



Comprehensive Annual

FINANCIAL REPORT

JUNE 30
'19

Northwest Independent School District • Fort Worth, Texas • Fiscal Year Ended June 30, 2019

Northwest
Independent School District

Fort Worth, Texas

Comprehensive
Annual
Financial Report

For the Fiscal Year Ended June 30, 2019

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**NORTHWEST INDEPENDENT SCHOOL DISTRICT
COMPREHENSIVE ANNUAL FINANCIAL REPORT
FISCAL YEAR ENDED JUNE 30, 2019**

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INTRODUCTORY SECTION



November 11, 2019

To the Board of Trustees and Taxpayers of the Northwest Independent School District:

The Texas Education Code requires that all school districts file a set of financial statements with the Texas Education Agency (TEA) within 150 days of the close of each fiscal year. The financial statements must be presented in conformity with the generally accepted accounting principles (GAAP) and audited by a firm of licensed certified public accountants in accordance with generally accepted auditing standards. Pursuant to the requirement, we hereby issue the Comprehensive Annual Financial Report of the Northwest Independent School District (the District) for the fiscal year ended June 30, 2019.

The Comprehensive Annual Financial Report consists of four major sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, a copy of the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for 2018, a copy of the Association of School Business Officials International (ASBO) Certificate of Excellence in Financial Reporting for 2018, a list of principal consultants and advisors and an organizational chart. The financial sections include the auditor's report, the basic financial statements, including the Government Wide Financial Statements and the Governmental Fund Financial Statements. Also included are the combining schedules and required supplementary information. The statistical section includes selected financial and demographic information, generally presented in a multi-year basis. The single audit section includes the schedule of federal awards, auditor's reports and the schedule of findings for current and prior years.

This report consists of management's representations concerning the finances of the District. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management of the District has established a comprehensive internal control framework that is designed both to protect the District's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with generally accepted accounting principles (GAAP). Because the costs of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement.

Hankins, Eastup, Deaton, Tonn & Seay, a firm of licensed certified public accountants, has issued an unmodified opinion based upon the audit of the District's financial statement for the fiscal year ended June 30, 2019. The goal of the independent audit is to provide reasonable assurance that the financial statements of the District are free of material misstatement. The independent audit involves examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements is part of a broader, federally mandated "Single Audit" designed to meet the special need of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Single Audit Section of this report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditors.

Profile of the District

In the late 1800's, schools began appearing in the area amid railroads, general stores, and livery stables. Descendants of early settlers recall tales of early schoolhouses and how in 1949 the one-school districts in Justin, Haslet, Rhome, and Roanoke joined hands to form the Northwest Independent School District. Newark was annexed in 1973. Residents of the district elect a seven-member Board of Trustees (the Board), each of which serves for three years. Monthly meetings of the Board are posted and advertised as prescribed under state law so that the Board may fulfill its charge to the students, parents, staff, and taxpayers of the District. Special meetings or study sessions are scheduled as needed. The Board has final control over all school matters except as limited by state law.

Serving the communities of Haslet, Justin, Newark, Rhome, Roanoke, Trophy Club, Aurora, Avondale, Drop, New Fairview, and Northlake, along with portions of Fort Worth, Southlake, Keller, Westlake and Flower Mound, the District's boundaries encompass approximately 234 square miles in Denton, Tarrant, and Wise Counties. The District provides a well-rounded program of public education for children from pre-kindergarten through grade twelve. In addition to basic instructional programs, the District offers special education, gifted and talented, bilingual/ESL, remedial, college preparatory, and career and technical programs. The District is fully accredited by the Texas Education Agency (TEA).

The District operates eighteen elementary schools, six middle schools, four high schools, an alternative education program campus, an outdoor learning center and one special campus. Enrollment for the 2018-2019 year was 24,271 students, an increase of approximately 5 percent over the previous year. A total of 1,443 seniors graduated from the District in 2019.

A high degree of professionalism exists among our employees, and an on-going recognition of student and staff excellence contributes to this environment. The instructional program is geared toward having the student meet or exceed grade level expectations. Emphasis is placed on higher level thinking skills, including research methodologies and independent, complex and critical thinking skills.

The District attracts highly qualified personnel because of its commitment to excellence. During the 2018-2019 school year, the District employed 2,632 employees consisting of 2,150 professionals, 247 educational aides, and 235 auxiliary staff. Professional employees include 1,683 classroom teachers with an average of 10.4 years of experience. 29 percent of the teaching staff has earned a master's degree and .4 percent of the teaching staff has earned a doctorate degree. The average student/teacher ratio is 14.54 in the District. Texas law mandates that no more than 22 students can be assigned to one classroom teacher in kindergarten through fourth grade. The District set district policy with TEA waiver exception of a 24-to-1 limit for third and fourth grades.

Strategic Planning

Our Mission. Northwest ISD, in collaboration with students, families, communities, and global partners, will engage in a culture of learning that prepares all students to confidently navigate their future.

Our Vision. Northwest ISD empowers learners and leaders to positively impact the world.

Our Core Beliefs. Kids come first; continuous learning is essential to prepare for college and career opportunities; each student's success is the shared responsibility of students, families, schools and communities; and learning is influenced by environment.

Budget Process.

The annual budget serves as the foundation for the District's financial planning and control. The District budget process is instructionally driven and guided by the strategic plan. District budget planning begins with the senior administrative staff and the Board of Trustees holding goal setting sessions. The budget calendar and five-year forecast are reviewed with the Board of Trustees. Also, campuses annually prepare the required campus improvement plans.

Budget preparation begins with a training session with principals and program managers. At that time, the budget manual and budget worksheets are distributed and budgets are prepared on-line for submissions. The District uses site-based budgeting to enhance the ability of principals to serve as effective instructional leaders and places the principal at the center of the budget preparation process. The campus budget worksheet reflects the initial campus funding allocations addressing equity issues between campuses. They are designed around three cost drivers: pupils, staff, and buildings. Pupil allocations reflect both the number of students and additional funds for special needs students. Staff allocations provide for campus staff development. Building allocations are based on building size, age, and reflect past usage. The initial allocation represents 80 percent of the campus funding allocation based on projected enrollment. The remaining amount is distributed in October based on actual enrollment and staff on hand at the end of the first six weeks. The allocation may be revised by the Principal per the Campus Improvement Plan subject to review.

After the completed campus and program budget packages have been returned, they are reviewed in detail by the Superintendent with the senior staff. The review focuses on the instructional impact and goals. The Board of Trustees regularly receives budget updates that include any revisions to the earlier five-year financial forecast. The Texas Legislatures meet biannually and revisions to school finance are reviewed with the Board of Trustees.

The Board of Trustees received budget updates that included any revisions to the original Five-Year Financial Forecast. The Preliminary Budget including the Personnel & Compensation Plan was reviewed in detail throughout April. The 2018 - 2019 Personnel & Compensation Plan was then adopted May 29th. Early adoption provides advantages in teacher recruitment and allows for the salary detail to be loaded into the adopted budget. Compensation for 2018-2019 increased two percent of midpoint from 2017-2018.

The proposed budget is presented for approval to the Board of Trustees for a July 1 fiscal year start date. The board president must call a board meeting for the purpose of discussing and adopting the budget and the tax rate. Notice of this meeting is required to be published at least 10 days but no more than 30 days before the public meeting. The budget must be adopted prior to June 30th for a July 1 fiscal year start date.

Budget Adoption. The Central Appraisal Districts ("CAD") 2018 Certified Estimate Appraisal Roll Totals occurred in early June and the rollback tax rate was calculated shortly thereafter. The required legal notice was published on June 16th. The Board of Trustees held the required public meeting and adopted the budget on June 25, 2018.

Tax Rate Adoption. The Central Appraisal Districts ("CAD") Certification of the 2018 Appraisal Records occurred in late July and the Denton County Tax Assessor-Collector calculated the effective and rollback tax rates shortly thereafter. The required legal notice was published on August 18th. The Board of Trustees held the required public meeting and adopted the tax rate on August 27, 2018.

The District maintains budgetary controls throughout all of its financial systems. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the official budget adopted by the Board. The Board adopts an official budget for the general fund, debt service fund, and child nutrition program (which is included in special revenue funds). In accordance with procedures prescribed by the State Board of Education, budget amendments that affect the total amount in a fund or functional spending category must be approved by the Board prior to the expenditure of funds. The functional level is specified by Board policy as the legal level of encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Outstanding encumbrances at the end of the fiscal year are accounts payable and treated as expenditures in the prior year upon receipt of the goods and services.

Tax Rate. The District's Maintenance & Operations ("M&O") tax rate remained unchanged at \$1.0400 and the Interest & Sinking ("I&S") tax rate set at \$0.4500 reflecting the passage of the 2017 Bond Authorization election. The total rate is \$1.4900 for purposes of the adopted budget. The District's 2018-2019 tax rate of \$1.4900 per \$100 of assessed value is below the limitation set by state statute. The District provides homestead exemptions, over 65 exemptions, disabled persons exemptions and disabled veterans exemptions to qualified taxpayers.

A ten-year comparison of tax rates is presented in the statistical section. The Interest and Sinking ("I&S") tax rate increase in 2018 reflects the passage of the 2017 bond authorization election.

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered within the broader perspective of the specific environment in which the District operates.

Introduction. The Northwest Independent School District, uniquely situated northwest of the Fort Worth/Dallas Metroplex, lies within one of the fastest growing areas in Texas. Northwest stretches across 234 square miles and is located in Denton, Tarrant and Wise Counties, Texas.

Population. The population of the Northwest Independent School District in 2000 was 35,364 as compared to 138,476 in 2019.

Local economy. The commercial, industrial, and residential growth of the District has kept pace with that of the Fort Worth/Dallas area, and has been aided by the District's close proximity to both the Dallas/Fort Worth International Airport and Fort Worth's Alliance Airport. Diversified manufacturing is responsible for the local economy with increasing growth in commercial aviation. Agriculture-oriented industries relating to livestock marketing, grain and agri-business related industry and services join with the aerospace products, food and beverage, mobile homes, auto making, and medical industries to offer numerous manufacturing jobs in the Metropolitan Area.

District Educational Campuses. The District is considered a fast-growth district in the state of Texas. In the 1997-1998 school year, the District had one high school, one middle school and five elementary schools. The District has constructed additional schools as follows: three elementary schools and two middle schools in 1998-1999; two elementary schools in 2005-2006; one elementary school in 2007-2008; two elementary schools in 2008-2009; one high school and one elementary school in 2009-2010; one middle school and one elementary school in 2010-2011; two elementary schools in 2011-2012; one middle school in 2012-2013; one elementary school in 2013-2014; and an additional comprehensive high school that opened at the beginning of the 2015-2016 school year.

The ages of the instructional school buildings range from one to thirty-four years (original dates of construction included within schedule 19).

Dedication for the impressive and newly renovated Outdoor Learning Center on October 20, 2016 provided the community with exploration of the property. The OLC features several buildings and trails designed to facilitate new vantage points of nature. The facility, which is composed of five buildings on 193 acres reopened for the 2016-2017 academic year with a plan to foster unique learning experience not found anywhere else.

The sixth middle school, Leo Adams and the eighteenth elementary school, Lizzie Curtis opened at the beginning of the 2018-2019 school year. Lance Thompson, the nineteenth elementary school, opened August of 2019.

Groundbreaking ceremony for the Northwest ISD Aquatic Center was held on October 9, 2019; to open January of 2021.

Area Developments

AllianceTexas – A Development of Hillwood, a Perot Company

AllianceTexas is located in the northwest corner of the Dallas/Fort Worth Metroplex, primarily within the northern limits of the City of Fort Worth, but also in the cities of Haslet, Northlake, Roanoke and Westlake. Alliance's access to highway, rail and air transportation offers an excellent opportunity for future commercial and industrial growth. The 18,000-acre master-planned, mixed-use development is one of the premier job generators in the Southwestern United States – a bustling city-within-a-city employing more than 47,500 people and containing over 470 companies.

Alliance Global Logistics Hub. AllianceTexas development is anchored by the Alliance Global Logistics Hub, one of the world's premier inland ports; connecting air, road and rail throughout the state. The Alliance Global Logistics Hub offers unparalleled multi-modal transportation options, including BNSF Railway's Alliance Intermodal Facility, Two Class I rail lines (BNSF and Union Pacific), Fort Worth Alliance Airport - the world's first 100 percent industrial airport, connecting state and interstate highways, the FedEx Southwest Regional Sort Hub, and UPS Ground Hub.

Significant Fortune 500 and Global 500 companies have established their logistics and distribution operations within the Alliance Global Logistics Hub.

In addition to the established transportation infrastructure at the Alliance Global Logistics Hub, there are significant economic benefits and supply-chain services available to help companies improve the efficiency of their operations. These advantages include Foreign-Trade Zone (FTZ) #196, user-friendly FTZ services, Triple Freeport Inventory Tax Exemption, air cargo ground handling, aviation services, existing rail-served facilities, third-party logistics, and workforce recruitment and retention services. With the combined multi-modal program, economic benefits and services, the Alliance Global Logistics Hub is a one-of-kind supply-chain port not found anywhere else in the world.

Within the AllianceTexas development, as the industrial real estate market continues to expand, the area has seen exceptional growth with more than 43.3 million square feet developed, creating jobs, generating an economic impact to the North Texas economy and contributing in property taxes to the District. With only a portion of the AllianceTexas development built-out, the future for the community looks bright.

There are several business sectors within the Alliance Global Logistics Hub, including:

Alliance Center. At the heart of Alliance Center is the 414-acre Fort Worth Alliance Airport (AFW) which officially opened December 14, 1989. Today, Fort Worth Alliance Airport features the full complement of flight services and is the cornerstone for the nation's fastest growing industrial complex. AFW is one of few North Texas airports capable of accommodating heavy transport aircraft such as the DC-10 and 747. This city owned airport is managed by privately held Alliance Air Services. A major milestone for the airport was realized when dirt was turned on the runway extension project after a 20 year effort to secure funding and complete infrastructure improvements. By extending runways to 11,000 feet, Alliance Airport will expand its range globally. AFW provides state-of-the-art infrastructure and an award winning FAA Control Tower. It is FAR Part 139 certified and operates 24/7/365.

Alliance Airport continues to play an integral part in the operations of some of the aviation and aerospace industry's leading names. This includes being home for FedEx's Southwest Regional Sort Hub; an aviation training center for the FAA. In late 2013, BAE Systems announced that it would join the airport's already impressive roster, consolidating its entire North Texas operations into one location.

In early 2015, GDC Technics received approval for a 25-year lease of 840,000 square feet of space formerly occupied by American Airlines. Texas based GDC modifies next-generation aircraft, including the Boeing 787B, to unique specifications for customers worldwide.

In September of 2014, Tarrant County College opened its TCC Northwest Campus Center of Excellence for Aviation, Transportation and Logistics (CEATL) – renamed Erma C. Johnson Hadley- a 163,500 square foot facility at Fort Worth Alliance Airport that was previously owned by Bell Helicopter. Among the aviation courses at CEATL are avionics technology, airframe and power plant maintenance technology, advanced composite technology and professional pilot training. In partnership with TCC and Embry Riddle Aeronautical University, Northwest ISD students are provided with a premier educational experience through the Academy of Aeronautics & Aviation Sciences (AAAS) located at V.R. Eaton High School.

The Federal Aviation Administration operates the Alliance Airport Air Traffic Control Tower, A Flight Standards District Office and an Airways Facilities Sector field office in Alliance Center, supervising aircraft, agencies and personnel in 30 Texas counties.

Federal Express, a Fortune 500 firm, is the world's largest express transportation company. Federal Express currently maintains two major facilities: its Southwest Regional Sort Hub and FedEx Freight. In 1994, FedEx purchased 158 acres for its 660,000 square foot Regional Sort Hub, which opened in 1996 and a 40,000 square foot heavy cargo-hauling facility for FedEx Freight that opened in 2011. In addition, FedEx Ground added more than 300,000 square feet of space. With its two bases of operations, they are able to offer a range of business solutions. The Southwest Regional Hub at Alliance is the company's only completely automated hub and includes seven buildings, aircraft ramp areas and parking for delivery trucks.

CEVA Logistics, one of the world's leading non-asset-based supply-chain management companies, also opened a 100,000 square foot warehouse at the airport. Adjacent to the runway, this warehouse location enables chartered flights to unload cargo directly into the new facility.

Galderma, a leading research based pharmaceutical company dedicated to developing prescription and over the counter dermatological products, established its U.S. headquarters and national distribution center at Alliance. In 2017, Galderma expanded to add a \$22 million research and development center and building a 100,000 square foot expansion next to its headquarters.

The U.S. Drug Enforcement Agency operates a 140,000 square foot National Airwing Headquarters on the airport grounds. Since this facility is owned by the City, the facility is not subject to ad valorem taxation.

A density of new office space has been built at Alliance Center with DynCorp International and Daimler Financial Services as corporate residents. DynCorp International is a leading professional services and project-management firm serving governments, corporations and international organizations worldwide. Daimler Financial Services provides financing for Mercedes-Benz dealers' inventories and their retail customers. Daimler Financial is part of DaimlerChrysler Financial Services Americas LLC's group of companies that operate in the United States, Canada, Mexico, Puerto Rico and parts of South America.

Alliance Gateway. The Alliance Gateway sector covers approximately 2,400 acres and was developed for large-scale distribution, manufacturing and industrial users. Customers include major Fortune 500 and Global 500 companies. In 2013, Flextronics partnered with Motorola to open a manufacturing center to build the MotoX, the first smartphone manufactured in the United States.

Immediate availability of space, access to transportation, and building versatility are key factors for attracting tenants such as Exodus Wireless Corp., a specialist in cellular phone retail and refurbishing. They are expanding into a 64,000 square foot manufacturing operation. Group O, a provider of managed products and services, is relocating into an 113,000 square foot facility and American Tire Distributors (ATD) has plans to open a 756,000 square foot regional distribution center.

Data centers continue to be one of the fastest growing segments in the industrial real estate sub-market. Facebook, a social media giant, selected a site at Alliance Gateway for its \$1 billion data center. Situated on a 140-acre site at Park Vista and state highway 170, the Facebook Data Center originally planned three buildings totaling 750,000 square feet but later announced it was going to triple the size of the complex and construct five buildings totaling nearly 2.5 million square feet of space. Facebook joins other "high profile" data center residents including Citigroup, Blue Cross/Blue Shield and AIG, among others.

Alliance Commerce Center. The Alliance Commerce Center sector includes 300 acres for regional and national distribution facilities. The addition of the 1.1 million square foot Amazon fulfillment center and 788,000 square foot fulfillment center for Walmart.com in 2013 capitalized on the burgeoning e-commerce fulfillment industry with focus on bringing goods purchased online to customers with maximum efficiency, including same-day delivery. Amazon utilizes its Haslet site to distribute high-volume, conveyable items and smaller items, such as books, DVDs and small electronics.

Alliance Westport. Burlington Northern/Santa Fe Railway Company (BNSF Railway), a Fortune 500 firm, operates three facilities at Alliance: the BNSF Automotive Facility, the BNSF Alliance Intermodal Facility and the BNSF Rail Yard. The Alliance Intermodal Facility is a key component to the multi-modal transportation options of the Alliance Global Logistics Hub. Companies locating near to the intermodal terminal benefit from significant savings in drayage costs. Corporations located in this 3,500-acre sector include JCPenney Logistics

Center, Michaels, KRAFT Foods, Coca-Cola, Williamson-Dickie, Teleflex Medical, Volkswagen/Audi, SC Johnson, and more.

The state-of-the-art JCPenney Alliance Logistics Center features one of the largest steel rack-supported systems in the nation. With 17 levels and 105 bays of storage space, the 145,520 load cells can store approximately 72,000 pounds of merchandise. The distribution center annually processes more than 10,000 shipping containers from international ports, taking advantage of its proximity to the intermodal yard at Alliance.

Developers are building two speculative buildings located at the entrance of the BNSF Railway Alliance Intermodal Facility. The larger of the two will be 800,000 square feet with ability to expand to 1.3 million square feet, while the second will total 360,000 square feet. Both buildings offer 360-degree, on-site truck circulation and access to adjacent land for additional car or trailer parking expansion opportunities.

Alliance Crossing. Alliance Crossing includes corporate office, financial, healthcare, lodging, and restaurant facilities. The U.S. Postal Service operates a full-service retail outlet and the City of Fort Worth Police Department operates a police substation from the Alliance Crossing retail center. A garden office complex of 300,000 square feet called Heritage Commons houses Hillwood Development Operations. Alliance Opportunity Center provides employee placement services and Tarrant County College offers on-site employee training.

Two industrial sectors launched which complements other industrial sectors offering 1.5 miles of frontage on Interstate Highway I-35W, giving close proximity to the logistics hub resulting in excellent visibility and access is Alliance Center North and Alliance Northport:

Alliance Center North. Alliance Center North, a 650-acre development for large scaled distribution launched in 2014 quickly became the site of two of the biggest industrial deals in North Texas. A 1.1 million square foot facility was selected by LG Electronics to serve as a consolidated distribution center for the region; followed by Walmart.com which selected Alliance Center North 2 to be its newest regional e-commerce fulfillment center for the distribution of larger sale items.

Alliance Northport. Alliance Northport a 260-acre development launched in 2015 is located in Northlake at one of the area's busiest intersections. I-35W at state highway 114 provides a range of best-in-class distribution centers, from under 100,000 square feet up to 1.3 million square feet, along with adjacent retail offerings.

A speculative 588,000 square foot distribution center is underway on the south side of Eagle Parkway with flexibility to expand to over 700,000 square feet plus room to increase the amount of car and trailer parking spaces.

Other Area Developments

Burlington Northern/Santa Fe Railway (BNSF Railway). BNSF Railway constructed its \$100 million Network Operations Center ("NOC") on the company's Western Center Boulevard property in north Fort Worth. The NOC comprised of two buildings totaling more than 250,000 square feet, is a high-tech, state-of-the-art facility which serves as the control and tracking center for all of Burlington's railroads through the United States.

Lone Star Crossing. Lone Star Crossing is an Alliance sector designed for retail, dining and entertainment. The 980-acre TIF District is anchored by Cabela's. Known as the World's Foremost Outfitter of hunting, fishing and outdoor gear, the 230,000 square foot mega store contains an aquarium, museum, and exhibit space, in addition to the retail.

Texas Motor Speedway. Located in far north Fort Worth at the intersection of I-35W and state highway 114, the \$110 million Texas Motor Speedway was completed in the Spring of 1997. The facility includes a 1.5 mile racing oval, grandstand seating for more than 200,000 spectators and approximately 200 luxury suites. An office tower and condominiums have also been constructed on the property. Pursuant to the terms of an agreement between the speedway developer and the Fort Worth Sports Authority, Inc., Texas Motor Speedway is owned by the Authority and leased to the developer, and most of the property comprising the Speedway is exempt from ad valorem taxes. Texas Motor Speedway is the second-largest sports and entertainment facility in the nation where dual-bank turns allow for NASCAR and IRL IndyCar racing, plus every major form of American automobile racing. NASCAR Winston Cup (now known as the Nextel Cup) races have been held at the Texas Motor Speedway as well as sanctioned IRL Indy Car races. NASCAR has sanctioned two Nextel Cup races for the speedway. The facility has hosted several major music concerts and other large events since opening.

Champions Circle. Buc-ee's, a travel convenience store, opened May 2016 across from Texas Motor Speedway. It is part of a 279-acre outlet mall and travel convenience store development. Along with retail and existing Marriott Hotel conference center and golf club, the development will include office, residential and entertainment components. Tanger Factory Outlet Centers Inc. constructed a 350,000 square foot retail space with more than 70 upscale brand name and designer outlet retailers. Grand opening scheduled for October 27, 2017.

Speedway Town Center. In the same area is the Speedway Town Center located in Northlake, a mixed- use development that offers almost 2.5 million square feet of retail, office, entertainment and multi-family residential complexes on 158 acres.

GE Manufacturing Solutions. General Electric opened facilities in 2012 to manufacture locomotives and heavy mining equipment. The 236,000 square foot, \$95 million plant builds electric-drive wheel systems for huge off-road vehicles that perform heavy hauling work such as moving ore extracted from mines. In addition, a conversion and expansion to an existing building at a cost of \$96 million was renovated as a manufacturing plant for locomotive production.

Farmer Brothers Co. A manufacturer, wholesaler and distributor of coffee, tea and culinary products founded in 1912 moved their headquarters from southern California to a new office, manufacturing and distribution facility in Northlake previously owned by a group of private real estate investors. The 538,000 square foot facility is on the east side of I-35W and north of state highway 114 across the interstate from Texas Motor Speedway.

Community Development. Several master-planned communities are in various phases of new construction. These new communities offer affordable living for all lifestyles with convenient access to shopping, entertainment and attractions, featuring housing from as low as \$100,000 all the way up to luxury home estates that exceed \$1 million.

Historical Employment Data

	Annual Averages				
Denton County	2019	2018	2017	2016	2015
Civilian Labor Force	499,650	460,630	455,380	443,801	403,838
Total Employment	485,705	444,969	439,123	428,611	384,713
Unemployment	13,945	15,661	16,257	15,190	19,125
Percent Unemployment	2.8%	3.40%	3.57%	3.42%	4.74%

Source: <http://reports.dfwjobs.com/LMI/Profiles/Denton.pdf>

Tarrant County

Civilian Labor Force	1,086,864	1,060,200	1,029,217	1,008,020	983,469
Total Employment	1,050,101	1,020,973	988,578	968,246	932,624
Unemployment	33,763	39,227	40,639	39,774	50,845
Percent Unemployment	3.1%	3.70%	3.95%	3.95%	5.17%

Source: <https://fred.stlouisfed.org/series/TXTARR9LFN>

Wise County

Civilian Labor Force	31,380	29,755	29,581	29,155	29,574
Total Employment	30,436	28,795	28,282	27,769	28,149
Unemployment	944	960	1,299	1,386	1,425
Percent Unemployment	3.0%	3.22%	4.39%	4.75%	4.82%

State of Texas

Civilian Labor Force	14,055,717	13,844,971	13,284,623	12,989,684	12,819,871
Total Employment	13,584,628	12,833,841	12,671,801	12,307,481	12,007,481
Unemployment	471,617	612,914	612,822	682,203	812,541
Percent Unemployment	3.4%	4.62%	4.61%	5.25%	6.34%

Source: Texas Workforce Commission.

Health Services. The Metroplex area, including the District, is served by more than 70 hospitals which offer specialized services such as organ transplantation, major trauma care, cancer treatment, kidney dialysis and chemical dependency treatment. A wide variety of physicians, surgeons, dentists, orthodontists, optometrists and pharmacists have facilities in the area.

Driven by a booming population, a vibrant health care community has emerged with leading medical groups constructing and expanding facilities that provide north Fort Worth residents access to premier medical facilities within the region. On September 19, 2012, Texas Health Harris Methodist Hospital Alliance opened the first full-service general hospital in the area. The 262,000-square-foot facility is the first hospital to serve the AllianceTexas community. It provides traditional hospital services that include general medicine, inpatient and outpatient surgery, emergency services, imaging service, rehabilitation, women and infant services and wellness and prevention services. Harris Methodist Hospital Alliance also includes a 73,000-square-foot medical office complex for physicians.

ER at Alliance, parent company HCA, expanded a previously constructed urgent care/emergency room facility into the region's second full-service hospital equipped to handle any medical crisis, with a trauma/code room, complete medical laboratory, on-site blood bank, and wide array of sophisticated testing and imaging technologies.

Wise Regional Health System completed a comprehensive surgery center within the Alliance community. The 29,053-square-foot facility opened in late 2013 and offers four operating rooms, two procedure rooms and 12 inpatient beds. It also includes a laboratory, radiology and pre-operative services, as well as an emergency room and a variety of other services.

Air Transport and Airline Industry. The Dallas/Fort Worth International Airport (the “Airport”) is the fourth busiest airport in the United States in terms of operations and passengers. The Airport is the principal air carrier facility serving the Dallas/Fort Worth metropolitan area, providing service to national and international destinations. The Airport provides nonstop services to Europe, the Far East, Canada, Mexico, Central and South America, the Caribbean and the Bahamas. American Airlines is the predominant airline servicing the Airport.

Meacham International Airport, a Fort Worth municipally owned and operated general aviation airport, located in northern Fort Worth is a fixed based operation for private and commercial services equipped with a 7,500 foot runway. Meacham provides sophisticated instrument approach facilities, lighted runways, terminal facilities and fuel and maintenance services. Fort Worth Spinks Airport, a general aviation airport located in the southwestern portion of the City is equipped with a 6,000 foot runway and two taxiways.

Alliance Airport the world’s first 100 percent industrial airport is expanding aviation capacity with the construction of two aircraft hangers and extension of both runways. These projects allow the airport to accommodate the increased demand driven by a robust economy and rapid corporate growth. Two hangars will total 72,150 square feet and include adjacent office and storage space. A multi-year project to extend two existing runways and taxiway from their current lengths of 8,200 and 9,600 feet to 11,000 feet began construction in 2015 being a top priority for both state and federal transportation officials since 2000. The expansion will allow greater flight capability and enable long haul flights fully fueled to almost anywhere in the world.

Surface Transport. Three interstate highways (Interstate 20, Interstate 30 and Interstate 35), five federal and four state highways provide all-weather routes within Fort Worth and to and from the rest of the nation.

Interstate 820, which encircles the City, allows quick access to all parts of the Fort Worth area. The Texas Highway Commission has completed a master highway construction plan for Tarrant County to provide for transportation needs through the foreseeable future, including relocation of Interstate 30 from a point just east of downtown to several miles west. This project is underway and will promote redevelopment of the south end of the Central Business District and the Hospital District southwest of downtown. Funding for the expansion of Interstate 35W from downtown Fort Worth to AllianceTexas was approved by the U.S. Department of Transportation and though it will take several years to complete, the expansion of I-35W will have a profound effect on the potential future growth within the District.

Fort Worth is served by six major railroad systems. Burlington Northern/Santa Fe Railroad has its corporate headquarters in Fort Worth. Rail passenger service is provided through Fort Worth, including AMTRAK service between Houston and Chicago. Fort Worth’s position as a major southwest distribution center is supported by the presence of 75 regular route motor carriers with over 750 schedules. Local transit service is provided by The T, operated by the Fort Worth Transportation Authority. Trinity Railway Express provides service for the Metroplex. Greyhound/Trailways Bus Lines furnish Fort Worth with transcontinental passenger service; intrastate bus service is provided by Transportation Enterprises and Texas Bus Lines.

State Funding

Demographic predictions indicate that the District’s enrollment will reach 29,517 by the 2022-2023 school year as outlined below. State funding is provided through the Foundation School Program, which provides each school district with a minimum level of funding (a “Basic Allotment”) for each student in average daily attendance (“ADA”). For fiscal year 2018-2019, the Basic Allotment is \$5,140 for each student in average daily attendance. The allotment is adjusted by several different weights to address varying economic conditions, district size and sparsity of district’s student population.

The Texas Legislature enacted House Bill 1, referred to as the “Reform Legislation,” which made substantive changes in the way the Finance System is funded. Since the enactment of the Reform Legislation in 2006, most districts in the State have operated with a “target” funding level per student that is based upon the “hold harmless” principles embodied in the legislation. This system of target revenue was superimposed on the Foundation School Program.

Under the State of Texas Finance System, school districts are guaranteed to receive State funding necessary to provide the district the greater of the amount of State and local revenue per student for the district in the 2005-06 fiscal year or the amount of State and local revenue per student the district would have been entitled to for the 2006-07 fiscal year based on the funding elements in place prior to Reform Legislation. To make up for the shortfall, the Reform Legislation authorized Additional State Aid Reduction (“ASATR”) in an amount equal to the difference between the amount received under the Foundation School Program and the Target Revenue funding level.

The 2009 Legislative Session enacted an increase to the Basic Allotment and increased target revenue; 2011 Legislative Session enacted budget cuts; and no significant modifications were made to the underlying school finance structure during the 2013 and subsequent legislative sessions.

In general terms, funds are allocated to districts in a manner that requires districts to “compress” their tax rates in order to receive increased State funding at a level that equalizes local tax wealth. To limit disparities in school district funding abilities, the Finance System compels districts with taxable property wealth per weighted student higher than the “equalized wealth level” to reduce their wealth to such amount or to divert a portion of their tax revenues to other districts.

State Equalization. The District’s wealth per student was less than the equalized wealth value. The District received from the Texas Education Agency a notification of chapter 41 status and in response, the District reduced its wealth per student by exercising Option 3 (sending money to the State) as a means of equalizing wealth. As a so-called “Chapter 41 district”, the District does not receive any State funding to pay debt service requirements on its outstanding indebtedness, including the Bonds.

A district’s wealth per student must be tested for each future school year and, if it exceeds the maximum permitted level, must be reduced by exercise of one of the permitted wealth equalization options. During the year, the District continually monitors values, enrollment figures and tax collections to determine state equalization status.

The District made \$4,456,091 in Chapter 41 wealth equalization payments during the fiscal year 2018-2019. The District continues to be able to adopt its own tax rate as prescribed by the statutes to provide “recaptured” monies and to “enrich” its programs beyond that which is funded through state aid if needed.

Capital Projects History

In 1990 the District passed a \$22 million dollar bond for one middle school, three elementary schools, bus maintenance facility and renovations/additions to high school and two elementary schools.

October 12, 1996 the District passed a \$45 million dollar bond adding six new campuses, technology updates, performing arts center and refurbishing of the oldest structures.

February 24, 2001 the District passed a \$182.2 million dollar bond for renovations at every school, classroom additions, campus improvements and a new stadium.

October 1, 2005 the District passed a \$224.5 million bond election with an impressive 70 percent voter approval. Ninety-six percent of this bond addressed student enrollment growth.

May 10, 2008 the District’s voters passed a \$260 million bond election with an impressive 72 percent voter approval. Ninety-two percent of this bond addressed student enrollment growth. The bond package contained \$216 million for one middle school and seven elementary schools, \$17 million for technology infrastructure and hardware for the new schools, replacement and initiatives, \$9.9 million for classroom additions and four HVAC, three roof and five floor replacement projects, \$9.5 million for one middle school and eight elementary school sites and \$7.6 million for educational programs such as orchestra classrooms and career pathways/academies.

November 6, 2012 the District's voters passed a \$255 million bond election. Eighty-nine percent of this bond addressed the district's continuing student population growth. The bond package contained \$212 million that provides 4,000 new student seats, career academies/pathways, classrooms for science, math and environmental studies, \$25 million for technology infrastructure and hardware for new schools, five-year technology replacement cycle, technology for all classrooms and \$18 million for additions and improvements including safety and security equipment updates, additions to increase elementary school capacity, roof replacements, flooring replacements and HVAC system replacements.

May 6, 2017 the District's voters passed a \$399 million bond election addressing growth and facility improvements with 61 percent voter approval. More than two-thirds of the approved bond package addresses student growth. Major new or improved facility highlights (\$264 million) include three new elementary schools, replacement of Haslet Elementary with renovation of existing campus to serve as a district facility, expansions of two high schools, two middle schools and three existing elementary schools, addition to Beck Elementary, land acquisitions for future school sites and a district aquatic center to serve all campuses. Other areas addressed were advancing student programs (\$51.2 million), technology infrastructure and devices (\$37.4 million), aging conditions of existing facilities (\$32.3 million) and safety and security of students and staff (\$14.1 million).

Enrollment Projections - Methodology

Enrollment projections are generated using new home census information and specific neighborhood forecasts provided through a contract with Templeton Demographics. The projections are updated annually and regular reports are presented to the Board of Trustees and Administration to explain the findings, provide comments on new and potential housing developments and create an understanding of future residential development's impact on the school district.

This allows the District to take a proactive stance with regard to new school locations so sites can be targeted not only where the need is greatest, but also far enough in advance of actual new home construction to minimize acquisition costs. This methodology provides significant accuracy in addressing the District's rapid growth and large areas of undeveloped land.

The regular reports help the District keep abreast of the area development as the 2008 and 2012 bond issues near depletion and as the 2017 bond issue begins implementation.

This year the District is projected to grow 1,119 students for a 5.08 percent increase. District projected growth is expected to reach 35,311 students in ten years.

Demographics				
<u>Year</u>	<u>Total</u>	<u>Elementary (EC-5th)</u>	<u>Middle (6th-8th)</u>	<u>High School (9th-12th)</u>
Actual:				
2008-2009	12,935	6,737	2,974	3,224
2009-2010	14,088	7,267	3,203	3,618
2010-2011	15,293	7,834	3,468	3,991
2011-2012	16,556	8,411	3,788	4,357
2012-2013	17,752	8,904	4,100	4,748
2013-2014	18,893	9,346	4,425	5,122
2014-2015	19,760	9,652	4,612	5,496
2015-2016	20,900	10,122	4,798	5,980
2016-2017	22,044	10,563	5,130	6,351
2017-2018	23,163	11,081	5,419	6,663
2018-2019	24,298	11,611	5,714	6,973
Budget:				
2019-2020	25,558	12,317	5,995	7,246
Projections:				
2020-2021	27,009	12,918	6,412	7,679
2021-2022	28,377	13,564	6,638	8,175
2022-2023	29,517	14,183	6,718	8,616

Financial Policies

The Comprehensive Annual Financial Report for the year ended June 30, 2019 is prepared in accordance with generally accepted accounting principles (GAAP) and in conformance with standards of financial reporting established by the Governmental Accounting Standards Board (GASB) using guidelines recommended by the Government Finance Officers Association of the United States and Canada (GFOA). All funds of the District are covered by this report.

The District's financial policies address accounting and fiscal operations of the District, with an emphasis on asset, procurement, and budget management.

Internal Controls

The management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse, and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of "reasonable assurance" recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

Single Audit

As a recipient of federal financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management.

As part of the District's single audit, tests are made to determine the adequacy of the internal control structure, including that portion related to federal financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations. The results of the District's single audit for the year ended June 30, 2019 provided no significant violations of applicable laws and regulations but did identify certain deficiencies in internal control over financial reporting that were considered to be material weaknesses.

Budgetary Controls

The District maintains budgetary controls, and the objective is to ensure compliance with legal provisions embodied in the annual budget approved by the District's Board of Trustees. The annual expenditure budget serves as the foundation for the District's financial planning and control. Every school district in Texas is required, by law, to prepare and file a budget with the Texas Education Agency (TEA). The Board legally adopts a budget for the General Fund, Debt Service Fund and Child Nutrition Fund and budget-to-actual comparisons for these three funds are found in the financial section of this report. Budgets for Special Revenue Funds (other than Child Nutrition) and Capital Projects Fund are prepared on a project bases, based on grant regulations or applicable bond ordinances.

Budgetary control (the level at which expenditures cannot legally exceed appropriations) is mandated at the functional category level within each fund. These functional categories are defined by TEA and identify the purpose of transactions. The District also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at year end.

Major Initiatives and Accomplishments

The Northwest Independent School District has consistently received a rating of "Superior Achievement" under the State of Texas School FIRST – financial accountability rating system. The Superior Achievement rating is the state's highest, demonstrating the quality of the District's financial management and reporting system. Northwest Independent School District's Schools FIRST rating shows that the District is making the most of the taxpayers' dollars and that Northwest's schools are accountable not only for student learning, but also for achieving these results cost-effectively and efficiently.

This is the 15th year of School FIRST (Financial Integrity Rating System of Texas), a financial accountability system of Texas school districts developed by the Texas Education Agency in response to Senate Bill 875 of the 76th Texas Legislature in 1999. The primary goal of Schools FIRST is to achieve quality performance in the management of school districts' financial resources, a goal made more significant due to the complexity of accounting associated with Texas' school finance system.

School FIRST – Financial Integrity Rating System of Texas

<u>Description</u>	<u>2013-2014</u>	<u>2014-2015</u>	<u>2015-2016</u>	<u>2016-2017</u>	<u>2017-2018</u>
School FIRST Rating	Superior Achievement	Superior Achievement	Superior Achievement	Superior Achievement	Superior Achievement

State Accountability System

The Texas Assessment of Knowledge and Skills (“TAKS”) used as the state test beginning 2003 measured the statewide curriculum of specific subjects at specific grade levels and included a broad assessment of the Texas Essential Knowledge and Skills (“TEKS”), statewide curriculum.

**Texas Accountability System
Campus Rating**

<u>Description</u>	<u>TAKS Actual 2006-2007</u>	<u>TAKS Actual 2007-2008</u>	<u>TAKS Actual 2008-2009</u>	<u>TAKS Actual 2009-2010</u>	<u>TAKS Actual 2010-2011</u>
Exemplary	1	5	12	12	5
Recognized	11	8	3	7	14
Acceptable	2	2	2	1	2
District Rating	Acceptable	Acceptable	Acceptable	Acceptable	Acceptable

Texas Assessment of Knowledge and Skills (“TAKS”)

<u>Description</u>	<u>Actual 2006-2007</u>	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Actual 2009-2010</u>	<u>Actual 2010-2011</u>
Reading/English					
Language Arts	95.0%	95.0%	97.0%	95.0%	95.0%
Writing	94.0%	96.0%	96.0%	96.0%	94.0%
Social Studies	94.0%	96.0%	98.0%	98.0%	99.0%
Mathematics	86.0%	88.0%	91.0%	92.0%	92.0%
Science	82.0%	86.0%	89.0%	93.0%	94.0%
District Rating	Acceptable	Recognized	Recognized	Recognized	Recognized

Starting with 2011-2012 school year the Texas Education Agency transitioned from TAKS to State of Texas Assessment of Academic Readiness (“STAAR”) for students in grades 3-9 while students in grades 10 and 11 took TAKS. Part of the new assessment system required students entering ninth grade during the 2011-2012 school year or after to pass the End of Course Exams (“EOC”) in order to graduate. With the new STAAR program, the TAKS exit-level tests were replaced with 15 end-of-course assessments.

STAAR, a more rigorous standardized testing program for elementary, middle and high school students emphasized “readiness” standards, which are the knowledge and skills considered most important for success in the grade or subject that follows and for college and career readiness. The 2011 TEA accountability suspended assignments of performance ratings for 2012.

In 2013, the state of Texas implemented a new accountability system to focus on the achievement of postsecondary readiness for all Texas public school students. The new accountability system assigned a rating label of Met Standard, Met Alternative Standard or Improvement Required based on the evaluation of the four performance indexes for Student Achievement, Student Progress, Closing Achievement Gaps, and Postsecondary Readiness. The indexes include assessment results from the State of Texas Assessments of Academic Readiness (STAAR) testing program, graduation rates, and rates of students achieving the Recommended High School Program and Distinguished Achievement High School Program. Campuses that receive an accountability rating of *Met Standard* are eligible for distinction designations.

Description	STAAR 2013-14	STAAR 2014-15	STAAR 2015-16	STAAR 2016-17	STAAR 2017-18
All Subjects	87%	87%	85%	85%	86%
Reading	88%	87%	85%	84%	85%
Mathematics	85%	88%	84%	86%	88%
Writing	83%	81%	81%	76%	78%
Science	90%	89%	89%	89%	90%
Social Studies	88%	90%	87%	88%	89%
Overall District Rating	Met Standard	Met Standard	Met Standard	Met Standard	A

TEA maintained the same accountability rating labels 2014 through 2018. In 2019, TEA moved to a new accountability system in which campuses and districts are scored from A-F. A campus/district with an overall A, B, or C are considered to have met the standard to avoid improvement requirement sanctions. Campuses with an overall D or F are considered to be Improvement Required under the new system. Campuses are eligible to earn up to seven Academic Achievement Distinction Designations in the areas of Reading/ELA, Mathematics, Science, Social Studies, Top 25 Percent Student Progress, Top 25 Percent Closing Achievement Gaps and Postsecondary Readiness. Districts are eligible to earn an Academic Achievement Distinction Designation in Postsecondary Readiness.

<u>Campus Rating</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>
Met Standard	25	26	26	27	28
Earned one or more Distinctions	5	9	7	12	12
Total Distinctions Earned	9	14	11	22	26
Improvement Required	0	0	0	0	0
Not Rated (TYC Campus)	1	1	1	1	1

District Rating Met Standard Met Standard Met Standard Met Standard A

District, Student and Staff Accomplishments

District/Campus Accomplishments.

Northwest ISD is a member of **the Texas High Performance Schools Consortium, selected by the Texas Education Agency**, which extends the ongoing work of the Public Education Visioning Institute. The vision encourages innovation, creativity and more meaningful assessment and accountability measures.

Northwest ISD **received high marks on a recent security audit.** Results showed a significant amount of work and capital has been invested in the schools' physical security.

Northwest ISD earned a 4.0 star rating in the **Financial Allocation Study for Texas (FAST)** report for low cost, high efficiency operations. The district received a rating of "Superior Achievement" under **Texas' Schools First** Financial accountability rating system for the twelfth consecutive year.

The Northwest ISD budget document was awarded the **Meritorious Budget Award** by ASBO for the fiscal years 2001-2002 through 2018-2019 and the **Distinguished Budget Presentation Award** by GFOA for the fiscal years 2002-2003 through 2018-2019.

Additionally, the Northwest Independent School District Comprehensive Annual Financial Report has been awarded the **Certificate of Excellence in Financial Reporting** by the Association of School Business Officials for the 20th time and the **Meritorious Budget Award** for the 18th year.

Northwest ISD received the **Award of Merit for Purchasing Operations** with Recognized Status from the Texas Association of School Business Officials for the eighth consecutive year.

The **National Parent Teacher Association** named six Northwest ISD schools – Beck, Justin, Love and Schluter elementary schools as well as Byron Nelson and Northwest high schools – to its list of **2018-20 Schools of Excellence**. The schools were named to the list for maintaining positive community environments with their associations.

The **Northwest ISD Twitter account**, @NorthwestISD, was ranked among the top 10 school district Twitter accounts in Region XI by **Texas Social Media Research Institute**. The account was the top-ranked among school districts with Northwest ISD's enrollment or smaller.

The **Outdoor Learning Center's design** earned the **Caudill Class recognition** in the Texas Association of School Administrators' annual architecture competition, the top honor available for a school's architecture.

Byron Nelson, Eaton and Northwest high schools were named recipients of the **Counselors Reinforcing Excellence for Students in Texas – or CREST – award**. This award is the top honor for public school counseling staffs in the state.

Chisholm Trail Middle School has been named to the **Texas Schools to Watch** list for the third consecutive time, honoring the school's commitments to academics and ensuring all students reach lofty achievement levels. The program honors middle-level schools across the state based on academic excellence, responsiveness to the needs and interests of students, a commitment to all students, and strong organizational structures and processes.

The National Association of Music Merchants Foundation named Northwest ISD to its **2019 Best Communities for Music Education** list, marking the 11th consecutive time the district has received the honor. School districts selected to this list are awarded for their demonstration of outstanding achievement in efforts to provide music education and access to all students.

Byron Nelson High School has been named to the **U.S. News & World Report 2019 Best High Schools list**. The recognition places Byron Nelson in the top third of schools across the nation, according to the publication.

Educational Results Partnership and the Institute for Productivity in Education recognized **Steele Accelerated High School** as a **2018-19 Texas Honor Roll** awardee. Steele earned the recognition for demonstrating consistently high levels of student academic achievement, student improvement over time and a reduction in achievement gaps.

Hughes Elementary School was honored as a **School Transforming Learning** by the Principals' Institute, recognizing each school's commitment to providing innovative educational services. Just three elementary schools across Texas received the honor in 2019.

Niche.com ranks Northwest ISD among the **top 100 school districts in Texas** for the 2018-19 school year. The website gave the district high marks in all categories, particularly health and safety, academics, college prep, and clubs and activities.

Northwest ISD schools earned the **EPA Energy Star** certification for their energy conservation. Buildings with this certification are guaranteed to perform in the top 25 percent of buildings nationwide in terms of conserving energy usage.

Prairie View and Seven Hills elementary schools were named **Leader in Me Lighthouse Schools** for their positive student response to the program's leadership and emotional development initiatives.

Student Accomplishments.

The Class of 2019 earned a record breaking **\$57.3 million in scholarships.**

Northwest ISD earned AP District Honor Roll, **one of just 373 school districts** in the nation.

Nearly 3,000 industry-recognized certifications (including Microsoft Masters, emergency medical technicians, Adobe, welding and more) were earned by high school students.

Eleven students earned **associate degrees** at Steele Accelerated High School.

Northwest ISD's high school fine arts programs combined to have 13 students named to the **Texas Music Educator Association's all-state music groups.** Students were selected from each of the district's three comprehensive high schools into five groups – all-state band, all-state jazz ensemble, all-state mixed choir, all-state tenor-bass choir and all-state treble choir.

The staff of NHSTV, the student-run television network at Northwest High School operated by the Academy of Media Arts & Technology, was named the **Best Daily Live Show in the Southwest Region by the Student Television Network** for the fourth consecutive year.

Two Northwest ISD **Destination Imagination** teams (representing **Thompson Elementary School** and **Medlin Middle School**) advanced to the **Texas Destination Imagination Global Finals**, the top national and international round of competition for the problem-solving contest.

Byron Nelson High School's **Paige Flickinger** earned the **Gatorade Texas Volleyball Player of the Year** award for her exemplary play in her sport as well as her academic excellence.

Seven Northwest ISD wrestlers earned medals at the **2019 UIL Wrestling State Tournament**, including two state champions. State champions include Byron Nelson's **Lexie Basham** in the 6A girls 138-pound weight class and Northwest's **Aiden Jean** in the 5A boys 182-pound weight class.

Northwest High School's **Cooper McDonald** won the **gold medal in the 5A boys discus**, and Byron Nelson High School's **Calvin Wiggins Jr.** earned the **silver medal in the 6A boys 200-meter dash** at the 2019 UIL Track & Field State Meet.

Seventy-nine Northwest ISD senior student-athletes have **signed to play collegiate sports** after graduating in 2018, spanning all three of the district's comprehensive high schools.

The **Northwest High School girls golf team** and **Byron Nelson High School boys and girls golf teams** all advanced to the **2019 UIL Golf State Tournament.**

The **Northwest High School one-act play theatre group** advanced to the **2019 UIL 5A Region I One-Act Play Meet**, earning state alternate status.

Byron Nelson High School earned five nominations in the eighth annual **Dallas Summer Musicals High School Musical Theatre Awards**, among the most for any school.

Northwest ISD's three comprehensive high schools combined for 12 nominations in the **Betty Lynn Buckley Awards**, one of the top theatre awards contests in the state. Eaton High School's **Jenelle Cumberland** won the overall award for **excellence in scenic design.**

Three Northwest ISD students – Byron Nelson's **Sarah Cornerstone** and **Hannah Stauss**, and Eaton's **Grant Westfall** – were named **National Merit Finalists**, placing them among the top-scoring PSAT-takers in the state and nation. In all, 18 Northwest ISD seniors earned some form of distinction from top PSAT test scores.

Byron Nelson High School's softball team earned the top weighted team GPA in the nation in its sport for the sixth straight year, earning the **National Fastpitch Softball Coaches Association's All-Academic Team award**. Additionally, Eaton High School placed fourth on the list of top weighted team GPAs in its second year of eligibility; it moved up from the No. 5 spot in 2017.

All three Northwest ISD **high school marching bands** – from Byron Nelson, Eaton and Northwest – **earned the top score possible**, Division 1, at the UIL Region 2 contest.

Northwest High School's cheerleading squad and Sidekicks drill team members **performed in the 2018 Macy's Thanksgiving Day Parade** in New York City in front of more than 50 million television and 3 million in-person viewers.

The **Byron Nelson High School cheerleading squad** earned bronze medals by finishing third overall in the 6A Division II classification of the **2019 UIL State Spirit Championships**.

Staff Accomplishments

The Northwest ISD Education Foundation presented **27 grants** to 19 campuses totaling \$86,000.

Byron Nelson High School's **Tammy McClure** was named the **2019 Eddie G. Bull State Advisor of the Year** by the Texas Association of Student Councils for her work leading Byron Nelson's council.

Thompson Elementary School's **Marcie Conrad** was named a finalist for the **HEB Lifetime Achievement Award**, honoring her career in education.

District educator **Kaycee Bennett** earned the **Marty Murrell Excellence in Education Award** for her work teaching and assisting deafblind students and their teachers, representing the top regional honor in her profession.

Jason Sanders, the district's coordinator of instructional technology, received the **Technology Administrator of the Year Award** from the Texas Computer Education Association for his exemplary work integrating technology in schools.

Northwest ISD's **communications team** earned **five state awards in the Texas School Public Relations Association's 2019 Star Awards banquet**. These awards serve as the top professional honors for school public relations professionals in the state.

Eaton High School counselor **Shana Jackson** was named a **Texas OnCourse leader fellow**, making her one of just 29 counselors and advisers in the state selected among the top in their field.

Byron Nelson High School's counseling team received **2018 RAMP distinction** from the American School Counselor Association, designating it as one of the top counseling staffs in the nation for five years.

Awards

GFOA Certificate of Achievement. The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Northwest Independent School District for its Comprehensive Annual Financial Report (CAFR) for the year ended June 30, 2018. The District has received a Certificate of Achievement for the last seventeen consecutive years.

In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report satisfied both generally accepted accounting principles and applicable legal requirements.

ASBO Certificate of Excellence. The Certificate of Excellence in Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of a state and local government financial report.

The Association of School Business Officials International (ASBO) awarded a Certificate of Excellence in Financial Reporting to Northwest Independent School District for its Comprehensive Annual Financial Report (CAFR) for the fiscal years ended June 30, 2003 – 2009; for the fiscal years ended June 30, 2011 – 2017; and for the year ended June 30, 2018.

The GFOA and ASBO award is for school districts whose comprehensive annual financial reports substantially conform to the recommended principles and standards of financial reporting adopted by that organization. The award is granted after an intensive review of financial reports by an expert panel of certified public accountants and practicing school business officials.

Management believes that the current year comprehensive annual report meets the Certificate of Achievement and Certificate of Excellence programs' requirements and will be submitted for review to determine award eligibility.

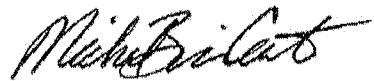
Acknowledgements

The preparation of this report on a timely basis could not have been accomplished without the efficient and dedicated efforts of the entire staff of the Financial Services Department. We would like to express our sincere appreciation to all members of the departments who assisted and contributed to the preparation of this report. We would also like to express appreciation to the Board of Trustees for their interest and support in the financial operations of the District. Finally, we would like to thank the residents of the District for their support of, and belief in, our public schools, and principals and teachers who provide the quality education for which the District has become known.

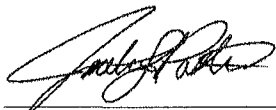
Respectfully submitted,



Ryder Warren, Ed.D.
Superintendent of Schools



Brian Carter
Chief Financial Officer



Jonathan Pastusek
Executive Director of Financial Services



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Northwest Independent
School District
Texas**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

Christopher P. Morill

Executive Director/CEO



The Certificate of Excellence in Financial Reporting
is presented to

Northwest Independent School District

for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2018.

The CAFR meets the criteria established for
ASBO International's Certificate of Excellence.



A handwritten signature in black ink, reading 'Tom Wohleber'.

Tom Wohleber, CSRM
President

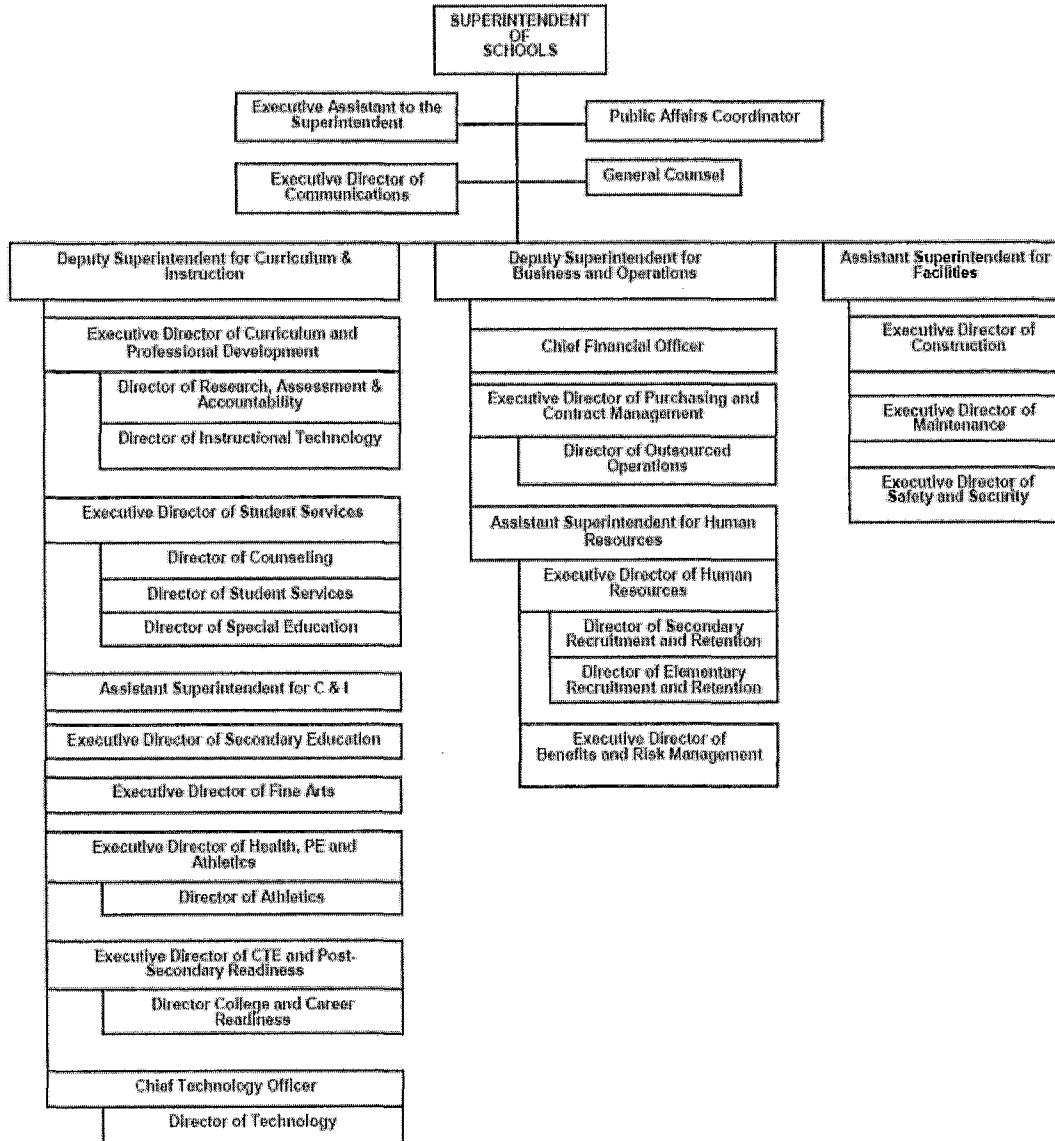
A handwritten signature in black ink, reading 'Siobhán McMahon'.

Siobhán McMahon, CAE
Chief Operating Officer

Northwest Independent School District 2018-2019 Administrative Organizational Chart

Board of Trustees

Judy Copp, President
 Anne Davis-Simpson, Vice-President
 Lillian Rauch, Ph.D., Secretary
 Ron Hastings
 Mark Schluter
 Steve Sprowls
 Josh Wright



NORTHWEST INDEPENDENT SCHOOL DISTRICT

2018-2019 Board of Trustees



Judy Copp
President, Place 4
Retired Educator
Elected 2012
Term Ends 2022



Anne Davis-Simpson, Ph.D.
Vice President, Place 4
Professor
Elected 2013
Term Ends 2022



Lillian Rauch, Ph.D.
Secretary, Place 6
Retired Educator
Elected 2014
Term Ends 2020



Ron Hasting
Member, Place 7
Retired Educator
Elected 2018
Term Ends 2020



Mark Schluter
Member, Place 2
Senior Project Engineer
Elected 2006
Term Ends 2021



Steve Sprowls
President, Place 5
Airline Pilot
Elected 2017
Term Ends 2020



Josh Wright
President, Place 1
Consultant
Elected 2009
Term Ends 2021



Ryder Warren, Ed. D.
Superintendent

Appointed by Board of
Term Ends 2022

Board Meetings: All Northwest ISD board meetings are open to the public. Regular meetings are held at 6:30 p.m. on the second and fourth Monday of each month in the board room located at the NISD Administration Building at 2001 Texan Drive, Justin. With public notice, trustees will also hold special meetings and work sessions as needed. Within the limits of the Texas Open Meetings Act, parts of the board meetings may be closed to the public for topics including, but not limited to, real estate transactions, personnel matters, student hearings, and legal matters.

If You Wish to Address the Board: The public may address the board during the public participation portion of the board meeting. Remarks may be related to any topic, whether agenda items or non-agenda items, and are usually limited to three minutes. Those wishing to speak during public participation may sign the roster in the room within the hour preceding the meeting.

NORTHWEST INDEPENDENT SCHOOL DISTRICT

School Board and Administrators

Board of Trustees

Judy Copp	President
Anne Davis-Simpson, Ph.D.	Vice President
Lillian Rauch, Ph. D.	Secretary
Ron Hastings	Member
Mark Schluter.....	Member
Steve Sprowls.....	Member
Josh Wright	Member

Administration

Ryder Warren, Ed. D.....	Superintendent of Schools
Christie Hobbs, J.D.	General Counsel
Jon Graswich, CPA	Deputy Superintendent for Business and Operations
Robert Thornell, Ed. D.....	Deputy Superintendent for Curriculum and Instruction
Kim Caley, Ed. D.....	Assistant Superintendent for Human Resources
Adam Feind, CETL.....	Assistant Superintendent for Technology
Tim McClure, AIA.....	Assistant Superintendent for Facilities
Emily Conklin	Executive Director of Communication

Principals

Carrie Jackson	Northwest High School
Ron Myers, Ph. D.	Byron Nelson High School
Mike Blankenship	V.R. Eaton High School
Monty Brown, Ed. D.	Denton Creek
Susan Moore.....	Alternative Education Program
Paige Cantrell.	Medlin Middle School
Chris Jones	Gene Pike Middle School
Matrice Raven, Ed. D.	Chisholm Trail Middle School
Rhett King, Ph. D.	John M. Tidwell Middle School
Natalie Arnold.....	Truett Wilson Middle School
Cynthia Webber, Ed. D.	Leo Adams Middle School
Melissa Webber.....	Haslet Elementary School
Lisa Ransleben, Ed. D.....	Justin Elementary School
Mary Seltzer, Ed. D.	Lakeview Elementary School
Kristi King.....	Roanoke Elementary School
Kim Blackburn.....	Seven Hills Elementary School

NORTHWEST INDEPENDENT SCHOOL DISTRICT
School Board and Administrators

Principals – continued

Sandy Conklin, Ed. D.	Samuel Beck Elementary School
Jim Mahler	W.R. Hatfield Elementary School
Yolanda Wallace.....	Prairie View Elementary School
Jessica McDonald	J. Lyndal Hughes Elementary School
Penny Bowles	Sonny & Allegra Nance Elementary School
Michelle McAdams	Kay Granger Elementary School
John Booles	Sendra Ranch Elementary School
Justin Vercher	O.A. Peterson Elementary School
Lisa Crosslin.....	Clara Love Elementary School
Leigh Anne Romer, Ed. D.	J.C. Thompson Elementary School
Amy Howell	Carl E. Schluter Elementary School
Kim Beacon.....	Wayne A. Cox Elementary School
Carrie Pierce.....	Lizzie Curtis Elementary School
Bobby Morris-Director of College Career Readiness-Building Facilitator...	Steele Accelerated High School

Northwest ISD offers an easy and free way to get the latest district information. Subscribe to the electronic mail list and stay informed about district activities and urgent news such as school closings. Join today by completing the *Northwest News* registration form on the District's homepage at www.nisdtx.org

NORTHWEST INDEPENDENT SCHOOL DISTRICT

Consultants and Advisors

<u>ARCHITECTS</u>	<u>OFFICIAL DEPOSITORY</u>
Huckabee	BBVA Compass Bank
801 Cherry Street, Suite 500	300 W 7 th Street
Fort Worth, Texas 76102	Fort Worth, Texas 76102
Perkins + Will	
10100 N. Central Expressway, Suite 300	<u>TAX COLLECTION COUNSEL</u>
Dallas, Texas 75231	Linebarger Goggan Blair & Sampson, LLP
	100 Throckmorton, Suite 300
<u>ACCOUNTANTS</u>	Fort Worth, Texas 76102
Hankins, Eastup, Deaton, Tonn & Seay	
902 N Locust Street	
Denton, TX 76202	<u>BOND FISCAL AGENTS</u>
	Regions Bank Corporate Trust
<u>BOND COUNSEL</u>	1717 St James Place, Suite 500
McCall, Parkhurst & Horton, LLP	Dallas, Texas 75201
717 North Harwood	
Dallas, Texas 75201	UMB Corporate Trust
	P O Box 419692
	Kansas City, MO 64141
<u>FINANCIAL ADVISORS</u>	
Hilltop Securities	
1201 Elm Street, Suite 3500	
Dallas, Texas 75270	
<u>GENERAL COUNSEL</u>	
Abernathy, Roeder, Boyd & Joplin	
P O Box 1210	
1700 Redbud Boulevard, Suite 300	
McKinney, Texas 75069	
Underwood Law Firm	
1008 Macon Street, Suite 101	
Fort Worth, Texas 76102	
Buechler & Associates, P.C	
3660 Stoneridge Road, Suite D-101	
Austin, Texas 78746	

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FINANCIAL SECTION

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UNMODIFIED OPINION ON BASIC FINANCIAL STATEMENTS
ACCOMPANIED BY REQUIRED SUPPLEMENTARY INFORMATION AND OTHER
SUPPLEMENTARY INFORMATION
AND THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Independent Auditor's Report

To the Board of Trustees
Northwest Independent School District
Fort Worth, Texas

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Northwest Independent School District (the District), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America. This includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standard* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Northwest Independent School District as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the *management's discussion and analysis* on pages 39 through 46, the budgetary comparison information on page 98 and the Teacher Retirement System schedules on pages 96 through 103 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Northwest Independent School District's basic financial statements. The combining and individual nonmajor fund financial statements and the TEA required schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance, and is also not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements, the schedules listed in the table of contents, and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The Introductory Section and Statistical Section listed in the foregoing table of contents are presented for the purpose of additional analysis and are not a required part of the basic financial statements of the District. Such additional information has not been subjected to the auditing procedures applied in our audit of the basic financial statements and, accordingly, we express no opinion on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 11, 2019 on our consideration of Northwest Independent School District's internal control over financial reporting and on our test of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Northwest Independent School District's internal control over financial reporting and compliance.



Hankins, Eastup, Deaton, Tonn & Seay, PC
Denton, Texas

November 11, 2019

**NORTHWEST INDEPENDENT SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2019
(UNAUDITED)**

As management of Northwest Independent School District, we offer readers of the District's financial statement this narrative overview and analysis of the financial activities of the District for the year ended June 30, 2019. Please read this narrative in conjunction with the independent auditors' report on page 37, and the District's Basic Financial Statements that begin on page 48.

FINANCIAL HIGHLIGHTS

- The liabilities and deferred inflows of resources of Northwest Independent School District exceeded its assets and deferred outflows at the close of the most recent fiscal year by \$5,097,053 (deficit net position).
- The District's total net position increased by \$14,792,056 during the fiscal year as the result of current year operations.
- As of the close of the current fiscal period, the District's governmental funds reported combined ending fund balances of \$275,065,492. Over 35% of this total amount (\$97,837,399) is unassigned and available for use within the District's commitments and policies.
- At the end of the current fiscal period, the unassigned fund balance of the general fund of \$97,837,399 was 44.66% of the total general fund expenditures.
- The District is defined by Chapter 41 of the Texas Education Code (TEC) as a high wealth District but the District's wealth per student was less than the equalized wealth value; therefore, during 2019 the District paid \$4,456,091 for contracted instructional services between schools as part of the state wealth equalization requirements.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis are intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves. The government-wide financial statements include the Statement of Net Position and the Statement of Activities (on pages 48 and 49). These provide information about the activities of the District as a whole and present a longer-term view of the District's property and debt obligations and other financial matters. They reflect the flow of total economic resources in a manner similar to the financial reports of a business enterprise.

Fund financial statements (starting on page 50) report the District's operations in more detail than the government-wide statements by providing information about the District's most significant funds. For governmental activities, these statements tell how services were financed in the short term as well as what resources remain for future spending. They reflect the flow of current financial resources, and supply the basis for tax levies and the appropriations budget. For proprietary activities, fund financial statements tell how goods or services of the District were sold to departments within the District or to external customers and how the sales revenues covered the expenses of the goods or services. The remaining statements, fiduciary statements, provide financial information about activities for which the District acts solely as a trustee or agent for the benefit of those outside of the District. The District has no component units for which it is financially accountable.

The notes to the financial statements (starting on page 62) provide narrative explanations or additional data needed for full disclosure in the government-wide statements or the fund financial statements.

The combining statements for nonmajor funds contain even more information about the District's individual funds. The section labeled Single Audit Section contains data used by monitoring or regulatory agencies for assurance that the District is using funds supplied in compliance with the terms of grants.

Reporting the District as a Whole

The Statement of Net Position and the Statement of Activities

The analysis of the District's overall financial condition and operations begins on page 48. Its primary purpose is to show whether the financial position of the District is improving or deteriorating as a result of the year's activities. The Statement of Net Position includes all the District's assets, deferred outflows of resources, liabilities and deferred inflows of resources at the end of the year while the Statement of Activities includes all revenues and expenses generated by the District's operations during the year. These apply the accrual basis of accounting (the basis used by private sector companies).

All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. The District's revenues are divided into those provided by outside parties who share the costs of some programs, such as tuition received from students from outside the district and grants provided by the U.S. Department of Education to assist children with disabilities or from disadvantaged backgrounds (program revenues), and revenues provided by the taxpayers or by TEA in equalization funding processes (general revenues). All the District's assets are reported whether they serve the current year or future years. Liabilities are considered regardless of whether they must be paid in the current or future years.

These two statements report the District's net position and changes in them. The District's net position provides one measure of the District's financial health, or financial position. Over time, increases or decreases in the District's net position are one indicator of whether its financial health is improving or deteriorating. To fully assess the overall health of the District, however, you should consider nonfinancial factors as well, such as changes in the District's average daily attendance or its property tax base and the condition of the District's facilities.

In the Statement of Net Position and the Statement of Activities, information is divided into two kinds of activities:

- Governmental activities—Most of the District's basic services are reported here, including the instruction, counseling, co-curricular activities, food services, transportation, maintenance, community services, and general administration. Property taxes, tuition, fees, and state and federal grants finance most of these activities.
- Business-type activities—Activities in which the District charges a fee to “customers” to help cover the cost of services it provides are reported as business-type activities. The District had no business-type activities at June 30, 2019.

Reporting the District's Most Significant Funds

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives.

The fund financial statements begin on page 50 and provide detailed information about the most significant funds—not the District as a whole. Laws and contracts require the District to establish some funds, such as grants received under the No Child Left Behind Act from the U.S. Department of Education. The District's administration establishes many other funds to help it control and manage money for particular purposes (like campus activities).

All of the funds of the District can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

- **Governmental funds.** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*. The District maintains twenty-one governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, debt service fund, and capital projects fund, each of which are considered to be major funds. Data from the other eighteen governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report. The District adopts an annual appropriated budget for its general fund, debt service fund and food service fund. A budgetary comparison schedule has been provided to demonstrate compliance with these budgets. The basic governmental fund financial statements can be found on pages 50 through 57 of this report.
- **Proprietary funds.** The District reports the activities for which it charges users (whether outside customers or other units of the District) in proprietary funds using the same accounting methods employed in the Statement of Net Position and the Statement of Activities. The internal service funds (one category of proprietary funds) report activities that provide supplies and services for the District's other programs and activities—such as the District's self-insurance programs and student devices.
- **Fiduciary funds.** *Fiduciary funds* are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the District's own programs. The District is the trustee, or *fiduciary*, for these funds and is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All of the District's fiduciary activities are reported in a separate statement of fiduciary assets and liabilities that can be found on page 61. These activities are excluded from the District's government-wide financial statements because the District cannot use these assets to finance its operations.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

The following analysis presents both current and prior year data and discuss significant changes in the accounts. Our analysis focuses on the net position (Table I) and changes in net position (Table II) of the District's governmental activities.

Governmental Activities

Net Position. The net position of the District's governmental activities at June 30, 2019 was a \$5,097,053 deficit. Investment in capital assets (e.g. land, building, furniture, vehicles and equipment) less any related debt used to acquire those assets that is still outstanding was a deficit of \$29,199,186 at June 30, 2019. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets are reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. An additional portion of the District's governmental activities net position (\$58,280,277) represents resources that are subject to external restrictions on how they may be used. The unrestricted net position at June 30, 2019 is a deficit of \$34,178,144.

Changes in Net Position. The District's total revenues of its governmental activities were \$330,930,402. A significant portion, approximately 79.1 percent, of the revenue comes from property taxes. Another 5.2 percent comes from state aid - formula grants while only 3.9 percent relates to charges for services. This reflects a \$76.5 million increase in revenues from 2017-2018, primarily from increases in property taxes and increases in operating grants and contributions. The total revenues were used to fund the cost of all programs and services in the amount of \$316,138,546, and to pay down the District's debt. This reflects a \$107.5 million increase in expenses from 2017-2018.

Governmental Activities. The District's total net position of its governmental activities increased \$14,792,056. The total cost of all government activities for the fiscal year ended June 30, 2019 was \$316,138,546. Funding for these governmental activities is by specific program revenue or through general revenues such as property taxes, state aid and investment earnings. Program revenues directly attributable to specific activities funded some of the governmental activities costs. These program revenues amounted to \$45,718,780 (grant revenues, tuition and facility leasing, for example). The remaining cost of governmental activities not directly funded by program revenues was \$270,419,566, which were primarily funded by property taxes in the amount of \$261,842,975 and state revenue of \$17,197,629.

Table I
NET POSITION

	Governmental Activities		
	2019	2018	Change
Current and other assets	\$ 324,448,808	\$ 305,509,867	\$ 18,938,941
Capital and non-current assets	872,992,677	793,750,987	79,241,690
Total assets	1,197,441,485	1,099,260,854	98,180,631
Deferred outflows of resources	87,675,128	56,286,881	31,388,247
Total assets and deferred outflows of resources	1,285,116,613	1,155,547,735	129,568,878
Long-term liabilities	1,200,908,867	1,088,666,380	112,242,487
Other liabilities	57,730,786	49,297,992	8,432,794
Total liabilities	1,258,639,653	1,137,964,372	120,675,281
Deferred inflows of resources	31,574,013	37,472,472	(5,898,459)
Total liabilities and deferred inflows of resources	1,290,213,666	1,175,436,844	114,776,822
Net Position (Deficit):			
Net investments in capital assets	(29,199,186)	(33,890,083)	4,690,897
Restricted	58,280,277	44,712,830	13,567,447
Unrestricted	(34,178,144)	(30,711,856)	(3,466,288)
Total Net Position (Deficit)	\$ (5,097,053)	\$ (19,889,109)	\$ 14,792,056

Table II
CHANGES IN NET POSITION

	Governmental Activities		
	2019	2018	Change
Revenues:			
Program Revenues:			
Charges for services	\$ 13,056,566	\$ 8,439,664	\$ 4,616,902
Operating grants and contributions	32,662,214	(7,739,306)	40,401,520
General Revenues:			
Maintenance and operations taxes	182,823,647	156,878,029	25,945,618
Debt service taxes	79,019,328	67,699,018	11,320,310
State aid - formula grants	17,197,629	25,361,540	(8,163,911)
Interest earnings	5,779,214	3,088,434	2,690,780
Miscellaneous	391,804	681,617	(289,813)
Total Revenue	<u>330,930,402</u>	<u>254,408,996</u>	<u>76,521,406</u>
Expenses:			
Instruction, curriculum and media services	170,187,419	104,347,642	65,839,777
Instructional and school leadership	14,745,869	9,658,721	5,087,148
Student support services	24,378,786	17,409,214	6,969,572
Food services	9,288,034	8,091,202	1,196,832
Extracurricular activities	9,892,666	8,323,837	1,568,829
General administration	8,609,714	5,332,880	3,276,834
Plant maintenance, security and data process	34,296,666	22,377,449	11,919,217
Community services	247,446	109,181	138,265
Debt services	36,636,616	30,728,976	5,907,640
Intergovernmental charges	7,855,130	2,273,858	5,581,272
Total Expenses	<u>316,138,346</u>	<u>208,652,960</u>	<u>(107,485,386)</u>
Increase in Net Position	14,792,056	45,756,036	(30,963,980)
Net Position - beginning of year	(19,889,109)	40,062,331	(59,951,440)
Prior period adjustment	-	(105,707,476)	105,707,476
Net Position - end of year	<u>\$ (5,097,053)</u>	<u>\$ (19,889,109)</u>	<u>\$ 14,792,056</u>

The prior period adjustment in 2018 represents the effect of the implementation of GASB 75 that was effective at the beginning of the 2018 fiscal year.

The dramatic change in operating grants and contributions activity from year to year of \$40,401,520 is reflective of a negative adjustment in the 2018 fiscal year brought about by the implementation of the new OPEB standards promulgated by the Government Accounting Standards Board (GASB) and significant changes in the benefits provided by the TRS retiree healthcare plan (TRS-Care). The reduction in plan benefits resulted in a sizable decrease in the District's Net OPEB Liability and a resulting negative OPEB expense in accordance with the newly implemented accounting standards. Under these standards, the District was required to report what is essentially both negative on-behalf expense and negative on-behalf revenues for the portion of the reduction in the OPEB liability that is the responsibility of the State, or \$34,671,309.

The cost of all governmental activities for the current fiscal period was \$316,138,346. However, as shown in the Statement of Activities on page 49, the amount that our taxpayers ultimately financed for these activities through District taxes was only \$261,842,975 because some of the costs were paid by those who directly benefited from the programs (\$13,056,566) or by State equalization funding (\$17,197,629).

THE DISTRICT'S FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements, bond covenants, and segregation for particular purposes.

As of the end of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$275,065,492 an increase of \$12,918,772. Approximately 37 percent of this total amount (\$100,580,380) constitutes *committed, assigned and unassigned fund balance*, which is available for spending at the District's discretion. The remainder of fund balance is *nonspendable or restricted* to indicate that it is not available for new spending because it is already restricted to pay debt service (\$55,537,296), or for capital projects (\$116,709,700), or for Federal grants (\$940,789), or already spent on prepaid items (\$1,297,327).

The general fund is the primary operating fund of the District. At the end of the current fiscal year, unassigned fund balance of the general fund was \$97,837,399, while the total fund balance was \$99,134,726. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to the total fund expenditures. Unassigned fund balance represents 44.66 percent of the total general fund expenditures, while the total fund balance represents 45.26 percent of that same amount.

The fund balance of the District's general fund increased by \$2,993,297 during the current fiscal year, compared to a \$16,400,484 decrease in the previous year. Key factors related to this change are as follows:

- A \$25,427,842 increase in property tax and other local revenues combined with a \$7,134,923 decrease in foundation, per capita and other state funding contributed to a \$22,751,544 overall increase in total revenues. Expenditures increased \$22,550,341 or 11.4% with increases in most functional categories.
- In the prior year, \$20,341,855 was transferred from the general fund to the capital projects fund for payment of bus purchases. In the current year only \$1,162,363 was transferred to the capital projects fund for capital purchases.

The debt service fund has a total fund balance of \$55,537,296, all of which is reserved for the payment of debt service. The net increase in fund balance during the period from current year operations was \$13,443,453, compared to a \$2,911,644 increase in the previous year. Tax revenues were \$11,121,637 higher than the previous year, while debt service expenditures were only \$808,216 higher as well.

Other changes in fund balances should also be noted. The fund balance in the capital projects fund decreased by \$3,516,551 due primarily to \$100,758,085 net proceeds from the sale of bonds, offset by \$107,309,812 spent on construction-related costs. Although these and other capital expenditures reduce available fund balances, they create new assets for the District as reported in the Statement of Net Position and discussed in Note 4 to the financial statements.

Over the course of the year, the Board of Trustees revised the District's budget several times. These budget amendments fall into three categories. The first category includes amendments and supplemental appropriations that were approved shortly after the beginning of the year and reflect the actual beginning balances (versus the amounts we estimated in June, 2018). The second category includes changes that the Board made during the year to reflect new information regarding revenue sources and expenditure needs. The principal amendment in this case was an increase in the anticipated amount of State funding to be received. The third category involves amendments moving funds from programs that did not need all the resources originally appropriated to them to programs with resource needs.

The District's General Fund balance of \$99,134,726 reported on page 50 differs from the General Fund's budgetary fund balance of \$84,705,210 reported in the budgetary comparison schedule on page 95. For the year ended June 30, 2019, actual general fund expenditures on a budgetary basis were \$219,056,078, above the original budget expenditures of \$215,362,185 but below the revised final budget of \$230,649,906. The majority of the actual variance of \$11,593,828 consists of savings achieved in payroll costs in several areas. Actual revenue on a budgetary basis was \$223,211,447 compared to the original budget of \$203,730,470 and a revised budget of \$220,061,264. The actual variance of \$3,150,183 was due primarily to higher than expected tax and SHARS revenue.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets

At June 30, 2019, the District had \$872,992,677 (net of accumulated depreciation) invested in a broad range of capital assets, including facilities and equipment for instruction, transportation, athletics, administration, and maintenance. This amount represents a net increase of \$79,241,690, or 9.1 percent, above last year.

This fiscal year's major additions include:

Continuing construction costs on two new elementary schools, paid for with proceeds of general obligation bonds.	\$37,706,863
Continuing construction costs on renovations/additions at a high school, paid for with proceeds of general obligation bonds.	20,734,989
Continuing construction costs on renovations/additions at several schools, paid for with proceeds of general obligation bonds.	14,205,467
Totaling	<u>\$72,647,319</u>

More detailed information about the District's capital assets is presented in Note 4 to the financial statements.

Debt Administration

At year-end, the District had \$939,750,515 in bonds outstanding (including accreted interest on bonds) versus \$875,695,478 last year—an increase of 7.31 percent. New debt was incurred during the fiscal period through the issuance of one building bond series. The District's underlying rating for unlimited tax bonds is "AA" by S&P, and "AA-" by Fitch but is considered AAA as a result of guarantees of the Texas Permanent School Fund.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the District is \$1,750,305,557, which is significantly in excess of the District's outstanding general obligation debt.

Other obligations include accrued vacation benefits and special termination benefits. More detailed information about the District's long-term liabilities is presented in Note 5 to the financial statements.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The District's elected officials considered many factors when setting the fiscal year 2020 budget and tax rates, including the economy, student enrollment growth, and funding levels by the State of Texas.

The District has adopted a \$21,109,247 deficit budget for 2019-2020 for the general fund. Budgeted revenues for the general fund are \$1,840,129 lower than actual 2018-2019 revenues, but budgeted expenditures are \$11,361,840 higher than actual 2018-2019 expenditures.

The District has adopted a \$3,676,122 deficit budget for 2019-2020 for the debt service fund. Budgeted revenues for the debt service fund are \$5,757,735 lower than actual 2018-2019 revenues but budgeted expenditures are \$11,361,840 higher than actual 2018-2019 expenditures.

The 2019 tax rate was set at \$1.42 per \$100 valuation (\$0.97 maintenance and operations and \$0.45 debt service). The debt service rate is the same as the 2018 tax rate but the maintenance and operations rate decreased from \$1.04 the prior year.

CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for funds the District receives. If you have questions about this report or need additional financial information, contact the District's business office, at Northwest Independent School District, P.O. Box 77070, Fort Worth, Texas 76177-0070.

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NORTHWEST INDEPENDENT SCHOOL DISTRICT
STATEMENT OF NET POSITION
JUNE 30, 2019

EXHIBIT A-1

Data	Primary Government	
Control	Governmental	
Codes	Activities	
ASSETS		
1110	Cash and Cash Equivalents	\$ 41,278,851
1120	Current Investments	266,087,315
1220	Property Taxes - Delinquent	6,233,765
1230	Allowance for Uncollectible Taxes	(467,532)
1240	Due from Other Governments	7,687,587
1250	Accrued Interest	456,572
1260	Internal Balances	912,423
1290	Other Receivables, Net	962,500
1410	Prepayments	1,297,327
	Capital Assets:	
1510	Land	57,903,444
1520	Buildings, Net	678,587,079
1530	Furniture and Equipment, Net	6,325,432
1540	Other Capital Assets, Net	19,661,675
1580	Construction in Progress	110,515,047
1000	Total Assets	1,197,441,485
DEFERRED OUTFLOWS OF RESOURCES		
1701	Deferred Charge for Refunding	32,241,114
1705	Deferred Outflow Related to TRS Pension	42,073,304
1706	Deferred Outflow Related to TRS OPEB	13,360,710
1700	Total Deferred Outflows of Resources	87,675,128
LIABILITIES		
2110	Accounts Payable	16,446,865
2160	Accrued Wages Payable	22,134,955
2180	Due to Other Governments	1,365,096
2200	Accrued Expenses	17,634,800
2300	Unearned Revenue	149,070
	Noncurrent Liabilities:	
2501	Due Within One Year	43,963,936
2502	Due in More Than One Year	1,009,640,158
2540	Net Pension Liability (District's Share)	71,650,639
2545	Net OPEB Liability (District's Share)	75,654,134
2000	Total Liabilities	1,258,639,653
DEFERRED INFLOWS OF RESOURCES		
2605	Deferred Inflow Related to TRS Pension	7,650,354
2606	Deferred Inflow Related to TRS OPEB	23,923,659
2600	Total Deferred Inflows of Resources	31,574,013
NET POSITION		
3200	Net Investment in Capital Assets	(29,199,186)
3850	Restricted for Debt Service	55,537,296
3870	Restricted for Campus Activities	2,742,981
3900	Unrestricted	(34,178,144)
3000	Total Net Position	\$ (5,097,053)

The notes to the financial statements are an integral part of this statement.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019

EXHIBIT B-1

Net (Expense)
Revenue and
Changes in Net
Position

Data Control Codes	1 Expenses	Program Revenues		6 Governmental Activities
		3 Charges for Services	4 Operating Grants and Contributions	
Primary Government:				
GOVERNMENTAL ACTIVITIES:				
11 Instruction	\$ 156,297,811	\$ 631,946	\$ 16,615,056	\$ (139,050,809)
12 Instructional Resources and Media Services	3,322,911	-	182,570	(3,140,341)
13 Curriculum and Instructional Staff Development	10,566,697	-	1,051,933	(9,514,764)
21 Instructional Leadership	2,408,137	-	164,046	(2,244,091)
23 School Leadership	12,337,732	-	1,044,956	(11,292,776)
31 Guidance, Counseling and Evaluation Services	10,656,773	-	3,013,507	(7,643,266)
32 Social Work Services	265,795	-	71,486	(194,309)
33 Health Services	2,707,826	4,588,898	209,685	2,090,757
34 Student (Pupil) Transportation	10,748,392	-	3,667,547	(7,080,845)
35 Food Services	9,288,034	6,537,656	2,611,613	(138,765)
36 Extracurricular Activities	9,892,666	522,319	586,566	(8,783,781)
41 General Administration	8,609,714	-	617,901	(7,991,813)
51 Facilities Maintenance and Operations	25,372,009	775,747	255,671	(24,340,591)
52 Security and Monitoring Services	2,544,313	-	22,258	(2,522,055)
53 Data Processing Services	6,380,344	-	312,123	(6,068,221)
61 Community Services	247,446	-	100,013	(147,433)
72 Debt Service - Interest on Long-Term Debt	35,757,709	-	1,956,283	(33,801,426)
73 Debt Service - Bond Issuance Cost and Fees	878,907	-	-	(878,907)
91 Contracted Instructional Services Between Schools	4,456,091	-	-	(4,456,091)
93 Payments Related to Shared Services Arrangements	179,000	-	179,000	-
95 Payments to Juvenile Justice Alternative Ed. Prg.	5,518	-	-	(5,518)
97 Payments to Tax Increment Fund	1,742,623	-	-	(1,742,623)
99 Other Intergovernmental Charges	1,471,898	-	-	(1,471,898)
[TP] TOTAL PRIMARY GOVERNMENT:	\$ 316,138,346	\$ 13,056,566	\$ 32,662,214	(270,419,566)

Data
Control
Codes

General Revenues:
Taxes:

MT	Property Taxes, Levied for General Purposes	182,823,647
DT	Property Taxes, Levied for Debt Service	79,019,328
SF	State Aid - Formula Grants	17,197,629
IE	Investment Earnings	5,779,214
MI	Miscellaneous Local and Intermediate Revenue	391,804
TR	Total General Revenues	285,211,622
CN	Change in Net Position	14,792,056
NB	Net Position - Beginning	(19,889,109)
NE	Net Position - Ending	\$ (5,097,053)

The notes to the financial statements are an integral part of this statement.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2019

Data Control Codes	10 General Fund	50 Debt Service Fund	60 Capital Projects
ASSETS			
1110 Cash and Cash Equivalents	\$ 5,964,300	\$ 1,193,854	\$ 27,264,913
1120 Investments - Current	108,267,413	53,919,577	103,730,708
1220 Property Taxes - Delinquent	4,500,798	1,732,967	-
1230 Allowance for Uncollectible Taxes	(337,560)	(129,972)	-
1240 Due from Other Governments	5,583,725	-	-
1250 Accrued Interest	221,597	192,704	35,808
1260 Due from Other Funds	1,515,851	-	-
1290 Other Receivables	37,844	-	-
1410 Prepayments	1,297,327	-	-
1000 Total Assets	<u>\$ 127,051,295</u>	<u>\$ 56,909,130</u>	<u>\$ 131,031,429</u>
LIABILITIES			
2110 Accounts Payable	\$ 1,518,565	\$ -	\$ 14,172,784
2160 Accrued Wages Payable	21,405,147	-	-
2170 Due to Other Funds	-	-	148,633
2180 Due to Other Governments	1,365,127	-	-
2200 Accrued Expenditures	-	-	312
2300 Unearned Revenue	-	-	-
2000 Total Liabilities	<u>24,288,839</u>	<u>-</u>	<u>14,321,729</u>
DEFERRED INFLOWS OF RESOURCES			
2601 Unavailable Revenue - Property Taxes	3,627,730	1,371,834	-
2600 Total Deferred Inflows of Resources	<u>3,627,730</u>	<u>1,371,834</u>	<u>-</u>
FUND BALANCES			
Nonspendable Fund Balance:			
3430 Prepaid Items	1,297,327	-	-
Restricted Fund Balance:			
3450 Federal or State Funds Grant Restriction	-	-	-
3470 Capital Acquisition and Contractual Obligation	-	-	116,709,700
3480 Retirement of Long-Term Debt	-	55,537,296	-
Committed Fund Balance:			
3545 Other Committed Fund Balance	-	-	-
3600 Unassigned Fund Balance	97,837,399	-	-
3000 Total Fund Balances	<u>99,134,726</u>	<u>55,537,296</u>	<u>116,709,700</u>
4000 Total Liabilities, Deferred Inflows & Fund Balances	<u>\$ 127,051,295</u>	<u>\$ 56,909,130</u>	<u>\$ 131,031,429</u>

The notes to the financial statements are an integral part of this statement.

		Total	
Other		Governmental	
Funds		Funds	
\$	2,975,740	\$	37,398,807
	169,617		266,087,315
	-		6,233,765
	-		(467,532)
	2,103,862		7,687,587
	6,463		456,572
	-		1,515,851
	42,805		80,649
	-		1,297,327
\$	5,298,487	\$	320,290,341
\$	742,894	\$	16,434,243
	722,784		22,127,931
	-		148,633
	(31)		1,365,096
	-		312
	149,070		149,070
	1,614,717		40,225,285
	-		4,999,564
	-		4,999,564
	-		1,297,327
	940,789		940,789
	-		116,709,700
	-		55,537,296
	2,742,981		2,742,981
	-		97,837,399
	3,683,770		275,065,492
\$	5,298,487	\$	320,290,341

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NORTHWEST INDEPENDENT SCHOOL DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE
STATEMENT OF NET POSITION
JUNE 30, 2019

EXHIBIT C-2

Total Fund Balances - Governmental Funds	\$ 275,065,492
1 Assets and liabilities of the internal service funds are not included in the fund financial statements.	1,981,260
2 Capital assets used in governmental activities are not financial resources, and therefore, are not reported in the fund financial statements.	1,066,361,476
3 Accumulated depreciation is not reported in the fund financial statements.	(193,368,799)
4 Bonds payable are not reported in the fund financial statements.	(938,245,474)
5 Bond premiums are not recognized in the fund financial statements.	(112,897,203)
6 Interest is accrued on outstanding debt in the government-wide financial statements, whereas in the fund financial statements interest expenditures are reported when due.	(15,328,294)
7 Property tax revenue reported as unavailable revenue in the fund financial statements was recognized as revenue in the government-wide financial statements.	4,999,564
8 Included in the items related to debt is the recognition of the District's proportionate share of the net pension liability required by GASB 68 in the amount of \$71,650,639, a Deferred Resource Inflow related to TRS in the amount of \$7,650,354, and a Deferred Resource Outflow related to TRS in the amount of \$42,073,304. This amounted to a decrease in Net Position in the amount of \$37,227,689.	(37,227,689)
9 Included in the items related to debt is the recognition of the District's proportionate share of the net Other Post-Employment Benefit (OPEB) required by GASB 75 in the amount of \$75,654,134, a Deferred Resource Inflow related to TRS OPEB in the amount of \$23,923,659, and a Deferred Resource Outflow related to TRS OPEB in the amount of \$13,360,710. This amounted to a net decrease in Net Position in the amount of \$86,217,083.	(86,217,083)
10 Deferred charge on bond refundings is not recognized in the fund financial statements.	32,241,114
11 Accreted interest on capital appreciation bonds has not been recorded in the fund financial statements.	(1,505,041)
12 Accrued vacation benefits have not been recorded in the fund financial statements.	(956,376)
19 Net Position of Governmental Activities	\$ (5,097,053)

The notes to the financial statements are an integral part of this statement.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

Data Control Codes	10 General Fund	50 Debt Service Fund	60 Capital Projects
REVENUES:			
5700 Total Local and Intermediate Sources	\$ 188,639,493	\$ 79,959,727	\$ 1,886,158
5800 State Program Revenues	29,889,734	786,321	-
5900 Federal Program Revenues	4,682,220	-	-
5020 Total Revenues	223,211,447	80,746,048	1,886,158
EXPENDITURES:			
Current:			
0011 Instruction	125,054,876	-	1,118,767
0012 Instructional Resources and Media Services	2,583,077	-	325,687
0013 Curriculum and Instructional Staff Development	8,713,912	-	-
0021 Instructional Leadership	2,055,535	-	-
0023 School Leadership	10,226,222	-	19,910
0031 Guidance, Counseling and Evaluation Services	6,767,679	-	7,426
0032 Social Work Services	195,151	-	-
0033 Health Services	2,221,966	-	45,978
0034 Student (Pupil) Transportation	10,686,866	-	6,227,444
0035 Food Services	-	-	-
0036 Extracurricular Activities	7,448,056	-	1,459,640
0041 General Administration	6,521,303	-	-
0051 Facilities Maintenance and Operations	20,140,987	-	-
0052 Security and Monitoring Services	2,030,028	-	9,551
0053 Data Processing Services	6,067,580	-	-
0061 Community Services	130,549	-	-
Debt Service:			
0071 Principal on Long-Term Debt	-	24,874,905	-
0072 Interest on Long-Term Debt	-	42,306,868	-
0073 Bond Issuance Cost and Fees	-	120,822	758,085
Capital Outlay:			
0081 Facilities Acquisition and Construction	536,161	-	97,337,324
Intergovernmental:			
0091 Contracted Instructional Services Between Schools	4,456,091	-	-
0093 Payments to Fiscal Agent/Member Districts of SSA	-	-	-
0095 Payments to Juvenile Justice Alternative Ed. Prg.	5,518	-	-
0097 Payments to Tax Increment Fund	1,742,623	-	-
0099 Other Intergovernmental Charges	1,471,898	-	-
6030 Total Expenditures	219,056,078	67,302,595	107,309,812
1100 Excess (Deficiency) of Revenues Over (Under) Expenditures	4,155,369	13,443,453	(105,423,654)
OTHER FINANCING SOURCES (USES):			
7911 Capital Related Debt Issued (Regular Bonds)	-	-	92,450,000
7912 Sale of Real and Personal Property	290	-	-
7915 Transfers In	-	-	2,906,140
7916 Premium or Discount on Issuance of Bonds	-	-	8,308,085
8911 Transfers Out (Use)	(1,162,362)	-	(1,757,122)
7080 Total Other Financing Sources (Uses)	(1,162,072)	-	101,907,103
1200 Net Change in Fund Balances	2,993,297	13,443,453	(3,516,551)
0100 Fund Balance - July 1 (Beginning)	96,141,429	42,093,843	120,226,251
3000 Fund Balance - June 30 (Ending)	\$ 99,134,726	\$ 55,537,296	\$ 116,709,700

The notes to the financial statements are an integral part of this statement.

	Other Funds	Total Governmental Funds
\$	7,458,984	\$ 277,944,362
	2,224,276	32,900,331
	9,420,111	14,102,331
	19,103,371	324,947,024
	6,286,503	132,460,146
	10,706	2,919,470
	387,400	9,101,312
	12,828	2,068,363
	318,894	10,565,026
	2,123,210	8,898,315
	64,379	259,530
	30,929	2,298,873
	-	16,914,310
	9,288,034	9,288,034
	159,433	9,067,129
	157,359	6,678,662
	-	20,140,987
	6,016	2,045,595
	27,119	6,094,699
	82,024	212,573
	-	24,874,905
	-	42,306,868
	-	878,907
	-	97,873,485
	-	4,456,091
	179,000	179,000
	-	5,518
	-	1,742,623
	-	1,471,898
	19,133,834	412,802,319
	(30,463)	(87,855,295)
	-	92,450,000
	-	290
	29,036	2,935,176
	-	8,308,085
	-	(2,919,484)
	29,036	100,774,067
	(1,427)	12,918,772
	3,685,197	262,146,720
\$	3,683,770	\$ 275,065,492

NORTHWEST INDEPENDENT SCHOOL DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019

EXHIBIT C-4

Total Net Change in Fund Balances - Governmental Funds	\$ 12,918,772
Current year capital asset additions are expenditures in the fund financial statements, but they are shown as increases in capital assets in the government-wide financial statements. The net effect of reclassifying the current year capital asset additions is to increase net position.	99,469,658
Depreciation is not recognized as an expense in governmental funds since it does not require the use of current financial resources. The net effect of the current year's depreciation is to decrease net position in the government-wide financial statements.	(20,227,968)
Interest is accrued on outstanding debt in the government-wide financial statements, whereas in the fund financial statements interest expenditures are reported when due.	(1,819,837)
Revenues from property taxes are deferred in the fund financial statements until they are considered available to finance current expenditures, but such revenues are recognized when assessed, net of an allowance for uncollectable amounts, in the government-wide financial statements.	620,086
Current year amortization of the premium on bonds payable is not recorded in the fund financial statements, but is shown as a reduction in long-term debt in the government-wide financial statements.	7,286,073
Current year interest accretion on capital appreciation bonds is not recognized in the fund financial statements, but is shown as an increase in long-term debt in the government-wide financial statements.	3,520,058
The net income (loss) of internal service funds is not included in the fund financial statements but is reported with governmental activities in the government-wide financial statements.	(1,212,874)
Current year principal payments on bonds payable are expenditures in the fund financial statements, but are shown as reductions in long-term debt in the government-wide financial statements.	24,874,905
The premium on the current year issuances of bonds is recorded as an other resource in the fund financial statements, but is capitalized in the government-wide financial statements.	(8,308,085)
Current year issuances of bonds are shown as other resources in the fund financial statements but are shown as increases in long-term debt in the government-wide financial statements.	(92,450,000)
Current year net increases in accrued vacation benefit obligations are shown as expenditures in the fund financial statements but are shown as reductions in long-term debt in the government-wide financial statements.	(123,397)

The notes to the financial statements are an integral part of this statement.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019

EXHIBIT C-4

The implementation of GASB 68 required that certain expenditures be de-expended and recorded as deferred resource outflows. These contributions made after the measurement date of 8/31/2018 caused the ending net position to increase in the amount of \$4,034,803. Contributions made before the measurement date but during the 2019 FY were also de-expended and recorded as a reduction in the net pension liability for the District. This caused a decrease in the net position in the amount of \$706,331. These contributions were replaced with the District's pension expense for the year of \$10,398,862, which caused a decrease in net position. The impact of all of these is to decrease net position by \$5,657,728.	(5,657,728)
The implementation of GASB 75 required that certain expenditures be de-expended and recorded as deferred resource outflows. TRS OPEB contributions during the current fiscal year caused the ending net position to increase in the amount of \$835,294. These contributions were replaced with the District's OPEB expense for the year, which was \$2,495,766 and caused a decrease in net position. The impact of both of these is to decrease net position by \$1,660,472.	(1,660,472)
Current year amortization of deferred charge on bond refunding is not recorded in the fund financial statements, but is shown as a reduction of the deferred loss in the government-wide financial statements.	(2,437,135)
Change in Net Position of Governmental Activities	<u><u>\$ 14,792,056</u></u>

NORTHWEST INDEPENDENT SCHOOL DISTRICT
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2019

	Governmental Activities -
	Total Internal Service Funds
<hr/>	
ASSETS	
Current Assets:	
Cash and Cash Equivalents	\$ 3,880,044
Other Receivables	427,056
	<hr/>
Total Assets	4,307,100
	<hr/>
LIABILITIES	
Current Liabilities:	
Accounts Payable	12,622
Accrued Wages Payable	7,024
Accrued Expenses	2,306,194
	<hr/>
Total Liabilities	2,325,840
	<hr/>
NET POSITION	
Unrestricted Net Position	1,981,260
	<hr/>
Total Net Position	\$ 1,981,260
	<hr/> <hr/>

The notes to the financial statements are an integral part of this statement.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

	Governmental Activities -
	Total Internal Service Funds
OPERATING REVENUES:	
Local and Intermediate Sources	\$ 15,258,557
Total Operating Revenues	<u>15,258,557</u>
OPERATING EXPENSES:	
Payroll Costs	19,473
Professional and Contracted Services	1,326,917
Supplies and Materials	10,780
Other Operating Costs	<u>15,098,569</u>
Total Operating Expenses	<u>16,455,739</u>
Income Before Transfers	(1,197,182)
Transfer In	1,714,148
Transfers Out	<u>(1,729,840)</u>
Change in Net Position	(1,212,874)
Total Net Position - July 1 (Beginning)	<u>3,194,134</u>
Total Net Position - June 30 (Ending)	<u><u>\$ 1,981,260</u></u>

The notes to the financial statements are an integral part of this statement.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

	Governmental Activities -
	Total Internal Service Funds
<u>Cash Flows from Operating Activities:</u>	
Cash Received from User Charges	\$ 15,713,352
Cash Payments to Employees for Services	(23,734)
Cash Payments for Insurance Claims	(14,805,023)
Cash Payments for Suppliers	(10,780)
Cash Payments for Other Operating Expenses	(1,342,416)
Net Cash Used for Operating Activities	(468,601)
<u>Cash Flows from Capital & Related Financing Activities:</u>	
Transfer In	1,714,148
Transfer (Out)	(1,729,840)
Net Cash Provided by (Used for) Capital & Related Financing Activities	(15,692)
Net Decrease in Cash and Cash Equivalents	(484,293)
Cash and Cash Equivalents at Beginning of Year	4,364,337
Cash and Cash Equivalents at End of Year	\$ 3,880,044
<u>Reconciliation of Operating Income (Loss) to Net Cash</u>	
<u>Used for Operating Activities:</u>	
Operating Income (Loss):	\$ (1,197,182)
Effect of Increases and Decreases in Current Assets and Liabilities:	
Decrease (increase) in Receivables	454,795
Increase (decrease) in Accounts Payable	(235,149)
Increase (decrease) in Accrued Wages Payable	(4,261)
Increase (decrease) in Accrued Expenses	513,196
Net Cash Used for Operating Activities	\$ (468,601)

The notes to the financial statements are an integral part of this statement.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2019

	Agency Funds
<hr/>	
ASSETS	
Cash and Cash Equivalents	\$ 1,599,270
Total Assets	<u>\$ 1,599,270</u>
LIABILITIES	
Payroll Deductions and Withholdings Payable	\$ 702
Due to Other Funds	1,367,218
Due to Student Groups	<u>231,350</u>
Total Liabilities	<u>\$ 1,599,270</u>

The notes to the financial statements are an integral part of this statement.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Northwest Independent School District (District) is a public educational agency operating under the applicable laws and regulations of the State of Texas. The District prepares its basic financial statements in conformity with Generally Accepted Accounting Principles (GAAP) promulgated by the Governmental Accounting Standards Board (GASB) and other authoritative sources identified in *Statement of Auditing Standards No. 69* of the American Institute of Certified Public Accountants. Additionally, the District complies with the requirements of the appropriate version of the Texas Education Agency (TEA) *Financial Accountability System Resource Guide* (FASRG) and the requirements of contracts and grants of agencies from which it receives funds.

In 2002, the District implemented GASB Statement No. 34, *Basic Financial Statements-and Management's Discussion and Analysis-for State and Local Governments* (GASB Statement No. 34), GASB Statement No. 37, *Basic Financial Statements-and Management's Discussion and Analysis-for State and Local Governments: Omnibus* which provides additional guidance for the implementation of GASB Statement No. 34, and GASB Statement No. 38, *Certain Financial Statement Note Disclosures* which changes note disclosure requirements for governmental entities.

GASB Statement No. 34 established a new financial reporting model for state and local governments that included the addition of management's discussion and analysis, government-wide financial statements, required supplementary information and the elimination of the effects of internal service activities and the use of account groups to the already required fund financial statements and notes. The GASB determined that fund accounting has and will continue to be essential in helping governments to achieve *fiscal accountability* and should, therefore, be retained. The GASB also determined that government-wide financial statements are needed to allow users of financial reports to assess a government's *operational accountability*. The new GASB model integrates fund-based financial reporting and government-wide financial reporting as complementary components of a single comprehensive financial reporting model.

The more significant accounting policies of the District are described below.

A. REPORTING ENTITY

The Board of Trustees, a seven member group, has fiscal accountability over all activities related to public elementary and secondary education within the jurisdiction of the District. The board of trustees are elected by the public. The trustees as a body corporate have the exclusive power and duty to govern and oversee the management of the public schools of the district. All powers and duties not specifically delegated by statute to the Texas Education Agency (Agency) or to the State Board of Education are reserved for the trustees, and the Agency may not substitute its judgment for the lawful exercise of those powers and duties by the trustees. The District is not included in any other governmental "reporting entity" as defined in Section 2100, Codification of Governmental Accounting and Financial Reporting Standards.

The District's basis financial statements include the accounts of all District operations. The criteria for including organizations as component units within the District's reporting entity, as set forth in Section 2100 of GASB's Codification of Governmental Accounting and Financial Reporting Standards, include whether:

- the organization is legally separate (can sue and be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is fiscal dependency by the organization on the District

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

Based on the aforementioned criteria, Northwest Independent School District has no component units.

B. BASIS OF PRESENTATION

The government-wide financial statements (the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the District. The effect of interfund activity, within the governmental and business-type activities columns, has been removed from these statements, except that interfund services provided and used are not eliminated in the process of consolidation. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given program are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific program. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given program and 2) operating or capital grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Fund Financial Statements:

The District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Separate statements are presented for governmental and proprietary activities. These statements present each major fund as a separate column on the fund financial statements; all non-major funds are aggregated and presented in a single column.

Governmental funds are those funds through which most governmental functions typically are financed. The measurement focus of governmental funds is on the sources, uses and balance of current financial resources. The District has presented the following major governmental funds:

1. **General Fund** - This fund is established to account for resources financing the fundamental operations of the District, in partnership with the community, in enabling and motivating students to reach their full potential. All revenues and expenditures not required to be accounted for in other funds are included here. This is a budgeted fund and any fund balances are considered resources available for current operations. Fund balances may be appropriated by the Board of Trustees to implement its responsibilities.
2. **Debt Service Fund** - This fund is established to account for payment of principal and interest on long-term general obligation debt and other long-term debts for which a tax has been dedicated. This is a budgeted fund. Any unused sinking fund balances are transferred to the General Fund after all of the related debt obligations have been met.
3. **Capital Projects Fund** - This fund is established to account for proceeds, from the sale of bonds and other resources to be used for Board authorized acquisition, construction, or renovation, as well as, furnishings and equipping of major capital facilities. Upon completion of a project, any unused bond proceeds are transferred to the Debt Service Fund and are used to retire related bond principal.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

Additionally, the District reports the following fund types:

1. **Special Revenue Funds** - These funds are established to account for federally financed or expenditures legally restricted for specified purposes. In many special revenue funds, any unused balances are returned to the grantor at the close of specified project periods. For funds in this fund type, project accounting is employed to maintain integrity for the various sources of funds.
2. **Internal Service Funds** - The District utilizes Internal Service Funds to account for revenues and expenses related to services provided to parties inside the District on a cost reimbursement basis. These funds facilitate distribution of support costs to the users of support services. The District has internal service funds for its student devices, marketing & advertising activities and various self-insurance plans.
3. **Agency Funds** - These custodial funds are used to account for activities of student groups and other organizational activities requiring clearing accounts, and are accounted for on the accrual basis of accounting. Financial resources for the Agency funds are recorded as assets and liabilities; therefore, these funds do not include revenues and expenditures and have no fund equity. If any unused resources are declared surplus by the student groups, they are transferred to the General Fund with a recommendation to the Board for an appropriate utilization through a budgeted program.

The internal service funds are proprietary fund types. Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for the proprietary funds include the cost of personal and contractual services, supplies and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. MEASUREMENT FOCUS/BASIS OF ACCOUNTING

Measurement focus refers to what is being measured; basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

The government-wide statements and fund financial statements for proprietary funds are reported using the economic resources measurement focus and the accrual basis of accounting. The economic resources measurement focus means all assets and liabilities (whether current or non-current) are included on the statement of net position and the operating statements present increases (revenues) and decreases (expenses) in net total position. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recognized at the time the liability is incurred. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and are accounted for using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual; i.e., when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The District considers property taxes as available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only when payment is due.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

The fiduciary net position of the Teacher Retirement System of Texas (TRS) has been determined using the flow of economic resources measurement focus and full accrual basis of accounting. This includes for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, and information about assets, liabilities and additions to/deductions from TRS's fiduciary net position. Benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

The fiduciary net position of the Teacher Retirement System of Texas (TRS) TRS-Care Plan has been determined using the flow of economic resources measurement focus and full accrual basis of accounting. This includes for purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to other post-employment benefits, OPEB expense, and information about assets, liabilities and additions to/deductions from TRS-Care's fiduciary net position. Benefit payments are recognized when due and payable in accordance with the benefit terms. There are no investments as this is a pay-as-you-go plan and all cash is held in a cash account.

The revenue susceptible to accrual are property taxes, charges for services, interest income and intergovernmental revenues. All other Governmental Fund Type revenues are recognized when received.

Revenues from state and federal grants are recognized as earned when the related program expenditures are incurred. Funds received but unearned are reflected as unearned revenues, and funds expended but not yet received are shown as receivables.

Revenue from investments, including governmental external investment pool, is based upon fair value. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Most investments are reported at amortized cost when the investments have remaining maturities of one year or less at time of purchase. External investment pools are permitted to report short-term debt investments at amortized cost, provided that the fair value of those investments is not significantly affected by the impairment of the credit standing of the issuer, or other factors. For that purpose, a pool's short-term investments are those with remaining maturities of up to ninety days.

In accordance with the FAR, the District has adopted and installed an accounting system which exceeds the minimum requirements prescribed by the State Board of Education and approved by the State Auditor. Specifically, the District's accounting system uses codes and the code structure presented in the Accounting Code Section of the FAR.

D. BUDGETS

Legal requirements for school district budgets are formulated by the state, TEA, and the local district. The Board adopts an "appropriated budget" on a basis consistent with GAAP for the general fund, debt service fund and child nutrition program (which is included in special revenue funds). At a minimum, the District is required to present the original and the final amended budgets for revenues and expenditures compared to actual revenues and expenditures for these three funds.

The following procedures are followed in establishing the budgetary data reflected in the basic financial statements:

- Prior to June 19th, the District prepares a budget based on the planning-programming budgeting method for the next succeeding fiscal year. The operating budget includes proposed expenditures and the means of financing them.

**NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019**

- After one or more budget workshops with the Board, a meeting is called for the purpose of adopting the proposed budget. At least ten days but not more than 30 days public notice of the meeting is required.
- Prior to June 30th the Board of Trustees legally adopts the budget for the general fund, debt service fund and child nutrition program.
- After the budget for the above listed funds is approved, any amendment that causes an increase or decrease in a fund or functional spending category or total revenue or other resources object category requires Board approval prior to the fact. These amendments are presented to the Board at its regular monthly meeting and are reflected in the official minutes. Because the District has a policy of careful budgetary control, several budgetary amendments were necessary throughout the year. Budget amendments throughout the year were not significant.
- Expenditure budgets are controlled at the expenditure functional and object level by the appropriate budget manager (principal, department director or divisional administrator).

The District employs encumbrance accounting, whereby encumbrances for goods or purchased services are documented by purchase orders and contracts. An encumbrance represents a commitment of Board appropriation related to unperformed contracts for goods and services. The issuance of a purchase order or the signing of a contract creates an encumbrance but does not represent an expenditure for the period, only a commitment to expend resources. Appropriations lapse at June 30 and encumbrances outstanding at that time are either canceled or appropriately provided for in the subsequent year's budget.

E. CASH AND CASH EQUIVALENTS

The cash and cash equivalents portion of this caption in the accompanying fund financial statements is comprised of demand accounts, imprest funds and money market savings accounts. The District maintains a demand account on an imprest basis through which most obligations are paid. Checking account balances for most government fund expenditures are pooled into one demand account.

All District's deposits are legally insured by the Federal Deposit Insurance Corporation and additionally protected by appropriate pledges of securities issued by the State of Texas, other Texas municipalities or the Federal government.

F. PREPAID ITEMS

Prepaid balances are for payments made by the District in the current year to provide services occurring in the subsequent fiscal year, and prepaid items are shown as nonspendable fund balance to signify that they are not available for other subsequent expenditures. Prepaid balances are reported using the consumption method, in which the prepaid item is recorded as an asset when paid and is charged to expenditure or expense each fiscal year in an amount equal to the related benefits received that year.

G. INVENTORIES

The consumption method is used to account for inventories of food products, school supplies and athletic equipment. Under this method, these items are carried in an inventory account of the respective fund at cost, using the first-in, first-out method of accounting and are subsequently charged to expenditures when consumed. In the General Fund, reported inventories are offset by a fund balance reserve indicating that they are unavailable as current expendable financial resources.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

H. CAPITAL ASSETS

Capital assets, which includes property, plant, equipment, and infrastructure assets, are reported in the governmental activities column of the government-wide financial statements. All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated assets are reported at acquisition value. Repairs and maintenance are recorded as expenses. Renewals and betterments are capitalized. Interest has not been capitalized during the construction period on property, plant and equipment. When assets are retired or otherwise disposed of, the related costs or other recorded amounts are removed.

Assets capitalized have an original cost of \$5,000 or more and over one-year of useful life. Depreciation has been calculated on each class of depreciable property using the straight-line method. Estimated useful lives are as follows:

Land	N/A
Buildings	50 Years
Building improvements	1-20 Years
Furniture and equipment	7 Years
Computer equipment	3 Years
Vehicles	7 Years

I. COMPENSATED ABSENCES

The District requires overtime compensation to be paid or taken in the form of compensatory time off. The District generally does not allow hourly employees to carry forward unused vacation time. Effective July 1, 2000 the District's full-time employees in positions that require twelve months of service are eligible for two weeks of vacation with pay annually. This vacation is accrued at the rate of five-sixths of a day for each month of employment, for a maximum of forty days. As of June 30, 2019 the amount accrued and vested was \$956,376 and is reported as a long-term debt in the accompanying financial statements. Typically, the general fund is used to liquidate the liability for compensated absences.

Beginning Balance			Ending Balance
<u>June 30, 2018</u>	<u>Increases</u>	<u>Decreases</u>	<u>June 30, 2019</u>
<u>\$832,979</u>	<u>\$585,534</u>	<u>\$462,137</u>	<u>\$956,376</u>

The District allows employees to carry forward unused sick leave to subsequent years. As of June 30, 2019 the contingent liability to the District for sick leave carried forward totaled approximately \$16,752,507. This amount is not paid to employees upon retirement or termination, therefore the District has not recorded a liability for accumulated sick leave.

J. CASH EQUIVALENTS

For purposes of the statement of cash flows, investments are considered to be cash equivalents if they are highly liquid with original maturities of three months or less.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

K. NET POSITION

Net position represents the difference between assets, deferred outflows, deferred inflows and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciations, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvements of those assets, and adding back unspent proceeds. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislations adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

L. LONG-TERM OBLIGATIONS

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the governmental activities statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed in the year incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

M. DEFERRED OUTFLOWS/INFLOWS OF RESOURCES

Deferred outflows and inflows of resources are reported in the statement of financial position as described below:

A *deferred outflow of resources* is a consumption of a government's net assets (a decrease in assets in excess of any related decrease in liabilities or an increase in liabilities in excess of any related increase in assets) by the government that is applicable to a future reporting period. The District has three items that qualify for reporting in this category:

Deferred outflows of resources for refunding - Reported in the government-wide statement of net position, the deferred charge on bond refundings results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The amount of deferred outflows reported in the governmental activities for the deferred charge on bond refundings at June 30, 2019 was \$32,241,114.

Deferred outflows of resources for pension - Reported in the government-wide financial statement of net position, this deferred outflow results from pension plan contributions made after the measurement date of the net pension liability and the results of differences between expected and actual actuarial experiences. The deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the next fiscal year. The other pension related deferred outflows will be amortized over the expected remaining service lives of all employees (active and inactive employees) that are provided with pensions through the pension plan which is currently approximately 6.7 years.

A deferred outflow for pension expense results from payments made to the TRS pension plan by the District after the plan's measurement date. The amount of deferred outflows reported in the governmental activities for deferred pension expenses at June 30, 2019 was \$42,073,304.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

Deferred outflows of resources for OPEB- Reported in the government-wide financial statement of net position, this deferred outflow results from OPEB plan contributions made after the measurement date of the net OPEB liability and the results of differences between expected and actual investment earnings and changes in proportionate share. The deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the next fiscal year. The other OPEB related deferred outflows will be amortized over the expected remaining service lives of all employees (active and inactive employees) that are provided with OPEB through the OPEB plan which is currently approximately 8.6 years. The amount of deferred outflows reported in the governmental activities for deferred OPEB expense at June 30, 2019 was \$12,513,584.

A *deferred inflow of resources* is an acquisition of a government's net assets (an increase in assets in excess of any related increase in liabilities or a decrease in liabilities in excess of any related decrease in assets) by the government that is applicable to a future reporting period. The District has three items that qualify for reporting in this category:

Deferred inflows of resources for unavailable revenues - Reported only in the governmental funds balance sheet, unavailable revenues from property taxes arise under the modified accrual basis of accounting. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. The District reported property taxes that are unavailable as deferred inflows of resources in the fund financial statements. The amount of deferred inflows of resources reported in the governmental funds at June 30, 2019 was \$4,999,564.

Deferred inflows of resources for pension - Reported in the government-wide financial statement of net position, these deferred inflows result primarily from differences between projected and actual earnings on pension plan investments. These amounts will be amortized over a closed five year period. In fiscal year 2019, the District reported deferred inflows of resources for pensions in the governmental activities in the amount of \$7,650,354.

Deferred inflows of resources for OPEB - Reported in the government-wide financial statement of net position, these deferred inflows result primarily from differences between expected and actual experience and from changes in assumptions. These amounts will be amortized over the average expected remaining service life (AERSL) of all members (8.6 years for the 2018 measurement year). In fiscal year 2019, the District reported deferred inflows of resources for OPEB in the governmental activities in the amount of \$23,923,659.

N. FINANCIAL REPORTING MODEL

The District follows the financial reporting model for state and local governments that includes the addition of management's discussion and analysis, government-wide financial statements, required supplementary information and the elimination of the effects of internal service activities to the already required fund financial statements and notes.

The GASB determined that fund accounting has and will continue to be essential in helping governments to achieve *fiscal accountability* and should, therefore, be retained. The GASB also determined that government-wide financial statements are needed to allow users of financial reports to assess a government's *operational accountability*. The GASB model integrates fund-based financial reporting and government-wide financial reporting as complementary components of a single comprehensive financial reporting model.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

As a result, the financial statements include government-wide financial statements prepared on an accrual basis of accounting and fund financial statements which present information for individual major funds rather than by fund type. Non-major funds are presented in total in one column. The government-wide financial statements split the District programs between governmental and business-type activities.

O. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During fiscal 2019, the district purchased commercial insurance to cover general liabilities. There were no significant reductions in coverage in the past fiscal year, and there were no settlements exceeding insurance coverage for each of the past three fiscal years.

P. ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Q. DATA CONTROL CODES

The data control codes refer to the account code structure prescribed by TEA in the *Financial Accountability System Resource Guide*. The TEA requires school districts to display these codes in the financial statements filed with the Agency in order to ensure accuracy in building a statewide database for policy development and funding plans.

NOTE 2. FUND BALANCE

The District has implemented GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions" which provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balances more transparent.

Fund Balance Classification: The governmental fund financial statements present fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the District is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

- Nonspendable: This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) are legally or contractually required to be maintained intact. The District has classified prepaid items as being nonspendable as these items are not expected to be converted to cash.
- Restricted: This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or (b) imposed by law through constitutional provisions or enabling legislation. Debt service resources are to be used for future servicing of the District's bonded debt and are restricted through debt covenants. Capital projects fund resources are to be used for future construction and renovation projects and are restricted through bond orders and constitutional law.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

- Committed: This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the District's Board of Trustees. The Board of Trustees establishes (and modifies or rescinds) fund balance commitments by passage of a resolution. This can also be done through adoption and amendment of the budget. These amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. The Board of Trustees have committed resources as of June 30, 2019 for campus activities.
- Assigned: This classification includes amounts that are constrained by the District's intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board of Trustees or through the Board of Trustees delegating this responsibility to other individuals in the District. Under the District's adopted policy, the Board of Trustees may assign amounts for specific purposes but it has also delegated authority to assign fund balance to the Superintendent. This classification also includes the remaining positive fund balance for all governmental funds except for the General Fund. The District has assigned no fund balance as of June 30, 2019.
- Unassigned: This classification includes all amounts not included in other spendable classifications, including the residual fund balance for the General Fund. A negative unassigned fund balance may be reported in other governmental funds if expenditures incurred for specific purposes exceed the amounts restricted, committed or assigned to those purposes.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board of Trustees has provided otherwise in its commitment or assignment actions.

During the current fiscal period, the Board of Trustees adopted a fund balance policy that expresses an intent to maintain a level of assigned and unassigned fund balance in the general fund equal to 25 percent of the fund's operating expenditures.

The details of the fund balances are included in the Governmental Funds Balance Sheet (pages 50 and 51) and are described below:

General Fund

The General Fund has unassigned fund balance of \$97,837,399 at June 30, 2019. Deferred expenditures (prepaid items) of \$1,297,327 are considered nonspendable fund balance.

Other Major Funds

The Debt Service Fund has restricted funds of \$55,537,296 at June 30, 2019 consisting primarily of property tax collections that are restricted for debt service payments on bonded debt. The Capital Projects Fund has restricted funds of \$116,709,700 at June 30, 2019 consisting primarily of unspent bond funds.

Other Funds

The fund balance of \$2,644,607 of the Campus Activity Fund (a special revenue fund) is shown as committed due to Board policy committing those funds to campus activities. The fund balance of \$940,789 in the Child Nutrition Fund is shown as restricted for the food service program.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
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NOTE 3. DEPOSITS AND INVESTMENTS

The District's funds are required to be deposited and invested under the terms of a depository contract. The depository bank deposits for safekeeping and trust with the District's agent bank approved pledged securities in an amount sufficient to protect District funds on a day-to-day basis during the period of the contract. The pledge of approved securities is waived only to the extent of the depository bank's dollar amount of Federal Deposit Insurance Corporation ("FDIC") insurance.

1. Cash Deposits:

At June 30, 2019, the carrying amount of the District's deposits checking accounts and interest-bearing savings accounts was \$42,878,121 and the bank balance was \$57,482,518. The District's deposits at June 30, 2019 were entirely covered by FDIC insurance or by pledged collateral held by the District's agent bank in the District's name.

2. Investments:

The Public Funds Investment Act (Government Code Chapter 2256) contains specific provisions in the areas of investment practices, management reports and establishment of appropriate policies. Among other things, it requires the District to adopt, implement, and publicize an investment policy. That policy must address the following areas: (1) safety of principal and liquidity, (2) portfolio diversification, (3) allowable investments, (4) acceptable risk levels, (5) expected rates of return, (6) maximum allowable stated maturity of portfolio investments, (7) maximum average dollar-weighted maturity allowed based on the stated maturity date for the portfolio, (8) investment staff quality and capabilities, (9) and bid solicitation preferences for certificates of deposit. Statutes authorize the District to invest in (1) obligations of the U.S. Treasury, certain U.S. agencies, and the State of Texas; (2) certificates of deposit, (3) certain municipal securities, (4) money market savings accounts, (5) repurchase agreements, (6) bankers acceptances, (7) Mutual Funds, (8) Investment pools, (9) guaranteed investment contracts, (10) and common trust funds. The Act also requires the District to have independent auditors perform test procedures related to investment practices as provided by the Act. The District is in substantial compliance with the requirements of the Act and with local policies.

In compliance with the Public Funds Investment Act, the District has adopted a deposit and investment policy. That policy addresses the following risks:

- a. Custodial Credit Risk – Deposits: In the case of deposits, this is the risk that, in the event of a bank failure, the District's deposits may not be returned to it. As of June 30, 2019, the District's cash balances totaled \$57,482,518. This entire amount was either secured by pledged securities held by the District's financial institution's agent in the District's name or covered by FDIC insurance. Thus, the District's deposits are not exposed to custodial credit risk.
- b. Custodial Credit Risk - Investments: For an investment, this is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
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The Public Funds Investment Act and the District's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provision for deposits: The Public Funds Investment Act requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the governmental unit). The market value of the pledged securities in the collateral pool must equal at least the bank balance less the FDIC insurance at all times.

At June 30, 2019, the District held a portion of its investments in the Texpool investment pool. Investments in external investment pools are considered unclassified as to custodial credit risk because they are not evidenced by securities that exist in physical or book entry form.

- c. Credit Risk - This is the risk that an issuer or other counterparty to an investment will be unable to fulfill its obligations. The District controls and monitors this risk by purchasing quality rated instruments that have been evaluated by agencies such as Standard and Poor's or Moody's Investors Service. The District's policy manages credit risk by authorizing only the safest types of investments backed by the federal or state government or their obligations and/or with ratings from nationally recognized rating firms of at least AA or its equivalent. The rating of securities by nationally recognized rating agencies is designed to give an indication of credit risk. The credit quality rating for TexPool at year-end was AAAm (Standard & Poor's).
- d. Interest Rate Risk - This is the risk that changes in interest rates will adversely affect the fair value of an investment. GASB 40 requires that interest rate risk be disclosed using one of the five approved methods. The five methods are: segmented time distribution, specific identification, weighted average maturity (WAM), duration, and simulation model. Different methods may be presented for different types of investments. The District manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio to less than one year from the time of purchase. The weighted average maturity for the TexPool investments is less than 60 days. The District has no formal policy related to interest rate risk.
- e. Foreign Currency Risk - This is the risk that exchange rates will adversely affect the fair value of an investment. At June 30, 2019, the District was not exposed to foreign currency risk.
- f. Concentration of Credit Risk - This is the risk of loss attributed to the magnitude of the District's investment in a single issuer (i.e., lack of diversification). Concentration risk is defined as positions of 5 percent or more in the securities of a single issuer. Investment pools are excluded from the 5 percent disclosure requirement. The investment policy of the District contains no limitations on the amount that can be invested in any one issuer.
- g. Public funds investment pools in Texas ("Pools") are established under the authority of the Interlocal Cooperation Act, Chapter 79 of the Texas Government Code, and are subject to the provisions of the Public Funds Investment Act (the "Act"), Chapter 2256 of the Texas Government Code. In addition to other provisions of the Act designed to promote liquidity and safety of principal, the Act requires Pools to: 1) have an advisory board composed of participants in the pool and other persons who do not have a business relationship with the pool and are qualified to advise the pool; 2) maintain a continuous rating of no lower than AAA or AAA-m or an equivalent rating by at least one nationally recognized rating service; and 3) maintain the fair value of its underlying investment portfolio within one half of one percent of the value of its shares.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
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The District's investments in Pools are reported at an amount determined by the fair value per share of the pool's underlying portfolio, unless the pool is 2a7-like, in which case they are reported at share value. A 2a7-like pool is one which is not registered with the Securities and Exchange Commission ("SEC") as an investment company, but nevertheless has a policy that it will, and does, operate in a manner consistent with the SEC's Rule 2a7 of the Investment Company Act of 1940.

The District's investments at June 30, 2019, are shown below:

Name	Carrying Amount	Fair Value
TexPool investment pool	<u>\$266,087,315</u>	<u>\$266,087,315</u>
Total	<u>\$266,087,315</u>	<u>\$266,087,315</u>

Fair Value Measurements

The District categorizes its fair value measurements with the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments that are measured at fair value using the net asset value per share (or its equivalent) as a practical expedient are not classified in the fair value hierarchy below.

In instances where inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The District's assessment of the significance of particular inputs to these fair value measurements requires judgement and considers factors specific to each asset or liability.

The District's investment in the TexPool Investment Pool (a statewide 2a7-like external investment pool) is not required to be measured at fair value but is measured at amortized cost.

NOTE 4. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2019, was as follows:

	Balance July 1	Additions/ Completions	Retirement/ Sales	Balance June 30
Governmental Activities:				
Capital assets, not being depreciated:				
Land	\$ 53,615,771	\$ 4,287,673	\$ -	\$ 57,903,444
Construction in Progress	<u>126,361,775</u>	<u>87,491,527</u>	<u>(103,338,255)</u>	<u>110,515,047</u>
Total capital assets, not being depreciated	<u>179,977,546</u>	<u>91,779,200</u>	<u>(103,338,255)</u>	<u>168,418,491</u>
Capital assets, being depreciated:				
Buildings and Improvements	753,013,227	104,337,237	-	857,350,464
Furniture and Equipment	16,947,544	528,362	-	17,475,906
Vehicles	<u>16,953,501</u>	<u>6,163,114</u>	<u>-</u>	<u>23,116,615</u>
Total capital assets, being depreciated	<u>786,914,272</u>	<u>111,028,713</u>	<u>-</u>	<u>897,942,985</u>
Less accumulated depreciation for:				
Buildings and Improvements	(161,570,717)	(17,192,668)	-	(178,763,385)
Furniture and Equipment	(9,964,968)	(1,185,506)	-	(11,150,474)
Vehicles	<u>(1,605,146)</u>	<u>(1,849,794)</u>	<u>-</u>	<u>(3,454,940)</u>
Total accumulated depreciation	<u>(173,140,831)</u>	<u>(20,227,968)</u>	<u>-</u>	<u>(193,368,799)</u>
Total capital assets being depreciated, net	<u>613,773,441</u>	<u>90,800,745</u>	<u>-</u>	<u>704,574,186</u>
Governmental activities capital assets, net	<u>\$ 793,750,987</u>	<u>\$ 182,579,945</u>	<u>\$ (103,338,255)</u>	<u>\$ 872,992,677</u>

NORTHWEST INDEPENDENT SCHOOL DISTRICT
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Construction in progress includes the following construction contracts in progress as of June 30, 2019:

<u>Project</u>	<u>Estimated Cost to Complete</u>	<u>Expended to Date</u>	<u>Balance to Complete</u>
Elementary School Construction	\$ 25,949,792	\$22,676,405	\$ 3,273,387
Elementary School Renovation	12,445,967	7,370,590	5,075,377
High School Renovations	11,601,979	559,685	11,042,294
Aquatics Center/Natatorium Construction	36,546,433	547,300	35,999,133
High School Addition	<u>45,484,676</u>	<u>18,538,337</u>	<u>26,946,339</u>
Total	<u>\$132,028,847</u>	<u>\$49,692,317</u>	<u>\$82,336,530</u>

Depreciation expense was charged as direct expense to programs of the District as follows:

Governmental activities:	
Instruction	\$14,495,773
Instructional Resources & Media Services	251,960
Curriculum & Instructional Staff Development	879,665
Instructional Leadership	206,491
School Leadership	1,132,754
Guidance, Counseling & Evaluation Services	973,750
Health Services	251,397
Cocurricular/Extracurricular Activities	496,987
General Administration	565,401
Plant Maintenance and Operations	435,928
Data Processing Services	484,403
Security & Monitoring	34,442
Community Services	<u>19,017</u>
Total depreciation expense-Governmental activities	<u>\$20,227,968</u>

Land and construction in progress are not depreciated.

NOTE 5. LONG-TERM DEBT

Long-term debt includes seventeen series of general obligation bonds, accreted interest on capital appreciation bonds, premiums on issuance of debt, compensated absences, interest rate swap agreements, and special termination benefits. All long-term debt represents transactions in the District's governmental activities. No long-term debt exists in the District's business-type activities.

The District has entered into a continuing disclosure undertaking to provide Annual Reports and Material Event Notices to the State Information Depository of Texas (SID), which is the Municipal Advisory Council. This information is required under SEC Rule 15c2-12 to enable investors to analyze the financial condition and operations of the District.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
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The following is a summary of the changes in the District's Long-term Debt for the year ended June 30, 2019:

Description	Interest Rate Payable	Amount Original Issue	Amounts Outstanding 7/1/18	Additions	Refunded/ Retired	Amounts Outstanding 6/30/19	Due Within One Year
Bonded Indebtedness:							
2006 Building	3.44%	20,000,000	\$ 13,820,000	\$ -	\$ -	\$ 13,820,000	\$ -
2008 Bldg/Ref CAB	2.43-4.89%	209,661	49,938	-	14,464	35,474	10,694
2011 Building	3.00-5.00%	47,415,000	20,000	-	-	20,000	20,000
2012 Bldg/Refunding	3.00-5.00%	91,585,000	54,535,000	-	2,590,000	51,945,000	2,620,000
2013 Building	3.00-5.00%	47,625,000	47,625,000	-	-	47,625,000	-
2013A Refunding	3.00-5.00%	44,180,000	40,955,000	-	2,280,000	38,675,000	2,420,000
2014 Building	2.00-5.00%	66,300,000	64,190,000	-	200,000	63,990,000	200,000
2015 Refunding	2.00-5.00%	83,565,000	82,110,000	-	1,495,000	80,615,000	1,945,000
2015 Building	1.00-5.00%	67,435,000	62,435,000	-	1,000,000	61,435,000	1,500,000
2015A Refunding	5.00%	118,740,000	118,740,000	-	-	118,740,000	6,365,000
2015A Refunding CAB	0.30-1.48%	3,083,475	135,441	-	135,441	-	-
2015B Refunding	1.50-5.00%	82,115,000	69,405,000	-	6,225,000	63,180,000	6,640,000
2016 Refunding	1.00-5.00%	49,510,000	47,985,000	-	3,875,000	44,110,000	2,000,000
2016A Refunding	2.00-5.00%	64,870,000	63,930,000	-	445,000	63,485,000	455,000
2017 Building	2.25-5.00%	90,520,000	80,020,000	-	1,725,000	78,295,000	1,725,000
2017 Refunding	2.00-5.00%	29,825,000	29,825,000	-	170,000	29,655,000	175,000
2018 Building	3.00-5.00%	94,890,000	94,890,000	-	4,720,000	90,170,000	1,195,000
2019 Building	3.00-5.00%	92,450,000	-	92,450,000	-	92,450,000	8,340,000
Total Bonded Indebtedness			<u>870,670,379</u>	<u>92,450,000</u>	<u>24,874,905</u>	<u>938,245,474</u>	<u>35,610,694</u>
Accreted Interest			5,025,099	210,037	3,730,095	1,505,041	284,306
Premiums on Bond Issuance			111,875,191	8,308,085	7,286,073	112,897,203	7,618,936
Accrued Vacation Benefits			<u>832,979</u>	<u>585,534</u>	<u>462,137</u>	<u>956,376</u>	<u>450,000</u>
Total Other Obligations			<u>117,733,269</u>	<u>9,103,656</u>	<u>11,478,305</u>	<u>115,358,620</u>	<u>8,353,242</u>
Total Obligations of District			<u>\$988,403,648</u>	<u>\$101,553,656</u>	<u>\$36,353,210</u>	<u>\$1,053,604,094</u>	<u>\$43,963,936</u>

The District issues general obligation bonds for the governmental activities to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the District. Current principal and interest requirements are payable solely from future revenues of the Debt Service Fund which consists principally of property taxes collected by the District and interest earnings. Certain outstanding bonds may be redeemed at their par value prior to their normal maturity dates in accordance with the terms of the related bond indentures. The District has never defaulted on any principal or interest payment. Governmental funds typically have been used in prior years to liquidate the liability for accrued vacation benefits.

There are a number of limitations and restrictions contained in the various general obligation bonds indentures. The District is in compliance with all significant limitations and restrictions at June 30, 2019.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current limitation for the District is \$1,750,305,557, which is significantly in excess of the District's outstanding general obligation debt.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

NOTE 6. DEBT SERVICE REQUIREMENTS - BONDS

Debt service requirements to maturity are as follows:

Year Ended <u>June 30</u>	<u>Principal</u>	<u>Interest</u>	Total <u>Requirements</u>
2020	\$ 35,610,694	\$ 42,968,742	\$ 78,579,436
2021	30,288,041	42,650,121	72,938,162
2022	33,531,147	41,205,891	74,737,038
2023	33,954,546	39,651,179	73,605,725
2024	36,473,477	38,043,248	74,516,725
2025-2029	212,307,569	159,893,706	372,201,275
2030-2034	187,495,000	108,565,500	296,060,500
2035-2039	157,475,000	70,080,400	227,555,400
2040-2044	201,460,000	29,597,050	231,057,050
2045	<u>9,650,000</u>	<u>482,500</u>	<u>10,132,500</u>
Total	<u>\$938,245,474</u>	<u>\$573,138,337</u>	<u>\$1,511,383,811</u>

NOTE 7. DEFEASED BONDS OUTSTANDING

In prior years, the District defeased certain obligation bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and liabilities are not included in the District's financial statements. On June 30, 2019 \$243,625,000 of bonds considered defeased are still outstanding.

NOTE 8. PROPERTY TAXES

The Texas Legislature in 1979 adopted a comprehensive Property Tax Code which established an appraisal district and an appraisal review board in each county in the State of Texas. Denton Central Appraisal District (DCAD) is responsible for the appraisal of property for all taxing units in Denton County, including the District. Under the terms of a contract for appraisal services, the District paid \$1,471,898 in fiscal year 2019 for appraising property.

The District levies its taxes on October 1 on the assessed (appraised) value listed as of the prior January 1 for all real and business personal property located in the District in conformity with Subtitle E, Texas Property Tax Code. The appraisal and recording of all property within the District is the responsibility of the Denton Central Appraisal District (DCAD), an independent government unit with a board of directors appointed by the taxing jurisdictions within the county and funded from assessments against those taxing jurisdictions. DCAD is required by law to assess property at 100% of its appraised value. Real property must be reappraised at least every two years. Under certain circumstances taxpayers and taxing units, including the District, may challenge orders of the DCAD Review Board through various appeals and, if necessary, legal action. Taxes are due upon receipt of the tax bill and are past due and subject to interest if not paid by February 1 of the year following the October 1 levy date. The assessed value of the property tax roll upon which the levy for the 2018-19 fiscal year was based was \$17,503,055,570. Taxes are delinquent if not paid by June 30. Delinquent taxes are subject to both penalty and interest charges plus 15 % delinquent collection fees for attorney costs.

The tax rates assessed for the year ended June 30, 2019, to finance General Fund operations and the payment of principal and interest on general obligation long-term debt were \$1.04 and \$0.45 per \$100 valuation, respectively, for a total of \$1.49 per \$ 100 valuation.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
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Current tax collections for the year ended June 30, 2019 were 98.93% of the year-end adjusted tax levy. Delinquent taxes are prorated between maintenance and debt service based on rates adopted for the year of the levy. Allowances for uncollectible taxes within the General and Debt Service Funds are based on historical experience in collecting taxes. Uncollectible personal property taxes are periodically reviewed and written off, but the District is prohibited from writing off real property taxes without specific statutory authority from the Texas Legislature. As of June 30, 2019, property taxes receivable, net of estimated uncollectible taxes, totaled \$3,627,730 and \$1,371,834 for the General and Debt Service Funds, respectively. The uncollectible allowance has been estimated at 7.5% of outstanding property taxes at June 30, 2019.

Property taxes are recorded as receivables and as unavailable revenues at the time the taxes are assessed. Revenues are recognized as the related ad valorem taxes become available. Available means collected within the current period or expected to be collected soon enough thereafter to be used to pay current liabilities. Taxes not expected to be collected within sixty days of the fiscal year ending are recorded as unavailable revenues and are recognized when they become available. Taxes collected prior to the levy date to which they apply are recorded as unavailable revenues and recognized as revenue of the period to which they apply.

NOTE 9. DEFINED BENEFIT PENSION PLAN

Plan Description. Northwest Independent School District participates in a cost-sharing multiple-employer defined benefit pension that has a special funding situation. The plan is administered by the Teacher Retirement System of Texas (TRS). TRS's defined benefit pension plan is established and administered in accordance with the Texas Constitution, Article XVI, Section 67 and Texas Government Code, Title 8, Subtitle C. The pension trust fund is a qualified pension trust under Section 401(a) of the Internal Revenue Code. The Texas Legislature establishes benefits and contribution rates within the guidelines of the Texas Constitution. The pension's Board of Trustees does not have the authority to establish or amend benefit terms.

All employees of public, state-supported educational institutions in Texas who are employed for one-half or more of the standard work load and who are not exempted from membership under Texas Government Code, Title 8, Section 822.002 are covered by the system.

Pension Plan Fiduciary Net Position. Detailed information about the Teacher Retirement System's fiduciary net position is available in a separately-issued Comprehensive Annual Financial Report that includes financial statements and required supplementary information. That report may be obtained on the Internet at http://www.trs.texas.gov/TRS%20Documents/cafr_2016.pdf; by writing to TRS at 1000 Red River Street, Austin, TX, 78701-2698; or by calling (512) 542-6592.

Benefits Provided. TRS provides service and disability retirement, as well as death and survivor benefits, to eligible employees (and their beneficiaries) of public and higher education in Texas. The pension formula is calculated using 2.3 percent (multiplier) times the average of the five highest annual creditable salaries times years of credited service to arrive at the annual standard annuity except for members who are grandfathered, the three highest annual salaries are used. The normal service retirement is at age 65 with 5 years of credited service or when the sum of the member's age and years of credited service equals 80 or more years. Early retirement is at age 55 with 5 years of service credit or earlier than 55 with 30 years of service credit. There are additional provisions for early retirement if the sum of the member's age and years of service credit total at least 80, but the member is less than age 60 or 62 depending on date of employment, or if the member was grandfathered in under a previous rule. There are no automatic post-employment benefit changes; including automatic COLAs. Ad hoc post-employment benefit changes, including ad hoc COLAs can be granted by the Texas Legislature as noted in the Plan description above.

**NORTHWEST INDEPENDENT SCHOOL DISTRICT
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Contributions. Contribution requirements are established or amended pursuant to Article 16, section 67 of the Texas Constitution which requires the Texas legislature to establish a member contribution rate of not less than 6% of the member's annual compensation and a state contribution rate of not less than 6% and not more than 10% of the aggregate annual compensation paid to members of the system during the fiscal year. Texas Government Code section 821.006 prohibits benefit improvements, if as a result of the particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action.

Employee contribution rates are set in state statute, Texas Government Code 825.402. Senate Bill 1458 of the 83rd Texas Legislature amended Texas Government Code 825.402 for member contributions and established employee contribution rates for fiscal years 2014 thru 2017. The 85th Texas Legislature, General Appropriations Act (GAA) affirmed that the employer contribution rates for fiscal years 2018 and 2019 would remain the same.

	<u>Contribution Rates</u>	
	<u>2018</u>	<u>2019</u>
Member	7.7%	7.7%
Non-Employer Contributing Entity (State)	6.8%	6.8%
Employers	6.8%	6.8%
Northwest ISD FY2019 Employer Contributions	\$	4,804,304
Northwest ISD FY2019 Member Contributions	\$	11,156,850
Northwest ISD 2019 NECE On-Behalf Contributions	\$	6,067,284

Contributors to the plan include members, employers and the State of Texas as the only non-employer contributing entity. The State is the employer for senior colleges, medical schools and state agencies including TRS. In each respective role, the State contributes to the plan in accordance with state statutes and the General Appropriations Act (GAA).

As the non-employer contributing entity for public education, the State of Texas contributes to the retirement system an amount equal to the current employer contribution rate times the aggregate annual compensation of all participating members of the pension trust fund during the fiscal year reduced by the amounts described below which are paid by the employers. Employers including public schools are required to pay the employer contribution rate in the following instances:

- On the portion of the member's salary that exceeds the statutory minimum for members entitled to the statutory minimum under Section 21.402 of the Texas Education Code.
- During a new member's first 90 days of employment.
- When any part or all of an employee's salary is paid by federal funding source or a privately sponsored source.

In addition to the employer contributions listed above, there are two additional surcharges an employer is subject to.

- When employing a retiree of the Teacher Retirement System the employer shall pay both the member contribution and the state contribution as an employment after retirement surcharge.
- When a school district does not contribute to the Federal Old-Age, Survivors and Disability Insurance (OASDI) Program for certain employees, they must contribute 1.5% of the state contribution rate for certain instructional or administrative employees; and 100% of the state contribution rate for all other employees.

Actuarial Assumptions. The total pension liability in the August 31, 2018 actuarial valuation was determined using the following actuarial assumptions:

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Valuation Date	August 31, 2017 rolled forward to August 31, 2018
Actuarial Cost Method	Individual Entry Age Normal
Asset Valuation Method	Market Value
Single Discount Rate	6.907%
Long-term expected Investment Rate of Return	7.25%
Inflation	2.30%
Salary Increases Including Inflation	3.05% to 9.50%
Payroll Growth Rate	2.50%
Benefit Changes During the Year	None
Ad hoc Post Employment Benefit Changes	None

The actuarial methods and assumptions are primarily based on a study of actual experience for the four year period ending August 31, 2017 and adopted in July, 2018.

Discount Rate. The single discount rate used to measure the total pension liability was 6.907%. The single discount rate was based on the expected rate of return on pension plan investments of 7.25 percent and a municipal bond rate of 3.69 percent. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers and the non-employer contributing entity are made at the statutorily required rates. Based on those assumptions, the pension plan's fiduciary net position was sufficient to finance the benefit payments until the year 2069. As a result, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through the year 2069, and the municipal bond rate was applied to all benefit payments after that date. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the Systems target asset allocation as of August 31, 2018 are summarized below:

Asset Class	Target Allocation	Real Return Geometric Basis	Long-Term Expected Portfolio Real Rate of Return*
Global Equity			
U.S.	18%	5.7%	1.0%
Non-U.S. Developed	13%	6.9%	0.9%
Emerging Markets	9%	8.9%	0.8%
Directional Hedge Funds	4%	3.5%	0.1%
Private Equity	13%	10.2%	1.3%
Stable Value			
U.S. Treasuries	11%	1.1%	0.1%
Absolute Return	0%	-	0.0%
Stable Value Hedge Funds	4%	3.1%	0.1%
Cash	1%	-0.3%	0.0%
Real Return			
Global Inflation Linked Bonds	3%	0.7%	0.0%
Real Assets	14%	5.2%	0.7%
Energy and Natural Resources	5%	7.5%	0.4%
Commodities	0%	-	0.0%
Risk Parity			
Risk Parity	5%	3.7%	0.2%
Inflation Expectation			2.3%
Alpha	0%		-0.8%
Total	<u>100%</u>		<u>7.2%</u>

* The Expected Contribution to Returns incorporates the volatility drag resulting from the conversion between Arithmetic and Geometric mean returns.

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Discount Rate Sensitivity Analysis. The following schedule shows the impact of the Net Pension Liability if the discount rate used was 1% less than and 1% greater than the discount rate that was used (6.907%) in measuring the 2018 Net Pension Liability.

	1% Decrease in Discount Rate (5.907%)	Discount Rate (6.907%)	1% Increase in Discount Rate (7.907%)
Northwest ISD's proportionate share of the net pension liability:	\$108,138,001	\$71,650,639	\$42,111,964

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions. At June 30, 2019, Northwest Independent School District reported a liability of \$71,650,639 for its proportionate share of the TRS's net pension liability. This liability reflects a reduction for State pension support provided to Northwest Independent School District. The amount recognized by Northwest Independent School District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with Northwest Independent School District were as follows:

District's Proportionate share of the collective net pension liability	\$ 71,650,639
State's proportionate share that is associated with the District	<u>99,195,944</u>
Total	<u>\$170,846,583</u>

The net pension liability was measured as of August 31, 2017 and rolled forward to August 31, 2018 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of August 31, 2017 rolled forward to August 31, 2018. The employer's proportion of the net pension liability was based on the employer's contributions to the pension plan relative to the contributions of all employers to the plan for the period September 1, 2017 thru August 31, 2018.

At August 31, 2018 the employer's proportion of the collective net pension liability was 0.1301734737%, an increase of 3.9% from its proportionate share of 0.1252470077% at August 31, 2017.

Changes Since the Prior Actuarial Valuation – The following were changes to the actuarial assumptions or other inputs that affected measurement of the total pension liability since the prior measurement period.

- The Total Pension Liability as of August 31, 2018 was developed using a roll-forward method from the August 31, 2017 valuation.
- Demographic assumptions including post-retirement mortality, termination rates, and rates of retirement were updated based on the experience study performed for TRS for the period ending August 31, 2017.
- Economic assumptions including rates of salary increase for individual participants were updated based on the same experience study.
- The discount rate changed from 8.0 percent as of August 31, 2017 to 6.907 percent as of August 31, 2018.
- The long-term assumed rate of return changed from 8.0 percent to 7.25 percent.
- The change in the long-term assumed rate of return combined with the change in the single discount rate was the primary reason for the increase in the Net Pension Liability.
-

There were no changes of benefit terms that affected measurement of the total pension liability during the measurement period.

For the year ended June 30, 2019, Northwest Independent School District recognized pension expense of \$9,817,755 and revenue of \$9,817,755 for support provided by the State.

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At June 30, 2019, Northwest Independent School District reported its proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 446,611	\$1,758,024
Changes in actuarial assumptions	25,833,507	807,298
Difference between projected and actual investment earnings	3,723,633	5,083,152
Changes in proportion and difference between the employer's contributions and the proportionate share of contributions	8,034,750	1,880
Contributions paid to TRS subsequent to the measurement date	4,034,803	-
Total	\$42,073,304	\$7,650,354

\$4,034,803 reported as deferred outflows of resources resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	Pension Expense Amount
2020	\$ 7,961,289
2021	5,100,276
2022	4,328,491
2023	5,180,576
2024	4,816,503
Thereafter	3,001,012

NOTE 10. DEFINED OTHER POST-EMPLOYMENT BENEFIT PLANS

Plan Description. The District participates in the Texas Public School Retired Employees Group Insurance Program (TRS- Care). It is a multiple-employer, cost-sharing defined Other Post-Employment Benefit (OPEB) plan that has a special funding situation. The plan is administered through a trust by the Teacher Retirement System of Texas (TRS) Board of Trustees. It is established and administered in accordance with the Texas Insurance Code, Chapter 1575.

OPEB Plan Fiduciary Net Position. Detail information about the TRS-Care's fiduciary net position is available in the separately-issued TRS Comprehensive Annual Financial Report that includes financial statements and required supplementary information. That report may be obtained on the Internet at <http://www.trs.state.tx.us/about/documents/cafr.pdf#CAFR>; by writing to TRS at 1000 Red River Street, Austin, TX, 78701-2698; or by calling (512) 542-6592.

Benefits Provided. TRS-Care provides a basic health insurance coverage (TRS-Care 1), at no cost to all retirees from public schools, charter schools, regional education service centers and other educational districts who are members of the TRS pension plan. Optional dependent coverage is available for an additional fee.

Eligible retirees and their dependents not enrolled in Medicare may pay premiums to participate in one of two optional insurance plans with more comprehensive benefits (TRS-Care 2 and TRS-Care 3). Eligible retirees and dependents enrolled in Medicare may elect to participate in one of the two Medicare health plans for an additional fee. To qualify for TRS-Care coverage, a retiree must have at least 10 years of service credit in the TRS pension system. The Board of Trustees is granted the authority to establish basic and optional group insurance coverage for participants as well as to amend benefit terms as needed under Chapter 1575.052. There are no automatic post-employment benefit changes; including automatic COLAs.

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The premium rates for the optional health insurance are based on years of service of the member. The schedule below shows the monthly rates for a retiree with and without Medicare coverage.

TRS-Care Monthly for Retirees		
	<u>Medicare</u>	<u>Non-Medicare</u>
January 1, 2018 thru December 31, 2018		
Retiree*	\$ 135	\$ 200
Retiree and Spouse	529	689
Retiree* and Children	468	408
Retiree and Family	1,020	999

* or surviving spouse

Contributions. Contribution rates for the TRS-Care plan are established in state statute by the Texas Legislature, and there is no continuing obligation to provide benefits beyond each fiscal year. The TRS-Care plan is currently funded on a pay-as-you-go basis and is subject to change based on available funding. Funding for TRS-Care is provided by retiree premium contributions and contributions from the state, active employees, and school districts based upon public school district payroll. The TRS Board of trustees does not have the authority to set or amend contribution rates.

Texas Insurance Code, section 1575.202 establishes the state's contribution rate which is 1.0% of the employee's salary. Section 1575.203 establishes the active employee's rate which is .65% of pay. Section 1575.204 establishes an employer contribution rate of not less than 0.25 percent or not more than 0.75 percent of the salary of each active employee of the public. The actual employer contribution rate is prescribed by the Legislature in the General Appropriations Act. The following table shows contributions to the TRS-Care plan by type of contributor.

	<u>Contribution Rates</u>	
	<u>2018</u>	<u>2019</u>
Active Employee	0.65%	0.65%
Non-Employer Contributing Entity (State)	1.25%	1.25%
Employers	0.75%	0.75%
Federal/private Funding remitted by Employers	1.25%	1.25%
Northwest ISD FY19 Employer Contributions	\$1,086,632	
Northwest ISD FY19 Member Contributions	\$ 941,812	
Northwest ISD 2019 NECE On-behalf Contributions	\$1,649,943	

In addition to the employer contributions listed above, there is an additional surcharge all TRS employers are subject to, regardless of whether or not they participate in the TRS Care OPEB program. When employers hire a TRS retiree, they are required to pay to TRS Care, a monthly surcharge of \$535 per retiree.

TRS-Care received supplemental appropriations from the State of Texas as the Non-Employer Contributing Entity in the amount of \$182.6 million in fiscal year 2018. The 85th Texas Legislative House Bill 30 provided an additional \$212 million one-time, supplemental funding for the FY 2018-19 biennium to continue to support the program. This was also received in FY 2018 bringing the total appropriations received in fiscal year 2018 to \$394.6 million.

The total OPEB liability in the August 31, 2017 was rolled forward to August 31, 2018. The actuarial valuation was determined using the following actuarial assumptions. The following assumptions and other inputs used for members of TRS-Care are identical to the assumptions used in the August 31, 2017 TRS pension actuarial valuation was rolled forward to August 31, 2018:

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Rates of Mortality	General Inflation
Rates of Retirement	Wage Inflation
Rates of Termination	Expected Payroll Growth
Rates of Disability	

Additional Actuarial Methods and Assumptions:

Valuation Date	August 31, 2017 rolled forward to August 31, 2018
Actuarial Cost Method	Individual Entry Age Normal
Inflation	2.30%
Single Discount Rate	3.69%
Aging Factors	Based on specific plan experience
Expenses	Third-party administrative expenses related to the delivery of health care benefits are included in the age-adjusted claim costs
Payroll Growth Rate	2.50%
Projected Salary Increases	3.05% to 9.05%, including inflation
Election Rates	Normal Retirement: 70% participation prior to age 65 and 75% participation after age 65
Ad hoc post-employment benefit changes	None

Discount Rate. A single discount rate of 3.69% was used to measure the total OPEB liability. There was a change of .27 percent in the discount rate since the previous year. Because the plan is essentially a “pay-as-you-go” plan, the single discount rate is equal to the prevailing municipal bond rate. The projection of cash flows used to determine the discount rate assumed that contributions from active members and those of the contributing employers and the non-employer contributing entity are made at the statutorily required rates. Based on those assumptions, the OPEB plan’s fiduciary net position was projected to not be able to make all future benefit payments of current plan members. Therefore, the municipal bond rate was applied to all periods of projected benefit payments to determine the total OPEB liability.

Discount Rate Sensitivity Analysis. The following schedule shows the impact of the Net OPEB Liability if the discount rate used was 1% less than and 1% greater than the discount rate that was used (3.69%) in measuring the Net OPEB Liability.

	1% Decrease in Discount Rate (2.69%)	Current Single Discount Rate (3.69%)	1% Increase in Discount Rate (4.69%)
District’s proportionate share of the Net OPEB Liability:	\$90,054,402	\$75,654,134	\$64,262,582

Healthcare Cost Trend Rates Sensitivity Analysis - The following presents the net OPEB liability of the plan using the assumed healthcare cost trend rate, as well as what the OPEB liability would be if it were calculated using a trend rate that is one-percentage lower or one-percentage point higher than the assumed healthcare cost trend rate:

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	1% Decrease (7.5%)	Current Healthcare Cost Trend Rate (8.5%)	1% Increase (9.5%)
District's proportionate share of the Net OPEB Liability:	\$62,831,991	\$75,654,134	\$92,541,185

OPEB Liabilities, OPEB Expenses, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEBs. At June 30, 2019, the District reported a liability of \$75,654,134 for its proportionate share of the TRS's Net OPEB Liability. This liability reflects a reduction for State OPEB support provided to the District.

The amount recognized by the District as its proportionate share of the net OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with the District were as follows:

District's Proportionate share of the collective Net OPEB Liability	\$ 75,654,134
State's proportionate share that is associated with the District	<u>119,591,064</u>
Total	<u>\$195,245,198</u>

The Net OPEB Liability was measured as of August 31, 2017 and rolled forward to August 31, 2018 and the Total OPEB Liability used to calculate the Net OPEB Liability was determined by an actuarial valuation as of that date. The employer's proportion of the Net OPEB Liability was based on the employer's contributions to the OPEB plan relative to the contributions of all employers to the plan for the period September 1, 2017 thru August 31, 2018.

At August 31, 2018 the employer's proportion of the collective Net OPEB Liability was 0.1515176184%, an increase of 9.42% from its proportionate share of 0.1384701776% at August 31, 2017.

Changes Since the Prior Actuarial Valuation – The following were changes to the actuarial assumptions or other inputs that affected measurement of the Total OPEB liability since the prior measurement period:

- The total OPEB liability as of August 31, 2018 was developed using the roll forward method of the August 31, 2017 valuation.
- Adjustments were made for retirees that were known to have discontinued their health care coverage in fiscal year 2018. This change increased the total OPEB liability.
- The health care trend rate assumption was updated to reflect the anticipated return of the Health Insurer Fee (HIF) in 2020. This change increased the total OPEB liability.
- Demographic and economic assumptions were updated based on the experience study performed for TRS for the period ending August 31, 2017. This change increased the total OPEB liability.
- The discount rate changed from 3.42 percent as of August 31, 2017 to 3.69 percent, as of August 31, 2018. This change lowered the total OPEB liability \$2.3 billion.

The following are changes of benefit terms that affected measurement of the Total OPEB liability during the measurement period. The 85th Legislature, Regular Session, passed the following statutory changes in House Bill 3976 which became effective on September 1, 2017:

- Created a high-deductible health plan that provides a zero cost for generic prescriptions for certain preventive drugs and proves a zero premium for disability retirees who retired as a disability retiree on or before January 1, 2017 and are not eligible to enroll in Medicare.
- Created a single Medicare Advantage plan and Medicare prescription drug plan for all Medicare-eligible participants.

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- Allowed the System to provide other, appropriate health benefit plans to address the needs of enrollees eligible for Medicare.
- Allowed eligible retirees and their eligible dependents to enroll in TRS-Care when the retiree reaches 65 years of age, rather than waiting for the next enrollment period.
- Eliminated free coverage under TRS-Care, except for certain disability retirees enrolled during Plan years 2018 through 2021, requiring members to contribute \$200 per month toward their health insurance premiums.

For the year ended June 30, 2019, the District recognized OPEB expense of \$4,350,005 and revenue of \$4,350,005 for support provided by the State.

At June 30, 2019, the District reported its proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to other post-employment benefits from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 4,014,684	\$ 1,193,933
Changes in actuarial assumptions	1,262,463	22,729,726
Difference between projected and actual investment earnings	13,231	-
Changes in proportion and difference between the employer's contributions and the proportionate share of contributions	7,153,921	-
Contributions paid to TRS subsequent to the measurement date	916,411	-
Total	\$13,360,710	\$23,923,659

The net amounts of the employer's balance of deferred outflows and inflows of resources (not including the deferred contribution paid subsequent to the measurement date) related to OPEB will be recognized in OPEB expense as follows:

Year ended June 30:	OPEB Expense Amount
2020	\$ (2,087,627)
2021	(2,087,627)
2022	(2,087,627)
2023	(2,090,129)
2024	(2,091,560)
Thereafter	(1,034,790)

NOTE 11. MEDICARE PART D

The Medicare Prescription Drug, Improvement, and Modernization Act of 2003, which was effective January 1, 2006, established prescription drug coverage for Medicare beneficiaries known as Medicare Part D. One of the provisions of Medicare D allows for the Texas Public School Retired Employee Group Insurance Program (TRS-Care) to receive retiree drug subsidy payments from the federal government to offset certain prescription drug expenditures for eligible TRS-Care participants. These on-behalf payments are recognized as equal revenues and expenditures/expenses by the District. For the year ended June 30, 2019, the contribution made on behalf of the District was \$431,304.

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NOTE 12. INTERFUND BALANCES AND TRANSFERS

Interfund balances at June 30, 2019, were as follows:

Fund	Advances to Other Funds	Advances from Other Funds
General Fund:		
Capital Projects Fund	\$ 148,633	\$ -
Trust and Agency Fund	1,367,218	-
Capital Projects Fund:		
General Fund	-	148,633
Trust and Agency Fund:		
General Fund	-	1,367,218
TOTAL	<u>\$1,515,851</u>	<u>\$1,515,851</u>

Virtually all of the above interfund balances are short-term loans due to the fact that checking account balances for most governmental funds are not pooled into one account. There are no interfund balances that are not expected to be repaid within one year.

Interfunds transfers in the governmental funds for the year ended June 30, 2019 consisted of the following individual amounts:

Fund	Transfers to Other Funds	Transfers from Other Funds
General Fund:		
Special Revenue Fund	\$ 13,344	\$ -
Capital Projects Fund	1,149,018	-
Special Revenue Fund:		
General Fund	-	13,344
Internal Service Fund	-	15,692
Capital Projects Fund:		
General Fund	-	1,149,018
Internal Service Fund:		
Special Revenue Fund	15,692	-
TOTAL	<u>\$1,178,054</u>	<u>\$1,178,054</u>

The purpose of the \$13,344 transfer was to transfer local funds from the general fund to the child nutrition fund to cover negative student account balances and free meals served to employees. The purpose of the \$1,149,018 transfer was to transfer general fund non-bond funds to the capital projects fund to fund bus purchases. The purpose of the \$15,692 transfer is to transfer advertising revenue to campuses for their spending. In addition, \$1,757,122 interest revenue was transferred between subfunds in the capital projects fund toward use with specific projects, and \$1,714,148 was transferred from the workers compensation and unemployment internal service funds to the insurance internal service fund to help cover costs of that fund.

NOTE 13. SELF-INSURANCE

Health Care. The District sponsors a self-insurance plan to provide health care benefits to staff members and their dependents. Transactions related to the plan are accounted for in the Self-Insurance Fund (the "Fund"), an internal service fund of the District. The District contributed \$270,000 to establish the plan. During fiscal year 2019 the District contributed \$325 per month, per employee to the plan. The total contribution was \$5,979,822. The employees at their option, authorizes payroll withholdings to pay contributions or premiums for dependent's health insurance. If the employee chose not to accept the health insurance, the District contributed \$50 per month, which provided an addition to the life insurance policy in the amount of \$50,000, a hospitalization indemnity plan and access for employee and family to the employee assistance plan.

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All contributions are retained by the District. Health claim payments are processed by a Third Party Administrator (TPA) acting on behalf of the District.

In September 2012, the District changed TPAs from UnitedHealth Care to Allegiance Benefits Plan Management, Inc., whose latest financial statements are available for the fiscal year ended December 31, 2018 and filed with the Texas State Board of Insurance, Austin, Texas and are public record. At June 30, 2019, a \$10,500 imprest balance due to the district's self-insurance fund is possessed by York/JI Specialties for workers comp.

Methodology for establishment of District medical reserves. The calculation of Medical Incurred but not Reported Claims (IBNR) is an estimate based on current claims data and future trend assumptions. Reports are provided by Allegiance Benefit Plan Management, Inc., the Claims Lag Report, Claims Turnaround Reports, and the Large Claims Reports. In our analysis of the large claim report, we netted out all of the Stop Loss Reimbursements over \$225,000 received by the District before estimating the IBNR. The data is then trended appropriately and converted into an estimated number of days outstanding.

Based upon calculation, our estimation is that there are 45 days of medical incurred but not reported claims of \$1,296,900. Due to the electronic billing of prescription drugs, these claims have a much lower required reserve than medical claims. Estimation of prescription drug claims incurred but not reported is \$299,380. The result is a total reserve of \$1,596,220. These unpaid claims are to be paid within one year.

Changes in the balances of claims liabilities for the District's medical insurance fund during the fiscal year are described below:

	Fiscal Year Ended June 30, 2019	Fiscal Year Ended June 30, 2018
Unpaid claims, beginning	\$ 1,345,829	\$ 1,276,453
Incurred claim	11,449,114	9,562,876
Claims payments	<u>(11,198,723)</u>	<u>(9,701,656)</u>
Unpaid claims, ending	<u>\$ 1,596,220</u>	<u>\$ 1,345,829</u>

Workers' Compensation. Effective July 1, 2012 the District changed from a fully insured arrangement with Deep East Texas Insurance Company into a self-insurance plan to provide worker compensation benefits to staff.

Worker Compensation self-insured payments are currently processed by a third party administrator acting on behalf of the District. The District's third party administrator for workers' compensation is York/JI Companies. Changes in the balances of claims liabilities for the District's self-insured workers compensation insurance fund during the fiscal year are as follows:

	Fiscal Year Ended June 30, 2019	Fiscal Year Ended June 30, 2018
Unpaid claims, beginning	\$ 447,169	\$ 395,205
Incurred claims (including IBNR's)	239,367	277,785
Claims Payments	<u>(203,719)</u>	<u>(225,821)</u>
Unpaid claims, ending	<u>\$ 482,817</u>	<u>\$ 447,169</u>

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Estimates of claims payable and of claims incurred, but not reported at June 30, 2019 are reflected as accounts payable and accrued expenses in the medical and workers compensation insurance fund. Because actual claims liabilities depend on such complex factors as inflation, changes in legal doctrines, and damage awards, the process used in computing claims liabilities does not necessarily result in an exact amount. Claims liabilities are reevaluated periodically to take into consideration recently settled claims, the frequency of claims, and other economic and social factors. The plan is funded to discharge liabilities of the Fund as they become due.

Based on the lag claim history of each fund, the unpaid claims liabilities are shown as current liabilities in the accompanying financial statements and are expected to result in actual payments in the subsequent year.

NOTE 14. DISAGGREGATION OF RECEIVABLES AND PAYABLES

Receivables at June 30, 2019, were as follows:

	<u>Property Taxes</u>	<u>Other Governments</u>	<u>Due From Other Funds</u>	<u>Other</u>	<u>Total Receivables</u>
Governmental Activities:					
General Fund	\$4,500,798	\$5,583,725	\$1,515,851	\$37,844	\$11,638,218
Debt Service Fund	1,732,967	-	-	-	1,732,967
Capital Projects Fund	-	-	-	-	-
Special Revenue Fund	-	2,103,862	-	42,805	2,146,667
Total - Governmental Activities	<u>\$6,233,765</u>	<u>\$7,687,587</u>	<u>\$1,515,851</u>	<u>\$80,649</u>	<u>\$15,517,852</u>
Amounts not scheduled for collection during the subsequent year	<u>\$ 467,532</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 467,532</u>

Payables at June 30, 2019, were as follows:

	<u>Accounts</u>	<u>Salaries and Benefits</u>	<u>Due To Other Funds</u>	<u>Other</u>	<u>Total Payables</u>
Governmental Activities:					
General Fund	\$ 1,518,565	\$21,405,147	\$ -	\$ -	\$22,923,712
Debt Service Fund	-	-	-	-	-
Capital Projects Fund	14,172,784	-	148,633	312	14,321,729
Special Revenue Funds	742,894	722,784	-	-	1,465,678
Total-Governmental Activities	<u>\$16,434,243</u>	<u>\$22,127,931</u>	<u>\$148,633</u>	<u>\$ 312</u>	<u>\$38,711,119</u>
Amounts not scheduled for payment during the subsequent year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

NOTE 15. DUE FROM OTHER GOVERNMENTS

The District participates in a variety of federal and state programs from which it receives grants to partially or fully finance certain activities. In addition, the District receives entitlements from the State through the School Foundation and Per Capita Programs. Amounts due from federal and state governments as of June 30, 2019, are summarized below. All federal grants shown below are passed through the TEA and are reported on the combined financial statements as Due from Other Governments.

<u>Fund</u>	<u>State Grants & Entitlements</u>	<u>Federal Grants</u>	<u>Local Governments</u>	<u>Total</u>
General	\$5,583,725	\$ -	\$ -	\$5,583,725
Special Revenue	-	2,103,862	-	2,103,862
Total	<u>\$5,583,725</u>	<u>\$2,103,862</u>	<u>\$ -</u>	<u>\$7,687,587</u>

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NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

NOTE 16. CONTINGENT LIABILITIES

The Tax Reform Act of 1986 imposed regulations on tax-exempt bond issues. Governmental bonds issued after August 31, 1986 are subject to the rebate provisions of the Tax Reform Act of 1986. The rebate applies to earnings from bond issue proceeds investments which exceed bond issue stated interest rates. The exact amount of liability, if any, is not known until as long as five years from the bond issuance date. At June 30, 2019, the estimated rebate liability on outstanding bond series was zero.

NOTE 17. LITIGATION AND CONTINGENCIES

The District is a party to various legal actions none of which is believed by administration to have a material effect on the financial condition of the District. Accordingly, no provision for losses has been recorded in the accompanying combined financial statements for such contingencies.

Minimum foundation funding received from the Agency is based primarily upon information concerning average daily attendance at the District's schools which is compiled by the District and supplied to the Agency. Federal funding for Food Services under child nutrition programs is based primarily upon the number and type of meals served and on user charges as reported to the USDA. Federal and state funding received related to various grant programs are based upon periodic reports detailing reimbursable expenditures made in compliance with program guidelines to the grantor agencies.

The programs are governed by various statutory rules and regulations of the grantors. Amounts received and receivable under these various funding programs are subject to periodic audit and adjustment by the funding agencies. To the extent, if any, that the District has not complied with all the rules and regulations with respect to performance, financial or otherwise, adjustment to or return of funding monies may be required. In the opinion of the District's administration, there are no significant contingent liabilities relating to matters of compliance and, accordingly, no provision has been made in the accompanying financial statements for such contingencies.

The Denton Central Appraisal District is a defendant in various lawsuits involving the property values assigned to property located within the District's boundaries on which the District assesses property taxes. The District could be required to refund property taxes paid on values which were greater than the ultimate final assessed valuation assigned by the court. Such lawsuits could continue several years into the future.

NOTE 18. REVENUES FROM LOCAL AND INTERMEDIATE SOURCES

During the current year, revenues from local and intermediate sources consisted of the following:

	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Total
Property Taxes	\$181,551,353	\$ -	\$78,536,857	\$ -	\$260,088,210
Food sales	-	6,537,656	-	-	6,537,656
Investment Income	2,755,299	73,593	1,150,465	1,874,450	5,853,807
Penalties, interest and other tax related income	862,274	-	272,405	-	1,134,679
Co-curricular student activities	522,319	423,115	-	-	945,434
TIF funds	1,161,749	-	-	-	1,161,749
Tuition and fees	631,946	137,151	-	-	769,097
Gifts and bequests	11,845	287,469	-	-	299,314
Facilities rentals	635,272	-	-	-	635,272
Insurance recovery	140,475	-	-	-	140,475
Other	366,961	-	-	11,708	378,669
Total	<u>\$188,639,493</u>	<u>\$7,458,984</u>	<u>\$79,959,727</u>	<u>\$1,886,158</u>	<u>\$277,944,362</u>

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

NOTE 19. UNEARNED REVENUE

Unearned revenue at year-end consisted of the following:

	General Fund	Special Revenue Fund	Debt Service Fund	Total
State Instructional Materials	\$ -	\$ 41,135	\$ -	\$ 41,135
Medicaid Admin Claim	-	34,351	-	34,351
Advanced Placement Incentives	-	68,550	-	68,550
Other Special Revenue Funds	-	5,034	-	5,034
Total	<u>\$ -</u>	<u>\$149,070</u>	<u>\$ -</u>	<u>\$149,070</u>

NOTE 20. GENERAL FUND FEDERAL SOURCE REVENUES

<u>Program or Source</u>	<u>Total Grant or Entitlement</u>
General Fund:	
Medicaid Reimbursement (SHARS)	\$4,588,898
Impact Aid	8,213
Indirect Costs	85,109
Total for General Fund	<u>\$4,682,220</u>

NOTE 21. EXCESS OF EXPENDITURES OVER APPROPRIATIONS BY FUNCTION

The Texas Education Agency requires the budgets for the Governmental fund types to be filed with the Texas Education Agency. The budget should not be exceeded in any functional category under TEA requirements. Expenditures exceeded appropriations in one functional category in the General Fund and one functional category in the Child Nutrition Fund for the year ended June 30, 2019.

NOTE 22. SHARED SERVICE ARRANGEMENTS

The District participates in shared service arrangements for the Title I, Part C Migrant program. The District does not account for revenues or expenditures in these programs and does not disclose them in these financial statements. The District neither has a joint ownership interest in fixed assets purchased by the fiscal agent, Region XI ESC, nor does the District have a net equity interest in the fiscal agent. The fiscal agent is neither accumulating significant financial resources nor fiscal exigencies that would give rise to a future additional benefit or burden to Northwest Independent School District. The fiscal agent manager is responsible for all financial activities of the shared services arrangements.

Northwest ISD is a SSA member of the Fort Worth Independent School District's Regional Day School Program for the Deaf as well as, the Denton Regional Day School Program for the Deaf. The District does not account for revenues or expenditures in these programs and does not disclose them in these financial statements. The District neither has a joint ownership interest in fixed assets purchased by the fiscal agents, Fort Worth ISD and Denton ISD, nor does the District have a net equity interest in the fiscal agents. The fiscal agents are neither accumulating significant financial resources nor fiscal exigencies that would give rise to a future additional benefit or burden to Northwest Independent School District. The fiscal agent managers' are responsible for all financial activities of the shared services arrangements.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2019

NOTE 23. EXPENDITURES BY CHARACTER

Section 21.256, Texas Education Code, requires an annual audit and authorizes the State Board of Education, with the approval of the State Auditor, to prescribe minimum regulations and report forms for the annual audit. The Financial Accounting System Resource Guide of the Texas Education Agency prescribes the forms and formats to be filed with the Texas Education Agency. The prescribed format of the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types and Expendable Trust Funds, requires expenditures to be classified by function, meaning capital outlay directly associated with a particular function is charged to that function.

Expenditures by fund and character are as follows:

	Governmental Fund Types				Total
	General	Special	Debt	Capital	(Memorandum
	Fund	Revenue	Service	Projects	Only)
		Fund	Fund	Fund	
Current	\$217,928,128	\$19,118,870	\$ -	\$ 8,983,068	\$246,030,066
Capital Outlay	1,127,950	14,964	-	98,326,744	99,469,658
Debt Service:					
Principal	-	-	24,874,905	-	24,874,905
Interest and Fiscal Charges	-	-	42,427,690	-	42,427,690
Total Expenditures	<u>\$219,056,078</u>	<u>\$19,133,834</u>	<u>\$67,302,595</u>	<u>\$107,309,812</u>	<u>\$412,802,319</u>

REQUIRED SUPPLEMENTARY INFORMATION

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NORTHWEST INDEPENDENT SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2019

Data Control Codes	Budgeted Amounts		Actual Amounts (GAAP BASIS)	Variance With Final Budget Positive or (Negative)
	Original	Final		
REVENUES:				
5700 Total Local and Intermediate Sources	\$ 172,345,979	\$ 186,643,221	\$ 188,639,493	\$ 1,996,272
5800 State Program Revenues	30,108,370	30,108,370	29,889,734	(218,636)
5900 Federal Program Revenues	1,276,121	3,309,673	4,682,220	1,372,547
5020 Total Revenues	203,730,470	220,061,264	223,211,447	3,150,183
EXPENDITURES:				
Current:				
0011 Instruction	125,286,935	131,345,239	125,054,876	6,290,363
0012 Instructional Resources and Media Services	2,603,574	2,792,847	2,583,077	209,770
0013 Curriculum and Instructional Staff Development	8,543,606	9,106,964	8,713,912	393,052
0021 Instructional Leadership	1,808,938	2,209,440	2,055,535	153,905
0023 School Leadership	9,960,884	10,737,847	10,226,222	511,625
0031 Guidance, Counseling and Evaluation Services	6,873,560	7,208,140	6,767,679	440,461
0032 Social Work Services	80,735	209,729	195,151	14,578
0033 Health Services	2,205,298	2,411,285	2,221,966	189,319
0034 Student (Pupil) Transportation	10,589,434	10,952,354	10,686,866	265,488
0036 Extracurricular Activities	7,239,597	7,850,961	7,448,056	402,905
0041 General Administration	5,601,053	6,819,921	6,521,303	298,618
0051 Facilities Maintenance and Operations	19,941,084	21,136,981	20,140,987	995,994
0052 Security and Monitoring Services	1,886,700	2,522,208	2,030,028	492,180
0053 Data Processing Services	5,706,158	6,598,009	6,067,580	530,429
0061 Community Services	120,095	190,626	130,549	60,077
Capital Outlay:				
0081 Facilities Acquisition and Construction	250,000	683,832	536,161	147,671
Intergovernmental:				
0091 Contracted Instructional Services Between Schools	4,256,000	4,456,000	4,456,091	(91)
0095 Payments to Juvenile Justice Alternative Ed. Prg.	10,000	10,000	5,518	4,482
0097 Payments to Tax Increment Fund	948,534	1,757,523	1,742,623	14,900
0099 Other Intergovernmental Charges	1,450,000	1,650,000	1,471,898	178,102
6030 Total Expenditures	215,362,185	230,649,906	219,056,078	11,593,828
1100 Excess (Deficiency) of Revenues Over (Under) Expenditures	(11,631,715)	(10,588,642)	4,155,369	14,744,011
OTHER FINANCING SOURCES (USES):				
7912 Sale of Real and Personal Property	-	-	290	290
8911 Transfers Out (Use)	(847,577)	(847,577)	(1,162,362)	(314,785)
7080 Total Other Financing Sources (Uses)	(847,577)	(847,577)	(1,162,072)	(314,495)
1200 Net Change in Fund Balances	(12,479,292)	(11,436,219)	2,993,297	14,429,516
0100 Fund Balance - July 1 (Beginning)	96,141,429	96,141,429	96,141,429	-
3000 Fund Balance - June 30 (Ending)	\$ 83,662,137	\$ 84,705,210	\$ 99,134,726	\$ 14,429,516

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
TEACHER RETIREMENT SYSTEM OF TEXAS
FOR THE YEAR ENDED JUNE 30, 2019

	FY 2019 Plan Year 2018	FY 2018 Plan Year 2017	FY 2017 Plan Year 2016
District's Proportion of the Net Pension Liability (Asset)	0.130173473%	0.125247008%	0.11808398%
District's Proportionate Share of Net Pension Liability (Asset)	\$ 71,650,639	\$ 40,047,246	\$ 44,622,180
State's Proportionate Share of the Net Pension Liability (Asset) Associated with the District	99,195,944	57,248,134	66,264,758
Total	<u>\$ 170,846,583</u>	<u>\$ 97,295,380</u>	<u>\$ 110,886,938</u>
District's Covered Payroll	\$ 134,532,007	\$ 126,800,958	\$ 117,539,637
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	53.26%	31.58%	37.96%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	73.74%	82.17%	78.00%

Note: GASB 68, Paragraph 81 requires that the information on this schedule be data from the period corresponding with the periods covered as of the measurement dates of August 31, 2018 for year 2019, August 31, 2017 for year 2018, August 31, 2016 for year 2017, August 31, 2015 for year 2016 and August 31, 2014 for 2015.

Note: In accordance with GASB 68, Paragraph 138, only five years of data are presented this reporting period. "The information for all periods for the 10-year schedules that are required to be presented as required supplementary information may not be available initially. In these cases, during the transition period, that information should be presented for as many years as are available. The schedules should not include information that is not measured in accordance with the requirements of this Statement."

<u>FY 2016</u>		<u>FY 2015</u>	
<u>Plan Year 2015</u>		<u>Plan Year 2014</u>	
	0.1196401%		0.0821466%
\$	42,291,183	\$	21,942,493
	62,165,127		26,943,583
\$	104,456,310	\$	48,886,076
\$	109,517,942	\$	103,155,465
	38.62%		21.27%
	78.43%		83.25%

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF DISTRICT'S CONTRIBUTIONS FOR PENSIONS
TEACHER RETIREMENT SYSTEM OF TEXAS
FOR FISCAL YEAR 2019

	2019	2018	2017
Contractually Required Contribution	\$ 4,804,304	\$ 4,317,863	\$ 4,048,709
Contribution in Relation to the Contractually Required Contribution	(4,804,304)	(4,317,863)	(4,048,709)
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -
District's Covered Payroll	\$ 144,894,154	\$ 133,094,908	\$ 125,214,930
Contributions as a Percentage of Covered Payroll	3.32%	3.24%	3.23%

Note: GASB 68, Paragraph 81 requires that the data in this schedule be presented as of the District's respective fiscal years as opposed to the time periods covered by the measurement dates ending August 31 of the preceding years.

Note: In accordance with GASB 68, Paragraph 138, the years of data presented this reporting period are those for which data is available. "The information for all periods for the 10-year schedules that are required to be presented as required supplementary information may not be available initially. In these cases, during the transition period, that information should be presented for as many years as are available. The schedules should not include information that is not measured in accordance with the requirements of this Statement."

<u>2016</u>		<u>2015</u>	
\$	3,703,805	\$	3,291,771
	(3,703,805)		(3,291,771)
<u>\$ -</u>		<u>\$ -</u>	
 \$ 116,272,847		 \$ 109,517,942	
3.19%		3.01%	

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY
TEACHER RETIREMENT SYSTEM OF TEXAS
FOR THE YEAR ENDED JUNE 30, 2019

	FY 2019 Plan Year 2018	FY 2018 Plan Year 2017
District's Proportion of the Net Liability (Asset) for Other Postemployment Benefits	0.151517618%	0.138470178%
District's Proportionate Share of Net OPEB Liability (Asset)	\$ 75,654,134	\$ 60,215,486
State's Proportionate Share of the Net OPEB Liability (Asset) Associated with the District	119,591,064	103,611,938
Total	<u>\$ 195,245,198</u>	<u>\$ 163,827,424</u>
District's Covered Payroll	\$ 134,532,007	\$ 126,800,958
District's Proportionate Share of the Net OPEB Liability (Asset) as a Percentage of its Covered Payroll	56.24%	47.49%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	1.57%	0.91%

Note: GASB Codification, Vol. 2, P50.238 states that the information on this schedule should be determined as of the measurement date. Therefore the amounts reported for FY 2019 are for the measurement date August 31, 2018. The amounts for FY 2018 are based on the August 31, 2017 measurement date.

This schedule shows only the years for which this information is available. Additional information will be added until 10 years of data are available and reported.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF DISTRICT'S CONTRIBUTIONS FOR OTHER POSTEMPLOYMENT BENEFITS (OPEB)
TEACHER RETIREMENT SYSTEM OF TEXAS
FOR FISCAL YEAR 2019

	2019	2018
Contractually Required Contribution	\$ 1,086,632	\$ 954,768
Contribution in Relation to the Contractually Required Contribution	(1,086,632)	(954,768)
Contribution Deficiency (Excess)	\$ -0-	\$ -0-
District's Covered Payroll	\$ 144,894,154	\$ 133,094,908
Contributions as a Percentage of Covered Payroll	0.75%	0.72%

Note: GASB Codification, Vol. 2, P50.238 requires that the data in this schedule be presented as of the District's respective fiscal years as opposed to the time periods covered by the measurement dates ending August 31 of the preceding year.

Information in this schedule should be provided only for the years where data is available. Eventually 10 years of data should be presented.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE YEAR ENDED JUNE 30, 2019

PENSION LIABILITY:

Changes of benefit terms:

There were no changes of benefit terms that affected measurement of the total pension liability during the measurement period.

Changes of assumptions:

The following were changes to the actuarial assumptions or other inputs that affected measurement of the total pension liability since the prior measurement period.

- The Total Pension Liability as of August 31, 2018 was developed using a roll-forward method from the August 31, 2017 valuation.
- Demographic assumptions including post-retirement mortality, termination rates, and rates of retirement were updated based on the experience study performed for TRS for the period ending August 31, 2017.
- Economic assumptions including rates of salary increase for individual participants were updated based on the same experience study.
- The discount rate changed from 8.0 percent as of August 31, 2017 to 6.907 percent as of August 31, 2018.
- The long-term assumed rate of return changed from 8.0 percent to 7.25 percent.
- The change in the long-term assumed rate of return combined with the change in the single discount rate was the primary reason for the increase in the Net Pension Liability.

OPEB LIABILITY:

Changes of benefit terms:

The following are changes of benefit terms that affected measurement of the Total OPEB liability during the measurement period. The 85th Legislature, Regular Session, passed the following statutory changes in House Bill 3976 which became effective on September 1, 2017:

- Created a high-deductible health plan that provides a zero cost for generic prescriptions for certain preventive drugs and provides a zero premium for disability retirees who retired as a disability retiree on or before January 1, 2017 and are not eligible to enroll in Medicare.
 - Created a single Medicare Advantage plan and Medicare prescription drug plan for all Medicare-eligible participants.
 - Allowed the System to provide other, appropriate health benefit plans to address the needs of enrollees eligible for Medicare.
 - Allowed eligible retirees and their eligible dependents to enroll in TRS-Care when the retiree reaches 65 years of age, rather than waiting for the next enrollment period.
 - Eliminated free coverage under TRS-Care, except for certain disability retirees enrolled during Plan years 2018 through 2021, requiring members to contribute \$200 per month toward their health insurance premiums.
-

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION-CONTINUED
FOR THE YEAR ENDED JUNE 30, 2019

Changes of assumptions:

The following were changes to the actuarial assumptions or other inputs that affected measurement of the Total OPEB liability since the prior measurement period:

- The total OPEB liability as of August 31, 2018 was developed using the roll forward method of the August 31, 2017 valuation.
- Adjustments were made for retirees that were known to have discontinued their health care coverage in fiscal year 2018. This change increased the total OPEB liability.
- The health care trend rate assumption was updated to reflect the anticipated return of the Health Insurer Fee (HIF) in 2020. This change increased the total OPEB liability.
- Demographic and economic assumptions were updated based on the experience study performed for TRS for the period ending August 31, 2017. This change increased the total OPEB liability.
- The discount rate changed from 3.42 percent as of August 31, 2017 to 3.69 percent, as of August 31, 2018. This change lowered the total OPEB liability \$2.3 billion.

NONMAJOR GOVERNMENTAL FUNDS SPECIAL REVENUE FUNDS

Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for particular purposes. Most, but not all, of these funds must be applied for through the Standard Application System (SAS).

211 ESEA, Title I, Part A Improving Basic Programs – Provide opportunities for children served to acquire knowledge and skills to meet the challenging state performance standards developed for all children.

224 IDEA – Part B, Formula – Operate educational programs for children with disabilities.

225 IDEA – Part B, Preschool – Support programs for preschool children with disabilities.

226 IDEA – Part B, Discretionary – Provide financial assistance to students needing residential placement services.

240 National School Breakfast and Lunch Program – Support programs using federal reimbursement revenues from the United States Department of Agriculture (USDA).

244 Career and Technical – Basic Grant – Provide career and technical education to develop new and/or improved marketable skills for paid and unpaid employment.

255 ESEA, Title II, Part A Teacher and Principal Training and Recruiting – Provide financial assistance to increase student academic achievement through improving teacher and principal quality and increasing the number of highly qualified teachers in classrooms and highly qualified principals and assistant principals.

263 Title III, Part A - English Language Acquisition and Language Enhancement - Funds granted to improve the education of limited English proficient children by assisting the children to learn English and meet challenging State academic content and student academic achievement standards.

272 Medicaid Administrative Claiming Program - MAC – Funds allocated to local education agencies for reimbursement of eligible costs for activities attributed to the implementation of the Medicaid state plan.

288 Summer School LEP – Funds granted for summer education of limited English proficient students.

289 ESEA, Title IV, Part A – Funds granted for student support and academic enrichment.

385 Visually Impaired – Funds granted for visually impaired students.

397 Advanced Placement Incentives – Support professional development of teachers teaching advanced classes.

410 State Textbook Fund – To purchase instructional materials, technological equipment and technology-related services that contributes to student learning or training for educational personnel involved in the use of such materials.

429 Other State Special Revenue Fund – State funded special revenue funds not listed above are to be accounted for in this fund.

**NONMAJOR GOVERNMENTAL FUNDS
SPECIAL REVENUE FUNDS**

461 Campus Activity – To account for transactions related to a campus activity fund.

465 Campus Activity – To account for transactions related to a principal's discretionary activity fund.

481 Education Foundation – Funds granted through the Northwest Education Foundation.

499 Other Local Special Revenue Funds – These fund classifications are used, at the option of the school district to classify locally funded special revenue funds such as grants by corporations to specific campuses not defined elsewhere.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2019

Data Control Codes		211	224	225	226
		ESEA I, A Improving Basic Program	IDEA - Part B Formula	IDEA - Part B Preschool	IDEA - Part B Discretionary
ASSETS					
1110	Cash and Cash Equivalents	\$ (108,559)	\$ (798,009)	\$ (11,813)	\$ (194,250)
1120	Investments - Current	-	-	-	-
1240	Due from Other Governments	252,492	1,375,775	27,055	194,250
1250	Accrued Interest	-	-	-	-
1290	Other Receivables	-	-	-	-
1000	Total Assets	<u>\$ 143,933</u>	<u>\$ 577,766</u>	<u>\$ 15,242</u>	<u>\$ -</u>
LIABILITIES					
2110	Accounts Payable	\$ 13,875	\$ 6,455	\$ 11,017	\$ -
2160	Accrued Wages Payable	130,058	571,311	4,225	-
2180	Due to Other Governments	-	-	-	-
2300	Unearned Revenue	-	-	-	-
2000	Total Liabilities	<u>143,933</u>	<u>577,766</u>	<u>15,242</u>	<u>-</u>
FUND BALANCES					
Restricted Fund Balance:					
3450	Federal or State Funds Grant Restriction	-	-	-	-
Committed Fund Balance:					
3545	Other Committed Fund Balance	-	-	-	-
3000	Total Fund Balances	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
4000	Total Liabilities and Fund Balances	<u>\$ 143,933</u>	<u>\$ 577,766</u>	<u>\$ 15,242</u>	<u>\$ -</u>

240 National Breakfast and Lunch Program	244 Career and Technical - Basic Grant	255 ESEA II,A Training and Recruiting	263 Title III, A English Lang. Acquisition	272 Medicaid Admin. Claim MAC	288 Summer School LEP	289 ESEA Title IV Part A	385 Visually Impaired SSVI
\$ 1,208,035	\$ (2,943)	\$ (75,788)	\$ (68,753)	\$ 36,624	\$ -	\$ (20,493)	\$ -
-	-	-	-	-	-	-	-
7,682	12,242	123,144	84,761	-	-	26,461	-
-	-	-	-	-	-	-	-
12,781	-	-	-	-	-	-	-
<u>\$ 1,228,498</u>	<u>\$ 9,299</u>	<u>\$ 47,356</u>	<u>\$ 16,008</u>	<u>\$ 36,624</u>	<u>\$ -</u>	<u>\$ 5,968</u>	<u>\$ -</u>
\$ 287,740	\$ 9,299	\$ 46,797	\$ -	\$ 2,273	\$ -	\$ 5,968	\$ -
-	-	559	16,008	-	-	-	-
(31)	-	-	-	-	-	-	-
-	-	-	-	34,351	-	-	-
<u>287,709</u>	<u>9,299</u>	<u>47,356</u>	<u>16,008</u>	<u>36,624</u>	<u>-</u>	<u>5,968</u>	<u>-</u>
940,789	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
<u>940,789</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>\$ 1,228,498</u>	<u>\$ 9,299</u>	<u>\$ 47,356</u>	<u>\$ 16,008</u>	<u>\$ 36,624</u>	<u>\$ -</u>	<u>\$ 5,968</u>	<u>\$ -</u>

NORTHWEST INDEPENDENT SCHOOL DISTRICT
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2019

Data Control Codes		397 Advanced Placement Incentives	410 State Instructional Materials	429 Other State Special Revenue Funds	461 Campus Activity Funds
ASSETS					
1110	Cash and Cash Equivalents	\$ 68,025	\$ 395,383	\$ 5,034	\$ 2,469,046
1120	Investments - Current	-	-	-	169,617
1240	Due from Other Governments	-	-	-	-
1250	Accrued Interest	-	-	-	6,463
1290	Other Receivables	525	-	-	-
1000	Total Assets	<u>\$ 68,550</u>	<u>\$ 395,383</u>	<u>\$ 5,034</u>	<u>\$ 2,645,126</u>
LIABILITIES					
2110	Accounts Payable	\$ -	\$ 354,248	\$ -	\$ 519
2160	Accrued Wages Payable	-	-	-	-
2180	Due to Other Governments	-	-	-	-
2300	Unearned Revenue	68,550	41,135	5,034	-
2000	Total Liabilities	<u>68,550</u>	<u>395,383</u>	<u>5,034</u>	<u>519</u>
FUND BALANCES					
Restricted Fund Balance:					
3450	Federal or State Funds Grant Restriction	-	-	-	-
Committed Fund Balance:					
3545	Other Committed Fund Balance	-	-	-	2,644,607
3000	Total Fund Balances	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,644,607</u>
4000	Total Liabilities and Fund Balances	<u>\$ 68,550</u>	<u>\$ 395,383</u>	<u>\$ 5,034</u>	<u>\$ 2,645,126</u>

465 Principal Discretionary	481 NISD Education Foundation	499 Other Local Special Revenue Funds	Total Nonmajor Governmental Funds
\$ 44,446	\$ (29,135)	\$ 58,890	\$ 2,975,740
-	-	-	169,617
-	-	-	2,103,862
-	-	-	6,463
-	29,499	-	42,805
<u>\$ 44,446</u>	<u>\$ 364</u>	<u>\$ 58,890</u>	<u>\$ 5,298,487</u>
\$ -	\$ -	\$ 4,703	\$ 742,894
-	-	623	722,784
-	-	-	(31)
-	-	-	149,070
<u>-</u>	<u>-</u>	<u>5,326</u>	<u>1,614,717</u>
-	-	-	940,789
<u>44,446</u>	<u>364</u>	<u>53,564</u>	<u>2,742,981</u>
<u>44,446</u>	<u>364</u>	<u>53,564</u>	<u>3,683,770</u>
<u>\$ 44,446</u>	<u>\$ 364</u>	<u>\$ 58,890</u>	<u>\$ 5,298,487</u>

NORTHWEST INDEPENDENT SCHOOL DISTRICT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

Data Control Codes	211 ESEA I, A Improving Basic Program	224 IDEA - Part B Formula	225 IDEA - Part B Preschool	226 IDEA - Part B Discretionary
REVENUES:				
5700 Total Local and Intermediate Sources	\$ -	\$ -	\$ -	\$ -
5800 State Program Revenues	-	-	-	-
5900 Federal Program Revenues	850,440	5,166,149	47,360	214,250
5020 Total Revenues	850,440	5,166,149	47,360	214,250
EXPENDITURES:				
Current:				
0011 Instruction	739,487	2,847,497	47,360	214,250
0012 Instructional Resources and Media Services	-	-	-	-
0013 Curriculum and Instructional Staff Development	14,105	11,309	-	-
0021 Instructional Leadership	-	-	-	-
0023 School Leadership	-	-	-	-
0031 Guidance, Counseling and Evaluation Services	-	2,101,224	-	-
0032 Social Work Services	64,000	-	-	-
0033 Health Services	-	-	-	-
0035 Food Services	-	-	-	-
0036 Extracurricular Activities	-	-	-	-
0041 General Administration	-	-	-	-
0052 Security and Monitoring Services	-	-	-	-
0053 Data Processing Services	-	27,119	-	-
0061 Community Services	32,848	-	-	-
Intergovernmental:				
0093 Payments to Fiscal Agent/Member Districts of SSA	-	179,000	-	-
6030 Total Expenditures	850,440	5,166,149	47,360	214,250
1100 Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	-
OTHER FINANCING SOURCES (USES):				
7915 Transfers In	-	-	-	-
1200 Net Change in Fund Balance	-	-	-	-
0100 Fund Balance - July 1 (Beginning)	-	-	-	-
3000 Fund Balance - June 30 (Ending)	\$ -	\$ -	\$ -	\$ -

240 National Breakfast and Lunch Program	244 Career and Technical - Basic Grant	255 ESEA II,A Training and Recruiting	263 Title III, A English Lang. Acquisition	272 Medicaid Admin. Claim MAC	288 Summer School LEP	289 ESEA Title IV Part A	385 Visually Impaired SSVI
\$ 6,589,346	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
28,301	-	-	-	-	-	-	7,898
2,531,622	117,960	242,943	145,946	48,250	6,258	48,933	-
9,149,269	117,960	242,943	145,946	48,250	6,258	48,933	7,898
-	94,439	8,500	20,096	-	6,258	15,762	5,571
-	-	-	-	-	-	-	-
-	9,669	227,895	97,930	-	-	7,082	2,327
-	9,529	669	-	-	-	-	-
-	-	5,210	-	425	-	1,788	-
-	-	669	-	16,896	-	3,045	-
-	-	-	-	-	-	-	-
-	-	-	-	30,929	-	-	-
9,288,034	-	-	-	-	-	-	-
-	4,323	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	27,920	-	-	21,256	-
-	-	-	-	-	-	-	-
9,288,034	117,960	242,943	145,946	48,250	6,258	48,933	7,898
(138,765)	-	-	-	-	-	-	-
13,344	-	-	-	-	-	-	-
(125,421)	-	-	-	-	-	-	-
1,066,210	-	-	-	-	-	-	-
\$ 940,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

NORTHWEST INDEPENDENT SCHOOL DISTRICT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

Data Control Codes	397 Advanced Placement Incentives	410 State Instructional Materials	429 Other State Special Revenue Funds	461 Campus Activity Funds
REVENUES:				
5700 Total Local and Intermediate Sources	\$ -	\$ -	\$ -	\$ 487,898
5800 State Program Revenues	12,386	2,160,079	15,612	-
5900 Federal Program Revenues	-	-	-	-
5020 Total Revenues	12,386	2,160,079	15,612	487,898
EXPENDITURES:				
Current:				
0011 Instruction	150	2,160,079	15,612	21,104
0012 Instructional Resources and Media Services	-	-	-	122
0013 Curriculum and Instructional Staff Development	12,236	-	-	-
0021 Instructional Leadership	-	-	-	-
0023 School Leadership	-	-	-	-
0031 Guidance, Counseling and Evaluation Services	-	-	-	-
0032 Social Work Services	-	-	-	-
0033 Health Services	-	-	-	-
0035 Food Services	-	-	-	-
0036 Extracurricular Activities	-	-	-	152,534
0041 General Administration	-	-	-	34,555
0052 Security and Monitoring Services	-	-	-	-
0053 Data Processing Services	-	-	-	-
0061 Community Services	-	-	-	-
Intergovernmental:				
0093 Payments to Fiscal Agent/Member Districts of SSA	-	-	-	-
6030 Total Expenditures	12,386	2,160,079	15,612	208,315
1100 Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	279,583
OTHER FINANCING SOURCES (USES):				
7915 Transfers In	-	-	-	15,692
1200 Net Change in Fund Balance	-	-	-	295,275
0100 Fund Balance - July 1 (Beginning)	-	-	-	2,349,332
3000 Fund Balance - June 30 (Ending)	\$ -	\$ -	\$ -	\$ 2,644,607

465 Principal Discretionary	481 NISD Education Foundation	499 Other Local Special Revenue Funds	Total Nonmajor Governmental Funds
\$ 96,937	\$ 207,967	\$ 76,836	\$ 7,458,984
-	-	-	2,224,276
-	-	-	9,420,111
96,937	207,967	76,836	19,103,371
-	73,442	16,896	6,286,503
-	10,584	-	10,706
2,083	-	2,764	387,400
-	-	2,630	12,828
311,471	-	-	318,894
-	773	603	2,123,210
-	-	379	64,379
-	-	-	30,929
-	-	-	9,288,034
2,576	-	-	159,433
-	122,804	-	157,359
6,016	-	-	6,016
-	-	-	27,119
-	-	-	82,024
-	-	-	179,000
322,146	207,603	23,272	19,133,834
(225,209)	364	53,564	(30,463)
-	-	-	29,036
(225,209)	364	53,564	(1,427)
269,655	-	-	3,685,197
\$ 44,446	\$ 364	\$ 53,564	\$ 3,683,770

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INTERNAL SERVICE FUNDS

711 Student Devices – account for funds related to the issuance and maintenance of netbooks to District students.

712 Marketing & Advertising – account for funds related to marketing activities of the District.

753 Insurance – account for the District's self-insurance activities concerning health insurance coverage for District employees.

771 Workers Compensation – account for the District's self-insurance activities concerning workers compensation insurance coverage provided to District employees.

772 Unemployment – account for the District's self-insurance activities concerning unemployment insurance coverage provided to District employees.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
COMBINING STATEMENT OF NET POSITION
INTERNAL SERVICE FUNDS
JUNE 30, 2019

	711 Student Devices	712 Marketing & Advertising
ASSETS		
Current Assets:		
Cash and Cash Equivalents	\$ 1,242,562	\$ 147,956
Other Receivables	30	-
Total Assets	<u>1,242,592</u>	<u>147,956</u>
LIABILITIES		
Current Liabilities:		
Accounts Payable	-	-
Accrued Wages Payable	7,024	-
Accrued Expenses	-	-
Total Liabilities	<u>7,024</u>	<u>-</u>
NET POSITION		
Unrestricted Net Position	<u>1,235,568</u>	<u>147,956</u>
Total Net Position	<u><u>\$ 1,235,568</u></u>	<u><u>\$ 147,956</u></u>

753	771	772	
Insurance	Workers Compensation	Unemployment	Total Internal Service Funds
\$ 1,899,301	\$ 584,585	\$ 5,640	\$ 3,880,044
427,026	-	-	427,056
<u>2,326,327</u>	<u>584,585</u>	<u>5,640</u>	<u>4,307,100</u>
12,622	-	-	12,622
-	-	-	7,024
<u>1,823,377</u>	<u>482,817</u>	<u>-</u>	<u>2,306,194</u>
<u>1,835,999</u>	<u>482,817</u>	<u>-</u>	<u>2,325,840</u>
490,328	101,768	5,640	1,981,260
<u>\$ 490,328</u>	<u>\$ 101,768</u>	<u>\$ 5,640</u>	<u>\$ 1,981,260</u>

NORTHWEST INDEPENDENT SCHOOL DISTRICT
 COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
 INTERNAL SERVICE FUNDS
 FOR THE YEAR ENDED JUNE 30, 2019

	711 Student Devices	712 Marketing & Advertising
<hr/>		
OPERATING REVENUES:		
Local and Intermediate Sources	\$ 91,621	\$ 107,680
Total Operating Revenues	<u>91,621</u>	<u>107,680</u>
OPERATING EXPENSES:		
Payroll Costs	18,510	963
Professional and Contracted Services	226,262	9,923
Supplies and Materials	9,287	503
Other Operating Costs	-	15,499
Total Operating Expenses	<u>254,059</u>	<u>26,888</u>
Income (Loss) Before Transfers	(162,438)	80,792
Transfer In	-	-
Transfers Out	<u>-</u>	<u>(15,692)</u>
Change in Net Position	(162,438)	65,100
Total Net Position - July 1 (Beginning)	<u>1,398,006</u>	<u>82,856</u>
Total Net Position - June 30 (Ending)	<u><u>\$ 1,235,568</u></u>	<u><u>\$ 147,956</u></u>

753 Insurance	771 Workers Compensation	772 Unemployment	Total Internal Service Funds
<u>\$ 13,008,053</u>	<u>\$ 559,472</u>	<u>\$ 1,491,731</u>	<u>\$ 15,258,557</u>
<u>13,008,053</u>	<u>559,472</u>	<u>1,491,731</u>	<u>15,258,557</u>
-	-	-	19,473
1,090,509	223	-	1,326,917
990	-	-	10,780
<u>14,743,373</u>	<u>328,418</u>	<u>11,279</u>	<u>15,098,569</u>
<u>15,834,872</u>	<u>328,641</u>	<u>11,279</u>	<u>16,455,739</u>
(2,826,819)	230,831	1,480,452	(1,197,182)
1,714,148	-	-	1,714,148
-	(236,577)	(1,477,571)	(1,729,840)
<u>(1,112,671)</u>	<u>(5,746)</u>	<u>2,881</u>	<u>(1,212,874)</u>
<u>1,602,999</u>	<u>107,514</u>	<u>2,759</u>	<u>3,194,134</u>
<u>\$ 490,328</u>	<u>\$ 101,768</u>	<u>\$ 5,640</u>	<u>\$ 1,981,260</u>

NORTHWEST INDEPENDENT SCHOOL DISTRICT
COMBINING STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

	711 Student Devices	712 Marketing & Advertising
<u>Cash Flows from Operating Activities:</u>		
Cash Received from User Charges	\$ 91,591	\$ 107,680
Cash Payments to Employees for Services	(22,771)	(963)
Cash Payments for Insurance Claims	-	-
Cash Payments for Suppliers	(9,287)	(503)
Cash Payments for Other Operating Expenses	(226,262)	(25,422)
Net Cash Provided by (Used for) Operating Activities	<u>(166,729)</u>	<u>80,792</u>
<u>Cash Flows from Capital & Related Financing Activities:</u>		
Transfer In	-	-
Transfer (Out)	-	(15,692)
Net Cash Provided by (Used for) Capital & Related Financing Activities	<u>-</u>	<u>(15,692)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	(166,729)	65,100
Cash and Cash Equivalents at Beginning of Year	1,409,291	82,856
Cash and Cash Equivalents at End of Year	<u>\$ 1,242,562</u>	<u>\$ 147,956</u>
<u>Reconciliation of Operating Income (Loss) to Net Cash Provided By (Used For) Operating Activities:</u>		
Operating Income (Loss):	\$ (162,438)	\$ 80,792
Effect of Increases and Decreases in Current Assets and Liabilities:		
Decrease (increase) in Receivables	(30)	-
Increase (decrease) in Accounts Payable	-	-
Increase (decrease) in Accrued Wages Payable	(4,261)	-
Increase (decrease) in Accrued Expenses	-	-
Net Cash Provided by (Used for) Operating Activities	<u>\$ (166,729)</u>	<u>\$ 80,792</u>

753	771	772	
Insurance	Workers Compensation	Unemployment	Total Internal Service Funds
\$ 13,462,878	\$ 559,472	\$ 1,491,731	\$ 15,713,352
-	-	-	(23,734)
(14,500,974)	(292,770)	(11,279)	(14,805,023)
(990)	-	-	(10,780)
(1,090,509)	(223)	-	(1,342,416)
(2,129,595)	266,479	1,480,452	(468,601)
1,714,148	-	-	1,714,148
-	(236,577)	(1,477,571)	(1,729,840)
1,714,148	(236,577)	(1,477,571)	(15,692)
(415,447)	29,902	2,881	(484,293)
2,314,748	554,683	2,759	4,364,337
\$ 1,899,301	\$ 584,585	\$ 5,640	\$ 3,880,044
\$ (2,826,819)	\$ 230,831	\$ 1,480,452	\$ (1,197,182)
454,825	-	-	454,795
(235,149)	-	-	(235,149)
-	-	-	(4,261)
477,548	35,648	-	513,196
\$ (2,129,595)	\$ 266,479	\$ 1,480,452	\$ (468,601)

NORTHWEST INDEPENDENT SCHOOL DISTRICT
 COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
 ALL AGENCY FUNDS
 FOR THE YEAR ENDED JUNE 30, 2019

	BALANCE JULY 1 2018	ADDITIONS	DEDUCTIONS	BALANCE JUNE 30 2019
PAYROLL CLEARING				
Assets:				
Cash and Temporary Investments	\$ (92,877)	\$ 54,663,511	\$ 53,202,714	\$ 1,367,920
Due From Other Funds	118,298	-	118,298	-
Total Assets	<u>\$ 25,421</u>	<u>\$ 54,663,511</u>	<u>\$ 53,321,012</u>	<u>\$ 1,367,920</u>
Liabilities:				
Payroll Deductions & Withholdings	\$ 25,421	\$ 53,296,293	\$ 53,321,012	\$ 702
Due to Other Funds	-	1,367,218	-	1,367,218
Total Liabilities	<u>\$ 25,421</u>	<u>\$ 54,663,511</u>	<u>\$ 53,321,012</u>	<u>\$ 1,367,920</u>
STUDENT ACTIVITY ACCOUNT				
Assets:				
Cash and Temporary Investments	<u>\$ 158,050</u>	<u>\$ 481,243</u>	<u>\$ 407,943</u>	<u>\$ 231,350</u>
Liabilities:				
Due to Student Groups	<u>\$ 158,050</u>	<u>\$ 481,243</u>	<u>\$ 407,943</u>	<u>\$ 231,350</u>
TOTAL AGENCY FUNDS				
Assets:				
Cash and Temporary Investments	\$ 65,173	\$ 55,144,754	\$ 53,610,657	\$ 1,599,270
Due From Other Funds	118,298	-	118,298	-
Total Assets	<u>\$ 183,471</u>	<u>\$ 55,144,754</u>	<u>\$ 53,728,955</u>	<u>\$ 1,599,270</u>
Liabilities:				
Payroll Deductions & Withholdings	\$ 25,421	\$ 53,296,293	\$ 53,321,012	\$ 702
Due to Other Funds	-	1,367,218	-	1,367,218
Due to Student Groups	158,050	481,243	407,943	231,350
Total Liabilities	<u>\$ 183,471</u>	<u>\$ 55,144,754</u>	<u>\$ 53,728,955</u>	<u>\$ 1,599,270</u>

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL - CHILD NUTRITION PROGRAM
FOR THE YEAR ENDED JUNE 30, 2019

Data Control Codes	Budgeted Amounts		Actual Amounts (GAAP BASIS)	Variance With Final Budget Positive or (Negative)
	Original	Final		
REVENUES:				
5700 Total Local and Intermediate Sources	\$ 6,169,531	\$ 6,169,531	\$ 6,589,346	\$ 419,815
5800 State Program Revenues	31,356	31,356	28,301	(3,055)
5900 Federal Program Revenues	2,371,700	2,371,700	2,531,622	159,922
5020 Total Revenues	8,572,587	8,572,587	9,149,269	576,682
EXPENDITURES:				
Current:				
0035 Food Services	8,519,295	8,927,884	9,288,034	(360,150)
6030 Total Expenditures	8,519,295	8,927,884	9,288,034	(360,150)
1100 Excess (Deficiency) of Revenues Over (Under) Expenditures	53,292	(355,297)	(138,765)	216,532
OTHER FINANCING SOURCES (USES):				
7915 Transfers In	-	-	13,344	13,344
1200 Net Change in Fund Balances	53,292	(355,297)	(125,421)	229,876
0100 Fund Balance - July 1 (Beginning)	1,066,210	1,066,210	1,066,210	-
3000 Fund Balance - June 30 (Ending)	\$ 1,119,502	\$ 710,913	\$ 940,789	\$ 229,876

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL - DEBT SERVICE FUND
FOR THE YEAR ENDED JUNE 30, 2019

Data Control Codes	Budgeted Amounts		Actual Amounts (GAAP BASIS)	Variance With Final Budget Positive or (Negative)
	Original	Final		
REVENUES:				
5700 Total Local and Intermediate Sources	\$ 69,538,207	\$ 69,538,207	\$ 79,959,727	\$ 10,421,520
5800 State Program Revenues	-	-	786,321	786,321
5020 Total Revenues	69,538,207	69,538,207	80,746,048	11,207,841
EXPENDITURES:				
Debt Service:				
0071 Principal on Long-Term Debt	24,874,905	24,874,905	24,874,905	-
0072 Interest on Long-Term Debt	43,086,502	43,086,502	42,306,868	779,634
0073 Bond Issuance Cost and Fees	80,000	80,000	120,822	(40,822)
6030 Total Expenditures	68,041,407	68,041,407	67,302,595	738,812
1200 Net Change in Fund Balances	1,496,800	1,496,800	13,443,453	11,946,653
0100 Fund Balance - July 1 (Beginning)	42,093,843	42,093,843	42,093,843	-
3000 Fund Balance - June 30 (Ending)	\$ 43,590,643	\$ 43,590,643	\$ 55,537,296	\$ 11,946,653



OTHER COMPLIANCE SCHEDULES

Other Compliance Schedules includes various schedules required by the Texas Education Agency that are not required disclosures in the Comprehensive Annual Financial Report.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF DELINQUENT TAXES RECEIVABLE
FISCAL YEAR ENDED JUNE 30, 2019

Last 10 Years	(1)	(2)	(3)
	Tax Rates		Assessed/Appraised Value for School Tax Purposes
	Maintenance	Debt Service	
2010 and prior years	Various	Various	\$ 10,991,418,500
2011	1.040000	0.335000	10,557,293,945
2012	1.040000	0.335000	10,712,617,600
2013	1.040000	0.335000	10,610,204,200
2014	1.040000	0.412500	10,548,852,117
2015	1.040000	0.412500	11,616,927,849
2016	1.040000	0.412500	11,705,540,348
2017	1.040000	0.412500	12,420,509,000
2018	1.040000	0.450000	14,924,184,765
2019 (School year under audit)	1.040000	0.450000	17,503,055,570
1000 TOTALS			
9000 Portion of Row 1000 for Taxes Paid into Tax Increment Zone (See Footnote)			\$ -

Taxes paid into Tax Increment Zone Under Chapter 311, Tax Code

(10) Beginning Balance 7/1/2018	(20) Current Year's Total Levy	(31) Maintenance Collections	(32) Debt Service Collections	(40) Entire Year's Adjustments	(50) Ending Balance 6/30/2019
\$ 1,326,550	\$ -	\$ 198	\$ 179	\$ (110,693)	\$ 1,215,480
234,506	-	4,552	1,466	-	228,488
143,222	-	4,982	1,605	(2,243)	134,392
222,552	-	45,325	14,600	(40,457)	122,170
241,856	-	87,170	34,575	15,171	135,282
363,465	-	118,816	47,126	27,390	224,913
586,245	-	149,500	59,297	25,580	403,028
627,893	-	213,110	84,527	89,422	419,678
1,791,368	-	839,552	363,268	(17,785)	570,763
-	260,795,528	180,091,675	77,924,282	-	2,779,571
<u>\$ 5,537,657</u>	<u>\$ 260,795,528</u>	<u>\$ 181,554,880</u>	<u>\$ 78,530,925</u>	<u>\$ (13,615)</u>	<u>\$ 6,233,765</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,161,749</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

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STATISTICAL SECTION

This part of the Northwest Independent School District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information. The statistical section includes nineteen schedules. These schedules fall within the following categories:

Financial Trend Data

These schedules contain trend information on how the District's financial performance and well-being have changed over time.

Revenue Capacity Data

These schedules contain information on the District's most significant local revenue source, the property tax.

Debt Capacity Data

These schedules present information to help assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help understand the environment within the District's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(accrual basis of accounting)

SCHEDULE 1

Fiscal Year:	2019	2018	2017	2016
Governmental activities				
Net investment in capital assets	\$ (29,199,186)	\$ (33,890,083)	\$ (71,696,653)	\$ (23,184,957)
Restricted	58,280,277	44,712,830	42,627,513	41,478,223
Unrestricted	(34,178,144)	(30,711,856)	69,131,471	35,105,595
Total primary government net position (deficit)	<u>\$ (5,097,053)</u>	<u>\$ (19,889,109)</u>	<u>\$ 40,062,331</u>	<u>\$ 53,398,861</u>

Note: FYE 2018 ending net position includes a prior period adjustment due to the implementation of GASB #75 in the amount of (\$105,707,476).

Note: FYE 2015 ending net position includes a prior period adjustment due to the implementation of GASB #68 in the amount of (\$26,943,583).

Source: District's financial records.

2015	2014	2013	2012	2011	2010
\$ 27,255,585	\$ 32,114,051	\$ 71,686,971	\$ 51,865,489	\$ 65,756,190	\$ 46,213,837
31,406,785	27,791,565	23,917,265	26,262,955	8,843,840	7,454,524
3,321,608	50,163,131	9,363,707	9,312,999	7,545,212	4,903,015
\$ 61,983,978	\$ 110,068,747	\$ 104,967,943	\$ 87,441,443	\$ 82,145,242	\$ 58,571,376

NORTHWEST INDEPENDENT SCHOOL DISTRICT
EXPENSES, PROGRAM REVENUES AND NET (EXPENSE)/REVENUE
LAST TEN FISCAL YEARS
(accrual basis of accounting)

SCHEDULE 2

Fiscal Year:	2019	2018	2017	2016
Expenses				
Governmental activities:				
Instruction	\$ 156,297,811	\$ 97,411,111	\$ 145,855,827	\$ 122,168,515
Instruction Resources & Media Services	3,322,911	2,061,453	3,061,696	2,681,310
Curriculum and Staff Development	10,566,697	4,875,078	6,957,502	5,885,439
Instructional Leadership	2,408,137	1,213,788	1,384,516	1,081,077
School Leadership	12,337,732	8,444,933	12,420,128	10,145,301
Guidance, Counseling & Evaluation Services	10,656,773	5,697,928	9,622,661	7,941,408
Social Work Services	265,795	221,461	255,926	904,931
Health Services	2,707,826	1,539,175	2,346,245	2,009,949
Student (Pupil) Transportation	10,748,392	9,950,650	8,720,929	7,252,742
Food Services	9,288,034	8,091,202	8,051,120	9,175,595
Cocurricular/Extracurricular Activities	9,892,666	8,323,837	10,042,711	7,718,196
General Administration	8,609,714	5,332,880	5,901,273	4,458,804
Plant Maintenance and Operations	25,372,009	16,496,477	18,152,263	17,255,030
Security and Monitoring Services	2,544,313	1,692,346	1,611,157	1,248,060
Data Processing Services	6,380,344	4,188,626	6,179,105	4,752,113
Community Services	247,446	109,181	206,999	154,935
Debt Service - Interest on Long-Term Debt	35,757,709	29,514,645	25,024,932	23,170,568
Debt Service - Bond Issuance Cost & Fees	878,907	1,214,331	1,481,200	3,072,446
Contracted Instructional Services	4,456,091	-	-	-
Payments to Fiscal Agent/Member Districts of SSA	179,000	12,000	106,000	20,000
Payments to Juvenile Justice Alternative Education Program	5,518	6,764	6,319	-
Payments to Tax Increment Fund	1,742,623	975,287	917,928	839,876
Other Intergovernmental Charges	1,471,898	1,279,807	1,186,516	848,664
Total primary government expenses	316,138,346	208,652,960	269,492,953	232,784,959
Program Revenues				
Governmental activities:				
Charges for services				
Instruction	631,946	261,089	168,908	90,828
Health services	4,588,898	1,236,937	893,439	921,133
Student transportation	-	-	-	-
Food services	6,537,656	5,906,944	5,822,270	5,469,920
Extracurricular activities	522,319	530,952	572,504	476,021
General administration	-	-	-	-
Facilities maintenance	775,747	503,742	495,257	514,659
Community services	-	-	-	-
Operating grants and contributions	32,662,214	(7,739,306)	23,962,854	24,157,031
Total primary government program revenues	45,718,780	700,358	31,915,232	31,629,592
Net (Expense)/Revenue				
Total primary government net expense	\$ (270,419,566)	\$ (207,952,602)	\$ (237,577,721)	\$ (201,155,367)

Source: District's financial records.

2015	2014	2013	2012	2011	2010
\$ 103,989,026	\$ 96,263,169	\$ 88,337,904	\$ 80,922,877	\$ 78,633,567	\$ 74,785,911
2,394,024	2,427,968	2,430,659	2,325,843	2,329,969	2,471,979
5,018,657	4,661,666	4,981,051	4,123,336	4,982,855	4,463,416
946,675	813,526	772,331	715,094	760,835	765,217
8,492,012	7,623,396	7,083,647	6,455,946	6,347,367	5,405,205
6,354,112	6,274,031	5,331,059	4,879,777	4,979,758	4,410,180
6,124,147	5,632,064	4,275,156	3,696,246	2,107,638	161,178
1,860,771	1,837,993	1,744,190	1,573,018	1,436,412	1,211,628
6,195,171	5,982,137	5,725,520	5,695,937	6,348,667	5,889,088
7,400,908	7,519,565	6,072,684	6,431,326	6,422,370	6,115,240
7,591,117	6,933,964	7,403,320	6,190,684	7,810,215	7,488,020
17,019,764	14,769,632	14,427,412	13,165,216	13,572,609	10,526,018
17,227,868	15,991,385	14,685,098	24,072,929	472,410	52,243,642
892,184	655,209	725,247	551,453	488,373	471,897
3,877,489	3,354,317	2,962,845	2,752,765	2,632,703	2,501,806
199,757	159,556	152,640	139,215	214,400	213,633
37,578,564	37,115,936	34,900,424	32,088,442	31,010,642	28,297,159
410,960	123,047	2,568,119	326,950	126,648	53,891
-	84,867	10,981,987	21,665,083	25,061,695	28,049,228
65,200	73,400	85,250	48,000	56,213	-
4,628	-	-	-	29,103	17,800
888,460	904,351	884,261	893,326	897,797	868,901
1,093,516	1,074,773	1,191,691	1,220,953	1,294,857	1,125,355
235,625,010	220,275,953	217,722,495	219,934,416	198,017,104	237,536,392
134,603	107,923	111,895	91,712	3,915,823	3,108,878
1,545,525	1,367,146	1,338,109	1,025,092	-	-
270	-	-	-	-	-
5,157,545	5,065,661	4,618,097	4,488,326	4,022,476	4,162,786
3,077,228	2,807,383	2,831,437	2,596,139	-	-
220,789	-	71,366	105,138	-	-
553,506	613,751	540,097	469,421	-	-
7,455	8,132	9,073	6,153	-	-
17,152,632	20,615,411	17,516,788	20,021,223	26,982,510	20,964,616
27,849,553	30,585,407	27,036,862	28,803,204	34,920,809	28,236,280
\$ (207,775,457)	\$ (189,690,546)	\$ (190,685,633)	\$ (191,131,212)	\$ (163,096,295)	\$ (209,300,112)

NORTHWEST INDEPENDENT SCHOOL DISTRICT
GENERAL REVENUES AND TOTAL CHANGE IN NET POSITION
LAST TEN FISCAL YEARS
(accrual basis of accounting)

SCHEDULE 3

Fiscal Year:	2019	2018	2017	2016
Net (Expense)/Revenue				
Total primary government net expense	\$ (270,419,566)	\$ (207,952,602)	\$ (237,577,721)	\$ (201,155,367)
General Revenues and Other Changes in Net Position				
Governmental activities:				
Taxes				
Property taxes levied for general purposes	182,823,647	156,878,029	138,928,782	131,549,000
Property taxes levied for capital projects	79,019,328	67,699,018	55,070,829	51,759,384
Unrestricted grants and contributions	-	-	-	-
State aid - formula grants	17,197,629	25,361,540	28,336,530	27,014,580
Miscellaneous	391,804	681,617	583,167	556,092
Investment earnings	5,779,214	3,088,434	1,321,883	1,100,734
Transfers in (out)	-	-	-	(1,210,442)
Total primary government	285,211,622	253,708,638	224,241,191	210,769,348
Change in Net Position				
Total primary government	\$ 14,792,056	\$ 45,756,036	\$ (13,336,530)	\$ 9,613,981

Source: District's financial records.

2015	2014	2013	2012	2011	2010
\$ (207,775,457)	\$ (189,690,546)	\$ (190,685,633)	\$ (191,131,212)	\$ (163,096,294)	\$ (209,300,112)
120,895,271	110,045,806	110,555,045	112,034,483	109,929,304	126,743,916
47,952,873	43,649,455	34,912,120	35,379,311	36,542,449	36,757,605
-	6,896,560	-	-	1,010,219	6,971,388
17,140,982	29,415,905	31,601,844	33,156,117	33,438,435	-
-	4,269,919	30,333,823	15,036,005	4,849,405	3,845,504
645,145	513,705	809,301	821,497	900,348	2,106,871
-	-	-	-	-	-
186,634,271	194,791,350	208,212,133	196,427,413	186,670,160	176,425,284
\$ (21,141,186)	\$ 5,100,804	\$ 17,526,500	\$ 5,296,201	\$ 23,573,866	\$ (32,874,828)

NORTHWEST INDEPENDENT SCHOOL DISTRICT
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

SCHEDULE 4

Fiscal Year:	2019	2018	2017	2016
General Fund				
Reserved	\$ -	\$ -	\$ -	\$ -
Unreserved, designated	-	-	-	-
Unreserved	-	-	-	-
Nonspendable	1,297,327	1,180,541	300,110	293,148
Assigned	-	-	61,990,965	39,424,756
Unassigned	97,837,399	94,960,888	50,251,198	37,050,333
Total general fund	<u>\$ 99,134,726</u>	<u>\$ 96,141,429</u>	<u>\$ 112,542,273</u>	<u>\$ 76,768,237</u>
All Other Governmental Funds				
Reserved	\$ -	\$ -	\$ -	\$ -
Unreserved, reported in:				
Capital projects funds	-	-	-	-
Debt service funds	-	-	-	-
Special revenue funds	-	-	-	-
Restricted				
Federal or State Funds Grant Restriction	940,789	1,066,210	1,039,729	1,063,965
Capital Acquisition and Contractual Obligation	116,709,700	120,226,251	107,729,973	76,269,887
Retirement of Long-Term Debt	55,537,296	42,093,843	39,182,199	39,323,668
Other Restricted	-	-	-	-
Committed				
Other Committed	2,742,981	2,618,987	2,294,939	2,154,555
Assigned				
Construction	-	-	-	38,095,832
Total all other governmental funds	<u>\$ 175,930,766</u>	<u>\$ 166,005,291</u>	<u>\$ 150,246,840</u>	<u>\$ 156,907,907</u>

Note: During 2011, the District implemented GASB 54, which changed the classifications for fund balances.

Source: District's financial records.

2015	2014	2013	2012	2011	2010
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	10,931,087
-	-	-	-	-	29,743,954
-	-	-	-	-	-
29,424,756	29,424,756	29,424,756	25,922,849	17,173,729	-
43,951,132	42,173,641	31,093,987	30,150,497	32,204,471	-
\$ 73,375,888	\$ 71,598,397	\$ 60,518,743	\$ 56,073,346	\$ 49,378,200	\$ 40,675,041
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,315,514
-	-	-	-	-	87,690,624
-	-	-	-	-	23,964,937
97,797	-	-	-	-	2,185,299
2,456,540	2,456,540	2,231,779	1,205,944	809,542	-
43,323,635	44,009,918	56,984,655	106,289,480	53,645,146	-
25,723,034	22,526,879	19,173,538	22,882,344	25,299,911	-
1,278,467	1,110,408	894,488	718,799	372,147	-
1,948,744	1,697,738	1,617,460	1,455,868	1,264,129	-
39,648,697	36,700,973	36,010,011	35,819,479	34,510,579	-
\$ 114,476,914	\$ 108,502,456	\$ 116,911,931	\$ 168,371,914	\$ 115,901,454	\$ 115,156,374

NORTHWEST INDEPENDENT SCHOOL DISTRICT
GOVERNMENTAL FUNDS REVENUES
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

SCHEDULE 5

Fiscal Year:	2019	2018	2017	2016
Local and Intermediate Sources				
Local maintenance and debt service tax	\$ 261,222,889	\$ 224,673,410	\$ 194,478,502	\$ 184,486,074
Food service sales	6,537,656	5,905,520	5,822,270	5,469,920
Other local revenue	10,183,817	9,300,393	7,063,662	6,396,427
Total Local and Intermediate Sources	277,944,362	239,879,323	207,364,434	196,352,421
State Programs Revenues	32,900,331	39,825,326	41,130,734	40,473,309
Federal Sources				
Federal Program Revenues	11,570,709	6,140,018	4,804,615	5,577,704
Food services	2,531,622	2,202,242	2,217,746	2,156,429
Total Federal Sources	14,102,331	8,342,260	7,022,361	7,734,133
Total Revenues	\$ 324,947,024	\$ 288,046,909	\$ 255,517,529	\$ 244,559,863

Note: This table includes all governmental fund types of the Northwest Independent School District.
Expenditure classifications are in accordance with those prescribed by the Texas Education Agency.

Source: District's financial records.

2015	2014	2013	2012	2011	2010
\$ 168,848,144	\$ 156,652,150	\$ 148,220,114	\$ 150,436,519	\$ 153,438,209	\$ 155,372,824
5,168,771	3,077,273	4,625,703	8,174,543	4,035,928	6,521,753
9,122,029	6,488,164	4,731,123	522,822	206,761	439,669
183,138,944	166,217,587	157,576,940	159,133,884	157,680,898	162,334,246
35,409,112	41,248,007	36,004,504	37,382,303	39,348,994	25,531,776
9,430,583	8,983,639	6,548,919	6,416,491	12,845,347	7,058,740
2,064,862	2,449,650	2,264,884	2,126,303	1,938,667	1,845,337
11,495,445	11,433,289	8,813,803	8,542,794	14,784,014	8,904,077
\$ 230,043,501	\$ 218,898,883	\$ 202,395,247	\$ 205,058,981	\$ 211,813,906	\$ 196,770,099

NORTHWEST INDEPENDENT SCHOOL DISTRICT
GOVERNMENTAL FUNDS EXPENDITURES AND DEBT SERVICE RATIO
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

SCHEDULE 6

Fiscal Year:	2019	2018	2017	2016
Expenditures by Function				
Instruction	\$ 132,460,146	\$ 122,597,571	\$ 115,295,893	\$ 110,969,993
Instruction Resources & Media Services	2,919,470	2,465,800	2,499,301	3,145,350
Curriculum and Staff Development	9,101,312	6,038,773	5,724,325	5,397,640
Instructional Leadership	2,068,363	1,445,781	1,111,723	980,556
School Leadership	10,565,026	10,224,943	9,858,220	9,118,778
Guidance, Counseling & Evaluation Services	8,898,315	8,216,292	7,570,097	7,072,496
Social Work Services	259,530	250,753	253,047	904,931
Health Services	2,298,873	1,897,804	1,848,694	1,804,524
Student (Pupil) Transportation	16,914,310	24,692,313	8,720,929	7,335,213
Food Services	9,288,034	8,091,202	8,060,370	9,175,595
Cocurricular/Extracurricular Activities	9,067,129	9,287,239	9,351,768	9,764,314
General Administration	6,678,662	5,999,413	5,643,100	4,689,496
Plant Maintenance and Operations	20,140,987	17,987,879	17,753,235	17,280,200
Security and Monitoring Services	2,045,595	1,633,493	1,745,219	1,276,852
Data Processing Services	6,094,699	5,248,109	5,166,996	4,448,888
Community Services	212,573	140,939	168,780	143,353
Debt Service - Principal on Long-Term Debt	24,874,905	27,626,649	20,587,528	16,862,238
Debt Service - Interest on Long-Term Debt	42,306,868	38,389,599	35,764,763	38,855,162
Debt Service - Bond Issuance Cost & Fees	878,907	1,214,331	1,481,200	1,261,367
Facilities Acquisition and Construction	97,873,485	94,053,651	66,924,947	41,101,137
Contracted Instructional Services	4,456,091	-	-	-
Payments to Fiscal Agent/Member Districts of SSA	179,000	12,000	106,000	20,000
Payments to Juvenile Justice Alternative Education Program	5,518	6,764	6,319	-
Payments to Tax Increment Fund	1,742,623	975,287	917,928	839,876
Other Governmental Charges	1,471,898	1,279,807	1,186,516	848,664
Total Expenditures	\$ 412,802,319	\$ 389,776,392	\$ 327,746,898	\$ 293,296,623
Debt service as a percentage of noncapital expenditures	21.44%	23.63%	22.26%	19.41%

Note: This table includes all governmental fund types of the Northwest Independent School District.
Expenditure classifications are in accordance with those prescribed by the Texas Education Agency.

Source: District's financial records.

2015	2014	2013	2012	2011	2010
\$ 99,340,245	\$ 88,845,925	\$ 81,913,913	\$ 75,675,709	\$ 77,987,324	\$ 71,102,583
2,280,870	2,299,588	2,316,797	2,217,098	2,226,494	2,390,406
5,078,147	4,659,861	4,981,051	4,123,336	4,982,810	4,463,371
959,164	813,526	772,331	715,094	760,835	765,217
8,293,810	7,311,633	6,811,870	6,210,188	6,129,689	5,264,764
6,447,695	6,261,874	5,321,287	4,869,877	4,969,855	4,401,191
6,151,355	5,632,064	4,275,156	3,696,246	2,107,638	161,178
1,654,747	1,602,472	1,539,804	1,392,399	1,284,949	1,133,606
6,189,360	5,976,326	5,719,709	5,690,126	6,342,856	5,883,277
7,182,534	7,336,590	5,899,623	6,263,709	6,249,386	5,961,880
7,016,227	6,334,044	6,861,271	5,562,646	7,199,299	6,902,440
4,815,439	4,491,760	4,006,196	3,674,787	4,123,906	4,018,154
16,568,143	15,361,345	14,127,127	12,644,068	13,922,303	12,136,274
889,197	650,935	720,355	546,770	478,787	461,894
3,876,089	3,328,248	2,945,960	2,709,039	2,529,294	2,403,590
203,849	159,556	152,640	139,215	214,400	213,633
7,494,393	3,234,679	4,391,876	6,398,021	4,983,216	4,930,453
37,578,564	37,115,936	34,900,424	32,088,442	31,010,642	28,297,159
410,960	123,047	2,568,119	326,953	126,648	53,891
72,772,494	62,759,061	48,515,352	42,909,725	52,807,041	65,832,290
-	84,867	10,981,987	21,665,083	25,061,695	28,049,228
65,200	73,400	85,250	48,000	56,212	-
4,628	-	-	-	29,103	17,800
888,460	904,351	884,261	893,326	897,797	868,901
1,093,516	1,074,774	1,191,691	1,220,953	1,294,857	1,125,355
\$ 297,255,086	\$ 266,435,862	\$ 251,884,050	\$ 241,680,810	\$ 257,777,036	\$ 256,838,535
18.43%	19.27%	21.29%	18.35%	14.37%	14.40%

NORTHWEST INDEPENDENT SCHOOL DISTRICT
OTHER FINANCING SOURCES AND USES AND NET CHANGE IN FUND BALANCES,
GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

SCHEDULE 7

Fiscal Year:	2019	2018	2017	2016
Other Financing Sources (Uses)				
General long-term debt issued	92,450,000	125,180,000	155,390,000	320,883,475
Sale of capital assets	290	99	976	207,455
Transfers in	2,935,176	20,355,199	39,098,875	578,569
Premium or Discount on Issuance of Bonds	8,308,085	10,236,901	21,407,287	56,707,584
Other Resources	-	-	-	20,790
Transfers out	(2,919,484)	(20,355,199)	(39,098,875)	(1,789,011)
Other (Uses)	-	(34,329,910)	(75,455,925)	(301,443,783)
Total other financing sources (uses)	100,774,067	101,087,090	101,342,338	75,165,079
Net change in fund balances	\$ 12,918,772	\$ (642,393)	\$ 29,112,969	\$ 26,428,319

Source: District's financial records.

2015	2014	2013	2012	2011	2010
149,863,125	47,625,000	44,180,000	139,000,000	51,802,829	-
1,810,385	17,158	18,784	21,451	33,193	321,854
607,649	605,607	592,997	12,493	-	34,045,478
27,025,012	2,565,000	6,037,411	18,980,151	3,387,171	-
-	-	(2)	1,993,276	-	(34,407,774)
(2,966,717)	(605,607)	(592,995)	(1,755,855)	-	-
(101,375,915)	-	(47,761,979)	(62,464,077)	100,000	(6,300)
74,963,539	50,207,158	2,474,216	95,787,439	55,323,193	(46,742)
\$ 7,751,954	\$ 2,670,179	\$ (47,014,587)	\$ 59,165,610	\$ 9,360,063	\$ (60,115,178)

NORTHWEST INDEPENDENT SCHOOL DISTRICT
 ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN FISCAL YEARS

SCHEDULE 8

Fiscal Year	Real Property Assessed Value	Personal Property Assessed Value	Minerals Assessed Value
2019	\$ 15,533,533,387	\$ 5,369,071,382	\$ 790,399,303
2018	13,478,565,069	5,037,881,478	659,928,810
2017	10,942,403,000	3,071,844,000	709,709,000
2016	9,644,355,000	3,118,392,000	1,296,365,000
2015	8,634,101,000	2,576,109,000	1,538,136,000
2014	7,866,040,000	2,688,113,117	1,380,696,000
2013	7,984,354,200	2,487,855,000	2,035,974,000
2012	7,624,521,600	2,299,100,000	2,562,364,000
2011	6,781,551,000	2,378,372,000	2,876,879,000
2010	6,589,809,000	2,448,217,000	3,044,536,000

Source: Denton Central Appraisal District.

Less: Exemptions	Total Taxable Value	Total Direct Rate
\$ 4,189,948,502	\$ 17,503,055,570	\$ 1.4900
4,252,190,592	14,924,184,765	1.4900
2,303,447,000	12,420,509,000	1.4525
2,353,571,652	11,705,540,348	1.4525
1,131,418,151	11,616,927,849	1.4525
1,385,997,000	10,548,852,117	1.4525
1,897,979,000	10,610,204,200	1.3750
1,773,368,000	10,712,617,600	1.3750
1,479,508,055	10,557,293,945	1.3750
1,091,143,500	10,991,418,500	1.3550

NORTHWEST INDEPENDENT SCHOOL DISTRICT
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS
(UNAUDITED)

SCHEDULE 9

Fiscal Year	District Direct Rates		
	General Purposes	Capital Purposes	Total
2019	\$1.04000	\$ 0.45000	\$ 1.49000
2018	1.04000	0.45000	1.49000
2017	1.04000	0.41250	1.45250
2016	1.04000	0.41250	1.45250
2015	1.04000	0.41250	1.45250
2014	1.04000	0.41250	1.45250
2013	1.04000	0.33500	1.37500
2012	1.04000	0.33500	1.37500
2011	1.04000	0.33500	1.37500
2010	1.02000	0.33500	1.35500

Note: Per \$100 of assessed valuation

Source: Denton Central Appraisal District and other assessors.
<https://www.haslet.org/439/Tax-Rates>

Overlapping Rates							
Denton County	City of Fort Worth	Tarrant County	Town of Trophy Club	Trophy Club MUD 1 & 2	Wise County	City of Roanoke	City of Haslet
\$0.2256	\$0.7850	\$0.2340	\$0.4464	\$0.1162	\$0.3464	\$0.3751	\$0.3060
0.2256	0.7850	0.2340	0.4464	0.1162	0.3464	0.3751	0.3060
0.2378	0.8050	0.2440	0.4514	0.1202	0.3464	0.3751	0.3330
0.2484	0.8350	0.2540	0.4730	0.1311	0.3464	0.3751	0.2903
0.2620	0.8550	0.2640	0.4840	0.1311	0.3139	0.3751	0.2857
0.2722	0.8550	0.2640	0.4900	0.1334	0.2989	0.3751	0.2928
0.2849	0.8550	0.2640	0.4993	0.1334	0.2889	0.3751	0.3209
0.2829	0.8550	0.2640	0.5185	0.1334	0.2889	0.3751	0.3209
0.2774	0.8550	0.2640	0.5300	0.1750	0.2900	0.3751	0.3046
0.2739	0.8550	0.2640	0.5150	0.1950	0.2900	0.3751	0.3046

NORTHWEST INDEPENDENT SCHOOL DISTRICT
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO

SCHEDULE 10

2019				
Name of Taxpayer	Nature of Property	Total Market Assessed Valuation	Total Taxable Assessed Valuation	Percent of Total Taxable Assessed Valuation
Amerisource Bergen Drug Corp	Pharmaceutical Industry	\$ 260,074,284	\$ 228,395,593	1.30%
Devon Energy Production Co LP	Oil & Gas	225,952,465	225,952,465	1.29%
Citicorp Technology Inc - 2695	Technology/Financial Services	138,691,344	138,691,344	0.79%
Hart 35 Eagle LLC	Real Estate	92,706,651	92,706,651	0.53%
Amazon.Com KYOC , LLC	Retail	178,825,304	90,017,794	0.51%
Tanger Fort Worth LLC	Commercial & Industrial	68,700,498	68,700,498	0.39%
Bluestone Natural Resources II LLC	Oil & Gas	57,789,290	57,789,290	0.33%
W.W. Grainger Inc	Commercial & Industrial	76,998,354	57,354,140	0.33%
AT Industrial Owner 4 LLC	Commercial & Industrial	55,206,000	55,206,000	0.32%
AT Industrial Owner 2 LLC	Commercial & Industrial	53,458,194	53,458,194	0.31%
Total		\$ 1,208,402,384	\$ 1,068,271,969	6.1%
Total Assessed Taxable Valuation			\$ 17,503,055,570	100.00%

Note: County reduced reporting to top ten in year 2016

Source: Northwest Independent School District OFFICIAL STATEMENT dated May 1, 2019... page 44

2010

Name of Taxpayer	Nature of Property	Total Market Assessed Valuation	Total Taxable Assessed Valuation	Percent of Total Taxable Assessed Valuation
Devon Energy Operating Co LP	Oil & Gas	\$ 1,772,741,570	\$ 1,772,741,570	16.13%
XTO Energy	Mineral	242,380,356	242,380,356	2.21%
Citicorp Technology, Inc.	Technology	157,571,000	157,571,000	1.43%
Cardinal Health 411, Inc.	Healthcare	122,866,831	122,866,831	1.12%
Quicksilver Resources Inc.	Mineral	106,480,644	106,480,644	0.97%
Alliance #1 Building Partners LP	Real Estate	95,692,593	95,692,593	0.87%
Encana Oil & Gas (USA)	Oil & Gas	90,574,320	90,574,320	0.82%
Alliance #2 Building Partners LP	Real Estate	76,707,747	76,707,747	0.70%
Bell Helicopter Textron	Helicopter Manufacturer	75,682,486	75,682,486	0.69%
J-W Operating Co	Mineral	66,771,420	66,771,420	0.61%
Peregrine Point LLC	Commercial & Industrial	61,975,059	61,975,059	0.56%
Alliance Portfolio II PROP LLC	Real Estate	58,518,543	58,518,543	0.53%
Oncor Electric Delivery Co.	Utility	54,763,898	54,763,898	0.50%
BNSF Railway Co	Transportation	49,328,919	49,328,919	0.45%
AT & T Mobility LLC	Commercial & Industrial	46,075,098	46,075,098	0.42%
Alliance #3 Building Partners LP	Real Estate	42,991,658	42,991,658	0.39%
Cabela's Retail TX LP	Retail	36,239,971	36,239,971	0.33%
W.W. Grainger Inc.	Commercial & Industrial	35,995,551	35,995,551	0.33%
J. C. Penney Company Inc.	Commercial & Industrial	34,022,343	34,022,343	0.31%
US Oncology Specialty LP	Healthcare	32,521,125	32,521,125	0.30%
	Total	\$ 3,259,901,132	\$ 3,259,901,132	29.66%
Total Assessed Taxable Valuation			\$ 10,991,418,500	100.00%

NORTHWEST INDEPENDENT SCHOOL DISTRICT
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS

SCHEDULE 11

Fiscal Year	Tax Levy	Current Tax Collections	Percent of Levy Collected	Collections In Subsequent Years and Cumulative Adjustments	Total Collections To Date	
					Amount	Percentage of Levy
2018	\$ 260,795,528	\$ 258,015,957	98.93%	\$ -	\$ 258,015,957	98.93%
2018	222,370,353	220,578,985	99.19%	1,202,820	221,781,805	99.74%
2017	191,961,250	190,344,367	99.16%	1,453,242	191,797,609	99.91%
2016	181,578,346	179,826,814	99.03%	1,810,463	181,524,867	99.74%
2015	168,735,877	167,292,821	99.14%	1,571,750	168,777,058	99.68%
2014	153,222,077	152,202,959	99.33%	1,238,026	153,357,703	99.85%
2013	145,890,308	145,167,154	99.50%	838,823	145,977,066	99.85%
2012	147,298,492	146,628,209	99.54%	811,932	147,410,440	99.92%
2011	145,162,778	143,780,603	99.05%	1,169,507	144,942,531	99.84%
2010	148,933,720	147,540,861	99.06%	1,025,897	148,577,655	99.75%
2009	134,830,213	133,034,372	98.67%	1,575,377	134,611,210	99.84%

Source: Denton Central Appraisal District and Denton County Tax Assessor-Collector.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS

SCHEDULE 12

Fiscal Year	Governmental Activities	General Obligation Net Bonded Debt Outstanding	Total Debt Percentage of Personal Income	Estimated Population	Net Bonded Debt Per Capita	Value of Taxable Property to Net Bonded Debt
	Bonds Payable					
2019	\$ 1,052,647,718	\$ 964,869,308	3.69%	138,476	\$ 6,968	5.51%
2018	987,670,669	910,898,577	3.64%	133,984	6,849	6.10%
2017	923,349,633	849,796,063	3.64%	127,540	6,917	7.12%
2016	848,148,290	779,376,583	3.56%	106,780	6,422	6.66%
2015	760,236,831	734,513,797	2.84%	106,780	6,394	6.32%
2014	685,086,490	671,947,713	2.98%	100,992	6,109	6.37%
2013	637,633,346	627,557,392	3.12%	100,992	6,214	5.91%
2012	641,949,477	641,949,477	2.98%	99,146	6,475	5.99%
2011	566,316,046	556,532,288	3.37%	98,508	5,648	5.27%
2010	519,312,098	509,710,505	3.60%	92,909	5,486	4.64%

Note: Net bonded debt consists of general obligation bonds, accreted interest, and premiums on bond issuance, less the deferred loss on bond refunding and the debt service fund balance.

Note: Details regarding the District's outstanding debt can be found in the notes to the financial statements.

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NORTHWEST INDEPENDENT SCHOOL DISTRICT
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF JUNE 30, 2019

SCHEDULE 13

Taxing Jurisdiction	Taxable Assessed Value	Total Tax Supported Debt	Estimated % Applicable	District's Overlapping Tax Supported Debt
Belmont FWSD #1	\$ 378,700,583	\$ 47,955,000	24.19%	\$ 11,600,315
Canyon Falls WC&ID #2	148,200,630	15,305,000	83.04%	12,709,272
Denton County	98,442,492,384	612,630,000	8.90%	54,524,070
Flower Mound, Town of	11,170,310,035	147,050,000	1.37%	2,014,585
Fort Worth, City of	64,715,372,112	630,400,000	9.89%	62,346,560
Grapevine, City of	8,730,311,903	138,840,589	0.11%	152,725
Haslet, City of	837,163,144	8,777,000	100.00%	8,777,000
Justin, City of	352,811,268	10,160,000	100.00%	10,160,000
Keller, City of	5,820,285,345	50,725,000	0.46%	233,335
Newark, City of	59,801,456	676,000	100.00%	676,000
Northlake Town of	625,798,532	22,865,000	94.98%	21,717,177
Rhome, City of	146,004,852	4,487,000	100.00%	4,487,000
Roanoke, City of	2,103,865,631	49,340,000	100.00%	49,340,000
Southlake, City of	7,561,956,830	80,300,000	1.21%	971,630
Tarrant County	180,110,821,859	294,500,000	4.42%	13,016,900
Tarrant County Hospital District	180,270,255,261	17,735,000	4.42%	783,887
Trophy Club MUD #1	1,641,787,422	8,725,000	82.93%	7,235,643
Trophy Club, Town of	2,100,823,840	22,795,000	100.00%	22,795,000
Westlake, Town of	1,313,770,070	35,171,000	15.02%	5,282,684
Wise County	7,324,430,291	-	12.72%	-
Total Overlapping Debt				<u>\$ 288,823,782</u>
Northwest ISD	\$ 17,503,055,570	\$ 1,051,142,677	100.00%	<u>1,051,142,677</u>
Total Direct Debt				<u>\$ 1,051,142,677</u>
Total Direct and Overlapping Tax Supported Debt				<u>\$ 1,339,966,459</u>
Total Direct and Overlapping Tax Supported Debt to Taxable Assessed Valuation				<u>7.66%</u>
Per Capita Direct and Overlapping Tax Supported Debt				<u>\$ 9,677</u>

Note: The percentage of overlapping debt applicable is estimated using taxable property values.
Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the District's boundaries and dividing it by each unit's total taxable value.

Source: Northwest Independent School District OFFICIAL STATEMENT dated May 1, 2019.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS

SCHEDULE 14

Fiscal Year:	2019	2018	2017	2016
Debt Limit	\$ 1,750,305,557	\$ 1,492,418,476	\$ 1,242,050,900	\$ 1,170,554,035
Total net debt applicable to limit	<u>882,708,178</u>	<u>828,576,536</u>	<u>764,224,829</u>	<u>697,495,888</u>
Legal debt margin	<u>\$ 867,597,379</u>	<u>\$ 663,841,940</u>	<u>\$ 477,826,071</u>	<u>\$ 473,058,147</u>
Total net debt applicable to the limit as a percentage of debt limit	50.43%	55.52%	61.53%	59.59%

Current Fiscal Year: Legal debt margin calculation

Taxable Assessed Value - October 2018 (100% of Actual)	\$ 17,503,055,570
Debt limit (10% of assessed value)	1,750,305,557
Total bonded debt	\$ 938,245,474
Less restricted for retirement of bonded debt	<u>55,537,296</u>
Total amount of debt applicable to debt limit	<u>882,708,178</u>
Legal debt margin	<u>\$ 867,597,379</u>

Note: Under state finance law, Northwest Independent School District's outstanding general obligation debt should not exceed 10 percent of the total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds.

Note: Debt limit percentage is in accordance with the Texas Education Code, Bulletin 721, Section 20.04.

Source: Denton Central Appraisal District, Northwest Independent School District.

2015	2014	2013	2012	2011	2010
\$ 1,161,692,785	\$ 1,054,885,212	\$ 1,061,020,420	\$ 1,071,261,760	\$ 1,055,729,395	\$ 1,099,141,850
695,285,286	649,420,834	608,383,854	609,156,923	531,232,377	509,710,505
\$ 466,407,499	\$ 405,464,378	\$ 452,636,566	\$ 462,104,837	\$ 524,497,018	\$ 589,431,345
59.85%	61.56%	57.34%	56.86%	50.32%	46.37%

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NORTHWEST INDEPENDENT SCHOOL DISTRICT
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS

SCHEDULE 15

Fiscal Year	Population ⁽¹⁾	Personal Income	Per Capita Personal Income ⁽²⁾	Unemployment Rate ⁽³⁾
2019	138,476	\$ 7,542,233,816	\$ 54,466	3.0%
2018	133,984	7,116,694,144	53,166	3.5%
2017	127,776	6,635,407,680	51,930	3.6%
2016	121,355	6,229,394,860	51,332	3.7%
2015	114,869	5,853,839,109	50,961	3.8%
2014	110,001	4,989,975,363	45,363	4.7%
2013	100,992	4,681,181,184	46,532	5.9%
2012	99,146	4,589,666,632	45,292	6.2%
2011	98,508	4,371,095,484	44,373	7.2%
2010	92,909	3,931,537,244	42,316	7.2%

⁽¹⁾ Source: Northwest Independent School District OFFICIAL STATEMENT dated May 31, 2019

⁽²⁾ Source: Denton County CAFR... page 145

⁽³⁾ Source: <https://fred.stlouisfed.org/series/TXDENT2URN> as of June 2019 (Denton County)

NORTHWEST INDEPENDENT SCHOOL DISTRICT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO

SCHEDULE 16

<u>Employer</u>	2019	
	<u>Employees</u>	<u>Percentage of Average Total Employment</u>
Fidelity Investments	5,000 - 7,499	21.06%
Amazon	2,500 - 4,999	11.70%
GENCO ATC Logistics & Electronics	2,500 - 4,999	11.70%
ATC Logistics	2,500 - 4,999	11.70%
Northwest ISD	2,500 - 4,999	11.70%
Charles Schwab	2,500 - 4,999	10.14%
TD Ameritrade, Inc	1,000 - 2,499	4.29%
DynCorp International - GSDS	1,000 - 2,499	3.90%
Mercedes-Benz Financial Services, LLC	500 - 999	3.51%
Federal Express Corp - So Regional	500 - 999	3.07%
A T & T	500 - 999	2.93%
Texas Motor Speedway	500 - 999	2.34%
GE Electric Locomotives	<u>500 - 999</u>	<u>1.95%</u>
		100.00%

Source: North Central Texas Council of Governments

<u>Employer</u>	<u>2010</u>	
	<u>Employees</u>	<u>Percentage of Average Total Employment</u>
Fidelity Investments	3,200	19.92%
Sabre Corporate Headquarters	2,532	15.76%
American Airlines Alliance	2,105	13.11%
First American Real Estate Information Services	1,400	8.72%
AT & T Wireless Distribution	1,200	7.47%
Federal Express - So Regional	787	4.90%
Chrysler Financial	750	4.67%
Bell Helicopter	660	4.11%
Dyncorp International	650	4.05%
Daimler Financial Services	550	3.42%
ATC Logistics	500	3.11%
Wells Fargo Bank	449	2.80%
J.C. Penney Retail Distribution Center	437	2.72%
AT & T / Logistics Services	435	2.71%
Walmart Supercenter	407	2.53%
	16,062	100.00%

Source: NCTCOG.org Demographic Data for Tarrant, Denton and Wise Counties, 10/06/2010.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
FULL-TIME-EQUIVALENT DISTRICT EMPLOYEES BY TYPE
LAST TEN FISCAL YEARS

SCHEDULE 17

	Full-Time-Equivalent Employees as of June 30									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Supervisory										
Instructional administrators	20	18	18	18	17	20	22	19	17	16
Noninstructional administrators	85	68	67	64	63	56	53	49	51	49
Consultants/supervisors of instruction	-	-	-	-	-	-	-	-	-	-
Principals	32	32	32	32	27	26	25	25	22	22
Assistant principals	51	47	47	39	36	27	26	24	27	25
Total Supervisory	188	165	164	153	143	129	126	117	117	112
Instruction										
Elementary teachers	801	784	753	715	683	634	608	564	564	525
Secondary teachers	882	794	763	713	646	604	592	544	549	477
Other teachers (adult)	-	-	-	-	-	-	-	-	-	-
Other professionals (instructional)	-	-	-	-	-	-	-	-	-	-
Aides	247	228	224	218	196	172	160	142.5	134	111
Total Instruction	1,930	1,806	1,740	1,646	1,524	1,410	1,360	1,251	1,247	1,113
Student Services										
Guidance counselors	55	53	52	49	46	45	39	38	37	31
Visiting teachers/social workers	-	-	-	-	-	-	-	-	-	1
Psychologists	18	19	19	16	18	17	16	16	15	15
Librarians	29	25	25	25	24	24	23	22	20	19
Other professionals (noninstructional)	129	83	77	72	67	61	58	53	55	52
Technicians	48	27	27	22	20	13	13	11	11	10
Total Student Services	279	207	200	184	175	160	149	140	138	128
Support and Administration										
Clerical/secretarial	189	177	168	157	149	137	135	129	123	114
Service workers	10	9	9	9	8	17	18	17	15	12
Skilled crafts	36	35	31	25	22	20	20	20	20	16
Unskilled laborers	-	-	-	-	-	-	-	-	-	-
Total support and administration	235	221	208	191	179	174	173	166	158	142
Total	2,632	2,399	2,312	2,174	2,021	1,872	1,807	1,673	1,660	1,495

Source: Northwest Independent School District, Human Resource Department.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
EXPENDITURES, ENROLLMENT AND PER PUPIL COST
LAST TEN FISCAL YEARS

SCHEDULE 18

Fiscal Year	Enrollment	Operating Expenditures	Cost Per Pupil	Expenses	Cost Per Pupil	Teaching Staff	Pupil-Teacher Ratio	Percentage of Students Receiving Free or Reduced-Price Meals
2018	24,271	\$ 237,416,851	\$ 9,782	\$ 316,138,346	\$ 13,025	1,683	14.42	21.4%
2018	23,163	210,706,128	9,097	208,652,960	9,008	1,578	14.68	21.5%
2017	22,044	199,627,852	9,056	269,492,953	12,225	1,516	14.54	21.4%
2016	20,900	190,868,874	9,132	232,784,959	11,138	1,428	14.64	21.6%
2015	19,760	177,059,866	8,961	235,625,010	11,924	1,329	14.87	21.7%
2014	18,893	160,560,636	8,498	220,275,953	11,659	1,238	15.26	22.7%
2013	17,752	146,695,788	8,264	217,722,495	12,265	1,200	14.79	25.5%
2012	16,556	135,353,401	8,175	219,934,416	13,284	1,108	14.94	23.4%
2011	15,293	138,940,670	9,085	198,017,104	12,948	1,113	13.74	23.1%
2010	14,088	124,054,930	8,806	237,536,392	16,861	1,002	14.06	22.9%

Note: Expenditures for computing per pupil cost are a total of actual expenditures as prescribed by the Texas Education Agency's Financial Accountability System Resource Guide. These include the General and Special Revenue Funds excluding objects of Debt Service, Capital Outlay and Intergovernmental charges.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS

SCHEDULE 19

Schools	Original Construction	Fiscal Year Ended									
		2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Elementary Schools											
Beck	1998										
Square feet		91,953	91,953	87,032	87,032	87,032	87,032	79,603	79,603	61,652	61,652
Capacity		850	850	850	850	850	850	650	650	450	450
Enrollment		841	837	845	816	744	737	701	711	569	519
Cox	2013										
Square feet		98,866	98,866	98,866	98,866	98,866	98,866	-	-	-	-
Capacity		850	850	850	850	850	850	-	-	-	-
Enrollment		707	626	551	447	351	345	-	-	-	-
Granger	2007										
Square feet		95,418	95,418	95,418	95,418	95,418	95,418	95,418	95,418	83,083	81,545
Capacity		850	850	850	850	850	850	850	850	700	650
Enrollment		787	929	937	922	908	903	869	878	708	633
Haslet	1992										
Square feet		78,420	78,420	78,420	78,420	78,420	78,420	78,420	78,420	78,420	78,420
Capacity		650	650	650	650	650	650	650	650	650	650
Enrollment		474	704	626	445	420	404	504	498	509	507
Hatfield	1998										
Square feet		61,652	61,652	61,652	61,652	61,652	61,652	61,652	61,652	61,652	61,652
Capacity		450	450	450	450	450	450	450	450	450	450
Enrollment		393	519	481	456	410	371	452	442	389	309
Hughes	2005										
Square feet		98,028	80,124	80,124	80,124	80,124	80,124	80,124	80,124	80,124	80,124
Capacity		850	650	650	650	650	650	650	650	650	650
Enrollment		701	659	623	585	570	541	571	574	570	567
Justin	1992										
Square feet		81,760	81,760	81,760	81,760	81,760	81,760	81,760	81,760	81,760	81,760
Capacity		650	650	650	650	650	650	650	650	700	700
Enrollment		659	593	574	540	522	507	516	514	532	589
Lakeview	1983										
Square feet		85,671	85,671	85,671	85,671	85,671	85,671	85,671	56,312	54,774	54,774
Capacity		650	650	650	650	650	650	650	500	450	450
Enrollment		593	630	586	569	568	566	520	489	428	327
Love	2009										
Square feet		97,924	97,924	97,924	97,924	97,924	97,924	97,924	81,203	81,203	81,203
Capacity		850	850	850	850	850	850	850	650	650	650
Enrollment		744	617	662	717	715	680	576	571	621	626

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION,
LAST TEN FISCAL YEARS

SCHEDULE 19 (Continued)

Schools	Original Construction	Fiscal Year Ended									
		2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Elementary Schools (Continued)											
Nance	2005										
Square feet		80,124	80,124	80,124	80,124	80,124	80,124	80,124	80,124	84,732	84,732
Capacity		650	650	650	650	650	650	650	650	806	806
Enrollment		631	603	552	499	481	452	461	459	780	747
Peterson	2008										
Square feet		98,142	98,142	98,142	98,142	98,142	98,142	81,000	81,000	81,000	81,000
Capacity		850	850	850	850	850	850	650	650	650	650
Enrollment		746	781	747	866	807	761	628	623	493	322
Prairie View	1998										
Square feet		78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	73,944	73,944
Capacity		650	650	650	650	650	650	650	650	650	650
Enrollment		452	442	443	423	437	450	451	443	413	414
Roanoke*	2010										
Square feet		97,411	97,411	97,411	97,411	97,411	97,411	97,411	97,411	84,000	-
Capacity		850	850	850	850	850	850	850	850	650	-
Enrollment		769	755	758	709	752	725	805	804	709	-
Seven Hills	1998										
Square feet		75,968	75,968	75,968	75,968	75,968	75,968	75,968	75,968	75,968	75,968
Capacity		650	650	650	650	650	650	650	650	650	650
Enrollment		562	562	599	534	568	553	527	522	488	519
Sendera Ranch	2008										
Square feet		81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	85,632	85,632
Capacity		650	650	650	650	650	650	650	650	806	806
Enrollment		657	568	587	590	603	596	560	557	812	729
Schluter	2011										
Square feet		101,834	101,834	101,834	83,099	83,099	83,099	83,099	83,099	-	-
Capacity		850	850	850	650	650	650	650	650	-	-
Enrollment		824	747	658	635	543	526	425	413	-	-
Thompson	2011										
Square feet		83,099	83,099	83,099	83,099	83,099	83,099	83,099	83,099	-	-
Capacity		650	650	650	650	650	650	650	650	-	-
Enrollment		620	703	622	566	543	532	479	435	-	-
Lizzie Curtis	2018										
Square feet		107,026	-	-	-	-	-	-	-	-	-
Capacity		850	-	-	-	-	-	-	-	-	-
Enrollment		566	-	-	-	-	-	-	-	-	-

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION,
LAST TEN FISCAL YEARS

SCHEDULE 19 (Continued)

Schools	Original Construction	Fiscal Year Ended									
		2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Middle Schools											
Chisholm	1998										
Square feet		171361	171,361	171,361	171,361	171,361	171,361	171,361	171,361	162,000	162,000
Capacity		1200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,100	1,100
Enrollment	474	474	1,060	1,022	977	896	902	866	860	1,056	1,064
Medlin	1998										
Square feet		170889	170,889	170,889	170,889	170,889	170,889	170,889	170,889	162,000	162,000
Capacity		1200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,100	1,100
Enrollment	1117	1117	1,105	1,143	1,121	1,071	1,081	903	891	716	1,169
Pike	1993										
Square feet		192414	192,414	192,414	192,414	192,414	192,414	192,414	192,414	179,650	179,650
Capacity		1200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,100	1,100
Enrollment	1000	1000	1,060	850	770	759	746	755	762	973	971
Tidwell	2010										
Square feet		181000	181,000	181,000	181,000	181,000	181,000	181,000	181,000	181,000	-
Capacity		1200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	-
Enrollment	946	946	1,215	1,161	1,124	1,048	1,046	921	913	774	-
Wilson	2012										
Square feet		199500	199,500	199,500	199,500	199,500	199,500	199,500	-	-	-
Capacity		1200	1,200	1,200	1,200	1,200	1,200	1,200	-	-	-
Enrollment	924	924	1,034	991	838	855	852	682	-	-	-
Adams	2018										
Square feet		198,818	-	-	-	-	-	-	-	-	-
Capacity		1200	-	-	-	-	-	-	-	-	-
Enrollment		1196	-	-	-	-	-	-	-	-	-

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION,
LAST TEN FISCAL YEARS

SCHEDULE 19 (Continued)

Schools	Original Construction	Fiscal Year Ended									
		2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
High Schools											
Byron Nelson	2009										
Square feet		502,234	502,234	502,234	502,234	502,234	502,234	502,234	502,234	502,234	502,234
Capacity		2400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400
Enrollment		2463	2,449	2,512	2,524	2,515	2,563	2,077	2,127	1,391	842
Northwest	1984										
Square feet		542427	542,427	542,427	542,427	542,427	542,427	542,427	542,427	542,427	542,427
Capacity		3000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Enrollment		1756	1,709	1,972	2,194	2,753	2,821	2,422	2,511	2,415	2,632
Steele*	1992										
Square feet		55567	55,567	55,567	55,567	55,567	55,567	55,567	55,567	55,567	60,103
Capacity		450	450	450	450	450	450	450	450	450	706
Enrollment		181	133	128	130	109	119	74	92	81	671
VR Eaton	2016										
Square feet		525602	525,602	525,602	525,602	-	-	-	-	-	-
Capacity		2500	2,500	2,500	2,500	-	-	-	-	-	-
Enrollment		2367	2,181	1,567	982	-	-	-	-	-	-

Note: *Roanoke Elementary School was relocated to a new facility 2010-2011
with Steele Accelerated High School occupying the old Roanoke Elementary School campus.

Source: Northwest Independent School District, Facilities, Planning & Construction.

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SINGLE AUDIT SECTION

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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED
IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Trustees
Northwest Independent School District
Fort Worth, Texas 76177

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Northwest Independent School District, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Northwest Independent School District's basic financial statements, and have issued our report dated November 11, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies or significant deficiencies. However as described in the accompanying schedule of findings and questioned costs, we identified certain deficiencies in internal control over financial reporting that we consider to be material weaknesses. In addition, other material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of the audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Hankins, Eastup, Deaton, Tonn & Seay". The signature is written in a cursive, flowing style.

Hankins, Eastup, Deaton, Tonn & Seay, PC
Denton, Texas

November 11, 2019

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON
INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Trustees
Northwest Independent School District
Fort Worth, Texas 76177

Report on Compliance for Each Major Federal Program

We have audited Northwest Independent School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Northwest Independent School District's major federal programs for the year ended June 30, 2019. Northwest Independent School District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of finding and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Northwest Independent School District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Northwest Independent School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Northwest Independent School District's compliance.

Opinion on Each Major Federal Program

In our opinion, Northwest Independent School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of Northwest Independent School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Northwest Independent School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Northwest Independent School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



Hankins, Eastup, Deaton, Tonn & Seay, PC
Denton, Texas

November 11, 2019

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED JUNE 30, 2019

I. Summary of Auditor's Results

1. Type of auditor's report issued on the financial statements: Unmodified.
2. Internal control over financial reporting:
Material weakness(es) identified: Yes
Significant deficiency(ies) identified that are not considered to be material weaknesses: Yes
3. Noncompliance which is material to the financial statements: None
4. Internal controls over major federal programs:
Material weakness(es) identified: None
Significant deficiency(ies) identified that are not considered to be material weaknesses: None reported
5. Type of auditor's report on compliance for major federal programs: Unmodified.
6. Did the audit disclose findings which are required to be reported in accordance with 2 CFR 200.516(a)?: No
7. Major programs include:

IDEA-Part B Cluster:
CFDA 84.027 IDEA-Part B, Formula
CFDA 84.027A IDEA-Part B, Discretionary
CFDA 84.173 IDEA-Part B, Preschool
8. Dollar threshold used to distinguish between Type A and Type B programs: \$750,000.
9. Low risk auditee: No

II. Findings Related to the Financial Statements

Finding 2019-01 – Lack of Internal Control over Financial Reporting

Criteria: The District is responsible for establishing and maintaining effective internal controls over financial reporting to provide reasonable assurance that its financial statements are fairly presented in conformity with U.S. generally accepted accounting principles with no material misstatements. A deficiency in internal control exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control such that there is a possibility that a material misstatement of the District's financial statements will not be prevented or detected on a timely basis.

Condition: During our audit of the fiscal year ended June 30, 2019, we found that the District failed to prepare several general journal entries that were required to prevent material misstatements being reflected in the financial statements. In addition, while the bank statements were reconciled as of the time of our audit, general journal entries had not been made to record the items discovered in the reconciliations that were needed for the financial statements to reflect accurate cash balances.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED JUNE 30, 2019

II. Findings Related to the Financial Statements-Continued

Questioned Costs: The issues requiring the general journal entries were addressed during the audit and recorded, resulting in no questioned costs. The general journal entries needed to adjust the bank balances were made during the audit as well.

Cause: The District continues to experience rapid growth, and the business office is short on the number of degreed accountants with school district experience that are necessary to properly manage the finances of a district its size. The District has no employee in the business office with the ability to accurately reconcile the monthly bank statements. In addition, no employee is reviewing the general ledger in detail each month to detect accounts that need adjustment and make the necessary journal entries.

Effect: When bank statements are not reconciled on a timely basis, and the general ledger is not reviewed timely, the financial statements and underlying accounting records are at risk of material misstatements, resulting in erroneous financial statement information being reported to the Board of Trustees. Significant adjustments were required during the audit to correct material misstatements in the financial statements.

Recommendation: The District is currently behind in bank reconciliations for the subsequent fiscal year. The District should prepare bank reconciliations and make appropriate adjusting entries to the accounting records for all bank accounts for all months that are behind, and then commit to preparing bank reconciliations and reviewing the general ledger on a monthly basis.

III. Other Findings

None

NORTHWEST INDEPENDENT SCHOOL DISTRICT
CORRECTIVE ACTION PLAN
FOR THE YEAR ENDED JUNE 30, 2019

Contact for Corrective Action Plan:

Brian Carter, Chief Financial Officer
817-215-0041

Finding 2019-01 – Lack of Internal Control over Financial Reporting

Every attempt will be made to reconcile the bank statements and prepare appropriate adjusting entries in a timely manner. The current bank reconciliation module in our PowerSchool eFinance+ software is unable to perform this function. Other options will be reviewed and considered as a method to streamline month end processes. Outstanding issues will be documented and investigated thoroughly to ensure timely resolution.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
STATUS OF PRIOR YEAR FINDINGS
FOR THE YEAR ENDED JUNE 30, 2019

No prior year findings.

NORTHWEST INDEPENDENT SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED JUNE 30, 2019

(1) FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/ PROGRAM or CLUSTER TITLE	(2) Federal CFDA Number	(3) Pass-Through Entity Identifying Number	(4) Federal Expenditures
U.S. DEPARTMENT OF EDUCATION			
<u>Direct Programs</u>			
Impact Aid - P.L. 81.874 (Note A)	84.041	01-061911	\$ 8,213
Total Direct Programs			8,213
<u>Passed Through State Department of Education</u>			
ESEA, Title I, Part A - Improving Basic Programs	84.010A	19610101061911	839,617
ESEA, Title I, Part A - Improving Basic Programs	84.010A	19610103061911	45,262
Total CFDA Number 84.010A			884,879
*IDEA - Part B, Formula	84.027	186600010619116600	2,275,054
*IDEA - Part B, Formula	84.027	196600010619116600	2,919,617
Total CFDA Number 84.027			5,194,671
*IDEA - Part B, Discretionary	84.027A	196600120619116877	194,250
*IDEA - Part B, Discretionary	84.027A	01-061911	20,000
Total CFDA Number 84.027A			214,250
*IDEA - Part B, Preschool	84.173	186610010619116610	19,528
*IDEA - Part B, Preschool	84.173	196610010619116610	27,965
Total CFDA Number 84.173			47,493
Total Special Education Cluster (IDEA)			5,456,414
Career and Technical - Basic Grant	84.048	18420006061911	28,954
Career and Technical - Basic Grant	84.048	19420006061911	96,153
Total CFDA Number 84.048			125,107
Title III, Part A - English Language Acquisition	84.365A	19671001061911	151,182
ESEA, Title II, Part A, Teacher Principal Training	84.367A	19694501061911	250,835
Summer School LEP	84.369A	69551802	6,258
ESEA, Title IV, Part A	84.424A	19680101061911	50,673
Total Passed Through State Department of Education			6,925,348
TOTAL U.S. DEPARTMENT OF EDUCATION			6,933,561
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			
<u>Passed Through State Department of Education</u>			
Medicaid Administrative Claiming Program - MAC	93.778	01-061911	48,250
Total Passed Through State Department of Education			48,250
TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			48,250
U.S. DEPARTMENT OF AGRICULTURE			
<u>Passed Through the State Department of Agriculture</u>			
*School Breakfast Program	10.553	71401701	408,252
*National School Lunch Program - Cash Assistance	10.555	71301701	1,771,701
*National School Lunch Prog. - Non-Cash Assistance	10.555	71301701	351,669
Total CFDA Number 10.555			2,123,370
Total Child Nutrition Cluster			2,531,622
Total Passed Through the State Department of Agriculture			2,531,622
TOTAL U.S. DEPARTMENT OF AGRICULTURE			2,531,622
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$ 9,513,433

*Clustered Programs

See Accompanying Notes to the Schedule of Expenditures of Federal Awards

NORTHWEST INDEPENDENT SCHOOL DISTRICT
NOTES ON ACCOUNTING POLICIES FOR FEDERAL AWARDS
YEAR ENDED JUNE 30, 2019

1. The District uses the fund types specified in Texas Education Agency's Financial Accountability System Resource Guide. Special Revenue Funds are used to account for resources restricted to, or designated for, specific purposes by a grantor. Federal and state financial assistance generally is accounted for in a Special Revenue Fund. Generally, unused balances are returned to the grantor at the close of specified project periods.
2. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The Governmental Fund types are accounted for using a current financial resources measurement focus. All Federal grant funds were accounted for in a Special Revenue Fund which is a Governmental Fund type. With this measurement focus, only current assets and current liabilities and the fund balance are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

The modified accrual basis of accounting is used for the Governmental Fund types and Agency Funds. This basis of accounting recognizes revenues in the accounting period in which they become susceptible to accrual, i.e., both measurable and available, and expenditures in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on Long-Term Debt, which is recognized when due, and certain compensated absences and claims and judgments, which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Federal grant funds are considered to be earned to the extent of expenditures made under the provisions of the grant, and, accordingly, when such funds are received, they are recorded as deferred revenues until earned.

3. The District participates in numerous state and Federal grant programs that are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the District has not complied with the rules and regulations governing the grants, if any, refunds of any money received may be required and the collectability of any related receivable at June 30, 2019, may be impaired. In the opinion of the District, there are not significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provisions has been recorded in the accompanying combined financial statements for such contingencies.
4. The period of availability for federal grant funds for the purposes of liquidation of outstanding obligations made on or before the ending date of the federal project period extended 30 days beyond the federal project period ending date, in accordance with provisions in the Uniform Guidance.
5. During the current year, the District received the following funds which are not included in the Schedule of Expenditures of Federal Awards.

Total Expenditures of Federal Awards	\$ 9,513,433
Medicaid Reimbursement (SHARS)	<u>4,588,898</u>
Federal Revenues per Financial Statements	<u>\$14,102,331</u>