stono Park Elementary School Charleston, SC

The new Stono Park Elementary School is a replacement school that recently opened for the 2019-2020 school year. This 72,913 SF 2 story school will serve as the new home to 500 students. The construction of the school is load bearing masonry and structural steel joists & decking. The school contains a multi-use cafeteria/auditorium, private computer labs, media center, and state of the art technology to push learning to the next level. This partnership between Cumming, SGA, and JE Dunn had every possibility to be derailed by weather, however the team has worked closely together to keep everything on schedule.

OSF EXPERIENCE





Project Facts

Size: 145,505 SF

Cost: \$25.2 M

Architect: Cogdell Mendrala Architects

Owner: Savannah-Chatham County Public School System/
Parson Program Management
Ken Luna
912.395.1032
ken.luna@parsons.com

Savannah-Chatham County Public School System Hesse K8 Replacement School Savannah, GA

JE Dunn completed the new Hesse K-8 School on the site of the existing Hesse K-8 School. The new 145,505 SF facility was constructed in one phase on the same occupied site as the existing Hesse K-8 School, and was constructed with zero interruptions to school operations. Upon the completion of the 2014-2015 school year, Phase Two began and the former Hesse was demolished to allow for the construction of the parking lot for the new facility, which was open for use on the first day of the 2015-2016 school year. Phase Three, the construction of the athletic fields on the site of the former parking lot, was once again completed on an occupied site with zero interruption to school operations.

Through close collaboration with the design team, owner, and trade partners, JE Dunn delivered the school on time and under the GMP, with zero recordable injuries and at a savings of \$300,000.00 to the owner.

JE Dunn achieved the highest Local (87%) and MWBE (32%) participation on any current ESPLOST II project!



April 15, 2015

To Whom It May Concern:

It is with great pleasure that I write this letter of support for our general contractor, JE Dunn. While Hesse K-8 School has been under construction for the last twelve months, our experience has been nothing but positive at every level. It would be difficult to explain how accommodating they have been to the entire school community, including neighboring churches. While the faculty and students have been uncomfortable due to a modified setting, the construction team has continuously made numerous concessions to support teachers and meet the needs of students. From putting up basketball goals to buying lunches for teachers, they have worked tirelessly to make everyone comfortable. Also, they have been very responsive to our questions and concerns throughout this entire process. I feel the partnership we have developed with JE Dunn has been one of trust and excellent communication.

Please accept this letter as a vote of confidence for the JE Dunn. Not only are they accommodating and easy to work with, but they have built a beautiful facility for the Hesse community to enjoy for many years to come.

It is my recommendation that you give JE Dunn strong consideration as new schools are built throughout the district. They have proven to be an excellent community partner and a positive part of our expanding school community.

If you have any questions, please do not hesitate to contact me.

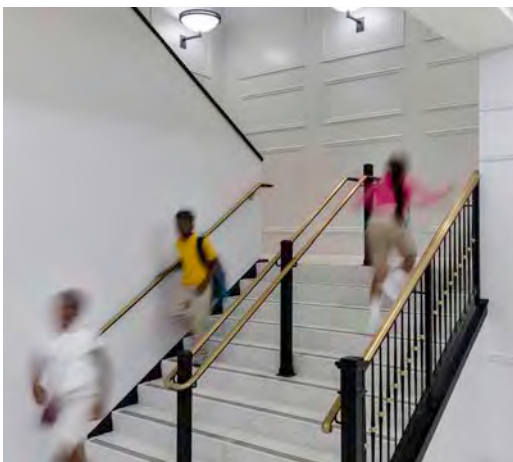
Sincerely,

Lawrence E. Butler, Jr.
Principal
Hesse K-8 School



Phone 912/395-6440 Fax 912/303-6450 lawrence.butler@sccpss.com





Project Facts

Size: 95,233 SF

Cost: \$21.7 M

Architect: Cogdell Mendrala Architects

Owner:
Savannah Chatham County Public School System/Parsons Program Management
Bill Huttinga
404.271.1943
bill.huttinga@parsons.com

Savannah-Chatham County Public School System Andrea B. Williams Elementary School Savannah, GA

In December 2017, JE Dunn completed the new Andrea B. Williams K-5 elementary school on the site of the existing campus facility. This very traditional Georgian style structure faces prominently toward Wheaton Street in downtown Savannah. The building façade includes precast columns and cornice details with a 2-story clearstory vestibule and media center. Unique architectural features include wood paneling in the lobby, terrazzo floors, ornamental grand stair and open mezzanine from upper offices surrounding the clearstory entry vestibule.

The facility core academic spaces include computer labs, a media center, visual and performing arts labs, administration, kitchen and cafeteria, and a gymnasium. Academic classrooms make up two-thirds of the 2-story "U." This area also houses the media center and the Administration Suite. The other 1-story leg of the plan encompasses the cafeteria and gymnasium.

Good Afternoon Mr. Price,

I wanted to take this opportunity to personally let you know how much our school staff appreciates all the hard work and dedication the JE Dunn team has taken in ensuring the transition to our new school site went smoothly. The circumstances surrounding the move to the new school were definitely challenging, however, Mr. Zuck, Mr. Russell and their team worked diligently each day to make sure the building was ready of our students when they returned to the new school. Even after the staff moved in and the students returned, Craig and Fred kept in daily communication with me to make certain items were taken care of quickly with no interruption to our school day. It has certainly been a pleasure meeting and working with the JE Dunn team and on behalf of the staff and students of Andrea B. Williams Elementary, we appreciate everything you all did in creating such a beautiful school.

Thank you again!

Susan Ambrose, Principal
Andrea B. Williams Elementary
1150 Wheaton Street
Savannah, Ga 31404
912.395.2500



To whom it may concern,

JE Dunn is performing Construction Management at Risk services on the new Spencer Elementary School for the Savannah-Chatham County Public School System. Parsons is Program Managers for the district. We have worked very closely with JE Dunn through the design and now construction of this new school and find their services to be exemplary. Both their office and field staff are knowledgeable and dedicated to produce a high quality job. I would highly recommend them for any similar type project.

Bill Huttinga
Program Director
Parsons Program Management Team
SCCPSS ESPLOST II Program

208 Bull Street, Room 316
Savannah, Georgia 31401
Phone: (912)395-1391
Cell: (404) 271-1943



Project Facts

Size: 127,855 SF

Cost: \$25.2 M

Architect: Hussey Gay Bell

Owner:

Savannah Chatham County Public
School System/Parsons Program
Management
Bill Huttinga
404.271.1943
bill.huttinga@parsons.com

Savannah-Chatham County Public School System Julie Low PK8 Elementary School Savannah, GA

JE Dunn, working with architect Hussey Gay Bell, recently completed the new 950-student elementary school of approximately 130,000 SF.

Prior to starting construction of the new Julie Low K-8 facility, JE Dunn constructed a modular campus onsite to house students during construction of the new facility. This work was completed while the old existing school was open and operational. As part of this scope, we repurposed the old school gymnasium for use as a temporary cafeteria and created new parking and parent drop off lanes. This work required close coordination with faculty and staff.

Prior to starting this work, we planned for the school to move into the temporary modular village over spring break. This deadline was achieved on time with a very successful transition for the parents, students, and staff.

After opening the modular village, JE Dunn installed a secure fence, with screening around the entire existing facility. We also separated all construction entrances from entry points for faculty, staff, and students. We then demolished the existing campus and began constructing the new school facility; which included a new gymnasium, two-story classroom wing, state of the art media center, cafeteria, and wing for severe and profound students. Construction logistics were challenged by the school's location within a residential neighborhood, while also sharing a site with nearby Jenkins High School. The project was completed ahead of schedule and below budget. JE Dunn created and implemented a detailed project site logistics plan, coordinating all construction activities and sequence with school operations, and a project specific safety plan. This detailed planning led to us achieving zero interruptions to existing operations during construction.

After project closeout, JE Dunn returned \$209,000 in project savings to the SCCPSS school system. This project has led to repeat work with this client.



208 Bull Street, Suite 316 • Savannah, Georgia 31401 • (912) 395-5871 • www.parsons.com

October 19, 2018

To Whom it may Concern,

As Program Managers for the Savannah-Chatham County Public Schools ESPLOST II program, I am pleased to provide you with this letter of reference for JE Dunn Construction Company. JE Dunn was selected as the Construction Manager for the Juliette Low Elementary School and successfully completed the project for the district.

The Low Elementary School was a replacement school. The old school was demolished to make way for the new school so schedule and phasing was critical. This was accomplished by JE Dunn working very closely with the architect during design and developing and maintaining a very aggressive construction schedule. JE Dunn's estimating, and value engineering kept the project on budget and their staff were all well trained and qualified. Their field staff and, in particular the lead field superintendent did an outstanding job of working with the subcontractors and coordinating the work to accomplish a very difficult tight schedule. The work was completed with only one Owner directed change order and over \$209,000 of savings under the GMP was returned to the district at the end of the project. Follow up on punchlist and warranty work after completion has also been outstanding.

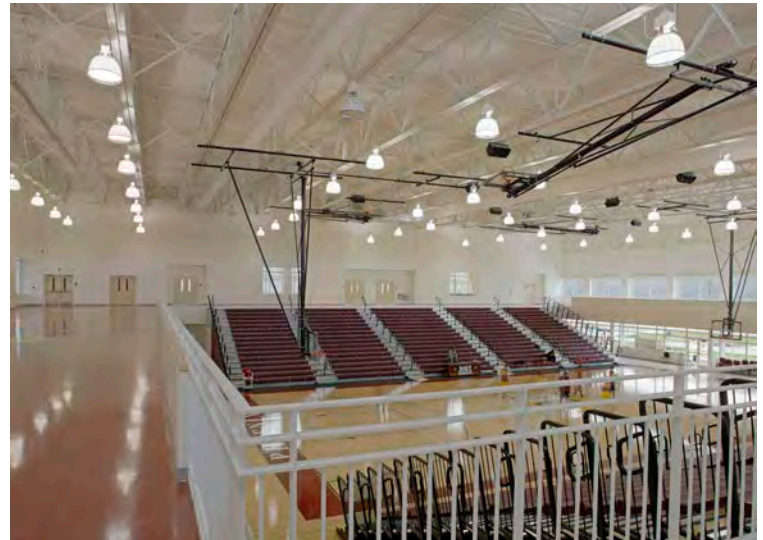
JE Dunn has always provided the SCCPSS district with the highest level of services. We highly recommend them for your upcoming projects.

Sincerely,

A handwritten signature in blue ink, appearing to read "Bill Huttinga".

Bill Huttinga
Parsons Program Management Team
Program Director





Project Facts

Size: 225,000 SF

Cost: \$42.9 M

Architect: Perkins + Will

Owner:

Savannah Chatham County Public
School System
Nathan Pollard (former Project
Manager)
912.509.5183
nathan.pollard@raymondllc.com

Savannah-Chatham County Public School System New Hampstead High School Savannah, GA

JE Dunn completed a new high school on a greenfield site for Savannah-Chatham County Public School System. This project includes new classrooms, science labs, technology labs, vocational labs, art room, band room, chorus room, gymnasium, media center, administrative spaces, cafeteria, kitchen and other building support spaces. The scope of work also included all associated sitework and landscaping.

This ground-up construction project began as a 154,000 SF building and after including the owner's scope changes, was expanded to 225,000 SF with an 18 month construction schedule. Through close collaboration with the project architect, Perkins + Will, approximately \$200,000 in cost savings were identified and returned to the owner.

P E R K I N S
+ W I L L

December 5, 2012

Mr. Walter Murphy
JE Dunn Construction Company

Re: New Hampstead High School

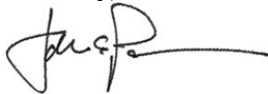
Dear Walter,

The New Hampstead High School was the first project that we have designed for Savannah-Chatham County Public Schools, and as is always the case with establishing a professional reputation, the expectations for success were especially critical. My experience on this project with the entire JE Dunn team was very positive. It is no surprise that large high school projects are challenging, especially when the project undergoes numerous scope revisions due to available funding. Your team showed a great degree of versatility when it came to incorporating the added components to the project during construction. The team showed great responsibility for their work and was committed to performing that work to our satisfaction.

In addition to the responsibility and pride in work, what stood out for me was the JE Dunn organizational and project management structure. It is seldom that we get a chance to work with contractors that exhibit the level of professionalism that your team did on this project. The project management structure allowed the team and the project to meet the aggressive schedule, resolve conflicts quickly, and provide the owner with a terrific building.

Please pass my appreciation onto everyone involved, Chad and Bryan on the project management side; Charlie, Ryan, and Andrew in the field, and those in the main office.

Sincerely,



John S. Poelker, AIA
Perkins+Will

CC: Jake Nellis JE Dunn

For the past three years, provide the following information:

a.) Identify all projects (name, location, completion date and Contract amount)

2019

NAME	LOCATION	COMPLETION DATE	CONTRACT AMOUNT	GMP PRIOR TO COMPLETION OF DOCS	NEGOTIATED FEE
Stono Park Elementary School	Charleston, SC	08/05/2019	\$19,906,135		
Tidewatch Emergency Department	Bluffton, SC	08/22/2019	\$6,209,663		
Pennsylvania Avenue Resource Center	Savannah, GA	04/17/2019	\$6,487,640	X	X
*Riverview Health & Rehabilitation Center	Savannah, GA	02/01/2019	\$10,608,360		X
St. Joseph's/Candler Pooler Campus	Pooler, GA	03/21/2019	\$22,777,157	X	X

2018

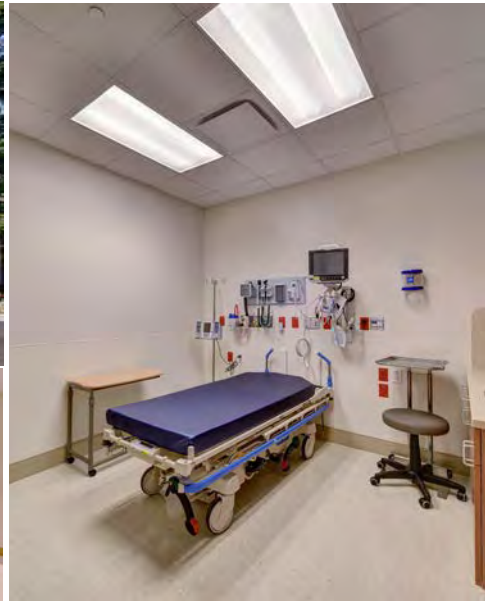
NAME	LOCATION	COMPLETION DATE	CONTRACT AMOUNT	GMP PRIOR TO COMPLETION OF DOCS	NEGOTIATED FEE
*Bluffton Town Hall Renovation	Bluffton, SC	10/15/2018	\$4,623,110	X	X
Savannah Yacht Center	Savannah, GA	12/07/2018	\$3,920,726		

2017

NAME	LOCATION	COMPLETION DATE	CONTRACT AMOUNT	GMP PRIOR TO COMPLETION OF DOCS	NEGOTIATED FEE
Andrea B. Williams Elementary School	Savannah, GA	12/30/2017	\$21,695,935	X	X
Juliette Low Elementary School	Savannah, GA	08/31/2017	\$25,159,646	X	X
*St. Joseph's Emergency Department Expansion & Renovation	Savannah, GA	06/21/2017	\$14,568,823	X	X

Recently completed in Bluffton, SC

Coastal Carolina Medical Center Tidewatch Emergency Department



b.) Identify all renovation projects with similar scope. Additionally:

Please refer to the matrix on the previous page with projects indicated with an asterisk (*) for renovation projects with similar scope completed in the past 3 years.

i) Indicate any such project where Liquidated Damages were assessed against your firm for failure to achieve substantial completion within the Contract Time, and describe the circumstances of the same;

N/a

ii.) Identify any such project in which your firm made a Claim or Change Order Request for acceleration damages, and describe the circumstances of the same;

N/a

iii.) Identify any such project in which your firm was terminated (whether for cause or for convenience) by the owner prior to substantial completion, and describe the circumstances of the same;

N/a

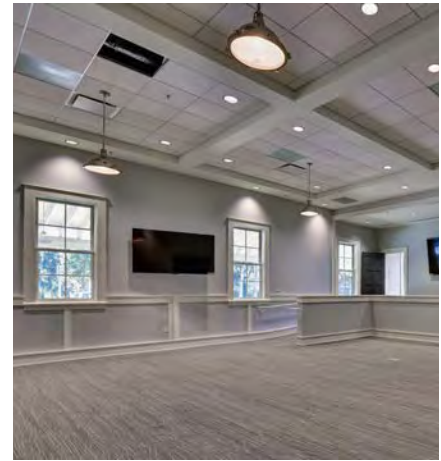
iv.) Identify all projects which had a negotiated fee or guaranteed maximum price;

Please refer to the matrix on the previous page indicating projects with a negotiated fee or guaranteed maximum price.

v.) Identify all projects (description and cost) which had a Guaranteed Maximum Price prior to completion of the documents;

Please refer to the matrix on the previous page indicating projects which had a Guaranteed Maximum Price prior to completion of the documents

Provide descriptions of five renovation projects most comparable to the proposed project scope in which your firm has been involved over the last five years (at least two must be completed). Include the services provided, the Project Team members, schedules and references.



Project Facts

Size: 26,747 SF

Cost: \$4.7M

Services Provided:
Preconstruction and CM Services

Project Team Members:
Ryan Price, Project Executive
Justin VanderBrink, Preconstruction Director
David Newland, Preconstruction Manager
James Welch, Superintendent
Leon Johnson, Superintendent

Schedule:
1/15/2018 - 10/15/2018

Owner Reference:
Town of Bluffton
Marc Orlando
843.706.4511
morlando@townofbluffton.com

Bluffton Town Hall Renovation

Bluffton, SC

JE Dunn completed the 4,907 SF addition and 21,840 SF renovation to the existing Town of Bluffton Town Hall including new office space and City Council chambers.

The project includes interior finish replacement, restroom renovations, ADA and code upgrades, life safety and building security upgrades, site upgrades, energy efficiency upgrades, HVAC replacements and/or upgrades, electrical upgrades, and asbestos abatement.

OSF EXPERIENCE



Project Facts

Size: 101,038 SF

Cost: \$9.1M

Services Provided:
Preconstruction and CM Services

Project Team Members:
Ryan Price, Project Executive
Justin VanderBrink, Preconstruction Director
David Newland, Preconstruction Manager

Schedule:
10/20/2014 - 12/31/2015

Owner References:
Mercer University
Russell Vullo
478.301.2409
vullo_ra@mercer.edu

Mercer University School of Medicine Hoskings Building Addition & Renovation

Savannah, GA

This 101,038 SF project consists of a 31,508 GSF, 2-story addition, and two smaller 2-story additions, including a Grand Lobby. The expansion will increase the number of medical students in Savannah from 160 to 240.

The existing interior space is 69,530 SF and has been renovated to include second floor lab space. It also houses medical school exam rooms for clinical training, simulation labs, tutorial rooms, student study spaces, student lounge, medical library and Deans offices.



Project Facts

Size: 6,000 SF

Cost: \$1.8M

Services Provided:

Preconstruction and CM Services

Project Team Members:

Ryan Price, Project Executive

Justin VanderBrink, Preconstruction
Director

David Newland, Preconstruction Manager

Daniel Bare, Superintendent

Architect: Sottile & Sottile

Owner References:

Independent Presbyterian Church

Josh Espinosa

912.421.8111 | josh@ipcsav.org

Independent Presbyterian Church Axson Memorial Sunday School Additions and Alterations

Savannah, GA

JE Dunn completed the 6,000 SF church basement, bathroom, chapel renovations, and courtyard renovations for Independent Presbyterian Church.



Project Facts

Size: 31,790 SF

Cost: \$14.6M

Services Provided:

Preconstruction and CM Services

Project Team Members:

Ryan Price, Project Executive
Justin VanderBrink, Preconstruction Director
David Newland, Preconstruction Manager

Schedule:

2/17/2016 - 6/26/2017

Owner References:

St. Joseph's/Candler
Greg Menke
912.819.6194
menke@sjchs.org

St. Joseph's Emergency Department Expansion and Renovation Savannah, GA

JE Dunn has completed construction on the St. Joseph's Emergency Department and Outpatient Lobby Expansion and Renovation. The project includes 17,770 SF of expansion and 14,020 SF of renovation. The first phase, which includes the Emergency Department expanded space and the Outpatient Lobby which opened January 2017. The second phase which includes the Emergency Department renovation opened June 2017. This project features grand lobbies, a reflection pool and doubles the Emergency Department capacity. This is the 4th consecutive project on the St. Joseph's campus in the last 5 years.

Description of Intensive Preconstruction Services

For the Emergency Department and Outpatient Expansion, the original phasing plan drafted by St. Joseph's/Candler (SJ/C) dictated a construction duration of 22 months. Because SJ/C chose a Collaborative Project Delivery (CPD) method for this project, we had the ability to team with key stakeholders at the project's earliest stages. By understanding their needs, we planned for an alternative phasing plan that still kept 100% of their desired existing spaces in operation that resulted in a reduction of five (5) months from the construction schedule. By reducing the schedule, we saved SJ/C \$365,483. Also due to the CPD method, we identified \$1,103,983 in project cost reductions at the Schematic Design phase relative to the crawl space, HVAC equipment locations, and MEP trade partner early design input. Prior to completing our GMP, we identified an additional \$1,263,189 in project cost savings through the by maximizing the use of cost-effective materials, equipment, and systems. In addition, we were able to begin construction on critical path work four months ahead of finalizing the GMP through the procurement of four early release packages.



Project Facts

Size: 5.400SF

Cost: \$740,000

Services Provided:
Preconstruction and CM Services

Project Team Members:
Ryan Price, Project Executive
Justin VanderBrink, Preconstruction Director
David Newland, Preconstruction Manager
Paul Balducci, Project Manager

Schedule:
7/02/2015 - 12/2/2015

24 Drayton Street | JE Dunn Savannah Office Savannah, GA

JE Dunn completed a full interior demolition and renovation of the 4th floor of the Realty Building in the historic district of downtown Savannah. The Realty Building, a 10-story office building originally built in 1924, serves as the Savannah office of JE Dunn Construction.

The open floor plan creates a collaborative environment and promotes the sharing of ideas among project teams. The new office space was completed with 100% local subcontractor and vendor participation; which also included locally procured office furniture. Additionally, the facility includes locally harvested cypress and JE Dunn craftsmen fabricated concrete bathroom vanities and a concrete conference room table. The office interior features perimeter daylighting with 95% daylight views. The interior work space has zero offices, but includes 18 flexible workstations featuring adjustable desks to accommodate both sitting and standing during the day. The office also includes 4 hoteling stations providing flexible work space for staff members in between project assignments. Each workstation includes two 27" monitors. Two breakout rooms, conference room, multipurpose room, and two landing zones provide private areas for meetings and telephone calls; all of which contain flat screen monitors to enable meeting collaboration.

4.0.1.5

WORKLOAD:

Identify your annual volume of Construction Contracts for the last five years.

Please note, 2019 number are projections, these are not final

YEAR	NATIONWIDE	EAST REGION	SAVANNAH
2019	\$4,521,000,000	\$903,000,000	\$62,000,000
2018	\$3,577,477,106	\$749,938,035	\$57,801,638
2017	\$2,956,894,678	\$609,651,791	\$71,688,060
2016	\$3,208,251,907	\$660,245,017	\$50,504,431
2015	\$2,810,442,578	\$727,921,673	\$57,361,651

What is the current dollar value of work under Contract?

NATIONWIDE	EAST REGION	SAVANNAH
\$4,243,295,378	\$726,301,761	\$48,770,828

What is the typical dollar range of projects under Contract with your firm?

NATIONWIDE	EAST REGION	SAVANNAH
\$30M - \$50M	\$10M - \$50M	\$10M - \$30M

Identify what percentage of your work is hard bid and what percentage is based on a CM/GC at Risk or similar approach?

%	NATIONWIDE	EAST REGION	SAVANNAH
Hard Bid	6%	5%	7%
CM/GC at Risk	75%	93%	66%

Identify what percentage of your work is renovation versus new construction.

%	NATIONWIDE	EAST REGION	SAVANNAH
Renovation	26%	37%	30%
New Construction	74%	63%	70%

4.0.1.6

FINANCIAL STABILITY:

Submit your most recent financial statements (at a minimum, balance sheets and income statements for 2017 and 2018) and verification of current bonding capacity.

Being a private company, the financial information of JE Dunn Construction is to be considered CONFIDENTIAL. A copy of our audited balance sheets have been included in the Appendix and verification of our current bonding capacity is located in Section 2.0. The data shall not be disclosed outside of the Beaufort County School District and shall not be used, in whole or in part, for any purpose other than that to evaluate this response to your request for proposals. Further, only those people directly involved in the evaluation of this response shall be permitted access to this information.

Should JE Dunn be selected as the contractor, we will provide complete financial statements for your review.

Provide two bank references.

BANK REFERENCES

UMB Bank, n.a.

Anne L. Bowman
Senior Vice President
Commercial Banking
1010 Grand Boulevard
Kansas City, MO 64106
P: 816.860.7156
F: 816.860.7143
anne.bowman@umb.com

US Bank

Lori A. Goben
Vice President
Commercial Banking
9900 West 87th Street
Overland Park, KS 66212
P: 913.652.5160
F: 913.652.5111
lori.goben@usbank.com

Describe all instances of project disputes, which, in the last five years, reached the level of:

- a. Formal mediation, arbitration, or litigation;
- b. Significant settlements with clients, contractors, or sub-contractors; or
- c. Current significant pending claims or suits.

For each dispute, describe the parties involved, the nature of the dispute, and the amount of the dispute. Please provide this information for all such disputes arising out of the firm's projects, regardless of whether the firm was a party or witness in the dispute.

As with any major construction company of our size, from time to time, JE Dunn Construction has been involved in litigation arising in the ordinary course of its business. Given the high value we place on our relationships with Owners and Architects, JE Dunn Construction's Savannah office has not been involved in litigation with owners or architects in the last five years. As it pertains to Trade Partners, we also place a high value on such relationships and disputes typically involve requests to defend and indemnify JE Dunn Construction and the Owner from claims relating directly to the work performed by that particular Trade Partner.

The vast majority of the litigation in which JE Dunn Construction has been involved with in the past five years encompassed personal injury and property damage claims. These matters are handled by our insurance carrier or are the responsibility of trade partners and their respective insurance carriers and are often withdrawn, resolved for a minor cost, paid by insurance, or otherwise closed very quickly.

We have not been involved in any such construction-related matters involving our Savannah office/operations over the past five (5) years.

4.0.1.7

FEES AND COSTS

<i>Service</i>	<i>Hourly Rate</i>
<i>Estimating</i>	\$98/hr
<i>Field Verification</i>	\$89/hr
<i>Constructability Reviews</i>	\$106/hr
<i>Project Management (during pre-construction)</i>	\$93/hr

4.0.1.8

MISCELLANEOUS

The selected Contractor shall be required to hold a publicly advertised pre-bid meeting, covering all projects, prior to accepting bids to be used in preparation of the GMP.

JE Dunn understands that the selected Contractor shall be required to hold a publicly advertised pre-bid meeting, covering all projects, prior to accepting bids to be used in preparation of the GMP.

Unless otherwise agreed in unusual circumstances, the selected Contractor shall be required to obtain a minimum of 3 qualified, competitive bids for all work in excess of 5% of the total construction costs. The owner will require that all bids be compiled and presented prior to or at the establishment of the GMP. The owner shall be present when all bids are opened for review.

JE Dunn understands that, unless otherwise agreed in unusual circumstances, the selected Contractor shall be required to obtain a minimum of 3 qualified, competitive bids for all work in excess of 5% of the total construction costs. JE Dunn understands that the owner will require that all bids be compiled and presented prior to or at the establishment of the GMP. JE Dunn understands that the owner shall be present when all bids are opened for review.

The Owner reserve the right to pre-qualify and/or approve subcontractors.

JE Dunn understands that the Owner reserves the right to pre-qualify and/or approve subcontractors.

Describe your information management systems and Owner reporting systems. Explain how these systems tie to the initial cost projections and final estimate.

We will be an over-communicator of information, pro-actively managing the project to eliminate surprises because a team can only be effective with open and clear communication - a process that begins with listening.

We actively listen to ensure we understand and execute properly. Once on-site, our project team will be constantly communicating through formal and informal meetings, telephone conversations, e-mail, and electronic communication.

DUNN DASHBOARD

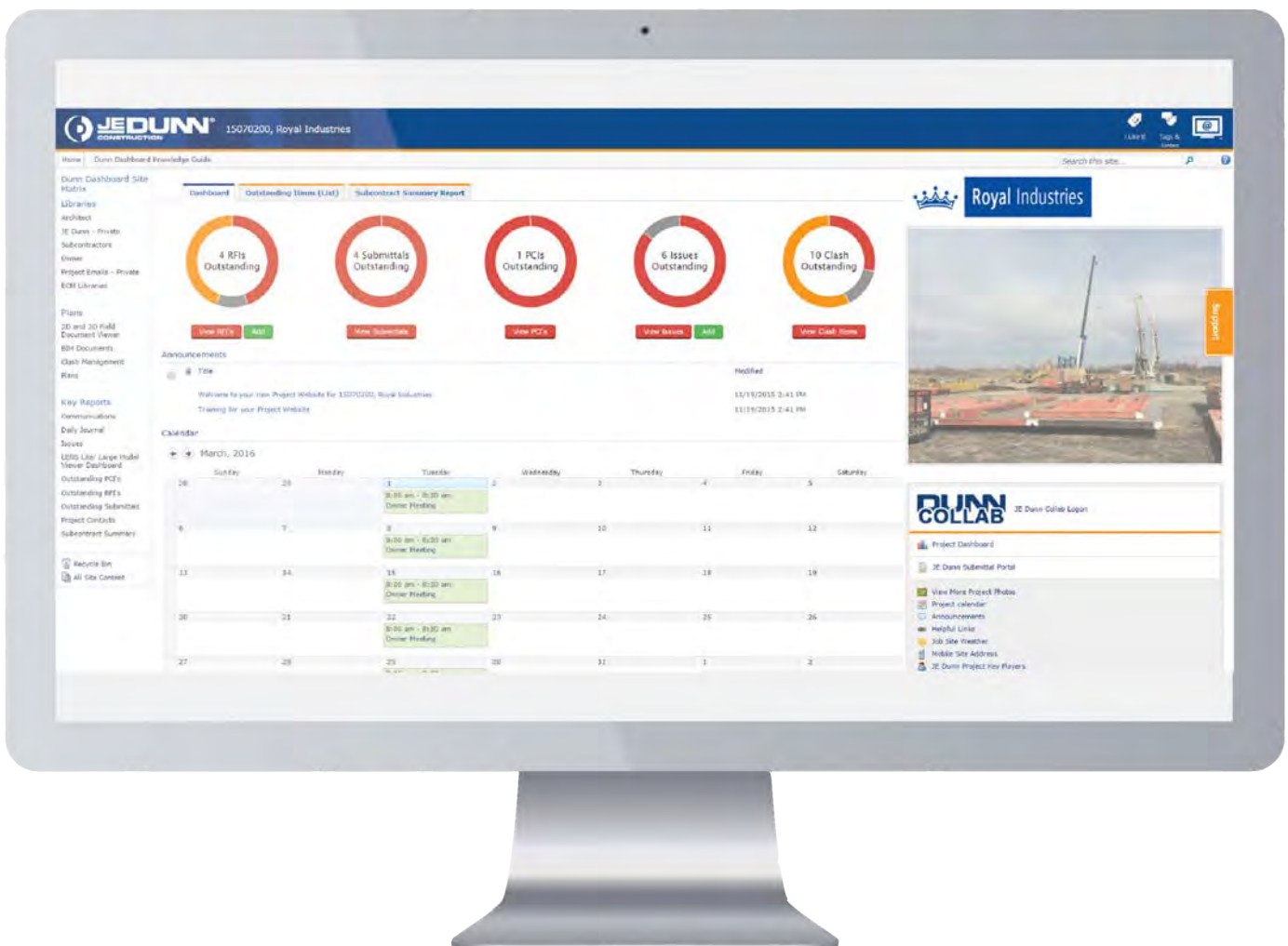
With such a variety of tools and various levels of sophistication we developed our own web based communication tool called Dunn Dashboard.

The project web sites offers a secured connection to all project management data (via CMiC) that gives all project stakeholders access to real-time information from any web enabled device, including your smartphone.

Dunn Dashboard is a hub that stores all information on the project. It is a simple web page that can be set up specifically for this project and will store all relevant information. All team members, as well as trade partners, will have access to the site. At the same time, Dunn Dashboards offer a secured connection that gives owners, architects and subcontractors access to real time project information.

The site opens to the project calendar where all project related meetings and events are listed. Also available are the project plans/BIM model, specifications, project schedule, requests for information (RFI), change documents such as Proposal Requests (PR's), Architectural Supplemental Instructions (ASI), permits, Test and Inspection reports, etc.

Estimates are also stored here so they can be accessed and reviewed after the meetings (no special software required). This one-stop shop with all information, which is a great time saver for everyone as it eliminates many phone calls, e-mails, and time looking for information. This has proven to be a great communication tool for the entire project team as everyone has 24/7 access to all project information.



COLLABORATIVE PROJECT WEBSITE - SHAREPOINT

All project information will be stored and accessed by all stakeholders on our sharepoint website. On this website, the owner, as well as any other designated stakeholders, can review project documents including contract documents, RFIs, submittals and other administrative documents. In addition, this site can host web cams, photos, calendars and announcements.

The project web sites offers a secured connection to all project management data (via CMiC) that gives all project stakeholders access to real-time information from any web enabled device, including your smartphone.

CMiC

CMiC is JE Dunn's accounting and project documentation software. As we move from preconstruction into construction, we will use this platform as the basis of our project management system. Many of JE Dunn's tools communicate directly with CMiC to provide information in our collaboration environments.

CMiC provides a fully integrated platform that provides all of the collaborative features needed to allow the team to work most effectively. It links directly to our other operating software for estimating, customer relations and external and internal communications, thereby providing a completely integrated package. CMiC Project Management has five operating modules which allows us to access, update, monitor, and share all project information, including cost information to provide reports and updates, change management, project accounting and pay applications. The CMiC collaboration module allows for external real-time communication.

CMiC Cost & Budget Management is an integrated accounting package that allows us to:

- Track and monitor time, expenses, supplier and capital costs
- Manage the project budget effectively
- Utilize billing, accounts receivable and accounts payable
- Setup and manage budgets
- Forecast and manage costs
- Report information in a variety of formats and perspectives
- Manage the change process
- Manage resources
- Provide subcontract, time and expense management
- Provide invoice formats that are tailored to project needs
- Provide purchase order approval by amount, group or location

Site Actions | Resource | Page | Mark Stocks

JE DUNN CONSTRUCTION JE Dunn Headquarters > Home | Like | Tags & Notes

JE Dunn Headquarters | Search this site...

Project Mailbox:
Calendar
Project Calendar
Project Live Webcam
Project Key Players

Document Libraries:
Shared Documents
As-built drawings

Discussions:
Project Discussion

Reports:
Address Book
RFI's
Submittals

Recycle Bin | All Site Content

JE Dunn Construction's corporate headquarters located in Kansas City, Missouri is a 204,000 SF, 5-level building bordering the Ius W. Davis Civic Mall anchoring the East Village redevelopment project. The building consolidated operations previously spread over five downtown locations and can accommodate 550 employees. An adjacent parking structure provides space for 780 vehicles.

Project Goals

- targeting LEED Gold certification
- creating a workplace experience supporting employee recruitment and retention
- office flexibility, efficiency and economy
- commitment to community
- showcase building crafts, sustainability and self-performance

Shared Documents

Type	Name	Modified	Modified By
Folder	BID PACKAGES	4/28/2011 10:22 AM	Mark Stocks
Folder	COMMISSIONING	4/28/2011 10:22 AM	Mark Stocks
Folder	FAB DRAWINGS	4/28/2011 10:22 AM	Mark Stocks
Folder	INDEX AND KEY PLANS	4/28/2011 10:22 AM	Mark Stocks
Folder	PHOTO MAP	4/28/2011 10:22 AM	Mark Stocks
Folder	POSTINGS	4/28/2011 10:22 AM	Mark Stocks
Folder	SPECIFICATIONS	4/28/2011 10:22 AM	Mark Stocks
Folder	SUBMITTALS	4/28/2011 10:22 AM	Mark Stocks

+ Add document

CMiC JE Dunn CMiC Collaboration Lagon

Announcements

Title	Modified
Tapping Oak Party	4/28/2011 11:01 AM
OAC Meeting Minutes from 4/26/2011	4/28/2011 10:55 AM

+ Add new announcement

Describe the process you would utilize to qualify and bid subcontractors and vendors for the project.

WE GO TO GREAT LENGTHS TO MINIMIZE YOUR RISK.

TRADE PARTNER PREQUALIFICATION SYSTEM

Our trade partner prequalification system, SMS (Subcontractor Management System), provides us with a current, dynamic profile of every partner and supplier bidding to and/or contracting with JE Dunn. SMS provides us with quality, safety, and financial information of each vendor including a log of past performance ratings on previous JE Dunn projects. We use this information to determine if trade partners are capable of performing at the level necessary to complete projects successfully.



We require all firms wishing to work on JE Dunn projects to become prequalified through our proprietary prequalification system (SMS). By submitting financial, safety, and other information to us ahead of time, we are able to ensure only top quality trade partners will work on your project.

Include one sample of the following items with your response to the Request for Proposal (if these have been done previously with project management software as mentioned in Item 8 above, please submit printed examples in that format.):

a. Project Cost Estimate (similar format to the one proposed for this project)

Please refer to the sample of our project cost estimate located in the Appendix, used for the Savannah Chatham County Public School System Jenkins High School Replacement Project where we are currently under construction.

b. Daily and Monthly project report to the Owner

JE Dunn provides weekly reports to the entire project team. Please see our most recent weekly update for the District 4 Stadium for the Charleston County School District. Daily reports will be kept onsite and submitted to BCSD as requested.

**CCSD District 4 Stadium**
Charleston, SC
Project Purpose: "Creating an environment for the local community by exceeding the standard, with exceptional leadership and unmatched determination."
January 3rd, 2020

**CUMMING**
Building Value Through Expertise

Project Update

- Banks** – Off for holiday break but continued to maintain pumps.
- Cornerstone Masonry** – Continued installing CMU at the Concessions Building, topped out CMU and installed embed plates at the Field House.
- Mock Plumbing** – Continued underground rough-in and started in-wall rough-in for the Concessions Building. Completed in-wall rough-in for the Field House.
- HR Allen** – Continued underground rough-in and started in-wall rough-in for the Concessions Building. Completed in-wall rough-in for the Field House.
- HA Sack** – Completed in-wall rough-in for the Field House Building and started in-wall rough-in for the Concessions Building.
- Outdoor Aluminum** – Continued fabricating the formwork for the Visitor Side Stadium Seating bleacher foundations.
- Truss Link** – Continued prefabrication of metal truss system.

Upcoming Activities

- Banks** – Continue installing underground stormwater pipe and continue filling old ditch.
- Cornerstone Concrete** – Prep and pour slab for the Concessions Building.
- Cornerstone Masonry** – Continue installing CMU at the Concessions Building and continue pointing up CMU at the Field House.
- HR Allen** – Prep for slab pour and continue in-wall rough-in at the Concessions Building.
- Mock Plumbing** – Prep for slab pour and continue in-wall rough-in at the Concessions Building.
- HA Sack** – Continue in-wall rough-in for the Concessions Building.
- Outdoor Aluminum** – Continue Visitor Side Stadium Seating bleacher foundations.
- Truss Link** – Start install of metal truss system at the Field House.
- JE Dunn** – Continue review of submittals and material procurement.

Progress Photos



Aerial Photo



Field House CMU Topped Out



Embed Plates Installed at Field House



Underground Electrical at Concessions

**CCSD District 4 Stadium**
Charleston, SC
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January 3rd, 2020

**CUMMING**
Building Value Through Expertise

Progress Photos



Underground Electrical at Concessions



Prefab of Metal Truss System



Ground Face CMU Delivered



Primary Power Conduit



Underground Plumbing at Concessions




Emergency Contacts Posted at Main Entrance

c. Log(s) for tracking work progress

We have included examples below of a constraint log and procurement log for tracking work progress for your review.

CONSTRAINT LOG



CONSTRAINT LOG

UPDATE DATE: 1/7/2020

PROJECT: D4 Stadium

PHASE: NA

RESPONSIBLE INDIVIDUAL: Holland Hall

Overdue

1-wk Out

2-wks Out

3-wks Out

4-wks Out

5-wks Out

6-wks Plus

Constraint #	Activity #	Activity Affected by Constraint	Constraint Description	Customer (name)	Constraint Champion (name)	Performer (name)	Date Identified by Customer	Date Required by Customer	Date Promised by Performer	Date Accepted by Customer
1		Site activities	ACT Cell Tower Fiber Relocation	JED/TP's	Lance Campo	Cumming			12/13/2019	
2		U/G RI	Plumbing Submittal approvals	Mock/Daniel	Lance Campo	LS3P	10/31/2019	12/5/2019	12/5/2019	12/5/2019
3		Water Install	CWS Permit	Banks/Seth	Lance Campo	CWS/DHEC	9/16/2019	12/13/2019	12/13/2019	12/5/2019
4		Procurement	Pole Base Design	HR Allen/Matt	Lance Campo	LS3P	11/13/2019	12/29/2019	12/15/2019	12/10/2019
5		Box Culvert Install	Box Culvert	Banks/Seth	Bert Ingram	Banks/Supplier	11/13/2019	11/18/2019	1/10/2019	
6		Primary Power	Switch Gear Location	HR Allen/Matt	Bert Ingram	Dominion	12/6/2019	12/13/2019	12/13/2019	12/10/2019
7		Press Box Foundations	Elevator SDs	Cornerstone	Lance Campo	LS3P	11/11/2019	12/16/2019	12/16/2019	12/19/2019
8		Field House SOG	Shower in Field House	Mock/Daniel	Lance Campo	LS3P	11/11/2019	12/16/2019	12/13/2019	12/10/2019

PROCUREMENT LOG

CCSD District 4 Athletic Stadium					
	Activity Start Date	Lead Time (Weeks)	Material Needed Onsite	Material Apprvd and Rlsd by	Actual Release Date
CONCRETE					
Mix Design	11/18/2019		11/18/2019	11/11/2019	10/28/2019
Foundation Drawings	11/18/2019	1 Week	11/18/2019	11/4/2019	11/4/2019
Moisture Barrier	12/2/2019	1 Week	11/18/2019	11/18/2019	11/20/2019
Rebar	11/18/2019	1 Week	11/18/2019	11/11/2019	11/4/2019
Anchor Bolts	11/18/2019	1 Week	11/18/2019	11/18/2019	11/20/2019
Waterproofing	11/18/2019	1 Week	11/18/2019	11/18/2019	
STEEL					
Structural Steel	2/5/2020	8 Weeks	1/29/2020	12/2/2019	12/10/2019
Decking	2/5/2020	8 Weeks	1/29/2020	12/2/2019	12/10/2019
WOOD AND PLASTICS					
Millwork	3/19/2020	5 Weeks	3/19/2020	2/10/2020	
THERMAL AND MOISTURE PROTECTION					
Window Frames	2/13/2020	4 Weeks	12/2/2019	11/4/2019	11/25/2019
Glazing	2/13/2020	4 Weeks	2/13/2020	1/6/2020	1/2/2020
Storefront	2/13/2020	4 Weeks	2/13/2020	1/6/2020	1/2/2020
Hollow Metal Door Frames	2/13/2020	4 Weeks	12/2/2019	11/4/2019	11/4/2019
FRP Doors	3/24/2020	12 Weeks	3/24/2020	1/17/2020	11/25/2019
Exterior Hollow Metal Doors	2/13/2020	6 Weeks	2/13/2020	11/4/2019	11/25/2019
Door Hardware	3/24/2020	4 Weeks	3/24/2020	1/17/2020	12/2/2019
FINISHES					
Metal Stud	2/17/2020	2 Weeks	1/6/2020	2/1/2020	
Drywall	4/15/2020	1 Week	1/6/2020	3/15/2020	
Paint	2/27/2020	1 Week	2/27/2020	1/27/2020	
Ceiling Grid	4/1/2020	2 Weeks	3/12/2020	3/15/2020	
SPECIALTIES					
Toilet Compartments	3/25/2020	4 Weeks	3/25/2020	2/24/2020	
Toilet Accessories	3/25/2020	4 Weeks	3/25/2020	2/24/2020	
Fire Cabinets	3/25/2020	4 Weeks	3/25/2020	2/24/2020	
Signage	3/19/2020	4 Weeks	3/19/2020	3/17/2020	
ELEVATORS					
Elevator	4/22/2020	16 Weeks	4/2/2020	12/11/2019	12/12/2019
FIRE SUPPRESSION					
Piping	4/6/2020	1 Week	4/6/2020	3/15/2020	
PLUMBING					
Water Heater	3/19/2020	3 Weeks	3/19/2020	2/24/2020	12/10/2019
Fixtures	3/19/2020	8 Weeks	3/19/2020	12/23/2019	12/10/2019
Sump Pump	3/19/2020	2 Weeks	3/19/2020	3/2/2020	12/10/2019
HVAC					
Mini Splits	3/18/2020	6 Weeks	3/2/2020	2/3/2020	
Ductwork	3/18/2020	3 Weeks	3/2/2020	2/3/2020	
Heaters	3/18/2020	6 Weeks	3/2/2020	2/3/2020	
ELECTRICAL					
Switchboards/Panelboards	4/21/2020	10 Weeks	3/2/2020	2/10/2020	
Lighting Fixtures	4/8/2020	10 Weeks	3/19/2020	1/29/2020	12/20/2019
FIRE ALARM					
Equipment	4/8/2020	3 Weeks	4/8/2020	3/16/2020	
SYNTHETIC TURF					
Install Sub Base	3/6/2020	2 Weeks	3/6/2020	2/3/2020	
SCOREBOARD					
Install Scoreboard	4/28/2020	4 Weeks	3/19/2020	2/10/2020	
COVERED WALKWAYS					
	5/15/2020	10 Weeks	5/15/2020	3/6/2020	
STADIUM LIGHTING					
Install Lighting	4/27/2020	6 Weeks	4/27/2020	3/16/2020	
STADIUM SEATING					
Install Visitor Seating	2/6/2020		2/6/2020	10/25/2019	10/25/2019
Install Home Seating	3/5/2020		3/5/2020	10/25/2019	10/25/2019
BOX CULVERT					
Install culvert	1/13/2020		4/27/2020	10/22/2019	

PULL PLAN MEETING AGENDA



Pull Plan Meeting Agenda

Objective: To work collaboratively as a team to develop a plan of how we will accomplish this milestone.

A. Safety Moment

B. Review the Do Again/Do Better from prior planning session

C. Introductions of all participants

D. Review ground rules and expectations

E. Milestone Definition

- a. Be specific. Set the group up for success – smaller goal is better

F. JED superintendent overview of proposed Sequence & Flow

G. Trade overviews –EACH trade answers these questions:

- a. How do you see yourself accomplishing your work in this milestone?
- b. What do you see differently?
- c. What assumptions, questions, concerns and constraints do you have?
- d. Who do you need to coordinate with and what coordination needs to be done?
- e. What do you see that can help us improve the overall milestone duration?

H. Task Identification – last planners call out all activities to be accomplished in their scopes.

- a. Diverging – all items should be documented
- b. Converging – select all relevant items for sequencing

I. Agree on Sequence & Flow for milestone in forward direction

- a. Ask the group to help sequence all activities in order of completion, number 1-xx.
- b. Transfer all activities to a clean flip chart page while trade partners work on writing out sticky notes. This will serve as the “roadmap” for pulling the schedule backwards.

J. Break-out groups, write stickies

- a. *Request Long Lead Items*
 - i. Any item that can't be delivered next day.
- b. *Request Site Storage*
 - i. Any item that will not be installed immediately after being brought to site.

K. Pull Planning Process

- a. Start at milestone date, work through logic backwards posting stickies.
- b. Is there a main trade partner that needs to go first to establish flow for the rest of the pull plan?
- c. Build from the handoffs.

L. Review the plan duration.

- a. Did we hit the milestone date needed? Does it make sense to move it up sooner?
- b. Can we do any of these pieces of work at the same time as each other to pick up time?
- c. Can we re-sequence work to pick up time?
- d. What else can we do to pick up the time we need? Additional crews? Additional trade partners?

M. Document Constraints

N. Do Again/Do Better



DISTRICT 4 STADIUM

MILESTONE	0	1	2	3	4	5	6	7
	LPS Kick Off	Early Site Work Start:9/16/19 End:01/31/20 Duration: 93	Fieldhouse and Concessions (structure) Start: 11/11/19 End: 02/18/20 Duration: 64	Fieldhouse and Concessions (interior build out) Start: 02/13/20 End: 04/28/20 Duration: 53	Press Box Start: 01/02/20 End: 05/14/20 Duration: 82	Bleachers Start: 12/02/19 End: 03/20/20 Duration: 74	Stadium Sitework Start: 02/24/20 End: 05/22/20 Duration: 65	Finish Sitework Start:04/06/20 End: 08/11/20 Duration: 90
PULL PLAN	Kick off: 10/21/19	Team Prep: 11/05/19 Pull Plan: 11/12/19	Team Prep: 10/18/19 Pull Plan: 11/05/19	Team Prep: Pull Plan:	Team Prep: Pull Plan:	Team Prep: Pull Plan:	Team Prep: Pull Plan:	Team Prep: Pull Plan:
ACTIVITIES	<ul style="list-style-type: none">GradingElectricalUnderground PlumbingSite utilitiesExcavation of pondsBuilding padsStructural fill for padsPower pole demoBox culvert	<ul style="list-style-type: none">FoundationsMEP underground roughCMUSOGTrussesRoofingGlass and glazingExterior skinExterior paint	<ul style="list-style-type: none">Interior paintHard ceilingsGrid ceilingsInterior partitionsFixturesWall baseSeal floorsMEP trim outlighting	<ul style="list-style-type: none">Underground utilitiesFoundationsStruc steelElevated slabElevatorRoofingMetal panelsGlass and glazingCarpet and flooringPaintMEP trim outInterior partitionsLightingOwner furnished equipment	<ul style="list-style-type: none">Bleacher lightingu/g stormFoundationsBleacher install	<ul style="list-style-type: none">Stadium lightsu/g electricalstorm drainageartificial turffield accessoriesscoreboardfencing	<ul style="list-style-type: none">curb and gutterpavingsite lightinglandscapefencingSCDOT ROW workStripingsignage	
SUBMITTALS / LONG LEAD ITEMS	<ul style="list-style-type: none">Box culvert submittal and procurementLight pole bases	<ul style="list-style-type: none">-	<ul style="list-style-type: none">Block lead time	<ul style="list-style-type: none">ElevatorOwner furnished equipment	<ul style="list-style-type: none">Bleachersfoundations	<ul style="list-style-type: none">stadium lightsscoreboard	<ul style="list-style-type: none">-	
SAFETY / RISKS	<ul style="list-style-type: none">O/h powerlinesGas lines	<ul style="list-style-type: none">ScaffoldingLifting trusses	<ul style="list-style-type: none">-	<ul style="list-style-type: none">Fall protectionHoisting and liftingTemp access	<ul style="list-style-type: none">Craneexcavation	<ul style="list-style-type: none">u/g electrical worklifting and hoisting	<ul style="list-style-type: none">ROW workTraffic control	
QUALITY	<ul style="list-style-type: none">-	<ul style="list-style-type: none">Window testingWindow details	<ul style="list-style-type: none">-	<ul style="list-style-type: none">Envelope detail reviewTie to press box detail	<ul style="list-style-type: none">Tie to press box detail	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	
OTHER	<ul style="list-style-type: none">-	<ul style="list-style-type: none">MEP review of buildings	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	

Describe how you will address and promote the Owner's M/WBE Policy in the Construction Phase. All selected contractors will be expected to participate in District sponsored meetings promoting minority/local sub-contractor participation.

ENSURING SUCCESS

As a full-time Diversity Manager for the East Region, Cherelle Cortez will collaborate with the JE Dunn leadership team to ensure that the company's diversity goals are achieved and that outcomes are measurable, consistent with its values and incorporates the utilization of diverse contractors. Cherelle also leads JE Dunn's strategic partnerships with minority organizations and the company's Minority Contractor Business Development Program (MCBDP) in the Southeast. She leads the charge in fostering relationships between First Tier subcontractors and vendors through the MCBBD class and various outreach events. We have over 15,000 trade partners in our east region database and a full-time Senior Risk Manager that will evaluate to help mitigate risk of our subcontractors.

CHERELLE WILL SUPPORT THE BEAUFORT COUNTY SCHOOL DISTRICT'S PROJECTS:

- We will host a SMS Workshop with our Risk Manager, Reggie Pope, to ensure all LMWBE's are pre-qualified through our Subcontractor Management Systems (SMS) to help mitigate risk.
- Identify all of the required trades and service needed for the project.
- Assisting the preconstruction and operations team with breaking down larger contracts to better fit the utilization of LMWBE firms.
- Actively support project meetings as a resource and meet with LMWBE on the project to share information and help address questions and concerns
- Ensure processes are in place to maintain the data for diversity reporting
- Track community involvement and diversity activities and results for Beaufort County School District's projects.
- Align resources to accomplish key objectives assigns clear accountability for important objectives
- Set up meetings with local LMWBE companies and community stakeholders to communicate details of JE Dunn outreach efforts and training and development

PRE—BID OUTREACH

Pre-Bid meetings are a great opportunity for us to explain the project to the public. We host multiple community outreach events to maximize LMWBE participation and invite all interested vendors, suppliers, and subcontractors. The meetings are held with a collaborative approach and involve the entire project team. Representatives from the District will have an opportunity to give an overview of the project. JE Dunn will go over the bidding process and all of the requirements that are expected of subcontractors to turn in a responsive bid. Another main focus of outreach is calling subcontractors across all of the trades and explaining the project scope, the bidding process, and our expectations. We document our call logs and keep track of which subcontractors are willing to engage in the bidding process.



Cherelle Cortez
Diversity Manager



JE Dunn participated in the One-On-One Match Making session at the 2017 Business

Opportunity Conference (BOE) to identify opportunities for MBE's. This year's theme is delivering value & increasing capacity for business growth.

Their mission is to expand business opportunities for Minority Business Enterprises (MBEs), and create mutually beneficial links between Corporate Members and MBEs.

The ultimate outcome is to add economic value to the supply chain while increasing economic opportunities for the minority business community.



Graduates of JE Dunn Savannah Minority Contractor Development Program. This program was started nationally in 2005. Since 2005, we have awarded more than \$140M in contracts to graduates. This helps us build capacity and relationships with local, MWBE, and disadvantaged business enterprises. This also qualifies as an HBCU professional development workshop series.



JE DUNN'S JENKINS HIGH SCHOOL LOCAL, MINORITY, AND WOMEN BUSINESS ENTERPRISES OUTREACH EVENT; HELD IN OUR SAVANNAH OFFICE.

PRE-BID FOLLOW UP

After our Pre-Bid meeting we are committed to following up meeting with our First Tier subcontractors to help foster teaming with Second Tier subcontractors. Our goal is to encourage interaction between First and Second Tier subcontractors during outreach to inspire partnership between First and Second Tier to help maximize minority participation.

ENGAGE THE MINORITY COMMUNITY

We will contact local community organizations that support minority organizations to ensure they and their associated LMWBE firms are aware of the project. We will also hold Minority Contractor Networking Forums in the community to advertise the project and meet potential subcontractors, and will publish partnering and bid opportunities in the local and public media publications. The photographs above are from when we hosted a community outreach out for LMWBE businesses in our local office.

UNBUNDLE BID PACKAGES

Of the items listed above as challenges many LMWBE firms face, the one that presents the biggest challenge on large projects such as this one is that in many cases the Bid Packages are too large. We will unbundle scope of work opportunities for LMWBE subcontractors to participate in the project by creating reduced barrier packages for specific scopes of work. Based on our review of the scope packages involved in this project and our past experience with LMWBE participation for these scopes, we believe that unbundled opportunities for LMWBE participation exist in the following trades:

UNBUNDLED SCOPES OF WORK IDENTIFIED AS LIKELY LMWBE OPPORTUNITIES:

- Excavation / Hauling
- Site Concrete Work
- Landscaping and Irrigation
- Building Concrete (Reinforcing Steel Placement)
- Masonry
- Waterproofing
- Drywall (Via Partnering Strategies)
- Painting
- Final Cleaning
- Mechanical (Via Partnering Strategies)
- Electrical (Via Partnering Strategies)

It is a core value of JE Dunn's to be a community builder. That means investing in the communities we build in and utilizing the resources of each community such as local LMWBE. We contract over \$50 Million annually to disadvantaged, small, minority, women and underprivileged firms. It is our commitment to help small businesses to be successful. We achieve that by assisting these companies to develop capacity, enhance their skill sets and become more competitive.

JE Dunn's Participation Record for Savannah Projects

We can do this in Beaufort County!



Local subcontractor participation since 2011

\$137,651,014



M/WBE participation since 2011

\$49,605,072.54



Project awarded to MCBP Program Participants

40 project awards



Value of contracts awarded to MCBP participants

\$15,129,144



Subcontractors participating in the local MCBP program

33 subcontractors

Our project team will work to ensure that bid packages are arranged in manageable sizes to include all sized subcontractors have the ability to participate and so that we can ensure that no trade partner is awarded a package of work that is beyond their ability to complete in accordance to the schedule. **JE Dunn's goal is to help the entire project team succeed!**

Nationally, JE Dunn has a long-standing commitment to assist and employ minority and disadvantaged contractors. As a result, we began a **Minority Contractor Business Development Program** and it has become a proven platform for both developing small companies as well as providing JE Dunn with a pipeline of companies with which we can contract. **The MCBP Program helps provide education and understanding of "how" to develop professionalism and significant relationships, thus creating greater capacities for these diverse contractors.** This in turn assists JE Dunn with the ability to significantly impact diverse contractor utilization.

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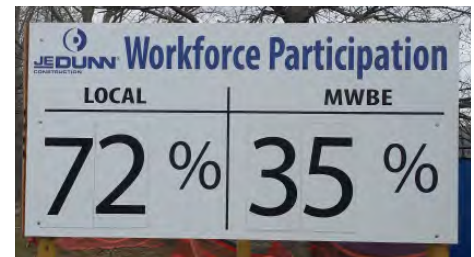
Our record is proven, our relationships with minority businesses is built on trust, and our commitment to minority participation is longstanding. No other competitor has JE Dunn's track record for maximizing minority participation. Since 2011, JE Dunn Savannah has awarded \$49,605,072.54 in construction contracts to minority and women owned businesses for work in Savannah, GA. Living in Savannah, and paying taxes for community funded projects, we know the impact of our work on the local economy and the importance of keeping dollars local by using minority and women owned business. The most significant way to impact minority participation is by partnering with minority business to perform the work on your projects. Our track record and minority participation plan will provide the greatest opportunity to employ minorities and minority businesses. At JE Dunn, we have built trusting relationships with minority and women-owned businesses. **These businesses also work with us on private projects; where minority participation isn't always the clients' stated goal, but is always JE Dunn's goal.**

LOCAL AND MWBE CONTRACTORS

Local and MWBE subcontractors know us and trust us. Our local market knowledge, and strong subcontractor relationships, insures high levels of participation from the local and MWBE subcontracting community. **Our project**



Juliette Low Elementary School
Workforce Participation



Workforce Participation Board
Andrea B. Williams Elementary School
Savannah, GA



On the Hesse K-8 Replacement School project, we have achieved the highest Local and MWBE participation on any current ESPLOST II project in Savannah, GA!

Any other information that you believe may assist the Owner in deciding that your firm is best qualified for the Project.



An earlier and more accurate view of your project through our **Lens**.

The most impactful way we improve the building process is by providing collaborative preconstruction solutions. JE Dunn has partnered with Autodesk and Microsoft to develop

Lens – a new way to see and understand the costs of your project.

Lens facilitates continuous estimating and shared decision-making throughout the design phase, without changing the architect's design process; from early napkin sketches, to fully integrated building information models (BIM), through complete construction documents. **Lens** is comprised of **FOUR SEPARATE MODULES** that work together:



Find similar project data in JE Dunn's extensive cost history library to use as a budgetary frame of reference.

Lens Search provides a selection of relevant JE Dunn past projects showing details, photographs, cost ranges for all building scopes and final construction costs. With inflation and location factors that impact construction costs incorporated, owners and architects are able to choose the buildings that most closely represent their vision. Search provides a starting point and creates a budgetary framework for our team to work within.



Create a detailed, evolving cost estimate from concept to completion with our proprietary estimating platform.

Lens Aim is our comprehensive and proprietary estimating platform that uses over 14,000 engineering calculations to deliver an accurate estimate at the earliest conceptual stage. This highly-detailed estimate creates the target values for key cost drivers, which allows the team to make early and educated decisions. Aim promotes the creation of a final design that captures the owner's vision and maximizes the budget.



Build a virtual model and instantly visualize your project with quantification and budgeting directly linked to Building Information Modeling (BIM).

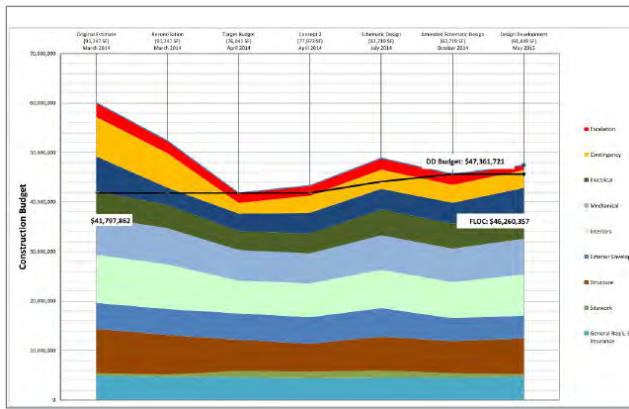
Lens Focus is the first-of-its-kind quantification and budgeting tool that links BIM to the construction cost estimate during conceptual design. There is no need for the architect to use specific modeling standards or change the way they work to accomplish this. Because the architect's BIM is linked to the estimate, the project team can see where in the building the budget is being invested. This enables exploration of design options, and the ability to quickly quantify and update early and accurate estimates.



Track project progress and watch your vision come to life in a secure, cloud-based dashboard.

Lens View is a secure, cloud-based dashboard presentation of all key information. No additional software is required to fully interact with the 3D model. Two different visualizations provide insight into each cost element in the estimate. The first shows the breakdown of the source of cost: estimate-based, design model-based, or market-based pricing. The second is a web-based interactive rendering of the 3D model that can be easily navigated and investigated to show pricing that corresponds to each model element. Project team members are allowed complete access to the latest design and cost information at any point during the preconstruction process.

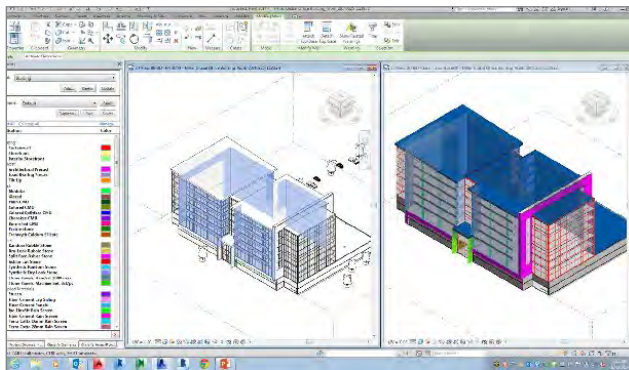
Lens accelerates decision-making. What was once a fragmented milestone estimating approach, with limited cost insight, is now a collaborative and continuous estimating process. Partnering with the design team from day one allows all team members to understand the cost as it relates to the design during all stages of preconstruction.



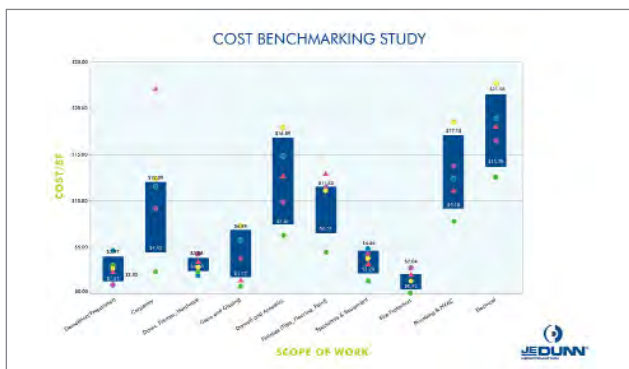
Target Value Design Graph



Lens Estimating Tool Exmple



Lens Example



Cost History Example

COST EFFECTIVENESS

WHAT

differentiators

WHY

reasons our team stands-out

TARGET VALUE DESIGN

A pricing approach based on collaboration

This collaborative approach clearly defines value and business case constraints at the beginning of a project. This approach requires concurrent contemporaneous estimating, in addition to traditional quantity take offs at required design milestones. *The benefit to the project is that we will provide continuous evaluation of cost elements in a collaborative manner with all project stakeholders.*

ESTIMATING

Lens

Our Lenssoftware is superior to other processes offered. We will use Lens to provide immediate, real-time cost data and back it up with budget checks from trusted trade partners. The benefit to the team is quick and accurate evaluation of options that build into a fully developed budget and GMP.

TOTAL COST OF OWNERSHIP

Life Cycle & Energy Use Cost

To assist in cost solutions, our team will utilize custom software to determine Total Cost of Ownership. The program looks at the life cycle cost and energy use/cost to determine the real cost of the equipment and material selections. The benefit to the team is that total project value is incorporated into the project at the earliest possible stages.

VISUAL REPRESENTATION OF ESTIMATE

Lens

Lens, powered by ASE, can work with any model to quantify major cost drivers and create a visual tie between the estimate and BIM. The benefit to the team is that the time spent on iterative pricing exercises is greatly reduced and a 3D visual tie ensures that all quantities are accounted for.

SCHEDULE EFFECTIVENESS

WHAT

differentiators

WHY

reasons our team stands-out

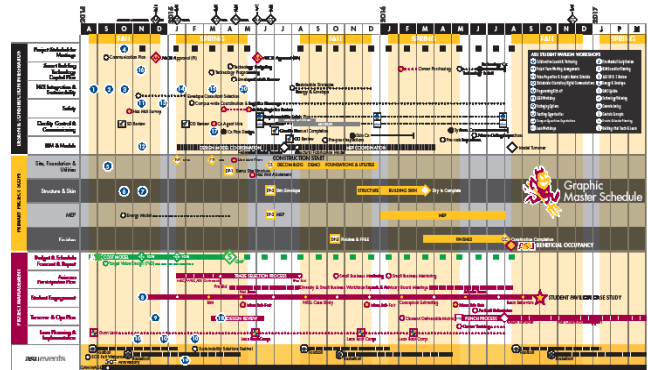


DUNN digital™

GRAPHIC MASTER SCHEDULE

Integrated Schedule

Working with the whole team, and building on the insights of the VPC, the team will collaboratively create a graphic schedule in a workshop. The process establishes in one schedule the integrated perspective of the owner, design, and construction needs, brining in facilities and operational team, blended with sustainability goals.



Graphic Master Schedule Example

COLLABORATION

ONBOARDING

Dunn Dashboard

We have a detailed process to ensure that a high performing team is created and sustained throughout the project.

LAST PLANNER SYSTEM

The goal of the Last Planner System is to have the right planning conversations with the right people at the right time - creating a cohesive and reliable plan for delivery. The Last Planner System is a production planning process that is designed to create predictable workflow, develop foresight, and reduce uncertainty in construction operations.

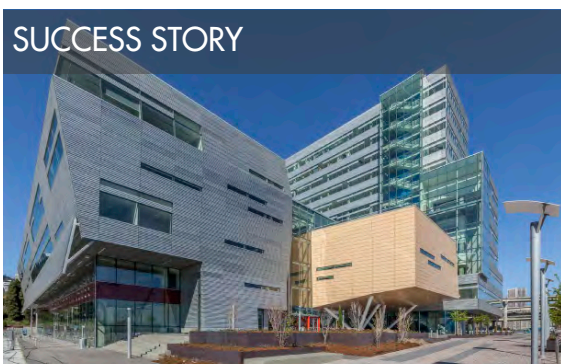


Last Planner System

4D Planning

BIM

4D Planning and Scheduling help visualize a construction plan and project schedule. It provides a clear and effective way to communicate the plan to all the key stake holders.



OHSU OUS Collaborative Life Sciences Building & Skourtes Tower

The **LEED Platinum, multi-purpose** Collaborative Life Sciences Building (CLSB) is an excellent example of the power of our cost control and management tool. **The project's Dunn Dashboard receives 40-45 unique visitors a day** from a user base that includes 184 individuals at 42 subcontractors, 56 people at four architectural firms, 41 people representing the project's owners, and 45 JE Dunn field and office personnel.



QUALITY EFFECTIVENESS

WHAT

differentiators

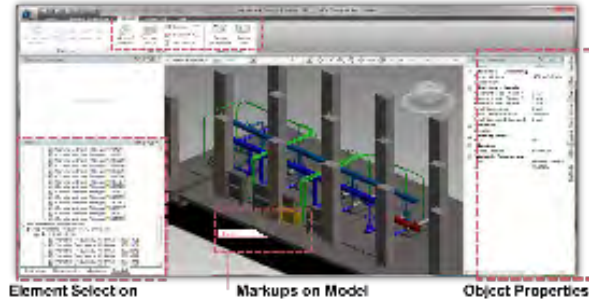
WHY

reasons our team stands-out

QUALITY IN DESIGN

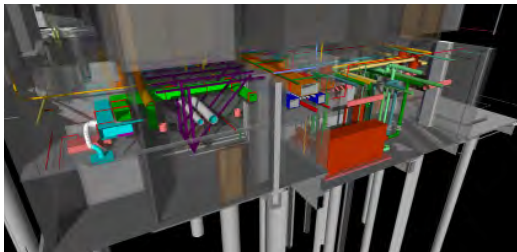
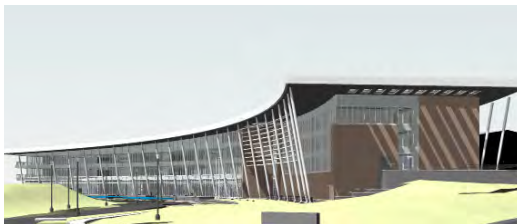
Quality in design starts with the entire delivery team aligned around cost, schedule, and performance targets of the project. The delivery team, including trade partners, will work together in developing cost and benefit analysis for proposed design solutions. This not only includes selection of materials but also systems and high performance strategies. Balancing first cost, operational costs and long term life cycle cost is key to developing a quality project.

Utilizing Autodesk Design Review to Communicate Design Decisions



BIM 360 Example

Mock Ups



From BIM modeling to in the field 3-D skin mockups, our ultimate goal is to deliver the highest quality to Beaufort County School District.

INTERACTIVE BIM COORDINATION

BIM 360 Glue

BIM 360 Glue is a cloud based platform for interactive BIM coordination between all project stake holders, including field crews. BIM 360 Glue reduces the need for model hand-offs.

MOCK UPS

Mock ups are a great way to review aesthetic features on the building, work through constructability issues, and test the product to ensure it meets all performance requirements.

IN HOUSE EXPERTISE

Integrated Project Services Group

Our IPS group ensures that your building has fully integrated and coordinated building systems with proper functionality.

PROACTIVE PUNCHLIST

Our aggressive punchlist approach ensures that the project will close in a systematic and timely fashion. Our punch list process starts on day one so that by the end of the project there are ZERO punchlist items.

EXCELLENCE IN SAFETY

No phase of our operations is of greater importance than accident prevention. Safety is a top priority on each and every project and it is reflected in our EMR ratings. This resounds in our **current EMR rate of .43**. JE Dunn's industry-leading safety programs are the result of thorough planning, constant vigilance and consistent enforcement. Our team has a proven track record and we are committed to keeping students, staff and the public safe on your project.

JE Dunn's goal is **ZERO** incidents and this is our culture, safety for Everyone, Everywhere, ALL the Time. We are very experienced at working on active campuses where we must keep construction activities separate from ongoing school operations. Areas we'll focus on will include a secure fence and screening around all construction with clear signage. All workers will go through JE Dunn safety orientation before performing any work onsite. In this orientation, all will receive instruction on project specific safety requirements.

The occupational health and safety of our people is the number one core value of JE Dunn Construction. JE Dunn is actively committed and engaged in a Zero Incident Performance (ZIP) safety culture. In 2012, JE Dunn was awarded first place in the large general contractor safety category in the Associated General Contractors of America's Construction Safety Excellence Awards.

By implementing an Occupational Health and Safety Management System (OH&SMS), which conforms to OHSAS 18001, our team has the means and resources to identify, evaluate and control risks to protect employees, subcontractors and any other person involved with the company along the value chain, including

OCCUPIED CAMPUS EXPERTISE

Construction in and around an occupied school campus presents a special set of challenges. The entire campus is concerned with safety and security. The staff will be concerned with minimizing disruptions to ongoing events. We will integrate your needs into a customized construction plan using our Code of Conduct including:

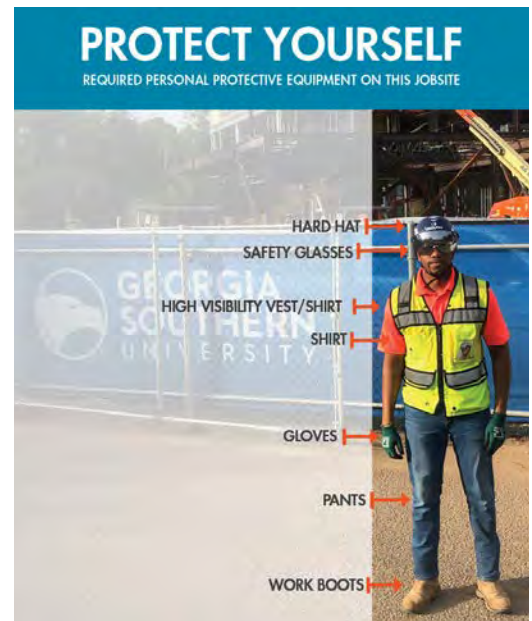
Managing the School Community | Managing the School Community is essential in working around and fitting in with the Campus. As members of this community the construction team needs to be informed about campus activities, special events and issues impacting construction around the campus. Final exam schedules will be taken into account when finalizing the construction schedule.

Construction on a Fully-functioning School | The business of a school is teaching and the customers are the students. As the construction team, it is our responsibility to maintain consistency in the school environment and avoid any interruptions. A carefully planned construction staging plan will be implemented, which will outline proper equipment and material delivery routes, appropriate work hours, and proximity to emergency services.

Student Safety | Prior to any worker starting on-site, they will first visit with our superintendent and discuss job site rules and expectations. All construction work zones will be cordoned off with alternate walk ways being identified for students and administration. Appropriate signage will be utilized throughout the construction area. Further, all construction personnel are required to wear proper I.D. badges.

Coordinating Critical System Tie-ins without Interrupting Service | Part of interacting with the school community is maintaining utility services while performing the work. All shut-downs will be communicated in advance and approved by the all district officials.

Being a Kind Neighbor to the Campus | At the end of each work day, all construction debris will be organized in a manner to eliminate waste and debris on general campus grounds.



4.0.1.9

Criminal Background Checks:

We understand the requirements in question 4.0.1.9.

4.0.1.10

Objections/Exceptions/Observations

We do not have any objections, exceptions, or observations for your projects.

4.0.1.11

Offeror should submit all other information and documents requested in this part and in parts:

- 2.1.1 Good Faith Bond or Letter of Credit (Original Document)
- 5.0 Qualifications
- 8.0 Bidding Schedule/Price Proposal; and
- 9.0 Any Appropriate attachments addressed in section 9.0 - Attachments to Solicitation

We have included an original of our bond letter in Section 2.

We have included our Qualifications in the following section.

We have included our Bidding Schedule/Price Proposal in section 8.

We have included the appropriate information in section 9.



Independent Presbyterian Church

5.0

5.0.1

QUALIFICATIONS OF OFFERER:

- a) We understand the requirements listed in section 5.0.1.a to be eligible and are prepared to move forward in this process with the Beaufort County School District. We encourage you to contact our references to further clarify JE Dunn's capability, integrity and reliability for good faith performance.
- b) We are happy to promptly furnish satisfactory evidence of responsibility upon request.
- c) We understand the requirements listed in line item 5.0.1.c.

5.0.2

ESTABLISHED BUSINESS ENTITY:

We understand the requirements listed in line item 5.0.2. JE Dunn is an established business entity currently registered to conduct business in Beaufort County. We recently completed the Bluffton Town Hall Renovation project and the Coastal Carolina Medical Center's Tidewatch Emergency Department, and are currently completing the St. Joseph's/Candler Bluffton Campus.

We have included a copy of our South Carolina General Contractor's license and 2019 Town of Bluffton Business License and are happy to obtain additional licenses necessary to complete this project for the Beaufort County School District.

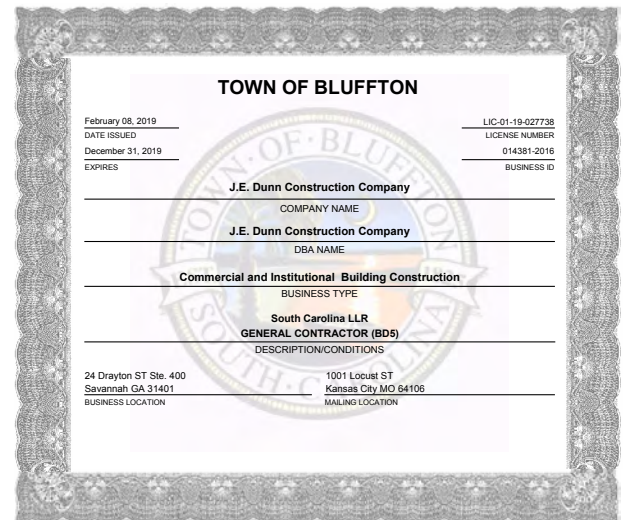


South Carolina General Contractor License

5.0.3

REQUIRED LICENSES & PERMITS:

We understand the requirements listed in line item 5.0.3 and will possess all required licenses and permits to perform all work included in this RFP, including any special licenses and/or permits. As mentioned in 5.0.2, we have recently completed projects in Beaufort County, including the Town of Bluffton, and will obtain whatever licenses and/or permits required to perform the work for Beaufort County School District. We have included a copy of our business license for the Town of Bluffton, SC for 2019 and are currently in process for obtaining our business license for 2020. Other licenses will be obtained upon award of this Project.



Town of Bluffton Business License (2019)



5.1

5.1

REQUIRED INFORMATION:

Submit the following information or documentation for you. Err on the side of inclusion. You represent that the information is complete.

a) The general history and experience of the business in providing work of similar size and scope.

General History

Founded in 1924, John Ernest Dunn, Sr. began JE Dunn Construction as a small family, residential contractor and grew to be one of the largest commercial contractors with approximate annual revenues of \$4 billion and 22 office locations coast-to-coast. JE Dunn Construction is an employee-owned, privately-held corporation specializing in construction management, program management, and design/build projects of every size. With cutting-edge resources and a \$4 billion bonding capacity, we have consistently ranked among the top 20 contractors nationwide according to leading industry publication, *Engineering News-Record*.

The Savannah office, founded in 1956, will be involved in the project during both pre-construction and construction.



Experience of JE Dunn

Our team was specifically selected for their experience with renovations and modifications to existing buildings along with their approach to collaborative team building. Moreover, our entire team has experience working on multiple educational projects including the recently completed Stono Park Elementary School and is currently under construction with the District 4 Stadium, both in Charleston, SC.

Our team has completed **8 K-12 PROJECTS** in Savannah totaling **\$138,745,433** and we are currently under construction on our 9th K-12 project, Jenkins High School Replacement.

b) A detailed, narrative statement listing the three (3) most recent, comparable contracts (including contact information) which have been performed.

For each contract, describe how the supplies or services provided are similar to those requested by this solicitation, and how they differ.

Please refer to tab 4 for our most recent comparable contracts including all of the information requested.

c) A list of every business for which supplies, or services substantially similar to those sought with this solicitation have been provided, at any time during the past three years.

JE Dunn has worked with and solicited hundreds of trade partners, vendors, suppliers and business partners, etc. over the last three years. If selected, we will be happy to provide you with a condensed list of contractors based on the scope of work for which we are selected.

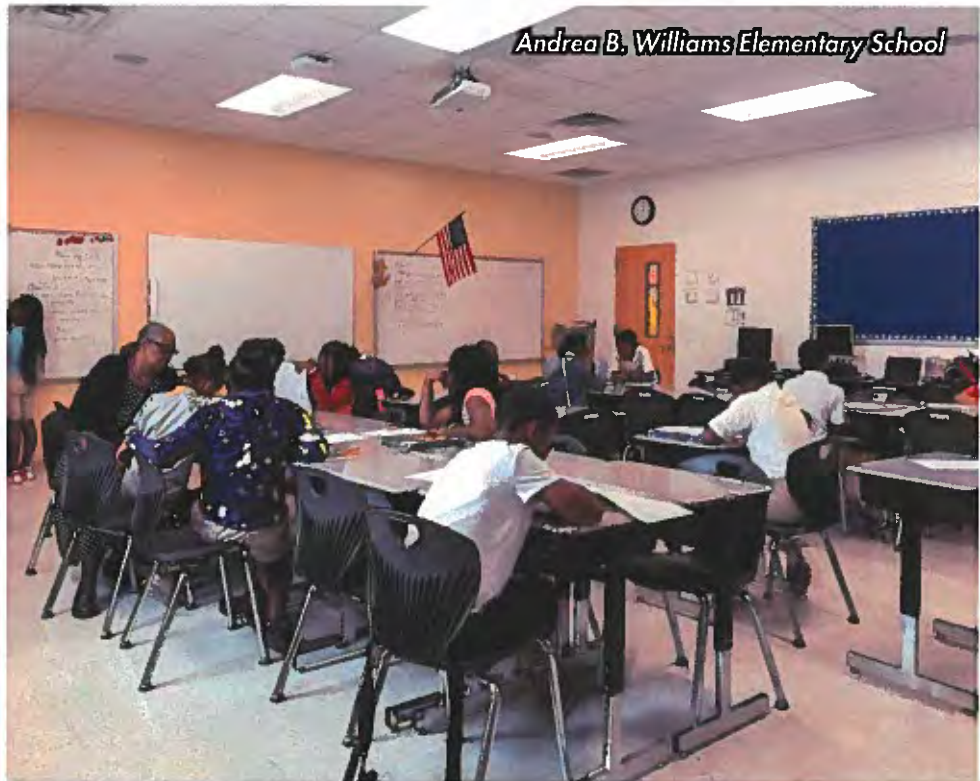
d) Offeror shall provide with their proposal copies of all appropriate certifications, licenses and permits, as well as evidence to support the documentation.

We have included copies of our Town of Bluffton and South Carolina General Contractors licenses in the Appendix.

e) List of failed projects, suspensions, debarments, and significant litigation.

We have zero failed projects, suspensions, debarments, and significant litigation.





Andrea B. Williams Elementary School

8.0

BIDDING SCHEDULE / PRICE BUSINESS PROPOSAL

Pre-Construction Phase Service Fee: \$ 65,000

Construction Phase Service Fee (\$10 Million Cost of the Work)

Plus cost of Performance & Payment Bonds: \$ 963,725

Fee as % of Cost of the Work:

Project Cost:

Less than \$100,000	<u>20%</u>
\$1,000,000 - \$5,000,000	<u>15%</u>
\$5,000,000 - \$10,000,000	<u>12%</u>
\$10,000,000 - \$15,000,000	<u>9.6%</u>



Jenkins High School | Engineering Week



9.0

ATTACHMENTS TO SOLICITATION:

W/MBE Compliance

As witnessed in Section 4, you can see that we make it a priority to include M/WBE businesses even when it is not required. Beaufort County School District has our commitment to future good faith outreach efforts in all projects undertaken in South Carolina. We will employ proven tactics to maximize participation as we have done in many cities across the country.

Certified Minority-Owned Partner (As required on projects \$5M and over.)

Greg Sanders
Image Keepers
912.272.1005
imagekeepers@bellsouth.net

Business Enterprise Utilization Report - Upon selection of specific projects, JE Dunn will provide the Business Enterprise Utilization Report. JE Dunn cannot list vendors/sub-contractors without knowing the scopes or projects we will be awarded.





District 4 Stadium



10.0

APPENDIX

Please see the following pages for the items requested in the RFP:

- 2017 - 2017 Audited Financial Statement (in envelope)
- Insurance Certificates
- South Carolina General Contractor's License
- Town of Bluffton Business License
- Example of Cost Estimate
- Example of Constraint Log
- Example of Procurement Log
- Example of Meeting Agenda
- Example of Milestone Plan



CONFIDENTIAL

J.E. DUNN CONSTRUCTION COMPANY AND SUBSIDIARIES
(A Wholly Owned Subsidiary of J.E. Dunn Construction Group, Inc.)

Consolidated Balance Sheets

December 31, 2018 and 2017

(With Independent Auditors' Report Thereon)



KPMG LLP
Suite 1100
1000 Walnut Street
Kansas City, MO 64106-2162

CONFIDENTIAL

Independent Auditors' Report

The Board of Directors and Shareholder
J.E. Dunn Construction Company:

We have audited the accompanying consolidated balance sheets of J.E. Dunn Construction Company and its subsidiaries (a wholly owned subsidiary of J.E. Dunn Construction Group, Inc.) (the Company), as of December 31, 2018 and 2017, and the related notes to the consolidated balance sheets.

Management's Responsibility for the Consolidated Balance Sheets

Management is responsible for the preparation and fair presentation of these consolidated balance sheets in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated balance sheets that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated balance sheets based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated balance sheets are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated balance sheets. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated balance sheets, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated balance sheets in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated balance sheets.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated balance sheets referred to above present fairly, in all material respects, the financial position of J.E. Dunn Construction Company and its subsidiaries as of December 31, 2018 and 2017, in accordance with U.S. generally accepted accounting principles.

KPMG LLP

Kansas City, Missouri
March 29, 2019

J.E. DUNN CONSTRUCTION COMPANY AND SUBSIDIARIES
(A Wholly Owned Subsidiary of J.E. Dunn Construction Group, Inc.)

Consolidated Balance Sheets

December 31, 2018 and 2017

Assets	2018	2017
Current assets:		
Cash and cash equivalents	\$ 66,037,096	29,783,064
Short-term investments	208,284,839	216,460,206
Accounts receivable:		
Contracts	531,718,000	417,999,763
Retainage	234,819,807	172,573,862
Other	8,050,403	9,218,824
Costs and estimated earnings in excess of billings on contracts in progress	55,024,765	43,855,408
Prepaid expenses and other	14,285,893	12,378,450
Total current assets	<u>1,118,220,803</u>	<u>902,269,577</u>
Property and equipment, at cost:		
Buildings and improvements	90,815,218	63,374,959
Machinery and equipment	150,467,075	134,594,059
	<u>241,282,293</u>	<u>197,969,018</u>
Less accumulated depreciation	<u>87,151,956</u>	<u>76,625,130</u>
	154,130,337	121,343,888
Land and improvements	<u>12,709,780</u>	<u>8,789,255</u>
Net property and equipment	<u>166,840,117</u>	<u>130,133,143</u>
Investments:		
Limited partnerships and limited liability companies	29,100,956	11,749,495
Receivable from affiliates	5,089,051	1,719,415
Other assets:		
Cash surrender value of life insurance	46,519,661	50,775,632
Notes receivable	71,538	132,706
Goodwill	11,868,516	11,868,516
Total other assets	<u>58,459,715</u>	<u>62,776,854</u>
Total assets	<u>\$ 1,377,710,642</u>	<u>1,108,648,484</u>

See accompanying notes to consolidated balance sheets.

Liabilities and Shareholder's Equity	2018	2017
Current liabilities:		
Accounts payable:		
Trade	\$ 495,853,605	395,387,647
Retainage	198,627,726	158,535,727
Other	28,418,924	18,132,914
Dividends payable to affiliate	1,042,605	4,236,118
Accrued liabilities	150,959,414	123,659,049
Billings in excess of costs and estimated earnings on contracts in progress	123,442,557	83,673,550
Note payable	60,597,878	34,421,661
Total current liabilities	1,058,942,709	818,046,666
Payable to affiliates	8,701,189	12,498,112
Long term debt	4,568,129	—
Deferred compensation and retirement plans	53,516,616	55,274,632
Total liabilities	1,125,728,643	885,819,410
Shareholder's equity:		
Common stock, \$100 par value. Authorized, 1,500 shares; issued and outstanding, 348 shares	34,800	34,800
Additional paid-in capital	387,786	387,786
Contributed capital	70,655,309	70,655,309
Accumulated other comprehensive loss	(4,089,028)	(66,014)
Retained earnings	149,965,798	123,952,087
Total equity attributable to J.E. Dunn Construction Company	216,954,665	194,963,968
Noncontrolling interest	35,027,334	27,865,106
Total shareholder's equity	251,981,999	222,829,074
Total liabilities and shareholder's equity	\$ 1,377,710,642	1,108,648,484

J.E. DUNN CONSTRUCTION COMPANY AND SUBSIDIARIES
(A Wholly Owned Subsidiary of J.E. Dunn Construction Group, Inc.)

Notes to Consolidated Balance Sheets

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(1) Summary of Significant Accounting Policies

(a) Nature of Operations

J.E. Dunn Construction Company (JEDCC or the Company), a Missouri corporation and a wholly owned subsidiary of J.E. Dunn Construction Group, Inc. (JEDCG), is engaged in the construction industry throughout the United States, principally as a general contractor and construction manager.

(b) Principles of Consolidation

The consolidated balance sheets include the accounts of the Company's wholly owned subsidiaries: J.E. Dunn Aircraft, LLC; Gentech Construction Company, LLC; 1001 Development, LLC; and BHC, LLC.

The Company also consolidates certain joint ventures and partially owned LLC investments in accordance with U.S. generally accepted accounting principles (GAAP), which requires the consolidation of a variable interest entity (VIE) in which a company has both the power to direct the activities that most significantly impact the entity's economic performance and the obligation to absorb losses or the right to receive benefits from the entity that could potentially be significant to the VIE. The noncontrolling interest represents the portion of the consolidated entities that is not owned by the Company. The Company recorded joint venture and investment assets and liabilities of \$143,213,934 and \$80,983,270, respectively, in 2018, and joint venture and investment assets and liabilities of \$120,747,762 and \$69,403,159, respectively, in 2017. In accordance with joint venture and investment agreements, cash balances of \$8,498,098 and \$20,479,196 as of December 31, 2018 and 2017, respectively, must be used only for the purpose of identified joint venture and investment activity.

All significant intercompany accounts and transactions have been eliminated in consolidation.

(c) Use of Estimates

The preparation of consolidated balance sheets in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenue, and expenses during the reporting period, and the disclosure of contingent assets and liabilities at the date of the consolidated balance sheets. Actual results could differ from those estimates. Significant items subject to such estimates and assumptions include revenue recognized on long term construction contracts, and reserves for job losses, claims, and insurance.

(d) Revenue Recognition

Revenue on long term construction contracts is recorded on the percentage of completion basis. The percentage of completion is determined by relating costs incurred on work performed to date to the total estimated contract costs. When a loss is forecasted for a contract, the full amount of the anticipated loss is recognized in the period in which it is determined that a loss would occur.

As contracts can extend over one or more years, revisions in estimated costs and earnings during the course of the work are reflected during the period in which the facts requiring the revision become known.

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Costs and estimated earnings in excess of billings and billings in excess of costs and estimated earnings related to contracts in progress that are expected to be liquidated in the normal course of contract completion, although completion may require more than one year, are included in the accompanying consolidated balance sheets as current assets and current liabilities, respectively.

(e) Cash and Cash Equivalents

Cash equivalents are money market funds that are carried at cost, which approximates fair value, and certificates of deposit and commercial paper with original maturities of 90 days or less.

(f) Accounts Receivable

Accounts receivable are carried at net realizable value based on contractual rights to receive cash. Retainage represents amounts withheld by clients, pending completion of the contract or other contract milestones.

The Company evaluates the need for maintaining an allowance for doubtful accounts for estimated losses inherent in the accounts receivable portfolio. In evaluating the need for a required allowance, management considers specifically identified losses taking into account certain customers' financial condition, the amount of receivables in dispute, the current receivables aging, and current payment patterns. The Company did not carry an allowance for doubtful accounts for 2018 or 2017.

(g) Short Term Investments

Short term investments are marketable bonds, asset backed securities, certificates of deposit with original maturities greater than 90 days, and equity investments. All short term investments are classified as available for sale securities. They have been classified as current assets as they are generally available to support the Company's current operations. Interest and dividends on the securities are recognized when earned and included in investment income. Unrealized gains/losses on available for sale securities are excluded from earnings and reported net of tax, as a separate component of accumulated other comprehensive income (loss) until realized. Realized gains/losses from the sale of available for sale securities are determined on a specific identified method and included within other income.

The Company has a policy and process in place to identify securities that could potentially have an impairment that is other-than-temporary. This process involves monitoring changes in fair value, market events that could impact issuers' business climate, management changes, litigation and government actions, and other similar factors. This process also involves monitoring late payments, downgrades by rating agencies, key financial ratios, financial statements, duration, severity, revenue forecasts, and cash flow projections as indicators of credit issues.

The Company considers relevant facts and circumstances in evaluating whether the impairment of a security is other-than-temporary. For debt securities that are not deemed to be credit impaired, management performs additional analysis to assess whether it intends to sell or more likely than not would be required to sell the investment before the expected recovery of the amortized cost basis. In

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most cases, management has asserted that it has no intent to sell and that it believes it is more likely than not that it will not be required to sell the investment before recovery of its amortized costs basis.

Premiums and discounts on debt securities are amortized or accreted over the life of the related available-for-sale security as an adjustment to yield using the effective-interest method.

The Company held \$174,768,951 and \$176,091,846 of marketable bonds that are carried at fair value at December 31, 2018 and 2017, respectively, with the unrealized gains and losses reported in accumulated other comprehensive income (loss) within shareholder's equity. The amortized cost of marketable bonds is adjusted for amortization of premiums and accretion of discounts to maturity. Such amortization is included in interest income. The cost of securities sold is based on the specific identification method.

Contractual maturities of the marketable bonds are as follows:

2019	\$	20,239,299
2020		10,487,732
2021		26,662,320
2022		16,606,026
2023		8,528,951
2024 and thereafter		<u>92,244,623</u>
Total	\$	<u><u>174,768,951</u></u>

(h) Property and Equipment

Land improvements, building and improvements, and machinery and equipment are stated at cost, less accumulated depreciation. Depreciation is provided on both the straight-line and accelerated methods in amounts sufficient to charge the cost of depreciable assets to operations over their estimated service lives, ranging from 3 to 39 years.

Long-lived assets, such as property and equipment are reviewed for impairment whenever events or changes in circumstances indicate that they carrying amount of an asset may not be recoverable. If circumstances require a long-lived asset or asset group to be tested for possible impairment, the Company first compares undiscounted cash flows expected to be generated by that asset or asset group to its carrying amount. If the carrying amount of the long-lived asset or asset group is not recoverable on an undiscounted cash flow basis, an impairment is recognized to the extent that the carrying value exceeds its fair value. Fair value is determined through various valuation techniques including discounted cash flow models, quoted market values and third party independent appraisals, as considered necessary.

(i) Investments in Limited Partnerships and Limited Liability Companies

Ownership in limited partnerships and limited liability companies ranges from 1% to 50%. Investments in which the Company has the ability to influence the operating and financial policies of the limited

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partnerships or the limited liability companies but not a controlling financial interest are accounted for using the equity method.

The Company has certain equity method investments in real estate projects of \$24,421,012 and \$6,629,495 as of December 31, 2018 and 2017, respectively, where the Company serves as the general contractor for the projects.

(j) Income Taxes

The Company is a qualified Subchapter S subsidiary of JEDCG. All of its subsidiaries are limited liability companies. The Company's taxable income is taxed to the shareholders of JEDCG, and no income tax liability is recorded in its consolidated balance sheets.

(k) Goodwill

Goodwill represents the excess of the purchase price over the fair value of the net identifiable assets acquired in business combinations. As of December 31, 2018 and 2017, the goodwill balance was \$11,868,516. Goodwill is not amortized, but is reviewed at least annually, or more frequently as indicators warrant, for impairment. An impairment loss would be recognized to the extent that the carrying amount exceeds the reporting unit's fair value. The Company performed its annual impairment review for goodwill as of December 31, 2018 and 2017, and concluded there was no impairment.

(l) Impact of Recently Issued or Adopted Accounting Standards

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers (Topic 606)*, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. ASU 2014-09 will replace most existing revenue recognition guidance in U.S. GAAP. The new standard is effective for the Company as of January 1, 2019. The standard permits the use of either the retrospective or cumulative effect transition method. The Company has selected the cumulative effect method. The Company is in the process of assessing the impact of the adoption of ASU 2014-09 on the Company's consolidated financial position.

The FASB issued ASU 2016-02, *Leases (Topic 842)*, on February 25, 2016. The new standard will result in the recognition of most leases on-balance sheet. This will increase reported assets and liabilities. ASU 2016-02 is effective for private companies in annual periods beginning after December 15, 2019. The Company is in the process of assessing the impact of ASU 2016-02 and has not yet determined the impact on the Company's consolidated financial position. See note (11) for lease commitments.

In January 2016, the FASB issued ASU 2016-01, "Financial Instruments-Overall." The amendments in this update address certain aspects of recognition, measurement, presentation, and disclosure of financial instruments. More specifically the amendments address the following areas: (1) fair value measurement of certain equity investments, (2) simplification of impairment assessments of equity investments, (3) eliminate the requirement to disclose the fair value of financial instruments measured at amortized cost for non-public entities, (4) eliminate the requirement for public business entities to

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disclose the method(s) and significant assumptions used to estimate the fair value that is required to be disclosed for financial instruments measured at amortized cost, (5) require public business entities to use the exit price notion when measuring the fair value of financial instruments for disclosure purposes, (6) presentation of the change in the fair value of a liability resulting from a change in the instrument-specific credit risk, (7) presentation of financial assets and financial liabilities by measurement category and form of financial asset and (8) evaluation of valuation allowances on deferred tax assets related to available-for-sale securities. The amendments are effective for fiscal years beginning after December 15, 2018, and for interim periods within fiscal years beginning after December 15, 2019. Early adoption is permitted for non-public entities only for the amendment that eliminates the requirement to disclose the fair value of financial instruments measured at amortized cost. The Company elected early adoption of this amendment for the fiscal year ended December 31, 2018 and therefore has not disclosed the fair value of debt in the notes to the accompanying financial statements. The Company is currently evaluating the impact of the remaining amendments in this accounting update.

(m) Subsequent Events

The Company has evaluated subsequent events from the consolidated balance sheet date through March 29, 2019, the date at which the consolidated balance sheets were available to be issued. On February 26, 2019, 1001 Development, LLC sold property with a net book value of \$85 million. The related note payable of \$60 million as of December 31, 2018 was repaid in March 2019.

(2) Cash Surrender Value of Life Insurance

The Company is named the beneficiary of life insurance policies for certain shareholders of JEDCG and employees at December 31 as follows:

	<u>2018</u>	<u>2017</u>
Face amount	\$ 228,222,775	227,479,964
Net cash surrender value	46,519,661	50,775,632

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(3) Contracts in Progress

Job-to-date information relative to contracts in progress at December 31 is as follows:

	<u>2018</u>	<u>2017</u>
Billings	\$ 8,361,864,940	7,531,105,250
Less:		
Estimated earnings recognized	246,073,405	210,398,831
Costs incurred	<u>8,047,373,743</u>	<u>7,280,888,277</u>
	<u>8,293,447,148</u>	<u>7,491,287,108</u>
Net billings in excess of costs and earnings	<u>\$ 68,417,792</u>	<u>39,818,142</u>

The following are included in the accompanying consolidated balance sheets at December 31:

	<u>2018</u>	<u>2017</u>
Costs and estimated earnings in excess of billings on contracts in progress	\$ (55,024,765)	(43,855,408)
Billings in excess of costs and estimated earnings on contracts in progress	<u>123,442,557</u>	<u>83,673,550</u>
Net billings in excess of costs and earnings	<u>\$ 68,417,792</u>	<u>39,818,142</u>

(4) Concentrations

The Company is signatory to numerous local and regional collective bargaining agreements, both directly and through trade associations, as a union contractor. These agreements cover various union crafts and are subject to multiple renewal dates. The Company believes the estimated amounts for wage escalation related to the expiration of union contracts are included in the estimates on projects and, as a result, the expiration of any union contract in the next fiscal year is not expected to have any material impact. As of December 31, 2018, 1,197 of the total 3,384 employees (35%) were union employees. During the past several years, the Company has not experienced any significant work stoppages caused by union employees.

(5) Deferred Compensation and Retirement Plans

The Company has supplemental retirement and contributory deferred compensation plans for key employees. These plans are frozen and no new participants may enroll in the plans. The plans provide for monthly payments upon retirement or death. These plans are funded by cash surrender value of several life insurance policies as detailed in note (2). Annual payments to individuals under the supplemental retirement plans range from \$16,428 to \$50,000 for a 10 or 15 year period beginning when the employee retires, dies, or becomes disabled. Most plans allow for full benefits payable at age 60, some plans pay full

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benefits at 62 or 65. One supplemental retirement plan provides for annual payments totaling \$25,000 for 10 years (and, in one instance, for 20 years) after 20 years of continuous service. These retirement benefits are partially vested each year and will be fully vested after 20 years of continuous service. Annual payments to individuals under the deferred compensation plans range from \$14,553 to \$76,750 for a 15 year period beginning when the employee retires, dies, or becomes disabled. Full benefits are payable at age 65. In the event of termination or election of early retirement after age 55, the amount of deferred benefits can be reduced and made payable at an earlier date. The Company is accruing a level amount of compensation expense and an increasing amount of interest expense over the service period based on the annual contribution required to accumulate the present value of the benefit at the participant's estimated retirement date discounted at an annual rate of 4% for the years ended December 31, 2018 and 2017. The long-term liability of \$13,508,763 and \$14,243,002 is included in deferred compensation and retirement plans at December 31, 2018 and 2017, respectively. The current portion of the liability of \$1,588,170 and \$1,423,988 is included in accounts payable at December 31, 2018 and 2017, respectively.

The Company has a voluntary deferred compensation plan for key employees. Participants may defer up to 50% of their salary and up to 100% of their bonus each plan year. The Company matches 50% of the participants' deferrals up to a maximum of \$5,000 per participant per plan year. The plan allows the Company to make a discretionary supplemental contribution to eligible participants, as well as a profit sharing restoration grant to eligible employees whose earnings are over the Internal Revenue Service (IRS) plan compensation limit. The participants' deferrals are immediately vested and payable at the earlier of retirement, death, or termination of employment. Company contributions prior to January 1, 2015 are vested at the earlier of death, age 55, or age 60 for some participants. Company contributions made after January 1, 2015 are vested after 5 years. The current portion of the liability of \$1,119,236 and \$857,856 is included in accounts payable at December 31, 2018 and 2017, respectively. The long-term liability of \$33,550,918 and \$35,881,355 is included in deferred compensation and retirement plans at December 31, 2018 and 2017, respectively.

The Company also has a deferred compensation bonus arrangement for key executives. Under this plan, the Company makes discretionary grants to executives that earn interest compounded annually based on the ratio of tax-effected earnings to beginning-year equity. The long-term liability of \$4,256,935 and \$4,150,275 is included in deferred compensation and retirement plans at December 31, 2018 and 2017, respectively. The current portion of the liability of \$378,900 and \$235,600 is included in accounts payable at December 31, 2018 and 2017, respectively. The executives' account balances are fully vested at the earlier of age 60, death, disability, change in control, or involuntary termination without cause. Vested balances are paid out in six annual installments beginning 30 days after the triggering event.

The Company has a long-term incentive plan for key executives (the Plan). Incentive opportunities under the Plan are measured and administered over a series of overlapping three-year performance cycles. The cash awards are based on the employee's base salary on the last day of the cycle as well as the Company's achievement of certain metrics over that three-year cycle. The long term liability of \$2,200,000 is included in the deferred compensation and retirement plans at December 31, 2018. The current portion of the liability is \$0 at December 31, 2018 as the first payment will not occur until 2020. The executives' right to participate in a cash payment is based on the number of days of active employment in that cycle. If the participant terminates prior to the last day of a cycle due to normal retirement, reduction in force, death

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or long-term disability, they will receive a prorated cash award. If a participant terminates voluntarily or is terminated for cause prior to the payment for a performance cycle, then the participant will receive no payment for that cycle.

The Company's future estimated payments for these plans are as follows:

2019	\$	3,086,306
2020		3,614,149
2021		4,602,542
2022		2,726,187
2023		2,506,414
2024 and thereafter		<u>40,067,324</u>
Total commitments	\$	<u>56,602,922</u>

(6) Employee Stock Ownership Plan

JEDCG established the J.E. Dunn ESOP and Trust effective as of January 1, 2010. The Company was granted from the IRS a favorable ruling that the ESOP is a qualified retirement plan under Section 401(a) of the Internal Revenue Code (IRC) of 1986, as amended; that the plan's trust is exempt from tax under Section 501(a) of the IRC; and that the plan constitutes an "employee stock ownership plan" as defined in Section 4975(e) (7) of the IRC.

The ESOP covers employees of J.E. Dunn Construction Group, Inc. and its wholly owned subsidiaries. Employees covered by a collective bargaining agreement are not eligible to participate in the plan. Employees must meet age and length of service requirements to become eligible. Participants are not permitted to make contributions to the ESOP.

JEDCG may make in cash or company stock a discretionary contribution to the ESOP to be allocated to eligible participants. The Company also makes matching contributions to the ESOP based on employee contributions to the Company's 401(k) defined-contribution plan.

(7) Line of Credit

The Company has access to available borrowing capacity against line of credit agreements held by JEDCG and subsidiaries in the amount of \$60,000,000 on which outstanding borrowings bear interest at one-month LIBOR plus 1.50%. The lines of credit are renewed annually. Any amounts borrowed under the lines of credit are subject to certain covenants. The line of credit agreements contain, among other things, a financial covenant that requires maintenance of a minimum fixed coverage ratio utilizing a rolling four quarters of financial information. The Company is in compliance with the financial covenant as of December 31, 2018. The Company did not have anything drawn on the line at December 31, 2018 and 2017, respectively.

The Company utilizes stand-by letters of credit to secure certain arrangements and payments. These letters of credit reduce the amount of available borrowings against the line of credit agreements. The

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amount of the letters of credit outstanding as of December 31, 2018 was \$1,007,000. Therefore, the available borrowings on the line of credit agreements were \$58,993,000 at December 31, 2018.

(8) Note Payable

At December 31, 2018 and 2017, the outstanding limited recourse note payable was \$60,597,878 and \$34,421,661, respectively. The note is secured by a first mortgage on all real property and improvements, assignment of rents, leases, construction contracts, plans, architectural contracts, property management agreement, and other security of the 23 Nueces project (a fully consolidated joint venture) for the 2018 outstanding balance. Interest is calculated at a rate of one-month LIBOR plus 2.65% and matures during 2019.

(9) Long Term Debt

During 2018, the Company received a construction loan from an affiliate in the amount of \$4,718,129. This loan bears interest at the one-month LIBOR plus 1.75% and is repayable in quarterly installments of \$75,000 plus accrued interest. The outstanding balance of this note as of December 31, 2018 was \$4,568,129.

(10) Insurance Program

JEDCG sponsors an insurance program for the benefit of the Company's construction operations and its enrolled subcontractors under a controlled insurance program. The program provides workers' compensation and general liability insurance to the companies and its subcontractors on larger construction projects, generally those over \$30 million, and general liability only on smaller projects. The program deductible for projects started before November 5, 2013 is \$250,000 per occurrence. The program deductible for projects started after November 5, 2013 and before February 1, 2017 is \$1,000,000 per occurrence. The program deductible for projects started on or after February 1, 2017 is \$2,000,000 per occurrence. Premiums and reserves are funded either by charges to the project owner or by aggregating credits for insurance that ordinarily would have been paid for similar coverage by the companies and their enrolled subcontractors.

JEDCG also manages a program for its traditional insurance programs, including a workers' compensation program with a \$2,000,000 per occurrence deductible and a multiline liability program with per occurrence limits of \$2,000,000 for general liability, \$250,000 for pollution, and \$500,000 for professional liability.

JEDCG also manages a program, which protects against subcontractor default during construction and for the completed operations period. The program has a \$5 million per incident loss retention with a 20% coshare on the next \$20 million. The current policy features an annual aggregate that adjusts upward at a rate of \$6.25 per \$1,000 beginning at the base of \$10 million for all projects enrolled during that annual policy period.

In order to reserve funds for the retention and coshare portions of these insurance programs, JEDCG formed William Henry Insurance, LLC (WHI), a wholly owned captive insurance company domiciled in Missouri.

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(11) Commitments and Contingencies

The Company is involved in various claims and legal actions arising in the ordinary course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's consolidated financial position, results of operations, or liquidity.

The Company has an agreement to provide performance bond support for Prescient Co. As of December 31, 2018, there was approximately \$33,000,000 of performance bonds outstanding.

The Company is committed under operating leases primarily for office space through 2030. Minimum future payments under the noncancelable operating leases are as follows:

2019	\$	8,561,402
2020		7,672,042
2021		6,461,265
2022		5,688,792
2023		5,159,805
2024 and thereafter		<u>20,086,910</u>
Total commitments	\$	<u><u>53,630,216</u></u>

The Company is committed to charitable pledges through 2020. Minimum future payments under the pledge agreements are as follows:

2019	\$	464,500
2020		<u>92,000</u>
Total commitments	\$	<u><u>556,500</u></u>

(12) Related-Party Transactions

The Company has receivables from affiliates of \$5,089,051 and payables to affiliates of \$8,701,189 at December 31, 2018 and receivables from affiliates of \$1,719,415 and payables to affiliates of \$12,498,112 at December 31, 2017. The Company advances funds as needed to affiliates including JEDCG and its subsidiaries. Included in the commitments disclosed in note 11, the Company has operating lease agreements with related parties for its headquarters building, other office buildings, and warehouse properties. Lease payments for the headquarters building are \$4,080,000 annually and the term of the lease is through 2030.

The Company has related-party transactions with affiliates for its insurance programs described in note (10) and long term debt described in note (9).

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(13) Fair Value Measurements

(a) Fair Value of Financial Instruments

The following table presents the carrying amounts and estimated fair values of the Company's financial instruments at December 31, 2018 and 2017. The fair value of a financial instrument is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date:

	2018		2017	
	Amortized cost	Fair value	Amortized cost	Fair value
Financial assets:				
Short-term investments:				
Certificates of deposit	\$ 1,394,000	1,394,000	3,595,000	3,595,000
Asset-backed securities	14,938,832	14,660,968	11,341,060	11,119,756
Marketable bonds	177,505,477	174,768,951	176,559,510	176,091,846
Equities	18,535,558	17,460,920	25,031,927	25,653,604
Subtotal	\$ 212,373,867	208,284,839	216,527,497	216,460,206

The fair values of the financial instruments for short term investments as of December 31, 2018 and 2017 represent management's best estimates of the amounts that would be received to sell those assets in an orderly transaction between market participants at that date. Those fair value measurements maximize the use of observable inputs. However, in situations where there is little, if any, market activity for the asset or liability at the measurement date, the fair value measurement reflects the Company's own judgments about the assumptions that market participants would use in pricing the asset or liability. Those judgments are developed by the Company based on the best information available in the circumstances.

(b) Fair Value Hierarchy

The Company has adopted accounting principles for fair value measurements of financial assets and liabilities and for fair value measurements of nonfinancial items that are recognized or disclosed at fair value in the consolidated balance sheets on a recurring basis. These principles establish a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access at the measurement date.

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- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for the asset or liability.

The level in the fair value hierarchy within which a fair value measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

The following tables present assets and liabilities that are measured at fair value on a recurring basis at December 31, 2018 and 2017:

		Fair value measurements at reporting date using		
	December 31, 2018	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Short-term investments:				
Certificates of deposit	\$ 1,394,000	—	1,394,000	—
Asset-backed securities	14,660,968	—	14,660,968	—
Marketable bonds	174,768,951	—	174,768,951	—
Equities	17,460,920	17,460,920	—	—
Subtotal	\$ 208,284,839	17,460,920	190,823,919	—
Cash surrender value of life insurance policies	\$ 46,519,661	—	46,519,661	—

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		Fair value measurements at reporting date using		
	December 31, 2017	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Short-term investments:				
Certificates of deposit	\$ 3,595,000	—	3,595,000	—
Asset-backed securities	11,119,756	—	11,119,756	—
Marketable bonds	176,091,846	—	176,091,846	—
Equities	25,653,604	25,653,604	—	—
Subtotal	\$ 216,460,206	25,653,604	190,806,602	—
Cash surrender value of life insurance policies	\$ 50,775,632	—	50,775,632	—

The Company's accounting policy is to recognize transfers between levels of the fair value hierarchy on the date of the event or change in circumstances that caused the transfer. There were no transfers into or out of Level 1, 2, or 3 for the years ended December 31, 2018 or 2017.

(14) Derivatives

The Company has an investment that attempts to mirror the Mortgage Master Index through purchase of Mortgage TBA (MTBA) assets. The derivative nature of these purchases is based upon the settlement period. Trades are scheduled to settle approximately 30 or 60 days after the trades are initiated, and the Company's practice is to settle prior to taking delivery of the underlying investment. As of December 31, 2018, the Company had initiated trades in the form of a forward purchase contract for nine MTBA assets with a total cost basis of \$36,914,520 and estimated fair value of \$37,418,590. As of December 31, 2017, the Company had initiated trades in the form of a forward purchase contract for 10 MTBA assets with a total cost basis of \$36,141,191 and estimated fair value of \$36,148,099.

(15) Multiemployer Pension Plans

The Company contributes to several multiemployer pension plans for employees covered by collective bargaining agreements. The Company does not administer these plans and contributions are determined in accordance with provisions of negotiated labor contracts. Information with respect to the Company's proportionate share of the actuarially computed value of vested benefits and the pension plans' net assets is not readily available from the plans' administrators.

J.E. DUNN CONSTRUCTION COMPANY AND SUBSIDIARIES
(A Wholly Owned Subsidiary of J.E. Dunn Construction Group, Inc.)

Notes to Consolidated Balance Sheets

December 31, 2018 and 2017

The Company's liability to fund these plans is generally limited to the contributions already made under the collective bargaining agreements. Under federal law, certain scenarios (such as withdrawing from the plan) exist whereby the Company would become liable for the pro rata share of the plan's underfunding that exists at the time of withdrawal. At this time, the Company is unaware of any scenarios that would materially impact the Company's financial position, results of operations, or cash flows.

Based on the Company's review of these multiemployer pension plans, none are individually significant to the Company's consolidated balance sheets.



CERTIFICATE OF LIABILITY INSURANCE

1/1/2021

DATE (MM/DD/YYYY)

12/17/2019

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

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PRODUCER Lockton Companies 444 W. 47th Street, Suite 900 Kansas City MO 64112-1906 (816) 960-9000	CONTACT NAME:
	PHONE (A/C, No, Ext):
INSURED 1072695 J.E. DUNN CONSTRUCTION COMPANY 1001 LOCUST KANSAS CITY MO 64106	FAX (A/C, No):
	E-MAIL ADDRESS:
	INSURER(S) AFFORDING COVERAGE
	INSURER A: Lexington Insurance Company
	INSURER B:
	INSURER C:
INSURER D:	
INSURER E:	
INSURER F:	

COVERAGES * **CERTIFICATE NUMBER:** 15116113 **REVISION NUMBER:** XXXXXXXX

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:			NOT APPLICABLE			EACH OCCURRENCE \$ XXXXXXXX DAMAGE TO RENTED PREMISES (Ea occurrence) \$ XXXXXXXX MED EXP (Any one person) \$ XXXXXXXX PERSONAL & ADV INJURY \$ XXXXXXXX GENERAL AGGREGATE \$ XXXXXXXX PRODUCTS - COMP/OP AGG \$ XXXXXXXX \$
	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY			NOT APPLICABLE			COMBINED SINGLE LIMIT (Ea accident) \$ XXXXXXXX BODILY INJURY (Per person) \$ XXXXXXXX BODILY INJURY (Per accident) \$ XXXXXXXX PROPERTY DAMAGE (Per accident) \$ XXXXXXXX \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input type="checkbox"/> RETENTION \$			NOT APPLICABLE			EACH OCCURRENCE \$ XXXXXXXX AGGREGATE \$ XXXXXXXX \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) <input type="checkbox"/> Y/N If yes, describe under DESCRIPTION OF OPERATIONS below		N/A	NOT APPLICABLE			PER STATUTE <input type="checkbox"/> OTH-ER <input type="checkbox"/> E.L. EACH ACCIDENT \$ XXXXXXXX E.L. DISEASE - EA EMPLOYEE \$ XXXXXXXX E.L. DISEASE - POLICY LIMIT \$ XXXXXXXX
A	PROFESSIONAL LIABILITY	N	N	024647136	1/1/2020	1/1/2021	\$5,000,000 EACH CLAIM AND ANNUAL AGGREGATE CLAIMS MADE POLICY

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER 15116113 EVIDENCE OF INSURANCE	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE
--	--

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CERTIFICATE OF LIABILITY INSURANCE

3/31/2020

DATE (MM/DD/YYYY)
8/28/2019

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

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PRODUCER Lockton Companies 444 W. 47th Street, Suite 900 Kansas City MO 64112-1906 (816) 960-9000	CONTACT NAME:	
	PHONE (A/C, No, Ext):	FAX (A/C, No):
INSURED 1060734 J.E. DUNN CONSTRUCTION COMPANY 29 HERMITAGE AVE NASHVILLE TN 37210	E-MAIL ADDRESS:	
	INSURER(S) AFFORDING COVERAGE	
	INSURER A: Liberty Insurance Corporation	NAIC # 42404
	INSURER B: National Fire and Marine Insurance Co	20079
	INSURER C:	
	INSURER D: Great American Insurance Co of New York	22136
	INSURER E: Endurance American Insurance Company	10641
INSURER F:		

COVERAGES JEDUN01

CERTIFICATE NUMBER: 16273085

REVISION NUMBER: XXXXXXXX


THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input checked="" type="checkbox"/> LOC OTHER:	N	N	TB7-641-444322-029	3/31/2019	3/31/2020	EACH OCCURRENCE \$ 3,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 500,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 3,000,000 GENERAL AGGREGATE \$ 6,000,000 PRODUCTS - COMP/OP AGG \$ 6,000,000 \$
A	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input checked="" type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY	N	N	AS7-641-444322-189	3/31/2019	3/31/2020	COMBINED SINGLE LIMIT (Ea accident) \$ 2,000,000 BODILY INJURY (Per person) \$ XXXXXXXX BODILY INJURY (Per accident) \$ XXXXXXXX PROPERTY DAMAGE (Per accident) \$ XXXXXXXX \$ XXXXXXXX
B	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$	N	N	42-XSF-100188-06	3/31/2019	3/31/2020	EACH OCCURRENCE \$ 25,000,000 AGGREGATE \$ 25,000,000 \$ XXXXXXXX
A A A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N N	N/A	WA7-64D-444322-459 (AOS) WC7-641-444322-469 (MN) WC7-641-444322-489 (WI)	3/31/2019 3/31/2019 3/31/2019	3/31/2020 3/31/2020 3/31/2020	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTHER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
D E	QUOTA SHARE EXCESS OF \$25M	N	N	EXC2276302 EXC10004712705	3/31/2019 3/31/2019	3/31/2020 3/31/2020	\$25,000,000 OCC AGG

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
 ADDITIONAL INSURED STATUS ON A PRIMARY & NON-CONTRIBUTORY BASIS WILL BE PROVIDED IF REQUIRED BY SIGNED, WRITTEN CONTRACT. WAIVER OF SUBROGATION WILL BE PROVIDED IF REQUIRED BY SIGNED, WRITTEN CONTRACT.

CERTIFICATE HOLDER

CANCELLATION

16273085 EVIDENCE OF INSURANCE	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE 



CERTIFICATE OF LIABILITY INSURANCE

3/31/2020

DATE (MM/DD/YYYY)
8/28/2019

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PRODUCER Lockton Companies 444 W. 47th Street, Suite 900 Kansas City MO 64112-1906 (816) 960-9000	CONTACT NAME: PHONE (A/C, No, Ext): FAX (A/C, No): E-MAIL ADDRESS:	
	INSURER(S) AFFORDING COVERAGE INSURER A : Tokio Marine Specialty Insurance Company INSURER B : INSURER C : INSURER D : INSURER E : INSURER F :	
INSURED 1340083 J.E. DUNN CONSTRUCTION COMPANY 29 HERMITAGE AVE NASHVILLE TN 37210	NAIC # 23850	

COVERAGES JEDUN01

CERTIFICATE NUMBER: 16273088

REVISION NUMBER: XXXXXXXX

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
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	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY			NOT APPLICABLE			COMBINED SINGLE LIMIT (Ea accident) \$ XXXXXXXX BODILY INJURY (Per person) \$ XXXXXXXX BODILY INJURY (Per accident) \$ XXXXXXXX PROPERTY DAMAGE (Per accident) \$ XXXXXXXX \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input type="checkbox"/> RETENTION \$ <input type="checkbox"/>			NOT APPLICABLE			EACH OCCURRENCE \$ XXXXXXXX AGGREGATE \$ XXXXXXXX \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N <input type="checkbox"/>	N/A	NOT APPLICABLE			PER STATUTE <input type="checkbox"/> OTH-ER <input type="checkbox"/> E.L. EACH ACCIDENT \$ XXXXXXXX E.L. DISEASE - EA EMPLOYEE \$ XXXXXXXX E.L. DISEASE - POLICY LIMIT \$ XXXXXXXX
A	CONTRACTORS ENVIRONMENTAL COVERAGE	N	N	PPK1795282	3/31/2018	3/31/2020	\$5,000,000 EACH OCCURRENCE, \$5,000,000 POLICY LIMIT

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

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CERTIFICATE HOLDER

CANCELLATION

16273088

EVIDENCE OF INSURANCE

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

*** CHECK LICENSE CARD, CERTIFICATE, CLASSIFICATION(S), AND CONTRACT LIMIT FOR ACCURACY ***
LICENSE RENEWALS - YOUR LICENSES EXPIRES ON 10/31/2020. Renewing is only available 3-4 months prior to this date; renewal notices will be mailed out. Renewal website: <https://renewals.lironline.com/RegLogin.asp>. If you do not renew your license by January 31st after your expiration date, you must submit an initial application, Doc #165, financial statement and \$350 to reinstate your license - website: www.lironline.com/pol/contractors.

**** THIS IS A 2-PART POCKETCARD! FOLD CARD - DO NOT CUT OR TEAR CARD IN HALF! ****
BOTH PARTS OF POCKETCARD MUST BE PRESENTED TO CUSTOMER, PERMIT OFFICE, BUILDING OFFICIAL, ETC. AT ALL TIMES!

*** LICENSE# - G103740 *** CCB 1045152
South Carolina Department of Labor, Licensing and Regulation
SC Contractor's Licensing Board
certified:
GENERAL CONTRACTOR
J E DUNN CONSTRUCTION COMPANY
2555 CUMBERLAND PKWY SE
ATLANTA GA 30339
to practice the following:
BD5

Effective License Date:07/13/2018
Initial License Date:07/13/2000
EXPIRATION DATE:10/31/2020

Roger Lowe
Administrator

*** LICENSE# - G103740 *** CCB 1045152
EXPIRATION DATE: 10/31/2020
GENERAL CONTRACTOR
J E DUNN CONSTRUCTION COMPANY
is certified to practice the following:
BD5
License Classification is the 2 letters in front of number
License Group# Limit is number after 2-letter classification
(see Letter Abbreviation Key & Group Limit on back)

Qualifying Party(s): MICHAEL G BARTLETT

DO NOT PEEL CARD FROM A CORNER

To remove card from backing

- Bend form back from the outside edge
- Pull card off backing

WALL CERTIFICATE BELOW:

STATE OF SOUTH CAROLINA
DEPARTMENT OF LABOR, LICENSING AND REGULATION
SC CONTRACTOR'S LICENSING BOARD
LICENSE CERTIFICATE

LICENSE# - G103740 The following licensee: LICENSE# - G103740

J E DUNN CONSTRUCTION COMPANY
2555 CUMBERLAND PKWY SE
ATLANTA GA 30339

has met the necessary qualifications required by the laws of the state of South Carolina and is duly qualified and entitled to practice as a:

GENERAL CONTRACTOR
for the Classification(s) and Group Limitation shown below:

BD5

*** Group Number and Dollar Limitations: ***
The number after your 2-letter classification(s) above is your Group#

Group #1 - \$50,000	Group #3 - \$500,000
Group #2 - \$200,000	Group #4 - \$1,500,000
Group #5 - \$Unlimited	

EXPIRATION DATE:10/31/2020
Effective License Issue: 07/13/2018
Initial License Date:07/13/2000

Qualifying Party(s): MICHAEL G BARTLETT

It is at the discretion of the licensee, not the Board, to authorize officers or employees of the company to pull permits and conduct business.

TOWN OF BLUFFTON

February 08, 2019

DATE ISSUED

December 31, 2019

EXPIRES

LIC-01-19-027738

LICENSE NUMBER

014381-2016

BUSINESS ID

J.E. Dunn Construction Company

COMPANY NAME

J.E. Dunn Construction Company

DBA NAME

Commercial and Institutional Building Construction

BUSINESS TYPE

South Carolina LLR

GENERAL CONTRACTOR (BD5)

DESCRIPTION/CONDITIONS

24 Drayton ST Ste. 400

Savannah GA 31401

BUSINESS LOCATION

1001 Locust ST

Kansas City MO 64106

MAILING LOCATION

ALL BUSINESSES LOCATED IN THE TOWN OF BLUFFTON MUST POST THE BUSINESS LICENSE IN A VISIBLE LOCATION WITHIN THE BUSINESS LOCATION AS REFERENCED ABOVE AND IS VALID FOR THIS LOCATION ONLY. ALL BUSINESSES LOCATED OUTSIDE THE TOWN OF BLUFFTON MUST KEEP A CURRENT COPY WHILE CONDUCTING BUSINESS INSIDE THE TOWN OF BLUFFTON. CHANGE IN LOCATION OR OWNERSHIP REQUIRES A NEW LICENSE. IF THE BUSINESS IS CLOSED, CONTACT OUR OFFICE AT 843-706-4501 TO UPDATE ACCOUNT.

Section 6-21 Purpose and Duration of Business License

The business license levied by this ordinance is for the purpose of providing such regulation as may be required for the business subject thereto and for the purpose of raising revenue for the general fund through a privilege tax. Each license shall be issued for one (1) calendar year ending December 31. The provisions of this ordinance and the rates herein shall remain in effect from year to year as amended by Town Council.

Renewal Process

Renewal notices are mailed in January of each year to all active businesses.

Section 6-22-A License Tax

The required license tax shall be paid for each business subject hereto according to the applicable rate classification on or before the thirtieth (30th) day of April in each year.

J.E. Dunn Construction Company
1001 Locust ST
Kansas City MO 64106

Construction within the Town of Bluffton
shall only occur during the hours of
7:00am - 7:00pm Monday thru Saturday
and 12:00pm - 7:00pm on Sunday



Guaranteed Maximum Price Proposal

September 25th, 2019

C18-23 Jenkins HS Replacement

TABLE OF CONTENTS

1. Executive Summary
2. Estimate
3. Clarifications and Assumptions
4. Scope Options Log
5. Subcontractor Participation Log
6. Document Log
7. Schedule and Batch Plans
8. Logistics Plan



Re: Jenkins High School
Guaranteed Maximum Price

The following document contains our Guaranteed Maximum Price (GMP) proposal for Jenkins High School. Attached to this executive summary you will also find our detailed cost estimate, clarifications, scope options log, subcontractor participation log, document log, schedule, and logistics plan.

Executive Summary

JE Dunn's GMP estimate, based upon the current documents and market feedback is \$59,138,044. Additionally, JE Dunn has developed a scope options log containing cost reduction items for consideration.

Our **prior** estimate was as follows:

June 17th Design Development	\$57,874,650
--	---------------------

Our **current** estimate is as follows:

September 25th GMP	\$59,138,044
--------------------------------------	---------------------

Scope Changes

While preparing the GMP, we identified a few changes in scope and market feedback that have resulted in a net cost increase from our prior estimate. The following list highlights changes to the estimate from Design Development to GMP:

1. Masonry reinforcing steel tonnage increase.
2. Structural and miscellaneous steel tonnage increase.
3. Ornamental metal scope increase (entry canopy feature and auditorium).
4. Cabinetry and trim scope increase (feature wall and scope delineation since prior set of documents).
5. Doors/Frames/Hardware material cost increase due to tariffs and further delineation of scope.
6. Skylight feature added above ornamental stair.
7. Additional framing at the Auditorium and market increases in drywall.
8. Vertical folding operable partition added to Serving.
9. Electronic presentation system added at Auditorium.
10. Abatement scope increase over prior Allowance.
11. 18,000 CY fill added to sitework.
12. Athletic equipment and surfaces market increase due to prior low bid trade



partner not participating.

During our GMP review meeting today, a net cost reduction of \$1,291,165 was achieved by accepting scope options. **As such, our GMP with Accepted Scope Options is now \$57,846,879.**

We are very excited to deliver this GMP and look forward to approval and commencement of construction activities.

Sincerely,

A handwritten signature in blue ink, appearing to read 'D. Newland'.

David Newland
Preconstruction Services Manager
JE Dunn Construction Company



239,000 SF

Cost Code		Description	Total	Cost/SF	Previous Total	Variance
01 00 00		General Conditions	3,903,221	16.33	3,903,221	0
01 10 00		General Requirements	755,625	3.16	755,625	(0)
01 10 10		Preconstruction	79,000	0.33	79,000	0
03 32 00		Concrete Structure	2,461,147	10.30	2,726,682	(265,535)
04 20 00		Masonry	6,896,925	28.86	6,609,771	287,154
05 12 00		Structural Steel Framing	3,880,850	16.24	2,724,473	1,156,377
05 41 00		Cold Formed Wall Framing	119,990	0.50	161,840	(41,850)
06 10 00		Rough Carpentry	30,213	0.13	45,782	(15,568)
06 20 00		Finish Carpentry	531,815	2.23	364,678	167,137
07 10 00		Dampproofing and Waterproofing	655,778	2.74	696,684	(40,906)
07 24 00		Exterior Insulation and Finish Systems	238,572	1.00	238,363	209
07 50 00		Membrane Roofing	2,969,896	12.43	3,187,757	(217,861)
07 80 00		Spray Fireproofing	399,486	1.67	426,113	(26,627)
08 20 00		Doors, Frames, Hdwe Supply	1,072,750	4.49	932,242	140,508
08 30 00		Overhead Doors and Grilles	146,250	0.61	129,860	16,390
08 40 00		Entrances, Storefronts, and Curtain Wa	1,077,944	4.51	1,114,686	(36,742)
08 60 00		Roof Windows and Skylights	73,100	0.31	0	73,100
09 20 00		Plaster and Gypsum Board	3,080,879	12.89	2,929,537	151,342
09 30 00		Tiling	797,121	3.34	645,386	151,735
09 60 00		Flooring	717,903	3.00	795,019	(77,116)
09 64 00		Wood Flooring	149,620	0.63	105,807	43,813
09 66 00		Terrazzo Flooring	293,170	1.23	345,802	(52,632)
09 67 00		Athletic Flooring	41,160	0.17	42,395	(1,235)
09 90 00		Painting And Coating	469,007	1.96	445,590	23,417
10 10 00		Information Specialties	77,799	0.33	71,496	6,303
10 14 00		Signage	129,142	0.54	125,000	4,142
10 21 00		Toilet Partitions & Accessories	204,260	0.85	315,883	(111,623)
10 21 23		Cubicle Curtains and Tracks	0	0.00	2,161	(2,161)
10 22 00		Operable Partitions	283,925	1.19	0	283,925
10 26 00		Wall And Door Protection	15,200	0.06	12,617	2,583
10 28 00		Toilet, Bath, and Laundry Accessories	0	0.00	10,250	(10,250)
10 40 00		Safety Specialties	29,860	0.12	28,050	1,810
10 51 00		Lockers	127,710	0.53	118,553	9,157
10 73 00		Awnings and Canopies	520,961	2.18	525,197	(4,236)
10 75 00		Flagpoles	5,866	0.02	4,812	1,054
11 23 00		Commercial Laundry and Dry Cleaning	22,208	0.09	32,760	(10,552)
11 30 00		Residential Appliances	65,700	0.27	47,295	18,405
11 40 00		Foodservice Equipment	651,100	2.72	670,530	(19,430)
11 52 00		Audio-Visual Equipment	0	0.00	5,559	(5,559)
11 65 00		Athletic and Recreational Equipment	50,821	0.21	200,354	(149,533)
12 20 00		Window Treatments	19,444	0.08	18,483	961
12 30 00		Casework	579,927	2.43	536,367	43,560
12 40 00		Floor Mats and Frames	0	0.00	0	0
12 60 00		Multiple Seating	295,487	1.24	345,394	(49,907)
12 66 00		Bleachers	191,598	0.80	85,000	106,598
14 20 00		Elevators	89,000	0.37	91,670	(2,670)
21 00 00		Fire Suppression	593,931	2.49	703,676	(109,745)
22 00 00		Plumbing	2,215,720	9.27	2,955,000	(739,280)
23 00 00		HVAC	4,357,280	18.23	4,717,831	(360,551)
26 00 00		Electrical	4,897,184	20.49	5,486,035	(588,851)
27 00 00		Electronic Presentation Systems	482,154	2.02	45,000	437,154
31 20 00		Earthwork	5,689,054	23.80	5,070,495	618,559
31 31 00		Soil Poisoning	17,969	0.08	18,508	(539)
32 13 00		Athletic Equipment and Surfacing	1,203,080	5.03	1,071,154	131,926
32 30 00		Site Improvements	10,000	0.04	10,300	(300)
32 31 00		Fencing	364,379	1.52	305,119	59,260
32 90 00		Planting	1,273,000	5.33	1,161,450	111,550
33 00 00		Utilities	38,583	0.16	38,583	0
33 70 00		Site Electrical	464,800	1.94	584,220	(119,420)
Subtotal			55,808,565	233.51	54,821,114	987,451
Cont		Contingency	1,337,113	5.59	1,096,422	240,691
Fee		Fee	1,992,366	8.34	1,957,114	35,252
Subtotal			59,138,044	247.44	57,874,650	1,263,394
DFR		Design Fees	0	0.00	0	0
DCt		Design Contingency	0	0.00	0	0
CCt		Construction Contingency	0	0.00	0	0
Esc		Escalation	0	0.00	0	0
GrTx		Gross Receipts Taxes	0	0.00	0	0
Total			\$59,138,044	\$247.44	\$57,874,650	1,263,394
Accepted Scope Options (9/25/19)			(1,291,165)			
GMP with Accepted Scope Options			\$57,846,879			



Sitework

Item	Description	Cost
1	General Requirements	510,287
2	Excavation and Grading	5,828,417
3	Asphalt Paving	0
4	Concrete Work	63,251
5	Site Structures	0
6	Fencing	248,297
7	Specialty Paving	0
8	Signage and Striping	30,000
9	Site Specialties	15,866
10	Site Utilities	0
11	Storm Drainage Systems	0
12	Fire Protection	0
13	Landscaping and Irrigation	600,000
14	Electrical	0
	Subtotal	7,296,118
		0.00%
	Contingency	145,922
	Escalation or Other	0
	Fee	260,471
	Total	\$7,702,512

Item	Description	Unit	Quantity	Price	Amount	Note	Note
	Building and/or Garage Slab on Grade Area		168,451 SF				
	Parking, Number of Cars		467 EA		1.7 Cars/MSF		
	Area per Car		375 SF	350 SF/Car is optimum efficiency			
	Aggregate + Asphalt		0.0 #/SF	No Reinforcing			
	Asphalt Paving, \$/TN		\$62.96/TN	100 Ton/HR	\$600/Ton	Liquid Asphalt	
	Retaining Wall Length		0 LF				
	Retaining Wall Average Height		0.00 VF				
	Retaining Wall Type		Modular Block System				
	Underground Storm Water Detention, CF		0 CF	Design for 1.37" rain, or 5,000 CF/acre of non-porous surface ar			
	Green Area (Sod or Seed)		22.16 AC		AcreSF	43,560 SF	

2 Excavation and Grading

31 20 00	Site Demolition & Clearing	AC	31.66	0.00	0	25% Green Area
31 20 00	Demolition and Abatement	LS	1	622,532	622,532	
01 10 00	Temporary Roads and Parking	SF	53,190	0.64	34,204	6" Thick
01 10 00	Temporary Fencing	LF	5,238	20.08	105,159	
31 20 00	Sitework Contractor	LS	1	5,066,522	5,066,522	
Total					5,828,417	

3 Asphalt Paving

32 12 00	Parking FF+3"+3"+2.5"	SY	13,643	0.00	0	2.5 Inches 6"AggBase
32 12 00	Drives FF+4"+4"+3"	SY	11,206	0.00	0	3.0 Inches 8"AggBase
Total					0	

4 Concrete Work

32 13 00	Curb & Gutter	LF	9,971	0.00	0	1.3#/LF 0"AggBase
32 13 00	Walks and Slabs	SF	46,875	0.00	0	4.0" Thick 0"AggBase
07 90 00	Caulk Exterior Slabs	LF	7,106	0.00	0	
01 10 00	Site Layout and Misc Cleanup	DA	73	862.73	63,251	
Total					63,251	

5 Site Structures

Total					0	
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6 Fencing

04 20 00	Masonry Subcontractor	LS	1	123,000	123,000	
32 31 00	Fencing Subcontractor	LS	1	125,297	125,297	
Total					248,297	

7 Specialty Paving

Total					0	
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8 Signage and Striping

10 14 00	Monument Sign	LS	1	30,000	30,000	Allowance
Total					30,000	

9 Site Specialties

13 12 00	"Atlantic Ave." Sidewalk	SF	8,195	0.00	0	
13 12 00	"Atlantic Ave." Brick Banding P	SF	820	0.00	0	10%
32 30 00	Site Furniture Allowance	LS	1	10,000	10,000	ALLOWANCE

Item	Description	Unit	Quantity	Price	Amount	Note	Note
10 75 00	Flagpoles	EA	1	5,866	5,866	Aluminum	
	Total				15,866		
10	Site Utilities						
	Total				0		
11	Storm Drainage Systems						
	Total				0		
12	Fire Protection					INCL SITE UTILITIES	
	Total				0		
13	Landscaping and Irrigation						
32 90 00	"Atlantic Avenue" Trees, 6"Ø B	EA	22	0.00	0		
32 90 00	Landscaping & Seeding	LS	1	600,000	600,000	ALLOWANCE	
	Total				600,000	0	
14	Electrical						
33 70 00	Telephone & Power Conduits, 4	LF	3,840	0.00	0		
33 70 00	Walk Accent Bollards	EA	47	0.00	0	\$500 Mat'l	EXCLUDE
	Total				0		

Jenkins High School
Savannah, Georgia
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GMP Documents



2 Story Educational
239,000 SF

<i>Item</i>	<i>Description</i>		<i>Cost</i>	<i>Cost/SF</i>
1	General Requirements	6.62%	3,089,045	12.92
2	Demolition		0	0.00
3	Excavation		17,969	0.08
4	Structure		6,698,694	28.03
5	Enclosure		6,727,900	28.15
6	Rough Carpentry		40,676	0.17
7	Finish Carpentry		505,932	2.12
8	Roofing and Sheet Metal		2,850,135	11.93
9	Thermal and Moisture Protection		632,299	2.65
10	Doors and Hardware		1,146,466	4.80
11	Glass and Glazing		1,154,326	4.83
12	Interior Partitions		3,192,622	13.36
13	Stone and Tile		760,126	3.18
14	Ceilings and Acoustic		0	0.00
15	Flooring		1,201,853	5.03
16	Painting		617,431	2.58
17	Specialties		1,326,168	5.55
18	Equipment and Furnishings		1,684,687	7.05
19	Special Construction		0	0.00
20	Elevators		89,000	0.37
21	Fire Protection		593,931	2.49
22	Plumbing		2,120,315	8.87
23	HVAC Systems		4,299,530	17.99
24	Electrical		5,418,299	22.67
	Subtotal		44,167,404	184.80
		0.00%	0	0.00
	Contingency	2.00%	883,348	3.70
	Escalation or Other	0.00%	0	0.00
	Fee	3.50%	1,576,776	6.60
	Total		\$46,627,528	\$195.09

Skin/Floor Area Ratio 42%
Glass/Skin Area Ratio 9%

Total Skin Cost, Contact Area \$78.17 /SF
Skin Cost, Bldg Area \$32.98 /SF

Item	Description	Unit	Quantity	Price	Amount	QuantF	Prod
2 Demolition							
	Total				0		\$0.00
3 Excavation							
31 31 00	Soil Poisoning	SF	193,991	0.09	17,969		
	Total				17,969		\$0.08
4 Structure							
07 80 00	Spray Fireproofing	LS	1	399,486	399,486		
01 10 00	Layout and Cleanup	SF	236,401	0.26	61,827		
03 32 00	Concrete Structure Estimate	LS	1	2,401,706	2,401,706		
05 12 00	Steel Structure Sub Estimate	LS	1	3,835,675	3,835,675		
	Total				6,698,694		\$28.34
5 Enclosure							
04 20 00	Utility Brick	SF	44,965	0.00	0		
04 20 00	4" Burnished CMU (Group B)	SF	17,746	0.00	0		
07 24 00	EIFS Subcontractor	LS	1	238,572	238,572		
07 24 00	EIFS	SF	18,570	0.00	0		
04 20 00	8" CMU Backup B, 33% Grout	SF	91,398	0.00	0		
05 41 00	Exterior Wall Furring	SF	490	0.00	0		
05 41 00	Furring Insul, Rigid Styrofoam	SF	490	0.00	0	2.0" Thick	
09 20 00	Perimeter Drywall	SF	490	0.00	0		
01 10 00	Building Skin Review	LS	1	10,403	10,403		
04 20 00	Exterior Masonry Sub Estimate	LS	1	6,478,925	6,478,925		
	Total				6,727,900		\$28.46
6 Rough Carpentry							
01 10 00	Layout and Cleanup	SF	236,401	0.17	40,676		
	Total				40,676		\$0.17
7 Finish Carpentry							
06 20 00	Millwork Subcontractor Estimate	LS	1	505,932	505,932		
	Total				505,932		\$2.14

Item	Description	Unit	Quantity	Price	Amount	QuantF	Prod
8 Roofing and Sheet Metal							
07 50 00	Roof/Wall Bond	LS	1	0.00	0	EXCLUDE	
07 50 00	Membrane Roofing Sub Estimate	LS	1	2,850,135	2,850,135		
	Total				2,850,135		\$12.06
9 Thermal and Moisture Protection							
07 10 00	Waterproofing / Firestopping	LS	1	632,299	632,299		
	Total				632,299		\$2.67
10 Doors and Hardware							
08 20 00	Door Subcontractor Estimate	LS	1	1,035,016	1,035,016		
08 30 00	Overhead Door Sub Estimate	LS	1	111,450	111,450		
	Total				1,146,466		\$4.85
11 Glass and Glazing							
08 40 00	Punch Windows	SF	7,908	0.00	0		
08 40 00	Curtainwall	SF	3,270	0.00	0		
08 40 00	Aluminum Ent Doors, 7 Feet Tall	EA	32	0.00	0	Incl Hdwe	
08 60 00	Skylights	LS	1	73,100	73,100		
08 40 00	Transacion Windows	SF	46	0.00	0		
08 40 10	Mirrors	SF	1,089	0.00	0		
08 40 10	Door Lites and Misc Glazing	EA	56	0.00	0	10% Doors	
01 10 00	Final Glass Cleaning	SF	20,063	0.16	3,282		
08 40 00	Glazing Subcontractor Estimate	LS	1	1,077,944	1,077,944		
	Total				1,154,326		\$4.88
12 Interior Partitions							
04 20 10	4" CMU Partitions	SF	7,771	0.00	0	33% Grout	
04 20 10	8" CMU Partitions	SF	118,533	0.00	0	33% Grout	
04 20 10	12" CMU Partitions	SF	32,947	0.00	0	100% Grout	
01 10 00	Layout and Cleanup	SF	236,401	0.31	73,068		
01 10 00	Temp Conditioning Interiors	SF	236,401	0.21	50,708		
09 20 00	Drywall Subcontractor Estimate	LS	1	3,068,846	3,068,846		
	Total				3,192,622		\$13.51
13 Stone and Tile							
09 30 00	2x2 Porcelain Tile	SF	16,070	0.00	0	\$3.00 Mat'l	7% Area
09 30 00	Kitchen Quarry Tile Floors	SF	5,143	0.00	0	\$3.00 Mat'l	2% Area
09 30 00	Waterproof at Tile Floors/Walls	SF	3,214	0.00	0	20% Floor	0% Wall
09 30 00	Tile Shower Pan Premium	EA	18	0.00	0		
09 30 00	Tile Base	LF	6,440	0.00	0	\$5.00 Mat'l	15% Base
09 30 00	Quarry Tile Base	LF	1,053	0.00	0		2% Base
09 30 00	Quarry Tile Walls	SF	65	0.00	0		0% Base
09 30 00	Ceramic Tile Walls	SF	15,566	0.00	0	\$3.00 Mat'l	3% Area
09 30 00	Tile Subcontractor Estimate	LS	1	760,126	760,126		
	Total				760,126		\$3.22

Item	Description	Unit	Quantity	Price	Amount	QuantF	Prod
14 Ceilings and Acoustic							
09 90 00	Unpainted Exposed Structure	SF	31,712	0.00	0	13% Area	
09 90 00	Paint Exposed Structure	SF	20,319	0.00	0	9% Area	
09 20 00	Suspended Drywall Ceilings	SF	21,963	0.00	0	9% Area	
09 20 00	Drywall Bulkheads, 48" High	LF	1,484	0.00	0	4.0' High	1.00' Wide
09 50 00	2x2 Acoustic Ceilings	SF	160,862	0.00	0	\$1.78 Mat'l	68% Area
09 50 00	2x2 Acoustic Ceilings (Washable)	SF	2,673	0.00	0	\$2.00 Mat'l	1% Area
09 80 00	Acoustical Wall Panels	LS	1	0.00	0	see drywall	
Total					0	\$0.00	
15 Flooring							
09 90 00	Unfinished Exposed Floors	SF	4,206	0.00	0	2% Area	
09 90 00	Clear Floor Sealer, One Coat	SF	6,603	0.00	0	3% Area	
09 60 00	Resilient Flooring, VCT 12x12	SF	139,912	0.00	0	\$0.75 Mat'l	59% Area
09 60 00	Rubber Sports Flooring	SF	2,513	0.00	0	\$5.00 Mat'l	1% Area
09 60 00	Carpet Tiles	SY	2,813	0.00	FF&E	\$28.00 Mat'l	10% Area
09 64 00	Wood Flooring	SF	12,535	0.00	0	\$3.50 Mat'l	5% Area
09 64 00	Plywood at Stage	Sf	2,752	0.00	0		
09 66 00	Terrazzo, Thinset Polyacrylate	SF	14,398	0.00	0	6% Area	
09 60 00	Resilient Base, 4"	LF	30,466	0.00	0	67% Area	
09 66 00	Terrazzo Subcontractor	LS	1	293,170	293,170		
09 67 00	Rubber Flooring Subcontractor	LS	1	41,160	41,160		
09 64 00	Wood Flooring Subcontractor	LS	1	149,620	149,620		
09 60 00	Carpet & Resilient Subcontractor	LS	1	717,903	717,903		
Total					1,201,853	\$5.08	
16 Painting							
09 90 00	Painting Subcontractor Estimate	LS	1	460,045	460,045		
01 10 00	Final Cleanup and Punchlist	SF	236,401	0.66	157,386		
Total					617,431	\$2.61	

Item	Description	Unit	Quantity	Price	Amount	QuantF	Prod
17 Specialties							
10 10 00	Marker & Bulletin Boards Subcoi	LS	1	77,799	77,799		16 SF/LH
10 14 00	Signage Subcontractor	LS	1	99,142	99,142		
10 14 00	Hanging Collage	LS	1	0.00	0	See Alternates	
10 14 00	Lobby Wall	LS	1	0.00	0	See Alternates	
10 14 00	Vinyl Wall Coverings - Gym	LS	1	0.00	0	See Alternates	
10 26 00	Wall Protection/Corner Guards	LS	1	12,359	12,359		2.0 EA/LH
10 51 00	Lockers Subcontractor	LS	1	127,710	127,710	\$15 Mat'l	4 EA/LH
10 40 00	Fire Extinguishers and Cabinets	LS	1	22,593	22,593		1 EA/LH
10 73 00	Prefab Canopies	LS	1	520,961	520,961	KYNAR	24 SF/LH
10 22 00	Operable Walls	LS	1	283,925	283,925		
10 21 00	Toilet Partitions & Accessories	LS	1	181,679	181,679		
Total					1,326,168	\$5.61	
18 Equipment and Furnishings							
11 00 00	Kiln	EA	1	0.00	0	FF&E	
11 23 00	Commercial Washer/Dryer Subc	LS	1	22,208	22,208		
11 30 00	Appliances	LS	1	65,700	65,700		
11 40 00	Kitchen Equipment Subcontract	LS	1	651,100	651,100		
11 65 00	Gymnasium Equipment Subcont	LS	1	50,821	50,821		
12 20 00	Mini Blinds	LS	1	19,444	19,444	63% Glass	
12 30 00	Laboratory Casework	LS	1	474,645	474,645	25 SF/LF	
12 30 00	Music Casework	LS	1	105,282	105,282		
12 60 00	Audience Seating (Auditorium &	LS	1	295,487	295,487	\$100 Mat'l	
Total					1,684,687	\$7.13	
19 Special Construction							
Total					0	\$0.00	
20 Elevators							
14 20 00	Elevator Subcontractor Estimate	LS	1	89,000	89,000		
Total					89,000	\$0.38	

Item	Description	Unit	Quantity	Price	Amount	QuantF	Prod
21 Fire Protection							
21 00 00	Fire Protection Estimate	LS	1	593,931	593,931		
	Total				593,931		\$2.51
22 Plumbing							
Fixtures							
Equipment							
22 00 00	Solar Water Heating	LS	1	0.00	0		
Piping and Rough-In							
22 00 00	Backflow Preventer	EA	1	0.00	0	See Sitework	
Roof Drains							
Gas Piping							
Medical Equipment							
Insulation							
Miscellaneous							
01 10 00	Flow Meter	LS	1	2,000	2,000		
22 00 00	Plumbing Estimate	LS	1	2,118,315	2,118,315		
	Total				2,120,315		\$8.97
23 HVAC Systems							
Water Side Equipment							
23 00 00	VRF System with Heat Recovery	TN	680	0.00	0		
23 00 00	Multi-Zone RTU's (25-100 TN)	TN	180	0.00	0		
23 00 00	Supp Cooling at Elec/Data Rms	TN	30	0.00	0	Liebert Units	
Air Side Equipment							
23 00 00	Cooling at Elev Mach Rm	TN	1.5	0.00	0		
23 00 00	Unit Heaters and Cabinet Heater	EA	14	0.00	0	Electric	
Piping							
Sheet Metal							
23 00 00	VRF System Terminal Units	EA	165	0.00	0	1.0 Ton	
Insulation							
Control System							
Miscellaneous							
23 00 00	HVAC Estimate	LS	1	4,299,530	4,299,530	DUCTLESS VRF/RTU	
	Total				4,299,530		\$18.19

Item	Description	Unit	Quantity	Price	Amount	QuantF	Prod
24	Electrical						
	Power Distribution						
	Emergency Generator						
	Mechanical Equipment Power						
	Lighting Distribution						
	Receptacle Power						
	Elevator						
	Medical Equipment Power						
	Miscellaneous					\$0.65/SF	
01 10 00	Temporary Power Bills	SF	236,401	0.65	153,661		
26 00 00	Electrical Estimate	LS	1	4,782,484	4,782,484	\$20.23 /SF	
	Low Voltage Systems						
	Communications						
	Electronic Safety and Security					\$2.04/SF	
27 00 00	Electronic Presentation Systems	LS	1	482,154	482,154	\$2.04 /SF	
	Total				5,418,299	\$22.92	

Jenkins High School
Savannah, Georgia
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GMP Documents



Track Field House
3,355 SF

Item	Description	Unit	Quantity	Unit Price	Cost	Cost/SF
01 00 00	General Requirements	6.62%			54,989	16.39
03 32 00	Concrete	LS	1	46,232	46,232	13.78
04 20 00	Masonry	LS	1	186,500	186,500	55.59
05 12 00	Steel	LS	1	27,685	27,685	8.25
05 41 00	Prefab Trusses	LS	1	82,138	82,138	24.48
06 10 00	Rough Carpentry	SF	4,841	0.96	4,647	1.39
06 10 00	Fascia	LF	298	4.50	1,341	0.40
06 10 00	Frieze Board	LF	345	4.50	1,553	0.46
06 10 00	Plywood Decking	SF	5,728	2.19	12,544	3.74
06 20 00	Vanity Tops	LS	1	12,792	12,792	3.81
07 50 00	Metal Roofing	LS	1	66,958	66,958	19.96
07 50 00	Metal Soffit	SF	596	7.00	4,172	1.24
07 10 00	Waterproofing	SF	3,737	3.75	14,014	4.18
08 20 00	Doors / Frames / Hardware	LS	1	26,073	26,073	7.77
08 30 00	OH Doors	LS	1	17,400	17,400	5.19
09 20 00	Framing/Insulation/Ceilings	LS	1	7,915	7,915	2.36
09 30 00	Tile	LS	1	22,473	22,473	6.70
09 90 00	Painting	LS	1	6,334	6,334	1.89
10 21 00	TP/TA Subquote	LS	1	11,291	11,291	3.37
10 26 00	Corner Guards Subquote	LS	1	1,421	1,421	0.42
10 40 00	Fire Extinguishers	LS	1	3,634	3,634	1.08
21 00 00	Fire Protection	SF	3,355	0.00	0	0.00
22 00 00	Plumbing	LS	1	63,405	63,405	18.90
23 00 00	HVAC	LS	1	43,630	43,630	13.00
26 00 00	Electrical	LS	1	67,100	67,100	20.00
	Subtotal				786,240	234.35
	Permits, Bonds, Insurance	0.00%			0	0.00
	Contingency	2.00%			15,725	4.69
	Escalation or Other	0.00%			0	0.00
	Fee	3.50%			28,069	8.37
	Total				\$830,033	\$247.40

Jenkins High School
Savannah, Georgia
September 25, 2019

GMP Documents



Baseball Field House
1,399 SF

Item	Description	Unit	Quantity	Unit Price	Cost	Cost/SF
01 00 00	General Requirements	6.62%			31,641	22.62
03 32 00	Concrete	LS	1	13,209	13,209	9.44
04 20 00	Masonry	LS	1	108,500	108,500	77.56
05 12 00	Steel	LS	1	17,490	17,490	12.50
05 41 00	Prefab Trusses	LS	1	37,852	37,852	27.06
06 10 00	Rough Carpentry	SF	2,483	0.96	2,384	1.70
06 10 00	Fascia	LF	211	4.50	950	0.68
06 10 00	Frieze Board	LF	233	4.50	1,049	0.75
06 10 00	Plywood Decking	SF	2,624	2.19	5,747	4.11
06 20 00	Vanity Tops	LS	1	13,091	13,091	9.36
07 50 00	Metal Roofing	LS	1	45,558	45,558	32.56
07 50 00	Metal Soffit	SF	439	7.00	3,073	2.20
07 10 00	Waterproofing	SF	2,524	3.75	9,465	6.77
08 20 00	Doors / Frames / Hardware	LS	1	11,661	11,661	8.34
08 30 00	OH Doors	LS	1	17,400	17,400	12.44
09 20 00	Framing/Insulation/Ceilings	LS	1	4,118	4,118	2.94
09 30 00	Tile	LS	1	14,522	14,522	10.38
09 90 00	Painting	LS	1	2,628	2,628	1.88
10 21 00	TP/TA Subquoe	LS	1	11,291	11,291	8.07
10 26 00	Corner Guards Subquote	LS	1	1,421	1,421	1.02
10 40 00	Fire Extinguishers	LS	1	3,634	3,634	2.60
21 00 00	Fire Protection	SF	1,399	0.00	0	0.00
22 00 00	Plumbing	LS	1	34,000	34,000	24.30
23 00 00	HVAC	LS	1	14,120	14,120	10.09
26 00 00	Electrical	LS	1	47,600	47,600	34.02
	Subtotal				452,400	323.37
	Permits, Bonds, Insurance	0.00%			0	0.00
	Contingency	2.00%			9,048	6.47
	Escalation or Other	0.00%			0	0.00
	Fee	3.50%			16,151	11.54
	Total				\$477,599	\$341.39

Jenkins High School
Savannah, Georgia
September 25, 2019

GMP Documents



Baseball Facilities
5,772 SF

Item	Description	Unit	Quantity	Unit Price	Cost	Cost/SF
01 00 00	General Requirements	6.62%			61,985	10.74
33 00 00	Storm Drainage	LS	1	10,740	10,740	1.86
32 31 00	Chain Link Fencing	LS	1	95,945	95,945	16.62
32 31 00	30' Chain Link Backstop	LF	104	0.00	0	0.00
32 13 00	Mow Strip	LF	1,260	0.00	0	0.00
32 90 00	Field Turf, Irrigation & Dirt	LS	1	326,390	326,390	56.55
32 13 00	Sidewalk / Bleacher Pad	SF	4,978	0.00	0	0.00
32 13 00	Dugout Pad	SF	793	0.00	0	0.00
06 10 00	Wood Framing	SF	800	0.00	0	0.00
07 50 00	EPDM Roofing	SF	800	0.00	0	0.00
32 13 00	Baseball Field Equipment	LS	1	87,328	87,328	15.13
11 65 00	Scoring Table	EA	1	0.00	0	0.00
12 66 00	Bleacher	EA	2	12,502	25,003	4.33
33 70 00	Electronics - Baseball	LS	1	0.00	0	0.00
33 70 00	Field Lighting	LS	1	278,880	278,880	48.32
	Subtotal				886,271	153.55
	Permits, Bonds, Insurance	0.00%			0	0.00
	Contingency	2.00%			17,725	3.07
	Escalation or Other	0.00%			0	0.00
	Fee	3.50%			31,640	5.48
	Total				\$935,637	\$162.10

Jenkins High School
Savannah, Georgia
September 25, 2019

GMP Documents



Softball Facilities
43,416 SF

Item	Description	Unit	Quantity	Unit Price	Cost	Cost/SF
01 00 00	General Requirements	6.62%			36,725	0.85
33 00 00	Storm Drainage	LS	1	19,160	19,160	0.44
32 31 00	Chain Link Fencing	LS	1	82,671	82,671	1.90
32 31 00	30' Chain Link Backstop	LF	76	0.00	0	0.00
32 13 00	Mow Strip	LF	806	0.00	0	0.00
32 90 00	Field Turf, Irrigation & Dirt	SF	40,379	2.96	119,530	2.75
32 13 00	Sidewalk / Bleacher Pad	SF	2,410	0.00	0	0.00
32 13 00	Dugout Pad	SF	627	0.00	0	0.00
06 10 00	Wood Framing	SF	640	0.00	0	0.00
07 50 00	EPDM Roofing	SF	640	0.00	0	0.00
32 13 00	Softball Field Equipment	LS	1	56,088	56,088	1.29
11 65 00	Scoring Table	EA	1	0.00	0	0.00
12 66 00	Bleacher	EA	2	12,502	25,003	0.58
33 70 00	Electronics - Softball	LS	1	0.00	0	0.00
33 70 00	Field Lighting	LS	1	185,920	185,920	4.28
	Subtotal				525,097	12.09
	Permits, Bonds, Insurance	0.00%			0	0.00
	Contingency	2.00%			10,502	0.24
	Escalation or Other	0.00%			0	0.00
	Fee	3.50%			18,746	0.43
	Total				\$554,345	\$12.77

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GMP Documents



Tennis Facilities
13,479 SF

<i>Item</i>	<i>Description</i>	<i>Unit</i>	<i>Quantity</i>	<i>Unit Price</i>	<i>Cost</i>	<i>Cost/SF</i>
01 00 00	General Requirements	6.62%			17,175	1.27
33 00 00	Storm Drainage	LS	1	8,683	8,683	0.64
32 31 00	Chain Link Fencing	LS	1	30,053	30,053	2.23
32 13 00	Court Surfacing	SF	13,479	14.07	189,656	14.07
11 65 00	Tennis Court Equipment	LS	1	0.00	0	0.00
	Subtotal				245,567	18.22
	Permits, Bonds, Insurance	0.00%			0	0.00
	Contingency	2.00%			4,911	0.36
	Escalation or Other	0.00%			0	0.00
	Fee	3.50%			8,767	0.65
	Total				\$259,245	\$19.23

Jenkins High School
Savannah, Georgia
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GMP Documents



Track & Football Facilities
112,858 SF

Item	Description	Unit	Quantity	Unit Price	Cost	Cost/SF
01 00 00	General Requirements	6.62%			95,434	0.85
33 00 00	Storm Drainage	LS	1	0.00	0	0.00
03 32 00	Bleacher Foundations	SF	2,400	0.00	0	0.00
32 31 00	Chain Link Fencing	LS	1	30,413	30,413	0.27
32 90 00	Field Turf, Irrigation & Dirt	SF	106,053	2.14	227,080	2.01
32 13 00	Sidewalks	SF	6,804	0.00	0	0.00
32 13 00	Football Equipment	LS	1	18,965	18,965	0.17
11 65 00	Discuss Equipment	LS	1	0.00	0	0.00
11 65 00	Shot Put Equipment	LS	1	0.00	0	0.00
11 65 00	Long/Triple Jump Equipment	LS	1	0.00	0	0.00
11 65 00	Pole Vault Equipment	LS	1	0.00	0	0.00
11 65 00	High Jump Equipment	LS	1	0.00	0	0.00
12 66 00	Football Bleachers	LS	1	141,592	141,592	1.25
12 66 00	Press Box	LS	256	0.00	0	0.00
32 13 00	Track Surfacing	LS	1	851,043	851,043	7.54
33 70 00	Electronics - Football	LS	1	0.00	0	0.00
33 70 00	Field Lighting	LS	0	417,300	0	0.00
	Subtotal				1,364,527	12.09
	Permits, Bonds, Insurance	0.00%			0	0.00
	Contingency	2.00%			27,291	0.24
	Escalation or Other	0.00%			0	0.00
	Fee	3.50%			48,714	0.43
	Total				\$1,440,531	\$12.76



Clarifications & Assumptions

**Jenkins High School
Savannah, Georgia
September 25, 2019**

General Project Information

Our pricing is based on the following:

1. Design Development Documents provided by HGB (Please refer to the attached List of Drawings and Specifications, and RFI answers #1-17, 18-35, 35, 37, 38 and 40.
2. Our pricing excludes tariffs, import and export duties and similar charges not in effect on the date of this Agreement. Owner is responsible for and shall issue a change order for increased costs due to such new or increased tariffs, duties and similar charges.
3. Submittals, material procurement, and schedule, to be submitted, delivered, and organized according to in a sequence tied to the batch plans as are provided as an exhibit to the GMP.

Insurance, Permits, and Fees

Our pricing includes the following:

1. Sales tax at 7%.
2. Construction Contingency at 2%.
3. Building Permit and Plan Review Fees.
4. Builder's Risk Insurance.
5. CM's General Liability and Workmen's Compensation Insurance.
6. CM's Performance and Payment Bonds.

Our pricing excludes the following:

1. Escalation.
2. Design Contingency.
3. Site permit fees.
4. Impact/Tap/Meter/Development fees.
5. Construction materials testing and special inspections.
6. NPDES storm water monitoring, testing, and/or reporting.
7. Roof and wall bond.

8. Jobsite Security

SITWORK

Our pricing includes the following:

1. Receiving the building pad subgrade at -8" from slab elevation (+/- 0.10").
2. Receiving the ballfields at subgrade elevation.
3. 114,000 SF of roofing felt to be removed per the environmental report.
4. \$10,000 Allowance for Site Furniture.
5. Allowance of \$600,000 for landscaping/irrigation.
6. Assuming the remaining excavated dirt and stockpiled dirt, from Phase I is suitable for fill on site.
7. Rough Order of Magnitude pricing of \$129,369 for the City of Savannah's comments for sitework. Pricing can be finalized once documents are provided.

Our pricing excludes the following:

1. Phase 1 sitework.
2. Densification of the building pad subgrade with a vibratory roller and proof-roll per the Geotechnical Report. It is assumed this is to be performed by the Phase I sitework contractor.
3. Adjacent property structure surveys, per the Geotechnical Report. It is assumed this is to be performed by the Owner's testing agency.
4. Removal and/or replacement of rock, muck, wet, or unsuitable soils.
5. Site lighting and light pole bases.
6. Trash Compactor.
7. Removal of any playground equipment/site furnishings to be salvaged.
8. Import topsoil at planted areas.

ATHLETIC FACILITIES

Our pricing includes the following:

1. Site athletic equipment, bleachers, track & baseball field houses, sidewalks, court and track surfacing, backstops with dugouts, ballfield fencing, field surfaces (including sod), and lighting for the baseball and softball fields only.
2. All Aluminum angle frame bleachers for Softball and Baseball fields.
 - a. Two (2) per field, four (4) total.
 - b. Five (5) rows, 21' long.
 - c. 60" Vertical Aisles.
2. Home stands for football/track field by Dant Clayton. Excludes away stands.
 - a. Aluminum bolted frame bleachers 8 rows x 121'-6" long.
 - b. Front walkway elevated 40" above grade; 12" rise / 24" tread.
 - c. Nominal 2x10 seats; welded deck tread system with powder coated interlocking riser.
 - d. Four 54" vertical aisles; contrasting nose markers; and handrails.
 - e. Two rails side & rear; All with black vinyl chain link fencing.

Clarifications & Assumptions
Jenkins High School
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- f. Cut-outs along first two rows to accommodate wheelchair spaces.
- g. Ramp and stair off one end of stand; ramp off opposite end.

Our pricing excludes the following:

- 1. Press box
- 2. Scoreboards
- 3. Ballfield lighting for the track & football field.
- 4. Synthetic turf.
- 5. Athletic field markings.

BUILDING

Structure

Our price includes the following:

- 1. Class B finish at all exposed concrete work.
- 2. Earth forming of all concrete foundations.
- 3. 3000 psi normal weight concrete over metal deck at all elevated Level 2 slabs.
- 4. AESS Category 3 at the front canopy only
- 5. Shop Fabricated Pipe and Tube Railings ilo Manufactured

Our price excludes the following:

- 1. Haul off earth spoils from foundation excavation.
- 2. Special Inspection Testing – to be done by the Owner's 3rd party.
- 3. Deep foundations.
- 4. Ground improvements.
- 5. AESS Steel (Category 3 AESS included at front canopy *only*)
- 6. Special Structural Inspection – to be done by Owner's 3rd party.

Enclosure

Our pricing includes the following:

- 1. Brick veneer has been priced to assume a Cherokee Utility size Georgian Series Brick.

Metal Truss

Our pricing includes the following:

- 1. United Structures truss system in the track field house and in the baseball field house.

Rough Carpentry

Our pricing includes the following:

1. Roof blocking, parapet blocking, and interior wall blocking.

Finish Carpentry

Our pricing includes the following:

1. Teacher wardrobes are included in each typical classroom except for computer labs, business labs and science labs.
2. ½” thick solid surface countertops in all group restrooms with 1-½” nosing and 4” apron and Wilsonart ADA oval vanity bowls.
3. Spray topcoat finish on reclaimed wood accent panels.
4. Stained maple plywood panel, stained maple base and nosing at stage front
5. Stained maple stair treads and risers at the auditorium stage.
6. LG Viatera Lava Ice 3cm thick quartz countertops are included at the following room numbers: 1203, 1211, 1221, 1225, 1723, 1724, 1725, 1323, 1332.2, 1340.3, 1415, 1707, 1719, 1720, 1328.4, 1330.4.
7. Gold Glitz by Wilsonart solid surface countertops at all teacher workrooms and casework areas without plumbing (1321, 1312, 1312.2, 1314, 1314.2, 1303.1, 1802, 1803, 1403, 2347, 2348, 2324, 2322, 2316, 2314, 2201, 2203, 1422, 2323).

Roofing and Sheet Metal

Our pricing includes the following:

1. Lightweight insulating concrete with a minimum R-value of 20.
2. Roof deck beneath lightweight insulating concrete as 28 GA vented metal deck.
3. Standing seam metal roof has been priced from manufacturer’s standard range of colors.
4. Sheet metal coping (colors to be selected from manufacturer’s standard colors).

Thermal and Moisture Protection

Our pricing includes the following:

1. Bituminous Dampproofing behind all non-EIFS Substrates, and Fluid Applied Air Barrier behind EIFS.

Doors and Hardware

Our pricing includes the following:

1. 462 EA 3-sided HM frames
2. 38 EA borrowed lite frames
3. 98 EA hollow metal doors
4. 497 EA 7’ wood doors
5. 595 EA hardware sets
6. 2 Key Cabinets
7. 3 Knox boxes
8. Card readers shall be door mounted

Clarifications & Assumptions
Jenkins High School
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9. 11 EA non-fire rated overhead doors electronically operated.
10. 4 EA 3-hour fire-rated electronically operated overhead doors.
11. 6 EA Overhead coiling doors at field houses

Our pricing excludes the following:

1. Interior aluminum/glass doors.
2. Elevator card readers.
3. Voiding of the construction keying.

Glass and Glazing

Our pricing includes the following:

1. All perimeter sealants shall be selected from manufacturer's standard colors.
2. Impact resistant glazing storefront / curtain wall systems.

Our pricing excludes the following:

1. Fire protection rated glazing (none shown)

Stone and Tile

Our pricing includes the following:

1. Ceramic floor and wall tile at the track and baseball fieldhouses.
2. 7'-0" high ceramic wall tile at bathroom wet walls and 4'-0" high ceramic wall tile at all other bathroom walls.
3. Mud set installed at all shower floors.
4. Waterproofing at showers only.

Ceilings and Acoustic

Our pricing includes the following:

1. Metal stud and gypsum ceiling ovation panels in auditorium.

Flooring

Our pricing includes the following:

1. Robbins Bio Cushion Classic wood athletic flooring at gym.
2. Precast terrazzo units at the bench seating and facing.

Our pricing excludes the following:

1. LVT.

Painting

Clarifications & Assumptions
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Our pricing includes the following:

1. Dryfall system at exposed structure and deck in auditorium and gym. Auditorium to be painted black. Gym color is to be determined.
2. 2 coats of SW Tile-Clad epoxy black paint at the stage flooring and nosing.

Specialties

Our pricing includes the following:

1. Interior Panel Signage manufactured by Spring Moon Signs and Design.
2. Led Monument Sign \$30,000 allowance.
3. 1 Aluminum flagpole.

Aluminum Walkway Covers

1. Approximately 3681 sf of standard column supported pre-engineered aluminum walkway cover.
2. Approximately 10,145 sf of column supported cantilevered walkway cover.
3. Approximately 2,750 sf of hanger supported pre-engineered aluminum doorway canopy.
4. 2-coat Kynar finish from standard color selection.

Equipment and Furnishings

Our pricing includes the following:

1. Residential appliances per RFI 13 as follows:
 - a. 2 EA washer/dryer set
 - b. 10 EA dishwasher
 - c. 4 EA range
 - d. 4 EA range hood
 - e. 11 EA refrigerator
 - f. 1 EA Hoshizak Ice Maker with 300lb ice storage
2. Gym scoreboard, basketball goals, wall padding, & volleyball equipment.
3. 5,151 SF of mini blinds at exterior windows.
4. 530 EA fixed seats at auditorium by Inorca.
5. Fixed and motorized bleachers at gymnasium by Kodiak.
6. Molded sinks @ lab casework with 1" top surface
7. Stationary Demonstration Desk @ Labs

Our pricing excludes the following:

1. Indoor and Outdoor scoreboards.
2. Manual or motorized windows shades.
3. Gymnasium Curtains.
4. Audio / Visual Equipment (except that included in the Electronic Production System).
5. Furniture.
6. Media Center furnishings.
7. Synergy Sinks

Clarifications & Assumptions
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8. Undercounter dishwashers at the labs
9. Operable (infinity) desks at the labs

Line Item 46 – Elevators

Our pricing includes the following:

1. 1 EA 5,000# elevator at 125 fpm.
2. Laminate and Powder coat selections to be made from the standard options.

Fire Protection

Our pricing excludes the following:

1. Seismic bracing.
2. Fire Pump

Plumbing

Our pricing excludes the following:

1. Seismic bracing.
2. Solar water heating.

HVAC

Our pricing excludes the following:

1. Seismic bracing.
2. Kiln (by owner).
3. Salvage of Freon from existing HVAC units to be demolished

Electrical

Our pricing includes the following:

1. Fire alarm.
2. Intercom/voice reinforcement systems.
3. MC cable where permissible by Code.
4. Emergency generator.
5. Electronic production system at Auditorium and Gymnasium (see Scope Options).
6. Photo-voltaic panels.
7. Bi-directional distribution amplifier system.
8. Installation of owner-furnished lighting fixtures. Fixtures, flange kits, whips, and emergency ballasts provided by owner.

Our pricing excludes the following:

1. Power/Utility company charges (demolition, relocation, new utilities, transformers, etc...).

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2. Utility primary service (by GA Power)



Jenkins HS
Scope Options Log
September 25, 2019

JE Dunn Construction Company would like to offer the following scope modification suggestions for your consideration. Before incorporating these suggestions into the project, they should be reviewed and approved by the design team and the Owner for aesthetics, function, fit and code compliance.

Item	Date Submitted	Description	Cost Impact	Accepted / Rejected	Amount Accepted	Amount Rejected	Amount Pending
C.1a	09/25/19	Delete Ornamental Fence foundations, masonry, and fencing (see A0.01 and A3.21)	(205,829)	Rejected	0	(205,829)	0
C.1b	09/25/19	Aluminum "Ameristar" type fence at Ornamental Fence ilo galvanized steel	(10,809)	Rejected	0	(10,809)	0
C.1c	09/25/19	Delete cast stone at monumental sign and ornamental fence, replace with brick caps	(4,960)	Rejected	0	(4,960)	0
C.2	09/25/19	Delete concrete sidewalk with brick paver border (see Civil sheet 19)	(71,410)	Rejected	0	(71,410)	0
C.3	09/25/19	Delete field lighting at Baseball and Softball (GA Power)	(481,068)	Accepted	(481,068)	0	0
C.4	09/25/19	Add press box at Track & Football (8' x 18')	163,368	Rejected	0	163,368	0
C.5	09/25/19	Synthetic turf ilo of Natural turf at Football Field	494,191	Pending	0	0	494,191
C.6	09/25/19	Remove Track Field House	(830,033)	Rejected	0	(830,033)	0
C.7	09/25/19	Remove Baseball Field House	(477,599)	Rejected	0	(477,599)	0
C.8	09/25/19	Remove Baseball field	(935,637)	Rejected	0	(935,637)	0
C.9	09/25/19	Remove Softball field	(554,345)	Rejected	0	(554,345)	0
C.10	09/25/19	Remove Tennis courts	(259,245)	Rejected	0	(259,245)	0
C.11	09/25/19	Remove Track / Football facilities	(1,440,531)	Rejected	0	(1,440,531)	0
C.12	09/25/19	Field Houses: Stucco, Flat Roof, Exposed Ceilings	(172,112)	Accepted	(172,112)	0	0
C.13	09/25/19	Galvanized steel fence ilo black vinyl fencing	(58,870)	Rejected	0	(58,870)	0
C.14	09/25/19	Utilize Outdoor Aluminum ilo Dan Clayton for bleacher construction	(86,814)	Pending	0	0	(86,814)
	09/25/19			Pending	0	0	
A.1	09/25/19	Delete tile floors and walls at baseball and track field houses. Replace with sealed concrete and epoxy paint.	(28,008)	Accepted	(28,008)	0	0
A.2	09/25/19	Remove skylight and replace with flat roof, typical	(39,697)	Rejected	0	(39,697)	0
A.3	09/25/19	Remove brick at back canopy columns (see A3.20)	(114,482)	Pending	0	0	(114,482)
A.4	09/25/19	Auditorium seating FF&E	(147,374)	Rejected	0	(147,374)	0
A.5	09/25/19	Delete Terrazzo and replace with VCT	(267,265)	Rejected	0	(267,265)	0
A.6	09/25/19	Canopy Finish: baked enamel finish ilo Kynar finish	(74,564)	Accepted	(74,564)	0	0
A.7	09/25/19	Non-impact rated storefront ilo of impact rated	(189,261)	Pending	0	0	(189,261)
A.8	09/25/19	Delete sunshades at storefront windows	(149,610)	Pending	0	0	(149,610)
A.9	09/25/19	Exposed ceiling and sealed concrete at shooting range	(4,644)	Accepted	(4,644)	0	0
A.10	09/25/19	Delete requirement for AESS steel	(14,980)	Pending	0	0	(14,980)
A.11	09/25/19	Delete the front entry canopy entirely	(427,539)	Rejected	0	(427,539)	0



Jenkins HS
Scope Options Log
September 25, 2019

JE Dunn Construction Company would like to offer the following scope modification suggestions for your consideration. Before incorporating these suggestions into the project, they should be reviewed and approved by the design team and the Owner for aesthetics, function, fit and code compliance.

Item	Date Submitted	Description	Cost Impact	Accepted / Rejected	Amount Accepted	Amount Rejected	Amount Pending
A.12	09/25/19	Delete perforated decorative metal at auditorium, replace with acoustical wall panels	(64,901)	Accepted	(64,901)	0	0
A.13	09/25/19	Add ceiling collage - Allowance	11,023	Pending	0	0	11,023
A.14	09/25/19	Add Install of Lobby Feature Wall - Allowance	5,511	Pending	0	0	\$5,511
A.15	09/25/19	Add Vinyl Wall Coverings at Gym - Allowance	11,023	Pending	0	0	\$11,023
A.16	09/25/19	Omit operable panel partition at Serving	(293,862)	Accepted	(293,862)	0	0
A.17	09/25/19	Replace BOH rooms with sealed concrete and exposed ceilings	TBD	Pending	0	0	TBD
A.18	09/25/19	Delete quartz tops and replace with solid surface tops	(11,126)	Accepted	(11,126)	0	0
A.19	09/25/19	Standard VCT ilo diamond 10 finish	(110,814)	Accepted	(110,814)	0	0
A.20	09/25/19	Utililize Mapei Flexcolor CQ grout ilo epoxy grout at tile (except at kitchen)	(50,066)	Accepted	(50,066)	0	0
	09/25/19			Pending	0	0	
M.1	09/25/19	Delete air compressor and piping at Engineering Labs	(36,172)	Rejected	0	(36,172)	0
	09/25/19			Pending	0	0	
E.1	09/25/19	Omit EPS Scope of Work: Integrated production system at Auditorium & Gymnasium (A/V)	(531,466)	Rejected	0	(531,466)	0
E.2	09/25/19	Delete decorative street lights at front walk (Fixture S1)	(48,710)	Rejected	0	(48,710)	0
E.3	09/25/19	Delete photovoltaic system at roof	(89,284)	Rejected	0	(89,284)	0
	09/25/19			Pending	0	0	
			GRAND TOTAL:		(\$1,291,165)	(\$6,273,406)	(\$33,399)



**Jenkins High School
GMP PRICING
Subcontractor Participation Log**

	CONFIRMED BIDDING?	BID \$	RESPONSIVE?	PLUGGED \$	LOCAL \$	M/WBE \$	COMMENTS
ABATEMENT AND DEMOLITION							
• Abate and Insulate							
• American Abatement & Environmental Services							
• B&B Demolition	✓	\$1,007,350			✓	✓	
• Clifton Construction Inc.	✓						
• Coastal Grading & Rental, Inc.							
• D.H. Griffin Wrecking Company, Inc.	✓	\$769,100			✓		
• Earth Services and Abatement							
• Envirological Engineering	✓	\$720,132	✓		✓	✓	
• Eady Contracting	✓	\$347,110	✓	\$347,110	\$347,110	\$347,110	
• Eastern	✓	\$1,056,731	✓		✓		
• Green Circle Demolition	✓	\$929,750	✓				
• JW Oliver	✓	\$767,400	✓		✓		
• Landmark Environmental & Demolition	✓						
• Morgan Corporation							
• Savannah Abatement	✓	\$275,422	✓	\$275,422	\$275,422	\$275,422	
• Tristar of America, LLC	✓						
SITework							
• A. D. Williams Construction							
• C.A. Murren							
• Cleland Construction							
• Clifton Construction Inc.	✓	\$5,108,974	✓		✓	✓	
• Coastal Grading & Rental, Inc.							
• Division II Contracting, LLC							
• Eagle Excavation, Inc.							
• Eastern Excavating Company, Inc.	✓	\$5,244,096	✓		✓		
• EOM Construction	✓	\$5,317,668	✓		✓		
• Griffin Contracting, Inc.							
• JW Oliver	✓	\$5,066,522	✓	\$5,066,522	\$1,112,139	\$1,112,139	
• Landmark Construction							
• McLendon Enterprises, Inc.							
• Morgan Corporation							
• PT Construction							
• R.B. Baker Construction							
• William Henry Trucking, LLC	✓						
• Yates Paving	✓						
FENCING							
• Central Fence Co., Inc.	✓						
• Graybar							
• Maner Building Supply	✓	\$364,379	✓	\$364,379	\$0	\$0	
• Robert Bates Co.							
• Savannah Fence & Entry Systems	✓	\$655,561	✓				
• Shaw Manufacturing	✓						
• Troyer's Specialty Fence	✓						
Athletic Equipment and Surfacing							
• Deluxe Athletics	✓	\$1,203,080	✓	\$1,203,080	\$0	\$0	
• Medallion Athletic Products	✓	\$1,223,047	✓				
• Premier Surface Solutions	✓	\$1,232,409	✓				
• Sportsfield	✓						
• Tennico of Columbia	✓						
• Covington Flooring Company							
LANDSCAPING							
• Turf Services Unlimited	✓	\$1,293,052			✓		
• The Greenery	✓	\$1,304,101					
• Madallion	✓	\$1,646,995					
• Furst Landscaping	✓	\$1,573,044					
• Premier Surface Solutions	✓						
• ELP	✓						
• Hester & Zipperer	✓						
• Southern Palmetto	✓	\$1,273,000		\$1,273,000	\$0	\$0	
• Nelson Group	✓	\$1,273,000			✓		
• Tidewater	✓	\$1,273,000			✓	✓	MountainShore is MWBE
CONCRETE							
• Beech Concrete	✓	\$2,571,815	✓				
• C&C Concrete	✓						
• Cooper River Concrete							
• Donley Concrete							
• Forrest Concrete	✓						
• Greater Georgia Concrete	✓						

• Landmark Construction							
• Martin Concrete							
• South Concrete	✓						
• Cornerstone Concrete	✓	\$2,476,445	✓				
• RJ Hall Concrete	✓	\$2,640,407	✓		✓	✓	
• JE Dunn Self Perform	✓	\$2,461,147	✓	\$2,461,147	\$2,461,147	\$153,819	
• Wayne Brothers							
UNIT MASONRY ASSEMBLIES / CAST STONE							
• Action Masonry Construction							
• Architectural Tile & Marble, Inc.							
• B & M Masonry	✓	\$7,458,430					
• Bibler Masonry Contractors, Inc.							
• Brix-Con							
• Unlimited Masonry							
• BBA MCI							
• Caraway ABC Contractors, Inc.							
• CB Johnson Construction & Masonry							
• Charles Lane Construction Company							
• Cornerstone Masonry, Inc.	✓	\$6,896,925	✓	\$6,896,925	\$6,896,925	\$1,034,539	
• Economy Masonry							
• Eady Construction							
• G.M.A. Masonry							
• Glover's Masonry							
• KB Masonry							
• Pyramid Masonry Contractors, Inc.							
• R J Hall Construction, Inc.							
• Rouillard Concrete Construction							
• S & W Masonry Contractors, Inc.	✓	\$6,958,817	✓				
STRUCTURAL / MISCELLANEOUS STEEL							
• Allstate Steel Company, Inc.	✓	\$3,981,879	✓				
• Boykin Steel & Crane, Inc.							
• CM Steel, Inc.							
• Cives Steel Company							
• Clark & Sons, Inc.							
• Clark Iron Works							
• Dothan Steel Fabricators							
• E&H Steel Corporation							
• FabArc Supply, Inc.							
• Fabco Metal Products	✓	\$3,917,577	✓				
• GMF Steel Group							
• ICM Georgia, Inc.							
• Jonquil Steel, Inc.							
• L&D Steel USA							
• MacAljon	✓						
• Macuch Steel Products, Inc.							
• Mastersteel							
• Ogeechee Steel, Inc.							
• Omega Steel							
• Qualico Steel Company, Inc.							
• RAI Fabricators							
• Schuff Steel Atlantic							
• Shaw Manufacturing							
• Smith Iron Works	✓						
• South Central Steel	✓						
• Steel Erectors, Inc.							
• SteelFab, Inc.	✓	\$3,880,850	✓	\$3,880,850	\$0	\$0	
• Tate Fabricating Company							
• Tate Steel Inc.							
• Whitley Steel							
METAL TRUSS							
• Clark Dietrich Company							
• L&W Supply							
• Lamp Metal Trusses, Inc.							
• Morse Manufacturing	✓	\$0					
• Super Stud Building Products							
• Truss Link, Inc.	✓	\$163,780	✓				
• United Structures	✓	\$119,990	✓	\$119,990	0	\$0	
MILLWORK							
• Adams Group							
• Atlanta Commercial Millwork							
• Augusta Sash and Door							
• Bridges Wood Products, Inc.	✓	\$561,781	✓		✓		
• Brochsteins, Inc.							
• Charleston Woodworks, Inc.							
• Coastal Millworks of Savannah, Inc.							
• Craftsman By Design							
• David Mitchell & Associates, Inc.	✓	\$770,201	✓				
• Design-Tex Cabinetry, Inc.	✓	\$810,733	✓				

• Excel Millwork & Moulding, Inc.							
• Institutional Products, Inc							
• Cabinets by Kinsey, Inc							
• Lyndan Inc.							
• Mark Products of Georgia							
• Mortensen Woodwork, Inc.							
• Nycom, Inc.							
• RWP, Inc.	✓	\$0					
• Tate Ornamental Inc.							
• The Barfield Group	✓	\$539,980	✓				
• Webb Construction, Inc.							
• Williamson Millworks, Inc.	✓	\$531,815	✓	\$531,815	\$531,815	\$0	
WATERPROOFING, DAMPPROOFING, CAULKING							
• ABG Caulking Contractors, Inc.							
• Alpha Insulation & Waterproofing Company	✓						
• Barrier South, LLC	✓	\$655,778	✓	\$655,778	\$0	0	
• E&D Contracting Services							
• EnergyOne America							
• Merit Professional Coatings							
• Metro Waterproofing, Inc.	✓						
• Palmetto Waterproofing, LLC							
• R & D Caulking, Inc.							
• Southeast Restoration & Fire							
• Strickland Waterproofing Co, Inc.	✓	\$678,487	✓				
• TCM Waterproofing, LLC	✓	\$700,511	✓				
• Waterproofing Specialists, Inc.							
STUCCO / EIFS							
• Adams Tile and Stucco							
• Anchor Restoration Contractors	✓	\$238,572	✓	\$238,572	\$0	\$0	
• Colby Enterprises	✓	\$370,510	✓				
• Dan J. Sheehan Company	✓	\$244,724	✓				
• Mid South Interiors							
• Premier Exteriors	✓						
• Southern Wall Systems							
FIREPROOFING							
• Action Spray On Systems	✓	\$399,486	✓	\$399,486	\$0	\$0	
• Alpha Insulation and Waterproofing Company							
• Century Contracting							
• Chambless Construction Specialties	✓	\$419,500	✓				
• EVCON Services	✓						
• Kenpat USA	✓						
• LCR Contractors							
• Oaks Brothers							
• Platinum Coating	✓	\$784,288	✓				
• Southern Fireproofing Company							
• Triad Fireproofing							
• Warco Construction							
ROOFING							
• Beacon Contracting Company							
• Bone Dry Roofing Company							
• Bonitz Flooring Group, Inc	✓						
• Bonner Roofing							
• Crabapple Roofing Contractors, LLC	✓						
• Delta Metals, Inc.	✓	\$3,112,300	✓				
• Hawk Construction Company LLC							
• JCB Roofing, LLC							
• Metalcrafts, Inc.	✓	\$3,247,000	✓				
• Nations Roof							
• Roofing Professionals, Inc.	✓	\$2,969,896	✓	\$2,969,896	\$2,969,896	\$0	
• Southeastern Roofing Company							
• Southern roof and Wood Care Corp.	✓						
DOORS / FRAMES / HARDWARE (material & labor)							
• Advanced Door Systems, Inc.							
• American Door and Hardware							
• Contract Hardware							
• Cook & Boardman, Inc	✓	\$1,230,743					
• DH Pace	✓	\$1,324,039	✓				
• Divinity General Contractors							
• Doors, Frames, and Hardware, Inc.							
• HomeSouth Architectural							
• McCarthy, Inc	✓	\$1,072,750	✓	\$1,072,750	\$1,072,750	\$182,864	
• Savannah Architectural Supply							
• Taylor, Cotton, & Ridley, Inc.							
OVERHEAD DOORS							
• Advanced Door Systems, Inc.	✓	\$146,250	✓	\$146,250	\$146,250	\$0	
• Augusta Overhead Door Sales, Inc.							

• DH Pace							
• Overhead Door Company of Savannah	✓	\$142,800			✓		Not per spec
STOREFRONT / CURTAINWALL / GLASS & GLAZING							
• 1st Choice Glass	✓	\$1,087,303	✓				
• All American Glass							
• Atlanta Glass Systems							
• Countryside Glass and Mirror							
• Dublin Glass and Window Co.							
• Glass Stream, Inc.							
• Glass Systems, Inc.	✓	\$1,127,442	✓				
• Hinesville Plate Glass & Mirror Co., Inc.							
• J & L Glass Company, Inc.	✓	\$1,077,944	✓	\$1,077,944	\$1,077,944	\$0	
• Liberty Glass Company							
• Morgan Window & Sales, Inc.							
• Tab Glass and Window Corporation							
SKYLIGHTS							
• Kistler McDougall Corporation	✓	\$73,100	✓	\$73,100	\$0	\$0	
• Logsdon & Associates	✓						
• Robert Bates Company							
• WS Neilson Compnay, Inc.	✓						
DRYWALL / ACT							
• Baker Building Services							
• Bonitz Flooring Group, Inc							
• Capitol Materials							
• Coastal Insulation & Interiors	✓	\$3,080,879	✓	\$3,080,879	\$3,080,879	\$0	
• Colby Enterprises, Inc	✓	\$3,189,882	✓		✓		
• Commercial Interiors	✓	\$3,099,137	✓			✓	
• CRC-M, Inc.							
• D & D Decorators							
• Drywall Services, Inc.							
• E. L. Thompson Associates, LLC							
• Eady Construction							
• Goodman							
• GSD Quality Construction							
• Hawk Construction Company LLC							
• Hendricks Interiors							
• Intile Painting & Drywall							
• Island Interior Contractor							
• J. L. Wallace							
• KCC Construction, LLC	✓	\$0					
• Marek Interior Systems, Inc.							
• Mid South Interiors & Exteriors, Inc.							
• Mulkey Enterprises, Inc.							
• Precision Walls, Inc.							
• SCD Inc	✓	\$3,578,343	✓				
• Southern Wall Systems							
• The Circle Group							
• Tiger Drywall							
HARD TILE							
• Adams Tile & Stucco							
• Adams Tile & Terrazzo, Inc.							
• Architectural Tile & Marble, Inc.							
• Atlanta Commercial Flooring							
• Bonitz Flooring Group, Inc							
• C. C. Owen Tile Company, Inc.							
• Culver Rug Company, Inc.							
• Dan J. Sheehan Company, Inc.	✓	\$797,121	✓	\$797,121	\$797,121	\$0	
• David Allen Company, Inc.							
• DMA & Assocaites, Inc.							
• Doyle Dickerson Terrazzo							
• Eckards Flooring Design Center							
• Flooring Solutions Inc.							
• Hawk Construction Company LLC							
• Jenkins Brick Company							
• Master Craft Flooring	✓	\$0					
• McWaters							
• Phillips Flooring Center							
• Premier Contract Carpet	✓	\$820,147					
• Spectra Contract Flooring	✓	\$921,614	✓				
• Thomas Carpets, Inc.							
• Williams Tile & Marble Company							
SYNTHETIC ATHLETIC FLOORING							
• Architectural Tile & Marble, Inc.							
• CBA Sports	✓	\$41,160	✓	\$41,160	\$0	\$0	
• Covington Flooring Company, Inc.	✓	\$43,700	✓				
• Dynamic Sports Construction							
• Flooring Solutions Inc.							

• Knight Hardwood Flooring, Inc.							
• Premier Contract Carpet							
• Southern Flooring, Inc.	✓	\$47,109	✓				
WOOD ATHLETIC FLOORING							
• Architectural Tile & Marble, Inc.							
• CBA Sports	✓	\$188,724	✓				
• Covington Flooring Company, Inc.	✓	\$149,620	✓	\$149,620	0	\$0	
• Dynamic Sports Construction							
• Flooring Solutions Inc.							
• Knight Hardwood Flooring, Inc.	✓	\$206,977	✓				
• Play On Courts	✓	\$179,645	✓				
• Premier Contract Carpet							
• Spectra Contract Flooring							
CARPET AND RESILIENT FLOORING							
• Advanced Flooring Inc.							
• Advanced Surfaces Corp.							
• Architectural Tile & Marble, Inc.							
• Atlanta Commercial Flooring							
• Bonitz Flooring Group, Inc							
• CBA Sports							
• Covington Flooring Company, Inc.							
• Culver Rug Company, Inc.							
• DMA & Assocaites, Inc.							
• Dynamic Sports Construction							
• Eckards Flooring Design Center							
• Flooring Solutions Inc.							
• Grahams Floors							
• Hawk Construction Company LLC							
• Master Craft Flooring	✓	\$0					
• McWaters							
• Merit Commercial Flooring	✓	\$740,350	✓				
• Phillips Flooring Center	✓	\$722,778	✓				
• Southern Flooring, Inc.							
• Spectra Contract Flooring	✓	\$717,903	✓	\$717,903	\$0	\$0	
• Terry's Contract Flooring	✓	\$806,314	✓				
• Thomas Carpets, Inc.							
TERRAZZO							
• Adams Tile and Terrazzo, Inc.	✓	\$324,925	✓				
• C. C. Owen Tile Company, Inc.							
• David Allen Company, Inc.	✓	\$294,052	✓				
• Doyle Dickerson Terrazzo	✓	\$293,170	✓	\$293,170	\$0	\$0	
• Terrazzo							
• Williams Tile & Marble Company	✓	\$478,380	✓				
PAINTING							
• Baker Painting & Contracting	✓	\$469,007	✓	\$469,007	\$469,007	\$0	
• Coastal Insulation & Interiors							
• Colby Enterprises, Inc							
• Commercial Interiors	✓	\$478,437	✓			✓	
• D & D Decorators							
• E & D Contracting Services, Inc.							
• Eady Construction							
• Goodman							
• Hawk Construction Company LLC							
• Intile Painting & Drywall							
• J. L. Wallace							
• Jackson Quality Painting							
• Merit Professional Coatings, Inc.							
• Mid South Interiors & Exteriors, Inc.							
• Miller Painting Company, Inc.	✓	\$576,419	✓		✓		
• Morris Painting							
• Painting Unlimited Contractors, Inc.							
• Quantum Coatings	✓	\$472,766	✓				
• Raymond Jennings							
• Terry's Contract Flooring							
• Tiger Drywall							
VISUAL DISPLAY BOARDS							
• Abaco, Inc.							
• Accessories Unlimited, Inc.	✓	\$81,956	✓				
• Construction Specialties, Inc.							
• Dale & Dale							
• DH Pace	✓	\$84,610	✓				
• DONCO, Inc.							
• Doors, Frames, and Hardware, Inc.							
• Image Makers Marketing							
• Joe Burton Company							
• Mason, Inc.							
• McCarthy, Inc.							

• Multi-Graphics Incorporated							
• New South Specialties							
• Office Services	✓						
• Restroom Stalls and All	✓	\$77,799	✓	\$77,799	\$0	\$0	
• Total Office Solutions, Inc.							
<u>SIGNAGE</u>							
• A-B Sign Systems	✓	\$130,689	✓				
• BFG Industries	✓						
• Hardman Signs	✓						
• Henry Graphics, Inc.	✓						
• Image Makers Marketing							
• Multi-Graphics Incorporated							
• Office Services							
• Option Signs							
• Restroom Stalls and All							
• Signature Signs							
• Spring Moon Signs & Designs, Inc.	✓	\$129,142	✓	\$129,142	\$0	\$0	
• StreamLine Global Industries, Inc.							
• Takeform	✓	\$72,490					Panel Signage only
<u>TOILET PARTITIONS AND ACCESSORIES</u>							
• Abaco, Inc							
• Accessories Unlimited, Inc.	✓	\$258,717	✓				
• B.A Hoft, Inc							
• Dale & Dale							
• DH Pace	✓	\$249,174	✓				
• DONCO, Inc.	✓						
• Florida Specialty Products							
• Image Makers Marketing							
• H2H Commercial							
• Holman, Inc.							
• Image Makers Marketing							
• Joe Burton Company							
• Maner Building Supply							
• McCarthy							
• New South Specialties							
• Office Services	✓						
• Restroom Stalls and All	✓	\$204,260	✓	\$204,260	\$0	\$0	
• Rutherford Company, Inc							
• Section 10 Inc.							
• Streamline Global Industries							
<u>Wall and Corner Guards</u>							
• Abaco, Inc.							
• Accessories Unlimited, Inc.	✓	\$15,200	✓	\$15,200	\$0	\$0	
• B.A. Hoft, Inc.							
• Dale and Dale							
• DONCO, Inc.	✓						
• Doors, Frames, and Hardware, Inc.							
• Florida Specialties							
• H2H Commercial							
• Image Makers Marketing							
• Joe Burton Company							
• McCarthy, Inc							
• New South Specialties							
• Office Services							
• Restroom Stalls and All	✓	\$17,477	✓				
• Rutherford Company, Inc							
• Streamline Global Industries, Inc.							
<u>FIRE PROTECTION SPECIALTIES</u>							
• Abaco, Inc.							
• Accessories Unlimited, Inc.	✓	\$38,643	✓				
• B.A. Hoft, Inc.							
• Dale and Dale							
• DONCO, Inc.	✓						
• Doors, Frames, and Hardware, Inc.							
• Florida Specialties							
• H2H Commercial							
• Image Makers Marketing							
• Joe Burton Company							
• McCarthy, Inc							
• New South Specialties							
• Office Services	✓						
• Restroom Stalls and All	✓	\$29,860	✓	\$29,860	\$0	\$0	
• Rutherford Company, Inc							
• Streamline Global Industries, Inc.							
<u>FLAGPOLES</u>							
• Abaco, Inc.							
• Accessories Unlimited, Inc.	✓	\$5,866	✓	\$5,866	\$0	\$0	Aluminum (not per spec)

• Florida Specialty Prodcuts							
• Image Makers Marketing							
• McCarthy, Inc.							
• New South Specialties							
• Office Services	✓						
• Restroom Stalls and All	✓	\$18,111.00	✓				Stainless Steel (per spec)
• Streamline Global Industries							
<u>ALUMINUM WALKWAY COVERS</u>							
• Atlanta Awning Company, Inc.							
• Coastal Canvas	✓	\$662,825	✓		✓	✓	
• Mitchell Metals, LLC	✓	\$520,961	✓	\$520,961	\$0	\$0	
• Peachtree Protective Covers	✓	\$527,676	✓				
• Pierre Construction Group, Inc.							
• Restroom Stalls and All							
• SECO Architectural Systems, Inc							
• Tate Ornamental Inc							
• Ventilated Awnings							
• W.S Nielson	✓						
• Walt Dittmer & Sons, Inc							
<u>METAL LOCKERS & SHELVING</u>							
• Abaco, Inc.							
• Accessories Unlimited, Inc.	✓	\$260,465	✓				
• Atlanta Bin & Shelving Corp.							
• Dale & Dale							
• DONCO, Inc.	✓						
• Florida Specialty Products							
• Georgia Institutional Furnishings	✓	\$127,710	✓	\$127,710	\$0	\$0	
• Georgia Specialty Equipment, LLC							
• H2H Commercial							
• Image Makers Marketing							
• Joe Burton Company							
• Mason, Inc.							
• McCarthy, Inc.							
• McDonald Enterprises, Inc.							
• New South Specialties							
• Office Specialties	✓						
• Restroom Stalls and All	✓						
• Section 10, Inc.							
• Streamline Global Industries, Inc.							
• Total Office Solutions, Inc.							
<u>COMMERCIAL LAUNDRY EQUIPMENT</u>							
• 123 Laundry Solutions							
BELCO							
Consolidated Laundry Equipment Inc.	✓	\$23,024	✓				
Division 11 Equipment Company							
• Dykes Food Service Solutions							
• Gulf States Laundry (Atlanta, Georgia)							
• Laundry Systems of the Carolinas							
• Manna Distributors, Inc.							
• Robinson Equipment Company							
• Southeastern Laundry Equipment Sales	✓	\$22,208	✓	\$22,208	\$0	\$0	
• Southern Automatic Machinery							
• T & L Equipment Sales Co., Inc.							
• TLC Equipment Company							
• Washburn Machinery, Inc.							
• Wholesale Commercial Laundry Equipment, Co.	✓	\$19,970	No				Not per spec
• Yankee Equipment							
<u>FOOD SERVICE EQUIPMENT</u>							
• Advanced Green & Cool Co2 Refrigeration, Inc.							
• All Things Restaurant, Inc.							
• America's Food Equipment							
• American Energy Restaurant Equipment Co.							
• American Foodservice Equipment Co.							
• American Walk-in Coolers							
• Amerikooler, Inc.							
• Bally Corporation							
• Baring Industries, Inc							
• Beltram Foodservice Group							
• Berlins Restaurant Supply'							
• Boelter Direct South							
• Bresco Birmingham Restaurant Supply							
• C. E. Holt Refrigeration, Inc.							
• Carolina Foodservice Solutions, Inc.							
• Carr & Company Equipment and Furnishings, LLC							
• Clark Food Service Equipment							
• Curtis Restaurant Supply & Equipment Co.							
• Dykes Food Service Solutions							
• East Bay Restaurant Supply							

• Eastern Food Equipment, Inc.							
• Edward Don & Company							
• Eleven Four Hundred, Inc	✓	\$653,470	✓				
• Food Services Supplies Co.							
• Foodservice & Restaurant Supply							
• Gardner & Benoit, Inc.							
• General Sales Company, Inc.							
• Great Lakes West Equipment							
• HMAK, LLC	✓	\$680,603	✓				
• Inman Foodservice Group							
• Jacobi-Lewis, Inc.							
• Johnson-Lancaster and Associates Inc.	✓	\$687,272	✓				
• Kiser Refrigeration							
• Manna Distributors, Inc.							
• Rapids Foodservice Contract & Design							
• Restaurant Equipment Co Of Savannah							
• Restaurant Solutions Inc.							
• Strategic Equipment and Supply Corporation							
• The Taylor Group							
• Thompson & Little, Inc.	✓	\$651,100	✓	\$651,100	\$0	\$651,100	
• TriMark Foodcraft							
• U.S. Cooler							
• U.S. Foodservice							
• Vick Wholesale, Inc.							
• Norvell Fixture & Equipment Co., Inc	✓	\$764,065	✓				
• Owens Equipment Company, Inc.							
• Savannah Restaurant Equipment							
• Strategic Equipment LLC	✓	\$754,104	✓				
<u>GRANDSTAND SEATING</u>							
• Dant Clayton	✓	\$191,598	✓	\$191,598	\$28,740	\$0	
• Outdoor Aluminum	✓	\$112,839	✓				No to Spec
• Georgia Specialty Equipment, LLC							
• Irwin Seating Company							
• Georgia Institutional Furnishings							
• Southeastern Surfaces & Equipment, Inc.							
<u>GYM EQUIPMENT</u>							
• Georgia Institutional Furnishings	✓	\$56,480	✓				
• Georgia Specialty Equipment, LLC	✓						
• In/Ex Systems, Inc.							
• McDonald Enterprises, Inc.							
• Play On Courts	✓	\$50,821	✓	\$50,821	\$0	\$0	
• Stewart Tennis	✓						
• Southeastern Surfaces & Equipment, Inc.	✓						
<u>WINDOW TREATMENTS</u>							
• Bartimaeus, Inc.	✓						
• Blind Ambitions							
• Blinds & Designs	✓	\$19,444	✓	\$19,444	\$0	\$0	
• Brooks & Brooks, Inc.							
• CDM Atlanta, Inc.	✓						
• Coastal Window Treatments, Inc.							
• Contract Windoware							
• Elrod's Custom Workroom, Inc.							
• Georgia Blind Company	✓	\$20,287	✓				
• Marietta Drapery & Window Coverings Co., Inc.	✓						
• Monroe Kut							
• Terry's Contract Flooring	✓						
<u>LAB EQUIPMENT & CASEWORK</u>							
• Adams Group							
• Bridges Wood Products, Inc.	✓						
• David Mitchell and Associates	✓						
• Design Tex Cabinetry, Inc.							
• Excel Millwork & Moulding, Inc.							
• Georgia Institutional Furnishings	✓						
• Georgia Specialty Equipment, LLC							
• Mark Products of Georgia							
• McDonald Enterprises, Inc.							
• Mortensen Woodwork, Inc.							
• Nycor, Inc.	✓	\$516,600					
• Sheldon Laboratory Casework and Equipment	✓	\$474,645	✓	\$474,645	\$0	\$0	
• The Barfield Group	✓						
• Wenger Corporation	✓						
<u>MUSIC STORAGE CASEWORK</u>							
• The Janson Industries	✓	\$105,282					
• Wenger Corporation	✓		✓	\$105,282			
<u>AUDIENCE SEATING</u>							
• Georgia Institutional Furnishings	✓	\$295,487	✓	\$295,487	\$0	\$0	

• Georgia Specialty Equipment, LLC	✓	\$323,017	✓				
• Southeastern Surfaces & Equipment, Inc.	✓	\$299,981	✓				
ELEVATORS							
• American Elevator							
• McDonough Elevator Sales and Rental							
• Mowrey Elevator Company							
• KONE Corporation							
• Otis Elevator Company	✓	\$89,000	✓	\$89,000	\$89,000	\$0	
• Schindler Elevator Corporation	✓	\$99,900	✓				
• ThyssenKrupp Elevator	✓	\$98,700	✓				
PLUMBING							
• Erickson Associates, Inc.							
• H.A. Sack Company, Inc. dba The Sack Company							
• Henry Plumbing Company							
• Hutson Plumbing Company							
• James L. Oates, III Enterprises, Inc.	✓	\$2,295,085					
• Mock Plumbing & Mechanical, Inc.	✓	\$2,215,720	✓	\$2,215,720	\$2,215,720	\$553,930	
• Morris Mechanical Inc.	✓						
HVAC							
• Boan Mechanical Construction, Inc.							
• Bolton Air LLC	✓	\$4,420,759			✓		
• Boris A/C & Refrigerations Services							
• Dyess Heating and Air, Inc.	✓						
• Erickson Associates, Inc.							
• H.A. Sack Company, Inc. dba The Sack Company							
• Mock Plumbing & Mechanical, Inc.	✓	\$4,357,280	✓	\$4,357,280	\$4,357,280	\$1,089,320	
• Southeastern Air Conditioning Co., Inc.							
FIRE PROTECTION							
• Allsouth Sprinkler Company							
• Allstar Fire Protection							
• Armstrong & Johnston Fire Protection							
• B&J Fire Protection, Inc.							
• Brunswick Sprinkler Company							
• Century Fire Protection, Inc.							
• Champion Fire Protection, Inc.	✓	\$593,931	✓	\$593,931	\$593,931	\$0	
• Georgia Automatic Sprinkler Co							
• International Fire Protection							
• Milton J. Wood Fire Protection							
• Palmetto Automatic Sprinkler							
• Premier Fire & Security, Inc.	✓	\$916,200					
• ProTech Fire, Inc.							
• Star Fire Protection	✓						
• VSC Fire and Security	✓	\$599,748					
ELECTRICAL							
• A & V Electric							
• Ace Electric, Inc.	✓	\$4,897,184	✓	\$4,897,184	\$0	\$734,577	
• Allstate Electrical, Inc.							
• Braddy Electric							
• C.S Hurd / Braddy Electric							
• Carolina Protective Services, LLC							
• H.A. Sack Company, Inc. dba The Sack Company	✓	\$5,977,079					
• OECI Corporation							
• Pace Electrical Contractors, Inc.							
• Power Design, Inc.							
• Rountree Electric, Inc.							
• StageFront Presentation Systems, Inc.	✓	\$482,154	✓	\$482,154	\$482,154		
• Vos Electric, Inc.	✓						
Total				\$50,192,820	\$29,005,230	\$6,134,820	
Percent of Total					58%	12%	

Jenkins High School

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E1.22	Lighting Plan - Media Center	8/20/2019	Permit Set
E1.23	Canopy Lighting Plan	8/20/2019	Permit Set
E1.24	Exterior Building Lighting Plan	8/20/2019	Permit Set
E2.11	Power Plan - Academic Wing	8/20/2019	Permit Set
E2.12	Power Plan - Administration Suite	8/20/2019	Permit Set
E2.13	Power Plan - Auditorium	8/20/2019	Permit Set
E2.14	Power Plan - Gymnasium	8/20/2019	Permit Set
E2.15	Power Plan - Locker	8/20/2019	Permit Set
E2.16	Power Plan - ROTC / Wrestling	8/20/2019	Permit Set
E2.17	Power Plan - Dining / Kitchen	8/20/2019	Permit Set
E2.18	Power Plan - Coastal Georgia Academy	8/20/2019	Permit Set
E2.21	Power Plan - Academic Wing	8/20/2019	Permit Set
E2.22	Power Plan - Media Center	8/20/2019	Permit Set
E3.11	Mechanical Power Plan - Academic Wing	8/20/2019	Permit Set
E3.12	Mechanical Power Plan - Administration Suite	8/20/2019	Permit Set

E3.13	Mechanical Power Plan - Auditorium	8/20/2019	Permit Set
E3.14	Mechanical Power Plan - Gymnasium	8/20/2019	Permit Set
E3.15	Mechanical Power Plan - Locker	8/20/2019	Permit Set
E3.16	Mechanical Power Plan - ROTC / Wrestling	8/20/2019	Permit Set
E3.17	Mechanical Power Plan - Dining / Kitchen	8/20/2019	Permit Set
E3.18	Mechanical Power Plan - Coastal Georgia Academy	8/20/2019	Permit Set
E3.21	Mechanical Power Plan - Academic Wing	8/20/2019	Permit Set
E3.22	Mechanical Power Plan - Media Center	8/20/2019	Permit Set
E3.23	Mechanical Power Plan - Roof	8/20/2019	Permit Set
E4.11	Fire Alarm Plan - Academic Wing	8/20/2019	Permit Set
E4.12	Fire Alarm Plan - Administration Suite	8/20/2019	Permit Set
E4.13	Fire Alarm Plan - Auditorium	8/20/2019	Permit Set
E4.14	Fire Alarm Plan - Gymnasium	8/20/2019	Permit Set
E4.15	Fire Alarm Plan - Locker	8/20/2019	Permit Set
E4.16	Fire Alarm Plan - ROTC / Wrestling	8/20/2019	Permit Set
E4.17	Fire Alarm Plan - Dining / Kitchen	8/20/2019	Permit Set
E4.18	Fire Alarm Plan - Coastal Georgia Academy	8/20/2019	Permit Set
E4.21	Fire Alarm Plan - Academic Wing	8/20/2019	Permit Set
E4.22	Fire Alarm Plan - Media Center	8/20/2019	Permit Set
E5.11	Enlarged Kitchen Plan	8/20/2019	Permit Set
E5.12	Enlarged Power Plans	8/20/2019	Permit Set
E5.13	Enlarged Power Plans	8/20/2019	Permit Set
E6.11	Power Riser Diagram	8/20/2019	Permit Set
E6.12	Power Riser Details	8/20/2019	Permit Set
E6.20	Emergency Power Systems Panels	8/20/2019	Permit Set
E6.21	Level 1 Area A,B & C Normal Power Panels	8/20/2019	Permit Set
E6.22	Level 1 Area DEFG Normal Power Panels	8/20/2019	Permit Set
E6.23	Level 1 Kitchen and Level 2 Area B Normal Power	8/20/2019	Permit Set
E6.24	Level 2 Area A Normal Power Panels	8/20/2019	Permit Set
E6.25	Electrical Schedules	8/20/2019	Permit Set
E6.26	Electrical VRF Schedules	8/20/2019	Permit Set
E7.01	Electrical Details	8/20/2019	Permit Set
E8.01	Photovoltaic System	8/20/2019	Permit Set
E8.02	Photovoltaic System	8/20/2019	Permit Set

Telecommunication

T1.11	Systems Plan - Academic Wing	8/20/2019	Permit Set
T1.12	Systems Plan - Administration Suite	8/20/2019	Permit Set
T1.13	Systems Plan - Auditorium	8/20/2019	Permit Set
T1.14	Systems Plan - Gymnasium	8/20/2019	Permit Set
T1.15	Systems Plan - Locker	8/20/2019	Permit Set
T1.16	Systems Plan - ROTC / Wrestling	8/20/2019	Permit Set
T1.17	Systems Plan - Dining / Kitchen	8/20/2019	Permit Set
T1.18	Systems Plan - Coastal Georgia Academy	8/20/2019	Permit Set
T1.21	Systems Plan - Academic Wing	8/20/2019	Permit Set
T1.22	Systems Plan - Media Center	8/20/2019	Permit Set
T4.01	Telecommunications Details	8/20/2019	Permit Set

Food Service

QF100	Foodservice Equipment Plan	8/20/2019	Permit Set
QF200	Foodservice Equipment Schedule Plan	8/20/2019	Permit Set
QF201	Foodservice Equipment Schedule	8/20/2019	Permit Set
QF300	Foodservice Plumbing Rough-in Plan	8/20/2019	Permit Set
QF301	Foodservice Special Conditions Plan	8/20/2019	Permit Set
QF400	Foodservice Electrical Rough-in Plan	8/20/2019	Permit Set
QF500	Foodservice Ventilation Details Plan	8/20/2019	Permit Set
QF501	Foodservice Ventilation Details Plan	8/20/2019	Permit Set
QF502	Foodservice Ventilation Details Plan	8/20/2019	Permit Set
QF503	Foodservice Equipment Ventilation Details Plan	8/20/2019	Permit Set
QF504	Foodservice UDS Details Plan	8/20/2019	Permit Set
QF505	Foodservice Ventilation Details Plan	8/20/2019	Permit Set
QF600	Foodservice Enlarged Cold Storage Details	8/20/2019	Permit Set
QF700	Elevations	8/20/2019	Permit Set
QF701	Elevations	8/20/2019	Permit Set

L100	Laundry Equipment Floor Plan & Schedule	8/20/2019	Permit Set
L200	Laundry Plumbing and Electrical Rough-in	8/20/2019	Permit Set

Jenkins High School Replacement					
Summary					
JED-0650	Phase 1 Duration	0	0	09-Sep-19	09-Sep-19
JED-0060	Design Complete - KPI Milestone	0	0		10-Oct-19
JED-0660	Phase 2 Duration	426	426	11-Oct-19	15-Jun-21
JED-0100	JE Dunn Mobilization	0	0	25-Oct-19	
JED-0040	Permits Received - KPI Milestone	0	0		15-Nov-19
JED-0200	Structure Complete - KPI Milestone	0	0		26-Jan-21
JED-0400	Start-up Perm Power - KPI Milestone	0	0		24-Feb-21
JED-0500	Start-up HVAC - KPI Milestone	0	0		10-Mar-21
JED-0300	Skin Weather Tight - KPI Milestone	0	0		31-Mar-21
CON-1360	Punchlist, Final Clean, and Final Inspections	29	29	05-May-21	15-Jun-21
JED-0670	Phase 3 Duration	24	24	25-May-21	28-Jun-21
JED-0680	Phase 4 Duration	120	120	25-May-21	11-Nov-21
CON-1370	Substantial Completion of Main Building	0	0		15-Jun-21
JED-0600	Material Completion - KPI Milestone	0	0		15-Jun-21
CON-1380	Owner Move-in	20	20	16-Jun-21	14-Jul-21
JED-0700	Project Complete - KPI Milestone	0	0		11-Nov-21
Major Milestones					
SCCPSS Academic Calendar					
CON-1640	First Day of School - Fall 2019	0	0	09-Sep-19*	
CON-1660	Early Release Day - October 11, 2019	0	0	11-Oct-19*	
CON-1670	Veterans Day (Holiday for All)	1	1	11-Nov-19*	11-Nov-19
CON-1700	Last Day of School - Fall 2019	1	1	20-Dec-19*	20-Dec-19
CON-1710	Winter Break (School Staff / Students)	6	6	23-Dec-19*	31-Dec-19
CON-1720	Winter Holiday (Holiday for All)	1	1	24-Dec-19	24-Dec-19
CON-1740	Winter Break (School Staff / Students)	2	2	02-Jan-20*	03-Jan-20
CON-1750	Staff Planning / Student Holiday	1	1	06-Jan-20	06-Jan-20
CON-1760	First Day of School - Spring 2020	1	1	07-Jan-20	07-Jan-20
CON-1770	Martin Luther King Jr. Day (Holiday for All)	1	1	20-Jan-20*	20-Jan-20
CON-1780	Early Release Day - March 3, 2020	0	0	03-Mar-20*	
CON-1790	Spring Break (School Staff / Students)	5	5	16-Mar-20*	20-Mar-20
CON-1800	Spring Holiday (Holiday for All)	1	1	10-Apr-20*	10-Apr-20
CON-1810	Last Day of School - Spring 2020	1	1	15-May-20*	15-May-20
CON-1820	Staff Planning - May 18, 2020	4	4	18-May-20	21-May-20
CON-2510	Last Day of School - Spring 2021	0	0		24-May-21*
Design					
Preconstruction					
Critical Procurement					
Construction					
Sitework and Demolition					
CON-2440	Phase 1 Work by Others	17	17	09-Sep-19	01-Oct-19
Phase 2 - New Bus Loop and Main Academic Building					
Sitework					
CON-1130	JE Dunn Mobilizes for Phase 2	10	10	11-Oct-19	24-Oct-19
CON-1140	Install Site Fencing, Temp Power, Site Roads	15	15	11-Oct-19	31-Oct-19
CON-1450	Construct Athletic Fields & Late Sitework	70	70	27-Jan-21	04-May-21



Activity ID	Activity Name	Orig Dur	Rem Dur	Start	Finish	2020												2021												2022							
						Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Foundations & Structure																																					
Area A																																					
CON-2450	Layout Footings	5	5	28-Oct-19	01-Nov-19																																
CON-2460	Excavate/Form/Place Footings	30	30	04-Nov-19	17-Dec-19																																
CON-2470	Place CMU	96	96	25-Nov-19	10-Apr-20																																
CON-2490	MEP Underground	20	20	26-Dec-19	23-Jan-20																																
CON-2500	SOG	15	15	17-Jan-20	06-Feb-20																																
CON-2480	Hang/Detail Steel	25	25	13-Apr-20	15-May-20																																
Area B																																					
CON-2520	Excavate/Form/Place Footings	15	15	18-Dec-19	09-Jan-20																																
CON-2550	MEP Underground	20	20	26-Dec-19	23-Jan-20																																
CON-2560	SOG	15	15	10-Jan-20	30-Jan-20																																
CON-2530	Place CMU	36	36	13-Apr-20	02-Jun-20																																
CON-2540	Hang/Detail Steel	20	20	03-Jun-20	30-Jun-20																																
CON-2670	Place Elevated Deck	5	5	01-Jul-20	08-Jul-20																																
Area C1																																					
CON-2570	Excavate/Form/Place Footings	15	15	10-Jan-20	30-Jan-20																																
CON-2600	MEP Underground	20	20	24-Jan-20	20-Feb-20																																
CON-2610	SOG	15	15	07-Feb-20	27-Feb-20																																
CON-2580	Place CMU	30	30	03-Jun-20	15-Jul-20																																
CON-2590	Hang/Detail Steel	20	20	16-Jul-20	12-Aug-20																																
CON-2710	Place Elevated Deck	5	5	13-Aug-20	19-Aug-20																																
Area C2																																					
CON-2630	Place CMU	30	30	16-Jul-20	26-Aug-20																																
CON-2640	Hang/Detail Steel	15	15	27-Aug-20	17-Sep-20																																
Area D1																																					
CON-2690	Place CMU	30	30	27-Aug-20	08-Oct-20																																
CON-2700	Hang/Detail Steel	15	15	09-Oct-20	29-Oct-20																																
Area D2																																					
CON-2810	Excavate/form/Place Footings	15	15	31-Jan-20	20-Feb-20																																
CON-2830	MEP Underground	20	20	21-Feb-20	19-Mar-20																																
CON-2780	SOG	15	15	13-Mar-20	02-Apr-20																																
CON-2720	Place CMU	30	30	09-Oct-20	19-Nov-20																																
CON-2730	Hang/Detail Steel	20	20	20-Nov-20	21-Dec-20																																
CON-2740	Place Slab on Deck (Roof)	5	5	22-Dec-20	29-Dec-20																																
Area E																																					
CON-2750	Place CMU	19	19	20-Nov-20	18-Dec-20																																
CON-2760	Hang/Detail Steel	20	20	21-Dec-20	19-Jan-21																																
CON-2770	Place Slab on Deck (Roof)	5	5	20-Jan-21	26-Jan-21																																
Exterior Skin																																					
Area A South																																					
CON-2880	Install Brick	30	30	27-Aug-20	08-Oct-20																																
CON-2870	Install Windows	15	15	09-Oct-20	29-Oct-20																																
Area A/C East																																					
CON-3260	Install Brick	10	10	09-Oct-20	22-Oct-20																																
CON-3250	Install Windows	5	5	23-Oct-20	29-Oct-20																																
Area C North																																					
CON-3340	Install Brick	25	25	23-Oct-20	30-Nov-20																																
CON-3330	Install Windows	10	10	01-Dec-20	14-Dec-20																																
Area B/D North																																					
CON-3580	Install Brick	20	20	01-Dec-20	29-Dec-20																																
CON-3570	Install Windows	20	20	30-Dec-20	27-Jan-21																																
Area B/D West																																					
CON-3380	Install Brick	20	20	30-Dec-20	27-Jan-21																																

[illegible]

Occupancy Class Legend

- Classroom [E] (20 sf per person)
- Lab [E] (50 sf per person)
- Admin [B] (100 sf per person)
- Dining [A-2] (15 sf per person)
- Kitchen [A-2] (100 sf per person)
- Auditorium [A-3] (fixed load)
- Auditorium [A-3] (15 sf per person)
- Stage [A-3] (15 sf per person)
- Chorus/Band [A-3] (15 sf per person)
- Athletics [A-3] (50 sf per person)
- Gymnasium [A-4] (7 sf per person)
- Storage [S-2] (500 sf per person)
- Utility [S-2] (500 sf per person)
- Toilets
- Circulation

- LEGEND:
- XXX INITIATING OCCUPANT LOAD
 - XXX CUMULATIVE OCCUPANT LOAD

FACILITY DESCRIPTION:
TWO STORY
NON-COMBUSTIBLE CONSTRUCTION, PROTECTED
FULLY SPRINKLERED
ACTUAL TOTAL BUILDING AREA: (PER IBC)

FIRST FLOOR:
ENCLOSED: 165,686 SQ. FT.
CANOPIES: 1,630 SQ. FT.
TOTAL 1st FLOOR: 167,316 SQ. FT.

SECOND FLOOR:
ENCLOSED: 64,615 SQ. FT.
TOTAL 2nd FLOOR: 64,615 SQ. FT.

BUILDING AREA:
TOTAL 1st FLOOR: 167,316 SQ. FT.
TOTAL 2nd FLOOR: 64,615 SQ. FT.
OVERALL TOTAL: 231,931 SQ. FT.

OCCUPANCY CLASSIFICATION:
MIXED-USE, NONSEPARATED with Groups E, B, and S-2
GROUP E defines Allowable Height and Area
GROUPS A-2, A-3, and A-4 are Accessory Use

TYPE OF CONSTRUCTION:
TYPE II-A, FULLY SPRINKLERED

PRIMARY STRUCTURAL FRAME: 1-HR
BEARING WALLS - EXTERIOR: 1-HR
BEARING WALLS - INTERIOR: 1-HR
FLOOR CONSTRUCTION: 1-HR
ROOF CONSTRUCTION: 1-HR

- Protection not required at ROOF CONSTRUCTION where every part of the construction is 20 feet or more above any floor immediately below

BUILDING CONFIGURATION:
FACILITY DIVIDED BY 2-HR FIRE WALLS per IBC Table 706.4
FOUR SEPARATE BUILDINGS (Buildings A,B,C, and D)

BUILDING A:
TWO STORY
ACTUAL AREA - FIRST: 43,357 sf Enclosed + 156 sf Covered
ACTUAL AREA - SECOND: 43,357 sf
ALLOWABLE AREA:

$$A_u = 26,500 \text{ sf (Group E / Type II-A)}$$
$$l_u = [(P-0.25)W/30] = [(678/81)-0.25](30/30) = 0.50$$
$$l_u = 2 \text{ (multi-story building)}$$
$$A_u = [A_u + (A_u \times l_u) + (A_u \times l_u)]$$
$$A_u = [26,500 + (26,500 \times 0.50) + (26,500 \times 2)]$$
$$A_u = 92,750 \text{ sf}$$

BUILDING B:
TWO STORY
ACTUAL AREA - FIRST: 89,007 sf Enclosed + 1,416 sf Covered
ACTUAL AREA - SECOND: 20,693 sf
ALLOWABLE AREA:

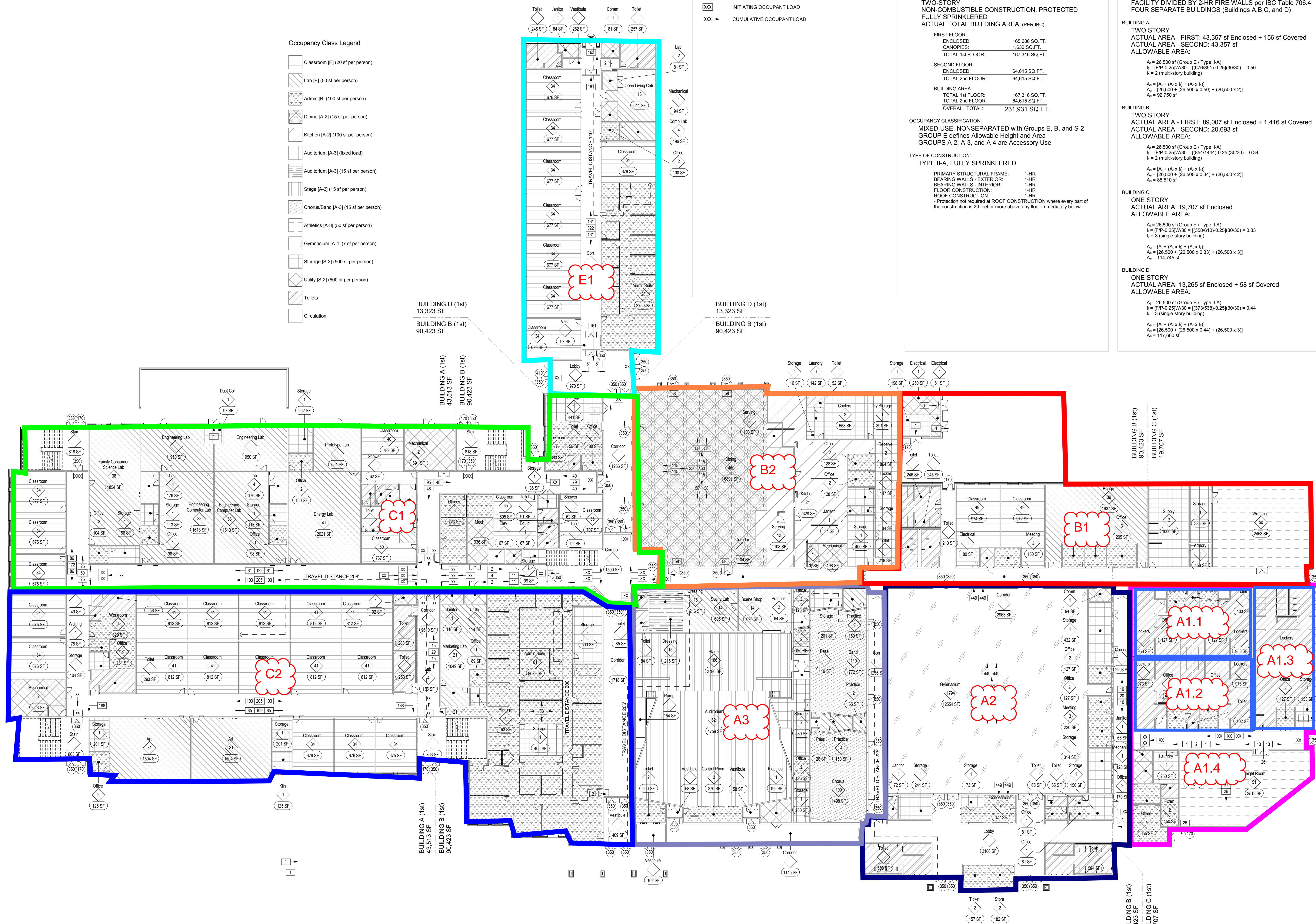
$$A_u = 26,500 \text{ sf (Group E / Type II-A)}$$
$$l_u = [(P-0.25)W/30] = [(854/1444)-0.25](30/30) = 0.34$$
$$l_u = 2 \text{ (multi-story building)}$$
$$A_u = [A_u + (A_u \times l_u) + (A_u \times l_u)]$$
$$A_u = [26,500 + (26,500 \times 0.34) + (26,500 \times 2)]$$
$$A_u = 88,510 \text{ sf}$$

BUILDING C:
ONE STORY
ACTUAL AREA: 19,707 sf Enclosed
ALLOWABLE AREA:

$$A_u = 26,500 \text{ sf (Group E / Type II-A)}$$
$$l_u = [(P-0.25)W/30] = [(358/610)-0.25](30/30) = 0.33$$
$$l_u = 3 \text{ (single-story building)}$$
$$A_u = [A_u + (A_u \times l_u) + (A_u \times l_u)]$$
$$A_u = [26,500 + (26,500 \times 0.33) + (26,500 \times 3)]$$
$$A_u = 114,745 \text{ sf}$$

BUILDING D:
ONE STORY
ACTUAL AREA: 13,265 sf Enclosed + 58 sf Covered
ALLOWABLE AREA:

$$A_u = 26,500 \text{ sf (Group E / Type II-A)}$$
$$l_u = [(P-0.25)W/30] = [(874/538)-0.25](30/30) = 0.44$$
$$l_u = 3 \text{ (single-story building)}$$
$$A_u = [A_u + (A_u \times l_u) + (A_u \times l_u)]$$
$$A_u = [26,500 + (26,500 \times 0.44) + (26,500 \times 3)]$$
$$A_u = 117,660 \text{ sf}$$



1 1st Floor Life Safety Plan
1" = 20'-0"



HUSSEY GAY BELL
Established 1958

DESIGNED DRAWN CHECKED
Designer: Author
DATE: May 16, 2019
JOB NO. 217 2001 08
SCALE: AS NOTED

NEW JENKINS HIGH SCHOOL
FACILITY NUMBER 0515
SAVANNAH-CHATHAM COUNTY PUBLIC SCHOOLS
1800 DeRENNE AVE. SAVANNAH, GA. 31406
FIRST FLOOR LIFE SAFETY PLAN

DRAWING NUMBER
A0.11

21/12/2019 10:00:00 AM

21/12/2019 10:00:00 AM

Occupancy Class Legend

- Classroom [E] (20 sf per person)
- Lab [E] (60 sf per person)
- Admin [B] (100 sf per person)
- Media Cntr Reading [A-3] (50 sf per person)
- Media Cntr Stacks [A-3] (100 sf per person)
- Storage [S-2] (500 sf per person)
- Utility [S-2] (500 sf per person)
- Toilets
- Circulation

- LEGEND:
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 - XXX CUMULATIVE OCCUPANT LOAD

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FLOOR CONSTRUCTION: 1-HR
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BUILDING CONFIGURATION:
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FOUR SEPARATE BUILDINGS (Buildings A,B,C, and D)

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ACTUAL AREA - FIRST: 43,357 sf Enclosed + 156 sf Covered
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$$A_a = 26,500 \text{ sf (Group E / Type II-A)}$$
$$l_a = [(P-0.25)W/30] = [(675/691)-0.25](30/30) = 0.50$$
$$l_a = 2 \text{ (multi-story building)}$$
$$A_a = [A_a + (A_a \times l_a) + (A_a \times l_a)]$$
$$A_a = [26,500 + (26,500 \times 0.50) + (26,500 \times 2)]$$
$$A_a = 92,750 \text{ sf}$$

BUILDING B:
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ACTUAL AREA - FIRST: 89,007 sf Enclosed + 1,416 sf Covered
ACTUAL AREA - SECOND: 20,693 sf
ALLOWABLE AREA:

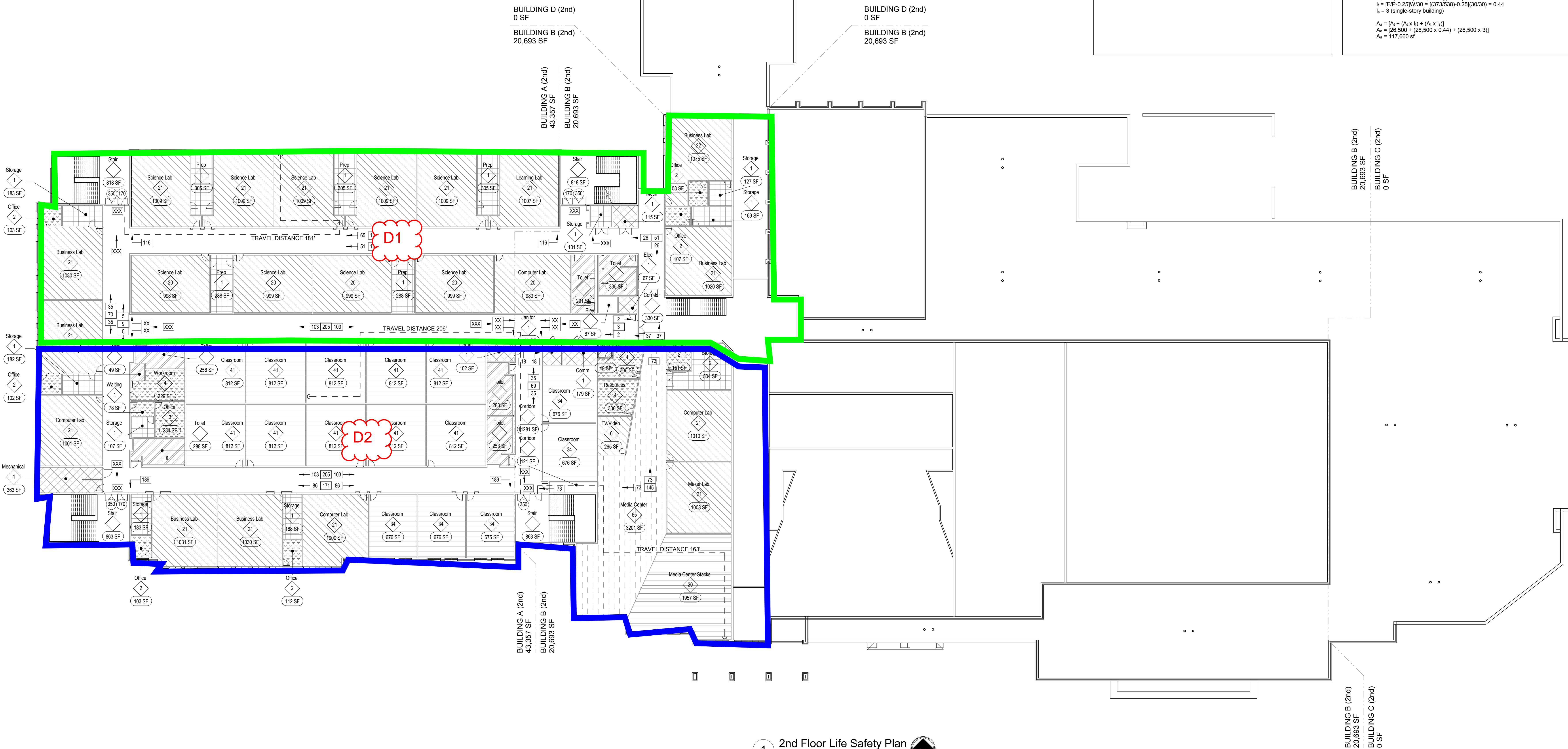
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$$A_a = 114,745 \text{ sf}$$

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ONE STORY
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$$A_a = 26,500 \text{ sf (Group E / Type II-A)}$$
$$l_a = [(P-0.25)W/30] = [(373/538)-0.25](30/30) = 0.44$$
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$$A_a = [A_a + (A_a \times l_a) + (A_a \times l_a)]$$
$$A_a = [26,500 + (26,500 \times 0.44) + (26,500 \times 3)]$$
$$A_a = 117,660 \text{ sf}$$



1 2nd Floor Life Safety Plan
1" = 20'-0"



HUSSEY GAY BELL
Established 1958
320 COMMERCIAL DRIVE - SAVANNAH, GA 31406 TEL: (912) 354-4625
WWW.HUSSEYGABELL.COM

DESIGNED DRAWN CHECKED

Designer: Author

DATE: May 16, 2019

JOB NO. 217 2001 08

SCALE: AS NOTED

NEW JENKINS HIGH SCHOOL
FACILITY NUMBER 0515
SAVANNAH-CHATHAM COUNTY PUBLIC SCHOOLS
1800 DeRENNE AVE. SAVANNAH, GA. 31406
SECOND FLOOR LIFE SAFETY PLAN

DRAWING NUMBER
A0.12

Design Development SUBMITTAL

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HUSSEY GAY BELL
Established 1958
329 COMMERCIAL DRIVE, SAVANNAH, GA 31406 / T: 912.354.4626

REVISIONS:

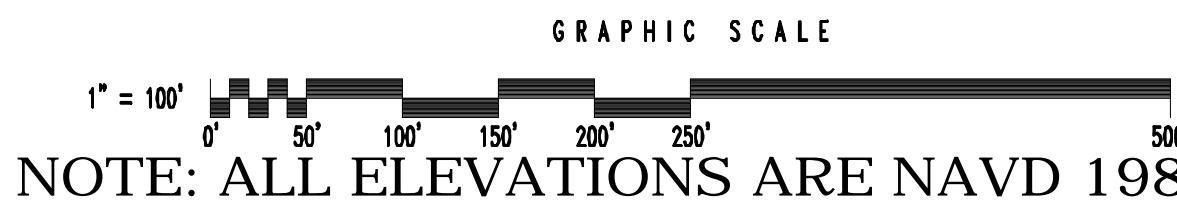
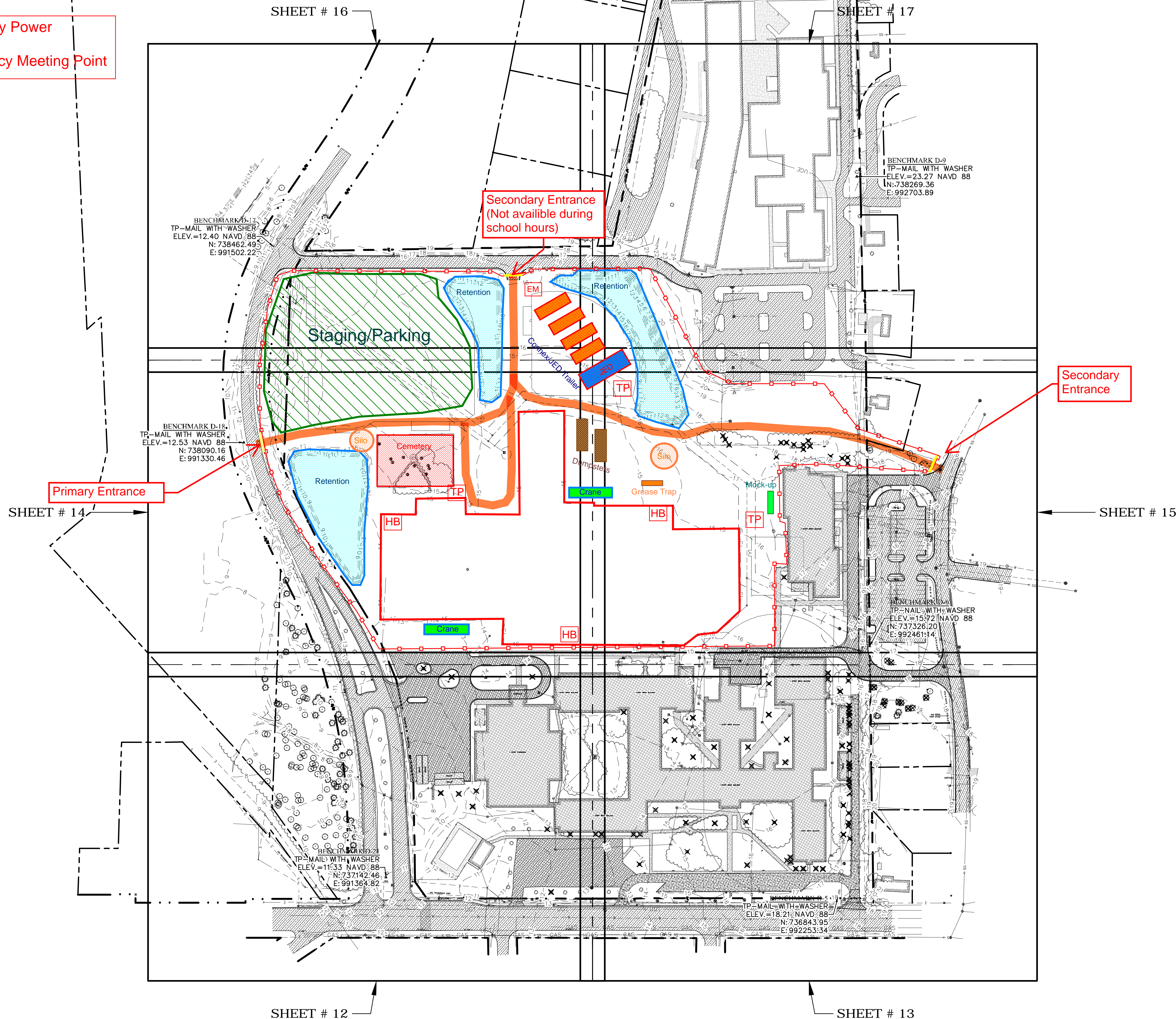
DESIGNED	DRAWN	CHECKED
H.F.R.	J.J.M.	T.W.C.
DATE: AUGUST 19, 2019		
JOB NO. 118273550		
SCALE: 1" = 300'		

JENKINS HIGH SCHOOL
1800 DERENNE AVE
SAVANNAH, GEORGIA
FOR
SAVANNAH - CHATHAM COUNTY PUBLIC SCHOOL SYSTEM
OVERALL DEMOLITION PLAN

DRAWING NUMBER
11
OF 67

August 19, 2019 - 11:25 AM Printed By: shota E:\SC\PCSS\118273550 Jenkins High School\Cadd Files\Construction\PH-2\SHIT11.DEMO.dwg

TP = Temporary Power
HB = Hose Bib
EM = Emergency Meeting Point



Project Update

- **Banks** – Off for holiday break but continued to maintain pumps.
- **Cornerstone Masonry** – Continued installing CMU at the Concessions Building, topped out CMU and installed embed plates at the Field House.
- **Mock Plumbing** – Continued underground rough-in and started in-wall rough-in for the Concessions Building. Completed in-wall rough-in for the Field House.
- **HR Allen** – Continued underground rough-in and started in-wall rough-in for the Concessions Building. Completed in-wall rough-in for the Field House.
- **HA Sack** – Completed in-wall rough-in for the Field House Building and started in-wall rough-in for the Concessions Building.
- **Outdoor Aluminum** – Continued fabricating the formwork for the Visitor Side Stadium Seating bleacher foundations.
- **Truss Link** – Continued prefabrication of metal truss system.

Upcoming Activities

- **Banks** – Continue installing underground stormwater pipe and continue filling old ditch.
- **Cornerstone Concrete** – Prep and pour slab for the Concessions Building.
- **Cornerstone Masonry** – Continue installing CMU at the Concessions Building and continue pointing up CMU at the Field House.
- **HR Allen** – Prep for slab pour and continue in-wall rough-in at the Concessions Building.
- **Mock Plumbing** – Prep for slab pour and continue in-wall rough-in at the Concessions Building.
- **HA Sack** – Continue in-wall rough-in for the Concessions Building.
- **Outdoor Aluminum** – Continue Visitor Side Stadium Seating bleacher foundations.
- **Truss Link** – Start install of metal truss system at the Field House.
- **JE Dunn** – Continue review of submittals and material procurement.

Progress Photos



Aerial Photo



Field House CMU Topped Out



Embed Plates Installed at Field House



Underground Electrical at Concessions

Progress Photos



Underground Electrical at Concessions



Prefab of Metal Truss System



Ground Face CMU Delivered



Primary Power Conduit



Underground Plumbing at Concessions



Emergency Contacts Posted at Main Entrance



UPDATE DATE: 1/7/2020

PROJECT: D4 Stadium

PHASE: NA

RESPONSIBLE INDIVIDUAL: Holland Hall

Overdue

1-wk Out

2-wks Out

3-wks Out

4-wks Out

5-wks Out

6-wks Plus

[illegible]

CCSD District 4 Athletic Stadium

	Activity Start Date	Lead Time (Weeks)	Material Needed Onsite	Material Apprvd and Rlsd by	Actual Release Date
CONCRETE					
Mix Design	11/18/2019		11/18/2019	11/11/2019	10/28/2019
Foundation Drawings	11/18/2019	1 Week	11/18/2019	11/4/2019	11/4/2019
Moisture Barrier	12/2/2019	1 Week	11/18/2019	11/18/2019	11/20/2019
Rebar	11/18/2019	1 Week	11/18/2019	11/11/2019	11/4/2019
Anchor Bolts	11/18/2019	1 Week	11/18/2019	11/18/2019	11/20/2019
Waterproofing	11/18/2019	1 Week	11/18/2019	11/18/2019	
STEEL					
Structural Steel	2/5/2020	8 Weeks	1/29/2020	12/2/2019	12/10/2019
Decking	2/5/2020	8 Weeks	1/29/2020	12/2/2019	12/10/2019
WOOD AND PLASTICS					
Millwork	3/19/2020	5 Weeks	3/19/2020	2/10/2020	
THERMAL AND MOISTURE PROTECTION					
Window Frames	2/13/2020	4 Weeks	12/2/2019	11/4/2019	11/25/2019
Glazing	2/13/2020	4 Weeks	2/13/2020	1/6/2020	1/2/2020
Storefront	2/13/2020	4 Weeks	2/13/2020	1/6/2020	1/2/2020
Hollow Metal Door Frames	2/13/2020	4 Weeks	12/2/2019	11/4/2019	11/4/2019
FRP Doors	3/24/2020	12 Weeks	3/24/2020	1/17/2020	11/25/2019
Exterior Hollow Metal Doors	2/13/2020	6 Weeks	2/13/2020	11/4/2019	11/25/2019
Door Hardware	3/24/2020	4 Weeks	3/24/2020	1/17/2020	12/2/2019
FINISHES					
Metal Stud	2/17/2020	2 Weeks	1/6/2020	2/1/2020	
Drywall	4/15/2020	1 Week	1/6/2020	3/15/2020	
Paint	2/27/2020	1 Week	2/27/2020	1/27/2020	
Ceiling Grid	4/1/2020	2 Weeks	3/12/2020	3/15/2020	
SPECIALTIES					
Toilet Compartments	3/25/2020	4 Weeks	3/25/2020	2/24/2020	
Toilet Accessories	3/25/2020	4 Weeks	3/25/2020	2/24/2020	
Fire Cabinets	3/25/2020	4 Weeks	3/25/2020	2/24/2020	
Signage	3/19/2020	4 Weeks	3/19/2020	3/17/2020	
ELEVATORS					
Elevator	4/22/2020	16 Weeks	4/2/2020	12/11/2019	12/12/2019
FIRE SUPPRESSION					
Piping	4/6/2020	1 Week	4/6/2020	3/15/2020	
PLUMBING					
Water Heater	3/19/2020	3 Weeks	3/19/2020	2/24/2020	12/10/2019
Fixtures	3/19/2020	8 Weeks	3/19/2020	12/23/2019	12/10/2019
Sump Pump	3/19/2020	2 Weeks	3/19/2020	3/2/2020	12/10/2019
HVAC					
Mini Splits	3/18/2020	6 Weeks	3/2/2020	2/3/2020	
Ductwork	3/18/2020	3 Weeks	3/2/2020	2/3/2020	
Heaters	3/18/2020	6 Weeks	3/2/2020	2/3/2020	
ELECTRICAL					
Switchboards/Panelboards	4/21/2020	10 Weeks	3/2/2020	2/10/2020	
Lighting Fixtures	4/8/2020	10 Weeks	3/19/2020	1/29/2020	12/20/2019
FIRE ALARM					
Equipment	4/8/2020	3 Weeks	4/8/2020	3/16/2020	
SYNTHETIC TURF					
Install Sub Base	3/6/2020	2 Weeks	3/6/2020	2/3/2020	
SCOREBOARD					
Install Scoreboard	4/28/2020	4 Weeks	3/19/2020	2/10/2020	
COVERED WALKWAYS					
	5/15/2020	10 Weeks	5/15/2020	3/6/2020	
STADIUM LIGHTING					
Install Lighting	4/27/2020	6 Weeks	4/27/2020	3/16/2020	
STADIUM SEATING					
Install Visitor Seating	2/6/2020		2/6/2020	10/25/2019	10/25/2019
Install Home Seating	3/5/2020		3/5/2020	10/25/2019	10/25/2019
BOX CULVERT					
Install culvert	1/13/2020		4/27/2020	10/22/2019	

Objective: To work collaboratively as a team to develop a plan of how we will accomplish this milestone.

A. Safety Moment

B. Review the Do Again/Do Better from prior planning session

C. Introductions of all participants

D. Review ground rules and expectations

E. Milestone Definition

- a. Be specific. Set the group up for success – smaller goal is better

F. JED superintendent overview of proposed Sequence & Flow

G. Trade overviews –EACH trade answers these questions:

- a. How do you see yourself accomplishing your work in this milestone?
- b. What do you see differently?
- c. What assumptions, questions, concerns and constraints do you have?
- d. Who do you need to coordinate with and what coordination needs to be done?
- e. What do you see that can help us improve the overall milestone duration?

H. Task Identification – last planners call out all activities to be accomplished in their scopes.

- a. Diverging – all items should be documented
- b. Converging – select all relevant items for sequencing

I. Agree on Sequence & Flow for milestone in forward direction

- a. Ask the group to help sequence all activities in order of completion, number 1-xx.
- b. Transfer all activities to a clean flip chart page while trade partners work on writing out sticky notes. This will serve as the “roadmap” for pulling the schedule backwards.

J. Break-out groups, write stickies

- a. *Request Long Lead Items*
 - i. Any item that can't be delivered next day.
- b. *Request Site Storage*
 - i. Any item that will not be installed immediately after being brought to site.

K. Pull Planning Process

- a. Start at milestone date, work through logic backwards posting stickies.
- b. Is there a main trade partner that needs to go first to establish flow for the rest of the pull plan?
- c. Build from the handoffs.

L. Review the plan duration.

- a. Did we hit the milestone date needed? Does it make sense to move it up sooner?
- b. Can we do any of these pieces of work at the same time as each other to pick up time?
- c. Can we re-sequence work to pick up time?
- d. What else can we do to pick up the time we need? Additional crews? Additional trade partners?

M. Document Constraints

N. Do Again/Do Better

DISTRICT 4 STADIUM

	0	1	2	3	4	5	6	7	
MILESTONE	LPS Kick Off	Early Site Work Start:9/16/19 End:01/31/20 Duration: 93	Fieldhouse and Concessions (structure) Start: 11/11/19 End: 02/18/20 Duration: 64	Fieldhouse and Concessions (interior build out) Start: 02/13/20 End: 04/28/20 Duration: 53	Press Box Start: 01/02/20 End: 05/14/20 Duration: 82	Bleachers Start: 12/02/19 End: 03/20/20 Duration: 74	Stadium Sitework Start: 02/24/20 End: 05/22/20 Duration: 65	Finish Sitework Start:04/06/20 End: 08/11/20 Duration: 90	
PULL PLAN	Kick off: 10/21/19	Team Prep: 11/05/19 Pull Plan: 11/12/19	Team Prep: 10/18/19 Pull Plan: 11/05/19	Team Prep: Pull Plan:	Team Prep: Pull Plan:	Team Prep: Pull Plan:	Team Prep: Pull Plan:	Team Prep: Pull Plan:	
ACTIVITIES	<ul style="list-style-type: none">	<ul style="list-style-type: none">GradingElectricalUnderground PlumbingSite utilitiesExcavation of pondsBuilding padsStructural fill for padsPower pole demoBox culvert	<ul style="list-style-type: none">FoundationsMEP underground roughCMUSOGTrussesRoofingGlass and glazingExterior skinExterior paint	<ul style="list-style-type: none">Interior paintHard ceilingsGrid ceilingsInterior partitionsFixturesWall baseSeal floorsMEP trim outlighting	<ul style="list-style-type: none">Underground utilitiesFoundationsStruc steelElevated slabElevatorRoofingMetal panelsGlass and glazingCarpet and flooringPaintMEP trim outInterior partitionsLightingOwner furnished equipment	<ul style="list-style-type: none">Bleacher lightingu/g stormFoundationsBleacher install	<ul style="list-style-type: none">Stadium lightsu/g electricalstorm drainageartificial turffield accessoriesscoreboardfencing	<ul style="list-style-type: none">curb and gutterpavingsite lightinglandscapefencingSCDOT ROW workStripingsignage	<ul style="list-style-type: none">
SUBMITTALS / LONG LEAD ITEMS	<ul style="list-style-type: none">	<ul style="list-style-type: none">Box culvert submittal and procurementLight pole bases	<ul style="list-style-type: none">-	<ul style="list-style-type: none">Block lead time	<ul style="list-style-type: none">ElevatorOwner furnished equipment	<ul style="list-style-type: none">Bleachersfoundations	<ul style="list-style-type: none">stadium lightsscoreboard	<ul style="list-style-type: none">-	<ul style="list-style-type: none">
SAFETY / RISKS	<ul style="list-style-type: none">	<ul style="list-style-type: none">O/h powerlinesGas lines	<ul style="list-style-type: none">ScaffoldingLifting trusses	<ul style="list-style-type: none">-	<ul style="list-style-type: none">Fall protectionHoisting and liftingTemp access	<ul style="list-style-type: none">Craneexcavation	<ul style="list-style-type: none">u/g electrical worklifting and hoisting	<ul style="list-style-type: none">ROW workTraffic control	<ul style="list-style-type: none">
QUALITY	<ul style="list-style-type: none">	<ul style="list-style-type: none">-	<ul style="list-style-type: none">Window testingWindow details	<ul style="list-style-type: none">-	<ul style="list-style-type: none">Envelope detail reviewTie to press box detail	<ul style="list-style-type: none">Tie to press box detail	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	<ul style="list-style-type: none">
OTHER	<ul style="list-style-type: none">	<ul style="list-style-type: none">-	<ul style="list-style-type: none">MEP review of buildings	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	<ul style="list-style-type: none">-	<ul style="list-style-type: none">