

#### Clarksville Charter School

#### Regular Scheduled Board Meeting

#### **Date and Time**

Wednesday November 17, 2021 at 6:30 PM PST

#### Location

Join Zoom Meeting

https://sequoiagrove-org.zoom.us/j/4075258260

Meeting ID: 407 525 8260

One tap mobile

- +14086380968,,4075258260# US (San Jose)
- +16699006833,,4075258260# US (San Jose)

#### Dial by your location

- +1 408 638 0968 US (San Jose)
- +1 669 900 6833 US (San Jose)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 301 715 8592 US (Washington DC)
- +1 312 626 6799 US (Chicago)
- +1 646 876 9923 US (New York)

Meeting ID: 407 525 8260

Find your local number: <a href="https://sequoiagrove-org.zoom.us/u/kcv9bkellW">https://sequoiagrove-org.zoom.us/u/kcv9bkellW</a>

The mission of Clarksville Charter School is to develop the individual gifts of students in El Dorado County and adjacent counties to become critical thinkers, responsible citizens and innovative leaders prepared for academic and real-life achievement in the 21st Century. The mission will be accomplished through quality, personalized, standardsbased education which could include online coursework, offline textbook work, projectbased learning, and unique hands-on and experiential learning experiences facilitated in partnership with students, parents, staff, and community.

**Agenda** 

Purpose Presenter

Time

I. Opening Items 6:30 PM

	A. Record Attendance	Purpose	Presenter Emily Allen	Time 1 m
	<b>B.</b> AB 361 Report of Findings	Vote	Emily Allen	5 m
	C. Call the Meeting to Order		Emily Allen	1 m
	<b>D.</b> Approval of the Agenda	Vote	Emily Allen	1 m
	E. Public Comments		Emily Allen	3 m
	F. Approve Minutes	Approve Minutes	Emily Allen	1 m
	Approve minutes for Regular Scheduled Board Meeting	on October 2	20, 2021	
	G. Executive Director's Report		Jenell Sherman	15 m
	Ronni Ernenputsch presents a Diversity, Inclusion, and Gre	owth (DIG) u	pdate.	
II. I	Finances			6:57 PM
	A. First Interim Report	Vote	James Surmeian	15 m
	<b>B.</b> Shared Staff Memorandum of Understanding Update	Vote	Amanda Johnson	5 m
	<b>C.</b> Shared Staff Memorandum of Understanding with Central for HSVA Update	Vote	Amanda Johnson	5 m
III.	Operations			7:22 PM
	A. Safe to Return to In-Person Instruction Plan	Discuss	Jenell Sherman	10 m
	<b>B.</b> Vote to Open Public Hearing on Safe to Return to In- Person Instruction	Vote	Emily Allen	1 m
	<b>C.</b> Public Hearing on Safe to Return to In-Person Instruction Plan	Discuss		5 m
	<b>D.</b> Vote to Close Public Hearing	Vote	Emily Allen	1 m
	<b>E.</b> COVID-19 Schoolwide Health and Safety Plan-Version 3	Vote	Jenell Sherman	10 m
	F. COVID-19 Decision Forest	FYI	Jenell Sherman	5 m
	G. Record Retention Policy	Vote	Jenell Sherman	5 m
	H. Pest Management Policy	Vote	Jenell Sherman	5 m
IV.	Academic Excellence			8:04 PM
	A. English Learner Master Plan 2021-2022	Vote	Jenell Sherman	5 m
	B. Work Sample Policy	Vote	Jenell	5 m
	D. Work Cample 1 only	70.0	Sherman	0

Sherman

D. Independent Study Policy	Purpose Vote	Presenter Jenell Sherman	Time 5 m
V. Governance			8:24 PM
<b>A.</b> Discussion and Potential Action on Use Consent Agenda	Vote	Jenell Sherman	5 m
B. Conflict of Interest Code	Vote	Jenell Sherman	5 m
<b>C.</b> Acceptance of Board Member Resignation: Lisa Winton	Vote	Emily Allen	1 m
VI. Closing Items			8:35 PM
A. Discussion of Governing Board Goals	Discuss	Emily Allen	10 m
B. Board of Director's Comments & Requests	Discuss		2 m
C. Announcement of Next Regular Scheduled Board Meeting	FYI	Emily Allen	1 m
The Next Regular Scheduled Board Meeting is Decemb	er 8, 2021 at 6	6:30 PM.	
D. Adjourn Meeting	Vote	Emily Allen	1 m

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

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#### **Cover Sheet**

#### AB 361 Report of Findings

Section: I. Opening Items

Item: B. AB 361 Report of Findings

Purpose: Vot

Submitted by:

#### **BACKGROUND:**

AB 361 provides that if a state of emergency remains in place, a local agency must make the following findings by majority vote every 30 days, in order to continue using the bill's exemption to the Brown Act teleconferencing rules:

- (A) The legislative body has reconsidered the circumstances of the emergency; and
- (B) Either of the following circumstances exists:
  - 1. the state of emergency continues to directly impact the ability of board members to meet safely in person, or
  - 2. State or local officials continue to impose or recommend social distancing measures.

Charter school boards are required to vote every 30 days to make the required findings regarding the continuing emergency and vote to continue using the law's exemptions.

#### **RECOMMENDATION:**

The Clarksville Charter School Board has met the finding that a state of emergency continues to directly impact the ability of the members to meet safely in person. Motion to continue the Clarksville Charter School board meetings virtually pursuant to AB 361.

#### **Cover Sheet**

#### **Approve Minutes**

Section:
Item:
F. Approve Minutes
Purpose:
Approve Minutes

Submitted by: Related Material:

Minutes for Regular Scheduled Board Meeting on October 20, 2021



#### Clarksville Charter School

#### **Minutes**

#### Regular Scheduled Board Meeting

#### **Date and Time**

Wednesday October 20, 2021 at 6:30 PM

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#### **Directors Present**

Emily Allen (remote), Kelley Laliberte (remote), Keri Dalebout (remote), Lisa Jobe (remote), Lisa Winton (remote)

#### **Directors Absent**

None

#### **Guests Present**

Amanda Johnson (remote), Darcy Belleza (remote), Erika Meredith (remote), James Surmeian (remote), James Surmeian (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote), Megan Nason (remote), Royce Gough (remote)

#### I. Opening Items

#### A. Record Attendance

#### B. AB 361 Report of Findings

Lisa Jobe made a motion to continue the School Board meetings virtually pursuant to AB 361.

Kelley Laliberte seconded the motion.

The School Board has met the finding that a state of emergency continues to directly impact the ability of the members to meet safely in person

The board **VOTED** unanimously to approve the motion.

#### C. Call the Meeting to Order

Emily Allen called a meeting of the board of directors of Clarksville Charter School to order on Wednesday Oct 20, 2021 at 6:40 PM.

#### D. Approval of the Agenda

Keri Dalebout made a motion to approve the Agenda.

Lisa Jobe seconded the motion.

Dr. Amanda Johnson will present ESSER III Funding Expenditure Plan and Salary Schedule with Nurse Salary.

The board **VOTED** unanimously to approve the motion.

#### E. Public Comments

#### F. Approve Minutes

Kelley Laliberte made a motion to approve the minutes from Regular Scheduled Board Meeting on 09-15-21.

Keri Dalebout seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### **G.** Approve Minutes

Keri Dalebout made a motion to approve the minutes from Special Board Meeting on 10-12-21.

Lisa Jobe seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### H. Executive Director's Report

Jenell Sherman presented the Executive Director's Report

- Enrollment- 1548 students
- Enrichment Update- less than 500 orders in the queue, Amazon Punchout and Lending Library are up and running, vendor onboarding are being processed within 2 days, students enrolling between 11/15-11/30/21 will receive prorated funds drop on 12/1/21
- Adventure Academy update
- · Junior High Virtual Academy update
- High School Virtual Academy update
- Honor Society news- community service projects
- Megan Nason presented Special Education and Student Support updates
- Clubs- sample schedule
- Park Days are taking place and Field Trip ordering system coming soon
- Royce Gough presented fall update for Sequoia Grove Charter Alliance
- Complaint Process explanation

#### II. Finances

#### A. September Financials

Lisa Jobe made a motion to approve the September Financials.

Keri Dalebout seconded the motion.

James Surmeian presented the September Financials.

The board **VOTED** unanimously to approve the motion.

#### **III. Governance Training**

#### A. Brown Act Training

Jennifer McQuarrie presented the Governing Board Brown Act Training for 2021-2022 School Year.

#### **IV. Finances**

#### A. ESSER III Funding

Lisa Jobe made a motion to approve the ESSER III Funding Expenditure Plan. Kelley Laliberte seconded the motion.

Dr. Amanda Johnson presented the ESSER III Funding Expenditure Plan.

The board **VOTED** unanimously to approve the motion.

#### B. Salary Schedule with Nurse Salary

Keri Dalebout made a motion to approve the Salary Schedule with Nurse Salary. Kelley Laliberte seconded the motion.

Dr. Amanda Johnson presented the Salary Schedule with Nurse Salary.

The board **VOTED** unanimously to approve the motion.

#### V. Operations

#### A. Facility Inspection Tool

Jenell Sherman presented the Facility Inspection Tool.

#### B. COVID-19 Schoolwide Health and Safety Policy Revised

Lisa Jobe made a motion to approve the COVID-19 Schoolwide Health and Safety Policy.

Keri Dalebout seconded the motion.

Jenell Sherman presented the COVID-19 Schoolwide Health and Safety Policy.

The board **VOTED** unanimously to approve the motion.

#### VI. Governance

#### A. Public Comment Policy

Keri Dalebout made a motion to approve the Public Comment Policy.

Kelley Laliberte seconded the motion.

Jenell Sherman presented the Public Comment Policy.

The board **VOTED** unanimously to approve the motion.

#### VII. Closing Items

#### A. Board of Director's Comments & Requests

Emily Allen asked to add Board Goals to November regular scheduled board meeting agenda.

#### B. Announcement of Next Regular Scheduled Board Meeting

Emily Allen announced the Next Regular Scheduled Board Meeting is November 17, 2021 at 6:30 PM.

#### C. Adjourn Meeting

Lisa Jobe made a motion to adjourn the meeting.

Keri Dalebout seconded the motion.

The board **VOTED** unanimously to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 9:19 PM.

Respectfully Submitted,
Emily Allen

Prepa	ared	by
Katie	Roy	er

Noted by:

**Board Secretary** 

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#### **Cover Sheet**

#### **Executive Director's Report**

Section: I. Opening Items

Item: G. Executive Director's Report

Purpose: FY

Submitted by:

Related Material: Clarksville ED Report November 2021.pptx

DIG Board Meeting Slides Nov 2021.pdf



# Executive Director Report

November 2021



### Agenda



- Enrollment Update
- Board Member Recruitment
- New System
- Programs Update

## Clarksville Charter School - Regular Scheduled Board Meeting - Agenda - Wednesday November 17, 2021 at 6:30 PM



#### **Enrollment Update from Principal** Clarksville Charter School

Current Enrollment by County/Gradelevel as of 11/08/21

	county or adeleter as						
Grade	Alpine	Amador	El Dorado	Placer	Sacramento	Yuba	Totals
TK	0	4	19	1	5	0	29
KN	0	14	94	15	27	1	151
1	0	15	67	18	24	0	124
2	0	10	71	22	27	1	131
3	0	21	96	22	20	0	159
4	1	19	70	24	32	1	147
5	0	17	77	25	30	0	149
6	0	9	69	15	25	0	118
7	0	8	84	28	26	0	146
8	1	11	66	21	23	0	122
9	0	5	40	19	21	0	85
10	0	6	47	15	20	0	88
11	0	5	20	17	22	0	64
12	0	1	24	12	11	0	48
Curent Total	2	145	844	254	313	3	1561



# Help Wanted!

We are looking for another board member to join our amazing school board. We are advertising through our channels, but if you know someone who would be interested, please direct them to <a href="mailto:darcy.belleza@sequoiagrove.org">darcy.belleza@sequoiagrove.org</a>.

We also need to find a board member to send to the Sequoia Grove CSO Board to represent our schools.

Powered by BoardOnTrack



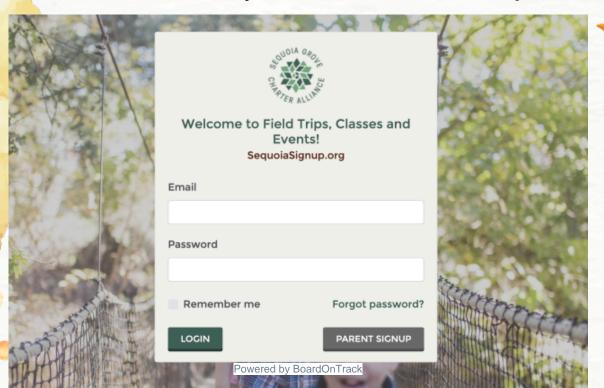






## Exciting News! Coming Soon!

NEW: Field Trips, Classes & Events System



### Programs Opdate







Growing Options & Participation German, Math Options, Holidays around the World, etc....





Session 3 Clubs starting November 15 Photography, Fitness, Blackout Poetry, Spanish, etc.....



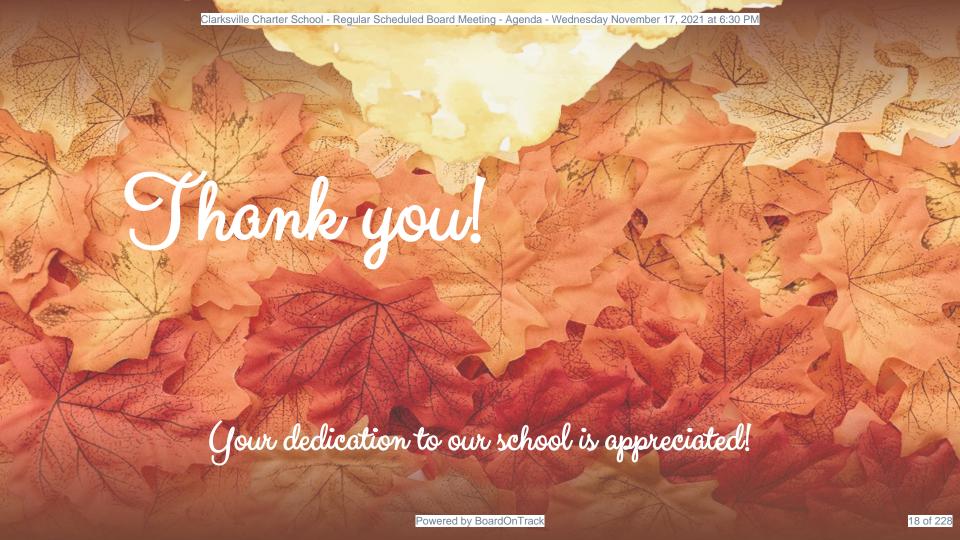


Registration for Spring opens 12/1 Current students have option to roll over

High School Virtual Academy



Registration for Spring opens 12/6 Section A rolls over to Section B



# Diversity Inclusion & Growth

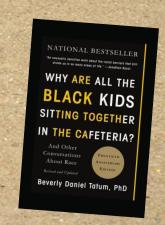
With Ronni Ernenputsch

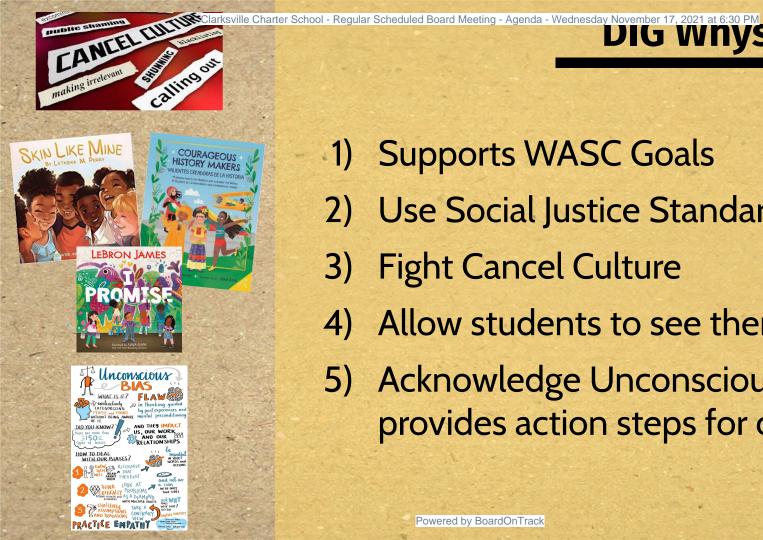




"It has been said that to teach is to touch the future. Helping students to see the past more clearly, to understand and communicate with others more fully in the present, and to imagine the future more justly is to transform the world."

> -Beverly Daniel Tatum, Why Are All the Black Kids Sitting Together in the Cafeteria? Powered by BoardOnTrack





- 1) Supports WASC Goals
- 2) Use Social Justice Standards
- 3) Fight Cancel Culture
- 4) Allow students to see themselves
- 5) Acknowledge Unconscious Bias and provides action steps for change



## Mission

Intentionally creates learning opportunities through the lens of celebrating diversity, being inclusive, and growing in empathy & understanding.

### **DIG Hows**

- Highlighting Diversity
- Lifting marginalized voices
- Providing diverse perspectives
- Teaching students how to think and not what to think
- Celebrating various cultures and history
- Creating spaces for understanding
- Inviting staff and families into action



### **RESOURCES**

- Social Justice Standards
  - outlined by the Teaching Tolerance organization
  - Pacing Guide
- Diversity/Multicultural Calendar
- Kinect Education Group & other PD trainings

### GOALS

### Clarksville Charter School - Regular Scheduled Board Meeting - Agenda - Wednesday November 17, 2021 at 6:30 PM DIG Hopes

Live Sessions w/ Students

**Parent** Education **Opportunities** 

Student Book Clubs

Staff Book Clubs

**DIG** website

Guest Speakers

Virtual & In-Person **Field Trips** 

Future Staff Trainings

GROWING TOGETHER



### DIG 21-22









D.I.G. Sealed



#### Sequoia Scoop

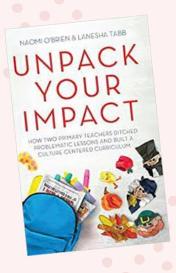




Did you know it is Hispanic Heritage month? Are you looking for resources to incorporate into your homeschool routine to learn more about the Hispanic culture? If so, or if you are simply curious to know more, then check out the new Diversity and Inclusion page on the <a href="Homeschool Helper">Homeschool Helper</a>. The DIG (Diversity, Inclusion, and Growth) team has put together some great tools to help support you as you teach your children about the Hispanic community, culture, and heritage.

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When you are diving into new cultures and discussing the experiences of people you don't have a lot of experience with, mistakes are going to happen. This is something that just needs to be accepted. It should not be used as an excuse to avoid the work. With the world at our fingertips, thanks to technology, we can expose ourselves to more, connect more with people all over the world, and do better for our students.



Quote from Unpack your Impact

Powered by BoardOnTrack

#### **Cover Sheet**

#### First Interim Report

Section: II. Finances

Item: A. First Interim Report

Purpose: Vote

Submitted by:

Related Material: Clarksville 1st Interim Report 2021.pdf



### **Clarksville Charter School**

Monthly Financial Presentation – October 2021

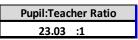
1st Interim Presentation

## **CLARKSVILLE – October Highlights**

- Year-end projections decreased by 4%. (\$0.8M)- (Same as Prior Month)
- Year-end expense projections decreased by 8%. (Instructional Services)
- Year-end surplus projected at \$734.2K (Budget; \$632K)
- First Reporting to the Charter's Authorizer in the Fiscal Year
- Senate Bill-740 Requirements:
  - 40/80 Expense Ratio ✓

Cert.	Instr.
42.6%	81.9%
448,881	320,872

· 25:1 Pupil-Teacher ratio ✓





# Attendance Data and Metrics

Enrollment & Per Pupil Data							
<u>Actual</u> <u>Forecast</u> <u>Budget</u>							
Average Enrollment	n/a	1527	1633				
ADA	n/a	1497	1600				
Attendance Rate	n/a	98.0%	98.0%				
Unduplicated %	34.9%	34.5%	34.9%				
Revenue per ADA		\$11,539	\$11,303				
Expenses per ADA		\$10,990	\$10,908				



### **CLARKSVILLE - Revenue**



State revenue variance resulted from adjustment to projected average daily attendance (ADA).

#### Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

**Total Revenue** 

	Year-to-Date							
	Actual		Budget	Fa	av/(Unf)			
\$	2,276,652	\$	2,298,240	\$	(21,588)			
	112,501		67,640		44,861			
	416,937		135,000		281,937			
	2,332	_			2,332			
<u>\$</u>	2,808,422	<u>\$</u>	2,500,880	<u>\$</u>	307,542			

	Annual/Full Year							
	Forecast		Budget	F	av/(Unf)			
\$	14,197,226	\$	15,220,129	\$	(1,022,903)			
	789,828		804,949		(15,121)			
	2,281,673		2,060,235		221,438			
_	2,332				2,332			
<u>\$</u>	17,271,058	\$	18,085,312	\$	(814,255)			



CLARKSVILLE CHARTER SCHOOL - October 2021

### **CLARKSVILLE - Expenses**



• Interest: Decrease in projected cost related to receivable sales as well as an increase in the sharing of outside services to other schools.

#### **Expenses**

Certificated Salaries
Classified Salaries
Benefits
Books and Supplies
Subagreement Services
Operations
Facilities
Professional Services
Depreciation
Interest

Total	Fxp	enses

	Year-to-Date						
	Actual		Budget	Fa	av/(Unf)		
\$	2,007,098	\$	2,078,770	\$	71,672		
	122,369		149,287		26,918		
	709,552		636,687		(72,865)		
	842,400		916,109		73,710		
	378,145		671,620		293,475		
	66,008		84,700		18,692		
	17,610		23,373		5,764		
	424,521		506,516		81,995		
	1,367		1,000		(367)		
	47,686	_	195,202		147,516		
<u>\$</u>	4,616,757	<u>\$</u>	5,263,265	\$	646,509		

Annual/Full Year							
	Forecast		Budget	Fa	Fav/(Unf)		
\$	6,442,095	\$	6,375,910	\$	(66,185)		
	359,413		447,861		88,448		
	2,126,292		1,959,066		(167,226)		
	3,759,951		3,913,813		153,862		
	1,670,960		2,260,472		589,511		
	224,208		254,100		29,892		
	63,466		70,120		6,654		
	1,649,924		1,756,035		106,110		
	4,034		3,000		(1,034)		
	236,526		412,645		176,119		
<u>\$</u>	16,536,869	\$	17,453,021	\$	916,152		



CLARKSVILLE CHARTER SCHOOL - October 2021

## **CLARKSVILLE - Fund Balance**



 Projected Surplus increased due to increased shared services and reduction of interest related to Factored Receivables.

Total Surplus(Deficit)
Beginning Fund Balance
Ending Fund Balance

As a % of Annual Expenses

Year-to-Date							
Actual	Budget	Fav/(Unf)					
\$ (1,808,335)	\$ (2,762,385)	\$	954,050				
124,047	124,047						
<u>\$ (1,684,288)</u>	<u>\$ (2,638,338)</u>						
-10.2%	-15.1%						

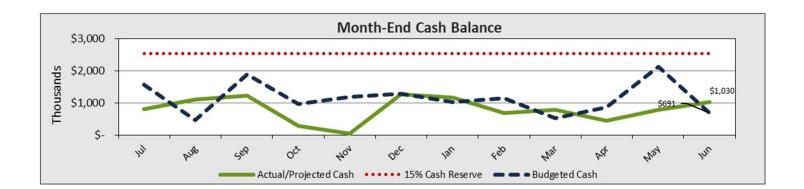
Annual/Full Year							
Forecast B		Budget Fav/(Ur		ev/(Unf)			
\$	734,189	\$	632,291	\$	101,897		
	124,047		124,047				
<u>\$</u>	858,235	<u>\$</u>	756,338				
	5.2%		4.3%				



### **CLARKSVILLE - Cash Balance**



- No concerns projected in cash balance
- Factoring to be largely finished in May 2022
- Year-end cash projected at \$499K (includes receivable sales)





CLARKSVILLE CHARTER SCHOOL - September 2021

### **CLARKSVILLE – Compliance Reports**

Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
FINANCE	Nov-01	Mental Health Plans due to SELPA - Schools requesting Level 2 and Level 3 mental health funding must file their annual plan with their SELPA by this date. Specific due dates may vary by SELPA.	Client	No	Yes	https://www.cde.ca.gov/fg/aa/se/sep1appnform04. asp
DATA TEAM	Nov-15	Complete Nutrition Verification process (requirement of School Nutrition Program) - Verification is the annual, mandatory process that confirms the eligibility of a sample of completed household meal eligibility applications in the National School Lunch and School Breakfast Programs. Each LEA must select and verify a sample of applications approved for free and reduced-price meal benefits. The required sample size of applications to be verified is based on the number of approved applications on file on October 1.	Client	No	Yes	https://www.cde.ca.gov/ls/nu/sn/verificationreport .asp
FINANCE	Nov-15	Review and/or Update Non-Profit IRS Form 990 Policies - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The IRS Form 990 includes a Governance, Management and Disclosure section. Charter Schools are required to disclose the following policies: Conflict of Interest Policy, Whistleblower Policy, Document Retention and Destruction Policy, Expense Reimbursement Policy, Gift Receiving Policy, and Compensation Approval Policy. A Form 990 must be filed by the 15th day of the 5th month after the close of the NPO's fiscal year. Most schools extend this deadline to the following May 15th.	Client	Yes	No	http://www.publiccounsel.org/useful materials?id= 0025
FINANCE	Authorizer	1st Interim Financial Report - Local educational agencies (LEAs) are required to file two reports during a fiscal year (interim reports) on the status of the LEA's financial health. The first interim report for the period ending October 31 is due by the date set by the charter authorizer (no later than December 15th).	Charter Impact	Yes	Yes	https://www.cde.ca.gov/fg/fi/ir/interimstatus.asp
DATA	Dec-17	CALPADS - Fall 1 Certification deadline - Please be mindful that Level-2 certification within CALPADS means that these data have been reviewed and approved by your superintendent or IRC administrator. Failure to properly review and amend these data in CALPADS within the allotted amendment window will result in the improper certification of official Fall 1 data within CALPADS, which can impact a number of things, including LCFF funding, reclassified fluent-English proficient (RFEP) counts/rates, and A–G graduate counts.	Charter Impact with Client support	No	No	https://www.cde.ca.gov/ds/sp/d/rptcalendar.asp
FINANCE	Dec-17	ESSER III Application for Funds deadline December 17, 2021 - In order to receive an allocation, LEAs must submit the ESSER III Legal Assurances. The ESSER III Fund Application will close on December 17, 2021. LEAs must apply for their allocation of ESSER III funds by submitting program assurances prior to this date.	Charter Impact with Client support	No	No	https://www.cde.ca.gov/fg/cr/arpact.asp
FINANCE	De c-30	Educator Effectiveness Block Grant - On or before December 30, 2021, LEA's must develop and adopt a plan delineating how the Educator Effectiveness funds will be spent including the professional development of teachers, administrators, paraprofessionals, and classified staff. The plan must be explained in a public meeting of the governing board of the school district or county board of education, or governing body of the charter school, before its adoption in a subsequent public meeting.	Client with Charter Impact support	Yes	No	https://www.cde.ca.gov/pd/ee/eef2021faq.asp
FINANCE	Dec-31	American Rescue Plan - Homeless Children and Youth II (ARP-HCY II) - Funding to support efforts to identify homeless children and youth, and to provide such youth with comprehensive, wrap-around services that address needs arising from the COVID-19 pandemic and allows them to attend school and participate fully in all school activities. LEAs must submit the ARP-HCY II Assurances to participate. LEAs that will receive less than \$5,000 will be required to join a consortium with their county office of education (COE).All LEAs within a consortium must also complete the assurances. Passwords were sent to each LEA's Superintendent, including direct-funded charter schools, via email October 19th.	Client with Charter Impact support	Yes	No	https://www.cde.ca.gov/sp/hs/arphcyassurances.as

# **CLARKSVILLE - Appendix**



- Monthly Cash Flow / Forecast 21-22
- Budget vs. Actual- October
- Statement of Financial Position- October
- Statement of Cash Flows- October
- Check Register
- AP Aging
- Due-To/Due-From Balance



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Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
A Brighter Child	59163	10/4/2021	11/3/2021	\$ 64.60	\$ -	\$ -	\$ -	. \$ -	\$ 64.6
A Brighter Child	59164	10/4/2021	11/3/2021	80.54	-	-			80.5
A Brighter Child	59581	10/4/2021	11/3/2021	67.88	-	_	-		67.8
A Brighter Child	59587	10/4/2021	11/3/2021	266.08	-	-	-		266.0
A Brighter Child	59588	10/4/2021	11/3/2021	120.60	-	-	-	-	120.6
A Brighter Child	59594	10/4/2021	11/3/2021	29.07	-	-	-	-	29.0
A Brighter Child	59608	10/4/2021	11/3/2021	105.45	-	-	-	-	105.4
A Brighter Child	59774	10/5/2021	11/4/2021	250.72	-	-	-	-	250.7
A Brighter Child	59775	10/5/2021	11/4/2021	99.03	-	-	-	-	99.0
A Brighter Child	59776	10/5/2021	11/4/2021	131.34	-	-	-	-	131.3
A Brighter Child	59791	10/4/2021	11/3/2021	93.93	-	-	-	-	93.9
A Brighter Child	59792	10/4/2021	11/3/2021	123.02	-	-	-	-	123.0
A Brighter Child	59830	10/4/2021	11/3/2021	31.25	-	-	-		31.2
A Brighter Child	59846	10/4/2021	11/3/2021	82.70	-	-	-		82.7
A Brighter Child	59847	10/4/2021	11/3/2021	133.47	-	-	-		133.4
Academics In A Box Inc	15006	10/11/2021	11/10/2021	299.40	-	-	-		299.4
Alexanders Boarding	1111	10/15/2021	11/14/2021	500.00	-	-	-		500.0
All About Learning Press, Inc.	908592	9/13/2021	11/12/2021	74.85	-	-	-		74.8
Il About Learning Press, Inc.	908961	10/4/2021	11/3/2021	24.38	-	-	-		24.3
All About Learning Press, Inc.	909029	10/7/2021	11/6/2021	71.95	-	-	-		71.9
Il About Learning Press, Inc.	909038	10/7/2021	12/6/2021	313.68	-	_	-		313.6
Il About Learning Press, Inc.	909050	10/7/2021	11/6/2021	190.02	-	-	-		190.0
Il About Learning Press, Inc.	909068	10/8/2021	12/7/2021	56.61	-	-	-		56.6
Il About Learning Press, Inc.	909085	10/12/2021	12/11/2021	108.41	-	_	-		108.4
Il About Learning Press, Inc.	909095	10/12/2021	12/11/2021	222.94	-	-	-		222.9
Il About Learning Press, Inc.	909097	10/12/2021	12/11/2021	222.94	-	-	-		222.9
Il About Learning Press, Inc.	909107	10/13/2021	12/12/2021	218.60	-	-	-		218.6
mazon Capital Services	111M-WFM4-MC96	10/20/2021	12/4/2021	79.72	-	_	-		79.7
mazon Capital Services	114M-JYCV-GD9M	10/23/2021	12/7/2021	12.32	-	-	-		12.3
Imazon Capital Services	114M-JYCV-JTVN	10/24/2021	12/8/2021	35.01	-	-	-		35.0
mazon Capital Services	11CP-F1XY-4HV3	10/11/2021	11/25/2021	61.06	-	-	-		61.0
mazon Capital Services	11CP-F1XY-7CXW	10/11/2021	11/25/2021	47.84	-	-	-	-	47.8
Amazon Capital Services	11CP-F1XY-TNRL	10/12/2021	11/26/2021	14.47	-	-	-		14.4
Amazon Capital Services	11RP-V436-76TQ	10/12/2021	11/26/2021	96.84	-	-	-		96.8
Amazon Capital Services	11RP-V436-7LV9	10/12/2021	11/26/2021	241.46	-	-	-	-	241.4
Amazon Capital Services	133Y-CCMK-FDFV	10/23/2021	12/7/2021	109.82	-	-	-	-	109.8
mazon Capital Services	133Y-CCMK-HLDK	10/23/2021	12/7/2021	15.21	-	-	-	-	15.2
imazon Capital Services	133Y-CCMK-HTT9	10/23/2021	12/7/2021	5.42	-	-	-	-	5.4
Amazon Capital Services	133Y-CCMK-JPMP	10/24/2021	12/7/2021	38.00	-	-	-	-	38.0
Imazon Capital Services	139X-D914-PWJM	10/10/2021	11/24/2021	42.89	-	-	-	-	42.8
mazon Capital Services	139X-D914-RVWM	10/10/2021	11/24/2021	65.04	-	-	-	-	65.0
mazon Capital Services	13PK-XYLF-3RJ3	10/14/2021	11/28/2021	155.80	-	-	-	-	155.8
mazon Capital Services	13PK-XYLF-3TV9	10/14/2021	11/28/2021	57.86	-	-	-	· -	57.8
mazon Capital Services	13VW-RMRD-JD6Y	10/13/2021	12/12/2021	247.89	-	-	-	-	247.8
mazon Capital Services	1466-L6CQ-QVQF	10/10/2021	11/24/2021	144.93	-	-	-		144.9
mazon Capital Services	14QL-6HGX-MQT3	10/10/2021	11/24/2021	62.13	-	-	-		62.1
	14QL-6HGX-NQYN	-, -, -==	, ,	65.33					65.3

Accounts Payable Aging

mazon Capital Services	14QL-6HGX-TDF1 14QL-6HGX-Y3P9 1671-DYMK-44NR 1671-DYMK-K7NT 17KY-CMTQ-MCJ3 17MK-QDGN-WXTP 17TX-R4NL-1JTR 17TX-R4NL-CP3M 1996-WQND-3FJV 19D9-GX47-CRXW	10/10/2021 10/10/2021 10/23/2021 10/24/2021 10/24/2021 10/22/2021 10/20/2021 10/21/2021 10/23/2021	11/24/2021 11/24/2021 12/7/2021 12/8/2021 12/8/2021 12/6/2021 12/4/2021	67.50 5.34 99.47 34.90 6.19 79.15	- - -	- - - -	- - - -	-	67.50 5.34 99.47
mazon Capital Services	1671-DYMK-44NR 1671-DYMK-K7NT 17KY-CMTQ-MCJ3 17MK-QDGN-WXTP 17TX-R4NL-1JTR 17TX-R4NL-CP3M 1996-WQND-3FJV	10/23/2021 10/24/2021 10/24/2021 10/22/2021 10/20/2021 10/21/2021	12/7/2021 12/8/2021 12/8/2021 12/6/2021 12/4/2021	99.47 34.90 6.19	- - -	- - -	- - -	-	99.47
mazon Capital Services	1671-DYMK-K7NT 17KY-CMTQ-MCJ3 17MK-QDGN-WXTP 17TX-R4NL-1JTR 17TX-R4NL-CP3M 1996-WQND-3FJV	10/24/2021 10/24/2021 10/22/2021 10/20/2021 10/21/2021	12/8/2021 12/8/2021 12/6/2021 12/4/2021	34.90 6.19	-	-	-	-	
mazon Capital Services	17KY-CMTQ-MCJ3 17MK-QDGN-WXTP 17TX-R4NL-1JTR 17TX-R4NL-CP3M 1996-WQND-3FJV	10/24/2021 10/22/2021 10/20/2021 10/21/2021	12/8/2021 12/6/2021 12/4/2021	6.19	-	-	-	-	24.00
mazon Capital Services	17MK-QDGN-WXTP 17TX-R4NL-1JTR 17TX-R4NL-CP3M 1996-WQND-3FJV	10/22/2021 10/20/2021 10/21/2021	12/6/2021 12/4/2021		-	-	-		34.90
mazon Capital Services	17TX-R4NL-1JTR 17TX-R4NL-CP3M 1996-WQND-3FJV	10/20/2021 10/21/2021	12/4/2021	79.15				-	6.19
mazon Capital Services	17TX-R4NL-CP3M 1996-WQND-3FJV	10/21/2021			-	-	-	-	79.15
mazon Capital Services	1996-WQND-3FJV		40 /5 /005	96.99	-	-	-	-	96.99
mazon Capital Services		10/23/2021	12/5/2021	13.36	-	-	-	-	13.36
mazon Capital Services	19D9-GX47-CRXW	-, -, -==	12/7/2021	22.52	-	-	-	-	22.52
mazon Capital Services		10/13/2021	11/27/2021	21.54	-	-	-	-	21.54
mazon Capital Services	19G1-4GX1-4HVF	10/11/2021	11/25/2021	28.65	-	-	-	-	28.65
mazon Capital Services	19VF-3VXR-JLT6	10/14/2021	11/28/2021	101.30	-	-	-	-	101.30
mazon Capital Services	1C79-QFYK-9N6P	10/13/2021	11/27/2021	290.62	-	-	-	-	290.62
mazon Capital Services	1CK7-N4TM-4JKD	10/11/2021	11/25/2021	77.64	-	-	-	<del>-</del>	77.64
mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services	1CK7-N4TM-7M7Q	10/11/2021	11/25/2021	71.62	-	-	-	<del>-</del>	71.62
mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services	1CK7-N4TM-7M9N	10/11/2021	11/25/2021	177.32	-	-	-	<del>-</del>	177.32
mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services	1CK7-N4TM-QDK7	10/11/2021	11/25/2021	179.11	-	-	-	-	179.11
mazon Capital Services mazon Capital Services mazon Capital Services mazon Capital Services	1CXV-PJQM-3PHM	10/12/2021	11/26/2021	70.02	-	-	-	<del>-</del>	70.02
mazon Capital Services mazon Capital Services mazon Capital Services	1CXV-PJQM-3YK4	10/12/2021	11/26/2021	61.37	-	-	-	-	61.37
mazon Capital Services mazon Capital Services	1CXV-PJQM-739G	10/12/2021	11/26/2021	51.15	-	-	-	-	51.15
mazon Capital Services	1DFC-4TLC-4VQ1	10/19/2021	12/3/2021	64.70	-	-	-	-	64.70
•	1DVQ-CFHH-MKTW	10/10/2021	11/24/2021	213.73	-	-	-	-	213.73
waran Canital Camilana	1DVQ-CFHH-MKVT	10/10/2021	11/24/2021	303.22	-	-	-	-	303.22
mazon Capital Services	1F9G-1QLK-C7H3	10/14/2021	11/28/2021	72.87	-	-	-	_	72.87
mazon Capital Services	1F9G-1QLK-M11F	10/15/2021	11/29/2021	61.97	-	-	-	-	61.97
mazon Capital Services	1F9K-FYND-C6YY	10/13/2021	11/27/2021	55.00	-	-	-	_	55.00
mazon Capital Services	1FGN-F13P-H7KV	10/18/2021	12/2/2021	(23.60)	-	-	-	-	(23.60)
mazon Capital Services	1FQJ-MPXM-LFNP	10/10/2021	11/24/2021	88.79	-	-	-	-	88.79
mazon Capital Services	1FQJ-MPXM-M47T	10/10/2021	11/24/2021	42.12	-	-	-	_	42.12
mazon Capital Services	1FQJ-MPXM-TV6Q	10/10/2021	11/24/2021	70.51	-	-	-	-	70.51
mazon Capital Services	1G3W-LP66-99G6	10/23/2021	12/7/2021	108.42	-	-	-	_	108.42
mazon Capital Services	1G3W-LP66-L6JF	10/24/2021	12/8/2021	25.83	-	-	-	_	25.83
mazon Capital Services	1GGP-TFYX-TKL6	10/13/2021	11/27/2021	62.57	-	-	-	_	62.57
mazon Capital Services	1GHV-49FL-JVT1	10/20/2021	12/3/2021	10.25	-	-	-	_	10.25
mazon Capital Services	1H9F-6C9V-MCWV	10/10/2021	11/24/2021	163.27	-	-	-	<u>-</u>	163.27
mazon Capital Services	1H9F-6C9V-N6VY	10/10/2021	11/24/2021	57.80	-	-	-	_	57.80
mazon Capital Services	1J31-WWDV-79T9	10/14/2021	11/28/2021	245.89	-	-	-	-	245.89
mazon Capital Services	1J31-WWDV-KKCF	10/15/2021	11/28/2021	56.82	-	-	-	<u>-</u>	56.82
mazon Capital Services	1J31-WWDV-KNF3	10/15/2021	11/28/2021	17.82	-	-	-	-	17.82
mazon Capital Services	1J3K-HT9J-36NY	10/25/2021	12/9/2021	79.26	-	-	-	<u>-</u>	79.26
mazon Capital Services	1JJG-CL33-MGQ3	10/10/2021	11/24/2021	32.16	-	-	-	_	32.16
mazon Capital Services	1JJG-CL33-QDM6	10/10/2021	11/24/2021	107.13	-	-	-	_	107.13
mazon Capital Services	1JJG-CL33-YT47	10/10/2021	11/24/2021	131.42	-	-	-	_	131.42
mazon Capital Services	1JL1-4QH9-73WF	10/19/2021	12/3/2021	168.05	-	-	-	-	168.05
mazon Capital Services	1JMC-4Q9Q-1WCQ	10/12/2021	11/26/2021	97.19	-	-	-	-	97.19
mazon Capital Services	1JMC-4Q9Q-DQ3Q	10/13/2021	11/27/2021	634.65	-	-	-	_	634.65
mazon Capital Services	1JMC-4Q9Q-QCP1	10/13/2021	11/27/2021	167.58					
mazon Capital Services	エンバレーサロフローロにとエ				-	-	-	-	167.58

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1KC7-R1C9-XCVR	10/10/2021	11/24/2021	70.29	-	-	-	-	70.29
Amazon Capital Services	1KL7-QTV9-DH9N	10/13/2021	11/27/2021	24.68	-	-	-	-	24.68
Amazon Capital Services	1KLD-X7T7-HC17	10/11/2021	11/25/2021	212.54	-	-	-	-	212.54
Amazon Capital Services	1KLD-X7T7-N4W4	10/11/2021	11/25/2021	55.55	-	-	-	-	55.55
Amazon Capital Services	1KLD-X7T7-W3GP	10/12/2021	11/26/2021	10.67	-	-	-	-	10.67
Amazon Capital Services	1KNM-QVRF-3TQ6	10/21/2021	12/5/2021	29.00	-	-	-	-	29.00
Amazon Capital Services	1KQF-1P37-61VV	10/11/2021	11/25/2021	15.56	-	-	-	-	15.56
Amazon Capital Services	1KQF-1P37-JNFM	10/11/2021	11/25/2021	24.82	-	-	-	-	24.82
Amazon Capital Services	1KY1-3F3T-NMM7	10/10/2021	11/24/2021	31.74	-	-	-	-	31.74
Amazon Capital Services	1KY1-3F3T-RY3P	10/10/2021	11/24/2021	30.20	-	-	-	-	30.20
Amazon Capital Services	1L49-FWQ6-1VY7	10/23/2021	12/7/2021	174.21	-	-	-	-	174.21
Amazon Capital Services	1LCF-GNJ9-6MXH	10/11/2021	11/25/2021	26.78	-	-	-	-	26.78
Amazon Capital Services	1LCF-GNJ9-H6WG	10/11/2021	11/25/2021	77.14	-	-	-	-	77.14
Amazon Capital Services	1LDW-H1TQ-13CD	10/20/2021	12/4/2021	59.93	-	-	-	-	59.93
Amazon Capital Services	1LGR-MH7X-N31R	10/10/2021	11/24/2021	179.07	-	-	-	-	179.07
Amazon Capital Services	1LGR-MH7X-P3VY	10/10/2021	11/24/2021	20.00	-	-	-	-	20.00
Amazon Capital Services	1LQN-YM4R-JRNY	10/13/2021	11/27/2021	193.29	-	-	-	-	193.29
Amazon Capital Services	1M7G-XCHD-MKJV	10/20/2021	12/4/2021	192.55	-	-	-	-	192.55
Amazon Capital Services	1M7X-PT91-D91T	10/14/2021	11/28/2021	43.07	-	-	-	-	43.07
Amazon Capital Services	1M9D-WDVT-7MRP	10/11/2021	11/25/2021	100.24	-	-	-	-	100.24
Amazon Capital Services	1MRN-WMMY-11D6	10/20/2021	12/4/2021	143.23	-	-	-	-	143.23
Amazon Capital Services	1MRN-WMMY-7J3V	10/20/2021	10/20/2021	-	(27.83)	-	-	-	(27.83)
Amazon Capital Services	1MRN-WMMY-9XQX	10/21/2021	12/5/2021	134.01	` -	-	-	-	134.01
Amazon Capital Services	1N6L-36LF-1CKN	10/23/2021	12/7/2021	167.94	_	_	-	_	167.94
Amazon Capital Services	1N6L-36LF-K3NL	10/24/2021	12/8/2021	30.02	-	-	-	-	30.02
Amazon Capital Services	1NL4-H41D-144Q	10/20/2021	12/4/2021	22.46	_	_	-	_	22.46
Amazon Capital Services	1NL7-PDF3-RHLN	10/20/2021	12/4/2021	93.48	_	_	-	_	93.48
Amazon Capital Services	1P1C-LFJ1-6G7R	10/14/2021	11/28/2021	130.56	_	_	-	_	130.56
Amazon Capital Services	1PPF-V6HT-3MMD	10/20/2021	12/4/2021	75.68	_	_	_	_	75.68
Amazon Capital Services	1PPF-V6HT-7N9T	10/20/2021	12/4/2021	46.80	_	_	_	_	46.80
Amazon Capital Services	1PQV-MV7G-34RM	10/23/2021	12/7/2021	180.52	_	_	_	_	180.52
Amazon Capital Services	1PQV-MV7G-96V3	10/23/2021	10/23/2021	-	(29.57)	_	_	_	(29.57)
Amazon Capital Services	1PX6-TMG1-3FVC	10/12/2021	11/26/2021	258.57	(==:=:,	_	_	_	258.57
Amazon Capital Services	1PX6-TMG1-6KWV	10/12/2021	11/26/2021	74.69	_	_	_	_	74.69
Amazon Capital Services	1PX7-JGQ3-64FK	10/23/2021	12/7/2021	272.34	_	_	_	_	272.34
Amazon Capital Services	1QGM-K4GX-L1H9	10/13/2021	11/27/2021	162.64	_	_	_	_	162.64
Amazon Capital Services	1QGM-K4GX-WDPQ	10/14/2021	11/28/2021	14.25	_	_	_	_	14.25
Amazon Capital Services	1QGM-K4GX-WXKH	10/14/2021	12/13/2021	81.84	_	_	_	_	81.84
Amazon Capital Services	1QKD-747D-G4J7	10/11/2021	11/25/2021	10.00	_	_	_	_	10.00
Amazon Capital Services	1QMM-YYMW-G39D	10/21/2021	12/5/2021	238.15	_	_	_	_	238.15
Amazon Capital Services	1QX9-43HD-QHY3	10/10/2021	11/24/2021	112.30	_	_	_	_	112.30
Amazon Capital Services	1QX9-43HD-QMF7	10/10/2021	11/24/2021	57.22	_	_	_	_	57.22
Amazon Capital Services	1QX9-43HD-QWF7	10/10/2021	11/24/2021	7.62	_	_	_	_	7.62
Amazon Capital Services	1RKR-NPV3-CVP3	10/14/2021	11/28/2021	6.00	_	_	_	_	6.00
Amazon Capital Services	1RKR-NPV3-MPV7	10/15/2021	11/29/2021	104.90	-	-	-	-	104.90
	1RPT-39GN-6DF9	10/20/2021	12/4/2021	23.64	-	-	-	_	23.64
Amazon Capital Services Amazon Capital Services	1TDF-PW9F-D6GV	10/20/2021	12/4/2021	156.47	-	-	-	-	25.64 156.47
•				8.57	-	-	-	-	8.57
Amazon Capital Services	1TDF-PW9F-VPFC	10/12/2021	11/26/2021	0.57	-	-	-	-	6.57

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1TTG-GVF1-4JHK	10/12/2021	11/26/2021	38.01	-	-	-	-	38.01
Amazon Capital Services	1VFN-MK1G-7CNX	10/12/2021	11/26/2021	265.57	-	-	-	-	265.57
Amazon Capital Services	1VRL-WH6Q-WWVL	10/22/2021	12/6/2021	18.31	-	-	-	-	18.31
Amazon Capital Services	1VXD-XKW3-G4DG	10/14/2021	11/28/2021	186.27	-	-	-	-	186.27
Amazon Capital Services	1WLN-WGVH-1MRY	10/25/2021	12/9/2021	41.14	-	-	-	-	41.14
Amazon Capital Services	1WLN-WGVH-6XV9	10/25/2021	10/25/2021	-	(36.59)	-	-	-	(36.59)
Amazon Capital Services	1WV4-HX94-94YN	10/11/2021	11/25/2021	41.88	-	-	-	-	41.88
Amazon Capital Services	1YCF-M3Q3-XVYT	10/6/2021	12/5/2021	205.86	-	-	-	-	205.86
Amazon Capital Services	1YJ7-JXQC-RGXN	10/10/2021	11/24/2021	111.42	-	-	-	-	111.42
Amazon Capital Services	1YNQ-3Y4Y-3T11	10/20/2021	12/4/2021	14.67	-	-	-	-	14.67
Amazon Capital Services	1YP9-T7DP-RPHG	10/10/2021	11/24/2021	39.94	-	-	-	-	39.94
Amazon Capital Services	1YV1-6QYF-FXMD	10/21/2021	12/5/2021	54.29	-	-	-	-	54.29
Amazon Capital Services	1YV1-6QYF-FYYK	10/21/2021	12/5/2021	19.06	-	-	-	-	19.06
Amazon Capital Services	1YWP-PT96-6CJJ	10/19/2021	12/3/2021	15.90	-	-	-	-	15.90
American River Speech Therapy	12032593	10/4/2021	11/3/2021	400.00	-	-	-	-	400.00
Amy Walters	JH10312021	10/12/2021	11/11/2021	280.00	-	-	-	-	280.00
Art Creatures, LLC	6	10/12/2021	11/11/2021	298.00	-	-	-	-	298.00
Art of Problem Solving	222386	10/4/2021	11/3/2021	48.00	-	-	-	-	48.00
Art of Problem Solving	222387	10/4/2021	11/3/2021	48.00	-	-	-	-	48.00
Art of Problem Solving	222560	10/13/2021	11/12/2021	126.57	-	-	-	-	126.57
BeeLoved Farm	AF092021-1	10/10/2021	11/9/2021	400.00	-	-	-	-	400.00
BeeLoved Farm	AF102021-2	10/13/2021	11/12/2021	400.00	-	-	-	-	400.00
BeeLoved Farm	CM-102021-2	10/13/2021	11/12/2021	400.00	-	-	-	-	400.00
BeeLoved Farm	MM-092021-1	10/10/2021	11/9/2021	200.00	-	-	-	-	200.00
Biobox Labs	1804	10/3/2021	11/2/2021	313.39	-	-	-	-	313.39
Bitsbox	4167	10/4/2021	11/3/2021	128.85	-	-	-	-	128.85
Brandy Ruscica	69	10/11/2021	11/10/2021	140.00	-	-	-	-	140.00
Bright Thinker	SINV3900	10/4/2021	11/3/2021	124.49	-	-	-	-	124.49
Bright Thinker	SINV3922	10/11/2021	11/10/2021	248.98	-	-	-	-	248.98
Bright Thinker	SINV3923	10/11/2021	11/10/2021	124.49	-	-	-	-	124.49
Bright Thinker	SINV3925	10/11/2021	11/10/2021	124.49	-	-	-	-	124.49
CBC Theapeudic Horseback Riding Academy LLC	11	10/11/2021	11/10/2021	60.00	-	-	-	-	60.00
Celia Frazer	004	10/2/2021	11/1/2021	150.00	-	-	-	-	150.00
Celia Frazer	012	10/2/2021	11/1/2021	150.00	-	-	-	-	150.00
Celia Frazer	226	10/2/2021	11/1/2021	150.00	-	-	-	-	150.00
Celia Frazer	486	10/2/2021	11/1/2021	150.00	-	-	-	-	150.00
Charter Impact, Inc.	PR101521	10/15/2021	10/15/2021	-	366.75	-	-	-	366.75
Charter Impact, Inc.	QTR32021	10/18/2021	10/18/2021	-	60.00	-	-	-	60.00
Crafty School Crates	20380	10/7/2021	11/6/2021	142.67	-	-	-	-	142.67
Crafty School Crates	20404	10/12/2021	11/11/2021	491.41	-	-	-	-	491.41
Crafty School Crates	20412	10/13/2021	11/12/2021	146.67	-	-	-	-	146.67
Crafty School Crates	20413	10/13/2021	11/12/2021	146.67	-	-	-	-	146.67
Crafty School Crates	20419	10/14/2021	11/13/2021	466.52	-	-	-	-	466.52
Crafty School Crates	20438	10/15/2021	11/14/2021	99.65	-	-	-	-	99.65
Crocker House Creative Arts	10032021	10/3/2021	11/2/2021	825.00	-	-	-	-	825.00
Dino Lingo Inc	585169425-INV	10/4/2021	11/5/2021	119.00	-	-	-	-	119.00
eat2explore	101098	10/11/2021	11/10/2021	170.70	-	-	-	-	170.70

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El Dorado Hills CSD	294742B	10/12/2021	11/11/2021	84.00	-	-	-	-	84.00
Equine Unlimited, Inc.	0216	10/1/2021	11/1/2021	65.00	-	-	-	-	65.00
Equine Unlimited, Inc.	0217	10/1/2021	11/1/2021	65.00	-	-	-	-	65.00
Equine Unlimited, Inc.	0218	10/1/2021	11/1/2021	65.00	-	-	-	-	65.00
Equine Unlimited, Inc.	0219	10/1/2021	11/1/2021	100.00	-	-	-	-	100.00
Equine Unlimited, Inc.	0220	10/1/2021	11/1/2021	100.00	-	-	-	-	100.00
Equine Unlimited, Inc.	0221	10/1/2021	11/1/2021	150.00	-	-	-	-	150.00
Equine Unlimited, Inc.	0223	10/1/2021	11/1/2021	300.00	-	-	-	-	300.00
Evan-Moor	INV329136	10/7/2021	11/6/2021	99.99	-	-	-	-	99.99
Evan-Moor	INV329250	10/8/2021	11/7/2021	163.25	-	-	-	-	163.25
Evan-Moor	INV329255	10/8/2021	11/7/2021	64.30	-	-	-	-	64.30
Evitta Gantt	1 C 2021	10/20/2021	11/19/2021	210.00	-	-	-	-	210.00
Evitta Gantt	2 C 2021	10/20/2021	11/19/2021	210.00	-	-	-	-	210.00
Feather River Charter School	6025	10/19/2021	10/19/2021	-	858.80	-	-	-	858.80
Feather River Charter School	6028	10/19/2021	10/19/2021	-	115.20	-	-	-	115.20
Galaxy Dance Arts, LLC	CC-EB-10-2021	10/3/2021	11/2/2021	145.00	-	-	-	-	145.00
Galaxy Dance Arts, LLC	CC-JK-10-2021	10/4/2021	11/3/2021	185.00	-	-	-	-	185.00
Gina Illingworth	54	10/5/2021	11/4/2021	125.00	-	-	-	-	125.00
Gina Illingworth	56	10/12/2021	11/11/2021	65.00	-	-	-	_	65.00
Gina Illingworth	57	10/12/2021	11/11/2021	165.00	-	-	-	-	165.00
Global Teletherapy	5431	10/3/2021	11/2/2021	21,567.85	-	-	-	-	21,567.85
Hands 4 Building, LLC	2682	10/7/2021	11/6/2021	249.98	-	-	-	_	249.98
Hands 4 Building, LLC	2703	10/14/2021	11/13/2021	286.98	-	-	-	-	286.98
Hands 4 Building, LLC	2704	10/14/2021	11/13/2021	147.99	-	-	-	_	147.99
Haynes Family of Programs	SAI1807-02	10/14/2021	11/13/2021	240.00	-	-	-	_	240.00
Haynes Family of Programs	SAI1808-02	10/14/2021	11/13/2021	120.00	-	-	-	-	120.00
Hear Say Speech & Language Services	2375	10/8/2021	11/7/2021	380.00	-	-	-	_	380.00
Heavenly Oaks Farm	24	10/7/2021	11/6/2021	510.00	-	-	-	_	510.00
History Unboxed LLC	wc-11890HU	10/4/2021	11/3/2021	829.57	-	-	-	-	829.57
History Unboxed LLC	wc-11896HU	10/4/2021	11/3/2021	233.11	-	-	-	_	233.11
History Unboxed LLC	wc-11898HU	10/4/2021	11/3/2021	335.40	-	-	-	_	335.40
History Unboxed LLC	wc-11920HU	10/6/2021	11/5/2021	733.20	-	-	-	_	733.20
History Unboxed LLC	wc-11922HU	10/6/2021	11/5/2021	167.70	-	-	-	-	167.70
History Unboxed LLC	wc-11924HU	10/6/2021	11/5/2021	559.00	-	-	-	_	559.00
History Unboxed LLC	wc-11925HU	10/6/2021	11/5/2021	558.25	-	-	-	_	558.25
History Unboxed LLC	wc-11951HU	10/6/2021	11/5/2021	593.46	-	-	-	_	593.46
History Unboxed LLC	wc-11952HU	10/6/2021	11/5/2021	593.46	-	-	-	_	593.46
History Unboxed LLC	wc-11961HU	10/6/2021	11/5/2021	167.70	-	-	-	_	167.70
Home Science Tools	000352042	10/4/2021	11/3/2021	381.81	_	-	-	_	381.81
Home Science Tools	000353139	10/7/2021	11/6/2021	60.52	-	_	-	_	60.52
Institute for Excellence in Writing	835110	10/5/2021	11/5/2021	171.80	_	_	-	_	171.80
Institute for Excellence in Writing	835155	10/5/2021	11/5/2021	37.10	-	-	-	-	37.10
Institute for Excellence in Writing	835854	10/6/2021	11/6/2021	172.55	-	-	-	-	172.55
Institute for Excellence in Writing	836096	10/11/2021	11/11/2021	37.10	_	-	-	_	37.10
Institute for Excellence in Writing	836874	10/13/2021	11/13/2021	193.25	_	-	-	_	193.25
Inversion Gym	1034	10/13/2021	11/12/2021	171.00	_	-	-	_	171.00
Jabbergym	14091	10/5/2021	11/4/2021	354.00	_	-	-	_	354.00
JacKris Publishing, LLC	585179820	10/4/2021	11/3/2021	39.09	_	-	-	_	39.09
Sastato : aprioritig, EEG	3331,3020	10/7/2021	11/3/2021	33.03					33.03

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JacKris Publishing, LLC	585179825	10/4/2021	11/3/2021	39.09	-	-	-	-	39.09
JacKris Publishing, LLC	585188782	10/12/2021	11/11/2021	30.99	-	-	-	-	30.99
JacKris Publishing, LLC	585188795	10/12/2021	11/11/2021	32.99	-	-	-	-	32.99
JacKris Publishing, LLC	585188801	10/11/2021	11/10/2021	32.99	-	-	-	-	32.99
Jennifer Steward	100091005	10/8/2021	11/7/2021	480.00	-	-	-	-	480.00
Kimberly Snow	3834	10/7/2021	11/6/2021	140.00	-	-	-	-	140.00
Kimberly Snow	3840	10/6/2021	11/5/2021	140.00	-	-	-	-	140.00
KiwiCo, Inc.	SEP-21-CLARK-1	9/15/2021	11/1/2021	4,786.04	-	-	-	-	4,786.04
KiwiCo, Inc.	SEP-21-CLARK-2	9/30/2021	11/14/2021	7,924.24	-	-	-	-	7,924.24
Kovars Martial Arts - Roseville	20219CV	10/5/2021	11/4/2021	179.00	-	-	-	-	179.00
Lakeshore	126035101221	10/12/2021	11/11/2021	219.72	-	-	-	-	219.72
Lakeshore	231710101421	10/14/2021	11/13/2021	54.37	-	-	-	-	54.37
Law Offices of Young, Minney & Corr, LLP	73129	10/6/2021	11/5/2021	560.50	-	-	-	-	560.50
Law Offices of Young, Minney & Corr, LLP	73361	10/7/2021	11/6/2021	2,141.16	-	-	-	-	2,141.16
Learning Without Tears	INV128171	10/4/2021	11/3/2021	75.86	-	-	-	-	75.86
Learning Without Tears	INV128983	10/8/2021	11/7/2021	9.99	-	-	-	-	9.99
Learning Without Tears	INV129023	10/8/2021	11/7/2021	9.99	-	-	-	-	9.99
Learning Without Tears	INV129474	10/13/2021	11/12/2021	19.41	-	-	-	-	19.41
Learning Without Tears	INV129651	10/14/2021	11/13/2021	19.41	-	-	-	-	19.41
LEGO Education	1190481602	9/29/2021	11/28/2021	307.71	-	-	-	-	307.71
LEGO Education	1190484623	10/14/2021	11/13/2021	140.02	-	-	-	-	140.02
LEGO Education	1190484624	10/14/2021	11/13/2021	303.46	-	-	-	-	303.46
LEGO Education	1190485077	10/19/2021	12/18/2021	565.53	-	-	-	-	565.53
LEGO Education	1190485078	10/19/2021	12/18/2021	245.51	-	-	-	-	245.51
LEGO Education	1190485715	10/22/2021	12/21/2021	125.01	-	-	-	-	125.01
Leighton Dance Project, Inc.	90020	10/4/2021	11/3/2021	80.00	-	-	-	-	80.00
Leighton Dance Project, Inc.	90021	10/4/2021	11/3/2021	180.00	-	-	-	-	180.00
Linda Reams	1-2122-CV	10/5/2021	11/4/2021	550.00	-	-	-	-	550.00
Lisa Burleson	1001	10/18/2021	11/17/2021	100.00	-	-	-	-	100.00
Lisa Burleson	1002	10/18/2021	11/17/2021	100.00	-	-	-	-	100.00
Lisa Burleson	1003	10/18/2021	11/17/2021	100.00	-	-	-	-	100.00
Lisa Jobe	JOBE102121	10/21/2021	10/21/2021	-	200.00	-	-	-	200.00
Lisa Winton	WINT102121	10/21/2021	11/20/2021	200.00	-	-	-	-	200.00
Little Passports	117249641	10/15/2021	11/14/2021	167.77	-	-	-	-	167.77
Little Passports	117249643	10/15/2021	11/14/2021	116.05	-	-	-	-	116.05
Math-U-See Inc	0734883-IN	9/13/2021	11/12/2021	173.00	-	-	-	-	173.00
Math-U-See Inc	0735455-IN	9/14/2021	11/13/2021	224.00	-	-	-	-	224.00
Math-U-See Inc	0736351-IN	9/17/2021	11/16/2021	49.00	-	-	-	-	49.00
Math-U-See Inc	0737928-IN	9/27/2021	11/26/2021	58.00	-	-	-	-	58.00
Math-U-See Inc	0737941-IN	9/27/2021	11/26/2021	299.00	-	-	-	-	299.00
Math-U-See Inc	0739605-IN	10/6/2021	12/5/2021	237.00	-	-	-	-	237.00
Math-U-See Inc	0739608-IN	10/6/2021	12/5/2021	218.00	-	-	-	-	218.00
Math-U-See Inc	0739609-IN	10/6/2021	12/5/2021	173.00	-	-	-	-	173.00
Math-U-See Inc	0739610-IN	10/6/2021	12/5/2021	174.00	-	-	-	-	174.00
Math-U-See Inc	0739612-IN	10/6/2021	12/5/2021	119.00	-	-	-	-	119.00
Math-U-See Inc	0739613-IN	10/6/2021	12/5/2021	199.00	-	-	-	-	199.00
Math-U-See Inc	0739689-IN	10/6/2021	12/5/2021	58.00	-	-	-	-	58.00
Math-U-See Inc	0740744-IN	10/13/2021	12/12/2021	224.00	-	-	-	-	224.00
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Math-U-See Inc	0740974-IN	10/14/2021	12/13/2021	126.00	-	-	-	-	126.00
Math-U-See Inc	0740975-IN	10/14/2021	12/13/2021	199.00	-	-	-	-	199.00
Math-U-See Inc	0741376-IN	10/18/2021	12/17/2021	58.00	-	-	-	-	58.00
Math-U-See Inc	0742166-IN	10/22/2021	12/12/2021	174.00	-	-	-	-	174.00
MEL Science U.S., LLC	BL2021102201	10/22/2021	11/21/2021	225.63	-	-	-	-	225.63
MEL Science U.S., LLC	CW2021101808	10/18/2021	11/17/2021	300.83	-	-	-	-	300.83
MEL Science U.S., LLC	IK2021101515	10/15/2021	11/14/2021	300.84	-	-	-	-	300.84
MEL Science U.S., LLC	JE2021092104-2	10/20/2021	11/19/2021	338.44	-	-	-	-	338.44
MEL Science U.S., LLC	LS2021071301	10/8/2021	11/7/2021	338.44	-	-	-	-	338.44
MEL Science U.S., LLC	NF2021071302	10/8/2021	11/7/2021	338.44	-	-	-	-	338.44
MEL Science U.S., LLC	NM2021101508	10/15/2021	11/14/2021	231.04	-	-	-	-	231.04
MEL Science U.S., LLC	TT2021101811	10/18/2021	11/17/2021	300.84	-	-	-	-	300.84
MEL Science U.S., LLC	TW2021101809	10/18/2021	11/17/2021	300.83	-	-	-	-	300.83
Mercurius	99762	9/27/2021	11/26/2021	165.41	-	-	-	-	165.41
Miaplaza, Inc	3353	10/21/2021	11/20/2021	228.00	-	-	-	-	228.00
Moving Beyond the Page	262235	10/20/2021	11/19/2021	490.08	-	-	-	-	490.08
Moving Beyond the Page	262237	10/20/2021	11/19/2021	1,012.99	-	-	-	-	1,012.99
Moving Beyond the Page	262239	10/20/2021	11/19/2021	910.89	-	-	-	-	910.89
Nicole the Math Lady, LLC	3928	10/19/2021	11/18/2021	59.00	-	-	-	-	59.00
Oak Meadow Inc.	126705	10/13/2021	11/12/2021	197.33	-	-	-	-	197.33
Oak Meadow Inc.	126855	10/21/2021	11/20/2021	448.69	-	-	-	-	448.69
Olga Petrenko	317	10/13/2021	11/12/2021	180.00	-	-	-	-	180.00
Olga Petrenko	318	10/13/2021	11/12/2021	180.00	-	-	-	-	180.00
Orange County Dept. of Education	94RI1273	9/27/2021	10/31/2021	400.00	-	-	-	-	400.00
Pacific Institute of Music, LLC	681	10/17/2021	11/16/2021	1,530.00	-	-	-	-	1,530.00
Pacific Institute of Music, LLC	682	10/17/2021	11/16/2021	765.00	-	-	-	-	765.00
Pacific Institute of Music, LLC	683	10/17/2021	11/16/2021	935.00	-	-	-	-	935.00
Pacific Institute of Music, LLC	684	10/17/2021	11/16/2021	765.00	-	-	-	-	765.00
Pamelot a School of Dance	092-PSD2021	10/23/2021	11/22/2021	810.00	-	-	-	-	810.00
Pamelot a School of Dance	102-PSD2021	10/23/2021	11/22/2021	270.00	-	-	-	-	270.00
Pearson Education Inc.	6001561057	1/22/2020	2/21/2020	-	-	-	-	(189.95)	(189.95)
Priscilla Lowery M.A.T.	1021	10/14/2021	11/13/2021	600.00	-	-	-	-	600.00
Provenance	5015	5/13/2021	6/14/2021	-	-	-	-	82,985.99	82,985.99
Provenance	5040	5/27/2021	5/27/2021	-	-	-	-	10,500.00	10,500.00
Provenance	5041	5/27/2021	5/27/2021	-	-	-	-	2,100.00	2,100.00
Pushpa	585061823	10/25/2021	11/24/2021	350.00	-	-	-	-	350.00
Rachel Eldridge	1065	10/12/2021	11/11/2021	180.00	-	-	-	-	180.00
Rainbow Resource Center	4623226	10/4/2021	11/3/2021	118.44	-	-	-	-	118.44
Rainbow Resource Center	4623480	10/4/2021	11/3/2021	28.25	-	-	-	-	28.25
Rainbow Resource Center	4623561	10/4/2021	11/3/2021	24.39	-	-	-	-	24.39
Rainbow Resource Center	4623568	10/4/2021	11/3/2021	154.54	-	-	-	-	154.54
Rainbow Resource Center	4623575	10/4/2021	11/3/2021	102.20	-	-	-	-	102.20
Rainbow Resource Center	4623895	10/4/2021	11/3/2021	300.62	-	-	-	-	300.62
Rainbow Resource Center	4625104	10/5/2021	11/4/2021	157.67	-	-	-	-	157.67
Rainbow Resource Center	4626493	10/7/2021	11/6/2021	55.23	-	-	-	-	55.23
Rainbow Resource Center	4626521	10/7/2021	11/6/2021	145.96	-	-	-	-	145.96
Rainbow Resource Center	4626572	10/7/2021	11/6/2021	132.09	-	-	-	-	132.09
Rainbow Resource Center	4627270	10/8/2021	11/7/2021	231.62	-	-	-	-	231.62

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Rainbow Resource Center	4629233	10/12/2021	11/11/2021	69.97	-	-	-	-	69.97
Rainbow Resource Center	4629350	10/12/2021	11/11/2021	94.62	-	-	-	-	94.62
Rainbow Resource Center	4629428	10/12/2021	11/11/2021	34.80	-	-	-	-	34.80
Rainbow Resource Center	4629450	10/12/2021	11/11/2021	68.13	-	-	-	-	68.13
Rainbow Resource Center	4629452	10/12/2021	11/11/2021	38.60	-	-	-	-	38.60
Rainbow Resource Center	4629456	10/12/2021	11/11/2021	21.45	-	-	-	-	21.45
Rainbow Resource Center	4629519	10/13/2021	11/12/2021	557.19	-	-	-	-	557.19
Rainbow Resource Center	4630088	10/13/2021	11/12/2021	95.29	-	-	-	-	95.29
Rainbow Resource Center	4630094	10/13/2021	11/12/2021	36.86	-	-	-	-	36.86
Rainbow Resource Center	4630102	10/13/2021	11/12/2021	48.39	-	-	-	-	48.39
Rainbow Resource Center	4630115	10/13/2021	11/12/2021	47.80	-	-	-	-	47.80
Rainbow Resource Center	4630132	10/13/2021	11/12/2021	33.19	-	-	-	-	33.19
Rainbow Resource Center	4630152	10/13/2021	11/12/2021	21.45	-	-	-	-	21.45
Rainbow Resource Center	4630181	10/13/2021	11/12/2021	89.42	-	-	-	-	89.42
Rainbow Resource Center	4630191	10/13/2021	11/12/2021	25.68	-	-	-	-	25.68
Rainbow Resource Center	4630201	10/13/2021	11/12/2021	61.07	-	-	-	-	61.07
Rainbow Resource Center	4630229	10/13/2021	11/12/2021	19.83	-	-	-	-	19.83
Rainbow Resource Center	4630247	10/13/2021	11/12/2021	29.97	-	-	-	-	29.97
Rainbow Resource Center	4630257	10/13/2021	11/12/2021	52.44	_	-	-	_	52.44
Rainbow Resource Center	4630754	10/14/2021	11/13/2021	399.77	_	-	-	_	399.77
Rainbow Resource Center	4630756	10/14/2021	11/13/2021	25.68	-	_	-	_	25.68
Rainbow Resource Center	4631282	10/14/2021	11/13/2021	20.36	-	_	-	_	20.36
Rainbow Resource Center	4631290	10/14/2021	11/13/2021	43.86	_	_	_	_	43.86
Rainbow Resource Center	4631292	10/14/2021	11/13/2021	33.94	_	_	_	_	33.94
Rainbow Resource Center	4631294	10/14/2021	11/13/2021	33.19	_	_	_	_	33.19
Rainbow Resource Center	4631298	10/14/2021	11/13/2021	90.95	_	_	_	_	90.95
Rainbow Resource Center	4631302	10/14/2021	11/13/2021	20.36	_	_	_	_	20.36
Rainbow Resource Center	4631316	10/14/2021	11/13/2021	25.68	_	_	_	_	25.68
Rainbow Resource Center	4631318	10/14/2021	11/13/2021	102.57	_	_	_	_	102.57
Rainbow Resource Center	4631481	10/14/2021	11/13/2021	86.97	_	_	_	_	86.97
Rainbow Resource Center	4632055	10/15/2021	11/14/2021	326.78	_	_	_	_	326.78
Rainbow Resource Center	4632060	10/15/2021	11/14/2021	111.13	_	_	_	_	111.13
Rainbow Resource Center	4632727	10/13/2021	11/14/2021	81.55				_	81.55
Rainbow Resource Center	4632739	10/18/2021	11/17/2021	18.17	_	_	_	_	18.17
Rainbow Resource Center	4632970	10/18/2021	11/17/2021	509.63	-	-	-	-	509.63
		10/19/2021		34.44	-	-	-	-	34.44
Rainbow Resource Center	4634306		11/18/2021	63.45	-	-	-	-	63.45
Rainbow Resource Center	4634407	10/19/2021	11/18/2021	16.35	-	-	-	-	16.35
Rainbow Resource Center	4636074	10/21/2021	11/20/2021		-	-	-	-	29.70
Rainbow Resource Center	4636122	10/21/2021	11/20/2021	29.70	-	-	-	-	
Rainbow Resource Center	4636834	10/25/2021	11/24/2021	97.74	-	-	-		97.74
Rainbow Resource Center	4637270	10/25/2021	11/24/2021	118.28	-	-	-	-	118.28
Sacramento Ballet Association	2021-220-LD	10/4/2021	11/3/2021	125.00	-	-	-	-	125.00
Sacramento Ballet Association	2021-221-LD	10/7/2021	11/6/2021	250.00	-	-	-	-	250.00
School Pathways, LLC	140-INV2022	6/30/2021	7/30/2021	-	-	-	-	682.91	682.91
School Pathways, LLC	140-INV2070	6/30/2021	7/30/2021	-	-	-	-	1,770.50	1,770.50
School Pathways, LLC	140-INV2341	7/28/2021	8/27/2021	-	-		23,273.60	-	7,757.87
School Pathways, LLC	140-INV2456	8/31/2021	9/30/2021	-	-	212.50	-	-	212.50
School Pathways, LLC	140-INV2548	10/1/2021	10/31/2021	22,073.62	-	-	-	-	7,357.88

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Sea Otter Swim Lessons	147	10/4/2021	11/3/2021	487.80	-	-	-	-	487.80
Sequoia Grove Charter Alliance	6210	10/18/2021	10/18/2021	-	380.00	-	-	-	380.00
Sequoia Grove Charter Alliance	6214	10/18/2021	10/18/2021	-	1,161.11	-	-	-	1,161.11
Sequoia Grove Charter Alliance	6218	10/18/2021	10/18/2021	-	1,301.50	-	-	-	1,301.50
Sequoia Grove Charter Alliance	6222	10/11/2021	10/11/2021	-	921.27	-	-	-	921.27
Shannon Draper's Music Studio	676	10/4/2021	11/3/2021	1,138.99	-	-	-	-	1,138.99
Shannon Draper's Music Studio	677	10/4/2021	11/3/2021	1,953.00	-	-	-	-	1,953.00
Shannon Draper's Music Studio	678	10/4/2021	11/3/2021	790.50	-	-	-	-	790.50
Singapore Math Inc.	442983	10/5/2021	11/4/2021	117.97	-	-	-	-	117.97
Singapore Math Inc.	442993	10/5/2021	11/4/2021	130.84	-	-	-	-	130.84
Specialized Therapy Services, Inc	CVCS01-0921	9/30/2021	11/9/2021	1,782.50	-	-	-	-	1,782.50
Starfall Education Foundation	1166-7691-5293	10/12/2021	11/11/2021	35.00	-	-	-	-	35.00
Starfall Education Foundation	3284-3368-1776	10/22/2021	11/21/2021	35.00	-	-	-	-	35.00
Starfall Education Foundation	8716-9042-7290	10/11/2021	11/10/2021	150.00	-	-	-	-	150.00
Stephanie Morris	AC27	10/14/2021	11/13/2021	300.00	-	-	-	-	300.00
Stephanie Morris	CC22	10/14/2021	11/13/2021	120.00	-	-	-	-	120.00
Stephanie Strong	23	10/10/2021	11/9/2021	1,280.00	-	-	-	-	1,280.00
Studies Weekly	419611	10/7/2021	11/5/2021	64.54	-	-	-	-	64.54
Studies Weekly	420262	10/13/2021	11/10/2021	32.27	-	-	-	-	32.27
Studies Weekly	420278	10/13/2021	11/10/2021	32.27	-	-	-	-	32.27
Studies Weekly	420284	10/13/2021	11/10/2021	32.27	-	-	-	-	32.27
Studies Weekly	420382	10/13/2021	11/11/2021	64.84	-	-	-	-	64.84
Studies Weekly	420384	10/13/2021	11/11/2021	32.12	-	-	-	-	32.12
Studies Weekly	420518	10/13/2021	11/11/2021	64.84	-	-	-	-	64.84
Studio 65 Dance Company	HT-10	8/19/2021	9/18/2021	-	-	410.00	-	-	410.00
Studio 65 Dance Company	HT-9	8/16/2021	9/15/2021	-	-	410.00	-	-	410.00
Supercharged Science	3036	10/2/2021	11/1/2021	333.00	-	-	-	-	333.00
Tahoe Speech Therapy LLC	P1051-19	10/7/2021	11/6/2021	480.00	-	-	-	-	480.00
Tamraloo Music	TLS-2109-CCS	9/1/2021	10/31/2021	290.00	-	-	-	-	290.00
Teacher Synergy, LLC	168553750	10/11/2021	11/1/2021	64.99	-	-	-	-	64.99
Teacher Synergy, LLC	169890665	10/20/2021	11/10/2021	10.50	-	-	-	-	10.50
Teaching Textbooks	40727	10/7/2021	11/6/2021	43.08	-	-	-	-	43.08
Teaching Textbooks	40775	10/11/2021	11/10/2021	98.53	-	-	-	-	98.53
Teaching Textbooks	40874	10/14/2021	11/13/2021	55.08	-	-	-	-	55.08
Teaching Textbooks	40897	10/18/2021	11/17/2021	67.08	-	-	-	-	67.08
Teaching Textbooks	40958	10/21/2021	11/20/2021	43.08	-	-	-	-	43.08
Teaching Textbooks	40959	10/21/2021	11/20/2021	67.08	-	-	-	-	67.08
Teaching Textbooks	40981	10/22/2021	11/21/2021	55.45	-	-	-	-	55.45
Timberdoodle.com	372379	9/3/2021	11/2/2021	397.94	-	-	-	-	397.94
Timberdoodle.com	372381	9/3/2021	11/2/2021	534.59	-	-	-	-	534.59
Timberdoodle.com	373807	9/14/2021	11/13/2021	229.40	-	-	-	-	229.40
Timberdoodle.com	373961	9/15/2021	11/14/2021	120.03	-	-	-	-	120.03
Timberdoodle.com	374970	9/29/2021	11/28/2021	1,007.50	-	-	-	-	1,007.50
Timberdoodle.com	375938	10/19/2021	12/18/2021	145.01	-	-	-	_	145.01
Tracy Ternes	F202102	10/5/2021	11/4/2021	180.00	-	-	-	_	180.00
Valentina Chistyakova	4	10/13/2021	11/12/2021	315.00	-	-	-	_	315.00
Vanessa Shaw	19	10/13/2021	11/12/2021	690.00	-	-	-	-	690.00
	54712	10/13/2021	11/12/2021	31.55				_	31.55

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Well-Trained Mind Academy	1079	10/2/2021	11/1/2021	1,730.00	-	-	-	-	1,730.00
Well-Trained Mind Academy	1080	10/2/2021	11/1/2021	1,370.00	-	-	-	-	1,370.00
Well-Trained Mind Academy	1123	10/13/2021	11/12/2021	367.50	-	-	-	-	367.50
Well-Trained Mind Academy	1124	10/13/2021	11/12/2021	360.00	-	-	-	-	360.00
Well-Trained Mind Academy	1125	10/13/2021	11/12/2021	367.50	-	-	-	-	367.50
Wonder Crate	CCS008	10/19/2021	11/18/2021	93.80	-	-	-	-	93.80
WriteShop	21-1021	10/16/2021	11/15/2021	39.00	-				39.00
		Total Outstanding Pa	avables in October	\$ 136.947	\$ 5.271	\$ 1.033	\$ 23,274	\$ 97.849	\$ 234.142

**Budget vs Actual** 

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Revenues							
State Aid - Revenue Limit LCFF State Aid	\$ 745,041	\$ 744,591	\$ 450	\$ 1,572,865	\$ 1,571,915	\$ 950	\$ 11,457,489
Education Protection Account	57,908	80,000	(22,092)	57,908	80,000	(22,092)	320,000
In Lieu of Property Taxes	198,732	198,869	(137)	645,879	646,325	(446)	3,442,640
Total State Aid - Revenue Limit	1,001,681	1,023,461	(21,780)	2,276,652	2,298,240	(21,588)	15,220,129
Federal Revenue	1,001,001	2,023, 102	(22), 33)	2,2,0,032	2,233,2 13	(22,500)	13,220,223
Special Education - Entitlement	_	12,582	(12,582)	-	26,561	(26,561)	193,600
Title I, Part A - Basic Low Income	_	-	-	-	34,676	(34,676)	138,703
Title II, Part A - Teacher Quality	-	-	-	-	6,403	(6,403)	25,612
Other Federal Revenue	104,936	-	104,936	104,936	· -	104,936	447,034
Prior Year Federal Revenue	(88,152)	-	(88,152)	7,565	-	7,565	-
Total Federal Revenue	16,783	12,582	4,202	112,501	67,640	44,861	804,949
Other State Revenue							
State Special Education	71,917	63,948	7,969	223,742	135,000	88,742	984,000
Mandated Cost	-	-	-	-	-	-	26,198
State Lottery	-	-	-	-	-	-	318,400
Prior Year Revenue	(198,092)	-	(198,092)	(7,071)	-	(7,071)	-
Other State Revenue	200,266	-	200,266	200,266	-	200,266	731,637
Total Other State Revenue	74,091	63,948	10,144	416,937	135,000	281,937	2,060,235
Other Local Revenue							-
Interest Revenue		-		2,332	-	2,332	-
Total Other Local Revenue	<del>-</del>	-	-	2,332	-	2,332	-
Total Revenues	\$ 1,092,555	\$ 1,099,990	\$ (7,434)	\$ 2,808,422	\$ 2,500,880	\$ 307,542	\$ 18,085,313
F							
Expenses Certificated Salaries							
Teachers' Salaries	\$ 366,831	\$ 389,076	\$ 22,245	\$ 1,443,161	\$ 1,556,303	\$ 113,142	\$ 4,668,910
Teachers' Extra Duty/Stipends	35,581	34,900	(681)	104,694	69,800	(34,894)	349,000
Pupil Support Salaries	13,766	19,833	6,067	54,985	79,333	24,348	238,000
Administrators' Salaries	94,986	77,333	(17,653)	367,942	309,333	(58,609)	928,000
Other Certificated Salaries	8,001	16,000	7,999	36,316	64,000	27,684	192,000
Total Certificated Salaries	519,165	537,142	17,978	2,007,098	2,078,770	71,672	6,375,910
Classified Salaries							
Clerical and Office Staff Salaries	14,110	12,752	(1,359)	54,748	51,007	(3,742)	153,020
Other Classified Salaries	13,331	24,570	11,239	67,620	98,280	30,660	294,841
Total Classified Salaries	27,442	37,322	9,880	122,369	149,287	26,918	447,861
Benefits							
State Teachers' Retirement System, certificated positions	84,366	86,050	1,685	326,913	333,019	6,106	1,021,421
OASDI/Medicare/Alternative, certificated positions	1,601	2,314	713	7,152	9,256	2,104	27,767
Medicare/Alternative, certificated positions	7,679	8,330	650	29,890	32,307	2,417	98,945
Health and Welfare Benefits, certificated positions	67,197	53,125	(14,072)	318,079	212,500	(105,579)	637,500
State Unemployment Insurance, certificated positions	618	2,775	2,158	7,698	11,101	3,403	55,507
Workers' Compensation Insurance, certificated positions	6,043	8,043	2,000	10,379	31,193	20,814	95,533
Other Benefits, certificated positions	2,863	1,885	(978)	9,440	7,312	(2,129)	22,393
Total Benefits	170,367	162,522	(7,845)	709,552	636,687	(72,865)	1,959,066
Books & Supplies	2 722	12 770	10.044	20.001	F1 110	22 100	452 220
Textbooks and Core Materials  Books and Reference Materials	2,733	12,778 3,673	10,044 3,673	28,001 18,457	51,110	23,109	153,330 44,080
School Supplies			8,112	481,902	14,693	(3,764)	3,044,569
Software	166,348 50,712	174,460		162,084	675,202	193,300	196,637
Office Expense	154	16,386 3,025	(34,326) 2,871	1,644	65,546 12,100	(96,538) 10,456	36,300
Business Meals	134	92	92	1,644	367	300	1,100
Noncapitalized Equipment	4,864	25,087	20,222	150,245	97,092	(53,153)	437,797
Total Books & Supplies	224,813	235,501	10,688	842,400	916,109	73,710	3,913,813
Subagreement Services	224,013	233,301	10,000	0-2,400	310,103	73,710	5,513,613
Special Education	57,171	70,142	12,971	75,873	280,567	204,693	841,700
Other Educational Consultants	94,947	42,052	(52,895)	74,214	162,751	88,537	733,866
Instructional Services	57,015	57,075	61	228,058	228,302	244	684,906
Total Subagreement Services	209,132	169,269	(39,863)	378,145	671,620	293,475	2,260,472
	,-32		(,3)	,s	,	,	,, =

**Budget vs Actual** 

	Current Period	Current Period	Current Period	Current Year	YTD Budget	YTD Budget	Total Budget
Operations & Housekeeping	Actual	Budget	Variance	Actual		Variance	
Operations & Housekeeping  Auto and Travel	_	8	8	737	33	(704)	100
Dues & Memberships						(704)	
	11 511	842	842	10,781	3,367	(7,414)	10,100
Insurance Utilities	11,511	14,617	3,106	47,344	58,467	11,123	175,400
	662	583	(78)	662	2,333	1,672	7,000
Janitorial Services	850	883	33	3,200	3,533	333	10,600
Communications	331	3,583	3,252	2,510	14,333	11,824	43,000
Postage and Shipping	157	658	501	774	2,633	1,859	7,900
Total Operations & Housekeeping	13,512	21,175	7,663	66,008	84,700	18,692	254,100
Facilities, Repairs & Other Leases							
Rent	3,910	3,760	(150)	15,642	15,040	(602)	45,120
Additional Rent	997	1,683	687	4,438	6,733	2,296	20,200
Equipment Leases	-	300	300	-	1,200	1,200	3,600
Other Leases	-	-	-	(2,584)	-	2,584	-
Repairs and Maintenance		100	100	115	400	285	1,200
Total Facilities, Repairs & Other Leases	4,907	5,843	936	17,610	23,373	5,764	70,120
Professional/Consulting Services							
Audit & Taxes	-	2,900	2,900	-	2,900	2,900	8,700
Legal	2,984	8,992	6,008	7,893	35,967	28,073	107,900
Professional Development	1,894	3,770	1,876	5,683	15,080	9,397	45,240
General Consulting	400	2,750	2,350	2,000	11,000	9,000	33,000
Special Activities/Field Trips	13,905	11,982	(1,924)	18,754	46,371	27,617	209,093
Bank Charges	899	925	26	3,009	3,700	691	11,100
Printing	-	-	-	-	-	-	-
Other Taxes and Fees	1,991	1,117	(874)	3,398	4,467	1,069	13,400
Payroll Service Fee	1,146	1,808	662	3,423	7,233	3,810	21,700
Management Fee	83,661	83,450	(211)	334,827	333,800	(1,027)	1,001,399
District Oversight Fee	20,034	20,469	436	45,533	45,965	432	304,403
Public Relations/Recruitment	-	8	8	-	33	33	100
Total Professional/Consulting Services	126,913	138,171	11,257	424,521	506,516	81,995	1,756,035
Depreciation							
Depreciation Expense	342	250	(92)	1,367	1,000	(367)	3,000
Total Depreciation	342	250	(92)	1,367	1,000	(367)	3,000
Interest			(/	_,	_,	()	5,555
Interest Expense	13,806	_	(13,806)	47,686	195,202	147,516	412,645
Total Interest	13,806	-	(13,806)	47,686	195,202	147,516	412,645
		\$ 1,307,195	\$ (3,203)		\$ 5,263,265	\$ 646,509	
Total Expenses	\$ 1,310,398	\$ 1,307,195	\$ (3,203)	\$ 4,616,757	\$ 5,265,265	\$ 646,509	\$ 17,453,021
Change in Net Assets	(217,843)	(207,206)	(10,637)	(1,808,335)	(2,762,385)	954,050	632,291
Net Assets, Beginning of Period	(1,466,445)			124,047			
Net Assets, End of Period	\$ (1,684,288)			\$ (1,684,288)			

#### Check Register

Chacle			
Check Number	Vendor Name	Check Date	Check Amount
HAITIDEL			
13024	Amazon Capital Services	10/1/2021	\$ 38.62
13025	Ballet Rejoice School For The Arts	10/1/2021	666.00
13026	Brave Writer, LLC	10/1/2021	129.00
13027	CybrSchool	10/1/2021	34,500.00
13028	Emily Allen	10/1/2021	300.00
13029	Growing Healthy Children Therapy Services, Inc.	10/1/2021	3,207.85
13030	Kelly Laliberte	10/1/2021	300.00
13031	Keri Dalebout	10/1/2021	300.00
13032	Law Offices of Jennifer McQuarrie	10/1/2021	205.33
13033	Lisa Jobe	10/1/2021	300.00
13034	Little Passports	10/1/2021	308.24
13035	Outside the Box Creation	10/1/2021	21.00
13036	Roseville Community School	10/1/2021	612.00
13037	El Dorado County Office of Education	10/1/2021	135,954.85
13038	A Brighter Child	10/5/2021	85.08
13039	VOID	VOID	VOID
13040	BookShark	10/5/2021	13,476.69
13041	Celia Frazer	10/5/2021	150.00
13042	CharterSAFE	10/5/2021	16,487.00
13043	Department of Justice	10/5/2021	162.00
13044	Global Teletherapy	10/5/2021	13,972.00
13045	Institute for Excellence in Writing	10/5/2021	297.86
13046	Little Passports	10/5/2021	1,331.99
13047	Teaching Textbooks	10/5/2021	67.08
13048	Theory Dance LLC	10/5/2021	135.00
13049	PenServ Plan Services, Inc.	10/12/2021	8,402.41
13050	A Brighter Child	10/14/2021	1,693.05
13051	Academics In A Box Inc	10/14/2021	167.70
13052	Alecia Rohde	10/14/2021	175.00
13053	All Star Gymnastics	10/14/2021	2,205.15
13054	Art of Problem Solving	10/14/2021	551.68
13055	Arthur J. Gallagher & Co. Insurance Brokers of CA, Inc.	10/14/2021	1,067.00
13056	Beautiful Feet Books, Inc.	10/14/2021	1,035.00
13057	Becker Music Studio, Inc.	10/14/2021	330.00
13058	Bennati's Martial Arts	10/14/2021	124.00
13059	Biobox Labs	10/14/2021	697.74
13060	BookShark	10/14/2021	3,437.69
13061	Bowman Martial Arts	10/14/2021	360.00
13062	Brave Writer, LLC	10/14/2021	756.95
13063	Bridgeway Academy	10/14/2021	2,416.44
13064	Bright Thinker	10/14/2021	1,959.36
13065	Camino Music Studio	10/14/2021	210.00
13066	Carrie Morris	10/14/2021	4,819.60
	Celia Frazer	10/14/2021	
13067 13068	Chappell Ranch, LLC	10/14/2021	150.00 800.00
	• •	10/14/2021	
13069	Communication Tools		1,940.00
13070	Day by Day Spanish	10/14/2021	100.00
13071	Diana Haynie	10/14/2021	320.00
13072	Discount School Supply	10/14/2021	285.25
13073	eat2explore	10/14/2021	389.70
13074	Eaton Interpreting Services Inc	10/14/2021	75.00
13075	Educational Development Corporation	10/14/2021	212.39
13076	Emily Layher	10/14/2021	360.00

#### Check Register

Check			
Number	Vendor Name	Check Date	Check Amount
13077	Equine Unlimited, Inc.	10/14/2021	365.00
13078	Ereflect Pty Ltd	10/14/2021	134.00
13079	Eureka! Education by Cynthia	10/14/2021	572.00
13080	Evan-Moor	10/14/2021	99.99
13081	First Choice Tutoring	10/14/2021	245.00
13082	Galaxy Dance Arts, LLC	10/14/2021	353.00
13083	Generation Genius, Inc.	10/14/2021	125.00
13084	Gina Illingworth	10/14/2021	1,695.00
13085	Hands 4 Building, LLC	10/14/2021	295.98
13086	Hawkins School of Performing Arts	10/14/2021	179.01
13087	Haynes Family of Programs	10/14/2021	360.00
13088	Honest History Co	10/14/2021	75.41
13089	Institute for Excellence in Writing	10/14/2021	733.76
13090	JacKris Publishing, LLC	10/14/2021	379.05
13091	Janell Coskun	10/14/2021	105.00
13092	Jennifer Steward	10/14/2021	5,475.00
13093	K3 Syncopation, LLC (Bach To Rock, Rocklin)	10/14/2021	455.00
13094	Katie Burns	10/14/2021	15,400.00
13095	Kovar's Laguna	10/14/2021	390.00
13096	Lakeshore	10/14/2021	924.74
13097	Learn Piano Live	10/14/2021	138.38
13098	Learning Without Tears	10/14/2021	66.82
13099	Little Passports	10/14/2021	2,203.44
13100	Live Education!	10/14/2021	613.24
13101	Math-U-See Inc	10/14/2021	1,522.00
13102	MEL Science U.S., LLC	10/14/2021	526.47
13103	Miaplaza, Inc	10/14/2021	396.00
13104	Moving Beyond the Page	10/14/2021	1,651.21
13105	NCDC	10/14/2021	635.00
13106	NewSongs Music	10/14/2021	119.00
13107	Nicole the Math Lady, LLC	10/14/2021	356.00
13108	Northern California Children's Chorus	10/14/2021	137.90
13109	Oak Meadow Inc.	10/14/2021	5,827.14
13110	Olga Petrenko	10/14/2021	420.00
13111	On The GO Academy	10/14/2021	4,200.00
13112	PG&E	10/14/2021	661.73
13113	PresenceLearning, Inc.	10/14/2021	7,516.00
13114	R&D Educational Systems Inc.	10/14/2021	576.00
13115	VOID	VOID	VOID
13116	VOID	VOID	VOID
13117	VOID	VOID	VOID
13118	Rainbow Resource Center	10/14/2021	9,735.21
13119	Ramsey Solutions	10/14/2021	149.52
13120	Sacramento Spark	10/14/2021	1,100.00
13121	Sara Schneider	10/14/2021	480.00
13122	Singapore Math Inc.	10/14/2021	292.87
13123	Specialized Therapy Services, Inc	10/14/2021	637.50
13124	Starfall Education Foundation	10/14/2021	70.00
13125	Stephanie Strong	10/14/2021	1,360.00
13126	Steve Wallen Swim School - El Dorado Hills	10/14/2021	520.00
13127	TalkBox.Mom, Inc.	10/14/2021	384.97
13128	Teacher Synergy, LLC	10/14/2021	214.53
13129	Teaching Textbooks	10/14/2021	2,083.12
13130	The Critical Thinking Co.	10/14/2021	84.98
13131	The Write Journey LLC	10/14/2021	1,420.00

#### Check Register

Check			
Number	Vendor Name	Check Date	Check Amount
13132	Think Outside, LLC	10/14/2021	1,852.60
13133	Thinkwell Corporation	10/14/2021	125.00
13134	Timberdoodle.com	10/14/2021	2,496.23
13135	Time4Learning.com	10/14/2021	1,447.30
13136	Vanessa Shaw	10/14/2021	690.00
13137	Voice Academy	10/14/2021	165.00
13138	Well Trained Mind Press	10/14/2021	32.00
13139	Well-Trained Mind Academy	10/14/2021	2,055.00
13140	WriteAtHome, Inc	10/14/2021	499.00
13141	Y Corporation dba Mathnasium	10/14/2021	660.00
13142	Yuko Ray	10/14/2021	238.00
13143	All About Learning Press, Inc.	10/20/2021	154.69
13144	VOID	VOID	VOID
13145	BookShark	10/20/2021	11,463.88
13146	Brave Writer, LLC	10/20/2021	478.00
13147	BYU Independent Study	10/20/2021	3,020.00
13148	California Ballet Conservatory	10/20/2021	160.00
13149	Celia Frazer	10/20/2021	150.00
13150	Cornerstone Educational Solutions	10/20/2021	1,856.60
13151	Cynthia Voigt	10/20/2021	360.00
13152	Eaton Interpreting Services Inc	10/20/2021	75.00
13153	Forever Dance	10/20/2021	756.25
13154	History Unboxed LLC	10/20/2021	167.70
13155	Justin H. Bingham	10/20/2021	560.00
13156	Kaizen Martial Arts Academy	10/20/2021	1,560.00
13157	Kimberly Malta	10/20/2021	900.00
13158	Law Offices of Jennifer McQuarrie	10/20/2021	282.33
13159	Lisa Bond-Torgerson	10/20/2021	660.00
13160	MEL Science U.S., LLC	10/20/2021	338.44
13161	Owings Martial Arts	10/20/2021	510.00
13162	Sabado School Of Music Inc.	10/20/2021	1,245.00
13163	Satori Management, Inc	10/20/2021	185.00
13164	Singapore Math Inc.	10/20/2021	238.35
13165	Stevey Couvrette	10/20/2021 10/20/2021	1,700.00
13166 13167	Studies Weekly	10/20/2021	515.57
	Tammy McDonald Training		1,620.00
13168 13169	Teacher Synergy, LLC	10/20/2021 10/20/2021	75.97
13170	Think Outside, LLC PenServ Plan Services, Inc.	10/26/2021	1,459.85 11,767.45
13170	Amazon Capital Services	10/20/2021	169.75
13171	All About Learning Press, Inc.	10/28/2021	1,932.01
13172	Amy Walters	10/28/2021	1,080.00
13173	Ballet Rejoice School For The Arts	10/28/2021	666.00
13175	CybrSchool	10/28/2021	11,100.00
13176	DBL Enterprises, Inc dba: Allstars Driving School	10/28/2021	1,500.00
13177	Elizaveta Popova	10/28/2021	180.00
13178	FJM Palms Associates, LLC	10/28/2021	5,057.40
13179	Forever Dance	10/28/2021	1,280.00
13180	Growing Healthy Children Therapy Services, Inc.	10/28/2021	8,270.85
13180	Home Science Tools	10/28/2021	1,284.51
13181	James Daniel MacKinnon	10/28/2021	850.00
13183	LEGO Education	10/28/2021	307.71
13184	Math-U-See Inc	10/28/2021	82.00
13185	McColgan & Associates Inc.	10/28/2021	7,034.50
13186	MEL Science U.S., LLC	10/28/2021	902.52
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Number	Vendor Name	Check Date	Check Amount
13187	Mr. D Math	10/28/2021	394.00
13188	Musical Mayhem Productions, Inc.	10/28/2021	150.00
13189	Mystery Science	10/28/2021	227.00
13190	Satori Management, Inc	10/28/2021	180.00
13191	Theory Dance LLC	10/28/2021	70.00
13192	Timberdoodle.com	10/28/2021	603.09
13193	Wendy Stephens	10/28/2021	355.50
ACH	Amazon Capital Services	10/1/2021	9.59
ACH	Amazon Capital Services	10/1/2021	151.07
ACH	Amazon Capital Services	10/1/2021	11.91
ACH	Amazon Capital Services	10/1/2021	93.38
ACH	Amazon Capital Services	10/1/2021	7.42
ACH	Amazon Capital Services	10/1/2021	268.03
ACH	Amazon Capital Services	10/1/2021	55.02
ACH	Amazon Capital Services	10/1/2021	36.57
ACH	Amazon Capital Services	10/1/2021	34.47
ACH	Amazon Capital Services	10/1/2021	73.55
ACH	Amazon Capital Services	10/1/2021	45.78
ACH	Amazon Capital Services	10/1/2021	147.49
ACH	Amazon Capital Services	10/1/2021	87.56
ACH	Amazon Capital Services	10/1/2021	22.65
ACH	Amazon Capital Services	10/1/2021	12.82
ACH	Amazon Capital Services	10/1/2021	74.00
ACH	Amazon Capital Services	10/1/2021	173.16
ACH	Amazon Capital Services	10/1/2021	12.82
ACH	Amazon Capital Services	10/1/2021	14.98
ACH	Amazon Capital Services	10/1/2021	13.40
ACH	Amazon Capital Services	10/1/2021	32.16
ACH	Amazon Capital Services	10/1/2021	27.75
ACH	Amazon Capital Services	10/1/2021	18.54
ACH	Amazon Capital Services	10/1/2021	34.72
ACH	Amazon Capital Services	10/1/2021	53.57
ACH	Amazon Capital Services	10/1/2021	25.20
ACH	Amazon Capital Services	10/1/2021	90.09
ACH	Amazon Capital Services	10/1/2021	161.62
ACH	Amazon Capital Services	10/1/2021	21.13
ACH	Amazon Capital Services	10/1/2021	43.49
ACH	Amazon Capital Services	10/1/2021	37.01
ACH ACH	Amazon Capital Services	10/1/2021 10/1/2021	113.07
ACH	Amazon Capital Services Amazon Capital Services	10/1/2021	105.11 14.75
ACH	Amazon Capital Services	10/1/2021	289.56
ACH	Amazon Capital Services	10/1/2021	19.32
ACH	Amazon Capital Services	10/1/2021	79.59
ACH	Amazon Capital Services	10/1/2021	227.82
ACH	Amazon Capital Services	10/1/2021	31.22
ACH	Amazon Capital Services	10/1/2021	21.01
ACH	Amazon Capital Services	10/1/2021	47.17
ACH	Amazon Capital Services	10/1/2021	106.09
ACH	Amazon Capital Services	10/1/2021	8.51
ACH	Amazon Capital Services	10/1/2021	97.65
ACH	Amazon Capital Services	10/1/2021	2.66
ACH	Amazon Capital Services	10/1/2021	152.23
ACH	Amazon Capital Services	10/1/2021	181.07
ACH	Amazon Capital Services	10/1/2021	197.20
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Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/1/2021	43.09
ACH	Amazon Capital Services	10/1/2021	158.16
ACH	Amazon Capital Services	10/1/2021	48.38
ACH	Amazon Capital Services	10/1/2021	15.09
ACH	Amazon Capital Services	10/1/2021	88.64
ACH	Amazon Capital Services	10/1/2021	181.89
ACH	Amazon Capital Services	10/1/2021	12.92
ACH	Amazon Capital Services	10/1/2021	14.58
ACH	Amazon Capital Services	10/1/2021	176.12
ACH	Amazon Capital Services	10/1/2021	25.72
ACH	Amazon Capital Services	10/1/2021	93.65
ACH	Amazon Capital Services	10/1/2021	144.23
ACH	Amazon Capital Services	10/1/2021	117.65
ACH	Amazon Capital Services	10/1/2021	19.28
ACH	Amazon Capital Services	10/1/2021	10.51
ACH	Amazon Capital Services	10/1/2021	10.60
ACH	Amazon Capital Services	10/1/2021	317.30
ACH	Amazon Capital Services	10/1/2021	46.02
ACH	Amazon Capital Services	10/1/2021	54.42
ACH	Amazon Capital Services	10/1/2021	29.06
ACH	Amazon Capital Services	10/1/2021	35.55
ACH	Amazon Capital Services	10/1/2021	89.39
ACH	Amazon Capital Services	10/1/2021	41.81
ACH	Amazon Capital Services	10/1/2021	123.97
ACH	Amazon Capital Services	10/1/2021	28.65
ACH	Amazon Capital Services	10/1/2021	272.12
ACH	Amazon Capital Services	10/1/2021	72.39
ACH	Amazon Capital Services	10/1/2021	48.14
ACH	Amazon Capital Services	10/1/2021	67.07
ACH	Amazon Capital Services	10/1/2021	144.76
ACH	Charter Impact, Inc.	10/1/2021	100.00
ACH	Sequoia Grove Charter Alliance	10/1/2021	57,014.50
ACH	Sequoia Grove Charter Alliance	10/1/2021	57,014.50
ACH	Sequoia Grove Charter Alliance	10/1/2021	3,040.00
ACH	Seguoia Grove Charter Alliance	10/1/2021	4,881.65
ACH	Seguoia Grove Charter Alliance	10/1/2021	9,408.81
ACH	Seguoia Grove Charter Alliance	10/1/2021	25,538.68
ACH	Sequoia Grove Charter Alliance	10/1/2021	2,701.49
ACH	Sequoia Grove Charter Alliance	10/1/2021	40,252.25
ACH	Seguoia Grove Charter Alliance	10/1/2021	524.30
ACH	Amazon Capital Services	10/5/2021	28.02
ACH	Amazon Capital Services	10/5/2021	53.21
ACH	Amazon Capital Services	10/5/2021	339.43
ACH	Amazon Capital Services	10/5/2021	26.93
ACH	Amazon Capital Services	10/5/2021	50.82
ACH	Amazon Capital Services	10/5/2021	33.80
ACH	Amazon Capital Services	10/5/2021	87.24
ACH	Amazon Capital Services	10/5/2021	57.04
ACH	Amazon Capital Services	10/5/2021	40.59
ACH	Amazon Capital Services	10/5/2021	59.21
ACH	Amazon Capital Services	10/5/2021	52.85
ACH	Amazon Capital Services	10/5/2021	27.86
ACH	Amazon Capital Services	10/5/2021	50.64
ACH	Amazon Capital Services	10/5/2021	58.19
ACH	Amazon Capital Services	10/5/2021	87.87
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Check Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/5/2021	21.70
ACH	Amazon Capital Services	10/5/2021	8.57
ACH	Amazon Capital Services	10/5/2021	80.81
ACH	Amazon Capital Services	10/5/2021	64.05
ACH	Amazon Capital Services	10/5/2021	104.49
ACH	Amazon Capital Services	10/5/2021	7.96
ACH	Amazon Capital Services	10/5/2021	162.27
ACH	Amazon Capital Services	10/5/2021	211.06
ACH	Amazon Capital Services	10/5/2021	10.92
ACH	Charter Impact, Inc.	10/5/2021	26,368.00
ACH	Sequoia Grove Charter Alliance	10/5/2021	136.80
ACH	Sequoia Grove Charter Alliance	10/5/2021	605.31
ACH	Sequoia Grove Charter Alliance	10/5/2021	1,200.00
ACH	Sequoia Grove Charter Alliance	10/5/2021	222.00
ACH	Sequoia Grove Charter Alliance	10/5/2021	1,655.91
ACH	Sequoia Grove Charter Alliance	10/5/2021	1,356.88
ACH	Sequoia Grove Charter Alliance	10/5/2021	1,930.70
ACH	The Advantage Group	10/12/2021	834.40
ACH	Sequoia Grove Charter Alliance	10/12/2021	65,360.00
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ACH	Amazon Capital Services	10/14/2021	176.86
ACH	Amazon Capital Services	10/14/2021	46.33
ACH	Amazon Capital Services	10/14/2021	3.01
ACH	Amazon Capital Services	10/14/2021	631.70
ACH	Amazon Capital Services	10/14/2021	41.56
ACH	Amazon Capital Services	10/14/2021	10.70
ACH	Amazon Capital Services	10/14/2021	37.73
ACH	Amazon Capital Services	10/14/2021	94.36
ACH	Amazon Capital Services	10/14/2021	11.65
ACH	Amazon Capital Services	10/14/2021	308.00
ACH	Amazon Capital Services	10/14/2021	225.28
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ACH	Amazon Capital Services	10/14/2021	2.65
ACH	Amazon Capital Services	10/14/2021	18.12
ACH	Amazon Capital Services	10/14/2021 10/14/2021	51.24
ACH	Amazon Capital Services	· · · · ·	169.75
ACH ACH	Amazon Capital Services	10/14/2021 10/14/2021	217.44 20.37
ACH	Amazon Capital Services Amazon Capital Services	10/14/2021	244.81
ACH	Amazon Capital Services	10/14/2021	122.66
ACH	Amazon Capital Services	10/14/2021	105.54
ACH	Amazon Capital Services	10/14/2021	8.53
ACH	Amazon Capital Services	10/14/2021	21.53
ACH	Amazon Capital Services	10/14/2021	64.31
ACH	Amazon Capital Services	10/14/2021	151.47
ACH	Amazon Capital Services	10/14/2021	26.80
ACH	Amazon Capital Services	10/14/2021	25.71
ACH	Amazon Capital Services	10/14/2021	24.14
ACH	Amazon Capital Services	10/14/2021	24.42
ACH	Charter Impact, Inc.	10/14/2021	779.25
ACH	Amazon Capital Services	10/14/2021	202.20
ACH	Amazon Capital Services	10/14/2021	17.36
ACH	Amazon Capital Services	10/14/2021	12.86
ACH	Amazon Capital Services	10/14/2021	35.37
ACH	Amazon Capital Services	10/14/2021	6.51
ACH	Amazon Capital Services	10/14/2021	6.51

#### Check Register

Check			
Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/14/2021	10.86
ACH	Amazon Capital Services	10/14/2021	189.12
ACH	Amazon Capital Services	10/14/2021	16.60
ACH	Amazon Capital Services	10/14/2021	64.98
ACH	Amazon Capital Services	10/14/2021	28.95
ACH	Amazon Capital Services	10/14/2021	47.40
ACH	Amazon Capital Services	10/14/2021	63.46
ACH	Amazon Capital Services	10/14/2021	26.92
ACH	Amazon Capital Services	10/14/2021	12.81
ACH	Amazon Capital Services	10/14/2021	35.16
ACH	Amazon Capital Services	10/14/2021	27.31
ACH	Amazon Capital Services	10/14/2021	10.54
ACH	Amazon Capital Services	10/14/2021	74.34
ACH	Amazon Capital Services	10/14/2021	37.76
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ACH	Amazon Capital Services	10/14/2021	11.79
ACH	Amazon Capital Services	10/14/2021	102.54
ACH	Amazon Capital Services	10/14/2021	15.60
ACH	Amazon Capital Services	10/14/2021	97.63
ACH	Amazon Capital Services	10/14/2021	52.30
ACH	Amazon Capital Services	10/14/2021	142.42
ACH	Amazon Capital Services	10/14/2021	33.18
ACH	Amazon Capital Services	10/14/2021	127.51
ACH	Amazon Capital Services	10/14/2021	25.48
ACH	Amazon Capital Services	10/14/2021	182.92
ACH	Amazon Capital Services	10/14/2021	91.48
ACH	Amazon Capital Services	10/14/2021	42.66
ACH	Amazon Capital Services	10/14/2021	13.72
ACH	Amazon Capital Services	10/14/2021	55.90
ACH	Amazon Capital Services	10/14/2021	140.59
ACH	Amazon Capital Services	10/14/2021	125.22
ACH	Amazon Capital Services	10/14/2021	81.18
ACH	Amazon Capital Services	10/14/2021	103.68
ACH	Amazon Capital Services	10/14/2021	36.74
ACH	Amazon Capital Services	10/14/2021	80.81
ACH	Amazon Capital Services	10/14/2021	55.19
ACH	Amazon Capital Services	10/14/2021	61.05
ACH	Amazon Capital Services	10/14/2021	38.87
ACH	Amazon Capital Services	10/14/2021	120.29
ACH	Amazon Capital Services	10/14/2021	41.64
ACH	Amazon Capital Services	10/14/2021	153.53
ACH	Amazon Capital Services	10/14/2021	29.03
ACH	Amazon Capital Services	10/14/2021	47.05
ACH	Amazon Capital Services	10/14/2021	130.10
ACH	Amazon Capital Services	10/14/2021	8.83
ACH	Amazon Capital Services	10/14/2021	68.87
ACH	Amazon Capital Services	10/14/2021	108.20
ACH	Amazon Capital Services	10/14/2021	12.86
ACH	Amazon Capital Services	10/14/2021	88.41
ACH	Amazon Capital Services	10/14/2021	27.55
ACH	Amazon Capital Services	10/14/2021	88.28
ACH	Amazon Capital Services	10/14/2021	31.09
ACH	Amazon Capital Services	10/14/2021	58.39
ACH	Amazon Capital Services	10/14/2021	33.03
ACH	Amazon Capital Services	10/14/2021	15.25

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Check			
Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/14/2021	19.28
ACH	Amazon Capital Services	10/14/2021	161.89
ACH	Amazon Capital Services	10/14/2021	19.38
ACH	Amazon Capital Services	10/14/2021	23.79
ACH	Amazon Capital Services	10/14/2021	83.51
ACH	Amazon Capital Services	10/14/2021	97.57
ACH	Amazon Capital Services	10/14/2021	84.45
ACH	Amazon Capital Services	10/14/2021	83.87
ACH	Amazon Capital Services	10/14/2021	28.88
ACH	Amazon Capital Services	10/14/2021	71.13
ACH	Amazon Capital Services	10/14/2021	9.64
ACH	Amazon Capital Services	10/14/2021	143.01
ACH	Amazon Capital Services	10/14/2021	15.74
ACH	Amazon Capital Services	10/14/2021	27.78
ACH	Amazon Capital Services	10/14/2021	158.90
ACH	Amazon Capital Services	10/14/2021	39.46
ACH	Amazon Capital Services	10/14/2021	66.26
ACH	Amazon Capital Services	10/14/2021	119.32
ACH	Amazon Capital Services	10/14/2021	282.86
ACH	Amazon Capital Services	10/14/2021	246.00
ACH	Amazon Capital Services	10/14/2021	35.46
ACH	Amazon Capital Services	10/14/2021	123.35
ACH	Amazon Capital Services	10/14/2021	5.35
ACH	Amazon Capital Services	10/14/2021	144.29
ACH	Amazon Capital Services	10/14/2021	156.11
ACH	Amazon Capital Services	10/14/2021	199.81
ACH	Amazon Capital Services	10/14/2021	122.47
ACH	Amazon Capital Services	10/14/2021	80.43
ACH	Amazon Capital Services	10/20/2021	53.52
ACH	Amazon Capital Services	10/20/2021	90.74
ACH	Amazon Capital Services	10/20/2021	26.93
ACH	Amazon Capital Services	10/20/2021	110.26
ACH	Amazon Capital Services	10/20/2021	76.08
ACH	Amazon Capital Services	10/20/2021	37.70
ACH	Amazon Capital Services	10/20/2021	225.54
ACH	Amazon Capital Services	10/20/2021	95.34
ACH	Amazon Capital Services	10/20/2021	53.40
ACH	Amazon Capital Services	10/20/2021	50.35
ACH	Amazon Capital Services	10/20/2021	12.86
ACH	Amazon Capital Services	10/20/2021	148.53
ACH	Amazon Capital Services	10/20/2021	12.19
ACH	Amazon Capital Services	10/20/2021	25.84
ACH	Amazon Capital Services	10/20/2021	69.70
ACH	Amazon Capital Services	10/20/2021	8.39
ACH	Amazon Capital Services	10/20/2021	79.37
ACH	Amazon Capital Services	10/20/2021	32.14
ACH	Amazon Capital Services	10/20/2021	35.52
ACH	Amazon Capital Services	10/20/2021	248.52
ACH	Amazon Capital Services	10/20/2021	105.04
ACH	Amazon Capital Services	10/20/2021	43.69
ACH	Amazon Capital Services	10/20/2021	115.87
ACH	Amazon Capital Services	10/20/2021	75.05
ACH	Amazon Capital Services	10/20/2021	52.39
ACH	Amazon Capital Services	10/20/2021	8.61
ACH	Amazon Capital Services	10/20/2021	36.98

#### Check Register

Check			
Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/20/2021	253.31
ACH	Amazon Capital Services	10/20/2021	21.74
ACH	Amazon Capital Services	10/20/2021	69.66
ACH	Amazon Capital Services	10/20/2021	14.13
ACH	Amazon Capital Services	10/20/2021	34.86
ACH	Amazon Capital Services	10/20/2021	245.66
ACH	Amazon Capital Services	10/20/2021	379.28
ACH	Amazon Capital Services	10/20/2021	77.17
ACH	Amazon Capital Services	10/20/2021	131.91
ACH	Amazon Capital Services	10/20/2021	101.76
ACH	Amazon Capital Services	10/20/2021	73.27
ACH	Amazon Capital Services	10/20/2021	11.84
ACH	Amazon Capital Services	10/20/2021	159.81
ACH	Amazon Capital Services	10/20/2021	116.13
ACH	Amazon Capital Services	10/20/2021	79.66
ACH	Amazon Capital Services	10/20/2021	138.34
ACH	Amazon Capital Services	10/20/2021	125.88
ACH	Amazon Capital Services	10/20/2021	52.78
ACH	Amazon Capital Services	10/20/2021	81.25
ACH	Amazon Capital Services	10/20/2021	132.63
ACH	Amazon Capital Services	10/20/2021	52.25
ACH	Amazon Capital Services	10/20/2021	48.59
ACH	Amazon Capital Services	10/20/2021	150.58
ACH	Amazon Capital Services	10/20/2021	153.19
ACH	Amazon Capital Services	10/20/2021	66.69
ACH	Amazon Capital Services	10/20/2021	56.56
ACH	Amazon Capital Services	10/20/2021	57.10
ACH	Amazon Capital Services	10/20/2021	65.01
ACH	Amazon Capital Services	10/20/2021	63.26
ACH	Amazon Capital Services	10/20/2021	54.33
ACH	Amazon Capital Services	10/20/2021	398.72
ACH	Amazon Capital Services	10/20/2021	41.65
ACH	Amazon Capital Services	10/20/2021	10.71
ACH	Amazon Capital Services	10/20/2021	75.07
ACH	Amazon Capital Services	10/20/2021	61.65
ACH	Amazon Capital Services	10/20/2021	24.76
ACH	Amazon Capital Services	10/20/2021	52.72
ACH	Amazon Capital Services	10/20/2021	31.98
ACH	Amazon Capital Services	10/20/2021	117.96
ACH	Amazon Capital Services	10/20/2021	224.67
ACH	Amazon Capital Services	10/20/2021	215.34
ACH	Amazon Capital Services	10/20/2021	144.74
ACH	Amazon Capital Services	10/20/2021	103.21
ACH	Amazon Capital Services	10/20/2021	66.35
ACH	Amazon Capital Services	10/20/2021	130.76
ACH	Amazon Capital Services	10/20/2021	340.16
ACH	Amazon Capital Services	10/20/2021	83.92
ACH	Amazon Capital Services	10/20/2021	60.28
ACH	Amazon Capital Services	10/20/2021	51.47
ACH	Amazon Capital Services	10/20/2021	151.06
ACH	Amazon Capital Services	10/20/2021	5.99
ACH	Amazon Capital Services	10/20/2021	6.71
ACH	Amazon Capital Services	10/20/2021	5.96
ACH	Amazon Capital Services	10/20/2021	22.62
ACH	Amazon Capital Services	10/20/2021	38.37

#### Check Register

Check			
Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/20/2021	43.05
ACH	Amazon Capital Services	10/20/2021	14.00
ACH	Amazon Capital Services	10/20/2021	22.50
ACH	Amazon Capital Services	10/20/2021	459.93
ACH	Amazon Capital Services	10/20/2021	383.95
ACH	Amazon Capital Services	10/20/2021	348.16
ACH	Amazon Capital Services	10/20/2021	38.73
ACH	Amazon Capital Services	10/20/2021	92.44
ACH	Amazon Capital Services	10/20/2021	78.34
ACH	Amazon Capital Services	10/20/2021	83.28
ACH	Amazon Capital Services	10/20/2021	59.64
ACH	Amazon Capital Services	10/20/2021	372.11
ACH	Amazon Capital Services	10/20/2021	9.73
ACH	Amazon Capital Services	10/20/2021	110.14
ACH	Amazon Capital Services	10/20/2021	20.41
ACH	Amazon Capital Services	10/20/2021	6.32
ACH	Amazon Capital Services	10/20/2021	60.32
ACH	Amazon Capital Services	10/20/2021	38.56
ACH	Amazon Capital Services	10/20/2021	7.38
ACH	Amazon Capital Services	10/20/2021	4.28
ACH	Amazon Capital Services	10/20/2021	17.36
ACH	Amazon Capital Services	10/20/2021	102.57
ACH	Amazon Capital Services	10/20/2021	139.23
ACH	Amazon Capital Services	10/20/2021	13.98
ACH	Amazon Capital Services	10/20/2021	60.86
ACH	Amazon Capital Services	10/20/2021	298.14
ACH	Amazon Capital Services	10/20/2021	15.03
ACH	Amazon Capital Services	10/20/2021	17.99
ACH	Amazon Capital Services	10/20/2021	93.19
ACH	Amazon Capital Services	10/20/2021	22.51
ACH	Amazon Capital Services	10/20/2021	18.48
ACH	Amazon Capital Services	10/20/2021	86.19
ACH	Amazon Capital Services	10/20/2021	109.98
ACH	Amazon Capital Services	10/20/2021	144.00
ACH	Amazon Capital Services	10/20/2021	46.05
ACH	Amazon Capital Services	10/20/2021	30.02
ACH	Amazon Capital Services	10/20/2021	189.28
ACH	Amazon Capital Services	10/20/2021	57.69
ACH	Amazon Capital Services	10/20/2021	585.50
ACH	Amazon Capital Services	10/20/2021	5.89
ACH	Amazon Capital Services	10/20/2021	56.55
ACH	Amazon Capital Services	10/20/2021	134.64
ACH	Amazon Capital Services	10/20/2021	15.54
ACH	Amazon Capital Services	10/20/2021	46.00
ACH	Amazon Capital Services	10/20/2021	140.23
ACH	Amazon Capital Services	10/20/2021	7.50
ACH	Amazon Capital Services	10/20/2021	46.82
ACH	Amazon Capital Services	10/20/2021	98.50
ACH	Amazon Capital Services	10/20/2021	23.16
ACH	Amazon Capital Services	10/20/2021	11.97
ACH	Amazon Capital Services	10/20/2021	42.38
ACH	Amazon Capital Services	10/20/2021	163.00
ACH	Amazon Capital Services	10/20/2021	33.63
ACH	Sequoia Grove Charter Alliance	10/20/2021	23.97
ACH	Sequoia Grove Charter Alliance	10/20/2021	1,426.17
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Chask			
Check Number	Vendor Name	Check Date	Check Amount
ACH	Sequoia Grove Charter Alliance	10/20/2021	2,294.57
ACH	Sequoia Grove Charter Alliance	10/20/2021	199.97
ACH	Sequoia Grove Charter Alliance	10/20/2021	534.75
ACH	Sequoia Grove Charter Alliance	10/20/2021	4,782.22
ACH	Amazon Capital Services	10/20/2021	70.47
ACH	Amazon Capital Services	10/20/2021	115.28
ACH	Amazon Capital Services	10/20/2021	71.36
ACH	Amazon Capital Services	10/20/2021	26.75
ACH	Amazon Capital Services	10/20/2021	95.80
ACH	Amazon Capital Services	10/20/2021	71.10
ACH	Amazon Capital Services	10/20/2021	33.45
ACH	Amazon Capital Services	10/20/2021	38.81
ACH	Amazon Capital Services	10/20/2021	68.58
ACH	Amazon Capital Services	10/20/2021	20.37
ACH	Amazon Capital Services	10/20/2021	198.15
ACH	Amazon Capital Services	10/20/2021	10.81
ACH	Amazon Capital Services	10/20/2021	96.17
ACH	Amazon Capital Services	10/20/2021	555.11
ACH	Amazon Capital Services	10/20/2021	117.74
ACH	Amazon Capital Services	10/20/2021	90.04
ACH	Amazon Capital Services	10/20/2021	69.90
ACH	Amazon Capital Services	10/20/2021	23.69
ACH	Amazon Capital Services	10/20/2021	100.71
ACH	Amazon Capital Services	10/20/2021	32.51
ACH	Amazon Capital Services	10/20/2021	147.88
ACH	Amazon Capital Services	10/20/2021	109.34
ACH	Amazon Capital Services	10/20/2021	14.13
ACH	Amazon Capital Services	10/20/2021	91.25
ACH	Amazon Capital Services	10/20/2021	29.28
ACH	Amazon Capital Services	10/20/2021	139.89
ACH	Amazon Capital Services	10/20/2021	37.53
ACH	Amazon Capital Services	10/20/2021	93.14
ACH	Amazon Capital Services	10/20/2021	116.79
ACH	Amazon Capital Services	10/20/2021	368.66
ACH	Amazon Capital Services	10/20/2021	16.08
ACH	Amazon Capital Services	10/20/2021	125.34
ACH	Amazon Capital Services	10/20/2021	379.87
ACH	Amazon Capital Services	10/20/2021	126.01
ACH	Amazon Capital Services	10/20/2021	149.57
ACH	Amazon Capital Services	10/20/2021	200.29
ACH	Amazon Capital Services	10/20/2021	21.52
ACH	Amazon Capital Services	10/20/2021	84.97
ACH	Amazon Capital Services	10/20/2021	36.83
ACH	Amazon Capital Services	10/20/2021	46.31
ACH	Amazon Capital Services	10/20/2021	117.17
ACH	Amazon Capital Services	10/20/2021	205.77
ACH	Amazon Capital Services	10/20/2021	28.90
ACH	Amazon Capital Services	10/20/2021	231.65
ACH	Amazon Capital Services	10/20/2021	56.21
ACH	Amazon Capital Services	10/20/2021	115.19
ACH	Amazon Capital Services	10/20/2021	30.02
ACH	Amazon Capital Services	10/20/2021	97.52
ACH	Amazon Capital Services	10/20/2021	15.40
ACH	Amazon Capital Services	10/20/2021	59.81
ACH	Amazon Capital Services	10/20/2021	113.01
ACII	Amuzon Capital Del VICES	10/20/2021	113.01

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Check			
Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/20/2021	214.03
ACH	Amazon Capital Services	10/20/2021	32.45
ACH	Amazon Capital Services	10/20/2021	109.32
ACH	Amazon Capital Services	10/20/2021	106.17
ACH	Amazon Capital Services	10/20/2021	23.58
ACH	Amazon Capital Services	10/20/2021	64.51
ACH	Amazon Capital Services	10/20/2021	32.14
ACH	Amazon Capital Services	10/20/2021	85.97
ACH	Amazon Capital Services	10/20/2021	91.33
ACH	Amazon Capital Services	10/20/2021	137.86
ACH	Amazon Capital Services	10/20/2021	71.78
ACH	Amazon Capital Services	10/20/2021	63.07
ACH	Amazon Capital Services	10/20/2021	118.51
ACH	Amazon Capital Services	10/20/2021	65.96
ACH	Amazon Capital Services	10/20/2021	51.86
ACH	Amazon Capital Services	10/20/2021	118.13
ACH	Amazon Capital Services	10/20/2021	15.03
ACH	Amazon Capital Services	10/20/2021	423.13
ACH	Amazon Capital Services	10/20/2021	216.41
ACH	Amazon Capital Services	10/20/2021	57.52
ACH	Amazon Capital Services	10/20/2021	73.08
ACH	Amazon Capital Services	10/20/2021	34.47
ACH	Amazon Capital Services	10/20/2021	18.22
ACH	Amazon Capital Services	10/20/2021	24.43
ACH	Amazon Capital Services	10/20/2021	43.48
ACH	Amazon Capital Services	10/20/2021	165.37
ACH	Amazon Capital Services	10/20/2021	70.03
ACH	The Advantage Group	10/26/2021	834.40
ACH	Amazon Capital Services	10/28/2021	128.40
ACH	Amazon Capital Services	10/28/2021	48.24
ACH	Amazon Capital Services	10/28/2021	17.22
ACH	Amazon Capital Services	10/28/2021	53.08
ACH	Amazon Capital Services	10/28/2021	10.71
ACH	Amazon Capital Services	10/28/2021	57.80
ACH	Amazon Capital Services	10/28/2021	12.86
ACH	Amazon Capital Services	10/28/2021	134.05
ACH	Amazon Capital Services	10/28/2021	56.49
ACH	Amazon Capital Services	10/28/2021	74.00
ACH	Amazon Capital Services	10/28/2021	161.36
ACH	Amazon Capital Services	10/28/2021	10.76
ACH	Amazon Capital Services	10/28/2021	303.36
ACH	Amazon Capital Services	10/28/2021	170.46
ACH	Amazon Capital Services	10/28/2021	174.18
ACH	Amazon Capital Services	10/28/2021	16.08
ACH	Amazon Capital Services	10/28/2021	123.20
ACH	Amazon Capital Services	10/28/2021	48.97
ACH	Amazon Capital Services	10/28/2021	64.63
ACH	Amazon Capital Services	10/28/2021	37.54
ACH	Amazon Capital Services	10/28/2021	12.27
ACH	Amazon Capital Services	10/28/2021	11.79
ACH	Amazon Capital Services	10/28/2021	47.33
ACH	Amazon Capital Services	10/28/2021	75.01
ACH	Amazon Capital Services	10/28/2021	7.60
ACH	Amazon Capital Services	10/28/2021	14.12
ACH	Amazon Capital Services	10/28/2021	6.40

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Check			
Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/28/2021	269.56
ACH	Amazon Capital Services	10/28/2021	94.38
ACH	Amazon Capital Services	10/28/2021	26.80
ACH	Amazon Capital Services	10/28/2021	102.49
ACH	Amazon Capital Services	10/28/2021	83.97
ACH	Amazon Capital Services	10/28/2021	195.61
ACH	Amazon Capital Services	10/28/2021	31.03
ACH	Amazon Capital Services	10/28/2021	199.99
ACH	Amazon Capital Services	10/28/2021	230.36
ACH	Amazon Capital Services	10/28/2021	82.50
ACH	Amazon Capital Services	10/28/2021	52.43
ACH	Amazon Capital Services	10/28/2021	8.30
ACH	Amazon Capital Services	10/28/2021	53.61
ACH	Amazon Capital Services	10/28/2021	118.41
ACH	Amazon Capital Services	10/28/2021	10.06
ACH	Amazon Capital Services	10/28/2021	100.09
ACH	Amazon Capital Services	10/28/2021	59.60
ACH	Amazon Capital Services	10/28/2021	157.61
ACH	Amazon Capital Services	10/28/2021	64.30
ACH	Amazon Capital Services	10/28/2021	37.61
ACH	Amazon Capital Services	10/28/2021	136.55
ACH	Amazon Capital Services	10/28/2021	50.25
ACH	Amazon Capital Services	10/28/2021	61.11
ACH	Amazon Capital Services	10/28/2021	61.59
ACH	Amazon Capital Services	10/28/2021	117.96
ACH	Amazon Capital Services	10/28/2021	142.92
ACH	Amazon Capital Services	10/28/2021	97.81
ACH	Amazon Capital Services	10/28/2021	104.17
ACH	Amazon Capital Services	10/28/2021	161.60
ACH	Amazon Capital Services	10/28/2021	112.96
ACH	Amazon Capital Services	10/28/2021	132.92
ACH	Amazon Capital Services	10/28/2021	153.33
ACH	Amazon Capital Services	10/28/2021	180.25
ACH	Amazon Capital Services	10/28/2021	34.27
ACH	Amazon Capital Services	10/28/2021	16.08
ACH	Amazon Capital Services	10/28/2021	331.54
ACH	Amazon Capital Services	10/28/2021	50.85
ACH	Amazon Capital Services	10/28/2021	40.56
ACH	Amazon Capital Services	10/28/2021	36.95
ACH	Amazon Capital Services	10/28/2021	35.55
ACH	Amazon Capital Services	10/28/2021	31.62
ACH	Amazon Capital Services	10/28/2021	155.07
ACH	Amazon Capital Services	10/28/2021	11.79
ACH	Amazon Capital Services	10/28/2021	11.57
ACH	Amazon Capital Services	10/28/2021	14.47
ACH	Amazon Capital Services	10/28/2021	24.58
ACH	Amazon Capital Services	10/28/2021	9.64
ACH	Amazon Capital Services	10/28/2021	42.49
ACH	Amazon Capital Services	10/28/2021	80.04
ACH	Amazon Capital Services	10/28/2021	16.93
ACH	Amazon Capital Services	10/28/2021	21.54
ACH	Amazon Capital Services	10/28/2021	150.12
ACH	Amazon Capital Services	10/28/2021	166.48
ACH	Amazon Capital Services	10/28/2021	158.19
ACH	Amazon Capital Services	10/28/2021	111.35
ACII	Amuzon Capital Del VICES	10/ 20/ 2021	111.33

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Check Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/28/2021	9.60
ACH	Amazon Capital Services	10/28/2021	43.50
ACH	Amazon Capital Services	10/28/2021	18.95
ACH	Amazon Capital Services	10/28/2021	32.08
ACH	Amazon Capital Services	10/28/2021	8.61
ACH	Amazon Capital Services	10/28/2021	50.92
ACH	Amazon Capital Services	10/28/2021	56.28
ACH	Amazon Capital Services	10/28/2021	14.61
ACH	Amazon Capital Services	10/28/2021	23.70
ACH	Amazon Capital Services	10/28/2021	151.53
ACH	Amazon Capital Services	10/28/2021	13.92
ACH	Amazon Capital Services	10/28/2021	14.47
ACH	Amazon Capital Services	10/28/2021	10.61
ACH	Amazon Capital Services	10/28/2021	6.42
ACH	Amazon Capital Services	10/28/2021	41.56
ACH	Amazon Capital Services	10/28/2021	24.89
ACH	Amazon Capital Services	10/28/2021	13.92
ACH	Amazon Capital Services	10/28/2021	235.32
ACH	Amazon Capital Services	10/28/2021	275.80
ACH	Amazon Capital Services	10/28/2021	82.07
ACH	Amazon Capital Services	10/28/2021	32.12
ACH	Amazon Capital Services	10/28/2021	134.65
ACH	Amazon Capital Services	10/28/2021	21.52
ACH	Charter Impact, Inc.	10/28/2021	218.33
ACH	Lake View Charter School	10/28/2021	6,865.50
ACH	Sequoia Grove Charter Alliance	10/28/2021	57,014.50
ACH	Amazon Capital Services	10/28/2021	55.85
ACH	Sequoia Grove Charter Alliance	10/28/2021	57,014.50
ACH ACH	Sequoia Grove Charter Alliance	10/28/2021	670.00 270.75
ACH	Sequoia Grove Charter Alliance Sequoia Grove Charter Alliance	10/28/2021 10/28/2021	9,408.81
ACH	Sequoia Grove Charter Alliance	10/28/2021	544.62
ACH	Seguoia Grove Charter Alliance	10/28/2021	25,538.68
ACH	Seguoia Grove Charter Alliance	10/28/2021	5,274.59
ACH	Sequoia Grove Charter Alliance	10/28/2021	40,252.25
ACH	Sequoia Grove Charter Alliance	10/28/2021	2,701.49
ACH	Amazon Capital Services	10/28/2021	36.10
ACH	Amazon Capital Services	10/28/2021	76.66
ACH	Amazon Capital Services	10/28/2021	56.70
ACH	Amazon Capital Services	10/28/2021	18.21
ACH	Amazon Capital Services	10/28/2021	32.46
ACH	Amazon Capital Services	10/28/2021	34.95
ACH	Amazon Capital Services	10/28/2021	64.53
ACH	Amazon Capital Services	10/28/2021	156.28
ACH	Amazon Capital Services	10/28/2021	13.23
ACH	Amazon Capital Services	10/28/2021	15.00
ACH	Amazon Capital Services	10/28/2021	32.08
ACH	Amazon Capital Services	10/28/2021	21.44
ACH	Amazon Capital Services	10/28/2021	47.13
ACH	Amazon Capital Services	10/28/2021	50.23
ACH	Amazon Capital Services	10/28/2021	47.16
ACH	Amazon Capital Services	10/28/2021	124.40
ACH	Amazon Capital Services	10/28/2021	76.99
ACH	Amazon Capital Services	10/28/2021	90.41
ACH	Amazon Capital Services	10/28/2021	43.38

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Check			
Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/28/2021	118.14
ACH	Amazon Capital Services	10/28/2021	14.47
ACH	Amazon Capital Services	10/28/2021	94.74
ACH	Amazon Capital Services	10/28/2021	195.43
ACH	Amazon Capital Services	10/28/2021	25.19
ACH	Amazon Capital Services	10/28/2021	120.82
ACH	Amazon Capital Services	10/28/2021	96.60
ACH	Amazon Capital Services	10/28/2021	99.36
ACH	Amazon Capital Services	10/28/2021	95.84
ACH	Amazon Capital Services	10/28/2021	12.86
ACH	Amazon Capital Services	10/28/2021	155.07
ACH	Amazon Capital Services	10/28/2021	8.57
ACH	Amazon Capital Services	10/28/2021	49.27
ACH	Amazon Capital Services	10/28/2021	72.82
ACH	Amazon Capital Services	10/28/2021	59.06
ACH	Amazon Capital Services	10/28/2021	156.58
ACH	Amazon Capital Services	10/28/2021	12.54
ACH	Amazon Capital Services	10/28/2021	137.01
ACH	Amazon Capital Services	10/28/2021	8.14
ACH	Amazon Capital Services	10/28/2021	35.34
ACH	Amazon Capital Services	10/28/2021	127.16
ACH	Amazon Capital Services	10/28/2021	153.10
ACH	Amazon Capital Services	10/28/2021	56.49
ACH	Amazon Capital Services	10/28/2021	19.38
ACH	Amazon Capital Services	10/28/2021	64.12
ACH	Amazon Capital Services	10/28/2021	9.15
ACH	Amazon Capital Services	10/28/2021	26.79
ACH	Amazon Capital Services	10/28/2021	138.00
ACH	Amazon Capital Services	10/28/2021	109.25
ACH	Amazon Capital Services	10/28/2021	69.41
ACH	Amazon Capital Services	10/28/2021	206.60
ACH	Amazon Capital Services	10/28/2021	30.71
ACH	Amazon Capital Services	10/28/2021	139.61
ACH	Amazon Capital Services	10/28/2021	42.85
ACH	Amazon Capital Services	10/28/2021	16.30
ACH	Amazon Capital Services	10/28/2021	65.74
ACH	Amazon Capital Services	10/28/2021	51.51
ACH	Amazon Capital Services	10/28/2021	123.48
ACH	Amazon Capital Services	10/28/2021	86.75
ACH	Amazon Capital Services	10/28/2021	64.34
ACH	Amazon Capital Services	10/28/2021	116.43
ACH	Amazon Capital Services	10/28/2021	12.81
ACH	Amazon Capital Services	10/28/2021	5.36
ACH	Amazon Capital Services	10/28/2021	115.87
ACH	Amazon Capital Services	10/28/2021	15.03
ACH	Amazon Capital Services	10/28/2021	64.64
ACH	Amazon Capital Services	10/28/2021	25.71
ACH	Amazon Capital Services	10/28/2021	65.28
ACH	Amazon Capital Services	10/28/2021	70.73
ACH	Amazon Capital Services	10/28/2021	59.75
ACH	Amazon Capital Services	10/28/2021	15.82
ACH	Amazon Capital Services	10/28/2021	49.11
ACH	Amazon Capital Services	10/28/2021	197.61
ACH	Amazon Capital Services	10/28/2021	38.56
ACH	Amazon Capital Services	10/28/2021	158.66

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For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Amazon Capital Services	10/28/2021	107.59
ACH	Amazon Capital Services	10/28/2021	110.98
ACH	Amazon Capital Services	10/28/2021	12.79
ACH	Amazon Capital Services	10/28/2021	70.92
ACH	Amazon Capital Services	10/28/2021	167.68
ACH	Amazon Capital Services	10/28/2021	226.17

Total Disbursements in October \$ 997,436.61

## Due (To)/From All Inspire Charter School Locations For the period ended October 31, 2021

Account	Account Description	Account Balance
9180 9199	Due (to)/from Inspire Charter Service Bad Debt Allowance - IFR	\$ 780,413.48 (780,413.48)
	Total Due (to)/from Balance	\$ 

Monthly Cash Flow/Forecast FY21-22
Revised 11/4/2021



Revised 11/-																	
ADA =	1496.79	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End	Annual	Original	Favorable /
		Jui-21	Aug-21	3ep-21	OC1-21	14UV-21	Dec-21	Jan-22	reu-22	IVIdI -ZZ	Арі-22	IVIdy-22	Juli-22	Accruals	Forecast	Budget Total	(Unfav.)
														i			
Revenues																ADA =	1600.00
State Aid	- Revenue Limit																
8011	LCFF State Aid	-	413,912	413,912	745,041	745,041	745,041	745,041	745,041	1,226,869	1,226,869	1,226,869	1,226,869	1,226,863	10,687,366	11,457,489	(770,123)
8012	Education Protection Account		-	-	57,908	-	-	74,839	-	-	91,771	-	-	74,839	299,357	320,000	(20,643)
8019	State Aid - Prior Year		-	-		-	-	-		-	-	-	-	-	-		-
8096	In Lieu of Property Taxes		149,049	298,098	198,732	198,248	198,248	198,248	198,248	590,544	295,272	295,272	295,272	295,272	3,210,503	3,442,640	(232,137)
			562,961	712,010	1,001,681	943,289	943,289	1,018,128	943,289	1,817,412	1,613,911	1,522,140	1,522,140	1,596,974	14,197,226	15,220,129	(1,022,903)
Federal R	levenue																
8181	Special Education - Entitlement		-	-	-	12,582	12,582	12,582	12,582	26,157	26,157	26,157	26,157	26,157	181,111	193,600	(12,489)
8290	Title I. Part A - Basic Low Income						104.027							34.676	138,703	138,703	
8291	Title II, Part A - Teacher Quality		-	-	-	-	19,209	-	-	-	-	-	-	6,403	25,612	25,612	-
8296	Other Federal Revenue				104,936	-	331,900	-				-	-	.,	436,836	447,034	(10,198)
8299	Prior Year Federal Revenue		10,198	85,520	(88,152)	-		-				-	-		7,565		7,565
			10,198	85,520	16,783	12,582	467,718	12,582	12,582	26,157	26,157	26,157	26,157	67,236	789,828	804,949	(15,121)
Other Sta	ate Revenue		.,	,	.,				,,,,,				- 7, -				
	State Special Education	39,954	39,954	71,917	71,917	71,746	71,746	71,746	71,746	104,411	104,411	104,411	104,411	104,411	1,032,783	984,000	48,783
8550	Mandated Cost	-	-		,,	,	26,198	,	,	,	,	,			26.198	26,198	
8560	State Lottery	-				-	,	57,478	-	-	57,478	-	-	182,905	297,861	318,400	(20,539)
8598			38,626	152,395	(198,092)	-				-		-	-		(7,071)	,	(7,071)
			-		200,266	-	731.637			-		-	-		931,903	731,637	200,266
0333	other state nevenue	39,954	78,580	224,312	74,091	71,746	829,580	129,224	71,746	104,411	161,889	104,411	104,411	287,317	2,281,673	2,060,235	221,438
Other Lor	cal Revenue	33,334	70,500	22-7,022	7-1,031	, 2,, -0	023,300	123,224	, 1,, -0	10-1,-121	101,003	10-1,-11	10-,-11	207,527			22,400
	Interest Revenue		2.332												2,332		2,332
8000	interest Nevenue		2,332												2,332		2,332
			2,332												2,332		2,332
Total Revenu	ie.	39.954	654.071	1.021.841	1,092,555	1.027.617	2.240.588	1.159.934	1.027.617	1.947.981	1.801.957	1.652.709	1,652,709	1,951,526	17,271,058	18.085.312	(814,255)
rotal nevenu		33,334	054,071	1,021,041	1,032,333	1,027,017	2,240,500	1,100,004	1,027,017	2,547,502	2,002,557	2,032,703	1,052,703	1,551,520	17,272,030	10,000,012	(01-1)2337
Expenses																	
	ed Salaries																
	Teachers' Salaries	332,045	344,862	399,423	366,831	394,527	394,527	394,527	394,527	394,527	394,527	394,527	394,527		4,599,374	4,668,910	69,536
1100																	
1170		,		,	300,031	334,327	334,327	334,327	334,327		,-	,-	.,		,,		
1170	Teachers' Substitute Hours	-													-	340,000	(103.904)
1175	Teachers' Substitute Hours Teachers' Extra Duty/Stipends	8,935	8,630	51,548	35,581	43,400	43,400	43,400	43,400	43,400	43,400	43,400	43,400	:	451,894	349,000	(102,894)
1175 1200	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries	8,935 13,713	8,630 13,713	51,548 13,792	35,581 13,766	43,400 13,713	43,400 13,713	43,400 13,713	43,400 13,713	43,400 13,713	43,400 13,713	43,400 13,713	43,400 13,713	-	451,894 164,692	238,000	73,308
1175 1200 1300	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries	8,935 13,713 85,462	8,630 13,713 90,228	51,548 13,792 97,265	35,581 13,766 94,986	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734		451,894 164,692 1,125,811	238,000 928,000	73,308 (197,811)
1175 1200	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries	8,935 13,713 85,462 12,339	8,630 13,713 90,228 7,948	51,548 13,792 97,265 8,027	35,581 13,766 94,986 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	:	451,894 164,692 1,125,811 100,324	238,000 928,000 192,000	73,308 (197,811) 91,676
1175 1200 1300 1900	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries	8,935 13,713 85,462	8,630 13,713 90,228	51,548 13,792 97,265	35,581 13,766 94,986	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734	43,400 13,713 94,734		451,894 164,692 1,125,811	238,000 928,000	73,308 (197,811)
1175 1200 1300 1900 Classified	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries	8,935 13,713 85,462 12,339	8,630 13,713 90,228 7,948	51,548 13,792 97,265 8,027	35,581 13,766 94,986 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001 554,375	:	451,894 164,692 1,125,811 100,324	238,000 928,000 192,000	73,308 (197,811) 91,676
1175 1200 1300 1900 Classified 2100	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Isalaries Instructional Salaries	8,935 13,713 85,462 12,339	8,630 13,713 90,228 7,948	51,548 13,792 97,265 8,027	35,581 13,766 94,986 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001 554,375	:	451,894 164,692 1,125,811 100,324	238,000 928,000 192,000	73,308 (197,811) 91,676
1175 1200 1300 1900 Classified 2100 2200	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries  I Salaries Instructional Salaries Support Salaries	8,935 13,713 85,462 12,339	8,630 13,713 90,228 7,948	51,548 13,792 97,265 8,027	35,581 13,766 94,986 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001	43,400 13,713 94,734 8,001 554,375	:	451,894 164,692 1,125,811 100,324	238,000 928,000 192,000	73,308 (197,811) 91,676
1175 1200 1300 1900 Classified 2100 2200 2300	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Usalaries Instructional Salaries Support Salaries Classified Administrators'	8,935 13,713 85,462 12,339 452,495	8,630 13,713 90,228 7,948 465,382	51,548 13,792 97,265 8,027 570,056	35,581 13,766 94,986 8,001 519,165	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	:	451,894 164,692 1,125,811 100,324 6,442,095	238,000 928,000 192,000 6,375,910	73,308 (197,811) 91,676 (66,185)
1175 1200 1300 1900 Classified 2100 2200 2300 2400	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries	8,935 13,713 85,462 12,339 452,495	8,630 13,713 90,228 7,948 465,382	51,548 13,792 97,265 8,027 570,056	35,581 13,766 94,986 8,001 519,165	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	:	451,894 164,692 1,125,811 100,324 6,442,095	238,000 928,000 192,000 <b>6,375,910</b>	73,308 (197,811) 91,676 (66,185)
1175 1200 1300 1900 Classified 2100 2200 2300	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Usalaries Instructional Salaries Support Salaries Classified Administrators'	8,935 13,713 85,462 12,339 452,495	8,630 13,713 90,228 7,948 465,382	51,548 13,792 97,265 8,027 570,056	35,581 13,766 94,986 8,001 519,165	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	-	451,894 164,692 1,125,811 100,324 6,442,095	238,000 928,000 192,000 <b>6,375,910</b>	73,308 (197,811) 91,676 (66,185)
1175 1200 1300 1900 Classified 2100 2200 2300 2400 2900	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries	8,935 13,713 85,462 12,339 452,495	8,630 13,713 90,228 7,948 465,382	51,548 13,792 97,265 8,027 570,056	35,581 13,766 94,986 8,001 519,165	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	:	451,894 164,692 1,125,811 100,324 6,442,095	238,000 928,000 192,000 <b>6,375,910</b>	73,308 (197,811) 91,676 (66,185)
1175 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Office Certificated Salaries Isalaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905	8,630 13,713 90,228 7,948 465,382 	51,548 13,792 97,265 8,027 570,056	35,581 13,766 94,986 8,001 519,165 	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631	-	451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413	238,000 928,000 192,000 <b>6,375,910</b> - - 153,020 294,841 <b>447,861</b>	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448
1175 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 3101	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries	8,935 13,713 85,462 12,339 452,495	8,630 13,713 90,228 7,948 465,382	51,548 13,792 97,265 8,027 570,056	35,581 13,766 94,986 8,001 519,165	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	43,400 13,713 94,734 8,001 554,375	-	451,894 164,692 1,125,811 100,324 6,442,095	238,000 928,000 192,000 <b>6,375,910</b>	73,308 (197,811) 91,676 (66,185)
1175 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 3101 3202	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Administrators' Salaries Salaries Isstructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456	8,630 13,713 90,228 7,948 465,382 	51,548 13,792 97,265 8,027 570,056 	35,581 13,766 94,986 8,001 519,165 - - 14,110 13,331 27,442	43,400 13,713 94,734 8,001 554,375 	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631	43,400 13,713 94,734 8,001 554,375 	43,400 13,713 94,734 8,001 554,375 	43,40 13,713 94,734 8,001 554,375 	43,703 13,713 94,734 8,001 554,375 	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631	43,400 13,713 94,734 8,001 554,375 	-	451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448
1175 1200 1300 1900  Classified 2100 2200 2300 2400 2900  Benefits 3101 3202 3301	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Office Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515	43,40 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515	43,703 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817	-	451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611)
1175 1200 1300 1900  Classified 2100 2200 2300 2400 2900  Benefits 3101 3202 3301 3311	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Administrators' Salaries Instructional Salaries Support Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679	43,400 13,713 94,734 8,001 554,375 	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617	43,400 13,713 94,734 8,001 554,375 - - 13,264 16,367 29,631 90,515 - 1,817 8,617	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617	43,400 13,713 94,734 8,001 554,375 	43,40 13,713 94,734 8,001 554,375 - - 13,264 16,367 29,631 90,515 - 1,817 8,617	43,400 13,713 94,734 8,001 554,375 	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617	-	451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) - - - - - - - - - - - - - - - - - -
1175 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3401	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Administrators' Salaries Isalaries Isalaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other classified Salaries STRS PERS OASDI Medicare Health and Welfare	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,960 155,695	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750	13,264 16,367 29,631 90,515 13,264 16,367 29,631 90,515 1,817 8,617 60,750	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750	-	451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500	73,308 (197,811) 91,676 (66,185) - (7,839) 96,287 88,448 (29,611) - 6,076 117 (166,579)
1175 1200 1300 1900  Classified 2100 2200 2300 2400 2900  Benefits 3101 3202 3301 3311 3401 3501	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Guassified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,960 155,695 3,676	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005)	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093	13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 5,547	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071	238,000 928,000 192,000 <b>6,375,910</b> 153,020 294,841 <b>447,861</b> 1,021,421 27,767 98,945 637,500 55,507	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) 6,076 117 (166,579) 3,437
1175 1200 1300 1900  Classified 2100 2200 2400 2900  Benefits 3101 3202 3301 3311 3401 3501	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Issalaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,960 155,695 3,676 (3,415)	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005)	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 13,866 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 5,547 8,320	43,40 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,617 60,750	-	451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 28,828 804,079 52,071 76,939	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) 6,076 117 (166,579) 3,437 18,593
1175 1200 1300 1900  Classified 2100 2200 2400 2900  Benefits 3101 3202 3301 3311 3401 3501	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Guassified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561 1,841	8,630 13,713 90,228 70,228 465,382 12,912 18,660 31,572 75,950 1,835 6,960 155,695 3,676 (3,415) 2,950	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005) 4,190	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618 6,043 2,863	43,400 13,713 94,734 8,001 554,375 13,264 15,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527	13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320	13,264 15,367 29,631 90,515 1817 8,607 13,264 15,367 29,631	13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320	13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 8,617 8,627 8,320 1,527	13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320	13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) 6,076 117 (166,579) 3,437 18,593 740
1175 1200 1300 1900 Classified 2100 2200 2400 2400 2400 3101 3001 3001 3311 3401 3501 3501 3501	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Administrators' Salaries Isstructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Uhemployment Workers' Compensation Other Benefits	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,960 155,695 3,676 (3,415)	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005)	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 13,866 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 5,547 8,320	43,40 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,617 60,750		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 28,828 804,079 52,071 76,939	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) 6,076 117 (166,579) 3,437 18,593
1175 1200 1300 1900  Classified 2100 2200 2300 2400 2900  Benefits 3101 3202 3301 3301 3301 3401 3501 3601 3901  Books an	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits d Supplies	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561 1,841	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,960 155,695 3,676 (3,415) 2,950 243,652	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005) 4,190 1,786	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618 6,043 2,863 170,367	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866 8,320 1,527 185,412	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320 1,527 182,639	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320 1,527 177,092	43,400 13,713 94,734 8,001 554,375 113,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320 1,527 174,319		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 2,126,292	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) 6,076 11,106,579 3,437 18,593 740 (167,226)
1175 1200 1300 1900 Classified 2100 2200 2400 2900 Benefits 3101 3301 3301 3401 3501 3601 3901 Books and	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Administrators' Salaries Isstructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits d Supplies Textbooks and Core Materials	8,935 13,712 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561 1,841 154,500	8,630 13,713 90,228 7,928 465,382 465,382 112,912 18,660 31,572 75,950 1,835 6,960 155,695 3,676 (3,415) 2,950 243,652	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005) 4,190	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618 6,043 2,863	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 13,866 8,320 1,527 185,412 8,302	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320 1,527 182,639	43,40 13,713 94,734 8,001 554,375 13,264 16,367 25,631 90,515 1,817 60,750 5,547 8,320 1,527 177,092	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320 1,527 174,319		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 21,265,292	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066	73,308 (197,811) 91,676 (66,185)
1175 1200 1300 1900 Classified 2100 2200 2400 2300 301 3202 3301 3311 3401 3501 3601 3601 3601 3601 400	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Isalaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits  d Supplies Textbooks and Core Materials Textbooks and Reference Materials	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561 1,841 154,500	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,960 155,695 3,676 (3,415) 2,950 243,652 7,154	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005) 4,190 1,786 141,033	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618 6,043 2,863 170,367	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319	13,264 16,367 29,631 90,515 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866 8,320 1,527 185,412	13,264 16,367 29,631 90,515 13,264 16,367 29,631 90,515 1,093 8,320 1,527 8,302 3,673	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320 1,527 177,092	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,303 3,673	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 2,126,292 94,419 47,844	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066	73,308 (197,811) 91,676 (66,185) 
1175 1200 1300 1900  Classified 21000 2200 24000 24000 3001 3101 3401 3501 3601 3601 3901 Books an 4100 4200 4302	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries (Lassified Administrators' Clerical and Office Staff Salaries Other Classified Salaries  STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits  d Supplies Textbooks and Core Materials Books and Reference Materials School Supplies	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561 1,841 154,500	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,960 (3,415) 2,950 243,652 7,154 12,988 97,271	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 33,662 (1,005) 4,190 1,786 141,033	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618 6,043 2,863 170,367	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 - 13,264 16,367 29,631 90,515 - 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 - 13,264 16,367 29,631 90,515 8,617 60,750 13,866 8,320 1,527 185,412 8,302 3,673 245,326	43,400 13,713 94,734 8,001 554,375 - 13,264 16,367 29,631 90,515 8,617 60,750 11,093 8,320 1,527 182,639	43,400 13,713 4,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 60,750 5,547 1,7092 8,302 3,673 51,7957	43,400 13,713 94,734 8,001 554,375 - 13,264 16,367 29,631 90,515 1,817 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 - 13,264 16,367 29,631 90,515 - 1,817 8,617 60,750 2,773 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 88,828 804,079 76,939 21,653 2,126,292 94,419 47,844 42,843,659	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 1,959,066 153,330 44,080	73,308 (197,811) 91,676 (66,185)
1175 1200 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3401 3501 3601 3901 Books an 4100 4200 4302 4305	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Issalaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits  d Supplies Textbooks and Core Materials Books and Reference Materials School Supplies Software	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 4,409 3,561 1,841 154,500 14,627 5,470 45,525 11,427	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,965 3,676 (3,415) 2,950 243,652 7,154 12,988 97,271 598	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 1,190 1,786 141,033 3,487 172,758	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 618 6,043 2,863 170,367 2,733	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 150,512 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 273,194 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866 8,320 1,527 185,412 8,302 3,673 245,326 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320 1,527 182,639 8,320 3,673 303,548 20,218	43,400 13,713 4,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320 1,527 177,092	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 495,260 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 159,371 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,320 2,528 2,628 3,673 216,589 20,218		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 2,126,292 94,419 47,844 2,843,659 323,827	238,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066 44,080 3,044,569 196,637	73,308 (197,811) 91,676 (66,185)
1175 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 31011 3401 3401 3501 3601 3901 Books an 4100 4200 4302 4305	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits d Supplies Textbooks and Core Materials Sooks and Reference Materials School Supplies Software Office Expense	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561 1,841 154,500	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,960 3,676 (3,415) 2,950 243,652 7,154 12,988 97,271 56,901 946	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 33,662 (1,005) 4,190 1,786 141,033	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618 6,043 2,863 170,367	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 15,512 20,218 2,850	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 3,673 273,194 20,218 2,850	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866 8,320 1,527 185,412 8,302 3,673 245,326 20,218 2,850	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320 1,527 182,639 8,302 3,673 3,733	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320 1,527 177,092 8,302 3,673 517,957 20,218 2,850	43,400 13,713 94,734 8,001 554,375 113,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 495,260 20,218 2,850	43,400 13,713 94,734 8,001 554,375 113,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 159,371 20,218 2,850	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 1,527 174,319 8,302 3,673 216,589 20,218 2,850		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 2,126,292 94,419 47,844 2,843,659 323,827 24,444	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) 6,076 117 (166,579) 3,437 740 (167,226) 58,911 (3,764) 200,910 (127,199)
1175 1200 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3401 3501 3601 3901 Books an 4100 4200 4302 4305	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Isstructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Administrators' Clerical and Office Staff Salaries OXSDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits d Supplies Textbooks and Core Materials Books and Reference Materials School Supplies School Supplies Office Expense University Meals	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 4,409 3,561 1,841 154,500 14,627 5,470 45,525 11,427	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,965 3,676 (3,415) 2,950 243,652 7,154 12,988 97,271 598	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 1,190 1,786 141,033 3,487 172,758	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 618 6,043 2,863 170,367 2,733	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 150,512 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 273,194 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866 8,320 1,527 185,412 8,302 3,673 245,326 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320 1,527 182,639 8,320 3,673 303,548 20,218	43,400 13,713 4,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320 1,527 177,092	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 495,260 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 159,371 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,320 2,528 2,628 3,673 216,589 20,218		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 2,126,292 94,419 47,844 2,843,659 323,827	238,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066 44,080 3,044,569 196,637	73,308 (197,811) 91,676 (66,185) - (7,839) 96,287 88,448 (29,611) - (107,6 117 (166,579) 3,437 740 (167,226) 58,911 (3,764) 200,910 (127,190)
1175 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3401 3501 3601 3901 Books an 4100 4200 4200 4302 4311 4311	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Administrators' Salaries Instructional Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits d Supplies Textbooks and Core Materials School Supplies Software Office Expense Business Meals School Fundralsing Expense	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561 1,841 154,500 14,627 5,470 45,525 11,427 5,252 11,427 5,252	8,630 13,713 90,228 7,948 465,382 465,382 112,912 18,660 31,572 75,950 1,835 6,960 135,695 3,676 (3,415) 2,950 243,652 7,154 12,988 97,271 56,901 946 67	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005) 4,190 1,786 141,033 3,487 172,758 43,043	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618 6,043 170,367 2,733 166,348 50,712	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 150,512 20,218 8,320 8,3	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 3,673 23,673 273,194 20,218 2,850 83	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866 8,320 1,527 185,412 8,302 3,673 245,326 20,218 8,320 26,573 245,326 20,218 8,320 3,673 245,326 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320 1,527 182,639 8,302 3,673 303,548 20,218 2,850 83	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320 1,527 177,092 8,302 3,673 517,957 20,218 8,302 8,002 8,002 8,002 8,002 8,002 8,002 8,0	43,400 13,713 94,734 8,001 554,375 113,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 495,260 20,218 2,850 83	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 159,371 20,218 8,302 3,673 159,371 20,218 8,302 3,673 8,302 8,002	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 216,589 20,218 2,850 83		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 2,126,292 94,419 47,844 2,843,659 323,827 733	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066 133,330 44,080 3,044,569 166,637 36,300 1,100	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) 6,076 117 (166,579 3,437 18,593 740 (167,226) (13,764) (20,910) (127,199) (127,199) (11,856) 367
1175 1200 1300 1300 1900 Classified 2100 2200 2900 2900 Benefits 3101 3301 3301 3401 3501 3601 3901 Books and 4100 4200 4302 4305 4311 4311 4312	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits d Supplies Textbooks and Core Materials Books and Reference Materials School Supplies Software Office Expense Business Mealis School Fundralising Expense Noncapitalized Equipment	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 4,409 3,561 1,841 154,500 14,627 5,470 45,525 11,427	8,630 13,713 90,228 7,948 465,382 12,912 18,660 31,572 75,950 1,835 6,960 3,676 (3,415) 2,950 243,652 7,154 12,988 97,271 56,901 946	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 1,190 1,786 141,033 3,487 172,758	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 618 6,043 2,863 170,367 2,733	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 15,512 20,218 2,850	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 3,673 273,194 20,218 2,850	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866 8,320 1,527 185,412 8,302 3,673 245,326 20,218 2,850	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320 1,527 182,639 8,302 3,673 3,733	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320 1,527 177,092 8,302 3,673 517,957 20,218 2,850	43,400 13,713 94,734 8,001 554,375 113,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 495,260 20,218 2,850	43,400 13,713 94,734 8,001 554,375 113,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 159,371 20,218 2,850	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 1,527 174,319 8,302 3,673 216,589 20,218 2,850		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 2,126,292 94,419 47,844 2,843,659 323,827 24,444	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) 6,076 117 (166,579) 3,437 740 (167,226) 58,911 (3,764) 200,910 (127,199) 11,856
1175 1200 1300 1300 1900 Classified 2100 2200 2900 2900 Benefits 3101 3301 3301 3401 3501 3601 3901 Books and 4100 4200 4302 4305 4311 4311 4312	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Administrators' Salaries Instructional Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits d Supplies Textbooks and Core Materials School Supplies Software Office Expense Business Meals School Fundralsing Expense	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561 1,841 154,500 14,627 5,470 45,525 11,427 5,2	8,630 13,713 90,228 7,288 465,382 12,912 18,660 31,572 75,950 1,835 6,960 155,695 3,676 (3,415) 2,950 243,652 7,154 12,988 97,271 56,916 67 67	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005) 4,190 1,786 141,033 3,487 172,758 43,043 19 	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618 6,043 2,863 170,367 2,733 166,348 50,712 154	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,320 2,3673 150,512 20,218 8,320 3,673 150,512 20,512 8,320 1,527 174,319	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,320 23,673 273,194 20,218 2,850 83 31,785	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866 8,320 1,527 185,412 8,302 245,326 20,218 2,850 83 28,503 83 28,503 83 28,503 83 28,503 83 83 83 83 83 83 83 83 83 83 83 83 83	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320 1,527 182,639 8,320 3,673 303,548 20,218 2,850 83 35,316	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320 3,673 517,957 20,218 2,850 83 60,262	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 3,673 495,260 20,218 2,850 83 30,23 3,673 495,260 20,218 2,850 83 3	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,320 3,673 159,371 20,218 8,381 8,3	43,400 13,713 94,734 8,001 554,375 113,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 3,673 216,589 20,218 2,850 83 225,199		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 2,126,292 4,419 47,844 2,843,659 323,827 24,444 733 425,024	238,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066 153,330 44,080 3,044,569 196,637 36,300 1,100	73,308 (197,811) 91,676 (66,185)
1175 1200 1300 1300 1900 Classified 2100 2200 2900 2900 Benefits 3101 3301 3301 3401 3501 3601 3901 Books and 4100 4200 4302 4305 4311 4311 4312	Teachers' Substitute Hours Teachers' Extra Duty/Stipends Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare State Unemployment Workers' Compensation Other Benefits d Supplies Textbooks and Core Materials Books and Reference Materials School Supplies Software Office Expense Business Mealis School Fundralising Expense Noncapitalized Equipment	8,935 13,713 85,462 12,339 452,495 13,264 19,641 32,905 74,456 1,917 6,792 61,524 4,409 3,561 1,841 154,500 14,627 5,470 45,525 11,427 5,252 11,427 5,252	8,630 13,713 90,228 7,948 465,382 465,382 112,912 18,660 31,572 75,950 1,835 6,960 135,695 3,676 (3,415) 2,950 243,652 7,154 12,988 97,271 56,901 946 67	51,548 13,792 97,265 8,027 570,056 14,462 15,988 30,451 92,142 1,799 8,459 33,662 (1,005) 4,190 1,786 141,033 3,487 172,758 43,043	35,581 13,766 94,986 8,001 519,165 14,110 13,331 27,442 84,366 1,601 7,679 67,197 618 6,043 170,367 2,733 166,348 50,712	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 150,512 20,218 8,320 8,3	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 3,673 23,673 273,194 20,218 2,850 83	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 13,866 8,320 1,527 185,412 8,302 3,673 245,326 20,218 8,320 26,573 245,326 20,218 8,320 3,673 245,326 20,218	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 11,093 8,320 1,527 182,639 8,302 3,673 303,548 20,218 2,850 83	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 5,547 8,320 1,527 177,092 8,302 3,673 517,957 20,218 8,302 8,002 8,002 8,002 8,002 8,002 8,002 8,0	43,400 13,713 94,734 8,001 554,375 113,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 495,260 20,218 2,850 83	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 159,371 20,218 8,302 3,673 159,371 20,218 8,302 3,673 8,302 8,002	43,400 13,713 94,734 8,001 554,375 13,264 16,367 29,631 90,515 1,817 8,617 60,750 2,773 8,320 1,527 174,319 8,302 3,673 216,589 20,218 2,850 83		451,894 164,692 1,125,811 100,324 6,442,095 160,859 198,554 359,413 1,051,031 21,692 98,828 804,079 52,071 76,939 21,653 2,126,292 94,419 47,844 2,843,659 323,827 733	238,000 928,000 192,000 6,375,910 153,020 294,841 447,861 1,021,421 27,767 98,945 637,500 55,507 95,533 22,393 1,959,066 133,330 44,080 3,044,569 166,637 36,300 1,100	73,308 (197,811) 91,676 (66,185) (7,839) 96,287 88,448 (29,611) 6,076 117 (166,579) 3,437 740 (167,226) (187,418) 18,593 740 (197,418) 18,593 740 740 740 740 740 740 740 740 740 740

### **Clarksville Charter School** Monthly Cash Flow/Forecast FY21-22 Revised 11/4/2021



REVISEU 11/4/2021																
ADA = 1496.79	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End	Annual		Favorable /
Subagreement Services											,		Accruals	Forecast	Budget Total	(Unfav.)
5101 Nursing	-		44 700	-		-	-			22.467	22.467		-	-	044 700	-
5102 Special Education	554	6,411	11,738	57,171	32,167	32,167	32,167	32,167	32,167	32,167	32,167	32,167	-	333,207	841,700	508,493
5103 Substitute Teacher	-	-		-	-	-	-	-	-	-	-	-	-	-		-
5104 Transportation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5105 Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5106 Other Educational Consultants		(40,895)	20,163	94,947	38,847	70,511	63,318	78,345	133,684	127,826	41,133	55,901		683,779	733,866	50,087
5107 Instructional Services	57,015	57.015	57.015	57.015	53,240	53,240	53.240	53,240	53,240	53,240	53,240	53,240		653,975	684.906	30,931
	57,569	22,530	88.915	209,132	124,253	155,917	148,724	163,751	219,090	213,232	126,540	141,308	-	1,670,960	2,260,472	589,511
Operations and Housekeeping	0.,000	,	00,020		,	/	2.0,.2.	,				,				
5201 Auto and Travel	-	442	296	-	8	8	8	8	8	8	8	8	-	804	100	(704)
5300 Dues & Memberships	4,995	1,100	4,686		842	842	842	842	842	842	842	842		17,514	10,100	(7,414)
5400 Insurance	10,453	13,083	12,297	11,511	14,617	14,617	14,617	14,617	14,617	14,617	14,617	14,617		164,277	175,400	11,123
5501 Utilities	,	,	,	662	583	583	583	583	583	583	583	583		5,328	7,000	1,672
5502 Janitorial Services		1.600	750	850	883	883	883	883	883	883	883	883	-	10,267	10,600	333
		1,000	730	630	003	003	003	000	003	003	003	003	-	10,207	10,000	333
5516 Miscellaneous Expense	-	-	-	-	-	-	-	-	-	-	-	-		-		-
5531 ASB Fundraising Expense	-	-		-	-	-	-	-	-	-	-	-	-	-		-
5900 Communications	331	775	1,072	331	2,183	2,183	2,183	2,183	2,183	2,183	2,183	2,183	-	19,976	43,000	23,024
5901 Postage and Shipping	26	443	147	157	658	658	658	658	658	658	658	658	-	6,041	7,900	1,859
	15,805	17,443	19,247	13,512	19,775	19,775	19,775	19,775	19,775	19,775	19,775	19,775	-	224,208	254,100	29,892
Facilities, Repairs and Other Leases																
5601 Rent	3,910	3,910	3,910	3,910	3,910	3,910	3,910	3,910	3,910	3,910	3,910	3,910	-	46,922	45,120	(1,802)
5602 Additional Rent	1.147	1.147	1.147	997	1,147	1,147	1,147	1.147	1.147	1.147	1,147	1,147		13.614	20,200	6,586
5603 Equipment Leases	· .	· ·	· ·												3,600	3,600
5604 Other Leases	(2,584)				17	17	17	17	17	17	17	17		(2,451)	-,	2,451
5605 Real/Personal Property Taxes	(2,304)	_		-	1,		17	1,	1,		17	1,	-	(2,431)	-	2,431
5610 Repairs and Maintenance		115			658	658	658	658	658	658	658	658	-	5,381	1,200	(4,181)
5010 Repairs and Maintenance	2 472		5.057	4.907				5,732	5.732	5.732						
	2,473	5,172	5,057	4,907	5,732	5,732	5,732	5,/32	5,/32	5,/32	5,732	5,732	-	63,466	70,120	6,654
Professional/Consulting Services																
5801 IT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5802 Audit & Taxes	-	-	-	-	3,233	3,233	-	-	-	-	-	-	-	6,467	8,700	2,233
5803 Legal	-	2,945	1,964	2,984	8,167	8,167	8,167	8,167	8,167	8,167	8,167	8,167		73,227	107,900	34,673
5804 Professional Development		575	3,215	1,894	7,103	7,103	7,103	7,103	7,103	7,103	7,103	7,103		62,510	45,240	(17,270)
5805 General Consulting	-	400	1,200	400	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	-	24,000	33,000	9,000
5806 Special Activities/Field Trips		1,656	3,193	13,905	11,247	20,415	18,332	22,683	38,705	37,009	11,909	16,185		195,241	209,093	13,853
5807 Bank Charges	639	703	768	899	917	917	917	917	917	917	917	917		10,342	11,100	758
5808 Printing	-	,05	, 00	033	327	527	32,	51,	527	527	32,	51,		10,542	11,100	730
5809 Other taxes and fees	632	482	293	1,991	1,325	1,325	1,325	1,325	1,325	1,325	1,325	1,325		13,998	13,400	(598)
5810 Payroll Service Fee	290	1.006	982	1,146	1,808	1,808	1,808	1,808	1,808	1,808			-	17,890	21,700	3,810
	83.383										1,808	1,808	-			
5811 Management Fee	83,383	84,158	83,626	83,661	78,427	78,427	78,427	78,427	78,427	78,427	78,427	78,427	24 020	962,239	1,001,399	39,159
5812 District Oversight Fee	-	11,259	14,240	20,034	18,866	18,866	20,363	18,866	36,348	32,278	30,443	30,443	31,939	283,945	304,403	20,458
5813 County Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5814 SPED Encroachment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5815 Public Relations/Recruitment	-	-	-	-	8	8	8	8	8	8	8	8	-	67	100	33
	84,942	103,183	109,482	126,913	133,851	143,019	139,200	142,054	175,558	169,792	142,857	147,133	31,939	1,649,924	1,756,035	106,110
Depreciation																
6900 Depreciation Expense	342	342	342	342	333	333	333	333	333	333	333	333	-	4,034	3,000	(1,034)
	342	342	342	342	333	333	333	333	333	333	333	333	-	4,034	3,000	(1,034)
Interest																
7438 Interest Expense	9,897	15,771	8,212	13,806	65,432	-	41,136		41,136	41,136	-	-		236,526	412,645	176,119
. 100 meres esperioe	9,897	15,771	8,212	13,806	65,432		41,136		41,136	41,136				236,526	412,645	176,119
	3,637	13,771	3,212	13,000	55,452		-1,130		-1,130	-1,130				230,320	-12,043	
Total Expenses	891,941	1.219.776	1.194.641	1,310,398	1,310,851	1.423.206	1.433.314	1.472.280	1,836,068	1,796,332	1,266,602	1,349,520	31,939	16,536,869	17,453,021	916,152
	032,341	_,,	_,25-,0-11	_,020,030	_,510,031	_,,0	_,,,,,,,,,,,	_,-,-,_00	_,000,000	2,, 30,332	_,_00,002	_,5-5,520	32,333	20,000,000	17,733,021	320,232
Monthly Surplus (Deficit)	(851,987)	(565,705)	(172,800)	(217,843)	(283,234)	817,382	(273,380)	(444,664)	111,912	5,625	386,107	303,189	1,919,587	734,189	632,291	101,897

Monthly Cash Flow/Forecast FY21-22 Revised 11/4/2021

Cash, End of Month

REVISEU 11/4/2021													
ADA = 1496.79	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals
Cash Flow Adjustments													
Monthly Surplus (Deficit)	(851,987)	(565,705)	(172,800)	(217,843)	(283,234)	817,382	(273,380)	(444,664)	111,912	5,625	386,107	303,189	1,919,587
Cash flows from operating activities													
Depreciation/Amortization	342	342	342	342	333	333	333	333	333	333	333	333	-
Public Funding Receivables	1,125,160	196,864	1,746,743	80,300	-	-	156,590	-	-	-	-	-	(1,951,526)
Grants and Contributions Rec.	916,507	25,668	-	-	-	-	-	-	-	-	-	-	-
Due To/From Related Parties	-	-	-	-	-	-	-	-	-	-	-	-	-
Prepaid Expenses	71,422	18,901	2,005	(209,035)	-	-	-	-	-	-	-	-	-
Other Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Accounts Payable	(296,491)	(12,980)	111,363	(41,769)	-	-	-	-	-	-	-	-	31,939
Accrued Expenses	111,280	54,514	(26,626)	46,369	-	-	-	-	-	-	-	-	-
Deferred Revenue	(727,781)	(42,420)	(163,749)	(26,028)									
Other Liabilities	-	-	-	-	-		-	-	-	-	-	-	-
Cash flows from investing activities													
Purchases of Prop. And Equip.	-	-	-	-	-	-	-	-	-	-	-	-	-
Notes Receivable	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash flows from financing activities													
Proceeds from Factoring	633,200	971,000	633,200	971,000	1,635,799		1,028,400		1,028,400	1,028,400			-
Payments on Factoring	(849,400)	(329,200)	(2,020,722)	(802,100)	(802,100)	(802,100)	(802,100)	(632,000)	(1,028,400)	(1,028,400)	(1,028,400)	-	-
Proceeds(Payments) on Debt	-	-	-	-	-		-	-	-	-	-	-	-
Total Change in Cash	132,253	316,984	109,754	(198,764)	550,798	15,615	109,843	(1,076,330)	112,246	5,958	(641,960)	303,522	
Cash, Beginning of Month	672,372	804,624	1,121,608	1,231,363	1,032,598	1,583,397	1,599,012	1,708,855	632,525	744,770	750,728	108,769	

804,624 1,121,608 1,231,363 1,032,598 1,583,397 1,599,012 1,708,855 632,525 744,770 750,728 108,769 412,291



al	Original	Favorable /
st	<b>Budget Total</b>	(Unfav.)
4.4%		
,189	Cert.	Instr.
	42.6%	81.9%
,034	448,881	320,872
,131		
,175		
-		
,707)		
-		
(.938)	Pupil:Tea	cher Ratio

23.03

(116

## Statement of Cash Flows

	_	onth Ended 0/31/21	TD Ended 10/31/21
Cash Flows from Operating Activities			
Change in Net Assets	\$	(217,843)	\$ (1,808,335)
Adjustments to reconcile change in net assets to net cash flows			
from operating activities:			
Depreciation		342	1,367
Decrease/(Increase) in Operating Assets:			
Public Funding Receivables		80,300	3,149,068
Grants, Contributions & Pledges Receivable		168,900	149,153
Prepaid Expenses		(209,035)	(116,707)
(Decrease)/Increase in Operating Liabilities:			
Accounts Payable		(41,769)	(239,877)
Accrued Expenses		46,369	185,537
Deferred Revenue		(26,028)	(959,979)
Total Cash Flows from Operating Activities		(198,764)	360,227
Change in Cash & Cash Equivalents		(198,764)	360,227
Cash & Cash Equivalents, Beginning of Period		1,231,363	672,372
Cash and Cash Equivalents, End of Period	\$	1,032,598	\$ 1,032,598

## Statement of Financial Position

	Current Balance	Beginning Year Balance	YTD Change	YTD % Change
Assets				
Current Assets				
Unrestricted Cash	\$ 818,958.43	\$ 672,371.60	\$ 146,586.83	22%
Restricted Cash	213,640		213,640	0%
Total Cash & Cash Equivalents	1,032,598.46	672,371.60	360,226.86	54%
Accounts Receivable	4,671	138,846	(134,175)	-97%
Public Funding Receivables	156,590	3,305,658	(3,149,068)	-95%
Factored Receivables	(2,406,300)	(2,391,322)	(14,978)	1%
Prepaid Expenses	432,875	316,168	116,707	37%
Total Current Assets	(779,565)	2,041,721	(2,821,287)	-138%
Long-Term Assets				
Property & Equipment, Net	12,867	14,234	(1,367)	-10%
Deposits	105,500	105,500	-	0%
Total Long Term Assets	118,367	119,734	(1,367)	-1%
Total Assets	\$ (661,199)	\$ 2,161,455	\$ (2,822,654)	-131%
Liabilities				
Current Liabilities				
Accounts Payable	\$ 234,142	\$ 474,019	\$ (239,877)	-51%
Accrued Liabilities	575,308	389,771	185,537	48%
Deferred Revenue	213,640	1,173,619	(959,979)	-82%
Total Current Liabilities	1,023,090	2,037,409	(1,014,319)	-50%
	4 000 000	2 027 400	(4.044.240)	<b>500</b> /
Total Liabilities	1,023,090	2,037,409	(1,014,319)	-50%
Total Net Assets	(1,684,288)	124,047	(1,808,335)	-1458%
Total Liabilities and Net Assets	\$ (661,199)	\$ 2,161,455	\$ (2,822,654)	-131%

# **Cover Sheet**

## Shared Staff Memorandum of Understanding Update

Section: II. Finances

Item: B. Shared Staff Memorandum of Understanding Update

Purpose: Vote

Submitted by: Related Material:

MOU Actuals Board Packet 21.22 - Shared Staff.pdf

DOCS-\_4503180-v1-North\_Schools\_MOU\_for\_Shared\_Services\_2021-22\_-\_signed.pdf

### MEMORANDUM OF UNDERSTANDING FOR SHARED PERSONNEL SERVICES

This Memorandum of Understanding for Shared Personnel Services and Resources ("MOU") is entered into as of July 1, 2021 ("Effective Date") by and between the following California nonprofit public benefit corporations, which may each be referred to herein as a "Party" or collectively as the "Parties" to this MOU: Winship Community School, Feather River Charter School, Clarksville Charter School, and Lake View Charter School.

**WHEREAS,** Winship Community School operates a public charter school named Winship Community School, Feather River Charter School operates a public charter school named Feather River Charter School, Clarksville Charter School operates a public charter school named Clarksville Charter School, and Lake View Charter School operates a public charter school named Lake View Charter School (each a "School" or collectively the "Schools");

WHEREAS, Schools are nonclassroom-based public charter schools using the same educational model dedicated to providing students with a flexible personalized learning experience that empowers families to tailor a program designed around the specific needs of each student;

WHEREAS, each School employs certificated teachers designated as having the responsibility for the general supervision of their students' independent study pursuant to Education Code § 51747.5(a);

WHEREAS, the sharing of services performed by the Shared Personnel among all of the Parties cooperatively is in the mutual interest of each of the Parties and in furtherance of their shared goal to successfully implement their respective education programs in an efficient and cost effective manner; and

WHEREAS, the Parties intend to coordinate the services provided by the Shared Personnel to the Parties and to equitably and appropriately allocate and document costs among the Parties according to the terms and conditions set forth in this MOU.

**NOW, THEREFORE,** in consideration of their mutual promises set forth in this MOU, the Parties desire to, and hereby agree as follows:

- 1. **Shared Personnel.** During the term of this MOU, the Parties shall coordinate with each other for shared personnel ("*Shared Personnel*") to perform the educational services described in Attachment A (the "*Services*") under the terms and conditions set forth herein. All shared personnel shall be documented between the Lessor and Lessee Schools, as defined herein, pursuant to Attachment B as outlined in a written process to be mutually agreed upon between the parties. No third party shall have the authority to unilaterally impose the sharing of personnel between the Parties.
- 2. **Lessor and Lessee Schools.** The Parties acknowledge each School may both (i) employ an individual who will provide Services to another School; and (ii) receive Services from an individual employed by another School. The term "**Lessor**" refers to a School leasing its employee(s) to another School pursuant to the terms of the MOU. The term "**Lessee**" refers to a School receiving Services from another School's employee(s) pursuant to the terms of the MOU. Each Party may serve as a Lessor and Lessee under this MOU, and shall meet the obligations set forth in this MOU depending on their role as a Lessor and/or Lessee. Shared Personnel shall be subject to the ultimate oversight, direction and control of Lessor and its governing board, officers, and designated representatives, but may also be subject to the supervision and direction of Lessees when performing Services on their behalf. The termination of this

MOU shall not terminate the Shared Personnel's employment relationship with the Lessor. Lessees are not, and nothing in this MOU shall cause Lessees to become third party beneficiaries to Lessor's employment agreements with the Shared Personnel. Nothing in this MOU shall confer upon any Party any rights or remedies, including any right to employment, as an employee of any other Party. Nothing in this MOU shall create a joint venture between the Parties. Each Party shall remain solely responsible for its own governance, operations and educational program.

- 3. **Allocation.** Each Party's right to receive Services and obligation to pay fees under this MOU shall be determined based upon their proportionate share using the formulas set forth in Attachment A (the "*Allocation*"), as it may be adjusted from time to time by written agreement of the Parties. The Allocation shall be assessed at the intervals set forth in Attachment A during the Term of this MOU and upon termination as set forth in Section 8.
- 4. **Allocation of Services.** Each Party will have the right to receive Services from Shared Personnel in an amount reasonably equivalent to that Party's Allocation. The Parties shall work cooperatively with each other and the Shared Personnel to coordinate the performance of such Services. Any Party which asserts that it has not received its Allocation of Services from Shared Personnel, must provide written notice to the Parties, describing in detail the alleged deficiency and allowing thirty (30) days to cure before seeking any other remedy.
- 5. Allocation of Fees and Expenses. As consideration for the Services provided by Shared Personnel, each Lessee shall pay to Lessor the fees and expenses set forth herein.
- a. <u>Fees.</u> Each Lessee shall pay to Lessor a fee that is calculated based on their Allocation of the annual total cost incurred by Lessor in employing the Shared Personnel as set forth in Attachment C (including total gross wages, benefits, workers' compensation costs, statutory benefits, retirement benefit system contributions, and employment taxes). The total cost shall be fixed as of the date of execution of this MOU and may thereafter be subject to change only with the agreement of all Parties. Any such changes, notating the effective date, shall be memorialized by the Parties in Attachment C, which may be updated as a matter of contract administration without the need for a formal amendment to this MOU.
- **b.** Expenses. Reasonable and necessary expenses incurred by Shared Personnel in the course of performing Services under this MOU shall be divided by relative Allocation between those Parties on whose behalf the expenses were incurred. Expenses in excess of \$1,000.00 must be approved in advance by the affected Parties. To the extent such expenses are not incorporated in the total costs outlined in Attachment C, invoices for expenses shall be sent within thirty (30) days of payment to Shared Personnel and shall include copies of supporting documentation (e.g. receipts).
- c. <u>Invoicing</u>. Each Party shall invoice the other Parties monthly for all fees and expenses incurred ("Monthly Invoice"). Each Monthly Invoice shall contain a brief description of the method by which the fees and expenses were calculated.
- **d.** Payment Terms. Payment is due thirty (30) days from the date of delivery of the Monthly Invoice.
- e. <u>Disputes</u>. Any disputes concerning invoices must be directed to the Lessor in writing within thirty (30) days after receipt of the Monthly Invoice. Lessor shall provide access to reasonable backup documentation for such fees upon request and subject to privacy considerations.

- 6. Lessor Responsibilities: In addition to any other promises and covenants identified herein, Lessor shall have the following responsibilities under this MOU:
- **a.** Comply with all applicable federal, state and local laws and regulations, including laws prohibiting harassment, discrimination and retaliation.
- **b.** Comply with all applicable federal, state and local laws, regulations and orders concerning workplace safety.
- c. Timely pay Shared Personnel consistent with applicable law and their employment agreements, if any.
- a. Work cooperatively with Lessee to ensure compliance with all applicable wage and hour laws for nonexempt Shared Personnel, including, but not limited to, providing work schedules (including compliant scheduled meal and rest periods) to Shared Personnel and timely paying Shared Personnel for all overtime and meal and rest period premiums, if applicable, and providing accurate wage statements.
- **b.** Ensure that Shared Personnel maintain the qualifications and competency necessary to provide the Services, including but not limited to: (i) complete all required training, including, but not limited to initial and annual training on mandated child abuse and neglect reporting; (ii) are free from active tuberculosis; (iii) have passed a criminal background check through the Department of Justice; (iv) have not been convicted of a serious or violent felony (as defined by Penal Code §§ 667.5 and 1192.7), sex offense as defined by Education Code § 44010, or a controlled substance offense (as defined by Education Code § 44011); (v) are eligible to work in the United States; and (vi) maintain in good standing all applicable licenses and credentials.
- c. Supervise and evaluate Shared Personnel and make and implement, in its sole discretion, all employment-related communications and decisions with respect to Shared Personnel, including, but not limited to matters relating to discipline, termination, accommodations, disability claims, complaints, leaves of absence, compensation and benefits.
- **d.** Administer trainings, leaves of absence, disability accommodations and other duties of an employer as required by applicable law.
- *e.* Assuming Lessor participates in CalSTRS or CalPERS, the Parties acknowledge Shared Personnel are employees of the Lessor for CalSTRS or CalPERS purposes.
- f. If Lessee reports Shared Personnel misconduct to Lessor that violates Lessor or Lessee policies or procedures or law, Lessor shall promptly take corrective action which may include, but is not limited to, conducting an investigation, disciplining the individual, or terminating the individual and making good faith efforts to hire a replacement in accordance with Section 6(j).
- **g.** If a Shared Personnel's employment ends with Lessor, Lessor shall make good faith efforts to replace the individual within thirty (30) days of termination, unless the other Parties provide written consent that a replacement for such individual is not necessary.
  - 2. Lessee Responsibilities: In addition to any other promises and covenants identified

herein, each Lessee shall have the following responsibilities under this MOU:

- a. Comply with all applicable federal, state and local laws and regulations, including laws prohibiting harassment, discrimination and retaliation.
- b. Comply with all applicable federal, state and local laws, regulations and orders concerning workplace safety.
- c. Provide to Shared Personnel, in writing, copies of any of Lessee's policies and procedures applicable to the Services.
  - d. Provide a safe working environment for Shared Personnel.
- e. Supervise and direct Shared Personnel when providing Services on behalf of the Lessee in order to ensure that Shared Personnel meet their performance obligations and comply with all of Lessee's applicable policies and procedures.
- f. Provide feedback to Lessor regarding the performance of Shared Personnel, including, but not limited to, reporting misconduct to Lessor by a Shared Personnel that violates Lessee policies or procedures or law.
- g. Work cooperatively with Lessor to ensure compliance with all applicable wage and hour laws for nonexempt Shared Personnel, including, but not limited to, ensuring that nonexempt Shared Personnel adhere to their schedule as provided by Lessor, including taking meal and rest periods, and ensuring nonexempt Shared Personnel accurately record/track all hours worked for Lessee agrees to timely report to Lessor any non-compliant meal or rest periods and any overtime worked by nonexempt Shared Personnel while working on behalf of Lessee.

#### 3. Term and Termination.

- a. <u>Term.</u> The MOU is effective as of July 1, 2021 and shall remain in effect until June 30, 2022 (the "*Term*"). This MOU shall automatically terminate unless renewed in writing by the Parties. Termination under this subsection shall not relieve the terminating Party of any of its obligations under this MOU prior to the effective date of such termination. Termination of participation by any Party(ies) shall not terminate the MOU as to any other Party.
- b. <u>Termination With Cause</u>. Any Party may terminate its participation in this MOU for cause as defined below. All notices required under this subdivision must be simultaneously provided to all Parties in writing.
  - i. Material Breach. Any Party may terminate this MOU in the event of another Party's material or persistent breach of any one or more of the terms of this MOU, which breach is not remedied within thirty (30) days after written notice. If after thirty (30) days the non-breaching Party determines that the breach has not been remedied or appropriate actions have not commenced to cure the breach, the non-breaching Party may terminate its participation in the MOU effective immediately. If termination pursuant to this section is based upon a failure to pay an invoice in a timely fashion as outlined in Section 5(d) then the nonpaid Party may terminate the agreement with the non paying Party if that material breach has not been remedied within ten (10) business days of written notification of the material breach.

- ii. <u>Charter Revocation/Non-Renewal</u>. Upon the revocation or non-renewal of the charter of a Party, that Party may terminate its participation in the MOU effective upon the winding up of that charter's business, as set forth in any closure resolution. Notice of any such revocation or non-renewal shall be provided as soon as possible.
- iii. <u>Duty to Pay Severance to Shared Personnel Upon Termination</u>. In the event termination of this MOU results in termination of Shared Personnel's employment without cause thereby triggering a requirement to pay severance to Shared Personnel under their employment agreement with Lessor, the terminating party shall be responsible for paying for severance, if any in the Shared Personnel's contract, up to two weeks of salary, or in the event of a termination by more than one Party, any such severance shall be paid according their relative Allocation.
- iv. <u>Termination of Shared Personnel Arrangements</u>. Any Lessor or Lessee may terminate a Shared Personnel arrangement for teachers or other instructional staff who directly support students at any time, with or without cause or advance notice. If a Lessor or Lessee seeks to terminate a Shared Personnel arrangement for an administrative staff position who does not typically directly serve students, Lessee and Lessor shall provide sixty (60) days' written notice to other Parties before such termination. If there are any disputes concerning termination of Shared Personnel arrangements, the Parties agree to meet and confer to seek a resolution in good faith.
- 4. Intellectual Property; Work Product. Any intellectual property owned by a Party that is used by or on behalf of another Party in the context of providing Services, shall remain the property of the originating Party. No Party shall have the right to grant a license, sublicense, or any other use or rights to the intellectual property of another Party. A Party's use of another Party's intellectual property under this MOU shall not create any ongoing license or other right to continuing use of that intellectual property after the termination of this MOU. Upon termination of this MOU, the intellectual property of each Party in the possession of any other Party shall be returned and/or destroyed. Any work product created by or on behalf of a Party pursuant to this MOU, shall be and remain the property of that Party.
- 5. Confidentiality. Each Party acknowledges that during the term of this MOU, it may have access to certain Confidential Information of the other Parties as defined below. Each Party shall maintain and enforce reasonable administrative, technical, and physical safeguards, including but not limited to restricting access to Confidential Information, in order to reasonably protect the confidentiality of the other Parties' Confidential Information. The Parties' obligations hereunder with respect to Confidential Information shall survive termination of this MOU.
- a. "Confidential Information" means non-public information marked either "confidential" or "proprietary," or that otherwise should be understood by a reasonable person to be confidential in nature. Confidential Information may include but is not limited to trade secrets, policies, procedures, student education records, intellectual property, business or strategic plans, contractual arrangements or negotiations, fundraising strategies, financial information and employee information. Confidential Information does not include any information which (i) is rightfully known to the recipient prior to its disclosure; (ii) is released to any other person or entity (including governmental agencies) without restriction; (iii) is independently developed by the recipient without use of or reliance on Confidential Information; (iv) is or later becomes publicly available without violation of this MOU or may be lawfully obtained by a Party from a non-party; or (v) which is a public record under California law.

- b. If disclosure of Confidential Information is requested pursuant to law, statute, rule or regulation (including a subpoena, a request made to a Party under the California Public Records Act, or other similar form of process), the Party to which the request for disclosure is made shall (other than in connection with routine supervisory examinations by regulatory authorities with jurisdiction and without breaching any legal or regulatory requirement) provide the applicable Party(ies) with prior prompt written notice thereof to the extent practicable, and if practicable under the circumstances, shall allow the applicable Party(ies) to seek a restraining order or other appropriate relief.
- c. Upon the termination or expiration of this MOU, Confidential Information of each Party in the possession of the other Party shall be returned and/or destroyed. Section 10 shall survive termination of this MOU.
- **6. Student Information.** Each Party is responsible for its compliance with the federal Family Educational Rights and Privacy Act (20 U.S.C. § 1232g) ("*FERPA*") and other applicable state and federal laws pertaining to student information and privacy.
- a. To the extent necessary, the Lessor shall be designated as having a legitimate educational interest in accessing a Lessee's student education records, as that term is defined by and for purposes of FERPA, thereby allowing Lessor to access personally identifiable information from student education records from the Lessee as part of its performance of the Services. For purposes of this MOU, the term "personally identifiable information" ("**PII**") means any information that can be used on its own or with other information to (i) distinguish one person from another, (ii) identify, contact, or locate a single person, or (iii) de-anonymize anonymous data.
- b. Lessor shall not use or disclose pupil records, including PII, received from or on behalf of another Party except as necessary with respect to the performance of the Services, as required by law, or as otherwise authorized in writing by the applicable Lessee. Lessor shall protect the student education records it receives from or on behalf of another Party no less rigorously than it protects its own student education records. In the event of an unauthorized disclosure of PII, Lessor shall notify the affected Lessee(s) as soon as practicable, and shall, upon the affected Lessee's request, notify affected parents, legal guardians and eligible pupils using reasonably available technological means such as electronic mail.
- 7. **Insurance.** Lessor shall procure and maintain in full force and effect for the duration of this MOU, the following insurance in connection with Lessor's performance under this MOU and the provision of Services by Shared Personnel:
- a. California Workers' Compensation Insurance, insurance as required by the State of California and consistent with Labor Code section 3602(d)(1), with statutory limits, and Employer's Liability Insurance with limit of no less than \$1,000,000 per accident for bodily injury or disease, covering all Shared Personnel provided under this MOU.
- b. General Liability Insurance including coverage for personal injury, death, property damage and sexual abuse/molestation (if not included with ELL) with a combined single limit of no less than One Million Dollars (\$1,000,000) per occurrence, and a minimum annual aggregate of Two Million Dollars (\$2,000,000).
- c. Employment Practices Liability Insurance with a combined single limit of no less than One Million Dollars (\$1,000,000) per occurrence.

- d. Professional Liability Insurance, which may also be called Educators Legal Liability Insurance (or ELL), with a combined single limit of no less than One Million Dollars (\$1,000,000) per claim, and Two Million Dollars (\$2,000,000) policy aggregate.
- e. Lessor will provide additional insured coverage and policy endorsements for Lessees and their officers, directors, employees, volunteers or agents (collectively referred to as the "Additional Insureds") under the General Liability, Workers' Compensation, Employment Practices and Professional Liability policies as specified above. The coverage shall contain no special limitations on the scope of protection afforded to the Additional Insureds. Lessor's insurance shall be primary as respects to Additional Insureds, and any insurance, self-insurance or other coverage maintained by Additional Insureds shall be excess to Lessor's insurance and shall not contribute to it.
- f. Except for Workers' Compensation and Professional Liability coverages Lessor hereby agrees to waive rights of subrogation which any insurer of Lessor may acquire from Lessor by virtue of the payment of any loss. Lessor agrees to obtain any endorsement that may be necessary to affect this waiver of subrogation.
- g. At commencement of this MOU, and upon any renewal of this MOU, and upon request at any time, Lessor shall furnish any Lessee with original Certificates of Insurance including all required amendatory endorsements (or copies of the applicable policy language effecting coverage required by this Section) and a copy of the Declarations and Endorsement Page of the policy listing all policy endorsements. Failure to obtain the required documents prior to the work beginning shall not waive Lessor's obligation to provide them. Lessees reserve the right to require complete, certified copies of all required insurance policies, including endorsements, herein required, at any time.
- h. Lessor will provide thirty (30) days prior written notice to Lessee(s) in the event of any material modification or cancellation of insurance required by this MOU. If any of the required coverages expire during the term of this MOU, Lessor shall deliver the renewal certificate(s) including the additional insured endorsements to Lessees at least ten (10) days prior to the expiration date.
- i. Except as indicated above, all policies shall be provided on an occurrence basis. If any of the required policies provide coverage on a claims-made basis: (i) the retroactive date must be shown and must be before the date of the MOU or the beginning of the work; (ii) insurance must be maintained and evidence of insurance must be provided for at least five (5) years after completion of the work; (iii) if coverage is canceled or non-renewed, and not replaced with another claims-made policy form with a retroactive date prior to the contract effective date, the Lessor must purchase "extended reporting" coverage for a minimum of five (5) years after completion of contract work if possible.
- **8. Liability.** Each Party shall be and remain responsible for its own debts and obligations. Nothing in this MOU shall be construed as imposing on a Party any liability arising out of the operations of any other Party, except as such liability may result from the performance of the first Party's obligations under this MOU.
- 9. Indemnification. Each Party shall defend, indemnify, and hold harmless the other Parties, and their employees, officers, directors, agents, and insurers from and against any liability, loss, claims, demands, damages, expenses, lawsuits and costs (including attorneys' fees, expert witness fees, and other costs of litigation or other proceedings) of every kind or nature arising in any manner out of any breach of duties under this MOU and/or negligence, wrongdoing or willful misconduct of that Party, including its employees (including Leased Personnel), officers, directors, and agents. In no event shall

any Party be required to defend, indemnify or hold harmless any other Party for its sole negligence, sole wrongdoing or singular willful misconduct.

This indemnification shall extend to claims occurring after this MOU is terminated as well as while it is in force. The indemnification and defense obligations set forth in this provision are separate and independent from the insurance provisions set forth in Section 12 herein; and do not limit, in any way, the applicability, scope, or obligations set forth in those insurance provisions.

- 10. Assignment. No Party shall assign this MOU, any interest in this MOU, or its rights or obligations under this MOU without the express prior written consent of the other Parties. This MOU shall be binding on, and shall inure to the benefit of, the Parties and their respective successors and assigns.
- 11. Fiduciary Obligations. The governing body for each Party has reviewed this MOU in good faith, and in a manner in which it believes to be in its best interests, and with such care, including reasonable inquiry, as an ordinary prudent person in a like position would use under similar circumstances, and has determined that the MOU is in the best interests of its Party and that the cost allocation to be paid is fair and reasonable.
- 12. Dispute Resolution. If there is any dispute or controversy between the Parties arising out of or relating to this MOU, the Parties agree to confidentially meet in good faith to discuss a mutually amicable resolution to the dispute. If informal efforts at dispute resolution are not successful, the Party with the complaint shall give written notice of the dispute and the desired resolution to the other Party. The Parties agree that, within thirty (30) days of the date of written notice of the failure to resolve the dispute despite good faith efforts, they will again meet with a mutually agreeable mediator for non-binding mediation in good faith, with a principal of each of the Parties present. If the Parties are still unable to come to a resolution within thirty (30) days of the external mediation, the Parties may agree to arbitrate the dispute in El Dorado County, or another jurisdiction upon mutual agreement by the Parties in dispute, before a retired California state or federal court judge under the Comprehensive Arbitration Rules of JAMS, rather than resorting to litigation.
- 13. Notice. All notices, requests, demands, or other communications (collectively "Notice") given to or by the Parties under this MOU shall be in writing and shall be deemed to have been duly given on the date of receipt if transmitted by email or personally served on the Party(ies) to whom Notice is to be given, or seventy-two (72) hours after mailing by United States mail first class, registered or certified mail, postage prepaid, addressed to the Party(ies) to whom Notice is to be given, at the applicable address set forth below:

To: Clarksville Charter School
ATTN: Board President
4818 Golden Foothills Parkway #9
El Dorado Hills, CA 95762
emily95661@gmail.com

To: Lake View Charter School ATTN: Board President 4672 County Road N To: Feather River Charter School ATTN: Board President 4305 South Meridian Road Meridian, CA 95957-9647 dbrockmyer@hotmail.com Orland, CA 95963 lindsay.mower@gmail.com

To: Winship Community School
ATTN: Board President
4305 South Meridian Road
Meridian, CA 95957-9647
dbrockmyer@hotmail.com

- **14. Headings.** The descriptive headings of the sections and/or paragraphs of this MOU are inserted for convenience only, are not part of this MOU, and do not in any way limit or amplify the terms or provisions of this MOU.
- 15. Entire Agreement. This MOU and all attachments, which are incorporated by reference, constitute the entire agreement between the Parties with respect to the subject matter contained herein and supersedes all agreements, representations and understandings of the Parties with respect to such subject matter made or entered into prior to the date of this MOU and is a final, complete and exclusive statement of the terms of the MOU.
  - **16. Amendments.** This MOU may be amended by the mutual written consent of all Parties.
- 17. No Waiver. No waiver of any provision of this MOU shall constitute, or be deemed to constitute, a waiver of any other provision, nor shall any waiver constitute a continuing waiver. No waiver shall be binding unless executed in writing by the Party making the waiver.
- 18. Severability. If any provision of this MOU is invalid or contravenes California law, such provision shall be severed and deemed not to be a part of this MOU and shall not affect the validity or enforceability of its remaining provisions, unless such invalidity or unenforceability would defeat an essential purpose of this MOU.
  - 19. Governing Law. This MOU shall be governed by and interpreted under California law.
- **20. Authority to Contract.** Each Party warrants to the others that it has the authority to enter into this MOU, that it is a binding and enforceable obligation of said Party, and that the undersigned has been duly authorized to execute this MOU.
- 21. Counterparts. This MOU may be executed in counterparts, each of which shall be deemed an original and all of which together shall constitute one instrument. A faxed, .pdf, or other electronic copy of the fully executed original version of this MOU shall have the same legal effect as an executed original for all purposes.

**IN WITNESS WHEREOF,** the Parties execute this MOU as of the Effective Date above.

Clarksville Charter School, a California nonprofi	t
public benefit corporation	

Feather River Charter School, a California nonprofit public benefit corporation

	Signature:	Emily Allen (Jun 17, 2021 09:14 PDT)	
	Jigilatai C.	Emily Allen (Jun 17, 2021 09:14 PDT)	
	Email:	emily95661@gmail.com	
Date:		, 2021	

Signature: David J. Brockmyer

David J. Brockmyer (Jun 18, 2021 08:16 PDT)

Email: dbrockmyer@hotmail.com

Date: , 2021

Lake View Charter School, a California nonprofit public benefit corporation

Winship Community School, a California nonprofit public benefit corporation

	Signature:	MilyMan
	Jigilatai C.	Lindsay Mower (Jun 18, 2021 10:27 PDT)
	Email:	lindsay.mower@gmail.com
Its:		
Date:		, 2021

Signature: David J. Brockmyer

David J. Brockm

#### ATTACHMENT A

Effective Date: July 1, 2021

This attachment is governed by and subject to the provisions of the Memorandum of Understanding regarding the provision of personnel Services, the terms of which are incorporated herein, between the Parties listed below. This Attachment A shall amend, replace and supersede any prior Attachment A between the Parties in their entirety.

#### **Description of Services:**

Position	Director of Fiscal & Educational Services
Description of Services	<ul> <li>Collaborates with Charter Executive Director(s) and instructional administrators to ensure that all schools and programs provide students with disabilities access to general education to the maximum extent possible, creating inclusive school communities.</li> <li>Provide oversight overall management direction in the planning of the Special Education Services program objectives and implementation of general guidelines for individuals responsible for special education and related services.</li> <li>Oversee special education budget and the maintenance of effort requirements.</li> <li>Completes documentation for reporting information and data to comply with SELPA, state, and federal guidelines for programs (i.e. CDE and SELPA).</li> <li>Represent the Charter in California Department of Education complaints and Due Process proceedings</li> <li>Provide support leadership in the development and training related to educational programs appropriate to the needs of school personnel.</li> <li>Serves as the Charter's representative to the California Department of Education, Office of Administrative Hearings, SELPA, and other agencies for the coordination of special education and other program services.</li> <li>Assist with the development, facilitation, implementation and monitoring of State and Federal Program budgets/expenditures for each Charter including overseeing coding of expenditures</li> <li>Collaborate with Administrative Team to ensure curriculum and programmatic alignment of categorical programs</li> <li>Oversees fiscal resources from the general fund, special education allocations, and other sources for the purpose of fiscal efficiency and effectiveness in the provision of services.</li> <li>Oversee the Shared Staff Memorandum of Understanding monthly billing process</li> <li>Point of contact for the Charter Services Organization (CSO), contracted financial service agencies, and consultants.</li> <li>Review School Accountability Report Cards (SARC) and Comprehensive School Safety Plans for compliance&lt;</li></ul>

Position	Director of Governance and Accountability
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Supervise and collaborate with Data Analyst on all projects and required reports, presentations, and documentation for the schools.</li> <li>Organize and oversee school compliance required documents: SARC, Material Revisions, Charter Renewal, LCAP, BOP</li> <li>Act as liaison between schools and authorizers and county offices of education</li> <li>Maintain required oversight documents through sources such as Epicenter and DTS Vault</li> <li>Work with auditors to provide requested documentation for annual audits</li> <li>Maintain and update school safety plans &amp; parent, student, and staff handbooks</li> <li>Provide support to CALPADs team and School Pathways</li> <li>Work with team to provide governance support</li> </ul> </li> </ul>

Position	Director of Curriculum & Assessment
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Organizes, directs and evaluates all employees in the department; sets goals for the department and directs testing administration programs; executes, monitors, and evaluates the progress of the programs.</li> <li>Oversees Testing Coordinators in planning and implementing all state testing</li> <li>Oversees EL Coordinator and designees in tracking, planning and implementing EL supports and ELPAC testing</li> </ul> </li> <li>Coordinates with Special Education and Student Support teams to align goals and programming to support student achievement</li> <li>Provides support for promotion/retention process</li> <li>In conjunction with the Assistant Director, oversee the enrichment specialist and enrichment decisions</li> <li>In collaboration with the department and administrative team, evaluates, chooses and implements online all-access curriculum choices</li> </ul>

Position	Director of Professional Development & Instructional Support
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Oversee ITA's, staff evaluations &amp; help with staff and family situations</li> <li>Help with Enrollment, Withdrawals, Student Assignments &amp; manage Teacher Tracker</li> <li>Oversee Hiring/EdJoin, Employment Verification &amp; work with HR</li> <li>Oversee Teacher Training Program &amp; Mentor Teacher Support</li> <li>ITA Training &amp; Support</li> <li>Professional Learning Communities</li> <li>Plan and implement HST Professional Development &amp; Parent Education</li> <li>Manage HST Handbook</li> </ul>

Oversee Junior High Virtual Academy
Work with Teacher Trainer & Mentor Teacher Team
Multicultural, Diversity, & Inclusion
<ul> <li>Meet with FLs, EOS, CC, NJHS/NHS, Field trips &amp; events</li> </ul>
Oversee Community Connections

Position	Director of High School
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Oversee High School Staff: Counselors, HQTs,</li> <li>Coordination and meeting with various high school teams: counseling, curriculum, virtual programs</li> </ul> </li> <li>Assist in maintenance of master spreadsheet tracking each student through High School, monitoring IGPs, accounting for special needs and ensuring progress to graduation</li> <li>Assist counseling with mental health/social-emotional wellness for HS students &amp; development of CTE pathways and local career development resources</li> <li>Assure compliance with authenticating agencies: federal student aid, social security including foster/homeless HS students</li> <li>Oversight and maintenance of the HS course catalog, including coordination of outside curriculum resources and their compliance with UC/CSU and NCAA approvals</li> <li>Hire teachers, set course schedule, create catalog, communicate with HSTs and families, coordinate enrollments</li> <li>Maintain membership for each school with College Board for AP, PSAT and SAT, including accommodations for students with special needs</li> <li>Lead the Graduation Committee</li> </ul>

Position	Assistant Director of High School
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Work with College Board for AP, PSAT and SAT/ACT</li> <li>Oversee HSVA Program</li> <li>Lead the guidance team.</li> <li>Provide HSTs, the CTE/HS Curriculum Coordinator, guidance counselor, and guidance technician with additional support in high school related issues.</li> <li>Manage the concurrent enrollment process for each school by creating college guides, policies, staff instructions, and tagging system.</li> <li>Assist with graduation, diploma issuance and graduate withdrawal</li> <li>Collaborate with the High School Director, High School Program Coordinator and CTE/HS Curriculum Coordinator to improve high school policies and procedures.</li> </ul>

• Communicate with students, parents, and internal and external professionals within established timelines.

Position	Assistant Director of Instructional Support
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Assist with the planning of leadership development opportunities and implementation of professional learning communities</li> <li>Finalize and send out weekly staff communication</li> <li>Support Instructional Team Advisors through weekly communication, office hours, and monthly leadership meetings</li> <li>Field calls and emails from Instructional Team Advisors</li> <li>Monitor and follow up with any non-compliance issues that arise with students or Homeschool Teachers</li> <li>Help oversee leadership contributions and/or adjunct duties</li> <li>Participate in Homeschool Teacher Evaluations</li> <li>Assist with student transfers and Teacher Assignments for new students, as needed</li> <li>Assist with hiring new Instructional Team Advisors, Homeschool Teachers, and other positions as appropriate by screening applicants, participating in interviews, and assists as needed during the hiring/onboarding process</li> </ul>

Position	Assistant Director of Curriculum and Assessment
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Supports Testing Coordinators and EL Coordinator in planning and implementing all internal assessments and state testing</li> <li>Coordinates tech needs with back office group</li> <li>Supports EL Coordinator and designees in implementation of EL programs and ELPAC testing</li> <li>Monitor achievement goals as they relate to LCAP and WASC</li> <li>Provides support for promotion/retention process</li> <li>In conjunction with the Director, oversee the enrichment specialist and enrichment decisions</li> <li>In collaboration with the department and administrative team, evaluates, chooses and implements online all-access curriculum choices</li> </ul>

Position	Assistant Director of Educational Services
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Provide leadership in developing, implementing, evaluating and revising charter school programs and services as assigned by the Director of Educational Services.</li> <li>Supports special education, 504, SST and MTSS practices, policies, personnel</li> </ul>

- Supports the Director of Educational Services with legal, mediation and disciplinary issues related to special education and 504's
- Provide supervision, consultation and information regarding laws, policies and procedures to special education and student support department staff.
- Oversees special education, 504, SST and MTSS data systems, management, state and federal reporting.

Position	High School Virtual Programs Administrator
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Implement High School programs: HSVA, Textbook and Edgenuity</li> <li>Oversee program development in participating regions</li> <li>Develop course descriptions, schedule and catalog</li> <li>Observe and evaluate teacher performance</li> <li>Respond to parent questions/concerns</li> <li>HST education regarding locally-based programs</li> <li>Assist HQTs with monitoring student compliance</li> <li>Work with student support and language services to create a plan to serve sub-groups &amp; work with the SPED department to create a functioning plan to test SPED students</li> </ul>

Position	TK-8 Program Administrator
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Oversee academic, enrichment, and community program development and growth for TK-8 grade students</li> <li>Interview, hire, and coach Program Coordinators</li> <li>Develop and market new program offerings</li> <li>Assist coordinators with the planning and development of academic courses, enrichment activities, field trips, events, and parent education</li> <li>Provide support through regular communication, office hours, and scheduled meetings with Program Coordinators</li> <li>Help oversee HST program contributions and/or adjunct duties</li> <li>Work with Student Support, SPED, and ELL Coordinators to create a plan to serve sub-groups across TK-8 programs</li> <li>Assist with hiring new Program Coordinators, virtual teachers, and other positions as appropriate</li> </ul>

Position Homeschool Teacher	
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Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Providing direct and indirect instruction to Lessee students.</li> <li>Long and short-term planning addressing individual needs of students.</li> <li>Evaluating students' progress.</li> <li>Teaching an individualized approach per the Lessee's Charter Petition.</li> </ul>
	<ul> <li>Providing an inviting, exciting, and innovative learning environment to students.</li> <li>Serving as advisors to students.</li> </ul>

Position	Instructional Team Advisor
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Support a team of teachers in navigating challenges that arise in their work, including parent communication, intervention, and non-compliance</li> <li>Provide leadership and clear communication of expectations to assist teachers with meeting assigned deadlines, compliance, and school culture</li> <li>Host monthly in-person team meetings and hold office hours as needed</li> <li>Proactively address any concerns regarding teacher performance and discuss opportunities for improvement</li> </ul>

Position	Mentor Teacher
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Meet with their assigned HST on a regular basis to cultivate a mentorship relationship and to provide ongoing support as the HST learns the responsibilities of the position</li> <li>Answer questions and assist with tasks as needed throughout the school year, including master agreements, attendance, AWRs, work samples, YET, etc.</li> <li>Review HST's work records and other compliance documents as necessary, providing feedback and coaching</li> <li>Proactively offer weekly support to HST in prioritizing work, organization, and efficiency</li> <li>Provide guidance to HST on questions that arise with student and family support, compliance, etc.</li> </ul>

Position	Digital Resource Specialist
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Coordinate the creation and management of digital resources, including websites and the digital handbooks</li> <li>Source, create, edit, and publish content for the websites, handbooks, and other digital resources maintained by the Sequoia Grove schools</li> <li>Serve as the primary systems administrator for the CMS platform (Finalsite)</li> <li>Maintain a library of digital resources</li> </ul>

<ul> <li>Support the development and integration of new digital resources, as needed</li> </ul>
<ul> <li>Ensure that digital resources are user friendly, compatible with mobile devices, and ADA compliant</li> </ul>
<ul> <li>Ensure that all government mandated resources are published on the appropriate sites</li> </ul>
<ul> <li>Work closely with the Communication and PR Specialist and school leadership to ensure consistency of messaging.</li> </ul>
<ul> <li>Oversee the training and support of content creators and editors.</li> </ul>
Work with leadership and other members of the community to continuously improve the functionality and quality of our digital
resources to better support our staff and families.  • Assist with the creation of professional development and training
resources as needed.

Position	JHVA Program Coordinator
	Duties and responsibilities include, but are not limited, to:
	<ul> <li>Create, implement, and oversee Junior High Virtual Academy</li> </ul>
	<ul> <li>Interview, hire, and support teachers</li> </ul>
Description	Observe and evaluate teacher performance
of Services	Respond to parent questions/concerns
	<ul> <li>Work with student support, SPED, and ELL coordinators to create a plan to</li> </ul>
	serve sub-groups
	<ul> <li>Meet with ADs/Directors as needed to discuss each of the schools' needs</li> </ul>

Position	JHVA Teacher
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Provide live, virtual instruction twice per week for each class (totaling 4 hours) and virtual office hours twice per week (totaling 2 hours)</li> <li>Plan engaging lessons and activities aligned to California State Standards</li> <li>Maintain current grades in the Schoology platform; monitor and share student progress with HST, parent, and student weekly</li> <li>Provide additional support as needed for struggling students or those identified as SPED/504/ELL</li> <li>Attend monthly JHVA team meetings and trainings</li> </ul> </li> </ul>

Position	Educational Services and 504 Coordinator
Description of Services	Duties and responsibilities include, but are not limited, to:  • Responsible for the coordination and oversight of section 504, supporting Special education assessments, services, programming, and Charter wide health services

Assist in providing leadership and management in administering, monitoring, coordinating and evaluating Special Education programs and services
 Supports the Director of Educational Services with due process and IEE requests related to special education and 504's.

Position	Special Education Compliance & PD Coordinator
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Develop, coordinate, and deliver virtual professional development for both general education and special education staff on Special Education compliance and any other assigned focus area.</li> <li>Supports compliance monitoring activities (i.e. SEIS report pulls, corrections)</li> <li>Supports the administration with the preparation and documentation for reporting information and data to comply with SELPA, state, and federal guidelines for programs as assigned (i.e. CDE and SELPA).</li> <li>Works with the Special Education SEIS/Records Tech to monitor and pull monthly SEIS reports</li> </ul> </li> </ul>

Position	Special Education Program Specialist
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Attends and serves as an admin designee to determine the continued eligibility of a student for the special education program for all level 2 IEPs</li> <li>Provide direct and indirect coaching support to general education, special education, and parents</li> <li>Conduct bi-weekly caseload checks with assigned teachers and hold 1-hr open office hours 2x weekly: morning/afternoon</li> <li>Monitor SEIS regularly by reviewing the dashboard, reports, and service tracker for special education compliance and provide technical support</li> <li>Every Program Specialist will have a focus area that they support the department with.</li> </ul>

Position	Education Specialist (Special Education Teacher)
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Develop Initial, Interim, Annual, Triennial Individualized Education Plan (IEP) in collaboration with IEP team members using the Special Education Information System (SEIS) program.</li> <li>Schedule and prepare all materials for IEP meetings.</li> <li>Consult/collaborate with parents, staff, and service providers to ensure appropriate delivery of special education related services.</li> <li>Maintain special education records to meet compliance guidelines.</li> <li>Teach Specialized Academic Instruction (SAI) classes to caseload to ensure</li> </ul> </li> </ul>

successful progress toward student's IEP goals.

Position	Special Education School Psychologist
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Draft and send Assessment Plans</li> <li>Casemanage virtual and in-person assessments/assessors</li> <li>Conduct in-person and virtual assessments</li> <li>Review all assessment reports</li> <li>Write assessment report</li> <li>Attend IEE meetings</li> <li>Attend and complete 504 assessments/meetings as needed</li> <li>Attend contentious/challenging assessment IEP meetings</li> </ul>

Position	School Nurse
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Perform vision and hearing screenings for special education and general education students</li> <li>Complete Health Assessments</li> <li>Complete Health Care Plans</li> <li>Train staff on Health Care Plan implementation</li> <li>Attend IEP meetings</li> <li>Plan and hold Health Screening Events</li> </ul>

Position	Educational Services Office Manager/Assistant
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Supports all classified special education and student support staff</li> <li>Assists with upkeep of department websites, shared drives, and public documents</li> <li>Maintains daily office logistics of Classified staff and office equipment</li> <li>Works closely with the Director of Special Education on invoices, orders, inventory, SELPA reporting and annual projects</li> <li>Answer Special Education general email accounts and phone lines</li> <li>Coordinates IEP scheduling with Case Managers</li> <li>Process and keeps a database of low incidence purchases and order tracking</li> <li>Processes and maintains records on low incidence and assistive tech. invoices, student documentation, and price listings</li> <li>Update budget including credits, returns and receipts for accounting purposes</li> <li>Collaborates with Case Managers, IT, Curriculum and Enrichment teams to ensure prompt delivery of items</li> </ul>

Position	Special Education Assessment Tech
Description of Services	Duties and responsibilities include, but are not limited, to:  • Process incoming parent, teacher, IEP team assessment requests  • Assign assessors to students  • Ensure assessment completion

Position	Special Education Services Tech
Description of Services	Duties and responsibilities include, but are not limited, to:  Send NPA contracts Send ISA's Assign services to providers Send IEE ISA's/Contracts

Position	Special Education SEIS Tech
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Coordinates with internal staff and outside school districts on incoming and student withdraws</li> <li>Monitors SELPA mandated timelines and coordinates with Case Managers to ensure compliance</li> <li>Maintains SEIS records including eligibility changes to ensure accuracy of information</li> <li>Manages and supports SEIS user accounts, correcting data and log-in errors as needed</li> </ul> </li> </ul>

Position	MTSS Coordinator
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Oversees the MTSS Intervention teachers and school counselor/sst coordinator.</li> <li>The MTSS Coordinator works with the Homeschool Teacher (HST), parents, students, and all other academic staff within our schools that support students.</li> <li>The MTSS Coordinator oversees the organization, development, and maintenance of curriculum and direct instruction for intervention.</li> <li>The MTSS Coordinator will oversee teacher data collection, lesson planning, and intervention implementation</li> </ul> </li> </ul>

Position	MTSS Intervention Teacher
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Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Supports students by leading intervention classes i.e. math, reading, and writing</li> <li>Develops lesson plans and provide direct instruction for intervention via a virtual platform</li> <li>Provides data for SST and 504 meetings and communicate with parents, teachers, staff regarding progress or further interventions needed</li> <li>Assists general education teachers with the selection of appropriate curricula and the development and implementation of appropriate strategies</li> </ul> </li> </ul>
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Position	School Counselor/SST Coordinator
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Holds weekly group and individual counseling sessions for Tk-12 students</li> <li>Holds office hours for staff and parent support</li> <li>Implements SEL curriculum</li> <li>Coordinates Students in Crisis support for students and their families so that students may maintain safety, and access to education as they work through difficult periods in their lives.</li> <li>Schedules, runs and oversees SST cases, team and processes</li> </ul>

Position	MTSS Tech
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Support with scheduling and tracking of 504 and SST meetings, planning, organizing and data analysis.</li> <li>Assist with progress monitoring &amp; data collection uploads to SIS</li> <li>Assist Student Support, 504 and Intervention programming</li> <li>Assist teachers with questions</li> <li>Runs 504 and SST data reporting</li> <li>Ensures 504 compliance</li> </ul>

Position	Business & Categorical Programs Tech
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Support with completing the annual Consolidated Application (ConApp)</li> </ul> </li> <li>Support administration with the development, facilitation, implementation and monitoring of State and Federal Program budgets/expenditures for each Charter including overseeing coding of expenditures</li> <li>Compile a variety of statistical data for categorical and charter reporting, including budget, staffing costs and expenditures of funds</li> </ul>

	<ul> <li>Approve invoices, review AP loading, selection, processing, including aging</li> </ul>
	report.
	<ul> <li>Attend weekly cash flow meetings</li> </ul>
	<ul> <li>Maintain compliance records for categorical purchases, staffing costs and</li> </ul>
	school categorical budgets and charter oversight
	<ul> <li>Maintain repository for Compliance Monitoring Tools and verify accuracy of submissions for management follow up and approval</li> </ul>
	Provide support, with complex formatting and data insertion, for Board
	documents, staff reports and other compliance documents
	<ul> <li>Support administration with the shared staff memorandum of understanding monthly billing process</li> </ul>
	<ul> <li>Conduct categorical, business, and financial compliance checks</li> </ul>
	Support state, federal, 990 audits

Position	Community Programs Coordinator
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Oversee Community Program development to include; academic and enrichment workshops, clubs, parent education, and events</li> <li>Collaborate with all members of the team to explore innovative ideas that will improve school wide community offerings</li> <li>Collect and analyze regular feedback from stakeholders</li> <li>Develop and manage program schedule and calendar of events</li> <li>Establish a process for implementing and overseeing HST adjunct duties</li> <li>Assist HSTs with development of workshops, activities, events, and clubs</li> <li>Manage student program registration</li> <li>Present information related to Community Programs at staff meetings as needed</li> <li>Assist with Kindergarten and 8th grade promotions</li> </ul>

Position	Instructional Materials Administrator
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Provide direct support to assigned Assistant Director and other staff members in the Secondary Approval Process and Enrichment Department</li> <li>Evaluate and make recommendations on the appropriateness of items for students that have been deemed outside of the normal enrichment guidelines</li> <li>Communicate changes in policies and procedures regarding the Secondary Approval Process and Enrichment Guidelines with the local Enrichment Team</li> <li>Support administrators, HSTs, and/or families with curriculum and enrichment questions, choices, options, and policies and procedures</li> <li>Communicate relevant curriculum and enrichment information with HSTs and families via North News, Monday Memos, appropriate websites, and social media channels</li> </ul> </li> </ul>

<ul> <li>Creates product and curriculum guidelines in regard to content and</li> </ul>
appropriateness for educational purposes.
<ul> <li>Provide support to administration regarding funding distributions and other</li> </ul>
planning amount policies.
<ul> <li>Supports instructional material ordering systems on behalf of the schools.</li> </ul>
<ul> <li>Works with parents, HSTs, and administrators to obtain services and materials</li> </ul>
as needed.

Position	Data Analyst
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Monitors progress related to the California School Dashboard including state and local Indicators and monitoring accuracy of corresponding data within the Aeries Student Information System, the Local Control Accountability Plan (LCAP), district assessments</li> <li>Maintains a current understanding of how data related to state accountability is entered into district student information system and alignment with state data reporting system (CALPADs)</li> <li>Assists with the implementation of district and state assessments within the California Assessment of Student Performance and Progress (CAASPP), including related data-based preparation and monitoring of data in Test Operations Management System Resources (TOMS)</li> <li>Assist in preparing and presenting the SARCs</li> <li>Participates in professional activities, conferences, and researches best instructional practices in assessment and data analysis</li> <li>Maintains and updates data collection and reporting calendar, and completes related reports as required</li> <li>Manages and manipulate large amounts of data using a variety of relevant web-based applications</li> </ul>

Position	High School Counselor
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:         <ul> <li>Keep students, families, staff, and stakeholders informed of resources, high school requirements, and college and career information</li> <li>Host virtual and in-person high school information sessions for returning 8th grade families</li> </ul> </li> <li>Create and host virtual and in-person information sessions regarding college applications, financial aid, social/emotional help, scheduling advice, career opportunities, concurrent enrollment</li> <li>Monitor graduation requirements and educational progress of each student</li> <li>Support Home School Teachers in scheduling students for success</li> <li>Advise students and families on the concurrent enrollment process, college admissions, and financial aid opportunities</li> </ul>

<ul> <li>Work with Enrollment, School Accountability, Records, and CALPADS</li> </ul>
teams to ensure student information is accurate
<ul> <li>Support students in social/emotional matters</li> </ul>

Position	CTE & HS Curriculum Coordinator
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Enhance the high school program by serving as an educational leader responsible for training and assistance to HSTs as needed</li> <li>Maintain relationships with a wide variety of vendors and curriculum representatives</li> <li>Learn basic operational practices of any curriculum adopted for general use within the schools, offering training when needed</li> <li>Administer group licenses, assisting HSTs and parents in the use of their individual license</li> <li>Build a comprehensive CTE program, including all pathway components</li> <li>Verify that CTE offerings align with student population interests</li> <li>Maintain relationship with outside organizations contracted to assist with CTE</li> <li>Manage the writing and/or review written high school courses</li> <li>Assist with preparation/review of course catalogs and course descriptions, including "a-g," AP, honors and NCAA offerings as necessary</li> <li>Assist with the UCOP course list and College Board adoptions</li> <li>Exhibit excellent communication skills in various media, promoting HS programs and keeping the handbook information current</li> </ul>

Position	Guidance Tech
Description of Services	Duties and responsibilities include, but are not limited, to:  Transcript maintenance  Manage Master Student Roster  Ensure accurate record keeping across all platforms

Position	Administrative & Governance Assistant
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Work directly with the Principal managing daily tasks.</li> <li>Provide secretarial assistance to the Principal by relieving him or her of administrative tasks such as composing, typing and editing letters and bulletins</li> <li>Managing google calendars</li> </ul>

Maintain school policies and procedures.
Help organize details for meetings
<ul> <li>Pick up mail from authorizer &amp; PO Box every week</li> </ul>
Editing & proofreading emails, paperwork
Board meeting prep, follow up and planning

Position	Communications and PR Specialist
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Develop and execute a strategic internal communications plan, aligning messaging with School culture, mission and strategic goals. (This includes an initial communications audit and listening campaign.)</li> <li>Interface with Admin and Teachers for proactive and reactive communications needs, determining essential messages and the right channels to deliver them</li> <li>Understand different internal audiences and tailor messages to each audience and the relevant strategic objective.</li> <li>Liaise between Admin and Staff, the Schools and Families.</li> <li>Clearly message policy updates, vital information and inspiration through regular newsletters, effective social media content, and the North News.</li> <li>Maintain a school calendar including all events across all departments (in conjunction to the Board-determined Academic Calendar).</li> <li>Attend meetings via Zoom (Admin, Enrollment and Board Meetings) as a listening ear and "good question asker" in an effort to produce a compilation draft for formal communication.</li> <li>Strategically match new families and HSTs with accurate maintenance of the Teacher Tracker.</li> <li>Plan and coordinate events (behind the scenes) for staff events such as Professional Development and All-Hands meetings in an effort to allow Admin to focus on excellent content.</li> <li>Create, distribute, and manage school-wide "talking points" for Teachers to maintain consistent and clear messaging related to projects, transitions, policies, and deadlines.</li> </ul>

Position	EL Coordinator
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Check pathways twice a week, run a compliance report, add new EL enrollment</li> <li>Classify students as an English Learner or English proficient (IFEP) after Initial ELPAC results are in &amp; communicating results with HST</li> <li>Making service plan to support the EL students and monitor the use of interventions</li> <li>Maintain communication with HSTs to aid in supporting EL students</li> <li>Complete RFEP monitoring monthly</li> </ul>

<ul> <li>After summative results come back RFEP eligible students</li> </ul>
· ·
<ul> <li>Attend IEP meetings to reclassify SPED EL students</li> </ul>
<ul> <li>Complete Annual Parent Notification and mail out to families</li> </ul>
<ul> <li>Assist in forming and maintaining an ELAC/DLAC</li> </ul>
<ul> <li>Provide structured English immersion class via Zoom 1x per week</li> </ul>
<ul> <li>Meet with ADs/Directors as needed to discuss each of the schools' needs</li> </ul>
<ul> <li>Work with student support and language services to create a plan to effectively</li> </ul>
serve EL students
<ul> <li>Plan and carry out Summative ELPAC testing</li> </ul>

Position	Testing Coordinator
Description of Services	Duties and responsibilities include, but are not limited, to:  Collaborate with the Testing Director regarding internal and state assessments First line of testing support for teachers and regional coordinators Coordinate teacher, student, and parent training for test administration Attend state testing meetings as needed Compile and organize testing data as needed Train TLCs in test administration best practices and procedures Create and implement testing calendars for the school year

Position	Curriculum Specialist
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Act as the primary knowledge resource for HSTs and families for Sequoia Grove's chosen online curriculum offerings for the families enrolled in any of the schools. This may include, but is not limited to the following:         <ul> <li>Plan and record short video instructionals for each online program offered</li> <li>Calendar and plan periodic training opportunities for both families and HSTs on the best practices of online curricula</li> <li>Update the HST Handbook and post to Google Classroom as needed</li> </ul> </li> <li>Manage enrollment and licensing in programs and work with curriculum companies to set up teacher and student accounts</li> <li>Extract performance and usage data from the chosen curricula to assist with monitoring academic achievement in Math and ELA</li> </ul>

Position	Curriculum & Assessment Assistant
Description of Services	Duties and responsibilities include, but are not limited, to:  • Create and share Not Tested Report for ITAs and Adminto monitor completion

	<ul> <li>Upload scores to student portal on School Pathways</li> </ul>
	<ul> <li>Complete annual RFEP monitoring (monthly)</li> </ul>
	<ul> <li>Help send out Summative ELPAC results and RFEP Eligibility Forms.</li> </ul>
	<ul> <li>Work with SPED and Student Support to ensure that all students have accurate accommodations and that they are properly implemented at test</li> </ul>
	locations
	<ul> <li>Upload student accommodations and designated supports into TOMs</li> </ul>
	<ul> <li>Assign CAA &amp; HS tests in TOMS</li> </ul>
	<ul> <li>Process opt-outs</li> </ul>
	<ul> <li>Work with the Tech department to make sure adequate equipment is</li> </ul>
	available for all schools. Track and manage router numbers
	<ul> <li>Set up and manage all aspects of the back end of student registration in</li> </ul>
	Pathways
	<ul> <li>Upload student score reports into Pathways</li> </ul>
	• Assist the Testing Coordinator as needed with communication to teachers and families regarding testing windows, locations, and dates for each region
	• Set up and manage all aspects of the back end student registration in
	Pathways
	Create and maintain PFT Data Collection spreadsheet
	<ul> <li>Prepare and upload data sheets to school PFT portal</li> </ul>

Position	Lead Family Liaison
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Oversees team of family liaisons</li> <li>Serves as initial point of contact, "face" of our schools for prospective families</li> <li>Serve as the voice and bridge for families with the schools</li> <li>Plans and manage all aspect of field trips</li> <li>Assists Enrollment Team: creates smooth transition for families and HSTs</li> <li>Monitor and maintain social media platforms to answer parent questions</li> <li>Partner with departments and programs throughout our school - Community Connections, Lending Library</li> <li>Organize and host monthly and annual events: Park Days, Vendor &amp; Curriculum Fair, Book Fairs, Enrichment Events</li> <li>Critical in educating families on the appropriate use of student planning amounts</li> <li>Create and distribute weekly communication with tips, events, commentary, resources</li> <li>Work closely with Admin to relay and response to concerns within the parent community and facilitate school-home communication</li> <li>Extensive understanding of vendors - assist vendors with social media posts and critical to cultivate positive relationships between schools, families, and vendors</li> </ul>

Position	Family Liaison
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Serves as initial point of contact, "face" of our schools for prospective families</li> <li>Serve as the voice and bridge for families with the schools</li> <li>Provide platform for parent information and connection</li> <li>Assists Enrollment Team: creates smooth transition for families and HSTs</li> <li>Monitor and maintain social media platforms to answer parent questions</li> <li>Partner with departments and programs throughout our school - Community Connections, Lending Library</li> <li>Organize and host monthly and annual events: Park Days, Vendor &amp; Curriculum Fair, Book Fairs, Enrichment Events</li> <li>Critical in educating families on the appropriate use of student planning amounts</li> <li>Extensive understanding of vendors - assist vendors with social media posts and critical to cultivate positive relationships between schools, families, and vendors</li> </ul>

Position	
Description of Services	<ul> <li>ities include, but are not limited, to:</li> <li>Provide live, virtual instruction two times per week for each class (totaling 4 hours)</li> <li>Hold scheduled, virtual office hours twice per week (totaling 2 hours)</li> <li>Individual appointments for student support (as requested)</li> <li>Lesson planning and course creation</li> <li>Learning activities aligned to state "power" standards</li> <li>Plan and supervise content-aligned field trips / events (virtual or in-person)</li> <li>Upload course content and maintain grades on Schoology (or other adopted LMS program)</li> <li>Grade assignments within one week of submission</li> <li>Weekly progress monitoring and communication with families, HSTs, and administration</li> <li>Review and implement IEP / 504 accommodations</li> <li>Assist with parent professional development</li> <li>Maintain a roster of 14 students and complete all HST duties as outlined in HST job description</li> </ul>

Position	Community Liaison
Description of Services	<ul> <li>Duties and responsibilities include, but are not limited, to:</li> <li>Identify homeless and foster youth through enrollment and proof of residency documentation</li> <li>Obtain a list of resources available to families from local and state agencies. These may include: <ul> <li>Food service/distribution</li> <li>Transportation</li> <li>Technology Access</li> <li>Housing/shelter resources</li> <li>Medi-cal info</li> <li>Social-Emotional support</li> </ul> </li> <li>Update and maintain website with information for families that may qualify for programs</li> <li>Communicate regularly with HSTs to ensure awareness of programs available</li> </ul>

#### The information below is still being determined and will be presented in the fall for approval.

As detailed in Attachment C, the allocation of cost per school will be determined in one of three ways

**Category 1**: Allocation by Student Roster Count Served Directly (e.g., fee charged to School on a per-student served basis)

**Category 2:** Allocation by Total Enrollment. Each Party's Allocation for Category 2 personnel shall be determined by dividing their enrollment by the combined enrollment of all Parties to this MOU, as set forth below:

Party	Total Enrollment	Allocation
Clarksville Charter School	1600 estimated	37%
Feather River Charter School	1800 estimated	42%
Lake View Charter School	635 estimated	15%
Winship Community School	300 estimated	<mark>6%</mark>

Category 3: Allocation by Number of Students in a Particular Group

Party SPED Enrollment Allocation	
----------------------------------	--

Clarksville Charter School		
Feather River Charter School		
Lake View Charter School		
Winship Community School		
Party	Student Support Enrollment	Allocation
Clarksville Charter School		
Feather River Charter School		
Feather River Charter School  Lake View Charter School		

Lessee schools shall be charged based on the allocation method agreed upon for each position as shown herein and in Attachment C. The amount charged will be the percentage of the total cost per Shared Personnel.

Each Party's Allocation shall be determined and reassessed at the following intervals:

- 1. First Assessment for Category 2 Personnel. The Parties shall determine the Allocation no later than July 1, based upon each Party's second principal apportionment report (P-2) for the prior school year and staffing.
- 2. Second Assessment for Category 2 Personnel Shared by ADA. The Parties shall re-assess the Allocation no later than December 15, based upon each Party's ADA as of that date, and any resulting adjustments shall be effective as of January 1.
- 3. Assessment for Category 3 Personnel. Enrollment for the Category 3 specific student groups described above will be updated each month at the snapshot, and each Party's share of costs for the upcoming month will be updated accordingly.

#### ATTACHMENT B

#### SHARED PERSONNEL TRACKING

This information is still being determined and will be presented in the fall for approval.

#### **ATTACHMENT C**

#### **Total Estimated Costs**

This attachment is governed by and subject to the provisions of the Memorandum of Understanding regarding the provision of personnel Services, the terms of which are incorporated herein, between Clarksville Charter School, Feather River Charter School, Lake View Charter School, and Winship Community School.

The attachment incorporates the estimated total cost of employing Shared Personnel split by each respective category described in Attachment A (Category 1: Costs split based on students served, Category 2: costs split by ADA percentage, and Category 3: Costs split by student groups served). This attachment is approved and effective as of the date of full execution of this MOU. The attachment delineates each Party's equitable share for each Shared Personnel.

This information is still being determined and will be presented in the fall for approval.

# DOCS-#4503180-v1-North Schools\_Draft MOU for Shared Services 2021-22

Final Audit Report 2021-06-22

Created: 2021-06-16

By: Katie Royer (katie.royer@sequoiagrove.org)

Status: Signed

Transaction ID: CBJCHBCAABAA1XsvLy0MSyx9Bcm9zqcgFkNoGDFoZ-e7

## "DOCS-#4503180-v1-North Schools\_Draft MOU for Shared Services 2021-22" History

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- Document e-signed by David J. Brockmyer (dbrockmyer@hotmail.com)

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- Agreement completed. 2021-06-22 - 8:45:36 PM GMT

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Key	All Inclusive Total									
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wcs2	\$80,677.28									
wcs3	\$105,060.55									
wcs4	\$76,236.03									
wcs5	\$79,219.95									
wcs6	\$93,987.61									
wcs7	\$93,467.29									
wcs8	\$76,343.31									
wcssp1	\$84,925.85									
wcssp2	\$82,315.81									
wcshr1	\$54,980.27									
wcshr2	\$56,614.81									
wcshr3	\$15.48 per hour									
wcshr4	\$35.00 per hour									
wcshr5	\$35.00 per hour									
wcshr6	\$35.00 per hour									
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ccs3	\$93,317.80									
ccs4	\$111,777.06									
ccs5	\$80,290.10									
ccs6	\$93,880.10									
ccs7	\$88,944.67									
ccs8	\$142,948.82									
ccs9	\$173,694.54									
ccs10	\$106,105.12									
ccs11	\$142,481.60									
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ccs24	\$76,903.35									
ccs25	\$91,292.32									
ccs26	\$99,418.41									
ccs27	\$85,071.85									
ccs28	\$107,470.51									
ccs29	\$85,765.88									
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frc9	\$103,626.60							
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frc12	\$110,459.52							
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	\$90,552.79							
	\$117,362.00							
	\$95,381.53							
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lvchr1	\$35.30 per hour							
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lvchr3	\$16.92 per hour							
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# **Cover Sheet**

# Shared Staff Memorandum of Understanding with Central for HSVA Update

Section: II. Finances

Item: C. Shared Staff Memorandum of Understanding with Central for

**HSVA Update** 

Purpose: Vote

Submitted by:

Related Material: Final HSVA Term Sheet 21\_22.docx.pdf

#### BACKGROUND:

We are seeking approval of the terms set forth in this agreement for the collaboration and administration costs of the shared High School Virtual Academy (HSVA) program. This term sheet identifies the scope of work, payment and agreement terms. If approved the terms set forth will be used to draft the Memorandum of Understanding between the five (5) schools.

#### **RECOMMENDATION:**

Recommended for Board approval

# HSVA CURRICULUM & ADMINISTRATIVE SERVICES MOU TERMS SHEET

Pertaining the collaboration and administration of High School Virtual Academy (HSVA) Courses shared between the following Schools:

- Yosemite Valley Charter School
- Monarch River Academy
- Feather River Charter School
- Clarksville Charter School
- Lake View Charter School
- Winship Community School

#### Administration of Online Platforms Associated with HSVA

Yosemite Valley Charter School will acquire and administer all online accounts, listed below, for all students enrolled in HSVA from all schools named above.

- 1. Schoology
- 2. McGraw Hill ConnectEd
- 3. Edgenuity Courseware
- 4. Edmentum Courseware
- 5. Curriculum Ordering System (COS)
- 6. Any application embedded within Schoology

#### **Administrative Access to Online Platforms**

Yosemite Valley Charter School will grant access to all Highly Qualified Teachers (HQT) and any supervisory personnel employed by Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School to all online applications related to that HQT or supervisory personnel.

#### Student and Home School Teacher (HST) Access to Online Platforms

Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School agree to provide any and all pertinent student and teacher data needed to allow for ordering HSVA courses, provisioning of accounts associated with all HSVA Online accounts. Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School will agree to provide the initial data set by July 9, 2021. And then provide an updated data set at least every week thereafter.

#### **Access to Student Information**

Feather River Charter School, Clarksville Charter School, Lake View Charter School, Winship Community School, Yosemite Valley Charter School, and Monarch River Academy agree to allow access to student data for all students within the HSVA programs. Feather River Charter School, Clarksville Charter School, Lake View Charter School, Winship Community School, Yosemite Valley Charter School, and Monarch River Academy also allow online platform administrators contracted with Yosemite Valley Charter School, and Monarch River access to all students data for all students within the HSVA programs.

#### **Costs and Payment**

HQT Costs – HQT Costs and payments will be considered and handled through a separate Memorandum of Understanding.

#### **Payment of Online Platforms**

Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School agree to pay Yosemite Valley Charter School for their portion of the costs for all Online Platforms associated with HSVA.

- Schoology Will charge for each student enrolled. If there are extra licenses, each school will be allocated and billed for extra licenses based on the percentage of their school's student enrollment compared to the total enrollment. All licenses will expire by Schoology at the end of the school year on June 15.
- McGraw Hill ConnectEd (Online TextBooks)— Each school will be provided Purchase Orders that
  include the list of online textbooks needed for each student along with the cost for each online
  textbook. The school will need to provide payment for the online textbook so that procurement
  of the online textbook can be made for the student. Procurement of online textbooks is time
  sensitive.
- Edgenuity Courseware Payment for a school's portion of 100% of the Edgenuity license cost will be based on the percentage of student classes enrolled in HSVA Edgenuity beyond the refund dates allowed for student enrollment. We will use Edgenuity HSVA Enrollment data as of 11/15/2021.
- 4. Edmentum Courseware Payment for a school's portion of 100% of the Edmentum Courseware license cost will be based on the percentage of student classes enrolled in HSVA CTE, Hybrid, and HSVA courses using Edmentum Courseware beyond the refund dates allowed for student enrollment. We will use Edmentum HSVA Enrollment data as of 11/15/2021.
- 5. Curriculum Ordering System (COS) Will be assessed below in "Administrative Costs"
- 6. Any application embedded within Schoology Payment determination will be made when a new application is added.

#### Justification and Payment of Administration of Online Platforms

Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School agree to pay Yosemite Valley Charter School for the maintenance and administration of all online platforms associated with the HSVA program. Feather River Charter School, Clarksville

Charter School, Lake View Charter School, and Winship Community School will collectively pay a flat fee of \$2,000 per month with a final monthly payment to be made no later than June 30, 2022. The flat fee for the technicians will cover the following tasks throughout the year:

- Set up, maintenance, and system issue resolutions for all online platforms
- Responding to any and all inquiries and resolving all problems related to HSVA courses for HSTs, parents, and HQTs associated with all students.
- Ongoing Enrollment, July re-enrollment, rollover enrollment in HSVA curriculum platforms.
  - Feather River Charter School, Clarksville Charter School, Lake View Charter School, and Winship Community School will be responsible for commuting to their HSTs all enrollment, roll-over, drops, changes, etc.
- Processing of all canceled, changed, or amendment of HSVA enrollment throughout the school vear.
- The processing of and loading of all student and teacher data into the COS on a weekly basis.
- The creation of and delivery of all relevant data associated with HSVA enrollments to directors in all schools.
- Creation of all quotes needed for McGraw Hill online textbooks for each school on a monthly basis.
- Creation of breakout data needed to bill each school for McGraw Hill online content and costs associated with any other online platform.

Monthly Invoices will be sent to each school as a net 30 per the following breakdown:

- Feather River Charter School \$900
- Clarksville Charter School- \$800
- Lake View Charter School- \$275
- Winship Community School- \$25

#### **Agreement Term**

The terms of this agreement are effective as of July 1, 2021, and shall remain in effect until June 30, 2022. The agreement automatically terminates unless renewed in writing by all Schools. The costs outlined in this agreement are for all services and products listed. If any service or product is not provided or is adjusted in any way the cost of the service or product would need to be agreed upon before invoicing and payment will be made.

# **Cover Sheet**

## Safe to Return to In-Person Instruction Plan

Section: III. Operations

Item: A. Safe to Return to In-Person Instruction Plan

Purpose: Discuss

Submitted by:

Related Material: SafeRetuntoIn-PersonCCSv2.docx - Google Docs.pdf

#### BACKGROUND:

All plans must be reviewed, and, as appropriate, revised, at least every six months to incorporate new or revised CDC guidance and other changed factors. Provide opportunity for public comment and plan will be placed on December GB meeting for approval.

# LEA Plan for Safe Return to In-Person Instruction and Continuity of Services

LEA	A Name: Clarksville Charter School	
Opt	tion for ensuring safe in-person instruction a	nd continuity of services:
	has developed a plan	will amend its plan
1.	Please choose one:	
0	The LEA had a plan, as of March 11, 20 ARP statute and will review and, as approptake into consideration the additional requires.	riate, revise it every six months to
		compliant plan as of March 11, 2021, g the box above, then you may skip ssurance and Contact sections.
•	The LEA has amended/created a plan of template and has posted/will post it within a Assurances.	
	NOTE: If checking the box above meet the 30 day plan requirement question in the template.	that you are using this template to s, you must respond to each
	Please note whether the LEA has a complan, or acknowledge that the LEA is su within 30 days of receiving funds.	•
	CCS completed the COVID-19 Prevention School Guidance Checklist. CCS intends t remain compliant. On October 12, 2021, CCOVID-19 Testing Policy and COVID-19 Sepolicy. The GB approved the COVID-19 Testing Policy.	o address additional areas to CS presented to the CCS GB a choolwide Health and Safety

2. The LEA will maintain the health and safety of students, educators, and other school and LEA staff, and the extent to which it has adopted policies, and a description of any such policies, on each of the CDC's safety recommendations, including: universal and correct wearing of masks; modifying facilities to allow for physical distancing; handwashing and respiratory etiquette; cleaning and maintaining healthy facilities, including improving ventilation; contact tracing in combination with isolation and quarantine, in collaboration with the State, local,

clarification with language for the COVID-19 Schoolwide Health and Safety Policy. On October 20, 2021, the CCS GB approved the

guidance from CDPH in form of the 'Decision Forest."

COVID-19 Schoolwide Health and Safety Policy. CCS received updated

territorial, or Tribal health departments; diagnostic and screening testing; efforts to provide vaccinations to school communities; appropriate accommodations for children with disabilities with respect to health and safety policies; and coordination with State and local health officials.

Describe how the LEA will maintain, or continue to maintain, health and safety policies and procedures. Include a description of any adopted policies and procedures regarding the CDC's safety recommendations (or available LEA website links to such policies). Include descriptions of appropriate accommodations adopted and coordination efforts conducted with outside State and local health officials. Please include or describe current public health conditions, applicable State and local rules and restrictions, and other contemporaneous information that informs your decision-making process.

In response to the Safe Return to In-Person Instruction plan, CCS will continue to partner with the county health department, State, and CDC's, and CALOSHA safety recommendations and guidelines. CCS subscribes to websites, webinars, and receives communications from the County Public Health Officers, as well at County School Superintendents with pertinent policies and procedures to maintain health and safety for both students and staff. CCS will continue to review applicable health orders and educational specific guidance. Existing COVID-19 prevention controls will be reviewed with periodic inspections to ensure compliance. CCS will posted on their website local immunization opportunities for families.

3. The LEA will ensure continuity of services, including but not limited to services to address students' academic needs and students' and staff social, emotional, mental health and other needs, which may include student health and food services.

Describe how the LEA will ensure continuity of services in case isolation, quarantine, or future school closures are required, including how the LEA will meet the needs of students with disabilities and English learners.

CCS will provide effective training and instruction that includes COVID-19 policies and procedures to protect both employees and students. Our students will receive schoolwide communications. Collaboration amongst departments with the school will ensure that students needs are met especially focused on unduplicated students and students with disabilities. Administration will meet weekly to discuss any concerns, potential gaps, and strategize to continue to provide consistency to meet the needs of all students. Our students with disabilities team and English Learners will have close contact with our

coordinators, teachers and staff to use data to analyze and mitigate potential learning loss. In case of future school closures, CCS will continue to provide both synchronous and asychronous options for students to provide continuity in instruction.

4. The LEA sought public comments in the development of its plan and took those comments into account in the development of its plan.

Describe the LEA's policy or practice that provided the public with an opportunity to provide comments and feedback and the collection process. Describe how any feedback was incorporated into the development of the plan.

CCS held a public hearing at the June 15, 2021 board meeting. The prior COVID-19 Prevention Plan, current CDE and CALOSHA guidelines were discussed. The Safe Return to In-Person Instruction Plan was shared in the board packet, discussed, and reviewed with the needed additional component of sharing immunization locations. The GB board also asked to review the plan, per the guidelines every few months to ensure that the most current recommendations are being followed.

CCS will bring the updated CDPH "Decision Forest" on the CCS COVID-19 Schoolwide Health and Safety Plan to the GB on November 17, 2021. During this GB Meeting, the CCS GB will hold public comment for input on the Safe Return to In-Person Instruction and Continuity of Services template.

In addition, the LEA provides the following assurances:

- ☐ The LEA has made (in the case of statutorily compliant plans) or will make (in the case of new plans) its plan publicly available no later than 30 days after receiving its ARP ESSER allocation.
  - Please insert link to the plan: Newly updated plan will be placed on school website under About Us – School Accountability- COVID-19 Policies and Procedures once board approved December 2021.
- The LEA sought public comment in the development of its plan and took those public comments into account in the development of its plan.
- ☐ The LEA will periodically review and, as appropriate revise its plan, at least every six months.
- The LEA will seek public comment in determining whether to revise its plan and, if it determines revisions are necessary, on the revisions it makes to the plan.
- If the LEA revises its plan, it will ensure its revised plan addresses each of the aspects of safety currently recommended by the Centers for Disease Control (CDC), or if the CDC has revised its guidance, the updated safety recommendations at the time the LEA is revising its plan.
- The LEA has created its plan in an understandable and uniform format.
- The LEA's plan is, to the extent practicable, written in a language that

parents can understand, or if not practicable, orally translated.

The LEA will, upon request by a parent who is an individual with a disability, provide the plan in an alternative format accessible to that parent.

The following person or persons is/are the appropriate contact person for any questions or concerns about the aforementioned plan.

Please list name(s), title(s), address, county, and contact information for the person or persons responsible for developing, submitting, and amending the LEA plan.

Darcy Belleza, Director of Governance and Accountability 4818 Golden Foothill Pkwy Suite #9 El Dorado Hills, CA 95762 El Dorado County 530.830.2793 darcy.belleza@sequoiagrove.org

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## **Cover Sheet**

# COVID-19 Schoolwide Health and Safety Plan-Version 3

Section: III. Operations

Item: E. COVID-19 Schoolwide Health and Safety Plan-Version 3

Purpose: Vote

Submitted by: Jenell Sherman

**Related Material:** 

PROPOSED\_Clarksville\_COVID-19\_Schoolwide\_Health\_\_\_Safety\_Policy\_21-22 v.3.docx - Google Docs.pdf

#### BACKGROUND:

- Simplified Policy to continue to be up to date with local, state and federal guidelines
- Decision Forest and Trees are continually being adjusted by the CDPH therefore decision was made to direct staff, students, and community members to CDPH website
- We will add link to CDPH on school COVID-19 page
- The Decision Forest is based on guidance from the California Department of Public Health and local recommendations from County Public Health. It is updated regularly to align with evolving guidance. Schools should ensure that they are using the latest version and discard all previous versions. The Decision Forest provides general guidance for common scenarios, but can not account for every possible situation

#### RECOMMENDATION:

Recommended for Board approval



#### Introduction

It is the policy of Clarksville Charter School ("Charter School") to take all reasonable measures necessary to prevent the spread of the novel coronavirus disease ("COVID-19") among students and staff in school-sponsored activities. In accordance with this COVID-19 Schoolwide Health & Safety Policy ("Policy"), the Charter School is implementing health and safety measures to mitigate the spread of COVID-19 at school-sponsored and staffed in-person activities consistent with federal, state, and local guidance.

Although Charter School is a non-classroom-based program, the school recognizes that there are circumstances when staff, students, and parents/guardians may interact in-person as part of the educational program. This can include in-person instruction between staff and students, parent teacher meetings, field trips, park days, and individualized services ("in-person activities").

This Policy recognizes that these safety measures are each designed to provide some protection against COVID-19. While there may be times when one measure may not be feasible, implementing alternative measures can provide backup layers of safety. This Policy includes both mandatory measures (using terms "shall" or "will") as well as recommended measures intended to guide decisions in light of practical limitations.

This Policy is based on guidance provided by the U.S. Centers for Disease Control and Prevention ("CDC"), the California Division of Occupational Safety and Health Administration ("Cal/OSHA"), the California Department of Education ("CDE"), and the California Department of Public Health ("CDPH"). Charter School will, as necessary, consult with the respective county health officer, or designated staff, to monitor and provide advice on local conditions to individually determine whether more or less stringent measures are necessary to align with the applicable public health guidelines.

Charter School will fully cooperate with county public health officials regarding the screening, monitoring, and documentation that will be required to permit careful scrutiny of health outcomes associated with conducting in-person activities. To the extent any mandatory public health guidance is revised to materially conflict with this Policy, Charter School will follow such guidance and not this Policy.

As COVID-19 Guidance is continually evolving, please refer to CDPH for the latest guidance.

#### **COVID-19 Compliance Officer**

State and local public health orders require that schools designate a liaison to be responsible for receiving and sharing information on COVID-19 policies, positive cases, and exposures.

The following individual is designated as the Charter School's COVID-19 Compliance Officer:

The COVID-19 Compliance Officer acts as a liaison between the local county public health department and the Charter School. The COVID-19 Compliance Officer shall be the point of contact responsible for sharing information on positive cases and exposures to relevant state and local health departments. If you have any questions about this Policy, please use the contact information above.

#### **COVID-19 Testing**

Pursuant to the CDPH Order mandating that all public and private schools serving students in transitional kindergarten through grade 12 verify the vaccination status of school workers and establish diagnostic screening testing of unvaccinated workers to minimize the risk that they will transmit COVID-19 while on school facilities ("CDPH Order"), Charter School has adopted the COVID-19 employee testing policy ("Testing Policy") which is included as **Appendix A**. Per the Charter School's COVID-19 Testing policy, Charter School will provide diagnostic screening testing to workers who are not fully vaccinated.

Per Cal/OSHA Emergency Temporary Standards, the Charter School will also provide testing at no cost to employees during paid time for:

- Symptomatic unvaccinated employees, regardless of whether there is a known exposure
- Unvaccinated employees after an exposure
- Vaccinated employees after an exposure if they develop symptoms
- Unvaccinated employees in an outbreak (three or more employee cases)
- All employees in a major outbreak (20 or more employee cases)

#### Requests for Accommodations

Employees who are unable to comply with the testing requirement under the Testing Policy due to a qualifying disability or sincerely held religious belief must contact the HR Department (<a href="mailto:shelli.ninke@sequoiagrove.org">shelli.ninke@sequoiagrove.org</a>) to request a reasonable accommodation in writing. If requested, Charter School will engage in an interactive process with that individual, and work to identify any possible accommodations as appropriate (e.g., unpaid leave of absence). Charter School cannot guarantee the availability of either remote work as an accommodation and will process all requests for accommodation consistent with its policies and applicable law. Charter School may not provide an accommodation should it result in a direct threat to health and safety of others or to the individual, and/or if the accommodation will cause an undue hardship for the Charter School.

#### **General Rules of Attendance for In-Person Activities**

Charter School recognizes that participation in in-person activities provides various benefits, including engagement in the educational program.

When engaging in in-person activities, the Charter School wants to promote the health and safety of its students, staff, and accompanying family members. Please refer to the Decision Forest on the CDPH website for updated guidance.

As such, any staff member, student, or accompanying family member <u>must not</u> participate in an in-person activity or <u>must leave</u> an in person activity if any of the following occur:

1. The individual exhibits COVID-19 symptoms within 10 days of in-person activity or at an in-person activity; ¶

- 2. The individual was in "close contact" with an individual who tested positive for COVID-19 and has not completed the required quarantine/isolation requirements; OR ¶
- 3. The individual has tested positive for COVID-19 and has not completed the required isolation requirements.

Reporting symptoms, close contact status, COVID-19 positive tests, and similar information is critical to promote health and safety and reduce risk of COVID-19 transmission. Guidance about family and staff reporting is provided below.

Charter School encourages families and staff to contact their healthcare provider if they have health care questions regarding COVID-19 or otherwise.

### **COVID-19 Symptom Screening**

All staff, students, and/or accompanying family members who will be participating in in-person activities must conduct a symptom self-screening for COVID-19 before participating in any in person activity (e.g., conduct temperature check). An individual must not attend any in-person activity if they are experiencing any of the following symptoms within 10 days of the in-person activity: If a student has a medical condition or alternate diagnosis or chronic illness that would exhibit COVID-19 like symptoms, please refer to the Medical Letter (Appendix AB) for medical conditions for alternate diagnosis/chronic illness. Once completed, please submit the letter to the COVID-19 Compliance Officer.

This list does not include all possible symptoms. CDC regularly updates this list, so please visit the following website to confirm whether your symptoms may be symptoms of COVID-19:

- Fever over 100 degrees or Chills
- Persistent cough
- Shortness of breath or difficulty breathing
- Fatigue
- Muscle or body aches
- Headache
- New loss of taste or smell
- Sore throat
- Congestion or runny nose
- Nausea or vomiting
- Diarrhea

https://www.cdc.gov/coronavirus/2019-ncov/symptoms-testing/symptoms.html.

Staff, students, or accompanying family members who exhibit COVID-19 symptoms must refer to the CDPH Decision Forest for guidance on attending an in-person activity.

must not attend an in-person activity unless all of the following criteria are met: ¶

- 1. At least 24 hours have passed since resolution of fever without the use of fever-reducing medications; ¶
- 2. Other symptoms have improved; AND ¶
- 3. One of the following is true: ¶
  - a. The individual has a negative test for COVID-19; ¶
    b. At least 10 days have passed since symptom onset; ¶

- Clarksville Charter School Regular Scheduled Board Meeting Agenda Wednesday November 17, 2021 at 6:30 PM c. A healthcare provider has provided documentation that the symptoms are typical of their underlying chronic condition (e.g., allergies or asthma); OR ¶
  - d. A healthcare provider has confirmed an alternative named diagnosis (e.g., Streptococcal pharyngitis, Coxsackie virus).

Charter School encourages individuals to get tested for COVID-19 when they exhibit symptoms consistent with COVID-19. COVID-19 testing is available for free at multiple locations throughout California. Please contact your healthcare provider, local county public health department, or the Charter School for more information.

#### Reporting COVID-19 Symptoms

- If a student or accompanying family member cannot attend an in-person activity due to experiencing the symptoms described above within 10 days of the in-person activity, please notify contact—your Homeschool Teacher. Charter School may be able to help determine if the individual can attend the in-person activity (e.g., student provides proof of negative test as described above).
- Staff members who are scheduled to participate in an in-person activity, but have symptoms on the day of the activity or within 10 days of the activity must contact their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

#### **Exposure to COVID-19 (Close Contacts)**

An individual who is a "close contact" of an individual who tested positive for COVID-19, regardless of whether the individual has COVID-19 symptoms or not, generally must not attend any in-person activity until at least 14 days have passed since the last contact with the positive COVID-19 case and the individual is fever-free and symptom free. There are some exemptions to this rule, described below.

A person is considered a "close contact" if he/she was within 6 feet of someone who has COVID-19 for a total of 15 minutes or more over a 24-hour period.

Quarantine Requirements for Close Contacts: Quarantine requirements for close contacts willdepend on whether the individual is fully vaccinated. An individual may participate in an in-person activity if the requirements below are met: ¶

1. Vaccinated Individuals: If the individual who is a close contact is fully vaccinated OR hasrecovered from COVID-19 within the last 90 days with evidence of lab-confirmed diagnosis, the individual may participate in in-person activities and does not need to quarantine. Theseindividuals are recommended to get a COVID-19 test on Day 3, 4, OR 5 following the last contactwith the COVID-19 positive case.



2. Unvaccinated Individuals (Individual and Close Contact Were Not Both Wearing Masks): Individuals who are unvaccinated and asymptomatic may return to in-person activities only if <u>ALL</u> of the following criteria are met: ¶

i. The individual is asymptomatic (i.e., is fever-free and does not exhibit any COVID-19 symptoms); ¶

ii. The individual completes: ¶

10 days of quarantine from the date of last exposure; OR ¶
 7 days of quarantine if the individual receives a negative COVID-19 test collected after Day 5 from the date of last exposure. Charter School ¶

would need to see this negative test to allow an individual to join ¶ in-person activities. ¶

#### iii. The individual: ¶

- Continues daily self-monitoring for symptoms through Day 14 from last known exposure; AND ¶
- Follows all recommended non-pharmaceutical interventions (e.g., wearing a mask when around others, hand washing, avoiding crowds) through Day 14 from last known exposure.

If, at any time during the 14-day period, the individual exhibits COVID-19 symptoms, the individual must not attend in-person activities and should consider contacting their healthcare provider.

3. Unvaccinated Individuals (Individual and Close Contact Both Wore Masks). If the close contact individual is unvaccinated, but both the close contact and the COVID-19 positive individual were both wearing a mask during last contact, the individual may attend in-person activities and under a modified quarantine if the individual: ¶

Modified Quarantine: ¶

i. Is asymptomatic ¶

ii. Continues to appropriately wear a mask, as required;

iii. Undergoes at least <u>twice weekly</u> testing for 10 days after exposure; and iv. Continues to quarantine for all other school sponsored activities. <u>eporting</u> Close Contacts ¶

 If an asymptomatic student or accompanying family member was a close contact within 14 days of a scheduled in-person activity and they wish to attend the in-person activity, please contact the Home School Teacher. Charter School will help determine if the

5-¶

individual can attend the in-person activity.

If a staff member was a close contact within 14 days of a scheduled-in-person activity, they must contact their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

If individuals test positive for COVID-19: ¶

o <u>Symptomatic</u>: Individuals who test positive for COVID-19 and exhibit COVID-19 symptoms must self-isolate in their homes and not attend

- 1. At least 10 days have passed since the symptom onset;
- 2. At least 24 hours have passed since resolution of fever without the use of fever-reducing medications; AND ¶
- 3. Other symptoms improved.
- o <u>Asymptomatic</u>: Individuals who test positive for COVID-19 and do not exhibit COVID 19 symptoms must self-isolate in their homes until the at least 10 days have passed since the date of the first COVID-19 test. If the individual develops symptoms, then the individual must self-isolate as described above for symptomatic individuals.

#### Reporting COVID-19 Case to Charter School

- Students/family members who received a positive test for COVID-19 and were considered infectious (<u>defined below</u>) when participating in a Charter School activity must contact their Homeschool Teacher so the Charter School can appropriately notify close contacts and local public health departments for support.
- Refer to CDPH Decision Forest for guidance
- <u>Definition of Infectious for Asymptomatic Individual</u>: An asymptomatic individual with a positive test is considered infectious until 10 days after their test. ¶
- Definition of Infectious for Symptomatic Individual: A symptomatic individual with a positive test is infectious from 10 days since symptoms first appeared, until 24 hours with no fever without the use of fever-reducing medications, and other symptoms of COVID-19 are improving. (Loss of taste and smell may persist for weeks or months after recovery and need not delay end of isolation.)
- Staff who interact with staff and/or students at any point during the school year must report COVID-19 positive tests to their direct supervisor, complete the Covid Exposure Report, and then await further instruction.

#### Reporting COVID-19 Cases to Public Health Department

Upon learning that an individual (employee, student, or accompanying family member) has tested positive for COVID-19 and that individual was participating in Charter School-related in person activities while infectious (see definition above), the Charter School will notify the local public health department about the positive case no later than 24 hours after learning of the positive case.

The notification to the local public health department will include (as may be required by local public health department):

- 1. The full name, address, telephone number, and date of birth of the individual who tested positive;
- 2. The date the individual tested positive, the location/event/facility at which the individual was present when participating in in-person activity, and the date the individual was last present at any relevant school activity; and

Charter School's COVID-19 Compliance Officer will work with the local public health department to ensure appropriate contact tracing, investigation, and notifications to the community.

To the extent required by local public health guidelines, the Charter School will notify staff and families in the school community of any positive COVID-19 case while maintaining confidentiality as required by state and federal laws.

Charter School will provide information to employees regarding paid and unpaid time off, including sick leave and extended family and medical leave pursuant to federal and state laws to see if an employee may need to take time off due to COVID-19 related illness or exposure.

#### **Use of Face Coverings**

Individuals can help minimize the exposure and transmission of COVID-19 when cloth face coverings ("face coverings" or "masks") are worn properly (covering both nose and mouth). Charter School will follow CDPH, CDE, and CDC guidance and applicable public health orders regarding the use of face coverings. All staff and family members are encouraged to review the CDPH guidance on face coverings. Face coverings must be used in accordance with CDPH guidance and this Policy unless a person qualifies for an exemption.

Proper use of face coverings will be strictly enforced. Individuals who refuse to wear a proper face covering may be excluded from participating in in-person activities. As If public health guidelines change from what is prescribed below, the Charter School will follow the public health guidelines.

- <u>Indoor settings</u>: All individuals participating in in-person activities must wear a face covering when meeting indoors, regardless of vaccination status. ¶
- <u>Outdoor settings</u>: Individuals are not required to wear a face covering in outdoor settings, but wearing a face covering is recommended, particularly for unvaccinated individuals.

All individuals must comply with the applicable face covering and other health and safety requirements of the venue (e.g., museum, park, etc.). Staff will have extra face coverings if a student or accompanying family member forgets to bring a face covering.

Charter School will evaluate any student or employee's request for accommodation from the Charter School's face covering requirement consistent with applicable law.

Employees requesting an accommodation from the face covering policy/requirement must provide appropriate documentation and contact the HR department (<a href="mailto:shelli.ninke@sequoiagrove.org">shelli.ninke@sequoiagrove.org</a>).

The following individuals are exempt from wearing a face covering:

- Children under the age of two.
- Persons with a medical condition, mental health condition, or disability that prevents wearing a mask. This includes persons with a medical condition for whom wearing a mask could obstruct breathing or who are unconscious, incapacitated, or otherwise unable to remove a mask without assistance.

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  Persons who are hearing impaired, or communicating with a person who is hearing impaired, where the ability to see the mouth is essential for communication.
  - Persons for whom wearing a mask would create a risk to the person related to their work, as determined by local, state, or federal regulators or workplace safety guidelines.

Persons exempted from wearing a face covering due to a medical condition, must wear a non-restrictive alternative, such as a face shield with a drape on the bottom edge, as long as their condition permits it.

In limited situations where a face covering cannot be used for pedagogical or developmental reasons (e.g., communicating or assisting young children or those with special needs), a face shield with a drape (per CDPH guidelines) can be used instead of a face covering as long as the wearer maintains physical distance from others. Staff must return to wearing a face covering once the activity has ceased.

#### Accommodations for Students

If a student cannot wear a mask due to a medical condition, mental health condition, or disability, the student should wear the next most effective alternative that can be tolerated, such as a transparent face shield with a cloth draping sealing the bottom.

Parents/guardians who believe their child may need an accommodation or is otherwise exempt from the Charter School's face covering policy and requirement should contact their Homeschool Teacher. Upon receipt of appropriate documentation, the Charter School will evaluate requests for accommodation and determine what, if any accommodations the Charter School can provide.

For students with an individualized education program ("IEP") or Section 504 Plans, the Charter School will ensure that determinations are made by an IEP/504 Team as appropriate and as may be necessary or required by law.

Students exempted from wearing a mask or face shield are strongly encouraged to be vaccinated against COVID-19. If a student is exempt from wearing any type of face covering, the Charter School will implement appropriate health and safety mitigation strategies, including appropriate physical distancing, use of personal protective equipment, and other health and safety measures to the greatest degree feasible, to mitigate the risk of exposure to COVID-19.

#### **Physical Distancing**

Recent evidence indicates that instruction/in-person interaction can occur safely without six feet of physical distancing when other mitigation strategies (e.g., masking) are implemented. As such, students and staff are not required to maintain physical distancing if interacting individuals are fully vaccinated.

If interacting individuals are not fully vaccinated, then three (3) feet of physical distancing should be maintained at all times to the extent possible and both individuals must wear a mask indoors and are recommended to wear a mask outdoors. If three (3) feet of physical distancing is not possible, individuals should try to keep as far apart as possible and continue to wear masks as discussed above.

#### **Healthy Hygiene and Personal Protective Equipment**

To help minimize the transmission of COVID-19, staff, students, and accompanying family members who are participating in in-person activities should implement the following hygiene and cleaning practices:

- Frequently wash hands (at least 20 seconds) throughout the day, especially before and after eating, after using the restroom, after handling garbage, or after removing gloves.
- Avoid contacting with one's eyes, nose, and mouth.
- Cover coughs and sneezes.
- Limit sharing of supplies. Staff and students should have their own supplies to the extent possible.
- Charter School appropriately and routinely disinfects and cleans administrative office(s) and similar spaces.
- Staff will endeavor to clean surfaces with sanitizing wipes if such surfaces (e.g., tables, chairs, desks, computers) will be used when participating in in-person activities.

The Charter School will evaluate the need for personal protective equipment ("PPE"), including, but not limited to, gloves, eye protection, and respiratory protection as required by Cal/OSHA standards. PPE may be used by a staff member when working with sick children or providing instruction to any students with a face covering exemption.

#### **Resource Center Guidelines**

Staff, students, and visitors to a Charter School's Resource Center must comply with all health and safety protocols, including following local, state and federal the Policy's face covering requirements while inside the building. Signage shall be posted at all public entrances to the Resource Center reminding visitors of mask requirements and warning visitors not to enter if they have COVID-19 symptoms.

Reminder: If an individual exhibits COVID-19 symptoms —within last 10 days, was in "close contact" with an individual who tested positive for COVID-19 and has not completed the required quarantine/isolation requirements, or the individual has tested positive for COVID-19 and has not completed the required isolation requirements—the individual must not enter the Resource Center and participate in Charter School activities unless they follow the Decision Forest protocols. These individuals may continue to participate in in person activities once they complete the required quarantine/isolation described above.

#### Sanitizing/hygiene materials and practices

- Charter School will develop plans and routines to ensure that students and staff using the Resource Center will wash or sanitize hands frequently.
- Charter School will make soap, tissues, no-touch trash cans, face coverings, and water and paper towels or dryers for hand washing available.
- Charter School shall make available fragrance-free alcohol-based hand sanitizer at strategic locations throughout the Resource Center.
- Charter School will provide face coverings for students and staff who do not have face coverings.
- Routine cleaning and disinfecting: Charter School will maintain a high level of cleanliness throughout the year at the Resource

• Charter School will optimize ventilation in indoor spaces, to the extent possible.

#### **Communications to the Charter School Community**

Charter School will provide staff and parents/guardians with a copy of this Policy (e.g., distributing by email, posting on website, etc.). In addition, the Charter School will provide training to staff on the Policy to ensure appropriate and consistent implementation. Charter School will frequently communicate with parents/guardians regarding the Charter School's COVID-19 health and safety guidelines and provide supports and resources, as appropriate and necessary.

#### **Amendments to this Policy**

The Executive Director or designee is authorized to revise this Policy in order to ensure compliance or consistency with new or revised orders or guidance from local, county, state or federal authorities ("Agencies"), to take any and all actions consistent with orders and guidance from the Agencies that is not specifically addressed by this Policy, and to ensure compliance with the Charter School's charter petition. The Executive Director or designee will provide the Charter School's Governing Board with updates as to actions taken pursuant to this section.

The Clarksville Charter School ("Charter School") adopts this COVID-19 Testing Policy ("Policy") in accordance with the California Department of Public Health Order "Vaccine Verification for Workers in Schools" issued on August 11, 2021 ("Order"). The Order <u>requires</u> all schools to:

- Verify vaccine status of all workers; and
- Conduct diagnostic screening testing for workers who are not fully vaccinated starting October 15, 2021.

Consistent with the Order, and for purposes of this Policy, "workers" are paid or unpaid adults who physically interact with Charter School students or staff in furtherance of Charter School functions (e.g., teachers who meet with students, staff interacting in administrative offices, etc.). Fully vaccinated workers do not have to undergo COVID-19 diagnostic screening testing.

#### **Vaccination Status Survey:**

- Charter School will survey all workers asking if they are fully vaccinated.
- An individual is considered "fully vaccinated" two weeks or more after they have received the second dose in a 2-dose series (Pfizer-BioNTech or Moderna or vaccine authorized by the World Health Organization), or two weeks or more after they have received a single-dose vaccine (Johnson and Johnson [J&J]/Janssen).

#### **Access to COVID-19 Vaccine:**

• <u>Charter School is not requiring workers to become vaccinated</u>. If you are interested in more information about the COVID-19 vaccine, locations of walk-in clinics, and opportunities to book an appointment for the COVID-19 vaccine, please visit <a href="https://myturn.ca.gov/website">https://myturn.ca.gov/website</a>.

#### **Acceptable Evidence of Full Vaccination:**

- A worker must provide acceptable evidence of vaccination to Charter School in order to be considered fully vaccinated. Per the Order, Charter School can accept one of the following as acceptable evidence of full vaccination:
  - COVID-19 Vaccination Record Card (issued by the Department of Health and Human Services Centers for Disease Control & Prevention or WHO Yellow Card)
    - which includes name of person vaccinated, type of vaccine provided and date last dose administered;
       OR
    - a photo of a Vaccination Record Card as a separate document; OR
    - a photo of the individual's Vaccination Record Card stored on a phone or electronic device; OR
    - documentation of COVID-19 vaccination from a health care provider; OR
    - digital record that includes a QR code that when scanned by a SMART Health Card reader displays to the reader client name, date of birth, vaccine dates and vaccine type; OR
    - documentation of vaccination from other contracted employers who follow CDPH vaccination records guidelines and standards.
- Workers can submit evidence of full vaccination through the secure jot form survey.
- When providing proof of vaccination, workers must not provide any other medical or genetic information to Charter School, including but not limited to underlying conditions or a diagnosis of a medical condition.

#### **COVID-19 Diagnostic Screening Testing for Workers Who Are Not Fully Vaccinated:**

- Consistent with the Order, and for purposes of this Policy, workers who are not fully vaccinated must undergo diagnostic screening testing for the weeks they physically interact with Charter School students or staff. For workers who physically interact with Charter School students or staff less frequently than once per week, they must undergo diagnostic screening testing no greater than one week in advance to obtain a test result before the interaction (preferably within 72 hours) or during the week of the interaction.
- Antigen tests are acceptable to determine both the presence or absence of active infection with SARS-CoV-2 in individuals with or without symptoms. Repeat antigen testing and/or confirmatory molecular testing should be considered in individuals who receive a negative result with an antigen test but have symptoms specific for COVID-19 (such as loss of taste and smell). November 9, 2021

- This testing will be provided at no cost using a PCR or antigen test that has Emergency Use Authorization by the U.S. Food and Drug Administration or is operating per the Laboratory Developed Test requirements by the U.S. Centers for Medicare and Medicaid Services. Charter School will share information with workers regarding the specifics of testing administration.
- Fully remote employees or volunteers are not required to undergo diagnostic screening testing.
- Unvaccinated employees are not exempted from the testing requirement even if they have a medical contraindication to vaccination.
- Previous history of COVID-19 from which the individual recovered more than 90 days earlier, or a previous positive antibody test for COVID-19, does not waive this requirement.
- Consistent with the Order, if you have a confirmed diagnosis of COVID-19 within the last 90 days and recovered, Charter School may not require you to conduct diagnostic screening testing for the 90-day period after the diagnosis. Please contact the Human Resources Department if you are interested in seeking this limited exemption.
- Charter School will not discriminate, harass, or retaliate against any employee for receiving the COVID- 19 vaccine or for electing not to receive the COVID-19 vaccine.
- Charter School will establish a method for tracking weekly diagnostic testing results and will report any positive results to local public health departments.
- Employees with any questions regarding the Charter School's Testing Policy may contact the Human Resources Department.

#### **Enforcement:**

- Workers who do not comply with this Policy or who are not otherwise eligible for a reasonable accommodation to the testing requirement consistent with applicable law and this Policy may, depending on their position, be placed on unpaid/inactive status until compliance.
- If a worker believes they may be entitled to an accommodation consistent with applicable law and this Policy, they can contact the HR department (<a href="mailto:shelli.ninke@sequoiagrove.org">shelli.ninke@sequoiagrove.org</a>). If requested, Charter School will engage in an interactive process with that individual, and work to identify any possible accommodations as appropriate (e.g., unpaid leave of absence). Charter School may not provide an accommodation should it result in a direct threat to health and safety of others or to the individual, and/or if the accommodation will cause an undue hardship for Charter School.

• Charter School may modify enforcement options based on the specific

circumstances.

#### **Future Revisions:**

- The Charter School drafted this policy in compliance with all applicable federal and state laws, including guidance from the Equal Employment Opportunity Commission ("EEOC"), Centers for Disease Control and Prevention ("CDC"), the California Department of Public Health ("CDPH"), and local health authorities.
- As public health and legal guidance regarding COVID-19 testing at schools evolves, Charter School administrative staff may revise this Policy accordingly. Upon any revision to this Policy, Charter School will provide notice in writing to workers. This Policy shall be implemented in a manner that is consistent with current federal, state, and local law.

Please refer to APPENDIX C: Quarantine Decision Forest

APPENDIX AB: Medical Letter for Alternative Diagnosis or Chronic Condition









#### Medical Letter for Alternative Diagnosis or Chronic Condition

Name of Child:		Date of Birth:
Section 1: Health Care Provider		
To Whom It May Concern:		
The named student received medical profession symptom(s) that he/she presented is due to [alto		
The symptom(s) associated with this condition the [List symptom(s) student experiences due to alt		_
Any other symptom(s) beyond what is listed abo 19 Public Health-guided school policy for on-cam		
Medical Provider (Printed Name)	Signature	License#
Name & Address of Clinic/Medical Office	Phone	Date
STAMP of medical provider and/or clinic is also	acceptable]	
Section 2: Authorization by Parent/Guardian		
l authorize the medical provider to conduct med COVID-19 protocols for safe return to school/on- una evaluación médica de mi hijo/a de acuerdo d regreso seguro a la escuela/en el campus/aprend	campus/in-person learni con los protocolos de COV	ng.//Autorizo al proveedor médico a realizar
Name of Parent/Guardian (Nombre del padre/tu	itor)	
Parent/Guardian Signature (Firma de padre/tuto	or) Date (Fecha)	
NOTE TO PARENT/GUARDIAN: This letter will be filed in the the decision tree provided by the California Department of COVID-related symptomis). You may email a copy to cynthi TUTORES: Esta carta se archivară en la carpeta de salud del por el ârbol de decisiones proporcionado por el Departame	Public Health (CDPH) on wheth an@sutter.k12.ca.us or bring it estudiante y en la Carpeta Méi	her to exclude a student presenting/complaining of to the student's school site. NOTA PARA LOS PADRES / dica de la escuela. Servirá como una guia para navegar

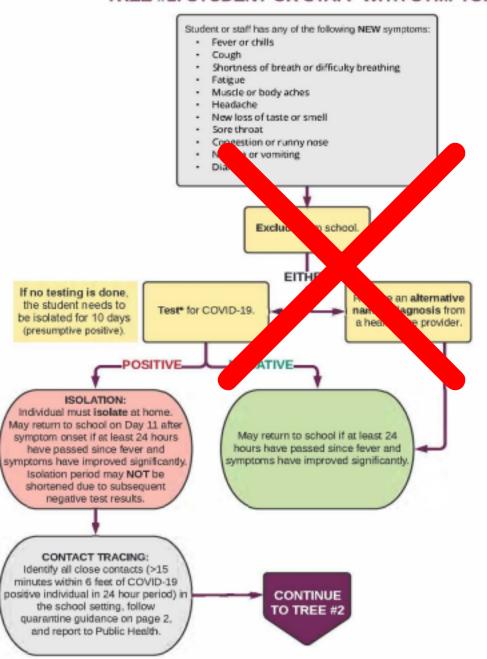
se queja de sintomas relacionados con COVID. Puede enviar una copia por correo electrónico a cynthiar@sutter.k12.ca.us o traeria a la escuela del estudiante

September 1, 2021

45-APPENDIX C: Decision Forest

# COVID-19 Symptom & Quarantine Decision Forest for K-12 Schools

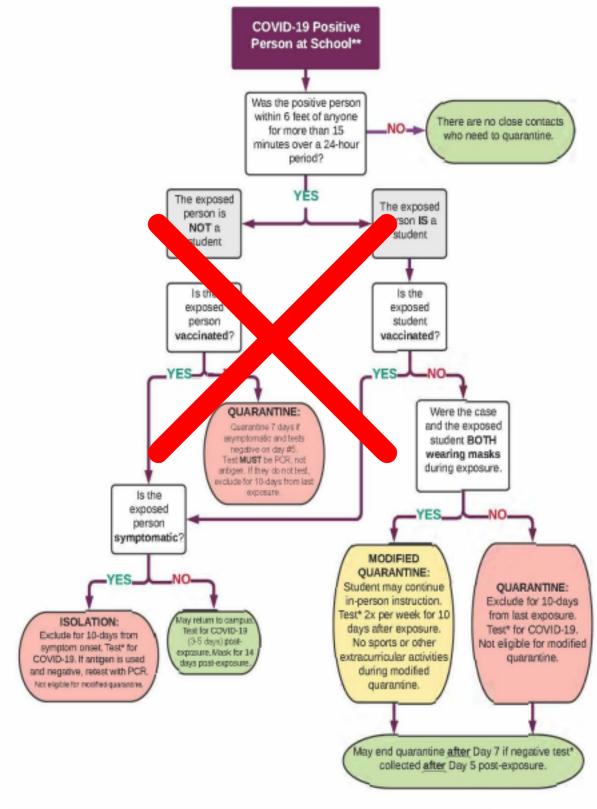
#### TREE #1: STUDENT OR STAFF WITH SYMPTOMS



<sup>\*</sup> PCR or rapid artigen testing are acceptable testing methods. If artigen is negative, continue isolation and repeat with PCR testing.

<sup>\*\*</sup> School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021.

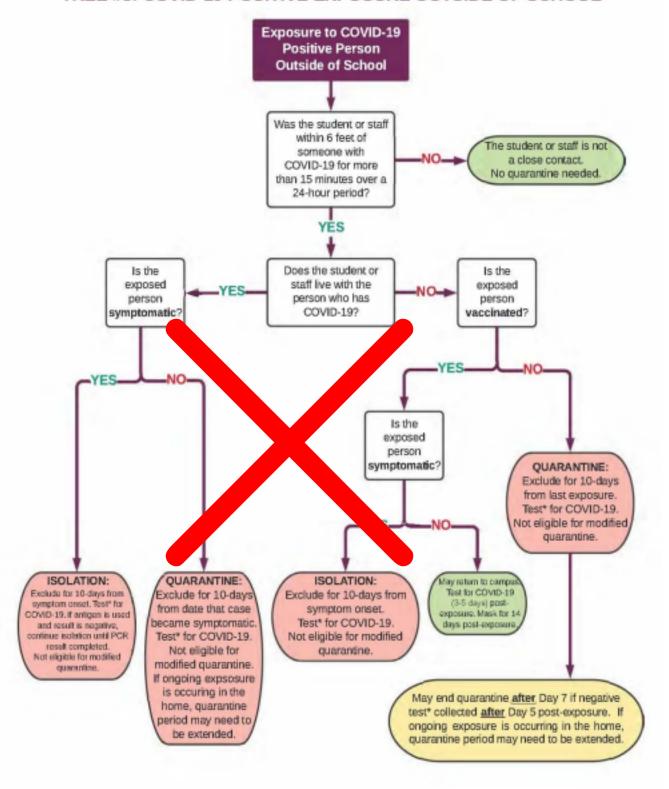
#### TREE #2: COVID-19 POSITIVE PERSON AT SCHOOL\*\*



<sup>\*</sup> PCR or rapid arrigen testing are acceptable testing methods. If arrigen is negative, continue isolation and repeat with PCR testing.

School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021.

#### TREE #3: COVID-19 POSITIVE EXPOSURE OUTSIDE OF SCHOOL



<sup>\*</sup> PCR or rapid antigen testing are acceptable testing methods. If antigen is negative, continue isolation and repeat with PCR testing.

<sup>\*\*</sup> School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses. August 18, 2021



# **Cover Sheet**

#### **COVID-19 Decision Forest**

Section: III. Operations

Item: F. COVID-19 Decision Forest

Purpose: FY

Submitted by:

Related Material: SCPH\_Quarantine\_Decision\_Forest\_K-12\_Schools.pdf

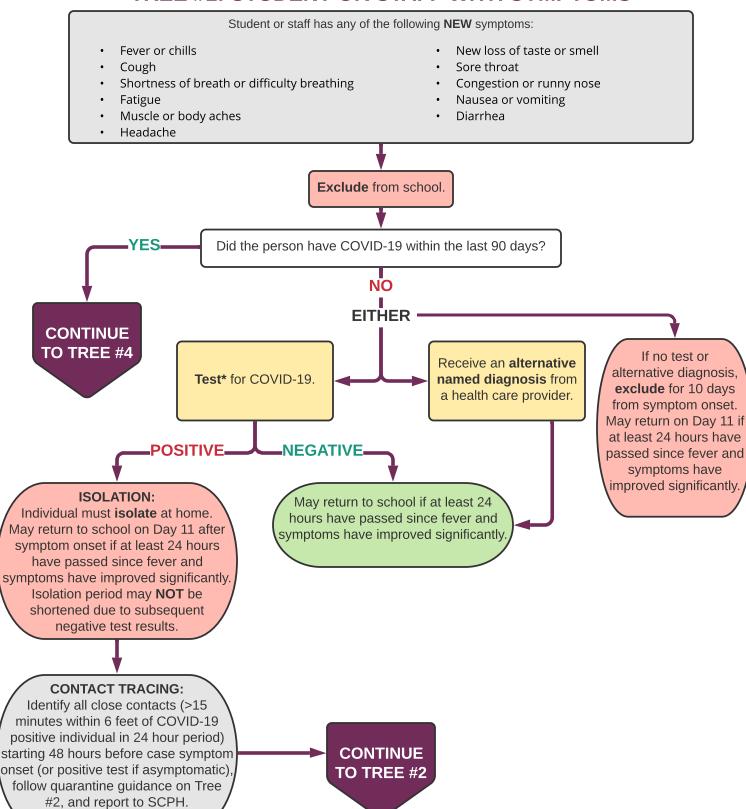
#### **BACKGROUND:**

The Decision Forest is based on guidance from the California Department of Public Health and local recommendations from County Public Health. It is updated regularly to align with evolving guidance. Schools should ensure that they are using the latest version and discard all previous versions. The Decision Forest provides general guidance for common scenarios, but cannot account for every possible situation.

# Clarksville Charter School - Regular Scheduled Board Meeting - Agenda - Wednesday November 17, 2021 at 6:30 PM CUVID-LY SYMPTOM & QUARANTINE **Decision Forest for K-12 Schools**

The Decision Forest is based on quidance from the California Department of Public Health and local recommendations from Sacramento County Public Health. It is updated regularly to align with evolving guidance. Schools should ensure they are using the latest version and discard all previous versions. The Decision Forest provides general guidance for common scenarios, but cannot account for every possible situation. Schools requiring technical assistance can contact the SCPH Schools Team for guidance at SCPHschools@saccounty.net.

#### TREE #1: STUDENT OR STAFF WITH SYMPTOMS

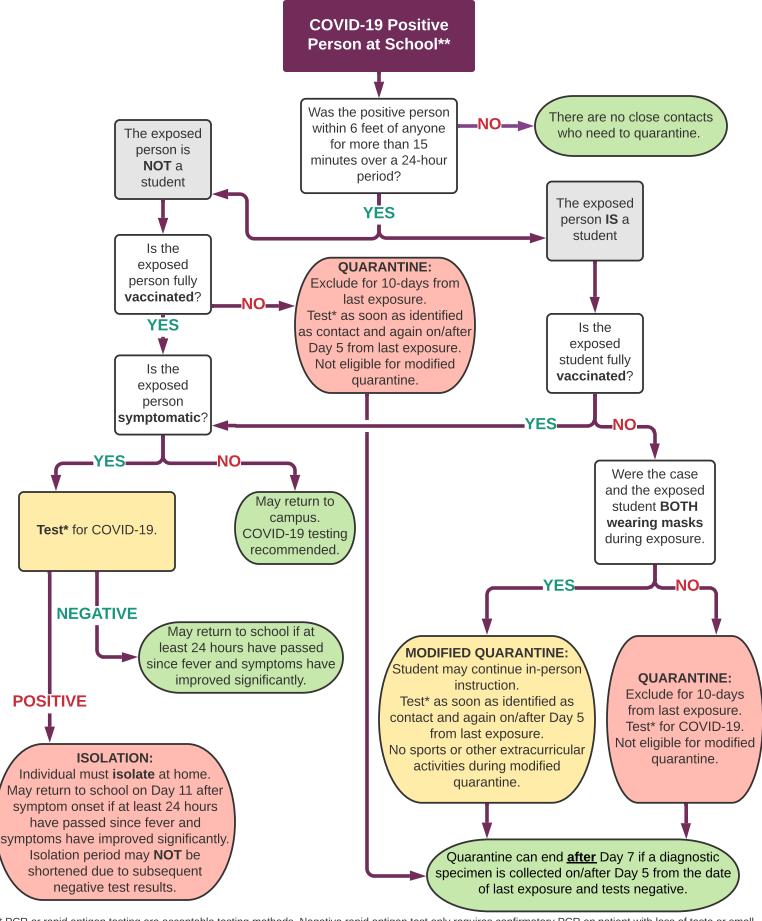


<sup>\*</sup> PCR or rapid antigen testing are acceptable testing methods. Negative rapid antigen test only requires confirmatory PCR on patient with loss of taste or smell.

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<sup>\*\*</sup> School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses.

#### TREE #2: COVID-19 POSITIVE PERSON AT SCHOOL\*\*

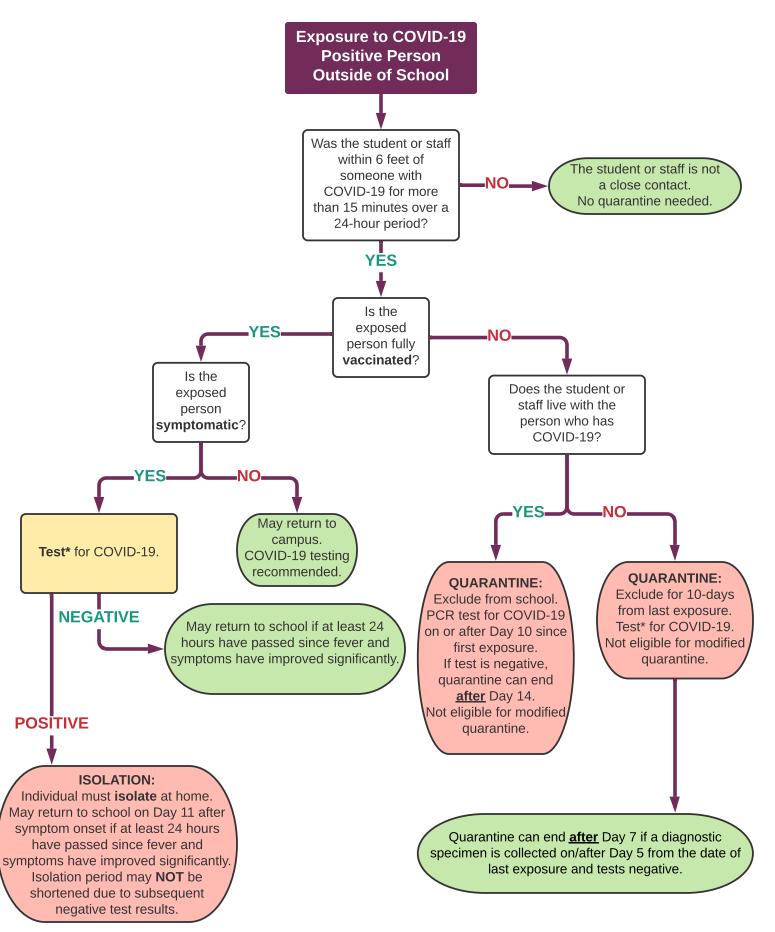


<sup>\*</sup> PCR or rapid antigen testing are acceptable testing methods. Negative rapid antigen test only requires confirmatory PCR on patient with loss of taste or smell.

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<sup>\*\*</sup> School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses.

#### TREE #3: COVID-19 POSITIVE EXPOSURE OUTSIDE OF SCHOOL

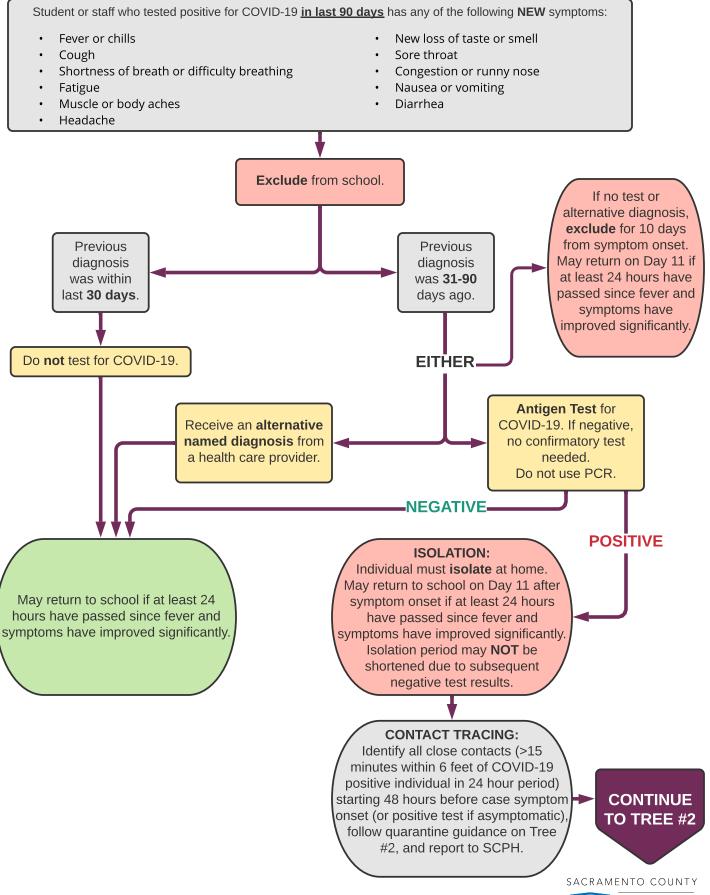


<sup>\*</sup> PCR or rapid antigen testing are acceptable testing methods. Negative rapid antigen test only requires confirmatory PCR on patient with loss of taste or smell.

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<sup>\*\*</sup> School setting in which students are supervised by school staff, including indoor or outdoor school settings and school buses.

#### TREE #4: PERSON WHO TESTED POSITIVE FOR COVID-19 IN PAST 90 DAYS



# **Cover Sheet**

### **Record Retention Policy**

Section: III. Operations

Item: G. Record Retention Policy

Purpose: Vote

Submitted by: Jenell Sherman

**Related Material:** 

Education\_Records\_and\_Student\_Information\_Policy\_-\_Clarksville\_redlined (2).docx

#### **BACKGROUND:**

Amended policy to cover additional components:

- 1. Outline the Procedures to Update and Reissue of Pupil Records
- 2. Outlines Access Rights to the Records of Foster Children
- 3. Outlines Notice Requirements in Specific Disclosure Situations

#### **RECOMMENDATION:**

Recommended for Board approval



# **Education Records and Student Information Policy**

Clarksville Charter School is committed to protecting student privacy in accord with the Family Educational Rights and Privacy Act or "FERPA" and the California Constitution.

The purpose of the Clarksville Charter School Governing Board approving this Education Records and Student Information Policy is to accomplish the following:

- 1. Define Education Records
- 2. Establish the Procedures for Requesting Copies of Education Records
- 3. Establish the Procedures for Requesting to Review Education Records
- 4. Establish the Procedures for Requesting for Amendment to Education Records
- 5. Outline the Procedures for Challenging the Education Record
- 6. Outline the Procedures to Update and Reissue of Pupil Records
- 5.7. Outlines Access Rights to the Records of Foster Children
- 8. Outline the Disclosure of Education Records and Directory Information
- 6.9. Outlines Notice Requirements in Specific Disclosure Situations
- 7.10. Outline the Process of Record Keeping
- 8.11. Outline Parental and Eligible Student Right to File a Complaint with U.S Department of Education.
- 1. Education Record: An education record is any written or computerized document, file, entry, or record containing information directly relating to a student that is compiled and maintained by the Charter School. Such information includes but is not limited to:
  - Date and place of birth, parent and/or guardian's address, and where the parties may be contacted for emergency purposes;
  - Grades, test scores, courses taken, academic specializations and school activities;
  - Special education records;
  - Disciplinary records;
  - Medical and health records;
  - Attendance records and records of past schools attended;
  - Personal information such as, but not limited to, student identification numbers, social security numbers, photographs, or any other type of information that aids in identification of a student.
     Please note that, as of January 1, 2017, the Charter School shall not collect or solicit social security numbers or the last four digits of social security numbers from students or their

parents/guardians, unless otherwise required to do so by state or federal law.

The Charter School shall not use any school resources or data to be used to create a registry based on race, gender, sexual orientation, religion, ethnicity or national origin. An education record does not include any of the following:

- Records that are kept in the sole possession of the maker, are used only as a personal memory aid, and are not accessible or revealed to another person except a temporary substitute for the maker of the record:
- Records maintained by a law enforcement unit of the Charter School that were created by that law enforcement unit for the purpose of law enforcement;
- Records relating to a Charter School employee that are made and maintained in the normal course of business, relate exclusively to the individual in that individual's capacity as an employee; and are not available for use for any other purpose;
- Records on a student who is 18 years of age or older, or is attending an institution of postsecondary education, that are: a) made or maintained by a physician, psychiatrist, psychologist, or other recognized professional or paraprofessional acting in his or her professional capacity or assisting in a paraprofessional capacity; b) made, maintained, or used only in connection with treatment of the student; and c) disclosed only to individuals providing the treatment. For the purpose of this definition, "treatment" does not include remedial educational activities or activates that are part of the program of instruction at the Charter School.
- Records that only contain information about an individual after he or she is no longer a student at the Charter School.
- Grades on peer-graded papers before they are collected and recorded by a teacher.

Parents and eligible students that they have the right to:

- Inspect and review the student's education records;
- Seek amendment of the student's education records that the parent or eligible student believes to be inaccurate, misleading or otherwise in violation of the student's privacy rights;
- Consent to disclosures of personally identifiable information contained in the student's
  education records, except to the extent that FERPA and the Code of Federal Regulations
  authorize disclosure without consent;
- File with the Department of Education a complaint concerning alleged failures by the Charter

School to comply with the requirements of FERPA and its promulgated regulations.

- Request that the Charter School not release student names, addresses and telephone listings to military recruiters or institutions of higher education without prior written parental consent.
- 2. Requesting to Review Education Records: Parents and eligible students have the right to review the student's education records. In order to do so, parents and eligible students shall submit a request to review education records in writing to the Director of Records Within forty-five (45) days, the Charter School shall comply with the request.

If circumstances effectively prevent the parent or eligible student from exercising the right to inspect and review the education records, the Charter School will provide the parent or eligible student with a copy of the requested records or make other arrangements for inspection and review of the requested records.

3. Requesting Copies of Education Records: The Charter School will provide copies of requested documents within ten (10) days of a request for copies. The Charter School will charge reasonable fees for copies it provides to parents or eligible students, unless it effectively prevents a parent or eligible student from exercising the right to inspect and review the education records. The charge will not include a fee to search for or to retrieve the education records.

4. Requesting for Amendment to Education Records: If upon review, a parent or eligible student

- discovers any information or notation that is factually inaccurate, an unsubstantiated personal conclusion or inference, a conclusion or inference outside of the observer's area of competence, not based on the personal observation of a named person with the time and place of the observation noted, or misleading or in violation of the student's right of privacy, he or she may request, in writing, that the Charter School amend the record. The request must be submitted within thirty (30) days of the discovery of the inaccurate or misleading information or a violation of the student's right of privacy. The Charter School will respond within ten (10) days of the receipt of the request to amend. The Charter School's response will be in writingand if the request for amendment is denied, the Charter School will set forth the reason for the denialand inform the parent or eligible student of his or her right to a hearing challenging the content of the education record.
- 5. Challenging the Education Record: If the Charter School denies a parent or eligible student's request to amend an education record, the parent or eligible student may request in writing that he/she be given the opportunity for a hearing to challenge the content of the student's education records on the grounds that the information contained in the education records is inaccurate, misleading or in violation of the privacy rights of the student.

The hearing to challenge the education record shall be held within thirty (30) days of the date of the request for a hearing, notice of the date, time and place of the hearing will be sent by the Charter School to the parent or eligible student no later than twenty (20) days before the hearing.

The hearing will be conducted by the Dean of Academics. The parent or eligible student will be given a full and fair opportunity to present evidence relevant to the issues relating to the challenge to the education record. The parent or eligible student may also, at his/her own expense, be assisted or represented by one or more individuals of his/her choice, including an attorney. The Dean of Academic's decision will be based solely on the evidence presented at the hearing. Within thirty 30 days of the conclusion of the hearing, the Charter School's decision regarding the challenge will be made in writing and will include a summary of the evidence and the reasons for the decision.

If, as a result of the hearing, the Charter School decides that the information is inaccurate, misleading or otherwise in violation of the privacy rights of the student, it will amend the record accordingly and inform the parent or eligible student of the amendment in writing.

If, as a result of the hearing, the Charter School decides that the information in the education record is not inaccurate, misleading or otherwise in violation of the privacy rights of the student, it shall inform the parent or eligible student of the right to place a statement in the record commenting on the contested information in the record or stating why he/she disagrees with the decision of the Charter School, or both. If the Charter School places a statement by the parent or eligible student in the education records of a student, it will maintain the statement with the contested part of the record for as long as the record is maintained and disclose the statement whenever it discloses the portion of the record to which the statement relates.

6. Update and Reissuance of Pupil Records: A former pupil of the School may request that former pupil's records to be updated to reflect the former pupil's changed legal name or gender by submitting government-issued documentation in the form of one of the following: State-issued driver's license, birth certificate, passport, social security card, court order indicating a name change or a gender change, or both. Upon the request of the former pupil, the School shall reissue the pupil records, including, but not limited to a transcript, a high school diploma, a high school equivalency certificate or other similar documents conferred on the former pupil. The School is not required to modify records that the former pupil has not required for modification or reissuance.

If a former pupil requests that their name or gender is changed and records are reissued, the School shall add a new document to the former pupil's file that includes all of the following: 1) The date of the request; 2) The date the requested records were reissued to the former pupil; 3) A list of records that were requested by, and reissued to, the former pupil; 4) The type of documentation provided by the former pupil in order to demonstrate the legal name or gender change; 5) The name of the School staff person that completed the request; 6) The current and former name or gender of the former pupil.

Former pupils who are unable to provide the government-issued documentation described above may request a name or gender change, or both, to the former pupil's records through the process described below in section C.

7. Records of Foster Children: A foster family agency with jurisdiction over a currently enrolled or former pupil, a short-term residential treatment program staff responsible for the education or case management of a pupil, and a caregiver who has direct responsibility for the for the care of the pupil,

including a certified or licensed foster parent, an approved relative or nonrelated extended family member, or a resource family (as defined below), may access the current or most recent records of grades, transcripts, attendance, discipline and online communication on platforms established by schools for pupils and parents, and any individualized education programs (IEPs) that may have been developed, or any plan adopted pursuant to Section 504 of the federal Rehabilitation Act of 1973 of a currently enrolled or former foster pupil.

A foster family agency, short-term residential treatment program, or caregiver may review and receive pupil records pursuant to subdivision (a) for purposes of monitoring the pupil's educational progress, updating and maintaining the pupil's education records as required by Section 16010 of the Welfare and Institutions Code, and ensuring the pupil has access to educational services, supports, and activities. These purposes include, but are not limited to, enrolling the pupil in school, assisting the pupil with homework, class assignments, and college and scholarship applications, and enrolling the pupil in extracurricular activities, tutoring, and other afterschool and summer enrichment programs.

6-8. Disclosure of Education Records and Directory Information: With the exceptions listed below, the Charter School will not release educational records to any person or entity outside the Charter School without the written consent of a parent or eligible student. The written permission must specify the records that may be disclosed, the purpose of the disclosure and the party or class of parties to whom the disclosure may be made. When disclosure is made pursuant to written permission, the parent or eligible student may request a copy of the disclosed records. Signed and dated written consent may include a record and signature in electronic form if it identifies and authenticates a particular person as the source of the electronic consent and indicates such person's approval of the information contained in the electronic consent. The Charter School shall permanently keep the consent notice with the record file. A parent, guardian or eligible student is not required to sign the consent form. If the parent, guardian or eligible student refuses to provide written consent for the release of student information that is not otherwise subject to release, the Charter School shall not release the information.

The Charter School shall avoid the disclosure of information that might indicate a student's or family's citizenship or immigration status if the disclosure is not authorized by FERPA. No student information shall be disclosed to immigration authorities for immigration-enforcement purposes without a court order or judicial subpoena. Immigration-enforcement agencies do not have a legitimate educational interest in a student's or family's citizenship or immigration status. A student's or family's citizenship or immigration status is not considered to be directory information.

Except for investigations of child abuse, child neglect, or child dependency, or when the subpoena served on the Charter School prohibits disclosure, the Charter School shall provide parental or guardian notification of any court orders, warrants, or subpoenas before responding to such requests. The Charter School will only disclose personally identifiable information on the condition that the receiving party not disclose the information to any party without the prior consent of the parent or eligible student and that the receiving party use it for the purposes for which the disclosure was made. This restriction does not apply to disclosures that fall within the disclosure exceptions listed below

and the Charter School maintains the appropriate records, as described below. Except for disclosures pursuant to a judicial order or lawfully issued subpoena, of directory information or to parents or eligible students, the Charter School will inform a receiving party of the requirement that the party not disclose the information to any other party without the prior writing consent of the parent or eligible student and that the receiving party use it for the purpose for which the disclosure was made.

If the Charter School receives an information request related to a student's or family's immigration or citizenship status, the Charter School personnel shall take the following action steps:

- Notify the Executive Director or Deputy Executive Director about the information request;
- Provide students and families with appropriate notice and a description for the immigration officer's request;
- Document any verbal or written request for information by immigration authorities;
- Unless prohibited, provide students and parents/guardians with any documents issued by the immigration-enforcement officer.

The Charter School will train its personnel regarding gathering and handling sensitive student information as identified in this policy.

The Charter School will disclose education records, without consent, to the following parties:

- Charter School employees who have a legitimate educational interest as defined by 34 C.F.R. Part 99;
- Contractors, consultants, volunteers or other parties to whom the Charter School has
  outsourced institutional services or functions may be considered a Charter School official
  provided that the outside party performs an institutional service or function for which the
  Charter School would otherwise use employees, is under the direct control of the Charter
  School with respect to the use and maintenance of records, and is subject to the requirements
  of 34 C.F.R. § 99.33(a) governing the use and redisclosure of personally identifiable
  information;
- Other schools to which a student seeks or intends to enroll;
- Certain government officials listed in 20 U.S.C. § 1232g(b)(1) in order to carry out lawful functions;
- Appropriate parties in connection a student's application for, or receipt of, financial aid to a student if it is necessary to determine eligibility, amount of aid, conditions for aid or enforcing the terms and conditions of the aid;
- Organizations conducting certain studies for the Charter School in accordance with 20 U.S.C. § 1232g(b)(1)(F);

- Accrediting organizations in order to carry out their accrediting functions;
- Parents of a dependent student as defined in section 152 of the Internal Revenue Code of 1986;
- Individuals who have obtained lawful court orders or subpoenas, with prior notice to parents or eligible students with some exceptions;
- Persons who need to know in cases of health and safety emergencies;
- State and local authorities, within a juvenile justice system, pursuant to specific State law;
- A victim of an alleged perpetrator of a crime of violence or a non-forcible sex offense. The
  disclosure may only include final results of the disciplinary proceedings conducted by the
  Charter School with respect to that alleged crime or offense. The Charter School may disclose
  the final results of the disciplinary proceeding, regardless of whether the Charter School
  concluded a violation was committed.
- An agency caseworker or other representative of a State or local child welfare agency or tribal
  organization who has the right to access a student's case plan, when such agency or
  organization is legally responsible, in accordance with State law, for the care and protection of
  the student, provided those records will not be disclosed by such agency or organization, except
  as required by law;
- Other disclosures as provided by applicable law.
- 9. Requirements in Specific Disclosure Situations: If the School discloses education records without parental or eligible student consent to officials of another school, school system or institution of postsecondary education where the student seeks or intends to enroll, the School will make a reasonable attempt to notify the parent or eligible student at his/her last known address, unless the disclosure is initiated by the parent or eligible student. Additionally, the School will give the parent or eligible student, upon request, a copy of the record that was disclosed and give the parent or eligible student, upon request, an opportunity for hearing as outlined above.
- **7.10. Record Keeping**: The Charter School will maintain a record of each request for access to and each disclosure of personally identifiable information from the education records of each student for as long as the records are maintained. For each request, the record will include the following information: the parties who have requested or received the information and the legitimate interests the parties hadin requesting or obtaining the information.

For disclosures of personally identifiable information to institutions that make disclosures of the information on behalf of the Charter School in accordance with 34 C.F.R. 99.33(b), the record will include the names of the additional parties to which the receiving party may disclose the information

on behalf of the Charter School and the legitimate interests that each of the additional parties has in requesting or obtaining the information.

These record keeping requirements do not apply to requests from or disclosure to parents and eligible students, the Charter School officials with a legitimate purpose of inspecting the records, a party with written consent from the parent or eligible student, a party seeking directory information, or a party seeking or receiving the records as directed by a court order or subpoena.

The records relating to disclosures of personally identifiable student information may be inspected by parents and eligible students, the Charter School officials (or their assistants) responsible for the custody of the records, and parties authorized by regulations for the purpose of auditing the recordkeeping procedures of the Charter School.

**8.11.** Complaints: Parents and eligible students have the right to file a complaint with the U.S. Department of Education concerning alleged failures by the Charter School to comply with the requirements of FERPA. The name and address of the Office that administers FERPA is:

Family Policy Compliance Office U.S. Department of Education 400 Maryland Avenue. S.W. Washington, D.C. 20202

# Clarksville Charter School's Personalized Learning Creed

"Personalized Learning truly puts every student first by honoring and exploring your student's unique and special gifts, talents, and aspirations."

# **Cover Sheet**

# **Pest Management Policy**

Section: III. Operations

Item: H. Pest Management Policy

Purpose: Vote

Submitted by: Related Material:

PROPOSED Integrated Pest Management Policy- Clarksville.docx.pdf

#### **BACKGROUND:**

The purpose of Integrated Pest Management (IPM) is to reduce exposure to toxic pesticides through information and application of an integrated pest management system as outlined in the Healthy Schools Act of 2000 (Assembly Bill 2260).

#### **RECOMMENDATION:**

Recommended for Board approval.



# **Integrated Pest Management Policy**

The purpose of Integrated Pest Management (IPM) is to reduce exposure to toxic pesticides through information and application of an integrated pest management system as outlined in the Healthy Schools Act of 2000 (Assembly Bill 2260).

The purpose of the Clarksville Charter School Governing Board adopting this Integrated Pest Management Policy is to outline the following:

- 1. Definitions
- 2. Program Components
- 3. Training
- 4. Notifications
- 5. Warning Signs
- 6. Records
- 7. Pesticide Use near Resource Center
- 1. **Definitions:** Integrated Pest Management (IPM) means a strategy that focuses on long-term prevention or suppression of pest problems through a combination of techniques such as monitoring for pest presence and establishing treatment threshold levels, using non chemical practices to make the habitat less conducive to pest development, improving sanitation, and employing mechanical and physical controls. (Education Code 17609; Food and Agricultural Code 13181) School site means any facility used for kindergarten, elementary, or secondary school purposes and includes the buildings or structures, playgrounds, athletic fields, vehicles, or any other area of property visited or used by students. (Education Code 17609)
- **2. Program Components:** The Executive Director or designee shall designate an employee at the school site to develop, implement, and coordinate an IPM strategy that incorporates effective, least toxic pest management practices.

The IPM coordinator shall prepare and annually update a school site IPM plan based on the template provided by the California Department of Pesticide Regulation (DPR).

The IPM plan shall include the name of school IPM coordinator, the pesticides expected to be applied at the school site by school employees and/or pest control applicators, and a date that the plan shall be reviewed and, if necessary, updated. (Education Code 17611.5)

The school shall use pesticides that pose the least possible hazard and are effective in a manner that minimizes risks to people, property, and the environment. Such pesticides shall only be used after careful monitoring indicates they are needed according to pre-established guidelines and treatment thresholds. (Food and Agricultural Code 13181)

The IPM plan and this administrative regulation shall not apply to reduced-risk pesticides, including self-contained baits or traps, gels or pastes used for crack and crevice treatments,

antimicrobials, and pesticides exempt from registration by law. (Education Code 17610.5; 3 CCR 6147)

The school's program shall include, but not necessarily be limited to, the following components:

- 1. Identifying and monitoring pest population levels and identifying practices that could affect pest populations. Strategies for managing the pest shall be influenced by the pest species and whether that species poses a threat to people, property, or the environment.
- 2. Setting action threshold levels to determine when pest populations or vegetation at a specific location might cause unacceptable health or economic hazards that would indicate corrective action should be taken
- **3.** Modifying or eliminating pest habitats to deter pest populations and minimize pest infestations.
- **4.** Considering a full range of possible alternative cost-effective treatments. Such alternative treatments may include taking no action or controlling the pest by physical, horticultural, or biological methods. Cost or staffing considerations alone will not be adequate justification for the use of chemical control agents.
- **5.** Selecting non chemical pest management methods over chemical methods whenever such methods are effective in providing the desired control or, when it is determined that chemical methods must be used, giving preference to those chemicals that pose the least hazardous effects to people and the environment. No pesticide that is prohibited by DPR or the U.S. Environmental Protection Agency, as listed on the DPR web site, shall be used at a school site. (Education Code 17610.1)
- **6.** Limiting pesticide purchases to amounts needed for the year. Pesticides shall be stored at a secure location that is not accessible to students and unauthorized staff. They shall be stored and disposed of in accordance with state regulations and product label directions.
- **7.** Informing parents/guardians and employees regarding pesticide use as described in the sections "Notifications" and "Warning Signs" below.
- **8.** Ensuring that persons applying pesticides follow label precautions and are sufficiently trained in the principles and practices of IPM as described in the section "Training" below.
- **9.** Evaluating the effectiveness of treatments to determine if revisions to the IPM plan are needed.
- **3. Training:** The IPM coordinator and any employee or contractor who may be designated to apply a pesticide at a school site shall annually complete a DPR-approved training course on IPM and the safe use of pesticides in relation to the unique nature of school sites and children's health. (Education Code 17614; Food and Agricultural Code 13186.5)

Any school employee who handles pesticides shall also receive pesticide-specific safety training prior to applying pesticides and annually thereafter in accordance with 3 CCR 6724.

- **4. Notifications:** Staff and parents/guardians of students enrolled at a school site shall be annually notified, in writing, regarding pesticide products expected to be applied at the school site in the upcoming year. The notification shall include at least the following: (Education Code 17612)
  - 1. The name of each pesticide product expected to be applied in the upcoming year and the active ingredient(s) in it

- 2. The Internet address (http://www.cdpr.ca.gov/schoolipm) used to access information on pesticides and pesticide use reduction developed by the DPR pursuant to Food and Agricultural Code 13184
- 3. If the school has posted its IPM plan, the Internet address where the plan may be found
- 4. The opportunity to view a copy of the IPM plan in the school office
- 5. An opportunity for interested persons to register to receive prior notification of each application of a pesticide at the school site
- 6. Other information deemed necessary by the IPM coordinator

Whenever a person registers to receive notice of individual pesticide application pursuant to item #5 above, the IPM coordinator shall notify such registered persons of individual pesticide applications at least 72 hours prior to the application. The notice shall include the product name, the active ingredient(s) in the product, and the intended date of application. (Education Code 17612)

If a pesticide product not included in the annual notification is subsequently intended for use at a school site, the IPM coordinator shall provide written notification of its intended use to staff and parents/guardians of students enrolled at the school, at least 72 hours prior to the application. (Education Code 17612)

If a school chooses to use a pesticide not exempted pursuant to Education Code 17610.5, it shall post the school website When not required, the IPM coordinator may post or distribute the IPM plan at his/her discretion. (Education Code 17611.5)

Whenever the IPM coordinator deems that the immediate use of a pesticide is necessary to protect the health and safety of students, staff, or other persons at the school site, he/she shall make every effort to provide the required notifications prior to the application of the pesticide. (Education Code 17612)

- **5. Warning Signs:** The IPM coordinator shall post a warning sign at each area of the school site where pesticides will be applied that shall be visible to all persons entering the treated area. The sign shall be posted at least 24 hours prior to the application and shall remain posted until 72 hours after the application. The warning sign shall prominently display the following information: (Education Code 17612)
  - 1. The term "Warning/Pesticide Treated Area"
  - 2. The product name, manufacturer's name, and the EPA's product registration number
  - 3. Intended areas and dates of application
  - 4. Reason for the pesticide application

When advance posting is not possible due to an emergency condition requiring immediate use of a pesticide to protect the health and safety of students, staff, or other persons or the school site, the warning sign shall be posted immediately upon application and shall remain posted until 72 hours after the application. (Education Code 17609, 17612)

**6. Records:** At the end of each calendar year, the IPM coordinator shall submit to DPR, on a form provided by DPR, a copy of the records of all nesticide use at the school site for that year, Powered by BoardOnTrack

excluding any pesticides exempted by law and any pesticide use reported by the pest control operator pursuant to Food and Agricultural Code 13186. The IPM coordinator may submit more frequent reports at his/her discretion. (Education Code 17611)

Each school site shall maintain records of all pesticide use at the school for four years, and shall make the information available to the public, upon request, in accordance with the California Public Records Act. A school may meet this requirement by retaining a copy of the warning sign posted for each pesticide application with a recording on that copy of the amount of the pesticide used. (Education Code 17611)

**7. Pesticide Use near Resource Center:** Upon receiving notification pursuant to 3 CCR 6692 that a grower expects to use agricultural pesticides within one-quarter mile of a school site Monday through Friday from 6:00 a.m. to 6:00 p.m., the Executive Director or designee shall notify the IPM coordinator, staff at the school site, and parents/guardians of students enrolled at the school.

The Executive Director or designee may communicate with any grower within one-quarter mile of the school to request that the grower not apply pesticides during evenings or weekends when school activities are scheduled.

IPM Coordinator:
Darcy Belleza
darcy.belleza@sequoiagrove.org

### **Cover Sheet**

# English Learner Master Plan 2021-2022

Section: IV. Academic Excellence

Item: A. English Learner Master Plan 2021-2022

Purpose: Vote

Submitted by: Related Material:

Clarksville v.3 Charter School EL Master Plan\_Updated Oct 2021.docx.pdf

#### **BACKGROUND:**

- We have updated the curriculum options that can be used to support English language development.
- We have updated the annual RFEP monitoring schedule. Because we monitor students quarterly, we have changed the timing for the Annual Monitoring form.
- We have updated the year

#### RECOMMENDATION:

Recommended for Board approval

# ENGLISH LEARNER MASTER PLAN 2021-2022



# CLARKSVILLE CHARTER SCHOOL



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# Master Plan for Services to English Learners 2021-2022

Clarksville Charter School aims for outstanding programs for all our students. English Learners have enormous challenges but also have the opportunity to develop the asset of bilingualism within a global community. They face the double task of learning the challenging state standards and mastering a new language.

To make sure we reach optimal results for English Learners we developed this Master Plan to ensure that they learn English, have full access to a challenging academic curriculum, and that they build the multicultural proficiency that is necessary in today's complex and challenging world. This plan is a practical guide for all staff to ensure that we provide consistent, coherent services to each and every English Learner in our school. We are all expected to follow the plan, and it provides specific ways for us to hold ourselves accountable for obtaining optimal results.

This plan describes how we identify, serve and support students who initially enroll in our school with limited proficiency in the English language. The plan sets forth six goals for this work:

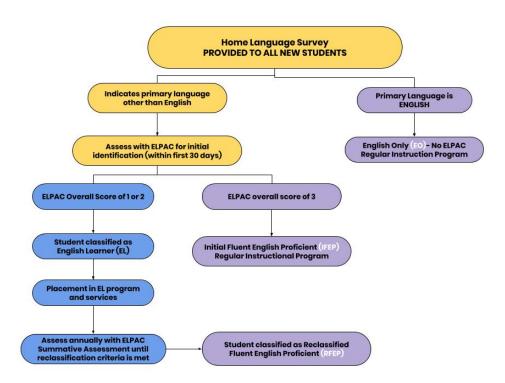
- 1. English Learner (EL) programs will be fully implemented.
- 2. Parents of English Learners and Reclassified Fluent English Proficient Students (RFEPs) will participate meaningfully in their children's education.
- 3. English Learners will master the English language as efficiently and effectively as possible.
- 4. English Learners will achieve academic success comparable to English Only (EO) students.
- 5. English Learners and Reclassified Fluent English Proficient Students will be at no greater risk for school failure than English Only Students.
- 6. Form an English Learners Advisory Committee to foster a better involvement of EL parents, thereby increasing academic achievement of the EL population, advise the School Board, principal, and EL Coordinator, on issues pertaining to English Learners (ELs), assist in the development of the school's needs assessment and Language Census Report, and provide input on formal school plans, such as WASC self study and LCAP.

#### **Identification Tools:**

Home Language Survey upon enrollment



Additionally, look in CALPADS and cumulative folders



#### Step 1: Registration, including Completion of the Home Language Survey

Upon enrollment, parents complete a Home Language Survey or HLS as required by state law. This survey is completed the first time the parent enrolls the child in Clarksville Charter School and the results are maintained thereafter in the charter school's student information system and the English Learner folder in the child's cumulative record.

If the answers to Items 1, 2, 3 on the HLS are "English", the child is classified as English Only or EO. The parent is notified of the result and is given an explanation of the placement options open to the student. The default option is Mainstream English.

If Item 1, 2, or 3 on the Home Language Survey is answered with a language other than English, the child is tested for English proficiency. (Continue to Step 2)

However, if the parent's response to the first three questions on the HLS is English, and the response to the fourth question is other than English, then reasonable doubt may exist as to the student's home language. If there is evidence of significant non-English exposure, then the pupil must be administered the state English language proficiency assessment, currently known as the English Language Proficiency Assessments for California (ELPAC). The parent will be consulted by a certificated staff member regarding the need to administer the assessment, the results, and the subsequent program placement of the child.



**NOTE:** When reasonable doubt is established, the school must annotate the HLS to document the reasons for ELPAC administration. The school administrator/designee must sign and date the annotations provided.

The parent has the right to amend the HLS at any time. However, if the student has already been administered the initial ELPAC, any changes to the HLS will not affect the student's official language classification. If the parent amends the HLS prior to initial ELPAC administration, the school must honor the changes made while continuing to take reasonable doubt into consideration, given the probable impact of the change relative to the parent's or student's observed linguistic behavior.

Parents who enroll their child in Pre-Kindergarten must complete the HLS as part of the enrollment process. The first HLS (e.g., Pre-K) on file for a student supersedes all HLS forms completed at later times. Therefore, the answers provided on the **initial** HLS are documented permanently in CALPADS.

Assessment			
Initial ELPAC	Within 30 days of enrollment: pending possible extension from the state.	July 1-June 30	
Initial ELPAC score report and Notification Letter will be mailed, after testing. See Appendix 1			
Summative ELPAC	Given to current EL students	Feb 1- May 31	

## **Step 2: English Language Proficiency Assessment**

State regulations require that if the student's Home Language Survey indicates that a language other than English is used at home in Item 1, 2, or 3, the student's English language proficiency level must be assessed and given the results (pending an extension from the state) within 30 calendar days of initial enrollment.

The ELPAC is a standardized language proficiency test designed to measure the English proficiency of non-native speakers in four areas: Listening, Speaking, Reading and Writing. The child receives a score for each part of the test that is taken (Listening, Speaking, Reading, and Writing) as well as an overall score. The score types include scale scores and proficiency levels.

School staff calculate a preliminary score for the purpose of determining the default program and placement options. These results, including proficiency level results for each subtest, are communicated to the parent on the Parent Notification of English Language Testing Form. The assessment is also forwarded by the El Coordinator for official scoring. These official results



override the informal scoring if the scores differ. The official results are sent to the parent within 30 days of receipt by the school. ELPAC results are maintained in the student's English Learner folder inside the cumulative folder, and in the school's student information system for future use in the monitoring of student progress and in the program evaluation.

If an Individual Education Plan (IEP) team has determined that a student is unable to take all or part of the ELPAC, the student will be given a California Department of Education (CDE) approved alternative assessment.

The School will annually assess the ELP and academic progress of each English learner. The School shall administer the ELPAC summative assessment during the annual summative assessment window.

When administering an initial or summative ELPAC assessment to a pupil with a disability, the School shall provide designated supports or accommodations, in accordance with the student's individualized education plan (IEP) or Section 504 plan. When a student's IEP or Section 504 plan specifies that the student has a disability that precludes assessment such that there are no appropriate accommodations for assessment in one or more of the listening, speaking, reading, and writing domains, the student shall be assessed in the remaining domains in which it is possible to assess the student.

When a student's IEP team determines that the student has a significant cognitive disability such that the student is unable to participate in the initial or summative assessment, or a Section of either test, even with resources, the student shall be assessed as specified in the student's IEP.

On the basis of the English language assessment, students are classified as either English Learner (EL) or Initially Fluent English Proficient (IFEP).

#### Criteria for reasonable fluency in English

Level	Description
Initial Fluent	Students at this level have well developed oral (listening and
English	speaking) and written (reading and writing) skills. They can use
Proficient	English to learn and communicate in meaningful ways that are
[IFEP]	appropriate to different tasks, purposes, and audiences in a
	variety of social and academic contexts. They may need
	occasional linguistic support to engage in familiar social and
	academic contexts; they may need light support to communicate
	on less familiar tasks and topics. This test performance level
	corresponds to the upper range of the "Bridging" proficiency level
	as described in the 2012 California English Language
	Development Standards, Kindergarten Through Grade
	Twelve (2012 ELD Standards).
Intermediate	Students at this level have somewhat developed to moderately
<b>English Learner</b>	developed oral (listening and speaking) and written (reading and



writing) skills. This level captures a broad range of English learners, from those who can use English only to meet immediate communication needs to those who can, at times, use English to learn and communicate in meaningful ways in a range of topics and content areas. They may need some degree of linguistic support to engage in familiar social and academic contexts (depending on the student, the level of support needed may be moderate, light, or minimal); they may need substantial-to-moderate support to communicate on less familiar tasks and topics. This test performance level corresponds to the entire "Expanding" proficiency level and to the lower range of the "Bridging" proficiency level as described in the 2012 ELD Standards. **Novice English** Students at this level have minimally developed oral (listening Learner and speaking) and written (reading and writing) English skills. They tend to rely on learned words and phrases to communicate meaning at a basic level. They need substantial-to-moderate linguistic support to communicate in familiar social and academic contexts; they need substantial linguistic support to communicate on less familiar tasks and topics. This test performance level corresponds to the "Emerging" proficiency level as described in the 2012 ELD Standards.

**NOTE:** Students classified as IFEP are not eligible to receive EL services and will receive grade-level instruction in an instructional program designed for Native-English and Fluent-English speakers.

IFEP Students - The parents of IFEP students are informed of the results and given the same program options as those given EO students- the default program is Mainstream English. Placement is made on the same basis as for EOs.

English Learners proceed to primary language assessment. Parents of ELs will be notified each year of their child's current language classification along with the annual assessment results. A student will remain an EL until he or she has met the criteria for reclassification.

### **Parent Notification**

- Results of assessments
- Student Placement

### **Step 3: Parent Notification of Results**

Parent Notification of Initial Assessment Results and Program Placement



Parents of students (ELs and IFEPs) who are administered the **initial** ELPAC will receive official notification informing them of their child's:

- Initial English language proficiency level and how it was assessed
- Official language classification
- Instructional program placement

In addition to the above, parents must also receive information regarding the:

- Various instructional program options, educational strategies, and educational materials to be used in each program
- Reclassification, or program exit, criteria
- Instructional program for ELs with a disability (with an IEP) and how such a program will meet the objectives of the IEP
- Expected rate of graduation for ELs

### **Program Placement/Instructional**

- English Language Mainstream (ELM)—A classroom setting for English learners who
  have acquired reasonable fluency in English, as defined by the school district. In
  addition to ELD instruction, English learners continue to receive additional and
  appropriate educational services in order to recoup any academic deficits that may have
  been incurred in other areas of the core curriculum as a result of language barriers.
- Core Instruction in English
- **Daily Leveled ELD** for 30 60 minutes based on the student need and level independently at home through BrainPop ELL program one or more of the foundational offerings with teacher monitoring progress.
- **SDAIE** strategies/vocabulary development will be embedded in curriculum and enhanced with teacher support in person or during online sessions. (SDAIE Strategies for English Learner Intervention is attached).
- Monitor student progress and evaluate programs regularly.
- Designated ELD Direct Instruction Classes—via a virtual online platform.
- BrainPop ELL- brings English language learning to life in your classroom! To help you
  make the most of this product, explore this rich collection of support resources, from
  ELL specific graphic organizers and action images to learning strategies, lesson plans,
  vocabulary activities, and more. Proficiency based English language learning program
  appropriate for all ages, at no cost to students.
- Reading Eggs- provides a comprehensive range of research-based online reading lessons, activities and books that teach children aged 2–13 the literacy skills needed for a lifetime of reading success. The comprehensive reading program is grounded in solid educational research and covers the five pillars of reading – phonics, phonemic awareness, vocabulary, comprehension, and fluency. Provided with a minimal cost.
- Mathseeds/Mathletics- It is a comprehensive online mathematics program for children aged 3-13. It offers a vast range of carefully structured lessons and activities that build mathematical skills over a broad range of numbers, shapes, and measurement topics. This program can be used for intervention in math. This eligibility is dependent on their



STAR360 scores and is only given to students who score in the yellow intervention or red urgent intervention categories.

In addition, any other school-provided foundational offerings online programs.

### **Step 4: Program Placement**

The following process is used to identify the most appropriate program for the English Learner. ELPAC results indicate whether the student is *reasonably fluent in English* or not.

The criteria for reasonable fluency in English are the same as the criteria for "Probably English Proficient" in the ELPAC Scoring Guide. They include:

- 1. Student's overall proficiency level is Early Advanced or higher, and
- 2. Proficiency in *each* skill area is Intermediate or higher. The skill areas are Listening, Speaking, Reading, and Writing (Kindergarten through 12th grade).

If the child is *reasonably fluent in English* by these criteria, then the default placement is the *mainstream English program*. Additional support services may be recommended, as appropriate. The child will normally continue in this placement until reclassified. Support services in the mainstream program must include English Language Development and may include one or more of the following:

- Content instruction using SDAIE strategies
- Specialized instruction by an English Learner Development teacher
- Participation in Benchmark, Strategic, or Intensive interventions in variety of setting based on student need
- McGraw Hill Flex Curriculum (EL supports based on Level)

### AT RISK EL STUDENTS & LTEL's (Long Term English Learners)

Clarksville will annually run a list of the at risk ELs (4-5 years as an EL) and our LTELs (6+ years as EL) and work with HSTs to strongly encourage the following supports:

- \* Automatic access to BrainPop ELL Moby Max or Language Live
- \*Virtual Reading Comprehension virtual classes offered by qualified instructors
- \*Reading Horizons option
- \*ELD Support Class option
- \*School's EL designee will collaborate with HSTs and parents to determine best practices to encourage and support each student to show English fluency and be able to reclassify

#### STAFFING

Per state and federal law all teachers of our EL students hold a valid CA teaching credential with authorization to instruct English Learners. This CLAD or English Learner authorization is met through coursework completion, passing scores on the 3 CTEL examinations. EL



students are not assigned to teachers who have not yet earned this authorization, or, as in the case of a new teacher, with a preliminary credential, who is still working to clear their credential. Clarksville will:

- Ensure appropriate assignments of teachers for English Learners
- Recruit qualified EL certified teachers through position postings
- Assure that teachers hold proper California Teacher Credentialing (CTC) authorizations
- Provide opportunities for teachers who do not hold appropriate certification to enroll in training

# PROFESSIONAL DEVELOPMENT FOR STAFF AND ADMINISTRATORS ON INITIAL IDENTIFICATION, PLACEMENT, AND RELATED PARENTAL RIGHTS/INFORMED CONSENT

Clarksville Charter School is committed to providing ongoing annual professional development for administrators and staff, including special education teachers and staff, on legal requirements and school procedures relating to the implementation of the identification and placement requirements of this *English Learner Master Plan*, including but not limited to:

- Initial identification
- Placement options and procedures
- Communicating assessment results to families effectively
- Parental rights and informed consent regarding initial identification and placement, including the parental exception waiver process.

Those who must participate in the training include but are not limited to: administrators, teaching staff, counselors, Enrichment Center staff, staff members who work with ELs' student records, office staff members responsible for registration, special education teachers, paraprofessionals and specialists, and other support staff as necessary. The training places special emphasis on sensitivity to parents, including how to make parents feel welcome, and how to ensure that they are truly informed and able to take an active role in the process of determining the appropriate instructional program for their child.

The professional development offered will be designed to improve the instruction and assessment of ELs; designed to enhance the ability of teachers, principals and other school leaders to understand and implement curricula, assessment practices and measures and instructional strategies for ELs; effective in increasing the student's English language proficiency or substantially increasing the teacher's subject matter knowledge, teaching knowledge and teaching skills as demonstrated through classroom observation.

### INITIAL ELPAC-ELAS CORRECTION POLICY AND PROCESS

Local Educational Agencies are allowed to make one correction per student per lifetime to an English Language status. This process can be used if a parent/guardian or certificated employee of the LEA requests a review of the student's classification on the basis of the



results of the Initial ELPAC. Typically, the process will be used if a parent/guardian or certificated employee can provide evidence that a student who was classified as English Learner (EL) after taking the Initial ELPAC should be classified as Initially Fluent English Proficient (IFEP). This process must occur before the first administration of the Summative ELPAC starting in February.

If a student was tested with the initial ELPAC and was designated EL but, based on evidence and observation, you feel that they are proficient in English, the HST can request a status correction to IFEP (Initially Fluent English Proficient).

- 1. HST submits the Google Survey--ELAS Correction Request for Initial ELPAC; found in the EL Resources Folder.
- 2. If the request is approved for further review, HST will receive an Evidence Form and info sheet.
- 3. HST and family review the examples of possible evidence for a student's grade span.
- 4. HST and family gather appropriate, grade-level evidence in all domains to illustrate student's English Language Proficiency
- 5. Complete the Evidence Form, signed by HST and Parent, then email, along with evidence, the EL Coordinator.

### RECLASSIFICATION

Clarksville Charter School reclassifies EL students to Reclassified English Fluent Proficient (RFEP) at the point when specialized language and academic support services are deemed no longer needed for ELs to be successful in their educational program at a level commensurate to non-ELs. This decision is made using criteria that include assessment of English language proficiency using the ELPAC, Star 360 reading assessment, Smarter Balanced Assessment Consortium (SBAC) or California Alternative Assessment (CAA) scores in English-Language Arts, teacher evaluation, and parent consultation.

Once ELs are reclassified, they retain RFEP status for the rest of their educational careers. However, the academic progress of RFEP students must be monitored for a minimum of four years, as required by state and federal guidelines, and if their continued linguistic and academic performance declines or stalls, interventions are provided to ensure that these students reach and maintain grade level academic proficiency. A full description of the reclassification process is detailed below.

ELPAC proficiency level, in addition, common, grade-level standards-based assessments and English language development (ELD) assessments are examined to determine if the student is able to function at a level commensurate with his or her English-speaking peers.

### Reclassification Policy, Criteria, and Process:



Clarksville Charter School's Director of ELD, in conjunction with teacher input, will specifically evaluate students who are potentially qualified for reclassification. This will occur upon release of ELPAC scores by the state.

Per California Department of Education recommendations and requirements, EL Reclassification will be based on the following four criteria:

- 1) ELPAC Score Student must have an Overall Performance Level score of 4 (the statewide standardized ELP criterion), with no more than one subscore of 2.
- 2) Teacher Evaluation Student progress as observed by the teacher, as well as student's grades/progress indicators in math and English. The grade must be a C or higher in both courses. Progress in standards must be Meeting or Exceeding Expectations.
- 3) Parent Opinion and Consultation Parents will be invited to and are strongly encouraged to participate in a phone conference, as noted in the Parent Notification Letter of Reclassification.
- 4) English Language Proficiency EL student's English language proficiency will be compared with that of an English Proficient Student. This will take the form of the STAR 360 Assessment or SBAC scores. The cut score requirements/criteria are indicated in the chart below.

Updated 3/25/2021 Criterion 4 for EL Master Plans							
Grade	SBA (ELA) Performance Level		Star Reading (Star Enterprise Scale Score)		Star Early Literacy (Star Enterprise Scale Score)		
TK/K	n/a		78	or	631		
1	n/a		166	or	776		
2	n/a		338		N/A		
3	Standard nearly met	or	445		N/A		
4	Standard nearly met	or	531		N/A		
5	Standard nearly met	or	600		N/A		
6	Standard nearly met	or	692		N/A		
7	Standard nearly met	or	773		N/A		



	Standard			
8	nearly met	or	858	N/A
9	n/a		919	N/A
10	n/a		958	N/A
	Standard			
11	nearly met	or	993	N/A
12	n/a		1080	N/A

### **Process**

- 1. The ELD coordinator will complete the Reclassification Form for students who meet the first criteria. (Appendix 2).
- 2. Form will then be sent to the teacher for further input and completion of grades, test scores, etc.
- 3. If a student meets criteria 1, 2, and 4, a Parent Notification Letter of Reclassification will be sent to the parents, inviting them to a phone conference where they can consult with the Director of ELD and/or teacher, and their child. See Appendix 3
- 4. At this point, if everyone is in agreement, the student is then redesignated RFEP.
- 5. If a student has not met criteria 1, 2, or 4, they will remain EL and will be reevaluated the next school year.

### RECLASSIFYING ENGLISH LEARNERS WITH DISABILITIES

The reclassification criteria and process are the same for Special Education students being considered for reclassification, except in those cases where the IEP team feels that the student's disability, more so than a language barrier, is the reason why the student is not qualifying for reclassification. In such cases, it is the responsibility of the IEP team, case carrier, or teacher to initiate contact with the Director of ELD to consider the alternative reclassification criteria and form. The IEP team, to include parents and the Director of ELD, will discuss and complete the form. If the student is found to meet these criteria, he/she will then be reclassified to RFEP and four-year monitoring will commence, as with all other RFEP students. See Appendix 4

### **RFEP Monitoring**

Per the California Department of Education requirements, once a student is reclassified as RFEP, they are no longer required to take the summative ELPAC, but there is a requirement for four years of continued monitoring of that student.



Clarksville Charter School will monitor RFEP's curriculum, interventions and assessments quarterly. RFEPs will also have a formal yearly monitoring check each year over the four years, using the Reclassification Monitoring form.

# **Annual RFEP Monitoring Schedule**

Student's Last Name	Monitoring Month, Annually for Four Years	Student's Last Name	Monitoring Month, Annually for Four Years
<del>A-C</del>	October	<del>M-O</del>	<del>February</del>
<del>D-F</del>	November	<del>P R</del>	March
G-H	<del>December</del>	<del>S-V</del>	<del>April</del>
H	<del>January</del>	<del>W Z</del>	May

If at any point the student is scoring below grade level, intervention measures will be put in place, so as to ensure that the student is receiving as much support as possible, toward maintaining English language proficiency and academic growth. See Appendix 5

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#### INITIAL ELPAC NOTIFICATION LETTER

To the parent(s)/guardian(s) of: <Last Name>, <First Name> Date: <Date\_Testing\_Completed>

SSID: <SSID> Date of Birth: <Date\_of\_Birth> Grade: <Tested\_Grade>

**Dear Parent(s) or Guardian(s):** When your child enrolled in our school, a language other than English was noted on your child's Home Language Survey. The law requires us to assess your child and notify you of your child's proficiency level in English. In California, the name of the test is the Initial English Language Proficiency Assessments for California (ELPAC). This letter also explains the criteria for a student to exit, or reclassify out of, the English learner program. (20 United States Code Section 6312[e][3][A][i],[v],[vi])

### Language Assessment Results

See enclosed Student Score Report

Based on the results of the English language proficiency assessment, your child has been identified as an <Calculated\_ELAS> student.

### **Program Placement**

If your student was identified as **IFEP**, he/she is assigned to a regular academic program, will not need to participate in an English language instructional support program, will not be designated as an English Learner (EL student), nor will he/she need to take the ELPAC exam again. Please note, that this does not change your student's homeschool teacher.

If your student was identified as an **English Learner (EL)**, he/she has been assigned to an appropriate English language instructional support program based on the results. The goal of this program is to help your child become proficient in English and succeed in the school's academic curriculum. Instructional support is added by your child's teacher as needed, according to the ELPAC results. Please note, that this does not change your student's homeschool teacher.

#### **Exit (Reclassification) Criteria**

The goal of language acquisition programs is for students to become proficient in English as rapidly as possible and to meet state academic achievement measures. This district's exit (reclassification) criteria are listed below.

(20 U.S.C. Section 6312[e][3][A][vi])

Required Criteria (California <i>Education Code</i> [ <i>EC</i> ] Section 313[f])	LEA Criteria Clarksville Charter School EL Master Plan			
English Language Proficiency Assessment	Overall Performance Level score of 4 (the statewide standardized ELP criterion) with no more			

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	than one subscore of 2 in the domains of reading, writing, listening and speaking.			
Teacher Evaluation	Student progress as observed by the teacher, as well as student's grade/progress indicators in English. Grade must be a C or higher. Progress in standards must be Meeting or Exceeding Expectations.			
Parental Opinion and Consultation	Parents will be invited to and are strongly encouraged to participate in a phone conference, as noted in the Parent Notification Letter of Reclassification.			
Comparison of Performance in Basic Skills	EL student's English language proficiency will be compared with that of an English Proficient Student. This will take the form of the STAR 360 Assessment and SBAC scores.			

### **Intervention and Support Options**

In addition to the instructional support provided by your homeschool teacher, Clarksville Charter School offers MTSS and other programs to help your student with their English fluency and academic achievement goals through a multi-tiered system of supports (MTSS).

### Response to Instruction and Intervention through the Multi-Tiered System of Supports (MTSS)

The school will provide intervention for all students TK-12. The following descriptors provide an overview of specific interventions to support ELs. Intervention for Long Term ELs is the responsibility of the Home School Teachers as well as the entire intervention team.

Tier 1 intervention: Provided until proficiency goal is reached

The general education teacher begins and/or provides Tier 1 level supports on a class/roster-wide basis. Additionally, the teacher ensures that the students are working in an evidence-based curriculum. To complement the evidence-based curriculum.

Tier 2 Intervention: Provided for students who have not yet reached proficiency through Tier 1 interventions

- Tier 1 plus online Interventions, as well as direct instruction offered through Tier 2.
- Long Term ELs will continue to receive intensive intervention during direct virtual English Language Development instruction.
- Students receive direct virtual instruction.

Tier 3 Interventions: Provided for students who have not reached proficiency through Tier 2 strategies

- Tiers 1 and 2 Interventions, plus
- Direct Individual virtual instruction and intervention program
- Long Term ELs receive additional small group direct virtual or one-on-one assistance during the virtual intervention instruction.
- Long Term ELs receive additional intervention through an online program

Tier 4 Intervention: Provided for students who have not reached proficiency through previously administered intervention strategies



Students who do not show progress after a designated time will be recommended to a Student Study
 Team with possible recommendation for Special Education testing.

### **Additional Online Programs:**

- 4. BrainPop BrainPOP ELL brings English language learning to life in your classroom! To help you make the most of this pr ELL is organized in three levels, corresponding to beginning, intermediate, and advanced. Each level consists of six units, and each unit includes five movies with associated features. We recommend that absolute beginners start with the first Level 1, Unit 1 movie.oduct, explore this rich collection of support resources, from ELL specific graphic organizers and action images to learning strategies, lesson plans, vocabulary activities, and more.
- <u>Curriculum supplemental support</u> check with student's chosen curriculum platform, as some have a built-in ELD/intervention component. For example, Edgenuity students can access MyPath.
- 3. MathSeeds/Mathletics—It is a comprehensive online mathematics program for children aged 3-13. It offers a vast range of carefully structured lessons and activities that build mathematical skills over a broad range of numbers, shapes and measurement topics. This program can be used for intervention in math. This eligibility is dependent on their STAR360 scores and is only given to students who score in the yellow intervention or red urgent intervention categories
- 4. Reading Horizons When a student is more than 2 grade levels behind in ELA. This is also a great support for EL students
- 5. <u>Learning Ally</u>—this program is an audiobook program that reads books to students so that they can hear what it should sound like, as it is read by an English fluent person.
- 6. Reading Eggs-instructs students in the five core literacy areas outlined by the National Reading Panel as essential components of reading instruction. These include: Phonemic Awareness, Phonics, Fluency, Vocabulary, and Comprehension. It develops essential reading skills in a progression that will take a non-reader through to a grade 2 reading level.

### Sequoia Grove English Language Development 2021-2022

Sequoia Grove Charters are providing the following foundational offerings to meet the California State English Language Development requirement of 30

	Minutes p	er day.						
	Choose your resource options							
	Choice 1:	Choice 2:						
	English Live Direct Instruction	Paper-Based English Language Development "Students are assigned a workbook based on age and English proficier						
Foundational offerings	ELD Zoom Classes 2x weekly     Supplemental English Language     Development (Online)     Moby Max TK-5     Language Live 6th-12th	Creative IDEAS workbook (TK-5th)     or     Language Live Workbook (6th-12th)						
Educational Fu offerings.	nds can be used to purchase the following a	pproved ELD supplements if preferred over foundational						
A-1-0001	- Language Live							

- Additional Recommendations

- Language Live Reading Eggs JHVA/HSVA Language Arts Class
- Brain Pop

- Acellus ESL HST Sync Up time Clubs and Adventure Academy Classes

Students that are TK-3 grade have English Language Development requirements embedded in their Language Arts curriculum.

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# **Evidence Form**

Initial ELPAC Correction: Correcting ELAS from EL to IFEP

HST Name:							
Student Name:							
SSID:	Scope:						
List of evidence attached:							
Reading	Writing						
Listening	Speaking						
Additional teacher comments and observation	<u>s:</u>						
Teacher Signature:	Date:						
Parent Signature:	Date:						
Final Outcome: Student ELAS will be corrected	ed to IFEP: Yes No						
EL Coordinator:	Date:						
Complete all information below and email along with e	vidence documentation to the EL Coordinator.						



# **English Language Learner Reclassification Form**

Student Name:	Gra	Grade:					
Teacher Name:	Dat	Date:					
ELPAC Overall Sco	ore	Com	parison Data		Language Arts		
Reading		Grades/P	rogress Indica	itors			
Writing		SB	AC Scores				
Listening		STA	STAR360 Scores				
Speaking			Other				
Teacher Opinion:							
Parent Opinion							
Final Outcome:	Student will be red	classified:	Yes	N	0		
Home School Teache	r						
EL Coordinator	Print		Sign	_	Date		
	Print		Sign		Date		
Parent _	Print		Sign		Date		
Official RFEP Date							



### Parent Notification Letter of Reclassification

Date:	
Dear Parent/Guardian of	

State and federal laws require all school districts in California to give a state assessment of English proficiency each year to every student who is identified as an English Learner. The assessment is called "English Language Proficiency Assessments for California (ELPAC)." The results of the ELPAC help to measure how each student is progressing toward proficiency in English in the areas of listening, speaking, reading, and writing.

Your child has been given the ELPAC for this year. Scores are in and based on your child's performance on this test, your child may be Reclassified as Fluent English Proficient (RFEP). In addition to the ELPAC scores, criteria used to make this decision include:

- an evaluation of your child's academic performance by the teacher,
- your child's English proficiency as measured by Smarter Balance Assessment (SBAC), Star 360.
- your opinion as the parent/guardian regarding your child's proficiency in English and readiness to be reclassified.

You are invited to contact me on the number below for a phone conference, so that we may discuss and decide on your child's readiness and overall qualification for reclassification. Questions regarding the ELPAC or your child's results may be directed to me as well.

We urge you to make this contact and hold this conference as soon as possible. Together we can make decisions that are in the best interest of your child.

Sincerely,

Kristal Leach
English Learner Coordinator
Clarksville Charter School
kristal.leach@sequoiagrove.org



# **English Language Learner Annual RFEP Monitoring Form**

Student Name:			Grade:		Evaluation Interval: Year 1 Year 2 Year 3 Year 4	
Teacher Name:	Teacher Name: Date				RFEP Da	ate:
Academic Achievement			Was aca	Was academic performance		
	English Mathemat			satisfact	ory? Yes	No
Classroom Grades						
SBAC Scores	ores			Are intervention strategies		
STAR 360 Scores				necessa	ry? Yes	No
Other						
Target Intervention	(if require	ed)				
Specific Academic Need: Description of Spe				cific Interv	ention:	Performance Target:
Specific Academic Need: Description of			otion of Spe	ecific Intervention: Performance Target:		
Additional Commen	ts/Inform	ation				
Home School Teache	er					
EL Coordinator	Prin	it		9	Sign	Date
Parent	Prin	ıt			Sign	Date
i al till	Prin	 t		S	ign	Date



# Reclassification Form For English Learners with Disabilities

Student Name:		Grade:					
Teacher Name:		Today's Date:					
Primary Disability:			Date of last IEP:				
Secondary Disability							
Indicate which assessment the student took: ELPACAlternate Version      2. ELPAC Scores     3. English Language Proficiency/ Academic Performance							
Overall Score			Comparison Data	English	Mathematic		
Subscores: Reading			Grades/Progress Indicators				
Writing			SBAC Scores				
Listening			STAR360 Scores				
Speaking			Other				
<ol> <li>Has student met language proficiency criteria as assessment by ELPAC? Yes No</li> <li>Does the IEP/reclassification team believe the student's disability impedes the student's ability to demonstrate English proficiency on the ELPAC? Yes No</li> </ol>							
6. If so, in which dom	ains? Reading_		Writing Lister	ning Spe	eaking		

# Provide an explanation below by using the following criteria to help determine if factors other than English Language Proficiency are responsible for limited achievement on the **ELPAC** and/or **ELA**: Student's performance is commensurate with the student's ability, due to the student's learning disability. Student's performance is commensurate with that of peers who have a similar learning disability and are NOT English Learners. Student's errors are indicative of the student's disability versus a language barrier. Other/also: 7. Was an English proficiency goal written into the student's IEP? Yes \_\_\_\_ No \_\_\_\_ 8. Did the student meet the English proficiency goal? Yes No 9. Is it the belief of the IEP/reclassification team that the student has reached an appropriate level of English proficiency and should be reclassified? Yes\_\_\_\_ No \_\_\_\_ 10. Teacher Evaluation 11. Parent Opinion

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Final Outcome: Student will be reclassified:	Yes No
Teacher Signature:	EL Coordinator
Parent Signature:	Official RFEP Date:
Case Carrier:	IEP Team Member:
IEP Team Member:	IEP Team Member:

# **Cover Sheet**

### Work Sample Policy

Section: IV. Academic Excellence Item: B. Work Sample Policy

Purpose: Vote

Submitted by:

Related Material: Work Sample Policy (Red Line) - Clarksville.docx.pdf

### **BACKGROUND:**

The proposed revision of the Work Sample Policy is an update to clarify the criteria for acceptable work samples to align with our Parent Handbook and current guidance from the auditor. There is no substantive change to the content but language is clarified and simplified.

### **RECOMMENDATION:**

Recommended for Board approval



# Work Sample Policy

Clarksville Charter School offers independent study to meet the needs of pupils enrolled in the charter school; and as such, teachers must collect work samples from students to ensure that all students meet the State student academic achievement standards. This policy ensures that student work samples contain the information necessary to ensure the student's learning success.

The purpose of the Clarksville Charter School Governing Board approving this Work Sample Policy is to accomplish the following:

- 1. Provide an overview for the Work Sample Policy
- 2. Explain the procedures for preparing requirements of an acceptable work sample
- 3. Identify criteria for acceptable Non-Compliant work samples
- 1. **Overview:** As an independent study program, Clarksville Charter School is required to collect work samples from each of its students as a condition of apportionment. Work samples allow the student's supervising teacher to determine the time value of the completed student work. Work samples are turned in to the student's supervising teacher in accordance with the student's Master Agreement and Independent Study Policy.
- 2. **Procedures:** Work samples Students (or the parent if a student is unable) must include contain the following information at the top of each sample:
  - Student's First Name and Last Name (nicknames or preferred names are acceptable okay)
  - Date that the work was completed, including the year. The work sample must be the student's original work. If anything gets changed on the original work sample, the student must initial such changes. All initialed changes mean that the student made the changes, not the parent/guardian/caretaker or teacher.

The supervising teacher must verify the work sample includes by including the following:

- Homeschool teacher's name
- Student's full name as found in Pathways (if a nickname or preferred name is used, the teacher should write the student's full name in red and use quotation marks to indicate the nickname/preferred name).
- Date the student completed the sample
- Student's grade level (TK-8) and course name (all students must match the Master Agreement)
- Date the teacher reviewed the material
- HST grade A parent or teacher evaluation mark (TK-5) or grade (6-12)

### 3. Acceptable Work Sample Criteria:

- Samples must be original student work and non-sectarian (non-religious). Samples from a sectarian publisher are not allowed, even if the sample itself is non-religious in nature.
- All work must be neat and easy to read, including scanned copies.
- Samples must be a good representation of the student's abilities and must be in the student's own words.
- Photo work samples must include a reflection of the learning in the student's own words.
- Samples such as tests, quizzes, and math assignments, must include both questions and answers.
- The student's first and last name and the full date, dated within the correct learning period, must be clearly written at the top of each sample (by the student if they are able).
- Handwritten samples must have a handwritten name and date.
- Whiteout must not be used in the header of the work sample to correct the student's name or date.
- Original or scanned PDF version
- Demonstrates neat and organized work
- Demonstrates a good reflection of your child's learning and abilities
- Includes student's name and date in the top right-hand corner
- The sample needs to be completed and dated within the collection Learning Period
- Must be non-sectarian (non-religious)
- Photographs must include a summary from the student's perspective
- Samples may be typed or handwritten by the student. Younger students may dietate to the parent to write or type for them

### 4. Non-Compliant Work Samples Include:

- Seanned documents that are difficult to read or are very light
- A scanned or printed document of a certificate of completion or report from an online learning platform
- Samples completed and dated not within the Learning Period
- A photograph which does not include the student's summary of the project/concept
- Incomplete worksheets or work

# **Cover Sheet**

### Non-Compliance Policy

Section: IV. Academic Excellence Item: C. Non-Compliance Policy

Purpose: Vote

Submitted by:

Related Material: Non-Compliance Policy and Procedures - Clarksville.docx.pdf

### **BACKGROUND:**

The proposed revision of the Non-Compliance Policy is to clarify the criteria of non-compliance and update the procedure to clarify the communication, timeline and procedure for Administrative Withdrawal. There is no substantive change to the content aside from the addition of procedure for Administrative withdrawal.

### **RECOMMENDATION:**

Recommended for Board approval



# Non-Compliance Policy and Procedures

Clarksville Charter School is committed to ensuring students are appropriately engaged in learning, particularly as it correlates to attendance reporting. After the Non-Compliance Process has been seen through, it may be determined that Independent Study is not the best educational placement for the student and as such, the student may be Administratively Withdrawn.

The purpose of the Clarksville Charter School Governing Board approving this Non-Compliance Policy is to accomplish the following:

- 1. Define Outline the Non-Compliance Process
- 2. Outline the Student's Responsibility to complete Work/Progress, Assignments/Work Samples, and/or Student Activity Logs
- 3. Outline the Parent's and Student's Responsibility to Schedule and Attend Monthly Learning Period Meetings
- 4. Establish Communication Requirements with the Homeschool Teacher (HST)
- 5. Outline the Non-Compliance Procedures
- 6. Outline the Procedures for the HST when sending the First Non-Compliance Letter
- 7. Outline the Procedures for the HST when sending the Second Non-Compliance Letter
- 8. Outline the Procedures for the Administrative Conference Call
- 9. Outline the Procedures for an Administrative Withdrawal Establish the Non-Compliance Timeline/Cheeklist
- 1. **Non-Compliance Definition-Process:** Non-Compliance is defined as meeting one or more of the following criteria:
  - Missing 2 or more assignments during a learning period
  - Missing 1 or more attendance logs
  - Missing a scheduled Learning Period Meeting after 2 attempts have been made to reschedule
  - Not responding to communication from Homeschool Teacher after 3 attempts have been made
  - Not submitting work samples when requested

The school's Non-Compliance Process can be engaged if a student/family is found to have one or more of the following:

- Two (2) missing assignments during any period of twenty (20) school days
- One or more missing Work Samples
- One or more missing Student Activity Logs (Attendance Logs)

- Missed or not scheduled one or more monthly learning period or other meetings.
- Has not responded to their Homeschool Teacher after three sets of attempts (phone and email) over the course of six school days.
- 2. Student Work/Progress, Assignments/Work Samples, and Student Activity Logs: It is required that all Homeschool Teachers (HSTs) review and affirm student learning and collect Student Activity Logs and Work Samples every learning period twenty school days. It is also required that all HQTs monitor work completion and progress for High School Students, if using an HQT. When any pupil fails to complete two (2) assignments during any learning period-of twenty (20) school days, or has missed one or more work samples, the HST should then start the Compliance Non-Compliance Process.
- 3. **Monthly Learning Period or Other Meetings:** It is the parent's and student's responsibility to make every effort to schedule and attend monthly learning period meetings every twenty school days. If the meeting is not successfully held, the HST will make two more attempts to reschedule within the next ten school days. If the meeting is still not successfully held or held after two or more attempts, it could be determined that the family has not met the school's meeting expectations and the HST should start the Non-Compliance Process.
- 4. Communication Requirements with of the Homeschool Teacher: HSTs will keep positive and open lines of communication with each family. HSTs will follow a communication pattern with a pairing of a phone call and email message, and document in Contact Manager. If an initial communication pair (#1) is not responded to within two school days, the HST will attempt to reach the family again with another communication pair (#2). If the second communication pair is not successful, the HST will attempt a third communication pair (#3) and start the Compliance Non-Compliance Process by sending Non-Compliance Letter #1.
- 5. Non-Compliance Procedures: The compliance procedure can include two compliance letters and one Administrative Conference call. If after the Administrative Conference call the student fails to meet expectations, the student will be withdrawn from the school for at minimum, one academic school year.
  - **Step 1:** The HST will call and email the family when a concern or issue arises. The HST will clearly state why the family or student is in non-compliance and provide a 5-day plan for them to come back into compliance.
  - **Step 2:** If, after 5 school days, the family or student is still in non-compliance, the HST's Instructional Team Advisor will call and email the family and offer another 2 school days for them to come back into compliance.
  - **Step 3:** If, after 2 school days, the family or student is still in non-compliance, a letter will be emailed and sent via certified mail notifying the family they have an additional 5 school days to come into compliance.
  - **Step 4:** If, after 5 school days, the family or student is still in non-compliance, a second letter will be emailed and sent via certified mail notifying the family that an Administrative Conference has been scheduled to determine next steps.

**Step 5:** During the Administrative Conference the best course of action will be determined. This may include an Administrative Withdrawal of the students in non-compliance.

If at any point in time a family or student becomes compliant, the non-compliance process stops. However, if there is relapse in non-compliance, the process will pick back up at the point at which it was left off.

- 6. **First Non-Compliance Letter**: Should any of the items listed in the Non-Compliance Process occur and there have been three Communication Pairs attempted, upon the third attempt, the HST will:
  - Send Non-Compliance Letter #1 to the family via email and certified mail.
  - Document date letter was sent, issue, and tracking number in Contact Manager
  - Remind student/family of the appropriate sections of the Master Agreement and Parent-Student Handbook that specifically address the issue/concern.
  - Talk with the family to see what the issues/concerns are on both sides as well as develop a plan to support the student and resolve any issues.
  - Hold all Instructional Funds until the family is compliant.
- 7. **Second Non-Compliance Letter:** Without satisfactory resolution or response to the issues described in the Non-Compliance Letter #1 within five school days, the HST will:
  - Attempt to call and email the family (Communication Pair #4)
  - Determine a day and time to schedule an Administrative Conference Call—with the parent(s)/guardian(s), HST, and an Assistant Sr. Director or Director, to be specified in Non-Compliance Letter #2. Date should be no sooner than the 6<sup>th</sup> school day from the date of the letter.
  - Send Non-Compliance Letter #2 to the family via email and certified mail.
  - Document date letter was sent, issue, and tracking number in Contact Manager
  - Remind student/family of the appropriate sections of the Master Agreement and Parent-Student Handbook that specifically address the issue/concern.

Letter #2 gives the family the opportunity to communicate and work with their HST to address and problem-solve the issues of concern. Should the family fail to communicate to their HST within five school days from the date the letter was sent, the parent/guardian must either communicate and resolve the indicated issues with their HST or attend the Administrative Phone Conference as scheduled in the letter.

- 8. **Administrative Conference-Call:** Without satisfactory resolution to the issues/concerns, the HST will:
  - Send out a video conference invitation eall number to all participants.
  - Attempt to remind/confirm the parent/guardian of the call via phone and email. Document the communication in the Contact Manager.
  - Document date the Administrative Conference Call—was held including a brief summary of the outcome in the Contact Manager.

A team composed of Parent(s)/Guardian(s), HST, and an Assistant Director or Director must be present on at the Administrative Conference—Call. During this time the team will work towards resolution of the issues/concerns as well as determine if this is the best placement for the student. School Administration may determine the following:

- Independent Study is in the best interest of the student.
- The need to place the student on a student improvement plan.
- The need to implement different strategies to collect compliance documents (Student Activities Logs and or Work Samples).
- Determine that it is not in the student's best interest to remain in our independent study program.

If the parent does not attend the Administrative Conference, or if the Administration finds that it this is not in the best interest of the student to remain in independent study, then the student shall be withdrawn from the school by following the procedures outlined below. in the school's withdrawal policy.

If the student or parent does not attend the Administrative Conference Call, the student could be withdrawn from the school by following the procedures in the school's withdrawal policy:

- **9. Administrative Withdrawal:** If it is determined during the Administrative Conference that it is not in the best interest of the student to remain in independent study, the Administration will send the Disenrollment Letter via email and certified mail. The Disenrollment Letter will:
  - Notify the family of the school's intent to disenroll the student in five school days.
  - Outline the Compulsory Education Statute of California and the school's obligation to notify the student's school district of residence of their enrollment status.
  - Provide the family with the right to appeal the school's decision by requesting a hearing.
  - Include an enclosed copy of the Charter School Compliant Notice and Form.

If the family does not invoke their right to a hearing within five school days, the student will be disenrolled. Students who are subject to an administrative withdrawal may not be considered for re-enrollment to the charter school or any affiliated charter for a period of one calendar year.

### **Non-Compliance Timeline/Checklist:**

- Concern/Issue Arises
  - o The HST will Call and Email Family (Communication Pair #1)\*
- Wait 2 School Days
- Resolution Stop Process
- If No Resolution Continue
  - o The HST will Call and Email Family (Communication Pair #2)\*
- Wait 2 School Days
- Resolution Stop Process

- If No Resolution Continue
  - o The HST will Call and Email Family (Communication Pair #3) + Send Non-Compliance Letter #1 (Certified Mail) Hold Instructional Funds\*
- Wait 5 School Days
- Resolution—Stop Process
- If No Resolution Continue
  - o The HST will Call and Email Family (Communication Pair #4) + Send Non-Compliance Letter #2 that includes Administrative Conference Call (Certified Mail)\*
- Wait 5 School Days
- Resolution Stop Process
- If No Resolution Continue
  - o The HST will Hold Administrative Conference Call and determine best course of action\*
- Follow school withdrawal policy, if applicable\*

<sup>\*</sup>Document in Contact Manager

# **Cover Sheet**

# Independent Study Policy

Section: IV. Academic Excellence Item: D. Independent Study Policy

Purpose: Vote

Submitted by:

Related Material: Clarksville Independent Study Policy-Redline.docx

### BACKGROUND:

Independent Study Policy is being amended to meet the requirements AB130 2021 and AB167 2021

- Clarifies time value determination of work product by a certificated teacher employed by the LEA
- Clarifies satisfactory educational progress
- Re-engagement strategies
- Synchronous instruction

### **RECOMMENDATION:**

Recommended for Board approval



### **REVISED:** Independent Study Board Policy

Clarksville Charter School offers (hereinafter "Charter School") may offer independent study to meet the educational needs of pupils enrolled in the charter school ("Clarksville" or "Charter School"). Independent study is an alternative education designed to teach knowledge and skills of the core curriculum. The Charter School shall provide appropriate existing services and resources to enable pupils to complete their independent study successfully in accordance with applicable law.

The purpose of the Charter School Governing Board approving this Independent Study Policy is to accomplish the following:

- 1. Establish the Time in Which an Assignment Must Be Completed
- 1. Establish the Procedure for Placement Determination
- 2. Outline What Must Be Included in a Current Written Agreement
- 3. Outline How Average Daily Attendance Will Be Calculated
- 4. Establish Compliance with the Education Code
- 5. Establish the Implementation of the Independent Study Policy

The Executive Director or designee retains discretion to approve independent study written agreements for students. The Charter School will provide appropriate services, supports, technology—and resources to enable students to complete their independent study program successfully. These independent study policies have been established by Charter School in alignment with Education Code § 51745 et seq., updated to meet the requirements of Assembly Bill 130 (2021) and Assembly Bill 167 (2021), and adopted pursuant to Education Code ("EC") § 51747 and 5 C.C.R. § 11701. The following policies are effective as of the start of Charter School's 2021-22 school year:

- 1. Certificated Teacher Supervision: For each student in independent study, Charter School will assign a certificated employee to coordinate, evaluate, and provide general supervision of the student's independent study instruction. (EC § 51747.5(a).)
- Time in Which an Assignment Must Be Completed: For pupils in all grade levels offered by the Charter School, For students in independent study in any grade level, the maximum length of time that may elapse between the time an independent study assignment is made and the date by which the pupil student must complete the assigned work shall be is twenty (20) school days schooldays. (EC § 51747(a).)

- 3. Evaluation of Independent Study: When any student fails to complete two (2) assignments during any period of twenty (20) school days schooldays or fails to make satisfactory educational progress (defined below in Section 4), the Charter School (e.g., Director of Academic Program) will conduct an evaluation to determine whether it is in the best interests of the student to remain in independent study, or whether the student should return to or otherwise be placed in a regular in-person school program. A written record of the findings of any evaluation will be maintained in the student's permanent record. This record shall-will be maintained for a period of three years from the date of the evaluation and if the student transfers to another California public school, the record shall-will be forwarded to that school. Satisfactory Educational (EC Progress: § 51747(b).)
- 4. For purposes of conducting the evaluation in Section 3, a student is deemed to be making satisfactory educational progress if the student is on track to enter the next grade level at the completion of the current school year and/or progressing toward their goals pursuant to their individualized education program ("IEP"). A Clarksville Charter Administrator, in collaboration with the Homeschool teacher, The Executive Director or designee is responsible for making this determination based on all of the following indicators:
  - a. The student's achievement and engagement in the independent study program, as indicated by the student's performance on student-level measures of student achievement and student engagement as follows: .set forth in EC § 52060(d)(4)-(5) (as described below):
    - Student-level measures include Pupil achievement and engagement, as measured by all of the following, as applicable:
      - Statewide assessments that are part of the California Assessment of Student Performance and Progress (a.k.a., "CAASPP", or any other subsequent assessment as certified by the state board of education);
      - o Statewide assessments o Whether the student has The percentage of pupils that have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University;
      - o Whether the student has The percentage of pupils who have successfully completed courses that satisfy the requirements for career technical education sequences or programs of study that align with state board-approved career technical education standards and frameworks;
      - The percentage of pupils who have successfully completed both the university entrance and career technical courses specified above;
      - o of Ifan-The percentage of English learner, whether the student is making pupils who make progress toward English proficiency as measured by the English Language Proficiency Assessments for California or any ("ELPAC" or subsequent assessments of English proficiency certified by

#### the state board);

- o o If an The English learner, whether the student is reclassified reclassification rate:
- o Whether the student has The percentage of pupils who have passed an advanced placement examination exam with a score of 3-"3" or higher; and
- o Whether the student demonstrates The percentage of pupils who demonstrate college preparedness pursuant to the Early Assessment Program (or any subsequent assessment of college preparedness).
- Pupil engagement, as measured by all of the following, as applicable:
  - Student engagement includes, as applicable: o School attendance o rates;
  - Chronic absenteeism o Middle school drop out status o rates;
  - Middle school dropout rates;
  - o High school dropout status rates; o and
  - o High school graduation status rates.
- b. The completion of assignments, assessments, or other indicators that show the student is working on assignments.
- c. Learning required concepts, as determined by the supervising teacher.
- d. Progressing toward successful completion of the course of study or individual course, as determined by the supervising teacher. (EC § 51747(b)(2).)
- 5. Content of Independent Study: Charter School will provide content to students aligned to grade level standards that is provided at a level of quality and intellectual challenge substantially equivalent to in-person instruction. For high school studentsschools, this includes shall include access to all courses offered by the Charter School local educational agency for graduation and approved by the University of California or the California State University as creditable under the A—G admissions criteria. (EC § 51747(c).)
- 6. Tiered Reengagement Strategies: If a student does not generate attendance for more than three (3) schooldays or 60 percent of the instructional days in a school week, or 10 percent of required minimum instructional time over four continuous weeks of the school's approved instructional calendar, students found not participatory pursuant to EC § 51747.5 for more than the greater of three (3) schooldays or 60 percent of the scheduled days of synchronous instruction in a school month as applicable by grade span, or for students who are in violation of their independent study written agreement, Charter School shall:
  - a. Verify the student's current contact information for each enrolled student;

- b. Notify parents or guardians of the student's parent or guardian of the student's lack of participation within one school day of the student's absence schoolday of the recording of a non-attendance day or lack of participation (e.g., via email, message, text, telephone, letter, etc.);
- c. Reach out to the student directly and/or parent(s) or guardian(s), as well as health
  and social services as necessary, to determine the student's needs for re
  engagementreengagement; and
- d. If the student has failed to complete two (2) assignments during any period of twenty (20) schooldays or is failing to make satisfactory educational progress as defined in Section 4 herein, the Charter School will schedule a pupil-parent-educator conference (a meeting involving all individuals who signed the student's written agreement) to review the student's written agreement and reconsider the independent study program's impact on the student's achievement and well-being. (EC § 51747(d).)
- 7. Synchronous Instruction and Live Interaction: Based on each student's grade level, their assigned teacher of record—Charter School will schedule and offer opportunities for synchronous instruction and daily live interaction at least as frequently as set forth in subsections a-c below. (EC § 51747(e).)

"Live interaction" means interaction between the student and Charter School staff, and may include peers, to maintain school connectedness. Examples of live interaction include check-ins, progress monitoring, provision of services, and instruction, and live interaction can be in-person or in the form of internet or telephonic communication.

"Synchronous instruction" means classroom-style instruction, designated small-group instruction, or one-on-one instruction delivered in person or in the form of internet or telephonic communication by the student's assigned teacher of record (e.g., Homeschool Teacher), by a certificated teacher employed by the local educational agency and involving live two-way communication. (EC § 51745.5.)

a. For students in grades TK-3, inclusive, their assigned teacher of record will schedule and the Charter School will offer opportunities for daily synchronous instruction for all pupils throughout the school year by each pupil's assigned teacher shall be as follows: FRCS shall make available daily "Interaction/Instruction Time" for instruction with their teacher.

For students in grades 4-8, inclusive, their assigned teacher of record will schedule and offer opportunities for weekly synchronous instruction and daily live interaction between the pupil and a certificated or non-certificated employee of the Charter School and at least weekly synchronous instruction for all pupils throughout the school year by each pupil's assigned teacher shall be as follows: FRCS shall make available daily live "Interaction"

**Commented [1]:** I think that sounds good! Thank you Darcy!

Commented [2R2]: Groovy!

- and weekly "Synchronous Instruction" with their teacher.
- b. For students in grades 9-12, inclusive, their assigned teacher of record will schedule and For students in grades 4-8, inclusive, the Charter School will offer opportunities for weekly synchronous instruction for all pupils throughout the school year by each pupil's assigned teacher shall be as follows: FRCS shall make available weekly "Synchronous Instruction" with their teacher and for daily live interaction.
- c. For students in grades 9-12, inclusive, the Charter School will offer opportunities for weekly synchronous instruction.

Charter School will document each student's participation in live interaction and synchronous instruction pursuant to EC § 51747 on each school-day, as applicable, in whole or in part, for which live interaction or synchronous instruction is provided as part of the independent study program. A student who does not participate in scheduled live interaction or synchronous instruction on a schoolday shall be documented as non-participatory for that schoolday for purposes of pupil participation reporting and tiered reengagement pursuant to EC § 51747. (EC § 51747.5(c).)

- 8. Request to Attend In-Person Program: A student's parent or guardian may request their student return to in-person instruction from independent study by making a written request to Administration the Executive Director or their assigned teacher of record. If a family makes—there is such a request, Charter School will offer to help the student transition to enrollment enroll in the in-person program offered by their district of residence within five (5) schooldays. (EC § 51747(f).)
- Written Agreement Requirements: A current written independent study agreement for each independent study student will be maintained on file. Written agreements may include subsidiary agreements, such as course contracts and assignment and work records. Each written agreement will contain the following:
  - a. The manner, time, frequency, and place for submitting a student's assignments, for reporting the student's academic progress, and for communicating with a student's parent or guardian regarding a student's academic progress.
  - b. The objectives and methods of study for the student's work, and the methods used to evaluate that work.
  - c. The specific resources, including materials and personnel, which will be made available to the student. These resources will include confirming or providing access to all students to the connectivity and devices adequate to participate in the educational program and complete assigned work.
  - d. A statement of the policies adopted herein regarding the maximum length of time allowed between the assignment, the level of satisfactory educational progress, and the number of missed assignments allowed prior to an evaluation of whether or not the student should be allowed to continue in independent study.

- e. The duration of the independent study agreement, including beginning and ending dates for the student's participation in independent study under the agreement. No independent study agreement will be valid for any period longer than one school year.
- f. A statement of the number of course credits or, for the elementary grades, other measures of academic accomplishment appropriate to the agreement, to be earned by the student upon completion.
- g. A statement detailing the academic and other supports that will be provided to address the needs of students who are not performing at grade level, or need support in other areas, such as English learners, individuals with exceptional needs in order to be consistent with the student's IEP or plan pursuant to Section 504 of the federal Rehabilitation Act of 1973 (29 U.S.C. Sec. 794), students in foster care or experiencing homelessness, and students requiring mental health supports.
- h. The inclusion of a statement in each independent study agreement that independent study is an optional educational alternative in which no student may be required to participate. In the case of a student who is referred or assigned to any school, class or program pursuant to EC § 48915 or 48917, the agreement also will include the statement that instruction may be provided to the student through independent study only if the student is offered the alternative of classroom instruction. (EC § 51747(g).)
- i. Charter School will comply with the written independent study agreement signature requirements for independent study written agreements set forth in EC § 51747(g)(9), including:
  - i. For the 2021-22 School Year Only (Must Obtain Signatures Within 30 Days of First Day of Independent Study Instruction!: Charter School will obtain a signed written agreement for an independent study program of any length of time from the student, or the student's parent or legal guardian if the student is less than 18 years of age, the certificated employee who has been designated as having responsibility for the general supervision of independent study, and all persons who have direct responsibility for providing assistance to the student no later than 30 days after the first day of instruction in an independent study program or October 15, whichever date comes later.
  - ii. For Beginning in 2022-23 School Years After 2021-22 Year and Thereafter (Must Obtain Signatures Before Independent Study Instruction!): Each independent study agreement will be signed, prior to the commencement of independent study, by the student, the student's parent, legal guardian, or care giver, if the student is less than 18 years of age, the certificated employee who has been designated as having

responsibility for the general supervision of independent study, and all persons who have direct responsibility for providing assistance to the student. For purposes of this paragraph, "care giver" means a person who has met the requirements of Part 1.5 (commencing with Section 6550) of the Family Code.

j. Option to Request Meeting: Before signing a written agreement, and upon Upon the request of the parent or guardian of a student, before signing a written agreement pursuant to EC § 51747, the Charter School will conduct a phonetelephone, videoconference, or im-in-person pupil-parent-educator conference or other school meeting during which the student, parent or guardian, and, if requested by the student or parent, an education advocate, may ask questions about the educational options, including which curriculum offerings and nonacademic supports will be available to the student in independent study, before making the decision about enrollment or disenrollment in the various options for learning. (EC § 51747(h)(2).)

#### 1. Additional Independent Study Requirements:

- a. Charter School will not provide any funds or other thing of value to the student or his or her parent or guardian that a school district could not legally provide to a similarly situated student of the school district, or to his or her parent or guardian. (EC § 51747.3(a).)
- a. No student with exceptional needs, as defined in EC § 56026, may participate in independent study unless the student's IEP specifically provides for that participation. (EC § 51745(c).)
- c. Charter School may claim apportionment credit for independent study only to the extent of the time value of student work products, as personally judged in each instance by a certificated teacher as set forth in EC § 51747.5(b).
- d. Charter School will maintain written or computer-based evidence of student engagement that includes, but is not limited to, a grade book or summary document that, for each class, lists all assignments, assessments, and associated grades. (EC § 51747.5(d).)
- c. Records of the independent study program will be maintained for audit purposes and shall include the following:
  - i. A copy of the independent study board policies.
  - i. A separate listing of the students, by grade level who have participated in independent study identifying units of the curriculum attempted (also known as the "course of study") and units of the curriculum completed by students, as specified in their written agreements.

- iii. A file of all written agreements, with representative samples of each student's work products and a signed acknowledgement by the supervising teacher indicating that he/she has personally evaluated the work or that he/she has personally reviewed the evaluations made by another certificated teacher.
- iv. A daily attendance register, as appropriate to the program in which the students are enrolled, separate from classroom attendance records, and maintained on a current basis as time values of student work products are personally judged by a certificated teacher, and reviewed by the supervising teacher if they are two different individuals.
- Any other documents charter schools are required to maintain as required by law. (5 C.C.R. § 11703.)
- d. Charter School will comply with all applicable law regarding independent study, including ADA-to-certificated teacher ratio requirements. (EC § 51745 et seq.; 5 C.C.R. § 11700 et seq.)
- 2. Average Daily Attendance: It is the policy of this Board that each student is, at a minimum, expected to accomplish the following in order for the student to be counted as present/attending for Average Daily Attendance (ADA) purposes:
  - Students will initial "Monthly Independent Study Log" on the school days where they
    have completed school work Monday through Fridays that are not school holidays.
    Parents/guardians will sign the monthly log under the following statement: "By signing
    this log, I verify that my student completed school work on these days."

Recordkeeping: Charter School will comply with all applicable recordkeeping requirements for independent study. This includes maintaining written or computer-based evidence of student engagement that includes, but is not limited to, a grade book or summary document that, for each class, lists all assignments, assessments, and associated grades.

Compliance with the Education Code: The Charter School shall comply with all applicable law regarding the delivery of independent study. (EC § 51745 et seq.; 5 C.C.R. 11700 et seq.)

Implementation of Independent Study Policy: The Directors shall establish regulations to implement these policies in accordance with the law:

# **Cover Sheet**

## Discussion and Potential Action on Use Consent Agenda

Section: V. Governance

Item: A. Discussion and Potential Action on Use Consent Agenda

Purpose: Vote

Submitted by:

Related Material: Consent Agenda Explanation.pdf

Clarksville Board Resolution - Consent Agenda.docx.pdf

#### CLARKSVILLE CHARTER SCHOOL

#### **BOARD RESOLUTION 2021-8**

1. Adoption of Clarksville Charter School Approving the Use of a Consent Agenda

WHEREAS, The Board of Directors of Clarksville Charter School are committed to conducting efficient board meetings in compliance with the Brown Act and Open Meeting Laws.

WHEREAS, The Board of Directors may utilize a consent agenda for the passage of noncontroversial items or items of a similar nature.

WHEREAS, The consent agenda groups routine meeting action agenda items into a single agenda item. All matters listed on the consent agenda are considered routine and all will be enacted with one vote.

WHEREAS, All documentation associated with consent items must be provided to Board Members and posted on the school's website for the members of the public prior to the board meeting. Board members must review the documentation before the meeting to ensure that they are informed of the agenda items that are to be passed as part of the consent agenda.

WHEREAS, There is no discussion of consent agenda items unless members of the Board of Directors request specific items to be removed from the consent agenda for separate action.

WHEREAS, Clarksville Charter School must approve the usage of the consent agenda before the consent agenda can be utilized.

NOWTHEREFORE BE IT RESOLVED, Clarksville Charter School approves the use of the consent agenda and the following procedures:

- All matters listed on the consent agenda are considered routine and all will be enacted with one vote.
- All documentation associated with consent items will be provided to Board Members and posted on the school's website for the members of the public prior to the board meeting. Board members must review the documentation before the meeting to ensure that they are informed of the agenda items that are to be passed as part of the consent agenda.
- There is no discussion of consent agenda items unless members of the Board of Directors request specific items to be removed from the consent agenda for separate action.
- The Board of Directors is required to vote unanimously to pass the consent agenda. If there are any dissenting votes relating to any specific items, those items will be taken off the consent agenda and considered separately.

## **CERTIFICATE OF ADOPTION**

I,	, Secretary of Board of Directors of Clarksville Charter School, a
Califor	rnia nonprofit public benefit corporation, County of El Dorado, California, hereby certify
as follo	ows: The attached is a full, true, and correct copy of the resolutions duly adopted at a
	g of the Board of Directors of Clarksville Charter School, which was held on (INSERT
	, at which all the members of the Board of Directors had due notice and at which a
quorun	n was present; and at such meeting such resolutions were adopted by the following vote:
	AYES:
	NOES:
	ABSTAIN:
	ABSENT:
	WITNESS my hand thisDay of, 2021.
	Secretary, Clarksville Charter School

## THE CONSENT AGENDA

#### What is a consent agenda?

A consent agenda groups the routine, procedural, informational and self-explanatory non-controversial items typically found in an agenda. These items are then presented to the board in a single motion for an up or down vote after allowing anyone to request that a specific item be moved to the full agenda for individual attention. Other items, particularly those requiring strategic thought, decision making or action, are handled as usual.

#### Why would an organization want to use a consent agenda?

Consent agendas are popular with many nonprofit organizations because they help streamline meetings and allow the focus to be on substantive issues.

#### What does it mean if we adopt a consent agenda?

- Documentation for consent items must be provided to the board prior to meetings so that directors feel confident that their vote reflects attention to their duty of care.
- Board members are encouraged to ask prior to the meeting all the questions that they want related to consent agenda items.
- If it is determined that an item on the consent portion of the agenda actually requires action or a decision that item should be removed from the consent portion of the agenda and raised later in the meeting.
- Any board member can request that an item be moved to the full agenda.
- A vote on the single motion applies to all the items on the consent portion of the agenda.

#### What does it not mean if we adopt a consent agenda?

- Consent agendas do not make it easier to ramrod through decisions since decision items are not placed on the consent portion of the agenda and all items on the consent portion of the agenda are still open to discussion and debate if someone requests they be moved.
- It is not always necessary to remove an item from the consent agenda if people have simple questions or wish to discuss the item further. Discussion is permitted after the motion for approval is made, but before the vote. However, everyone should remember that extensive conversation defeats the purpose of the consent agenda.

#### THE CONSENT AGENDA

#### What normally is found on a consent agenda?

Routine, informational, procedural and self-explanatory non-controversial items are generally placed on the consent portion of the agenda. These typically are such things as:

- Approval of board and committee minutes
- Correspondence requiring no action
- Committee and staff reports
- Updates or background reports provided for informational purposes only
- Appointments requiring board confirmation
- Approval of contracts that fall within the organization's policy guidelines
- Final approval of proposals that have been thoroughly discussed previously, where the board is comfortable with the implications
- Confirmation of pro forma items or actions that need no discussion but are required by the bylaws
- Dates of future meetings

#### What is the process for using a consent agenda?

- The board must begin by approving a motion to adopt the consent agenda for its meetings.
- The board should then craft a policy about what may and may not be included in the consent portion of the agenda.
- The full agenda, including the consent items should be disseminated prior to the board meeting along with copies of reports and back up materials so that board members can do their due diligence prior to voting.
- As the first item of business the chairman should ask if anyone wishes to remove an item from the consent portion of the agenda.
- The chairman then asks for a motion to accept the consent agenda.
- Once the motion has been received, the chairman opens the floor for any questions
  or discussion on the items remaining on the consent agenda. The understanding,
  though, is that the directors have come prepared and, other than a quick point or
  question, they are comfortable voting for the items or they would have asked to
  have them removed.
- If any items were removed from the consent portion of the agenda the chairman may determine where on the agenda those items will be discussed, e.g., immediately after the consent agenda has been accepted or later on the agenda.
- Quickly reviewing the remaining items, the chairman asks for any objections to the adoption of those remaining items. If none are offered all items on the consent agenda are considered to be passed.

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#### THE CONSENT AGENDA

#### What does the rest of the agenda look like?

The answer to this is that it depends. If the organization is most comfortable with an "old business/new business" format, this can remain. However, the organization may find more benefit tackling one or two items that relate directly to the mission, vision and organizational values and that require special attention. Time spent in educating the board on mission-related, governance, or community issues is always valuable, as is dedicating some time to those problems or concerns that keep the executive director awake at night and the BTW Talk.\*

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<sup>\*</sup> The "By the Way" Talk refers to giving board members the opportunity to share what they've heard or learned since the last board meeting that might have impact on the organization either in the short or long term. It could be considered a continuous environmental scan.

## **Cover Sheet**

#### Conflict of Interest Code

**Section:** V. Governance

Item: B. Conflict of Interest Code

Purpose: Vote

Submitted by: Related Material:

CCS\_ Proposed Amended Conflict of Interest Code (redline)(5512000.1) (1).docx

#### **BACKGROUND:**

The conflict of interest code is a document that outlines two things:

- 1. Who needs to complete the Form 700, the conflict of interest reporting document.
- 2. What needs to be reported on the Form 700.

With changes made to our organization chart we gave been working with legal to update our conflict of interest code to reflect the positions that need to complete the Form 700. The steps for updating the Conflict of Interest Code are first, approval by the Board of Directors and then we will send these to the County Board of Supervisors for final approval.

RECOMMENDATION:

Recommended for Board approval

# CLARKSVILLE CHARTER SCHOOL CONFLICT OF INTEREST CODE

The Political Reform Act (Government Code Section 81000, et seq.) requires state and local government agencies to adopt and promulgate conflict of interest codes. The Fair Political Practices Commission (FPPC) has adopted a regulation (2 California Code of Regulations §18730) that contains the terms of a standard conflict of interest code, which can be incorporated by reference in an agency's code. After public notice and hearing, the standard code may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act.

Therefore, the terms of 2 California Code of Regulations Section 18730 and any amendments to it duly adopted by the Fair Political Practices Commission are hereby adopted and incorporated by reference. This regulation and the attached Appendices, designating positions and establishing disclosure categories, shall constitute the conflict of interest code for Clarksville Charter School. This code shall take effect when approved by the El Dorado County Board of Supervisors, and shall thereupon supersede any and all prior such codes adopted by Clarksville Charter School, but shall supplement any conflict of interest policies adopted in compliance with the laws governing nonprofit corporations.

Individuals holding designated positions shall file statements of economic interests with the Secretary of Clarksville Charter School. Upon receipt of the statements of the members of the Board of Directors, the Secretary shall make and retain copies and forward the originals of these statements to the Clerk of the El Dorado County Board of Supervisors. Original statements for all other designated employees shall be retained by the Secretary. All retained statements shall be available for public inspection and reproduction. (Government Code § 81008.)

#### **APPENDIX A**

<u>Designated Positions</u>	<b>Disclosure Category</b>	
Members of the Governing Board	1, 2	
President/CEO	1, 2	
Principal/SuperintendentExecutive Director		
1,2		
Certificated Employees	3	
Classified Employees	3	
Assistant Director(s)	3	
Verification Specialists	3	
Teachers	3	
Regional Coordinators	3	
Senior Director of Special Education	3	
Regional Director of Special Education	3	
Assistant Director of Special Education	3	

The Principal Executive Director or designee may determine in writing that a particular consultant or newly created position as set forth in 2 Cal. Code Regs. § 18219, that makes or participates in the making of decisions that may foreseeably have a material effect on any financial interest is hired to perform a range of duties that is limited in scope and thus the broadest disclosure is not necessary. Such written determination shall include a description of the consultant's or new position's duties and, based upon that description, a statement of the extent of disclosure requirements. The Executive Director Principal or designee's determination is a public record and shall be retained for public inspection in the same manner and location as this conflict of interest code (Government Code § 81008).

#### APPENDIX B

#### **Disclosure Categories**

#### Category 1 Reporting:

Designated positions assigned to this category must report:

Interests in real property located in whole or in part within two (2) miles of any facility owned or leased by Clarksville Charter School.

#### Category 2 Reporting:

Designated positions assigned to this category must report:

Investments and business positions in business entities or sources of income (including receipt of gifts, loans, and travel payments) from sources that are contractors engaged in the performance of work or services, or sources that manufacture, sell, repair, rent, or distribute school supplies, books, materials, school furnishings, or equipment of the type to be utilized by Clarksville Charter School.

#### Category 3 Reporting:

Designated positions assigned to this category must report:

Investments and business positions in business entities or sources of income (including receipt of gifts, loans, and travel payments) from sources that are engaged in the performance of work or services, or sources that manufacture, sell, repair, rent, or distribute school supplies, books, materials, school furnishings, or equipment of the type to be utilized by the designated person's department, including, for example, vendors providing such goods and services to be utilized in the instruction of students.

# **Cover Sheet**

## Acceptance of Board Member Resignation: Lisa Winton

**Section:** V. Governance

Item: C. Acceptance of Board Member Resignation: Lisa Winton

Purpose: Vote

Submitted by:

BACKGROUND:

CCS has one board opening pending the vacancy of Lisa Winton.