

LET'S BUILD IT TOGETHER



**CONTRACT
CONSTRUCTION**

RESPONSE TO
REQUEST FOR PROPOSALS
#20-016



**CM at-Risk Services for
Capital Renewal Renovations &
Modifications Projects**

January 10, 2020

Kaylee Yinger, Procurement Officer
Beaufort County School District
Procurement Office
2900 Mink Point Blvd.
Beaufort, SC 29902

RE: Pre-Construction / Construction Phase (CM at-Risk) Services for
Capital Renewal Renovations and Modifications Projects
Solicitation # 20-016

Dear Ms. Yinger,

Thank you in advance for the consideration of our proposal to provide CM at-Risk Services within your District. Our professional team has extensive experience building K-12 facilities in the state of South Carolina and has the ready capability to commit to the construction of your Capital Renewal Renovations and Modifications Projects.

Contract Construction has over 35 years of building quality teams and relationships. As our submittal will demonstrate, we have the financial stability, bonding capacity, insurance limits, safety record and appropriate licensure to facilitate these projects. Contract Construction has an extensive history of service toward the goal of enhancing South Carolina's educational facilities that spans over three decades. Our commitment to education goes far beyond building facilities, and we are as committed to building the students within Beaufort County School District as we are to building the schools they attend.

We also have a unique level of experience on our team in Delisa Clark. Mrs. Clark is the former Director of the Office of School Facilities, a Master Code Official, and serves as a trainer for Deputy Fire Marshalls across the state of South Carolina. Delisa will provide your project with an unsurpassed level of quality control and quality assurance during both pre-construction and construction and will play a vital role in inspections during the course of the projects. We have worked very hard over the years to recruit the very best professionals to serve our clients better than anyone else can.

We would greatly appreciate the opportunity to collaborate with your District on these CM at-Risk Services for your District. If I might be of further assistance, please do not hesitate to contact me by phone: 803.513.8090 or by email: ghughes@contractconstruction.net.

Sincerely,



Greg Hughes, President

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CONTRACT CONSTRUCTION

SECTION 1

COVER PAGE AND
PAGE TWO





Beaufort County School District

Addendum 1

Solicitation Number: 20-016
Date Printed: December 5, 2019
Date Issued: January 7, 2020
Procurement Officer: Kaylee Yinger, CPPB
Phone: 843-322-2349
Email: Kaylee.Yinger@beaufort.k12.sc.us

Request for Proposals

DESCRIPTION: **Capital Renewal Renovations and Modifications Projects – Pre-Construction / Construction Phase Services**
SUBMIT OFFER BY (Opening Date & Time): **January 10, 2020; 2:00 PM EST**
QUESTIONS MUST BE RECEIVED BY: January 3, 2020
NUMBER OF COPIES TO BE SUBMITTED: **Six (6) Original Signed Copies and One CD (all documents as a single PDF file)**

Offers must be submitted in a sealed package. Solicitation Number & Opening Date must appear on package exterior.

SUBMIT YOUR SEALED OFFER TO EITHER OF THE FOLLOWING ADDRESSES:

MAILING ADDRESS:
Beaufort County School District
Procurement Office
P.O. Drawer 309
Beaufort, SC 29901-0309

PHYSICAL ADDRESS:
Beaufort County School District
Procurement Office
2900 Mink Point Blvd
Beaufort, SC 29902

CONFERENCE TYPE:

LOCATION:

DATE & TIME:

AWARDS & AMENDMENTS:

Award will be posted at the Physical Address stated above on or after **January 10, 2020**. The award, this solicitation, and any amendments will be posted at the following web address: <http://beaufortschools.net>. You must submit a signed copy of this form with Your Offer. By submitting a proposal or bid, you agree to be bound by the terms of the Solicitation. You agree to hold Your Offer open for a minimum of ninety (90) calendar days after the Opening Date.

NAME OF OFFEROR: (Full legal name of business submitting the offer)

ENTITY TYPE:

Contract Construction

Sub-S Corporation

AUTHORIZED SIGNATURE (Person signing must be authorized to submit binding offer to enter contract on behalf of Offeror named above)
Greg Hughes

President

PRINTED NAME

TITLE

Instructions regarding Offeror's name: Any award issued will be issued to, and the contract will be formed with, the entity identified as the Offeror above. An offer may be submitted by only one legal entity. The entity named as the Offeror must be a single and distinct legal entity. Do not use the name of a branch office or a division of a larger entity if the branch or division is not a separate legal entity, i.e., a separate corporation, partnership, sole proprietorship, etc.

Questions and Answers:

1. Please clarify if proposers of this RFP solicitation are required to submit all information in section 9.0, and not solely the selected CM-R Contractor as the “eligible bidder?”

All proposers who submit an eligible bid for this RFP must complete the required documents in section 9.0

2. If information from question 1 is required, please clarify if proposers need to identify the specific certified minority or woman owned firm in section 9.0 for this solicitation proposal?
" On eligible projects that equal or exceed five million dollars in value, potential bidders are required to make a good faith effort to enter into a joint venture or Mentor/Protégé arrangement at the prime contractor level which includes at least one (1) certified minority- and/or woman-owned firm."

Yes.

3. Please clarify if this solicitation is considered a “bid submission” and if we are required to submit information & chart under "**Business Utilization Report**" and not solely the selected CM-R firm?

"In order to facilitate an effective monitoring system, each contractor, bidder or offeror must submit a completed and signed Utilization Report with the bid submission which lists the names, addresses and contact persons of the M/WBE and majority owned businesses, if any, to be used in the contract, the type of work each business will perform, the dollar value of the work and the scope of work. “

The firm submitting a bid in response to this solicitation will need to provide the information requested to be considered for the award of the project.

4. Section 5.1.c – Please confirm that the district is looking for a list of all our clients we have provided CM@R services over the last 3 years

Yes.

5. Section 9: - Is the District looking for the offeror to certify that they will comply with the District’s Policy once selected and that the steps listed will be completed?

If not:

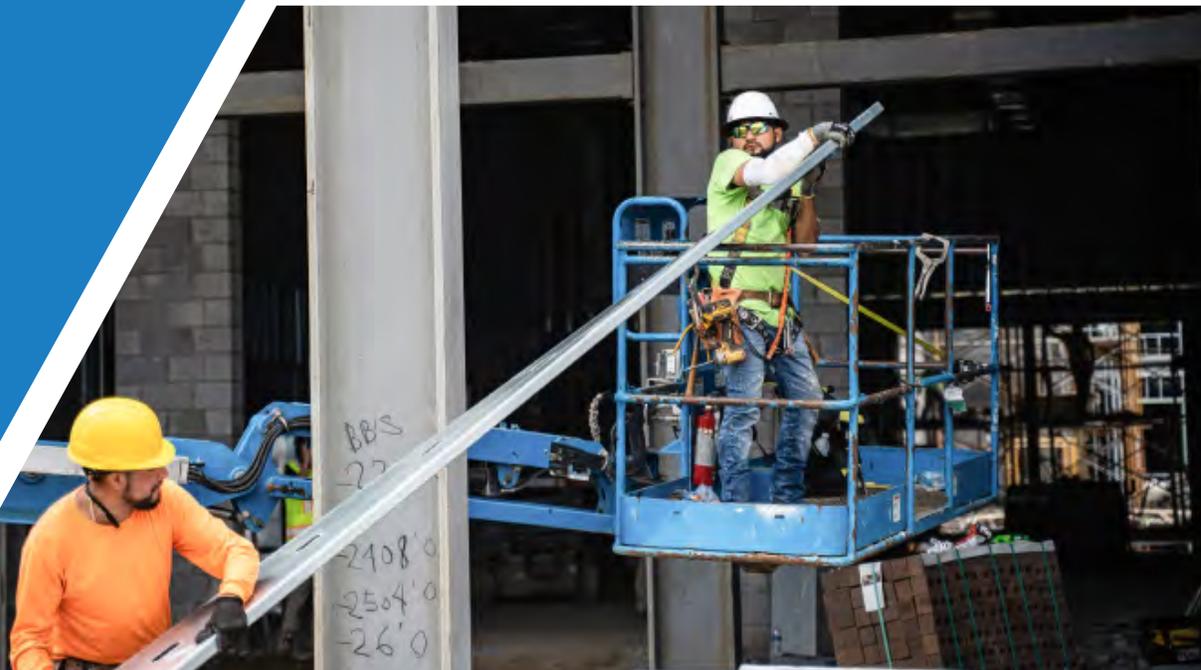
- a. What will the District accept for the following items, understanding that our subcontractors can’t be identified until we have issued drawings and accepted bids.
 - i. Page 49 item 1 – subcontract plan
 - ii. Page 50 item 2 –
 - iii. Acceptable good faith effort documentation 1-7
 - iv. Business Enterprise Utilization Report

If you are unable to provide the required documentation in 9.0 then the bidder should provide “acceptable good faith effort documentation” per section 9.0.

CONTRACT CONSTRUCTION

SECTION 2

FIRM INFORMATION



2

FIRM INFORMATION

FIRM NAME

Contract Construction, Inc.

FIRM ADDRESS

1125 Bickley Road, Irmo, SC 29063
PO Box 269, Ballentine, SC 29002.

HISTORY OF COMPANY, INCLUDING OWNERSHIP AND KEY MANAGEMENT

John Farley, CEO, co-founded Contract Construction in 1984. After establishing financial stability, net worth and bonding capacity through negotiated and light commercial projects, Contract Construction began bidding public projects in the mid 1980's. In 1994, the company began to focus on fewer but larger projects to enable more focused project management and continuity within the company's personnel. Greg Hughes, President, joined Contract Construction in 1998 and immediately elevated the company's ability to bid, procure, and manage projects over 15 million dollars. As the Company's reputation developed, the opportunities for negotiated work (CMR, Design-Build, and Integrated Project Delivery) broadened while still maintaining the intensity for success in the hard-bid market. Contract Construction's headquarters are located in Ballentine, SC. Recently, our firm has grown to include two additional divisions: the Low Country Division, located in Daniel Island, SC and the Upstate Division, located in Walhalla, SC.

CONTACT INFORMATION FOR THE OFFICER OF THE FIRM IN CHARGE OF THIS PROPOSAL

Greg Hughes, President
email: ghughescontractconstruction.net;
phone: 803.513.809

DESCRIBE ANY COMPANY CHANGES THAT ARE ANTICIPATED TO OCCUR DURING THE LIFE OF THE PROJECT

There are no significant company changes that we anticipate during the life of the project.

LOCATION OF CORPORATE HEADQUARTERS AND OTHER DIVISIONAL OFFICES

MAIN OFFICE: 1125 Bickley Road, Irmo, SC 29063
PO Box 269, Ballentine, SC 2900

LOWCOUNTRY DIVISION: 668 Marina Drive, Suite B-3, Charleston, SC 29492

UPSTATE DIVISION: 224 E. Main Street, Walhalla, SC 29691

LOCATION OF OFFICE(S) WHICH WILL BE INVOLVED IN THE PROJECT DURING BOTH PRE-CONSTRUCTION AND CONSTRUCTION

The pre-construction and construction services will both be handled out of both the Main Office in Irmo, SC, as well as the Lowcountry Division.

ORGANIZATIONAL CHART OF THE COMPANY

Please refer to the company org chart on the following page.

VENDOR REFERENCES

D&T Steel - Travis Crompton
Office: 803.894.6005 x 306
Cell: 803.600.7301
travis@dtsteelinc.com

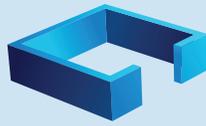
WBGuimarin - Carroll Heyward
Office: (803) 239-2327
Cell: 803.960.1409
CHeyward@wbguimarin.com

Precision Plumbing - April White
Office: 803.791.5820
AWhite@precisionplumbingsr.com

Burriss Electrical, Inc. (WBE) - Tommy Burriss
Office: 803.957.3350
Cell: 803.609.5970
tommy@burrisselectrical.com

Collins & Wright, Inc. - Erik Miller
803.513.1932
emiller@collinsandwright.com

NEXTON ELEMENTARY SCHOOL



CONTRACT CONSTRUCTION

LEADERSHIP & PRECONSTRUCTION	PROJECT MANAGEMENT	SUPERINTENDENTS	ASSISTANT SUPERINTENDENTS/ QC	ADMIN & ACCOUNTING
GREG HUGHES President	LEERICKA MILLER, LEED AP BD+C Project Manager	WILL OWENS Superintendent & Safety Director	BARRY MUCKENFUSS	CHERYL YOUNG Contract Coordinator
KYLE FARLEY, PE Vice President	CRYSTAL QUEEN, LEED AP BD+C Project Manager	DAN LOPES	JARRED WADFORD	PHILOMA SKIPPER Construction Coordinator
DELISA CLARK, PE, LEED AP BD+C Director of Preconstruction & Quality Control	ALAN ALBACH, AIA, LEED AP BD+C Project Manager	CHARLEY CAUGHMAN	ADAM HEITZLER	MISTY DRAFTS Accounting/Payroll
GLENN DILLON, LEED AP BD+C Chief Estimator	SANDRINE DANIELSON, AIA, LEED AP BD+C Project Manager	MATHEW JACKSON	CASON WOODS	CARL HORTON AP/AR
DR. MEGHAN M. KETTERMAN Director of Business Development and Workforce Development	JIM OTT Project Manager	BOB HAMMOND	NOAH SCHELBLE	
MARY BROOKE WADE Marketing/ Graphic Designer	EMILY AMICK Assistant Project Manager	RYAN DRAFTS	WATTS EADDY	
	ROBYN BYRD Assistant Project Manager	ALLEN OUTLAW		
	SUSAN BURKE Assistant Project Manager	MAC STEVENSON		
	JENNY ROONEY, PE MEP Supervisor	BUBBA SPEISSEGER		
	MELISSA OWENS Project Engineer	SHANE MCMAHON		
		DOUG OWENS		

CONTRACT CONSTRUCTION

SECTION 3

PRECONSTRUCTION AND CONSTRUCTION PROJECT TEAM





3

PRECONSTRUCTION & CONSTRUCTION PROJECT TEAM

CENTER FOR ADVANCED STUDIES AT WANDO

PROVIDE RESUMÉS DESCRIBING YOUR ANTICIPATED PROJECT TEAM, ALONG WITH THEIR INDIVIDUAL AND TEAM EXPERIENCE IN PROJECTS SIMILAR IN NATURE TO THE PROPOSED PROJECT

Please refer to the following pages for our detailed Project Team resumes.

INCLUDE AN ORGANIZATIONAL CHART IDENTIFYING KEY INDIVIDUALS AND THEIR RESPONSIBILITIES



LEADERSHIP TEAM

GREG HUGHES
President
Executive in Charge

KYLE FARLEY, PE
Vice President
Project Manager

DELISA CLARK, PE
LEED AP, BD+C
Preconstruction Director
& Quality Control

GLENN DILLON,
LEED AP, BD+C
Chief Estimator

DOUG OWENS
Project Superintendent

WILL OWENS
Safety Director

MATHEW JACKSON
Assistant Superintendent

GREG HUGHES
PRESIDENT/EXECUTIVE IN CHARGE



SELECT PROJECT EXPERIENCE

- | | |
|---|--|
| Spring Valley High School
<i>Columbia, SC</i> | University of South Carolina
Football Operations Facility
<i>Columbia, SC</i> |
| Lake Carolina Elementary School
Upper Campus
<i>Columbia, SC</i> | University of South Carolina
Baseball Stadium
<i>Columbia, SC</i> |
| Lake Carolina Elementary School
Lower Campus
<i>Columbia, SC</i> | University of South Carolina
Arnold School of Public Health
<i>Columbia, SC</i> |
| Langford Elementary School
<i>Columbia, SC</i> | University of South Carolina
East Quadrangle Dormitory
<i>Columbia, SC</i> |
| Rocky Creek Elementary School
<i>Lexington, SC</i> | University of South Carolina
West Quadrangle Dormitory
<i>Columbia, SC</i> |
| Meadow Glen Elementary School
<i>Lexington, SC</i> | Township Auditorium
<i>Columbia, SC</i> |
| Sara Collins Elementary School
<i>Greenville, SC</i> | Columbia Commons Multi-Use Venue
<i>Columbia, SC</i> |
| Washington Center School
<i>Greenville, SC</i> | Midlands Technical College NE
Engineering/Science Classroom
Facility
<i>Columbia, SC</i> |
| North Myrtle Beach Middle School
<i>Myrtle Beach, SC</i> | Midlands Technical College
Health Science Facility
<i>Columbia, SC</i> |
| Cane Bay Middle School
<i>Summerville, SC</i> | Columbia College Athletic Facility
<i>Columbia, SC</i> |
| Bridge Creek Elementary School
<i>Elgin, SC</i> | |
| Pine Grove Elementary School
<i>Columbia, SC</i> | |
| Burnside Elementary School
<i>Columbia, SC</i> | |
| Westview Middle School
<i>Columbia, SC</i> | |
| Center for Advanced Studies (CATE)
at Wando
<i>Mount Pleasant, SC</i> | |
| Cardinal Newman School
<i>Columbia, SC</i> | |

GREG HUGHES began his career as Project Manager at Contract Construction. As a result of his committed service to the company, he has become a partner in the firm and serves as President. Greg is experienced in all types of construction from private, public, performing arts and sports facilities. He is very involved in every phase of all projects the company takes on. His strengths include budgeting, value engineering, coordination and scheduling within confines defined by the Owner, preconstruction, GMP Negotiation and construction services for clients throughout the State of South Carolina. Team projects include Berkeley Education Center, Foxbank Elementary School, Philip Simmons Elementary School and Middle School, Nexton Elementary School, Columbia Commons, Lake Carolina Elementary School Upper Campus and Spring Valley High School.

EDUCATION:

B.S. in Accounting with Honors,
University of South Carolina
Honors College, 1994

KYLE FARLEY
VICE PRESIDENT, PROJECT MANAGER

SELECT PROJECT EXPERIENCE

Lugoff Elementary School
Lugoff, SC

Wateree Elementary School
Lugoff, SC

River Bluff High School
Athletics Complex
Lexington, SC

Laing Middle School
Mount Pleasant, SC

Dutch Fork High School
Addition & Renovation
Lexington, SC

Rocky Creek Elementary School
Lexington, SC

Nexton Elementary School
Summerville, SC

Philip Simmons Elementary School
Wando, SC

Philip Simmons Middle School
Wando, SC

Foxbank Elementary School
Moncks Corner, SC

Berkeley Education Center
Moncks Corner, SC

Columbia City Center Parking Garage
Columbia, SC

Goose Creek Activity Center
Goose Creek, SC



Kyle Farley joined Contract Construction's team in May 2010. Prior to his employment with CCI, Kyle worked in the marine and heavy civil construction industry from January 2006 to May 2010, gaining practical experience with job site safety, material management, team management, scheduling, and design. Most recently, Kyle served as Project Manager for Laing Middle School for Charleston County School District, which was built on the same site as Jennie Moore Elementary School. Other relevant project experience includes the River Bluff Athletic Complex for Lexington School District One, Additions and Renovations to Dutch Fork High School for School District Five of Lexington-Richland Counties, and served as Project Manager for Berkeley County School District's Nexton Elementary School located in Summerville, SC and Philip Simmons Elementary School and Middle School in Charleston, SC.

EDUCATION:

Clemson University -
M.S., Civil Engineering
Clemson University -
B. S., Civil Engineering

CERTIFICATIONS:

Professional Engineer, SC
PE28041

DELISA CLARK, PE
QUALITY CONTROL DIRECTOR

SELECT PROJECT EXPERIENCE

Lucy Beckham High School
Mount Pleasant, SC

Waccamaw High School
Pawleys Island, SC

Amicks Ferry Elementary School
Chapin, SC

E.L. Wright Middle School
Columbia, SC

Fulmer Middle School
Additions & Renovations
West Columbia, SC

C.E. Williams Middle School
Charleston, SC

Lugoff Elementary School
Lugoff, SC

Wateree Elementary School
Lugoff, SC

West Ashley Center for Advanced Studies
(In-Progress)
Charleston, SC

**Delisa has been involved in some form or fashion with every school project in the state of South Carolina from 2008-2018 and hired most if not all of the current employees at the Office of School Facilities*



DELISA CLARK has filled many positions during her more than 30 years of experience including design of commercial and industrial facilities for both the private and public sector, code enforcement for state agencies and public schools, construction project management for a wide variety of projects at the University of South Carolina's main and satellite campuses and supervision of maintenance crews for the South Carolina Department of Administration. With this experience, Delisa brings a unique understanding of how design and construction can enhance and build value for a client's mission. Delisa evaluates each project for constructability as well as code compliance and directs Contract Construction's activities in Preconstruction Services for Construction Management at Risk projects. Delisa has elevated Contract Construction's Quality Assurance program to lead the project team evaluating each project from the start of design to construction completion to reduce errors, maintain quality, schedule and budget while reducing third party inspection costs for the client.

EDUCATION:

BS Mechanical Engineering,
University of South Carolina

CERTIFICATIONS:

Professional Engineer, SC
Deputy Fire Marshal



GLEN DILLON, LEED AP BD+C CHIEF ESTIMATOR

SELECT PROJECT EXPERIENCE

West Ashley Center for Advanced Studies (In-Progress)
Charleston, SC

Lucy Beckham High School
Mount Pleasant, SC

C.E. Williams Middle School
Charleston, SC

Berkeley Education Center Phase I Stabilization
Moncks Corner, SC

Foxbank Elementary School
Moncks Corner, SC

Philip Simmons Elementary School
Wando, SC

Philip Simmons Middle School
Wando, SC

North Myrtle Beach Middle School
North Myrtle Beach, SC

Fulmer Middle School Additions & Renovations
West Columbia, SC

Airport High School Interior Renovations
West Columbia, SC

Airport High School Athletic Renovations
West Columbia, SC

Airport High School Building 700
West Columbia, SC

Chapin Middle School Additions & Renovations
Chapin, SC

Waccamaw High School Additions & Renovations
Pawley's Island, SC

Waccamaw Middle School Additions & Renovations
Pawley's Island, SC

Georgetown Middle School Renovations
Georgetown, SC



GLENN DILLON has over 30 years of estimating experience and is quite versed in all aspects of pre-construction services. Glenn's duties with the firm include estimating, subcontractor prequalification, value engineering, life cycle analysis, design evaluation, constructability reviews, and assistance with GMP negotiations. Relevant project experience includes Foxbank Elementary School, the University of South Carolina Football Operations Facility, and pre-construction services for Lexington School District Two for several CM At-Risk projects throughout the District.

EDUCATION:

B.S. Civil Engineering,
University of South Carolina

DOUG OWENS SUPERINTENDENT



SELECT PROJECT EXPERIENCE

Lucy Beckham High School
Mount Pleasant, SC

Foxbank Elementary School
Moncks Corner, SC

Philip Simmons Elementary School
Wando, SC

Philip Simmons Middle School
Wando, SC

Nexton Elementary School
Summerville, SC

USC Founders Park Baseball Stadium
Columbia, SC

River Bluff High School
Lexington, SC

Summerville High School
Summerville, SC

Timberland High School
Berkeley, SC

Ridgeview High School
Columbia, SC

DOUG OWENS is a 35-year onsite construction veteran. Doug will be responsible for all phases of the construction project in the field, the safety of the personnel under his direction, the quality of the work, timely and accurate communication with the client's on-site representative(s), the direction of the work to adhere to the schedule requirements and manpower needs, continuous review of constructability issues, and supervision of all subcontractors. He is also responsible for the supervision of employees on site; analysis of project logistics throughout all phases of the construction process, management of daily site reports and logs, employee reports, and communication with all vendors. Doug's team experience includes Philip Simmons Elementary School and Middle School and Nexton Elementary School.

EDUCATION:

Lexington High School

CERTIFICATIONS:

OSHA Training

MATHEW JACKSON

ASSISTANT SUPERINTENDENT

SELECT PROJECT EXPERIENCE

CE Williams Middle School
Charleston, SC

Waccamaw High School Additions & Renovations
Georgetown, SC

Goose Creek Activity Center
Goose Creek, SC

City Water
Columbia, SC

Fire Station No. 2
North Charleston, SC

Center for Advanced Studies at Wando
Mount Pleasant, SC

Project Experience at previous firm:

Fire Water Upgrade Project - South Pier NPTU Nuclear Power Training Unit Joint Base Charleston
*Nuclear Weapons Station
Goose Creek, SC*

Cafeteria Renovations at Roper St. Francis
Charleston, SC

Fire Water Upgrade - LNG Plant SCE&G
Goose Creek, SC

Truck Inspection Facility Boeing Dream Liner Campus
North Charleston, SC

The Boundless Playground
Fort Jackson, SC



MATTHEW JACKSON has been with Contract Construction since 2013. His responsibilities include all phases of the construction project in the field; the safety of the personnel under his direction, the quality of the work, timely and accurate communication with the client's on-site representative(s), the direction of the work to adhere to the schedule requirements and manpower needs, continuous review of constructability issues, supervision of all subcontractors; the supervision of Contract Construction's employees on site; analysis of project logistics throughout all phases of the construction process; management of daily site reports and logs, employee reports, and communication with vendors.

EDUCATION:

Graduated from James Island High School in S.C. Served (5) years in the U.S. Coast Guard with an honorable discharge and rank (E-5).

CERTIFICATIONS:

Licensed SC Residential Builder since 2003, 30 Hour OSHA & Confined Space, USACE Quality Control Management, Red Cross CPR, AED & First Aid.

WILL OWENS SAFETY DIRECTOR

SELECT PROJECT EXPERIENCE

Nexton Elementary School
Summerville, SC (with LS3P)

Philip Simmons Elementary & Middle School
Wando, SC (with LS3P)

Langford Elementary School (LEED Silver Certification)
Blythewood, SC (with LS3P)

Stratford High School
Goose Creek, SC (with LS3P)

Sangaree Elementary School
Summerville, SC (with LS3P)

Chester Park Elementary School
Chester, SC (with LS3P)

Great Falls High School
Great Falls, SC (with LS3P)

Spring Valley High School
Columbia, SC

Lake Carolina Elementary School Upper Campus
Columbia, SC

Meadow Glen Elementary School
Lexington, SC

Watkins-Nance Elementary School
Columbia, SC

Ballentine Elementary School
Ballentine, SC

Clty Center Parking Garage
Columbia, SC (with LS3P)

Florence County Library
Florence, SC

University of South Carolina Football Operations Facility
Columbia, SC

University of South Carolina Baseball Stadium
Columbia, SC

University of South Carolina West Quadrangle Dormitory
Columbia, SC

University of South Carolina Arnold School of Public Health (LEED Silver Certification)
Columbia, SC



WILL OWENS serves as a Safety Director and Superintendent for Contract Construction and will devote his full time, attention and expertise to this important project. Will brings an unsurpassed level of experience to the project team as he has served as General Superintendent and Safety Director on projects designed with LS3P including our highlighted projects Philip Simmons Elementary School, Philip Simmons Middle School and Nexton Elementary School. As superintendent, Will is responsible for all phases of construction in the field, the supervision of employees on site, the quality of the work, timely and accurate communication with the client's onsite representative(s), the direction of the work to adhere to the schedule requirements and manpower needs, continuous review of constructability issues, and supervision of all subcontractors. As Safety Director, Will engages and assists our project managers, superintendents and lead-foremen with the daily challenges of providing a safe environment for the jobsite. Will also conducts site surveys to identify problems that may arise and provides the immediate corrective action required. Will works with our team to improve the safety awareness level for our employees and assist us in raising the bar on safety.

EDUCATION:

CAGC Coursework in Management / Project

IDENTIFY CURRENT TEAM MEMBER OBLIGATIONS, PROJECT ASSIGNMENTS, AND THE APPROXIMATE PERCENTAGE OF TIME EACH TEAM MEMBER WILL SPEND ON THIS PROJECT DURING THE DIFFERENT STAGES OF THE PROJECT

GREG HUGHES | EXECUTIVE-IN-CHARGE

PRECONSTRUCTION 25%	GMP PRICING & NEGOTIATION 25%	CONSTRUCTION 25%
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KYLE FARLEY | PROJECT MANAGER

PRECONSTRUCTION 15%	GMP PRICING & NEGOTIATION 15%	CONSTRUCTION 100%
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DELISA CLARK | QUALITY CONTROL DIRECTOR

PRECONSTRUCTION 30%	GMP PRICING & NEGOTIATION 10%	CONSTRUCTION 30%
------------------------	----------------------------------	---------------------

GLENN DILLON | CHIEF ESTIMATOR

PRECONSTRUCTION 50%	GMP PRICING & NEGOTIATION 50%	CONSTRUCTION 10%
------------------------	----------------------------------	---------------------

DOUG OWENS | SUPERINTENDENT

PRECONSTRUCTION 10%	GMP PRICING & NEGOTIATION 10%	CONSTRUCTION 100%
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WILL OWENS | SAFETY DIRECTOR

PRECONSTRUCTION 10%	GMP PRICING & NEGOTIATION 10%	CONSTRUCTION 100%
------------------------	----------------------------------	----------------------

MATHEW JACKSON | ASSISTANT SUPERINTENDENT

PRECONSTRUCTION 10%	GMP PRICING & NEGOTIATION XX%	CONSTRUCTION 100%
------------------------	----------------------------------	----------------------



WATERREE ELEMENTARY SCHOOL

DESCRIBE HOW THE CONSTRUCTION TEAM WOULD BE ORGANIZED THROUGHOUT THE LIFE OF THE PROJECT

Our team organization begins with the pre-construction phase. We will attend every programming, planning, and design meeting with the project design team members to grasp the nuances of the project and just as importantly develop rapport with the end users that are an integral player in the planning phase. As schematics evolve and we begin to develop estimates that are updated at the conceptual and design-development phases we are able to evaluate the design and select subcontractors that are most suitable for the particular project and seek their involvement in pricing, material selections and scheduling. Early involvement by subcontractors generates a team player approach that can serve to head-off problems and insure budget and schedule compliance. If the schedule is compressed we often promote an Early Site and/or structural steel bid.

Organizing the balance of the construction project team continues with final selection of qualified subcontractors and suppliers based on our extensive experience in the area, while leaving the door open to other bidders that can verify suitable financial stability and a track record of timely and quality performance through a pre-qualification process. Our goal is to have numerous competitive quotes on every division of the specifications. When preparing the GMP we will seek owner and design team evaluation of the proposed major subcontractors and suppliers with regards to their price, scope, and commitment to the project, with high regard for the Owner's experience with any particular firm.

The chain of command carries from the two principals to the team Project Manager and Superintendent. It is our belief that the superintendent is the key player in the actual act of building the project, and it is the responsibility of the other team members to adequately plan and execute in order to meet their needs and make the work in the field run as smooth and hiccup free as possible. Our commitment to this concept creates a synergy of energetic dedication to the project.

SPECIFICALLY IDENTIFY YOUR ASSIGNED PROJECT MANAGER AND POSSIBLE SUPERINTENDENTS FOR THE PROJECT. PROPOSERS SHALL PROPOSE A SINGLE PROJECT MANAGER THAT WILL BE ASSIGNED TO ALL PROJECT SITES.

We feel we will provide Beaufort County School District with a unique, high-level commitment by having our company President, Greg Hughes, leading this project management team. This will ensure an unsurpassed level of comfort during all phases of design, pre-construction, construction and closeout for the District. Having a company stakeholder as your single point of contact will ensure continuity in team leadership for the Owner, Architect and Consultants, with little or no chance for turnover on the project. Furthermore, Greg has overseen 33 of the CM at-Risk projects that our firm has completed.

Senior Project Manager | Greg Hughes

Potential Project Managers | Kyle Farley and Ashton Estridge

Potential Superintendents | Will Owens, Doug Owens, Charlie Caughman, Mathew Jackson, Dan Lopes



SPRING VALLEY HIGH SCHOOL

DESCRIBE YOUR TEAM'S EXPERIENCE AS PART OF A SIMILAR PROJECT TEAM

Dedicated and professional on-site staffing is critical to the success of any project. The proposed team of individuals representing Contract Construction have worked together on a number of projects. Our seasoned construction professionals have performed many projects that are of similar size and complexity and are quite familiar with the scope of work to be performed for the CM at-Risk Services for your construction and renovation projects. It is our intention to separate ourselves from our competitors by providing our tried-and-true methodologies and technical approach for the planning, coordination, and control of this project from beginning to completion. Our seamless team dynamic will allow us to provide Beaufort County School District with a process that will be very effective with regards to cost and quality.

The tasks and activities of our proposed team members on previous projects have included:

PRECONSTRUCTION AND ESTIMATING:

Design Budgets, Estimating, Value Engineering, Bid Packages, Work/Categories, Subcontractor Bid, Solicitation, Pre-Qualification

CONSTRUCTION MANAGEMENT:

Schedule Development, Document Review, Support, Budgeting, Estimating Support, Equipment Review, Coordinate Bid Packages and Work Categories

FIELD SUPERVISION:

Schedule Adherence, Document Compliance, Subcontractor Management, and Closeout

On all Contract Construction projects, the President, Vice President, and Project Manager meet weekly in-house to discuss the project schedule and job progress or delays. The project superintendent, project manager and subcontractors also met weekly to discuss any scheduling issues and the status of the project at all times. Through cross staffing and management, we maintain capability of replacement personnel in the event of crisis or departure.

CONTRACT CONSTRUCTION

SECTION 4

PREVIOUS EXPERIENCE





4

PREVIOUS EXPERIENCE

PHILIP SIMMONS MIDDLE SCHOOL

DESCRIBE YOUR PREVIOUS EXPERIENCE IN PROVIDING SIMILAR SERVICES AS DESCRIBED ABOVE. PROVIDE A MINIMUM OF THREE REFERENCES OF SIMILAR PROJECTS FOR THESE SERVICES

Contract Construction has been providing General Contracting services for the past 35 years. As a result of the State of South Carolina and many school districts recently navigating to the CM at-Risk procurement, we have immersed ourselves in that delivery method for the past 7 years. Our firm has completed 42 CM at-Risk projects across South Carolina under the CM at-Risk) system. As CM at-Risk Contractor, we establish alternative means, methods and materials, and configuration of the design. Our skilled pre-construction manager, chief estimator and project manager develop a comprehensive design and schedule and coordinate all activities to accomplish the completion of every project. Below is a full list of our firm’s K-12 CM at-Risk experience.

Berkeley County School District

- Nexton Elementary School
- Phillip Simmons Elementary School
- Phillip Simmons Middle School
- Berkeley Education Center
- Foxbank Elementary School

Cardinal Newman School

Lexington School District Two

- Airport High School Renovations
 - Re-roofing
 - Connector Canopies
 - New Fieldhouse
 - Building 700 Renovations
- R.H. Fulmer Middle School

Lexington Richland School District Five

- New Elementary School #13
- Chapin Middle School Addition

Lexington School District One

- Lexington High School Renovations
- River Bluff Elementary School
- Deerfield Elementary School
- Meadow Glen Elementary School
- Rocky Creek Elementary School
- Lexington Middle School

Richland School District Two

- E.L Wright Middle School

Georgetown County School District

- Athletics Renovations
- Waccamaw High School Renovations
- Waccamaw Elementary School (Phase I & 2)
- Georgetown Middle School
- Pleasant Hill Elementary School
- Andrews Elementary School
- McDonald Elementary School
- Maryville Elementary School
- GCSD Facilities Shop
- Sampit Elementary School
- Kensington Elementary School
- Howard Adult Learning Center
- JB Beck Administration Building

Kershaw County School District

- Lugoff Elementary School
- Wateree Elementary School

Horry County Schools

- North Myrtle Beach Middle School Addition & Renovations



RIVER BLUFF ATHLETIC FACILITY

REFERENCES:

GEORGETOWN COUNTY SCHOOL DISTRICT

Renovation & Additions

Lisa Ackerman, CPPB, Director of Bond
Referendum Construction & Procurement

2018 Church Street
Georgetown, SC 29440
Email: lackerman@gcsd.k12.sc.us
Phone Number: 843.436.7027

LEXINGTON SCHOOL DISTRICT TWO

***Fulmer Middle School Renovations & Addition
Airport High School Renovations & Additions***

Don Icenhower, Chief Operations Officer

715 Ninth Street, West Columbia, SC 29169
Email: dicenhower@lex2.org
Phone Number: 803.315.7142

**SCHOOL DISTRICT FIVE OF LEXINGTON
AND RICHLAND COUNTIES**

Chapin Middle School Addition

Dan Neal, Assitant to the Director of Facilities

1020 Dutch Fork Rd.
Irmo, SC 29063
Email: familyneals@aol.com
Phone Number: 803.754.6097

LEXINGTON SCHOOL DISTRICT ONE

Lexington High School Summer Renovations

Jim Jett, Construction Project Coordinator

100 Tarrar Springs Road
Lexington, SC 29072
Phone Number: 803.206.2860

FOR THE PAST THREE YEARS, PROVIDE THE FOLLOWING INFORMATION:

A. IDENTIFY ALL PROJECTS (NAME, LOCATION, COMPLETION DATE AND CONTRACT AMOUNT).

NAME/LOCATION	COMPLETION DATE	CONTRACT AMOUNT
North Myrtle Beach Middle School Addition & Renovation, North Myrtle Beach, SC	August 2017	\$8,472,574
Columbia City Water Renovation & Addition Columbia, SC	October 2017	\$15,152,000
Richland County Main Library Renovation Columbia, SC	December 2017	\$12,732,017
Chapin Middle School Addition Chapin, SC	June 2018	\$7,149,160
Foxbank Elementary School Moncks Corner, SC	August 2018	\$25,016,000
USC Long Family Football Operations Facility Columbia, SC	January 2019	\$42,443,757
Lugoff Elementary School Lugoff, SC	July 2019	\$19,137,679
Wateree Elementary School Lugoff, SC	July 2019	\$20,059,655
Berkeley Education Center Moncks Corner, SC	July 2019	\$7,167,000
Coastal Carolina Brooks Stadium Expansion Conway, SC	July 2019	\$22,298,192
Georgetown County School District Additions & Renovations Georgetown, SC	August 2019	\$34,951,923
Fulmer Middle School Renovation & Addition West Columbia, SC	August 2019	\$15,468,163
Airport High School Renovations and New Construction Columbia, SC	August 2019	\$10,383,665
Lexington High School Summer Renovations Lexington, SC	August 2019	\$3,592,069
CE Williams Middle School Charleston, SC	In Progress May 2020	\$32,219,000
Center for Advanced Studies at West Ashley Charleston, SC	In Progress May 2021	\$27,839,313
Lucy Beckham High School Mount Pleasant, SC	In Progress April 2020	\$63,834,000
Elementary School #13 Chapin, SC	In Progress July 2021	\$25,976,513
Williams Brice Stadium Renovations Columbia, SC	In Progress July 2020	\$19,593,969

B. IDENTIFY ALL RENOVATION PROJECTS WITH SIMILAR SCOPE.

Similar renovation projects are highlighted in blue above.

I. INDICATE ANY SUCH PROJECT WHERE LIQUIDATED DAMAGES WERE ASSESSED AGAINST YOUR FIRM FOR FAILURE TO ACHIEVE SUBSTANTIAL COMPLETION WITHIN THE CONTRACT TIME, AND DESCRIBE THE CIRCUMSTANCES OF THE SAME;

None

II. IDENTIFY ANY SUCH PROJECT IN WHICH YOUR FIRM MADE A CLAIM OR CHANGE ORDER REQUEST FOR ACCELERATION DAMAGES, AND DESCRIBE THE CIRCUMSTANCES OF THE SAME;

None



ELEMENTARY SCHOOL #13

III. IDENTIFY ANY SUCH PROJECT IN WHICH YOUR FIRM WAS TERMINATED (WHETHER FOR CAUSE OR FOR CONVENIENCE) BY THE OWNER PRIOR TO SUBSTANTIAL COMPLETION, AND DESCRIBE THE CIRCUMSTANCES OF THE SAME;

None

IV. IDENTIFY ALL PROJECTS WHICH HAD A NEGOTIATED FEE OR GUARANTEED MAXIMUM PRICE;

- North Myrtle Beach Middle School Addition & Renovations
- Georgetown County School District Renovations & Additions
- Airport High School Renovations & New Construction
- Fulmer Middle School Renovations & Addition
- Lexington High School Summer Renovations
- Chapin Middle School Addition
- Elementary School #13
- Lugoff Elementary School
- Wateree Elementary School
- USC Long Family Football Operations Facility
- Williams Brice Stadium 2020 Renovations

V. IDENTIFY ALL PROJECTS (DESCRIPTION AND COST) WHICH HAD A GUARANTEED MAXIMUM PRICE PRIOR TO COMPLETION OF THE DOCUMENTS;

- North Myrtle Beach Middle School Addition & Renovation
- Chapin Middle School Addition
- USC Long Family Football Operations Facility
- Fulmer Middle School Renovations & Addition
- New Elementary School #13

See chart on previous page for cost

C. PROVIDE DESCRIPTIONS OF FIVE RENOVATION PROJECTS MOST COMPARABLE TO THE PROPOSED PROJECT SCOPE IN WHICH YOUR FIRM HAS BEEN INVOLVED OVER THE LAST FIVE YEARS (AT LEAST TWO MUST BE COMPLETED). INCLUDE THE SERVICES PROVIDED, THE PROJECT TEAM MEMBERS, SCHEDULES AND REFERENCES.

Please refer to the detailed project resumes on the following pages.

C. PROJECT EXAMPLES



COST:
\$8,972,768

SCHEDULED COMPLETION:
November 2018

ACTUAL COMPLETION:
November 2018

**OWNER/REFERENCE
CONTACT INFO:**

Lisa Ackerman, CPPB, Director of Bond Referendum Construction & Procurement, 2018 Church Street, Georgetown, SC 29440, lackerman@gcsd.k12.sc.us, 843.436.7027

TEAM MEMBERS:

Project Manager:

Greg Hughes

Assistant Project Manager:

Susan Burke

Superintendent:

Bob Hammond

WACCAMAW HIGH SCHOOL ADDITIONS AND RENOVATIONS

Pawley's Island, SC

As a result of a \$165 million bond referendum, Georgetown County School District retained Contract Construction for the CM at-Risk Services for renovations and additions at Waccamaw High School. Construction included a new 20,455 SF classroom addition, new auxiliary gym, new serving line and weight room addition. Renovations included new tennis courts, track resurfacing, new practice fields, renovated locker rooms, football stadium bleachers, upgraded press box, electrical upgrades, HVAC upgrades and carpet to tile. Because of our performance on this and multiple other projects for Georgetown County School District, we were awarded an additional 8 renovation projects with the District.

C. PROJECT EXAMPLES



COST:

\$16,350,005

SCHEDULED COMPLETION:

August 2019

ACTUAL COMPLETION:

August 2019

OWNER/REFERENCE CONTACT INFO:

Don Icenhower
Chief Operations Officer
Lexington School District 2
803.315.7142

TEAM MEMBERS:

Project Manager:
Jim Ott
Superintendent:
Dan Lopes

R.H. FULMER MIDDLE SCHOOL ADDITION AND RENOVATIONS

West Columbia, SC

Demolition and early site work for additions and renovations to R.H. Fulmer Middle School began in June of 2018. The project scope included demolition of 30,000 SF of the existing school, a 59,023 SF two-story addition, and 17,000 SF of renovations to the existing school. Additions included a new admin area, cafeteria & kitchen, science & regular classrooms, art/choral area, media center, bus/parent canopy and secure fencing. Renovations included restroom renovations, new finishes to the existing facility, new classroom electrical/data, removal of lockers/bases, and replacement of markerboards. We completed this project with raving reviews from administration, principals, teachers and staff and were 100% complete with the punchlist before school began.

C. PROJECT EXAMPLES



COST:
\$8,472,574

SCHEDULED COMPLETION:
August 2017

ACTUAL COMPLETION:
August 2017

OWNER/REFERENCE CONTACT INFO:
Horry County Schools
Brian Sexton, Project Manager
843.995.5277
bsexton@horrycountyschools.net

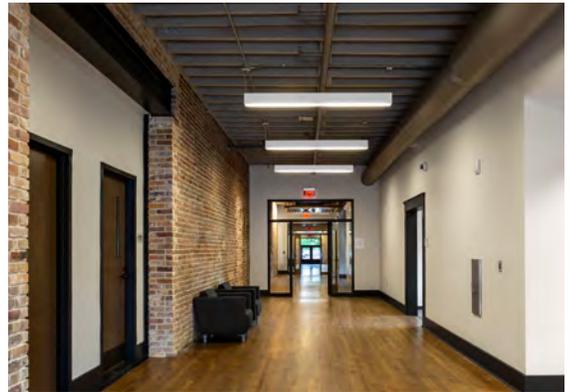
TEAM MEMBERS:
Project Manager:
Greg Hughes
Assistant Project Manager:
Robyn Byrd
Superintendent:
Brian Ready

NORTH MYRTLE BEACH MIDDLE SCHOOL ADDITION AND RENOVATIONS

North Myrtle Beach, SC

Construction of a 22,745 square foot classroom addition at North Myrtle Beach Middle School. The project includes, but is not necessarily limited to, storm drainage, curb and gutter, paving, sidewalks, landscaping, irrigation, concrete foundations, load-bearing masonry and brick / split-face veneer, steel joists and deck, metal roofing, modified bituminous roofing, joint sealants, science casework, classroom furniture, windows and storefront, doors, frames and hardware, metal studs and drywall, acoustical ceilings, epoxy flooring, painting, division 10 specialties, fire suppression, including installation of fire suppression system in 3 existing classroom wings, plumbing, HVAC (controls by Owner), and electrical, including raceways for replacement of fire alarm system in the existing building and raceways and cable tray for AV and data.

C. PROJECT EXAMPLES



COST:

\$7,167,700

SCHEDULED COMPLETION:

May 2019

ACTUAL COMPLETION:

May 2019

OWNER/REFERENCE CONTACT INFO:

Name/Title: Wayne Evans
Phone: 843.566.2373 (cell)
Email: Evansw@bcstdschools.net

TEAM MEMBERS:

Project Manager: Kyle Farley
Assistant Project Manager:
Emily Amick
Superintendent: Tony Wiley (no longer with CCI)

BERKELEY EDUCATION CENTER RENOVATION

Moncks Corner, SC

Berkeley Education Center (BEC), formerly the old Berkeley High School, is widely recognized as the gateway to Moncks Corner's Business District and considered important to the historic fabric of the town. This project is one of the projects included in the approved 2012 school improvement referendum. The existing building was built in 1929 and is currently unoccupied due to its condition. Berkeley County School District retained Contract Construction, Inc. to provide pre-construction, GMP Negotiation and construction services for the extensive restoration including weather proofing of building exterior, replacing windows, repointing brick, replacing roof, a new central HVAC system, replacing the electrical and plumbing systems, asbestos abatement, new finishes, structural upgrades to second floor, staircases, ADA compliant entrance areas, and a new elevator.

C. PROJECT EXAMPLES



COST:
\$7,149,160

SCHEDULED COMPLETION:
July 2018

ACTUAL COMPLETION:
July 2018

OWNER/REFERENCE CONTACT INFO:
Dan Neal
Assistant to the Director of Facilities
District 5 of Lexington & Richland Counties
803.754.6097/ 803.414.8575

TEAM MEMBERS:
Project Manager:
Jim Ott
Superintendent:
Dan Lopes

CHAPIN MIDDLE SCHOOL ADDITION *Chapin, SC*

District Five of Lexington & Richland Counties retained Contract Construction for the Construction Management at Risk services to construct a new 2 story multi-classroom building with a total of 37,478 sq. ft. The new building included 3 science labs and a new drama room. It also included the addition of a new courtyard, decorative fencing and a fire lane (approximately 375 l/f). It is of importance to note that this project was completed on an existing and active campus, with children walking through our site for bus pickup and dropoff on a daily basis with zero incidents or complaints.

CONTRACT CONSTRUCTION

SECTION 5

WORKLOAD





5 WORKLOAD

NORTH MYRTLE BEACH MIDDLE

IDENTIFY YOUR ANNUAL VOLUME OF CONSTRUCTION CONTRACTS FOR THE LAST FIVE YEARS. WHERE A LOCAL OFFICE IS INVOLVED, PLEASE PROVIDE SIMILAR INFORMATION FOR THE LOCAL OFFICE.

2019 - \$140,975,248
2018 - \$121,393,014
2017 - \$65,733,309
2016 - \$54,396,449
2015 - \$89,428,686

WHAT IS THE CURRENT DOLLAR VALUE OF WORK UNDER CONTRACT?

\$246,919,293 – Under Contract
\$170,602,354 – In Progress

WHAT IS THE TYPICAL DOLLAR RANGE OF PROJECTS UNDER CONTRACT WITH YOUR FIRM?

\$1,000,000 to \$60,000,000

IDENTIFY WHAT PERCENTAGE OF YOUR WORK IS HARD BID AND WHAT PERCENTAGE IS BASED ON A CM/ GC AT RISK OR SIMILAR APPROACH?

15% – Hard Bid
85% – CM At Risk

IDENTIFY WHAT PERCENTAGE OF YOUR WORK IS RENOVATION VERSUS NEW CONSTRUCTION.

28% – Renovation
72% – New Construction

CONTRACT CONSTRUCTION

SECTION 6

FINANCIAL STABILITY



6

FINANCIAL STABILITY

ROCKY CREEK ELEMENTARY SCHOOL

SUBMIT YOUR MOST RECENT FINANCIAL STATEMENTS (AT A MINIMUM, BALANCE SHEETS AND INCOME STATEMENTS FOR 2017 AND 2018) AND VERIFICATION OF CURRENT BONDING CAPACITY.

Please see Section 11 "Requested Documents" for our two most recent financial statements and verification of Bonding Capacity.

PROVIDE TWO BANK REFERENCES.

Susan Paget Amick | Wells Fargo Bank, N.A.
1441 Main St., 16th Floor
Columbia, SC 29201-5083
c 803.606.9727 | o 803.765.4060
susan.amick@wellsfargo.com

Reggie Boan | Boan Financial Group, LLC
7911 Broad River Road
Irmo SC 29063
c 803.332.6637 | o 803 .251.7115
reggie.boan@lpl.com

DESCRIBE ALL INSTANCES OF PROJECT DISPUTES, WHICH, IN THE LAST FIVE YEARS, REACHED THE LEVEL OF:

- 1. FORMAL MEDIATION, ARBITRATION, OR LITIGATION;**
- 2. SIGNIFICANT SETTLEMENTS WITH CLIENTS, CONTRACTORS, OR SUB-CONTRACTORS; OR**
- 3. CURRENT SIGNIFICANT PENDING CLAIMS OR SUITS.**

FOR EACH DISPUTE, DESCRIBE THE PARTIES INVOLVED, THE NATURE OF THE DISPUTE, AND THE AMOUNT OF THE DISPUTE. PLEASE PROVIDE THIS INFORMATION FOR ALL SUCH DISPUTES ARISING OUT OF THE FIRM'S PROJECTS, REGARDLESS OF WHETHER THE FIRM WAS A PARTY OR WITNESS IN THE DISPUTE.

None

IDENTIFY ANY OCCASION IN THE PAST FIVE (5) YEARS WHERE ANY SURETY WAS REQUIRED TO PAY ANY CLAIM AGAINST ANY PAYMENT BOND FURNISHED BY THE PROPOSER FOR ANY PROJECT.

None

IDENTIFY ANY OCCASION IN THE PAST FIVE (5) YEARS WHERE ANY SURETY WAS REQUIRED TO RENDER OR SECURE PERFORMANCE DUE TO ANY OWNER UNDER ANY PERFORMANCE BOND FURNISHED BY THE PROPOSER FOR ANY PROJECT.

None



IDENTIFY ANY OCCASION IN THE PAST FIVE (5) YEARS WHERE ANY SURETY REQUESTED ANY OWNER OF A PROJECT IN WHICH THE PROPOSER HAD FURNISHED PERFORMANCE AND/OR PAYMENT BONDS TO MAKE ANY PAYMENT(S) BY JOINT CHECK TO THE PROPOSER AND SURETY.

None

PROVIDE A CERTIFICATE SHOWING YOUR CURRENT COMMERCIAL GENERAL LIABILITY (CGL) INSURANCE POLICY AND ANY OTHER INSURANCE POLICIES (SUCH AS PROFESSIONAL LIABILITY) THAT WOULD BE APPLICABLE TO THE PROJECT.

See Section 11 "Requested Documents" for a copy of our Certificate of General Liability Insurance

PROVIDE YOUR CURRENT BONDING RATE SCHEDULE.

See Section 11 "Requested Documents" for a copy of our current Bonding Rate Schedule.

CONTRACT CONSTRUCTION

SECTION 7

FEES AND COSTS





ROCKY CREEK ELEMENTARY SCHOOL

7 FEES AND COSTS

PROVIDE HOURLY RATES FOR THE FOLLOWING SERVICES:

- a. Estimating**
\$105/Hour

- b. Field Verification**
\$85/Hour

- c. Constructability Reviews**
\$110/Hour

- d. Project Management (during pre-construction)**
\$125/Hour

IN ADDITION, PROVIDE FEES (AS % OF COST OF WORK) FOR THE FOLLOWING PROJECT COSTS:

- Less than \$100,000 = 15%
- \$100,000-\$1,000,000 = 10%
- \$1,000,000-\$5,000,000 = 6%
- \$5,000,000-\$10,000,000 = 4.25%
- \$10,000,000-\$15,000,000 = 3.85%

CONTRACT CONSTRUCTION

SECTION 8

MISCELLANEOUS





8

MISCELLANEOUS

LAING MIDDLE SCHOOL

THE SELECTED CONTRACTOR SHALL BE REQUIRED TO HOLD A PUBLICLY ADVERTISED PRE-BID MEETING, COVERING ALL PROJECTS, PRIOR TO ACCEPTING BIDS TO BE USED IN PREPARATION OF THE GMP.

Contract Construction, if selected, shall hold a publically advertised pre-bid meeting, covering all projects, prior to accepting bids to be used in preparation of the GMP.

UNLESS OTHERWISE AGREED IN UNUSUAL CIRCUMSTANCES, THE SELECTED CONTRACTOR SHALL BE REQUIRED TO OBTAIN A MINIMUM OF 3 QUALIFIED, COMPETITIVE BIDS FOR ALL WORK IN EXCESS OF 5% OF THE TOTAL CONSTRUCTION COSTS. THE OWNER WILL REQUIRE THAT ALL BIDS BE COMPILED AND PRESENTED PRIOR TO OR AT THE ESTABLISHMENT OF THE GMP. THE OWNER SHALL BE PRESENT WHEN ALL BIDS ARE OPENED FOR REVIEW.

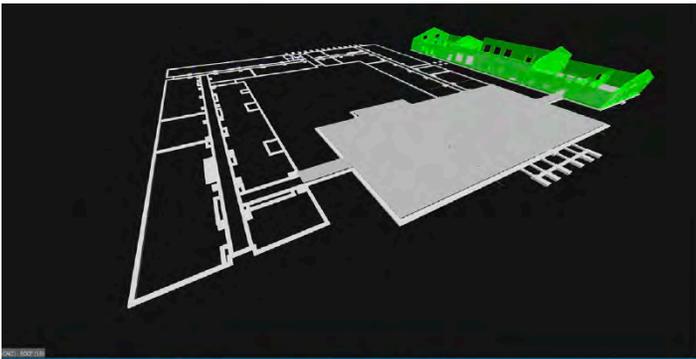
Contract Construction, if selected, will obtain a minimum of three (3) qualified, competitive bids for all work in excess of 5% of the total construction costs. Our firm will comply with the owner's requirements and compile and present all bids prior to or at the establishment of the GMP. The owner will be present when all bids are opened for review.

THE OWNER RESERVES THE RIGHT TO PRE-QUALIFY AND/OR APPROVE SUBCONTRACTORS.

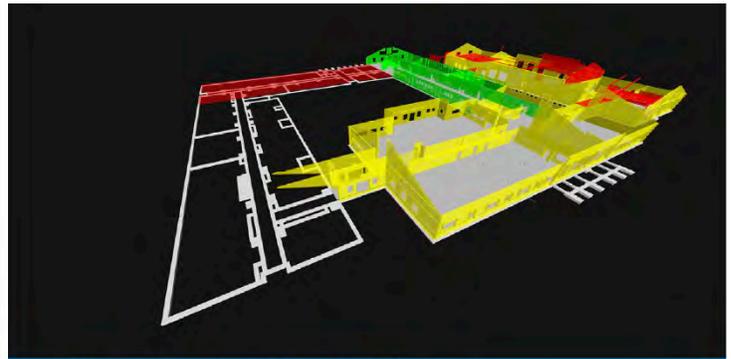
Contract Construction will approach the pre-construction and construction phases with a collaborative spirit. During Subcontract Scope Review and Award phase, each bidder with a competitive proposal will be interviewed by key members of the project team. During these interviews, we will confirm each bidder's understanding of the scope of work and the schedule. No subcontract will be recommended to Beaufort County School District until Contract Construction is satisfied that the recommended bidder provides the best value to the project, has a clear understanding of what will be expected of them, and is capable of performing as expected. All subcontractors will be bound by the same obligations as the Construction Manager at Risk. Prior to issuing contracts to each major trade, Beaufort County School District may approve or disapprove the subcontractor. After approval by all stakeholders, each subcontractor will attend a Preconstruction Meeting to review the conditions at the site and project procedures including safety, quality control, storage, and staging of materials. These meetings ensure that any issues are addressed immediately and do not continue to grow.

DESCRIBE YOUR INFORMATION MANAGEMENT SYSTEMS AND OWNER REPORTING SYSTEMS. EXPLAIN HOW THESE SYSTEMS TIE TO THE INITIAL COST PROJECTIONS AND FINAL ESTIMATE.

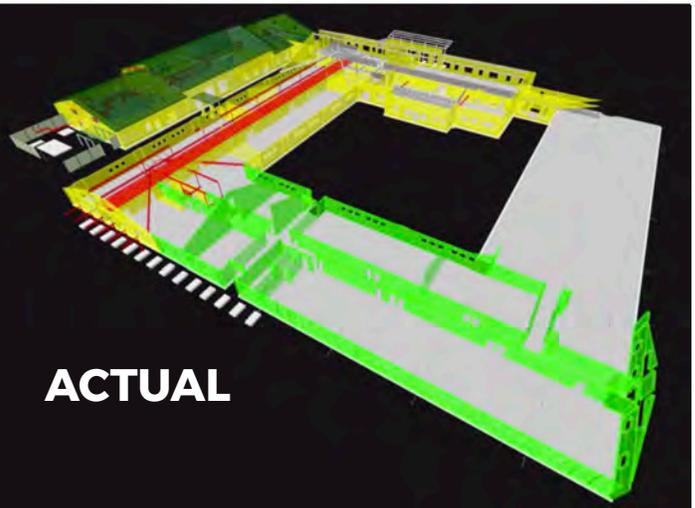
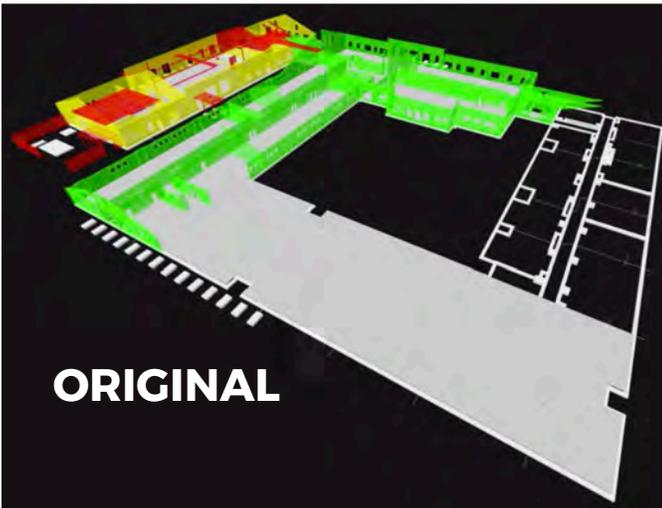
As Construction Manager at Risk, we can provide Lexington County School District Two with a process that will be very effective with regards to cost and quality, and will enhance the surrounding community. Greg Hughes controls all aspects of scheduling during both design and construction to ensure that no time is wasted and the sense of urgency remains at a very high level so each project will move as quickly as possible. John Farley works closely with the designers and produce milestone estimates and provide product-specific pricing as necessary to track the budget along the way and minimize last-minute value engineering scenarios. Will Owens and Greg Hughes, having worked on over 100 schools, constantly monitoring the project design to ensure the facilities can be constructed with as much speed and efficiency as possible.



BIM Image of Building Original Schedule



BIM Image of Building New Schedule



BIM image Comparison - left image of building's original schedule and the right image is actual schedule

Modeling engages many tools such as Building Information Modeling (BIM), and project scheduling to build the project prior to putting the work in place. The overriding concept behind the modeling process is to identify and correct all of the problems and conflicts during the planning phase instead of the construction phase.

Contract Construction utilizes the BIM 360 Model for the benefit of both those who can comprehend construction schedules and those who are not as proficient. Our software program links the 3D model to our schedule and graphically demonstrates the actual work in place compared with the original schedule. Owners, Subcontractors and the surrounding community can all benefit from the use of this program: subcontractors can visualize their status while they view the time-elapsing video of the construction plan, which ignites their interest in the schedule; our clients are enlightened on advertising possibilities during construction, which excites the community affected by the construction. The BIM 360 model also allows the entire team to flash forward to see what the building will look like in the next 30, 60, or 90 days. See images (above) that were captured from the time-elapsing video of the Nexton Elementary School model.

DESCRIBE THE PROCESS YOU WOULD UTILIZE TO QUALIFY AND BID SUBCONTRACTORS AND VENDORS FOR THE PROJECT.

The selection of subcontractors is a critical part of the preconstruction process of a project. We believe a thorough pre-qualification of interested potential bidders is an effective way to guarantee that appropriate subcontractors are participating in the project. We have developed extensive prequalification documents and evaluation methods to facilitate this process. As with the solicitation process, we communicate actively and openly with prospective bidders during the pre-qualification process so that bidders who are pre-qualified stay interested and bidders who are not pre-qualified understand the reasons for the decision. Please see Appendix C Subcontractor Qualification Statement



We also engage the services of virtual plan rooms that routinely utilize the most current technology to reach subcontractors and vendors that are interested in participating in the bid period services. These plan rooms alert subcontractors to new projects that are available for bidding and provide them with a portal to readily access and download contract documents and addenda in just a matter of minutes. Automated expiration reminders, addenda and clarification notifications and other powerful tools are employed to track activities during the life cycle of the bid. We are able to connect with subcontractors, communicate and relay time-critical activities instantaneously with the industry's best information and most powerful online tools.

Contract Construction has developed a procurement strategy that supports the goals of each project we manage. Bid documents are established, with the help of the design team and in full integration with the design schedule, to ensure that scope gaps are avoided and certainty of scope and budget is maintained. Considered in this approach is the critical need to "right size" the bid packages to maximize competition.

INCLUDE ONE SAMPLE OF THE FOLLOWING ITEMS WITH YOUR RESPONSE TO THE REQUEST FOR PROPOSAL (IF THESE HAVE BEEN DONE PREVIOUSLY WITH PROJECT MANAGEMENT SOFTWARE AS MENTIONED IN ITEM 8 ABOVE, PLEASE SUBMIT PRINTED EXAMPLES IN THAT FORMAT):

A. PROJECT COST ESTIMATE (SIMILAR FORMAT TO THE ONE PROPOSED FOR THIS PROJECT)

B. DAILY AND MONTHLY PROJECT REPORT TO THE OWNER

C. LOG(S) FOR TRACKING WORK PROGRESS

D. OTHER TRACKING ITEMS YOU FEEL WOULD BE HELPFUL IN SHOWING HOW YOU WOULD ASSURE THE PROJECT IS DELIVERED ON TIME AND ON BUDGET.

Please refer to the following pages for sample items A-D.

A. PROJECT COST ESTIMATE (SIMILAR FORMAT TO THE ONE PROPOSED FOR THIS PROJECT)



WHS (CD)



CONFIDENTIAL

Project name	WHS (CD)
Job size	20000 sf
Notes	Alternates: Alternate #1 - 1.5" Asphalt Overlay @ Parking Lots..... Alternate #2 - Press Box Replacement..... Alternate #3 - Irrigation for Practice Fields..... Alternate #4 - Site Storage Building.....



A. PROJECT COST ESTIMATE (SIMILAR FORMAT TO THE ONE PROPOSED FOR THIS PROJECT)



WHS (CD)

CONFIDENTIAL



Item	Description	Takeoff Qty	Total Amount
1100.00	GENERAL REQUIREMENTS		
1101.00	Supervision		
10	Superintendent	69.00 week	132,549
	Supervision		132,549
	2,760.00 Labor hours		
	2,760.00 Equipment hours		
1140.00	Project Manager		
10	Project Manager	69.00 week	82,524
15	Asst. Project Manager	69.00 week	53,334
	Project Manager		135,858
	5,520.00 Labor hours		
	5,520.00 Equipment hours		
1365.10	Weather protection		
10	Temp Barricades / Weather prot	10.00 mnth	70,000
	Weather protection		70,000
	1,733.30 Labor hours		
1510.00	Temp - Utilities		
01	Temp Electricity (hook up only)	1.00 ls	12,000
07	Temp Phone / Computers	16.00 mnth	5,600
11	Temp Water (hook up only)	1.00 ls	4,000
13	Temp Toilet (Rent)	16.00 mnth	11,200
	Temp - Utilities		32,800
1520.00	Temp - Facilities		
1	Office Trailer - GC	16.00 mnth	8,800
5	Tool Trailers	16.00 mnth	5,760
	Temp - Facilities		14,560
	5,546.56 Equipment hours		
1590.03	Supplies - Office		
10	Office Supplies	16.00 mnth	5,600
	Supplies - Office		5,600
1601.00	Tools & Equipment		
10	Small Tools	16.00 mnth	12,000
15	Skid Steer	10.00 mnth	19,500
50	Oil & Gas	16.00 mnth	9,600
	Tools & Equipment		41,100
	2,773.28 Labor hours		
	1,733.30 Equipment hours		
1705.00	Clean Up - Current		
10	Cleanup / Misc Job Labor (3@16/hr)	69.00 wks	160,080
	Clean Up - Current		160,080
1707.00	Clean Up - Haul Dumpster		
10	Haul Dumpster	16.00 mnth	17,600
	Clean Up - Haul Dumpster		17,600
1710.00	Clean Up - Final		

A. PROJECT COST ESTIMATE (SIMILAR FORMAT TO THE ONE PROPOSED FOR THIS PROJECT)



WHS (CD)

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Item	Description	Takeoff Qty		Total Amount
1710.00	Clean Up - Final			
sub	Final Cleanup	20,000.00	sf	11,000
	Clean Up - Final			11,000
1725.00	Punchlist, Etc			
10	Punchlist, etc	8.00	week	60,000
	Punchlist, Etc			60,000
	320.00 Labor hours			
1744.00	Travel - Subsistence			
10	Subsistence	69.00	wk	65,550
	Travel - Subsistence			65,550
GENERAL REQUIREMENTS				746,697
	13,106.58 Labor hours			
	15,559.86 Equipment hours			

2100.00 SITEWORK

Item	Description	Takeoff Qty		Total Amount
2105.00	Subcontractor Quotes			
n	0100 Site Demo/Grading/Paving/Utilities/Erosion Control	1.02	ls	531,416
	0100 Hand Clearing @ Ponds	4.18	acre	16,720
	0100 Building Pad Densification	2,211.11	cy	13,267
	0100 Topsoil Haul-in @ Fields Allowance	482.00	cy	28,920
n	0102 Arch Demo	1.00	ls	100,000
n	0102 Tennis court complete (w/wind screen)	1.00	ls	243,000
n	0102 (3) Row Fixed Bleachers	4.00	ea	11,600
n	0700 Fencing Ornamental & Chainlink	1.00	ls	116,404
n	0700 Double Tubular Barrier Gates	1.00	ls	1
n	0700 Landscape/Sodding	1.00	ls	100,983
n	0700 Irrigation	1.00	ls	34,000
	Subcontractor Quotes			1,196,311
SITEWORK				1,196,311

3000.00 CONCRETE

Item	Description	Takeoff Qty		Total Amount
3306.00	Concrete (All Types)			
n c 30	Labor, mat'ls, equipment	1.00	ls	230,000
n c 30	Team Room Bench Detail 3/A104	1.00	ls	5,000
n c 30	Rebar at Concrete	15.00	ton	14,775
c 30	Welded Wire Mesh at SOG	129.00	shts	1
c 30	4" Capillary Fill under Slabs	330.00	ton	22,507
c 30	Repair Existing Locker Rm Seat Wall Allowance (note 4)	210.00	lf	10,000
	Concrete (All Types)			282,283
CONCRETE				282,283

A. PROJECT COST ESTIMATE (SIMILAR FORMAT TO THE ONE PROPOSED FOR THIS PROJECT)



WHS (CD)

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Item	Description	Takeoff Qty		Total Amount
4000.00	MASONRY			
4020.00	Masonry sub - turnkey			
n	0010 Labor, mat'ls, equipment	1.02	ls	1,116,500
n	0010 Rebar @ Masonry	47.00	tons	46,295
	0010 Lull	10.00	mnth	21,000
	Masonry sub - turnkey			1,183,795
	1,733.30 Equipment hours			
	MASONRY			1,183,795
	1,733.30 Equipment hours			
5000.00	METALS			
5010.00	Struct & Misc Quote			
n	12 Structural Steel	1.01	ls	251,490
n	12 Structural Steel Roof Joist	39.00	ton	1
n	12 1 1/2" Metal Roof Decking	195.00	sq	1
	Struct & Misc Quote			251,492
5510.70	Misc - Misc Metals			
n	10 Misc. Steel	19,900.00	sf	1
	Misc - Misc Metals			1
	19,900.00 Labor hours			
	METALS			251,493
	19,900.00 Labor hours			
6000.00	WOOD & PLASTICS			
6122.00	Blocking - Roof Nailers			
	10 2x Roof Nailers	6,270.00	lf	54,424
	Blocking - Roof Nailers			54,424
	WOOD & PLASTICS			54,424
7000.00	THERMAL & MOISTURE PROT			
7001.00	Subcontractor Quotes			
n	0200 SBS Modified Membrane Roof Assembly	1.02	sf	297,121
n	0200 Waccamaw Elementary School Roof @ RTU	1.02	ls	24,056
n	0200 Expansion Joints	1.00	ls	8,870
n	0200 Fluid Applied Air Barrier	1.00	sf	37,670
n	0200 Joint Sealants	20,000.00	sf	9,790
n	0201 Fire rated caulking	20,000.00	sf	4,000
n	0305 Metal Wall panels @ parapet	2,010.00	sf	1
n	0400 EIFS System on 4" Insulation	1,610.00	sf	15,600
n	0400 EIFS Soffit System on 1" Insulation	120.00	sf	1

A. PROJECT COST ESTIMATE (SIMILAR FORMAT TO THE ONE PROPOSED FOR THIS PROJECT)



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Item	Description	Takeoff Qty	Total Amount
	Subcontractor Quotes		397,109
7210.00	Insulation - Subcontract		
sub	Closed Cell Spray Foam Insulation	200.00 sqft	1,000
	Insulation - Subcontract		1,000
7212.10	Insulation - Rigid		
rf20	Rigid Ins 2.0"	19,211.00 sqft	25,214
	Insulation - Rigid		25,214
7255.00	Fireproofing - Safing		
100	Fire Safing & Sealant @ TOW	1,600.00 lnft	12,800
	Fireproofing - Safing		12,800
	THERMAL & MOISTURE PROT		436,123

8000.00 DOORS & WINDOWS

Item	Description	Takeoff Qty	Total Amount
8100.00	Vendor/Subcontract quote		
	10 New HM Door	2.00 ea	300
n	31 New HM Frames	28.00 ea	8,325
n	31 Wood Doors	29.00 ea	14,280
n	31 FRP Doors/Frames	10.00 ea	20,150
n	31 Allowance No. 2 Hardware Allowance	42.00 ea	60,200
n	40 Overhead Doors	1.00 ls	23,308
n	62 Storefront/Curtainwall System	1.00 ls	85,319
	62 Wall Mirrors @ Weight room Allowance	472.00 sf	1
	Vendor/Subcontract quote		211,883
	DOORS & WINDOWS		211,883

9000.00 FINISHES

Item	Description	Takeoff Qty	Total Amount
9100.00	Sub Contractor Quotes		
n	10 Drywall / ACT / Stud Framing	1.00 ls	132,850
n	10 Acoustical Wall Treatment	528.00 sf	12,000
n	10 GFRC Column Covers	16.00 ea	35,000
n	10 "Z" Space Breakout Cost (drywall/ceiling)	1.00 ls	10,000
	31 Repair / Replace Terazzo Allowance	1,330.00 sf	23,940
n	40 Weight Room Flooring	2,442.00 sf	29,657
n	40 Resilient Flooring & Base	1.00 ls	41,717
n	40 "Z" Space Resilient Flooring & Base (note A600)	1.00 ls	3,416
	45 Sealed Concrete	1,000.00 sf	1,500
n	51 Carpet	1.00 ls	1
n	70 Paint Walls (excludes existing ceilings)	1.00 ls	47,750
	70 Paint Doors/Frames	50.00 ea	1
	70 Clean/Paint Existing Exposed Ceilings (note 4 & 5)	4,310.00 sf	6,465
n	70 "Z" Space Painting	1.00 ls	1,400
	Sub Contractor Quotes		345,697
9310.00	Ceramic Tile		
n	2101 Ceramic Tile Walls / Flooring	1.00 ls	30,300
	2101 Repair Ceramic Tile Walls / Flooring Allowance	1.00 ls	10,000

A. PROJECT COST ESTIMATE (SIMILAR FORMAT TO THE ONE PROPOSED FOR THIS PROJECT)



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Item	Description	Takeoff Qty	Total Amount
	Ceramic Tile		40,300
	0.222 Labor hours		
9560.00	Flooring Wood Strip		
n	10 New Wood Flooring	1.00 ls	65,852
	Flooring Wood Strip		65,852
	0.10 Labor hours		
	FINISHES		451,849
	0.322 Labor hours		

10000.00 SPECIALTIES

Item	Description	Takeoff Qty	Total Amount
10100.00	Vendor quotes		
n	10 Toilet accessories	148.00 ea	14,567
n	20 Toilet compartments	21.00 ea	13,205
n	30 Visual Display Units	13.00 ea	6,300
n	30 Visual Display Units "Z" Space	3.00 ea	817
n	50 Signage Allowance	1.00 ls	8,845
n	60 Metal lockers (supplied & installed)	198.00 ea	61,517
n	63 Storage Shelving Units	5.00 ea	1,806
n	70 Fire ext and cabinets	5.00 ea	2,052
n	90 Flagpoles (25')	3.00 ea	5,641
n	153 Prefinished Canopy with soffit	1,470.00 sf	73,410
n	153 Canopy Footings	16.00 ea	12,000
	Vendor quotes		200,160
	SPECIALTIES		200,160

11000.00 EQUIPMENT

Item	Description	Takeoff Qty	Total Amount
11010.00	Vendor/Subcontract quotes		
n	10 Allowance No. 1 Dish Machine & Pre-Rinse Sink	1.00 ls	30,000
n	31 Athletic equip - int b'ball goals	6.00 ls	42,310
n	33 Athletic equip - wall padding	1.00 ls	1
n	34 Athletic equip - volleyball equip	1.00 ls	1
n	36 Athletic equip - scoreboard	1.00 ls	1
	Vendor/Subcontract quotes		72,313
	EQUIPMENT		72,313

12000.00 FURNISHINGS

Item	Description	Takeoff Qty	Total Amount
12010.00	Subcontractor Quotes		
n	11 Casework	1.00 ls	33,800
n	40 Grandstand expansion	1.02 ls	172,550
n	40 Telescoping Bleachers	250.00 ea	27,040
n	40 Laboratory Casework	1.00 ls	126,817
	Subcontractor Quotes		360,207

A. PROJECT COST ESTIMATE (SIMILAR FORMAT TO THE ONE PROPOSED FOR THIS PROJECT)



WHS (CD)

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Item	Description	Takeoff Qty		Total Amount
FURNISHINGS				360,207
220000.00	PLUMBING			
220050.00	Sub Quotes			
n	10 Plumbing	1.01	ls	370,769
n	10 Relocate above ground Propane Tank Allowance	1.00	ls	2,500
	Sub Quotes			373,269
	PLUMBING			373,269
230000.00	HVAC			
230050.00	Sub Quotes			
n	10 HVAC Sub	1.02	ls	1,429,120
n	10 Waccamaw Elementary School HVAC	1.02	ls	881,436
n	10 "Z" Space HVAC	1.02	ls	27,405
	Sub Quotes			2,337,961
	HVAC			2,337,961
260000.00	ELECTRICAL			
260050.00	Sub Quotes			
n	10 Electrical	1.01	sf	940,894
n	10 "Z" Space Electrical	1.01	ls	14,094
n	10 Waccamaw Elementary School Electrical	1.01	ls	23,220
	Sub Quotes			978,207
	ELECTRICAL			978,207

A. PROJECT COST ESTIMATE (SIMILAR FORMAT TO THE ONE PROPOSED FOR THIS PROJECT)



WHS (CD)

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Estimate Totals

Description	Amount	Net Amount	Totals	Rate
Labor	490,922	490,922		
Material	375,852	375,852		
Subcontract	8,066,561	8,066,561		
Equipment	85,930	85,930		
Other	117,710	117,710		
	9,136,975		9,136,975	
Sales Tax on Mat'l and Eqpt	32,325			7.000 %
Taxes & Ins On Labor	196,369			40.000 %
	228,694		9,365,669	
Bond	56,822			
Track Surface Bond	7,959			
Bus Lisc work o.s. Irmo	15,736			
Bus Lisc Track Surface	3,147			
	83,664		9,449,333	
OH & P	472,467			5.000 %
	472,467		9,921,800	
CM's Contingency	496,090			5.000 %
	496,090		10,417,890	
Preconstruction Costs	45,000			
Total			10,462,890	

B. DAILY PROJECT REPORT TO THE OWNER



**Contract Construction, Inc.
DAILY REPORT**

Project Name:
Date:
Project Number:

Location:
REPORT NUMBER:
DAY:

Weather Report:

Temperature:

High °

Low °

CCI Work Force	No. of Men	No. of Hours
Project Superintendent	1	9.0
Assistant Superintendent (John Givens)	1	10.0
Quality Control Manager	1	8.5
Project Manager		
Assistant Project Manager		
General Superintendent		
Skilled Carpenter	2	18.5
MEP & FS Superintendent (John Kandle)	1	10.0
Director of Pre-Con and Quality Control		
President		
CEO		
TOTALS:		

Subcontractors	No. of Men	No. of Hours
Inverter Mech. Piping Solutions (HAS' Sub.)	0	
Johnson Controls	0	
HA Sack	8	72
AC Electric	23	184
Billy's Plumbing	6	48
Voyles Masonry	3	24
Watford Tile	0	
B&R Painting	0	
Commercial Interiors	6	54
Local Electric (CMI's Subcontractor)	2	18
Construction Solutions Services	0	
Landmark Construction	4	36
Coastal Commercial Roofing	10	80
Virginia Sprinkler Company	0	
Unitherm Insulators (HAS' Subcontractor)	2	10
Pipeline Insulators (Billy's Plumbing Sub)	0	
Perfect View (Cartner Glass' Subcontractor)	4	24
RW Ford	0	
Cartner Glass	1	8
Staff Zone (HAS' Subcontractor)	1	8
CCS Staffing (HAS' Subcontractor)	0	
11400	4	40
Southern Flooring	5	40

Was work delayed for any reason? **If yes, describe**

* Commercial Interior's drywall hangers showed up, but left right away for "some" emergency. I called and sent emails to CI to push them to get hangers here.

Was stoppage ordered in writing? **If so, by whom?**

Robert (CCorp) sent a directive to hold off on all accent color painting until a meeting was held with CCSD, which will be conducted this Thursday.

Were verbal instructions received: **If yes, describe**

Has letter confirming verbal instructions been written?

Have you given any Subcontractor special written or verbal instructions? **If so, describe**

Were any change orders received or implemented today? **If yes, describe change order,**

Was project delayed because of lack of:

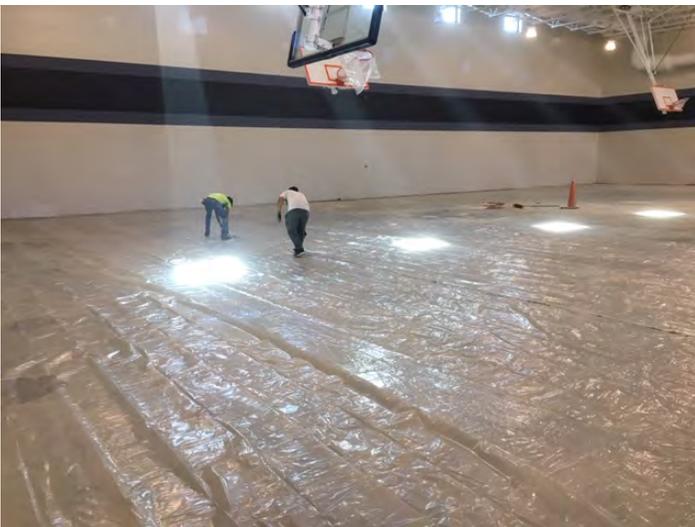
Materials
Information
Other Trades
Subcontractors
Other Reasons

If so, describe

B. DAILY PROJECT REPORT TO THE OWNER



**Contract Construction, Inc.
DAILY REPORT**





**C.E. Williams Middle School
Executive Report**

11/13/2019

[1]

Project Schedule Review

- Schedule Status Summary
- Schedule Milestones
- Progress To Date
- RFIs & Submittals



[2]

Scheduling Status Summary

Schedule Analysis as of October:

The following December 2019 schedule analysis report is for the CE Williams Middle School project. The current contractual substantial completion date is 20MAY20. As of the latest inhouse schedule update, the substantial completion projection is 24MAY20 showing four calendar days of negative float to the contract completion date. As of the latest Contract Construction schedule update, the substantial completion projection is 24MAY20 showing four calendar days of negative float to the contract completion date.

Minor schedule slippage occurred is due to weather. The negative float is expected to be absorbed before the next update.

[3]

Major Scheduled Milestones

- *Building C, B, A - Voyles Masonry final cleaning & punch list – 15JAN19*
- *Building C –OSF Inspection - 03 DEC19*
- *Building C -Air Complete, Exterior Doors & Hardware Installation Underway*
- *Building C – Kitchen Equipment Installation JAN20*
- *Building C – Gymnasium and Stage Floor Installation JAN20*
- *Building C - Bonitz*
- *Building B -1st Floor Ceiling Grid Installation – 06DEC19*
- *Building B -2nd Floor Ceiling Grid Installation – 17JAN20*
- *Building B - Air Complete, Exterior Doors & Hardware Installation Underway*
- *Building B – Elevator Installation – 08Jan20 Inspection Ready*
- *Buildings A1 and B1 –OSF Overhead Inspection 4FEB20-LS3P to request*
- *Building A -Completion of Cap Sheet Roofing and Coping – 31DEC19*
- *Building A -1st Floor Ceiling Grid Installation – 20DEC19*
- *Building A - 2nd Floor Ceiling Grid Installation – 25FEB20*
- *Building A -Conditioned Air Available - 20JAN20*
- *Building A2 and B2 –OSF Overhead Inspection – 3MAR20-LS3P to request*

[4]

Construction Progress

- **Building C**– Second finish coat interior paint; drywall finished but for a few ceiling spaces, and Finish painting in progress; hard tile at kitchen, group toilets, and locker rooms complete; ceiling grid complete. Data cabling in progress. Grid lighting, diffusers and grilles almost complete.
- **Building B**– Final cap sheet and coping on B complete. ACM Panels complete. Painting ongoing. Continuing MEP rough-ins at 1st and 2nd floors; ceiling grid started; pulling conductors and F/A cabling. Work has commenced on elevator Machine room. Installation and prep for plumbing fixtures, hard tile at group toilets.
- **Building A**–. Final cap sheet and coping on A roof to commence. CMU & metal studs complete with drywall ongoing. Painting ongoing. Continuing MEP rough-ins at 1st and 2nd floors. Preparing for F/A cabling. Installation underway for plumbing fixtures, hard tile at group toilets, and ceiling grid to commence.
- **Site** – Roof Drain tie-ins ongoing. Final grading at car loop with curb to commence. Final grading around building upcoming following final roofing activity. Bus loop canopy and Building Canopies near complete.

(5)

Submittals / RFI's

- Submittal Status
 - Total Submitted – 231
 - Total Approved – 230
 - Average Review Days 15
- RFI Status
 - Total Submitted – 143
 - Total Approved – 132
 - Average Review Days 8

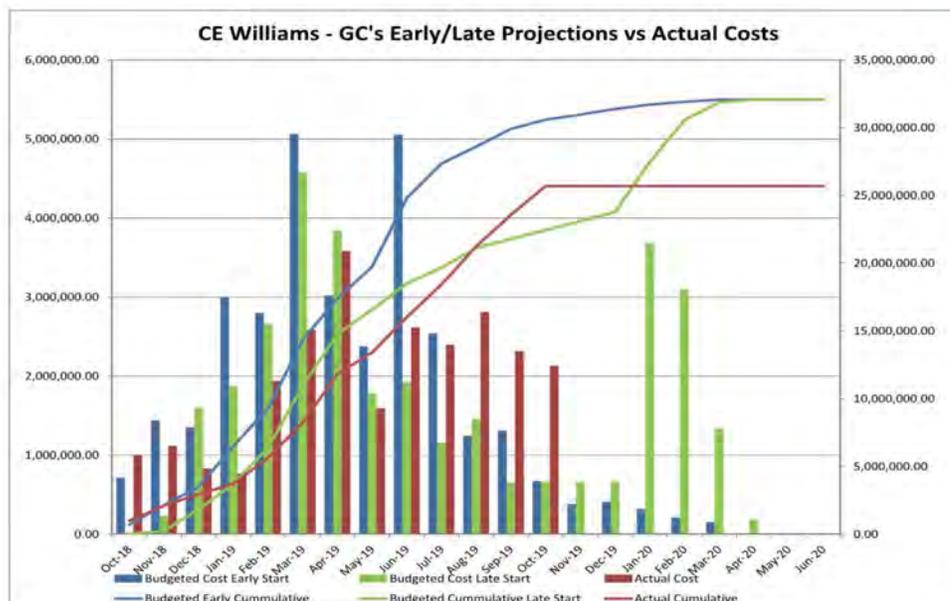
(6)

Project Financial Review

- Project Percentage Complete
- Cost Curve & Work In Place
- Potential Change Orders



COST CURVE



Project Percentage Complete

• Original Contract Sum	\$32,075,00
• Approved Change Orders	\$194,391.50
• Contract Sum to Date	\$ 32,269,391.50
• Pending/Potential Change Orders	\$ 32,000
• Billed to Date	\$24,801,309.80
• Percentage Billed	79.64%
• Work Complete	\$23,571,485.88
• Percentage Complete	79.55%
• Schedule Expended	69.25%

Potential Change Orders

PCO #	Description	Days Requested	Days Approved	Amount
66	CCSD IT Updates		0	\$5,377.26
68	Irrigate Play Areas		0	\$17,425.35
69	Hose Bibs @ Play Areas		0	\$5,731.49
70	Controls Revisions-R8		0	\$0.00
71	Unsuitable Soil		0	\$5,872.00
72	SWPPP Corrections		0	\$10,949.40
73	Pole Base Redesign		0	(\$6,738.93)
74R	Credit		0	\$10,242.38
75	Can Lights in Admin		0	\$22,156.54
76	Added Terazzo		0	\$4,966.02
77	Added Gas Valves		0	\$9,747.75
78R	Billy's stub ups in RR Elevator Machine Rm-RFI 131		0	\$17,741.88
79	Extend Walls to Deck		0	\$3,136.71
80	Rework Teaching Walls		0	\$0.00
81	Tree Removal		0	\$24,872.10
82	Roof Drains		0	
83	Close window Opening between Media and GTT		0	
84	Provide and Install two Scoreboards		0	

Quality Control & Safety



- Additional manpower needed by subs to complete Overhead MEP rough-ins for upcoming OSF inspection
- CCI has offered to provide Bermuda grass in lieu of Centipede grass for the playfield to accelerate grow-in
- CCI requested an irrigation change be approved for proper watering of grass playfield.
- CCI Installing Exterior Doors for proper climatization of Building "C".
- Safety Meetings held Weekly
- OSHA – No Active Issues

(11)

General Discussion



- CCSD and Principal Smith are working on Final Equipment and Furnishings buy list.
- The team will continue having project meetings to update meeting prior to end of each month.
- OSF scheduled Overhead inspection in Building C on 03Dec19.
- All visitors to the site please check in with CCI staff, and they will be escorted on site. This includes CCSD staff as well.

(12)

C. LOG(S) FOR TRACKING WORK PROGRESS



Nexton Elementary School Subcontractor Progress Meeting Notes 6/25/2014

Attendees:

Doug Owens	Contract Construction
Kyle Farley	Contract Construction
Danny	Mock
John	Masonry Unlimited
Jim Kearny	Trademark
Martin Brown	Masonry Unlimited
Ray Craven	Contract Construction

Distribution:

Mike	D&T steel
Greg Hughes	Contract Construction
Benji Kennedy	RC Jacobs
Daniel Tucker	Mock
Dean Smith	PASCO
Greg Hughes	Contract Construction

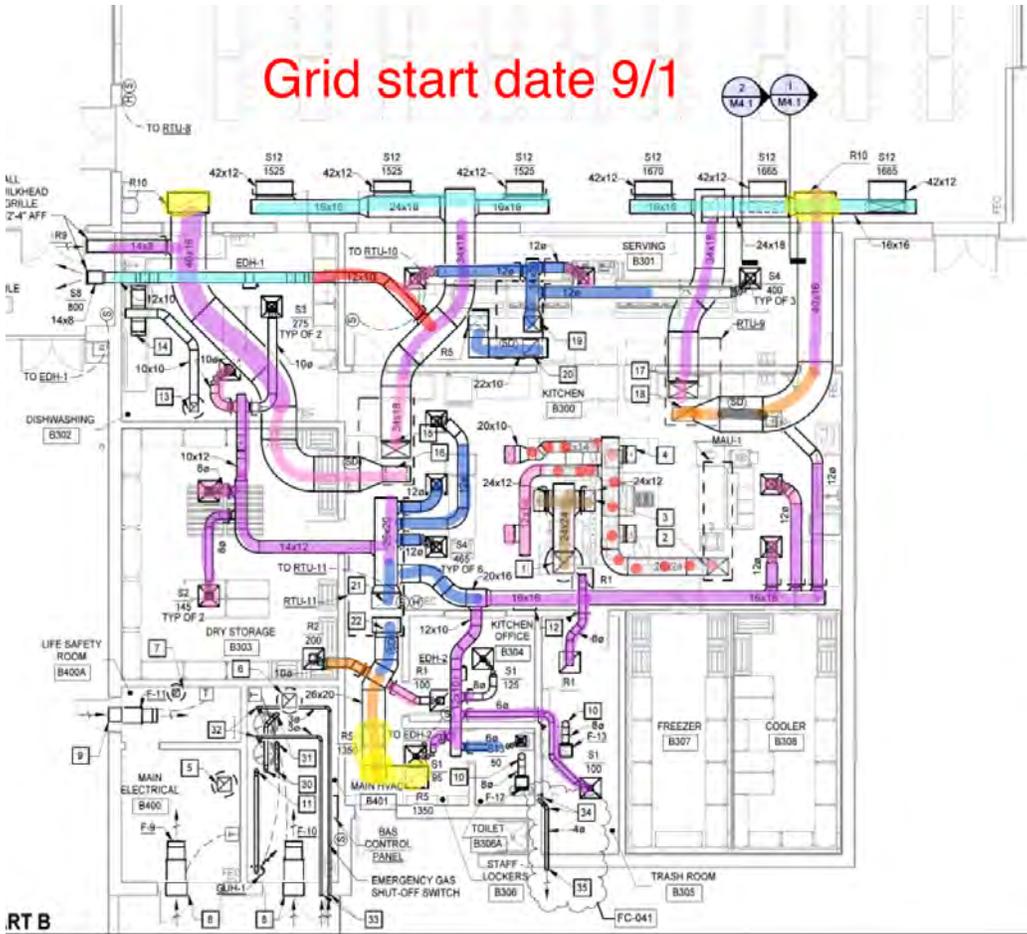
Upcoming Activities and Dates on Overall Schedule:

	Scheduled Start	Scheduled Finish	Actual / Projected	Reason for Variance / Misc. Notes
Masonry walls "E"	5/12/14		6/10 projected	Layout start 5/8, start walls on Monday. Complete plumbing rough in
Structural Steel "E"	6/12/14	7/9/14		Kitchen available after masonry load bearing complete.
Metal Stud Framing	7/16/14			
Mezzanine pour "E"	7/1/14 (projected)			Mesh to arrive on 6/11, note from 6/11: mesh to deliver on 6/12, pour scheduled for 7/1.
Roof "E"	7/10/14	7/25/14		
Storm Drain / Utilities	3/10/14			4/9 - Ongoing, 4/23 - ongoing, storm drain installed in courtyard, storm drain 75-80%, water line material delivered, 5/7 - storm drain 95%, water 70%, sewer 80%, set grease trap on 5/8, Gulfstream on 5/8, 5/14 water 90%, storm 95%, sewer 80%. D Ayers to respond to email from CCI.
Storm Drain box 16 and 17	5/7/14			Question sent to Alan Albach.
D CMU	6/4 (actual)	6/30/2014 projected		starting corridor walls
A CMU	6/18 (actual)	7/11 (projected)		
A below grade MEP		6/6/14		5/28 Electrical in progress, Plumber needs additional help; 6/4 Plumber complete, backfilling now, Electrician done in next few days.
A SOG pour				Pour last portion 6/19.
A SOG prep	6/9/2014 Projected	6/19 projected		Pour projected for 6/11, and 6/18 note from 6/11, pour projected 6/12, 6/17, 6/19 complete A.
MEP in wall rough in in gang bathrooms				Mock to start in wall rough in as soon as slab poured
B below grade MEP				MEPs to work in this area, Mock to complete by 6/25, Judy's to cross corridor 2100 by Monday, done by 6/27. 6/25 - Judy's to turn over another area by Tuesday.
B SOG prep	6/23/2014 actual			
B SOG pour	6/25/14 actual			3 pours
C below grade MEP	6/25/2014 actual			Plumber working in "C"
C Footings		6/23 (actual)		
Curb and Gutter	5/16 projected, restarted 6/26			Curb projected to start Friday if passes proof roll, Judy's done with sleeves for sight lighting, 6/11 Gulfstream may ties tomorrow, crush and run as soon as possible.

C. LOG(S) FOR TRACKING WORK PROGRESS

HVAC penetrations in masonry walls	
4/23/2014	CCI to follow up with RC Jacobs on HVAC Penetrations
5/7/2014	RC Jacobs to layout penetrations on slab with heights starting 5/12
5/14/2014	RC Jacobs on site on Monday and Tuesday of this week
5/28/2014	RC Jacobs keeping up to date, onsite every other day to verify progress
6/4/2014	"E" drawing received. "D" drawing to be available 6/9
6/11/2014	RC Jacobs to provide by end of day
6/18/2014	RC keeping up with mason in "D" building
6/25/2014	RC Jacobs provided revised drawings for "E" and updated "D" due to missed holes, "A" by the end of the week, "B" and "C" by end of next week
Site management	
4/23/2014	Site is in rough shape around building, may need to take measures to address drainage around site
4/30/2014	Gulfstream completing items on SWPPP
5/7/2014	SWPPP items up to date
5/28/2014	Gulfstream completing items on SWPPP, to send notes to CCI
5/28/2014	Note to all subs "DO NOT DRINK WATER FROM WELL"
6/18/2014	Note to all subs "DO NOT DRINK WATER FROM WELL"
Coordination drawings	
4/30/2014	CCI to follow up with RC Jacobs on coordination drawings, other trades need drawings
5/7/2014	RC Jacobs to provide date as to when these will be complete.
5/14/2014	RC Jacobs to have preliminary drawings for "E" next week.
5/28/2014	RC Jacobs to have by Friday
6/4/2014	LS3P owes answer on one RFI, will have drawings "E" by end of week, Mock needs pad locations by 6/12
6/11/2014	RC Jacobs to send to KWF today
6/18/2014	no change, RC Jacobs to send CAD files today
6/25/2014	CCI has received "E" building, "D" to be sent by the end of the week, and "A", "B", "C" by end of next week.
HVAC equipment deliver dates	
5/14/2014	Expected ship date 8/18. RC Jacobs to get with Trane to improve status.
6/4/2014	RC Jacobs to email delivery dates this week
6/11/2014	RC Jacobs still projecting end of August
6/25/2014	RC Jacobs still projecting end of August
Site work	
5/14/2014	Curb and Gutter to start in facility parking lot Monday of next week.
6/11/2014	Gulfstream to dress up site at areas of sewer work recently.
6/18/2014	Gulfstream to start removing stockpile Monday
6/25/2014	CCI to follow up with Gulfstream
HVAC penetrations in mechanical mezzanine	
5/28/2014	RC Jacobs to review penetrations for mechanical mezzanine
6/25/2014	RC Jacobs needs penetrations in slab due to revisions in kitchen duct work
RC Jacobs seismic shop drawings	
6/11/2014	RC Jacobs to provide seismic submittal and install two stands for HP-030 unit in mechanical platform in "E" by wed. 6/18
6/18/2014	shop drawing received
Boral Brick	
6/25/2014	Brick man to be onsite Wednesday of 7/2/14 to review brick quality
Speaker and Cameras	
6/25/2014	Judy's to adjust heights of rough-in'd conduit on exterior of building for speakers and cameras based on info provided by LS3P.
Preinstall on Roughin and framing	
6/25/2014	meeting set up for 7/2/14 at 9:30 am, Judys, Mock, C&W to be present
<p><i>The above notes represents Contract Construction's understanding of items discussed. If clarifications are required, please notify Contract Construction within 5 days of receipt. Otherwise, the project will proceed under the assumption that the information within this document is accurate.</i></p>	

C. LOG(S) FOR TRACKING WORK PROGRESS



Done as of 4/12

Done as of 5/1

Done as of 5/17

Done as of 5/29

Done as of 6/12

Done as of 6/21

Done as of 6/26

Done as of 7/20

Done as of 8/2

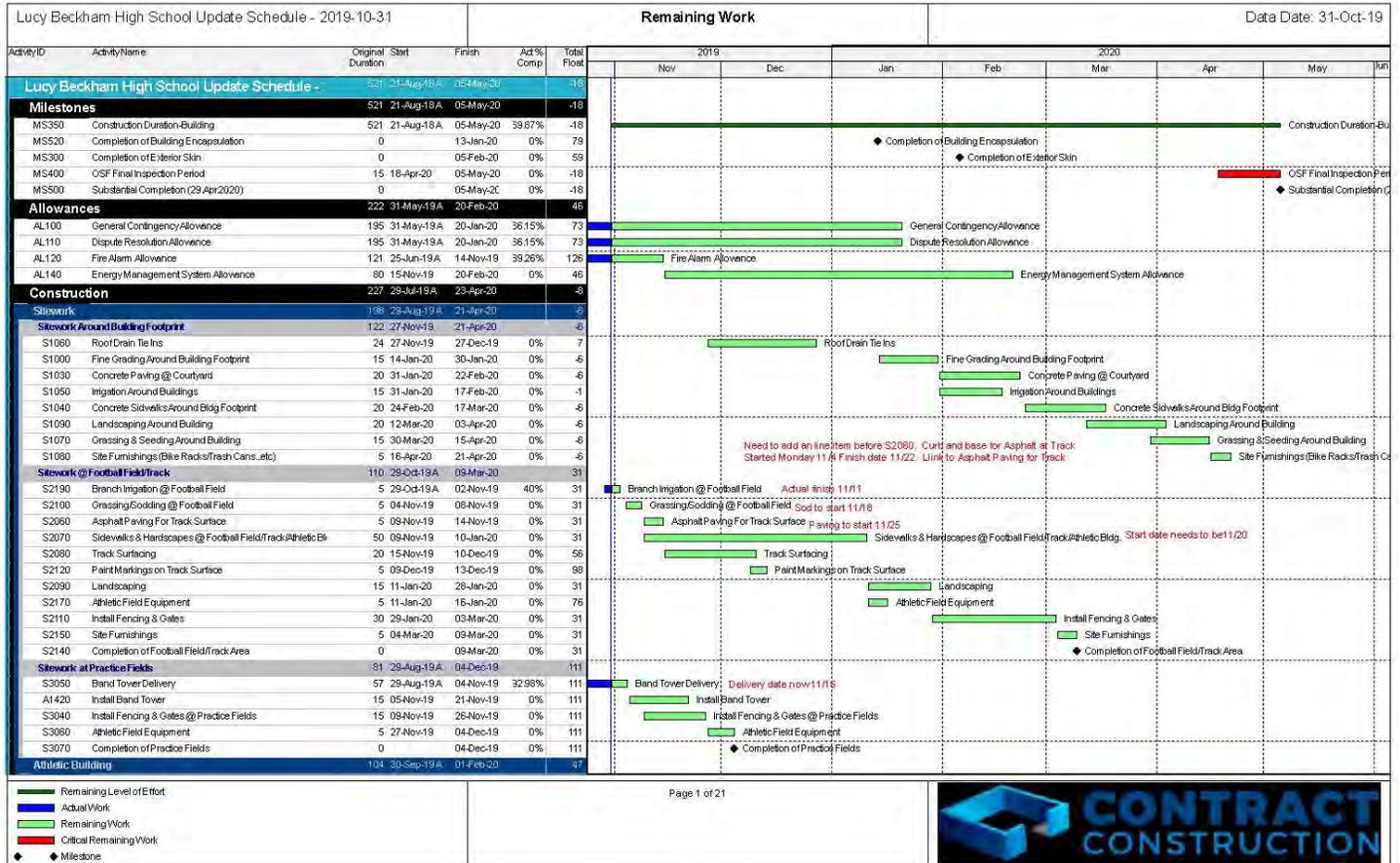
Done as of 8/7

Done as of 8/15



Ceiling Grid Install				9/19/2019 Schedule Update Ceiling Grid Start Dates		Plumbing overhead Complete per 9/24/19 meeting	Plumbing overhead Complete per 10/17/19 meeting	Plumbing overhead Complete per 10/29/19 meeting	Plumbing overhead Complete per 11/06/19 meeting
ID	Area	Activity	Duration	Start	Finish				
1H1320	H1	Install Act. Grid	10	Done	Done	Complete	Complete		
1G1320	G1	Install Act. Grid	10	Done	Done	Complete	Complete		
1F1320	F1	Install Act. Grid	6	Done	Done	Complete	Complete		
1E1320	E1	Install Act. Grid	10	9/30/2019		Complete	Complete		
1D1320	D1	Install Act. Grid	14	10/17/2019		10/12/2019	Complete		
2E1320	E2	Install Act. Grid	10	10/23/2019		Complete	Complete		
1C1320	C1	Install Act. Grid	4	11/2/2019		10/25/2019	10/25/2019	Complete	
2D1320	D2	Install Act. Grid	14	11/4/2019		10/3/2019	Complete		
1B1320	B1	Install Act. Grid	10	11/19/2019		10/30/2019	10/30/2019		11/7/2019
2C1320	C2	Install Act. Grid	4	11/20/2019		10/20/2010	10/20/2019	Complete	
2B1320	B2	Install Act. Grid	10	11/27/2019				11/5/2019	Testing this week
1A1320	A1	Install Act. Grid	8	12/2/2019				11/21/2019	
	E3	Install Act. Grid	16	12/12/2019				11/16/2019	11/18/2019
3D1320	D3	Install Act. Grid	16	12/12/2019				11/16/2019	11/18/2019
	C3	Install Act. Grid	12	1/2/2020				11/30/2019	11/30/2019
3B1320	B3	Install Act. Grid	12	1/2/2020				11/30/2019	11/30/2019

D. OTHER TRACKING ITEMS YOU FEEL WOULD BE HELPFUL IN SHOWING HOW YOU WOULD ASSURE THE PROJECT IS DELIVERED ON TIME AND ON BUDGET.





DESCRIBE HOW YOU WILL ADDRESS AND PROMOTE THE OWNER'S M/WBE POLICY IN THE CONSTRUCTION PHASE. ALL SELECTED CONTRACTORS WILL BE EXPECTED TO PARTICIPATE IN DISTRICT SPONSORED MEETINGS PROMOTING MINORITY/LOCAL SUB-CONTRACTOR PARTICIPATION.

Our SWMBE participation plan includes active recruitment and outreach through each community we serve. This task involves both a direct and indirect program approach. The direct sourcing and outreach component includes in person or other direct contact with minority Chamber of Commerce members, trade associations, disadvantaged business advocate groups, and public and private entities that maintain list of SWMBE Firms. Once the bid process begins, the list of organizations will be issued a bid invitation which defines the project and the goals for our team. We engage SWMBE subcontractors/suppliers through our database, SmartBidNet, when we solicit interest for subcontractors during pre-construction. This system has the ability to generate comprehensive SWMBE reports during pre-construction and construction phases.

Contract Construction's CM at-Risk team has a good working relationship and has gained the confidence of many SWMBE firms throughout South Carolina. We have also demonstrated the ability to recruit and maintain relationships with established SWMBE and local firms in the area. In addition to the typical outreach efforts to evaluate SWMBE capabilities and update our current database of interested firms, we will target specific organized groups such as the South Carolina Minority Contractors Association. The following techniques will allow us to overcome and address trust factors, if any, which could be a concern between Beaufort County School District and the local SWMBE community:

- Interest Meetings - promote the project and encourage local participation.
- Design Updates - presented updates along with other pertinent information about the project.
- Follow-Up Meetings – enable networking with contractors who will be bidding various projects.
- Media Outlets – utilized to expand our outreach.

On behalf of our clients that require local and SWMBE participation, we typically coordinate Subcontractor Outreach Sessions to coincide with the 60% design phase during pre-construction services. A tremendous amount of effort is concentrated on advertising the event to be sure we reach the targeted audience. The outreach sessions will consist of a general overview of the project, the process that the minority subcontractor can expect once they are engaged in a contract with us, and an in-depth discussion regarding the plans and specifications that have been developed at the point of the session is held.



CHAPIN MIDDLE SCHOOL ADDITION

ANY OTHER INFORMATION THAT YOU BELIEVE MAY ASSIST THE OWNER IN DECIDING THAT YOUR FIRM IS BEST QUALIFIED FOR THE PROJECT.

We have the unparalleled ability to provide the Construction Management at Risk services due to our long history of successful projects with multiple school districts across the state of South Carolina and the Office of the State Engineer. Furthermore, our proposed team will be led by our President, Greg Hughes and Vice President, Kyle Farley. Greg and Kyle will be the day-to-day contacts for Beaufort County School District and will lead the project team through all phases of design, pre-construction management, construction and project closeout. Having a company stakeholder as your Project Leader will provide a unique level of comfort that you will maintain a continuity in team leadership, with little or no chance for turnover, which can be crippling to any project. The rest of our proposed project team for this project has unmatched individual and collective experiences on a number of complex K-12 projects.

Contract Construction also provides unequalled services during pre-construction due to our balanced mix of competitive bid and CM at-Risk contracts. We feel very strongly that maintaining a mix of each keeps us attune to the competitive bid market pricing and allows us to discover new, capable subcontractors that we may not find if we completely dedicated ourselves to the CM at-Risk procurement method. Our goal for delivering projects is to ensure our owners receive a cost effective design, quality materials, low maintenance, efficient and sustainable operations, minimal to zero changes, a project completed on schedule and in budget with no litigation.

Another point of uniqueness for us is the recent addition of a new team member which has enabled our team to improve our performance and services in project management. Delisa Clark, retired Director of School Facilities will facilitate all pre-construction services. As the current Chair-Person of the SC Building Codes Council, Delisa brings unsurpassed expertise during pre-construction to ensure documents are code compliant prior to pricing and will seamlessly facilitate inspections. Greg and Delisa have worked together for 20 years on over 30 projects and have developed a seamless working relationship. With Contract Construction there is no turn-over of the project from estimating to project management which allows us to maintain a very high level knowledge of design intent and Owner's programming needs.

Contract Construction has developed sufficient financial resources and has the ability to perform all work outlined in the contract. We are financially stable and have secured a large bonding capacity for our projects. We are experienced in delivering high quality design and construction. Our experience in the competitive bid market has allowed us to maintain a large database of qualified subcontractors with which we have positive relationships and experiences in completing projects together. We have a proven record of performing within the confines of challenging project schedules, budgets and logistical arrangements with ongoing program functions. There is no other firm that will more passionately pursue the goals and objectives of this project and protect the interests of Beaufort County School District.

CONTRACT CONSTRUCTION

SECTION 9

CRIMINAL BACKGROUND CHECKS





9

CRIMINAL BACKGROUND CHECKS

AIRPORT HIGH SCHOOL FIELD HOUSE

THE AUTHORIZED SIGNATURE ON THE RFP CERTIFICATION PAGE IS CERTIFICATION THAT ALL SUPERVISORY AND EMPLOYEES NAMED HAVE HAD AND SUCCESSFULLY PASSED A SOUTH CAROLINA AND NATIONWIDE CRIMINAL BACKGROUND CHECK, TO INCLUDE THE NATIONWIDE SEX OFFENDER REGISTRY AND THAT ALL MEET FEDERAL AND STATE REQUIREMENTS FOR EMPLOYMENT IN K-12 FACILITIES.

Contract Construction takes site security very seriously. On all of our occupied sites, we make it mandatory for all workers entering the property to have a background check performed. This is written in each subcontractor's contract and must be verified prior to each trade beginning their work. This provides us another level of assurance that we are providing the best workmen available in the industry.

We certify that all supervisory and employees named have had and successfully passed a South Carolina and Nationwide criminal background check, to include the nationwide Sex Offender Registry and that all meet federal and state requirements for employment in K-12 facilities. If selected for this project we will obtain any additional background checks necessary that are acceptable to the Beaufort County School District.

CONTRACT CONSTRUCTION

SECTION 10

OBJECTIONS, EXCEPTIONS AND OBSERVATIONS





10 OBJECTIONS, EXCEPTIONS AND OBSERVATIONS

MEADOW GLEN ELEMENTARY

ALL OBJECTIONS, EXCEPTIONS AND OBSERVATIONS REGARDING THE SPECIFIED SERVICES AND REQUIREMENTS COLLATED IN A SEPARATE DOCUMENT WITH REGARDS TO SPECIFIC SECTION TO WHICH THE OFFEROR OBJECTS, TAKES EXCEPTION(S), OR PROVIDE(S) OBSERVATION.

None

CONTRACT CONSTRUCTION

SECTION 11

REQUESTED DOCUMENTS



Document A310™ – 2010

Conforms with The American Institute of Architects AIA Document 310

Bid Bond

CONTRACTOR:

(Name, legal status and address)

Contract Construction, Inc.
P. O. Box 269
Ballentine, SC 29002

SURETY:

(Name, legal status and principal place of business)

Liberty Mutual Insurance Company
175 Berkeley Street
Boston, MA 02116
Mailing Address for Notices

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

OWNER:

(Name, legal status and address)

Beaufort County School District
P. O. Drawer 309
Beaufort, SC 29901-0309

Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

BOND AMOUNT: 5% Five Percent of Amount Bid

PROJECT:

(Name, location or address, and Project number, if any)

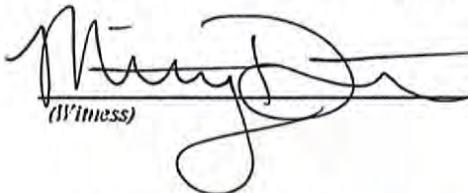
Pre-Construction / Construction Phase (CM at-Risk) Services for Capital Renewal Renovations and Modifications Projects, Solicitation No. 20-016

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (1) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted herefrom and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

Signed and sealed this 10th day of January, 2020.

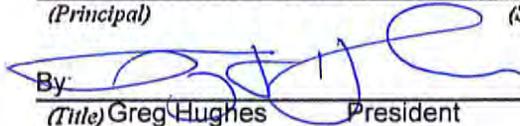


(Witness)

Contract Construction, Inc.

(Principal)

(Seal)

By: 

(Title) Greg Hughes President

Liberty Mutual Insurance Company

(Surety)

(Seal)

By: 

(Title) Adrian C. Burchett, Attorney-in-Fact



(Witness) Sharon R. Morris

THIS POWER OF ATTORNEY IS NOT VALID UNLESS IT IS PRINTED ON RED BACKGROUND.

This Power of Attorney limits the acts of those named herein, and they have no authority to bind the Company except in the manner and to the extent herein stated.

Certificate No. 8083480

Liberty Mutual Insurance Company
The Ohio Casualty Insurance Company West American Insurance Company

POWER OF ATTORNEY

KNOWN ALL PERSONS BY THESE PRESENTS: That The Ohio Casualty Insurance Company is a corporation duly organized under the laws of the State of New Hampshire, that Liberty Mutual Insurance Company is a corporation duly organized under the laws of the State of Massachusetts, and West American Insurance Company is a corporation duly organized under the laws of the State of Indiana (herein collectively called the "Companies"), pursuant to and by authority herein set forth, does hereby name, constitute and appoint, Adrian C. Burchett; Duainette H. Cullum; Wesley V. Dasher, Jr.; Frank W. Hafner, Jr.; Alfred T. Johnson; Lori J. Kelly; Robert J. Lavisky; Marian C. Newman

all of the city of Columbia, state of SC each individually if there be more than one named, its true and lawful attorney-in-fact to make, execute, seal, acknowledge and deliver, for and on its behalf as surety and as its act and deed, any and all undertakings, bonds, recognizances and other surety obligations, in pursuance of these presents and shall be as binding upon the Companies as if they have been duly signed by the president and attested by the secretary of the Companies in their own proper persons.

IN WITNESS WHEREOF, this Power of Attorney has been subscribed by an authorized officer or official of the Companies and the corporate seals of the Companies have been affixed thereto this 3rd day of May, 2018.



The Ohio Casualty Insurance Company
Liberty Mutual Insurance Company
West American Insurance Company

By: David M. Carey
David M. Carey, Assistant Secretary

STATE OF PENNSYLVANIA ss
COUNTY OF MONTGOMERY

On this 3rd day of May, 2018, before me personally appeared David M. Carey, who acknowledged himself to be the Assistant Secretary of Liberty Mutual Insurance Company, The Ohio Casualty Company, and West American Insurance Company, and that he, as such, being authorized so to do, execute the foregoing instrument for the purposes therein contained by signing on behalf of the corporations by himself as a duly authorized officer.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed my notarial seal at King of Prussia, Pennsylvania, on the day and year first above written.



COMMONWEALTH OF PENNSYLVANIA
Notarial Seal
Teresa Pastella, Notary Public
Upper Merion Twp., Montgomery County
My Commission Expires March 28, 2021
Member, Pennsylvania Association of Notaries

By: Teresa Pastella
Teresa Pastella, Notary Public

This Power of Attorney is made and executed pursuant to and by authority of the following By-laws and Authorizations of The Ohio Casualty Insurance Company, Liberty Mutual Insurance Company, and West American Insurance Company which resolutions are now in full force and effect reading as follows:

ARTICLE IV – OFFICERS – Section 12. Power of Attorney. Any officer or other official of the Corporation authorized for that purpose in writing by the Chairman or the President, and subject to such limitation as the Chairman or the President may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Corporation to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact, subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Corporation by their signature and execution of any such instruments and to attach thereto the seal of the Corporation. When so executed, such instruments shall be as binding as if signed by the President and attested to by the Secretary. Any power or authority granted to any representative or attorney-in-fact under the provisions of this article may be revoked at any time by the Board, the Chairman, the President or by the officer or officers granting such power or authority.

ARTICLE XIII – Execution of Contracts – SECTION 5. Surety Bonds and Undertakings. Any officer of the Company authorized for that purpose in writing by the chairman or the president, and subject to such limitations as the chairman or the president may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Company by their signature and execution of any such instruments and to attach thereto the seal of the Company. When so executed such instruments shall be as binding as if signed by the president and attested by the secretary.

Certificate of Designation – The President of the Company, acting pursuant to the Bylaws of the Company, authorizes David M. Carey, Assistant Secretary to appoint such attorneys-in-fact as may be necessary to act on behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations.

Authorization – By unanimous consent of the Company's Board of Directors, the Company consents that facsimile or mechanically reproduced signature of any assistant secretary of the Company, wherever appearing upon a certified copy of any power of attorney issued by the Company in connection with surety bonds, shall be valid and binding upon the Company with the same force and effect as though manually affixed.

I, Renee C. Llewellyn, the undersigned, Assistant Secretary, The Ohio Casualty Insurance Company, Liberty Mutual Insurance Company, and West American Insurance Company do hereby certify that the original power of attorney of which the foregoing is a full, true and correct copy of the Power of Attorney executed by said Companies, is in full force and effect and has not been revoked.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed the seals of said Companies this 10th day of January, 2020.



By: Renee C. Llewellyn
Renee C. Llewellyn, Assistant Secretary

not valid for mortgage, note, loan, letter of credit, currency rate, interest rate or residual value guarantees.

To confirm the validity of this Power of Attorney call 1-610-832-8240 between 9:00 am and 4:30 pm EST on any business day.

CONTRACT CONSTRUCTION, INC.
BALLENTINE, SOUTH CAROLINA

REVIEW OF FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2017

Confidential

H110ftes, Seafou Grant AND Associates uc
K,,,=!:J;,,I CERTIFIED PUBLIC ACCOUN,,ANTS

7193St. Andrews Road
Post Office Box 767
Irmo, South Carolina 29063

Telephone (803) 407-0490
FAX (803) 407-0499
www.hsgacpa.com
E-M ail: admin@hsgacpa.com

INDEPENDENT ACCOUNTANTS' REVIEW REPORT

To the Stockholders
Contract Construction, Inc.
Ballentine, SC

We have reviewed the accompanying financial statements of Contract Construction, Inc. (the Company), which comprise the balance sheet as of December 31, 2017, and the related statements of income, retained earnings, and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of Company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

ACCOUNTANTS' RESPONSIBILITY

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

ACCOUNTANTS' CONCLUSION

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

SUPPLEMENTARY INFORMATION

The supplementary information included in schedules 1, 2, and 3 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information is the representation of management. We have reviewed the information and, based on our review, we are not aware of any material modifications that should be made to the information in order for it to be in accordance with accounting principles generally accepted in the United States of America. We have not audited the information and, accordingly, do not express an opinion on such information.

Heather Sandy Aze and Robert H. C.

Irmo, South Carolina

April 3, 2018

Confidential

CONTRACT CONSTRUCTION, INC.

BALANCE SHEET, DECEMBER 31, 2017

ASSETS

CURRENT ASSETS:

Cash and cash equivalents - Note 1			\$ 4,194,990
Investment in marketable securities - Notes 1 and 4			3,983,704
Accounts receivable:			
Completed contracts		\$ 3,371	
Contracts in progress:			
Current estimates	\$ 7,694,131		
Retainage receivable	<u>1,221,750</u>	<u>8,915,881</u>	8,919,252
Due from stockholder - Note 3			15,372
Accrued interest receivable			2,374
Prepaid expenses			132,788
Cost and estimated earnings in excess of billings on contracts in progress			<u>2,057,025</u>
Total Current Assets			\$ 19,305,505

FIXED ASSETS - Note 1

244,231

OTHER ASSETS:

Investment in General Contractors Insurance - Note 5		\$ 100	
Premiums paid on split-dollar life insurance		51,825	
Cash value of life insurance		<u>826,909</u>	<u>878,834</u>
Total Assets			\$ <u>20,428,570</u>

LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES:

Accounts payable			\$ 6,959,110
Retainage payable			3,025,562
Billings in excess of cost and estimated earnings on contracts in progress			<u>3,613,260</u>
Total Current Liabilities			\$ 13,597,932

NONCURRENT LIABILITIES

STOCKHOLDERS' EQUITY:

Common stock - 100,000 shares of \$1.00 par value authorized; 33,293 shares issued and outstanding		\$ 33,293	
Additional paid-in capital		692,915	
Retained earnings - Exhibit B		<u>6,104,430</u>	<u>6,830,638</u>
Total Liabilities and Stockholders' Equity			\$ <u>20,428,570</u>

READ ACCOMPANYING NOTES AND INDEPENDENT ACCOUNTANTS' REVIEW REPORT

CONTRACT CONSTRUCTION, INC.

STATEMENT OF RETAINED EARNINGS, YEAR ENDED DECEMBER 31, 2017

RETAINED EARNINGS, BEGINNING OF YEAR	\$ 4,715,800
NET INCOME FOR THE YEAR	2,982,832
DISTRIBUTIONS	<u>(1,594,202)</u>
RETAINED EARNINGS, END OF YEAR	<u>\$ 6,104,430</u>

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CONTRACT CONSTRUCTION, INC.
STATEMENT OF INCOME, YEAR ENDED DECEMBER 31, 2017

	CURRENT EARNINGS	CURRENT COST	GROSS PROFIT
INCOME:			
Completed contracts	\$ 942,109	\$ 882,757	\$ 59,352
Contracts in progress	<u>— 64,274,121</u>	<u>60,297,227</u>	<u>3,976,894</u>
Total	<u>\$ 65,216,230</u>	<u>\$ 61,179,984</u>	\$ 4,036,246
OTHER COSTS AND EXPENSES - OVERAPPLIED			<u>(14,620)</u>
GROSS PROFIT ON CONTRACTS			\$4,050,866
GENERAL AND ADMINISTRATIVE EXPENSES			<u>1,367,309</u>
INCOME FROM OPERATIONS			\$2,683,557
OTHER INCOME			<u>299,275</u>
NET INCOME FOR THE YEAR			<u>\$2,982,832</u>

READ ACCOMPANYING NOTES AND INDEPENDENT ACCOUNTANTS' REVIEW REPORT

CONTRACT CONSTRUCTION, INC.

STATEMENT OF CASH FLOWS, YEAR ENDED DECEMBER 31, 2017

INCREASE <DECREASE> IN CASH AND CASH EQUIVALENTS

CASH FLOWS FROM OPERATING ACTIVITIES:

Net income for the year		\$ 2,982,832
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	\$ 77,178	
Increase in cash value life insurance	(16,213)	
Unrealized gain on marketable securities	(204,340)	
Gain on sale of securities	(1,883)	
Changes in assets and liabilities:		
Increase in accounts receivable	(4,866,981)	
Decrease in prepaid expenses	20,030	
Increase in underbillings	(1,477,858)	
Increase in accounts payable	4,302,037	
Increase in retainage payable	1,021,704	
Decrease in accrued expenses	(5,069)	
Increase in overbillings	<u>1,994,938</u>	843,543
Net Cash Provided By Operating Activities		\$ 3,826,375

CASH FLOWS FROM INVESTING ACTIVITIES:

Purchases of marketable securities	\$ (2,613,020)	
Proceeds from sale of marketable securities	2,691,335	
Increase in accrued interest receivable	(186)	
Decrease in investment in joint venture	67,674	
Purchases of universal life insurance	(400,000)	
Capital expenditures	<u>(40,777)</u>	(294,974)

CASH FLOWS FROM FINANCING ACTIVITIES:

Net increase in stockholder loans	\$ (12,710)	
Distributions to stockholders	<u>(1,594,202)</u>	<u>(1,606,912)</u>

NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS \$ 1,924,489

CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR 2,270,501

CASH AND CASH EQUIVALENTS, END OF YEAR \$ 4,194,990

SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:

Cash Paid During The Year For:

Income taxes	\$ _____
Interest	\$ _____

READ ACCOMPANYING NOTES AND INDEPENDENT ACCOUNTANTS' REVIEW REPORT

**CONTRACT CONSTRUCTION, INC.
BALLENTINE, SOUTH CAROLINA**

**REPORT ON AUDIT
YEAR ENDED DECEMBER 31, 2019**

Confidential

Hughes, Sealey, Grant AND Associates, LLC
CERTIFIED PUBLIC ACCOUNTANTS

7193 St. Andrews Road
Post Office Box 767
Irmo, South Carolina 29063

Telephone (803) 407-0490
FAX (803) 407-0499
www.hsgacpa.com
E-Mail: admin@hsgacpa.com

INDEPENDENT AUDITORS' REPORT

**To the Stockholders
Contract Construction, Inc.
Ballentine, SC**

We have audited the accompanying financial statements of Contract Construction, Inc. (the Company), which comprise the balance sheet as of December 31, 2018, and the related statements of income, retained earnings, and cash flows for the year then ended, and the related notes to the financial statements.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2018, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

REPORT ON SUPPLEMENTARY INFORMATION

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information included in schedules 1, 2, and 3 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Hughes Bentley & Associates, LLC

Irmo, South Carolina

April 18, 2019

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CONTRACT CONSTRUCTION, INC.
BALANCE SHEET, DECEMBER 31, 2018

ASSETS

CURRENT ASSETS:

Cash and cash equivalents - Note 1		\$ 10,068,893
Investment in marketable securities - Notes 1 and 4		3,818,851
Accounts receivable:		
Completed contracts	\$ 18,196	
Contracts in progress:		
Current estimates	\$11,421,899	
Retainage receivable	<u>1,397,665</u>	<u>12,819,564</u>
Accrued interest receivable		319
Prepaid expenses		189,194
Cost and estimated earnings in excess of billings on contracts in progress		<u>1,013,791</u>
Total Current Assets		<u>\$ 27,928,808</u>

FIXED ASSETS - Note 1 284,251

OTHER ASSETS:

Investment in General Contractors Insurance - Note 1	\$ 100	
Premiums paid on split-dollar life insurance	51,825	
Cash value of life insurance	<u>1,242,704</u>	<u>1,294,629</u>
Total Assets		<u>\$ 29,507,688</u>

LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES:

Accounts payable		\$ 11,185,236
Retainage payable		5,450,243
Billings in excess of cost and estimated earnings on contracts in progress		<u>5,315,822</u>
Total Current Liabilities		<u>\$ 21,951,301</u>

NONCURRENT LIABILITIES

STOCKHOLDERS' EQUITY:

Common stock - 100,000 shares of \$1.00 par value authorized; 33,293 shares issued and outstanding	\$ 33,293	
Additional paid-in capital	692,915	
Retained earnings - Exhibit B	<u>6,830,179</u>	<u>7,556,387</u>
Total Liabilities and Stockholders' Equity		<u>\$ 29,507,688</u>

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE FINANCIAL STATEMENTS

CONTRACT CONSTRUCTION, INC.

STATEMENT OF RETAINED EARNINGS, YEAR ENDED DECEMBER 31, 2018

RETAINED EARNINGS, BEGINNING OF YEAR	\$ 6,104,430
NET INCOME FOR THE YEAR	3,928,558
DISTRIBUTIONS	<u>(3,202,809)</u>
RETAINED EARNINGS, END OF YEAR	<u>\$ 6,830,179</u>

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CONTRACT CONSTRUCTION, INC.
STATEMENT OF INCOME, YEAR ENDED DECEMBER 31, 2018

	<u>CURRENT EARNINGS</u>	<u>CURRENT COST</u>	<u>GROSS PROFIT</u>
INCOME:			
Completed contracts	\$ 6,494,377	\$ 5,660,161	\$ 834,216
Contracts in progress	<u>112,152,842</u>	<u>107,159,524</u>	<u>4,993,318</u>
Total	<u>\$ 118,647,219</u>	<u>\$ 112,819,685</u>	\$ 5,827,534
OTHER COSTS AND EXPENSES - OVERAPPLIED			<u>(261,692)</u>
GROSS PROFIT ON CONTRACTS			\$ 6,089,226
GENERAL AND ADMINISTRATIVE EXPENSES			<u>1,903,974</u>
INCOME FROM OPERATIONS			\$ 4,185,252
OTHER INCOME (EXPENSE)			<u>(256,694)</u>
NET INCOME FOR THE YEAR			<u>\$ 3,928,558</u>

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CONTRACT CONSTRUCTION, INC.

STATEMENT OF CASH FLOWS, YEAR ENDED DECEMBER 31, 2018

INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS

CASH FLOWS FROM OPERATING ACTIVITIES:

Net income for the year		\$ 3,928,558
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	\$ 62,157	
Cash value life insurance	(15,795)	
Unrealized loss on marketable securities	338,429	
Loss on sale of securities	19,879	
Gain on sale of fixed assets	(12,500)	
Changes in assets and liabilities:		
Increase in accounts receivable	(3,918,508)	
Increase in prepaid expenses	(56,406)	
Decrease in underbillings	1,043,234	
Increase in accounts payable	4,226,126	
Increase in retainage payable	2,424,681	
Increase in overbillings	1,702,562	5,813,859
Net Cash Provided By Operating Activities		\$ 9,742,417

CASH FLOWS FROM INVESTING ACTIVITIES:

Purchases of marketable securities	\$ (6,487,307)	
Proceeds from sale of marketable securities	6,293,852	
Decrease in accrued interest receivable	2,055	
Purchases of universal life insurance	(400,000)	
Proceeds from the sale of fixed assets	12,500	
Capital expenditures	(102,177)	(681,077)

CASH FLOWS FROM FINANCING ACTIVITIES:

Net decrease in stockholder loans	\$ 15,372	
S-Corporation distributions	(3,202,809)	(3,187,437)

NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS \$ 5,873,903

CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR 4,194,990

CASH AND CASH EQUIVALENTS, END OF YEAR \$ 10,068,893

SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:

Cash Paid During The Year For:

Income taxes	\$ -
Interest	\$ -

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE FINANCIAL STATEMENTS

CONTRACT CONSTRUCTION, INC.

NOTES TO FINANCIAL STATEMENTS, DECEMBER 31, 2018

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

NATURE OF OPERATIONS

Contract Construction, Inc. (the Company) is a general contractor located in Ballentine, South Carolina. Work by the Company is performed mainly within the state of South Carolina under contracts or purchase orders. The length of the Company's contracts varies, but is typically one year or less.

CONCENTRATION OF CREDIT RISK

The Company grants credit to customers, most of whom are located within the state of South Carolina, and generally requires no collateral.

CASH AND CASH EQUIVALENTS

For purposes of the statements of cash flows, the Company considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents. At times throughout the year, the Company's cash balances may exceed amounts insured by the Federal Deposit Insurance Corporation (FDIC). The FDIC insures account holders up to \$250,000 per institution. The Company places its cash equivalents with three FDIC participating institutions. As of December 31, 2018, the Company had \$12,657,530 in uninsured bank balances.

USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statement, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

METHOD OF ACCOUNTING

The Company maintains its records on the accrual basis of accounting which provides for reflecting income when earned and expenses when incurred regardless of when received or paid.

ACCOUNTS RECEIVABLE

This account includes the current portion and retainage due on construction jobs. Accounts receivable are evaluated for delinquency based on contractual terms. Bad debts are charged to operations by the direct charge-off method, as such amounts are immaterial.

MARKETABLE DEBT AND EQUITY SECURITIES

Marketable securities are treated as trading securities and are recorded at cost, which approximates fair value. Periodically, these securities are adjusted for changes in fair market value in accordance with FASB Accounting Standards Codification (ASC) 820, *Fair Value Measurements and Disclosures* (ASC 820). See Note 4 for discussion of fair value measures.

As of the balance sheet date, the cost of the securities exceeded their market value by \$88,057.

CONTRACT CONSTRUCTION, INC.

NOTES TO FINANCIAL STATEMENTS, DECEMBER 31, 2018

NOTE 1 – CONTINUED

The Company may invest in various types of investment securities. Investment securities are exposed to various risks, including interest rate, market, and credit risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values in investment securities will occur in the near term, and that such changes could materially affect the amounts reported in the statements of net assets.

REVENUE AND COST RECOGNITION

Revenues from construction contracts are recognized on the percentage-of-completion method, measured by the percentage of costs incurred to date to estimated total costs for each contract. This method is used because management considers expended costs to be the best available measure of progress on these contracts. Because of the inherent uncertainties in estimating costs, it is at least reasonably possible that the estimates used will change within the near term. Contracts costs include all direct material and labor costs and those indirect costs related to contract performance, such as indirect labor, supplies, tools and repairs. Selling, general and administrative costs are charged to expense as incurred. The asset "Costs and estimated earnings in excess of billings on uncompleted contracts" represents revenues recognized in excess of amounts billed. The liability "Billings in excess of costs and estimated earnings on uncompleted contracts" represents billings in excess of revenues recognized. Changes to total estimated costs and anticipated losses, if any, are recognized in the period determined.

CERTAIN SIGNIFICANT ESTIMATES

As stated above, the Company recognizes income from contracts using the percentage-of-completion method, measured by the percentage of cost incurred to date to management's estimated total cost for each contract. That method is used because management considers total cost to be the best available measure of progress on the contracts. At December 31, 2018, management estimated the remaining costs to complete the contracts in progress at that date. These estimates were used in calculating the asset "Costs and estimated earnings on uncompleted contracts" and the liability "Billings in excess of costs and estimated earnings on uncompleted contracts." Because of the inherent uncertainties in estimating costs, it is at least reasonably possible that these estimates used may change within the near term.

COMPENSATED ABSENCES

Employees of the Company are entitled to paid vacation and paid sick days depending on length of service and other factors. It is not practicable for the Company to estimate the amount of compensation for future absences. Accordingly, no liability for compensated absences has been recorded in the accompanying financial statements. The Company's policy is to recognize the costs of compensated absences when actually paid to employees.

CONTRACT CONSTRUCTION, INC.

NOTES TO FINANCIAL STATEMENTS, DECEMBER 31, 2018

NOTE 1 – CONTINUED

FIXED ASSETS AND DEPRECIATION

Fixed assets are recorded at cost. Expenditures for major replacements and betterments are capitalized. Maintenance and repairs are charged to operations when incurred. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. Fixed assets and accumulated depreciation are detailed as follows:

<u>Detail</u>	<u>Useful Life</u>	<u>Cost</u>	<u>Accumulated Depreciation</u>	<u>Book Value</u>
Buildings and improvements	7-40 years	\$ 284,024	\$ 173,361	\$ 110,660
Automotive equipment	5 years	393,350	229,440	163,910
Machinery and equipment	5-8 years	453,518	43,518	-
Office equipment	5-10 years	134,794	125,113	9,681
Total		<u>\$ 1,265,686</u>	<u>\$ 981,435</u>	<u>\$ 284,251</u>

An accelerated method is used for computing depreciation for income tax purposes. Accumulated excess depreciation deducted for income tax purposes amounts to \$175,967 through December 31, 2018.

INCOME TAXES

The Company has elected under the Internal Revenue Code to be taxed as an S corporation. Under these provisions, the income of the Company flows through to the individual stockholders to be taxed at the individual level rather than the corporate level. Accordingly, the Company will have no provision or liability for federal income taxes as long as the S corporation election is in effect.

The Company follows the provisions of uncertain tax positions as addressed in FASB Accounting Standards Codification 740-10. The Company recognized no liability for unrecognized tax benefits. The Company has no tax position at December 31, 2018 for which the ultimate deductibility is highly certain but for which there is uncertainty about the timing of such deductibility. The Company recognizes interest accrued related to unrecognized tax benefits in interest expense and penalties in operating expenses. No such interest or penalties were recognized during the periods presented. The Company had no accruals for interest and penalties at December 31, 2018.

The amount of taxable income passed through to the stockholders for the year ended December 31, 2018 was \$4,244,086. For the year ended December 31, 2018 the Company made distributions totaling \$3,202,809 to its stockholders. Through the date of this report management has not made further distributions that would be based on earnings recognized during the year ended December 31, 2018.

CONTRACT CONSTRUCTION, INC.

NOTES TO FINANCIAL STATEMENTS, DECEMBER 31, 2018

NOTE 1 – CONTINUED

Due to various timing differences, income is recognized in different periods for tax purposes than for financial purposes. The deferred taxable income (loss) and the resulting estimated deferred taxes (benefit) that would have been recognized if the Company were not considered a pass through entity are comprised of the following:

	<u>Timing Differences</u>	<u>Deferred Taxes</u>
Contract income recognition differences	\$ -	\$ -
Differences in accounting for marketable securities	(88,057)	(36,103)
Differences in depreciation methods	<u>175,967</u>	<u>72,146</u>
Net estimated timing differences and deferred taxes	<u>\$ 8,910</u>	<u>\$ 36,043</u>

The Company's income tax filings are subject to audit by various taxing authorities. The Company's open audit periods are 2016 to 2018. In evaluating the Company's tax provisions and accruals, future taxable income, the reversal of temporary differences, and tax planning strategies are considered. The Company believes their estimates are appropriate based on current facts and circumstances.

NEW ACCOUNTING PRONOUNCEMENTS

In May 2014, the FASB added Topic 606, "Revenue from Contracts with Customers" to establish principles to report useful information about the nature, amount, timing and uncertainty of revenue from contracts with customers. This standard will be effective for fiscal years beginning after December 15, 2018. Management is currently evaluating the effect that implementing of the new standard will have on the Company's financial statements.

In February 2016, the FASB amended the Leases Topic of Accounting Standards Codification to revise certain aspects of recognition, measurement, presentation and disclosure of leasing transaction. The amendments will be effective for fiscal years beginning after December 15, 2019. Management is currently evaluating the effect that implementation of the new standard will have on the Company's financial statements.

SUBSEQUENT EVENTS

In preparing these financial statements, the Company has evaluated events and transactions for potential recognition or disclosure through April 18, 2019, the date the financial statements were available to be issued.

CONTRACT CONSTRUCTION, INC.

NOTES TO FINANCIAL STATEMENTS, DECEMBER 31, 2018

NOTE 2: RETIREMENT PLAN

Effective January 1, 2006, the Company adopted a 401(k) Plan. The Plan covers all eligible employees (21 years of age with 12 months and 1,000 hours of service). The Company may make matching contributions up to the first 4% of employee deferral, as well as non-elective discretionary contributions. Administrative expenses of the Plan are paid by participants. Vesting of employer matching and discretionary contributions is 100% after three years of vesting service.

During the year ended December 31, 2018, the Company made matching contributions of \$89,110.

NOTE 3: RELATED PARTIES

The Company rents office facilities and equipment from one of its stockholders on a month-to-month basis. Total related rental payments during the current year amounted to \$105,600.

NOTE 4: FAIR VALUE MEASUREMENTS

Financial Accounting Standards Board (FASB) *Accounting Standards Codification (ASC) 820, Fair Value Measurements and Disclosures*, provides the framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy under FASB ASC 820 are described as follows:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access. The Company's investments utilizing level 1 inputs include common stock, ETFs, corporate bonds, municipal securities, and mutual funds.

Level 2 Inputs to the valuation methodology include

- quoted prices for similar assets or liabilities in active markets;
- quoted prices for identical or similar assets or liabilities in inactive markets;
- inputs other than quoted prices that are observable for the asset or liability; inputs that are derived principally from or corroborated by observable market data by correlation or other means. The Company does not have investments utilizing level 2 inputs.

If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement. The Company's investments utilizing level 3 inputs include real estate investment trusts.

CONTRACT CONSTRUCTION, INC.

NOTES TO FINANCIAL STATEMENTS, DECEMBER 31, 2018

NOTE 4 – CONTINUED

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2018.

Common stocks, ETFs, corporate bonds and municipal securities: Valued at the composite closing price reported on the active market on which the individual securities are traded.

Mutual funds: Valued at the net asset value (NAV) of shares held by the Company at year end.

Real estate investment trusts (REIT): Valued at the issue-stated original offering price (OOP) of shares held by the Company at year end.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although Company management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The table below segregates all financial assets and liabilities as of December 31, 2018 that are measured at fair value on a recurring basis (at least annually) into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Corporate bonds and municipal securities	\$ 1,938,452	\$ -	\$ -	\$ 1,938,452
Mutual Funds	944,008	-	-	944,008
Equities and options	771,691	-	-	771,691
Other investments:				
Real estate investment trusts	-	-	164,700	164,700
Total	<u>\$ 3,654,151</u>	<u>-</u>	<u>\$ 164,700</u>	<u>\$ 3,818,851</u>

CONTRACT CONSTRUCTION, INC.

NOTES TO FINANCIAL STATEMENTS, DECEMBER 31, 2018

NOTE 4 – CONTINUED

The Company invests in the Cole Credit Property Trust IV (CCPT) and Northstar Healthcare Income (NHI) funds. Management has determined that CCPT and NHI are real estate investment trusts (REITs). Management considers these funds to be Level 3 investments. Management's estimate of the fair value of these funds is based on the issuer's stated offering price and estimated returns of the present value of future cash flows.

NOTE 5: INVESTMENT IN GENERAL CONTRACTORS INURANCE

The Company invested in General Contractors Insurance, Ltd. (GCI), a captive commercial insurer domiciled in the Cayman Islands. The Company uses GCI for its commercial insurance package, including liability, worker's compensation, and auto. The investment is valued at \$100 which represents the historical cost of one non-voting common share invested by the Company, which is required to participate as an insured party. GCI's earnings are distributed in the form of dividends relating to closed underwriting years.

The investment is accounted for by the cost method of accounting. The stockholders of the Company also participate as preferred shareholders of GCI.

As a requirement of participation in the group captive, a reinsurer requires GCI to maintain security collateral in the event that GCI becomes insolvent or refuses to honor claims obligations. GCI's shareholders are charged their ratable portion of the security collateral requirement based on a factor of the shareholder's most recent three years of premiums paid. This security collateral may be provided in the form of a financial institution-provided letter of credit or cash. The Company has transferred cash in the amount of \$115,911 to GCI to satisfy its responsibility under the security collateral requirement and classifies this amount as prepaid insurance.

CONTRACT CONSTRUCTION, INC.

NOTES TO FINANCIAL STATEMENTS, DECEMBER 31, 2018

NOTE 6: COSTS AND ESTIMATED EARNINGS ON UNCOMPLETED CONTRACTS

	<u>December 31, 2018</u>
Costs incurred on uncompleted contracts	\$ 188,912,293
Estimated earnings	<u>9,453,796</u>
Subtotal	\$ 198,366,089
Less, billings to date	<u>(202,668,120)</u>
Total	<u>\$ (4,302,031)</u>

Included in accompanying balance sheet under the following captions:

Costs and estimated earnings in excess of billings on uncompleted contracts	\$ 7,017,791
Billings in excess of costs and estimated earnings on uncompleted contracts	<u>(5,315,822)</u>
Total	<u>\$ (4,302,031)</u>

NOTE 7: BACKLOG

The following schedule summarizes changes in backlog on contracts during the year ended December 31, 2018. Backlog represents the amount of revenue on contracts the Company expects to realize from work to be performed on uncompleted contracts in progress at year end and from contractual agreements on which work has not yet begun.

Balance, beginning of year	\$ 103,204,576
Contract adjustments	6,853,872
New contracts	<u>129,015,575</u>
Subtotal	\$ 239,074,023
Less, contract revenue earned	<u>118,647,219</u>
Balance, end of year	<u>\$ 120,426,804</u>

CONTRACT CONSTRUCTION, INC.

STATEMENT OF INCOME ON CONTRACTS IN PROGRESS, DECEMBER 31, 2018

JOB NO.	DETAIL	CONTRACT AMOUNT	TOTAL ESTIMATED COST	TOTAL ESTIMATED PROFIT	COST TO DATE	BILLED TO DATE	EARNED TO DATE	PROFIT TO DATE	UNDER-BILLED (A)	OVER-BILLED (B)
210C	Foxbank Area ES Construction	\$ 24,860,956	\$ 24,016,956	\$ 850,000	\$ 23,940,103	\$ 24,752,242	\$ 24,786,373	\$ 846,270	\$ 34,131	\$ -
211ES	Phillip Simmons Elem.Sch	13,483,328	12,814,104	669,324	12,814,004	13,456,389	13,483,328	669,324	26,939	-
211MS	Phillip Simmons Middle Sch	22,284,992	21,136,107	1,148,685	21,136,307	22,284,992	22,284,992	1,148,685	-	-
221	Richland Library Main Branch	12,732,018	10,942,018	1,790,000	10,882,608	12,627,078	12,663,265	1,780,657	36,187	-
225B	USC Football Ops Complex Con	41,883,209	40,065,409	1,820,000	36,695,296	37,989,395	38,360,831	1,665,535	371,436	-
228	Goose Creek Activity Center	11,089,933	10,571,933	582,000	10,508,562	11,089,933	11,091,042	582,480	1,109	-
229C	BEC-Construction	2,079,000	1,933,047	155,953	1,782,456	2,079,000	1,927,025	144,569	-	151,975
229CP2	Berkeley Edu. Center Phase II	5,157,219	5,082,676	75,121	3,972,552	3,918,590	4,031,398	58,846	112,808	-
231CLG	Lugoff Elementary	19,177,679	18,438,679	39,000	16,947,989	17,522,595	17,628,123	680,134	105,528	-
231CWT	Waterlee Elementary	20,234,655	19,455,655	779,000	17,471,890	18,104,198	18,170,720	698,830	66,522	-
235CWH	Waccamaw HS Add & Renovations	8,904,998	8,497,500	407,498	4,400,845	4,529,238	4,611,898	211,053	82,660	-
236	Brooks Stadium Add.	21,909,586	21,734,586	175,000	10,153,502	11,486,132	10,236,159	82,657	-	1,249,973
238C	Add & Renovations to RH Fulmer	15,468,163	14,793,163	675,000	11,111,047	6,376,242	6,389,898	278,851	13,656	-
239	CE Williams Middle School	32,124,528	30,938,565	1,185,963	2,123,950	2,952,061	2,206,955	83,005	-	745,106
240	Lucy G. Beekham High School	63,823,744	60,723,744	3,100,000	7,821,719	11,252,348	8,220,498	398,779	-	3,031,850
	Miscellaneous jobs less than \$2,000,000	3,578,885	3,433,121	145,764	147,463	2,247,687	2,273,584	124,121	162,815	136,918
	Total	\$ 318,792,893	\$ 304,494,585	\$ 14,298,308	\$ 188,917,493	\$ 202,668,120	\$ 198,366,089	\$ 9,453,796	\$ 1,013,791	\$ 5,315,822
	Less, previously reported				81,752,766		86,213,247	4,460,478		
	Total				\$ 107,159,524		\$ 112,152,842	\$ 4,993,318		

(A) Cost and estimated earnings in excess of billings
 (B) Billings in excess of cost and estimated earnings

CONTRACT CONSTRUCTION, INC.

STATEMENT OF INCOME ON CONSTRUCTION CONTRACTS, YEAR ENDED DECEMBER 31, 2018

JOB NO.	DETAIL	EARNED TO DATE	COST TO DATE	PROFIT TO DATE	INCOME PREVIOUSLY REPORTED	CURRENT PROFIT (LOSS)
COMPLETED CONTRACTS:						
222	City Water	\$ 15,131,437	\$ 14,012,333	\$ 1,119,104	\$ 1,089,616	\$ 29,488
226A	AHS Fieldhouse	2,799,289	2,650,603	148,686	138,106	10,580
226CIR	AHS Interior Renov	2,656,552	2,470,126	186,426	184,276	2,150
226CP2	AHS Phase 2 Renov	1,588,711	1,466,512	122,199	110,548	11,651
227B	NMBMS Addition	8,472,575	7,593,541	879,034	475,817	403,217
232C	CMS Additions	7,149,108	6,610,580	538,528	124,043	414,485
10001	Miscellaneous jobs/Warranty	985,335	935,606	49,729	87,084	(37,355)
	Total	\$ 58,783,077	\$ 35,739,301	\$ 3,043,706	\$ 2,209,490	\$ 834,216
CONTRACTS IN PROGRESS:						
210C	Foxbank Area ES Construction	\$ 24,787,373	\$ 23,940,103	\$ 846,270	\$ 489,323	\$ 356,947
211ES	Phillip Simmons Elem.Sch	13,483,377	12,714,004	669,324	639,671	29,653
211MS	Phillip Simmons Middle Sch	22,284,992	1,136,307	1,148,685	1,053,491	95,194
221	Richland Library Main Branch	12,663,265	10,982,608	1,780,657	934,505	846,152
225B	USC Football Ops Complex Con	38,360,831	3,695,296	1,665,535	490,303	1,175,232
228	Goose Creek Activity Center	11,091,042	10,308,562	582,480	397,988	184,492
229C	BEC-Construction	1,927,025	1,782,457	144,569	114,041	30,528
229CP2	Berkeley Edu. Center Phase II	4,031,398	3,977,552	58,846	-	58,846
231CLG	Lugoff Elementary	17,628,123	16,947,989	680,134	179,942	500,192
231CWT	Waterre Elementary	18,170,720	17,471,800	698,830	155,304	543,526
235CWH	Waccamaw HS Add & Renovations	4,611,898	4,400,845	211,053	-	211,053
236	Brooks Stadium Add.	10,236,159	10,153,502	82,657	-	82,657
238C	Add & Renovations to RH Fulmer	6,389,898	6,111,047	278,851	-	278,851
239	CE Williams Middle School	2,206,955	2,123,950	83,005	-	83,005
240	Lucy G. Beckham High School	8,220,498	7,821,719	398,779	-	398,779
	Miscellaneous jobs less than \$2,000,000	2,273,584	2,149,463	124,121	5,910	118,211
	Total	\$ 198,366,089	\$ 188,912,293	\$ 9,453,796	\$ 4,460,478	\$ 4,993,318
	Total	\$ 237,149,096	\$ 224,651,594	\$ 12,497,502	\$ 6,669,968	\$ 5,827,534
	Less previously reported	118,501,877	111,831,909	6,669,968		
	Total	\$ 118,647,219	\$ 112,819,685	\$ 5,827,534		

READ INDEPENDENT AUDITORS' REPORT

CONTRACT CONSTRUCTION, INC.

**SCHEDULE OF EXPENSES AND OTHER INCOME
YEAR ENDED DECEMBER 31, 2018**

OTHER COSTS AND EXPENSES:

Insurance	\$ 287,583
Payroll taxes	174,246
Depreciation	62,157
Travel	56,833
Repairs and maintenance	26,856
Taxes and licenses	13,161
Idle time and other	9,371
Mobile communications	6,108
Employee training and education	3,306
Gas and oil	<u>2,064</u>
 Total	 \$ 641,685
 Less, applied to job cost	 <u>903,377</u>
 Total - overapplied	 <u>\$ (261,692)</u>

GENERAL AND ADMINISTRATIVE EXPENSES:

Salaries and bonuses	\$ 785,180
Officers' salaries	311,348
Contributions	113,437
Rent - Note 3	105,600
Advertising	98,638
Retirement - Note 2	89,110
Payroll taxes	87,722
Promotion and entertainment	85,917
Dues and subscriptions	76,049
Office supplies and expense	73,566
Miscellaneous	32,850
Legal and professional	30,351
Utilities	14,625
Repairs and maintenance	7,667
Officers' life insurance	<u>(8,086)</u>
 Total	 <u>\$ 1,903,974</u>

OTHER INCOME (EXPENSE):

Interest and dividends	\$ 119,278
Gain on sale of fixed assets	12,500
Discounts and other	10,574
Loss on sale of securities	(19,879)
Investment fees	(40,738)
Unrealized loss on marketable securities	<u>(338,429)</u>
 Total	 <u>\$ (256,694)</u>

READ INDEPENDENT AUDITORS' REPORT

December 31, 2019

PO Box 8628
Columbia, SC 29202-8628
Office (803) 748-0100, Fax (877) 467-7214

Mr. Robert Oetting, Chief Operations Officer
Ms. Kaylee Yinger, Procurement Officer
Beaufort County School District
Procurement Office
P. O. Drawer 309
Beaufort, SC 29901-0309

RE: Solicitation No.: 20-016; Pre-Construction/Construction Phase (CM at Risk Services for Capital Renewal Renovations and Modification Projects)

Mr. Oetting and Ms. Yinger:

I am pleased to advise that McGriff Insurance Services through Liberty Mutual Insurance Company has provided contract bonds on behalf of Contract Construction Inc. for many years. Liberty Mutual Insurance Company is rated A by A.M. Best.

During this time, we have observed a very successful operation encompassing a wide variety of projects, all of which have been completed in a very successful manner with no claims directed to us as Surety. We have always enjoyed an excellent relationship with Contract Construction Inc. and feel sure that you will find this to be true if you enter into a contract with them. Contract Construction Inc. has always performed their contracts in a positive and professional manner, paying particular attention to detail.

Contract Construction Inc. presently has bonding capacity on single projects in excess of \$100,000,000 with an aggregate of \$200,000,000. Upon review of acceptable contract documents, we are prepared to issue the required performance and payment bonds on behalf of Contract Construction, Inc. in connection with the above referenced project. Contract Construction, Inc. has the bonding capacity to provide a performance and payment bond for the total cost of the work.

Their Rate Schedule is as follows. For contracts in excess of 24 months, a charge of 1% of the bond premium amount per month should be added to the premium calculation.

- \$9.00 per thousand for the first \$500,000 of the contract amount
- \$6.30 per thousand for the next \$2,000,000 of the contract amount
- \$5.40 per thousand for the next \$2,500,000 of the contract amount
- \$4.80 per thousand for the next \$2,500,000 of the contract amount
- \$4.80 per thousand for amounts in excess of \$7,500,000 of the contract amount

If additional information is needed concerning Contract Construction Inc., please feel free to contact me.

Sincerely,

MCGRIFF INSURANCE SERVICES



Adrian C. Burchett
Client Surety Agent

December 31, 2019

**Beaufort County School District
Procurement Office
PO Drawer 309
Beaufort, SC 29901-0309**

Attn: Robert Oetting, Chief Operations Officer & Kaylee Yinger, Procurement Officer

**RE: Contract Construction, Inc., P.O. Box 269, Ballentine, SC 29002
Solicitation No: 20-016; Pre-Construction / Construction Phase (CM at Risk Services
for Capital Renewal Renovations and Modifications Projects.**

To Whom It May Concern:

Please accept this letter as coverage verification for our insured, Contract Construction, Inc. On behalf of Parrish & Gwinn Insurance Group, LLC, we certify that the building firm has adequate coverage regarding both Liability and Workers Compensation. Should extended limits or builders risk insurance be required of Contract Construction, Inc., we can place.

Feel free to reach out to me directly with any additional questions or concerns.

Sincerely,



**Megan Cleaves
VP of Operations**



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
12/31/2019

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Parrish & Gwinn Insurance Group LLC 1401 Main Street Suite 601 Columbia SC 29201	CONTACT NAME: Certificates PHONE (A/C, No, Ext): (803)799-1160 FAX (A/C, No): (803)799-1159 E-MAIL ADDRESS: certificates@pginsgroup.com	
	INSURER(S) AFFORDING COVERAGE	
INSURED Contract Construction, Inc. PO Box 269 Ballentine SC 29002	INSURER A: National Union Fire Ins Co NAIC # 19445	
	INSURER B: Continental Insurance Company NAIC # 35289	
	INSURER C: Insurance Co of State of PA NAIC # 19429	
	INSURER D:	
	INSURER E:	
	INSURER F:	

COVERAGES

CERTIFICATE NUMBER: 19-20 REG

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	GENERAL LIABILITY <input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC			GL 3292124	9/1/2019	9/1/2020	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 300,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS			CA 4544780	9/1/2019	9/1/2020	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
B	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> EXCESS LIAB <input checked="" type="checkbox"/> RETENTION \$ 10,000			6049661757	9/1/2019	9/1/2020	<input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> CLAIMS-MADE EACH OCCURRENCE \$ 10,000,000 AGGREGATE \$ 10,000,000
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below			WC 025893603	9/1/2019	9/1/2020	<input checked="" type="checkbox"/> WC STATUTORY LIMITS <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

CERTIFICATE HOLDER
 Beaufort County School District
 Procurement Office
 PO Drawer 309
 Beaufort, SC 29901
CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Mark Parrish/HP

Hughes, Sealey, Grant AND Associates, LLC
CERTIFIED PUBLIC ACCOUNTANTS

7193 St. Andrews Road
Post Office Box 767
Irmo, South Carolina 29063

November 15, 2018

Telephone (803) 407-0490
FAX (803) 407-0499
www.hsgacpa.com
E-Mail: admin@hsgacpa.com

To whom it may concern:

The following are the Current Ratios for the last five years of Contract Construction, Inc.:

Year Ended	Current Ratio
2017	1.42
2016	1.50
2015	1.31
2014	1.48
2013	1.40

Respectfully submitted,


Stephen S Sealey, CPA

CCB1049542

STATE OF SOUTH CAROLINA
DEPARTMENT OF LABOR, LICENSING AND REGULATION
SC CONTRACTOR'S LICENSING BOARD

LICENSE CERTIFICATE

LICENSE# - G11081

The following licensee:

LICENSE# - G11081

CONTRACT CONSTRUCTION INC
1125 BICKLEY ROAD
IRMO SC 29063

has met the necessary qualifications required by the laws of the state of South Carolina and is duly qualified and entitled to practice as a:

GENERAL CONTRACTOR

for the Classification(s) and Group Limitation shown below:

BD5 GD5 CT5

*** Group Number and Dollar Limitations: ***

EXPIRATION DATE: 10/31/2020

The number after your 2-letter classification(s) above is your Group#

Effective License Issue: 08/30/2018

Group #1 - \$50,000 Group #3 - \$500,000

Initial License Date: 01/01/1992

Group #2 - \$200,000 Group #4 - \$1,500,000

Group #5 - \$Unlimited

Roger Jensen
Administrator

Qualifying Party(s): MR KYLE W FARLEY, GREG J HUGHES, LEERICKA MILLER, MR JOHN W FARLEY

It is at the discretion of the licensee, not the Board, to authorize officers or employees of the company to pull permits and conduct business.



STATE OF SOUTH CAROLINA
Department of Labor, Licensing and Regulation
SC CONTRACTOR'S LICENSING BOARD
CONSTRUCTION MANAGER CERTIFICATE

BPC 1135661

This certificate recognizes:

Certificate Number: CCM. 1070

GREG J HUGHES

as a GENERAL CONSTRUCTION MANAGER by the laws of South Carolina
for the following licensee:

CONTRACT CONSTRUCTION INC (CLG.11081 GC)
1125 BICKLEY ROAD
IRMO SC 29063

and is duly authorized to engage in Construction Manager Oversight for the following classification(s) and contract limit:
BD GD

Contract Limit: Group 5-\$Unlimited

Issue Date: July 15, 2019

Expiration Date: October 31, 2020

Molly F. Price
Interim Administrator

License CLG.11081 GC must be "Active" for this certification to be valid.
Licensee Lookup: <https://verify.lironline.com/LicLookup/LookupMain.aspx>

Certificate#: CCM.1070 BPC 1135661
S C CONTRACTOR'S LICENSING BOARD

certifies

GREG J HUGHES

as a

GENERAL CONSTRUCTION MANAGER

for the following Licensee:

CONTRACT CONSTRUCTION INC (CLG.11081 GC)
1125 BICKLEY ROAD
IRMO SC 29063

Classification(s): **BD GD**
Contract Limit: **Group 5-\$Unlimited**
Issue Date: **07/15/2019**
Expiration Date: **10/31/2020**

Administrator

Molly J. Price

STATE OF SOUTH CAROLINA

BPC 1135661

Department of Labor, Licensing and Regulation

S C CONTRACTOR'S LICENSING BOARD

CONSTRUCTION MANAGER CERTIFICATE

This certificate recognizes:

Certificate Number: **CCM. 1070**

GREG J HUGHES

as a **GENERAL CONSTRUCTION MANAGER** by the laws of South Carolina

for the following licensee:

CONTRACT CONSTRUCTION INC (CLG.11081 GC)

1125 BICKLEY ROAD

IRMO SC 29063

and is duly authorized to engage in **Construction Manager Oversight** for the following classification(s) and contract limit:

BD GD

Contract Limit: Group 5-\$Unlimited

Issue Date: **July 15, 2019**

Expiration Date: **October 31, 2020**

Molly J. Price

Interim Administrator

License CLG.11081 GC must be "Active" for this certification to be valid.
Licensee Lookup: <https://verify.llronline.com/LicLookup/LookupMain.aspx>

Certificate#: CCM.1071 **BPC 1135662**
S C CONTRACTOR'S LICENSING BOARD

certifies
MR KYLE W FARLEY
as a
GENERAL CONSTRUCTION MANAGER
for the following Licensee:
CONTRACT CONSTRUCTION INC (CLG.11081 GC)
1125 BICKLEY ROAD
IRMO SC 29063

Classification(s): **BD**
Contract Limit: **Group 5-SUnlimited**
Issue Date: **07/15/2019**
Expiration Date: **10/31/2020**

Administrator

Molly J. Price

STATE OF SOUTH CAROLINA **BPC 1135662**
Department of Labor, Licensing and Regulation
S C CONTRACTOR'S LICENSING BOARD
CONSTRUCTION MANAGER CERTIFICATE

This certificate recognizes:

Certificate Number: **CCM. 1071**

MR KYLE W FARLEY

as a **GENERAL CONSTRUCTION MANAGER** by the laws of South Carolina
for the following licensee:

CONTRACT CONSTRUCTION INC (CLG.11081 GC)
1125 BICKLEY ROAD
IRMO SC 29063

and is duly authorized to engage in **Construction Manager Oversight** for the following classification(s) and contract limit:
BD

Contract Limit: Group 5-SUnlimited

Issue Date: **July 15, 2019**

Expiration Date: **October 31, 2020**

Molly J. Price
Interim Administrator

License CLG.11081 GC must be "Active" for this certification to be valid.
Licensee Lookup: <https://verify.llronline.com/LicLookup/LookupMain.aspx>

8.0 BIDDING SCHEDULE / PRICE BUSINESS PROPOSAL:

Pre-Construction Phase Service Fee: \$ \$35,000

Construction Phase Service Fee (\$10 Million Cost of the Work) 3.85%

Plus cost of Performance & Payment Bonds: \$ \$70,000

Fees as % of Cost of the Work:

Project Cost:	
Less than \$100,000	<u> 15% </u>
\$100,000 – \$1,000,000	<u> 10% </u>
\$1,000,000 - \$5,000,000	<u> 6% </u>
\$5,000,000 - \$10,000,000	<u> 4.25% </u>
\$10,000,000 - \$15,000,000	<u> 3.85% </u>

names, addresses and contact persons of the M/WBE and majority owned businesses, if any, to be used in the contract, the type of work each business will perform, the dollar value of the work and the scope of work. The Utilization Report submitted by the contractor shall be submitted as a part of the contract with BCSD. If the information contained in the Contractor's Utilization Report changes by the time the contract is executed, the Contractor shall amend the Utilization Report and such amended Utilization Report shall be incorporated into the contract.

Business Enterprise Utilization Report

List all vendors/subcontractors to be used on this project. All MBEs or WBEs proposed for utilization on this project must be certified by the Small and Minority Business Assistance Office through the State of South Carolina according to the criteria of the Beaufort County School District's Minority Business Enterprise Plan prior to utilization on this project.

In column 2 below, please specify ethnic/racial/gender group as follows:

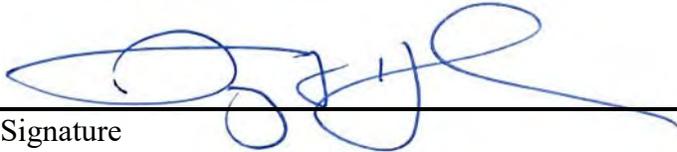
- AABE – African-American Business Enterprise
- HBE – Hispanic Business Enterprise
- ABE – Asian-American Business Enterprise
- WBE – Woman Business Enterprise

<u>Sub-Contractor Name</u>	<u>Gender Group</u>	<u>Address</u>	<u>Phone #</u>	<u>Other</u>	<u>E-Mail</u>
Precision Plumbing/ April White	WBE	1137 Old Swamp Rd. Swansea, SC 29160	803-791-5820	awhite@precisionplumbing.com	
D & T Steel/ Donna Crumpton	WBE	225 Northcutt Rd. Pelion, SC 29123	803-600-2133	dcrumpton@dtsteel.inc	
B & R Painting/ Eddie Barker	AABE	1651 Stockholder Ave. Myrtle Beach, SC 29577	843-448-9346		ejbarker@msn.com
Rabon Enterprises Masonry/ Cory Rabon	WBE	PO Box 1237 Lugoff, SC 29078	803-438-7416 803-600-0130	rabonenterprises@aol.com	

Statement of Intent

We, the undersigned have prepared and submitted all the documents required for this project. We have prepared these documents with a full understanding of the Beaufort County School

District's goal to ensure equal opportunities in the proposed work to be undertaken in performance of this project. Specifically, the BCSD seeks to encourage and promote on an inclusionary basis contracting opportunities without regard to the race, gender, national origin or ethnicity of the ownership or management of any business and that it is an equal opportunity employer and contracting entity. We certify that the representations contained in the Minority/Woman Business Enterprise (M/WBE) Utilization Report, which we have submitted with this solicitation, are true and correct as of this date. We commit to undertake this contract with the Minority/Woman Business utilization Report we have submitted, and to comply with all non-discrimination provisions of the Minority/Woman Business Enterprise Program in the performance of this contract.



Signature

1/8/2020

Date

Name: Greg Hughes

Title: President

Project: Solicitation No 20-016: Beaufort County School District: Pre-Construction / Construction Phase (CM at-Risk) Services for Capital Renewal Renovations and Modifications Projects

5.1 QUALIFICATIONS – REQUIRED INFORMATION

A) THE GENERAL HISTORY AND EXPERIENCE OF THE BUSINESS IN PROVIDING WORK OF SIMILAR SIZE AND SCOPE.

Contract Construction has been providing General Contracting services for the past 35 years. As a result of the State of South Carolina and many school districts recently navigating to the CMAR procurement, we have immersed ourselves in that delivery method for the past 7 years. Our firm has completed 42 projects across South Carolina under the Construction Manager At Risk (CMAR) system. As Construction Management at Risk Contractor, we establish alternative means, methods and materials, and configuration of the design. We are accomplished at getting high quality design built within established GMP budgets. Our vast experience in the competitive bid market has allowed us to maintain a large database of qualified subcontractors, with which we have had positive experiences in completing projects. Our builders are experienced in providing great quality at competitive prices. We will work to ensure that you receive the most value for your dollars. Our skilled pre-construction manager, chief estimator and project manager develop a comprehensive design and schedule and coordinate all activities to accomplish the completion of every project. Our goal for delivering projects is to ensure our owners receive a cost effective design, quality materials, low maintenance, efficient and sustainable operations, minimal to zero changes, a project completed on schedule and in budget with no litigation.

B) A DETAILED, NARRATIVE STATEMENT LISTING THE THREE (3) MOST RECENT, COMPARABLE CONTRACTS (INCLUDING CONTACT INFORMATION) WHICH HAVE BEEN PERFORMED. FOR EACH CONTRACT, DESCRIBE HOW THE SUPPLIES OR SERVICES PROVIDED ARE SIMILAR TO THOSE REQUESTED BY THIS SOLICITATION, AND HOW THEY DIFFER.

Please refer to Section 4 “Previous Experience” for a list of our comparable contracts.

C) A LIST OF EVERY BUSINESS FOR WHICH SUPPLIES OR, SERVICES SUBSTANTIALLY SIMILAR TO THOSE SOUGHT WITH THIS SOLICITATION HAVE BEEN PROVIDED, AT ANY TIME DURING THE PAST THREE YEARS.

Please refer to Section 4 “Previous Experience” for a list of our projects with a similar scope within the past 3 years.

D) OFFEROR SHALL PROVIDE WITH THEIR PROPOSAL COPIES OF ALL APPROPRIATE CERTIFICATIONS, LICENSES AND PERMITS, AS WELL AS EVIDENCE TO SUPPORT THE DOCUMENTATION.

Please refer to Section 11 “Requested Documents” for copies of our licenses, permits and other required documentation.

E) LIST OF FAILED PROJECTS, SUSPENSIONS, DEBARMENTS, AND SIGNIFICANT LITIGATION.

Contract Construction has never failed to complete any work that was awarded nor has the company ever been removed from any project. Contract Construction, Inc. does not have any active or pending litigation.

LET'S BUILD IT TOGETHER



————— www.contractconstruction.net —————