



Feather River Charter School

Regular Scheduled Board Meeting

Date and Time

Tuesday November 16, 2021 at 5:00 PM PST

Location

Join Zoom Meeting

<https://sequoiagrove-org.zoom.us/j/4075258260>

Meeting ID: 407 525 8260

One tap mobile

+14086380968,,4075258260# US (San Jose)

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Dial by your location

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+1 346 248 7799 US (Houston)

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Meeting ID: 407 525 8260

Find your local number: <https://sequoiagrove-org.zoom.us/u/kcv9bkellW>

Agenda

	Purpose	Presenter	Time
I. Opening Items			5:00 PM
A. Record Attendance		David Brockmyer	1 m
B. AB 361 Report of Findings	Vote	David Brockmyer	2 m
C. Call the Meeting to Order		David Brockmyer	1 m
D. Approval of the Agenda	Vote	David Brockmyer	1 m

	Purpose	Presenter	Time
E. Approve Minutes	Approve Minutes	David Brockmyer	1 m

Approve minutes for Regular Scheduled Board Meeting on October 19, 2021

F. Public Comments			3 m
G. Closed Session	Vote	Legal Counsel	20 m

Conference with Legal Counsel - Anticipated Litigation § - Section 54956.9)
Significant exposure to litigation pursuant to paragraph (2) or (3) of subdivision (d) of Section 54956.9: (1 case)

H. Announcement of Any Action Taken in Closed Session		David Brockmyer	5 m
I. Executive Director's Report		Jenell Sherman	15 m

Ronni Ernenputsch presents a Diversity, Inclusion and Growth (DIG) update.

II. Finances 5:49 PM

A. First Interim Report	Vote	James Surmeian	15 m
B. Shared Staff Memorandum of Understanding Update	Vote	Amanda Johnson	5 m
C. Shared Staff Memorandum of Understanding with Central for HSVA Update	Vote	Amanda Johnson	5 m

III. Operations 6:14 PM

A. Safe to Return to In-Person Instruction Plan	Discuss	Jenell Sherman	5 m
B. Vote to Open Public Hearing of Safe to Return to In-Person Instruction Plan	Vote	David Brockmyer	1 m
C. Public Hearing of Safe to Return to In-Person Instruction Plan	Discuss		5 m
D. Vote to Close Public Hearing	Vote	David Brockmyer	1 m
E. COVID-19 Schoolwide Health and Safety Plan-Version 3	Vote	Jenell Sherman	10 m
F. COVID-19 Decision Forest	FYI	Jenell Sherman	5 m
G. Record Retention Policy	Vote	Jenell Sherman	5 m

IV. Academic Excellence 6:46 PM

A. English Learner Master Plan 2021-2022	Vote	Jenell Sherman	5 m
B. Work Sample Policy	Vote	Jenell Sherman	5 m
C. Non-Compliance Policy	Vote	Jenell Sherman	5 m
D. Independent Study Policy	Vote	Jenell Sherman	5 m

	Purpose	Presenter	Time
V. Governance			7:06 PM
A. Discussion and Potential Action on Use of Consent Agenda	Vote	Jenell Sherman	5 m
B. Conflict of Interest Code	Vote	Jenell Sherman	5 m
C. Nomination of Board Treasurer	Vote	David Brockmyer	5 m
VI. Closing Items			7:21 PM
A. Board of Director's Comments & Requests	Discuss		2 m
B. Announcement of Next Regular Scheduled Board Meeting	FYI	David Brockmyer	1 m
The Next Regular Scheduled Board Meeting is December 7, 2021 at 5:00 PM.			
C. Adjourn Meeting	Vote		1 m

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Cover Sheet

AB 361 Report of Findings

Section: I. Opening Items
Item: B. AB 361 Report of Findings
Purpose: Vote
Submitted by:

BACKGROUND:

AB 361 provides that if a state of emergency remains in place, a local agency must make the following findings by majority vote every 30 days, in order to continue using the bill's exemption to the Brown Act teleconferencing rules:

- (A) The legislative body has reconsidered the circumstances of the emergency; and
(B) Either of the following circumstances exists:

1. the state of emergency continues to directly impact the ability of board members to meet safely in person, or
2. State or local officials continue to impose or recommend social distancing measures.

Charter school boards are required to vote every 30 days to make the required findings regarding the continuing emergency and vote to continue using the law's exemptions.

RECOMMENDATION:

The School Board has met the finding that a state of emergency continues to directly impact the ability of the members to meet safely in person. Motion to continue the School Board meetings virtually pursuant to AB 361.

Cover Sheet

Approve Minutes

Section: I. Opening Items
Item: E. Approve Minutes
Purpose: Approve Minutes
Submitted by:
Related Material:
Minutes for Regular Scheduled Board Meeting on October 19, 2021



Feather River Charter School

Minutes

Regular Scheduled Board Meeting

Date and Time

Tuesday October 19, 2021 at 5:00 PM

Location

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Meeting ID: 407 525 8260

Find your local number: <https://sequoiagroverg.zoom.us/j/4075258260>

Directors Present

David Brockmyer (remote), James Clark (remote), Juina Carter (remote), Nick Wavrin (remote)

Directors Absent

None

Directors who arrived after the meeting opened

Juina Carter

Guests Present

Amanda Johnson (remote), Darcy Belleza (remote), Dawn Carl (remote), James Surmeian (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote), Megan Nason (remote), Royce Gough (remote), Sara Greco (remote)

I. Opening Items

A. Record Attendance

Juina Carter arrived at 5:24 PM.

B. AB 361 Report of Findings

David Brockmyer made a motion to continue School Board meetings virtually pursuant to AB 361.

Nick Wavrin seconded the motion.

The School Board has met the finding that a state of emergency continues to directly impact the ability of the members to meet safely in person.

The board **VOTED** unanimously to approve the motion.

Roll Call

Juina Carter	Absent
Nick Wavrin	Aye
David Brockmyer	Aye
James Clark	Aye

C. Call the Meeting to Order

David Brockmyer called a meeting of the board of directors of Feather River Charter School to order on Tuesday Oct 19, 2021 at 5:02 PM.

D. Approval of the Agenda

David Brockmyer made a motion to approve the Agenda.

James Clark seconded the motion.

The board **VOTED** unanimously to approve the motion.

Roll Call

David Brockmyer	Aye
Juina Carter	Absent
James Clark	Aye
Nick Wavrin	Aye

E. Approve Minutes

David Brockmyer made a motion to approve the minutes from Regular Scheduled Board Meeting on 09-14-21.

Nick Wavrin seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

Juina Carter	Absent
David Brockmyer	Aye
Nick Wavrin	Aye
James Clark	Aye

F. Approve Minutes

David Brockmyer made a motion to approve the minutes from Special Board Meeting on 10-12-21.

James Clark seconded the motion.

The board **VOTED** to approve the motion.

Roll Call

Nick Wavrin	Aye
Juina Carter	Absent
James Clark	Aye
David Brockmyer	Aye

G. Public Comments

No public comments.

H. Executive Director's Report

Jenell Sherman presented the *Executive Director's Report*.

- Enrollment- Currently 1815 students enrolled, 99% of capacity
- Enrichment update-less than 500 items in queue, Amazon Punchout and Lending Library are up and running, Vendor applications being processed in 2 days, students enrolling between 11/15-11/30/21 will receive prorated funds until 12/1/21
- Adventure Academy update
- Junior High Virtual Academy update
- High School Virtual Academy update
- Honor Society news- service project
- Special Education and Student Support updates shared by Megan Nason
- Student Clubs sample schedule
- Park Days are taking place, Field Trips ordering system coming soon
- Sequoia Grove Charter Alliance updates with Royce Gough
- Complaint and Uniform Complaint process revisited

II. Finances

A. September Financials

David Brockmyer made a motion to approve the September Financials.

James Clark seconded the motion.

James Surmeian presented the September Financials.

The board **VOTED** to approve the motion.

Roll Call

Juina Carter	Aye
David Brockmyer	Aye
Nick Wavrin	Aye
James Clark	Aye

III. Finances

A. ESSER III Funding

David Brockmyer made a motion to approve the ESSER III Funding Expenditure Plan. .

Juina Carter seconded the motion.

Dr. Amanda Johnson presented the ESSER III Funding Expenditure Plan.

The board **VOTED** unanimously to approve the motion.

B.

Salary Schedule with Nurse Salary

David Brockmyer made a motion to approve Salary Schedule with Nurse Salary.
James Clark seconded the motion.
The board **VOTED** to approve the motion.

Roll Call

James Clark	Aye
David Brockmyer	Aye
Juina Carter	Aye
Nick Wavrin	Aye

IV. Operations

A. COVID-19 Schoolwide Health and Safety Policy Revised

David Brockmyer made a motion to approve the COVID-19 Schoolwide Health and Safety Policy.
Juina Carter seconded the motion.
Jenell Sherman presented the COVID-19 Schoolwide Health and Safety Policy revision.
The board **VOTED** to approve the motion.

Roll Call

James Clark	Aye
Juina Carter	Aye
David Brockmyer	Aye
Nick Wavrin	Aye

V. Academic Excellence

A. Low Performing Student Block Grant

Dr. Amanda Johnson presented the Low Performing Student Block Grant overview.

VI. Governance

A. Discussion and Potential Action on the Brown Act Training for the 2021-2022 School Year

David Brockmyer made a motion to approve Governing Board Brown Act Training for the 2021-2022 School Year during the Winship Board Meeting on October 19, 2021 Meeting.
James Clark seconded the motion.
The board **VOTED** unanimously to approve the motion.

B. Public Comment Policy

David Brockmyer made a motion to approve Public Comment Policy.
James Clark seconded the motion.
Jenell Sherman presented the Public Comment Policy.
The board **VOTED** unanimously to approve the motion.

VII. Closing Items

A.

Board of Director's Comments & Requests

No Board of Director's Comments or Requests.

B. Announcement of Next Regular Scheduled Board Meeting

David Brockmyer announced the Next Regular Scheduled Board Meeting is November 16, 2021 at 5:00 PM.

C. Adjourn Meeting

David Brockmyer made a motion to adjourn meeting.

James Clark seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:05 PM.

Respectfully Submitted,
David Brockmyer

Prepared by:
Katie Royer

Noted by:

Board Secretary

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(Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

Cover Sheet

Executive Director's Report

Section:	I. Opening Items
Item:	I. Executive Director's Report
Purpose:	FYI
Submitted by:	
Related Material:	Feather River ED Report November 2021.pptx DIG Board Meeting Slides Nov 2021.pdf

Diversity Inclusion & Growth

With Ronni Ernenputsch

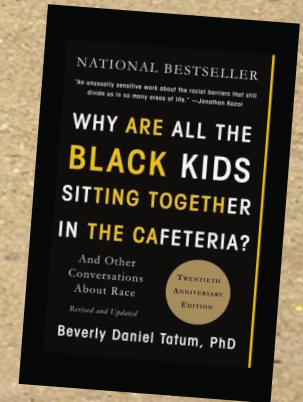




“It has been said that to teach is to touch the future. Helping students to see the past more clearly, to understand and communicate with others more fully in the present, and to imagine the future more justly is to transform the world.”

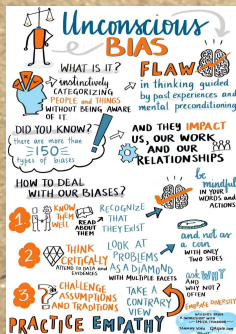
-Beverly Daniel Tatum, *Why Are All the Black Kids Sitting Together in the Cafeteria?*

Powered by BoardOnTrack



DIG whys

- 1) Supports WASC Goals
- 2) Use Social Justice Standards
- 3) Fight Cancel Culture
- 4) Allow students to see themselves
- 5) Acknowledge Unconscious Bias and provides action steps for change





Mission

Intentionally creates learning opportunities through the lens of celebrating diversity, being inclusive, and growing in empathy & understanding.

DIG Hows

- Highlighting Diversity
- Lifting marginalized voices
- Providing diverse perspectives
- Teaching students how to think and not what to think
- Celebrating various cultures and history
- Creating spaces for understanding
- Inviting staff and families into action



RESOURCES

- Social Justice Standards
 - *outlined by the Teaching Tolerance organization*
 - *Pacing Guide*
 - Diversity/Multicultural Calendar
 - Kinect Education Group & other PD trainings
-

GOALS

Live Sessions
w/ Students

Staff Book
Clubs

Guest
Speakers

GROWING

TOGETHER

DIG Hopes

Parent
Education
Opportunities

Student
Book Clubs

DIG website

Virtual &
In-Person
Field Trips

Future Staff
Trainings



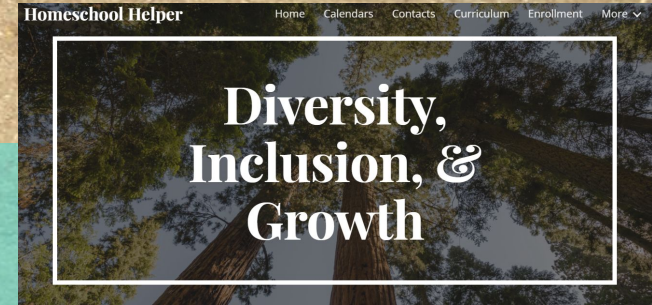
DIG 21-22



Sync-Up Time Ideas

Opportunities

KEY	- Content aimed at TK-3	- Virtual Field Trip
	- Content appropriate for all ages	- Video Content included
	- Diversity & Inclusion Focused	



D.I.G. Sealed

Sequoia Scoop



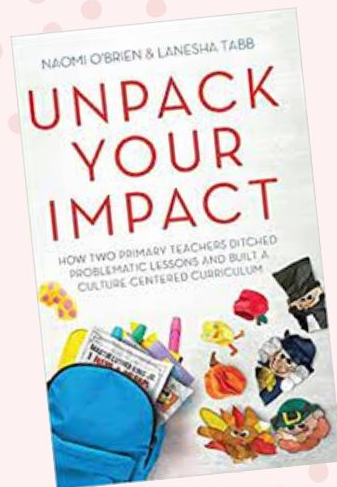
Native American
Heritage Month
November 2021



DIG (Diversity, Inclusion, and Growth)

Did you know it is Hispanic Heritage month? Are you looking for resources to incorporate into your homeschool routine to learn more about the Hispanic culture? If so, or if you are simply curious to know more, then check out the new Diversity and Inclusion page on the [Homeschool Helper](#). The DIG (Diversity, Inclusion, and Growth) team has put together some great tools to help support you as you teach your children about the Hispanic community, culture, and heritage.





“

When you are diving into new cultures and discussing the experiences of people you don't have a lot of experience with, mistakes are going to happen. This is something that just needs to be accepted. It should not be used as an excuse to avoid the work. With the world at our fingertips, thanks to technology, we can expose ourselves to more, connect more with people all over the world, and do better for our students.

”

Quote from Unpack your Impact



Executive Director Report

November 2021

Agenda



- Enrollment Update
- Board Member Recruitment
- New System
- Programs Update

Enrollment Report



Enrollment Update from Principal Feather River Charter School

Current Enrollment by County/Gradelevel as of 11/08/21

Grade	Butte	Colusa	Placer	Sacramento	Sutter	Yolo	Yuba	Totals
TK	0	0	19	13	0	6	4	42
KN	2	0	57	73	3	15	10	160
1	1	0	51	76	5	14	12	159
2	0	0	56	88	3	9	13	169
3	1	0	56	67	1	10	11	146
4	2	0	49	83	7	12	8	161
5	1	0	46	63	5	17	14	146
6	0	1	56	83	6	8	3	157
7	0	0	54	69	0	8	9	140
8	1	0	59	74	3	17	9	163
9	0	0	31	59	7	14	7	118
10	1	0	35	54	3	14	9	116
11	0	1	31	44	4	4	7	91
12	1	2	16	26	4	7	4	60
Current Total	10	4	616	872	51	155	120	1828



Help Wanted!


We are looking for another board member to join our amazing school board. We are advertising through our channels, but if you know someone who would be interested, please direct them to darcy.belleza@sequoiagrove.org.

We also need to find a board member to send to the Sequoia Grove CSO Board to represent our school.



Exciting News! Coming Soon!

NEW: Field Trips, Classes & Events System



Welcome to Field Trips, Classes and Events!
SequoiaSignup.org

Email

Password

☐ Remember me [Forgot password?](#)

Programs Update

Adventure Academy

Growing Options & Participation
German, Math Options, Holidays
around the World, etc....

Clubs

Session 3 Clubs starting November 15
Photography, Fitness, Blackout Poetry,
Spanish, etc.....

Junior High Virtual Academy

Registration for Spring opens 12/1
Current students have option to
roll over

High School Virtual Academy

Registration for Spring opens 12/6
Section A rolls over to Section B

The background of the slide is a dense, overlapping pattern of autumn leaves. The leaves are in various shades of orange, yellow, and red, with detailed vein patterns visible. The overall effect is warm and seasonal.

Thank you!

Your dedication to our school is appreciated!

Cover Sheet

First Interim Report

Section:	II. Finances
Item:	A. First Interim Report
Purpose:	Vote
Submitted by:	
Related Material:	Feather River 1st Interim Report 2021.pdf



Feather River Charter School

Monthly Financial Presentation – October 2021

1st Interim Report Presentation

FEATHER RIVER – October Highlights

- Year-end revenue projections decreased by 1% to Budget
- Year-end expense projections decreased by 3% to Budget
- Year-end surplus projected at \$1.1M
- First Reporting to the Charter's Authorizer in the Fiscal Year
- Senate Bill 740 Requirements:

- 40/80 Expense Ratio

Cert.	Instr.
45.2%	80.9%
1,053,860	181,847

- 25:1 Pupil-Teacher ratio

Pupil:Teacher Ratio	
20.97	:1

Slide 2

C1

CIClerk1, 10/15/2021

Attendance & Data Metrics

<i>Enrollment & Per Pupil Data</i>			
	<i><u>Actual</u></i>	<i><u>Forecast</u></i>	<i><u>Budget</u></i>
<i>Average Enrollment</i>	<i>n/a</i>	<i>1790</i>	<i>1841</i>
<i>ADA</i>	<i>n/a</i>	<i>1754</i>	<i>1804</i>
<i>Attendance Rate</i>	<i>n/a</i>	<i>98.0%</i>	<i>98.0%</i>
<i>Unduplicated %</i>	<i>43.2%</i>	<i>42.9%</i>	<i>43.2%</i>
<i>Revenue per ADA</i>		<i>\$11,659</i>	<i>\$11,464</i>
<i>Expenses per ADA</i>		<i>\$11,029</i>	<i>\$11,086</i>

FEATHER RIVER - Revenue

Revenue Forecast Variance Due to Enrollment Decrease vs. Budget.

Revenue

State Aid-Rev Limit
Federal Revenue
Other State Revenue
Other Local Revenue

Total Revenue

<i>Year-to-Date</i>		
Actual	Budget	Fav/(Unf)
\$ 2,091,400	\$ 2,114,898	\$ (23,498)
97,856	65,685	32,171
494,422	840,714	(346,291)
892	-	892
\$ 2,684,570	\$ 3,021,297	\$ (336,727)

<i>Annual/Full Year</i>		
Forecast	Budget	Fav/(Unf)
\$ 17,026,629	\$ 17,629,743	\$ (603,114)
869,261	824,626	44,635
2,553,500	2,223,453	330,047
892	-	892
\$ 20,450,282	\$ 20,677,823	\$ (227,541)

FEATHER RIVER - Expenses

- October Expenditures below budget due to enrollment decrease and interest savings

	Year-to-Date			Annual/Full Year		
	Actual	Budget	Fav/(Unf)	Forecast	Budget	Fav/(Unf)
Expenses						
Certificated Salaries	\$ 2,246,273	\$ 2,259,076	\$ 12,803	\$ 6,810,695	\$ 6,880,789	\$ 70,094
Classified Salaries	98,204	120,269	22,065	338,743	360,808	22,065
Benefits	664,036	687,857	23,822	2,112,821	2,107,888	(4,933)
Books and Supplies	896,791	941,399	44,608	3,568,162	3,537,372	(30,790)
Subagreement Services	701,010	1,244,054	543,044	3,953,397	4,199,211	245,813
Operations	60,390	76,267	15,877	173,256	228,800	55,544
Facilities	-	16,733	16,733	-	50,200	50,200
Professional Services	510,714	577,462	66,748	2,002,591	2,111,712	109,121
Depreciation	958	533	(424)	1,758	1,600	(158)
Interest	117,987	222,622	104,635	383,971	516,555	132,584
Total Expenses	\$ 5,296,362	\$ 6,146,274	\$ 849,911	\$ 19,345,394	\$ 19,994,934	\$ 649,540

FEATHER RIVER - Fund Balance

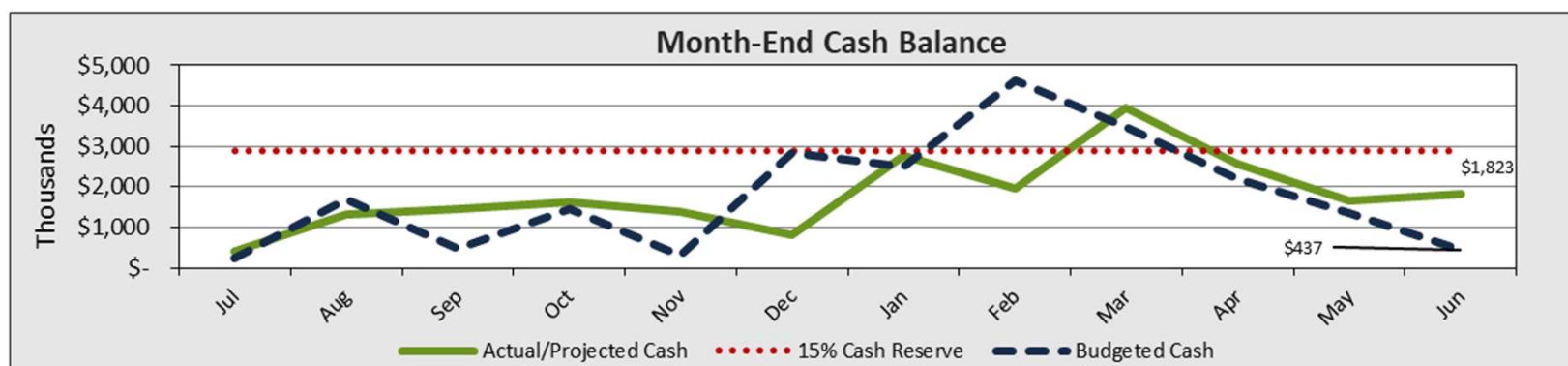
- Increase to projected surplus consistent with lower expenditures

	<i>Year-to-Date</i>		
	Actual	Budget	Fav/(Unf)
Total Surplus(Deficit)	\$ (2,611,792)	\$ (3,124,976)	\$ 513,184
Beginning Fund Balance	<u>(720,215)</u>	<u>(720,215)</u>	
Ending Fund Balance	<u>\$ (3,332,007)</u>	<u>\$ (3,845,191)</u>	
<i>As a % of Annual Expenses</i>	<i>-17.2%</i>	<i>-19.2%</i>	

	<i>Annual/Full Year</i>		
	Forecast	Budget	Fav/(Unf)
	\$ 1,104,888	\$ 682,889	\$ 421,999
	<u>(720,215)</u>	<u>(720,215)</u>	
	<u>\$ 384,673</u>	<u>\$ (37,326)</u>	
	<i>2.0%</i>	<i>-0.2%</i>	

FEATHER RIVER - Cash Balance

- No concerns in cash flow projections.
- Year-end cash balance projected at \$1.8M.
- Factoring forecasted to end during 1Q FY22-23



Feather River – Compliance Reporting

Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
FINANCE	Nov-01	Mental Health Plans due to SELPA - Schools requesting Level 2 and Level 3 mental health funding must file their annual plan with their SELPA by this date. Specific due dates may vary by SELPA.	Client	No	Yes	https://www.cde.ca.gov/fg/aa/se/sep1appnform04.asp
DATA TEAM	Nov-15	Complete Nutrition Verification process (requirement of School Nutrition Program) - Verification is the annual, mandatory process that confirms the eligibility of a sample of completed household meal eligibility applications in the National School Lunch and School Breakfast Programs. Each LEA must select and verify a sample of applications approved for free and reduced-price meal benefits. The required sample size of applications to be verified is based on the number of approved applications on file on October 1.	Client	No	Yes	https://www.cde.ca.gov/ls/nu/sn/verificationreport.asp
FINANCE	Nov-15	Review and/or Update Non-Profit IRS Form 990 Policies - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The IRS Form 990 includes a Governance, Management and Disclosure section. Charter Schools are required to disclose the following policies: Conflict of Interest Policy, Whistleblower Policy, Document Retention and Destruction Policy, Expense Reimbursement Policy, Gift Receiving Policy, and Compensation Approval Policy. A Form 990 must be filed by the 15th day of the 5th month after the close of the NPO's fiscal year. Most schools extend this deadline to the following May 15th.	Client	Yes	No	http://www.publiccounsel.org/useful_materials?id=0025
FINANCE	Set by Authorizer (by Dec 15)	1st Interim Financial Report - Local educational agencies (LEAs) are required to file two reports during a fiscal year (interim reports) on the status of the LEA's financial health. The first interim report for the period ending October 31 is due by the date set by the charter authorizer (no later than December 15th).	Charter Impact	Yes	Yes	https://www.cde.ca.gov/fg/fi/ir/interimstatus.asp
DATA	Dec-17	CALPADS - Fall 1 Certification deadline - Please be mindful that Level-2 certification within CALPADS means that these data have been reviewed and approved by your superintendent or IRC administrator. Failure to properly review and amend these data in CALPADS within the allotted amendment window will result in the improper certification of official Fall 1 data within CALPADS, which can impact a number of things, including LCFF funding, reclassified fluent-English proficient (RFEP) counts/rates, and A–G graduate counts.	Charter Impact with Client support	No	No	https://www.cde.ca.gov/ds/sp/cl/rptcalendar.asp
FINANCE	Dec-17	ESSER III Application for Funds deadline December 17, 2021 - In order to receive an allocation, LEAs must submit the ESSER III Legal Assurances. The ESSER III Fund Application will close on December 17, 2021. LEAs must apply for their allocation of ESSER III funds by submitting program assurances prior to this date.	Charter Impact with Client support	No	No	https://www.cde.ca.gov/fg/cr/arpact.asp
FINANCE	Dec-30	Educator Effectiveness Block Grant - On or before December 30, 2021, LEA's must develop and adopt a plan delineating how the Educator Effectiveness funds will be spent including the professional development of teachers, administrators, paraprofessionals, and classified staff. The plan must be explained in a public meeting of the governing board of the school district or county board of education, or governing body of the charter school, before its adoption in a subsequent public meeting.	Client with Charter Impact support	Yes	No	https://www.cde.ca.gov/pd/ee/eef2021faq.asp
FINANCE	Dec-31	American Rescue Plan - Homeless Children and Youth II (ARP-HCY II) - Funding to support efforts to identify homeless children and youth, and to provide such youth with comprehensive, wrap-around services that address needs arising from the COVID-19 pandemic and allows them to attend school and participate fully in all school activities. LEAs must submit the ARP-HCY II Assurances to participate. LEAs that will receive less than \$5,000 will be required to join a consortium with their county office of education (COE). All LEAs within a consortium must also complete the assurances. Passwords were sent to each LEA's Superintendent, including direct-funded charter schools, via email October 19th.	Client with Charter Impact support	Yes	No	https://www.cde.ca.gov/sp/hs/arphcyassurances.asp

FEATHER RIVER - Appendix

- Monthly Cash Flow / Forecast 21-22
- Budget vs. Actual - October
- Statement of Financial Position - October
- Statement of Cash Flows - October
- Check Register
- AP Aging
- Due-To/Due-From Balance

Feather River Charter School

Accounts Payable Aging

October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Joanna Abundiz	736086	11/19/2020	12/19/2020	\$ -	\$ -	\$ -	\$ (1,001.45)	\$ -	\$ (1,001.45)
Provenance	5016	5/13/2021	6/14/2021	82,126.36	-	-	-	-	82,126.36
School Pathways Holdings, LLC	140-INV2036	6/30/2021	7/30/2021	2,632.94	-	-	-	-	2,632.94
School Pathways Holdings, LLC	140-INV2342	7/28/2021	8/27/2021	26,640.37	-	-	-	-	26,640.37
A Brighter Child	58504	8/20/2021	9/19/2021	258.66	-	-	-	-	258.66
A Brighter Child	58937	8/20/2021	9/19/2021	136.56	-	-	-	-	136.56
A Brighter Child	59114	8/23/2021	9/22/2021	566.62	-	-	-	-	566.62
A Brighter Child	59349	8/23/2021	9/22/2021	87.08	-	-	-	-	87.08
A Brighter Child	59152	8/25/2021	9/24/2021	93.70	-	-	-	-	93.70
A Brighter Child	59443	8/26/2021	9/25/2021	603.00	-	-	-	-	603.00
A Brighter Child	59336	8/27/2021	9/26/2021	52.80	-	-	-	-	52.80
A Brighter Child	59394	8/27/2021	9/26/2021	34.75	-	-	-	-	34.75
A Brighter Child	59395	8/27/2021	9/26/2021	51.59	-	-	-	-	51.59
A Brighter Child	59396	8/27/2021	9/26/2021	8.61	-	-	-	-	8.61
A Brighter Child	58987	8/27/2021	9/26/2021	142.61	-	-	-	-	142.61
A Brighter Child	58798	8/27/2021	9/26/2021	148.63	-	-	-	-	148.63
A Brighter Child	58799	8/27/2021	9/26/2021	96.82	-	-	-	-	96.82
A Brighter Child	58802	8/27/2021	9/26/2021	430.73	-	-	-	-	430.73
A Brighter Child	59478	8/28/2021	9/27/2021	144.13	-	-	-	-	144.13
School Pathways Holdings, LLC	140-INV2455	8/31/2021	9/30/2021	212.50	-	-	-	-	212.50
Well-Trained Mind Academy	1081	10/4/2021	10/4/2021	1,045.00	-	-	-	-	1,045.00
Sequoia Grove Charter Alliance	6221	10/11/2021	10/11/2021	925.88	-	-	-	-	925.88
Charter Impact, Inc.	PR101521	10/15/2021	10/15/2021	393.50	-	-	-	-	393.50
A Brighter Child	59650	9/16/2021	10/16/2021	118.14	-	-	-	-	118.14
A Brighter Child	59803	9/16/2021	10/16/2021	741.40	-	-	-	-	741.40
A Brighter Child	59738	9/16/2021	10/16/2021	112.99	-	-	-	-	112.99
A Brighter Child	59739	9/16/2021	10/16/2021	138.51	-	-	-	-	138.51
A Brighter Child	59479	9/17/2021	10/17/2021	204.26	-	-	-	-	204.26
A Brighter Child	59324	9/17/2021	10/17/2021	323.75	-	-	-	-	323.75
A Brighter Child	59325	9/17/2021	10/17/2021	134.61	-	-	-	-	134.61
Sequoia Grove Charter Alliance	6209	10/18/2021	10/18/2021	420.00	-	-	-	-	420.00
Sequoia Grove Charter Alliance	6213	10/18/2021	10/18/2021	1,283.34	-	-	-	-	1,283.34
Sequoia Grove Charter Alliance	6217	10/18/2021	10/18/2021	1,438.50	-	-	-	-	1,438.50
Charter Impact, Inc.	QTR32021	10/18/2021	10/18/2021	20.00	-	-	-	-	20.00
Clarksville Charter School	6020	10/20/2021	10/20/2021	69.66	-	-	-	-	69.66
Clarksville Charter School	6022	10/20/2021	10/20/2021	13.40	-	-	-	-	13.40
Clarksville Charter School	6024	10/20/2021	10/20/2021	89.04	-	-	-	-	89.04
Clarksville Charter School	6027	10/21/2021	10/21/2021	15.29	-	-	-	-	15.29
David Brockmyer	BROC102121	10/21/2021	10/21/2021	200.00	-	-	-	-	200.00
Nick Wavrin	WAVR102121	10/21/2021	10/21/2021	200.00	-	-	-	-	200.00
Juina Carter	CART102121	10/21/2021	10/21/2021	200.00	-	-	-	-	200.00
Owings Martial Arts	2021-102021	9/29/2021	10/29/2021	125.00	-	-	-	-	125.00
Elite Studio of Dance	58000	10/19/2021	10/31/2021	130.00	-	-	-	-	130.00
Elite Studio of Dance	58735	10/19/2021	10/31/2021	70.00	-	-	-	-	70.00
Heather Williams	1800	10/18/2021	11/1/2021	140.00	-	-	-	-	140.00
Lena's Simple Music	2000	10/2/2021	11/1/2021	360.00	-	-	-	-	360.00

Feather River Charter School

Accounts Payable Aging

October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Lena's Simple Music	300	10/2/2021	11/1/2021	405.00	-	-	-	-	405.00
Lena's Simple Music	1000	10/2/2021	11/1/2021	360.00	-	-	-	-	360.00
Global Teletherapy	5433	10/3/2021	11/2/2021	27,803.75	-	-	-	-	27,803.75
Alexandr Popov	10032021	10/3/2021	11/2/2021	960.00	-	-	-	-	960.00
Mercurius	98809	9/3/2021	11/2/2021	58.07	-	-	-	-	58.07
Alexandr Popov	110032021	10/3/2021	11/2/2021	960.00	-	-	-	-	960.00
The Curiosity Collective	1188	10/3/2021	11/2/2021	535.00	-	-	-	-	535.00
Sea Otter Swim Lessons	148	10/4/2021	11/3/2021	581.20	-	-	-	-	581.20
Lakeshore	180280100421	10/4/2021	11/3/2021	109.99	-	-	-	-	109.99
Jacquelynn Hauser	01-002	10/4/2021	11/3/2021	150.00	-	-	-	-	150.00
Jacquelynn Hauser	02-002	10/4/2021	11/3/2021	150.00	-	-	-	-	150.00
Jacquelynn Hauser	03-001	10/4/2021	11/3/2021	150.00	-	-	-	-	150.00
A Brighter Child	59193	10/4/2021	11/3/2021	54.27	-	-	-	-	54.27
A Brighter Child	59208	10/4/2021	11/3/2021	197.71	-	-	-	-	197.71
A Brighter Child	59240	10/4/2021	11/3/2021	100.02	-	-	-	-	100.02
A Brighter Child	59241	10/4/2021	11/3/2021	24.75	-	-	-	-	24.75
Learning Without Tears	INV128128	10/4/2021	11/3/2021	28.52	-	-	-	-	28.52
Learning Without Tears	INV128147	10/4/2021	11/3/2021	28.39	-	-	-	-	28.39
Vitaliy Gulegin	000001	10/4/2021	11/3/2021	645.00	-	-	-	-	645.00
A Brighter Child	59500	10/4/2021	11/3/2021	226.17	-	-	-	-	226.17
A Brighter Child	59403	10/4/2021	11/3/2021	96.41	-	-	-	-	96.41
A Brighter Child	59405	10/4/2021	11/3/2021	63.56	-	-	-	-	63.56
A Brighter Child	59406	10/4/2021	11/3/2021	94.73	-	-	-	-	94.73
A Brighter Child	59425	10/4/2021	11/3/2021	198.24	-	-	-	-	198.24
A Brighter Child	59854	10/4/2021	11/3/2021	65.40	-	-	-	-	65.40
A Brighter Child	59863	10/4/2021	11/3/2021	59.15	-	-	-	-	59.15
A Brighter Child	59864	10/4/2021	11/3/2021	43.64	-	-	-	-	43.64
A Brighter Child	59865	10/4/2021	11/3/2021	404.62	-	-	-	-	404.62
A Brighter Child	59866	10/4/2021	11/3/2021	26.83	-	-	-	-	26.83
A Brighter Child	59867	10/4/2021	11/3/2021	20.45	-	-	-	-	20.45
A Brighter Child	59868	10/4/2021	11/3/2021	93.89	-	-	-	-	93.89
A Brighter Child	59869	10/4/2021	11/3/2021	31.36	-	-	-	-	31.36
A Brighter Child	59877	10/4/2021	11/3/2021	52.50	-	-	-	-	52.50
A Brighter Child	59907	10/4/2021	11/3/2021	206.26	-	-	-	-	206.26
A Brighter Child	59734	10/4/2021	11/3/2021	602.38	-	-	-	-	602.38
A Brighter Child	59736	10/4/2021	11/3/2021	137.98	-	-	-	-	137.98
A Brighter Child	59737	10/4/2021	11/3/2021	43.08	-	-	-	-	43.08
A Brighter Child	59593	10/4/2021	11/3/2021	50.53	-	-	-	-	50.53
A Brighter Child	59595	10/4/2021	11/3/2021	8.57	-	-	-	-	8.57
A Brighter Child	59599	10/4/2021	11/3/2021	109.73	-	-	-	-	109.73
A Brighter Child	59615	10/4/2021	11/3/2021	59.22	-	-	-	-	59.22
A Brighter Child	59756	10/4/2021	11/3/2021	114.06	-	-	-	-	114.06
A Brighter Child	59757	10/4/2021	11/3/2021	139.87	-	-	-	-	139.87
Mystery Science Inc.	158228	10/4/2021	11/3/2021	89.00	-	-	-	-	89.00
Rainbow Resource Center	4623192	10/4/2021	11/3/2021	17.14	-	-	-	-	17.14
Rainbow Resource Center	4623597	10/4/2021	11/3/2021	78.82	-	-	-	-	78.82
Rainbow Resource Center	4623767	10/4/2021	11/3/2021	123.14	-	-	-	-	123.14

Feather River Charter School

Accounts Payable Aging

October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Rainbow Resource Center	4623777	10/4/2021	11/3/2021	135.71	-	-	-	-	135.71
Rainbow Resource Center	4623778	10/4/2021	11/3/2021	90.77	-	-	-	-	90.77
History Unboxed LLC	wc-11899HU	10/4/2021	11/3/2021	468.35	-	-	-	-	468.35
History Unboxed LLC	wc-11900HU	10/4/2021	11/3/2021	167.70	-	-	-	-	167.70
In-Step School of Dance	202122-2	10/4/2021	11/3/2021	50.00	-	-	-	-	50.00
Crafty School Crates	20323	10/4/2021	11/3/2021	56.12	-	-	-	-	56.12
Bitsbox	4164	10/4/2021	11/3/2021	86.85	-	-	-	-	86.85
BYU Continuing Education	DCE-00009800	10/4/2021	11/3/2021	2,060.00	-	-	-	-	2,060.00
Beautiful Feet Books, Inc.	15792	10/5/2021	11/4/2021	290.48	-	-	-	-	290.48
Institute for Excellence in Writing	835142	10/5/2021	11/4/2021	54.71	-	-	-	-	54.71
Institute for Excellence in Writing	835173	10/5/2021	11/4/2021	26.57	-	-	-	-	26.57
Hands 4 Building, LLC	2668	10/5/2021	11/4/2021	147.99	-	-	-	-	147.99
Hands 4 Building, LLC	2669	10/5/2021	11/4/2021	147.99	-	-	-	-	147.99
Jabbergy	14092	10/5/2021	11/4/2021	7,563.50	-	-	-	-	7,563.50
Rainbow Resource Center	4624580	10/5/2021	11/4/2021	39.29	-	-	-	-	39.29
Rainbow Resource Center	4624582	10/5/2021	11/4/2021	111.25	-	-	-	-	111.25
Rainbow Resource Center	4624585	10/5/2021	11/4/2021	29.59	-	-	-	-	29.59
Rainbow Resource Center	4624586	10/5/2021	11/4/2021	107.96	-	-	-	-	107.96
Rainbow Resource Center	4624588	10/5/2021	11/4/2021	29.10	-	-	-	-	29.10
Rainbow Resource Center	4624589	10/5/2021	11/4/2021	96.91	-	-	-	-	96.91
Rainbow Resource Center	4624591	10/5/2021	11/4/2021	62.59	-	-	-	-	62.59
Rainbow Resource Center	4624595	10/5/2021	11/4/2021	234.83	-	-	-	-	234.83
Rainbow Resource Center	4624598	10/5/2021	11/4/2021	460.43	-	-	-	-	460.43
Rainbow Resource Center	4624599	10/5/2021	11/4/2021	18.01	-	-	-	-	18.01
Rainbow Resource Center	4624602	10/5/2021	11/4/2021	570.54	-	-	-	-	570.54
Rainbow Resource Center	4624604	10/5/2021	11/4/2021	222.45	-	-	-	-	222.45
Rainbow Resource Center	4624608	10/5/2021	11/4/2021	135.14	-	-	-	-	135.14
Rainbow Resource Center	4624613	10/5/2021	11/4/2021	151.20	-	-	-	-	151.20
Rainbow Resource Center	4624622	10/5/2021	11/4/2021	17.74	-	-	-	-	17.74
Rainbow Resource Center	4624641	10/5/2021	11/4/2021	178.95	-	-	-	-	178.95
Rainbow Resource Center	4624642	10/5/2021	11/4/2021	44.67	-	-	-	-	44.67
A Brighter Child	59136	10/5/2021	11/4/2021	368.51	-	-	-	-	368.51
Lakeshore	184901100521	10/5/2021	11/4/2021	104.34	-	-	-	-	104.34
Kovar's Satori Academy - Carmichael	20219FR	10/5/2021	11/4/2021	703.00	-	-	-	-	703.00
Singapore Math Inc.	442980	10/5/2021	11/4/2021	65.72	-	-	-	-	65.72
Teacher Synergy LLC	167769159	10/5/2021	11/4/2021	77.00	-	-	-	-	77.00
Thinkwell Corporation	95648	10/5/2021	11/4/2021	125.00	-	-	-	-	125.00
Timberdoodle.com	375260	10/5/2021	11/4/2021	73.43	-	-	-	-	73.43
Timberdoodle.com	375361	10/6/2021	11/5/2021	200.74	-	-	-	-	200.74
Steve Wallen Swim School Roseville	1	10/6/2021	11/5/2021	1,267.50	-	-	-	-	1,267.50
Slava Swim- Viacheslav Shyrshov	56	10/6/2021	11/5/2021	450.00	-	-	-	-	450.00
Slava Swim- Viacheslav Shyrshov	57	10/6/2021	11/5/2021	825.00	-	-	-	-	825.00
Slava Swim- Viacheslav Shyrshov	58	10/6/2021	11/5/2021	500.00	-	-	-	-	500.00
Sean Bianco	001	10/6/2021	11/5/2021	123.75	-	-	-	-	123.75
School Pathways Holdings, LLC	140-INV2597	10/6/2021	11/5/2021	25,440.36	-	-	-	-	25,440.36
Lakeshore	188092100621	10/6/2021	11/5/2021	50.08	-	-	-	-	50.08
Judy Bossuat-Gallic	30	10/6/2021	11/5/2021	720.00	-	-	-	-	720.00

Feather River Charter School

Accounts Payable Aging

October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Kim Snow's Music Studio	3780	10/6/2021	11/5/2021	50.00	-	-	-	-	50.00
Kim Snow's Music Studio	3781	10/6/2021	11/5/2021	200.00	-	-	-	-	200.00
Kim Snow's Music Studio	3789	10/6/2021	11/5/2021	420.00	-	-	-	-	420.00
Kim Snow's Music Studio	3836	10/6/2021	11/5/2021	200.00	-	-	-	-	200.00
Lakeshore	203056100621	10/6/2021	11/5/2021	79.43	-	-	-	-	79.43
Law Offices of Young, Minney, & Corr, L	73168	10/6/2021	11/5/2021	761.00	-	-	-	-	761.00
A Brighter Child	59965	10/6/2021	11/5/2021	225.10	-	-	-	-	225.10
Rainbow Resource Center	4625928	10/6/2021	11/5/2021	46.29	-	-	-	-	46.29
MEL Science U.S. LLC	LG2021100607	10/6/2021	11/5/2021	300.84	-	-	-	-	300.84
MEL Science U.S. LLC	NS2021100615	10/6/2021	11/5/2021	338.44	-	-	-	-	338.44
MEL Science U.S. LLC	HE2021100606	10/6/2021	11/5/2021	338.44	-	-	-	-	338.44
MEL Science U.S. LLC	JC2021100608	10/6/2021	11/5/2021	300.84	-	-	-	-	300.84
All About Learning Press, Inc.	909022	10/6/2021	11/5/2021	61.38	-	-	-	-	61.38
Institute for Excellence in Writing	835823	10/6/2021	11/5/2021	37.39	-	-	-	-	37.39
History Unboxed LLC	wc-11933HU	10/6/2021	11/5/2021	558.25	-	-	-	-	558.25
History Unboxed LLC	wc-11934HU	10/6/2021	11/5/2021	260.73	-	-	-	-	260.73
History Unboxed LLC	wc-11936HU	10/6/2021	11/5/2021	335.40	-	-	-	-	335.40
History Unboxed LLC	wc-11937HU	10/6/2021	11/5/2021	335.40	-	-	-	-	335.40
Emily Layher	032	10/6/2021	11/5/2021	100.00	-	-	-	-	100.00
History Unboxed LLC	wc-12247HU	10/7/2021	11/6/2021	260.73	-	-	-	-	260.73
Acutrans	17985	10/7/2021	11/6/2021	687.46	-	-	-	-	687.46
Oak Meadow Inc.	126578	10/7/2021	11/6/2021	665.75	-	-	-	-	665.75
Precision Dance Center	2021-AL-001	10/7/2021	11/6/2021	54.90	-	-	-	-	54.90
Precision Dance Center	2021-AL-002	10/7/2021	11/6/2021	54.90	-	-	-	-	54.90
Precision Dance Center	2021-CB-001	10/7/2021	11/6/2021	14.40	-	-	-	-	14.40
Precision Dance Center	2021-CB-002	10/7/2021	11/6/2021	72.00	-	-	-	-	72.00
Precision Dance Center	2021-JL-001	10/7/2021	11/6/2021	54.90	-	-	-	-	54.90
Precision Dance Center	2021-JL-002	10/7/2021	11/6/2021	54.90	-	-	-	-	54.90
Moving Beyond the Page	261791	10/7/2021	11/6/2021	54.35	-	-	-	-	54.35
Law Offices of Young, Minney, & Corr, L	73362	10/7/2021	11/6/2021	2,039.20	-	-	-	-	2,039.20
Lakeshore	204190100721	10/7/2021	11/6/2021	61.36	-	-	-	-	61.36
Kitchen Stewardship LLC	399	10/7/2021	11/6/2021	149.95	-	-	-	-	149.95
Lakeshore	188169100721	10/7/2021	11/6/2021	288.44	-	-	-	-	288.44
Kovar's Laguna	SmithhartAug-sept2021	10/7/2021	11/6/2021	390.00	-	-	-	-	390.00
Kim Snow's Music Studio	3533	10/7/2021	11/6/2021	560.00	-	-	-	-	560.00
Slava Swim- Viacheslav Shyrshov	59	10/7/2021	11/6/2021	400.00	-	-	-	-	400.00
The Curious Brush	009	10/7/2021	11/6/2021	90.00	-	-	-	-	90.00
Teaching Textbooks	40726	10/7/2021	11/6/2021	67.08	-	-	-	-	67.08
Teaching Textbooks	40730	10/7/2021	11/6/2021	43.08	-	-	-	-	43.08
Teacher Synergy LLC	168259750	10/8/2021	11/7/2021	35.00	-	-	-	-	35.00
Rockball	0005	10/8/2021	11/7/2021	225.00	-	-	-	-	225.00
Sherry Torgerson	202109	10/8/2021	11/7/2021	1,170.00	-	-	-	-	1,170.00
Lakeshore	205696100821	10/8/2021	11/7/2021	12.15	-	-	-	-	12.15
MEL Science U.S. LLC	JR2021071304	10/8/2021	11/7/2021	338.44	-	-	-	-	338.44
MEL Science U.S. LLC	HJ2021071303	10/8/2021	11/7/2021	300.84	-	-	-	-	300.84
On The GO Academy	Fall 2021-43	10/8/2021	11/7/2021	800.00	-	-	-	-	800.00
On The GO Academy	Fall 2021-56	10/8/2021	11/7/2021	600.00	-	-	-	-	600.00

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On The GO Academy	Fall 2021-65	10/8/2021	11/7/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-66	10/8/2021	11/7/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-67	10/8/2021	11/7/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-69	10/8/2021	11/7/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-70	10/8/2021	11/7/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-71	10/8/2021	11/7/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-72	10/8/2021	11/7/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-75	10/8/2021	11/7/2021	250.00	-	-	-	-	250.00
Rainbow Resource Center	4626750	10/8/2021	11/7/2021	92.91	-	-	-	-	92.91
Rainbow Resource Center	4626756	10/8/2021	11/7/2021	816.02	-	-	-	-	816.02
Nicole the Math Lady LLC	3876	10/8/2021	11/7/2021	129.00	-	-	-	-	129.00
Nicole the Math Lady LLC	3877	10/8/2021	11/7/2021	99.00	-	-	-	-	99.00
In-Step School of Dance	202122-3	10/8/2021	11/7/2021	50.00	-	-	-	-	50.00
In-Step School of Dance	202122-4	10/8/2021	11/7/2021	50.00	-	-	-	-	50.00
In-Step School of Dance	202122-5	10/8/2021	11/7/2021	25.00	-	-	-	-	25.00
Hear Say Speech and Language Services	2373	10/8/2021	11/7/2021	1,125.00	-	-	-	-	1,125.00
Malko Dance Academy	0921-BULI01	10/8/2021	11/7/2021	70.00	-	-	-	-	70.00
Malko Dance Academy	0921-KELLEY01	10/8/2021	11/7/2021	130.00	-	-	-	-	130.00
Malko Dance Academy	0921-KELLEY02	10/8/2021	11/7/2021	180.00	-	-	-	-	180.00
Galaxy Dance Arts, LLC	FRC-KA-9-2021	10/10/2021	11/9/2021	100.00	-	-	-	-	100.00
Galaxy Dance Arts, LLC	FRC-TA-9-2021	10/10/2021	11/9/2021	129.81	-	-	-	-	129.81
Cynthia Mae Voigt	Fall 1 2021 BD	10/10/2021	11/9/2021	880.00	-	-	-	-	880.00
Amazon Capital Services	1YP9-T7DP-QPYF	10/10/2021	11/9/2021	73.69	-	-	-	-	73.69
Amazon Capital Services	1Y1N-Y1XX-DFQD	9/25/2021	11/9/2021	114.06	-	-	-	-	114.06
Amazon Capital Services	11W3-JQ7V-X7HK	9/25/2021	11/9/2021	85.60	-	-	-	-	85.60
Amazon Capital Services	141X-D9JL-9K9H	9/25/2021	11/9/2021	25.57	-	-	-	-	25.57
Amazon Capital Services	14QL-6HGX-RYNT	10/10/2021	11/9/2021	48.24	-	-	-	-	48.24
Amazon Capital Services	177L-N6Q3-9XV1	9/25/2021	11/9/2021	119.38	-	-	-	-	119.38
Amazon Capital Services	177L-N6Q3-CP7L	9/25/2021	11/9/2021	52.05	-	-	-	-	52.05
Amazon Capital Services	191D-HDTK-1NJQ	9/25/2021	11/9/2021	127.62	-	-	-	-	127.62
Amazon Capital Services	1DVQ-CFHH-MTTM	10/10/2021	11/9/2021	115.29	-	-	-	-	115.29
Vadim Geletyk	12v	10/10/2021	11/9/2021	180.00	-	-	-	-	180.00
Vadim Geletyk	15v	10/10/2021	11/9/2021	180.00	-	-	-	-	180.00
Vadim Geletyk	16v	10/10/2021	11/9/2021	180.00	-	-	-	-	180.00
Amazon Capital Services	1FQJ-MPXM-PW9R	10/10/2021	11/9/2021	69.57	-	-	-	-	69.57
Amazon Capital Services	1H9F-6C9V-RJPQ	10/10/2021	11/9/2021	135.67	-	-	-	-	135.67
Amazon Capital Services	1H9F-6C9V-TL6P	10/10/2021	11/9/2021	36.12	-	-	-	-	36.12
Amazon Capital Services	1HKV-4MQF-WTYN	9/25/2021	11/9/2021	21.62	-	-	-	-	21.62
Amazon Capital Services	1HKV-4MQF-WVWR	9/25/2021	11/9/2021	19.41	-	-	-	-	19.41
Amazon Capital Services	1KY1-3F3T-P9MJ	10/10/2021	11/9/2021	12.75	-	-	-	-	12.75
Amazon Capital Services	1KC7-R1C9-PG6M	10/10/2021	11/9/2021	21.53	-	-	-	-	21.53
Amazon Capital Services	1KC7-R1C9-QW7X	10/10/2021	11/9/2021	104.64	-	-	-	-	104.64
The Curiosity Collective	1189	10/10/2021	11/9/2021	960.00	-	-	-	-	960.00
Studio B - Academy of Ballet	20210931	10/11/2021	11/10/2021	84.00	-	-	-	-	84.00
Teacher Synergy LLC	168545432	10/11/2021	11/10/2021	11.99	-	-	-	-	11.99
Teacher Synergy LLC	168545698	10/11/2021	11/10/2021	25.00	-	-	-	-	25.00
Teacher Synergy LLC	168551527	10/11/2021	11/10/2021	5.50	-	-	-	-	5.50

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Teacher Synergy LLC	168577894	10/11/2021	11/10/2021	47.99	-	-	-	-	47.99
Teaching Textbooks	40788	10/11/2021	11/10/2021	67.08	-	-	-	-	67.08
Singapore Math Inc.	443545	10/11/2021	11/10/2021	161.51	-	-	-	-	161.51
Ramsey Solutions	INV338206	10/11/2021	11/10/2021	103.96	-	-	-	-	103.96
A Brighter Child	60076	10/11/2021	11/10/2021	11.85	-	-	-	-	11.85
Jennifer Neufeld	102021FRS	10/11/2021	11/10/2021	240.00	-	-	-	-	240.00
Vista Child Therapy	0921-03	9/30/2021	11/10/2021	495.00	-	-	-	-	495.00
Amazon Capital Services	19TX-RGJC-RMWC	9/26/2021	11/10/2021	108.13	-	-	-	-	108.13
Amazon Capital Services	19TX-RGJC-RT4P	9/26/2021	11/10/2021	63.95	-	-	-	-	63.95
Amazon Capital Services	191D-HDTK-H7GK	9/26/2021	11/10/2021	104.39	-	-	-	-	104.39
Amazon Capital Services	191D-HDTK-K4L1	9/26/2021	11/10/2021	12.22	-	-	-	-	12.22
Amazon Capital Services	191D-HDTK-TPX4	9/26/2021	11/10/2021	55.20	-	-	-	-	55.20
Amazon Capital Services	191D-HDTK-TYT3	9/26/2021	11/10/2021	67.23	-	-	-	-	67.23
Amazon Capital Services	177L-N6Q3-HDYY	9/26/2021	11/10/2021	11.84	-	-	-	-	11.84
Amazon Capital Services	141X-D9JL-HM47	9/26/2021	11/10/2021	8.57	-	-	-	-	8.57
Olga Petrenko	308	10/11/2021	11/10/2021	210.00	-	-	-	-	210.00
Alona Kravchuk	130	10/11/2021	11/10/2021	100.00	-	-	-	-	100.00
Alona Kravchuk	131	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	132	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	133	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	134	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	135	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	136	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	137	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	138	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	139	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	140	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	141	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	142	10/11/2021	11/10/2021	200.00	-	-	-	-	200.00
Alona Kravchuk	145	10/11/2021	11/10/2021	50.00	-	-	-	-	50.00
Alona Kravchuk	146	10/11/2021	11/10/2021	200.00	-	-	-	-	200.00
Alona Kravchuk	147	10/11/2021	11/10/2021	200.00	-	-	-	-	200.00
Alona Kravchuk	148	10/11/2021	11/10/2021	200.00	-	-	-	-	200.00
On The GO Academy	Fall 2021-84	10/11/2021	11/10/2021	200.00	-	-	-	-	200.00
On The GO Academy	Fall 2021-85	10/11/2021	11/10/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-86	10/11/2021	11/10/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-87	10/11/2021	11/10/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-88	10/11/2021	11/10/2021	250.00	-	-	-	-	250.00
On The GO Academy	Fall 2021-89	10/11/2021	11/10/2021	250.00	-	-	-	-	250.00
Moving Beyond the Page	261941	10/11/2021	11/10/2021	276.61	-	-	-	-	276.61
Natomas Music Square	126	10/11/2021	11/10/2021	285.00	-	-	-	-	285.00
Amazon Capital Services	1Y1N-Y1XX-HGWP	9/26/2021	11/10/2021	42.52	-	-	-	-	42.52
Amazon Capital Services	1XTJ-1QQL-J9FK	9/26/2021	11/10/2021	213.65	-	-	-	-	213.65
Amazon Capital Services	1XTJ-1QQL-MLXP	9/26/2021	11/10/2021	48.47	-	-	-	-	48.47
Art of Problem Solving	222516	10/11/2021	11/10/2021	48.00	-	-	-	-	48.00
Amazon Capital Services	1YDX-K6PL-CT34	10/11/2021	11/10/2021	143.08	-	-	-	-	143.08
Amazon Capital Services	1YDX-K6PL-D9T3	10/11/2021	11/10/2021	32.57	-	-	-	-	32.57

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Brandy Ruscica	72	10/11/2021	11/10/2021	130.00	-	-	-	-	130.00
DBL Enterprises, Inc.	394	10/11/2021	11/10/2021	330.00	-	-	-	-	330.00
Eat2explore	101096	10/11/2021	11/10/2021	326.40	-	-	-	-	326.40
Emily Layher	038	10/11/2021	11/10/2021	240.00	-	-	-	-	240.00
JackKris Publishing, LLC	595182057	10/11/2021	11/10/2021	58.63	-	-	-	-	58.63
JackKris Publishing, LLC	595184145	10/11/2021	11/10/2021	58.62	-	-	-	-	58.62
JackKris Publishing, LLC	595185112	10/11/2021	11/10/2021	32.99	-	-	-	-	32.99
JackKris Publishing, LLC	595189214	10/11/2021	11/10/2021	48.28	-	-	-	-	48.28
Amazon Capital Services	1PLF-6TQY-HHK6	9/26/2021	11/10/2021	177.21	-	-	-	-	177.21
Amazon Capital Services	1P67-JQWC-QYDC	9/26/2021	11/10/2021	215.96	-	-	-	-	215.96
MEL Science U.S. LLC	EL2021101105	10/11/2021	11/10/2021	338.44	-	-	-	-	338.44
Amazon Capital Services	1TDF-PW9F-J1DT	10/11/2021	11/10/2021	51.03	-	-	-	-	51.03
Amazon Capital Services	1QN9-HMRD-M1JH	9/28/2021	11/11/2021	10.81	-	-	-	-	10.81
Live Education!	10073	10/12/2021	11/11/2021	613.24	-	-	-	-	613.24
JackKris Publishing, LLC	595185128	10/12/2021	11/11/2021	32.99	-	-	-	-	32.99
Generation Genius, Inc.	GG105143	10/12/2021	11/11/2021	175.00	-	-	-	-	175.00
Eureka Education! by Cynthia	10122021	10/12/2021	11/11/2021	320.00	-	-	-	-	320.00
Flip 2 It Sports Center	1021	10/12/2021	11/11/2021	1,346.60	-	-	-	-	1,346.60
Amazon Capital Services	1GCX-3NXG-HDDL	9/27/2021	11/11/2021	63.28	-	-	-	-	63.28
Moving Beyond the Page	261967	10/12/2021	11/11/2021	350.37	-	-	-	-	350.37
MEL Science U.S. LLC	JR2021101208	10/12/2021	11/11/2021	338.44	-	-	-	-	338.44
Rainbow Resource Center	4628670	10/12/2021	11/11/2021	121.69	-	-	-	-	121.69
Rainbow Resource Center	4629326	10/12/2021	11/11/2021	108.46	-	-	-	-	108.46
Amazon Capital Services	11LJ-TKQX-GNTX	9/27/2021	11/11/2021	43.70	-	-	-	-	43.70
Amazon Capital Services	11LJ-TKQX-K41T	9/27/2021	11/11/2021	50.55	-	-	-	-	50.55
Rachel Eldridge	1063	10/12/2021	11/11/2021	120.00	-	-	-	-	120.00
Rainbow Resource Center	3452060	10/12/2021	11/11/2021	44.39	-	-	-	-	44.39
Rainbow Resource Center	4554656	10/12/2021	11/11/2021	188.28	-	-	-	-	188.28
Rainbow Resource Center	4554781	10/12/2021	11/11/2021	82.95	-	-	-	-	82.95
Rainbow Resource Center	4582620	10/12/2021	11/11/2021	37.56	-	-	-	-	37.56
All About Learning Press, Inc.	909099	10/12/2021	11/11/2021	78.86	-	-	-	-	78.86
All About Learning Press, Inc.	909100	10/12/2021	11/11/2021	56.38	-	-	-	-	56.38
Amazon Capital Services	113R-VF16-9P6P	9/27/2021	11/11/2021	349.73	-	-	-	-	349.73
Amazon Capital Services	113R-VF16-H134	9/27/2021	11/11/2021	16.15	-	-	-	-	16.15
Amazon Capital Services	1CH7-DDV9-KDT1	9/27/2021	11/11/2021	13.93	-	-	-	-	13.93
Amazon Capital Services	1CJM-G9HW-CNDW	9/27/2021	11/11/2021	77.16	-	-	-	-	77.16
Amazon Capital Services	1CJM-G9HW-FLTR	9/27/2021	11/11/2021	36.93	-	-	-	-	36.93
Amazon Capital Services	1CJM-G9HW-KNJ1	9/28/2021	11/11/2021	18.48	-	-	-	-	18.48
Learn Piano Live	211012	10/12/2021	11/11/2021	249.00	-	-	-	-	249.00
JackKris Publishing, LLC	595189272	10/12/2021	11/11/2021	71.28	-	-	-	-	71.28
A Brighter Child	60072	10/12/2021	11/11/2021	86.19	-	-	-	-	86.19
A Brighter Child	60073	10/12/2021	11/11/2021	47.40	-	-	-	-	47.40
A Brighter Child	60075	10/12/2021	11/11/2021	11.85	-	-	-	-	11.85
A Brighter Child	59911	10/12/2021	11/11/2021	285.11	-	-	-	-	285.11
A Brighter Child	59912	10/12/2021	11/11/2021	265.00	-	-	-	-	265.00
A Brighter Child	59502	10/12/2021	11/11/2021	300.84	-	-	-	-	300.84
Wonder Crate	FR008	10/12/2021	11/11/2021	176.65	-	-	-	-	176.65

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Amazon Capital Services	1LLD-RRDR-1PLN	9/27/2021	11/11/2021	203.32	-	-	-	-	203.32
Amazon Capital Services	1L7L-YLX6-KV9T	9/28/2021	11/11/2021	26.93	-	-	-	-	26.93
Amazon Capital Services	1LP9-CXK7-667L	9/27/2021	11/11/2021	128.90	-	-	-	-	128.90
Amazon Capital Services	1LP9-CXK7-KTWN	9/27/2021	11/11/2021	16.23	-	-	-	-	16.23
Amazon Capital Services	1KQJ-76JX-G667	9/27/2021	11/11/2021	347.04	-	-	-	-	347.04
Amazon Capital Services	1KQJ-76JX-HJ6R	9/27/2021	11/11/2021	66.40	-	-	-	-	66.40
Amazon Capital Services	1KHJ-7XVM-HVCK	9/27/2021	11/11/2021	139.38	-	-	-	-	139.38
Amazon Capital Services	1KHJ-7XVM-JV4R	9/27/2021	11/11/2021	17.12	-	-	-	-	17.12
Amazon Capital Services	1KHJ-7XVM-LRNK	9/27/2021	11/11/2021	210.56	-	-	-	-	210.56
Amazon Capital Services	1N4D-RHTT-YH41	9/27/2021	11/11/2021	24.12	-	-	-	-	24.12
Singapore Math Inc.	443760	10/12/2021	11/11/2021	131.46	-	-	-	-	131.46
Studies Weekly	420496	10/13/2021	11/11/2021	64.54	-	-	-	-	64.54
Studies Weekly	420501	10/13/2021	11/11/2021	32.12	-	-	-	-	32.12
Teaching Textbooks	40804	10/12/2021	11/11/2021	200.40	-	-	-	-	200.40
Teaching Textbooks	40812	10/12/2021	11/11/2021	43.08	-	-	-	-	43.08
Teaching Textbooks	40813	10/12/2021	11/11/2021	55.08	-	-	-	-	55.08
Teaching Textbooks	40829	10/13/2021	11/12/2021	67.08	-	-	-	-	67.08
Timberdoodle.com	375678	10/13/2021	11/12/2021	1,011.86	-	-	-	-	1,011.86
Slava Swim- Viacheslav Shyrshov	60	10/13/2021	11/12/2021	1,230.00	-	-	-	-	1,230.00
Amazon Capital Services	1K1Y-DJKP-19XQ	9/28/2021	11/12/2021	99.19	-	-	-	-	99.19
Amazon Capital Services	1K1Y-DJKP-6LRJ	9/28/2021	11/12/2021	16.23	-	-	-	-	16.23
Amazon Capital Services	1K1Y-DJKP-DWVN	9/28/2021	11/12/2021	8.61	-	-	-	-	8.61
Amazon Capital Services	1K1Y-DJKP-F9H4	9/28/2021	11/12/2021	7.53	-	-	-	-	7.53
Amazon Capital Services	1K1Y-DJKP-GNJK	9/28/2021	11/12/2021	124.25	-	-	-	-	124.25
Amazon Capital Services	1LP9-CXK7-NWJ7	9/28/2021	11/12/2021	51.71	-	-	-	-	51.71
Amazon Capital Services	1L7L-YLX6-MQPT	9/28/2021	11/12/2021	56.23	-	-	-	-	56.23
Amazon Capital Services	1LLD-RRDR-N4K1	9/28/2021	11/12/2021	36.44	-	-	-	-	36.44
Amazon Capital Services	1LLD-RRDR-N66R	9/28/2021	11/12/2021	11.84	-	-	-	-	11.84
Rainbow Resource Center	4630376	10/13/2021	11/12/2021	55.89	-	-	-	-	55.89
Rainbow Resource Center	4630388	10/13/2021	11/12/2021	188.02	-	-	-	-	188.02
Rainbow Resource Center	4630396	10/13/2021	11/12/2021	396.38	-	-	-	-	396.38
Rainbow Resource Center	4630465	10/13/2021	11/12/2021	130.53	-	-	-	-	130.53
Rainbow Resource Center	4630472	10/13/2021	11/12/2021	72.80	-	-	-	-	72.80
Rainbow Resource Center	4630477	10/13/2021	11/12/2021	62.91	-	-	-	-	62.91
Rainbow Resource Center	4630491	10/13/2021	11/12/2021	131.41	-	-	-	-	131.41
Jennifer Neufeld	112021FRS	10/13/2021	11/12/2021	30.00	-	-	-	-	30.00
Amazon Capital Services	1FFX-7666-MNP3	9/28/2021	11/12/2021	32.69	-	-	-	-	32.69
Amazon Capital Services	1FFX-7666-N6DC	9/28/2021	11/12/2021	67.86	-	-	-	-	67.86
Well Trained Mind Press	54713	10/13/2021	11/12/2021	7.95	-	-	-	-	7.95
Amazon Capital Services	1CJM-G9HW-PW1F	9/28/2021	11/12/2021	69.20	-	-	-	-	69.20
Amazon Capital Services	1F91-7TW9-6R33	9/28/2021	11/12/2021	62.31	-	-	-	-	62.31
Amazon Capital Services	1F91-7TW9-CJGH	9/28/2021	11/12/2021	66.40	-	-	-	-	66.40
Amazon Capital Services	1F91-7TW9-D34F	9/28/2021	11/12/2021	26.91	-	-	-	-	26.91
Amazon Capital Services	1F91-7TW9-D7HL	9/28/2021	11/12/2021	36.57	-	-	-	-	36.57
Amazon Capital Services	1F91-7TW9-FHLX	9/28/2021	11/12/2021	36.19	-	-	-	-	36.19
Amazon Capital Services	1CH7-DDV9-PJTK	9/28/2021	11/12/2021	115.66	-	-	-	-	115.66
Amazon Capital Services	1CH7-DDV9-Q6XK	9/28/2021	11/12/2021	278.16	-	-	-	-	278.16

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Amazon Capital Services	1CHW-KDXX-1QHH	9/28/2021	11/12/2021	9.98	-	-	-	-	9.98
Amazon Capital Services	1CHW-KDXX-CDPT	9/28/2021	11/12/2021	184.38	-	-	-	-	184.38
Amazon Capital Services	1CHW-KDXX-CK7N	9/28/2021	11/12/2021	175.36	-	-	-	-	175.36
Amazon Capital Services	1C79-QFYK-LG1J	10/13/2021	11/12/2021	4.51	-	-	-	-	4.51
Amazon Capital Services	176G-TYDY-3V17	9/28/2021	11/12/2021	9.57	-	-	-	-	9.57
Amazon Capital Services	176G-TYDY-71QD	9/28/2021	11/12/2021	32.15	-	-	-	-	32.15
Amazon Capital Services	16LJ-NDJK-67DD	9/28/2021	11/12/2021	375.88	-	-	-	-	375.88
Amazon Capital Services	16LJ-NDJK-CRVF	9/28/2021	11/12/2021	108.56	-	-	-	-	108.56
Amazon Capital Services	16LJ-NDJK-GXFY	9/28/2021	11/12/2021	7.53	-	-	-	-	7.53
Amazon Capital Services	17LG-LRLG-9HNV	9/28/2021	11/12/2021	59.30	-	-	-	-	59.30
Amazon Capital Services	17LG-LRLG-DDCM	9/28/2021	11/12/2021	10.95	-	-	-	-	10.95
Amazon Capital Services	113R-VF16-P4C3	9/28/2021	11/12/2021	34.56	-	-	-	-	34.56
Amazon Capital Services	11LJ-TKQX-MY1R	9/28/2021	11/12/2021	11.96	-	-	-	-	11.96
Amazon Capital Services	11N3-3GD4-FX6Q	9/28/2021	11/12/2021	19.03	-	-	-	-	19.03
Amazon Capital Services	11WG-DFPH-1GPG	9/28/2021	11/12/2021	25.07	-	-	-	-	25.07
Amazon Capital Services	11WG-DFPH-9VH3	9/28/2021	11/12/2021	17.90	-	-	-	-	17.90
Olga Petrenko	319	10/13/2021	11/12/2021	231.00	-	-	-	-	231.00
Olga Petrenko	320	10/13/2021	11/12/2021	231.00	-	-	-	-	231.00
Olga Petrenko	322	10/13/2021	11/12/2021	267.75	-	-	-	-	267.75
Olga Petrenko	325	10/13/2021	11/12/2021	267.75	-	-	-	-	267.75
Rainbow Resource Center	4629485	10/13/2021	11/12/2021	10.69	-	-	-	-	10.69
Rainbow Resource Center	4630174	10/13/2021	11/12/2021	37.76	-	-	-	-	37.76
Rainbow Resource Center	4630341	10/13/2021	11/12/2021	20.01	-	-	-	-	20.01
Rainbow Resource Center	4630371	10/13/2021	11/12/2021	28.11	-	-	-	-	28.11
Natalya Tuzlov	1	10/13/2021	11/12/2021	200.00	-	-	-	-	200.00
Amazon Capital Services	1GCX-3NXG-NVL1	9/28/2021	11/12/2021	28.00	-	-	-	-	28.00
Amazon Capital Services	1G3N-YH96-6PCM	9/28/2021	11/12/2021	8.39	-	-	-	-	8.39
Amazon Capital Services	1G3N-YH96-9YYP	9/28/2021	11/12/2021	156.66	-	-	-	-	156.66
Amazon Capital Services	1G3N-YH96-C9CT	9/28/2021	11/12/2021	16.15	-	-	-	-	16.15
Amazon Capital Services	1G3N-YH96-GN3L	9/29/2021	11/12/2021	17.14	-	-	-	-	17.14
Amazon Capital Services	1GGP-TFYX-TGDT	10/13/2021	11/12/2021	52.04	-	-	-	-	52.04
Amazon Capital Services	1XF4-X7RM-6Q6Y	9/28/2021	11/12/2021	150.74	-	-	-	-	150.74
Amazon Capital Services	1XF4-X7RM-6QL4	9/28/2021	11/12/2021	145.94	-	-	-	-	145.94
Amazon Capital Services	1XF4-X7RM-CWLP	9/28/2021	11/12/2021	131.65	-	-	-	-	131.65
Emily Layher	039	10/13/2021	11/12/2021	75.00	-	-	-	-	75.00
Emily Layher	040	10/13/2021	11/12/2021	85.50	-	-	-	-	85.50
Emily Layher	041	10/13/2021	11/12/2021	85.50	-	-	-	-	85.50
Emily Layher	042	10/13/2021	11/12/2021	85.50	-	-	-	-	85.50
Emily Layher	043	10/13/2021	11/12/2021	75.00	-	-	-	-	75.00
Emily Layher	044	10/13/2021	11/12/2021	287.37	-	-	-	-	287.37
Emily Layher	045	10/13/2021	11/12/2021	75.00	-	-	-	-	75.00
Emily Layher	046	10/13/2021	11/12/2021	75.00	-	-	-	-	75.00
Emily Layher	047	10/13/2021	11/12/2021	75.00	-	-	-	-	75.00
Emily Layher	048	10/13/2021	11/12/2021	85.50	-	-	-	-	85.50
Eat2explore	101099	10/13/2021	11/12/2021	326.40	-	-	-	-	326.40
Amazon Capital Services	1YFV-GYMG-D6XP	9/28/2021	11/12/2021	25.96	-	-	-	-	25.96
Amazon Capital Services	1YFV-GYMG-H7TN	9/28/2021	11/12/2021	77.75	-	-	-	-	77.75

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Art of Problem Solving	222554	10/13/2021	11/12/2021	96.00	-	-	-	-	96.00
Beverly Zorichak	201	10/13/2021	11/12/2021	312.50	-	-	-	-	312.50
Folsom Piano Academy	70708	10/13/2021	11/12/2021	150.00	-	-	-	-	150.00
Institute for Excellence in Writing	837081	10/13/2021	11/12/2021	37.25	-	-	-	-	37.25
Institute for Excellence in Writing	837084	10/13/2021	11/12/2021	102.44	-	-	-	-	102.44
Hooked on Phonics	595184826	10/13/2021	11/12/2021	313.24	-	-	-	-	313.24
Hooked on Phonics	HOP1345	10/13/2021	11/12/2021	216.49	-	-	-	-	216.49
Amazon Capital Services	1P7P-DGNT-6LC1	9/28/2021	11/12/2021	28.91	-	-	-	-	28.91
Amazon Capital Services	1P7P-DGNT-CCMF	9/28/2021	11/12/2021	51.32	-	-	-	-	51.32
Amazon Capital Services	1P7P-DGNT-D4FY	9/28/2021	11/12/2021	100.97	-	-	-	-	100.97
Amazon Capital Services	1P7P-DGNT-DCP4	9/28/2021	11/12/2021	88.47	-	-	-	-	88.47
Amazon Capital Services	1P7P-DGNT-DH63	9/28/2021	11/12/2021	31.09	-	-	-	-	31.09
Amazon Capital Services	1P7P-DGNT-GCN1	9/28/2021	11/12/2021	9.63	-	-	-	-	9.63
Math-U-See Inc.	0734917-IN	9/13/2021	11/12/2021	52.00	-	-	-	-	52.00
Math-U-See Inc.	0734925-IN	9/13/2021	11/12/2021	58.00	-	-	-	-	58.00
Amazon Capital Services	1QN9-HMRD-NXDR	9/28/2021	11/12/2021	45.22	-	-	-	-	45.22
Amazon Capital Services	1QN9-HMRD-P6PP	9/28/2021	11/12/2021	67.10	-	-	-	-	67.10
Amazon Capital Services	1R74-NMCP-4N6R	9/28/2021	11/12/2021	75.38	-	-	-	-	75.38
Amazon Capital Services	1R74-NMCP-4TRD	9/28/2021	11/12/2021	100.75	-	-	-	-	100.75
Amazon Capital Services	1R74-NMCP-CFJ3	9/28/2021	11/12/2021	42.35	-	-	-	-	42.35
Amazon Capital Services	1R74-NMCP-D9VD	9/28/2021	11/12/2021	31.74	-	-	-	-	31.74
Amazon Capital Services	1R74-NMCP-DDV9	9/28/2021	11/12/2021	42.87	-	-	-	-	42.87
Amazon Capital Services	1R74-NMCP-DNQ6	9/28/2021	11/12/2021	40.78	-	-	-	-	40.78
Amazon Capital Services	1R74-NMCP-H6LQ	9/29/2021	11/12/2021	99.25	-	-	-	-	99.25
Amazon Capital Services	1R74-NMCP-XFHR	9/29/2021	11/13/2021	17.24	-	-	-	-	17.24
Learning Without Tears	INV129617	10/14/2021	11/13/2021	33.35	-	-	-	-	33.35
Amazon Capital Services	1P7P-DGNT-YY1G	9/29/2021	11/13/2021	30.36	-	-	-	-	30.36
Amazon Capital Services	1P7P-C7QJ-3X3V	9/30/2021	11/13/2021	46.09	-	-	-	-	46.09
HTP Services, Inc.	ORD124553	10/14/2021	11/13/2021	282.00	-	-	-	-	282.00
HTP Services, Inc.	ORD125279	10/14/2021	11/13/2021	282.00	-	-	-	-	282.00
Haynes Family of Programs	SAI1148-02	10/14/2021	11/13/2021	60.00	-	-	-	-	60.00
Amazon Capital Services	1YFV-GYMG-KKD6	9/29/2021	11/13/2021	116.66	-	-	-	-	116.66
Amazon Capital Services	1YFV-GYMG-L6W9	9/29/2021	11/13/2021	55.90	-	-	-	-	55.90
Amazon Capital Services	1YFV-GYMG-YRWR	9/29/2021	11/13/2021	16.15	-	-	-	-	16.15
Crafty School Crates	20424	10/14/2021	11/13/2021	269.75	-	-	-	-	269.75
Amazon Capital Services	1XF4-X7RM-JV91	9/29/2021	11/13/2021	3.54	-	-	-	-	3.54
Amazon Capital Services	1XF4-X7RM-K1K4	9/29/2021	11/13/2021	6.51	-	-	-	-	6.51
Amazon Capital Services	1XF4-X7RM-K94R	9/29/2021	11/13/2021	40.63	-	-	-	-	40.63
Amazon Capital Services	1G3N-YH96-WFYX	9/29/2021	11/13/2021	38.92	-	-	-	-	38.92
Moving Beyond the Page	262023	10/14/2021	11/13/2021	80.37	-	-	-	-	80.37
NorCal Driving School	117	10/14/2021	11/13/2021	579.00	-	-	-	-	579.00
Amazon Capital Services	11WG-DFPH-JJVV	9/29/2021	11/13/2021	293.22	-	-	-	-	293.22
Amazon Capital Services	11WG-DFPH-K1CM	9/29/2021	11/13/2021	47.14	-	-	-	-	47.14
Amazon Capital Services	11N3-3GD4-HPK1	9/29/2021	11/13/2021	27.06	-	-	-	-	27.06
Amazon Capital Services	11N3-3GD4-JTG4	9/29/2021	11/13/2021	124.65	-	-	-	-	124.65
Amazon Capital Services	16LJ-NDJK-QKN3	9/29/2021	11/13/2021	221.97	-	-	-	-	221.97
Amazon Capital Services	176G-TYDY-TVGW	9/29/2021	11/13/2021	46.11	-	-	-	-	46.11

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Amazon Capital Services	1679-P3RW-7TYH	10/14/2021	11/13/2021	14.00	-	-	-	-	14.00
Amazon Capital Services	1CHW-KDXX-KPQT	9/29/2021	11/13/2021	33.32	-	-	-	-	33.32
Amazon Capital Services	1CHW-KDXX-MKPW	9/29/2021	11/13/2021	23.79	-	-	-	-	23.79
Amazon Capital Services	1CHW-KDXX-VNJQ	9/29/2021	11/13/2021	91.11	-	-	-	-	91.11
Amazon Capital Services	1F91-7TW9-JNKL	9/29/2021	11/13/2021	204.55	-	-	-	-	204.55
Kitchen Stewardship LLC	403	10/14/2021	11/13/2021	149.95	-	-	-	-	149.95
Rainbow Resource Center	4630691	10/14/2021	11/13/2021	17.95	-	-	-	-	17.95
Rainbow Resource Center	4631433	10/14/2021	11/13/2021	141.12	-	-	-	-	141.12
Amazon Capital Services	1MJQ-C4N7-371K	9/30/2021	11/13/2021	31.16	-	-	-	-	31.16
Amazon Capital Services	1MJQ-C4N7-37XN	9/30/2021	11/13/2021	675.31	-	-	-	-	675.31
Amazon Capital Services	1K1Y-DJKP-KL7W	9/29/2021	11/13/2021	119.96	-	-	-	-	119.96
Amazon Capital Services	1K1Y-DJKP-KQFG	9/29/2021	11/13/2021	52.80	-	-	-	-	52.80
Amazon Capital Services	1K1Y-DJKP-R6DL	9/29/2021	11/13/2021	89.48	-	-	-	-	89.48
Amazon Capital Services	1K1Y-DJKP-VQYH	9/29/2021	11/13/2021	58.81	-	-	-	-	58.81
Steve Wallen Swim School - EDH	101421	10/14/2021	11/13/2021	227.50	-	-	-	-	227.50
Rockball	0006	10/14/2021	11/13/2021	225.00	-	-	-	-	225.00
Teacher Synergy LLC	169226842	10/15/2021	11/14/2021	57.50	-	-	-	-	57.50
Amazon Capital Services	1JYM-C4JT-6NT9	9/30/2021	11/14/2021	35.15	-	-	-	-	35.15
Amazon Capital Services	1JYM-C4JT-7WV	9/30/2021	11/14/2021	278.49	-	-	-	-	278.49
Amazon Capital Services	1GXL-9FX7-DDXP	9/30/2021	11/14/2021	63.17	-	-	-	-	63.17
Amazon Capital Services	1GXL-9FX7-DJN4	9/30/2021	11/14/2021	49.46	-	-	-	-	49.46
Amazon Capital Services	1KY9-TFYH-491N	9/30/2021	11/14/2021	354.23	-	-	-	-	354.23
Rainbow Resource Center	4631999	10/15/2021	11/14/2021	27.82	-	-	-	-	27.82
Rainbow Resource Center	4632000	10/15/2021	11/14/2021	120.05	-	-	-	-	120.05
Rainbow Resource Center	4632003	10/15/2021	11/14/2021	398.13	-	-	-	-	398.13
Amazon Capital Services	1LT7-4RK9-1RKQ	9/30/2021	11/14/2021	76.75	-	-	-	-	76.75
Amazon Capital Services	1LT7-4RK9-73NV	9/30/2021	11/14/2021	64.34	-	-	-	-	64.34
Amazon Capital Services	1LT7-4RK9-7WWK	9/30/2021	11/14/2021	263.10	-	-	-	-	263.10
Amazon Capital Services	1LT7-4RK9-9WFL	9/30/2021	11/14/2021	28.95	-	-	-	-	28.95
KiwiCo, Inc	OCT-21-FEATHER-1	10/15/2021	11/14/2021	4,451.65	-	-	-	-	4,451.65
Amazon Capital Services	1F1L-64HN-7DKP	9/30/2021	11/14/2021	151.12	-	-	-	-	151.12
Amazon Capital Services	1F1L-64HN-F6GT	9/30/2021	11/14/2021	134.72	-	-	-	-	134.72
Amazon Capital Services	1CF3-H4QH-6RHH	9/30/2021	11/14/2021	42.89	-	-	-	-	42.89
Amazon Capital Services	1C9X-K9VQ-77VL	9/30/2021	11/14/2021	17.54	-	-	-	-	17.54
Amazon Capital Services	1C9X-K9VQ-7V97	9/30/2021	11/14/2021	47.49	-	-	-	-	47.49
Amazon Capital Services	1C9X-K9VQ-CD9L	9/30/2021	11/14/2021	42.76	-	-	-	-	42.76
Amazon Capital Services	19V7-C979-71VN	9/30/2021	11/14/2021	37.59	-	-	-	-	37.59
Amazon Capital Services	19V7-C979-9XQW	9/30/2021	11/14/2021	143.51	-	-	-	-	143.51
Amazon Capital Services	1974-VGKR-DJ76	9/30/2021	11/14/2021	26.93	-	-	-	-	26.93
Amazon Capital Services	16GD-WGFK-CGR4	9/30/2021	11/14/2021	571.42	-	-	-	-	571.42
Amazon Capital Services	14JN-D1W7-1WCJ	9/30/2021	11/14/2021	70.88	-	-	-	-	70.88
Alisher Sodikov	F101021	10/15/2021	11/14/2021	200.00	-	-	-	-	200.00
Amazon Capital Services	13QL-FL7F-73C9	9/30/2021	11/14/2021	77.05	-	-	-	-	77.05
Amazon Capital Services	16L6-1JVQ-9437	9/30/2021	11/14/2021	17.42	-	-	-	-	17.42
Amazon Capital Services	13FC-VGFM-4GWW	9/30/2021	11/14/2021	82.93	-	-	-	-	82.93
All About Learning Press, Inc.	909154	10/15/2021	11/14/2021	170.77	-	-	-	-	170.77
Albedo Arts Community Inc	24	10/15/2021	11/14/2021	405.00	-	-	-	-	405.00

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NorCal Driving School	118	10/15/2021	11/14/2021	39.00	-	-	-	-	39.00
Olga Shabanov	03-Zak-FRS	10/15/2021	11/14/2021	350.00	-	-	-	-	350.00
Alyssa Gluck	101	10/15/2021	11/14/2021	200.00	-	-	-	-	200.00
Amazon Capital Services	1V44-1GYJ-6DND	9/30/2021	11/14/2021	43.09	-	-	-	-	43.09
Amazon Capital Services	1VDM-MDHW-43C4	9/30/2021	11/14/2021	55.90	-	-	-	-	55.90
Amazon Capital Services	1VDM-MDHW-4MTH	9/30/2021	11/14/2021	122.82	-	-	-	-	122.82
Emily Layher	050	10/15/2021	11/14/2021	106.67	-	-	-	-	106.67
Amazon Capital Services	1YY7-MWLR-6KHG	9/30/2021	11/14/2021	26.93	-	-	-	-	26.93
Amazon Capital Services	1YY7-MWLR-DK1W	9/30/2021	11/14/2021	78.86	-	-	-	-	78.86
Amazon Capital Services	1YY7-MWLR-FHLR	9/30/2021	11/14/2021	20.46	-	-	-	-	20.46
Amazon Capital Services	1YDK-61JL-C37G	9/30/2021	11/14/2021	26.19	-	-	-	-	26.19
E-Therapy, LLC	22104	10/15/2021	11/14/2021	5,602.00	-	-	-	-	5,602.00
Amazon Capital Services	1PPJ-C7QJ-4Q6T	9/30/2021	11/14/2021	32.30	-	-	-	-	32.30
Amazon Capital Services	1QLX-LNMK-DKR7	9/30/2021	11/14/2021	31.32	-	-	-	-	31.32
Learning Without Tears	INV129746	10/15/2021	11/14/2021	9.99	-	-	-	-	9.99
Amazon Capital Services	1QLX-LNMK-HCD6	10/1/2021	11/15/2021	26.05	-	-	-	-	26.05
Amazon Capital Services	1QLX-LNMK-N6CW	10/1/2021	11/15/2021	90.85	-	-	-	-	90.85
Amazon Capital Services	1QLX-LNMK-PDDL	10/1/2021	11/15/2021	26.40	-	-	-	-	26.40
Amazon Capital Services	1QLX-LNMK-RQYM	10/1/2021	11/15/2021	36.74	-	-	-	-	36.74
Amazon Capital Services	1QLX-LNMK-WC3P	10/1/2021	11/15/2021	27.81	-	-	-	-	27.81
Amazon Capital Services	1YLH-C9XV-KRVM	10/1/2021	11/15/2021	26.40	-	-	-	-	26.40
Amazon Capital Services	1YLH-C9XV-L7YV	10/1/2021	11/15/2021	46.66	-	-	-	-	46.66
Amazon Capital Services	1YLH-C9XV-P9VT	10/1/2021	11/15/2021	97.02	-	-	-	-	97.02
CB Music	21-50353	10/15/2021	11/15/2021	1,827.25	-	-	-	-	1,827.25
Amazon Capital Services	1VDM-MDHW-GQ3C	10/1/2021	11/15/2021	25.64	-	-	-	-	25.64
Amazon Capital Services	1VDM-MDHW-NN1W	10/1/2021	11/15/2021	57.06	-	-	-	-	57.06
Amazon Capital Services	1VDM-MDHW-PWJN	10/1/2021	11/15/2021	91.11	-	-	-	-	91.11
Amazon Capital Services	1VDM-MDHW-TGQF	10/1/2021	11/15/2021	9.64	-	-	-	-	9.64
Amazon Capital Services	1W67-JQVK-17LM	10/2/2021	11/15/2021	107.74	-	-	-	-	107.74
Amazon Capital Services	1V44-1GYJ-JQ4F	10/1/2021	11/15/2021	129.94	-	-	-	-	129.94
Amazon Capital Services	1V44-1GYJ-NFMD	10/1/2021	11/15/2021	37.79	-	-	-	-	37.79
Amazon Capital Services	1V44-1GYJ-XKJV	10/1/2021	11/15/2021	113.60	-	-	-	-	113.60
Amazon Capital Services	1Y3F-4DRG-VWLL	10/1/2021	11/15/2021	12.20	-	-	-	-	12.20
Amazon Capital Services	1Y3F-4DRG-WDDM	10/1/2021	11/15/2021	99.38	-	-	-	-	99.38
Amazon Capital Services	1Y3F-4DRG-WLX3	10/1/2021	11/15/2021	136.13	-	-	-	-	136.13
Amazon Capital Services	1Y3F-4DRG-X1VP	10/1/2021	11/15/2021	20.56	-	-	-	-	20.56
Mercurius	99365	9/16/2021	11/15/2021	10.99	-	-	-	-	10.99
Amazon Capital Services	16L6-1JVQ-KRDG	10/1/2021	11/15/2021	71.15	-	-	-	-	71.15
Amazon Capital Services	16L6-1JVQ-LTJX	10/1/2021	11/15/2021	12.95	-	-	-	-	12.95
Amazon Capital Services	16L6-1JVQ-YYCF	10/2/2021	11/15/2021	19.34	-	-	-	-	19.34
Amazon Capital Services	13QL-FL7F-H6PR	10/1/2021	11/15/2021	8.50	-	-	-	-	8.50
Amazon Capital Services	13QL-FL7F-KF9D	10/1/2021	11/15/2021	19.47	-	-	-	-	19.47
Amazon Capital Services	13QL-FL7F-KW41	10/1/2021	11/15/2021	77.94	-	-	-	-	77.94
Amazon Capital Services	13QL-FL7F-LR6Y	10/1/2021	11/15/2021	14.03	-	-	-	-	14.03
Amazon Capital Services	13QL-FL7F-LTK6	10/1/2021	11/15/2021	93.21	-	-	-	-	93.21
Amazon Capital Services	13QL-FL7F-WMKP	10/1/2021	11/15/2021	18.47	-	-	-	-	18.47
Amazon Capital Services	14JN-D1W7-KDN9	10/1/2021	11/15/2021	48.43	-	-	-	-	48.43

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Amazon Capital Services	14JN-D1W7-L76D	10/1/2021	11/15/2021	15.26	-	-	-	-	15.26
Amazon Capital Services	14JN-D1W7-Q3N3	10/1/2021	11/15/2021	40.77	-	-	-	-	40.77
Amazon Capital Services	14JN-D1W7-QC33	10/1/2021	11/15/2021	41.99	-	-	-	-	41.99
Amazon Capital Services	14JN-D1W7-WKMF	10/1/2021	11/15/2021	10.86	-	-	-	-	10.86
Amazon Capital Services	1C9X-K9VQ-WF1N	10/1/2021	11/15/2021	15.14	-	-	-	-	15.14
Amazon Capital Services	1CF3-H4QH-GNH3	10/1/2021	11/15/2021	34.50	-	-	-	-	34.50
Amazon Capital Services	1CF3-H4QH-JXWN	10/1/2021	11/15/2021	9.68	-	-	-	-	9.68
Amazon Capital Services	1CF3-H4QH-L4PP	10/1/2021	11/15/2021	108.50	-	-	-	-	108.50
Amazon Capital Services	1CF3-H4QH-M7NM	10/1/2021	11/15/2021	58.72	-	-	-	-	58.72
Amazon Capital Services	1CF3-H4QH-WG4X	10/1/2021	11/15/2021	53.61	-	-	-	-	53.61
Amazon Capital Services	1CJN-V67W-11XD	10/2/2021	11/15/2021	19.38	-	-	-	-	19.38
Amazon Capital Services	1FLH-Q6Y4-LGGC	10/1/2021	11/15/2021	67.52	-	-	-	-	67.52
Amazon Capital Services	1FLH-Q6Y4-MNWW	10/1/2021	11/15/2021	70.25	-	-	-	-	70.25
Amazon Capital Services	1FLH-Q6Y4-XN6R	10/1/2021	11/15/2021	32.05	-	-	-	-	32.05
Amazon Capital Services	1LT7-4RK9-L7CQ	10/1/2021	11/15/2021	36.57	-	-	-	-	36.57
Amazon Capital Services	1LT7-4RK9-NGPJ	10/1/2021	11/15/2021	52.45	-	-	-	-	52.45
Amazon Capital Services	1LT7-4RK9-P94R	10/1/2021	11/15/2021	191.02	-	-	-	-	191.02
Amazon Capital Services	1LT7-4RK9-XX1	10/1/2021	11/15/2021	51.84	-	-	-	-	51.84
Amazon Capital Services	1KY9-TFYH-KT9R	10/1/2021	11/15/2021	27.03	-	-	-	-	27.03
Amazon Capital Services	1KY9-TFYH-L7HW	10/1/2021	11/15/2021	13.13	-	-	-	-	13.13
Amazon Capital Services	1KY9-TFYH-MKKC	10/1/2021	11/15/2021	20.51	-	-	-	-	20.51
Amazon Capital Services	1KY9-TFYH-NXD9	10/1/2021	11/15/2021	36.36	-	-	-	-	36.36
Amazon Capital Services	1KY9-TFYH-P7MC	10/1/2021	11/15/2021	108.20	-	-	-	-	108.20
Amazon Capital Services	1KY9-TFYH-Q1R1	10/1/2021	11/15/2021	42.38	-	-	-	-	42.38
Amazon Capital Services	1KY9-TFYH-WNQ6	10/1/2021	11/15/2021	59.90	-	-	-	-	59.90
Amazon Capital Services	1K3C-WQGH-3HGC	10/2/2021	11/16/2021	20.21	-	-	-	-	20.21
Amazon Capital Services	1K3C-WQGH-9PM9	10/2/2021	11/16/2021	7.53	-	-	-	-	7.53
Amazon Capital Services	1LP6-TP7X-CRMY	10/2/2021	11/16/2021	23.82	-	-	-	-	23.82
Amazon Capital Services	1LP6-TP7X-DRY6	10/2/2021	11/16/2021	137.78	-	-	-	-	137.78
Amazon Capital Services	1CJN-V67W-1JHW	10/2/2021	11/16/2021	26.81	-	-	-	-	26.81
Amazon Capital Services	1CLF-N3RV-344C	10/2/2021	11/16/2021	21.54	-	-	-	-	21.54
Amazon Capital Services	1CLF-N3RV-3NG6	10/2/2021	11/16/2021	86.92	-	-	-	-	86.92
Amazon Capital Services	1CLF-N3RV-6YKF	10/2/2021	11/16/2021	292.39	-	-	-	-	292.39
Amazon Capital Services	1CLF-N3RV-CHF1	10/2/2021	11/16/2021	168.14	-	-	-	-	168.14
Amazon Capital Services	1C9X-K9VQ-YYCF	10/2/2021	11/16/2021	62.48	-	-	-	-	62.48
Pacific Institute of Music	685	10/17/2021	11/16/2021	1,600.00	-	-	-	-	1,600.00
Alexandr Popov	10172021	10/17/2021	11/16/2021	480.00	-	-	-	-	480.00
Amazon Capital Services	11C4-TMXL-4DHK	10/2/2021	11/16/2021	55.23	-	-	-	-	55.23
Amazon Capital Services	1XQW-LTX6-1JGN	10/2/2021	11/16/2021	94.31	-	-	-	-	94.31
Amazon Capital Services	1XQW-LTX6-93GN	10/2/2021	11/16/2021	27.97	-	-	-	-	27.97
Amazon Capital Services	1XQW-LTX6-G4KY	10/2/2021	11/16/2021	124.78	-	-	-	-	124.78
Amazon Capital Services	1W67-JQVK-1GXN	10/2/2021	11/16/2021	83.61	-	-	-	-	83.61
Amazon Capital Services	1W67-JQVK-1JRW	10/2/2021	11/16/2021	59.28	-	-	-	-	59.28
Amazon Capital Services	1W67-JQVK-3KHJ	10/2/2021	11/16/2021	59.49	-	-	-	-	59.49
Amazon Capital Services	1YLH-C9XV-Y6RJ	10/2/2021	11/16/2021	68.33	-	-	-	-	68.33
Amazon Capital Services	1PWV-3QPL-1W6W	10/2/2021	11/16/2021	41.07	-	-	-	-	41.07
Amazon Capital Services	1PWV-3QPL-GJMM	10/2/2021	11/16/2021	97.40	-	-	-	-	97.40

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Amazon Capital Services	1Q7R-CDJH-39HY	10/2/2021	11/16/2021	67.92	-	-	-	-	67.92
Amazon Capital Services	1Q7R-CDJH-3RL6	10/2/2021	11/16/2021	48.45	-	-	-	-	48.45
Amazon Capital Services	1Q7R-CDJH-3RM3	10/2/2021	11/16/2021	48.45	-	-	-	-	48.45
Amazon Capital Services	1Q7R-CDJH-9PDH	10/2/2021	11/16/2021	21.54	-	-	-	-	21.54
Amazon Capital Services	1Q7R-CDJH-F6M4	10/2/2021	11/16/2021	54.67	-	-	-	-	54.67
Amazon Capital Services	1TF1-WK1Y-4V9W	10/2/2021	11/16/2021	94.24	-	-	-	-	94.24
Amazon Capital Services	1TDJ-TQQT-4T1N	10/2/2021	11/16/2021	82.92	-	-	-	-	82.92
Amazon Capital Services	1TDJ-TQQT-6JKV	10/2/2021	11/16/2021	18.31	-	-	-	-	18.31
Amazon Capital Services	1TDJ-TQQT-XW3R	10/3/2021	11/17/2021	59.71	-	-	-	-	59.71
Amazon Capital Services	1TF1-WK1Y-HJGC	10/3/2021	11/17/2021	180.66	-	-	-	-	180.66
Amazon Capital Services	1TF1-WK1Y-NRK9	10/3/2021	11/17/2021	255.00	-	-	-	-	255.00
Amazon Capital Services	1TF1-WK1Y-PHTW	10/3/2021	11/17/2021	129.27	-	-	-	-	129.27
Amazon Capital Services	1TF1-WK1Y-XY3G	10/4/2021	11/17/2021	182.23	-	-	-	-	182.23
Expressions Academy of Dance	FRCH921	10/18/2021	11/17/2021	498.75	-	-	-	-	498.75
Institute for Excellence in Writing	837953	10/18/2021	11/17/2021	231.81	-	-	-	-	231.81
Beautiful Feet Books, Inc.	15858	10/18/2021	11/17/2021	256.97	-	-	-	-	256.97
Bob Sweat M. Ed.Mat, Tutoring	1020212	10/18/2021	11/17/2021	750.00	-	-	-	-	750.00
Denise Doshier	DDFRS1F21 - AMENDED	10/18/2021	11/17/2021	1,550.00	-	-	-	-	1,550.00
Equine Unlimited Inc.	0238	10/17/2021	11/17/2021	650.00	-	-	-	-	650.00
Amazon Capital Services	1XQW-LTX6-H71V	10/3/2021	11/17/2021	92.53	-	-	-	-	92.53
Amazon Capital Services	11C4-TMXL-MVF4	10/3/2021	11/17/2021	112.87	-	-	-	-	112.87
Olga Shabanov	04-Zak-FRS	10/18/2021	11/17/2021	907.50	-	-	-	-	907.50
Mystery Science Inc.	159244	10/18/2021	11/17/2021	89.00	-	-	-	-	89.00
A Brighter Child	60103	10/18/2021	11/17/2021	11.85	-	-	-	-	11.85
A Brighter Child	60112	10/18/2021	11/17/2021	107.70	-	-	-	-	107.70
Amazon Capital Services	16FT-HLCC-HDVJ	10/3/2021	11/17/2021	65.58	-	-	-	-	65.58
Amazon Capital Services	16FT-HLCC-WPYW	10/4/2021	11/17/2021	29.94	-	-	-	-	29.94
Amazon Capital Services	1LP6-TP7X-P7MP	10/3/2021	11/17/2021	175.31	-	-	-	-	175.31
Amazon Capital Services	1LP6-TP7X-V6YN	10/3/2021	11/17/2021	65.37	-	-	-	-	65.37
Rainbow Resource Center	4632663	10/18/2021	11/17/2021	106.14	-	-	-	-	106.14
Rainbow Resource Center	4632682	10/18/2021	11/17/2021	54.69	-	-	-	-	54.69
Rainbow Resource Center	4632685	10/18/2021	11/17/2021	15.44	-	-	-	-	15.44
Rainbow Resource Center	4632693	10/18/2021	11/17/2021	320.57	-	-	-	-	320.57
Rainbow Resource Center	4632700	10/18/2021	11/17/2021	227.58	-	-	-	-	227.58
Amazon Capital Services	1K3C-WQGH-NFMP	10/3/2021	11/17/2021	33.55	-	-	-	-	33.55
Amazon Capital Services	1J4T-KHHR-N336	10/3/2021	11/17/2021	7.53	-	-	-	-	7.53
Amazon Capital Services	1J4T-KHHR-X7RY	10/3/2021	11/17/2021	48.67	-	-	-	-	48.67
A Brighter Child	59223	10/18/2021	11/17/2021	61.35	-	-	-	-	61.35
A Brighter Child	59543	10/18/2021	11/17/2021	73.21	-	-	-	-	73.21
A Brighter Child	60078	10/18/2021	11/17/2021	16.69	-	-	-	-	16.69
A Brighter Child	60079	10/18/2021	11/17/2021	16.69	-	-	-	-	16.69
A Brighter Child	60085	10/18/2021	11/17/2021	25.85	-	-	-	-	25.85
A Brighter Child	60086	10/18/2021	11/17/2021	25.85	-	-	-	-	25.85
A Brighter Child	60100	10/18/2021	11/17/2021	199.42	-	-	-	-	199.42
Supercharged Science	3022	9/18/2021	11/17/2021	775.39	-	-	-	-	775.39
Teaching Textbooks	40901	10/18/2021	11/17/2021	43.08	-	-	-	-	43.08
Timberdoodle.com	375939	10/19/2021	11/18/2021	982.16	-	-	-	-	982.16

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Amazon Capital Services	1N97-67CD-L7FN	10/4/2021	11/18/2021	40.24	-	-	-	-	40.24
Amazon Capital Services	1ND3-R61X-4DKP	10/4/2021	11/18/2021	12.82	-	-	-	-	12.82
Amazon Capital Services	1NT3-T6FH-CXYK	10/4/2021	11/18/2021	260.37	-	-	-	-	260.37
Amazon Capital Services	1NT3-T6FH-NV4M	10/5/2021	11/18/2021	40.94	-	-	-	-	40.94
Amazon Capital Services	1HPK-WHWD-N1RM	10/5/2021	11/18/2021	14.47	-	-	-	-	14.47
Total Education Solutions	3953683	10/6/2021	11/18/2021	772.50	-	-	-	-	772.50
Amazon Capital Services	1KQX-NW1H-G9LJ	10/4/2021	11/18/2021	457.26	-	-	-	-	457.26
Amazon Capital Services	14PC-LFWX-4YFF	10/4/2021	11/18/2021	70.74	-	-	-	-	70.74
Amazon Capital Services	14PC-LFWX-JCY1	10/4/2021	11/18/2021	104.23	-	-	-	-	104.23
Amazon Capital Services	177T-JGQL-46QP	10/4/2021	11/18/2021	158.82	-	-	-	-	158.82
All About Learning Press, Inc.	909187	10/19/2021	11/18/2021	255.00	-	-	-	-	255.00
Amazon Capital Services	1WPH-7DXK-9DMH	10/4/2021	11/18/2021	8.08	-	-	-	-	8.08
Amazon Capital Services	1WPH-7DXK-NFT4	10/5/2021	11/18/2021	21.96	-	-	-	-	21.96
Fitness MD	10202021	10/19/2021	11/18/2021	100.00	-	-	-	-	100.00
Fitness MD	10212021	10/19/2021	11/18/2021	200.00	-	-	-	-	200.00
Fitness MD	10222021	10/19/2021	11/18/2021	100.00	-	-	-	-	100.00
Fitness MD	10232021	10/19/2021	11/18/2021	100.00	-	-	-	-	100.00
Amazon Capital Services	1RGV-9CKG-FDLK	10/4/2021	11/18/2021	129.02	-	-	-	-	129.02
Amazon Capital Services	1RGV-9CKG-FFYN	10/4/2021	11/18/2021	185.59	-	-	-	-	185.59
Amazon Capital Services	1RGV-9CKG-JQMR	10/4/2021	11/18/2021	59.56	-	-	-	-	59.56
Amazon Capital Services	1RGV-9CKG-QPCY	10/5/2021	11/19/2021	144.45	-	-	-	-	144.45
Amazon Capital Services	1RGV-9CKG-R7TC	10/5/2021	11/19/2021	115.82	-	-	-	-	115.82
Amazon Capital Services	1RGV-9CKG-T79G	10/5/2021	11/19/2021	112.12	-	-	-	-	112.12
Amazon Capital Services	1RDM-KJ1R-DCDH	10/5/2021	11/19/2021	15.61	-	-	-	-	15.61
Amazon Capital Services	1T9C-GW9V-PPNF	10/5/2021	11/19/2021	23.53	-	-	-	-	23.53
Amazon Capital Services	1T9C-GW9V-QWYG	10/5/2021	11/19/2021	28.57	-	-	-	-	28.57
Amazon Capital Services	1T9C-GW9V-XLTN	10/5/2021	11/19/2021	72.15	-	-	-	-	72.15
Fairytale Town	2021-006	10/20/2021	11/19/2021	175.00	-	-	-	-	175.00
Amazon Capital Services	1WPH-7DXK-PVJ9	10/5/2021	11/19/2021	61.08	-	-	-	-	61.08
Amazon Capital Services	1WPH-7DXK-TH7Y	10/5/2021	11/19/2021	139.37	-	-	-	-	139.37
Amazon Capital Services	1VMH-KMT4-C6MG	10/5/2021	11/19/2021	6.89	-	-	-	-	6.89
Amazon Capital Services	1Y44-HX64-7NKK	10/5/2021	11/19/2021	46.54	-	-	-	-	46.54
Amazon Capital Services	1Y44-HX64-C9GC	10/5/2021	11/19/2021	39.07	-	-	-	-	39.07
Amazon Capital Services	1YP3-GM3D-RJX3	10/5/2021	11/19/2021	132.12	-	-	-	-	132.12
Oak Meadow Inc.	126840	10/20/2021	11/19/2021	294.00	-	-	-	-	294.00
Mystery Science Inc.	159546	10/20/2021	11/19/2021	89.00	-	-	-	-	89.00
Amazon Capital Services	177T-JGQL-NVTP	10/5/2021	11/19/2021	24.64	-	-	-	-	24.64
Amazon Capital Services	177T-JGQL-YQ1R	10/5/2021	11/19/2021	44.98	-	-	-	-	44.98
Amazon Capital Services	14PC-LFWX-Q61L	10/5/2021	11/19/2021	20.36	-	-	-	-	20.36
Amazon Capital Services	14VP-HLLH-9TWN	10/5/2021	11/19/2021	17.02	-	-	-	-	17.02
Amazon Capital Services	14VP-HLLH-9V3D	10/5/2021	11/19/2021	106.73	-	-	-	-	106.73
Amazon Capital Services	1KQX-NW1H-RRK9	10/5/2021	11/19/2021	37.25	-	-	-	-	37.25
Amazon Capital Services	1KQX-NW1H-YX1P	10/5/2021	11/19/2021	113.95	-	-	-	-	113.95
Amazon Capital Services	1KNV-PVHY-7T61	10/5/2021	11/19/2021	39.82	-	-	-	-	39.82
Amazon Capital Services	1KNV-PVHY-CPHG	10/5/2021	11/19/2021	147.10	-	-	-	-	147.10
Amazon Capital Services	1HJ9-T1YW-6LDN	10/5/2021	11/19/2021	196.22	-	-	-	-	196.22
Amazon Capital Services	1HJ9-T1YW-9LPP	10/5/2021	11/19/2021	17.22	-	-	-	-	17.22

Feather River Charter School

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Rainbow Resource Center	4635146	10/20/2021	11/19/2021	14.47	-	-	-	-	14.47
Rainbow Resource Center	4635355	10/20/2021	11/19/2021	35.54	-	-	-	-	35.54
Amazon Capital Services	1MPX-1JKM-61HY	10/5/2021	11/19/2021	223.03	-	-	-	-	223.03
Amazon Capital Services	1MPX-1JKM-7DRW	10/5/2021	11/19/2021	10.88	-	-	-	-	10.88
Amazon Capital Services	1L91-MFWL-77MJ	10/5/2021	11/19/2021	208.87	-	-	-	-	208.87
Learn Piano Live	211020	10/20/2021	11/19/2021	298.00	-	-	-	-	298.00
Karina Sheremet	1969	10/20/2021	11/19/2021	1,485.00	-	-	-	-	1,485.00
Amazon Capital Services	1HPK-WHWD-QGC4	10/5/2021	11/19/2021	26.93	-	-	-	-	26.93
Amazon Capital Services	1HPK-WHWD-YG14	10/5/2021	11/19/2021	61.96	-	-	-	-	61.96
Amazon Capital Services	1J1H-LN3P-TNKF	10/5/2021	11/19/2021	67.00	-	-	-	-	67.00
Amazon Capital Services	1J1H-LN3P-TVDM	10/5/2021	11/19/2021	48.09	-	-	-	-	48.09
Amazon Capital Services	1J1H-LN3P-TVY9	10/5/2021	11/19/2021	262.16	-	-	-	-	262.16
A Brighter Child	60059	10/20/2021	11/19/2021	235.97	-	-	-	-	235.97
A Brighter Child	60060	10/20/2021	11/19/2021	215.41	-	-	-	-	215.41
Amazon Capital Services	1NT3-T6FH-XYMV	10/5/2021	11/19/2021	120.35	-	-	-	-	120.35
Amazon Capital Services	1N97-67CD-QLC4	10/5/2021	11/19/2021	38.11	-	-	-	-	38.11
Amazon Capital Services	1N6V-9TN7-TKHP	10/5/2021	11/19/2021	41.02	-	-	-	-	41.02
Teaching Textbooks	40932	10/20/2021	11/19/2021	67.08	-	-	-	-	67.08
Winship Community School	6000	10/21/2021	11/20/2021	98.89	-	-	-	-	98.89
Amazon Capital Services	1MPX-1JKM-HL4K	10/6/2021	11/20/2021	113.46	-	-	-	-	113.46
Amazon Capital Services	1MPX-1JKM-NL19	10/6/2021	11/20/2021	95.92	-	-	-	-	95.92
Rainbow Resource Center	4635449	10/21/2021	11/20/2021	18.39	-	-	-	-	18.39
Rainbow Resource Center	4635960	10/21/2021	11/20/2021	443.40	-	-	-	-	443.40
Amazon Capital Services	1HJ9-T1YW-V7XC	10/6/2021	11/20/2021	148.89	-	-	-	-	148.89
Amazon Capital Services	1HJ9-T1YW-XR73	10/6/2021	11/20/2021	43.05	-	-	-	-	43.05
Amazon Capital Services	14VP-HLLH-QLC6	10/6/2021	11/20/2021	111.44	-	-	-	-	111.44
Amazon Capital Services	14ML-6NLH-M4P4	10/6/2021	11/20/2021	12.86	-	-	-	-	12.86
Amazon Capital Services	19VC-PF66-G1GC	10/6/2021	11/20/2021	57.41	-	-	-	-	57.41
Amazon Capital Services	19VC-PF66-PPWX	10/6/2021	11/20/2021	48.50	-	-	-	-	48.50
Amazon Capital Services	1Y44-HX64-MJPP	10/6/2021	11/20/2021	71.78	-	-	-	-	71.78
Amazon Capital Services	1YCF-M3Q3-GN31	10/6/2021	11/20/2021	78.97	-	-	-	-	78.97
Amazon Capital Services	1VMH-KMT4-DH7W	10/6/2021	11/20/2021	148.33	-	-	-	-	148.33
Amazon Capital Services	1VMH-KMT4-G1GQ	10/6/2021	11/20/2021	23.56	-	-	-	-	23.56
Amazon Capital Services	1RDM-KJ1R-MNLW	10/6/2021	11/20/2021	59.52	-	-	-	-	59.52
Learning Without Tears	INV130570	10/21/2021	11/20/2021	62.35	-	-	-	-	62.35
Lena's Simple Music	1	10/21/2021	11/20/2021	80.00	-	-	-	-	80.00
Lena's Simple Music	200	10/21/2021	11/20/2021	240.00	-	-	-	-	240.00
Lena's Simple Music	400	10/21/2021	11/20/2021	90.00	-	-	-	-	90.00
Math-U-See Inc.	0736836-IN	9/21/2021	11/20/2021	68.00	-	-	-	-	68.00
Math-U-See Inc.	0736838-IN	9/21/2021	11/20/2021	68.00	-	-	-	-	68.00
Math-U-See Inc.	0736839-IN	9/21/2021	11/20/2021	61.00	-	-	-	-	61.00
Math-U-See Inc.	0736868-IN	9/21/2021	11/20/2021	126.00	-	-	-	-	126.00
Amazon Capital Services	1X36-PMJY-NYNK	10/7/2021	11/21/2021	19.67	-	-	-	-	19.67
Amazon Capital Services	1Y3Q-76Q4-44KY	10/7/2021	11/21/2021	65.86	-	-	-	-	65.86
Amazon Capital Services	1Y3Q-76Q4-7PCR	10/7/2021	11/21/2021	23.80	-	-	-	-	23.80
Amazon Capital Services	1Y3Q-76Q4-P7NH	10/8/2021	11/21/2021	19.91	-	-	-	-	19.91
Amazon Capital Services	1Y3Q-76Q4-PCHT	10/8/2021	11/21/2021	196.98	-	-	-	-	196.98

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1XRJ-PDCP-6MHM	10/7/2021	11/21/2021	9.90	-	-	-	-	9.90
Amazon Capital Services	1XRJ-PDCP-7F1M	10/7/2021	11/21/2021	8.65	-	-	-	-	8.65
Amazon Capital Services	19X7-TVGG-N43Q	10/7/2021	11/21/2021	28.29	-	-	-	-	28.29
Amazon Capital Services	1F7M-4WHF-LK3V	10/7/2021	11/21/2021	12.60	-	-	-	-	12.60
Amazon Capital Services	149T-WCQ4-H3GK	10/7/2021	11/21/2021	87.85	-	-	-	-	87.85
Amazon Capital Services	11JV-JRTN-64NQ	10/7/2021	11/21/2021	145.19	-	-	-	-	145.19
Amazon Capital Services	1JFL-PHYR-JFJP	10/7/2021	11/21/2021	69.33	-	-	-	-	69.33
Rainbow Resource Center	4636597	10/22/2021	11/21/2021	63.41	-	-	-	-	63.41
Rainbow Resource Center	4636613	10/22/2021	11/21/2021	231.34	-	-	-	-	231.34
Amazon Capital Services	1MX1-LQWW-QT1T	10/7/2021	11/21/2021	26.06	-	-	-	-	26.06
Amazon Capital Services	1GR3-KFVC-4DQT	10/7/2021	11/21/2021	12.93	-	-	-	-	12.93
Amazon Capital Services	1GR3-KFVC-HFWR	10/7/2021	11/21/2021	102.33	-	-	-	-	102.33
Amazon Capital Services	1NPG-XHX1-HVNK	10/7/2021	11/21/2021	137.85	-	-	-	-	137.85
Amazon Capital Services	1NPG-XHX1-QCWY	10/8/2021	11/22/2021	35.00	-	-	-	-	35.00
Amazon Capital Services	1GR3-KFVC-PQ4J	10/8/2021	11/22/2021	10.76	-	-	-	-	10.76
Amazon Capital Services	1DVQ-CFHH-1DTD	10/8/2021	11/22/2021	38.57	-	-	-	-	38.57
Amazon Capital Services	1MX1-LQWW-TFLY	10/8/2021	11/22/2021	84.03	-	-	-	-	84.03
Amazon Capital Services	1JFL-PHYR-P4WM	10/8/2021	11/22/2021	53.78	-	-	-	-	53.78
Amazon Capital Services	1JFL-PHYR-PYGR	10/8/2021	11/22/2021	11.30	-	-	-	-	11.30
Amazon Capital Services	1JFL-PHYR-PYWQ	10/8/2021	11/22/2021	4.30	-	-	-	-	4.30
Amazon Capital Services	1JFL-PHYR-Q4QV	10/8/2021	11/22/2021	16.15	-	-	-	-	16.15
Amazon Capital Services	1JFL-PHYR-VTRT	10/8/2021	11/22/2021	32.39	-	-	-	-	32.39
Amazon Capital Services	11JV-JRTN-R6NG	10/8/2021	11/22/2021	39.86	-	-	-	-	39.86
Amazon Capital Services	11JV-JRTN-Y4XH	10/8/2021	11/22/2021	29.59	-	-	-	-	29.59
Amazon Capital Services	11P4-XDFF-WX3M	10/8/2021	11/22/2021	32.34	-	-	-	-	32.34
Amazon Capital Services	149T-WCQ4-QVV6	10/8/2021	11/22/2021	42.27	-	-	-	-	42.27
Amazon Capital Services	149T-WCQ4-QWG3	10/8/2021	11/22/2021	20.46	-	-	-	-	20.46
Amazon Capital Services	17GQ-KVPH-Q1L6	10/8/2021	11/22/2021	52.04	-	-	-	-	52.04
Amazon Capital Services	17GQ-KVPH-Q6QP	10/8/2021	11/22/2021	18.95	-	-	-	-	18.95
Amazon Capital Services	1F7M-4WHF-PWWK	10/8/2021	11/22/2021	10.05	-	-	-	-	10.05
Amazon Capital Services	1F7M-4WHF-QKVW	10/8/2021	11/22/2021	139.77	-	-	-	-	139.77
Amazon Capital Services	1F7M-4WHF-VDTX	10/8/2021	11/22/2021	23.58	-	-	-	-	23.58
Amazon Capital Services	19X7-TVGG-PGVQ	10/8/2021	11/22/2021	14.06	-	-	-	-	14.06
Amazon Capital Services	19X7-TVGG-PTTG	10/8/2021	11/22/2021	25.01	-	-	-	-	25.01
Amazon Capital Services	19X7-TVGG-WTVV	10/8/2021	11/22/2021	34.22	-	-	-	-	34.22
Amazon Capital Services	1XRJ-PDCP-T4NC	10/8/2021	11/22/2021	14.60	-	-	-	-	14.60
Amazon Capital Services	1XRJ-PDCP-V1LH	10/8/2021	11/22/2021	12.50	-	-	-	-	12.50
Amazon Capital Services	1XRJ-PDCP-V6XL	10/8/2021	11/22/2021	18.01	-	-	-	-	18.01
Amazon Capital Services	1Y3Q-76Q4-PPXF	10/8/2021	11/22/2021	56.69	-	-	-	-	56.69
Amazon Capital Services	1Y3Q-76Q4-R6MG	10/8/2021	11/22/2021	45.04	-	-	-	-	45.04
Amazon Capital Services	1Y3Q-76Q4-T6WQ	10/8/2021	11/22/2021	6.41	-	-	-	-	6.41
Amazon Capital Services	1Y3Q-76Q4-VJX9	10/8/2021	11/22/2021	38.75	-	-	-	-	38.75
Amazon Capital Services	1Y3Q-76Q4-XC4Y	10/8/2021	11/22/2021	67.96	-	-	-	-	67.96
Amazon Capital Services	1X36-PMJY-Q36D	10/8/2021	11/22/2021	82.15	-	-	-	-	82.15
Amazon Capital Services	1X36-PMJY-XCQJ	10/8/2021	11/22/2021	276.03	-	-	-	-	276.03
Math-U-See Inc.	0737453-IN	9/23/2021	11/22/2021	94.00	-	-	-	-	94.00
Math-U-See Inc.	0737454-IN	9/23/2021	11/22/2021	119.00	-	-	-	-	119.00

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Math-U-See Inc.	0737455-IN	9/23/2021	11/22/2021	119.00	-	-	-	-	119.00
Math-U-See Inc.	0737458-IN	9/23/2021	11/22/2021	125.00	-	-	-	-	125.00
Institute for Excellence in Writing	838393	10/22/2021	11/22/2021	59.04	-	-	-	-	59.04
Amazon Capital Services	1TDF-PW9F-1TRY	10/10/2021	11/24/2021	54.94	-	-	-	-	54.94
Amazon Capital Services	1YDX-K6PL-3YN6	10/11/2021	11/24/2021	65.18	-	-	-	-	65.18
Amazon Capital Services	1YP9-T7DP-X9QW	10/10/2021	11/24/2021	17.23	-	-	-	-	17.23
Amazon Capital Services	1YJ7-JXQC-XJK3	10/10/2021	11/24/2021	120.72	-	-	-	-	120.72
Amazon Capital Services	1DVQ-CFHH-WDWF	10/10/2021	11/24/2021	120.95	-	-	-	-	120.95
Amazon Capital Services	1DVQ-CFHH-YJ3Q	10/10/2021	11/24/2021	64.34	-	-	-	-	64.34
Amazon Capital Services	139X-D914-T7FD	10/10/2021	11/24/2021	109.79	-	-	-	-	109.79
Amazon Capital Services	13Q7-LXRH-3FW6	10/10/2021	11/24/2021	30.91	-	-	-	-	30.91
Amazon Capital Services	14QL-6HGX-XQMT	10/10/2021	11/24/2021	505.00	-	-	-	-	505.00
Amazon Capital Services	1JJG-CL33-VJQJ	10/10/2021	11/24/2021	7.23	-	-	-	-	7.23
Amazon Capital Services	1KQF-1P37-1YQG	10/11/2021	11/24/2021	157.45	-	-	-	-	157.45
Amazon Capital Services	1LGR-MH7X-WTN9	10/10/2021	11/24/2021	124.52	-	-	-	-	124.52
Amazon Capital Services	1LGR-MH7X-WYDR	10/10/2021	11/24/2021	208.56	-	-	-	-	208.56
Amazon Capital Services	1LCF-GNJ9-14X7	10/10/2021	11/24/2021	52.33	-	-	-	-	52.33
Amazon Capital Services	1KC7-R1C9-WTFF	10/10/2021	11/24/2021	15.02	-	-	-	-	15.02
Amazon Capital Services	1KC7-R1C9-XP4W	10/10/2021	11/24/2021	14.75	-	-	-	-	14.75
Amazon Capital Services	1M9D-WDVT-19CH	10/10/2021	11/24/2021	208.81	-	-	-	-	208.81
Amazon Capital Services	1H9F-6C9V-WWJK	10/10/2021	11/24/2021	169.88	-	-	-	-	169.88
Amazon Capital Services	1H9F-6C9V-XGLQ	10/10/2021	11/24/2021	18.58	-	-	-	-	18.58
Amazon Capital Services	1M9D-WDVT-D947	10/11/2021	11/25/2021	120.82	-	-	-	-	120.82
Amazon Capital Services	1M9D-WDVT-LDD6	10/11/2021	11/25/2021	57.99	-	-	-	-	57.99
Amazon Capital Services	1LCF-GNJ9-MTRM	10/11/2021	11/25/2021	173.81	-	-	-	-	173.81
Amazon Capital Services	1KQF-1P37-7VNF	10/11/2021	11/25/2021	48.43	-	-	-	-	48.43
Amazon Capital Services	1KQF-1P37-QXRW	10/11/2021	11/25/2021	217.33	-	-	-	-	217.33
Amazon Capital Services	13Q7-LXRH-6L6D	10/11/2021	11/25/2021	117.82	-	-	-	-	117.82
Amazon Capital Services	13Q7-LXRH-L9H7	10/11/2021	11/25/2021	31.10	-	-	-	-	31.10
Amazon Capital Services	1CK7-N4TM-9N6P	10/11/2021	11/25/2021	27.04	-	-	-	-	27.04
Amazon Capital Services	1CK7-N4TM-HH1Q	10/11/2021	11/25/2021	29.05	-	-	-	-	29.05
Amazon Capital Services	1CK7-N4TM-KD1N	10/11/2021	11/25/2021	237.10	-	-	-	-	237.10
Amazon Capital Services	1CK7-N4TM-MC77	10/11/2021	11/25/2021	97.26	-	-	-	-	97.26
Amazon Capital Services	19G1-4GX1-9K1Q	10/11/2021	11/25/2021	212.50	-	-	-	-	212.50
Amazon Capital Services	11CP-F1XY-4Q93	10/11/2021	11/25/2021	110.59	-	-	-	-	110.59
Amazon Capital Services	11CP-F1XY-6JC6	10/11/2021	11/25/2021	230.87	-	-	-	-	230.87
Amazon Capital Services	1YDX-K6PL-FN7V	10/11/2021	11/25/2021	68.42	-	-	-	-	68.42
Amazon Capital Services	1YDX-K6PL-NKD4	10/11/2021	11/25/2021	21.49	-	-	-	-	21.49
Amazon Capital Services	1YDX-K6PL-RDNF	10/11/2021	11/25/2021	62.61	-	-	-	-	62.61
Amazon Capital Services	1YDX-K6PL-7D4P	10/11/2021	11/25/2021	23.55	-	-	-	-	23.55
Amazon Capital Services	1WV4-HX94-7DP4	10/11/2021	11/25/2021	10.97	-	-	-	-	10.97
Amazon Capital Services	1TDF-PW9F-4G9F	10/11/2021	11/25/2021	16.31	-	-	-	-	16.31
Amazon Capital Services	1TDF-PW9F-7MVP	10/11/2021	11/25/2021	112.45	-	-	-	-	112.45
Amazon Capital Services	1QKD-747D-QTNG	10/11/2021	11/25/2021	18.75	-	-	-	-	18.75
Amazon Capital Services	1QKD-747D-RRT1	10/11/2021	11/25/2021	71.51	-	-	-	-	71.51
Amazon Capital Services	1TDF-PW9F-LX44	10/11/2021	11/25/2021	182.63	-	-	-	-	182.63
Amazon Capital Services	1TDF-PW9F-RR6R	10/11/2021	11/25/2021	191.44	-	-	-	-	191.44

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Amazon Capital Services	1TDF-PW9F-TJL4	10/11/2021	11/25/2021	534.11	-	-	-	-	534.11
Amazon Capital Services	1TDF-PW9F-X3XK	10/12/2021	11/26/2021	25.65	-	-	-	-	25.65
Amazon Capital Services	1QKD-747D-YKQ1	10/12/2021	11/26/2021	65.12	-	-	-	-	65.12
Math-U-See Inc.	0738070-IN	9/27/2021	11/26/2021	41.00	-	-	-	-	41.00
Math-U-See Inc.	0738071-IN	9/27/2021	11/26/2021	41.00	-	-	-	-	41.00
Amazon Capital Services	1PX6-TMG1-6T3C	10/12/2021	11/26/2021	20.06	-	-	-	-	20.06
Amazon Capital Services	1XJ6-WF4Q-3DPD	10/12/2021	11/26/2021	26.93	-	-	-	-	26.93
Amazon Capital Services	1YDX-K6PL-WXKQ	10/12/2021	11/26/2021	62.19	-	-	-	-	62.19
Amazon Capital Services	1CXV-PJQM-1YVK	10/12/2021	11/26/2021	47.49	-	-	-	-	47.49
Amazon Capital Services	1KQF-1P37-WX31	10/12/2021	11/26/2021	24.29	-	-	-	-	24.29
Amazon Capital Services	1KQF-1P37-XDXR	10/12/2021	11/26/2021	69.96	-	-	-	-	69.96
Amazon Capital Services	1KQF-1P37-XFC4	10/12/2021	11/26/2021	167.19	-	-	-	-	167.19
Amazon Capital Services	1JW9-FTVW-3QV1	10/12/2021	11/26/2021	42.85	-	-	-	-	42.85
Amazon Capital Services	1GWG-DLRH-9P7Y	10/12/2021	11/26/2021	80.53	-	-	-	-	80.53
Amazon Capital Services	1FDF-X1F9-4DMF	10/12/2021	11/26/2021	6.59	-	-	-	-	6.59
Amazon Capital Services	1FDF-X1F9-6WH3	10/12/2021	11/26/2021	89.71	-	-	-	-	89.71
Amazon Capital Services	1F9K-FYND-3KTF	10/12/2021	11/26/2021	83.18	-	-	-	-	83.18
Amazon Capital Services	1F9K-FYND-4KJY	10/12/2021	11/26/2021	41.64	-	-	-	-	41.64
Amazon Capital Services	1JMC-4Q9Q-R6CX	10/13/2021	11/27/2021	22.61	-	-	-	-	22.61
Amazon Capital Services	1J4Y-TD4D-MFTW	10/13/2021	11/27/2021	372.25	-	-	-	-	372.25
Amazon Capital Services	1KL7-QTV9-G3L6	10/13/2021	11/27/2021	87.00	-	-	-	-	87.00
Amazon Capital Services	1KL7-QTV9-LJ76	10/13/2021	11/27/2021	62.15	-	-	-	-	62.15
Amazon Capital Services	1C79-QFYK-KJ93	10/13/2021	11/27/2021	529.75	-	-	-	-	529.75
Mercurius	99820	9/28/2021	11/27/2021	15.89	-	-	-	-	15.89
Amazon Capital Services	1XJ6-WF4Q-T174	10/13/2021	11/27/2021	99.35	-	-	-	-	99.35
Amazon Capital Services	1WX-Q7VJ-JG76	10/13/2021	11/27/2021	104.10	-	-	-	-	104.10
Amazon Capital Services	1GGP-TFYX-CVJ6	10/13/2021	11/27/2021	38.81	-	-	-	-	38.81
Amazon Capital Services	1QGM-K4GX-K4QM	10/13/2021	11/27/2021	89.41	-	-	-	-	89.41
Math-U-See Inc.	0738259-IN	9/28/2021	11/27/2021	99.00	-	-	-	-	99.00
Math-U-See Inc.	0738266-IN	9/28/2021	11/27/2021	119.00	-	-	-	-	119.00
Math-U-See Inc.	0738268-IN	9/28/2021	11/27/2021	94.00	-	-	-	-	94.00
Amazon Capital Services	1RKR-NPV3-JXDF	10/14/2021	11/28/2021	20.46	-	-	-	-	20.46
Amazon Capital Services	1RKR-NPV3-LCFQ	10/15/2021	11/28/2021	111.85	-	-	-	-	111.85
Amazon Capital Services	1VXD-XKW3-JKFQ	10/14/2021	11/28/2021	26.93	-	-	-	-	26.93
Amazon Capital Services	13PK-XYLF-KQ6T	10/14/2021	11/28/2021	14.13	-	-	-	-	14.13
Amazon Capital Services	1DCM-1WRD-6GXH	10/14/2021	11/28/2021	53.00	-	-	-	-	53.00
Amazon Capital Services	19KM-MWVC-CCQX	10/14/2021	11/28/2021	23.11	-	-	-	-	23.11
Amazon Capital Services	19KM-MWVC-H6XD	10/14/2021	11/28/2021	57.06	-	-	-	-	57.06
Amazon Capital Services	1679-P3RW-3NF6	10/14/2021	11/28/2021	8.61	-	-	-	-	8.61
Amazon Capital Services	1679-P3RW-KVKM	10/15/2021	11/28/2021	77.52	-	-	-	-	77.52
Amazon Capital Services	1KL7-QTV9-Y6TF	10/14/2021	11/28/2021	13.12	-	-	-	-	13.12
Amazon Capital Services	1LQN-YM4R-X1J6	10/14/2021	11/28/2021	215.49	-	-	-	-	215.49
Amazon Capital Services	1J31-WWDV-PKP6	10/15/2021	11/29/2021	8.15	-	-	-	-	8.15
Amazon Capital Services	1679-P3RW-Q6X3	10/15/2021	11/29/2021	161.29	-	-	-	-	161.29
Amazon Capital Services	19KM-MWVC-Y1XD	10/15/2021	11/29/2021	332.38	-	-	-	-	332.38
Amazon Capital Services	1DCM-1WRD-MFTR	10/15/2021	11/29/2021	102.74	-	-	-	-	102.74
Amazon Capital Services	1F9G-1QLK-X34J	10/15/2021	11/29/2021	32.28	-	-	-	-	32.28

Feather River Charter School

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	19HK-9176-3YQ4	10/16/2021	11/29/2021	240.37	-	-	-	-	240.37
Amazon Capital Services	13PK-XYLF-NVF1	10/15/2021	11/29/2021	38.45	-	-	-	-	38.45
Amazon Capital Services	13PK-XYLF-RCKY	10/15/2021	11/29/2021	45.54	-	-	-	-	45.54
Amazon Capital Services	1RKR-NPV3-XKTR	10/15/2021	11/29/2021	225.77	-	-	-	-	225.77
Amazon Capital Services	1P1C-LFJ1-KRLT	10/15/2021	11/29/2021	74.69	-	-	-	-	74.69
Amazon Capital Services	1TX4-T4GM-JF3W	10/16/2021	11/30/2021	10.71	-	-	-	-	10.71
Amazon Capital Services	1TX4-T4GM-M4RG	10/16/2021	11/30/2021	(10.97)	-	-	-	-	(10.97)
Amazon Capital Services	19HK-9176-6HG7	10/16/2021	11/30/2021	71.48	-	-	-	-	71.48
Amazon Capital Services	1GPX-PNR9-DG7D	10/16/2021	11/30/2021	11.84	-	-	-	-	11.84
Amazon Capital Services	1GPX-PNR9-DVTL	10/16/2021	11/30/2021	49.91	-	-	-	-	49.91
Amazon Capital Services	1JT4-RYQ1-79HK	10/16/2021	11/30/2021	13.24	-	-	-	-	13.24
Amazon Capital Services	1JNP-TKJT-RNHR	10/17/2021	12/1/2021	132.64	-	-	-	-	132.64
Amazon Capital Services	1JNP-TKJT-RW47	10/17/2021	12/1/2021	31.89	-	-	-	-	31.89
Amazon Capital Services	1JNP-TKJT-T1WF	10/17/2021	12/1/2021	378.06	-	-	-	-	378.06
Amazon Capital Services	1JNP-TKJT-VNGP	10/17/2021	12/1/2021	96.44	-	-	-	-	96.44
Amazon Capital Services	1GPX-PNR9-NYL9	10/17/2021	12/1/2021	99.54	-	-	-	-	99.54
Amazon Capital Services	19HK-9176-NNMJ	10/17/2021	12/1/2021	36.44	-	-	-	-	36.44
Amazon Capital Services	19HK-9176-QJ7F	10/17/2021	12/1/2021	70.02	-	-	-	-	70.02
Amazon Capital Services	16DW-KXFW-P3HP	10/17/2021	12/1/2021	96.08	-	-	-	-	96.08
Amazon Capital Services	16DW-KXFW-VNQ6	10/17/2021	12/1/2021	42.22	-	-	-	-	42.22
Amazon Capital Services	17XQ-FDNF-67M3	10/17/2021	12/1/2021	20.81	-	-	-	-	20.81
Amazon Capital Services	1YNK-QQGQ-NJ6N	10/17/2021	12/1/2021	129.29	-	-	-	-	129.29
Little Learners Education Center	69	11/1/2021	12/1/2021	300.00	-	-	-	-	300.00
Amazon Capital Services	1WHP-D433-Q41D	10/18/2021	12/2/2021	98.99	-	-	-	-	98.99
Amazon Capital Services	17XQ-FDNF-QCLV	10/18/2021	12/2/2021	89.91	-	-	-	-	89.91
Amazon Capital Services	16TX-C3F9-JVFK	10/18/2021	12/2/2021	26.16	-	-	-	-	26.16
Amazon Capital Services	16TX-C3F9-WHPF	10/19/2021	12/2/2021	98.65	-	-	-	-	98.65
Amazon Capital Services	16K9-RWLK-VTJ7	10/19/2021	12/2/2021	29.92	-	-	-	-	29.92
Amazon Capital Services	196G-FXR9-Q4JR	10/18/2021	12/2/2021	21.11	-	-	-	-	21.11
Amazon Capital Services	196G-FXR9-QFKG	10/18/2021	12/2/2021	45.17	-	-	-	-	45.17
Amazon Capital Services	1379-QJ9H-FTM1	10/18/2021	12/2/2021	179.41	-	-	-	-	179.41
Amazon Capital Services	1379-QJ9H-HYKV	10/18/2021	12/2/2021	118.41	-	-	-	-	118.41
Amazon Capital Services	1FGN-F13P-PHHC	10/18/2021	12/2/2021	36.65	-	-	-	-	36.65
Amazon Capital Services	1JJ4-WRTC-N1W3	10/18/2021	12/2/2021	43.66	-	-	-	-	43.66
Amazon Capital Services	1LW4-GYMP-PD1F	10/18/2021	12/2/2021	139.65	-	-	-	-	139.65
Amazon Capital Services	1MQG-V9CX-LDLQ	10/18/2021	12/2/2021	84.89	-	-	-	-	84.89
Amazon Capital Services	1MQG-V9CX-WDDM	10/19/2021	12/3/2021	34.02	-	-	-	-	34.02
Amazon Capital Services	1M7G-XCHD-4J9H	10/19/2021	12/3/2021	132.30	-	-	-	-	132.30
Amazon Capital Services	1M7G-XCHD-FLYD	10/19/2021	12/3/2021	11.52	-	-	-	-	11.52
Amazon Capital Services	1JPH-7KR6-7PPW	10/19/2021	12/3/2021	77.71	-	-	-	-	77.71
Amazon Capital Services	1KRC-LPRL-WKVV	10/19/2021	12/3/2021	36.30	-	-	-	-	36.30
Amazon Capital Services	1KRC-LPRL-WQM6	10/19/2021	12/3/2021	6.42	-	-	-	-	6.42
Amazon Capital Services	1FCC-NFXQ-HJP3	10/19/2021	12/3/2021	19.30	-	-	-	-	19.30
Amazon Capital Services	1NL7-PDF3-73N3	10/19/2021	12/3/2021	152.80	-	-	-	-	152.80
Amazon Capital Services	11JW-YT3J-7Q3T	10/19/2021	12/3/2021	38.77	-	-	-	-	38.77
Amazon Capital Services	111M-WFM4-JL1L	10/19/2021	12/3/2021	12.75	-	-	-	-	12.75
Amazon Capital Services	1CCW-GC31-DWXY	10/19/2021	12/3/2021	93.98	-	-	-	-	93.98

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1DFC-4TLC-HFVM	10/19/2021	12/3/2021	43.37	-	-	-	-	43.37
Amazon Capital Services	1GHV-49FL-466V	10/19/2021	12/3/2021	54.67	-	-	-	-	54.67
Amazon Capital Services	1GHV-49FL-HQH1	10/19/2021	12/3/2021	44.65	-	-	-	-	44.65
Amazon Capital Services	1YP9-FV33-34XT	10/19/2021	12/3/2021	142.84	-	-	-	-	142.84
Amazon Capital Services	1YWP-PT96-D7VH	10/19/2021	12/3/2021	87.12	-	-	-	-	87.12
Amazon Capital Services	1YWP-PT96-Y19K	10/20/2021	12/4/2021	66.20	-	-	-	-	66.20
Amazon Capital Services	1YNQ-3Y4Y-1DHR	10/20/2021	12/4/2021	128.67	-	-	-	-	128.67
Amazon Capital Services	1YNQ-3Y4Y-73RY	10/20/2021	12/4/2021	8.61	-	-	-	-	8.61
Amazon Capital Services	1GHV-49FL-YJ6Q	10/20/2021	12/4/2021	28.68	-	-	-	-	28.68
Amazon Capital Services	1QMM-YYMW-43FN	10/20/2021	12/4/2021	143.13	-	-	-	-	143.13
Amazon Capital Services	1CCW-GC31-RPNT	10/20/2021	12/4/2021	22.25	-	-	-	-	22.25
Amazon Capital Services	16K4-GN3J-7467	10/20/2021	12/4/2021	45.97	-	-	-	-	45.97
Amazon Capital Services	17TX-R4NL-66RX	10/20/2021	12/4/2021	171.67	-	-	-	-	171.67
Amazon Capital Services	17TX-R4NL-7PPJ	12/21/2021	12/4/2021	37.70	-	-	-	-	37.70
Amazon Capital Services	111M-WFM4-MG74	10/20/2021	12/4/2021	32.23	-	-	-	-	32.23
Amazon Capital Services	111M-WFM4-P73G	10/20/2021	12/4/2021	82.51	-	-	-	-	82.51
Amazon Capital Services	111M-WFM4-WJV3	10/20/2021	12/4/2021	84.55	-	-	-	-	84.55
Amazon Capital Services	1NL7-PDF3-JWLT	10/20/2021	12/4/2021	83.76	-	-	-	-	83.76
Amazon Capital Services	1KV1-4HTD-7P1D	10/21/2021	12/4/2021	50.06	-	-	-	-	50.06
Amazon Capital Services	1FCC-NFXQ-JTPN	10/20/2021	12/4/2021	11.52	-	-	-	-	11.52
Amazon Capital Services	1FCC-NFXQ-KLDL	10/20/2021	12/4/2021	18.31	-	-	-	-	18.31
Amazon Capital Services	1FCC-NFXQ-KMDK	10/20/2021	12/4/2021	238.86	-	-	-	-	238.86
Amazon Capital Services	1FCC-NFXQ-LXR6	10/20/2021	12/4/2021	36.62	-	-	-	-	36.62
Amazon Capital Services	1JL1-4QH9-KWR3	10/20/2021	12/4/2021	140.45	-	-	-	-	140.45
Amazon Capital Services	1JL1-4QH9-M1XH	10/20/2021	12/4/2021	150.98	-	-	-	-	150.98
Amazon Capital Services	1J77-3379-3LT6	10/20/2021	12/4/2021	21.44	-	-	-	-	21.44
Amazon Capital Services	1J77-3379-6N3H	10/20/2021	12/4/2021	28.38	-	-	-	-	28.38
Amazon Capital Services	1M7G-XCHD-L4K9	10/20/2021	12/4/2021	48.82	-	-	-	-	48.82
Amazon Capital Services	1LRJ-CQLP-MMHV	10/20/2021	12/4/2021	86.67	-	-	-	-	86.67
Amazon Capital Services	1LRJ-CQLP-V4D4	10/20/2021	12/4/2021	33.13	-	-	-	-	33.13
Amazon Capital Services	1LDW-H1TQ-1R4X	10/20/2021	12/4/2021	64.59	-	-	-	-	64.59
Amazon Capital Services	1LDW-H1TQ-419C	10/20/2021	12/4/2021	78.02	-	-	-	-	78.02
Amazon Capital Services	1LDW-H1TQ-7PRD	10/20/2021	12/4/2021	239.35	-	-	-	-	239.35
Amazon Capital Services	1MRN-WMMY-4KK1	10/20/2021	12/4/2021	34.60	-	-	-	-	34.60
Amazon Capital Services	1MRN-WMMY-DQ1H	10/21/2021	12/5/2021	46.30	-	-	-	-	46.30
Amazon Capital Services	1MPV-W1QM-DTDH	10/21/2021	12/5/2021	75.84	-	-	-	-	75.84
Amazon Capital Services	1LDW-H1TQ-DJYV	10/21/2021	12/5/2021	85.87	-	-	-	-	85.87
Amazon Capital Services	1MFV-K6QQ-CT46	10/21/2021	12/5/2021	291.81	-	-	-	-	291.81
Amazon Capital Services	1KRX-H1NG-13JM	10/21/2021	12/5/2021	27.97	-	-	-	-	27.97
Amazon Capital Services	1KNM-QVRF-CHTX	10/21/2021	12/5/2021	368.63	-	-	-	-	368.63
Amazon Capital Services	17TX-R4NL-CQT1	10/21/2021	12/5/2021	(25.32)	-	-	-	-	(25.32)
Amazon Capital Services	1941-KC3W-9MJJ	10/21/2021	12/5/2021	13.10	-	-	-	-	13.10
Amazon Capital Services	16K4-GN3J-CYHL	10/21/2021	12/5/2021	22.92	-	-	-	-	22.92
Amazon Capital Services	1961-DMRV-9LNR	10/21/2021	12/5/2021	37.57	-	-	-	-	37.57
Amazon Capital Services	1961-DMRV-HH6K	10/21/2021	12/5/2021	114.02	-	-	-	-	114.02
Amazon Capital Services	1CQ1-CKM9-1P36	10/21/2021	12/5/2021	56.92	-	-	-	-	56.92
Amazon Capital Services	1QMM-YYMW-CWY7	10/21/2021	12/5/2021	94.04	-	-	-	-	94.04

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Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1PPF-VGHT-FKFF	10/21/2021	12/5/2021	276.05	-	-	-	-	276.05
Math-U-See Inc.	0739611-IN	10/6/2021	12/5/2021	155.00	-	-	-	-	155.00
Math-U-See Inc.	0739614-IN	10/6/2021	12/5/2021	49.00	-	-	-	-	49.00
Amazon Capital Services	1T6C-CWKV-1LRG	10/21/2021	12/5/2021	183.75	-	-	-	-	183.75
Amazon Capital Services	1T6C-CWKV-D3CF	10/21/2021	12/5/2021	31.33	-	-	-	-	31.33
Amazon Capital Services	1VRL-WH6Q-CXRY	10/21/2021	12/5/2021	102.64	-	-	-	-	102.64
Amazon Capital Services	1XPD-1K3J-J1YK	10/22/2021	12/5/2021	29.49	-	-	-	-	29.49
Amazon Capital Services	1YNQ-3Y4Y-G3LY	10/21/2021	12/5/2021	281.53	-	-	-	-	281.53
Amazon Capital Services	1XPD-1K3J-P4CH	10/22/2021	12/6/2021	28.20	-	-	-	-	28.20
Amazon Capital Services	1T6C-CWKV-LFJ4	10/22/2021	12/6/2021	77.20	-	-	-	-	77.20
Amazon Capital Services	1T6C-CWKV-QQKC	10/22/2021	12/6/2021	164.11	-	-	-	-	164.11
Amazon Capital Services	1T6C-CWKV-R7R9	10/22/2021	12/6/2021	16.28	-	-	-	-	16.28
Amazon Capital Services	1RPX-3XFT-Q4W7	10/22/2021	12/6/2021	52.52	-	-	-	-	52.52
Amazon Capital Services	1CQ1-CKM9-P9CT	10/22/2021	12/6/2021	77.90	-	-	-	-	77.90
Amazon Capital Services	1CQ1-CKM9-RQFY	10/22/2021	12/6/2021	80.36	-	-	-	-	80.36
Amazon Capital Services	1961-DMRV-MPK4	10/22/2021	12/6/2021	74.05	-	-	-	-	74.05
Amazon Capital Services	1941-KC3W-J4FQ	10/22/2021	12/6/2021	193.61	-	-	-	-	193.61
Amazon Capital Services	16H9-3MFP-KVMR	10/22/2021	12/6/2021	127.47	-	-	-	-	127.47
Amazon Capital Services	1KNM-QVRF-JYR3	10/22/2021	12/6/2021	204.67	-	-	-	-	204.67
Amazon Capital Services	1KRX-H1NG-L1RW	10/22/2021	12/6/2021	10.24	-	-	-	-	10.24
Amazon Capital Services	1KRX-H1NG-RLMC	10/22/2021	12/6/2021	88.02	-	-	-	-	88.02
Amazon Capital Services	1MPV-W1QM-P7LQ	10/22/2021	12/6/2021	45.40	-	-	-	-	45.40
Math-U-See Inc.	0740751-IN	10/13/2021	12/12/2021	119.00	-	-	-	-	119.00
Math-U-See Inc.	0740752-IN	10/13/2021	12/12/2021	119.00	-	-	-	-	119.00
Math-U-See Inc.	0740753-IN	10/13/2021	12/12/2021	268.00	-	-	-	-	268.00
Well-Trained Mind Academy	1006	8/26/2021	5/13/2022	685.00	-	-	-	-	685.00
Well-Trained Mind Academy	1007	8/26/2021	5/13/2022	735.00	-	-	-	-	735.00
Well-Trained Mind Academy	1008	8/26/2021	5/13/2022	735.00	-	-	-	-	735.00
Total Outstanding Payables as of October				\$ 329,394	\$ -	\$ -	\$ (1,001)	\$ -	\$ 328,393

Feather River Charter School

Budget vs Actual

For the period ended October 31, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Revenues							
State Aid - Revenue Limit							
LCFF State Aid	\$ 875,774	\$ 877,288	\$ (1,514)	\$ 1,848,856	\$ 1,852,052	\$ (3,196)	\$ 16,167,546
Education Protection Account	54,593	90,185	(35,592)	54,593	90,185	(35,592)	360,738
State Aid - Prior Year	-	-	-	3,081	-	3,081	-
In Lieu of Property Taxes	56,883	53,127	3,756	184,870	172,662	12,208	1,101,459
Total State Aid - Revenue Limit	987,250	1,020,599	(33,349)	2,091,400	2,114,898	(23,498)	17,629,743
Federal Revenue							
Special Education - Entitlement	-	11,867	(11,867)	-	25,053	(25,053)	218,697
Title I, Part A - Basic Low Income	-	-	-	-	34,394	(34,394)	137,576
Title II, Part A - Teacher Quality	-	-	-	6,239	6,239	1	24,954
Other Federal Revenue	36,926	-	36,926	36,926	-	36,926	443,399
Prior Year Federal Revenue	(21,827)	-	(21,827)	54,691	-	54,691	-
Total Federal Revenue	15,099	11,867	3,232	97,856	65,685	32,171	824,626
Other State Revenue							
State Special Education	67,808	60,191	7,617	210,958	127,071	83,887	1,109,269
Mandated Cost	-	-	-	-	-	-	27,177
State Lottery	-	-	-	-	-	-	373,364
Prior Year Revenue	(265,681)	-	(265,681)	-	-	-	-
Other State Revenue	283,464	713,643	(430,179)	283,464	713,643	(430,179)	713,643
Total Other State Revenue	85,591	773,834	(688,243)	494,422	840,714	(346,291)	2,223,453
Other Local Revenue							-
Interest Revenue	-	-	-	892	-	892	-
Total Other Local Revenue	-	-	-	892	-	892	-
Total Revenues	\$ 1,087,940	\$ 1,806,300	\$ (718,360)	\$ 2,684,570	\$ 3,021,297	\$ (336,727)	\$ 20,677,823
Expenses							
Certificated Salaries							
Teachers' Salaries	\$ 442,302	\$ 450,657	\$ 8,355	\$ 1,756,778	\$ 1,802,630	\$ 45,852	\$ 5,407,889
Teachers' Extra Duty/Stipends	42,521	25,890	(16,631)	118,209	51,780	(66,429)	258,900
Pupil Support Salaries	19,120	24,583	5,464	76,241	98,333	22,092	295,000
Administrators' Salaries	52,366	47,250	(5,116)	206,328	189,000	(17,328)	567,000
Other Certificated Salaries	22,539	29,333	6,794	88,717	117,333	28,617	352,000
Total Certificated Salaries	578,847	577,714	(1,133)	2,246,273	2,259,076	12,803	6,880,789
Classified Salaries							
Clerical and Office Staff Salaries	7,570	11,349	3,779	30,278	45,395	15,117	136,186
Other Classified Salaries	16,982	18,719	1,737	67,926	74,874	6,948	224,622
Total Classified Salaries	24,551	30,067	5,516	98,204	120,269	22,065	360,808
Benefits							
State Teachers' Retirement System, certificated posit	94,893	92,550	(2,343)	368,525	361,904	(6,621)	1,102,302
OASDI/Medicare/Alternative, certificated positions	1,483	1,864	381	5,931	7,457	1,526	22,370
Medicare/Alternative, certificated positions	8,543	8,813	270	33,180	34,501	1,320	105,003
Health and Welfare Benefits, certificated positions	27,563	58,125	30,562	226,509	232,500	5,991	697,500
State Unemployment Insurance, certificated position	405	3,064	2,660	15,847	12,258	(3,589)	61,289
Workers' Compensation Insurance, certificated posit	3,180	8,509	5,329	4,518	33,311	28,792	101,382
Other Benefits, certificated positions	2,998	1,514	(1,484)	9,526	5,927	(3,598)	18,040
Total Benefits	139,065	174,439	35,374	664,036	687,857	23,822	2,107,888
Books & Supplies							
Textbooks and Core Materials	3,021	12,848	9,827	32,436	51,393	18,957	154,180
Books and Reference Materials	-	3,675	3,675	17,501	14,700	(2,801)	44,099
School Supplies	149,510	138,946	(10,564)	504,289	601,523	97,234	2,347,229
Software	90,425	19,743	(70,682)	184,385	78,973	(105,412)	236,919
Office Expense	89	1,400	1,311	961	5,600	4,639	16,800
Business Meals	-	50	50	-	200	200	600
Noncapitalized Equipment	3,456	43,660	40,204	157,219	189,010	31,791	737,546
Total Books & Supplies	246,501	220,322	(26,179)	896,791	941,399	44,608	3,537,372
Subagreement Services							
Special Education	54,957	115,475	60,518	222,646	461,900	239,254	1,385,700
Other Educational Consultants	92,848	119,586	26,737	215,061	517,708	302,647	2,020,172
Instructional Services	65,826	66,112	286	263,302	264,446	1,144	793,338
Total Subagreement Services	213,630	301,172	87,542	701,010	1,244,054	543,044	4,199,211
Operations & Housekeeping							
Auto and Travel	-	342	342	1,102	1,367	265	4,100

Feather River Charter School**Budget vs Actual**

For the period ended October 31, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Dues & Memberships	-	1,058	1,058	11,138	4,233	(6,905)	12,700
Insurance	9,895	13,967	4,072	38,095	55,867	17,771	167,600
Communications	1,140	3,383	2,243	6,315	13,533	7,218	40,600
Postage and Shipping	2,615	317	(2,298)	3,739	1,267	(2,473)	3,800
Total Operations & Housekeeping	13,650	19,067	5,417	60,390	76,267	15,877	228,800
Facilities, Repairs & Other Leases							
Additional Rent	-	4,167	4,167	-	16,667	16,667	50,000
Repairs and Maintenance	-	17	17	-	67	67	200
Total Facilities, Repairs & Other Leases	-	4,183	4,183	-	16,733	16,733	50,200
Professional/Consulting Services							
IT	2,260	-	(2,260)	2,260	-	(2,260)	-
Audit & Taxes	-	3,967	3,967	-	3,967	3,967	11,900
Legal	4,609	8,333	3,724	10,517	33,333	22,816	100,000
Professional Development	5,151	2,955	(2,197)	21,647	11,818	(9,829)	35,454
General Consulting	600	3,333	2,733	1,500	13,333	11,833	40,000
Special Activities/Field Trips	10,315	10,440	126	18,642	45,197	26,556	176,366
Bank Charges	866	1,375	509	3,137	5,500	2,363	16,500
Printing	-	8	8	-	33	33	100
Other Taxes and Fees	937	1,000	63	1,844	4,000	2,156	12,000
Payroll Service Fee	1,224	1,725	501	3,435	6,900	3,465	20,700
Management Fee	96,040	96,267	227	385,083	385,067	(16)	1,155,200
District Oversight Fee	29,618	30,618	1,000	62,650	63,447	797	528,892
Public Relations/Recruitment	-	1,217	1,217	-	4,867	4,867	14,600
Total Professional/Consulting Services	151,619	161,238	9,618	510,714	577,462	66,748	2,111,712
Depreciation							
Depreciation Expense	239	133	(106)	958	533	(424)	1,600
Total Depreciation	239	133	(106)	958	533	(424)	1,600
Interest							
Interest Expense	47,025	103,311	56,286	117,987	222,622	104,635	516,555
Total Interest	47,025	103,311	56,286	117,987	222,622	104,635	516,555
Total Expenses	\$ 1,415,129	\$ 1,591,647	\$ 176,518	\$ 5,296,362	\$ 6,146,274	\$ 849,911	\$ 19,994,934
Change in Net Assets	(327,188)	214,654	(541,842)	(2,611,792)	(3,124,976)	513,184	682,889
Net Assets, Beginning of Period	(3,004,819)			(720,215)			
Net Assets, End of Period	\$ (3,332,007)			\$ (3,332,007)			

Feather River Charter School

Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
13262	PenServ Plan Services, Inc.	10/1/2021	\$ 12,858.77
13263	Amazon Capital Services	10/1/2021	82.03
13265	BookShark	10/1/2021	19,307.72
13266	CB Music	10/1/2021	1,601.50
13267	CharterSafe	10/1/2021	7,775.54
13268	CybrSchool LLC	10/1/2021	16,500.00
13269	David Brockmyer	10/1/2021	300.00
13270	Equine Unlimited Inc.	10/1/2021	200.00
13271	Growing Healthy Children Therapy Services Inc.	10/1/2021	1,803.75
13272	Jennifer McQuarrie	10/1/2021	183.33
13273	Juina Carter	10/1/2021	300.00
13274	Nick Wavrin	10/1/2021	300.00
13275	Owings Martial Arts	10/1/2021	125.00
13276	Procopio, Cory, Hargreaves & Savitch LLP	10/1/2021	553.50
13277	Rainbow Resource Center	10/1/2021	237.92
13278	Roseville Community School	10/1/2021	3,850.00
13279	Singapore Math Inc.	10/1/2021	213.73
13280	Tessa White	10/1/2021	1,502.00
13281	Timberdoodle.com	10/1/2021	1,106.57
13282	Sutter County Schools	10/4/2021	157,707.43
13283	BookShark	10/5/2021	7,327.24
13284	CharterSafe	10/5/2021	13,075.00
13285	DBL Enterprises, Inc.	10/5/2021	350.00
13286	Global Teletherapy	10/5/2021	17,255.00
13287	Jan Turton's Music	10/5/2021	485.00
13288	KiwiCo, Inc	10/5/2021	1,837.84
13289	Little Passports	10/5/2021	721.69
13290	Math-U-See Inc.	10/5/2021	882.00
13291	Mercurius	10/5/2021	38.84
13292	PenServ Plan Services, Inc.	10/14/2021	10,279.08
13293	A Brighter Child	10/14/2021	62.45
13294	All About Learning Press, Inc.	10/14/2021	919.13
13295	Anna Vavrynyuk	10/14/2021	120.00
13296	Art of Problem Solving	10/14/2021	878.76
13297	Bach to Rock	10/14/2021	666.00
13298	Beautiful Feet Books, Inc.	10/14/2021	1,180.71
13299	Becker Music Studio, Inc.	10/14/2021	165.00
13300	BookShark	10/14/2021	169.91
13301	Brandy Ruscica	10/14/2021	130.00
13302	Bright Thinker	10/14/2021	730.70
13303	Communication Tools	10/14/2021	420.00
13304	Crafty School Crates	10/14/2021	824.94
13305	DBL Enterprises, Inc.	10/14/2021	380.00
13306	Department of Justice	10/14/2021	96.00
13307	Eat2explore	10/14/2021	130.25
13308	Hands 4 Building, LLC	10/14/2021	147.99
13309	Haynes Family of Programs	10/14/2021	2,360.00
13310	Home Science Tools	10/14/2021	60.42
13311	Institute for Excellence in Writing	10/14/2021	497.64
13312	JackKris Publishing, LLC	10/14/2021	139.09
13313	Jostens	10/14/2021	262.65
13314	Karina Sheremet	10/14/2021	1,680.00
13315	Kathleen Van Der Linden	10/14/2021	630.00
13316	Kovar's Martial Arts	10/14/2021	398.00
13317	Kovars Martial Arts	10/14/2021	657.00
13318	Lakeshore	10/14/2021	578.13
13319	Learning Without Tears	10/14/2021	41.11
13320	Lincoln Family Taekwondo Academy	10/14/2021	2,427.10
13321	Little Passports	10/14/2021	1,259.16
13322	MEL Science U.S. LLC	10/14/2021	338.44
13323	Mr. D Math	10/14/2021	197.00
13324	Mystery Science Inc.	10/14/2021	276.00
13325	NewSongs Music	10/14/2021	750.00
13326	Nicole Corrine McClanahan	10/14/2021	693.00
13327	Nicole the Math Lady LLC	10/14/2021	129.00
13328	Nunez Martial Arts Academy	10/14/2021	198.00
13329	Oak Meadow Inc.	10/14/2021	384.25
13330	Olga Shabanov	10/14/2021	912.50
13331	On The GO Academy	10/14/2021	5,650.00
13332	Owings Martial Arts	10/14/2021	150.00
13333	PresenceLearning, Inc.	10/14/2021	6,445.00
13336	Rainbow Resource Center	10/14/2021	5,809.71
13337	Ramsey Solutions	10/14/2021	178.13
13338	Singapore Math Inc.	10/14/2021	634.13
13339	Specialized Therapy Services, Inc.	10/14/2021	510.00
13340	Studies Weekly	10/14/2021	936.58
13341	TalkBox.Mom, Inc	10/14/2021	530.77
13342	Tamraloo Music	10/14/2021	2,098.39
13343	Teacher Synergy LLC	10/14/2021	384.27
13344	Teaching Textbooks	10/14/2021	1,097.05

13345	Vista Child Therapy	10/14/2021	237.50
13346	Well Trained Mind Press	10/14/2021	107.60
13347	West Point Driving School	10/14/2021	515.00
13348	Yuko Ray	10/14/2021	306.00
13349	Amazon Capital Services	10/21/2021	3.93
13350	A Brighter Child	10/21/2021	301.24
13351	Abigail Fischer	10/21/2021	600.00
13352	Anzhelika Chernozubov	10/21/2021	905.00
13353	Art of Problem Solving	10/21/2021	251.84
13354	Bennati's Martial Arts	10/21/2021	1,043.00
13355	Bitsbox	10/21/2021	299.40
13356	Bridgeway Academy	10/21/2021	833.08
13357	Bright Thinker	10/21/2021	124.49
13358	Carrie Morris	10/21/2021	5,629.70
13359	Cornerstone Educational Solutions	10/21/2021	1,700.00
13360	DBL Enterprises, Inc.	10/21/2021	760.00
13361	Elemental Science	10/21/2021	86.87
13362	EReflect Pty Ltd	10/21/2021	298.00
13363	Graham Music Studio	10/21/2021	350.00
13364	Home Science Tools	10/21/2021	26.24
13365	Homeschool Planet	10/21/2021	74.95
13366	Institute for Excellence in Writing	10/21/2021	37.39
13367	Irina Samarina	10/21/2021	300.00
13368	JackKris Publishing, LLC	10/21/2021	32.99
13369	Jane Johnson Speech Therapy Inc.	10/21/2021	1,365.00
13370	Jennifer McQuarrie	10/21/2021	304.33
13371	Karla Raubitschek	10/21/2021	720.00
13372	Ken Willer	10/21/2021	275.00
13373	KiwiCo, Inc	10/21/2021	6,662.64
13374	Kovar's Satori Academy	10/21/2021	2,324.00
13375	Lakeshore	10/21/2021	184.48
13376	Learning A-Z	10/21/2021	118.00
13377	LEGO Education	10/21/2021	505.58
13378	Little Learners Education Center	10/21/2021	1,000.00
13379	Little Passports	10/21/2021	335.54
13380	Lola Sadikova	10/21/2021	320.00
13381	MEL Science U.S. LLC	10/21/2021	864.91
13382	Moving Beyond the Page	10/21/2021	2,431.94
13383	Music to Grow On, Music Therapy Services, Inc.	10/21/2021	160.00
13384	Mystery Science Inc.	10/21/2021	227.00
13385	NCDC	10/21/2021	36.00
13386	NewSongs Music	10/21/2021	360.00
13387	Oak Meadow Inc.	10/21/2021	1,126.17
13388	On The GO Academy	10/21/2021	5,950.00
13389	Owings Martial Arts	10/21/2021	460.00
13390	Placer Arts Academy LLC	10/21/2021	500.00
13391	Procopio, Cory, Hargreaves & Savitch LLP	10/21/2021	1,504.80
13392	R&D Educational Systems	10/21/2021	400.00
13393	Rainbow Resource Center	10/21/2021	841.26
13394	Roseville Community School	10/21/2021	420.00
13395	Sarah McFadyen	10/21/2021	920.00
13396	Sheri Joyce aka Well Read Fred	10/21/2021	60.00
13397	Singapore Math Inc.	10/21/2021	234.99
13398	Singapore Math Live, LLC	10/21/2021	15.00
13399	Studies Weekly	10/21/2021	516.85
13400	Studio 24	10/21/2021	435.00
13401	Studio B - Academy of Ballet	10/21/2021	84.00
13402	Teacher Synergy LLC	10/21/2021	165.83
13403	Tessa White	10/21/2021	1,557.00
13404	The Critical Thinking Co.	10/21/2021	52.49
13405	The Write Journey LLC	10/21/2021	1,757.95
13406	Therapeutic Language Clinic, Inc.	10/21/2021	2,200.00
13407	Timberdoodle.com	10/21/2021	113.91
13408	Time4Learning	10/21/2021	1,708.00
13409	Total Education Solutions	10/21/2021	96.25
13410	Viking Woodworks & Learning Center	10/21/2021	1,880.00
13411	Well-Trained Mind Academy	10/21/2021	342.50
13412	Zaner-Bloser, Inc.	10/21/2021	282.90
13413	PenServ Plan Services, Inc.	10/26/2021	14,718.35
13414	Activities for Learning, Inc.	10/28/2021	1,161.08
13415	All About Learning Press, Inc.	10/28/2021	24.33
13416	Aria's to the Pointe	10/28/2021	85.00
13417	Art of Problem Solving	10/28/2021	144.00
13418	Auburn Gymnastics Center	10/28/2021	325.00
13419	Brave Writer LLC	10/28/2021	563.65
13420	CBC Therapeutic Horseback Riding Academy LLC	10/28/2021	657.00
13421	Corban Learning Center	10/28/2021	1,015.00
13422	CybrSchool LLC	10/28/2021	18,600.00
13423	DBL Enterprises, Inc.	10/28/2021	360.00
13424	Elite Studio of Dance	10/28/2021	52.50
13425	Encore Music Center	10/28/2021	110.00
13426	Equine Unlimited Inc.	10/28/2021	200.00
13427	Growing Healthy Children Therapy Services Inc.	10/28/2021	4,101.25
13428	It Takes The Village	10/28/2021	675.00
13429	Kovar's Satori Academy	10/28/2021	1,078.00
13430	Lakeshore	10/28/2021	414.21
13431	Lisa Stewart	10/28/2021	240.00
13432	Little Learners Education Center	10/28/2021	450.00

13433	Manzanita Learning Circle	10/28/2021	2,203.60
13434	Outside the Box Creation	10/28/2021	134.82
13435	R&D Educational Systems	10/28/2021	318.00
13436	Rachel Eldridge	10/28/2021	220.00
13437	Rainbow Resource Center	10/28/2021	186.80
13438	Ramsey Solutions	10/28/2021	151.58
13439	San Diego State University Foundation dba San Diego State I	10/28/2021	5,000.00
13440	Singapore Math Live, LLC	10/28/2021	100.00
13441	Voice Academy	10/28/2021	310.00
13442	Well-Trained Mind Academy	10/28/2021	275.00
13443	West Point Driving School	10/28/2021	540.00
APCCS211019-1	Sequoia Grove Charter Alliance	10/19/2021	18,652.78
APFR211001-0	The Advantage Group	10/1/2021	1,035.40
APFRS211001-1	Amazon Capital Services	10/1/2021	47.60
APFRS211001-1	Amazon Capital Services	10/1/2021	18.22
APFRS211001-1	Amazon Capital Services	10/1/2021	15.14
APFRS211001-1	Amazon Capital Services	10/1/2021	17.80
APFRS211001-1	Amazon Capital Services	10/1/2021	30.44
APFRS211001-1	Amazon Capital Services	10/1/2021	11.83
APFRS211001-1	Amazon Capital Services	10/1/2021	9.65
APFRS211001-1	Amazon Capital Services	10/1/2021	57.93
APFRS211001-1	Amazon Capital Services	10/1/2021	46.95
APFRS211001-1	Amazon Capital Services	10/1/2021	22.58
APFRS211001-1	Amazon Capital Services	10/1/2021	4.46
APFRS211001-1	Amazon Capital Services	10/1/2021	171.66
APFRS211001-1	Amazon Capital Services	10/1/2021	30.57
APFRS211001-1	Amazon Capital Services	10/1/2021	28.82
APFRS211001-1	Amazon Capital Services	10/1/2021	69.69
APFRS211001-1	Amazon Capital Services	10/1/2021	140.44
APFRS211001-1	Amazon Capital Services	10/1/2021	79.93
APFRS211001-1	Amazon Capital Services	10/1/2021	21.54
APFRS211001-1	Amazon Capital Services	10/1/2021	11.30
APFRS211001-1	Amazon Capital Services	10/1/2021	53.19
APFRS211001-1	Amazon Capital Services	10/1/2021	125.87
APFRS211001-1	Amazon Capital Services	10/1/2021	8.57
APFRS211001-1	Amazon Capital Services	10/1/2021	272.57
APFRS211001-1	Amazon Capital Services	10/1/2021	19.21
APFRS211001-1	Amazon Capital Services	10/1/2021	23.58
APFRS211001-1	Amazon Capital Services	10/1/2021	10.65
APFRS211001-1	Amazon Capital Services	10/1/2021	313.51
APFRS211001-1	Amazon Capital Services	10/1/2021	198.06
APFRS211001-1	Amazon Capital Services	10/1/2021	17.51
APFRS211001-1	Amazon Capital Services	10/1/2021	29.54
APFRS211001-1	Amazon Capital Services	10/1/2021	78.62
APFRS211001-1	Amazon Capital Services	10/1/2021	16.05
APFRS211001-1	Amazon Capital Services	10/1/2021	73.64
APFRS211001-1	Amazon Capital Services	10/1/2021	16.59
APFRS211001-1	Amazon Capital Services	10/1/2021	44.64
APFRS211001-1	Amazon Capital Services	10/1/2021	225.43
APFRS211001-1	Amazon Capital Services	10/1/2021	35.25
APFRS211001-1	Amazon Capital Services	10/1/2021	18.22
APFRS211001-1	Amazon Capital Services	10/1/2021	9.52
APFRS211001-1	Amazon Capital Services	10/1/2021	20.56
APFRS211001-1	Amazon Capital Services	10/1/2021	17.84
APFRS211001-1	Amazon Capital Services	10/1/2021	126.34
APFRS211001-1	Amazon Capital Services	10/1/2021	140.86
APFRS211001-1	Amazon Capital Services	10/1/2021	392.39
APFRS211001-1	Amazon Capital Services	10/1/2021	13.35
APFRS211001-1	Amazon Capital Services	10/1/2021	87.80
APFRS211001-1	Amazon Capital Services	10/1/2021	218.14
APFRS211001-1	Amazon Capital Services	10/1/2021	70.76
APFRS211001-1	Amazon Capital Services	10/1/2021	39.37
APFRS211001-1	Amazon Capital Services	10/1/2021	73.28
APFRS211001-1	Amazon Capital Services	10/1/2021	90.89
APFRS211001-1	Amazon Capital Services	10/1/2021	136.61
APFRS211001-1	Amazon Capital Services	10/1/2021	139.77
APFRS211001-1	Amazon Capital Services	10/1/2021	113.85
APFRS211001-1	Amazon Capital Services	10/1/2021	26.80
APFRS211001-1	Amazon Capital Services	10/1/2021	100.08
APFRS211001-1	Amazon Capital Services	10/1/2021	179.03
APFRS211001-1	Amazon Capital Services	10/1/2021	156.45
APFRS211001-1	Amazon Capital Services	10/1/2021	12.92
APFRS211001-1	Charter Impact, Inc.	10/1/2021	200.00
APFRS211001-1	Sequoia Grove Charter Alliance	10/1/2021	65,825.50
APFRS211001-1	Sequoia Grove Charter Alliance	10/1/2021	65,825.50
APFRS211001-1	Sequoia Grove Charter Alliance	10/1/2021	3,360.00
APFRS211001-1	Sequoia Grove Charter Alliance	10/1/2021	6,008.07
APFRS211001-1	Sequoia Grove Charter Alliance	10/1/2021	9,662.11
APFRS211001-1	Sequoia Grove Charter Alliance	10/1/2021	5,402.99
APFRS211001-1	Sequoia Grove Charter Alliance	10/1/2021	27,014.93
APFRS211001-1	Sequoia Grove Charter Alliance	10/1/2021	611.56
APFRS211001-1	Sequoia Grove Charter Alliance	10/1/2021	794.61
APFRS211005-1	Amazon Capital Services	10/5/2021	149.12
APFRS211005-1	Amazon Capital Services	10/5/2021	28.66
APFRS211005-1	Amazon Capital Services	10/5/2021	14.63
APFRS211005-1	Amazon Capital Services	10/5/2021	29.80
APFRS211005-1	Amazon Capital Services	10/5/2021	44.16
APFRS211005-1	Amazon Capital Services	10/5/2021	85.41

APFRS211005-Amazon Capital Services	10/5/2021	107.42	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	10.71	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	10.76	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	12.92	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	172.02	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	21.42	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	20.17	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	18.31	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	172.96	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	46.07	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	70.03	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	56.45	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	145.53	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	4.37	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	116.62	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	60.15	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	9.12	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	12.87	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	331.90	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	39.64	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	98.55	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	9.78	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	53.61	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	176.53	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	32.05	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	7.71	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	74.74	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	156.36	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	31.49	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	20.68	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	138.69	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	100.75	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	89.34	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	58.90	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	12.45	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	49.71	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	322.80	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	90.83	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	58.87	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	27.47	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	11.84	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	100.27	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	21.44	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	84.47	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	91.99	'R\$
APFRS211005-Charter Impact, Inc.	10/5/2021	30,044.00	'R\$
APFRS211005-Sequoia Grove Charter Alliance	10/5/2021	869.40	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	22.06	'R\$
APFRS211005-Sequoia Grove Charter Alliance	10/5/2021	72,240.00	'R\$
APFRS211005-Sequoia Grove Charter Alliance	10/5/2021	151.20	'R\$
APFRS211005-Sequoia Grove Charter Alliance	10/5/2021	669.03	'R\$
APFRS211005-Sequoia Grove Charter Alliance	10/5/2021	1,350.00	'R\$
APFRS211005-Sequoia Grove Charter Alliance	10/5/2021	252.00	'R\$
APFRS211005-Sequoia Grove Charter Alliance	10/5/2021	1,879.68	'R\$
APFRS211005-Sequoia Grove Charter Alliance	10/5/2021	1,017.66	'R\$
APFRS211005-Sequoia Grove Charter Alliance	10/5/2021	2,133.93	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	219.53	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	203.87	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	36.59	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	63.56	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	46.97	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	28.58	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	58.39	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	70.59	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	41.98	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	176.10	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	23.36	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	55.23	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	8.57	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	7.60	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	85.60	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	30.73	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	125.68	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	282.98	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	12.86	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	324.76	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	162.81	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	53.50	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	20.12	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	53.41	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	67.56	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	28.75	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	38.72	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	14.99	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	76.62	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	55.70	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	20.35	'R\$
APFRS211005-Amazon Capital Services	10/5/2021	99.01	'R\$

APFRS211005-4 Amazon Capital Services	10/5/2021	149.94	'R\$
APFRS211005-4 Amazon Capital Services	10/5/2021	11.41	'R\$
APFRS211005-4 Amazon Capital Services	10/5/2021	130.10	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	146.08	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	188.73	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	19.79	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	78.50	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	27.26	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	16.02	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	548.95	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	4.79	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	388.05	'R\$
APFRS211005-5 Amazon Capital Services	10/5/2021	103.80	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	70.03	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	133.01	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	176.34	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	483.64	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	41.05	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	22.73	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	149.34	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	26.93	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	42.79	'R\$
APFRS211005-6 Amazon Capital Services	10/5/2021	23.58	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	383.60	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	78.53	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	131.52	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	22.50	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	20.89	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	30.85	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	60.97	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	82.72	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	154.65	'R\$
APFRS211005-7 Amazon Capital Services	10/5/2021	92.66	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	35.93	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	63.95	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	67.87	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	196.47	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	22.73	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	17.43	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	153.36	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	255.01	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	22.59	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	180.11	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	282.62	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	31.94	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	25.69	'R\$
APFRS211005-8 Amazon Capital Services	10/5/2021	117.90	'R\$
APFRS211005-9 Amazon Capital Services	10/5/2021	69.33	'R\$
APFRS211005-9 Amazon Capital Services	10/5/2021	84.22	'R\$
APFRS211005-9 Amazon Capital Services	10/5/2021	25.69	'R\$
APFRS211005-9 Amazon Capital Services	10/5/2021	29.69	'R\$
APFRS211005-9 Amazon Capital Services	10/5/2021	13.35	'R\$
APFRS211005-9 Amazon Capital Services	10/5/2021	460.47	'R\$
APFRS211014-0 The Advantage Group	10/14/2021	1,049.46	'R\$
APFRS211014-0 Amazon Capital Services	10/14/2021	136.29	'R\$
APFRS211014-0 Amazon Capital Services	10/14/2021	41.13	'R\$
APFRS211014-0 Amazon Capital Services	10/14/2021	75.83	'R\$
APFRS211014-0 Amazon Capital Services	10/14/2021	14.98	'R\$
APFRS211014-0 Amazon Capital Services	10/14/2021	34.55	'R\$
APFRS211014-0 Amazon Capital Services	10/14/2021	123.41	'R\$
APFRS211014-0 Amazon Capital Services	10/14/2021	53.77	'R\$
APFRS211014-0 Amazon Capital Services	10/14/2021	73.19	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	428.54	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	97.09	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	67.70	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	51.60	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	34.33	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	188.45	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	105.82	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	31.15	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	30.16	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	77.47	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	50.38	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	75.51	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	83.40	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	233.50	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	31.85	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	18.34	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	562.17	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	174.95	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	119.68	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	52.54	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	75.34	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	40.11	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	97.79	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	73.15	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	18.08	'R\$
APFRS211014-1 Amazon Capital Services	10/14/2021	98.63	'R\$

APFRS211014-: Amazon Capital Services	10/14/2021	70.74	'R\$
APFRS211014-: Amazon Capital Services	10/14/2021	24.60	'R\$
APFRS211014-: Amazon Capital Services	10/14/2021	17.11	'R\$
APFRS211014-: Amazon Capital Services	10/14/2021	11.91	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	17.30	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	229.64	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	73.93	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	83.54	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	24.12	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	335.67	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	294.10	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	32.31	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	58.92	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	16.15	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	74.69	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	166.30	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	9.69	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	32.31	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	99.62	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	6.45	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	28.12	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	196.96	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	26.98	'R\$
APFRS211014- Amazon Capital Services	10/14/2021	97.76	'R\$
APFRS211014- Charter Impact, Inc.	10/14/2021	830.76	'R\$
APFRS211026- The Advantage Group	10/26/2021	1,049.46	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	64.65	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	51.18	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	56.84	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	31.05	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	38.45	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	37.96	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	43.13	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	91.12	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	63.77	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	57.89	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	13.95	RS;
APFRS211028- Amazon Capital Services	10/28/2021	60.90	RS;
APFRS211028- Amazon Capital Services	10/28/2021	7.38	RS;
APFRS211028- Amazon Capital Services	10/28/2021	55.15	RS;
APFRS211028- Amazon Capital Services	10/28/2021	159.30	RS;
APFRS211028- Amazon Capital Services	10/28/2021	68.95	RS;
APFRS211028- Amazon Capital Services	10/28/2021	16.88	RS;
APFRS211028- Amazon Capital Services	10/28/2021	55.09	RS;
APFRS211028- Amazon Capital Services	10/28/2021	23.58	RS;
APFRS211028- Amazon Capital Services	10/28/2021	8.61	RS;
APFRS211028- Amazon Capital Services	10/28/2021	17.77	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	98.84	RS;
APFRS211028- Amazon Capital Services	10/28/2021	71.42	RS;
APFRS211028- Amazon Capital Services	10/28/2021	57.90	RS;
APFRS211028- Amazon Capital Services	10/28/2021	24.00	RS;
APFRS211028- Amazon Capital Services	10/28/2021	38.67	RS;
APFRS211028- Amazon Capital Services	10/28/2021	10.76	RS;
APFRS211028- Amazon Capital Services	10/28/2021	97.60	RS;
APFRS211028- Amazon Capital Services	10/28/2021	7.42	RS;
APFRS211028- Amazon Capital Services	10/28/2021	25.85	RS;
APFRS211028- Amazon Capital Services	10/28/2021	32.27	RS;
APFRS211028- Amazon Capital Services	10/28/2021	138.59	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	55.91	RS;
APFRS211028- Amazon Capital Services	10/28/2021	283.21	RS;
APFRS211028- Amazon Capital Services	10/28/2021	121.22	RS;
APFRS211028- Amazon Capital Services	10/28/2021	32.16	RS;
APFRS211028- Amazon Capital Services	10/28/2021	54.81	RS;
APFRS211028- Amazon Capital Services	10/28/2021	18.12	RS;
APFRS211028- Amazon Capital Services	10/28/2021	86.89	RS;
APFRS211028- Amazon Capital Services	10/28/2021	3.01	RS;
APFRS211028- Amazon Capital Services	10/28/2021	85.23	RS;
APFRS211028- Amazon Capital Services	10/28/2021	166.41	RS;
APFRS211028- Amazon Capital Services	10/28/2021	36.83	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	26.80	RS;
APFRS211028- Amazon Capital Services	10/28/2021	13.92	RS;
APFRS211028- Amazon Capital Services	10/28/2021	79.60	RS;
APFRS211028- Amazon Capital Services	10/28/2021	29.11	RS;
APFRS211028- Amazon Capital Services	10/28/2021	81.17	RS;
APFRS211028- Amazon Capital Services	10/28/2021	43.49	RS;
APFRS211028- Amazon Capital Services	10/28/2021	85.50	RS;
APFRS211028- Amazon Capital Services	10/28/2021	37.09	RS;
APFRS211028- Amazon Capital Services	10/28/2021	58.42	RS;
APFRS211028- Amazon Capital Services	10/28/2021	18.26	RS;
APFRS211028- Amazon Capital Services	10/28/2021	39.49	'R\$
APFRS211028- Amazon Capital Services	10/28/2021	97.83	RS;
APFRS211028- Amazon Capital Services	10/28/2021	153.28	RS;
APFRS211028- Amazon Capital Services	10/28/2021	118.52	RS;
APFRS211028- Amazon Capital Services	10/28/2021	48.86	RS;
APFRS211028- Amazon Capital Services	10/28/2021	19.46	RS;
APFRS211028- Amazon Capital Services	10/28/2021	69.06	RS;
APFRS211028- Amazon Capital Services	10/28/2021	84.40	RS;
APFRS211028- Amazon Capital Services	10/28/2021	6.43	RS;

APFRS211028-1 Amazon Capital Services	10/28/2021	25.11	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	25.54	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	119.87	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	75.41	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	53.07	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	146.44	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	148.31	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	23.16	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	8.34	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	64.98	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	6.78	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	42.20	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	22.51	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	26.88	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	82.87	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	11.83	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	149.93	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	8.57	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	16.48	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	71.80	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	45.65	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	59.42	RS;
APFRS211028-1 Charter Impact, Inc.	10/28/2021	380.36	RS;
APFRS211028-1 Lake View Charter School	10/28/2021	5,979.24	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	12.68	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	65,825.50	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	65,825.50	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	2,351.72	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	272.50	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	299.25	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	24,797.01	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	611.56	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	9,662.11	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	5,622.24	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	27,014.93	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	227.63	RS;
APFRS211028-1 Sequoia Grove Charter Alliance	10/28/2021	5,402.99	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	71.11	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	60.16	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	94.17	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	21.89	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	114.67	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	15.47	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	98.28	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	58.09	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	34.17	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	131.85	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	189.61	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	37.29	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	15.21	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	23.91	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	73.34	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	138.33	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	14.02	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	87.98	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	72.20	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	107.90	RS;
APFRS211028-1 Amazon Capital Services	10/28/2021	10.37	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	64.65	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	103.04	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	55.76	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	17.23	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	45.31	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	210.29	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	8.57	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	66.93	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	72.93	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	64.33	RS;
APFRS211028-4 Amazon Capital Services	10/28/2021	137.44	RS;
APFRS211028-5 Amazon Capital Services	10/28/2021	22.22	RS;
APFRS211028-5 Amazon Capital Services	10/28/2021	5.59	RS;
APFRS211028-5 Amazon Capital Services	10/28/2021	57.90	RS;
APFRS211028-5 Amazon Capital Services	10/28/2021	53.11	RS;
APFRS211028-5 Amazon Capital Services	10/28/2021	26.13	RS;
APFRS211028-5 Amazon Capital Services	10/28/2021	27.89	RS;
APFRS211028-5 Amazon Capital Services	10/28/2021	95.75	RS;
APFRS211028-5 Amazon Capital Services	10/28/2021	19.40	RS;
APFRS211028-5 Amazon Capital Services	10/28/2021	27.42	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	78.90	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	26.63	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	63.01	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	51.81	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	207.68	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	19.91	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	37.01	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	321.50	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	42.09	RS;
APFRS211028-6 Amazon Capital Services	10/28/2021	118.52	RS;

APFRS211028-7 Amazon Capital Services	10/28/2021	143.45	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	7.09	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	97.87	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	9.62	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	7.07	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	101.39	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	44.79	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	148.32	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	124.36	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	61.26	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	93.95	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	70.92	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	87.88	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	28.47	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	31.81	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	8.65	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	26.67	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	21.52	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	17.15	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	77.35	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	238.74	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	131.25	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	32.16	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	20.57	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	15.03	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	15.07	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	202.69	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	41.80	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	188.55	'R\$
APFRS211028-7 Amazon Capital Services	10/28/2021	149.07	'R\$
FRS211021-01 Amazon Capital Services	10/21/2021	215.10	'R\$
FRS211021-02 Amazon Capital Services	10/21/2021	52.51	'R\$
FRS211021-03 Amazon Capital Services	10/21/2021	7.34	'R\$
FRS211021-04 Amazon Capital Services	10/21/2021	25.74	'R\$
FRS211021-05 Amazon Capital Services	10/21/2021	10.76	'R\$
FRS211021-06 Amazon Capital Services	10/21/2021	44.58	'R\$
FRS211021-07 Amazon Capital Services	10/21/2021	99.88	'R\$
FRS211021-08 Amazon Capital Services	10/21/2021	15.92	'R\$
FRS211021-09 Amazon Capital Services	10/21/2021	22.27	'R\$
FRS211021-10 Amazon Capital Services	10/21/2021	19.71	'R\$
FRS211021-10C Amazon Capital Services	10/21/2021	49.98	RS\$
FRS211021-101 Amazon Capital Services	10/21/2021	21.95	RS\$
FRS211021-102 Amazon Capital Services	10/21/2021	69.90	RS\$
FRS211021-103 Amazon Capital Services	10/21/2021	53.82	RS\$
FRS211021-104 Amazon Capital Services	10/21/2021	8.57	RS\$
FRS211021-105 Amazon Capital Services	10/21/2021	21.63	RS\$
FRS211021-106 Amazon Capital Services	10/21/2021	28.09	RS\$
FRS211021-107 Amazon Capital Services	10/21/2021	17.87	RS\$
FRS211021-108 Amazon Capital Services	10/21/2021	11.30	RS\$
FRS211021-109 Amazon Capital Services	10/21/2021	23.14	RS\$
FRS211021-11 Amazon Capital Services	10/21/2021	16.03	'R\$
FRS211021-11C Amazon Capital Services	10/21/2021	197.86	RS\$
FRS211021-111 Amazon Capital Services	10/21/2021	120.84	RS\$
FRS211021-112 Amazon Capital Services	10/21/2021	156.23	RS\$
FRS211021-113 Amazon Capital Services	10/21/2021	50.01	RS\$
FRS211021-114 Amazon Capital Services	10/21/2021	56.22	RS\$
FRS211021-115 Amazon Capital Services	10/21/2021	261.33	RS\$
FRS211021-116 Amazon Capital Services	10/21/2021	70.34	RS\$
FRS211021-117 Amazon Capital Services	10/21/2021	25.00	RS\$
FRS211021-118 Amazon Capital Services	10/21/2021	11.79	RS\$
FRS211021-119 Amazon Capital Services	10/21/2021	48.22	RS\$
FRS211021-12 Amazon Capital Services	10/21/2021	127.24	'R\$
FRS211021-12C Amazon Capital Services	10/21/2021	28.95	RS\$
FRS211021-121 Amazon Capital Services	10/21/2021	17.38	RS\$
FRS211021-122 Amazon Capital Services	10/21/2021	7.42	RS\$
FRS211021-123 Amazon Capital Services	10/21/2021	5.28	RS\$
FRS211021-124 Amazon Capital Services	10/21/2021	35.65	RS\$
FRS211021-125 Amazon Capital Services	10/21/2021	47.27	RS\$
FRS211021-126 Amazon Capital Services	10/21/2021	60.90	RS\$
FRS211021-127 Amazon Capital Services	10/21/2021	111.54	RS\$
FRS211021-128 Amazon Capital Services	10/21/2021	18.76	RS\$
FRS211021-129 Amazon Capital Services	10/21/2021	136.95	RS\$
FRS211021-13 Amazon Capital Services	10/21/2021	15.00	'R\$
FRS211021-13C Amazon Capital Services	10/21/2021	37.57	RS\$
FRS211021-131 Amazon Capital Services	10/21/2021	10.76	RS\$
FRS211021-132 Amazon Capital Services	10/21/2021	36.70	RS\$
FRS211021-133 Amazon Capital Services	10/21/2021	41.00	RS\$
FRS211021-134 Amazon Capital Services	10/21/2021	37.71	RS\$
FRS211021-135 Amazon Capital Services	10/21/2021	127.31	RS\$
FRS211021-136 Amazon Capital Services	10/21/2021	12.84	RS\$
FRS211021-137 Amazon Capital Services	10/21/2021	8.43	RS\$
FRS211021-138 Amazon Capital Services	10/21/2021	29.37	RS\$
FRS211021-139 Amazon Capital Services	10/21/2021	175.40	RS\$
FRS211021-14 Amazon Capital Services	10/21/2021	15.68	'R\$
FRS211021-14C Amazon Capital Services	10/21/2021	170.86	RS\$
FRS211021-141 Amazon Capital Services	10/21/2021	11.30	RS\$
FRS211021-142 Amazon Capital Services	10/21/2021	74.86	RS\$
FRS211021-143 Amazon Capital Services	10/21/2021	17.28	RS\$

FRS211021-144 Amazon Capital Services	10/21/2021	31.67	RS
FRS211021-145 Amazon Capital Services	10/21/2021	221.93	RS
FRS211021-146 Sequoia Grove Charter Alliance	10/21/2021	2,536.22	RS
FRS211021-147 Sequoia Grove Charter Alliance	10/21/2021	199.98	RS
FRS211021-148 Sequoia Grove Charter Alliance	10/21/2021	586.50	RS
FRS211021-149 Sequoia Grove Charter Alliance	10/21/2021	1,702.04	RS
FRS211021-15 Amazon Capital Services	10/21/2021	20.46	RS
FRS211021-16 Amazon Capital Services	10/21/2021	45.88	RS
FRS211021-17 Amazon Capital Services	10/21/2021	5.98	RS
FRS211021-18 Amazon Capital Services	10/21/2021	35.37	RS
FRS211021-19 Amazon Capital Services	10/21/2021	45.67	RS
FRS211021-20 Amazon Capital Services	10/21/2021	78.88	RS
FRS211021-21 Amazon Capital Services	10/21/2021	26.09	RS
FRS211021-22 Amazon Capital Services	10/21/2021	79.05	RS
FRS211021-23 Amazon Capital Services	10/21/2021	21.43	RS
FRS211021-24 Amazon Capital Services	10/21/2021	58.50	RS
FRS211021-25 Amazon Capital Services	10/21/2021	11.30	RS
FRS211021-26 Amazon Capital Services	10/21/2021	22.99	RS
FRS211021-27 Amazon Capital Services	10/21/2021	123.12	RS
FRS211021-28 Amazon Capital Services	10/21/2021	31.97	RS
FRS211021-29 Amazon Capital Services	10/21/2021	409.44	RS
FRS211021-30 Amazon Capital Services	10/21/2021	17.19	RS
FRS211021-31 Amazon Capital Services	10/21/2021	18.49	RS
FRS211021-32 Amazon Capital Services	10/21/2021	80.85	RS
FRS211021-33 Amazon Capital Services	10/21/2021	100.99	RS
FRS211021-34 Amazon Capital Services	10/21/2021	149.08	RS
FRS211021-35 Amazon Capital Services	10/21/2021	77.83	RS
FRS211021-36 Amazon Capital Services	10/21/2021	87.46	RS
FRS211021-37 Amazon Capital Services	10/21/2021	79.03	RS
FRS211021-38 Amazon Capital Services	10/21/2021	25.09	RS
FRS211021-39 Amazon Capital Services	10/21/2021	21.44	RS
FRS211021-40 Amazon Capital Services	10/21/2021	16.15	RS
FRS211021-41 Amazon Capital Services	10/21/2021	35.98	RS
FRS211021-42 Amazon Capital Services	10/21/2021	7.50	RS
FRS211021-43 Amazon Capital Services	10/21/2021	15.03	RS
FRS211021-44 Amazon Capital Services	10/21/2021	53.82	RS
FRS211021-45 Amazon Capital Services	10/21/2021	8.61	RS
FRS211021-46 Amazon Capital Services	10/21/2021	64.65	RS
FRS211021-47 Amazon Capital Services	10/21/2021	25.69	RS
FRS211021-48 Amazon Capital Services	10/21/2021	132.99	RS
FRS211021-49 Amazon Capital Services	10/21/2021	27.96	RS
FRS211021-50 Amazon Capital Services	10/21/2021	195.00	RS
FRS211021-51 Amazon Capital Services	10/21/2021	83.41	RS
FRS211021-52 Amazon Capital Services	10/21/2021	60.29	RS
FRS211021-53 Amazon Capital Services	10/21/2021	16.05	RS
FRS211021-54 Amazon Capital Services	10/21/2021	222.56	RS
FRS211021-55 Amazon Capital Services	10/21/2021	30.40	RS
FRS211021-56 Amazon Capital Services	10/21/2021	5.36	RS
FRS211021-57 Amazon Capital Services	10/21/2021	21.43	RS
FRS211021-58 Amazon Capital Services	10/21/2021	18.94	RS
FRS211021-59 Amazon Capital Services	10/21/2021	38.28	RS
FRS211021-60 Amazon Capital Services	10/21/2021	71.63	RS
FRS211021-61 Amazon Capital Services	10/21/2021	69.07	RS
FRS211021-62 Amazon Capital Services	10/21/2021	18.30	RS
FRS211021-63 Amazon Capital Services	10/21/2021	53.99	RS
FRS211021-64 Amazon Capital Services	10/21/2021	10.86	RS
FRS211021-65 Amazon Capital Services	10/21/2021	14.88	RS
FRS211021-66 Amazon Capital Services	10/21/2021	50.04	RS
FRS211021-67 Amazon Capital Services	10/21/2021	49.54	RS
FRS211021-68 Amazon Capital Services	10/21/2021	83.49	RS
FRS211021-69 Amazon Capital Services	10/21/2021	22.90	RS
FRS211021-70 Amazon Capital Services	10/21/2021	37.27	RS
FRS211021-71 Amazon Capital Services	10/21/2021	46.31	RS
FRS211021-72 Amazon Capital Services	10/21/2021	70.01	RS
FRS211021-73 Amazon Capital Services	10/21/2021	103.27	RS
FRS211021-74 Amazon Capital Services	10/21/2021	29.25	RS
FRS211021-75 Amazon Capital Services	10/21/2021	79.49	RS
FRS211021-76 Amazon Capital Services	10/21/2021	124.14	RS
FRS211021-77 Amazon Capital Services	10/21/2021	376.05	RS
FRS211021-78 Amazon Capital Services	10/21/2021	182.09	RS
FRS211021-79 Amazon Capital Services	10/21/2021	21.97	RS
FRS211021-80 Amazon Capital Services	10/21/2021	99.98	RS
FRS211021-81 Amazon Capital Services	10/21/2021	55.95	RS
FRS211021-82 Amazon Capital Services	10/21/2021	37.64	RS
FRS211021-83 Amazon Capital Services	10/21/2021	65.41	RS
FRS211021-84 Amazon Capital Services	10/21/2021	29.71	RS
FRS211021-85 Amazon Capital Services	10/21/2021	164.12	RS
FRS211021-86 Amazon Capital Services	10/21/2021	136.54	RS
FRS211021-87 Amazon Capital Services	10/21/2021	8.57	RS
FRS211021-88 Amazon Capital Services	10/21/2021	5.97	RS
FRS211021-89 Amazon Capital Services	10/21/2021	10.77	RS
FRS211021-90 Amazon Capital Services	10/21/2021	387.47	RS
FRS211021-91 Amazon Capital Services	10/21/2021	50.42	RS
FRS211021-92 Amazon Capital Services	10/21/2021	21.32	RS
FRS211021-93 Amazon Capital Services	10/21/2021	23.58	RS
FRS211021-94 Amazon Capital Services	10/21/2021	179.43	RS
FRS211021-95 Amazon Capital Services	10/21/2021	25.82	RS
FRS211021-96 Amazon Capital Services	10/21/2021	29.08	RS

FRS211021-97	Amazon Capital Services	10/21/2021	157.70	FR
FRS211021-98	Amazon Capital Services	10/21/2021	103.56	FR
FRS211021-99	Amazon Capital Services	10/21/2021	<u>130.75</u>	FR

Total Disbursements in October **\$ 1,016,262.98**

Feather River Charter School

Due (To)/From All Inspire Charter School Locations

For the period ended October 31, 2021

	Account Balance
Due (to)/from Inspire LA	\$ 3,816,230
Due (to)/from Inspire Charter Services	198,897
Bad Debt Allowance - IFR	<u>(4,015,127)</u>
	-
Total Due (to)/from Balance	<u>\$ -</u>

Feather River Charter School

Statement of Cash Flows

For the period ended October 31, 2021

	Month Ended 10/31/21	YTD Ended 10/31/21
Cash Flows from Operating Activities		
Change in Net Assets	\$ (327,188)	\$ (2,611,792)
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Depreciation	239	958
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	(930,367)	1,442,997
Grants, Contributions & Pledges Receivable	1,662,400	4,252,342
Prepaid Expenses	(255,118)	(141,459)
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	15,202	(236,762)
Accrued Expenses	39,851	139,005
Deferred Revenue	(32,882)	(1,617,250)
Total Cash Flows from Operating Activities	172,137	1,228,038
Change in Cash & Cash Equivalents	172,137	1,228,038
Cash & Cash Equivalents, Beginning of Period	1,469,624	413,723
Cash and Cash Equivalents, End of Period	\$ 1,641,761	\$ 1,641,761

Feather River Charter School

Statement of Financial Position

October 31, 2021

	Current Balance	Beginning Year Balance	YTD Change	YTD % Change
Assets				
Current Assets				
Unrestricted Cash	\$ 1,507,089	\$ 413,723	\$ 1,093,366	264%
Restricted Cash	134,672	-	134,672	0%
Total Cash & Cash Equivalents	1,641,761	413,723	1,228,038	297%
Accounts Receivable	140,091	224,880	(84,789)	-38%
Public Funding Receivable	1,173,695	2,616,692	(1,442,997)	-55%
Factored Receivables	(5,535,700)	(1,368,147)	(4,167,553)	305%
Prepaid Expenses	351,790	210,331	141,459	67%
Total Current Assets	(2,228,363)	2,097,479	(4,325,842)	-206%
Long-Term Assets				
Property & Equipment, Net	14,119	15,076	(958)	-6%
Total Long Term Assets	14,119	15,076	(958)	-6%
Total Assets	\$ (2,214,274)	\$ 2,112,555	\$ (4,326,830)	-205%
Liabilities				
Current Liabilities				
Accounts Payable	\$ 328,393	\$ 565,185	\$ (236,792)	-42%
Accrued Liabilities	654,668	515,663	139,005	27%
Deferred Revenue	134,672	1,751,922	(1,617,250)	-92%
Total Current Liabilities	1,117,733	2,832,770	(1,715,037)	-61%
Total Liabilities	\$ 1,117,733	\$ 2,832,770	\$ (1,715,037)	-61%
Total Net Assets	(3,332,007)	(720,215)	(2,611,792)	363%
Total Liabilities and Net Assets	\$ (2,214,274)	\$ 2,112,555	\$ (4,326,830)	-205%

Feather River Charter School

Monthly Cash Flow/Forecast FY21-22

Revised 11/5/2021

ADA = 1754.04



Revenues

State Aid - Revenue Limit

8011	LCFF State Aid	-	486,541	486,541	875,774	875,774	875,774	875,774	875,774	1,941,146	1,941,146	1,941,146	1,941,146	2,485,065	15,601,603	16,167,546	(565,943)
8012	Education Protection Account	-	-	-	54,593	-	-	84,035	-	-	113,477	-	-	98,702	350,807	360,738	(9,931)
8019	State Aid - Prior Year	-	-	3,081	-	-	-	-	-	-	-	-	-	-	3,081	-	3,081
8096	In Lieu of Property Taxes	-	42,662	85,325	56,883	53,127	53,127	53,127	53,127	209,659	104,829	104,829	104,829	149,614	1,071,138	1,101,459	(30,322)
		-	529,203	574,947	987,250	928,901	928,901	1,012,936	928,901	2,150,805	2,159,453	2,045,976	2,045,976	2,733,381	17,026,629	17,629,743	(603,114)

Federal Revenue

8181	Special Education - Entitlement	-	-	-	-	11,867	11,867	11,867	11,867	31,263	31,263	31,263	31,263	40,155	212,677	218,697	(6,020)
8182	Special Education - Discretionary	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8220	Federal Child Nutrition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8290	Title I, Part A - Basic Low Income	-	-	-	-	-	-	103,182	-	-	-	-	-	34,394	137,576	137,576	-
8291	Title II, Part A - Teacher Quality	-	6,239	-	-	-	-	12,477	-	-	-	-	-	6,238	24,954	24,954	-
8293	Title III - Limited English	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8294	Title V, Part B - PCSG	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8295	Charter Facility Incentive Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8296	Other Federal Revenue	-	-	-	36,926	-	-	-	-	-	-	-	-	-	439,363	443,399	(4,036)
8299	Prior Year Federal Revenue	-	4,036	72,482	(21,827)	-	-	-	-	-	-	-	-	-	54,691	54,691	-
		-	10,275	72,482	15,099	11,867	127,526	414,305	11,867	31,263	31,263	31,263	31,263	80,787	869,261	824,626	44,635

Other State Revenue

8311	State Special Education	37,671	37,671	67,808	67,808	67,529	67,529	67,529	67,529	135,713	135,713	135,713	135,713	186,314	1,210,241	1,109,269	100,972
8520	Child Nutrition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8545	School Facilities (SB740)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8550	Mandated Cost	-	-	-	-	27,177	-	-	-	-	-	-	-	27,177	27,177	27,177	-
8560	State Lottery	-	-	-	-	-	-	56,277	-	-	-	56,277	-	250,532	363,086	373,364	(10,278)
8598	Prior Year Revenue	-	26,328	239,353	(265,681)	-	-	-	-	-	-	-	-	-	-	-	-
8599	Other State Revenue	-	-	-	283,464	-	669,532	-	-	-	-	-	-	-	952,996	713,643	239,353
		37,671	63,999	307,161	85,591	67,529	764,238	123,806	67,529	135,713	191,990	135,713	135,713	436,846	2,553,500	2,223,453	330,047

Other Local Revenue

8660	Interest Revenue	-	-	892	-	-	-	-	-	-	-	-	-	-	892	-	892
8980	Contributions, Unrestricted	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8990	Contributions, Restricted	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		-	-	892	-	-	-	-	-	-	-	-	-	-	892	-	892

Total Revenue

		37,671	603,477	955,482	1,087,940	1,008,297	1,820,665	1,551,046	1,008,297	2,317,781	2,382,706	2,212,952	2,212,952	3,251,015	20,450,282	20,677,823	(227,541)
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Expenses

Certificated Salaries

1100	Teachers' Salaries	381,690	448,889	483,897	442,302	441,430	441,430	441,430	441,430	441,430	441,430	441,430	441,430	-	5,288,219	5,407,889	119,670
1170	Teachers' Substitute Hours	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1175	Teachers' Extra Duty/Stipends	10,098	24,050	41,541	42,521	21,575	21,575	21,575	21,575	21,575	21,575	21,575	21,575	-	290,809	258,900	(31,909)
1200	Pupil Support Salaries	18,962	19,041	19,120	19,120	23,770	23,770	23,770	23,770	23,770	23,770	23,770	23,770	-	266,401	295,000	28,599
1300	Administrators' Salaries	50,408	51,314	52,240	52,366	54,611	54,611	54,611	54,611	54,611	54,611	54,611	54,611	-	643,216	567,000	(76,216)
1900	Other Certificated Salaries	22,495	22,548	21,135	22,539	29,167	29,167	29,167	29,167	29,167	29,167	29,167	29,167	-	322,050	352,000	29,950
		483,652	565,842	617,932	578,847	570,553	570,553	570,553	570,553	570,553	570,553	570,553	570,553	-	6,810,695	6,880,789	70,094

Classified Salaries

2100	Instructional Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2200	Support Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2300	Classified Administrators' Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2400	Clerical and Office Staff Salaries	7,745	7,395	7,570	7,570	11,349	11,349	11,349	11,349	11,349	11,349	11,349	11,349	-	121,069	136,186	15,117
2900	Other Classified Salaries	16,807	17,157	16,982	16,982	18,719	18,719	18,719	18,719	18,719	18,719	18,719	18,719	-	217,674	224,622	6,948
		24,551	24,551	24,551	24,551	30,067	30,067	30,067	30,067	30,067	30,067	30,067	30,067	-	338,743	360,808	22,065

Benefits

3101	STRS	79,380	92,689	101,563	94,893	91,885	91,885	91,885	91,885	91,885	91,885	91,885	91,885	-	1,103,604	1,102,302	(1,301)
3202	PERS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3301	OASDI	1,483	1,483	1,483	1,483	1,986	1,986	1,986	1,986	1,986	1,986	1,986	1,986	-	21,816	22,370	555
3311	Medicare	7,166	8,358	9,113	8,543	8,780	8,780	8,780	8,780	8,780	8,780	8,780	8,780	-	103,418	105,003	1,586
3401	Health and Welfare	52,767	26,829	119,349	27,563	65,167	65,167	65,167	65,167	65,167	65,167	65,167	65,167	-	747,842	697,500	(50,342)
3501	State Unemployment	11,141	3,509	793	405	3,007	3,007	15,033	12,027	6,013	3,007	3,007	3,007	-	63,953	61,289	(2,664)
3601	Workers' Compensation	2,703	(4,596)	3,231	3,180	5,449	5,449	5,449	5,449	5,449	5,449	5,449	5,449	-	48,114	101,382	53,268
3901	Other Benefits	1,390	2,255	2,882	2,998	1,819	1,819	1,819	1,819	1,819	1,819	1,819	1,819	-	24,075	18,040	(6,035)
		156,031	130,527	238,413	139,065	178,092	178,092	190,118	187,111	181,098	178,092	178,092	178,092	-	2,112,821	2,107,888	(4,933)

Books and Supplies

4100	Textbooks and Core Materials	16,604	8,298	4,514	3,021	9,717	9,717	9,717	9,717	9,717	9,717	9,717	9,717	-	110,172	154,180	44,008
4200	Books and Reference Materials	-	17,501	-	-	3,675	3,675	3,675	3,675	3,675	3,675	3,675	3,675	-	46,900	44,099	(2,801)
4302	School Supplies	38,845	112,284	203,650	149,510	104,089	155,685	152,565	217,411	300,587	368,434	109,187	314,705	-	2,226,952	2,347,229	120,276
4305	Software	5,200	59,341	29,419	90,425	27,463	27,463	27,463	27,463	27,463	27,463	27,463	27,463	-	404,091	236,919	(167,173)
4310	Office Expense	-	740	132	89	1,242	1,242	1,242	1,242	1,242	1,242	1,242	1,242	-	10,894	16,800	5,906
4311	Business Meals	-	-	-	-	25	25	25	25	25	25	25	25	-	200	600	400
4312	School Fundraising Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4400	Noncapitalized Equipment	129,816	23,502	444	3,456	36,963	55,285	54,177	77,205	106,741	130,834	38,773	111,755	-	768,952	737,546	(31,406)
4700	Food Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		190,466	221,665	238,159	246,501	183,173	253,093	248,864	336,738	449,450	541,390	190,082	468,582	-	3,568,162	3,537,372	(30,790)

Feather River Charter School

Monthly Cash Flow/Forecast FY21-22

Revised 11/5/2021

ADA = 1754.04



ADA = 1754.04	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
Subagreement Services																
5101 Nursing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5102 Special Education	3,222	130,852	33,616	54,957	121,733	121,733	121,733	121,733	121,733	121,733	121,733	121,733	-	1,196,513	1,385,700	189,187
5103 Substitute Teacher	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5104 Transportation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5105 Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5106 Other Educational Consultants	625	87,568	34,020	92,848	106,811	159,758	156,555	223,098	308,449	378,071	112,043	322,937	-	1,982,783	2,020,172	37,389
5107 Instructional Services	65,826	65,826	65,826	65,826	63,850	63,850	63,850	63,850	63,850	63,850	63,850	63,850	-	774,101	793,338	19,238
	69,673	284,245	133,462	213,630	292,394	345,341	342,138	408,681	494,032	563,654	297,626	508,520	-	3,953,397	4,199,211	245,813
Operations and Housekeeping																
5201 Auto and Travel	-	1,102	-	-	67	67	67	67	67	67	67	67	-	1,635	4,100	2,465
5300 Dues & Memberships	770	4,995	5,373	-	917	917	917	917	917	917	917	917	-	18,471	12,700	(5,771)
5400 Insurance	8,410	9,895	9,895	9,895	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	-	118,095	167,600	49,505
5501 Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5502 Janitorial Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5516 Miscellaneous Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5531 ASB Fundraising Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5900 Communications	2,429	815	1,931	1,140	2,808	2,808	2,808	2,808	2,808	2,808	2,808	2,808	-	28,782	40,600	11,818
5901 Postage and Shipping	-	190	935	2,615	317	317	317	317	317	317	317	317	-	6,273	3,800	(2,473)
	11,610	16,997	18,134	13,650	14,108	14,108	14,108	14,108	14,108	14,108	14,108	14,108	-	173,256	228,800	55,544
Facilities, Repairs and Other Leases																
5601 Rent	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5602 Additional Rent	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000	50,000
5603 Equipment Leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5604 Other Leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5605 Real/Personal Property Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5610 Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	200	200
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,200	50,200
Professional/Consulting Services																
5801 IT	-	-	-	2,260	-	-	-	-	-	-	-	-	-	2,260	-	(2,260)
5802 Audit & Taxes	-	-	-	-	4,500	4,500	-	-	-	-	-	-	-	9,000	11,900	2,900
5803 Legal	-	2,906	3,002	4,609	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	-	77,184	100,000	22,816
5804 Professional Development	950	(309)	15,855	5,151	2,955	2,955	2,955	2,955	2,955	2,955	2,955	2,955	-	45,283	35,454	(9,829)
5805 General Consulting	-	-	900	600	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	-	28,167	40,000	11,833
5806 Special Activities/Field Trips	1,048	3,024	4,255	10,315	7,624	11,403	11,174	15,924	22,016	26,985	7,997	23,050	-	144,815	176,366	31,551
5807 Bank Charges	802	661	809	866	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	-	11,137	16,500	5,363
5808 Printing	-	-	-	-	8	8	8	8	8	8	8	8	-	67	100	33
5809 Other taxes and fees	817	(6)	96	937	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	-	11,111	12,000	889
5810 Payroll Service Fee	246	1,089	876	1,224	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	-	18,835	20,700	1,865
5811 Management Fee	95,870	96,595	96,579	96,040	93,673	93,673	93,673	93,673	93,673	93,673	93,673	93,673	-	1,134,468	1,155,200	20,732
5812 District Oversight Fee	-	15,876	17,156	29,618	27,867	27,867	30,388	27,867	64,524	64,784	61,379	61,379	82,094	510,799	528,892	18,093
5813 County Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5814 SPED Encroachment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5815 Public Relations/Recruitment	-	-	-	-	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,183	-	9,467	14,600	5,133
	99,732	119,835	139,528	151,619	153,560	157,339	155,132	157,360	200,109	205,338	182,946	197,999	82,094	2,002,591	2,111,712	109,121
Depreciation																
6900 Depreciation Expense	239	239	239	239	100	100	100	100	100	100	100	100	-	1,758	1,600	(158)
	239	239	239	239	100	100	100	100	100	100	100	100	-	1,758	1,600	(158)
Interest																
7438 Interest Expense	15,987	36,903	18,072	47,025	66,496	-	66,496	-	66,496	-	-	66,496	-	383,971	516,555	132,584
	15,987	36,903	18,072	47,025	66,496	-	66,496	-	66,496	-	-	66,496	-	383,971	516,555	132,584
Total Expenses	1,051,940	1,400,805	1,428,489	1,415,129	1,488,544	1,548,692	1,617,576	1,704,719	2,006,014	2,103,302	1,463,574	2,034,516	82,094	19,345,394	19,994,934	649,540
Monthly Surplus (Deficit)	(1,014,269)	(797,328)	(473,007)	(327,188)	(480,246)	271,973	(66,530)	(696,422)	311,768	279,403	749,378	178,436	3,168,921	1,104,888	682,889	421,999

Feather River Charter School**Monthly Cash Flow/Forecast FY21-22**

Revised 11/5/2021

ADA = 1754.04

**Cash Flow Adjustments**

	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast
Monthly Surplus (Deficit)	(1,014,269)	(797,328)	(473,007)	(327,188)	(480,246)	271,973	(66,530)	(696,422)	311,768	279,403	749,378	178,436	3,168,921	1,104,888
Cash flows from operating activities														5.7%
Depreciation/Amortization	239	239	239	239	100	100	100	100	100	100	100	100	-	1,758
Public Funding Receivables	113,743	640,501	1,619,120	(930,367)	-	-	1,173,695	-	-	-	-	-	(3,251,015)	(634,323)
Grants and Contributions Rec.	1,479,889	-	-	-	-	-	-	-	-	-	-	-	-	1,479,889
Due To/From Related Parties	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Prepaid Expenses	93,364	16,685	3,610	(255,118)	-	-	-	-	-	-	-	-	-	(141,459)
Other Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accounts Payable	(179,250)	(136,078)	63,364	15,202	-	-	-	-	-	-	-	-	82,094	(154,668)
Accrued Expenses	62,772	9,356	27,026	39,851	-	-	-	-	-	-	-	-	-	139,005
Other Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Revenue	(1,315,731)	(30,364)	(238,273)	(32,882)	-	-	-	-	-	-	-	-	-	(1,617,250)
Cash flows from investing activities														-
Purchases of Prop. And Equip.	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Notes Receivable	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash flows from financing activities														-
Proceeds from Factoring	744,300	1,631,800	792,700	1,662,400	1,662,400	-	1,662,400	-	1,662,400	-	-	1,662,400	-	11,480,800
Payments on Factoring	-	(420,600)	(1,638,147)	-	(1,448,800)	(839,100)	(792,700)	(122,700)	-	(1,662,400)	(1,662,400)	(1,662,400)	-	(10,249,247)
Proceeds(Payments) on Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Change in Cash	(14,943)	914,212	156,632	172,137	(266,546)	(567,027)	1,976,965	(819,022)	1,974,268	(1,382,897)	(912,922)	178,536		
Cash, Beginning of Month	413,723	398,780	1,312,992	1,469,624	1,641,761	1,375,214	808,187	2,785,152	1,966,130	3,940,398	2,557,501	1,644,579		
Cash, End of Month	398,780	1,312,992	1,469,624	1,641,761	1,375,214	808,187	2,785,152	1,966,130	3,940,398	2,557,501	1,644,579	1,823,115		

Original Budget Total	Favorable / (Unfav.)
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Cert.	Instr.
45.2%	80.9%
1,053,860	181,847

Pupil:Teacher Ratio
20.97

Cover Sheet

Shared Staff Memorandum of Understanding Update

Section: II. Finances
Item: B. Shared Staff Memorandum of Understanding Update
Purpose: Vote
Submitted by:
Related Material:
DOCS-#4503180-v1-North Schools MOU for Shared Services 2021-22 - signed.pdf
MOU Actuals Board Packet 21.22 - Shared Staff.pdf

MEMORANDUM OF UNDERSTANDING FOR SHARED PERSONNEL SERVICES

This Memorandum of Understanding for Shared Personnel Services and Resources (“**MOU**”) is entered into as of July 1, 2021 (“**Effective Date**”) by and between the following California nonprofit public benefit corporations, which may each be referred to herein as a “**Party**” or collectively as the “**Parties**” to this MOU: Winship Community School, Feather River Charter School, Clarksville Charter School, and Lake View Charter School.

WHEREAS, Winship Community School operates a public charter school named Winship Community School, Feather River Charter School operates a public charter school named Feather River Charter School, Clarksville Charter School operates a public charter school named Clarksville Charter School, and Lake View Charter School operates a public charter school named Lake View Charter School (each a “**School**” or collectively the “**Schools**”);

WHEREAS, Schools are nonclassroom-based public charter schools using the same educational model dedicated to providing students with a flexible personalized learning experience that empowers families to tailor a program designed around the specific needs of each student;

WHEREAS, each School employs certificated teachers designated as having the responsibility for the general supervision of their students’ independent study pursuant to Education Code § 51747.5(a);

WHEREAS, the sharing of services performed by the Shared Personnel among all of the Parties cooperatively is in the mutual interest of each of the Parties and in furtherance of their shared goal to successfully implement their respective education programs in an efficient and cost effective manner; and

WHEREAS, the Parties intend to coordinate the services provided by the Shared Personnel to the Parties and to equitably and appropriately allocate and document costs among the Parties according to the terms and conditions set forth in this MOU.

NOW, THEREFORE, in consideration of their mutual promises set forth in this MOU, the Parties desire to, and hereby agree as follows:

1. **Shared Personnel.** During the term of this MOU, the Parties shall coordinate with each other for shared personnel (“**Shared Personnel**”) to perform the educational services described in Attachment A (the “**Services**”) under the terms and conditions set forth herein. All shared personnel shall be documented between the Lessor and Lessee Schools, as defined herein, pursuant to Attachment B as outlined in a written process to be mutually agreed upon between the parties. No third party shall have the authority to unilaterally impose the sharing of personnel between the Parties.

2. **Lessor and Lessee Schools.** The Parties acknowledge each School may both (i) employ an individual who will provide Services to another School; and (ii) receive Services from an individual employed by another School. The term “**Lessor**” refers to a School leasing its employee(s) to another School pursuant to the terms of the MOU. The term “**Lessee**” refers to a School receiving Services from another School’s employee(s) pursuant to the terms of the MOU. Each Party may serve as a Lessor and Lessee under this MOU, and shall meet the obligations set forth in this MOU depending on their role as a Lessor and/or Lessee. Shared Personnel shall be subject to the ultimate oversight, direction and control of Lessor and its governing board, officers, and designated representatives, but may also be subject to the supervision and direction of Lessees when performing Services on their behalf. The termination of this

MOU shall not terminate the Shared Personnel's employment relationship with the Lessor. Lessees are not, and nothing in this MOU shall cause Lessees to become third party beneficiaries to Lessor's employment agreements with the Shared Personnel. Nothing in this MOU shall confer upon any Party any rights or remedies, including any right to employment, as an employee of any other Party. Nothing in this MOU shall create a joint venture between the Parties. Each Party shall remain solely responsible for its own governance, operations and educational program.

3. **Allocation.** Each Party's right to receive Services and obligation to pay fees under this MOU shall be determined based upon their proportionate share using the formulas set forth in Attachment A (the "**Allocation**"), as it may be adjusted from time to time by written agreement of the Parties. The Allocation shall be assessed at the intervals set forth in Attachment A during the Term of this MOU and upon termination as set forth in Section 8.

4. **Allocation of Services.** Each Party will have the right to receive Services from Shared Personnel in an amount reasonably equivalent to that Party's Allocation. The Parties shall work cooperatively with each other and the Shared Personnel to coordinate the performance of such Services. Any Party which asserts that it has not received its Allocation of Services from Shared Personnel, must provide written notice to the Parties, describing in detail the alleged deficiency and allowing thirty (30) days to cure before seeking any other remedy.

5. **Allocation of Fees and Expenses.** As consideration for the Services provided by Shared Personnel, each Lessee shall pay to Lessor the fees and expenses set forth herein.

a. **Fees.** Each Lessee shall pay to Lessor a fee that is calculated based on their Allocation of the annual total cost incurred by Lessor in employing the Shared Personnel as set forth in Attachment C (including total gross wages, benefits, workers' compensation costs, statutory benefits, retirement benefit system contributions, and employment taxes). The total cost shall be fixed as of the date of execution of this MOU and may thereafter be subject to change only with the agreement of all Parties. Any such changes, notating the effective date, shall be memorialized by the Parties in Attachment C, which may be updated as a matter of contract administration without the need for a formal amendment to this MOU.

b. **Expenses.** Reasonable and necessary expenses incurred by Shared Personnel in the course of performing Services under this MOU shall be divided by relative Allocation between those Parties on whose behalf the expenses were incurred. Expenses in excess of \$1,000.00 must be approved in advance by the affected Parties. To the extent such expenses are not incorporated in the total costs outlined in Attachment C, invoices for expenses shall be sent within thirty (30) days of payment to Shared Personnel and shall include copies of supporting documentation (e.g. receipts).

c. **Invoicing.** Each Party shall invoice the other Parties monthly for all fees and expenses incurred ("Monthly Invoice"). Each Monthly Invoice shall contain a brief description of the method by which the fees and expenses were calculated.

d. **Payment Terms.** Payment is due thirty (30) days from the date of delivery of the Monthly Invoice.

e. **Disputes.** Any disputes concerning invoices must be directed to the Lessor in writing within thirty (30) days after receipt of the Monthly Invoice. Lessor shall provide access to reasonable backup documentation for such fees upon request and subject to privacy considerations.

6. Lessor Responsibilities: In addition to any other promises and covenants identified herein, Lessor shall have the following responsibilities under this MOU:

a. Comply with all applicable federal, state and local laws and regulations, including laws prohibiting harassment, discrimination and retaliation.

b. Comply with all applicable federal, state and local laws, regulations and orders concerning workplace safety.

c. Timely pay Shared Personnel consistent with applicable law and their employment agreements, if any.

a. Work cooperatively with Lessee to ensure compliance with all applicable wage and hour laws for nonexempt Shared Personnel, including, but not limited to, providing work schedules (including compliant scheduled meal and rest periods) to Shared Personnel and timely paying Shared Personnel for all overtime and meal and rest period premiums, if applicable, and providing accurate wage statements.

b. Ensure that Shared Personnel maintain the qualifications and competency necessary to provide the Services, including but not limited to: (i) complete all required training, including, but not limited to initial and annual training on mandated child abuse and neglect reporting; (ii) are free from active tuberculosis; (iii) have passed a criminal background check through the Department of Justice; (iv) have not been convicted of a serious or violent felony (as defined by Penal Code §§ 667.5 and 1192.7), sex offense as defined by Education Code § 44010, or a controlled substance offense (as defined by Education Code § 44011); (v) are eligible to work in the United States; and (vi) maintain in good standing all applicable licenses and credentials.

c. Supervise and evaluate Shared Personnel and make and implement, in its sole discretion, all employment-related communications and decisions with respect to Shared Personnel, including, but not limited to matters relating to discipline, termination, accommodations, disability claims, complaints, leaves of absence, compensation and benefits.

d. Administer trainings, leaves of absence, disability accommodations and other duties of an employer as required by applicable law.

e. Assuming Lessor participates in CalSTRS or CalPERS, the Parties acknowledge Shared Personnel are employees of the Lessor for CalSTRS or CalPERS purposes.

f. If Lessee reports Shared Personnel misconduct to Lessor that violates Lessor or Lessee policies or procedures or law, Lessor shall promptly take corrective action which may include, but is not limited to, conducting an investigation, disciplining the individual, or terminating the individual and making good faith efforts to hire a replacement in accordance with Section 6(j).

g. If a Shared Personnel's employment ends with Lessor, Lessor shall make good faith efforts to replace the individual within thirty (30) days of termination, unless the other Parties provide written consent that a replacement for such individual is not necessary.

2. Lessee Responsibilities: In addition to any other promises and covenants identified

herein, each Lessee shall have the following responsibilities under this MOU:

- a. Comply with all applicable federal, state and local laws and regulations, including laws prohibiting harassment, discrimination and retaliation.
- b. Comply with all applicable federal, state and local laws, regulations and orders concerning workplace safety.
- c. Provide to Shared Personnel, in writing, copies of any of Lessee's policies and procedures applicable to the Services.
- d. Provide a safe working environment for Shared Personnel.
- e. Supervise and direct Shared Personnel when providing Services on behalf of the Lessee in order to ensure that Shared Personnel meet their performance obligations and comply with all of Lessee's applicable policies and procedures.
- f. Provide feedback to Lessor regarding the performance of Shared Personnel, including, but not limited to, reporting misconduct to Lessor by a Shared Personnel that violates Lessee policies or procedures or law.
- g. Work cooperatively with Lessor to ensure compliance with all applicable wage and hour laws for nonexempt Shared Personnel, including, but not limited to, ensuring that nonexempt Shared Personnel adhere to their schedule as provided by Lessor, including taking meal and rest periods, and ensuring nonexempt Shared Personnel accurately record/track all hours worked for Lessee. Lessee agrees to timely report to Lessor any non-compliant meal or rest periods and any overtime worked by nonexempt Shared Personnel while working on behalf of Lessee.

3. Term and Termination.

- a. Term. The MOU is effective as of July 1, 2021 and shall remain in effect until June 30, 2022 (the "***Term***"). This MOU shall automatically terminate unless renewed in writing by the Parties. Termination under this subsection shall not relieve the terminating Party of any of its obligations under this MOU prior to the effective date of such termination. Termination of participation by any Party(ies) shall not terminate the MOU as to any other Party.
- b. Termination With Cause. Any Party may terminate its participation in this MOU for cause as defined below. All notices required under this subdivision must be simultaneously provided to all Parties in writing.
 - i. Material Breach. Any Party may terminate this MOU in the event of another Party's material or persistent breach of any one or more of the terms of this MOU, which breach is not remedied within thirty (30) days after written notice. If after thirty (30) days the non-breaching Party determines that the breach has not been remedied or appropriate actions have not commenced to cure the breach, the non-breaching Party may terminate its participation in the MOU effective immediately. If termination pursuant to this section is based upon a failure to pay an invoice in a timely fashion as outlined in Section 5(d) then the nonpaid Party may terminate the agreement with the non paying Party if that material breach has not been remedied within ten (10) business days of written notification of the material breach.

- ii. Charter Revocation/Non-Renewal. Upon the revocation or non-renewal of the charter of a Party, that Party may terminate its participation in the MOU effective upon the winding up of that charter's business, as set forth in any closure resolution. Notice of any such revocation or non-renewal shall be provided as soon as possible.
- iii. Duty to Pay Severance to Shared Personnel Upon Termination. In the event termination of this MOU results in termination of Shared Personnel's employment without cause thereby triggering a requirement to pay severance to Shared Personnel under their employment agreement with Lessor, the terminating party shall be responsible for paying for severance, if any in the Shared Personnel's contract, up to two weeks of salary, or in the event of a termination by more than one Party, any such severance shall be paid according their relative Allocation.
- iv. Termination of Shared Personnel Arrangements. Any Lessor or Lessee may terminate a Shared Personnel arrangement for teachers or other instructional staff who directly support students at any time, with or without cause or advance notice. If a Lessor or Lessee seeks to terminate a Shared Personnel arrangement for an administrative staff position who does not typically directly serve students, Lessee and Lessor shall provide sixty (60) days' written notice to other Parties before such termination. If there are any disputes concerning termination of Shared Personnel arrangements, the Parties agree to meet and confer to seek a resolution in good faith.

4. Intellectual Property; Work Product. Any intellectual property owned by a Party that is used by or on behalf of another Party in the context of providing Services, shall remain the property of the originating Party. No Party shall have the right to grant a license, sublicense, or any other use or rights to the intellectual property of another Party. A Party's use of another Party's intellectual property under this MOU shall not create any ongoing license or other right to continuing use of that intellectual property after the termination of this MOU. Upon termination of this MOU, the intellectual property of each Party in the possession of any other Party shall be returned and/or destroyed. Any work product created by or on behalf of a Party pursuant to this MOU, shall be and remain the property of that Party.

5. Confidentiality. Each Party acknowledges that during the term of this MOU, it may have access to certain Confidential Information of the other Parties as defined below. Each Party shall maintain and enforce reasonable administrative, technical, and physical safeguards, including but not limited to restricting access to Confidential Information, in order to reasonably protect the confidentiality of the other Parties' Confidential Information. The Parties' obligations hereunder with respect to Confidential Information shall survive termination of this MOU.

a. ***"Confidential Information"*** means non-public information marked either "confidential" or "proprietary," or that otherwise should be understood by a reasonable person to be confidential in nature. Confidential Information may include but is not limited to trade secrets, policies, procedures, student education records, intellectual property, business or strategic plans, contractual arrangements or negotiations, fundraising strategies, financial information and employee information. Confidential Information does not include any information which (i) is rightfully known to the recipient prior to its disclosure; (ii) is released to any other person or entity (including governmental agencies) without restriction; (iii) is independently developed by the recipient without use of or reliance on Confidential Information; (iv) is or later becomes publicly available without violation of this MOU or may be lawfully obtained by a Party from a non-party; or (v) which is a public record under California law.

b. If disclosure of Confidential Information is requested pursuant to law, statute, rule or regulation (including a subpoena, a request made to a Party under the California Public Records Act, or other similar form of process), the Party to which the request for disclosure is made shall (other than in connection with routine supervisory examinations by regulatory authorities with jurisdiction and without breaching any legal or regulatory requirement) provide the applicable Party(ies) with prior prompt written notice thereof to the extent practicable, and if practicable under the circumstances, shall allow the applicable Party(ies) to seek a restraining order or other appropriate relief.

c. Upon the termination or expiration of this MOU, Confidential Information of each Party in the possession of the other Party shall be returned and/or destroyed. Section 10 shall survive termination of this MOU.

6. Student Information. Each Party is responsible for its compliance with the federal Family Educational Rights and Privacy Act (20 U.S.C. § 1232g) ("**FERPA**") and other applicable state and federal laws pertaining to student information and privacy.

a. To the extent necessary, the Lessor shall be designated as having a legitimate educational interest in accessing a Lessee's student education records, as that term is defined by and for purposes of FERPA, thereby allowing Lessor to access personally identifiable information from student education records from the Lessee as part of its performance of the Services. For purposes of this MOU, the term "personally identifiable information" ("**PII**") means any information that can be used on its own or with other information to (i) distinguish one person from another, (ii) identify, contact, or locate a single person, or (iii) de-anonymize anonymous data.

b. Lessor shall not use or disclose pupil records, including PII, received from or on behalf of another Party except as necessary with respect to the performance of the Services, as required by law, or as otherwise authorized in writing by the applicable Lessee. Lessor shall protect the student education records it receives from or on behalf of another Party no less rigorously than it protects its own student education records. In the event of an unauthorized disclosure of PII, Lessor shall notify the affected Lessee(s) as soon as practicable, and shall, upon the affected Lessee's request, notify affected parents, legal guardians and eligible pupils using reasonably available technological means such as electronic mail.

7. Insurance. Lessor shall procure and maintain in full force and effect for the duration of this MOU, the following insurance in connection with Lessor's performance under this MOU and the provision of Services by Shared Personnel:

a. California Workers' Compensation Insurance, insurance as required by the State of California and consistent with Labor Code section 3602(d)(1), with statutory limits, and Employer's Liability Insurance with limit of no less than \$1,000,000 per accident for bodily injury or disease, covering all Shared Personnel provided under this MOU.

b. General Liability Insurance including coverage for personal injury, death, property damage and sexual abuse/molestation (if not included with ELL) with a combined single limit of no less than One Million Dollars (\$1,000,000) per occurrence, and a minimum annual aggregate of Two Million Dollars (\$2,000,000).

c. Employment Practices Liability Insurance with a combined single limit of no less than One Million Dollars (\$1,000,000) per occurrence.

d. Professional Liability Insurance, which may also be called Educators Legal Liability Insurance (or ELL), with a combined single limit of no less than One Million Dollars (\$1,000,000) per claim, and Two Million Dollars (\$2,000,000) policy aggregate.

e. Lessor will provide additional insured coverage and policy endorsements for Lessees and their officers, directors, employees, volunteers or agents (collectively referred to as the “***Additional Insureds***”) under the General Liability, Workers’ Compensation, Employment Practices and Professional Liability policies as specified above. The coverage shall contain no special limitations on the scope of protection afforded to the Additional Insureds. Lessor’s insurance shall be primary as respects to Additional Insureds, and any insurance, self-insurance or other coverage maintained by Additional Insureds shall be excess to Lessor’s insurance and shall not contribute to it.

f. Except for Workers’ Compensation and Professional Liability coverages Lessor hereby agrees to waive rights of subrogation which any insurer of Lessor may acquire from Lessor by virtue of the payment of any loss. Lessor agrees to obtain any endorsement that may be necessary to affect this waiver of subrogation.

g. At commencement of this MOU, and upon any renewal of this MOU, and upon request at any time, Lessor shall furnish any Lessee with original Certificates of Insurance including all required amendatory endorsements (or copies of the applicable policy language effecting coverage required by this Section) and a copy of the Declarations and Endorsement Page of the policy listing all policy endorsements. Failure to obtain the required documents prior to the work beginning shall not waive Lessor’s obligation to provide them. Lessees reserve the right to require complete, certified copies of all required insurance policies, including endorsements, herein required, at any time.

h. Lessor will provide thirty (30) days prior written notice to Lessee(s) in the event of any material modification or cancellation of insurance required by this MOU. If any of the required coverages expire during the term of this MOU, Lessor shall deliver the renewal certificate(s) including the additional insured endorsements to Lessees at least ten (10) days prior to the expiration date.

i. Except as indicated above, all policies shall be provided on an occurrence basis. If any of the required policies provide coverage on a claims-made basis: (i) the retroactive date must be shown and must be before the date of the MOU or the beginning of the work; (ii) insurance must be maintained and evidence of insurance must be provided for at least five (5) years after completion of the work; (iii) if coverage is canceled or non-renewed, and not replaced with another claims-made policy form with a retroactive date prior to the contract effective date, the Lessor must purchase “extended reporting” coverage for a minimum of five (5) years after completion of contract work if possible.

8. Liability. Each Party shall be and remain responsible for its own debts and obligations. Nothing in this MOU shall be construed as imposing on a Party any liability arising out of the operations of any other Party, except as such liability may result from the performance of the first Party’s obligations under this MOU.

9. Indemnification. Each Party shall defend, indemnify, and hold harmless the other Parties, and their employees, officers, directors, agents, and insurers from and against any liability, loss, claims, demands, damages, expenses, lawsuits and costs (including attorneys’ fees, expert witness fees, and other costs of litigation or other proceedings) of every kind or nature arising in any manner out of any breach of duties under this MOU and/or negligence, wrongdoing or willful misconduct of that Party, including its employees (including Leased Personnel), officers, directors, and agents. In no event shall

any Party be required to defend, indemnify or hold harmless any other Party for its sole negligence, sole wrongdoing or singular willful misconduct.

This indemnification shall extend to claims occurring after this MOU is terminated as well as while it is in force. The indemnification and defense obligations set forth in this provision are separate and independent from the insurance provisions set forth in Section 12 herein; and do not limit, in any way, the applicability, scope, or obligations set forth in those insurance provisions.

10. Assignment. No Party shall assign this MOU, any interest in this MOU, or its rights or obligations under this MOU without the express prior written consent of the other Parties. This MOU shall be binding on, and shall inure to the benefit of, the Parties and their respective successors and assigns.

11. Fiduciary Obligations. The governing body for each Party has reviewed this MOU in good faith, and in a manner in which it believes to be in its best interests, and with such care, including reasonable inquiry, as an ordinary prudent person in a like position would use under similar circumstances, and has determined that the MOU is in the best interests of its Party and that the cost allocation to be paid is fair and reasonable.

12. Dispute Resolution. If there is any dispute or controversy between the Parties arising out of or relating to this MOU, the Parties agree to confidentially meet in good faith to discuss a mutually amicable resolution to the dispute. If informal efforts at dispute resolution are not successful, the Party with the complaint shall give written notice of the dispute and the desired resolution to the other Party. The Parties agree that, within thirty (30) days of the date of written notice of the failure to resolve the dispute despite good faith efforts, they will again meet with a mutually agreeable mediator for non-binding mediation in good faith, with a principal of each of the Parties present. If the Parties are still unable to come to a resolution within thirty (30) days of the external mediation, the Parties may agree to arbitrate the dispute in El Dorado County, or another jurisdiction upon mutual agreement by the Parties in dispute, before a retired California state or federal court judge under the Comprehensive Arbitration Rules of JAMS, rather than resorting to litigation.

13. Notice. All notices, requests, demands, or other communications (collectively “**Notice**”) given to or by the Parties under this MOU shall be in writing and shall be deemed to have been duly given on the date of receipt if transmitted by email or personally served on the Party(ies) to whom Notice is to be given, or seventy-two (72) hours after mailing by United States mail first class, registered or certified mail, postage prepaid, addressed to the Party(ies) to whom Notice is to be given, at the applicable address set forth below:

To: Clarksville Charter School
 ATTN: Board President
 4818 Golden Foothills Parkway #9
 El Dorado Hills, CA 95762
 emily95661@gmail.com

To: Feather River Charter School
 ATTN: Board President
 4305 South Meridian Road
 Meridian, CA 95957-9647
 dbrockmyer@hotmail.com

To: Lake View Charter School
 ATTN: Board President
 4672 County Road N

Orland, CA 95963
lindsay.mower@gmail.com

To: Winship Community School
ATTN: Board President
4305 South Meridian Road
Meridian, CA 95957-9647
dbrockmyer@hotmail.com

14. Headings. The descriptive headings of the sections and/or paragraphs of this MOU are inserted for convenience only, are not part of this MOU, and do not in any way limit or amplify the terms or provisions of this MOU.

15. Entire Agreement. This MOU and all attachments, which are incorporated by reference, constitute the entire agreement between the Parties with respect to the subject matter contained herein and supersedes all agreements, representations and understandings of the Parties with respect to such subject matter made or entered into prior to the date of this MOU and is a final, complete and exclusive statement of the terms of the MOU.

16. Amendments. This MOU may be amended by the mutual written consent of all Parties.

17. No Waiver. No waiver of any provision of this MOU shall constitute, or be deemed to constitute, a waiver of any other provision, nor shall any waiver constitute a continuing waiver. No waiver shall be binding unless executed in writing by the Party making the waiver.

18. Severability. If any provision of this MOU is invalid or contravenes California law, such provision shall be severed and deemed not to be a part of this MOU and shall not affect the validity or enforceability of its remaining provisions, unless such invalidity or unenforceability would defeat an essential purpose of this MOU.

19. Governing Law. This MOU shall be governed by and interpreted under California law.

20. Authority to Contract. Each Party warrants to the others that it has the authority to enter into this MOU, that it is a binding and enforceable obligation of said Party, and that the undersigned has been duly authorized to execute this MOU.

21. Counterparts. This MOU may be executed in counterparts, each of which shall be deemed an original and all of which together shall constitute one instrument. A faxed, .pdf, or other electronic copy of the fully executed original version of this MOU shall have the same legal effect as an executed original for all purposes.

IN WITNESS WHEREOF, the Parties execute this MOU as of the Effective Date above.

Clarksville Charter School, a California nonprofit
public benefit corporation

Signature: Emily Allen

Emily Allen (Jun 17, 2021 09:14 PDT)

Email: emily95661@gmail.com

Date: _____, 2021

Feather River Charter School, a California nonprofit
public benefit corporation

Signature: David J. Brockmyer

David J. Brockmyer (Jun 18, 2021 08:16 PDT)

Email: dbrockmyer@hotmail.com

Date: _____, 2021

Lake View Charter School, a California nonprofit
public benefit corporation

Signature: Lindsay Mower

Lindsay Mower (Jun 18, 2021 10:27 PDT)

Email: lindsay.mower@gmail.com

Its: _____

Date: _____, 2021

Winship Community School, a California nonprofit
public benefit corporation

Signature: David J. Brockmyer

David J. Brockmyer (Jun 22, 2021 13:45 PDT)

Email: dbrockmyer@hotmail.com

Its: _____

Date: _____, 2021

ATTACHMENT A**Effective Date: July 1, 2021**

This attachment is governed by and subject to the provisions of the Memorandum of Understanding regarding the provision of personnel Services, the terms of which are incorporated herein, between the Parties listed below. This Attachment A shall amend, replace and supersede any prior Attachment A between the Parties in their entirety.

Description of Services:

Position	Director of Fiscal & Educational Services
Description of Services	<ul style="list-style-type: none"> • Collaborates with Charter Executive Director(s) and instructional administrators to ensure that all schools and programs provide students with disabilities access to general education to the maximum extent possible, creating inclusive school communities. • Provide oversight overall management direction in the planning of the Special Education Services program objectives and implementation of general guidelines for individuals responsible for special education and related services. • Oversee special education budget and the maintenance of effort requirements. • Completes documentation for reporting information and data to comply with SELPA, state, and federal guidelines for programs (i.e. CDE and SELPA). • Represent the Charter in California Department of Education complaints and Due Process proceedings • Provide support leadership in the development and training related to educational programs appropriate to the needs of school personnel. • Serves as the Charter's representative to the California Department of Education, Office of Administrative Hearings, SELPA, and other agencies for the coordination of special education and other program services. • Assist with the development, facilitation, implementation and monitoring of State and Federal Program budgets/expenditures for each Charter including overseeing coding of expenditures • Collaborate with Administrative Team to ensure curriculum and programmatic alignment of categorical programs • Oversees fiscal resources from the general fund, special education allocations, and other sources for the purpose of fiscal efficiency and effectiveness in the provision of services. • Oversee the Shared Staff Memorandum of Understanding monthly billing process • Point of contact for the Charter Services Organization (CSO), contracted financial service agencies, and consultants. • Review School Accountability Report Cards (SARC) and Comprehensive School Safety Plans for compliance • Assist with development, implementation and evaluation of LCAPs

Position	Director of Governance and Accountability
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Supervise and collaborate with Data Analyst on all projects and required reports, presentations, and documentation for the schools. • Organize and oversee school compliance required documents: SARC, Material Revisions, Charter Renewal, LCAP, BOP • Act as liaison between schools and authorizers and county offices of education • Maintain required oversight documents through sources such as Epicenter and DTS Vault • Work with auditors to provide requested documentation for annual audits • Maintain and update school safety plans & parent, student, and staff handbooks • Provide support to CALPADs team and School Pathways • Work with team to provide governance support

Position	Director of Curriculum & Assessment
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Organizes, directs and evaluates all employees in the department; sets goals for the department and directs testing administration programs; executes, monitors, and evaluates the progress of the programs. • Oversees Testing Coordinators in planning and implementing all state testing • Oversees EL Coordinator and designees in tracking, planning and implementing EL supports and ELPAC testing • Coordinates with Special Education and Student Support teams to align goals and programming to support student achievement • Provides support for promotion/retention process • In conjunction with the Assistant Director, oversee the enrichment specialist and enrichment decisions • In collaboration with the department and administrative team, evaluates, chooses and implements online all-access curriculum choices

Position	Director of Professional Development & Instructional Support
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Oversee ITA's, staff evaluations & help with staff and family situations • Help with Enrollment, Withdrawals, Student Assignments & manage Teacher Tracker • Oversee Hiring/EdJoin, Employment Verification & work with HR • Oversee Teacher Training Program & Mentor Teacher Support • ITA Training & Support • Professional Learning Communities • Plan and implement HST Professional Development & Parent Education • Manage HST Handbook

	<ul style="list-style-type: none"> • Oversee Junior High Virtual Academy • Work with Teacher Trainer & Mentor Teacher Team • Multicultural, Diversity, & Inclusion • Meet with FLs, EOS, CC, NJHS/NHS, Field trips & events • Oversee Community Connections
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Position	Director of High School
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Oversee High School Staff: Counselors, HQTs, • Coordination and meeting with various high school teams: counseling, curriculum, virtual programs • Assist in maintenance of master spreadsheet tracking each student through High School, monitoring IGPs, accounting for special needs and ensuring progress to graduation • Assist counseling with mental health/social-emotional wellness for HS students & development of CTE pathways and local career development resources • Assure compliance with authenticating agencies: federal student aid, social security including foster/homeless HS students • Oversight and maintenance of the HS course catalog, including coordination of outside curriculum resources and their compliance with UC/CSU and NCAA approvals • Hire teachers, set course schedule, create catalog, communicate with HSTs and families, coordinate enrollments • Maintain membership for each school with College Board for AP, PSAT and SAT, including accommodations for students with special needs • Lead the Graduation Committee

Position	Assistant Director of High School
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Work with College Board for AP, PSAT and SAT/ACT • Oversee HSVA Program • Lead the guidance team. • Provide HSTs, the CTE/HS Curriculum Coordinator, guidance counselor, and guidance technician with additional support in high school related issues. • Manage the concurrent enrollment process for each school by creating college guides, policies, staff instructions, and tagging system. • Assist with graduation, diploma issuance and graduate withdrawal • Collaborate with the High School Director, High School Program Coordinator and CTE/HS Curriculum Coordinator to improve high school policies and procedures.

	<ul style="list-style-type: none"> Communicate with students, parents, and internal and external professionals within established timelines.
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Position	Assistant Director of Instructional Support
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> Assist with the planning of leadership development opportunities and implementation of professional learning communities Finalize and send out weekly staff communication Support Instructional Team Advisors through weekly communication, office hours, and monthly leadership meetings Field calls and emails from Instructional Team Advisors Monitor and follow up with any non-compliance issues that arise with students or Homeschool Teachers Help oversee leadership contributions and/or adjunct duties Participate in Homeschool Teacher Evaluations Assist with student transfers and Teacher Assignments for new students, as needed Assist with hiring new Instructional Team Advisors, Homeschool Teachers, and other positions as appropriate by screening applicants, participating in interviews, and assists as needed during the hiring/onboarding process

Position	Assistant Director of Curriculum and Assessment
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> Supports Testing Coordinators and EL Coordinator in planning and implementing all internal assessments and state testing Coordinates tech needs with back office group Supports EL Coordinator and designees in implementation of EL programs and ELPAC testing Monitor achievement goals as they relate to LCAP and WASC Provides support for promotion/retention process In conjunction with the Director, oversee the enrichment specialist and enrichment decisions In collaboration with the department and administrative team, evaluates, chooses and implements online all-access curriculum choices

Position	Assistant Director of Educational Services
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> Provide leadership in developing, implementing, evaluating and revising charter school programs and services as assigned by the Director of Educational Services. Supports special education, 504, SST and MTSS practices, policies, personnel

	<ul style="list-style-type: none"> • Supports the Director of Educational Services with legal, mediation and disciplinary issues related to special education and 504's • Provide supervision, consultation and information regarding laws, policies and procedures to special education and student support department staff. • Oversees special education, 504, SST and MTSS data systems, management, state and federal reporting.
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Position	High School Virtual Programs Administrator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Implement High School programs: HSVA, Textbook and Edgenuity • Oversee program development in participating regions • Develop course descriptions, schedule and catalog • Observe and evaluate teacher performance • Respond to parent questions/concerns • HST education regarding locally-based programs • Assist HQTs with monitoring student compliance • Work with student support and language services to create a plan to serve sub-groups & work with the SPED department to create a functioning plan to test SPED students

Position	TK-8 Program Administrator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Oversee academic, enrichment, and community program development and growth for TK-8 grade students • Interview, hire, and coach Program Coordinators • Develop and market new program offerings • Assist coordinators with the planning and development of academic courses, enrichment activities, field trips, events, and parent education • Provide support through regular communication, office hours, and scheduled meetings with Program Coordinators • Help oversee HST program contributions and/or adjunct duties • Work with Student Support, SPED, and ELL Coordinators to create a plan to serve sub-groups across TK-8 programs • Assist with hiring new Program Coordinators, virtual teachers, and other positions as appropriate

Position	Homeschool Teacher
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Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Providing direct and indirect instruction to Lessee students. • Long and short-term planning addressing individual needs of students. • Evaluating students' progress. • Teaching an individualized approach per the Lessee's Charter Petition. • Providing an inviting, exciting, and innovative learning environment to students. • Serving as advisors to students.
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Position	Instructional Team Advisor
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Support a team of teachers in navigating challenges that arise in their work, including parent communication, intervention, and non-compliance • Provide leadership and clear communication of expectations to assist teachers with meeting assigned deadlines, compliance, and school culture • Host monthly in-person team meetings and hold office hours as needed • Proactively address any concerns regarding teacher performance and discuss opportunities for improvement

Position	Mentor Teacher
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Meet with their assigned HST on a regular basis to cultivate a mentorship relationship and to provide ongoing support as the HST learns the responsibilities of the position • Answer questions and assist with tasks as needed throughout the school year, including master agreements, attendance, AWRs, work samples, YET, etc. • Review HST's work records and other compliance documents as necessary, providing feedback and coaching • Proactively offer weekly support to HST in prioritizing work, organization, and efficiency • Provide guidance to HST on questions that arise with student and family support, compliance, etc.

Position	Digital Resource Specialist
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Coordinate the creation and management of digital resources, including websites and the digital handbooks • Source, create, edit, and publish content for the websites, handbooks, and other digital resources maintained by the Sequoia Grove schools • Serve as the primary systems administrator for the CMS platform (Finalsite) • Maintain a library of digital resources

	<ul style="list-style-type: none"> • Support the development and integration of new digital resources, as needed • Ensure that digital resources are user friendly, compatible with mobile devices, and ADA compliant • Ensure that all government mandated resources are published on the appropriate sites • Work closely with the Communication and PR Specialist and school leadership to ensure consistency of messaging. • Oversee the training and support of content creators and editors. • Work with leadership and other members of the community to continuously improve the functionality and quality of our digital resources to better support our staff and families. • Assist with the creation of professional development and training resources as needed.
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Position	JHVA Program Coordinator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Create, implement, and oversee Junior High Virtual Academy • Interview, hire, and support teachers • Observe and evaluate teacher performance • Respond to parent questions/concerns • Work with student support, SPED, and ELL coordinators to create a plan to serve sub-groups • Meet with ADs/Directors as needed to discuss each of the schools' needs

Position	JHVA Teacher
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Provide live, virtual instruction twice per week for each class (totaling 4 hours) and virtual office hours twice per week (totaling 2 hours) • Plan engaging lessons and activities aligned to California State Standards • Maintain current grades in the Schoology platform; monitor and share student progress with HST, parent, and student weekly • Provide additional support as needed for struggling students or those identified as SPED/504/ELL • Attend monthly JHVA team meetings and trainings

Position	Educational Services and 504 Coordinator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Responsible for the coordination and oversight of section 504, supporting Special education assessments, services, programming, and Charter wide health services

	<ul style="list-style-type: none"> Assist in providing leadership and management in administering, monitoring, coordinating and evaluating Special Education programs and services Supports the Director of Educational Services with due process and IEE requests related to special education and 504's.
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Position	Special Education Compliance & PD Coordinator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> Develop, coordinate, and deliver virtual professional development for both general education and special education staff on Special Education compliance and any other assigned focus area. Supports compliance monitoring activities (i.e. SEIS report pulls, corrections) Supports the administration with the preparation and documentation for reporting information and data to comply with SELPA, state, and federal guidelines for programs as assigned (i.e. CDE and SELPA). Works with the Special Education SEIS/Records Tech to monitor and pull monthly SEIS reports

Position	Special Education Program Specialist
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> Attends and serves as an admin designee to determine the continued eligibility of a student for the special education program for all level 2 IEPs Provide direct and indirect coaching support to general education, special education, and parents Conduct bi-weekly caseload checks with assigned teachers and hold 1-hr open office hours 2x weekly: morning/afternoon Monitor SEIS regularly by reviewing the dashboard, reports, and service tracker for special education compliance and provide technical support Every Program Specialist will have a focus area that they support the department with.

Position	Education Specialist (Special Education Teacher)
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> Develop Initial, Interim, Annual, Triennial Individualized Education Plan (IEP) in collaboration with IEP team members using the Special Education Information System (SEIS) program. Schedule and prepare all materials for IEP meetings. Consult/collaborate with parents, staff, and service providers to ensure appropriate delivery of special education related services. Maintain special education records to meet compliance guidelines. Teach Specialized Academic Instruction (SAI) classes to caseload to ensure

	successful progress toward student's IEP goals.
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Position	Special Education School Psychologist
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Draft and send Assessment Plans • Casemanage virtual and in-person assessments/assessors • Conduct in-person and virtual assessments • Review all assessment reports • Write assessment report • Attend IEE meetings • Attend and complete 504 assessments/meetings as needed • Attend contentious/challenging assessment IEP meetings

Position	School Nurse
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Perform vision and hearing screenings for special education and general education students • Complete Health Assessments • Complete Health Care Plans • Train staff on Health Care Plan implementation • Attend IEP meetings • Plan and hold Health Screening Events

Position	Educational Services Office Manager/Assistant
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Supports all classified special education and student support staff • Assists with upkeep of department websites, shared drives, and public documents • Maintains daily office logistics of Classified staff and office equipment • Works closely with the Director of Special Education on invoices, orders, inventory, SELPA reporting and annual projects • Answer Special Education general email accounts and phone lines • Coordinates IEP scheduling with Case Managers • Process and keeps a database of low incidence purchases and order tracking • Processes and maintains records on low incidence and assistive tech. invoices, student documentation, and price listings • Update budget including credits, returns and receipts for accounting purposes • Collaborates with Case Managers, IT, Curriculum and Enrichment teams to ensure prompt delivery of items

Position	Special Education Assessment Tech
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Process incoming parent, teacher, IEP team assessment requests • Assign assessors to students • Ensure assessment completion

Position	Special Education Services Tech
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Send NPA contracts • Send ISA's • Assign services to providers • Send IEE ISA's/Contracts

Position	Special Education SEIS Tech
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Coordinates with internal staff and outside school districts on incoming and student withdraws • Monitors SELPA mandated timelines and coordinates with Case Managers to ensure compliance • Maintains SEIS records including eligibility changes to ensure accuracy of information • Manages and supports SEIS user accounts, correcting data and log-in errors as needed

Position	MTSS Coordinator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Oversees the MTSS Intervention teachers and school counselor/sst coordinator. • The MTSS Coordinator works with the Homeschool Teacher (HST), parents, students, and all other academic staff within our schools that support students. • The MTSS Coordinator oversees the organization, development, and maintenance of curriculum and direct instruction for intervention. • The MTSS Coordinator will oversee teacher data collection, lesson planning, and intervention implementation

Position	MTSS Intervention Teacher
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Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Supports students by leading intervention classes i.e. math, reading, and writing • Develops lesson plans and provide direct instruction for intervention via a virtual platform • Provides data for SST and 504 meetings and communicate with parents, teachers, staff regarding progress or further interventions needed • Assists general education teachers with the selection of appropriate curricula and the development and implementation of appropriate strategies
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Position	School Counselor/SST Coordinator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Holds weekly group and individual counseling sessions for Tk-12 students • Holds office hours for staff and parent support • Implements SEL curriculum • Coordinates Students in Crisis support for students and their families so that students may maintain safety, and access to education as they work through difficult periods in their lives. • Schedules, runs and oversees SST cases, team and processes

Position	MTSS Tech
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Support with scheduling and tracking of 504 and SST meetings, planning, organizing and data analysis. • Assist with progress monitoring & data collection uploads to SIS • Assist Student Support, 504 and Intervention programming • Assist teachers with questions • Runs 504 and SST data reporting • Ensures 504 compliance

Position	Business & Categorical Programs Tech
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Support with completing the annual Consolidated Application (ConApp) • Support administration with the development, facilitation, implementation and monitoring of State and Federal Program budgets/expenditures for each Charter including overseeing coding of expenditures • Compile a variety of statistical data for categorical and charter reporting, including budget, staffing costs and expenditures of funds

	<ul style="list-style-type: none"> • Approve invoices, review AP loading, selection, processing, including aging report. • Attend weekly cash flow meetings • Maintain compliance records for categorical purchases, staffing costs and school categorical budgets and charter oversight • Maintain repository for Compliance Monitoring Tools and verify accuracy of submissions for management follow up and approval • Provide support, with complex formatting and data insertion, for Board documents, staff reports and other compliance documents • Support administration with the shared staff memorandum of understanding monthly billing process • Conduct categorical, business, and financial compliance checks • Support state, federal, 990 audits
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Position	Community Programs Coordinator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Oversee Community Program development to include; academic and enrichment workshops, clubs, parent education, and events • Collaborate with all members of the team to explore innovative ideas that will improve school wide community offerings • Collect and analyze regular feedback from stakeholders • Develop and manage program schedule and calendar of events • Establish a process for implementing and overseeing HST adjunct duties • Assist HSTs with development of workshops, activities, events, and clubs • Manage student program registration • Present information related to Community Programs at staff meetings as needed • Assist with Kindergarten and 8th grade promotions

Position	Instructional Materials Administrator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Provide direct support to assigned Assistant Director and other staff members in the Secondary Approval Process and Enrichment Department • Evaluate and make recommendations on the appropriateness of items for students that have been deemed outside of the normal enrichment guidelines • Communicate changes in policies and procedures regarding the Secondary Approval Process and Enrichment Guidelines with the local Enrichment Team • Support administrators, HSTs, and/or families with curriculum and enrichment questions, choices, options, and policies and procedures • Communicate relevant curriculum and enrichment information with HSTs and families via North News, Monday Memos, appropriate websites, and social media channels

	<ul style="list-style-type: none"> • Creates product and curriculum guidelines in regard to content and appropriateness for educational purposes. • Provide support to administration regarding funding distributions and other planning amount policies. • Supports instructional material ordering systems on behalf of the schools. • Works with parents, HSTs, and administrators to obtain services and materials as needed.
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Position	Data Analyst
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Monitors progress related to the California School Dashboard including state and local Indicators and monitoring accuracy of corresponding data within the Aeries Student Information System, the Local Control Accountability Plan (LCAP), district assessments • Maintains a current understanding of how data related to state accountability is entered into district student information system and alignment with state data reporting system (CALPADs) • Assists with the implementation of district and state assessments within the California Assessment of Student Performance and Progress (CAASPP), including related data-based preparation and monitoring of data in Test Operations Management System Resources (TOMS) • Assist in preparing and presenting the SARCs • Participates in professional activities, conferences, and researches best instructional practices in assessment and data analysis • Maintains and updates data collection and reporting calendar, and completes related reports as required • Manages and manipulate large amounts of data using a variety of relevant web-based applications

Position	High School Counselor
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Keep students, families, staff, and stakeholders informed of resources, high school requirements, and college and career information • Host virtual and in-person high school information sessions for returning 8th grade families • Create and host virtual and in-person information sessions regarding college applications, financial aid, social/emotional help, scheduling advice, career opportunities, concurrent enrollment • Monitor graduation requirements and educational progress of each student • Support Home School Teachers in scheduling students for success • Advise students and families on the concurrent enrollment process, college admissions, and financial aid opportunities

	<ul style="list-style-type: none"> • Work with Enrollment, School Accountability, Records, and CALPADS teams to ensure student information is accurate • Support students in social/emotional matters
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Position	CTE & HS Curriculum Coordinator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Enhance the high school program by serving as an educational leader responsible for training and assistance to HSTs as needed • Maintain relationships with a wide variety of vendors and curriculum representatives • Learn basic operational practices of any curriculum adopted for general use within the schools, offering training when needed • Administer group licenses, assisting HSTs and parents in the use of their individual license • Build a comprehensive CTE program, including all pathway components • Verify that CTE offerings align with student population interests • Maintain relationship with outside organizations contracted to assist with CTE • Manage the writing and/or review written high school courses • Assist with preparation/review of course catalogs and course descriptions, including “a-g,” AP, honors and NCAA offerings as necessary • Assist with the UCOP course list and College Board adoptions • Exhibit excellent communication skills in various media, promoting HS programs and keeping the handbook information current

Position	Guidance Tech
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Transcript maintenance • Manage Master Student Roster • Ensure accurate record keeping across all platforms

Position	Administrative & Governance Assistant
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Work directly with the Principal managing daily tasks. • Provide secretarial assistance to the Principal by relieving him or her of administrative tasks such as composing, typing and editing letters and bulletins • Managing google calendars

	<ul style="list-style-type: none"> ● Maintain school policies and procedures. ● Help organize details for meetings ● Pick up mail from authorizer & PO Box every week ● Editing & proofreading emails, paperwork ● Board meeting prep, follow up and planning
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Position	Communications and PR Specialist
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> ● Develop and execute a strategic internal communications plan, aligning messaging with School culture, mission and strategic goals. (This includes an initial communications audit and listening campaign.) ● Interface with Admin and Teachers for proactive and reactive communications needs, determining essential messages and the right channels to deliver them ● Understand different internal audiences and tailor messages to each audience and the relevant strategic objective. ● Liaise between Admin and Staff, the Schools and Families. ● Clearly message policy updates, vital information and inspiration through regular newsletters, effective social media content, and the North News. ● Maintain a school calendar including all events across all departments (in conjunction to the Board-determined Academic Calendar). ● Attend meetings via Zoom (Admin, Enrollment and Board Meetings) as a listening ear and “good question asker” in an effort to produce a compilation draft for formal communication. ● Strategically match new families and HSTs with accurate maintenance of the Teacher Tracker. ● Plan and coordinate events (behind the scenes) for staff events such as Professional Development and All-Hands meetings in an effort to allow Admin to focus on excellent content. ● Create, distribute, and manage school-wide “talking points” for Teachers to maintain consistent and clear messaging related to projects, transitions, policies, and deadlines.

Position	EL Coordinator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> ● Check pathways twice a week, run a compliance report, add new EL enrollment ● Classify students as an English Learner or English proficient (IFEP) after Initial ELPAC results are in & communicating results with HST ● Making service plan to support the EL students and monitor the use of interventions ● Maintain communication with HSTs to aid in supporting EL students ● Complete RFEP monitoring monthly

	<ul style="list-style-type: none"> • After summative results come back RFEP eligible students • Attend IEP meetings to reclassify SPED EL students • Complete Annual Parent Notification and mail out to families • Assist in forming and maintaining an ELAC/DLAC • Provide structured English immersion class via Zoom 1x per week • Meet with ADs/Directors as needed to discuss each of the schools' needs • Work with student support and language services to create a plan to effectively serve EL students • Plan and carry out Summative ELPAC testing
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Position	Testing Coordinator
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Collaborate with the Testing Director regarding internal and state assessments • First line of testing support for teachers and regional coordinators • Coordinate teacher, student, and parent training for test administration • Attend state testing meetings as needed • Compile and organize testing data as needed • Train TLCs in test administration best practices and procedures • Create and implement testing calendars for the school year

Position	Curriculum Specialist
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Act as the primary knowledge resource for HSTs and families for Sequoia Grove's chosen online curriculum offerings for the families enrolled in any of the schools. This may include, but is not limited to the following: <ul style="list-style-type: none"> o Plan and record short video instructionals for each online program offered o Calendar and plan periodic training opportunities for both families and HSTs on the best practices of online curricula o Update the HST Handbook and post to Google Classroom as needed • Manage enrollment and licensing in programs and work with curriculum companies to set up teacher and student accounts • Extract performance and usage data from the chosen curricula to assist with monitoring academic achievement in Math and ELA

Position	Curriculum & Assessment Assistant
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Create and share Not Tested Report for ITAs and Admintools to monitor completion

	<ul style="list-style-type: none"> ● Upload scores to student portal on School Pathways ● Complete annual RFEP monitoring (monthly) ● Help send out Summative ELPAC results and RFEP Eligibility Forms. ● Work with SPED and Student Support to ensure that all students have accurate accommodations and that they are properly implemented at test locations ● Upload student accommodations and designated supports into TOMs ● Assign CAA & HS tests in TOMS ● Process opt-outs ● Work with the Tech department to make sure adequate equipment is available for all schools. Track and manage router numbers ● Set up and manage all aspects of the back end of student registration in Pathways ● Upload student score reports into Pathways ● Assist the Testing Coordinator as needed with communication to teachers and families regarding testing windows, locations, and dates for each region ● Set up and manage all aspects of the back end student registration in Pathways ● Create and maintain PFT Data Collection spreadsheet ● Prepare and upload data sheets to school PFT portal
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Position	Lead Family Liaison
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> ● Oversees team of family liaisons ● Serves as initial point of contact, “face” of our schools for prospective families ● Serve as the voice and bridge for families with the schools ● Plans and manage all aspect of field trips ● Assists Enrollment Team: creates smooth transition for families and HSTs ● Monitor and maintain social media platforms to answer parent questions ● Partner with departments and programs throughout our school - Community Connections, Lending Library ● Organize and host monthly and annual events: Park Days, Vendor & Curriculum Fair, Book Fairs, Enrichment Events ● Critical in educating families on the appropriate use of student planning amounts ● Create and distribute weekly communication with tips, events, commentary, resources ● Work closely with Admin to relay and response to concerns within the parent community and facilitate school-home communication ● Extensive understanding of vendors - assist vendors with social media posts and critical to cultivate positive relationships between schools, families, and vendors

Position	Family Liaison
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Serves as initial point of contact, “face” of our schools for prospective families • Serve as the voice and bridge for families with the schools • Provide platform for parent information and connection • Assists Enrollment Team: creates smooth transition for families and HSTs • Monitor and maintain social media platforms to answer parent questions • Partner with departments and programs throughout our school - Community Connections, Lending Library • Organize and host monthly and annual events: Park Days, Vendor & Curriculum Fair, Book Fairs, Enrichment Events • Critical in educating families on the appropriate use of student planning amounts • Extensive understanding of vendors - assist vendors with social media posts and critical to cultivate positive relationships between schools, families, and vendors

Position	
Description of Services	<p>ities include, but are not limited, to:</p> <ul style="list-style-type: none"> • Provide live, virtual instruction two times per week for each class (totaling 4 hours) • Hold scheduled, virtual office hours twice per week (totaling 2 hours) • Individual appointments for student support (as requested) • Lesson planning and course creation • Learning activities aligned to state “power” standards • Plan and supervise content-aligned field trips / events (virtual or in-person) • Upload course content and maintain grades on Schoology (or other adopted LMS program) • Grade assignments within one week of submission • Weekly progress monitoring and communication with families, HSTs, and administration • Review and implement IEP / 504 accommodations • Assist with parent professional development • Maintain a roster of 14 students and complete all HST duties as outlined in HST job description

Position	Community Liaison
Description of Services	<p>Duties and responsibilities include, but are not limited, to:</p> <ul style="list-style-type: none"> Identify homeless and foster youth through enrollment and proof of residency documentation Obtain a list of resources available to families from local and state agencies. These may include: <ul style="list-style-type: none"> Food service/distribution Transportation Technology Access Housing/shelter resources Medi-cal info Social-Emotional support Update and maintain website with information for families that may qualify for programs Communicate regularly with HSTs to ensure awareness of programs available

The information below is still being determined and will be presented in the fall for approval.

As detailed in Attachment C, the allocation of cost per school will be determined in one of three ways

Category 1: Allocation by Student Roster Count Served Directly (e.g., fee charged to School on a per-student served basis)

Category 2: Allocation by Total Enrollment. Each Party's Allocation for Category 2 personnel shall be determined by dividing their enrollment by the combined enrollment of all Parties to this MOU, as set forth below:

Party	Total Enrollment	Allocation
Clarksville Charter School	1600 estimated	37%
Feather River Charter School	1800 estimated	42%
Lake View Charter School	635 estimated	15%
Winship Community School	300 estimated	6%

Category 3: Allocation by Number of Students in a Particular Group

Party	SPED Enrollment	Allocation
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Clarksville Charter School		
Feather River Charter School		
Lake View Charter School		
Winship Community School		
Party	Student Support Enrollment	Allocation
Clarksville Charter School		
Feather River Charter School		
Lake View Charter School		
Winship Community School		

Lessee schools shall be charged based on the allocation method agreed upon for each position as shown herein and in Attachment C. The amount charged will be the percentage of the total cost per Shared Personnel.

Each Party's Allocation shall be determined and reassessed at the following intervals:

1. First Assessment for Category 2 Personnel. The Parties shall determine the Allocation no later than July 1, based upon each Party's second principal apportionment report (P-2) for the prior school year and staffing.
2. Second Assessment for Category 2 Personnel Shared by ADA. The Parties shall re-assess the Allocation no later than December 15, based upon each Party's ADA as of that date, and any resulting adjustments shall be effective as of January 1.
3. Assessment for Category 3 Personnel. Enrollment for the Category 3 specific student groups described above will be updated each month at the snapshot, and each Party's share of costs for the upcoming month will be updated accordingly.

ATTACHMENT B
SHARED PERSONNEL TRACKING

This information is still being determined and will be presented in the fall for approval.

ATTACHMENT C

Total Estimated Costs

This attachment is governed by and subject to the provisions of the Memorandum of Understanding regarding the provision of personnel Services, the terms of which are incorporated herein, between Clarksville Charter School, Feather River Charter School, Lake View Charter School, and Winship Community School.

The attachment incorporates the estimated total cost of employing Shared Personnel split by each respective category described in Attachment A (Category 1: Costs split based on students served, Category 2: costs split by ADA percentage, and Category 3: Costs split by student groups served). This attachment is approved and effective as of the date of full execution of this MOU. The attachment delineates each Party's equitable share for each Shared Personnel.

This information is still being determined and will be presented in the fall for approval.











DOCS-#4503180-v1-North Schools_Draft MOU for Shared Services 2021-22

Final Audit Report

2021-06-22

Created:	2021-06-16
By:	Katie Royer (katie.royer@sequoiagrove.org)
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Key	All Inclusive Total													
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wcs2	\$80,677.28													
wcs3	\$105,060.55													
wcs4	\$76,236.03													
wcs5	\$79,219.95													
wcs6	\$93,987.61													
wcs7	\$93,467.29													
wcs8	\$76,343.31													
wcssp1	\$84,925.85													
wcssp2	\$82,315.81													
wcshr1	\$54,980.27													
wcshr2	\$56,614.81													
wcshr3	\$15.48 per hour													
wcshr4	\$35.00 per hour													
wcshr5	\$35.00 per hour													
wcshr6	\$35.00 per hour													
ccs1	\$85,071.85													
ccs2	\$109,314.12													
ccs3	\$93,317.80													
ccs4	\$111,777.06													
ccs5	\$80,290.10													
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ccs7	\$88,944.67													
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ccs9	\$173,694.54													
ccs10	\$106,105.12													
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ccs12	\$100,958.11													
ccs13	\$93,887.06													
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ccs18	\$101,018.34													
ccs19	\$77,057.33													
ccs20	\$101,912.05													
ccs21	\$89,775.67													
ccs22	\$100,265.99													
ccs23	\$129,878.06													
ccs24	\$76,903.35													
ccs25	\$91,292.32													
ccs26	\$99,418.41													
ccs27	\$85,071.85													
ccs28	\$107,470.51													
ccs29	\$85,765.88													
ccs30	\$87,778.59													
ccs31	\$77,131.48													
ccs32	\$104,612.35													
ccs33	\$222,920.70													
ccs34	\$76,295.43													

ccs35	\$89,162.29													
ccs36	\$89,981.18													
ccs37	\$96,547.70													
ccs38	\$85,738.16													
ccs39	\$81,360.14													
ccs40	\$79,957.79													
ccs41	\$100,655.04													
ccs42	\$93,762.99													
ccs43	\$98,114.35													
ccs44	\$96,473.06													
ccs45	\$93,890.66													
ccs46	\$168,234.42													
ccs47	\$105,181.70													
ccs48	\$77,403.35													
ccs49	\$164,768.64													
ccs50	\$99,404.98													
ccs51	\$113,587.02													
ccs52	\$84,365.29													
ccs53	\$94,937.52													
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ccs62	\$110,125.62													
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ccssp4	\$109,849.68													
ccssp5	\$81,949.29													
ccssp6	\$145,200.00													
ccssp7	\$92,897.09													
ccssp8	\$88,033.05													
ccssp9	\$117,327.46													
ccssp10	\$94,312.78													
ccssp11	\$109,743.46													
ccssp12	\$102,260.08													
ccssp13	\$83,416.01													
ccssp14	\$80,949.29													
ccssphr15	\$49,585.94													
ccssphr16	\$67,641.26													
ccshr1	\$35.00 per hour													
ccshr2	\$100,289.22													
ccshr3	\$35.00 per hour													
ccshr4	\$35.00 per hour													
ccshr5	\$15.95 per hour													
ccshr6	\$35.00 per hour													
ccshr7	\$15.48 per hour													

ccshr8	\$35.00 per hour													
frc1	\$105,348.55													
frc2	\$95,995.21													
frc3	\$87,173.95													
frc4	\$118,551.55													
frc5	\$90,286.98													
frc6	\$95,873.56													
frc7	\$105,188.66													
frc8	\$109,971.58													
frc9	\$103,626.60													
frc10	\$98,940.17													
frc11	\$76,835.38													
frc12	\$110,459.52													
frc13	\$76,772.84													
frc14	\$91,990.31													
frc15	\$140,200.00													
frc16	\$101,599.94													
frc17	\$93,623.37													
frc18	\$97,277.91													
frc19	\$81,252.55													
frc20	\$99,049.92													
frc21	\$129,822.27													
frc22	\$123,482.62													
frc23	\$83,266.87													
frc24	\$96,549.99													
frc25	\$90,489.91													
frc26	\$82,156.51													
frc27	\$104,512.14													
frc28	\$93,960.33													
frc29	\$117,041.26													
frc30	\$76,631.48													
frc31	\$80,644.65													
frc32	\$93,605.36													
frc33	\$76,260.74													
frc34	\$100,655.04													
frc35	\$127,375.46													
frc36	\$102,442.33													
frc37	\$97,895.29													
frc38	\$96,118.91													
frc39	\$89,831.55													
frc40	\$102,296.64													
frc41	\$76,337.90													
frc42	\$87,423.67													
frc43	\$90,601.47													
frc44	\$80,097.09													
frc45	\$159,236.70													
frc46	\$113,617.88													
frc47	\$123,283.30													
frc48	\$94,362.34													
frc49	\$102,215.04													
frc50	\$115,395.36													

frc51	\$76,606.76												
frc52	\$99,228.09												
frc53	\$76,903.35												
frc54	\$99,248.97												
frc55	\$103,382.73												
frc56	\$126,832.46												
frc57	\$91,277.00												
frc58	\$158,808.82												
frc59	\$79,931.01												
frc60	\$126,324.91												
frc61	\$76,373.67												
frc62	\$140,819.68												
frc63	\$149,924.64												
frc64	\$99,671.45												
frc65	\$113,217.87												
frcsp1	\$88,472.97												
frcsp2	\$87,646.66												
frcsp3	\$95,805.89												
frcsp4	\$87,972.97												
frcsp5	\$99,536.42												
frcsp6	\$91,137.99												
frcsp7	\$93,252.31												
frcsp8	\$92,061.67												
frcsp9	\$132,425.34												
frcsp10	\$106,667.76												
frcsp11	\$108,601.80												
frcsp12	\$75,173.93												
frcsp13	\$86,924.43												
frcsp14	\$106,833.94												
frcsp15	\$93,411.08												
frcsp16	\$101,173.68												
frcsp17	\$112,277.06												
frcsp18	\$104,862.38												
frcsp19	\$126,194.26												
frcsphr20	\$55,038.35												
frcsphr21	\$53,778.91												
frchr1	\$35.00 per hour												
frchr2	\$35.00 per hour												
frchr3	\$35.00 per hour												
frchr4	\$35.00 per hour												
frchr5	\$78,240.97												
frchr6	\$70,614.70												
frchr7	\$35.00 per hour												
frchr8	\$35.00 per hour												
frchr9	\$35.00 per hour												
frchr10	\$35.00 per hour												
lvc1	\$94,437.52												
lvc2	\$159,361.62												
lvc3	\$89,677.71												
lvc4	\$95,384.23												
lvc5	\$99,619.81												

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Cover Sheet

Shared Staff Memorandum of Understanding with Central for HSVA Update

Section: II. Finances
Item: C. Shared Staff Memorandum of Understanding with Central for
HSVA Update
Purpose: Vote
Submitted by:
Related Material: Final HSVA Term Sheet 21_22.docx.pdf

BACKGROUND:

We are seeking approval of the terms set forth in this agreement for the collaboration and administration costs of the shared High School Virtual Academy (HSVA) program. This term sheet identifies the scope of work, payment and agreement terms. If approved the terms set forth will be used to draft the Memorandum of Understanding between the five (5) schools.

RECOMMENDATION:

Recommended for Board approval

HSVA CURRICULUM & ADMINISTRATIVE SERVICES

MOU TERMS SHEET

Pertaining the collaboration and administration of High School Virtual Academy (HSVA) Courses shared between the following Schools:

- Yosemite Valley Charter School
- Monarch River Academy
- Feather River Charter School
- Clarksville Charter School
- Lake View Charter School
- Winship Community School

Administration of Online Platforms Associated with HSVA

Yosemite Valley Charter School will acquire and administer all online accounts, listed below, for all students enrolled in HSVA from all schools named above.

1. Schoology
2. McGraw Hill ConnectEd
3. Edgenuity Courseware
4. Edmentum Courseware
5. Curriculum Ordering System (COS)
6. Any application embedded within Schoology

Administrative Access to Online Platforms

Yosemite Valley Charter School will grant access to all Highly Qualified Teachers (HQT) and any supervisory personnel employed by Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School to all online applications related to that HQT or supervisory personnel.

Student and Home School Teacher (HST) Access to Online Platforms

Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School agree to provide any and all pertinent student and teacher data needed to allow for ordering HSVA courses, provisioning of accounts associated with all HSVA Online accounts. Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School will agree to provide the initial data set by July 9, 2021. And then provide an updated data set at least every week thereafter.

Access to Student Information

Feather River Charter School, Clarksville Charter School, Lake View Charter School, Winship Community School, Yosemite Valley Charter School, and Monarch River Academy agree to allow access to student data for all students within the HSVA programs. Feather River Charter School, Clarksville Charter School, Lake View Charter School, Winship Community School, Yosemite Valley Charter School, and Monarch River Academy also allow online platform administrators contracted with Yosemite Valley Charter School, and Monarch River access to all students data for all students within the HSVA programs.

Costs and Payment

HQT Costs – HQT Costs and payments will be considered and handled through a separate Memorandum of Understanding.

Payment of Online Platforms

Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School agree to pay Yosemite Valley Charter School for their portion of the costs for all Online Platforms associated with HSVA.

1. Schoology – Will charge for each student enrolled. If there are extra licenses, each school will be allocated and billed for extra licenses based on the percentage of their school's student enrollment compared to the total enrollment. All licenses will expire by Schoology at the end of the school year on June 15.
2. McGraw Hill ConnectEd (Online TextBooks)– Each school will be provided Purchase Orders that include the list of online textbooks needed for each student along with the cost for each online textbook. The school will need to provide payment for the online textbook so that procurement of the online textbook can be made for the student. Procurement of online textbooks is time sensitive.
3. Edgenuity Courseware - Payment for a school's portion of 100% of the Edgenuity license cost will be based on the percentage of student classes enrolled in HSVA Edgenuity beyond the refund dates allowed for student enrollment. We will use Edgenuity HSVA Enrollment data as of 11/15/2021.
4. Edmentum Courseware – Payment for a school's portion of 100% of the Edmentum Courseware license cost will be based on the percentage of student classes enrolled in HSVA CTE, Hybrid, and HSVA courses using Edmentum Courseware beyond the refund dates allowed for student enrollment. We will use Edmentum HSVA Enrollment data as of 11/15/2021.
5. Curriculum Ordering System (COS) – Will be assessed below in "Administrative Costs"
6. Any application embedded within Schoology – Payment determination will be made when a new application is added.

Justification and Payment of Administration of Online Platforms

Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School agree to pay Yosemite Valley Charter School for the maintenance and administration of all online platforms associated with the HSVA program. Feather River Charter School, Clarksville

Charter School, Lake View Charter School, and Winship Community School will collectively pay a flat fee of \$2,000 per month with a final monthly payment to be made no later than June 30, 2022. The flat fee for the technicians will cover the following tasks throughout the year:

- Set up, maintenance, and system issue resolutions for all online platforms
- Responding to any and all inquiries and resolving all problems related to HSVA courses for HSTs, parents, and HQTs associated with all students.
- Ongoing Enrollment, July re-enrollment, rollover enrollment in HSVA curriculum platforms.
 - Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School will be responsible for commuting to their HSTs all enrollment, roll-over, drops, changes, etc.
- Processing of all canceled, changed, or amendment of HSVA enrollment throughout the school year.
- The processing of and loading of all student and teacher data into the COS on a weekly basis.
- The creation of and delivery of all relevant data associated with HSVA enrollments to directors in all schools.
- Creation of all quotes needed for McGraw Hill online textbooks for each school on a monthly basis.
- Creation of breakout data needed to bill each school for McGraw Hill online content and costs associated with any other online platform.

Monthly Invoices will be sent to each school as a net 30 per the following breakdown:

- Feather River Charter School \$900
- Clarksville Charter School- \$800
- Lake View Charter School- \$275
- Winship Community School- \$25

Agreement Term

The terms of this agreement are effective as of July 1, 2021, and shall remain in effect until June 30, 2022. The agreement automatically terminates unless renewed in writing by all Schools. The costs outlined in this agreement are for all services and products listed. If any service or product is not provided or is adjusted in any way the cost of the service or product would need to be agreed upon before invoicing and payment will be made.

Cover Sheet

Safe to Return to In-Person Instruction Plan

Section: III. Operations
Item: A. Safe to Return to In-Person Instruction Plan
Purpose: Discuss
Submitted by:
Related Material: SafeRetuntoIn-PersonFRCSv2.docx - Google Docs.pdf

BACKGROUND:

All plans must be reviewed, and, as appropriate, revised, at least every six months to incorporate new or revised CDC guidance and other changed factors. Provide opportunity for public comment and plan will be placed on December GB meeting for approval.

LEA Plan for Safe Return to In-Person Instruction and Continuity of Services

LEA Name: Feather River Charter School

Option for ensuring safe in-person instruction and continuity of services:

☐ has developed a plan ☒ will amend its plan

1. Please choose one:

- ☐ The LEA had a plan, as of March 11, 2021, that is already compliant with the ARP statute and will review and, as appropriate, revise it every six months to take into consideration the additional requirements of the IFR; or

NOTE: If your LEA already has a compliant plan as of March 11, 2021, and has assured such by checking the box above, then you may skip questions 2-4 and complete the Assurance and Contact sections.

- ☒ The LEA has amended/created a plan compliant with the IFR using this template and has posted/will post it within 30 days of completing the ESSER III Assurances.

NOTE: If checking the box above that you are using this template to meet the 30 day plan requirements, you must respond to each question in the template.

Please note whether the LEA has a compliant plan and include a link to the plan, or acknowledge that the LEA is submitting a new plan and will post it within 30 days of receiving funds.

FRCS completed the COVID-19 Prevention Plan and the COVID-19 School Guidance Checklist. Per the additions to the Safe Return to In-Person, FRCS intends to address additional areas to remain compliant.

. On October 12, 2021, FRCS presented to the FRCS GB a COVID-19 Testing Policy and COVID-19 Schoolwide Health and Safety Policy. The GB approved the COVID-19 Testing Policy but requested for clarification with language for the COVID-19 Schoolwide Health and Safety Policy. On October 19, 2021, the FRCS GB approved the COVID-19 Schoolwide Health and Safety Policy. FRCS received updated guidance from CDPH in form of the 'Decision Forest.'



2. The LEA will maintain the health and safety of students, educators, and other school and LEA staff, and the extent to which it has adopted policies, and a description of any such policies, on each of the CDC's safety recommendations, including: universal and correct wearing of masks; modifying facilities to allow for physical distancing; handwashing and respiratory etiquette; cleaning and maintaining healthy facilities, including improving ventilation; contact tracing in combination with isolation and quarantine, in collaboration with the State, local, territorial, or Tribal health departments; diagnostic and screening testing; efforts to provide vaccinations to school communities; appropriate accommodations for

children with disabilities with respect to health and safety policies; and coordination with State and local health officials.

Describe how the LEA will maintain, or continue to maintain, health and safety policies and procedures. Include a description of any adopted policies and procedures regarding the CDC's safety recommendations (or available LEA website links to such policies). Include descriptions of appropriate accommodations adopted and coordination efforts conducted with outside State and local health officials. Please include or describe current public health conditions, applicable State and local rules and restrictions, and other contemporaneous information that informs your decision-making process.

In response to the Safe Return to In-Person Instruction plan, FRCS will continue to partner with the county health department, State, and CDC's, and CALOSHA safety recommendations and guidelines. FRCS subscribes to websites, webinars, and receives communications from the County Public Health Officers, as well as County School Superintendents with pertinent policies and procedures to maintain health and safety for both students and staff. FRCS will continue to review applicable health orders and educational specific guidance. Existing COVID-19 prevention controls will be reviewed with periodic inspections to ensure compliance. Our school leadership attends weekly Superintendent meetings with the Sutter County Office of Education for pertinent updates. FRCS will post^{ed} on their website local immunization opportunities for families.

3. The LEA will ensure continuity of services, including but not limited to services to address students' academic needs and students' and staff social, emotional, mental health and other needs, which may include student health and food services.

Describe how the LEA will ensure continuity of services in case isolation, quarantine, or future school closures are required, including how the LEA will meet the needs of students with disabilities and English learners.

FRCS will provide effective training and instruction that includes COVID-19 policies and procedures to protect both employees and students. Our students will receive schoolwide communications. Collaboration amongst departments with the school will ensure that students needs are met especially focused on unduplicated students and students with disabilities. Administration will meet weekly to discuss any concerns, potential gaps, and strategize to continue to provide consistency to meet the needs of all students. Our students with disabilities team and English Learners will have close contact with our coordinators, teachers and staff to use data to analyze and mitigate potential learning loss. In case of future school closures, FRCS will continue to provide both synchronous and asynchronous options for students to provide continuity

in instruction.

4. The LEA sought public comments in the development of its plan and took those comments into account in the development of its plan.

Describe the LEA's policy or practice that provided the public with an opportunity to provide comments and feedback and the collection process. Describe how any feedback was incorporated into the development of the plan.

FRCS held a public hearing at the June 15, 2021 board meeting. The prior COVID-19 Prevention Plan, current CDE and CALOSHA guidelines were discussed. The Safe Return to In-Person Instruction Plan was shared in the board packet, discussed, and reviewed with the needed additional component of sharing immunization locations. The GB board also asked to review the plan, per the guidelines every few months to ensure that the most current recommendations are being followed.

FRCS will bring the updated CDPH "Decision Forest" on the FRCS COVID-19 Schoolwide Health and Safety Plan to the GB on November 16, 2021. During this GB Meeting, the FRCS GB will hold public comment for input on the Safe Return to In-Person Instruction and Continuity of Services template.

In addition, the LEA provides the following assurances:

- ☐ The LEA has made (in the case of statutorily compliant plans) or will make (in the case of new plans) its plan publicly available no later than 30 days after receiving its ARP ESSER allocation.
 - o Please insert link to the plan: [Newly updated plan will be placed on school website under About Us – School Accountability- COVID-19 Policies and Procedures once board approved December 2021.](#)
- ☐ The LEA sought public comment in the development of its plan and took those public comments into account in the development of its plan.
- ☐ The LEA will periodically review and, as appropriate revise its plan, at least every six months.
- ☐ The LEA will seek public comment in determining whether to revise its plan and, if it determines revisions are necessary, on the revisions it makes to the plan.

☐ If the LEA revises its plan, it will ensure its revised plan addresses each of the aspects of safety currently recommended by the Centers for Disease Control (CDC), or if the CDC has revised its guidance, the updated safety recommendations at the time the LEA is revising its plan.

☒ The LEA has created its plan in an understandable and uniform format.

☐ The LEA's plan is, to the extent practicable, written in a language that parents can understand, or if not practicable, orally translated.

☐ The LEA will, upon request by a parent who is an individual with a disability, provide the plan in an alternative format accessible to that parent.

The following person or persons is/are the appropriate contact person for any questions or concerns about the aforementioned plan.

Please list name(s), title(s), address, county, and contact information for the person or persons responsible for developing, submitting, and amending the LEA plan.

Darcy Belleza, Director of Governance and Accountability,
4305 South Meridian Road Meridian, CA 95957
Sutter County
530.830.2793
darcy.belleza@sequoiagrove.org

Cover Sheet

COVID-19 Schoolwide Health and Safety Plan-Version 3

Section: III. Operations
Item: E. COVID-19 Schoolwide Health and Safety Plan-Version 3
Purpose: Vote
Submitted by:
Related Material:
PROPOSED_Feather River_COVID-19_Schoolwide_Health___Safety_Policy_21-22_v.3.docx - Google Docs.pdf

BACKGROUND:

- Simplified Policy to continue to be up to date with local, state and federal guidelines
- Decision Forest and Trees are continually being adjusted by the CDPH therefore decision was made to direct staff, students, and community members to CDPH website
- We will add link to CDPH on school COVID-19 page
- The Decision Forest is based on guidance from the California Department of Public Health and local recommendations from County Public Health. It is updated regularly to align with evolving guidance. Schools should ensure that they are using the latest version and discard all previous versions. The Decision Forest provides general guidance for common scenarios, but can not account for every possible situation

RECOMMENDATION:

Recommended for Board approval



Introduction

It is the policy of Feather River Charter School (“Charter School”) to take all reasonable measures necessary to prevent the spread of the novel coronavirus disease (“COVID-19”) among students and staff in school-sponsored activities. In accordance with this COVID-19 Schoolwide Health & Safety Policy (“Policy”), the Charter School is implementing health and safety measures to mitigate the spread of COVID-19 at school-sponsored and staffed in-person activities consistent with federal, state, and local guidance.

Although Charter School is a non-classroom-based program, the school recognizes that there are circumstances when staff, students, and parents/guardians may interact in-person as part of the educational program. This can include in-person instruction between staff and students, parent teacher meetings, field trips, park days, and individualized services (“in-person activities”).

This Policy recognizes that these safety measures are each designed to provide some protection against COVID-19. While there may be times when one measure may not be feasible, implementing alternative measures can provide backup layers of safety. This Policy includes both mandatory measures (using terms “shall” or “will”) as well as recommended measures intended to guide decisions in light of practical limitations.

This Policy is based on guidance provided by the U.S. Centers for Disease Control and Prevention (“CDC”), the California Division of Occupational Safety and Health Administration (“Cal/OSHA”), the California Department of Education (“CDE”), and the California Department of Public Health (“CDPH”). Charter School will, as necessary, consult with the respective county health officer, or designated staff, to monitor and provide advice on local conditions to individually determine whether more or less stringent measures are necessary to align with the applicable public health guidelines.

Charter School will fully cooperate with county public health officials regarding the screening, monitoring, and documentation that will be required to permit careful scrutiny of health outcomes associated with conducting in-person activities. To the extent any mandatory public health guidance is revised to materially conflict with this Policy, Charter School will follow such guidance and not this Policy.

As COVID-19 Guidance is continually evolving, please refer to CDPH for the latest guidance.

COVID-19 Compliance Officer

State and local public health orders require that schools designate a liaison to be responsible for receiving and sharing information on COVID-19 policies, positive cases, and exposures.

The following individual is designated as the Charter School’s COVID-19 Compliance Officer:

The COVID-19 Compliance Officer acts as a liaison between the local county public health department and the Charter School. The COVID-19 Compliance Officer shall be the point of contact responsible for sharing information on positive cases and exposures to relevant state and local health departments. If you have any questions about this Policy, please use the contact information above.

COVID-19 Testing

Pursuant to the CDPH Order mandating that all public and private schools serving students in transitional kindergarten through grade 12 verify the vaccination status of school workers and establish diagnostic screening testing of unvaccinated workers to minimize the risk that they will transmit COVID-19 while on school facilities (“CDPH Order”), Charter School has adopted the COVID-19 employee testing policy (“Testing Policy”) which is included as **Appendix A**. Per the Charter School’s COVID-19 Testing policy, Charter School will provide diagnostic screening testing to workers who are not fully vaccinated.

Per Cal/OSHA Emergency Temporary Standards, the Charter School will also provide testing at no cost to employees during paid time for:

- Symptomatic unvaccinated employees, regardless of whether there is a known exposure
- Unvaccinated employees after an exposure
- Vaccinated employees after an exposure if they develop symptoms
- Unvaccinated employees in an outbreak (three or more employee cases)
- All employees in a major outbreak (20 or more employee cases)

Requests for Accommodations

Employees who are unable to comply with the testing requirement under the Testing Policy due to a qualifying disability or sincerely held religious belief must contact the HR Department (shell.ninke@sequoiagrove.org) to request a reasonable accommodation in writing. If requested, Charter School will engage in an interactive process with that individual, and work to identify any possible accommodations as appropriate (e.g., unpaid leave of absence). Charter School cannot guarantee the availability of either remote work as an accommodation and will process all requests for accommodation consistent with its policies and applicable law. Charter School may not provide an accommodation should it result in a direct threat to health and safety of others or to the individual, and/or if the accommodation will cause an undue hardship for the Charter School.

General Rules of Attendance for In-Person Activities

Charter School recognizes that participation in in-person activities provides various benefits, including engagement in the educational program.

When engaging in in-person activities, the Charter School wants to promote the health and safety of its students, staff, and accompanying family members. **Please refer to the Decision Forest on the CDPH website for updated guidance.**

~~As such, any staff member, student, or accompanying family member **must not** participate in an in-person activity or **must leave** an in person activity if any of the following occur. ¶~~

- ~~1. The individual exhibits COVID-19 symptoms within 10 days of in-person activity or at an in-person activity; ¶~~

- ~~2. The individual was in “close contact” with an individual who tested positive for COVID-19 and has not completed the required quarantine/isolation requirements; OR ¶~~
- ~~3. The individual has tested positive for COVID-19 and has not completed the required isolation requirements. ¶~~

Reporting symptoms, close contact status, COVID-19 positive tests, and similar information is critical to promote health and safety and reduce risk of COVID-19 transmission. Guidance about family and staff reporting is provided below.

Charter School encourages families and staff to contact their healthcare provider if they have health care questions regarding COVID-19 or otherwise.

COVID-19 Symptom Screening

All staff, students, and/or accompanying family members who will be participating in in-person activities must conduct a symptom self-screening for COVID-19 before participating in any in person activity (e.g., conduct temperature check). An individual must not attend any in-person activity if they are experiencing any of the following symptoms within 10 days of the in-person activity: If a student has a medical condition or alternate diagnosis or chronic illness that would exhibit COVID-19 like symptoms, please refer to the Medical Letter **(Appendix AB)** for medical conditions for alternate diagnosis/chronic illness. Once completed, please submit the letter to the COVID-19 Compliance Officer.

This list does not include all possible symptoms. CDC regularly updates this list, so please visit the following website to confirm whether your symptoms may be symptoms of COVID-19:

- Fever over 100 degrees or Chills
- Persistent cough
- Shortness of breath or difficulty breathing
- Fatigue
- Muscle or body aches
- Headache
- New loss of taste or smell
- Sore throat
- Congestion or runny nose
- Nausea or vomiting
- Diarrhea

<https://www.cdc.gov/coronavirus/2019-ncov/symptoms-testing/symptoms.html>.

Staff, students, or accompanying family members who exhibit COVID-19 symptoms **must refer to the CDPH Decision Forest for guidance on attending an in-person activity.**
~~must not attend an in person activity unless all of the following criteria are met: ¶~~

- ~~1. At least 24 hours have passed since resolution of fever without the use of fever-reducing medications; ¶~~
- ~~2. Other symptoms have improved; AND ¶~~
- ~~3. One of the following is true: ¶~~
 - ~~a. The individual has a negative test for COVID-19; ¶~~
 - ~~b. At least 10 days have passed since symptom onset; ¶~~

- ~~c. A healthcare provider has provided documentation that the symptoms are typical of their underlying chronic condition (e.g., allergies or asthma); OR ¶~~
- ~~d. A healthcare provider has confirmed an alternative named diagnosis (e.g., Streptococcal pharyngitis, Coxsackie virus). ¶~~

Charter School encourages individuals to get tested for COVID-19 when they exhibit symptoms consistent with COVID-19. COVID-19 testing is available for free at multiple locations throughout California. Please contact your healthcare provider, local county public health department, or the Charter School for more information.

Reporting COVID-19 Symptoms

- If a student or accompanying family member cannot attend an in-person activity due to experiencing the symptoms described above within 10 days of the in-person activity, please **notify** ~~contact~~ your Homeschool Teacher. ~~Charter School may be able to help determine if the individual can attend the in person activity (e.g., student provides proof of negative test as described above). ¶~~
- Staff members who are scheduled to participate in an in-person activity, but have symptoms on the day of the activity or within 10 days of the activity must contact their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

Exposure to COVID-19 (Close Contacts)

An individual who is a “close contact” of an individual who tested positive for COVID-19, regardless of whether the individual has COVID-19 symptoms or not, generally must not attend any in-person activity until at least 14 days have passed since the last contact with the positive COVID-19 case and the individual is fever-free and symptom free. There are some exemptions to this rule, described below.

A person is considered a “close contact” if he/she was within 6 feet of someone who has COVID-19 for a total of 15 minutes or more over a 24-hour period.

~~Quarantine Requirements for Close Contacts: Quarantine requirements for close contacts will depend on whether the individual is fully vaccinated. An individual may participate in an in-person activity if the requirements below are met: ¶~~

~~1. **Vaccinated Individuals:** If the individual who is a close contact is fully vaccinated OR has recovered from COVID-19 within the last 90 days with evidence of lab-confirmed diagnosis, the individual may participate in in-person activities and does not need to quarantine. These individuals are recommended to get a COVID-19 test on Day 3, 4, OR 5 following the last contact with the COVID-19 positive case. ¶~~

~~¶~~

~~2. **Unvaccinated Individuals (Individual and Close Contact Were Not Both Wearing Masks):** Individuals who are unvaccinated and asymptomatic may return to in-person activities only if **ALL** of the following criteria are met: ¶~~

i. The individual is asymptomatic (i.e., is fever-free and does not exhibit any COVID-19 symptoms); ¶

ii. The individual completes: ¶

- 10 days of quarantine from the date of last exposure; OR ¶
- 7 days of quarantine if the individual receives a negative COVID-19 test collected after Day 5 from the date of last exposure. Charter School ¶

would need to see this negative test to allow an individual to join ¶
in-person activities. ¶

iii. The individual: ¶

- Continues daily self-monitoring for symptoms through Day 14 from last known exposure; AND ¶
- Follows all recommended non-pharmaceutical interventions (e.g., wearing a mask when around others, hand washing, avoiding crowds) through Day 14 from last known exposure. ¶

If, at any time during the 14-day period, the individual exhibits COVID-19 symptoms, the individual must not attend in-person activities and should consider contacting their healthcare provider.

3. Unvaccinated Individuals (Individual and Close Contact Both Wore Masks):

If the close contact individual is unvaccinated, but both the close contact and the COVID-19 positive individual were both wearing a mask during last contact, the individual may attend in-person activities and under a modified quarantine if the individual: ¶

Modified Quarantine: ¶

- i. Is asymptomatic ¶
- ii. Continues to appropriately wear a mask, as required; ¶
- iii. Undergoes at least twice weekly testing for 10 days after exposure;

and iv. Continues to quarantine for all other school sponsored activities. ¶
Close Contacts ¶

- If an asymptomatic student or accompanying family member was a close contact within 14 days of a scheduled in-person activity and they wish to attend the in-person activity, please contact the Home School Teacher. Charter School will help determine if the ¶

5 ¶

individual can attend the in-person activity. ¶

- If a staff member was a close contact within 14 days of a scheduled in-person activity, they must contact their direct supervisor, complete the Covid Exposure Report, and then await further instruction. ¶

If individuals test positive for COVID-19: ¶

- Symptomatic: Individuals who test positive for COVID-19 and exhibit COVID-19 symptoms must self-isolate in their homes and not attend

- ~~1. At least 10 days have passed since the symptom onset; ¶~~
- ~~2. At least 24 hours have passed since resolution of fever without the use of fever-reducing medications; AND ¶~~
- ~~3. Other symptoms improved. ¶~~

- ~~o **Asymptomatic:** Individuals who test positive for COVID-19 and do not exhibit COVID-19 symptoms must self-isolate in their homes until the at least 10 days have passed since the date of the first COVID-19 test. If the individual develops symptoms, then the individual must self-isolate as described above for symptomatic individuals.~~

Reporting COVID-19 Case to Charter School

- Students/family members who received a positive test for COVID-19 and were considered infectious (~~defined below~~) when participating in a Charter School activity must contact their Homeschool Teacher so the Charter School can appropriately notify close contacts and local public health departments for support.
- **Refer to CDPH Decision Forest for guidance**
- ~~**Definition of Infectious for Asymptomatic Individual:** An asymptomatic individual with a positive test is considered infectious until 10 days after their test. ¶~~
- ~~**Definition of Infectious for Symptomatic Individual:** A symptomatic individual with a positive test is infectious from 10 days since symptoms first appeared, until 24 hours with no fever without the use of fever-reducing medications, and other symptoms of COVID-19 are improving. (Loss of taste and smell may persist for weeks or months after recovery and need not delay end of isolation.)~~
- Staff who interact with staff and/or students at any point during the school year must report COVID-19 positive tests to their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

Reporting COVID-19 Cases to Public Health Department

Upon learning that an individual (employee, student, or accompanying family member) has tested positive for COVID-19 and that individual was participating in Charter School-related in person activities while infectious (see definition above), **the Charter School will notify the local public health department about the positive case no later than 24 hours after learning of the positive case.**

The notification to the local public health department will include (as may be required by local public health department):

1. The full name, address, telephone number, and date of birth of the individual who tested positive;
2. The date the individual tested positive, the location/event/facility at which the individual was present when participating in in-person activity, and the date the individual was last present at any relevant school activity; and

Charter School's COVID-19 Compliance Officer will work with the local public health department to ensure appropriate contact tracing, investigation, and notifications to the community.

To the extent required by local public health guidelines, the Charter School will notify staff and families in the school community of any positive COVID-19 case while maintaining confidentiality as required by state and federal laws.

Charter School will provide information to employees regarding paid and unpaid time off, including sick leave and extended family and medical leave pursuant to federal and state laws to see if an employee may need to take time off due to COVID-19 related illness or exposure.

Use of Face Coverings

Individuals can help minimize the exposure and transmission of COVID-19 when cloth face coverings ("face coverings" or "masks") are worn properly (covering both nose and mouth). Charter School will follow CDPH, CDE, and CDC guidance and applicable public health orders regarding the use of face coverings. All staff and family members are encouraged to review the [CDPH guidance](#) on face coverings. Face coverings must be used in accordance with CDPH guidance and this Policy unless a person qualifies for an exemption.

Proper use of face coverings will be strictly enforced. Individuals who refuse to wear a proper face covering may be excluded from participating in in-person activities. ~~As If~~ public health guidelines change ~~from what is prescribed below~~, the Charter School will follow the public health guidelines.

- ~~● Indoor settings. All individuals participating in in-person activities must wear a face covering when meeting indoors, regardless of vaccination status. ¶~~
- ~~● Outdoor settings. Individuals are not required to wear a face covering in outdoor settings, but wearing a face covering is recommended, particularly for unvaccinated individuals.~~

All individuals must comply with the applicable face covering and other health and safety requirements of the venue (e.g., museum, park, etc.). Staff will have extra face coverings if a student or accompanying family member forgets to bring a face covering.

Charter School will evaluate any student or employee's request for accommodation from the Charter School's face covering requirement consistent with applicable law.

Employees requesting an accommodation from the face covering policy/requirement must provide appropriate documentation and contact the HR department (shelli.ninke@sequoiagrove.org).

The following individuals are exempt from wearing a face covering:

- Children under the age of two.
- Persons with a medical condition, mental health condition, or disability that prevents wearing a mask. This includes persons with a medical condition for whom wearing a mask could obstruct breathing or who are unconscious, incapacitated, or otherwise unable to remove a mask without assistance.

- Persons who are hearing impaired, or communicating with a person who is hearing impaired, where the ability to see the mouth is essential for communication.
- Persons for whom wearing a mask would create a risk to the person related to their work, as determined by local, state, or federal regulators or workplace safety guidelines.

Persons exempted from wearing a face covering due to a medical condition, must wear a non-restrictive alternative, such as a face shield with a drape on the bottom edge, as long as their condition permits it.

In limited situations where a face covering cannot be used for pedagogical or developmental reasons (e.g., communicating or assisting young children or those with special needs), a face shield with a drape (per CDPH guidelines) can be used instead of a face covering as long as the wearer maintains physical distance from others. Staff must return to wearing a face covering once the activity has ceased.

Accommodations for Students

If a student cannot wear a mask due to a medical condition, mental health condition, or disability, the student should wear the next most effective alternative that can be tolerated, such as a transparent face shield with a cloth draping sealing the bottom.

Parents/guardians who believe their child may need an accommodation or is otherwise exempt from the Charter School's face covering policy and requirement should contact their Homeschool Teacher. Upon receipt of appropriate documentation, the Charter School will evaluate requests for accommodation and determine what, if any accommodations the Charter School can provide.

For students with an individualized education program ("IEP") or Section 504 Plans, the Charter School will ensure that determinations are made by an IEP/504 Team as appropriate and as may be necessary or required by law.

Students exempted from wearing a mask or face shield are strongly encouraged to be vaccinated against COVID-19. If a student is exempt from wearing any type of face covering, the Charter School will implement appropriate health and safety mitigation strategies, including appropriate physical distancing, use of personal protective equipment, and other health and safety measures to the greatest degree feasible, to mitigate the risk of exposure to COVID-19.

Physical Distancing

Recent evidence indicates that instruction/in-person interaction can occur safely without six feet of physical distancing when other mitigation strategies (e.g., masking) are implemented. As such, students and staff are not required to maintain physical distancing if interacting individuals are fully vaccinated.

If interacting individuals are not fully vaccinated, then three (3) feet of physical distancing should be maintained at all times to the extent possible and both individuals must wear a mask indoors and are recommended to wear a mask outdoors. If three (3) feet of physical distancing is not possible, individuals should try to keep as far apart as possible and continue to wear masks as discussed above.

Healthy Hygiene and Personal Protective Equipment

To help minimize the transmission of COVID-19, staff, students, and accompanying family members who are participating in in-person activities should implement the following hygiene and cleaning practices:

- Frequently wash hands (at least 20 seconds) throughout the day, especially before and after eating, after using the restroom, after handling garbage, or after removing gloves.
- Avoid contacting with one's eyes, nose, and mouth.
- Cover coughs and sneezes.
- Limit sharing of supplies. Staff and students should have their own supplies to the extent possible.
- Charter School appropriately and routinely disinfects and cleans administrative office(s) and similar spaces.
- Staff will endeavor to clean surfaces with sanitizing wipes if such surfaces (e.g., tables, chairs, desks, computers) will be used when participating in in-person activities.

The Charter School will evaluate the need for personal protective equipment ("PPE"), including, but not limited to, gloves, eye protection, and respiratory protection as required by Cal/OSHA standards. PPE may be used by a staff member when working with sick children or providing instruction to any students with a face covering exemption.

Resource Center Guidelines

Staff, students, and visitors to a Charter School's Resource Center must comply with all health and safety protocols, including following local, state and federal the Policy's face covering requirements while inside the building. Signage shall be posted at all public entrances to the Resource Center reminding visitors of mask requirements and warning visitors not to enter if they have COVID-19 symptoms.

Reminder: If an individual exhibits COVID-19 symptoms ~~within last 10 days, was in "close contact" with an individual who tested positive for COVID-19 and has not completed the required quarantine/isolation requirements, or the individual has tested positive for COVID-19 and has not completed the required isolation requirements~~ the individual must not enter the Resource Center and participate in Charter School activities **unless they follow the Decision Forest protocols.** ~~These individuals may continue to participate in in-person activities once they complete the required quarantine/isolation described above.~~ ¶

Sanitizing/hygiene materials and practices

- Charter School will develop plans and routines to ensure that students and staff using the Resource Center will wash or sanitize hands frequently.
- Charter School will make soap, tissues, no-touch trash cans, face coverings, and water and paper towels or dryers for hand washing available.
- Charter School shall make available fragrance-free alcohol-based hand sanitizer at strategic locations throughout the Resource Center.
- Charter School will provide face coverings for students and staff who do not have face coverings.
- Routine cleaning and disinfecting: Charter School will maintain a high level of cleanliness throughout the year at the Resource

Center to help reduce the risk of exposure to and spread of COVID-19. In general, cleaning once a day is usually enough to sufficiently remove potential virus that may be on surfaces.

- Charter School will optimize ventilation in indoor spaces, to the extent possible.

Communications to the Charter School Community

Charter School will provide staff and parents/guardians with a copy of this Policy (e.g., distributing by email, posting on website, etc.). In addition, the Charter School will provide training to staff on the Policy to ensure appropriate and consistent implementation. Charter School will frequently communicate with parents/guardians regarding the Charter School's COVID-19 health and safety guidelines and provide supports and resources, as appropriate and necessary.

Amendments to this Policy

The Executive Director or designee is authorized to revise this Policy in order to ensure compliance or consistency with new or revised orders or guidance from local, county, state or federal authorities ("Agencies"), to take any and all actions consistent with orders and guidance from the Agencies that is not specifically addressed by this Policy, and to ensure compliance with the Charter School's charter petition. The Executive Director or designee will provide the Charter School's Governing Board with updates as to actions taken pursuant to this section.

The Clarksville Charter School ("Charter School") adopts this COVID-19 Testing Policy ("Policy") in accordance with the California Department of Public Health Order "Vaccine Verification for Workers in Schools" issued on August 11, 2021 ("Order"). The Order **requires** all schools to:

- Verify vaccine status of all workers; and
- Conduct diagnostic screening testing for workers who are not fully vaccinated starting October 15, 2021.

Consistent with the Order, and for purposes of this Policy, "workers" are paid or unpaid adults who physically interact with Charter School students or staff in furtherance of Charter School functions (e.g., teachers who meet with students, staff interacting in administrative offices, etc.). Fully vaccinated workers do not have to undergo COVID-19 diagnostic screening testing.

Vaccination Status Survey:

- Charter School will survey all workers asking if they are fully vaccinated.
- An individual is considered "fully vaccinated" two weeks or more after they have received the second dose in a 2-dose series (Pfizer-BioNTech or Moderna or vaccine authorized by the World Health Organization), or two weeks or more after they have received a single-dose vaccine (Johnson and Johnson [J&J]/Janssen).

Access to COVID-19 Vaccine:

- Charter School is not requiring workers to become vaccinated. If you are interested in more information about the COVID-19 vaccine, locations of walk-in clinics, and opportunities to book an appointment for the COVID-19 vaccine, please visit <https://myturn.ca.gov/> website.

Acceptable Evidence of Full Vaccination:

- A worker must provide acceptable evidence of vaccination to Charter School in order to be considered fully vaccinated. Per the Order, Charter School can accept one of the following as acceptable evidence of full vaccination:
 - COVID-19 Vaccination Record Card (issued by the Department of Health and Human Services Centers for Disease Control & Prevention or WHO Yellow Card)
 - which includes name of person vaccinated, type of vaccine provided and date last dose administered; OR
 - a photo of a Vaccination Record Card as a separate document; OR
 - a photo of the individual's Vaccination Record Card stored on a phone or electronic device; OR
 - documentation of COVID-19 vaccination from a health care provider; OR
 - digital record that includes a QR code that when scanned by a SMART Health Card reader displays to the reader client name, date of birth, vaccine dates and vaccine type; OR
 - documentation of vaccination from other contracted employers who follow CDPH vaccination records guidelines and standards.
- Workers can submit evidence of full vaccination through the secure jot form survey.
- When providing proof of vaccination, workers must not provide any other medical or genetic information to Charter School, including but not limited to underlying conditions or a diagnosis of a medical condition.

COVID-19 Diagnostic Screening Testing for Workers Who Are Not Fully Vaccinated :

- Consistent with the Order, and for purposes of this Policy, workers who are not fully vaccinated must undergo diagnostic screening testing for the weeks they physically interact with Charter School students or staff. For workers who physically interact with Charter School students or staff less frequently than once per week, they must undergo diagnostic screening testing no greater than one week in advance to obtain a test result before the interaction (preferably within 72 hours) or during the week of the interaction.
- Antigen tests are acceptable to determine both the presence or absence of active infection with SARS-CoV-2 in individuals with or without symptoms. Repeat antigen testing and/or confirmatory molecular testing should be considered in individuals who receive a negative result with an antigen test but have symptoms specific for COVID-19 (such as loss of taste and smell). November 9, 2021

- This testing will be provided at no cost using a PCR or antigen test that has Emergency Use Authorization by the U.S. Food and Drug Administration or is operating per the Laboratory Developed Test requirements by the U.S. Centers for Medicare and Medicaid Services. Charter School will share information with workers regarding the specifics of testing administration.
- Fully remote employees or volunteers are not required to undergo diagnostic screening testing.
- Unvaccinated employees are not exempted from the testing requirement even if they have a medical contraindication to vaccination.
- Previous history of COVID-19 from which the individual recovered more than 90 days earlier, or a previous positive antibody test for COVID-19, does not waive this requirement.
- Consistent with the Order, if you have a confirmed diagnosis of COVID-19 within the last 90 days and recovered, Charter School may not require you to conduct diagnostic screening testing for the 90-day period after the diagnosis. Please contact the Human Resources Department if you are interested in seeking this limited exemption.
- Charter School will not discriminate, harass, or retaliate against any employee for receiving the COVID- 19 vaccine or for electing not to receive the COVID-19 vaccine.
- Charter School will establish a method for tracking weekly diagnostic testing results and will report any positive results to local public health departments.
- Employees with any questions regarding the Charter School's Testing Policy may contact the Human Resources Department.

Enforcement:

- Workers who do not comply with this Policy or who are not otherwise eligible for a reasonable accommodation to the testing requirement consistent with applicable law and this Policy may, depending on their position, be placed on unpaid/inactive status until compliance.
- If a worker believes they may be entitled to an accommodation consistent with applicable law and this Policy, they can contact the HR department (shell.ninke@sequoiagrove.org). If requested, Charter School will engage in an interactive process with that individual, and work to identify any possible accommodations as appropriate (e.g., unpaid leave of absence). Charter School may not provide an accommodation should it result in a direct threat to health and safety of others or to the individual, and/or if the accommodation will cause an undue hardship for Charter School.

- Charter School may modify enforcement options based on the specific circumstances.

Future Revisions:

- The Charter School drafted this policy in compliance with all applicable federal and state laws, including guidance from the Equal Employment Opportunity Commission (“EEOC”), Centers for Disease Control and Prevention (“CDC”), the California Department of Public Health (“CDPH”), and local health authorities.
- As public health and legal guidance regarding COVID-19 testing at schools evolves, Charter School administrative staff may revise this Policy accordingly. Upon any revision to this Policy, Charter School will provide notice in writing to workers. This Policy shall be implemented in a manner that is consistent with current federal, state, and local law.

~~Please refer to APPENDIX C: Quarantine Decision Forest~~

APPENDIX **AB**: Medical Letter for Alternative Diagnosis or Chronic Condition



Medical Letter for Alternative Diagnosis or Chronic Condition

Name of Child: _____

Date of Birth: _____

Section 1: Health Care Provider

To Whom It May Concern:

The named student received medical professional services on [date] _____. My clinical impression for the symptom(s) that he/she presented is due to [alternative diagnosis/chronic condition]

The symptom(s) associated with this condition that he/she typically presents with include the following:

[List symptom(s) student experiences due to alternative diagnosis/chronic condition]

Any other symptom(s) beyond what is listed above is not consistent with my clinical impression, and therefore, COVID-19 Public Health-guided school policy for on-campus/in-person learning exclusion should be implemented.

Medical Provider (Printed Name) _____

Signature _____

License# _____

Name & Address of Clinic/Medical Office _____

Phone _____

Date _____

[STAMP of medical provider and/or clinic is also acceptable]

Section 2: Authorization by Parent/Guardian

I authorize the medical provider to conduct medical evaluation for my child in compliance with my child's school district COVID-19 protocols for safe return to school/on-campus/in-person learning. // Autorizo al proveedor médico a realizar una evaluación médica de mi hijo/a de acuerdo con los protocolos de COVID-19 del distrito escolar de mi hijo/a para el regreso seguro a la escuela/en el campus/aprendizaje en persona.

Name of Parent/Guardian (Nombre del padre/tutor)

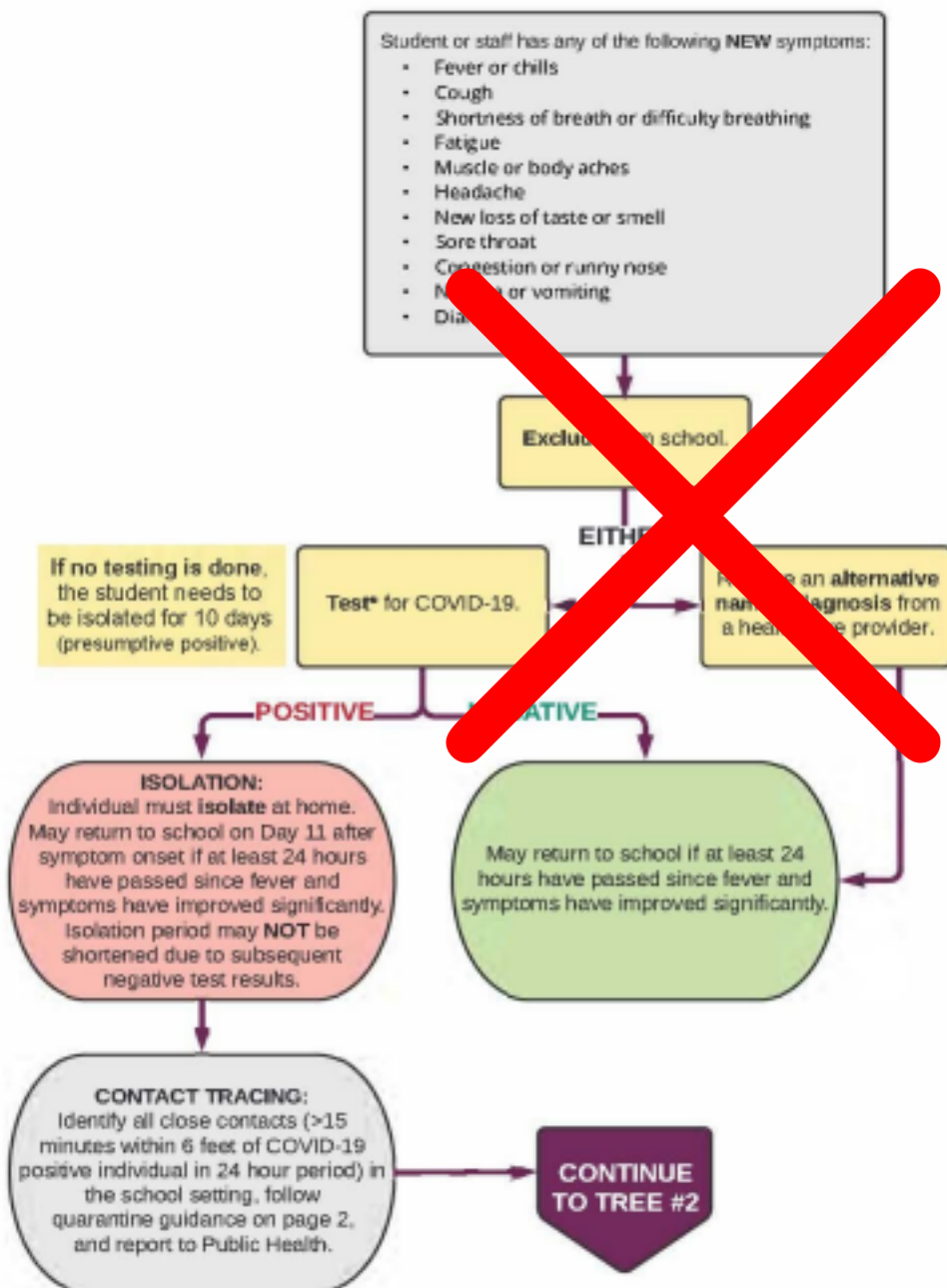
Parent/Guardian Signature (Firma de padre/tutor) Date (Fecha)

NOTE TO PARENT/GUARDIAN: This letter will be filed in the student's health folder and school site Med Binder. It will serve as a guide to navigate the decision tree provided by the California Department of Public Health (CDPH) on whether to exclude a student presenting/complaining of COVID-related symptom(s). You may email a copy to cynthiar@sutter.k12.ca.us or bring it to the student's school site. NOTA PARA LOS PADRES / TUTORES: Esta carta se archivará en la carpeta de salud del estudiante y en la Carpeta Médica de la escuela. Servirá como una guía para navegar por el árbol de decisiones proporcionado por el Departamento de Salud Pública de California (CDPH) sobre si excluir a un estudiante que presenta / se queja de síntomas relacionados con COVID. Puede enviar una copia por correo electrónico a cynthiar@sutter.k12.ca.us o traerla a la escuela del estudiante

September 1, 2021

COVID-19 Symptom & Quarantine Decision Forest for K-12 Schools

TREE #1: STUDENT OR STAFF WITH SYMPTOMS



* PCR or rapid antigen testing are acceptable testing methods. If antigen is negative, continue isolation and repeat with PCR testing.

** School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021.

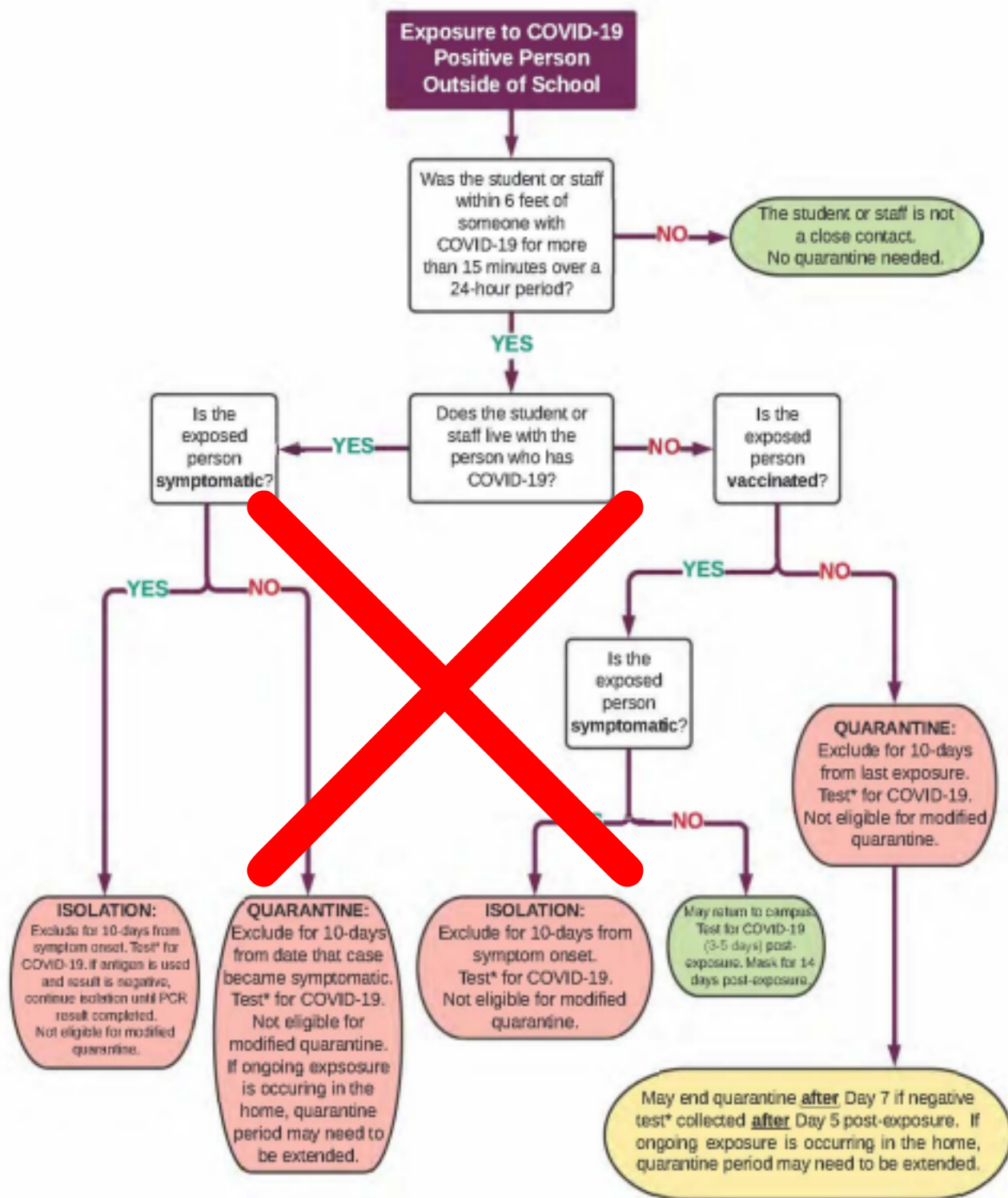
TREE #2: COVID-19 POSITIVE PERSON AT SCHOOL**



* PCR or rapid antigen testing are acceptable testing methods. If antigen is negative, continue isolation and repeat with PCR testing.

** School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021.

TREE #3: COVID-19 POSITIVE EXPOSURE OUTSIDE OF SCHOOL



* PCR or rapid antigen testing are acceptable testing methods. If antigen is negative, continue isolation and repeat with PCR testing.

** School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021



Cover Sheet

COVID-19 Decision Forest

Section: III. Operations
Item: F. COVID-19 Decision Forest
Purpose: FYI
Submitted by:
Related Material: SCPH_Quarantine_Decision_Forest_K-12_Schools.pdf

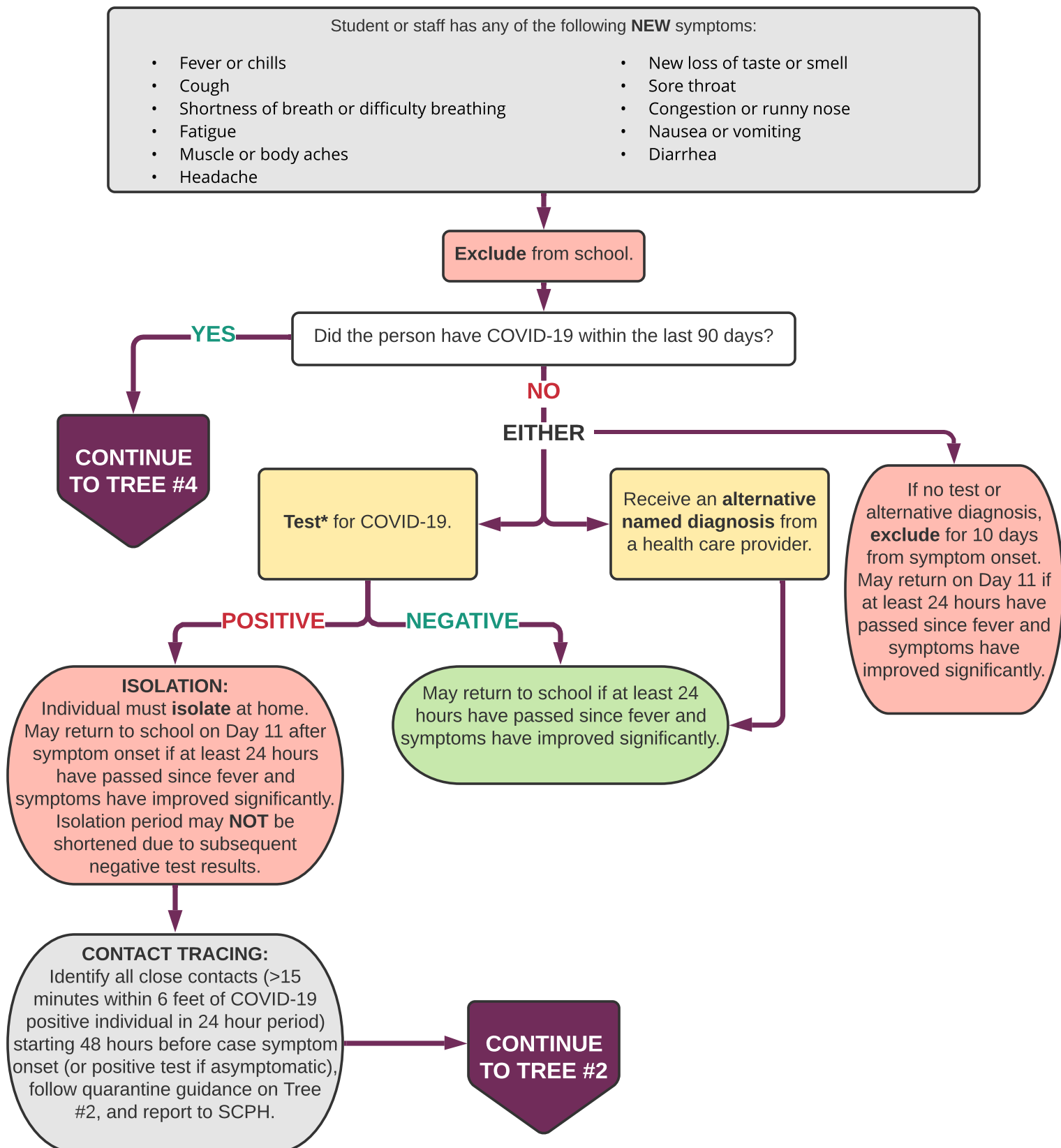
BACKGROUND:

The Decision Forest is based on guidance from the California Department of Public Health and local recommendations from County Public Health. It is updated regularly to align with evolving guidance. Schools should ensure that they are using the latest version and discard all previous versions. The Decision Forest provides general guidance for common scenarios, but cannot account for every possible situation.

COVID-19 Symptom & Quarantine Decision Forest for K-12 Schools

The Decision Forest is based on guidance from the California Department of Public Health and local recommendations from Sacramento County Public Health. It is updated regularly to align with evolving guidance. Schools should ensure they are using the latest version and discard all previous versions. The Decision Forest provides general guidance for common scenarios, but cannot account for every possible situation. Schools requiring technical assistance can contact the SCPH Schools Team for guidance at SCPHschools@saccounty.net.

TREE #1: STUDENT OR STAFF WITH SYMPTOMS

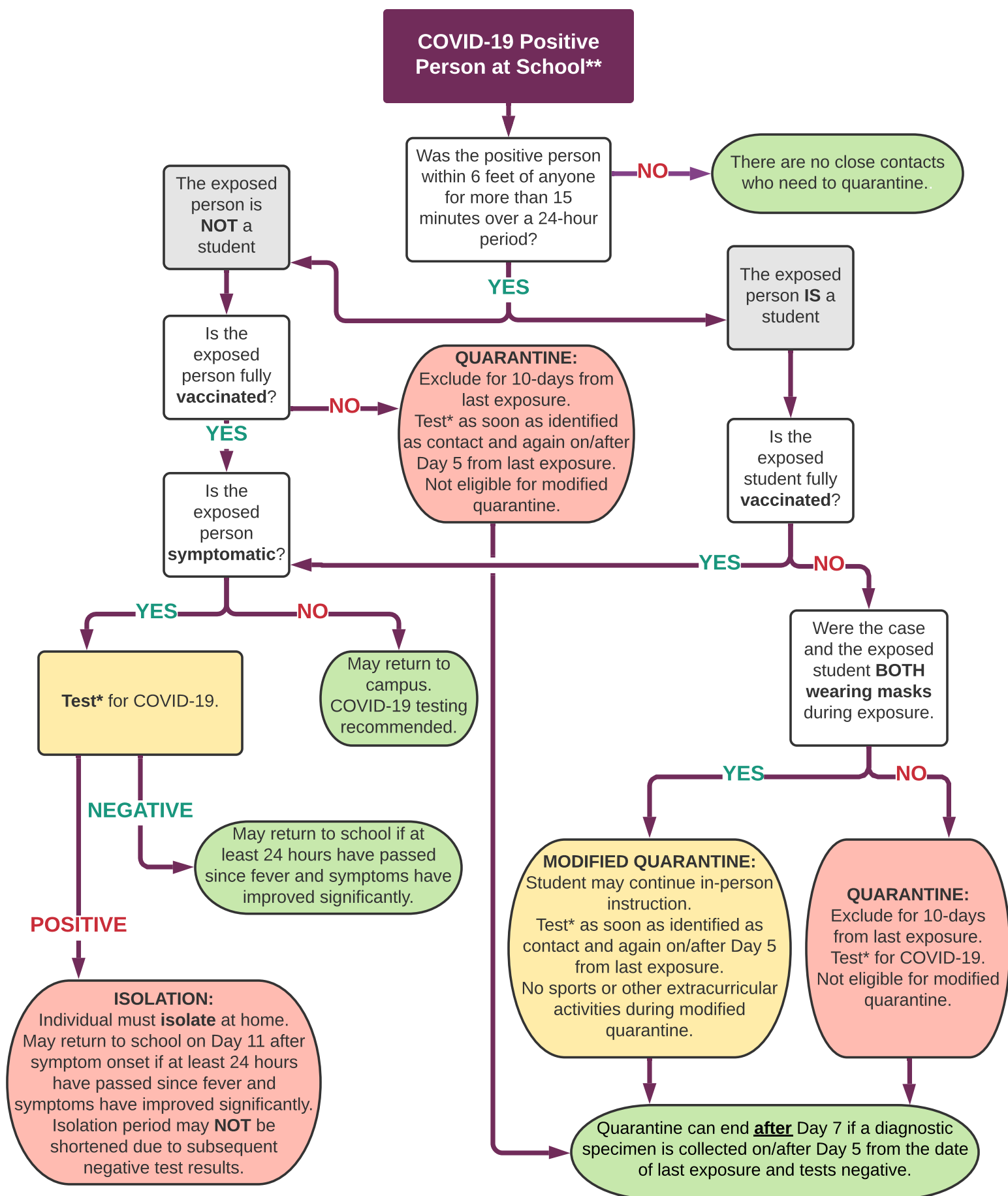


* PCR or rapid antigen testing are acceptable testing methods. Negative rapid antigen test only requires confirmatory PCR on patient with loss of taste or smell.

** School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses.

November 9, 2021

TREE #2: COVID-19 POSITIVE PERSON AT SCHOOL**



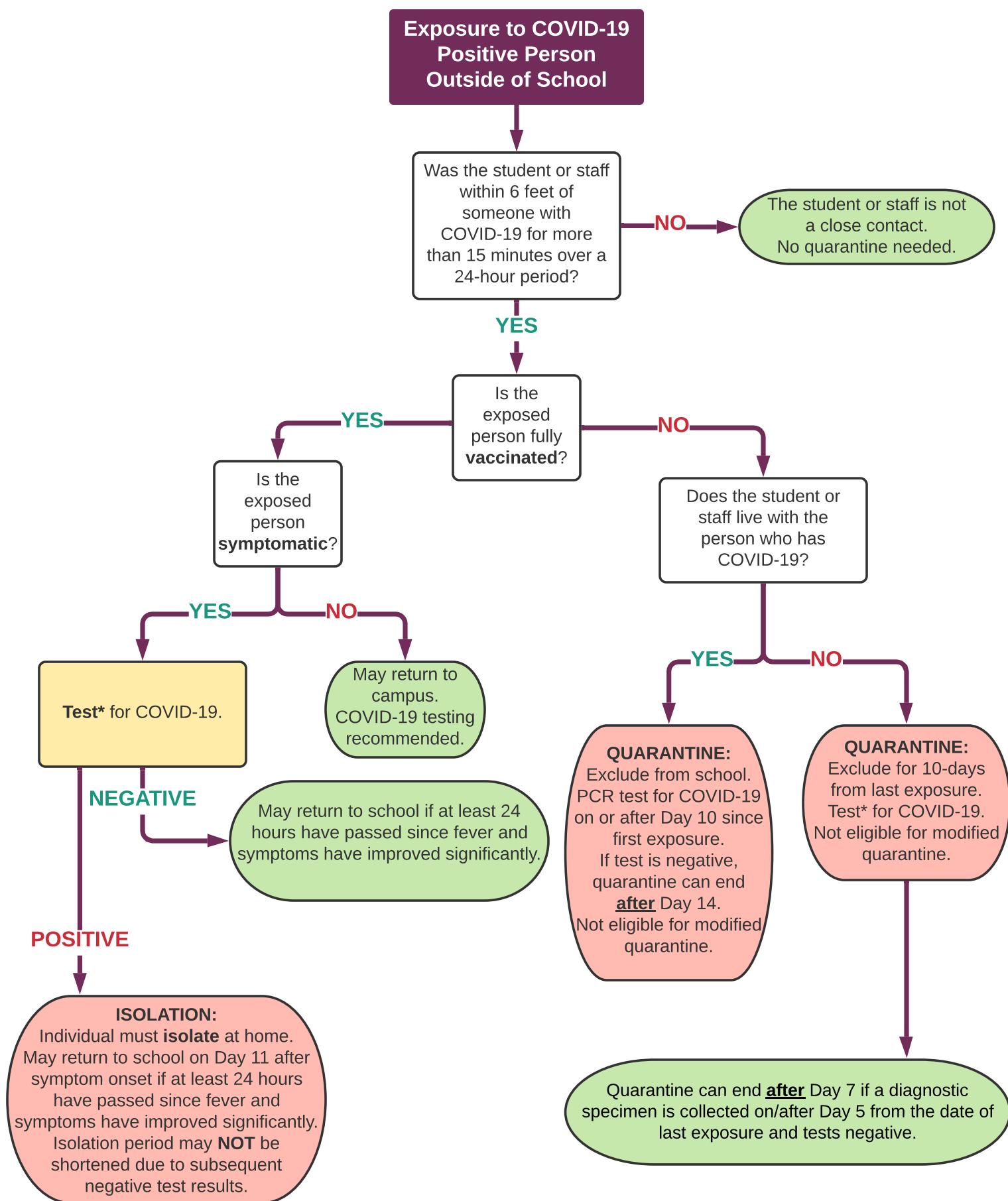
* PCR or rapid antigen testing are acceptable testing methods. Negative rapid antigen test only requires confirmatory PCR on patient with loss of taste or smell.

** School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses.

Please note: Asymptomatic individuals who had COVID-19 in the past 90 days do not need to quarantine if identified as a close contact.

November 9, 2021

TREE #3: COVID-19 POSITIVE EXPOSURE OUTSIDE OF SCHOOL



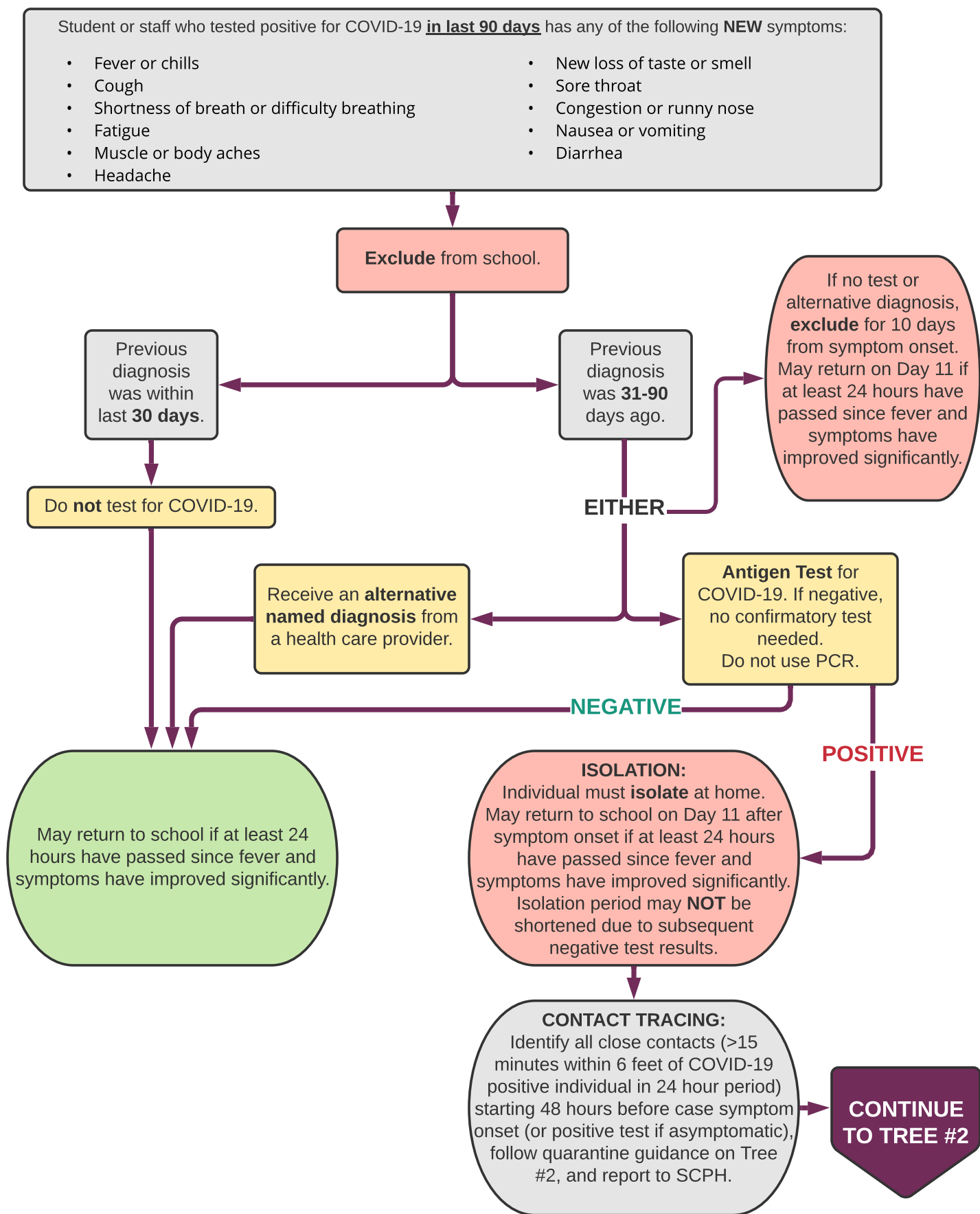
* PCR or rapid antigen testing are acceptable testing methods. Negative rapid antigen test only requires confirmatory PCR on patient with loss of taste or smell.

** School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses.

Please note: Asymptomatic individuals who had COVID-19 in the past 90 days do not need to quarantine if identified as a close contact.

November 9, 2021

TREE #4: PERSON WHO TESTED POSITIVE FOR COVID-19 IN PAST 90 DAYS



Cover Sheet

Record Retention Policy

Section: III. Operations
Item: G. Record Retention Policy
Purpose: Vote
Submitted by:
Related Material:
Education_Records_and_Student_Information_Policy_-_Feather River_redlined.docx

BACKGROUND:

Amended policy to cover additional components:

1. Outline the Procedures to Update and Reissue of Pupil Records
2. Outlines Access Rights to the Records of Foster Children
3. Outlines Notice Requirements in Specific Disclosure Situations

RECOMMENDATION:

Recommended for Board approval



Education Records and Student Information Policy

Feather River Charter School is committed to protecting student privacy in accord with the Family Educational Rights and Privacy Act or “FERPA” and the California Constitution.

The purpose of the Feather River Charter School Governing Board approving this Education Records and Student Information Policy is to accomplish the following:

1. Define Education Records
2. Establish the Procedures for Requesting Copies of Education Records
3. Establish the Procedures for Requesting to Review Education Records
4. Establish the Procedures for Requesting for Amendment to Education Records
- [5. Outline the Procedures for Challenging the Education Record](#)
- [6. Outline the Procedures to Update and Reissue of Pupil Records](#)
- [5.7. Outlines Access Rights to the Records of Foster Children](#)
- [8. Outline the Disclosure of Education Records and Directory Information](#)
- [6.9. Outlines Notice Requirements in Specific Disclosure Situations](#)
- [7.10. Outline the Process of Record Keeping](#)
- [8.11. Outline Parental and Eligible Student Right to File a Complaint with U.S Department of Education.](#)

1. Education Record: An education record is any written or computerized document, file, entry, or record containing information directly relating to a student that is compiled and maintained by the Charter School. Such information includes but is not limited to:

- Date and place of birth, parent and/or guardian’s address, and where the parties may be contacted for emergency purposes;
- Grades, test scores, courses taken, academic specializations and school activities;
- Special education records;
- Disciplinary records;
- Medical and health records;
- Attendance records and records of past schools attended;
- Personal information such as, but not limited to, student identification numbers, social security numbers, photographs, or any other type of information that aids in identification of a student. Please note that, as of January 1, 2017, the Charter School shall not collect or solicit social security numbers or the last four digits of social security numbers from students or their

parents/guardians, unless otherwise required to do so by state or federal law.

The Charter School shall not use any school resources or data to be used to create a registry based on race, gender, sexual orientation, religion, ethnicity or national origin. An education record does not include any of the following:

- Records that are kept in the sole possession of the maker, are used only as a personal memory aid, and are not accessible or revealed to another person except a temporary substitute for the maker of the record;
- Records maintained by a law enforcement unit of the Charter School that were created by that law enforcement unit for the purpose of law enforcement;
- Records relating to a Charter School employee that are made and maintained in the normal course of business, relate exclusively to the individual in that individual's capacity as an employee; and are not available for use for any other purpose;
- Records on a student who is 18 years of age or older, or is attending an institution of postsecondary education, that are: a) made or maintained by a physician, psychiatrist, psychologist, or other recognized professional or paraprofessional acting in his or her professional capacity or assisting in a paraprofessional capacity; b) made, maintained, or used only in connection with treatment of the student; and c) disclosed only to individuals providing the treatment. For the purpose of this definition, "treatment" does not include remedial educational activities or activities that are part of the program of instruction at the Charter School.
- Records that only contain information about an individual after he or she is no longer a student at the Charter School.
- Grades on peer-graded papers before they are collected and recorded by a teacher.

Parents and eligible students that they have the right to:

- Inspect and review the student's education records;
- Seek amendment of the student's education records that the parent or eligible student believes to be inaccurate, misleading or otherwise in violation of the student's privacy rights;
- Consent to disclosures of personally identifiable information contained in the student's education records, except to the extent that FERPA and the Code of Federal Regulations authorize disclosure without consent;
- File with the Department of Education a complaint concerning alleged failures by the Charter

School to comply with the requirements of FERPA and its promulgated regulations.

- Request that the Charter School not release student names, addresses and telephone listings to military recruiters or institutions of higher education without prior written parental consent.

- 2. Requesting to Review Education Records:** Parents and eligible students have the right to review the student's education records. In order to do so, parents and eligible students shall submit a request to review education records in writing to the Director of Records Within forty-five (45) days, the Charter School shall comply with the request.

If circumstances effectively prevent the parent or eligible student from exercising the right to inspect and review the education records, the Charter School will provide the parent or eligible student with a copy of the requested records or make other arrangements for inspection and review of the requested records.

- 3. Requesting Copies of Education Records:** The Charter School will provide copies of requested documents within ten (10) days of a request for copies. The Charter School will charge reasonable fees for copies it provides to parents or eligible students, unless it effectively prevents a parent or eligible student from exercising the right to inspect and review the education records. The charge will not include a fee to search for or to retrieve the education records.

- 4. Requesting for Amendment to Education Records:** If upon review, a parent or eligible student discovers any information or notation that is factually inaccurate, an unsubstantiated personal conclusion or inference, a conclusion or inference outside of the observer's area of competence, not based on the personal observation of a named person with the time and place of the observation noted, or misleading or in violation of the student's right of privacy, he or she may request, in writing, that the Charter School amend the record. The request must be submitted within thirty (30) days of the discovery of the inaccurate or misleading information or a violation of the student's right of privacy. The Charter School will respond within ten (10) days of the receipt of the request to amend. The Charter School's response will be in writing and if the request for amendment is denied, the Charter School will set forth the reason for the denial and inform the parent or eligible student of his or her right to a hearing challenging the content of the education record.

- 5. Challenging the Education Record:** If the Charter School denies a parent or eligible student's request to amend an education record, the parent or eligible student may request in writing that he/she be given the opportunity for a hearing to challenge the content of the student's education records on the grounds that the information contained in the education records is inaccurate, misleading or in violation of the privacy rights of the student.

The hearing to challenge the education record shall be held within thirty (30) days of the date of the request for a hearing, notice of the date, time and place of the hearing will be sent by the Charter School to the parent or eligible student no later than twenty (20) days before the hearing.

The hearing will be conducted by the Dean of Academics. The parent or eligible student will be given a full and fair opportunity to present evidence relevant to the issues relating to the challenge to the education record. The parent or eligible student may also, at his/her own expense, be assisted or represented by one or more individuals of his/her choice, including an attorney. The Dean of Academic's decision will be based solely on the evidence presented at the hearing. Within thirty 30 days of the conclusion of the hearing, the Charter School's decision regarding the challenge will be made in writing and will include a summary of the evidence and the reasons for the decision.

If, as a result of the hearing, the Charter School decides that the information is inaccurate, misleading or otherwise in violation of the privacy rights of the student, it will amend the record accordingly and inform the parent or eligible student of the amendment in writing.

If, as a result of the hearing, the Charter School decides that the information in the education record is not inaccurate, misleading or otherwise in violation of the privacy rights of the student, it shall inform the parent or eligible student of the right to place a statement in the record commenting on the contested information in the record or stating why he/she disagrees with the decision of the Charter School, or both. If the Charter School places a statement by the parent or eligible student in the education records of a student, it will maintain the statement with the contested part of the record for as long as the record is maintained and disclose the statement whenever it discloses the portion of the record to which the statement relates.

6. Update and Reissuance of Pupil Records: A former pupil of the School may request that former pupil's records to be updated to reflect the former pupil's changed legal name or gender by submitting government-issued documentation in the form of one of the following: State-issued driver's license, birth certificate, passport, social security card, court order indicating a name change or a gender change, or both. Upon the request of the former pupil, the School shall reissue the pupil records, including, but not limited to a transcript, a high school diploma, a high school equivalency certificate or other similar documents conferred on the former pupil. The School is not required to modify records that the former pupil has not required for modification or reissuance.

If a former pupil requests that their name or gender is changed and records are reissued, the School shall add a new document to the former pupil's file that includes all of the following: 1) The date of the request; 2) The date the requested records were reissued to the former pupil; 3) A list of records that were requested by, and reissued to, the former pupil; 4) The type of documentation provided by the former pupil in order to demonstrate the legal name or gender change; 5) The name of the School staff person that completed the request; 6) The current and former name or gender of the former pupil.

Former pupils who are unable to provide the government-issued documentation described above may request a name or gender change, or both, to the former pupil's records through the process described below in section C.

7. Records of Foster Children: A foster family agency with jurisdiction over a currently enrolled or former pupil, a short-term residential treatment program staff responsible for the education or case management of a pupil, and a caregiver who has direct responsibility for the for the care of the pupil,

including a certified or licensed foster parent, an approved relative or nonrelated extended family member, or a resource family (as defined below), may access the current or most recent records of grades, transcripts, attendance, discipline and online communication on platforms established by schools for pupils and parents, and any individualized education programs (IEPs) that may have been developed, or any plan adopted pursuant to Section 504 of the federal Rehabilitation Act of 1973 of a currently enrolled or former foster pupil.

A foster family agency, short-term residential treatment program, or caregiver may review and receive pupil records pursuant to subdivision (a) for purposes of monitoring the pupil's educational progress, updating and maintaining the pupil's education records as required by Section 16010 of the Welfare and Institutions Code, and ensuring the pupil has access to educational services, supports, and activities. These purposes include, but are not limited to, enrolling the pupil in school, assisting the pupil with homework, class assignments, and college and scholarship applications, and enrolling the pupil in extracurricular activities, tutoring, and other afterschool and summer enrichment programs.

6.8. Disclosure of Education Records and Directory Information: With the exceptions listed below, the Charter School will not release educational records to any person or entity outside the Charter School without the written consent of a parent or eligible student. The written permission must specify the records that may be disclosed, the purpose of the disclosure and the party or class of parties to whom the disclosure may be made. When disclosure is made pursuant to written permission, the parent or eligible student may request a copy of the disclosed records. Signed and dated written consent may include a record and signature in electronic form if it identifies and authenticates a particular person as the source of the electronic consent and indicates such person's approval of the information contained in the electronic consent. The Charter School shall permanently keep the consent notice with the record file. A parent, guardian or eligible student is not required to sign the consent form. If the parent, guardian or eligible student refuses to provide written consent for the release of student information that is not otherwise subject to release, the Charter School shall not release the information.

The Charter School shall avoid the disclosure of information that might indicate a student's or family's citizenship or immigration status if the disclosure is not authorized by FERPA. No student information shall be disclosed to immigration authorities for immigration-enforcement purposes without a court order or judicial subpoena. Immigration-enforcement agencies do not have a legitimate educational interest in a student's or family's citizenship or immigration status. A student's or family's citizenship or immigration status is not considered to be directory information.

Except for investigations of child abuse, child neglect, or child dependency, or when the subpoena served on the Charter School prohibits disclosure, the Charter School shall provide parental or guardian notification of any court orders, warrants, or subpoenas before responding to such requests. The Charter School will only disclose personally identifiable information on the condition that the receiving party not disclose the information to any party without the prior consent of the parent or eligible student and that the receiving party use it for the purposes for which the disclosure was made. This restriction does not apply to disclosures that fall within the disclosure exceptions listed below

and the Charter School maintains the appropriate records, as described below. Except for disclosures pursuant to a judicial order or lawfully issued subpoena, of directory information or to parents or eligible students, the Charter School will inform a receiving party of the requirement that the party not disclose the information to any other party without the prior writing consent of the parent or eligible student and that the receiving party use it for the purpose for which the disclosure was made.

If the Charter School receives an information request related to a student's or family's immigration or citizenship status, the Charter School personnel shall take the following action steps:

- Notify the Executive Director or Deputy Executive Director about the information request;
- Provide students and families with appropriate notice and a description for the immigration officer's request;
- Document any verbal or written request for information by immigration authorities;
- Unless prohibited, provide students and parents/guardians with any documents issued by the immigration-enforcement officer.

The Charter School will train its personnel regarding gathering and handling sensitive student information as identified in this policy.

The Charter School will disclose education records, without consent, to the following parties:

- Charter School employees who have a legitimate educational interest as defined by 34 C.F.R. Part 99;
- Contractors, consultants, volunteers or other parties to whom the Charter School has outsourced institutional services or functions may be considered a Charter School official provided that the outside party performs an institutional service or function for which the Charter School would otherwise use employees, is under the direct control of the Charter School with respect to the use and maintenance of records, and is subject to the requirements of 34 C.F.R. § 99.33(a) governing the use and redisclosure of personally identifiable information;
- Other schools to which a student seeks or intends to enroll;
- Certain government officials listed in 20 U.S.C. § 1232g(b)(1) in order to carry out lawful functions;
- Appropriate parties in connection a student's application for, or receipt of, financial aid to a student if it is necessary to determine eligibility, amount of aid, conditions for aid or enforcing the terms and conditions of the aid;
- Organizations conducting certain studies for the Charter School in accordance with 20 U.S.C. § 1232g(b)(1)(F);

- Accrediting organizations in order to carry out their accrediting functions;
- Parents of a dependent student as defined in section 152 of the Internal Revenue Code of 1986;
- Individuals who have obtained lawful court orders or subpoenas, with prior notice to parents or eligible students with some exceptions;
- Persons who need to know in cases of health and safety emergencies;
- State and local authorities, within a juvenile justice system, pursuant to specific State law;
- A victim of an alleged perpetrator of a crime of violence or a non-forcible sex offense. The disclosure may only include final results of the disciplinary proceedings conducted by the Charter School with respect to that alleged crime or offense. The Charter School may disclose the final results of the disciplinary proceeding, regardless of whether the Charter School concluded a violation was committed.
- An agency caseworker or other representative of a State or local child welfare agency or tribal organization who has the right to access a student's case plan, when such agency or organization is legally responsible, in accordance with State law, for the care and protection of the student, provided those records will not be disclosed by such agency or organization, except as required by law;
- Other disclosures as provided by applicable law.

9. Requirements in Specific Disclosure Situations: If the School discloses education records without parental or eligible student consent to officials of another school, school system or institution of postsecondary education where the student seeks or intends to enroll, the School will make a reasonable attempt to notify the parent or eligible student at his/her last known address, unless the disclosure is initiated by the parent or eligible student. Additionally, the School will give the parent or eligible student, upon request, a copy of the record that was disclosed and give the parent or eligible student, upon request, an opportunity for hearing as outlined above.

7.10. Record Keeping: The Charter School will maintain a record of each request for access to and each disclosure of personally identifiable information from the education records of each student for as long as the records are maintained. For each request, the record will include the following information: the parties who have requested or received the information and the legitimate interests the parties had in requesting or obtaining the information.

For disclosures of personally identifiable information to institutions that make disclosures of the information on behalf of the Charter School in accordance with 34 C.F.R. 99.33(b), the record will include the names of the additional parties to which the receiving party may disclose the information

on behalf of the Charter School and the legitimate interests that each of the additional parties has in requesting or obtaining the information.

These record keeping requirements do not apply to requests from or disclosure to parents and eligible students, the Charter School officials with a legitimate purpose of inspecting the records, a party with written consent from the parent or eligible student, a party seeking directory information, or a party seeking or receiving the records as directed by a court order or subpoena.

The records relating to disclosures of personally identifiable student information may be inspected by parents and eligible students, the Charter School officials (or their assistants) responsible for the custody of the records, and parties authorized by regulations for the purpose of auditing the recordkeeping procedures of the Charter School.

8.11. Complaints: Parents and eligible students have the right to file a complaint with the U.S. Department of Education concerning alleged failures by the Charter School to comply with the requirements of FERPA. The name and address of the Office that administers FERPA is:

**Family Policy Compliance Office
U.S. Department of Education
400 Maryland Avenue. S.W.
Washington, D.C. 20202**

Cover Sheet

English Learner Master Plan 2021-2022

Section: IV. Academic Excellence
Item: A. English Learner Master Plan 2021-2022
Purpose: Vote
Submitted by:
Related Material:
Feather River v.3 Charter School EL Master Plan_Updated Oct 2021.docx.pdf

BACKGROUND:

- We have updated the curriculum options that can be used to support English language development.
- We have updated the annual RFEP monitoring schedule. Because we monitor students quarterly, we have changed the timing for the Annual Monitoring form.
- We have updated the year

RECOMMENDATION:

Recommended for Board approval

ENGLISH LEARNER MASTER PLAN 2021-2022





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Master Plan for Services to English Learners 2021-2022

Feather River Charter School aims for outstanding programs for all our students. English Learners have enormous challenges but also have the opportunity to develop the asset of bilingualism within a global community. They face the double task of learning the challenging state standards and mastering a new language.

To make sure we reach optimal results for English Learners we developed this Master Plan to ensure that they learn English, have full access to a challenging academic curriculum, and that they build the multicultural proficiency that is necessary in today's complex and challenging world. This plan is a practical guide for all staff to ensure that we provide consistent, coherent services to each and every English Learner in our school. We are all expected to follow the plan, and it provides specific ways for us to hold ourselves accountable for obtaining optimal results.

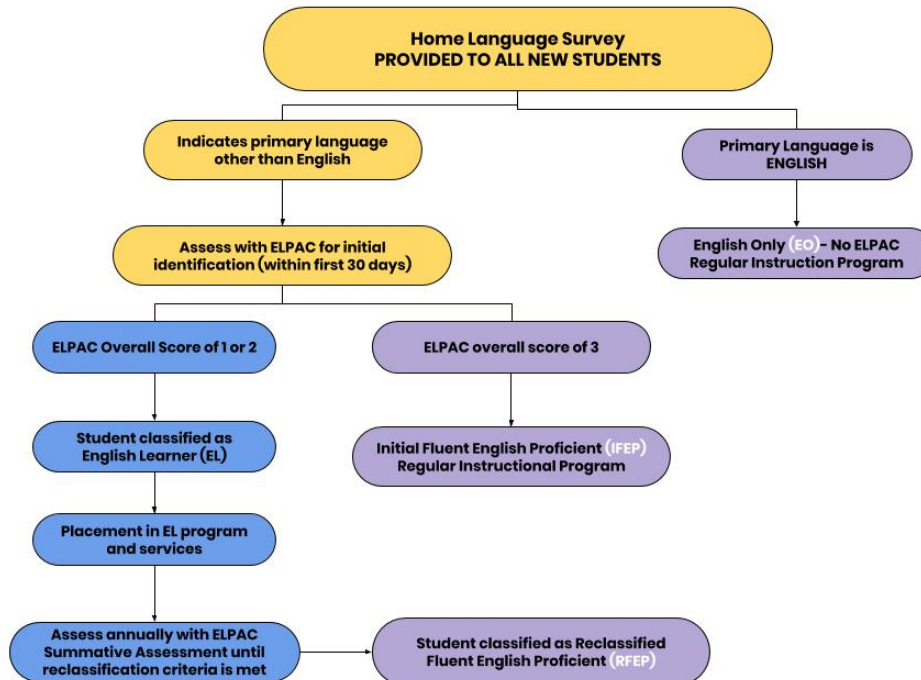
This plan describes how we identify, serve and support students who initially enroll in our school with limited proficiency in the English language. The plan sets forth six goals for this work:

1. English Learner (EL) programs will be fully implemented.
2. Parents of English Learners and Reclassified Fluent English Proficient Students (RFEPs) will participate meaningfully in their children's education.
3. English Learners will master the English language as efficiently and effectively as possible.
4. English Learners will achieve academic success comparable to English Only (EO) students.
5. English Learners and Reclassified Fluent English Proficient Students will be at no greater risk for school failure than English Only Students.
6. Form an English Learners Advisory Committee to foster a better involvement of EL parents, thereby increasing academic achievement of the EL population, advise the School Board, principal, and EL Coordinator, on issues pertaining to English Learners (ELs), assist in the development of the school's needs assessment and Language Census Report, and provide input on formal school plans, such as WASC self study and LCAP.



Identification Tools:

- Home Language Survey upon enrollment
- Additionally, look in CALPADS and cumulative folders



Step 1: Registration, including Completion of the Home Language Survey

Upon enrollment, parents complete a Home Language Survey or HLS as required by state law. This survey is completed the first time the parent enrolls the child in Feather River Charter School and the results are maintained thereafter in the charter school's student information system and the English Learner folder in the child's cumulative record.

If the answers to Items 1, 2, 3 on the HLS are "English", the child is classified as English Only or EO. The parent is notified of the result and is given an explanation of the placement options open to the student. The default option is Mainstream English.

If Item 1, 2, or 3 on the Home Language Survey is answered with a language other than English, the child is tested for English proficiency. (Continue to Step 2)

However, if the parent's response to the first three questions on the HLS is English, and the response to the fourth question is other than English, then reasonable doubt may exist as to



the student's home language. If there is evidence of significant non-English exposure, then the pupil must be administered the state English language proficiency assessment, currently known as the English Language Proficiency Assessments for California (ELPAC). The parent will be consulted by a certificated staff member regarding the need to administer the assessment, the results, and the subsequent program placement of the child.

NOTE: When reasonable doubt is established, the school must annotate the HLS to document the reasons for ELPAC administration. The school administrator/designee must sign and date the annotations provided.

The parent has the right to amend the HLS at any time. However, if the student has already been administered the initial ELPAC, any changes to the HLS will not affect the student's official language classification. If the parent amends the HLS prior to initial ELPAC administration, the school must honor the changes made while continuing to take reasonable doubt into consideration, given the probable impact of the change relative to the parent's or student's observed linguistic behavior.

Parents who enroll their child in Pre-Kindergarten must complete the HLS as part of the enrollment process. The first HLS (e.g., Pre-K) on file for a student supersedes all HLS forms completed at later times. Therefore, the answers provided on the **initial** HLS are documented permanently in CALPADS.

Assessment		
Initial ELPAC	Within 30 days of enrollment: pending possible extension from the state.	July 1- June 30
Initial ELPAC score report and Notification Letter will be mailed, after testing. See Appendix 1		
Summative ELPAC	Given to current EL students	Feb 1- May 3 1

Step 2: English Language Proficiency Assessment

State regulations require that if the student's Home Language Survey indicates that a language other than English is used at home in Item 1, 2, or 3, the student's English language proficiency level must be assessed and given the results (pending an extension from the state) within 30 calendar days of initial enrollment.

The ELPAC is a standardized language proficiency test designed to measure the English proficiency of non-native speakers in four areas: Listening, Speaking, Reading and Writing. The child receives a score for each part of the test that is taken (Listening, Speaking, Reading,



and Writing) as well as an overall score. The score types include scale scores and proficiency levels.

School staff calculate a preliminary score for the purpose of determining the default program and placement options. These results, including proficiency level results for each subtest, are communicated to the parent on the Parent Notification of English Language Testing Form. The assessment is also forwarded by the EL Coordinator for official scoring. These official results override the informal scoring if the scores differ. The official results are sent to the parent within 30 days of receipt by the school. ELPAC results are maintained in the student's English Learner folder inside the cumulative folder, and in the school's student information system for future use in the monitoring of student progress and in the program evaluation.

If an Individual Education Plan (IEP) team has determined that a student is unable to take all or part of the ELPAC, the student will be given a California Department of Education (CDE) approved alternative assessment.

The School will annually assess the ELP and academic progress of each English learner. The School shall administer the ELPAC summative assessment during the annual summative assessment window.

When administering an initial or summative ELPAC assessment to a pupil with a disability, the School shall provide designated supports or accommodations, in accordance with the student's individualized education plan (IEP) or Section 504 plan. When a student's IEP or Section 504 plan specifies that the student has a disability that precludes assessment such that there are no appropriate accommodations for assessment in one or more of the listening, speaking, reading, and writing domains, the student shall be assessed in the remaining domains in which it is possible to assess the student.

When a student's IEP team determines that the student has a significant cognitive disability such that the student is unable to participate in the initial or summative assessment, or a Section of either test, even with resources, the student shall be assessed as specified in the student's IEP.

On the basis of the English language assessment, students are classified as either English Learner (EL) or Initially Fluent English Proficient (IFEP).

Criteria for reasonable fluency in English

Level	Description
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Initial Fluent English Proficient [IFEP]	<p>Students at this level have well developed oral (listening and speaking) and written (reading and writing) skills. They can use English to learn and communicate in meaningful ways that are appropriate to different tasks, purposes, and audiences in a variety of social and academic contexts. They may need occasional linguistic support to engage in familiar social and academic contexts; they may need light support to communicate on less familiar tasks and topics. This test performance level corresponds to the upper range of the “Bridging” proficiency level as described in the 2012 <i>California English Language Development Standards, Kindergarten Through Grade Twelve (2012 ELD Standards)</i>.</p>
Intermediate English Learner	<p>Students at this level have somewhat developed to moderately developed oral (listening and speaking) and written (reading and writing) skills. This level captures a broad range of English learners, from those who can use English only to meet immediate communication needs to those who can, at times, use English to learn and communicate in meaningful ways in a range of topics and content areas. They may need some degree of linguistic support to engage in familiar social and academic contexts (depending on the student, the level of support needed may be moderate, light, or minimal); they may need substantial-to-moderate support to communicate on less familiar tasks and topics. This test performance level corresponds to the entire “Expanding” proficiency level and to the lower range of the “Bridging” proficiency level as described in the 2012 <i>ELD Standards</i>.</p>
Novice English Learner	<p>Students at this level have minimally developed oral (listening and speaking) and written (reading and writing) English skills. They tend to rely on learned words and phrases to communicate meaning at a basic level. They need substantial-to-moderate linguistic support to communicate in familiar social and academic contexts; they need substantial linguistic support to communicate on less familiar tasks and topics. This test performance level corresponds to the “Emerging” proficiency level as described in the 2012 <i>ELD Standards</i>.</p>

NOTE: Students classified as IFEP are not eligible to receive EL services and will receive grade-level instruction in an instructional program designed for Native-English and Fluent-English speakers.



IFEP Students - The parents of IFEP students are informed of the results and given the same program options as those given EO students- the default program is Mainstream English. Placement is made on the same basis as for EOs.

English Learners proceed to primary language assessment. Parents of ELs will be notified each year of their child's current language classification along with the annual assessment results. A student will remain an EL until he or she has met the criteria for reclassification.

Parent Notification

- Results of assessments
- Student Placement

Step 3: Parent Notification of Results

Parent Notification of Initial Assessment Results and Program Placement

Parents of students (ELs and IFEPs) who are administered the **initial** ELPAC will receive official notification informing them of their child's:

- Initial English language proficiency level and how it was assessed
- Official language classification
- Instructional program placement

In addition to the above, parents must also receive information regarding the:

- Various instructional program options, educational strategies, and educational materials to be used in each program
- Reclassification, or program exit, criteria
- Instructional program for ELs with a disability (with an IEP) and how such a program will meet the objectives of the IEP
- Expected rate of graduation for ELs

Program Placement/Instructional

- **English Language Mainstream (ELM)**—A classroom setting for English learners who have acquired reasonable fluency in English, as defined by the school district. In addition to ELD instruction, English learners continue to receive additional and appropriate educational services in order to recoup any academic deficits that may have been incurred in other areas of the core curriculum as a result of language barriers.
- **Core Instruction in English**
- **Daily Leveled ELD** for 30 – 60 minutes based on the student need and level independently at home ~~through BrainPop-ELL program~~ **one or more of the foundational offerings** with teacher monitoring progress.
- **SDAIE** strategies/vocabulary development will be embedded in curriculum and enhanced with teacher support in person or during online sessions. (SDAIE Strategies for English Learner Intervention is attached).



- Monitor student progress and evaluate programs regularly.
- Designated ELD Direct Instruction Classes—via a virtual online platform.
- ~~BrainPop ELL brings English language learning to life in your classroom! To help you make the most of this product, explore this rich collection of support resources, from ELL-specific graphic organizers and action images to learning strategies, lesson plans, vocabulary activities, and more. Proficiency-based English language learning program appropriate for all ages, at no cost to students.~~
- Reading Eggs- provides a comprehensive range of research-based online reading lessons, activities and books that teach children aged 2–13 the literacy skills needed for a lifetime of reading success. The comprehensive reading program is grounded in solid educational research and covers the five pillars of reading – phonics, phonemic awareness, vocabulary, comprehension, and fluency. Provided with a minimal cost.
- ~~Mathseeds/Mathletics It is a comprehensive online mathematics program for children aged 3-13. It offers a vast range of carefully structured lessons and activities that build mathematical skills over a broad range of numbers, shapes, and measurement topics. This program can be used for intervention in math. This eligibility is dependent on their STAR360 scores and is only given to students who score in the yellow intervention or red urgent intervention categories.~~
- In addition, any other school-provided ~~foundational offerings online programs.~~

Step 4: Program Placement

The following process is used to identify the most appropriate program for the English Learner. ELPAC results indicate whether the student is *reasonably fluent in English* or not.

The criteria for reasonable fluency in English are the same as the criteria for “Probably English Proficient” in the ELPAC Scoring Guide. They include:

1. Student's *overall* proficiency level is Early Advanced or higher, *and*
2. Proficiency in *each* skill area is Intermediate or higher. The skill areas are Listening, Speaking, Reading, and Writing (Kindergarten through 12th grade).

If the child is *reasonably fluent in English* by these criteria, then the default placement is the *mainstream English program*. Additional support services may be recommended, as appropriate. The child will normally continue in this placement until reclassified. Support services in the mainstream program must include English Language Development and may include one or more of the following:

- Content instruction using SDAIE strategies
- Specialized instruction by an English Learner Development teacher
- Participation in Benchmark, Strategic, or Intensive interventions in variety of setting based on student need
- ~~McGraw Hill Flex Curriculum (EL supports based on Level)~~



AT RISK EL STUDENTS & LTEL's (Long Term English Learners)

Feather River will annually run a list of the at risk ELs (4-5 years as an EL) and our LTELs (6+ years as EL) and work with HSTs to strongly encourage the following supports:

- * Automatic access to ~~BrainPop~~ **ELL-Moby Max or Language Live**
- *Virtual Reading Comprehension virtual classes offered by qualified instructors
- *Reading Horizons option
- *ELD Support Class option
- *School's EL designee will collaborate with HSTs and parents to determine best practices to encourage and support each student to show English fluency and be able to reclassify

STAFFING

Per state and federal law all teachers of our EL students hold a valid CA teaching credential with authorization to instruct English Learners. This CLAD or English Learner authorization is met through coursework completion, passing scores on the 3 CTEL examinations. EL students are not assigned to teachers who have not yet earned this authorization, or, as in the case of a new teacher, with a preliminary credential, who is still working to clear their credential. Feather River will:

- Ensure appropriate assignments of teachers for English Learners
- Recruit qualified EL certified teachers through position postings
- Assure that teachers hold proper California Teacher Credentialing (CTC) authorizations
- Provide opportunities for teachers who do not hold appropriate certification to enroll in training

PROFESSIONAL DEVELOPMENT FOR STAFF AND ADMINISTRATORS ON INITIAL IDENTIFICATION, PLACEMENT, AND RELATED PARENTAL RIGHTS/INFORMED CONSENT

Feather River Charter School is committed to providing ongoing annual professional development for administrators and staff, including special education teachers and staff, on legal requirements and school procedures relating to the implementation of the identification and placement requirements of this *English Learner Master Plan*, including but not limited to:

- Initial identification
- Placement options and procedures
- Communicating assessment results to families effectively
- Parental rights and informed consent regarding initial identification and placement, including the parental exception waiver process.

Those who must participate in the training include but are not limited to: administrators, teaching staff, counselors, Enrichment Center staff, staff members who work with ELs' student records, office staff members responsible for registration, special education teachers, paraprofessionals and specialists, and other support staff as necessary. The training places



special emphasis on sensitivity to parents, including how to make parents feel welcome, and how to ensure that they are truly informed and able to take an active role in the process of determining the appropriate instructional program for their child.

The professional development offered will be designed to improve the instruction and assessment of ELs; designed to enhance the ability of teachers, principals and other school leaders to understand and implement curricula, assessment practices and measures and instructional strategies for ELs; effective in increasing the student's English language proficiency or substantially increasing the teacher's subject matter knowledge, teaching knowledge and teaching skills as demonstrated through classroom observation.

INITIAL ELPAC-ELAS CORRECTION POLICY AND PROCESS

Local Educational Agencies are allowed to make one correction per student per lifetime to an English Language status. This process can be used if a parent/guardian or certificated employee of the LEA requests a review of the student's classification on the basis of the results of the Initial ELPAC. Typically, the process will be used if a parent/guardian or certificated employee can provide evidence that a student who was classified as English Learner (EL) after taking the Initial ELPAC should be classified as Initially Fluent English Proficient (IFEP). This process must occur before the first administration of the Summative ELPAC starting in February.

If a student was tested with the initial ELPAC and was designated EL but, based on evidence and observation, you feel that they are proficient in English, the HST can request a status correction to IFEP (Initially Fluent English Proficient).

1. HST submits the Google Survey--ELAS Correction Request for Initial ELPAC; found in the EL Resources Folder.
2. If the request is approved for further review, HST will receive an Evidence Form and info sheet.
3. HST and family review the examples of possible evidence for a student's grade span.
4. HST and family gather appropriate, grade-level evidence in all domains to illustrate student's English Language Proficiency
5. Complete the Evidence Form, signed by HST and Parent, then email, along with evidence, the EL Coordinator.

RECLASSIFICATION

Feather River Charter School reclassifies EL students to Reclassified English Fluent Proficient (RFEP) at the point when specialized language and academic support services are deemed no longer needed for ELs to be successful in their educational program at a level commensurate to non-ELs. This decision is made using criteria that include assessment of English language proficiency using the ELPAC, **Star 360 reading assessment**, Smarter Balanced Assessment



Consortium (SBAC) or California Alternative Assessment (CAA) scores in English-Language Arts, teacher evaluation, and parent consultation.

Once ELs are reclassified, they retain RFEP status for the rest of their educational careers. However, the academic progress of RFEP students must be monitored for a minimum of four years, as required by state and federal guidelines, and if their continued linguistic and academic performance declines or stalls, interventions are provided to ensure that these students reach and maintain grade level academic proficiency. A full description of the reclassification process is detailed below.

ELPAC proficiency level, in addition, common, grade-level standards-based assessments and English language development (ELD) assessments are examined to determine if the student is able to function at a level commensurate with his or her English-speaking peers.

Reclassification Policy, Criteria, and Process:

Feather River Charter School's Director of ELD, in conjunction with teacher input, will specifically evaluate students who are potentially qualified for reclassification. This will occur upon release of ELPAC scores by the state.

Per California Department of Education recommendations and requirements, EL Reclassification will be based on the following four criteria:

- 1) ELPAC Score - Student must have an Overall Performance Level score of 4 (the statewide standardized ELP criterion), with no more than one subscore of 2.
- 2) Teacher Evaluation - Student progress as observed by the teacher, as well as student's grades/progress indicators in ~~math and~~ English. The grade must be a C or higher ~~in both courses~~. Progress in standards must be Meeting or Exceeding Expectations.
- 3) Parent Opinion and Consultation - Parents will be invited to and are strongly encouraged to participate in a phone conference, as noted in the Parent Notification Letter of Reclassification.
- 4) English Language Proficiency - EL student's English language proficiency will be compared with that of an English Proficient Student. This will take the form of the STAR 360 Assessment or SBAC scores. The cut score requirements/criteria are indicated in the chart below.

Updated 3/25/2021 Criterion 4 for EL Master Plans					
Grade	SBA (ELA) Performance Level		Star Reading (Star Enterprise Scale Score)		Star Early Literacy (Star Enterprise Scale Score)
TK/K	n/a		78	or	631



1	n/a		166	or	776
2	n/a		338		N/A
3	Standard nearly met	or	445		N/A
4	Standard nearly met	or	531		N/A
5	Standard nearly met	or	600		N/A
6	Standard nearly met	or	692		N/A
7	Standard nearly met	or	773		N/A
8	Standard nearly met	or	858		N/A
9	n/a		919		N/A
10	n/a		958		N/A
11	Standard nearly met	or	993		N/A
12	n/a		1080		N/A

Process

1. The ELD coordinator will complete the Reclassification Form for students who meet the first criteria. (Appendix 2).
2. Form will then be sent to the teacher for further input and completion of grades, test scores, etc.
3. If a student meets criteria 1, 2, and 4, a Parent Notification Letter of Reclassification will be sent to the parents, inviting them to a phone conference where they can consult with the Director of ELD and/or teacher, and their child. See Appendix 3
4. At this point, if everyone is in agreement, the student is then redesignated RFEP.



5. If a student has not met criteria 1, 2, or 4, they will remain EL and will be reevaluated the next school year.

RECLASSIFYING ENGLISH LEARNERS WITH DISABILITIES

The reclassification criteria and process are the same for Special Education students being considered for reclassification, except in those cases where the IEP team feels that the student's disability, more so than a language barrier, is the reason why the student is not qualifying for reclassification. In such cases, it is the responsibility of the IEP team, case carrier, or teacher to initiate contact with the Director of ELD to consider the alternative reclassification criteria and form. The IEP team, to include parents and the Director of ELD, will discuss and complete the form. If the student is found to meet these criteria, he/she will then be reclassified to RFEP and four-year monitoring will commence, as with all other RFEP students. See Appendix 4

RFEP Monitoring

Per the California Department of Education requirements, once a student is reclassified as RFEP, they are no longer required to take the summative ELPAC, but there is a requirement for four years of continued monitoring of that student.

Feather River Charter School will monitor RFEP's curriculum, interventions and assessments quarterly. RFEPs will also have a formal yearly monitoring check each year over the four years, using the Reclassification Monitoring form.

Annual RFEP Monitoring Schedule

Student's Last Name	Monitoring Month, Annually for Four Years	Student's Last Name	Monitoring Month, Annually for Four Years
A-G	October	M-O	February
D-F	November	P-R	March
G-H	December	S-V	April
I-L	January	W-Z	May

If at any point the student is scoring below grade level, intervention measures will be put in place, so as to ensure that the student is receiving as much support as possible, toward maintaining English language proficiency and academic growth. See Appendix 5



INITIAL ELPAC NOTIFICATION LETTER

To the parent(s)/guardian(s) of: <Last_Name>, <First_Name> Date: <Date_Testing_Completed>

SSID: <SSID> Date of Birth: <Date_of_Birth> Grade: <Tested_Grade>

Dear Parent(s) or Guardian(s): When your child enrolled in our school, a language other than English was noted on your child's Home Language Survey. The law requires us to assess your child and notify you of your child's proficiency level in English. In California, the name of the test is the Initial English Language Proficiency Assessments for California (ELPAC). This letter also explains the criteria for a student to exit, or reclassify out of, the English learner program. (20 United States Code Section 6312[e][3][A][i],[v],[vi])

Language Assessment Results

See enclosed Student Score Report

Based on the results of the English language proficiency assessment, your child has been identified as an <Calculated_ELAS> student.

Program Placement

If your student was identified as **IFEP**, he/she is assigned to a regular academic program, will not need to participate in an English language instructional support program, will not be designated as an English Learner (EL student), nor will he/she need to take the ELPAC exam again. Please note, that this does not change your student's homeschool teacher.

If your student was identified as an **English Learner (EL)**, he/she has been assigned to an appropriate English language instructional support program based on the results. The goal of this program is to help your child become proficient in English and succeed in the school's academic curriculum. Instructional support is added by your child's teacher as needed, according to the ELPAC results. Please note, that this does not change your student's homeschool teacher.

Exit (Reclassification) Criteria

The goal of language acquisition programs is for students to become proficient in English as rapidly as possible and to meet state academic achievement measures. This district's exit (reclassification) criteria are listed below.

(20 U.S.C. Section 6312[e][3][A][vi])

Required Criteria (California <i>Education Code</i> [EC] Section 313[f])	LEA Criteria Feather River Charter School EL Master Plan
--	--



English Language Proficiency Assessment	Overall Performance Level score of 4 (the statewide standardized ELP criterion) with no more than one subscore of 2 in the domains of reading, writing, listening and speaking.
Teacher Evaluation	Student progress as observed by the teacher, as well as student's grade/progress indicators in English. Grade must be a C or higher. Progress in standards must be Meeting or Exceeding Expectations.
Parental Opinion and Consultation	Parents will be invited to and are strongly encouraged to participate in a phone conference, as noted in the Parent Notification Letter of Reclassification.
Comparison of Performance in Basic Skills	EL student's English language proficiency will be compared with that of an English Proficient Student. This will take the form of the STAR 360 Assessment and SBAC scores.

Intervention and Support Options

In addition to the instructional support provided by your homeschool teacher, Feather River Charter School offers MTSS and other programs to help your student with their English fluency and academic achievement goals through a multi-tiered system of supports (MTSS).

Response to Instruction and Intervention through the Multi-Tiered System of Supports (MTSS)

The school will provide intervention for all students TK-12. The following descriptors provide an overview of specific interventions to support ELs. Intervention for Long Term ELs is the responsibility of the Home School Teachers as well as the entire intervention team.

Tier 1 intervention: Provided until proficiency goal is reached

- The general education teacher begins and/or provides Tier 1 level supports on a class/roster-wide basis. Additionally, the teacher ensures that the students are working in an evidence-based curriculum. To complement the evidence-based curriculum.

Tier 2 Intervention: Provided for students who have not yet reached proficiency through Tier 1 interventions

- Tier 1 plus online Interventions, as well as direct instruction offered through Tier 2.
- Long Term ELs will continue to receive intensive intervention during direct virtual English Language Development instruction.
- Students receive direct virtual instruction.

Tier 3 Interventions: Provided for students who have not reached proficiency through Tier 2 strategies

- Tiers 1 and 2 Interventions, plus
- Direct Individual virtual instruction and intervention program
- Long Term ELs receive additional small group direct virtual or one-on-one assistance during the virtual intervention instruction.
- Long Term ELs receive additional intervention through an online program



Tier 4 Intervention: Provided for students who have not reached proficiency through previously administered intervention strategies

- Students who do not show progress after a designated time will be recommended to a Student Study Team with possible recommendation for Special Education testing.

Additional Online Programs:

1. ~~**BrainPop**—BrainPOP ELL brings English language learning to life in your classroom! To help you make the most of this pr ELL is organized in three levels, corresponding to beginning, intermediate, and advanced. Each level consists of six units, and each unit includes five movies with associated features. We recommend that absolute beginners start with the first Level 1, Unit 1 movie.~~ ~~oduct, explore this rich collection of support resources, from ELL-specific graphic organizers and action images to learning strategies, lesson plans, vocabulary activities, and more.~~
2. ~~**Curriculum supplemental support**—check with student's chosen curriculum platform, as some have a built-in ELD/intervention component. For example, Edgenuity students can access MyPath.~~
3. ~~**MathSeeds/Mathletics**—It is a comprehensive online mathematics program for children aged 3-13. It offers a vast range of carefully structured lessons and activities that build mathematical skills over a broad range of numbers, shapes and measurement topics. This program can be used for intervention in math. This eligibility is dependent on their STAR360 scores and is only given to students who score in the yellow intervention or red urgent intervention categories~~
4. ~~**Reading Horizons**—When a student is more than 2 grade levels behind in ELA. This is also a great support for EL students~~
5. ~~**Learning Ally**—this program is an audiobook program that reads books to students so that they can hear what it should sound like, as it is read by an English fluent person.~~
6. ~~**Reading Eggs**—instructs students in the five core literacy areas outlined by the National Reading Panel as essential components of reading instruction. These include: Phonemic Awareness, Phonics, Fluency, Vocabulary, and Comprehension. It develops essential reading skills in a progression that will take a non-reader through to a grade 2 reading level.~~



Sequoia Grove English Language Development 2021-2022		
Sequoia Grove Charters are providing the following foundational offerings to meet the California State English Language Development requirement of 30 Minutes per day.		
Foundational offerings	Choose your resource options	
	Choice 1: English Live Direct Instruction	Choice 2: Paper-Based English Language Development **Students are assigned a workbook based on age and English proficiency.
	<ol style="list-style-type: none">1. ELD Zoom Classes 2x weekly2. Supplemental English Language Development (Online)<ul style="list-style-type: none">• Moby Max TK-5• Language Live 6th-12th	<ul style="list-style-type: none">• Creative IDEAS workbook (TK-5th) or• Language Live Workbook (6th-12th)
Educational Funds can be used to purchase the following approved ELD supplements if preferred over foundational offerings.		
Additional Recommendations	<ul style="list-style-type: none">• Language Live• Reading Eggs• JHVA/HSVA Language Arts Class• Brain Pop• Acellus ESL• HST Sync Up time• Clubs and Adventure Academy Classes	
Students that are TK-3 grade have English Language Development requirements embedded in their Language Arts curriculum.		



Evidence Form

Initial ELPAC Correction: Correcting ELAS from EL to IFEP

HST Name: _____

Student Name: _____

SSID: _____ **Scope:** _____

List of evidence attached:

Reading	Writing
Listening	Speaking

Additional teacher comments and observations:

Teacher Signature: _____

Date: _____

Parent Signature: _____

Date: _____

Final Outcome: Student ELAS will be corrected to IFEP: Yes No

EL Coordinator: _____

Date: _____

Complete all information below and email along with evidence documentation to the EL Coordinator.



English Language Learner Reclassification Form

Student Name:	Grade:
Teacher Name:	Date:

ELPAC Overall Score		Comparison Data	Language Arts
Reading		Grades/Progress Indicators	
Writing		SBAC Scores	
Listening		STAR360 Scores	
Speaking		Other	

Teacher Opinion: _____

Parent Opinion _____

Final Outcome: Student will be reclassified: Yes No

Home School Teacher				
	Print	Sign	Date	
EL Coordinator				
	Print	Sign	Date	
Parent				
	Print	Sign	Date	

Official RFEP Date _____



Parent Notification Letter of Reclassification

Date:

Dear Parent/Guardian of _____

State and federal laws require all school districts in California to give a state assessment of English proficiency each year to every student who is identified as an English Learner. The assessment is called “English Language Proficiency Assessments for California (ELPAC).” The results of the ELPAC help to measure how each student is progressing toward proficiency in English in the areas of listening, speaking, reading, and writing.

Your child has been given the ELPAC for this year. Scores are in and based on your child’s performance on this test, your child may be Reclassified as Fluent English Proficient (RFEP). In addition to the ELPAC scores, criteria used to make this decision include:

- an evaluation of your child’s academic performance by the teacher,
- your child’s English proficiency as measured by Smarter Balance Assessment (SBAC), Star 360.
- your opinion as the parent/guardian regarding your child’s proficiency in English and readiness to be reclassified.

You are invited to contact me on the number below for a phone conference, so that we may discuss and decide on your child’s readiness and overall qualification for reclassification. Questions regarding the ELPAC or your child’s results may be directed to me as well.

We urge you to make this contact and hold this conference as soon as possible. Together we can make decisions that are in the best interest of your child.

Sincerely,

Erin Emerson
English Learner Designee
Feather River Charter School
erin.emerson@inspireschools.org



English Language Learner Annual RFEP Monitoring Form

Student Name:	Grade:	Evaluation Interval: Year 1 Year 2 Year 3 Year 4
Teacher Name:	Date:	RFEP Date:

Academic Achievement		
	English	Mathematics
Classroom Grades		
SBAC Scores		
STAR 360 Scores		
Other		

Was academic performance satisfactory? Yes No

Are intervention strategies necessary? Yes No

Target Intervention (if required)		
Specific Academic Need:	Description of Specific Intervention:	Performance Target:
Specific Academic Need:	Description of Specific Intervention:	Performance Target:

Additional Comments/Information

Home School Teacher			
	Print	Sign	Date
EL Coordinator			
	Print	Sign	Date
Parent			
	Print	Sign	Date



Reclassification Form For English Learners with Disabilities

Student Name:	Grade:
Teacher Name:	Today's Date:
Primary Disability:	Date of last IEP:
Secondary Disability	

1. **Indicate which assessment the student took:** ELPAC_____ Alternate Version _____

2. ELPAC Scores

3. English Language Proficiency/ Academic Performance

Overall Score		Comparison Data	English	Mathematic
Subscores: Reading		Grades/Progress Indicators		
Writing		SBAC Scores		
Listening		STAR360 Scores		
Speaking		Other		

4. Has student met language proficiency criteria as assessment by ELPAC? Yes___ No___

5. Does the IEP/reclassification team believe the student's disability impedes the student's ability to demonstrate English proficiency on the ELPAC? Yes___ No___

6. **If so, in which domains?** Reading_____ Writing_____ Listening_____ Speaking_____



Provide an explanation below by using the following criteria to help determine if factors other than English Language Proficiency are responsible for limited achievement on the ELPAC and/or ELA:

- _____ Student's performance is commensurate with the student's ability, due to the student's learning disability.
- _____ Student's performance is commensurate with that of peers who have a similar learning disability and are NOT English Learners.
- _____ Student's errors are indicative of the student's disability versus a language barrier.
- _____ Other/also:

7. Was an English proficiency goal written into the student's IEP?

Yes _____ No _____

8. Did the student meet the English proficiency goal?

Yes _____ No _____

9. Is it the belief of the IEP/reclassification team that the student has reached an appropriate level of English proficiency and should be reclassified?

Yes _____ No _____

10. Teacher Evaluation

11. Parent Opinion



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Final Outcome: Student will be reclassified: Yes ____ No ____

Teacher Signature:	EL Coordinator
Parent Signature:	Official RFEP Date:
Case Carrier:	IEP Team Member:
IEP Team Member:	IEP Team Member:

Cover Sheet

Work Sample Policy

Section: IV. Academic Excellence
Item: B. Work Sample Policy
Purpose: Vote
Submitted by:
Related Material: Work Sample Policy (Red Line) - Feather River.docx.pdf

BACKGROUND:

The proposed revision of the Work Sample Policy is an update to clarify the criteria for acceptable work samples to align with our Parent Handbook and current guidance from the auditor. *There is no substantive change to the content but language is clarified and simplified.*

RECOMMENDATION:

Recommended for Board approval



Feather River Charter School offers independent study to meet the needs of pupils enrolled in the charter school; and as such, teachers must collect work samples from students to ensure that all students meet the State student academic achievement standards. This policy ensures that student work samples contain the information necessary to ensure the student's learning success.

The purpose of the Feather River Charter School Governing Board approving this Work Sample Policy is to accomplish the following:

1. Provide an overview for the Work Sample Policy
 2. Explain the **procedures for preparing** requirements of an acceptable work sample
 3. Identify criteria for **acceptable** ~~Non-Compliant~~ work samples
1. **Overview:** As an independent study program, Feather River Charter School is required to collect work samples from each of its students as a condition of apportionment. Work samples allow the student's supervising teacher to determine the time value of the completed student work. Work samples are turned in to the student's supervising teacher in accordance with the student's Master Agreement **and Independent Study Policy**.
 2. **Procedures:** ~~Work samples~~ **Students (or the parent if a student is unable) must include** ~~contain~~ the following information **at the top of each sample:**
 - Student's First Name and Last Name (nicknames **or preferred names** are **acceptable** ~~okay~~)
 - Date that the work was completed, including the year. ~~The work sample must be the student's original work. If anything gets changed on the original work sample, the student must initial such changes. All initialed changes mean that the student made the changes, not the parent/guardian/caretaker or teacher.~~

The supervising teacher must verify the work sample **includes** ~~by including~~ the following:

- ~~Homeschool teacher's name~~
- Student's full name **as found in Pathways (if a nickname or preferred name is used, the teacher should write the student's full name in red and use quotation marks to indicate the nickname/preferred name).**
- Date the student completed the sample
- **Student's grade level (TK-8) and course name (all students must match the Master Agreement)**
- ~~Date the teacher reviewed the material~~
- ~~HST grade~~ **A parent or teacher evaluation mark (TK-5) or grade (6-12)**

3. Acceptable Work Sample Criteria:

- Samples must be original student work and non-sectarian (non-religious). Samples from a sectarian publisher are not allowed, even if the sample itself is non-religious in nature.
- All work must be neat and easy to read, including scanned copies.
- Samples must be a good representation of the student's abilities and must be in the student's own words.
- Photo work samples must include a reflection of the learning in the student's own words.
- Samples such as tests, quizzes, and math assignments, must include both questions and answers.
- The student's first and last name and the full date, dated within the correct learning period, must be clearly written at the top of each sample (by the student if they are able).
- Handwritten samples must have a handwritten name and date.
- Whiteout must not be used in the header of the work sample to correct the student's name or date.

- ~~• Original or scanned PDF version~~
- ~~• Demonstrates neat and organized work~~
- ~~• Demonstrates a good reflection of your child's learning and abilities~~
- ~~• Includes student's name and date in the top right hand corner~~
- ~~• The sample needs to be completed and dated within the collection Learning Period~~
- ~~• Must be non-sectarian (non-religious)~~
- ~~• Photographs must include a summary from the student's perspective~~
- ~~• Samples may be typed or handwritten by the student. Younger students may dictate to the parent to write or type for them~~

4. ~~Non-Compliant Work Samples Include:~~

- ~~• Scanned documents that are difficult to read or are very light~~
- ~~• A scanned or printed document of a certificate of completion or report from an online learning platform~~
- ~~• Samples completed and dated not within the Learning Period~~
- ~~• A photograph which does not include the student's summary of the project/concept~~
- ~~• Incomplete worksheets or work~~

Cover Sheet

Non-Compliance Policy

Section: IV. Academic Excellence
Item: C. Non-Compliance Policy
Purpose: Vote
Submitted by:
Related Material:
Non-Compliance Policy and Procedures - Feather River.docx.pdf

BACKGROUND:

The proposed revision of the Non-Compliance Policy is to clarify the criteria of non-compliance and update the procedure to clarify the communication, timeline and procedure for Administrative Withdrawal. There is no substantive change to the content aside from the addition of procedure for Administrative withdrawal.

RECOMMENDATION:

Recommended for Board approval



Feather River Charter School is committed to ensuring students are appropriately engaged in learning, particularly as it correlates to attendance reporting. After the Non-Compliance Process has been seen through, it may be determined that Independent Study is not the best educational placement for the student and as such, the student may be Administratively Withdrawn.

The purpose of the Feather River Charter School Governing Board approving this Non-Compliance Policy is to accomplish the following:

1. ~~Define Outline the Non-Compliance Process~~
 2. Outline the Student's Responsibility to complete Work/Progress, Assignments/Work Samples, and/or Student Activity Logs
 3. Outline the Parent's and Student's Responsibility to Schedule and Attend Monthly Learning Period **Meetings**
 4. Establish Communication Requirements with the Homeschool Teacher (HST)
 5. Outline the Non-Compliance Procedures
 6. Outline the Procedures for the HST when sending the First Non-Compliance Letter
 7. Outline the Procedures for the HST when sending the Second Non-Compliance Letter
 8. Outline the Procedures for the Administrative Conference ~~Call~~
 9. **Outline the Procedures for an Administrative Withdrawal** ~~Establish the Non-Compliance Timeline/Checklist~~
1. **Non-Compliance ~~Definition-Process~~:** Non-Compliance is defined as meeting one or more of the following criteria:
- Missing 2 or more assignments during a learning period
 - Missing 1 or more attendance logs
 - Missing a scheduled Learning Period Meeting after 2 attempts have been made to reschedule
 - Not responding to communication from Homeschool Teacher after 3 attempts have been made
 - Not submitting work samples when requested

~~The school's Non-Compliance Process can be engaged if a student/family is found to have one or more of the following:~~

- ~~• Two (2) missing assignments during any period of twenty (20) school days~~
- ~~• One or more missing Work Samples~~
- ~~• One or more missing Student Activity Logs (Attendance Logs)~~

- ~~• Missed or not scheduled one or more monthly learning period or other meetings.~~
- ~~• Has not responded to their Homeschool Teacher after three sets of attempts (phone and email) over the course of six school days.~~

2. **Student Work/Progress, Assignments/Work Samples, and Student Activity Logs:** It is required that all Homeschool Teachers (HSTs) review and affirm student learning and collect Student Activity Logs and Work Samples every **learning period** ~~twenty school days~~. It is also required that all HQTs monitor work completion and progress for High School Students, if using an HQT. When any pupil fails to complete two (2) assignments during any **learning period** ~~of twenty (20) school days~~, or has missed one or more work samples, the HST should then start the ~~Compliance~~ **Non-Compliance** Process.

3. **Monthly Learning Period or Other Meetings:** It is the parent's and student's responsibility to make every effort to schedule and attend monthly learning period meetings every twenty school days. If the meeting is not successfully **held, the HST will make two more attempts to reschedule within the next ten school days.** ~~If the meeting is still not successfully held or held after two or more attempts,~~ it could be determined that the family has not met the school's meeting expectations and the HST should start the Non-Compliance Process.

4. **Communication Requirements with of the Homeschool Teacher:** HSTs will keep positive and open lines of communication with each family. HSTs will follow a communication pattern with a pairing of a phone call and email message, and document in Contact Manager. If an initial communication pair (#1) is not responded to within two school days, the HST will attempt to reach the family again with another communication pair (#2). If the second communication pair is not successful, the HST will attempt a third communication pair (#3) and start the ~~Compliance~~ **Non-Compliance** Process by sending Non-Compliance Letter #1.

5. **Non-Compliance Procedures:** ~~The compliance procedure can include two compliance letters and one Administrative Conference call. If after the Administrative Conference call the student fails to meet expectations, the student will be withdrawn from the school for at minimum, one academic school year.~~

Step 1: The HST will call and email the family when a concern or issue arises. The HST will clearly state why the family or student is in non-compliance and provide a 5-day plan for them to come back into compliance.

Step 2: If, after 5 school days, the family or student is still in non-compliance, the HST's Instructional Team Advisor will call and email the family and offer another 2 school days for them to come back into compliance.

Step 3: If, after 2 school days, the family or student is still in non-compliance, a letter will be emailed and sent via certified mail notifying the family they have an additional 5 school days to come into compliance.

Step 4: If, after 5 school days, the family or student is still in non-compliance, a second letter will be emailed and sent via certified mail notifying the family that an Administrative Conference has been scheduled to determine next steps.

Step 5: During the Administrative Conference the best course of action will be determined. This may include an Administrative Withdrawal of the students in non-compliance.

If at any point in time a family or student becomes compliant, the non-compliance process stops. However, if there is relapse in non-compliance, the process will pick back up at the point at which it was left off.

6. **First Non-Compliance Letter:** Should any of the items listed in the Non-Compliance Process occur and there have been three Communication Pairs attempted, upon the third attempt, the HST will:

- Send Non-Compliance Letter #1 to the family via **email and** certified mail.
- Document date letter was sent, issue, and tracking number in Contact Manager
- Remind student/family of the appropriate sections of the Master Agreement and Parent-Student Handbook that specifically address the issue/concern.
- Talk with the family to see what the issues/concerns are on both sides as well as develop a plan to support the student and resolve any issues.
- Hold all Instructional Funds until the family is compliant.

7. **Second Non-Compliance Letter:** Without satisfactory resolution or response to the issues described in the Non-Compliance Letter #1 within five school days, the HST will:

- Attempt to call and email the family (Communication Pair #4)
- Determine a day and time to schedule an Administrative Conference ~~Call~~ with the parent(s)/guardian(s), HST, and **an Assistant Sr.-Director or Director**, to be specified in Non-Compliance Letter #2. Date should be no sooner than the 6th school day from the date of the letter.
- Send Non-Compliance Letter #2 to the family via **email and** certified mail.
- Document date letter was sent, issue, and tracking number in Contact Manager
- Remind student/family of the appropriate sections of the Master Agreement and Parent-Student Handbook that specifically address the issue/concern.

Letter #2 gives the family the opportunity to communicate and work with their HST to address and problem-solve the issues of concern. Should the family fail to communicate to their HST within five school days from the date the letter was sent, the parent/guardian must either communicate and resolve the indicated issues with their HST or attend the Administrative ~~Phone~~ Conference as scheduled in the letter.

8. **Administrative Conference-~~Call~~:** Without satisfactory resolution to the issues/concerns, the HST will:

- Send out a **video** conference **invitation** ~~call number~~ to all participants.
- Attempt to remind/confirm the parent/guardian of the call via phone and email. Document the communication in the Contact Manager.
- Document date the Administrative Conference ~~Call~~ was held including a brief summary of the outcome in the Contact Manager.

A team composed of Parent(s)/Guardian(s), HST, and an **Assistant Director or Director** must be present ~~on~~ **at** the Administrative Conference ~~Call~~. During this time the team will work towards resolution of the issues/concerns as well as determine if this is the best placement for the student. School Administration may determine the following:

- Independent Study is in the best interest of the student.
- The need to place the student on a student improvement plan.
- The need to implement different strategies to collect compliance documents (Student Activities Logs and or Work Samples).
- Determine that it is not in the student's best interest to remain in our independent study program.

If the Administration finds that **it this** is not in the best interest of the student to remain in independent study, then the student shall be withdrawn from the school by following the procedures in the school's withdrawal policy.

If the student or parent does not attend the Administrative Conference ~~Call~~, the student could be withdrawn from the school by following the procedures in the school's withdrawal policy.

9. Administrative Withdrawal: If it is determined during the Administrative Conference that it is not in the best interest of the student to remain in independent study, the Administration will send the Disenrollment Letter via email and certified mail. The Disenrollment Letter will:

- Notify the family of the school's intent to disenroll the student in five school days.
- Outline the Compulsory Education Statute of California and the school's obligation to notify the student's school district of residence of their enrollment status.
- Provide the family with the right to appeal the school's decision by requesting a hearing.
- Include an enclosed copy of the Charter School Compliant Notice and Form.

If the family does not invoke their right to a hearing within five school days, the student will be disenrolled. Students who are subject to an administrative withdrawal may not be considered for re-enrollment to the charter school or any affiliated charter for a period of one calendar year.

~~Non-Compliance Timeline/Checklist:~~

- ~~Concern/Issue Arises~~
 - ~~The HST will Call and Email Family (Communication Pair #1)*~~
- ~~Wait 2 School Days~~
- ~~Resolution – Stop Process~~
- ~~If No Resolution Continue~~
 - ~~The HST will Call and Email Family (Communication Pair #2)*~~
- ~~Wait 2 School Days~~
- ~~Resolution – Stop Process~~
- ~~If No Resolution Continue~~

- ~~o The HST will Call and Email Family (Communication Pair #3) + Send Non-Compliance Letter #1 (Certified Mail) Hold Instructional Funds*~~
- ~~● Wait 5 School Days~~
- ~~● Resolution Stop Process~~
- ~~● If No Resolution Continue~~
 - ~~o The HST will Call and Email Family (Communication Pair #4) + Send Non-Compliance Letter #2 that includes Administrative Conference Call (Certified Mail)*~~
- ~~● Wait 5 School Days~~
- ~~● Resolution Stop Process~~
- ~~● If No Resolution Continue~~
 - ~~o The HST will Hold Administrative Conference Call and determine best course of action*~~
- ~~● Follow school withdrawal policy, if applicable*~~

~~*Document in Contact Manager~~

Cover Sheet

Independent Study Policy

Section: IV. Academic Excellence
Item: D. Independent Study Policy
Purpose: Vote
Submitted by:
Related Material: Feather River Independent Study Policy-Redline.docx

BACKGROUND:

Independent Study Policy is being amended to meet the requirements AB130 2021 and AB167 2021

- Clarifies time value determination of work product by a certificated teacher employed by the LEA
- Clarifies satisfactory educational progress
- Re-engagement strategies
- Synchronous instruction

RECOMMENDATION:

Recommended for Board approval



REVISED: Independent Study Board Policy

Feather River Charter School ~~offers~~ (hereinafter “Charter School”) may offer independent study to meet the educational needs of pupils enrolled in the charter school (~~“Feather River” or “Charter School”~~). Independent study is an alternative education designed to teach knowledge and skills of the core curriculum. The Charter School shall provide appropriate existing services and resources to enable pupils to complete their independent study successfully in accordance with applicable law.

The purpose of the Charter School Governing Board approving this Independent Study Policy is to accomplish the following:

1. Establish the Time in Which an Assignment Must Be Completed
1. Establish the Procedure for Placement Determination
2. Outline What Must Be Included in a Current Written Agreement
3. Outline How Average Daily Attendance Will Be Calculated
4. Establish Compliance with the Education Code
5. Establish the Implementation of the Independent Study Policy

The Executive Director or designee retains discretion to approve independent study written agreements for students. The Charter School will provide appropriate services, supports, technology, and resources to enable students to complete their independent study program successfully. These independent study policies have been established by Charter School in alignment with Education Code § 51745 et seq., updated to meet the requirements of Assembly Bill 130 (2021) and Assembly Bill 167 (2021), and adopted pursuant to Education Code (“EC”) § 51747 and 5 C.C.R. § 11701. The following policies are effective as of the start of Charter School’s 2021-22 school year:

1. ~~1. **Certificated Teacher Supervision:**~~ For each student in independent study, Charter School will assign a certificated employee to coordinate, evaluate, and provide general supervision of the student’s independent study instruction. (EC § 51747.5(a).)
2. ~~Time in Which an Assignment Must Be Completed:~~ ~~For pupils in all grade levels offered by the Charter School,~~ For students in independent study in any grade level, the maximum length of time that may ~~elapse~~ lapse between the time an independent study assignment is made and the date by which the ~~pupil~~ student must complete the assigned work ~~shall be~~ is twenty (20) ~~school days~~ school days. (EC § 51747(a).)
3. ~~Evaluation of Independent Study:~~ When any student fails to complete two (2) assignments during any period of twenty (20) ~~school days~~ school days or fails to make

satisfactory educational progress (defined below in Section 4), the Charter School (e.g., Director of Academic Program) will conduct an evaluation to determine whether it is in the best interests of the student to remain in independent study, or whether the student should return to or otherwise be placed in a regular in-person school program. A written record of the findings of any evaluation will be maintained in the student's permanent record. This record ~~shall~~ will be maintained for a period of three years from the date of the evaluation and if the student transfers to another California public school, the record ~~shall~~ will be forwarded to that school. ~~Satisfactory Educational (EC Progress: § 51747(b).)~~

4. For purposes of conducting the evaluation in Section 3, a student is deemed to be making satisfactory educational progress if the student is on track to enter the next grade level at the completion of the current school year and/or progressing toward their goals pursuant to their individualized education program ("IEP"). ~~A Feather River Charter Administrator, in collaboration with the Homeschool teacher, The Executive Director or designee~~ is responsible for making this determination based on all of the following indicators:

- a. The student's achievement and engagement in the independent study program, as indicated by the student's performance on student-level measures of student achievement and student engagement ~~as follows:-~~ set forth in EC § 52060(d)(4)-(5) (as described below):

➤ ~~Student-level measures include~~ Pupil achievement and engagement, as measured by all of the following, as applicable:

- Statewide assessments that are part of the California Assessment of Student Performance and Progress (a.k.a., "CAASPP", or any other subsequent assessment as certified by the state board of education);
- ~~o Statewide assessments o Whether the student has~~ The percentage of pupils that have successfully completed courses that satisfy the requirements for entrance to the University of California and ~~the~~ California State University;
- ~~o Whether the student has~~ The percentage of pupils who have successfully completed courses that satisfy the requirements for career technical education sequences or programs ~~of study~~ that align with state board-approved career technical education standards and frameworks;
- The percentage of pupils who have successfully completed both the university entrance and career technical courses specified above;
- ~~o If an~~ The percentage of English learner, ~~whether the student is making pupils who make~~ progress toward English proficiency as measured by the English Language Proficiency Assessments for California ~~or any~~ ("ELPAC" or subsequent assessments of English proficiency certified by the state board);

- ~~o If an~~ The English learner, ~~whether the student is reclassified~~ reclassification rate;
- ~~o Whether the student has~~ The percentage of pupils who have passed an advanced placement ~~examination~~ exam with a score of ~~3~~ “3” or higher; ~~and~~
- ~~o Whether the student demonstrates~~ The percentage of pupils who demonstrate college preparedness pursuant to the Early Assessment Program (or any subsequent assessment of college preparedness).
- Pupil engagement, as measured by all of the following, as applicable:
 - ~~Student engagement includes, as applicable:~~ ~~o~~ School attendance ~~o~~ rates;
 - Chronic absenteeism ~~o~~ Middle school drop-out status ~~o~~ rates;
 - Middle school dropout rates;
 - High school dropout ~~status~~ rates; ~~o~~ and
 - High school graduation ~~status~~ rates.
- b. The completion of assignments, assessments, or other indicators that show the student is working on assignments.
- c. Learning required concepts, as determined by the supervising teacher.
- d. Progressing toward successful completion of the course of study or individual course, as determined by the supervising teacher. (EC § 51747(b)(2).)
- 5. ~~Content of Independent Study:~~ Charter School will provide content to students aligned to grade level standards that is provided at a level of quality and intellectual challenge substantially equivalent to in-person instruction. For high ~~school students~~ schools, this ~~includes~~ shall include access to all courses offered by the ~~Charter School~~ local educational agency for graduation and approved by the University of California or the California State University as creditable under the A-~~G~~ admissions criteria. (EC § 51747(c).)
- 6. ~~Tiered Reengagement Strategies:~~ If a student does not generate attendance for more than three ~~(3)~~ schooldays or 60 percent of the instructional days in a school week, or 10 percent of required minimum instructional time over four continuous weeks of the school’s approved instructional calendar, students found not participatory pursuant to EC § 51747.5 for more than the greater of three (3) schooldays or 60 percent of the scheduled days of synchronous instruction in a school month as applicable by grade span, or for students who are in violation of their independent study written agreement, Charter School shall:
 - a. Verify the student’s current contact information ~~for each enrolled student~~;

- b. Notify ~~parents or guardians of the student's~~ parent or guardian of the student's lack of participation within one ~~school day of the student's absence~~ schoolday of the recording of a non-attendance day or lack of participation (e.g., via email, message, text, telephone, letter, etc.);
 - c. Reach out to the student directly and/or parent(s) or guardian(s), as well as health and social services as necessary, to determine the student's needs for ~~re~~ engagement; and
 - d. If the student has failed to complete two (2) assignments during any period of twenty (20) schooldays or is failing to make satisfactory educational progress as defined in Section 4 herein, the Charter School will schedule a pupil-parent-educator conference (a meeting involving all individuals who signed the student's written agreement) to review the student's written agreement and reconsider the independent study program's impact on the student's achievement and well-being. (EC § 51747(d).)
7. **Synchronous Instruction and Live Interaction:** Based on each student's grade level, ~~their assigned teacher of record~~ Charter School will schedule and offer opportunities for synchronous instruction and daily live interaction at least as frequently as set forth in subsections a-c below. (EC § 51747(e).)

"Live interaction" means interaction between the student and Charter School staff, and may include peers, to maintain school connectedness. Examples of live interaction include check-ins, progress monitoring, provision of services, and instruction, and live interaction can be in-person or in the form of internet or telephonic communication.

"Synchronous instruction" means classroom-style instruction, designated small-group instruction, or one-on-one instruction delivered in person or in the form of internet or telephonic communication by ~~the student's assigned teacher of record (e.g., Homeschool Teacher), by a certificated teacher employed by the local educational agency~~ and involving live two-way communication. (EC § 51745.5.)

- a. For students in grades TK-3, inclusive, ~~their assigned teacher of record will schedule and the Charter School will~~ offer opportunities for daily synchronous instruction ~~for all pupils throughout the school year by each pupil's assigned teacher shall be as follows: FRCS shall make available daily "Interaction/Instruction Time" for instruction with their teacher.~~

~~For students in grades 4-8, inclusive, their assigned teacher of record will schedule and offer opportunities for weekly synchronous instruction and daily live interaction between the pupil and a certificated or non-certificated employee of the Charter School and at least weekly synchronous instruction for all pupils throughout the school year by each pupil's assigned teacher shall be as follows: FRCS shall make available daily live "Interaction" and weekly "Synchronous Instruction" with their teacher.~~

Commented [1]: I think that sounds good! Thank you Darcy!

Commented [2R2]: Groovy!

- b. ~~For students in grades 9-12, inclusive, their assigned teacher of record will schedule and~~ For students in grades 4-8, inclusive, the Charter School will offer opportunities for weekly synchronous instruction ~~for all pupils throughout the school year by each pupil's assigned teacher shall be as follows: FRCS shall make available weekly "Synchronous Instruction" with their teacher and for daily live interaction.~~
- c. ~~For students in grades 9-12, inclusive, the Charter School will offer opportunities~~ for weekly synchronous instruction.

Charter School will document each student's participation in live interaction and synchronous instruction pursuant to EC § 51747 on each school-day, as applicable, in whole or in part, for which live interaction or synchronous instruction is provided as part of the independent study program. A student who does not participate in scheduled live interaction or synchronous instruction on a schoolday shall be documented as non-participatory for that schoolday for purposes of pupil participation reporting and tiered reengagement pursuant to EC § 51747. (EC § 51747.5(c).)

- 8. ~~**Request to Attend In-Person Program:**~~ A student's parent or guardian may request their student return to in-person instruction from independent study by making a written request to ~~Administration~~ the Executive Director or their assigned teacher of record. ~~If a family makes there is~~ such a request, Charter School will offer to help the student ~~transition to enrollment enroll~~ in the in-person program offered by their district of residence within five ~~(5)~~ schooldays. (EC § 51747(f).)
- 9. ~~**Written Agreement Requirements:**~~ A current written independent study agreement for each independent study student will be maintained on file. ~~Written agreements may include subsidiary agreements, such as course contracts and assignment and work records.~~ Each written agreement will contain the following:
 - a. The manner, time, frequency, and place for submitting a student's assignments, for reporting the student's academic progress, and for communicating with a student's parent or guardian regarding a student's academic progress.
 - b. The objectives and methods of study for the student's work, and the methods used to evaluate that work.
 - c. The specific resources, including materials and personnel, which will be made available to the student. These resources will include confirming or providing access to all students to the connectivity and devices adequate to participate in the educational program and complete assigned work.
 - d. A statement of the policies adopted herein regarding the maximum length of time allowed between the assignment, the level of satisfactory educational progress, and the number of missed assignments allowed prior to an evaluation of whether or not the student should be allowed to continue in independent study.

- e. The duration of the independent study agreement, including beginning and ending dates for the student's participation in independent study under the agreement. No independent study agreement will be valid for any period longer than one school year.
- f. A statement of the number of course credits or, for the elementary grades, other measures of academic accomplishment appropriate to the agreement, to be earned by the student upon completion.
- g. A statement detailing the academic and other supports that will be provided to address the needs of students who are not performing at grade level, or need support in other areas, such as English learners, individuals with exceptional needs in order to be consistent with the student's IEP or plan pursuant to Section 504 of the federal Rehabilitation Act of 1973 (29 U.S.C. Sec. 794), students in foster care or experiencing homelessness, and students requiring mental health supports.
- h. The inclusion of a statement in each independent study agreement that independent study is an optional educational alternative in which no student may be required to participate. In the case of a student who is referred or assigned to any school, class or program pursuant to EC § 48915 or 48917, the agreement also will include the statement that instruction may be provided to the student through independent study only if the student is offered the alternative of classroom instruction. ([EC § 51747\(g\).](#))
- i. Charter School will comply with the ~~written independent study agreement~~ signature requirements [for independent study written agreements](#) set forth in EC § 51747(g)(9), including:
 - i. ~~For the 2021-22 School Year Only (Must Obtain Signatures Within 30 Days of First Day of Independent Study Instruction!)~~: Charter School will obtain a signed written agreement [for an independent study program of any length of time](#) from the student, or the student's parent or legal guardian if the student is less than 18 years of age, the certificated employee who has been designated as having responsibility for the general supervision of independent study, and all persons who have direct responsibility for providing assistance to the student no later than 30 days after the first day of instruction [in an independent study program or October 15, whichever date comes later](#).
 - ii. ~~For Beginning in 2022-23 School Years After 2021-22 Year and Thereafter~~ (Must Obtain Signatures Before Independent Study Instruction!): Each independent study agreement will be signed, prior to the commencement of independent study, by the student, the student's parent, legal guardian, or care giver, if the student is less than 18 years of age, the certificated employee who has been designated as having

responsibility for the general supervision of independent study, and all persons who have direct responsibility for providing assistance to the student. For purposes of this paragraph, “care giver” means a person who has met the requirements of Part 1.5 (commencing with Section 6550) of the Family Code.

- j. ~~Option to Request Meeting: Before signing a written agreement, and upon~~ Upon the request of the parent or guardian of a student, ~~before signing a written agreement pursuant to EC § 51747,~~ the Charter School will conduct a ~~phonetelephone,~~ videoconference, or ~~in-in-~~in-person pupil-parent-educator conference or other school meeting during which the student, parent or guardian, and, if requested by the student or parent, an education advocate, may ask questions about the educational options, including which curriculum offerings and nonacademic supports will be available to the student in independent study, before making the decision about enrollment or disenrollment in the various options for learning. (EC § 51747(h)(2).)

1. Additional Independent Study Requirements:

- a. Charter School will not provide any funds or other thing of value to the student or his or her parent or guardian that a school district could not legally provide to a similarly situated student of the school district, or to his or her parent or guardian. (EC § 51747.3(a).)
- a. No student with exceptional needs, as defined in EC § 56026, may participate in independent study unless the student’s IEP specifically provides for that participation. (EC § 51745(c).)
- c. Charter School may claim apportionment credit for independent study only to the extent of the time value of student work products, as personally judged in each instance by a certificated teacher as set forth in EC § 51747.5(b).
- d. Charter School will maintain written or computer-based evidence of student engagement that includes, but is not limited to, a grade book or summary document that, for each class, lists all assignments, assessments, and associated grades. (EC § 51747.5(d).)
- c. Records of the independent study program will be maintained for audit purposes and shall include the following:
 - i. A copy of the independent study board policies.
 - i. A separate listing of the students, by grade level who have participated in independent study identifying units of the curriculum attempted (also known as the “course of study”) and units of the curriculum completed by students, as specified in their written agreements.

- iii. A file of all written agreements, with representative samples of each student's work products and a signed acknowledgement by the supervising teacher indicating that he/she has personally evaluated the work or that he/she has personally reviewed the evaluations made by another certificated teacher.
 - iv. A daily attendance register, as appropriate to the program in which the students are enrolled, separate from classroom attendance records, and maintained on a current basis as time values of student work products are personally judged by a certificated teacher, and reviewed by the supervising teacher if they are two different individuals.
 - v. Any other documents charter schools are required to maintain as required by law. (5 C.C.R. § 11703.)
 - d. Charter School will comply with all applicable law regarding independent study, including ADA-to-certificated teacher ratio requirements. (EC § 51745 et seq.; 5 C.C.R. § 11700 et seq.)
2. Average Daily Attendance: It is the policy of this Board that each student is, at a minimum, expected to accomplish the following in order for the student to be counted as present/attending for Average Daily Attendance (ADA) purposes:
- ~~Students will initial "Monthly Independent Study Log" on the school days where they have completed school work Monday through Fridays that are not school holidays. Parents/guardians will sign the monthly log under the following statement: "By signing this log, I verify that my student completed school work on these days."~~

~~**Recordkeeping:** Charter School will comply with all applicable recordkeeping requirements for independent study. This includes maintaining written or computer-based evidence of student engagement that includes, but is not limited to, a grade book or summary document that, for each class, lists all assignments, assessments, and associated grades.~~

~~**Compliance with the Education Code:** The Charter School shall comply with all applicable law regarding the delivery of independent study. (EC § 51745 et seq.; 5 C.C.R. 11700 et seq.)~~

~~**Implementation of Independent Study Policy:** The Directors shall establish regulations to implement these policies in accordance with the law.~~

Cover Sheet

Discussion and Potential Action on Use of Consent Agenda

Section:	V. Governance
Item:	A. Discussion and Potential Action on Use of Consent Agenda
Purpose:	Vote
Submitted by:	
Related Material:	Consent Agenda Explanation.pdf Feather River Board Resolution - Consent Agenda.docx.pdf

THE CONSENT AGENDA

What is a consent agenda?

A consent agenda groups the routine, procedural, informational and self-explanatory non-controversial items typically found in an agenda. These items are then presented to the board in a single motion for an up or down vote after allowing anyone to request that a specific item be moved to the full agenda for individual attention. Other items, particularly those requiring strategic thought, decision making or action, are handled as usual.

Why would an organization want to use a consent agenda?

Consent agendas are popular with many nonprofit organizations because they help streamline meetings and allow the focus to be on substantive issues.

What does it mean if we adopt a consent agenda?

- Documentation for consent items must be provided to the board prior to meetings so that directors feel confident that their vote reflects attention to their duty of care.
- Board members are encouraged to ask prior to the meeting all the questions that they want related to consent agenda items.
- If it is determined that an item on the consent portion of the agenda actually requires action or a decision that item should be removed from the consent portion of the agenda and raised later in the meeting.
- Any board member can request that an item be moved to the full agenda.
- A vote on the single motion applies to all the items on the consent portion of the agenda.

What does it *not* mean if we adopt a consent agenda?

- Consent agendas do not make it easier to ramrod through decisions since decision items are not placed on the consent portion of the agenda and all items on the consent portion of the agenda are still open to discussion and debate if someone requests they be moved.
- It is not always necessary to remove an item from the consent agenda if people have simple questions or wish to discuss the item further. Discussion is permitted after the motion for approval is made, but before the vote. However, everyone should remember that extensive conversation defeats the purpose of the consent agenda.

THE CONSENT AGENDA

What normally is found on a consent agenda?

Routine, informational, procedural and self-explanatory non-controversial items are generally placed on the consent portion of the agenda. These typically are such things as:

- Approval of board and committee minutes
- Correspondence requiring no action
- Committee and staff reports
- Updates or background reports provided for informational purposes only
- Appointments requiring board confirmation
- Approval of contracts that fall within the organization's policy guidelines
- Final approval of proposals that have been thoroughly discussed previously, where the board is comfortable with the implications
- Confirmation of pro forma items or actions that need no discussion but are required by the bylaws
- Dates of future meetings

What is the process for using a consent agenda?

- The board must begin by approving a motion to adopt the consent agenda for its meetings.
- The board should then craft a policy about what may and may not be included in the consent portion of the agenda.
- The full agenda, including the consent items should be disseminated prior to the board meeting along with copies of reports and back up materials so that board members can do their due diligence prior to voting.
- As the first item of business the chairman should ask if anyone wishes to remove an item from the consent portion of the agenda.
- The chairman then asks for a motion to accept the consent agenda.
- Once the motion has been received, the chairman opens the floor for any questions or discussion on the items remaining on the consent agenda. The understanding, though, is that the directors have come prepared and, other than a quick point or question, they are comfortable voting for the items or they would have asked to have them removed.
- If any items were removed from the consent portion of the agenda the chairman may determine where on the agenda those items will be discussed, e.g., immediately after the consent agenda has been accepted or later on the agenda.
- Quickly reviewing the remaining items, the chairman asks for any objections to the adoption of those remaining items. If none are offered all items on the consent agenda are considered to be passed.

THE CONSENT AGENDA

What does the rest of the agenda look like?

The answer to this is that it depends. If the organization is most comfortable with an “old business/new business” format, this can remain. However, the organization may find more benefit tackling one or two items that relate directly to the mission, vision and organizational values and that require special attention. Time spent in educating the board on mission-related, governance, or community issues is always valuable, as is dedicating some time to those problems or concerns that keep the executive director awake at night and the BTW Talk.*

* The “By the Way” Talk refers to giving board members the opportunity to share what they’ve heard or learned since the last board meeting that might have impact on the organization either in the short or long term. It could be considered a continuous environmental scan.

FEATHER RIVER CHARTER SCHOOL

BOARD RESOLUTION 2021- 8

1. Adoption of FEATHER RIVER CHARTER SCHOOL Approving the Use of a Consent Agenda

WHEREAS, The Board of Directors of FEATHER RIVER CHARTER SCHOOL are committed to conducting efficient board meetings in compliance with the Brown Act and Open Meeting Laws.

WHEREAS, The Board of Directors may utilize a consent agenda for the passage of noncontroversial items or items of a similar nature.

WHEREAS, The consent agenda groups routine meeting action agenda items into a single agenda item. All matters listed on the consent agenda are considered routine and all will be enacted with one vote.

WHEREAS, All documentation associated with consent items must be provided to Board Members and posted on the school's website for the members of the public prior to the board meeting. Board members must review the documentation before the meeting to ensure that they are informed of the agenda items that are to be passed as part of the consent agenda.

WHEREAS, There is no discussion of consent agenda items unless members of the Board of Directors request specific items to be removed from the consent agenda for separate action.

WHEREAS, FEATHER RIVER CHARTER SCHOOL must approve the usage of the consent agenda before the consent agenda can be utilized.

NOWHEREFORE BE IT RESOLVED, FEATHER RIVER CHARTER SCHOOL approves the use of the consent agenda and the following procedures:

- All matters listed on the consent agenda are considered routine and all will be enacted with one vote.
- All documentation associated with consent items will be provided to Board Members and posted on the school's website for the members of the public prior to the board meeting. Board members must review the documentation before the meeting to ensure that they are informed of the agenda items that are to be passed as part of the consent agenda.
- There is no discussion of consent agenda items unless members of the Board of Directors request specific items to be removed from the consent agenda for separate action.
- The Board of Directors is required to vote unanimously to pass the consent agenda. If there are any dissenting votes relating to any specific items, those items will be taken off the consent agenda and considered separately.

CERTIFICATE OF ADOPTION

I, _____, Secretary of Board of Directors of FEATHER RIVER CHARTER SCHOOL, a California nonprofit public benefit corporation, County of Sutter, California, hereby certify as follows: The attached is a full, true, and correct copy of the resolutions duly adopted at a meeting of the Board of Directors of FEATHER RIVER CHARTER SCHOOL, which was held on November 16, 2021 at which all the members of the Board of Directors had due notice and at which a quorum was present; and at such meeting such resolutions were adopted by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

WITNESS my hand this ____ Day of _____, 2021.

Secretary, Feather River Charter School

Cover Sheet

Conflict of Interest Code

Section: V. Governance
Item: B. Conflict of Interest Code
Purpose: Vote
Submitted by:
Related Material:

FRCS_ Proposed Amended Conflict of Interest Code (redline)(5504847.1).docx
Feather River - Biennial Notice Form (Sutter County).pdf

BACKGROUND:

The conflict of interest code is a document that outlines two things:

1. Who needs to complete the Form 700, the conflict of interest reporting document.
2. What needs to be reported on the Form 700.

With changes made to our organization chart we have been working with legal to update our conflict of interest code to reflect the positions that need to complete the Form 700.

The steps for updating the Conflict of Interest Code are first, approval by the Board of Directors and then we will send these to the County Board of Supervisors for final approval.

When the Conflict of Interest Code was originally approved, it was under the name, Inspire Charter School - North. We will also be updating the name of the organization.

RECOMMENDATION:

Recommended for Board approval

INSPIRE CHARTER SCHOOL--NORTH FEATHER RIVER CHARTER SCHOOL

CONFLICT OF INTEREST CODE

The Political Reform Act (Government Code Section 81000, et seq.) requires state and local government agencies to adopt and promulgate conflict of interest codes. The Fair Political Practices Commission (FPPC) has adopted a regulation (2 California Code of Regulations §18730) that contains the terms of a standard conflict of interest code, which can be incorporated by reference in an agency's code. After public notice and hearing, the standard code may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act.

Therefore, the terms of 2 California Code of Regulations Section 18730 and any amendments to it duly adopted by the Fair Political Practices Commission are hereby adopted and incorporated by reference. This regulation and the attached Appendices, designating positions and establishing disclosure categories, shall constitute the conflict of interest code for ~~Inspire Charter School--North~~Feather Fiver Charter School. This code shall take effect when approved by the Sutter County Board of Supervisors, and shall thereupon supersede any and all prior such codes adopted by ~~Feather Fiver Charter School~~Inspire Charter School--North, but shall supplement any conflict of interest policies adopted in compliance with the laws governing nonprofit corporations.

Individuals holding designated positions shall file statements of economic interests with the Secretary of ~~Feather Fiver Charter School~~Inspire Charter School--North. Upon receipt of the statements of the members of the Board of Directors, the Secretary shall make and retain copies and forward the originals of these statements to the Clerk of the Sutter County Board of Supervisors. Original statements for all other designated employees shall be retained by the Secretary. All retained statements shall be available for public inspection and reproduction. (Government Code § 81008.)

APPENDIX A

<u>Designated Positions</u>	<u>Disclosure Category</u>
Members of the Governing Board	1, 2
President/CEO	1, 2
Principal/Superintendent <u>Executive Director</u>	
<u>_____</u>	1, 2
Certificated Employees	<u>3</u>
Classified Employees	<u>3</u>
Assistant Director(s)	<u>3</u>
Verification Specialists	<u>3</u>
Teachers	<u>3</u>
Regional Coordinators	<u>3</u>
Senior Director of Special Education	<u>3</u>
Regional Director of Special Education	<u>3</u>
Assistant Director of Special Education	<u>3</u>

The ~~Principal~~Executive Director or designee may determine in writing that a particular consultant or newly created position as set forth in 2 Cal. Code Regs. § 18219, that makes or participates in the making of decisions that may foreseeably have a material effect on any financial interest is hired to perform a range of duties that is limited in scope and thus the broadest disclosure is not necessary. Such written determination shall include a description of the consultant's or new position's duties and, based upon that description, a statement of the extent of disclosure requirements. The ~~Executive Director~~Principal or designee's determination is a public record and shall be retained for public inspection in the same manner and location as this conflict of interest code (Government Code § 81008).

APPENDIX B

Disclosure Categories

Category 1 Reporting:

Designated positions assigned to this category must report:

Interests in real property located in whole or in part within two (2) miles of any facility owned or leased by ~~Inspire Charter School – North~~ Feather River Charter School.

Category 2 Reporting:

Designated positions assigned to this category must report:

Investments and business positions in business entities or sources of income (including receipt of gifts, loans, and travel payments) from sources that are contractors engaged in the performance of work or services, or sources that manufacture, sell, repair, rent, or distribute school supplies, books, materials, school furnishings, or equipment of the type to be utilized by ~~Feather River Charter School~~ Inspire Charter School – North.

Category 3 Reporting:

Designated positions assigned to this category must report:

Investments and business positions in business entities or sources of income (including receipt of gifts, loans, and travel payments) from sources that are engaged in the performance of work or services, or sources that manufacture, sell, repair, rent, or distribute school supplies, books, materials, school furnishings, or equipment of the type to be utilized by the designated person's department, including, for example, vendors providing such goods and services to be utilized in the instruction of students.

2021 Local Agency Biennial Notice

Name of Agency: _____

Mailing Address: _____

Contact Person: _____ Phone No. _____

Email: _____ Alternate Email: _____

Accurate disclosure is essential to monitor whether officials have conflicts of interest and to help ensure public trust in government. The biennial review examines current programs to ensure that the agency's code includes disclosure by those agency officials who make or participate in making governmental decisions.

This agency has reviewed its conflict of interest code and has determined that *(check one BOX)*:

☐ **An amendment is required. The following amendments are necessary:**

(Check all that apply.)

- ☐ Include new positions
- ☐ Revise disclosure categories
- ☐ Revise the titles of existing positions
- ☐ Delete titles of positions that have been abolished and/or positions that no longer make or participate in making governmental decisions
- ☐ Other *(describe)* _____

☐ **The code is currently under review by the code reviewing body.**

☐ **No amendment is required.** (If your code is over five years old, amendments may be necessary.)

Verification (to be completed if no amendment is required)

This agency's code accurately designates all positions that make or participate in the making of governmental decisions. The disclosure assigned to those positions accurately requires that all investments, business positions, interests in real property, and sources of income that may foreseeably be affected materially by the decisions made by those holding designated positions are reported. The code includes all other provisions required by Government Code Section 87302.

Signature of Chief Executive Officer

Date

All agencies must complete and return this notice regardless of how recently your code was approved or amended. Please return this notice no later than **October 1, 2020**, or by the date specified by your agency, if earlier, to:

(PLACE RETURN ADDRESS OF CODE REVIEWING BODY HERE)

PLEASE DO NOT RETURN THIS FORM TO THE FPPC.

FPPC Advice: www.fppc.ca.gov (866.275.3772)
advice@fppc.ca.gov

Page 1 of 1

Cover Sheet

Nomination of Board Treasurer

Section:	V. Governance
Item:	C. Nomination of Board Treasurer
Purpose:	Vote
Submitted by:	
Related Material:	Board of Directors - Roles and Responsibilities.pdf

Board of Directors Roles and Responsibilities

Board of Directors Roles:

School Board Members are entrusted with governing the Charter School. The role of the board is to ensure that the School is responsive to the values, beliefs and priorities of the community.

Board fulfills this role by performing five major responsibilities:

1. Setting direction for the school
2. Establishing an effective and efficient structure for the school
3. Providing support to the superintendent and staff as they carry out the direction of the board.
4. Ensuring accountability to the public
5. Proving community leadership as advocates for children, the school district and public schools.

[California School Board Association](#)

Board of Directors Responsibilities:

School Board Members also have the following duties to the non-profit as outlined in the California Corporations Code:

1. Duty of Care: Take care of the school by ensuring prudent use of all assets, including facility, people, and good will;
2. Duty of Loyalty: Ensure that the school's activities and transactions are, first and foremost, advancing its mission; Recognize and disclose conflicts of interest; Make decisions that are in the best interest of the school; not in the best interest of the individual board member (or any other individual or for-profit entity).
3. Duty of Obedience: Ensure that the school obeys applicable laws and regulations; follows its own bylaws; and that the school adheres to its purposes/mission.

[California Corporations Code](#)

Officer Roles

As outlined in the Board Bylaws, the non-profit corporation has three officers: the president, a secretary, and a chief financial officer (aka treasurer).

1. President - The President shall be the chief executive officer of the corporation and shall, subject to the control of the board of directors, have general supervision, direction, and control of the activities and the officers of the corporation. He or she shall preside at all meetings of the board of directors. He or she shall have the general powers and duties of management usually vested in the office of president of the corporation and shall have such other powers and duties as may be prescribed by the board of directors or the bylaws.
2. Secretary - The secretary shall keep, or cause to be kept, at the principal executive office or such other place as the board of directors may direct, a book of minutes of all meetings and actions of directors, and committees of directors, with the time and place of holding, whether regular or special, and, if special, how authorized, the

notice thereof given, the names of those present at directors and committee meetings, and the proceedings thereof.

3. Treasurer - The chief financial officer shall keep and maintain, or cause to be kept and maintained, adequate and correct books and records of accounts of the properties and business transactions of the corporation, including accounts of its assets, liabilities, receipts, disbursements, gains, losses, capital, retained earnings, and other matters customarily included in financial statements. The books of account shall at all reasonable times be open to inspection by any director. The treasurer shall preside at all meetings that the President is unable to attend.

Officers of the corporation are able to rely on officers, employees, counsel and independent accountants for support to complete required roles and responsibilities. For example, the secretary is able to rely on the staff to help manage the maintenance of board meeting minutes and other corporation documents; the treasurer is able to rely on staff and Charter Impact for the maintenance of financial records. [California Corporations Code](#)