

LIST OF SERVICE ORGANIZATIONS

Am-Vets / Libby Mitchell Post

David Dolloff (207-883-3902)

P.O. Box 246, Scarborough, ME 04070-0246

Scarborough Community Chamber

Art Dillion, President

c/o Portland Regional Chamber

60 Pearl Street, Portland, ME 04101

Kiwanis Club

Daniel Smith (207-883-2775)

P.O. Box 846, Scarborough, ME 04070-0846

Lions Club

Bev Greene (207-883-9309)

P.O. Box 644, Scarborough, ME 04070-0644

Masons - Gov. William King Lodge #219

Richard Lord (207-883-6767)

649 U.S. Route 1, Scarborough, ME 04074

North Scarborough Grange -

Barbara Griffin (207-839-4425)

29 Saco Street, Scarborough, ME 04074

Project G.R.A.C.E.

Elaine Sederlund (207-883-5111)

P.O. Box 6846, Scarborough, ME 04070-6846

Rotary Club

Leroy Crockett

P.O. Box 6455, Scarborough, ME 04070-6455

Scarborough Garden Club

Elaine Toher, President (swancz@aol.com) 1 Winding Way, Scarborough, ME 04074

Scarborough Historical Society

Becky Delaware (207-885-9997)

P.O. Box 156, Scarborough, ME 04070-0156

Scarborough Land Conservation Trust

Jack Anderson (207-883-3064)

P.O. Box 1237, Scarborough, ME 04070-1237

STATE AND FEDERAL ELECTED OFFICIALS

STATE REPRESENTATIVES

District 127 - Amy Volk

4 Elbridge Oliver Way, Scarborough, ME 04070

Home Telephone (207) 883-1963

State House Message Phone: (800) 423-2900

State House E-Mail:

RepAmy.Volk@legislature.maine.gov

District 128 - Heather Sirocki

32 Glendale Circle, Scarborough, ME 04074

Home Telephone: (207) 883-5609

State House Message Phone: (800) 423-2900

State House E-Mail:

RepHeather.Sirocki@legislature.maine.gov

STATE SENATORS

District 6 - Philip L. Bartlett, II

141 South Street, Gorham, ME 04038 Home Telephone: (207) 839-7827 Senate Message Phone: (800) 423-6900 Home E-Mail: phil@philbartlett.com

Legislature E-Mail:

SenPhilip.Bartlett@legislature.maine.gov

District 7 - Cynthia Dill

1227 Shore Rd., Cape Elizabeth, ME 04107

Home Telephone: (207) 767-4303 Senate Message Phone: (800) 423-6900

Legislature E-Mail:

SenCynthia.Dill@legislature.maine.gov

U.S. SENATORS

Olympia Snow

Portland State Office:

3 Canal Plaza, Suite 601, Portland, ME 04101

Telephone: (207) 874-0883 Fax: (207) 874-7631

Washington D.C. Office:

154 Russell Senate Office Bldg., Washington, D.C. 20510

Telephone: (800) 432-1599 Fax: (202) 224-1946

Susan Collins

Portland State Office:

One City Center, Stop 23, Portland, ME 04101

Telephone: (207) 780-3575 *Washington D.C. Office:*

413 Dirksen Senate Office Bldg., Washington, D.C. 20510

Telephone: (202) 224-2523 Fax: (202) 224-2693

U.S. REPRESENTATIVE

Chellie Pingree

Portland State Office:

57 Exchange Street Portland, Suite 302, ME 04101

Telephone: (207) 774-5019 Fax: (207) 871-0720 Washington D.C. Office:

1127 Longworth House Office Bldg., Washington, D.C. 20510

Telephone: (202) 225-6116 Fax: (202) 225-5590

ANNUAL REPORT OF THE MUNICIPAL OFFICERS FOR THE

YEAR ENDING JUNE 30, 2011

SCARBOROUGH, MAINE

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2011 TOWN COUNCIL



Judith L. Roy (13) Chair 6 Second Avenue 883-6552



Michael J. Wood (13) Vice-Chair 6 Longmeadow Road 883-8985



Ronald D. Ahlquist (11) 51 Mitchell Hill Road 939-5695



Karen A. D'Andrea (11) 40 Old County Rd 883-8893



Jessica Holbrook (12) 137 Beech Ridge Road 883-4138



Carol S. Rancourt (12) P.O. Box 248, 04070-0248 883-4492



Richard J. Sullivan (11) 1 Sullivan Farm Rd. 883-1689

MUNICIPAL OFFICES

259 U.S. Route 1 P.O. Box 360 Scarborough, Maine 04070-0360 Phone: 207-730-4000 FAX: 207-730-4033 www.scarborough.me.us

SUPERINTENDENT OF SCHOOLS

259 U.S. Route 1 P.O. Box 370 Scarborough, Maine 04070-0370 Phone: 207-730-4100 FAX: 207-730-4104 www.scarborough.k12.me.us

TOWN MEETINGS

TOWN COUNCIL

Municipal Building - 7 p.m. 1st and 3rd Wednesday of each month 3rd Wednesday only in July and August

PLANNING BOARD

Municipal Building - 7 p.m. Every 3rd Monday

ZONING BOARD

Municipal Building - 7 p.m. 2nd Wednesday of each month

BOARD OF EDUCATION

Municipal Building - 7 p.m. 1st and 3rd Thursday of each month 3rd Thursday only in July and August

SCARBOROUGH LIBRARY TRUSTEES

Public Library - 7 p.m.

3rd Thursday of each month

SANITARY DISTRICT TRUSTEES

Municipal Building - 7:30 p.m.
4th Thursday of each month
3rd Thursday only in November and
December

OFFICE HOURS

MUNICIPAL OFFICES

Monday - Friday, 8 a.m. - 4 p.m.
Wednesday evenings the following offices
are open until 6:30 p.m.:
Town Clerk, Vehicle Registration,
Tax Collector, Code Enforcement

The Code Enforcement and Planning staff are available by prior appointment only on *Tuesdays*, and after 12-noon on *Fridays*

SUPERINTENDENT OF SCHOOLS

Monday - Friday, 8 am - 4 p.m.

SCARBOROUGH LIBRARY

48 Gorham Road
Scarborough, ME 04074
207-883 -4723
Fax - 207-883-9728
Monday: 10 a.m. - 5:30 p.m.
Tues., Wed., Thurs.: 10 a.m. - 8 p.m.
Friday and Saturday: 10 a.m. - 5 p.m.
Sunday: 1 p.m. - 5 p.m.
(Closed Saturdays and Sundays,
July through Labor Day)
www.library.scarborough.me.us

SCARBOROUGH SANITARY DISTRICT

415 Black Point Road Scarborough, ME 04074 207-883-4663 Fax - 207-883-7083 Monday - Friday: 7 a.m. - 3:30 p.m. www.scarboroughsanitarydistrict.org

SCARBOROUGH HISTORICAL SOCIETY

649 U.S. Route 1 Scarborough, ME 04074 Tuesdays 9 a.m. - 12-Noon By appointment: 207-883-4820 www.scarboroughcrossroads.org/historical/ Letter of Transmittal from the

TOWN MANAGER

To the Town Council and Citizens of Scarborough:



Thomas J. Hall Town Manager

Please accept this report on the accomplishments for the Town of Scarborough for the fiscal year ending June 30, 2011. Department reports will provide a more in-depth review of specific accomplishments; however, please see below for a brief overview of the highlights.

• Financial Challenges- The persistent economic downturn and related reduction in non-property tax revenues continued to present challenges and constraints to the municipal and school budgets. As a consequence of the sluggish

economy, municipal non-property tax revenues continued to decline or are flat from the previous year. At the same time as non-property tax sources of income stagnate or recede, growth in the total valuation has slowed considerably. Although a portion of surplus funds was used in the budget to reduce the tax rate, by policy and practice, the Town is committed to a maintaining an appropriate fund balance.

If there is a "silver-lining" in the economic tsunami we are experiencing, it is that all aspects of the municipal operation have been thoroughly reviewed and right-sized to fit the new economic realities and as a result have prepared the Town to better meet the future needs of residents. For example, through an early retirement incentive, the Public Works Dept. transitioned to a vendor-based inventory management system and restructured the Operations Division. The next level of cost-cutting will require major structural change to the municipal organization and will likely affect the level and quality of services the Town offers in the future.

 Transportation Improvements- The Town began the first phase of a multi-intersection transportation improvement project that intends to relieve long-standing congestion problems in the Dunstan area as well as discourage use of Payne Road. The Haigis Parkway/Route One Intersection Improvement Project was locally engineered, administered and financed, which proved to be very beneficial to the Town with timely construction and competitive bid pricing. Favorable bids allowed the project to be expanded to include improvements along Route One from Enterprise Drive to Southgate Road, which provided continuity to the improvements. For further continuity, the Town was able to coordinate this work with MDOT's resurfacing of approximately five miles of Route One. I am particularly pleased that pedestrian safety and aesthetics were central components of this project.

- Planning/Land Use- The Town continued with implementation of the Comprehensive Plan, instituting land use changes and adopting an Aquifer Protection Ordinance. The Comprehensive Plan Implementation Committee was transitioned into the Long Range Planning Committee to ensure a sustained focus on land use and planning. The Town completed and adopted the Red Brook Watershed Plan and convened a committee to prepare a grant-supported plan for pedestrian improvements in the Oak Hill area.
- **Beach Access** Beach access issues focused exclusively on Higgins Beach with the Town completing improvements to the newly-acquired parking lot and modifying parking regulations. The largest change related to time-limited, onstreet parking on Bayview Avenue.
- Regional Cooperation- The Town continued its participation with the Sea Level Adaptation Working Group to study the potential effects of sea level rise and to identify potential inter-local mitigation responses. Work also continued with the Long Creek Watershed Management District to implement land use changes and storm water improvements to improve the water quality in this urban impaired stream. Lastly, the Town became a founding member of the Greater Portland Economic Development Corporation in an effort to foster regional cooperation on economic development.
- **New Initiatives** The Town convened a Charter Committee that reviewed the Town Charter and made recommendations for changes that were ultimately approved by the voters at the November 2, 2010 general election. The Town Council and School Board formed a Wentworth Building Committee to consider options for the repair or replacement of the Wentworth Intermediate School. The Town continued to focus on energy issues with the adoption of a Comprehensive Energy Plan and participation in the Property Assessed Clean Energy (PACE) program to enable residents' access to low-cost financing for energy improvements. Other initiatives included securing a CDBG grant to consider the feasibility of creating affordable housing on town-owned property off Broadturn Road and acquisition of two residential properties adjacent to Town Hall to preserve the option for re-locating the Public Safety Building to the municipal campus.

Despite the financial challenges, I am pleased with our accomplishments this year and our ability to stay focused on the vision for Scarborough. Once the global economy improves, I remain confident and extremely positive with Town's position in the regional economy. Operational changes have produced efficiencies that will serve the Town well in the future. None of these accomplishments could have been possible without a competent and professional staff and a committed group of elected and appointed officials – I am pleased to be part of a great organization and community.

Respectfully submitted, **Thomas J. Hall,** Town Manager

TOWN CLERK

To the Town Manager, Town Council, and Citizens of Scarborough:



Yolande P. Justice Town Clerk

It is with pleasure that I submit the annual report on behalf of the Town Clerk's Office for fiscal year July 1, 2010, through June 30, 2011.

The following Elections were held:

* Tuesday, November 2, 2010, the Municipal Elections to elect members to the Town Council, Board of Education, and Trustees to the Sanitary District; a Special Election for the Portland Water District Trustee well as the State General/Referendum Elections.

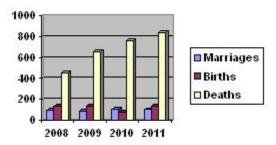
*Tuesday, May 10, 2011, the School Budget Validation Referendum – pursuant to the Maine's School Administrative Reorganization Law. With the resignation of Lawrence Bliss there was a Special Election for State Senate District 7 also held on Tuesday, May 10, 2011—this district covered Cape Elizabeth, South Portland and a portion of Scarborough.

The Town Council holds two regularly scheduled meetings a month, except for July and August when the Council holds one meeting, totaling 22 over the course of a year. In addition, there were 3 Special Council meetings held. During this period a total of 40 public hearings were held by the Town Council.

In April of 2011, due to federal law changes, the Town Clerk's Office was no longer able to process passport applications. However, in order to keep this service available here in Scarborough, the duty was taken over by the Scarborough Public Library. At this time the Library processes passport applications by appointment only.

Vital statistics include records of marriages, births, and deaths and are part of the records in the Clerk's Office. The births and deaths are recorded in three locations within the state: 1) Place of residency, 2) Place of occurrence, and 3) the State Office of Vital Statistics in Augusta. The marriages are recorded in the municipality in which the license was obtained and the State Office of Vital Statistics in Augusta.

During the past fiscal year a total of 105 marriages, 840 deaths and 142 births were filed with the Town Clerk's Office.



The following items were issued by the Town Clerk's Office during the Fiscal Year - July 1, 2010 to June 30, 2011:

Approximately Certified Copies

Items Issued by the Town Clerk's Office:

0,0=0	approximately continue copies
772	Burial Permits
5	Coin-Operator's Licenses
2	Ice Cream Truck Licenses
136	Food Handler's Licenses
22	Innkeepers Licenses
5	Junkyard Permits
534	Passport Applications Processed
	[through to April 30, 2011]
105	Marriage Licenses
3	Massage Establishment Licenses
11	Massage Therapist/Establishment License
7	Massage Therapist Licenses
3	Manufactured Housing/Mobile Home Park
	Licenses
8	Special Amusement Licenses
7	Waster Hauler Permits
135	Garage/Yard Sale Permits

Clam Licenses:

5.820

200	Resident Recreational Clam Licenses
20	Non-Resident Recreational Clam Licenses
26	Commercial Resident Clam Licenses
4	Commercial Non-Resident Clam Licenses
1	Commercial Non-Resident Student
	Clam Licenses
10	Commercial Resident Student Clam Licenses
2	Commercial Over-60 Resident Clam Licenses

Respectfully submitted, **Yolande "Tody" Justice,** Town Clerk

HUMAN RESOURCES & GENERAL ASSISTANCE OFFICE

To the Town Manager, Town Council, and Citizens of Scarborough:



Ellen M. Blair Human Resources / General Assistance Office

It is with pleasure that I present to you my first annual report for the Town of Scarborough. The Human Resources Department is responsible for supporting town departments in a number of key areas including employee recruitment, compensation and benefits, employee development, employee relations, labor relations, records management, payroll. supervisory counseling, and health & safety. These functions are performed for an employee population of 156 regular full and part-time

employees and $125\pm$ seasonal/temporary employees and call firefighter companies.

Accomplishments in 2011 include:

Building and managing effective employee relations

With three unions, employee and labor relations is always a priority. Collective bargaining efforts in 2011 resulted in a 3-year agreement with the Scarborough Professional Firefighters Association. Our dispatch contract goes through FY12 and bargaining with the police unit employees continue.

Recruiting and hiring

Filling vacancies throughout the Town starts with posting the job openings and ends in the orienting of the new hires. Since implementing the on-line tracking system in January 2011, Human Resources received 226 applications for various seasonal vacancies and brought on 100 new or return ing employees to fill various seasonal positions.

Encouraging health and wellness

Received over \$6,790 in grant funding to support numerous programs focused on improving the health and wellness of our employees. Held a flu shot clinic for employees, their families and community members.

Employee support

Employee support continues through the entire period of

active employment and often extends beyond in the form of benefits to retired members and continuation of benefits for employees leaving for other reasons. Numerous benefit programs are monitored and notices are sent to supervisors and/or employees as appropriate. Certain programs require consistent involvement or intervention by staff including health, dental, vision, life, deferred compensation, pension, FMLA, etc. In 2011, transitioned the majority of Town employees to a new medical plan which maintains comprehensive health coverage and reduces the Town and employee premiums by 12%.

Assessing satisfaction

Another role the Human Resources Department played this year was conducting a citizen satisfaction survey. The survey, designed to assess citizen satisfaction with the delivery of major town services and to help determine future community priorities, found that 97% of residents are pleased with the overall quality of life in Scarborough. To read the full report, follow the links at www.scarborough.me.us/hrga/.

Collaborating

Gearing up for FY12, Human Resources and Finance staff worked together to transition the payroll function to the human resources department. Staff will be responsible for the timely and accurate payroll processing for an average of 275 employees per week.

Capitalizing on safety

Efforts by employees and supervisors to work safely continue to be a high priority. Utilizing best practices in training and policy development, staff is working toward the goal of receiving the Department of Labor's Safety & Health Award for Public Employers, an achievement that would distinguish the Town as a model for workplace safety and health. Incident rates recording the number and severity of work related injuries are closely monitored and are expected to decline over prior years.

Streamlining and automating processes

Human Resources continues to identify ways to streamline internal systems. With the help of software advancements and the IT department, we implemented an on-line application process and launched an employee self-serve website. Feedback from applicants, employees and supervisors have been very positive.



Photography by Community Services

Report continued from the Human Resources Department:

2011 General Assistance Program

Amount expended	\$1,937.50*
Housing Food Miscellaneous Less	\$1,880.50 46.50 10.50 (968.75)^
Total Cost	<u>\$ 968.75</u>
Number of families assisted	7

^{*}Excludes administrative expenses

We are audited on an annual basis by the Maine Department of Health and Human Services to confirm that we are following state program guidelines. Again this year, the state found the Town's program to be in full compliance. The State of Maine reimburses 50% of our approved General Assistance program costs.

NOTES: The People's Regional Opportunity Program (PROP) is our local Community Action Program. PROP's Heating Assistance Program provided considerable assistance to local residents during this period so that this office did not need to provide any assistance in the Heating category. PROP is scheduled at regular times at town hall from August—February each year so that residents may easily take advantage of this resource.

In closing, a big thank you to Brenda and Heidi for your dedication, knowledge, patience and good humor over the past year. The success of the Human Resources Department is only as good as the people who represent it, and I think we have the beginnings of a great team!

Respectfully submitted,
Ellen M. Blair
Director of Human Resources

INFORMATION SYSTEMS DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure that we submit this report on the behalf of the Information Systems Department. We have been very busy this past year with the planning and implementation of many projects as well as providing services for our data networks and many applications we are utilizing.

The Scarborough Information Systems Department was formed in 1996 by combining the municipal's Information Services Department and the school's Computer Technology Department into one department to meet the ever increasing technology needs of the Town of Scarborough in a cost efficient manner.

We continue to keep our technology current to better serve the school and municipal departments. In the past year the department has upgraded the Intranet to Sharepoint 2010, the Office Applications to 2010 and implemented Exchange 2010 Server. This will enable the departments to collaborate and allow the applications to work together. One of the goals is to integrate as many of the applications as possible so they can share data between departments.

Both the town and school share administrative computing hardware, software, operating systems and networking capabilities. This combining of resources will continue to provide cost savings in numerous ways.

We are looking forward to another great year and hope you can share it with us. Please visit our web sites, www.scarborough.me.us, throughout the year for more information.

Respectfully submitted, Edward F. Coyne Jr. & Michelle M. Lemelin, Information Systems Co - Directors



Dunes at the Beach

[^]State of Maine Reimbursement

FINANCE DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:



Ruth D. Porter Finance Director

It is with great pleasure that I submit the annual report on behalf of the Finance Department for the Fiscal Year 2010-2011.

The Finance Department is responsible for managing and reporting the financial activities of the Town of Scarborough to assure all interested parties that those public resources are conscientiously received, safeguarded, invested, accounted for and disbursed. Our department works to reduce liabilities and risks in

order to protect the financial and personal interests of the residents, taxpayers, employees, investors and visitors. Additionally, the Finance staff prepares financial statements that report the financial condition on the Town of Scarborough.

The Governmental Accounting Standards Board (GASB) is the governing body for the reporting and accounting of municipalities across the country. The Town of Scarborough Finance Department received the prestigious Certificate of Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2010. This is the sixth consecutive year that the Town of Scarborough has submitted and achieved this prominent award.

Excerpts of the June 30, 2011 Comprehensive Annual Financial Report (CAFR) are highlighted on the following pages. The Town of Scarborough's financial report was audited by the firm of Macdonald Page and Co., LLC

located at 30 Long Creek Drive, South Portland, Maine 04106. Please review the completed CARF on the Town's web site at http://www.scarborough.me.us/acct/index.html.

The Finance Department is comprised of the following offices and describes the related responsibilities:

- Accounting: Includes payroll, accounts payable, cash management, financial software implementation and oversight, investments, risk assessment, accounts receivable, budgeting, debt management, infrastructure and financial reporting.
- Collections: Includes property tax collection and processing, general and rescue billing and collections, vehicle registrations, hunting and fishing licenses, beach parking permits, boat launch permits, parking tickets, snowmobile, watercraft and ATV registrations along with various other revenue collection services.
- Purchasing: Includes procuring goods and services, directing, supervising and coordinating the preparation of technical specifications for all purchasing and construction related activities of the Town.
- Assessing: Includes calculating the annual valuation of all taxable and exempt real and personal property in Scarborough and committing the property taxes annually.

The town has continued to increase the number of items that we can scan into our financial software system. In the past, the town's W-2's, invoices and purchase orders were documents that have been saved or scanned into the software. We now have the ability to store and attach journal transfer source documents as well as informational information by account or project. The finance department continues its work to reduce our impact on our environment.

The individuals, working in these areas, assist with the ever growing legal and reporting requirements, the growth of the technology industry and of public service and safety for us all.



Photography by Jonathan Reed

This year, per the Governmental Accounting Standard's Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, municipalities are now required to report their fund balances in a manner that is intended to provide an easier understanding of what makes up the fund balance. In the past, the categories were, designated, reserved or unreserved fund balance. The new categories are nonspendable (scholarship and cemetery principal contributions), restricted (limits imposed by others outside of Town government), committed (self-imposed limitation set in place by the Town Council), Assigned (limitations resulting from the intended use established by the highest level of decision making-Town Manager or committee), or unassigned (residual net resources not set aside in one of the other classifications. This statement is effective for financial statements for period beginning after June 15, 2010.

As part of the GASB Statement No. 54, is a change to how some of the other governmental funds (Special Revenue Funds, Capital Projects Fund and Permanent Fund) fund balances are reported. Of importance are the special revenue funds. After reviewing the various programs shown as special revenues, three have been moved from special revenues to the general fund. The three are the

unemployment compensation fund, the beach improvement fund and the Hunnewell House fund. Since the revenues from these three are essentially from transfers out of the general fund, they are no longer considered special revenues but a part of the general fund for reporting purposes and are reflected in the audited comprehensive annual financial statements.

I value the opportunities provided to the Finance Department staff by the citizens, the council and manager. I also need to acknowledge the work of all of the employees in the Finance Department. Their dedication to helping Scarborough grow and prosper is very much appreciated.

Respectfully submitted, Ruth D. Porter, Finance Director

AUDIT FOR YEAR ENDING JUNE 30, 2011

The schedules on the following pages have been extracted from the financial statements of the Town of Scarborough, Maine, a complete copy of which is available for inspection at the Town Office. The schedules included herein are:

Statement 1: Statement of Net Assets

Statement 3: Balance Sheet - Governmental Funds

Statement 4: Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds

Exhibit A-1: General Fund Comparative Balance Sheets

Exhibit A-2: General Fund Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary and Actual

Exhibit G: Statement of Changes in Long-term Debt



Photography by Jonathan Reed

TOWN OF SCARBOROUGH, MAINE Statement of Net Assets June 30, 2011

			Compo	nent Units
	Governme	ental	Public	Economic
	Activiti	es	Library	Development
ASSETS				
Cash and cash equivalents	\$ 7,563	3,289	132,226	30,780
Investments	9,233	3,487	529,486	-
Receivables:				
Accounts	56	7,698	1,000	-
Intergovernmental	72	7,555	-	11,567
Taxes receivable	168	3,995	-	-
Tax liens	730	0,719	-	-
Tax acquired property	,	7,231	-	-
Inventory	2	1,419	964	-
Prepaid items		-	11,839	-
Notes receivable	2,545	5,939	-	
Capital assets, not being depreciated	11,043	3,189	-	-
Capital assets, net	99,680	5,229	1,126,526	5,957
Total assets	132,293	5,750	1,802,041	48,304
LIABILITIES				
Accounts payable and other current liabilities	3,365	5,454	12,404	2,278
Accrued payroll and other related liabilities	3,670	5,889	23,359	7,694
Taxes collected in advance	63	5,091	-	-
Accrued interest	37	7,881	-	-
Noncurrent liabilities:				
Due within one year	6,423	3,990	-	-
Due in more than one year	64,41	5,337	-	29,071
Total liabilities	78,324	1,642	35,763	39,043
NET ASSETS				
Invested in capital assets, net of related debt	53,03	1,962	1,126,526	5,957
Restricted for:				
Nonexpendable trust principal	120	5,329	732,878	-
Expendable trust - income portion	83	3,853	-	
Town grants and projects	933	5,940		
Education	49:	5,941	-	-
Unrestricted	(702	2,917)	(93,126)	3,304
Total net assets	\$ 53,97	1,108	1,766,278	9,261

See accompanying notes to financial statements.

Balance Sheet Governmental Funds June 30, 2011

	General	Performance Bonds	General Town Improvements	Haigis Parkway Assessments	Other Governmental Funds	Total Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 5,554,730	278,689	1,188,751	_	541,119	7,563,28
Investments	2,412,731	678,518	884,751	-	5,257,487	9,233,48
Receivables:						
Accounts	563,698	3 -	3,000	_	1,000	567,69
Intergovernmental	182,202	2 -	100,000	_	445,353	727,55
Taxes receivable	168,995	5 -	-	_	-	168,99
Tax liens	730,719	-		_	-	730,71
nterfund loans receivable	2,904,940) -	-	_	13,986	2,918,92
Tax acquired property	7,231	-	-	_	-	7,23
nventory	· <u>-</u>	-	-	_	21,419	21,41
Notes receivable	-	-	-	2,545,939	· -	2,545,93
Total assets	\$ 12,525,246	957,207	2,176,502	2,545,939	6,280,364	24,485,25
JABILITIES AND FUND BALANCES						
iabilities:						
Accounts payable and other current liabilities	1,092,572	_	603,080	-	712,596	2,408,24
Accrued payroll and other related liabilities	3,676,889	-		-	-	3,676,88
Accrued compensated absences	30,366	· -	-	_	-	30,36
Interfund loans payable	-	-	963	2,141,507	776,456	2,918,92
Taxes collected in advance	65,091	-	-	_	-	65,09
Deferred tax revenue	671,053	-	-	_	-	671,05
Performance bond deposits	· <u>-</u>	957,207	-	_	-	957,20
Total liabilities	5,535,971	957,207	604,043	2,141,507	1,489,052	10,727,78
Fund balances:						
Nonspendable Permanent Fund Principal					126,329	126,32
Nonspendable Inventory					21,419	21,41
Restricted for Town	2,685,386	· -	1,572,459	404,432	531,508	5,193,78
Restricted for Education	495,941	l			368,843	864,78
Committed - General Fund	629,908	-	-	-	-	629,90
Committed - Education	-	-	-	-	-	-
Committed - Special Revenues	-	-	-	-	4,292,188	4,292,18
Assigned - General Fund	2,223,390	-	-	-	-	2,223,39
Unassigned Town	954,650	-	-	-	(548,975)	405,67
Total fund balances	6,989,275	-	1,572,459	404,432	4,791,312	13,757,47
Total liabilities and fund balance	\$ 12,525,246	957,207	2,176,502	2,545,939	6,280,364	
Amounts reported for governmental activities in t Capital assets used in governmental activities a	he statement of net	assets are differen	t because:	2,343,939	0,200,304	
are not reported in the funds. Other long-term assets are not available to pay	for current period	expenditures				110,729,4
and, therefore, are deferred in the funds.						671,0
Long-term liabilities, including bonds payable,	are not due and pa	yable in the curren	t			
period and therefore, are not reported in the	funds.					
Bonds payable						(66,767,00
Capital leases						(1,105,14
Accrued interest						(377,88
Landfill liability						(429,38
Other postemployment benefits lia	bility					(699,2
Accrued compensated absences						(1,808,22
			·			

${\bf Statement\ of\ Revenues, Expenditures\ and\ Changes\ in\ Fund\ Balances}$ ${\bf Governmental\ Funds}$

For the year ended June 30, 2011

		<u>-</u>	General	Haigis	Other	Total
		Performance	Town	Parkway	Governmental	Governmental
	General	Bonds	Improvements	Assessments	Funds	Funds
Revenues:						
Taxes \$	48,942,881	-	14,000	_	_	48,956,88
Licenses and permits	479,746	_	- 1,000	_	_	479,74
Intergovernmental	11,728,400	_	175,760	_	1,797,107	13,701,26
Interest earned	42,024	_	11,960	61,754	9,547	125,28
Donations	-	-		-	7,235	7,23
Sale of lots	_	_	_	_	1,600	1,60
Assessments and impact fees	_	_	_	_	1,236,249	1,236,24
Other	4,739,300	_	248,203	_	1,315,801	6,303,30
Total revenues	65,932,351	-	449,923	61,754	4,367,539	70,811,56
Expenditures:						
Current:						
General government	4,677,260		1,531,524			6,208,78
Public services	3,787,489	-	1,231,098	_	-	5,018,58
Public safety	7,967,270	-	147,603	-	-	8,114,87
Public works	6,040,273	-	1,205,703	-	-	7,245,97
Education	38,174,127	-	1,203,703	-	-	38,174,12
County tax	1,922,952	-	-	_	-	1,922,95
Debt service	4,771,048	-	-	-	-	4,771,04
Capital outlay	833,353	-	-	-	1,592,473	2,425,82
Other	- 033,333	-	-	-	4,014,567	4,014,56
Total expenditures	68,173,772		4,115,928		5,607,040	77,896,74
Total experiences	00,173,772		4,113,928	-	3,007,040	77,090,74
Excess (deficiency) of revenues over (under) expenditures	(2,241,421)	-	(3,666,005)	61,754	(1,239,501)	(7,085,17
Other financing sources (uses):						
Transfers in	1,120,962	6,339	29,700	53,349	266,119	1,476,46
Transfers out	(170,203)	(6,339)	(159,939)	(628,927)	(511,061)	(1,476,46
Proceeds from capital leases	-	-		` _ ′	-	-
Refunding bond issued	1,155,000					1,155,00
Payment to refunding bond escrow agent	(1,155,000)					(1,155,00
Premium paid on refunded debt	(11,550)					(11,55
General obligation bonds	418,990	-	3,226,440	_	799,570	4,445,00
Total other financing sources (uses)	1,358,199	-	3,096,201	(575,578)	554,628	4,433,45
						-
Net change in fund balances	(883,222)	-	(569,804)	(513,824)	(684,873)	(2,651,72
Fund balances, beginning of year, restated	7,872,497	-	2,142,263	918,256	5,476,185	16,409,20
Fund balances, end of year \$	6,989,275	-	1,572,459	404,432	4,791,312	13,757,47

See accompanying notes to financial statements.

General Fund

Comparative Balance Sheets June 30, 2011 and 2010

June 30, 2011 and 2	2011	2010
ASSETS		
Cash and cash equivalents	\$ 5,554,730	4,062,681
Investments	2,412,731	4,410,997
Receivables:		
Taxes receivable	168,995	166,781
Tax liens	730,719	651,207
Accounts receivable	563,698	546,871
Intergovernmental	182,202	45,238
Interfund loans receivable	2,904,940	2,794,632
Tax acquired property	7,231	7,231
Total assets	\$ 12,525,246	12,685,638
LIABILITIES AND FUND BALANCE Liabilities:		
Accounts payable and other current liabilities	1,092,572	1,158,183
Accrued payroll and other related liabilities	3,676,889	3,581,414
Accrued compensated absence (current)	30,366	22,559
Taxes collected in advance	65,091	50,845
Deferred tax revenues	671,053	634,571
Total liabilities	5,535,971	5,447,572
Fund balance:		
Restricted - Town	2,685,386	2,482,358
Restricted - Education	495,941	1,055,872
Committed - Town	629,908	_
Assigned - Town	2,223,390	1,469,309
Unassigned - Town	954,650	2,230,527
Total fund balance	6,989,275	7,238,066
Total liabilities and fund balance	\$ 12,525,246	12,685,638

General Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance **Budget and Actual (Budgetary Basis)**

For the year ended June 30, 2011 (with comparative totals for June 30, 2010)						
	_		201			
	2010 carryforward	Budget	Total Available	Actual	Variance positive (negative)	2010 Actual
Revenues:						
Taxes:						
1 2	\$ -	44,725,751	44,725,751	44,698,853	(26,898)	42,738,87
Change in deferred property tax revenue	-	-	-	(36,482)	(36,482)	(77,85
Excise taxes	-	4,177,000	4,177,000	3,981,452	(195,548)	3,937,15
Cable franchise tax	-	183,000	183,000	195,247	12,247	184,75
Interest and costs on taxes	-	94,300	94,300	103,811	9,511	96,98
Total taxes	-	49,180,051	49,180,051	48,942,881	(237,170)	46,879,92
Licenses and permits:						
Plumbing fees	-	24,000	24,000	18,230	(5,770)	19,89
Fees and Permits	-	149,180	149,180	178,189	29,009	167,02
Building permits	-	275,000	275,000	177,187	(97,813)	261,22
Electrical permits	-	30,000	30,000	34,009	4,009	40,46
Zoning Board of Appeals	-	13,000	13,000	9,755	(3,245)	14,08
License plate fees	-	60,605	60,605	59,551	(1,054)	60,21
Subdivision fees	-	3,500	3,500	2,825	(675)	10,53
Total licenses and permits	-	555,285	555,285	479,746	(75,539)	573,43
Intercoveremental						
Intergovernmental: Education state subsidies		5,680,518	5,680,518	5,680,516	(2)	5,913,10
	-	3,080,318	3,080,318	3,080,310	(2)	3,913,10
FEMA reimbursement	-	122,000	122,000	126.269	2 269	102.12
Federal HIDTA revenues	-	133,000	133,000	136,368	3,368	123,12
State Revenue Sharing	-	1,098,860	1,098,860	1,075,523	(23,337)	1,120,13 352,99
Homestead exemption	-	287,798	287,798	287,798	- 149	
Business equipment tax exemption		160,941	160,941	161,090 322,976		140,59 307,82
URIP (D.O.T. block grant)	-	268,000	268,000		54,976	
ecomaine payment in lieu of taxes General assistance reimbursement	-	71,450	71,450	71,450	- (5.021)	71,45
Adult education State subsidies	-	6,000	6,000	969	(5,031)	3,02
	-	22,520 25,000	22,520	14,166	(8,354)	16,46
Medicaid Other Federal and State revenues - School	-		25,000 235,000	24,655 107,695	(345) (127,305)	175,05 244,65
	-	235,000				,
Other Federal and State revenues - Town Total intergovernmental	<u> </u>	220,094 8,209,181	220,094 8,209,181	267,194 8,150,400	47,100 (58,781)	153,68 8,622,11
Interest earned	-	95,000	95,000	42,024	(52,976)	141,49
Unclassified:		200,000	200.000	250.000	(57.010)	150.50
School Department miscellaneous	-	308,000	308,000	250,088	(57,912)	158,70
Adult education	-	27,480	27,480	14,788	(12,692)	10,91
Community services	-	1,630,578	1,630,578	1,678,239	47,661	1,635,36
Police court time	-	1,000	1,000	2,466	1,466	1,89
Snow plowing service	-	6,400	6,400	4,307	(2,093)	10,76
Insurance reimbursements	-	32,000	32,000	72,540	40,540	97,64
Public Violations	-	49,000	49,000	61,002	12,002	54,06
Special duty police/fire	-	102,500	102,500	74,768	(27,732)	103,38
Inspection/review fees	-	51,600	51,600	58,235	6,635	117,69
Rescue donations	-	625,000	625,000	625,000	-	625,00
Rental income	-	48,750	48,750	46,750	(2,000)	38,31
Sale of Town-owned property	-	140,801	140,801	170,480	29,679	122,37
Salary reimbursement	-	807,378	807,378	823,473	16,095	794,32
Vehicle fuel reimbursement	-	485,693	485,693	374,110	(111,583)	391,14
Vehicle maintenance reimbursement	-	318,539	318,539	369,721	51,182	303,29
Lease revenue	-	154,000	154,000	-	(154,000)	47,67
Miscellaneous	-	121,140	121,140	113,333	(7,807)	132,19
Total unclassified	-	4,909,859	4,909,859	4,739,300	(170,559)	4,644,70

62,949,376

62,949,376

62,354,351

(595,025)

60,861,724

Total revenues

General Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual (Budgetary Basis), Continued

	-		1	*7 *		
	2010 carryforward	Budget	Total available	Actual	Variance positive (negative)	2010 Actual
	carrytor war u	Buuget	avanabic	Actual	(negative)	Actual
Expenditures:						
Current:						
General government:						
Town Council	\$ -	11,573	11,573	10,761	812	11,573
Administration	-	245,400	245,400	227,920	17,480	222,052
Town Clerk	882	165,601	166,483	164,281	2,202	177,176
Human resources Personnel benefits	-	188,598 292,668	188,598 292,668	184,845 316,583	3,753 (23,915)	185,482 250,722
Finance	7,700	390,464	398,164	388,488	9,676	372,92
Purchasing	307	139,599	139,906	119,289	20,617	140,25
Taxation/Treasury	390	333,062	333,452	343,169	(9,717)	412,57
Assessing	-	241,312	241,312	232,441	8,871	236,74
Management information systems	28,348	707,381	735,729	677,010	58,719	711,04
Planning	26,935	809,081	836,016	774,376	61,640	753,86
Municipal building	-	282,840	282,840	266,124	16,716	293,00
General government	-	60,490	60,490	60,251	239	66,97
Legal	-	85,000	85,000	147,535	(62,535)	136,72
Risk management	-	539,337	539,337	579,365	(40,028)	562,212
Public information	-	5,200	5,200	· -	5,200	5,22
Engineering	-	47,500	47,500	109,822	(62,322)	99,61
Outside agencies	-	75,000	75,000	75,000	-	63,720
Total general government	64,562	4,620,106	4,684,668	4,677,260	7,408	4,701,884
Public services:						
Library	-	807,629	807,629	806,144	1,485	786,61
Public health and welfare	-	30,976	30,976	11,800	19,176	13,89
Tax Rebates (Credit Enhancement Agree)	-	582,582	582,582	582,583	(1)	550,57
Economic Development Corporation	-	235,732	235,732	219,719	16,013	235,300
Community services Total public services	11,358 11,358	2,117,391 3,774,310	2,128,749 3,785,668	2,167,243 3,787,489	(38,494)	2,144,54 3,730,92
Public safety:	32 424	1 847 506	1 880 020	1 773 334	106.686	1 650 209
Fire Department	32,424 11,676	1,847,596 4 594 117	1,880,020 4 605 793	1,773,334 4 495 337	106,686 110,456	
Fire Department Police Department	11,676	4,594,117	4,605,793	4,495,337	110,456	4,488,430
Fire Department Police Department Emergency Management	11,676 800	4,594,117 34,621	4,605,793 35,421	4,495,337 31,172	110,456 4,249	1,650,208 4,488,436 33,35
Fire Department Police Department Emergency Management Marine resources	11,676 800 5,565	4,594,117 34,621 79,832	4,605,793 35,421 85,397	4,495,337 31,172 70,964	110,456 4,249 14,433	4,488,436 33,357 76,687
Fire Department Police Department Emergency Management	11,676 800	4,594,117 34,621	4,605,793 35,421	4,495,337 31,172	110,456 4,249	4,488,436 33,35' 76,68' 1,472,27'
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety	11,676 800 5,565 6,563	4,594,117 34,621 79,832 1,589,336	4,605,793 35,421 85,397 1,595,899	4,495,337 31,172 70,964 1,596,463	110,456 4,249 14,433 (564)	4,488,436 33,35 76,68 1,472,27
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works:	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502	4,605,793 35,421 85,397 1,595,899 8,202,530	4,495,337 31,172 70,964 1,596,463 7,967,270	110,456 4,249 14,433 (564) 235,260	4,488,436 33,35' 76,68' 1,472,27' 7,720,965
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502	4,605,793 35,421 85,397 1,595,899 8,202,530	4,495,337 31,172 70,964 1,596,463 7,967,270	110,456 4,249 14,433 (564) 235,260	4,488,430 33,35' 76,68' 1,472,27' 7,720,96:
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647	110,456 4,249 14,433 (564) 235,260 261,090 (22,476)	4,488,431 33,35' 76,68' 1,472,27' 7,720,96: 2,381,26- 1,392,01:
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115)	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223	4,488,436 33,35' 76,68' 1,472,27' 7,720,96: 2,381,26- 1,392,01' 182,40: 158,57'
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40 158,57 114,42
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456)	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40 158,57 114,42 26,34
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care Memorials	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45	4,488,436 33,35' 76,68' 1,472,27' 7,720,96: 2,381,266 1,392,01: 182,40: 158,57' 114,42- 26,346 8,936
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care Memorials Shade trees	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638	4,488,436 33,35' 76,68' 1,472,27' 7,720,96: 2,381,264 1,392,01: 182,40: 158,57' 114,424 26,346 8,930 10,624
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care Memorials Shade trees Engineering services	11,676 800 5,565 6,563 57,028	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533	4,488,436 33,35' 76,68' 1,472,27' 7,720,96: 2,381,264 1,392,01: 182,40: 158,57' 114,424 26,346 8,930 10,624 103,05:
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care Memorials Shade trees	11,676 800 5,565 6,563 57,028 3,045 572 - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40 158,57 114,42 26,34 8,930 10,62 103,05 1,846,53
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care Memorials Shade trees Engineering services Solid waste program Total public works	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40 158,57 114,42 26,34 8,930 10,62 103,05 1,846,53
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care Memorials Shade trees Engineering services Solid waste program Total public works Education:	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939	4,488,436 33,35' 76,68' 1,472,27' 7,720,965 2,381,26 1,392,01: 182,400 158,57' 114,422 26,344 8,930 10,62: 103,05: 1,846,53 6,224,166
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care Memorials Shade trees Engineering services Solid waste program Total public works Education: Regular instruction	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939	4,488,436 33,35' 76,68' 1,472,27' 7,720,965 2,381,26 1,392,01: 182,400 158,57' 114,422 26,344 8,930 10,62: 103,05: 1,846,53 6,224,16'
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetry care Memorials Shade trees Engineering services Solid waste program Total public works Education: Regular instruction Improvement of instruction	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595 20,286,699 555,341	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 101,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212 20,286,699 555,341	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939 84,798 17,061	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40 158,57 114,42 26,34 8,93 10,62 103,05 1,846,53 6,224,16 20,002,42 482,19
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetry care Memorials Shade trees Engineering services Solid waste program Total public works Education: Regular instruction Improvement of instruction Special services	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595 20,286,699 555,341 2,591,192	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212 20,286,699 555,341 2,591,192	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273 20,201,901 538,280 2,553,786	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939 84,798 17,061 37,406	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40 158,57 114,42 26,34 8,93 10,62 103,05 1,846,53 6,224,16 20,002,42 482,19 2,473,83
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetry care Memorials Shade trees Engineering services Solid waste program Total public works Education: Regular instruction Improvement of instruction Special services General & special administration	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595 20,286,699 555,341 2,591,192 275,345	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212 20,286,699 555,341 2,591,192 275,345	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273 20,201,901 538,280 2,553,786 279,013	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939 84,798 17,061 37,406 (3,668)	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40 158,57 114,42 26,34 8,93 10,62 103,05 1,846,53 6,224,16 20,002,42 482,19 2,473,83 294,97
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetry care Memorials Shade trees Engineering services Solid waste program Total public works Education: Regular instruction Improvement of instruction Special services General & special administration Board of education	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595 20,286,699 555,341 2,591,192 275,345 39,767	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212 20,286,699 555,341 2,591,192 275,345 39,767	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273 20,201,901 538,280 2,553,786 279,013 29,062	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939 84,798 17,061 37,406 (3,668) 10,705	4,488,436 33,35' 76,68' 1,472,27' 7,720,96: 2,381,26- 1,392,01: 182,40: 158,57' 114,42- 26,344 8,936 10,62- 103,05: 1,846,53 6,224,16' 20,002,42: 482,199 2,473,83: 294,97' 33,22:
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care Memorials Shade trees Engineering services Solid waste program Total public works Education: Regular instruction Improvement of instruction Special services General & special administration Board of education Office of the superintendent	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595 20,286,699 555,341 2,591,192 275,345 39,767 409,154	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212 20,286,699 555,341 2,591,192 275,345 39,767 409,154	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273 20,201,901 538,280 2,553,786 279,013 29,062 415,453	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939 84,798 17,061 37,406 (3,668) 10,705 (6,299)	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40 158,57 114,42 26,34 8,93 10,62 103,05 1,846,53 6,224,16 20,002,42 482,19 2,473,83 294,97 33,22 379,59
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetry care Memorials Shade trees Engineering services Solid waste program Total public works Education: Regular instruction Improvement of instruction Special services General & special administration Board of education Office of the superintendent Business administration	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595 20,286,699 555,341 2,591,192 275,345 39,767 409,154 1,639,880	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212 20,286,699 555,341 2,591,192 275,345 39,767 409,154 1,639,880	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273 20,201,901 538,280 2,553,786 279,013 29,062 415,453 1,674,986	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939 84,798 17,061 37,406 (3,668) 10,705 (6,299) (35,106)	4,488,436 33,35' 76,68' 1,472,27' 7,720,965' 2,381,26- 1,392,011 182,405 158,57' 114,42- 26,346 8,936 10,62- 103,055 1,846,53 6,224,166 20,002,426 482,196 2,473,836 294,97' 33,226 379,59- 1,610,826
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetery care Memorials Shade trees Engineering services Solid waste program Total public works Education: Regular instruction Improvement of instruction Special services General & special administration Board of education Office of the superintendent Business administration Transportation	11,676 800 5,565 6,563 57,028 3,045 572	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595 20,286,699 555,341 2,591,192 275,345 39,767 409,154 1,639,880 1,463,829	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212 20,286,699 555,341 2,591,192 275,345 39,767 409,154 1,639,880 1,463,829	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273 20,201,901 538,280 2,553,786 279,013 29,062 415,453 1,674,986 1,403,748	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939 84,798 17,061 37,406 (3,668) 10,705 (6,299) (35,106) 60,081	4,488,43 33,35 76,68 1,472,27 7,720,96 2,381,26 1,392,01 182,40 158,57 114,42 26,34 8,93 10,62 20,305 1,846,53 6,224,16 20,002,42 482,19 2,473,83 294,97 33,22 379,59 1,610,82 1,418,46
Fire Department Police Department Emergency Management Marine resources Emergency Medical Services Total public safety Public works: Public Works Department Vehicle maintenance Water charges Street lighting Traffic signals Cemetry care Memorials Shade trees Engineering services Solid waste program Total public works Education: Regular instruction Improvement of instruction Special services General & special administration Board of education Office of the superintendent Business administration	11,676 800 5,565 6,563 57,028 3,045 572 - - - - - -	4,594,117 34,621 79,832 1,589,336 8,145,502 2,438,450 1,386,599 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,349,595 20,286,699 555,341 2,591,192 275,345 39,767 409,154 1,639,880	4,605,793 35,421 85,397 1,595,899 8,202,530 2,441,495 1,387,171 181,600 161,000 125,468 19,025 8,851 18,000 99,962 1,910,640 6,353,212 20,286,699 555,341 2,591,192 275,345 39,767 409,154 1,639,880	4,495,337 31,172 70,964 1,596,463 7,967,270 2,180,405 1,409,647 186,715 148,777 74,140 23,481 8,806 10,362 97,429 1,900,511 6,040,273 20,201,901 538,280 2,553,786 279,013 29,062 415,453 1,674,986	110,456 4,249 14,433 (564) 235,260 261,090 (22,476) (5,115) 12,223 51,328 (4,456) 45 7,638 2,533 10,129 312,939 84,798 17,061 37,406 (3,668) 10,705 (6,299) (35,106)	4,488,436 33,35° 76,68° 1,472,27° 7,720,965 2,381,266 1,392,011 182,400 158,57° 114,424 26,344 8,936 10,624 103,055 1,846,53° 6,224,166 20,002,426 482,196 2,473,838 294,97° 33,226 379,594

TOWN OF SCARBOROUGH, MAINE General Fund Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual (Budgetary Basis), Continued

		2011				
	2010 carryforward	Budget	Total available	Actual	Variance positive (negative)	2010 Actual
	-					
Expenditures, continued:						
Current, continued:		1 022 052	1 000 050	1 022 052		1 005 004
County tax \$	=	1,922,952	1,922,952	1,922,952	=	1,885,984
Debt service (excluding education):						
Principal	_	3,011,038	3.011.038	2,961,038	50,000	3,044,449
Interest and other costs	_	1,803,008	1,803,008	1,821,560	(18,552)	1,911,642
Total debt service	-	4,814,046	4,814,046	4,782,598	31,448	4,956,091
Capital improvements	271,019	789,928	1,060,947	833,353	227,594	1,210,474
Total expenditures	407,584	65,501,307	65,908,891	64,599,515	1,309,376	64,515,022
Excess (deficiency) of revenues over						
(under) expenditures	(407,584)	(2,551,931)	(2,959,515)	(2,245,164)	714,351	(3,653,298)
Other financing sources (uses):						
Transfers in	_	1,037,098	1,037,098	1,120,962	83,864	1,551,027
Transfers out	_	(140,496)	(140,496)	(170,203)	(29,707)	(111,543)
General obligation bonds	_	456,178	456,178	418,990	(37,188)	648,205
Overlay	_	(100,849)	(100,849)	.10,,,,	100,849	0.10,200
Total other financing sources (uses)	_	1,251,931	1,251,931	1,369,749	117,818	2,087,689
		, , , , , ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,
Net change in fund balances - budgetary basis	(407,584)	(1,300,000)	(1,707,584)	(875,415)	832,169	(1,565,609)
Utlilization of prior year surplus and carrying balances	407,584	1,300,000	1,707,584	-	(1,707,584)	-
Total Utilization of Fund Balance and Carry forwards	÷	=	(0)	(875,415)	(875,415)	(1,565,609)
Reconciliation to GAAP basis:						
Current portion of accrued compensated absences				(7,807)		(134)
Fund balances, beginning of year restated				7,872,497		8,803,809
Fund balances, end of year				6,989,275		7,238,066

Statement of Changes in Long-term Debt

For the year ended June 30, 2011

General Obligation Bonds 1990 Capital Improvements 1993 Capital Improvements 1994 Capital Improvements 1995 Capital Improvements 1997 Capital Improvements 2001 Capital Improvements	7.10% 5.70% 6.00% 5.00% 5.35% 4.10% 4.20%	2011 2013 2015 2016	\$	principal payments 325,000 to 2011	of year	Curre Issued	nt Year Retired	end of year
1990 Capital Improvements 1993 Capital Improvements 1994 Capital Improvements 1995 Capital Improvements 1997 Capital Improvements	7.10% 5.70% 6.00% 5.00% 5.35% 4.10% 4.20%	2011 2013 2015 2016	\$	325,000 to 2011	-	Issued	Retired	of year
1990 Capital Improvements 1993 Capital Improvements 1994 Capital Improvements 1995 Capital Improvements 1997 Capital Improvements	5.70% 6.00% 5.00% 5.35% 4.10% 4.20%	2013 2015 2016	\$		225.000			
1993 Capital Improvements 1994 Capital Improvements 1995 Capital Improvements 1997 Capital Improvements	5.70% 6.00% 5.00% 5.35% 4.10% 4.20%	2013 2015 2016	\$					
1994 Capital Improvements 1995 Capital Improvements 1997 Capital Improvements	6.00% 5.00% 5.35% 4.10% 4.20%	2015 2016			325,000		325,000	-
1995 Capital Improvements 1997 Capital Improvements	5.00% 5.35% 4.10% 4.20%	2016		25,000 to 2013	75,000		25,000	50,000
1997 Capital Improvements	5.35% 4.10% 4.20%			230,000 to 2015	1,150,000		230,000	920,000
	4.10% 4.20%	2017		265,000 to 2016	1,590,000		265,000	1,325,000
2001 Capital Improvements	4.20%	2017		110,000 to 2017	770,000		110,000	660,000
		2021		180,000 to 2011				
				120,000 in 2012				
	Varies			115,000 to 2021	1,335,000		180,000	
	Refunded						1,155,000	-
2003 Capital Improvements	3.50%	2033		750,000 in 2011				
	4.25%			840,000 in 2012				
	4.25%			925,000 in 2013				
	4.25%			595,000 in 2014				
	4.25%			685,000 in 2015				
	4.25%			780,000 in 2016				
	4.25%			885,000 in 2017				
	4.25%			1,005,000 in 2018				
	4.25%			1,135,000 in 2019				
	4.25%			1,280,000 in 2020				
	4.25%			1,435,000 in 2021				
	4.30%			1,610,000 in 2022				
	4.40%			1,800,000 in 2023				
	4.40%			430,000 in 2024				
	4.50%			450,000 in 2025				
	4.50%			475,000 in 2026				
	4.50%			495,000 in 2027				
	4.50%			520,000 in 2028				
	4.50%			545,000 in 2029				
	4.50%			570,000 in 2030				
	4.50%			595,000 in 2031				
	4.50%			625,000 in 2032	10.005.000		750,000	10 225 000
2004 Conicilian	4.50%	2024		655,000 in 2033	19,085,000		750,000	18,335,000
2004 Capital Improvements	varies	2034		680,000 to 2012				
	3.125%			690,000 in 2013				
	3.25%			555,000 in 2014				
	3.50% 3.50%			215,000 in 2015 225,000 in 2016				
	3.75%			235,000 in 2017				
	3.75%							
	4.00%			245,000 in 2018 255,000 in 2019				
	4.00%			265,000 in 2020				
	4.00%			280,000 in 2021				
	4.00%			290,000 in 2022				
	4.125%			305,000 in 2023				
	4.25%			320,000 in 2024				
	4.25%			335,000 in 2025				
	4.30%			350,000 in 2026				
	4.30%			365,000 in 2027				
	4.375%			385,000 in 2028				
	4.40%			400,000 in 2029				
	4.40%			420,000 in 2030				
	4.40%			440,000 in 2031				
	4.40%			460,000 in 2032				
	4.40%			480,000 in 2033				
	4.40%			500,000 in 2034	9,375,000	_	680,000	8,695,000
2005 Capital Improvements	3.50%	2034	\$	385,000 in 2011	2,575,000		300,000	0,025,000
	3.75%	2037	Ψ	390,000 in 2012				
	3.75%			395,000 in 2013				
	4.00%			305,000 in 2014				
	4.00%			315,000 in 2015				
	4.00%			250,000 in 2016				
	4.00%			230,000 in 2017				
	4.00%			240,000 in 2018				
	4.00%			250,000 in 2019				
	4.10%			260,000 in 2020				

TOWN OF SCARBOROUGH, MAINE Statement of Changes in Long-term Debt, Continued

		Final	Annual	Balance	ce		Balance
	Interest	maturity	principal	beginning	Curren		end
	rate	date	payments	of year	Issued	Retired	of year
General Obligation Bonds							
2005 Capital Improvements	4.20%	5					
	4.25%		280,000				
	4.25%		290,000				
	4.30%		300,000				
	4.50%		315,000				
	4.50%		325,000				
	4.50%		340,000				
	4.50%		355,000 370,000				
	4.60%		385,000				
	4.60% 5.00%		405,000				
	5.00%		420,000				
	5.00%		440,000				
	5.00%		460,000				
	5.00%		480,000			385,000	8,070,000
2006 Capital Improvements	4.00%	2021	835,000		=	363,000	8,070,000
2000 Capital Improvements	4.00%	2021	480,000				
	4.00%		510,000				
	4.00%		515,000				
	4.00%		530,000				
	4.00%		505,000				
	4.00%		185,000				
	4.00%		190,000				
	4.00%		195,000				
	4.05%		210,000				
	4.10%		220,000			835,000	3,540,000
2007 Capital Improvements	4.00%	2023	550,000			033,000	3,540,000
2007 Capital Improvements	1.0070	2025	225,000				
			25,000		_	550,000	1,800,000
2008 Capital Improvements	3.00%	2028	800,000			220,000	1,000,000
2000 capital improvements	3.0070	2020	790,000				
			595,000				
			580,000				
			570,000				
			575,000				
			185,000		_	800,000	6,320,000
			305,000			,	-,,
2009 Capital Improvements	2.00%	2029	400,000				
r			315,000				
			310,000				
			100,000		_	400,000	3,855,000
2009 Bond Refunding	2.00%	2020	185,000			,	-,,
			115,000		_	185,000	1,595,000
2010 Capital Improvements	2.00%	2031	482,000				
			485,000	in 2013			
			470,000				
			345,000	to 2020			
			280,000	to 2026			
			100,000	to 2031 6,002,000	=	-	6,002,000
2011 Capital Improvements	2.00%	2031					
• •			540,000				
			525,000				
			360,000				
			355,000				
			115,000				
			110,000		5,600,000	-	5,600,000
Total bonds				68,042,000	5,600,000	6,875,000	66,767,000
Total long torm 3.34			s	60 042 000	5 600 000	6 975 000	66 767 000
Total long-term debt			3	68,042,000	5,600,000	6,875,000	66,767,000

COLLECTIONS/EXCISE TAX OFFICE

To the Town Manager, Town Council, and Citizens of Scarborough:

The Collections/Excise Department is responsible for all vehicle registrations. Our staff is here to assist you in registering your automobiles, trucks, snowmobiles, ATV's and boats, along with hunting and fishing licenses. We are also here to answer any questions you may have regarding this process. We also still and will serve the City of South Portland's customers by completing their new boats and doing all of their residence snowmobiles and ATV's.

We appreciate the opportunity to be of service to the citizens of Scarborough, and I look forward to many more years of serving our community.

The Rapid Renewal allows citizens to register vehicles on-

line via the internet. This program has been on a steady increase and, as the state perfected its online renewal process, we have seen accelerated growth in the area. As always, all of the staff in the Excise Office will continue to be here for you with our friendly smiles and excellent customer service.

Respectfully submitted, Elizabeth "Liz" Hernandez, Excise Office



Elizabeth "Liz" Hernandez Excise Office

Visit <u>www.informe.org/bmv/rapid-renewal</u> to register your vehicle on-line.

<u>2011</u>	<u>2010</u>	<u>2009</u>
Excise Tax Collected: Total Vehicle Excise\$3,955,357.36 Boat Excise	EXCISE TAX COLLECTED: Total Vehicle Excise	EXCISE TAX COLLECTED: Total Vehicle Excise

Report from the

TOWN ASSESSOR

To the Town Manager, Town Council, and Citizens of Scarborough:



Paul Lesperance Town Assessor

This year, the tax rate was set at \$12.63 per thousand dollars of value based on a taxable valuation of \$3,556,551,900 for real and personal property as of April 1, 2010. This is an increase in valuation of \$31,780,300 from 2009 or 1%. The tax rate increased by 48 cents or 4%. The tax rate is based on municipal, school and county expenses. The total appropriation was \$44,919,250 up \$2,093,275 or 4..88%.

For the 2010 tax year the homestead exemption was reduced

by the State of Maine from \$13,000 of valuation to \$10,000. This resulted in a tax savings of \$126.30 which is a decrease of \$37.89 from 2009. For this tax year 4562 residents qualified for the homestead exemption. The total

number of veterans and widows of veterans amounted to 652 for an additional savings of \$75.78 in annual property tax. It is important that each taxpayer who qualifies for an exemption file an application with the Assessor's Office prior to April 1st.

The tax year of 2010 was the fourth year of the Town's tax reimbursement program. We approved 272 applications for a total refund of \$118,427. In order to qualify for the Town's reimbursement you need to apply and receive reimbursement from the State program for property tax relief. All Scarborough citizens are encouraged to call or visit our office so that we can determine if you quality for any exemption and assure the proper forms are completed in a timely manner.

As always, I and my Administrative Assistant Sara Salisbury and Assistant Assessor Susan Russo are available to all citizens for any questions you may have concerning your valuation or property tax.

Respectfully submitted

Paul G. Lesperance, CMA, Town Assessor

PURCHASING OFFICE

To the Town Manager, Town Council, and Citizens of Scarborough:

The Town of Scarborough's Purchasing Office is responsible for procuring goods, services and construction for all Town Departments as well as administering bids and purchasing contracts.

Created in 2005, the Purchasing Office collaborates with all departments, to streamline the bidding and purchasing processes for the Town. During fiscal 2011, Purchasing initiated and secured bids for 15 projects as follows:

- •Public Works Plow Cab & Chassis
- Public Works Plow Gear
- Public Works Backhoe
- Public Works Boom Mower
- Community Services Landscaping at Pine Point
- Community Services Hurd Park Food & Beverage
- •Planning Vehicle
- School Tractor
- •Fire Dept. Infrared Propane Heaters
- •Fire Dept. Boiler Replacement
- Police Vehicles
- Municipal Building Occupancy Sensors
- •Town Wide Overhead Door Maintenance Contract

Additionally, Purchasing has worked with both the Town of Cape Elizabeth and the City of South Portland in an effort to coordinate purchases to maximize efficiencies and reduce procurement costs to the communities.

Through the Town's online website, businesses can utilize both the Vendor Self-Service Web Portal and Electronic Bidding Portal. The Vendor Self-Service is a way for businesses to track how much the town has purchased from them and to see what invoices have been paid. Over the past year, approximately 70 vendors have signed on to this valuable tool.

The Electronic Bidding Portal allows prospective bidders to view and respond to various requests for proposals the town initiates.

With the continuing tough economic times, Purchasing will continue to remain a viable and important process in the Town of Scarborough. It is our goal to reduce costs through competitive bidding, bulk purchasing and improve our effective use of resources, not only within Purchasing but with local departments and regional neighbors.

Respectfully submitted, Ruth D. Porter, Finance Director



Photography by Jonathan Reed

TAX COLLECTION OFFICE / MUNICIPAL BEACH REPORT

To the Town Manager, Town Council and Citizens of Scarborough:

The following is the annual report from the Scarborough Tax Collection Office and the Municipal Beach Report for the Fiscal Year July 1, 2010, through June 30, 2011. The table below shows the revenues for both seasonal and daily beach passes along with boat launching fees that were collected for the fiscal year period. The following pages show the uncollected real estate and personal property taxes for this same period.

Respectfully submitted,

Wendy Frazier, Deputy Tax Collector / Treasurer

Please visit the Tax Office for more information for on-line tax information visit: www.scarborough.me.us and navigate to the Accounting/Collections Web pages.



Wendy Frazier Deputy Tax Collector / Treasurer

FISCAL 2011 SEASONAL AND DAILY BEACH PASSES					
July 2010 August 2010 September 2010 Jan / May 2011 June 2011 Totals:	## Reaches \$72,259.16 \$57,436.85 \$9,550.05 \$26,680.00 \$57,686.00 \$223,612.06 ### Boat Launch Fees	\$17,309.80			
	Concession Stand		<u>\$5,125.00</u>		
Grand Total July 1, 2010, through June 30, 2011 \$246,046.86					
Grand Total July 1, 2009, through June 30, 2010 \$240,621.47					
Grand Total July	y 1, 2008, through June	30, 2009	\$194,122.34		

The State of Maine encourages all visitors at all beaches to carry out what you carry

Scarborough has made available rubbish containers in and near the parking areas of all local beaches and recreation areas.

Please take the time to use them.

Keeping our beaches and parks clean is a "quality of life" issue we all need to be aware of. Your cooperation on this matter is greatly appreciated.

The containers are emptied by the Community Services Department during the summer and winter months.

Thank you for using them.

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2011

2001				2008			
*Cummings, Robert	R088005	316 Pine Point Road	\$1,423.56	*Anjon's	U036004	521 US Route 1	\$4,121.46
*Light, Warren A	U024034	295 Pine Point Road	\$568.31	*Webster, Terry L	R097-004	202 Spurwink Rd	\$1,896.64
				Whitten, Donald	U025-016A	11 Bradford Ln	\$3,976.07
2002				,			. ,
*Cummings, Robert	R088-005	316 Pine Point Rd	\$2,314.58	2009			
*Grant, Glenn D	R029-007A	48 Grant Road	\$1,346.02	**Arbo, Alice D	R035-019	89 Running Hill Rd	\$2,570.32
*Light, Warren A	U024-034	295 Pine Point Road	\$930.61	**Bayley, Calvin O	R024-032	203 Broadturn Rd	\$3,576.15
-				**Bayley,Timothy	U036-005	14 Milliken Rd	\$2,555.14
2003				**Cange, Suzanne M	I U024-001B	272 Pine Point Rd	\$4,182.64
*Cummings, Robert	R088005	316 Pine Point Road	\$1,864.07	**Carrigan, Timothy	U026-020	20 Jasper St	\$1,313.80
*Light, Warren A	U024034	295 Pine Point Road	\$749.28	**Chambers, Ruby E	3 R074-009	86 Black Point Rd	\$647.12
				**Dbj Realty Trust	R035-019a	87 Running Hill Rd	\$1,104.76
2004				**Deering, Gary M	U013-004	42 Clay Pits Rd	\$2,005.48
West, Christina	T003029	29 Matthews Way	\$112.89	**Dill, Randall G Sr	R018-029	359 Gorham Rd	\$1,108.64
Whitten, Donald	U025016A	11 Bradford Lane	\$1,603.06	**Dimastrantonio,	R032-008	170 Two Rod Rd	\$1,881.67
				Nicholas			
2006				**Elegant Hospitalit		693 Us Route 1	\$4,589.56
West, Christina	T003029	29 Matthews Way	\$120.81	**Elegant Hospitaliti		691 Us Route 1	\$2,494.42
Whitten, Donald	U025016A	11 Bradford Lane	\$3,748.56	**Ellis, Roberta	R037-037	56 Mussey Rd	\$2,704.64
				**Foss, Sharon L	U051-056	72 Two Rod Rd	\$2,851.19
2007				**Gilman Real Estat		341 Us Route 1	\$528.56
Whitten, Donald	U025016A	11 Bradford Ln	\$3,859.42	Haggerty, Karen M	U004-102	15 Ole Ironside Ln	\$1,779.20

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2011

2009 continued				Bayley, Timothy C	U036-005	14 Milliken Rd	\$2,628.54
**Hale, Annee	R006-009D	6 Foss Dr	\$1,108.56	Bedell, Stephen G **Beesley, Kenneth	R007-010 R034-004c	0 Nonesuch Riv 324 Gorham Rd	\$1,388.76 \$5,485.24
**Hale, Lyla	R006-009D	8 Foss Dr	\$1,108.30	**Belaire, Richard D		443 Us Route 1	\$5,592.24
**Hayes, Lloyd &	R015-051D	30 Lady Slipper Way		**Benner, Charles I	R018-030	355 Gorham Rd	\$1,870.32
Jo Carol			*	Berry, Lemuel	R013-011	269 Beech Ridge Rd	
**Hughes, Ellen M	R050-021	17 Whipple Ln	\$2,557.67	Blanchard, Edward M Boston And Maine	R049-001b R078-001	146 Payne Rd 0 Pleasant Hill Rd	\$984.93 \$155.89
**Huntington, Steven		6 Sargent	Rd	Boston And Maine	R078-001	660 Pleasant Hill Rd	
\$4,793.26		2 I in a a lan A a a I I in it 5	¢1 177 02	Boston And Maine	R088-010	0 Pine Point Rd	\$119.43
**Jpj Properties Llc Kallis, Coriander L	R062-2105 U043-036 A	2 Lincoln Ave Unit 5	\$1,167.83	Boston And Maine	R078-083	101 Abandoned E rrr	
**Kebiwil Llc	R078-070 A	6 Ward St 137 Pleasant Hill Rd		**Bradshaw, Eleanor		12 Massacre Ln	\$11,612.04
	U031-009 A		\$4,779.33 \$2,957.47	Brown, Henry P **Brown, Linda L	R022-030a U029-009	175 Beech Ridge Rd 4 Queens Dr	\$3,808.32
**Kingsbury, Kelly A Et Al	0031-009A	6 Charles Circle	\$2,937.47	Brown, Toby E	R035-012	4 Brown Hill Ln	\$1,383.55
**Lewis, Daniel F	R078-006	20 Rigby Rd	\$1,193.32	Cange, Suzanne M	U024-001b	272 Pine Point Rd	\$4,340.73
**M7 Properties Llc	R078-050A	50 Pleasant Hill Rd	\$2,475.44	**Carrigan, Timothy		20 Jasper St	\$2,679.44
**Maguire, Laurence	U006-034	10 Nelsen Rd	\$212.51	**Chamberlain Const **Chamberlain Const		4 Colonel Dow Dr 8 Colonel Dow Dr	\$732.35 \$855.23
**Maietta, Michael L	R078-029C	29 Pond View Dr	\$121.96	**Chamberlain Const		10 Colonel Dow Dr	\$805.05
Trust **Marine Animal	U040-007	334 Us Route 1	\$2,848.66	**Chamberlain Const		16 Colonel Dow Dr	\$839.15
Lifeline	0040-007	334 OS Route 1	\$2,848.00	**Chamberlain Const		5 Colonel Dow Dr	\$2,514.77
**Marquis, Julie	U042-015	27 Imperial Ln	\$2,396.52	**Chamberlain Const **Chamberlain Const		1 Mccann Way	\$222.07
Mcdonough, Tammy	R056-012A	0 Pine Haven Ter	\$60.20	Chamberlain, Amy	U022-1231	3 Mccann Way 9 East Grand Ave #11	\$222.07 1\$1.572.77
**Mcnally, Matthew		9 Thomas Dr	\$4,339.84	Chambers, Ruby B	R074-009	86 Black Point Rd	\$1,639.33
**Michaud, Richard		1 Hudson Ave	\$2,039.73	**Chau, Tsan	R039-007	330 Payne Rd	\$2,527.53
**Nappi, Joseph B **Northern New	R055-034 U043-005	201 Gorham Rd 249 Us Route 1	\$3,284.67 \$227.91	Clancy, Joshua O	R050-021	17 Whipple Ln	\$2,670.30
England Tele	0045 005	24) 03 Route 1	Ψ227.71	Clapp, Cynthia **Cloutier, John	T003-021 R099-023a	21 Crystal Ln 100 Spurwink Rd	\$207.72 \$2,811.72
**Paulsen, Pamela J	R066-007A	47 Old Blue Point Rd	1 \$48.85	**Collins, Don T	R079-023a	5 Chamberlain Rd	\$1,280.50
**Plummer, Michael		44 Burnham Rd	\$2,728.77	**Conley, James &	U048-010	74 Maple Ave	\$1,286.38
**Reed, Philip J &	U023-087	4 Lane By The Sea	\$5,653.67	Victoria	D044.005	1000 1 01	0000 ==
Janice E	*****			Cormier, Keri A Dahlbloom, Mary Jo	R044-007 U002-071	130 Broadturn Rd 19 Ocean Ave	\$803.77 \$7,304.45
**Richer, Donald A Roumeliotis,	U023-073 1 U046-704	1 Eleventh St 36 Arbor View Ln	\$8,772.47 \$990.74	Davis, Paul Scott	U017-076	449 Black Point Rd	\$2,049.39
Evangelos	0040-704	30 Alboi view Lii	\$990.74	Davis, Robert &	T003-010	10 David Dr	\$212.94
**Scott, Kathleen F	U013-009	53 Clay Pits Rd	\$2,149.02	Barbara			
**Scott, Kathleen F	U013-010	51 Clay Pits Rd	\$2,922.83	Davis, Stefanie	R019-008	384 Gorham Rd	\$2,770.64
**Shaw, Cynthia	T003-021	21 Crystal Ln	\$202.69	Dbj Realty Trust Deering, Emmy O	R035-019a U013-004a	87 Running Hill Rd 40 Clay Pits Rd	\$1,138.20 \$3,425.90
**Shorey, David W **Sloan, John	R028-021 T003-001	8 Huntley Rd 1 David Dr	\$2,403.32 \$283.73	Deering, Gary M	U013-004	42 Clay Pits Rd	\$3,587.73
**Stacy, Kelly Lynn		9 Eagles Nest Dr	\$3,232.80	**Defilipp, Janet W	U042-011	23 Jasper St	\$993.22
**Stelmach, Christop	oher U042-020	17 Imperial Ln	\$2,368.69	National Trust	D022 000	170 T D 1D1	e2 042 70
**Thayer Developme		138 Beech Ridge Rd		Dimastrantonio, Gloria	R032-008	170 Two Rod Rd	\$3,942.70
**Thayer Developme		6 Provident Dr	\$2,264.63	Donahue, Patrick W	R027-015b	6 Donahue Ln	\$4,612.18
**Thompson, David		388 Gorham Rd	\$589.33	**Dow, Leonard P	U032-015	12 Church St	\$2,718.59
Tibbetts, Richard E **Toohey, Wendy F		63 Mussey Rd 19 Ocean View Rd	\$3,12069 \$2,948.81	**Du, Chaoying	R054-016	146 Gorham Rd	\$2,604.90
**Two Dt's Llc	R062-018	9 Washington Ave	\$2,946.61	Duggan, Brenda L **Dunbar, David Trst	U047-052	24 Sunset Rd	\$2,504.56 \$1,261.85
**Van Reeo Inc	U045-003A	Č	\$13,232.00	**East Coast	U040-008	441 Us Route 1 329 Us Route 1	\$9,136.41
**Walter, Barrie A	R098-030	177 Spurwink Rd	\$5,546.85	Hospitaltiy	20.0 000	32) 00 110410 1	Ψ>,120.11
**Waterman, Troy	R020-007e	9 Little Bear Rd	\$138.16	*East Grand Realty T		73 East Grand Ave	\$3,399.80
**Webster, Terry L	R097-004	202 Spurwink Rd	\$2,908.91	Eighty-Nine Canal St Realty	U029-008a	2 Queens Dr	\$997.25
Whitten, Donald	U025-016 A	11 Bradford Ln	\$3,940.04	Eighty-Nine Canal St	U029-202	715 Us Route 1	\$4,454.27
**Wiley, Thomas F **Williams, Marilyn	R098-011 11049-002	8 Wiley Way 106 Maple Ave	\$8,222.67 \$2,275.54	Realty	0027 202	, 10 00 10000 1	Ψ .,
Anita	00.5 002	100 1.1 m p10 11.10	ΨΞ,Ξ70.0	**Elegant Hospitalitie		693 Us Route 1	\$4,142.37
**Williams, Paul E	R008-013a	259 Broadturn Rd	\$3,638.73	**Elegant Hospitalitie		691 Us Route 1	\$2,565.90
**Williams, Stephan	ieR041-017	41 Beech Ridge Rd	\$1,608.79	Ellis, Roberta Ellis, Wayne	R037-037 T003-004	56 Mussey Rd 4 David Dr	\$3,005.69 \$81.12
				Elm Street Keene Llc		2 Queens Dr	\$824.99
2010				Elm Street Keene Llc	U029-201	717 Us Route 1	\$3,251.03
				Finley, Karl L &	U024-029	13 Bickford St	\$2,212.23
Allen, Melissa C	U025-032	23 Ocean View Rd	\$2,756.63	Sandra L Forest, Ronald	R038-003	358 Payne Rd	\$799.26
Anjons	U036-004	521 Us Route 1	\$3,478.24	**Forest, Ronald	R039-025	354 Payne Rd	\$3,331.95
Arbo, Alice D Arsenault, Robert	R035-019 U039-017	89 Running Hill Rd 10 Willowdale Rd	\$2,682.05 \$1,059.89	Fortier, Mark E	U004-014	24 Nutter Way	\$3,853.96
& Rita			,-,,-	Foss, Sharon L	U051-056	72 Two Rod Rd	\$2,973.06
**Atwood, Jason P	R049-708	3 Regal Pines Dr	\$1,633.57	**Frustaci, Joseph A	,	6 Pleasant Ridge Rd	\$1,549.28
Atwood, Pamela A	U043-133a	22 Black Point Rd	\$2,578.95	Gilman Real Est Mg Glm Associates	U039-049 R078-048	341 Us Route 1 158 Pleasant Hill Rd	\$4,699.62 \$7,712.25
Bayley, Adriana Bayley, Calvin O	R012-009a R024-032	229 Beech Ridge Rd 203 Broadturn Rd	\$1,362.21 \$3,720.84	**Gold, Jeffrey W	U004-049	4 Quadrant Ln	\$2,558.87
Bayley, Calvill O	102T-032	203 Broadtuin Nu	ψ3,120.04	,, -,			,

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2011

2010 continued

**C 1D: D 1	17020 1100	000 P 1 1 P	# 0.00
**Grand Prix Portlan Grant, Glenn D	d R038-1108 R029-007a	800 Roundwood Dr 48 Grant Rd	\$0.00 \$2,888.24
**Grondin, Frank D	R024-011	0 Holmes Rd	\$1,938.18
Grondin, Philip H	R009-006a	0 Broadturn Rd	\$253.40
& Frank			*
Grover, Charles I	R027-010	72 Ash Swamp Rd	\$1,012.93
Haggerty, Karen M	U004-102	15 Ole Ironside Ln	\$3,673.86
Halcro, Dorothy B	U030-011	686 Us Route 1	\$678.31
Heirs Of	D006 0001	(P. D.	01.140.11
**Hale, Annee	R006-009d	6 Foss Dr	\$1,142.11
**Hale, Lyla Hatem, Peter L	R006-009c U007-008	8 Foss Dr 38 Old County Rd	\$1,143.42 \$3,142.65
**Hatem. Peter L	U043-035	258 Us Route 1	\$3,088.17
Hawg Wild Realty	U034-005	594 Us Route 1	\$4,021.00
Hayes, Lloyd &	R015-051d	30 Lady Slipper Way	
Jo Carol			
Hayes, Michael P	U046-1204	4 Clearview Dr	\$2,272.27
**Hodgdon, Matthew		187 Gorham Rd	\$2,682.05
Holmes, Elizabeth M		21 Washington Ave	\$4,011.86
**Horr, Nathan F &	R020-008	83 Holmes Rd	\$0.00
Dorothy Huntington, Steven E	R048-006c	6 Sargent Rd	\$4,976.28
Jpj Properties Llc	R062-2105	2 Lincoln Ave Unit 5	
**Jplc Enterprises	R037-043		\$13,356.10
Kallis, Coriander L	U043-036a	6 Ward St	\$209.03
**Kebiwil Llc	R078-070a	137 Pleasant Hill Rd	
Kingsbury, Kelly A	U031-009a	6 Charles Cir	\$3,082.68
Kinsman, Frank E Jr	U027-080	147 Old Blue Point	\$3,286.79
**Leclair, Paul	R026-005	124 Ash Swamp Rd	\$2,342.73
Lewis, Daniel F **M7 Properties Llc	R078-006 R078-050a	20 Rigby Rd 150 Pleasant Hill Rd	\$1,241.29 \$2,546.32
**Macvane, Dorothy		12 Ramsay Ter	\$1,433.62
Maguire, Laurence F		10 Nelsen Rd	\$2,474.55
Maietta, Louis &	R078-050b	0 Pleasant Hill Rd	\$2,679.20
Heirs Of			. ,
Maietta, Michael L	R078-029c	29 Pond View Dr	\$3,790.01
Trustee	******	22477 7	00.001.01
**Marine Animal	U040-007	334 Us Route 1	\$2,931.31
Lifeline Marquis, Julie	U042-015	27 Imperial Ln	\$2,470.63
**Mccormick, James		139 Holmes Rd	\$2,529.36
Mccormick, Kevin	U048-060	2 Park Ave	\$2,528.06
Mcdonough, Tammy		0 Pine Haven Ter	\$55.02
**Mcgovern, Timoth	y R005-013	57 Burnham Rd	\$0.00
Mcnally, Matthew A		9 Thomas Dr	\$4,475.15
**Merry, James	R015-023	453 Gorham Rd	\$3,382.84
**Merry, James G &	R015-020	457 Gorham Rd	\$2,454.97
Nancy K **Michaud, Mark	U047-055	32 Sunset Rd	\$3,776.96
**Michaud, Richard	U047-033 U047-078	1 Hudson Ave	\$2,041.28
**Mina, Nancy E	U009-1924	24 Running Tide Dr	\$2,967.85
**Mitchell, Bryce &	R067-016	7 Milliken Mills Rd	\$923.56
Martina			
**Mocciaro, Carmelo		32 Bayview Ave	\$7,805.57
Montgomery, Karen	T003-009	9 David Dr	\$122.89
Moore, Donald	T003-028	28 Matthews Way	\$138.16
Murphy, Patrick M Nappi, Joseph B	R068-017	31 Burnham Woods 201 Gorham Rd	\$3,889.20
P N Maine Ltd	R055-034 U019-024	20 Winslow Homer	\$3,386.76 \$42,437,76
**Paulsen, Pamela J	R066-007a	47 Old Blue Point Rd	
*Pawlowski,	R078-052	178 Pleasant Hill Rd	
Gwendolyn A			, , ,
**Pendergast, James	U021-050	9 Pillsbury Dr	\$6,817.97
**Peters, Gloria S	R010-001b	26 Mitchell Hill Rd	\$0.00
**Pierce, John H	R099-045	138 Spurwink Rd	\$3,874.84
Heirs Of	11010 026	4 Library I	¢12.076.66
Pine Knot Llc Pine Tree Corp	U019-036 R076-013	4 Library Ln 0 Nonesuch Riv	\$13,076.66 \$1,299.65
Piner, Marianne	T002-407	407 Topaz Dr	\$314.73
Pio, Joseph S	R015-002a	38 County Rd	\$1,246.00
**Piper, Russell W	T002-332	332 Garnet Dr	\$437.08
Pleasant Hill Trust Ii	R078-047	154 Pleasant Hill Rd	\$97.60

Plummer, Michael S	R006-004a
**Purington, Lavaugl	
Ready, Brendan	U017-088
Reed, Philip J &	U023-087
Janice E	
Reny, Wm Sumner	R037-031
**Revette, Michael Reynolds, Timothy D	R015-032
Reynolds, Timothy D	
Richer, Shirley A **Rosemont Associate	U023-073
Roukey, Kristopher A	
Roumeliotis,	U046-704
Evangelos	
Russell, Joseph	U022-114
Sabatino, Steven M	R054-2976
Scott, Kathleen F	U013-009
Scott, Kathleen F	U013-010
Sheldon Associates	U037-014
Shorey, David W	R028-021
**Simonds, Daniel **Skolfield, Thomas	U019-048 U007-032
Sloan, John	T003-001
St Ours, Dwayne R	R045-001
Stacy, Kelly Lynn	U028-024
Stelmach, Christophe	
**Stevens, Norman A	
Stover, Ernest &	U050-003
**Stratis, Paul T	R095-056
**Sullivan, Kristine I	ER058-2613
Thayer Development	R023-001a
Thayer Development	
**Theofrastou, Sharo Thompson, David	
Thompson, Kenneth	R019-009a R004-022
Heirs Of	1004 022
**Thompson, Teresa	R058-007
Tibbetts, Barbara A	R055-020
Toohey, Wendy F	U025-034
Two Dt's Llc	R062-018
Two Sisters	R087-003
Properties Llc	*****
Valdmanis, Sandra	U002-116b
Van Reeo Inc	U045-003a
Wagner, Timothy N **Walter, Barrie A	R026-008h R098-030
Waterhouse, Richard	R041-014
Waterhouse, Richard	R041-015
Waterhouse, Richard	R042-002
Waterman, Troy W	R020-007e
Webster, Terry L	R097-004
Wentworth, Patricia	U006-066
Whitten, Donald	U025-016a
Wiley, Thomas F	R098-011
Williams, Marilyn	U049-002
Anita	D009 012a
Williams, Paul E Williams, Stephanie	R008-013a R041-017
Yankura, Carlyne	T001-080
- minuta, curryino	- 551 550

44 D D d	\$3,658.20
44 Burnham Rd	
18 Clay Pits Rd	\$1,025.71
20 Ferry Rd	\$4,362.79
4 Lane By The Sea	\$6,012.47
39 Spring St	\$2,600.21
431 Gorham Rd	\$3,438.90
5 Coulthard Frm Rd	\$52.21
11 Eleventh St	\$9,284.17
655 Us Route 1	\$1,110.00
1 Bridges Dr	\$431.89
36 Arbor View Ln	\$5,089.81
30 Moor view En	\$5,007.01
9 E+ C J A	611 401 2
8 East Grand Ave	\$11,401.24
2 Jameco Mill Rd	\$2,086.00
53 Clay Pits Rd	\$2,209.63
51 Clay Pits Rd	\$3,013.53
	\$21,413.07
	\$2,511.09
8 Huntley Rd	
25 Jocelyn Rd	\$0.00
9 Winnocks Neck Rd	\$0.00
1 David Dr	\$310.81
90 Broadturn Rd	\$4,828.03
9 Eagles Nest Dr	\$3,372.41
17 Imperial Ln	\$2,456.27
7 Melbourne Dr	\$0.00
29 Us Route 1	\$415.65
28 Coulthard Farms	\$0.00
18 Abigail Way	\$4,137.75
138 Beech Ridge Rd	\$2,323.16
6 Provident Dr	\$179.01
257 Payne Rd	\$828.96
388 Gorham Rd	\$3,292.80
131 Burnham Rd	\$2,392.33
14 Green Needle Dr	\$910.29
63 Mussey Rd	\$2,854.31
19 Ocean View Rd	\$3,251.03
9 Washington Ave	\$4,090.16
353 Pine Point Rd	\$15,774.61
56 Greenwood Ave	\$2,795.11
189 Us Route 1	\$15,443.88
366 Holmes Rd	\$1,126.23
177 Spurwink Rd	\$7,329.24
51 Beech Ridge Rd	\$1,101.00
49 Beech Ridge Rd	\$1,149.25
24 West Beech Ridge	\$1 385 36
9 Little Bear Rd	\$141.16
202 G : L D 1	
202 Spurwink Rd	\$3,038.32
154 Highland Ave	\$266.66
11 Bradford Ln	\$4,101.92
8 Wiley Way	\$8,482.88
106 Maple Ave	\$2,379.28
- 50 1.1mp.0 1110	J=,577.20
250 Drood D J	¢471700
259 Broadturn Rd	\$4,717.88
41 Beech Ridge Rd	\$1,780.28
80 Ritzcraft St	\$1,139.51

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2011 1997 Mortgage Network Inc \$236.00 Stearns Property Service \$368.00 Oak Hill Dry Cleaners \$180.54 Quiznos \$295.00 1998 Stearns Property Service \$920.00 \$118.00 Rpm 1999 Scarborough Dry Cleaners \$63.72 Stearns Property Service \$960.00 Scarborough Laundromat Bu \$472.00 Spa And Tub Depot Inc \$59.00 2000 Stearns Property Service \$980.00 Stearns Property Service \$885.00 Sunsations Spa \$221.84 2001 Thai American Hero \$59.00 Stearns Property Service \$765.00 Thurlows Car & Truck Serv \$177.00 Time Warner Cable Informa \$1,650.82 2002 Title One Settlement Serv \$59.00 \$785.00 Stearns Property Service Tlc Travel \$11.80 Watermatic Irrigation Co \$885.00 2003 Stearns Property Service \$827.42 Alliance Construction Inc \$928.26 Alternative Labor Resources \$187.11 Scarborough Laundromat Bus \$258.36 Bygones Of Europe \$12.15 \$60.75 Stearns Property Service \$1,300.50 Computerworks Connolly's Plumbing \$18.23 2005 Dragon Fire Martial Arts \$24.30 \$540.14 \$303.75 Innes Photo Services Entree Vous Scarborough Laundromat Bus \$452.00 Esn North Atlantic \$398.52 Stearns Property Service \$847.50 Freaky Bean Coffee \$753.30 Grammy Lammy Chocolates \$26.73 Innes Photo Services \$580.77 2006 207 Wireless \$22.96 Intermed \$130.01 American Dream Realty \$57.40 Javs Service Center \$121.50 B Fit Gym \$656.66 Krantz, Eric Lesw \$6.08 Maietta Construction Inc \$5,694.71 Banknorth Mortgage Group \$57.40 Bayside Convenience Llc \$22.96 Maine Auto Detailing \$121.50 \$1,148.00 *Maine Earthmoving Inc Choice One Communications \$10,051.70 Choose Your Own Adventure **Maine Tool Room Inc \$759.38 \$11.48 Cityside Collision Center Oak Hill Dry Cleaners \$185.90 \$1.148.00 Connolly's Plumbing \$17.22 Rivco Inc \$30.38 Daley Financial Group \$221.56 Rutters Garage Inc \$135.81 Scarborough Laundromat Bus Innes Photo Services \$548.74 \$486.00 Krantz, Eric Lesw \$5.74 Scarborough Signs \$107.55 Logistic Management Services \$20.09 Scientific Games International \$43.74 Maine Auto Detailing \$114.80 Sign A Rama \$60.75 Spa And Tub Depot Inc Maine Earthmoving Inc \$8,493.37 \$60.75 Pooh Bear Day Care \$287.00 Stearns Property Service \$911.25 Rpm \$57.40 Sunsations Spa \$228.42 Scarborough Laundromat Bus \$459.20 Thurlows Car & Truck Service \$182.25 Spa And Tub Depot Inc \$57.40 Tlc Travel \$12.15 Stearns Property Service \$861.00 Virtual Sales Group Corp \$482.36 Sunsations Spa \$215.82 Watermatic Irrigation Co \$911.25 Swinburne Auto Refinish \$10.90 Watermatic Irrigation Co \$802.22 2009 Cambridge Street Metal Co \$52.25 2007 Computerworks \$60.75 207 Wireless \$23.60 Connolly's Plumbing \$18.23 Alliance Construction Inc \$3,051.48 Creative Awards \$125.01 \$46.99 Damon And Malone \$2,430.00 Computerworks Llc Connolly's Plumbing \$17.70 Dragon Fire Martial Arts \$24.30 Daley Financial Group \$227.74 Dunstan Corner Deli & Piz \$243.00 Dragon Fire Martial Arts Esn North Atlantic \$23.60 \$398.52 Driving Forces \$29.50 G M Pollack \$1,250.05 Gails Subs & Deli \$60.75 \$74.65 Hunter Design Group Llc Inergy Propane Llc \$23.77 Innes Photo Services \$580.77 Innes Photo Services \$564.04 Jean Jungle \$51.64 Jays Service Center \$118.00 Kitchen & Cork \$486.00 Joanne Lee Photography Krantz, Eric Lesw \$6.08 \$59.00 Krantz, Eric Lesw \$5.90 Maietta Construction Inc \$4,348.49 \$6,068.74 \$121.50 Maietta Construction Inc Maine Auto Detailing Maine Auto Detailing \$118.00 **Maine Earthmoving Inc \$10,051.70 \$185.90 *Maine Earthmoving Inc \$9,762.14 Oak Hill Dry Cleaners Maine Mortgage \$590.00 Oak Hill Greenery Inc \$60.75

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2011

CI(COLLIGILLE I	22100011122	211111111111111111111111111111111111111	
2009		2010	
Paw Applause	\$5.58	Goff, Nathan D.M.D.	\$709.81
Rivco Inc	\$30.38	Innes Photo Services	\$603.71
Rutters Garage Inc	\$1,088.64	Kitchen & Cork	\$505.20
Scarborough Gardens	\$121.50	Krantz, Eric Lcsw	\$6.32
Stearns Property Service	\$911.25	Lanco Vending Co	\$37.89
Steve's Lawn Care	\$167.13	Lanphear Enterprises, Inc	\$12.00
Sunsations Spa	\$228.42	Lilley's Limousine	\$32.84
Thurlows Car & Truck Serv	\$182.25	Lots For Tots	\$13.38
Tim Byrne Photography	\$25.51	Maietta Construction Inc	\$3,497.25
Tlc Travel	\$12.15	Maietta Foundation	\$202.08
Traffic Jam	\$7.14	Maine Auto Detailing	\$126.30
Virtual Sales Group Corp	\$753.30	Maine Coast Properties	\$307.54
Watermatic Irrigation Co	\$911.25	Maine Earthmoving Inc	\$4,405.34
**Without A Trace	\$607.50	Maine Floral Creations	\$3\$6.63
**Zinchuk, Robert J	\$6.27	Maine Street Living	\$783.06
,		Meserve, Geneva L Lcpc	\$126.30
2010		Ncs Logistics	\$16.76
Ad Granite	\$378.90	*Nepw Logisties Inc	\$3,109.51
All Points Realtors	\$126.30	Oak Hill Dry Cleaners	\$193.24
Arlene's Silver Scissors	\$10.10	Paw Applause	\$138.93
Associated Field Services	\$18.95	Pet Quarters Of Maine	\$128.50
At & T	\$505.20	Portland Air Conditioning Inc	\$632.76
Attention To Every Detail	\$16.76	Rutters Garage Inc	\$1,131.65
Books, Cd & Movie Exchange	\$6.55	Scarborough Gardens	\$126.30
C Specific Chiropractic Center	\$322.83	Seavey's Furniture And Tv	\$39.52
Calm Waters Spa & Salon	\$370.06	Southern Me Landscaping	\$252.60
Cambridge Street Metal Co	\$54.31	Stearns Property Service	\$947.25
Castle Distributors	\$270.28	Steve's Lawn Care	\$252.60
Chicago Dogs	\$199.55	Studley, Leroy	\$126.30
Cimino Construction Co Inc	\$945.99	Taylor Network Com	\$32.84
Classic Flooring	\$170.15	Thurlows Car & Truck Service	\$189.45
Clipper Mart M W Sewall	\$2,848.29	Tile Solutions	\$63.15
Computerworks	\$63.15	Tim Byrne Photography	\$53.05
Connolly's Plumbing	\$18.95	Traffic Jam	\$126.30
Core Installations	\$126.30	Treely Unique Landscape	\$315.75
Creative Awards	\$252.60	**Van Reeo Inc	\$252.60
Custom Hawg Parts	\$63.15	**Walgreens - 10988	\$3,383.58
Damon And Malone	\$3,157.50	Waterhouse Tree Service	\$126.30
Dr Stereo	\$34.10	Watermatic Irrigation Co	\$131.35
Dragon Fire Martial Arts Inc	\$25.26	Welch Stencil Co	\$7.75
Federal Spice Bistro	\$252.60		
Ferland Publishing	\$12.63	Any account marked with "**" was paid after June 30, 2010	
Fridgen Chiropractic Ctr	\$35.99	Account with one "*" designate payment plan	
G M Pollack	\$505.20	recount with one designate payment plan	

UNCOLLECTED REAL ESTATE TAX BALANCES
AS OF JUNE 30, 2011

2001 - 2002	6,791.31
2003	2.431.14
2005	1,669.77
2006	3,590.94
2007	3 615 52
2008	9,759.06
2009	145,923.54
2008	557.548.21

Grand total of unpaid real estate taxes\$730,718.61

PERSONAL PROPERTY TAX BALANCES AS OF JUNE 30, 2011

1997 - 2002	4,778.00
2003	827.42
2004	1,558.86
2005	2.218.18
2006	18,223.84
2007	26,181.91
2008	23 257 93
2009	24.979.54
2010	46.186.30
Grand Total Unpaid Personal Property	\$148,211.98



PLANNING DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:



Daniel B. Bacon Town Planner

It is with great pleasure that I submit the annual report for the 2011 fiscal year on behalf of the Planning and Code Enforcement Department. Our department performs the planning, engineering and code enforcement functions for the Town. For a third consecutive year the amount of new development was less than historical rates for Scarborough, as the Town continued to experience the effects of a sluggish economy and a surplus of commercial and residential space in the greater Portland area. This

down cycle of development activity is evident in the amount of projects reviewed by the Planning Board and staff, but in a positive light, it has provided our staff, boards and committees more time to work on other, longer range planning initiatives to design and improve the Town's infrastructure as well as prepare Scarborough's zoning and land use standards for the next surge of development activity.

Code Enforcement

This past year has been marked by the departure of one of our long time Code Enforcement Officers Carroll Shepard.

Piper Shores (pool auditorium)9,400 sq. ft.

Carroll has served the Town for over ten years and is a skilled enforcement officer who specialized in commercial building inspection. Regrettably, due to an injury he needed to part ways with the Town. We will miss Carroll and the skills, knowledge and service that he brought to our department and the Town in general.

With a smaller staff, the other Code Enforcement Officers have been increasingly busy with their customer service, permit and plan reviews, building inspection, and code enforcement duties. Some of the most notable projects reviewed and inspected by Code Enforcement include the completion and occupancy of the Maine Health redevelopment of the Orion Center and the reuse of the former Konica building as the new Elevation Center. Both of these projects have revitalized what were vacant and underutilized buildings and have increased the medical, laboratory and research space in Town. Another important addition to the Scarborough business community is Trask-Decrow Machinery (TDM). Late in fiscal year 2011 TDM purchased and began renovating the former Hyster Building at 52 Route One, which has been facilitated and inspected by Planning and Code Enforcement staff.

In addition to these commercial redevelopment projects, Code Enforcement has also reviewed, permitted and inspected a range of other commercial, residential, and accessory-type uses and developments. The bulk of commercial inspection work has been related to new tenants and occupants modifying existing commercial space, as businesses turn over or relocate to and from Scarborough. On the residential side, new home construction has been slow but relatively steady, with new construction occurring in the Dunstan Crossing, Eastern Village, Sea Ridge, and Beachwalk development projects. Also, in these economic times, residential permits and inspections have increasingly

PLANNING BOARD APPROVALS

July 2010 Central Main Power CoTransmission Line	January 2011 David Parker Commercial Subdivision 3 Commercial Lots
August 2010 Quantum Clean	March 2011 Maine Medical Center2,144 sq. ft.
November 2010 Red Robin Gourmet Burgers12,013 sq. ft.	June 2011 Carter Brook Subdivision
Admiral Fire & SafetyChange of Use	

FY 2008	FY 2009	FY 2010	FY 2011
164	13	10	6
		13	
13		7	3
145,369	323,684	214,095	25,797
	164 13	164 13 13	164 13 10 13 13 7

Report from Planning Department continued

been focused on remodeling, additions and accessory living units as homeowners chose to improve their property rather than buy new.

Development Review

On the review and permitting side, our Planning Staff coordinated and reviewed development plans and staffed sixteen Planning Board meetings. The Planning Board and staff reviewed a range residential and non-residential development projects and issued final approvals for those listed in the table below. The review and approval of the Red Robin restaurant along Gallery Boulevard, a major addition to the Piper Shores retirement community, the approval of a commercial subdivision along Route One in Dunstan, and an extension of the Carter Brook Drive residential subdivision are the larger projects taken up by the Board.

Comprehensive Plan Implementation

2011 marked the fifth consecutive year of work by Planning staff, our consultant Mark Eyerman of Planning Decisions, and the recently renamed Long Range Planning Committee on implementing the Town's Updated Comprehensive Plan. This committee has worked diligently to carry out the recommendations of the Comprehensive Plan and modernize the Town's zoning and land use standards. I'd like to take this opportunity to recognize the committee for their dedication and resolve to complete this significant task as well as for the very thorough and inclusive public process the committee uses to craft and work through these zoning changes in the various villages and neighborhoods of Scarborough.

Specific to fiscal year 2011, the committee's achievements included: an expansion of a village-style residential zone (the Village Residential 2 District) in Dunstan to include the area around the Dunstan Crossing development as well as the east side of Broadturn Rd; updates to, and a small expansion of, the commercial zoning in the vicinity of the Black Point Rd and Highland Ave intersection to enable this area to serve as a neighborhood center with small businesses, civic uses and residences; and the creation of a Aquifer Protection Overlay District that establishes some new standards to help protect the Town's sand and gravel aquifer areas where the groundwater is particularly vulnerable to contamination.

Planning and Engineering Studies

In addition to these other activities, our department has been involved in some important transportation and storm water-related studies and initiatives. One of the most visible projects is the improvements that have been made to the Haigis Parkway / Route One intersection, and by extension, the Southgate / Route One intersection. This project was a result of the Payne Road "West" Transportation Study that included a range of recommendations to slow and reduce traffic on the residential section of Payne Road; encourage more use of Route One and Haigis Parkway by commuters

and visitors; and to fix safety and capacity issues at both the Dunstan Corner intersections and Haigis/Route One. The Planning Department helped design, permit and facilitate this Haigis/Route One project, while the Public Works Department did a masterful job of executing and managing its construction. The result of this capital project is an intersection with additional turn lanes, sidewalks and crosswalks, and improved landscaping and aesthetics to accommodate more traffic, lessen the improvements needed at the Dunstan intersections, and establish a more attractive gateway off of the Haigis Parkway. The next major step in implementing the Payne Road Study is executing the intersection improvements planned for Dunstan Corner, which is on schedule for construction in 2012. Another transportation effort in 2011 was the Oak Hill pedestrian plan. Given Oak Hill's importance as a municipal, school and town center, the Town has been making a consistent effort to shape this area as a more compact, pedestrian-friendly place. To that end, we received a grant from PACTS (the Portland Area Comprehensive Transportation System) to examine ways to make this area more walkable and pedestrian oriented. This study was conducted in the spring of 2011 and resulted in a comprehensive plan for sidewalk, crosswalk, landscaping and other improvements that can enhance Oak Hill and make it safer, more attractive and more appealing for pedestrians to use.

The third planning initiative of note in 2011 is the Red Brook watershed planning process. This is a planning and engineering study that the Town pursued, with the assistance of the Cumberland County Soil and Water Conservation District and Maine Department of Environmental Protection, to study the condition of the watershed and establish a plan of action to improve the water quality and habitat of the stream and surrounding drainage area. This has been an important effort, given that Red Brook has been classified as an urban impaired stream (by Maine DEP). This planning process included significant public participation and decision making, and in June of 2011 resulted in a final plan that includes both a summary of the watersheds current status as well as a range of measures to be taken to maintain and improve its condition. This plan will need to be followed by a systemic implementation process in order to see improvements.

Lastly, I would like to thank and recognize all of our staff — Town Engineer James Wendel, Assistant Town Planner Jay Chace, Chief Code Enforcement Officer David Grysk, Code Enforcement Officers Tom Reinsborough and Jonathan Reed, and Administrative Assistants Carole Logan and Robin Dahms — for their hard work, dedication and professionalism.

Respectfully submitted, **Daniel B. Bacon** Town Planner

CODE ENFORCEMENT OFFICE

To the Town Manager, Town Council, and Citizens of Scarborough:



It is with great pleasure that I submit the annual report of the Code Enforcement Office for the fiscal year July 1, 2010 through June 30, 2011. The information below shows the activity during this past fiscal year.

Respectfully submitted,

David Grysk,

Chief Code Enforcement Officer
Inspectors:

David Grysk, Jon Reed, and
Tom Reinsborough,

David Grysk Chief Code Enforcement Officer

Report from the

ZONING BOARD OF APPEALS

To the Town Manager, Town Council, and Citizens of Scarborough:

During the fiscal year 2010-2011, the Scarborough Zoning Board of Appeals acted upon appeals.

Of those 42 appeals, 1 appeal was denied. The Zoning Board granted 3Variance Appeals, 17 Special Exception Appeals, 5 Miscellaneous Appeals, 6 Practical Difficulty Appeals, 10 Limited Reduction of Yard Size, for a total of 42 appeals approved.

Respectfully submitted,

Mark Maroon, Chairman Zoning Board of Appeals

The Zoning Board has more information including their minutes and agendas on their Webpage, for more information please visit:

www.scarborough.me.us then navigate to the Planning Department's Web pages for more information regarding the Zoning and Planning Boards.

BUILDING PERMITS:					
	FY2011	FY2010	FY2009		
Number of					
Permits Issued	554	558	509		
Certificates of					
Occupancy Issued.	176	222	204		
TYPES OF BUILDING PERMITS IN 2010-2011:					
		NUMBER	APPROX. COST		
Single-Family Dwellin	gs	45	\$8,839,000		
Apts. / Accessory Uni	ts	6	\$244,000		
, 0	ts	6	\$244,000		
Apts. / Accessory Uni	ts	6	\$244,000		
Apts. / Accessory Uni Mobile Homes	ts or	6 11	\$244,000 \$612,761		
Apts. / Accessory Uni Mobile Homes Residential Additions	ts or	6 11	\$244,000 \$612,761		
Apts. / Accessory Uni Mobile Homes Residential Additions Alterations	or	6 11 185	\$244,000 \$612,761 \$4,454,248		

TYPES OF BUILDING PERMITS IN FY2011:

	NUMBER	APPROX. COST
Residential Garages	24	\$630,566
Professional Buildings	0	\$00,
Industrial Buildings		
Miscellaneous*		

TOTAL \$27,242,927

*Miscellaneous includes: Foundations, pools, signs, temporary office trailers, greenhouses, antennas, barns, pole buildings, sheds, transformer enclosures, concrete pads, storage containers, and workshops.



Photography by Scarborough Community Services

A Report of the

SCARBOROUGH ECONOMIC DEVELOPMENT CORPORATION







Harvey R. Rosenfeld - President, SEDCO

SEDCO (Scarborough Economic Development Corporation) was incorporated in 1985 by the Scarborough Town Council as a non-profit development corporation to manage its economic development program.

To quote Charles Dickens in *A Tale of Two Cities*, "It was the best of times, it was the worst of time," is the best way to describe this past year in the life of the Scarborough Economic Development Corporation (SEDCO).

Last year was "the best of times" because Scarborough continued to grow, both commercially and residentially, despite a decidedly lack luster economy. Last year was also the "worst of times" because we grew, but at a much slower rate than we are used to.

It's clear that Scarborough is not immune to the economic malaise that is hampering growth throughout the country and the world, but we have held our own, and we are in a great position for the future.

Commercial activity continues throughout the town. New commercial users have managed to breath new life into our few available buildings. A brief tour of new developments and occupants indicate a healthy, if not a robust economic climate.

Work continues on Elevation Center, the former Konica building, and now is the home of Coastal Women's Health. The former Heister Building, across from Elevation Farms, received a facelift and is now home to Trask Decrow Machinery. The future home to Maine Health, the underutilized Orion Center is now Maine Health Professional Park. As businesses come and go, new and upgraded facilities continue to fill vacancies. Projects such as Centervale Farms, Little Dolphin Marketplace, Allied Mortgage and 383 U.S. Route One continue the face lift that is changing this major thoroughfare.

Development of Exit 42/Haigis Parkway area, dubbed Scarborough's Professional Gateway is sluggish, but attracting more interest, and hopefully, will become a prime area for development once the economy begins to rebound. The Scarborough Industrial Park is near capacity, but a

change to the Scarborough Zoning Ordinance allowing for increased building coverage should provide opportunities for companies to grow.

The Greater Portland Economic Development Corporation, an alliance of the municipalities of Cape Elizabeth, Falmouth, Portland, South Portland, Westbrook and Scarborough, incorporated this year with help from our office. This organization is charged with promoting and marketing the region, both nationally and internationally, in the hopes of bringing new businesses to Greater Portland. As a group we have participated in national high tech and biotech trade shows, and are beginning to see the fruits of our labors.

This year has also seen the completion of *The Vision: An Economic Development Guide for the Town of Scarborough, Maine*, a joint project of SEDCO and the Scarborough Community Chamber. *The Vision*, which received the endorsement of the Scarborough Town Council, The SEDCO Board and the Scarborough Community Chamber, clearly expresses the aspirations of the Town's economic development future and outlines the steps needed to move the community toward the vision articulated by both commercial and residential community of Scarborough.

In early 2011, we received the first information from the US Census, documenting growth over the past ten years. While we all know that Scarborough has grown, the US Census makes it official. According to the US Census, Scarborough added 1,949 new residents between 2000 and 2010, resulting in an 11.5% population increase. Housing units increased by 19.1% during this period, with 1,384 new units built. We are the fourth most populous community in Cumberland County, serving as home to just under 7% of the county's population.

In terms of jobs, Scarborough finished 2010 with 14,533 jobs. We've held reasonably steady since 2008, dropping only 202 jobs (-1.4%) during this peak recessionary period.

Report continued from SEDCO

Cumberland County lost 4,400 (-2.5%) jobs during this same period. I expect we will make up this loss and then some, once the 2011 numbers are available at the town level.

We also want to note that we celebrated out 25th anniversary at our Annual Meeting on October 5, 2010. Over 120 members of the community, businesses and residents, joined in the celebration at the Landing. Former Governor Angus King gave our keynote address, with a focus on the role of leadership in communities.

Our 25th Annual Meeting culminated with the announcement of our outstanding businesses of the year: Hardypond Construction for their work on Elevation Center, Hospice of Southern Maine for their Community Service, Len Libby Chocolates as our Legacy Business of the Year, PlumChoice as our New Business of the Year and Snyder & Bilodeau, CPA as our Micro Business of the Year.

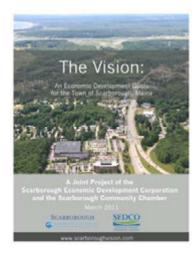
With the completion of our 25th year of service to the Town of Scarborough, our existing business community and future commercial endeavors, we remain committed to developing Scarborough's commercial and industrial base in a manner that enhances the town's quality of life, expands and diversifies its tax base, creates quality employment and protects its fragile environment. We will do this by continuing to work closely with Town residents, boards, committees and staff, as well as businesses, large and small.

This year has also seen a change in personnel at SEDCO with the addition of Karen Martin, as our Communications and Marketing Manager. Karen replaces our able Assistant Director, Julie Bassett, who contributed greatly to our efforts on behalf of the business community. Karen brings a diverse background to our organization, having experience in planning, economic development, editing and publishing. Getting the word out about the benefits of locating a business in Scarborough is key to our future success, and Karen's skills we help us do just that.

We invite everyone to visit our website, www.scarborougheconomicdevelopment.com, call or visit our offices in the Oak Hill School Office Building at 29 Black Point Road. We're here to talk about your business needs, whether you need help with a business plan, understanding development processes, guidance in financial assistance or relocation opportunities. We want to help your Scarborough business be as profitable as possible.

Respectfully Submitted,

Harvey Rosenfeld, President and Executive Director Karen Martin, Communication and Marketing Manager



The Vision can be downloaded from SEDCO's website or from www.scarboroughvision.com.



Stuart Axelrod, Chair of SEDCO's Board of Directors, and Harvey Rosenfeld, SEDCO's President, confer at the 25th Annual Meeting.



Governor Angus King gave the keynote address at SEDCO's 25th anniversary celebration, stressing the value of great leaders in a community.

POLICE DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure that I submit the Annual Report of the Scarborough Police Department for the Fiscal Year 2010-2011.



Robert A. Moulton
Police Chief

Difficult Economy

It would come as no surprise that the Police Department faced the same economic challenges that families and businesses dealt with across the nation during this period.

Rising fuel, utility, and supply costs create challenges for any entity. The police department is certainly no different and based on a fixed budget these increases need to be offset by decreased or more efficient programming. Unfortunately,

we are also challenged with the by-products of the realities and frustrations faced by members of our community. During this period, we experienced significant increases in areas that I feel are directly related to a sagging economy. Among those, we experienced a 40% increase in domestic violence calls, a 27% increase in theft cases, a 60% increase in cases where someone was threatened, and a 36% increase in vandalism.

These are just a few examples of how these difficult economic times make our job even more difficult. Through it all, however, I feel we have been able to deliver a level of service to our community that we can all be proud of. The strength of any organization is in the quality of its members and I feel very fortunate to work with a wonderfully talented group of full and part time employees, volunteers, and students.

Personnel

During this period, we only experienced one change in full time staff. Officer Robert Nguyen moved to Oklahoma to pursue his commercial pilots license. After a rigorous hiring process, we hired Officer Ian Theriault to fill the vacancy. Officer Theriault attended Gorham High School and then received a bachelors degree from Plymouth State University. Ian was a former member of the Rumford Police Department and has been a welcome addition to our department.

I am sad to report a loss to our part-time staffing with the passing of Fire/Police Officer Ed Minor. Ed had been with

the fire department for many years before joining the fire/police unit as one of its founding members. Ed's broad smile and hearty laugh will be missed by all.

On a more positive note I am pleased to report that Sergeant Steven Thibodeau graduated from the FBI National Academy in Ouantico, Va. Sergeant Thibodeau is the ninth member of the Scarborough Police Department to have the honor of being invited to this world renowned law enforcement training program. This program was initiated in 1935 under the direction of J. Edgar Hoover. He clearly understood that there were not nearly enough FBI agents worldwide to adequately handle all law enforcement matters. He decided to initiate a program of inviting highly skilled, and motivated officers from around the world and providing them with the same training that FBI agents receive as their basic training. He felt that this would give his agents people that they could turn to for assistance knowing that they had received the same training as his agents. The training is completely paid for by the FBI and is provided by world renowned instructors. Given the fact that only one half of one percent of the nation's law enforcement officers are invited to attend this training, the Scarborough Police Department is extremely proud of the fact that nine current and former members of our department have graduated from this program since 1981.

Technology

In looking at our operations and how new technologies might help with efficiencies, we identified a couple of areas that we felt could be improved by better communications. In one example, the department participated with many other town departments to evaluate a new platform for increased collaboration and improved workflow between departments. As a result of this evaluation, the town is in the process of shifting to the SharePoint product which works seamlessly with many other Microsoft products and is quickly becoming an industry standard.

For the police department in particular, we felt that it was very important to find new ways to communicate in a manner that would be more typical for our more technologically sophisticated residents. One of the ways that we have been able to accomplish this is through the departments new Facebook page. We have found this a very useful tool for putting out up to date information in a timely and efficient manner. We have received many positive comments about our ability to keep residents informed of current traffic issues, storm updates, crime trends, and general information.

Since officers have to do much of their work during night hours, having a good reliable flashlight is a must. Unfortunately, battery operated flashlights develop a memory and it becomes a constant struggle to maintain a charge. A company called 5.11 tactical began to manufacture a new type of flashlight that is maintenance free as well as extremely durable.

Report continued from the Police Department

By way of a kind donation from the Piper Shores Community, we were able to take advantage of this new technology by outfitting each of our marked patrol units with one of these revolutionary flashlights which greatly enhances the safety of our officers.

The Light For Life flashlights use cutting edge advanced capacitor technology to eliminate the need for rechargeable batteries that are used in traditional flashlights.

The Light For Life flashlights operate without batteries and can be fully recharged in just 90 seconds. They also come with three different light settings including a 170-lumen tactical strobe, which can be used by officers to control unruly suspects without the use of physical force.

Although more expensive (\$137 per flashlight) than traditional flashlights, they are cost effective in the long run due to their maintenance-free design and extreme durability. Each flashlight comes with a lifetime warranty and there are no repair or replacement costs. Because they don't use batteries, they are also environmentally friendly.

Prior to the summer season, there were some significant changes to the parking ordinance in and around the Higgins Beach area. Increased restrictions on Acorn Lane and Spurwink Road, coupled with one hour parking slots on Bayview Avenue would mean that the Reserve Officers working in that area would have a need to be more mobile than in the past. At about the same time, our department had the opportunity to receive a 2003 GEM (Global Electric Motorcar) at no cost, through the military surplus program. The vehicle is completely electric powered, which means it is quiet and produces no emissions. The vehicle is legally registered for roadways of less than 35 mph and provides some protection from inclement weather.



Regional Efforts

The police department continues to participate in a number of regionalized efforts which are both cost effective and provide greater efficiencies.

Regional Crime Lab

In 2007, a regional coalition of communities began meeting to explore the possibility of establishing partnerships to save taxpayers money and improve the quality of municipal services. Among Police Chiefs of these communities consensus quickly developed regarding the creation of a regional crime lab.

Forensic services are a vital aspect of criminal investigation. The development of new technologies and methodologies has dramatically advanced the capabilities of forensic examination and analysis. However, the equipment, training, certifications and expertise required to provide the services are extremely expensive to implement and maintain over time.

The regional crime lab did become a reality and has been fully functional for the past couple of years. The creation of the shared, regional lab has been a workable response to law enforcement's increasing demand for and reliance on forensic technologies. The Scarborough Police Department has continued to benefit from its participation in this important endeavor.

Southern Maine Regional SWAT

In 2009, the communities of South Portland, Scarborough, and Cape Elizabeth entered into a collaborative agreement to form the Southern Maine Regional SWAT Team. Prior to this agreement, each community had its own team. This collaborative effort has not only helped to decrease each communities' costs but has more importantly provided a vital force multiplier in critical situations.

During the reporting period, the regional team was deployed on three separate occasions.

- Despondent male in Scarborough who had been discharging firearms in and around his home.
- In conjunction with Portland PD SWAT for the execution of a search warrant to collect evidence from the home of a potentially armed home invasion suspect.
- The arrest of an armed robbery suspect from his home in South Portland.

Regional Citizen's Police Academy

The Scarborough Police Department once again participated with nine area communities to provide a regional citizen's police academy to members of the participating communities. Many of the participating agencies have previously held individual academies. Due to limited resources and participants, the individual efforts have been marginally successful. The regional approach has been very successful and has provided a very professional and diverse experience for its participants.

Report continued from the Police Department

Maine Violent Offender Task Force (MVOTF)

The Maine Violent Offender Task Force (MVOTF) is a US Marshals Service sponsored effort, comprised of representatives of ten local, state and federal law enforcement agencies. MVOTF members work together to target and arrest violent offenders and fugitives. The Scarborough Police Department has participated in the MVOTF on a full-time basis since the unit's inception in 2007. In its first four years of operation, the MVOTF has arrested over 500 criminals wanted for a variety of crimes. Some significant cases from the past year include:

- Following the stabbing and beating death of a woman in Jacksonville, FL, the suspect stole a car and fled. MVOTF tracked the suspect to his hiding place in Maine. As MVOTF secured the area and the suspect's presence was verified by an aircraft, he attempted to flee in the stolen car. Following a brief pursuit, he was taken into custody on a charge of murder.
- Following the armed, forcible rape of a woman in Scarborough, warrants were issued for a suspect charging multiple crimes. MVOTF investigation tracked the suspect to a Biddeford apartment building where he had secreted himself in an attic crawl space.
 Following a tactical situation which involved the use of specialized video equipment and a police canine, the suspect was taken into custody.
- After shooting and killing a man at a Boston subway station, the suspect reportedly fled to Maine. A joint manhunt involving the MVOTF, US Marshals Service, and Boston Police Fugitive Unit was conducted in the greater Portland area. Following an intensive investigation, the suspect was located at a Portland apartment building and taken into custody on a charge of murder.



MVOTF members arrest murder suspect

High Intensity Drug Trafficking Area (HIDTA)

The HIDTA unit is also comprised of local, state and federal law enforcement officers. The program provides additional federal resources to Scarborough to help eliminate drug

trafficking and its harmful consequences. Law enforcement organizations within HIDTA assess drug trafficking problems and design specific initiatives to reduce or eliminate the production, manufacture, transportation, distribution and chronic use of illegal drugs and money laundering. Some of the notable arrests were:

 During an investigation into a Portland based marijuana cultivator, agents executed 4 search warrants in Portland and Dayton. As a result of the warrant approximately 200 marijuana plants, 5 lbs of processed marijuana, 1 handgun, 2 vehicles, 1 residence and over \$160,000 in cash was seized. A Portland resident was recently sentenced to 5 years in federal prison as a result of the seizures.



- A year long large scale marijuana investigation ended when agents executed 4 searches in Portland and Durham resulting in the seizure of over 125 pounds of processed marijuana, approximately \$200,000 in US currency, approximately \$55,000 worth of silver coins and ingots, a residence with a net worth of at least \$500,000, 2 vehicles and federal arrests of 4 individuals. Two of these men have been sentenced in federal court and two are currently awaiting sentencing.
- Agents conducted a large scale, lengthy wiretap investigation into a southern Maine based crack cocaine drug trafficking organization. As a result of this lengthy investigation, approximately 25 individuals were arrested, 4 ounces of crack cocaine, 12 ounces of powder cocaine and 3 stolen handguns were seized along with approximately \$12,000 cash.



Report continued from the Police Department

Homicide

On June 8, 2010, Megan Waterman, a 22 year old female from Scarborough was reported missing by her mother and grandmother. Megan had accompanied her boyfriend to Hauppauge, New York and never returned or made further contact. Over the next several months, our detective bureau, crime analyst and task force agents worked feverously and cooperatively with their counterparts in New York in the interest of bringing Megan home safely. Unfortunately, Megan's remains were ultimately identified after the discovery of four female bodies on Gilgo Beach in Long Island, New York.

Our deepest condolences go out to Megan's family as well as our sincere thanks to the many staff members who gave so much in hopes of her safe return.

Awards

In recognition of the efforts of our public safety employees, the following individuals were recognized at our public safety awards night for the year 2010.

Officer of the Year: Officer Josh Guay
Dispatcher of the Year: Dispatcher Joe Thornton
Support Person of the Year: Admin. Cathy Chandler
Leadership Award: Officer Timothy Barker

Unit Citations:

1. Home Invasion on Ross Rd.

Recipients: Sgt. Mary Pearson, Officer Doug Weed, Officer Eric Lippincott, Old Orchard Beach Officer Chris St. Pierre and K-9 Gunther.

2. Commercial Burglary at Bayley's Restaurant with armed suspect.

Recipients: Officer Scott Vaughan, Officer Glenn Tucker, and Officer Tim Barker.

3. Beech Ridge Rd. standoff with armed suspect.

Recipients: Officer Glenn Tucker, Officer Doug Weed, Officer Bob Moore, Officer Tim Barker, Dispatcher Kevin Collins, Sgt. John O'Malley, Southern Maine Violent Crimes Task Force members: Task Force Agents John Gill, Sgt. Philip Greenwood, Detective Mary Sauschuck, Deputy U.S. Marshall Dean Knightly.

4. Megan Waterman homicide.

Recipients: Detective Don Blatchford, Task Force Agent Josh Guay, and Crime Analyst Jaime Higgins

Commendations:

1. Officer Tim Barker for forensic work on sexual assault scene.

- 2. Animal Control Officer Chris Creps for apprehension of felony burglary suspect.
- 3. Officer Tim Dalton for investigative work during fatal motor vehicle accident.
- 4. Officer Robert Moore for apprehension of felony burglary suspect.
- 5. Officer Brian Nappi for investigation resulting in apprehension of felony burglary suspect.

Chief's Award: Officer Tim Barker

Five Years of Service

Officer Craig Hebert, Officer Robert Pellerin, Fire Police Officer Herb Hughes, VIP Ralph Masciovecchio, VIP Jane Thurlow, VIP Ed Libby, VIP Jim Benedict, VIP Pat Becker.

10 Years of Service

Officer Josh Guay, Officer Doug Weed, Officer Shawn Anastasoff, Fire Police Officer Edward Minor.

15 Years of Service

Officer Tim Barker.

20 Years of Service

Detective Eric Greenleaf, Detective Don Blatchford, Officer Robert Moore

George Nickerson Award for 25 Years of Service

Joe Giacomantonio

Chief John Flaherty Award for 30 Years of Service

Marla St. Pierre

Congratulations to all of this year's award winners!!

In closing, I would like to thank the town council for the support that they have given us, both as a department and also as a community. I also need to give special thanks to Fire Chief Mike Thurlow, Public Works Director Mike Shaw, Community Services Director Bruce Gullifer, and all of the other department heads with whom we work everyday.

Finally, I would like to take this opportunity to thank all of the department's full and part time employees, volunteers, and supporters for all of the time, hard work and dedication that you invest in our community to ensure that it remains a wonderful place to live and work.

Respectfully submitted,

Robert Moulton Chief of Police

HARBORMASTER MARINE RESOURCE OFFICER

To the Town Manager, Town Council, and Citizens of Scarborough:



Dave Corbeau Harbormaster -Marine Resource Officer

I respectfully submit this annual report as the Harbor Master and Marine Resource Officer for the Town of Scarborough for the year ending June 30, 2011.

This was the most active year we have had during the off-season months of November through June for our shorefront and town resources. Our busy season is typically during the summer months as residents and visitors enjoy our ocean shores. However, beginning in May 2010, new cement boat launch planks were obtained through a grant from Maine DOT and

installed. Through the fall, winter and spring many hours were dedicated to the plans, development and final building requirements to complete and open the new Pine Point Pier.

The equipment and infrastructure materials for the new pier arrived and work began in late November. Although the pier is a tremendous asset to our local economy, it brought with it several challenges as we progressed through the process towards its completion date in late April 2011. I want to thank the many people that assisted with planning, development, and construction of the new Pine Point Pier. First and foremost, I would like to thank the citizens and the fisherman for their patience and support of the project throughout the construction. I'd like to thank the Scarborough Town Council for their continued support of the project and their gracious generosity through the funds that they have provided to the project.

The new facility will allow twenty four hour access to the water, and loading and offloading of gear. Maintenance of the vessels will be made easier due to increased dock space and new gangways. The new facility is equipped with two one ton hoists located at each end of the main pier which will significantly increase the safety and productivity of fishing procedures, as the fisherman will not be dependent on tides in order to offload their catch or fuel their boats. In addition, the new pier will have 220 and 110 volt electrical services, along with lighting, water, and surveillance equipment. The new equipment and design will reduce gear handling time, increase the number of days at sea, and reduce the probability of injury.

The Pine Point Pier was officially opened with a ribbon cutting ceremony on July 10, 2011. State and local dignitaries, commercial fishermen and clam diggers, neighbors and residents braved a rainy morning to acknowledge the completion of the project.

The support for the fishing industry, including the management and protection of the clamming flats continues to be an important aspect of promoting an economic base for many. Over the past three years, the Scarborough Shellfish Committee and I have worked very closely with the Department of Marine Resources to maintain the current acreage of clam flats opened to those with commercial licenses and to the public for digging. One of the areas that we were able to reopen after being closed for four years was the Nonesuch River. This location was rich with clam growth and has proven to be a great resource for the diggers. It has also taken pressure off of the other open flats in the town of Scarborough. The hen clam flats were also opened throughout the season. This was additional evidence of our water quality as these areas have been closed for most of the past two years. Overall the season proved to be more open and accessible than in previous years when rain and storm run-off required the flats to be closed. No red tide was detected. The shellfish committee and I will continue to work with DMR to maintain and improve the water quality in and around Scarborough.

Collaboration between the Marine Resource Officer and members of Engine 4 and Engine 1 Companies continues to help maintain a safe harbor. The two town departments worked together to attend to various emergency calls for assistance needed on the beach due to medical emergencies, lost children, and visitors getting stranded on the sandbar off the Pine Point jetty.

I have personally found this to be the most rewarding year I have ever had as the Marine Resource Officer for the Town of Scarborough. On behalf of the entire Marine Division, we would like to thank the wonderful people in the Town of Scarborough for a great year and for all of their effort and commitment. Thanks to the various departments and community efforts we have been able to ensure that all of our beaches are clean, safe and a treasure to be enjoyed by all.

Respectfully submitted, **Dave Corbeau**Harbormaster - Marine Resource Officer

SHELLFISH CONSERVATION COMMITTEE

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure I submit this report for the fiscal year July 1, 2010, through June 30, 2011 on behalf of the Shellfish Conservation Commission.

The year 2011 has been another great year for commercial harvesting and recreational digging. Harvesters have gone the entire season without closures in the Scarborough River or Red-Tide effecting the Scarborough area.

It is through the efforts of Code Enforcement along with the Harbor Master that the issue of "KNOWN" pollution has been resolved. It is our goal to continue to maintain the shore lines of the "Town of Scarborough". DMR re-opened the Nonesuch River as a conditional area to harvest. The re-opening came through the Shellfish Committee and Harbor Master working diligently to implement the Accelerated Testing Program. The program consists of the area being closed anytime Scarborough has one inch or more of rain for a minimal time of fourteen days.

I would also like to remind everyone to take care of the beaches and boat landings by picking up their pet waste. Pet waste is one of the biggest pollution sources on our beaches and clam flats.

Lastly, I would like to extend a special thanks to the Town Manager's Office, the Town Council, the Town Clerk's Office, the Shellfish Committee & the Harbor Master.

Respectfully submitted,

Robert G. Willette

Shellfish Committee, Chairman







Shellfish Harvesters

ANIMALS ON THE BEACH

The owner or responsible party must remove and dispose of any feces left by the animal in the appropriate litter receptacle. Please protect our beaches & clam flats by observing the Scarborough Animal Control Ordinance. 604. The full text of Scarborough's Animal Control Ordinance is available on the Town's website at www.scarborough.me.us or by calling the Town Clerk's Office at 207.730.4020.

ANIMAL CONTROL OFFICER

To the Town Manager, Town Council, and Citizens of Scarborough:



Chris Creps Animal Control Officer

I respectfully submit this annual report as the Animal Control Officer for the Town of Scarborough for the year ending 2011.

Every year there are many calls regarding unwanted animals on personal and public property. Often the root of the problem comes back to ourselves, particularly in what we have in our yards. Sometimes human nature is our own worst enemy.

Often when I respond to a call for unwanted rodents or even

predators to a home, I usually can find the attractant to the problem. It is usually suspended from a tree branch or a pole strategically placed in an area to be viewed from the homeowner's window. This attractant is the birdfeeder.

Birdfeeders are great, and give us an opportunity to watch many of the birds that migrate through the area. Unfortunately, the birdfeeder attracts many unwanted animals as well, such as squirrels, chipmunks, mice, skunks, opossum, and raccoons. On rare occasions even bears will show up to gorge themselves on what seems to be an endless supply of protein.

The birdfeeder also seems to bring in predators. Domestic cats, foxes, hawks, owls, fishers, and even coyotes will be attracted to all the rodents and birds. These predators all hunt and eat the same types of smaller animals. Unknowingly, we have started a food chain in our own backyard. The best deterrent in preventing unwanted animals coming onto your property would be to take away the food source. Although not a popular solution for the avid birdwatcher, it is sometimes the easiest way to prevent the unwanted animals from coming onto your property and your neighbors.

Respectively submitted, Chris Creps, Animal Control Officer

- Animal Refuge League 207-854-9771
- Maine Health & Environmental Testing -
- State Lab— 207-287-1706
- Center for Disease Control 1-800-821-5821
- Maine Warden Service Headquarters -657-2345

Notes of Interest:

Dog License 2010-2011 - 2767

Confirmed Rabid Animals - 1 raccoon

Calls to Service - 1204





FIRE DEPARTMENT / RESCUE UNIT / EMA



B. Michael Thurlow Fire Chief

To the Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure that I submit the annual report of the Scarborough Fire Department, Scarborough Rescue Unit, and the Scarborough Emergency Management Agency for the fiscal year ending June 30, 2011. As is customary I have included a summary of the past year's activities and emergency calls for service for those that enjoy comparing the data from year to year in this report.

Insurance Services Office (ISO) Rating

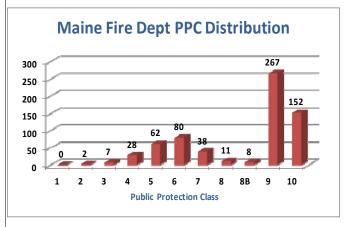
One of the highlights of the past year was when the department received notification that we had successfully lowered our ISO public fire protection rating from a 3/9 to a 3/4. The ISO is an independent company that serves insurance companies, communities, fire departments, insurance regulators, and others by providing information about risk. The ISO conducts a comprehensive review and inspection of every fire department in the country on a regular basis. This formal evaluation and the data collected as part of it is evaluated and analyzed to determine a communities public protection class (PPC) rating.

ISO's focus is entirely on structural firefighting capabilities so they don't evaluate the department's emergency medical capabilities or equipment which makes up almost 2/3 of our annual activity. The PPC rating is based on four main areas: Needed Fire Flows—including an evaluation representative building locations which are used to determine the theoretical amount of water necessary for fire suppression purposes; Receiving and Handling of Fire Alarms-including telephone systems, telephone lines, and the staffing and operation of our 911 dispatch center; Fire Department—including our fire suppression apparatus, equipment, staffing, training, and the geographic distribution of our fire companies; Water Supply—which includes the condition and maintenance of hydrants, alternative water supply sources, and the amount of water available to suppress fires throughout the community.

Scarborough's last formal evaluation was conducted in 1991 when the department received a 3/9 rating. That 3/9 is

known as a split rating where the 3 represents the area of town where we have public water and hydrants and the 9 represents the rural area north of the turnpike where there is no public water supply. One of the department's primary goals over the past several years was to lower that split rating for the non-hydrant district of our community. To accomplish that goal the department invested in holding tanks, and dry hydrants installed in certified static water sources. Our crews also trained extensively in rural water supply operations with our mutual aid partners from neighboring communities in order to pass the very rigid ISO requirements for prolonged tanker shuttle operations.

As fire chief I couldn't be more pleased with our new 3/4 classification and my department's efforts to earn it. As you can see by the chart below that rating puts us in a very select group of exceptional fire departments. There are no class 1 departments and only 8 other class 2 or 3 departments in the State of Maine. Most of those are staffed with full-time personnel versus our combination department. It is almost unheard of for a department to increase 5 rating classes (from a 9—4) in a single evaluation.



Current PPC Classification Distribution of ME Departments

Insurance companies widely use ISO data when setting fire insurance rates for their residential and commercial customers across the country because it is based on national standards and their ratings are considered a proven and reliable predictor of future fire losses. We anticipate that many residents, and particularly the businesses north of the turnpike, should start to see a significant reduction in the cost of their fire protection as insurance companies start to use the Town's new public protection classification when setting their rates.

Grant Activities

During the past fiscal year the fire department continued its proactive work identifying potential grant opportunities to augment the funding we receive through local property tax revenues. These efforts proved very successful again this year as outlined below:

Report from Fire / EMS / EMA

Early in July the town was notified that we had been awarded a \$483,100 Staffing for Adequate Fire and Emergency Response (SAFER) grant. This grant provided 100% funding to hire four new full-time firefighters for a period of two years with a commitment that the community continue to employ them for one additional year at our expense. This grant couldn't have come at a better time because the department had been working with the Manager and Town Council to implement a long-term staffing plan since 2006. The current economic conditions prohibited increased staffing during budget deliberations, but this grant allowed the council to accept the needed help with the federal government picking up all costs for two years while giving the economy and our budget time to recover.

In addition to the SAFER grant we received a 50% match or \$42.750 through an Efficiency Maine Grant to upgrade lighting and install new energy efficient propane boilers in three of our oldest fire stations. We received a total of three FEMA Homeland Security Grants including \$20,000 to develop a community wide resiliency project, \$12,000 to replace obsolete radio equipment and pagers, and \$31,500 in Emergency Management Performance grant funding which reimburses 50% of certain costs for local emergency management operations. We were also pleased to receive a grant to participate in the 3-ring binder project which will allow us to connect our computer network from the public safety building to North Scarborough fire station through a dedicated fiber optic cable funded by the American Recovery Act, a federal economic stimulus project. This grant saved a projected \$87,500 in future CIP costs to connect this station which was the only municipal or school building not directly tied to the town's computer backbone.

Awards and Recognition

This past fiscal year two of our veteran employees were honored with special recognition. Paramedic/ Lieutenant Robert Conlogue, a 19 year veteran of our department, received Southern Maine Emergency Medical Service's Paramedic of the Year award. Deputy Chief Tony Attardo, a 25 year veteran of the department, was recognized at the state level by Maine Emergency Medical Services with a distinguished Lifetime Achievement award for his outstanding work in EMS at the local, regional, county, and state level. We are extremely proud of both of these individuals for their many contributions to the Town of Scarborough and Maine's EMS system.

Each winter the department holds a joint awards ceremony with the police department to recognize dedication and outstanding achievement by all our public safety employees. Below is a summary of the fire department awards bestowed for calendar year 2010:

Gold Badge Award for 20 Years of Service

Edward Foster

Jon Perry

Vernon Paulsen Award for 25 Years of Service

Gary Sandler

Brian Smart

Dale Radar

Irwin Faunce Award for 30 Years of Service

Richard Googins

Betsy Carolan

John Harmon Award for 40 Years of Service

George Oliver

Eldred Harmon Award for 50 Years of Service

Robert Carson

Public Safety Dispatcher of the Year

Joe Thornton

Fire Chief's Merit Award

Adele Jones

Michael DiClemente

Scarborough Public Works

Student of the Year

Steven Stryker

Officer of the Year

Jon Perry

Paramedic of the Year

Bethany Straw

Emergency Management Activities

Most of the EMA activity during the past fiscal year centered around all-hazards emergency planning. We completed a comprehensive review and update of the Town's local Emergency Operations Plan which was officially ratified by the Town Council. We participated with school department representatives as well as those from a variety of other agencies to update the Emergency Shelter plans for the Scarborough High School. This facility is now officially designated as a regional Red Cross certified shelter that is handicapped accessible and pet friendly. Finally we worked with the County EMA office to update the County Hazard Mitigation Plan which is required to seek certain federal mitigation grant funding.

Annual Statistics

The department's annual statistics are listed on the next page. Individual calls for services increased a dramatic 8.44% over last fiscal year to an average of 10.53 calls/day.



Scarborough Fire Department

Annual Statistics

7/1/2010 - 6/30/2011



Responses by Incident Type

1,304	Rescue	with	Engine .	Assists
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- 561 Rescue Calls with no Engine Assists
- 692 Out of Town Mutual Aid (see note below)
- 335 Master & Supervised Boxes
- 347 Details / Alarm Service
- 147 Motor Vehicle Accidents
- 81 Wires Arcing / Down
- 26 Cancelled Enroute
- 68 Odor Investigations
- 40 Unpermitted Burning
- 40 Public Assist
- 16 Electrical Problems
- 25 Grass, Mulch, & Brush Fires
- 14 Fuel Leaks

- 18 Chimney Fires
- 13 Motor Vehicle Fires
- 17 Water Problems
- 7 Propane / Natural Gas Leak
- 1 Miscellaneous
- 15 Building / Structure Fires
- 3 Storm Standby
- 2 Hazardous Materials
- Storm Mitigation
- 27 Marine Calls
- 1 Airport Alerts
- 12 Building/Machinery Extrications
- 31 False Alarms
- 3,843 Total

(Out of town fires includes responses for Tank 1 in the South Gorham response area. Gorham provided Tank 1 which is stationed at our North Scarborough station and manned with personnel from both towns. It also includes 114 Mutual Aid Rescue Calls)

Response Totals						
	2010/2011	Per Day	2009/2010	1999/2000	1989/1990	
Total Fire Responses	3,064	8.39	2,723	1,836	628	
Total Rescue Responses	2,521	6.91	2,505	1,665	924	
Fire Incidents	1,718	45%	1,598			
EMS Incidents	2,125	55%	1,946			
Total Individual Calls for Service	3,843	10.53	3,544	2,494	1,552	•

note: out of the 3843 total calls for service, 2246 or 58% occurred from 0800 hrs - 1700 hrs and are covered almost exclusively by the per-diem day firefighter / EMT program

Individual Truck Responses		Call Co. Station I	Call Co. Station Responses	
356	Engine 1 Black Point	233 Ladder One	Eng 1 - Black Point	466
-	Engine 2 (Spare)	183 Ladder Two	Eng 3 - Pleasant Hill	299
299	Engine 3 Pleasant Hill	432 Tank One	Eng 4 - Pine Point	352
280	Engine 4 Pine Point	80 Tank Two	Eng 5 - No Scar	753
340	Engine 5 North Scarborough	97 Tank Four	Eng 6 - Dunstan	642
550	Engine 6 Dunstan	24 Marine One	Eng 7 - Oak Hill	1,216
1,124	Engine 7 Oak Hill	24 Marine Four		
1,476	Rescue 1 Oak Hill	131 Squad Seven		
1,047	Rescue 2 Dunstan	39 Command Post		
114	Rescue 3 (Spare)	1071 Car 7		
101	Unit 7 Oak Hill	1 Canteen		

Fire Prevention / Inspection Division			Training Division			
Total	Inspection / Permit Type	Violations	Administration	553	hrs.	
28	Consultations / Plan Reviews	Total Violations	Full Time Personnel	1,474	hrs.	
900	Annual Inspections	Issued	Engine 1 Black Point	792	hrs.	
208	Monthly Inspections	907	Engine 2 (Per-Diem Personnel)	2,049	hrs.	
740	Re-inspections		Engine 3 Pleasant Hill	691	hrs.	
118	Miscellaneous Inspections	Total Violations	Engine 4 Pine Point	1,425	hrs.	
1,263	Burning Permits	Corrected	Engine 5 North Scarborough	944	hrs.	
49	Construction Permits	678	Engine 6 Dunstan	1,223	hrs.	
68	Certificate of Occupancy Permits	includes violations	Engine 7 Oak Hill	816	hrs.	
20	Other Permits - fireworks, sprinkler, alarm	from previous years	Engine 8 (Rescue Call Company)	141	hrs.	
3,394	Total		Total Hours	10,108	hrs.	

Report from Fire / EMS / EMA

Juvenile Fire Safety Collaborative

Over the past few years a number of Scarborough Fire and Police Department members have become very active in the Cumberland County Juvenile Fire Safety Collaborative. This collaborative started through the efforts of the

Cumberland County Fire Chief's Association Juvenile Fire Safety Program

> Fire Safety Education and Prevention



Cumberland County Fire Chief's Association. Over the years we have partnered with many local social service agencies as well as the local juvenile justice office of the Department of Corrections to develop a program to identify and provide assistance to juveniles who have set or experimented with fire.

Children that light fires often do so out of curiosity, but sometimes they do so because of stress or other more serious issues going on in the family environment. The collaborative has trained a number of individuals as NFPA certified intervention specialists who conduct home safety inspections and interviews with both the child and family to identify what type of intervention is most appropriate.

Our goal is to provide these children and their families education and awareness training on the safety concerns of this type of behavior. We do that through regularly scheduled fire schools that are held on a Saturday several times each year. The class is taught in three sections by experts on each subject. We start with a fire department speaker who explains the science of fire, how fast fire spreads, how fire is used properly, and the damage that can be done from misuse of fire. That is followed up by a section taught by police officers or someone from juvenile justice on the legal implications of fire setting. This section of the class explains the consequences of breaking the law or hurting themselves or other people, and includes an activity where the child crafts an apology letter to present to the person their actions negatively impacted. Finally there is a social service representative that works with the parents, who are required to attend with their children, by explaining some of the specialized social services that are available.

Every community has juveniles who are setting fires or participating in unsafe fire behaviors. Occasionally we get involved due to a response by fire or police, but more often these kids are identified through direct referrals from parents, school teachers or guidance counselors, or medical and social service professionals. If you have a concern about a child in our community don't hesitate to contact the Scarborough Public Safety dispatch center so we can assign someone from the collaborative to the case in order to start positive intervention as soon as possible.

Looking Towards the Future

The Town of Scarborough took advantage of two opportunities to look towards the future over this past fiscal year to secure abutting property as it became available for the possible future expansion of municipal facilities. The first was when the Howard Maxfield family approached the Town to see if they were interested in purchasing their property which abuts North Scarborough Fire Station. Howard was a dedicated member of the fire department for decades and knew that long-range plans identified an expansion of that facility as a joint project with Gorham and/or Westbrook as a future possibility that may make fiscal sense for each community as commercial and residential growth continues along the Route 22 corridor.

The second project involved the purchase of two parcels at 265-267 Route One, next to Town Hall. The land adjacent to those parcels has been identified as a possible location for a new public safety building at some point in the future. Both of these purchases were made at very fair market values with funds already set aside specifically for public safety expansion in the future.

In Closing

As you can see it has been another busy and productive year for the Fire, Rescue and Emergency Management departments. I hope that you found this historical snapshot of the year's activities informative.

In closing I would like to take this opportunity to thank the Town Manager and Town Council for their support. I would also like to thank Police Chief Robbie Moulton, Public Works Director Mike Shaw, and all the department heads that I work with on a daily basis for their help and support through this past year.

This year we had several significant changes in the town's leadership team with the retirement of Information Technology Director Steve Tewhey and the subsequent promotion of Michelle Lemelin and Ed Coyne who now share management of that department. Human Resource Director Brian Smith also retired last year and we were very fortunate to hire an excellent new HR Director, Ellen Blair who has fit in very well and has been a pleasure to work with. I would like to wish Brian and Steve the very best in their retirement and congratulate Ellen, Michelle, and Ed on their new positions.

Finally I want to thank the men and women of our department for all of their sacrifices, hard work, and dedication to serving the emergency response needs of our community.

Respectfully Submitted,

B. Michael Thurlow, Fire Chief

PUBLIC WORKS DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:



It is with pleasure that I submit the annual report on behalf of the Public Works Department for the fiscal year July 1, 2010 through June 30, 2011.Our capable staff addressed each challenge presented to them with a positive can-do attitude. Their work and attention to detail makes me proud to be a member of the Public Works team.

Michael E. Shaw Director of Public Works

CHANGING TIMES

In January the web-based GIS debuted. Since that time there have been 80,000 visitors and on an average day 1,300 people visit the site.

Folks visiting the WebGis can learn about road right-of-way information, property locations, zoning, flood plains, utilities and much more. This information is important to residents, real estate professionals, and consultants. While in the past this information could be found other ways, now having it at your fingertips is a huge advantage. If you haven't looked at it take a few moments to see what useful things our WebGis can do for you.

Scarborough Memorial Cemetery has opened up a new section of lots for burial of cremains only. These lots are 3' x 3' instead of the traditional lot size of 7' x 13.' Along with being less expensive, \$220.00 vs. \$400.00, the new lots address the changing needs of lot purchases. Folks interested in purchasing a lot in Scarborough Memorial Cemetery can call the Town Clerk's office or the Public Works Department for further information.

Sarah Bernier, our recycling coordinator for the past 6 years moved on this year. You may recall she was the Saco Public Works employee we shared half time with Saco to implement the automated trash and recycling program. Her position was absorbed using existing personnel with Tracy Cole answering any questions residents may have about solid waste and recycling.

Scarborough posted a recycling rate of 50.16 when all recycling, metal, wood, construction debris, etc. was

accounted for. This rate is determined by the State Planning Office. Town residents should be proud of their efforts to save resources.

With the elimination of the recycling coordinator's position the *reduction* in staff over the past couple of years amounts to 3 1/2 full-time positions. Careful review of staff capacity and willingness of team members to take on additional duties has allowed this to occur. Thanks to the staffers who are picking up the additional responsibilities.

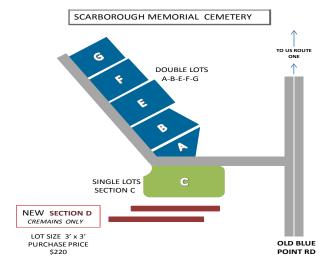
OPERATIONS

The staff of 16 continued with their efforts to maintain the town's vast infrastructure.

Major paving projects were completed on portions of *Payne Road* and *Pleasant Hill Road*. The main objective for both jobs was to grind and re-grade the roadway for proper cross-slope. If you have driven on either road in the wintertime it was quite obvious that both roads were rutted and the cross-slope (crown) of the road was excessive, causing numerous vehicles to slide off the road during slippery conditions. The new roadway should make travelling safer during the winter months, and year round for that matter.

The *Evergreen Farms Road* neighborhood, off Commerce Drive, received a shim and overlay treatment. Over the years trenches settled and caused poor drainage and icing in the neighborhood of 42 homes. The solution was a first course of pavement to smooth the roadway followed by a final wearing course of pavement.

These three projects along with many other repairs to roadways helped insure safe travel within Scarborough borders. The cost of paving-related expenses totaled \$547,989.00 for FY11.



Report continued from the Public Works Department

VEHICLE MAINTENANCE

As in years past the talented staff of the Vehicle Maintenance Division continued servicing all town and school department vehicles.

The *Vendor-Based Inventory* parts department that went into effect at the end of FY10 continues to operate. The concept of an outside company owning and managing inventory has many benefits.

- 1. No overhead We do not pay for parts until they are installed on the vehicle. All stock in the parts room is the property of the vendor.
- 2. We no longer have obsolete parts.
- 3. The staff for the program is provided by the vendor.

In the upcoming year I hope to expand the range of products offered to office supplies as well as other items used town-wide on a daily basis.

This year the school department ordered two new propane-powered buses through a grant from the State Department of Environmental Protection. This program was a 2-part multi year grant with two propane powered buses purchased the previous year. The cost of diesel fuel currently averages \$3.80 per gallon while propane averages \$2.62 per gallon with the federal rebate factored in. Considering the typical school bus travels 18,000 miles per year there is a potential savings of \$21,240.00 per bus. I want to extend a special thanks to Vehicle Maintenance Supervisor Jay Nason for his efforts in working on this grant.

With fuel prices constantly on the rise fuel saving initiatives continue to be on the top of our priority list.

Public Works installed two Idle-Right systems on crew trucks. These units allow a vehicle to run its warning lights while on a traffic detail without the engine running to keep the battery charged. The savings on gas and equipment wear is dramatic.

Along these lines four more plow trucks received Auto-Therm units through yet another grant from the State Department of Environmental Protection. The purpose of the Auto-Therm unit is to keep windows defrosted using residual engine heat without the need to idle engines. With fuel around \$3.80 per gallon, you can imagine the savings.

ADMINISTRATION

Support for all divisions within Public Works comes from the administrative staff. Of the 30 team members two are dedicated to administrative affairs. Jolene Bouchard and Tracy Cole are the two voices you hear when you call in to Public Works. They are responsible for initiating the majority of requests for service that will eventually be completed by us. Last year there were over 1,163 work orders created. Of those calls for service over half of them were resolved within 5 days or less. This fact pleases me because when all is said and done Public Works is a service business with taxpayers and the general public as our customers.

While Public Works continues to evolve to be relevant in todays changing times we stay true to our mission statement of "Serving the community with a professional attitude while working as a team!"

Thank you to the residents, town council, and town manager for your continued faith in Public Works team.

Respectfully Submitted,

Michael E. Shaw,
Director of Public Works



Storm Debris Removal

PUBLIC WORKS						
WOF	WORK REQUESTS JULY 1, 2010 THRU JUNE 30, 2011					
TYPE OF	WORK			WOR	# OF K REQUESTS	
BEACHES	& LANDINGS				16	
DRIVEWA	Y COORDINAT	ION PERMITS		42		
EXCAVAT	ION PERMITS				59	
EXCAVAT	ING LICENSES				18	
DRAINAG	E MAINTENAN	ICE			110	
STREET M	IAINTENANCE			96		
WINTER	MAINTENANCE			158		
POTHOLE	S			52		
SIGNS					149	
TREE WO	RK	89			89	
WASTE				246		
OTHER TO	OWN PROPERT	Υ		19		
OTHER W	ORK	109		109		
TOTAL W	ORK ORDERS	FY2011			1,163	
RESPONSE TIME			SAME DAY			
					270	
1-5 DAYS	5+ DAYS	10+ DAYS		+ DAYS 30+ DAYS		
403	133	135	5	0	172	







SCARBOROUGH ROADS PAVED				
	010-11			
Asselyn Dr	Old Colony Ln			
Burnham Rd	Payne Rd			
Broadturn Rd	Pleasant Hill Rd			
Colonial Dr	Powderhorn Dr			
Dresser Rd	Running Hill Rd			
Dunstan Ave	Scabbard Rd			
Evergreen Farms Rd	Spurwink Rd			
Hillside Ave	Sweet Brier Ln			
Holmes Rd	Tapley Rd			
Lincoln Ave	Washington Ave			
Martin Drive	Winnocks Neck Rd			
Minuteman Dr	Woodfield Dr			





Catchbasin Repair





SCHOOL DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure that I submit the annual 2010 report of the Scarborough School Department. I had the opportunity to serve the school community as the interim superintendent for the 2010 -2011 school year. Superintendent David Doyle retired in October after serving three years as superintendent and 24 years in the district.

We began the year with 3,310 students and a staff of over 500 professionals and support personnel. The fall 2010 brought 202 kindergarten students to our three primary schools. This kindergarten class will be the graduating class of 2024.

Over the summer of 2010, in our efforts to conserve energy to reduce costs, Wentworth Intermediate School had storm windows installed. Unfortunately upon completion of the installation, asbestos dust was found on some of the window sills. This created many challenges for the Wentworth staff, and concerns were expressed from parents



and the community. As parents and the community became educated regarding the issues of the overall age and condition of the facility, they initiated a building committee comprised of 41 citizens. These citizens parents and community members brought t h e

determination and commitment to propose a new Wentworth School. They also brought expertise in the fields of engineering, construction, architecture, and public relations. This project led the Town Council and School Board to work together in recognizing the need for a new school. With a temporary fix currently in place, we await the vote in November to see if a new school wins approval from the citizens of Scarborough.

While the challenge of the economy was still on everyone's mind, we had a spending freeze for 2009-2010 school year and had a state reduced subsidy applied to our schools. The budget had severe reductions. We were forced to reduce 31

positions in all departments and our schools were beginning to look very different than what we wanted for our children. An activity fee to participate in athletics and extra curricula was instituted for our middle and high school students. We worked hard to ensure that the fee could be waived in situations of hardship. In the end, we were being asked to do more with less. With all that was being asked, our staff rose to the challenge to make sure that students remained, as always, our primary responsibility.

The school department continues their work with the Sebago Educational Alliance. The alliance is a collaborative with five school districts that continually seeks to secure cost efficiencies for both educational programs and operational needs.

Despite the reduction in staffing, the staff continues to work hard at providing quality instruction and offering as many varied opportunities for our students as resources allow. Our students continue to meet or exceed the state average on the Maine Educational Assessments and the SAT's.

Scarborough High School began the year under the leadership of a new principal. The school has adopted a Curriculum/Instructional Framework that will guide teachers through the process of applying the Common Core State Standards for College and Career Readiness. Our students improved their SAT scores in all areas of critical reading, math and writing. All of this happened while the State of Maine scores stayed stagnant and national scores decreased. In addition, Advanced Placement enrollment and participation has increased while at the same time, the number of test takers and their scores have improved. The students continue to be recognized at the regional, state and national levels for their efforts on and off the playing field. Scarborough won 10 State Championships; two for academics and eight for athletics. They were Boys Cross Country, Girls Soccer, Wrestling, Boys Indoor Track, Girls Indoor Track, Boys Lacrosse, Girls Lacrosse, Softball, Academic Decathlon, and Speech and Debate.

Scarborough Middle School maintains a strong commitment to meet the academic, physical, emotional and social needs of adolescents. Our teachers believe in an integrated approach with a focus on community service. The students support great projects such as the Ed Wimert Bike/Walk, Project Grace, and Ruth's Reusable Resources. One of our students placed third out of 8000 entries for her science essay by The DuPont Challenge. She and her teacher were nationally recognized and invited to be a guest of NASA to witness the last shuttle launch of the Challenger at the Kennedy Space Center in Florida. The middle school

Report continued from the School Department.

support great projects such as the Ed Wimert Bike/Walk, Project Grace, and Ruth's Reusable Resources. One of our students placed third out of 8000 entries for her science essay by The DuPont Challenge. She and her teacher were nationally recognized and invited to be a guest of NASA to witness the last shuttle launch of the Challenger at the Kennedy Space Center in Florida. The middle school continues to provide best practices in their curriculum. The students are making gains in their math performance with the undertaking of the new math curriculum, Impact Math.

We are very proud and fortunate to have two staff awarded state recognitions. Alison Marchese, Director of Special Services, was awarded the 2010 Maine Director of Special Services of the Year. She was nominated by other directors in the area.

Andrew Davidson, technology teacher at the middle school, was awarded the Maine Technology Teacher of the Year. He was nominated by his peers for his work with engineering and Lego robotics.



Wentworth students working in their garden

Wentworth intermediate School was able to provide the students with many valuable experiences. The students created a vegetable garden that provided real-life skills and hands-on learning experiences. The parents of Wentworth were able to "adopt" and enjoy a garden during the summer season. The school also received a grant for a greenhouse which provided the students a longer period of time to work in a living lab. With the help of the school maintenance department and the Scarborough Public Works, the green house became a reality.

Our K-5 schools participated with our school nutrition program to promote healthy lifestyles. Schools participated in Fuel Up to 60 and the 5210 programs. Students are encouraged to exercise and are invited to learn and try new food groups. Activities such as the Mileage Club, Ride Your Bike to School, Aces Day and Jump for Heart are examples

of the many student activities that help promote healthy lifestyles.

A K-5 math curriculum committee researched and reviewed a variety of quality practices and materials. The committee looked at data from national and international sources before making their decision. Teachers sampled materials, visited other schools, and worked with consultants before coming to a decision. The committee made



Primary students hiking.

recommendation to the School Board for Math in Focus, the Singapore approach to be adopted. The Board approved the recommendation adopting Math in Focus; the Singapore approach for grades K-5.

Three Primary Schools, Blue Point, Eight Corners and Pleasant Hill continue to enrich the lives of our younger students. The curriculum provides hands on experiences as the students become aware of their community and surroundings. Blue Point welcomed a new principal to the school. The three schools have implemented a school wide initiative of a positive behavior system. The themes for the students are Be Safe, Be Responsible, and Be Respectful. Staff and students have worked to provide more positive experiences for our students.



Primary students exercising

Respectfully Submitted,

Jo Anne Sizemore, Interim Superintendent

COMMUNITY SERVICES

To the Town Manager, Town Council, and Citizens of Scarborough:



Bruce W. Gullifer
Director

It is with great pleasure that I submit the annual report for the Community Services Department for the fiscal year 2010-11. Our department is multi-faceted as it relates to the Community community. Services offers active and passive recreational programs and social, as well as cultural, opportunities for youth, adults, and senior citizens. Our 55+ program is one program that has grown by leaps and bounds over the last few years as can be seen in our write-up later in Although most this report. people think of Community Services as the town's

recreational entity, we handle many other aspects within the community, such as processing all room reservations in town which includes the municipal building and all school buildings. Additionally, we work with the Scarborough School Department and athletic groups in the Southern Maine area to schedule their games and activities throughout our town. Community Services maintains all athletic fields and parks within the 54 square miles of Scarborough, as well as the Eastern Trail that runs through town, and we manage and maintain the town beaches in the summer and the outdoor ice rink in the winter. We take care of the skateboard park, our community gardens, and manage and operate our town's cable television. includes staffing cable operators for town meetings and managing and maintaining the video technology cable equipment. We handle the maintenance of the municipal building as well as the Bessworth child care building. Community Services puts on special events throughout town, such as our annual SummerFest and WinterFest, with the help of local community sponsors. In addition, we support and staff the summer concerts in the park along with the Scarborough Community Chamber. And, last but not least, we provide daily before- and after-school care for our students, a preschool, and summer programs in conjunction with our summer recreation camp.

Above and beyond the above-noted responsibilities, I administer and manage capital projects under the Community Services umbrella. This role includes project management, budget administration, and daily management and negotiations. Projects this year included the construction of the new working waterfront pier at Pine Point. This project has been in the making for the last eight years. Final completion and construction is expected the summer of 2011. This new pier will provide better access to our local fishermen and will enhance the working

operation of the waterfront as well as provide many opportunities for our recreational user to enjoy the mystic view and pleasures the marsh has to offer. Scarborough is located in such a beautiful spot on the East Coast, and the new pier will provide not only support to our working waterfront users but will offer a beautiful backdrop in our harbor and marsh.

A second project this year was a new 62-car parking lot at Higgins Beach. Along with the construction and development of the new lot, a new bathhouse and changing area has been planned when appropriate within the town's budget cycle. In addition, the Higgins Beach lot has been permitted for an additional 22-car parking area which will take place only after discussion and vote of the Town Council.

In conclusion, I would like to acknowledge the hard work of the town staff and Community Services staff, and I look forward to another year of serving the residents of the Town of Scarborough.

Respectfully submitted, Bruce W. Gullifer, C.P.R.P., Director

School Age Child Care A State of Maine Licensed Program

Our School-Age Child Care has been in operation for 23 years and the need for this type of quality programming has continued to remain vital for working parents. Despite the state of the economy, we maintained a large group of students at each of our five sites in town over this year. The licensing worker for the State of Maine had to increase our license capacity at Eight Corners School from 36 to 48 students in Grade Kindergarten through Grade 2 in order to accommodate all of the families. With this large number of students in the multi-purpose room, it made for busy afternoons, especially on days when the weather did not cooperate for outside activities.

Morning care children at Blue Point School spent time using the computer, shooting hoops, and coloring. Fortunately, on a daily basis Dave Wakem offered numerous active games for all interested participants. Casey and Kathy always offered a variety of activities to keep everyone entertained.

At Bessworth School Sarah and Caitlin found the Wii to be a popular choice. It is a fun and positive way to promote physical activity to students who may otherwise not be interested in a game of kickball or soccer. After some investigation, Kim Morin — new to our staff in December — realized that anything involving competition took precedence. Soon thereafter the *Minute to Win It Club* materialized. Students were stacking cups, throwing and catching pencils, and bouncing ping pong balls, all for the best times. Prizes varied from week to week, but just the idea of getting their picture on the Wall of Fame was enough to give the activities a try.

Date nights continued monthly at Bessworth from 5:00 to 10:00 pm (registration always required). We were very fortunate that the Portland Pie Co. offered to sponsor each dinner. What a deal that couldn't be beat. At Date Nights students are supervised, planned activities are offered, and dinner is included, all while parents go out for an evening. Sounds more like Kids' Night to us!

Club Teen Middle School

Andrea Zglobicki was the program coordinator at the Club Teen program with Mandi. During the fall the group played extensive soccer along with other fun activities.

During the winter months a mountain of snow was piled up outside of the cafeteria where sledding and king-of-the-hill competitions were a popular daily choice. On an Early Release Day we scheduled a field trip to the Cinemagic Movie Theater and then dinner at the Maine Mall following the theater.

Everyone was happy to see spring finally arrive after what seemed like a long winter. We spent a few afternoons watching the middle school baseball and softball teams play area school teams while some teens enjoyed playing tennis and still others preferred being inside where they could get their homework done. All in all, the year seemed to go by extremely fast.

Bessworth Beginners Pre-School

In the fall of $\bar{2}010$ all three pre-school programs were full and students had to be placed on waitlists. We started our before- and after-school care program in conjunction with the pre-school day. This attracted a large number of working parents who liked the program structure. Lunch was ordered daily through the Wentworth Intermediate School cafeteria, and pizza was always a favorite.

In October we had a Harvest Brunch at Hillcrest with the 55+/senior group. The day before we baked pumpkin, apple cinnamon, and banana muffins which were enjoyed by all. After the meal students performed songs about the leaves changing colors and wrote poems about the pumpkins, ghosts, and black cats on Halloween. Before departing on our return trip to school everyone received a pumpkin from Bayley's Campground which Tom Bayley so generously donated.

An ice cube hunt took place in January sponsored by the Town & Country Federal Credit. Students hunted for ice cubes filled with nickels, dimes, and quarters. There were some special ice cubes with a one dollar, five dollar, and even ten dollar prizes. Town & Country distributed materials to the students about starting to save for the future.

The winter months can sometimes appear long so Ms. Mary and Ms. Sam teamed up with Mr. Reagan, a teacher from Wentworth Intermediate School, and performed a play

entitled *My Little Sister Ate one Hare* at the Winslow Homer Auditorium. We practiced for weeks, made T-shirts, props, and sets, and everyone was invited to attend and partake in a potluck dinner following. Approximately 300 friends and family members were in attendance, and we look forward to working with Mr. Reagan and his class again.

Other fun events included a once-a-month book reading by Marilyn of the Scarborough Public Library, and sixth graders from the classrooms of Mrs. Conroy, Mr. Libby, and Mrs. LeClair of the Scarborough

and Mrs. LeClair of the Scarborough Middle School came to read folktales they had written during their Language Arts class as part of their community service project.



Throughout the year we went on a variety of interesting and educational field trips. Our final trip in May was to the Maine Wildlife Park where we walked through the numerous animal exhibits, learning what bears eat, what camouflage means, and why skunks spray. We enjoyed a picnic lunch before returning to school.

February Vacation Camp 2011

February Vacation Experience is a series of planned activities for students during school vacation week. Approximately 100 kindergarteners through eighth graders attended our February vacation camp week. Parents had the flexibility of registering their child for the week or by the day. Daily activities, such as cooking, crafts, active games, Dance Dance Revolution, and Rock Band, were run by our counselors throughout the week. Day trips included sledding at a local golf course and Cinemagic movies in Westbrook.

April Vacation Experience 2011

April Vacation Experience was open to all students from kindergarten through eighth grade. Students were able to register for the entire four-day program, for individual days only, or for a morning or afternoon option. Throughout the week students had the opportunity to participate in many different activities such as playing Rock Band (generously donated by Old Navy), games in the gym, cooking and crafts. We also attended field trips throughout the week, such as The Bounce Zone in Saco. We finished off the week with a trip to Smitty's Cinema in Biddeford to see the movie *Rio*.

Beach Management

Community Services oversaw the day-to-day operations of the beach parking lots and boat launches for the town. This was one of the best summers on the books. The beautiful weather allowed for both residents and non-residents to enjoy our gorgeous beaches almost every single day during the 2010 summer. Pine Point Beach and Ferry Beach once again proved to be some of the best beaches in the state, as people from all over flocked to these beaches daily

Summer Recreation

Registration for camp began in March this year to allow for earlier registrations. This option allowed parents an opportunity to make payment plans and helped to staff camp appropriately. A new two-day-a-week option was offered, and for the first time in years all kindergarten through ninth grade students were located at Bessworth and Wentworth. We continued to use the middle school gymnasium, cafeteria, and applied humanities room as necessary throughout the summer.

Summer was so HOT that staff and campers alike were grateful for our air conditioning.

New this year!

Thanks to a donation from Project G.R.A.C.E., parents, campers, and staff enjoyed free fresh vegetables grown locally at Broadturn Farm throughout the summer. Once a week for eight weeks everyone enjoyed a variety of squash, zucchini, tomatoes, cucumbers, green peppers, lettuce, and more.

As a way to bring back full-day adventures to campers entering Grades 6 to 9, eight Wednesday trips were planned and well attended. Trips included Canobie Lake Park, Water Country, and Funtown/Splashtown at night. Additionally, campers went paintballing, sea kayaking, canoeing the Saco River, whitewater rafting, and, finally, to Monkey Trunks in New Hampshire, New England's largest high ropes and zipline park.

Our community service week — known as *Give Back Week* — was a great success. Projects included collecting much-needed pet supplies and baking dog biscuits to deliver to a local animal shelter, visiting the Pine Point Nursing Center with cards and paper flowers, collecting bottles to raise money for an injured classmate, gathering boxes of nonperishable food items together for the food pantry on Black Point Road, and donating approximately 50 lunch boxes to Project G.R.A.C.E. to support their back-to-school efforts.

Weekly Programming

Mondays were filled with mini field trips for Grades K-9 campers. In the mornings, Grades K-3 campers enjoyed trips to Maine Wildlife Park, Jokers, and bowling. In the afternoons, Grades 4-9 campers traveled to Wassamki Springs, Peak's Island, and Seacoast Fun Park.

On Tuesday afternoons groups gathered sunscreen and towels, beach toys and noodles, and headed to the beach for some fun in the sun and surf. After counselors and campers battled with rough surf during the first week at Scarborough Beach, all beach trips were relocated to Pine Point Beach for the remainder of the summer.

Groups planned in-house theme-week activities for Wednesdays. Weekly themes included The Tribe Has Spoken (a tribute to challenge-based activities from reality shows such as *Survivor*) and Wacky Wild Water Day (campers enjoyed water balloons, a large slip and slide, and snow cones).

On Thursdays, campers would either roller skate at Happy Wheels in Portland or attend a movie matinée at the Winslow Homer Auditorium. Groups found relief from the hot summer sun in both air-conditioned locations.

All campers attended full-day field trips on Fridays to places such as Water Country, Aquaboggan, Funtown Splashtown USA, Sebago Lake, and Kiwanis Beach. One of the favorite trips of the summer was to the Boston Museum of Science. Early in the morning everyone boarded school buses and took off for Boston where campers got to explore electricity and view a lightning show, played in a replica of a whale heart, and ran up and down musical stairs.

The last days of camp were jam-packed with activities — a pizza party, an ice cream social, and a highlights slideshow. Now the planning must begin for the summer of 2011.

SUMMERFEST 2010

Community Services, along with the help of our community sponsors, held SummerFest 2010 this year on Friday, August 20. SummerFest had been held on Saturdays the past few years but this year we returned to the original day of Friday. Instead of a full day, hours returned to evening hours -- 4:00 to 10:00 p.m. -- which we found works better for the community. Again this year, SummerFest kicked off with a kids' 1-mile road race and adult 5K race, put on by the Scarborough Track Club.

Scarborough Fire and Rescue held a demonstration of their extrication team, their on-site smoke and safety trailer, held command van tours, and took blood pressure screenings in their rescue unit; Scarborough Police displayed public safety information and the Explorers sold dog tags; Public Works displayed equipment (a bucket truck and mowing tractor) and provided other PW information; and the Scarborough Public Library displayed home emergency kits and distributed Red Cross/Emergency Management information.

Approximately 40 vendors participated, including local churches, non-profit groups, sports booster clubs, and commercial vendors; it was estimated that 5,000 people attended. Groups offered a dunk tank, face painting, coloring contests, a football toss, a GeoCaching game, pony rides, balloon games, raffles, the sales or give-aways of apparel, fun items, such as glow sticks, balloons, hats, Frisbees, jewelry, novelties, something for everyone. Great food was served up such as pulled pork sandwiches, lobster rolls, pizza, sausage sandwiches, brownie sundaes,

homemade pies, cotton candy, popcorn, and candy. New this year was a climbing wall; other entertainment was a magic show, walk-around magic, a performance by the Tim Bishop and the 5th Avenue Band, and the usual muchanticipated fireworks to end the evening.

WinterFest 2011

Scarborough's WinterFest – its 22^{nd} – was held on Saturday, January 15. There were a variety of winter events and new activities. The festival began at noon on Saturday with a basketball free-throw competition (sponsored by the Knights of Columbus) and our snow sculpture contest. Snow sculpture contestants entered in one of three categories and the competition was fierce with so many great sculptures to choose from. There was a tie for the winners in the Family Division and they were the Levesque family for their snowmobile sculpture and the Williamson family for their penguin sculpture. In the 13-and-over division Sarah and Jessica Rinaldi won for their microphone sculpture, and in the 12-and-under division another tie occurred; winners were Zachary and Jade for their lobster sculpture and Logan Bruns for her turtle sculpture.

Skating competitions began at 12:30 -- one of the most popular events where participants earn points toward the crowning of King and Queen. Slalom skating was first, followed by speed skating, backward skating, and the obstacle course. Participants compete in 3 categories: Grades K-2, Grades 3-5 and Grades 6-8. The Kings and Queens for WinterFest 2011 were: In Grades K-2 -- Queen Kathleen Murphy and King Pete O'Brien; in Grades 3-5 - Queen Lauren Topchik and King Derek Allen; Grades 6-8 there was a tie for Queen – winners were Kelly Jordan and Kaitlyn Malayev and Greg Dedian was crowned King.

Other events throughout the day, generously sponsored by local businesses, included a jump rope competition sponsored by Dan Warren, face painting with volunteers from Fiddleheads, and the Piggy Bank Ice Cube Hunt sponsored by Town & Country Federal Credit Union. Main Line Fence sponsored a caricaturist, and Saco & Biddeford Savings sponsored two performances of a magic show featuring Conjuring Carroll. Scarborough Rotary and Scarborough VIPS graciously volunteered their time at the s'mores and hot cocoa table, the Scarborough Explorers took great care of the bonfire and other events around the complex, and Representative Amy Volk volunteered for many events throughout the day. Dave Corbeau and Peter McGinnis worked their magic on the grill, delivering hamburgers and hot dogs at record speed, and Brucie McLellan dressed as Frosty and visited with children while the Oakhurst Dairy character Oakie mingled with festivalgoers. A big thank you goes out to all our wonderful volunteers and sponsors.

Sponsorships

Through our sponsorship and benefactor programs, local businesses and organizations are given the opportunity to provide cash or gift donations to support our special events programming, helping to fund events such as SummerFest, WinterFest, and the Annual 55+ Barbeque.

Within our sponsorship program, businesses can donate \$2,000 (Platinum Sponsorship), \$1,000 (Gold Sponsorship), \$500 (Silver Sponsorship), \$250 (Bronze Sponsorship), or \$100 (Friend Sponsorship). Each level receives various forms of recognition in return, ranging from cable TV and brochure recognition to the business name engraved on a public plaque at Town Hall.

The benefactor program gives businesses the chance to donate items (gift certificates, gift baskets, tickets, toys, etc.) rather than cash donations, while still receiving recognition through cable TV, community brochures, and our website. These donated items are given to children as prizes or are auctioned off at special events, with all proceeds in turn helping to fund future special events.

Scarborough Community Services would like to acknowledge the following sponsors, benefactors, and donors within our community who supported Community Services and its numerous activities provided to the residents of the Town of Scarborough during the 2010-2011 year:

Platinum Sponsors (\$2,000): Walmart, Woodin & Company Store Fixtures, Inc., State Manufactured Homes, Inc./ Hillcrest; Gold Sponsors (\$1,000): American Legion Post #76, Saco & Biddeford Savings Institution, Scarborough Lions Club, Scarborough Community Chamber; Silver Sponsor (\$500): Beech Ridge Motor Speedway, Maine Veterinary Referral Center, Mitchell's Electric, TRSS Wealth Management, LLC; Bronze Sponsors (\$250): ACE Hardware, Beacon Appraisal, Daniel Ravin, D.M.D., Johnson & Jordan Mechanical Contractors, Mark Diamond, D.D.S., Optimal Performance Physical Therapy, LLC, Ouinn's Installation Contractors, Scarborough Septic, State Farm Insurance, Villari's Self-Defense Center; Friend Sponsors (\$100): Allied/Cook Construction, Biddeford Savings Bank, Eight Corners Pizza, Gorham Savings Bank, Hannaford Supermarkets, Main Line Fence, Moose Lodge #1310, Natural Motion Martial Arts, Pat's Pizza, Scarborough Terrace, Town and Country Federal Credit Union.

Silver Benefactor (Donation of gifts worth \$500): Muller Heating & Plumbing, Pine Tree Waste; Bronze Benefactor (Donation of gifts worth \$250): Cats On Call Hospital, Eastern Carpet & Upholstery Cleaning, Katahdin Trust Company, Maine Turf & Greenery, Morning Flight Charters, Shelly Rose Photography; Friend Benefactors

(Donation of gifts worth \$100): Black Point Inn, Calm Waters Spa, Claudia Murray Photography, Dog Paws Inn, Flaherty's Family Farm & Greenhouse, Glazey Days, KJ Awards, Land Rover & Jaguar of Scarborough, One-to-One Bodyscapes, Pat's Pizza, Pet Quarters, Shirley's Hallmark, Subway Sandwiches, The Kennel Shop, Wendy's Old Fashioned Hamburgers; Donors (Donation of gifts under \$100): Amato's Italian Sandwich Shop, Bad Dog Deli, Baskets by Jane, bei capelli, Big 20 Bowling, Chia Sen Chinese Restaurant, Chicago Dogs, Christmas Tree Shops, CPRC Group, Dunstan Mobil, Dunstan School Restaurant, Estabrook's Color Spot, Famous Dave's, Funtown/ Splashtown USA, Gee & Bee Sporting Goods, Happy Wheels, Henry VIII Carvery, Kamp K9, Lifestyle Fitness Center, Lois' Natural Marketplace, Maine Indoor Karting, Maine Radio, Marden's, McDonald's, Miche Bag of Portland, Oakhurst Dairy, Pizza Time, Portland Sea Dogs, Scarborough Beach State Park, Scarborough Muffler Center, Shaw's Supermarkets, Sparkle Clean Car Wash, Texas Roadhouse, Thai 9 Restaurant, Walgreens, and W. H. Shurtleff & Co.

Youth Programs

We offer a variety of activities for each season to keep children active throughout the whole year.

Summer Programs

Our summer sports camps went off without a hitch with the help of a beautiful summer. These camps included swimming lessons, soccer, basketball, track and field, baseball, softball, football, tennis, lacrosse, wrestling, golf, and horseback riding. Most of our instructors were high school varsity coaches and without them these programs would not have been possible. New this year was a field hockey camp that gave girls the opportunity to hone their skills on the pitch while having fun at the same time. We also offered several alternatives to sport camps by offering the extremely popular Art Attack programs, Blast Off! Rocketry, the Engineering Challenge, and Lego Robotics. In addition, we added an Architecture Camp, where participants designed their dream spaces on a computer and took a field trip into Portland to visit an architecture firm to see how the home designing process comes together. Another new program was the Storm Trooper Boys Lacrosse Camp run by Camp Director Joe Hezlep, the boys varsity lacrosse coach in Scarborough. With close to 60 athletes in this first-time program, it has become evident how popular lacrosse is in Scarborough.

Fall Programs

The beautiful summer weather seemed to spill over into the fall, giving us great opportunities for outdoor activities. We offered some top-notch programs, including cross country, mini-kicks soccer for preschool children, and field hockey. The field hockey program traveled to surrounding communities to compete in games. Our fall soccer program was the largest program offered all year long. This long-

running program was such a success because of great teamwork from parents, coaches, and players. Designed for children in pre-kindergarten to eighth grade, this program teaches the basic fundamentals of soccer while at the same time having a good time. This program has flourished over the years because of the commitment of parents who return year after to year to coach and ultimately recruit new coaches.

Winter Programs

Winter came in like a lion as our beautiful fall weather dissipated. Even though there was a fair share of cancellations and rescheduling, we still managed to offer several fantastic winter programs. The most popular program was basketball with over 425 participants. Our parent coaches were truly dedicated and, again, without them the program would not have been possible. Indoor soccer was another very popular program that was fast paced, fun, and exciting for the children. Our winter wrestling program flourished with approximately 30 participants who learned the fundamentals of wrestling while participating in fun activities. These talented wrestlers will help develop the feeder system for the high school team. Other great winter programs included the Dribblettes, a performance-based basketball program for girls choreographed to music while dancing and dribbling at the same time, our ever-popular softball pitching clinic, and our Lost Valley and Sunday River snow sports programs.

Spring Programs

This spring we offered our indoor baseball, softball, and lacrosse camps where new skills were taught to our young players. Spring cross country, an always-popular program, was taught by our new instructor Kristin Barry, one of the best female runners in the state; she did an excellent job bringing that love of running to our cross-country program. Returning after a short sabbatical, the spring soccer foot skills clinic returned with our new instructor Josh Needle who managed to get the young soccer players addicted to the game! He taught them new skills in both offense and defense while playing fun games.

New this year was open gym basketball for students in Grades 4 to 6. This program was an extension of our winter basketball program and it allowed participants to continue to develop their basketball skills after the season. Instructor Eddie Martin created an environment that focused on developing all basketball skills in a fun environment.

Adult Recreation Programs

Community Services offered a variety of adult programs, including many open gym programs in basketball, indoor soccer, volleyball, and dodgeball. Healthline and Healthline Plus were morning exercise programs that focused on developing cardio and muscular strength. Instructor Morgan Swinburne was constantly changing the workouts so participants' bodies did not get accustomed to the same routines. Zumba, a Latin-inspired dance and exercise class.

seemed more like a party than a workout. These classes were held at the middle school cafeteria on Tuesday and Thursday evenings. This year we also offered Zumba toning which incorporated weights into the workout and allowed for more intense muscle toning.

Scarborough 55+ Programs SPONSORED BY SCARBOROUGH SENIOR WOW

The 2010-2011 year brought a steady expansion of the Scarborough 55+ Programs with a variety of new and existing programs, transportation opportunities, and trips that pleased even the most finicky of people.

The mission of the Scarborough 55+ Programs is to give all seniors an opportunity to maintain dignity, enrich their quality of life, and actively promote participation in all aspects of community life. The Scarborough 55+ Programs are sponsored by Scarborough Community Services and Scarborough Senior WOW. The 55+ Programs has a Seniors Advisory Board which provides directional advice for development of senior programs and services to the Seniors Program Coordinator.

The 55+ Membership Program, instituted in February 2010, has been a wonderful success and our participant numbers continue to grow as we near the 200 mark. For \$10 per year (or \$17.50 per couple) participants receive the 55+ newsletter sent to their homes six times a year and online registration privileges for trips. The program has also partnered with local businesses to offer discounts at stores in Scarborough. In February 2011 the 55+ membership became mandatory for all those who attended trips or participated in any of the transportation opportunities. Membership is not mandatory to attend 55+ programs such as BINGO games and the Wednesday lunches.

On February 22, 2011, we invited local seniors to an open house at the Scarborough Municipal Building to see what 55+ programs had to offer. Those who attended learned about membership, our 55+ trips, and the many discounts offered by local businesses. Participants met Senior Advisory Board members and enjoyed light refreshments and a slide show highlighting the program.

Each September the 55+ Program sponsors a barbeque in Memorial Park. In 2010, we reformatted the event by offering an evening meal in August and subsequently we enjoyed the entertainment of the Tony Boffa Band performing at Concerts in the Park. We had 115 seniors participate and are looking forward to making this an annual event.

Every Wednesday from September to June the 55+ Programs offered lunches held at Hillcrest Recreation Center. We averaged between 40 and 45 participants each week and they enjoyed a variety of programming, from the entertainment of the WOW Players to the Wentworth storytellers, to informational programs sponsored by local businesses. We continued to offer transportation to the Wednesday lunches on the Scarborough Community Services mini bus to Scarborough seniors who are 55+ members. We have also remained in partnership with Southern Maine Agency on Aging and offer the As You Like It plan for Wednesday lunch payments. Programming offered at the Hillcrest Recreation building continues to expand with the addition of Monday BINGO games along with weekly games offered each Friday. Scarborough Community Services and the seniors of Scarborough would like to extend sincere thanks to the Desfosses family and State Manufactured Homes for their ongoing support and generosity for Scarborough seniors and for the use of the Hillcrest Recreation Center.

Exercise and healthy living programs have continued and Bessey Commons has generously offered the use of their common rooms for these programs. The two programs that ran at Bessey Commons this past year were the self-help group *Choices* and a senior exercise program. We anticipate they will continue into 2012.

The very popular Out-to-Lunch Bunch program offers 55+ members transportation to restaurants in Southern Maine. There are three Out-to-Lunch Bunch groups, each meeting one Thursday a month. The groups have a volunteer leader who makes restaurant reservations and contacts participants. Though there are times a group will have a waitlist, the number of participants varies between 10 and 14 people per trip. Door-to-door transportation is offered to Scarborough residents for the Out-to-Lunch Bunch program.

The Scarborough 55+ Programs continued to offer round-trip transportation to an array of locations. Round-trip transportation fees were \$2 from Scarborough High School parking lot and \$5 for door-to-door services for Scarborough residents. During the spring and fall semesters the 55+ minibus provided transportation to USM's Senior College for the SAGE lectures on Tuesdays and to OLLI on Friday. Two times a month we offered shopping at a local grocery store for Scarborough residents. The 55+ Programs also offered transportation to Portland Players and Lyric Theater for their Thursday night preview performances.

The 55+ Programs day trips had the most varied participants and were very well attended. There was such a high demand for trips that additional dates were offered to accommodate all who wanted to attend. The bus capacity of 13 seats limits the amount of people who can attend each trip. Total enrollment for the Senior WOW trips in the 2011 fiscal year was 384 compared to 256 in fiscal year 2010.

As the 55+ Program changes and grows, we continue our goal of offering quality programming for Scarborough seniors.

Scarborough Community Television

Scarborough Community Television continued to provide to Scarborough citizens coverage of all town and school meetings, as well as other public programming. Beginning this year Channels 2 and 3 were re-designated for specific programming.

Channel 2 became dedicated to airing middle school and high school sporting events, concerts in the park, candidate-submitted election programs, and any run-over programming from Channel 3. Sporting events that were covered over the year included boys and girls varsity games in soccer, football, field hockey, basketball, ice hockey, swimming, track, wrestling, lacrosse, baseball, and softball. When possible, programming was offered live from the Clifford Mitchell Sports Complex (high school fields) and from the Alumni Gym in Scarborough High School.

Channel 3 was devoted to official programming, predominantly government-sanctioned meetings that ran in the following programming priority:

- 1. Town Council
- 2. School Board
- 3. Planning Board
- 4. Zoning Board of Appeals
- 5. Sanitary District
- 6. Ordinance Committee
- 7. Rules and Policies
- 8. Charter Review

When programming was not airing on the two public channels, a bulletin board slideshow with local community information ran for Scarborough citizens.

The studio continued to be managed by Eric Huntington, a video production teacher from Scarborough High School. The connection to high school production students functioned perfectly as several students worked as interns during the school year by operating the cameras at town and school meetings. This created a symbiotic relationship, helping to broaden the students' experiences and, in turn, providing SCTV with valuable audio and video operations.

Concerts in the Park

Scarborough's Memorial Park rocked this summer! What is not to love about great music, fantastic weather, good friends, and FREE concerts? The Scarborough Community Chamber of Commerce and Scarborough Community Services teamed up again to host six amazing musical groups on Thursday nights at the Gazebo at Scarborough's Memorial Park. This summer of 2010 marked a few firsts for the five years these shows have been held at Memorial Park. The first milestone: No rain! And no need to go indoors to the beautiful Winslow Homer Auditorium in the

high school. The next milestone for this series was the attendance -- over 8,000 attendees were estimated to have come to the shows from at least 18 different towns. These concerts provided opportunities to kick back and enjoy the shows, reconnect with friends and family, or simply relax in the park and take in a carefree summer evening. Along with the shows, the Chamber included a 50/50 raffle at each show with additional prizes of Amtrak Downeaster passes and Maine Indoor Karting passes, helping to raise funds for three high school scholarships. Intermission giveaways this year included T-shirts, Frisbees, and flying monkeys. Free shuttle service between the high school parking lot and the park were provided by Community Services and the Gateway Shoppes trolley with the Scarborough Rotary Club providing some tasty family-affordable fare.

Concert attendees were able to enjoy a wide variety of music:

- The Guv'nors
- Don Campbell Band
- Bellamy Jazz Band
- Motor Booty Affair
- The Awesome
- Tony Boffa Band

The concert series was a tremendous success thanks to great performers, great weather, generous sponsors, and many volunteers. At times all parking areas were filled to near capacity. Growing sponsorship support created great visibility for the Scarborough Community Chamber of Commerce and area businesses that helped sponsor the series. This year there were over 50 area businesses involved.

Beach Management

Community Services oversaw the day-to-day operations of the beach parking lots and boat launches for the town. This was one of the best summers on the books. The beautiful weather allowed for both residents and non-residents to enjoy our gorgeous beaches almost every single day during the 2010 summer. Pine Point Beach and Ferry Beach once again proved to be some of the best beaches in the state, as people from all over flocked to these beaches daily.

A new addition this year was the Higgins Beach parking lot. The town purchased the property and offered public parking for a daily rate. It is on track to be one of the busiest beaches, if not the busiest, in town.

The town continued to participate in the Healthy Maine Beaches program, which monitors the bacterial levels in the water to ensure safe water conditions on a weekly basis. You can check the status of our beaches at the following website: http://www.mainecoastdata.org/public/.

Public Library

To the Town Manager, Town Council, and Citizens of Scarborough:

It is my pleasure to share the highlights of this year and to reflect on the role of the Public Library within the community.

Thanks to support from the community we improved our physical and virtual infrastructures with an expansion of our parking area and the transition to RFID (radio frequency identification) technology for circulation and inventory control. The parking area includes additional parking spaces and greatly improved safety features including crosswalks, sidewalks, clear traffic patterns, and site lines. The Friends of the Library contributed toward landscaping for the new design.

The RFID technology enables more efficient processing to circulate materials and provides sophisticated inventory control. The project required more than 70,000 items in the collection to be tagged with labels. We were aided in this project by volunteers from the Friends of the Library and with the help of Suzanne Grenier, a student intern from the University of Maine, Augusta, Library Science program.

Having access to recreation and information in traditional formats is important to our community but so is convenience. Our membership in the *Minerva* consortium allows our citizens to request titles from all participating libraries, renew their materials, and check their records, all from their home. This service continues to experience increases in use and demonstrates that having access to materials quickly is valued by our patrons.

Our newest services do not require the check-out of a physical title in print or non-print format. These include the use of downloadable audio and e-book titles available through the *Maine InfoNet Download Library*. The use of the *MARVEL!* databases is also impressive as is the use of other resources on our website such as the Scarborough business directory, resources for homeschoolers, and links to other community services.

The Library is now the Scarborough location for processing U.S. passport applications. Passports could no longer be processed at Scarborough Town Hall due to changes in Federal regulations prohibiting facilities that issue birth certificates from processing Passport applications.

Community outreach and special projects are additional ways the Library serves the community as we strive to contribute to the good quality of life within our community. The Library worked with the Scarborough Historical Society and the Scarborough Middle School to create a website dedicated to Scarborough history on the Maine

Memory Network as part of the Maine Historical Society's Maine Community Heritage Project. A blanket drive and a canned food drive supplied two local food pantries serving our community with much needed inventory. partnered with th e Scarborough Community Chamber to recognize National Small Business Week with a reception and seminars. The Library has also become a full partner in the Town's emergency preparedness initiatives, providing community education, and



Nancy E. Crowell Library Director

serving as a haven for citizens needing a cool or warm facility during the most extreme weather conditions.

Our success in serving the community is measured in many ways, quantitative and qualitative. To the hard numbers, we add measures of strong support shown through program attendance, donations of time and money. We also recognize that the collaborations we have with many community organizations and committees, demonstrates a shared level of respect and vision.

We appreciate the many ways that the community has expressed their support of our mission. Community groups such as the Rotary and several Girl Scout Troops have done community service projects at the Library. Organizations and businesses have partnered with us to provide educational programs. Services have been expanded with the help of volunteer tax preparers from AARP.

More than 1000 volunteer hours were donated to help with maintaining the collection, delivering books to shut-ins, presenting programs, and serving on committees such as the Board of Trustees. The Friends of the Library supported our summer reading program, special events, collections and our Endowment Fund. Our annual fund exceeded the goal in spite of a challenging economy.

The world of libraries is full of robust discussions about the demise of the book as technology becomes more convenient, affordable and content rich. Our staff is dedicated to finding the right balance of tools, in the appropriate format, to meet the changing needs of our community. We are grateful for your support of our efforts.

Respectfully submitted, Nancy E. Crowell, MLS, Library Director

Report of the

SCARBOROUGH LAND CONSERVATION TRUST

The Scarborough Land Conservation Trust is a private, non-profit, community-based organization committed to acquiring, protecting and preserving land for public access and enjoyment of its natural resources, scenic vistas and historical significance. The projects undertaken by the Trust, working in partnership with the Town, offer unique value to our community

To the Town Manager, Town Council, and Citizens of Scarborough:

The Scarborough Land Trust (SLT) continues to be thankful to the Town of Scarborough for its assistance with land acquisition and stewardship projects, trail maps, mowing of the trails at Fuller Farm, and parking lot improvements. The Town of Scarborough is a partner of SLT and helps the land trust reach its goals of protecting and stewarding land for the benefit of the public. SLT is your local land trust that protects nearly 1,000 acres of land for public access, water quality protection, agricultural resources, wildlife habitat, and scenic views. Over the past year, SLT has worked on several exciting stewardship and land protection projects.

Throughout 2010, SLT partnered with the Fancy Family, the Town of Scarborough, and Maine Farmland Trust on the protection of Fancy Farm, now Firth Farm. This 13-acre property on Ash Swamp Road has high quality agricultural soils along with a farmhouse and barns. In November of 2010, the Town of Scarborough purchased the development rights from the Fancy Family, and an agricultural conservation easement was granted to Maine Farmland Trust, a nonprofit that protects farmland across the state. Funding for the purchase of the development rights, which ensures that the property can only be sold at farmland value, came from Scarborough's Land Acquisition Reserve Fund. The Fancy Family also granted a recreation trail easement to SLT before they sold the farm to Daniel Mays. Daniel now runs a Community Supported Agriculture (CSA) program at Frith Farm (www.frithfarm.net) and attends the Scarborough Farmers' Market on Sundays at Town Hall. SLT is working with Daniel on the planning of a trail from the SLT-owned Sewell Woods to the Firth Farm property.



Photography by Marla Zando

Broadturn Farm Broadturn Road continues to thrive as an active working farm. The land trust owns this 434-acre property and leases the land to John Bliss and Stacy Brenner who run the farm John business. and Stacy have a successful CSA program,

apprenticeship program, and wedding business at Broadturn Farm (www.broadturnfarm.com). Their Farm Camp for children returned in June after a one-year hiatus. The children in the Farm Camp program needed shelter in times of inclement weather. This year, with incredible community

support and donations of time and materials, SLT and John and Stacy raised funds for the renovation of the English barn and Square barn. The English barn is now the home of Farm Camp during rainy weather, and the Square barn is now open as a dooryard farmstand known as Flora*Bliss.



Photography by Linda Cullivan

Though Fuller Farm with its expansive havfields. woods. waterfall, and frontage on the Nonesuch River, remains our most popular conserved piece of land, Libby River Farm is a gem of a property tucked back off of Black Point Road. Libby River Farm

nestled between the Scarborough Marsh Wildlife Management Area and Camp Ketcha. Camp Ketcha has historically been home to the endangered New England cottontail. This is the only rabbit native to Maine, and only about 300 individuals are left throughout the state. Their numbers have decreased by approximately 75% since the 1960s, mostly due to habitat loss. Cape Elizabeth and Scarborough are home to a community of these cottontails, and SLT won a competitive grant from the Natural Resources Conservation Service to create rabbit habitat at Libby River Farm. SLT will receive funding for the creation of shrub lands, areas of thickets where rabbits can find shelter and food for their survival. The creation of this habitat at Libby River Farm will also benefit other shrub land species such as the American woodcock, eastern towhee, indigo bunting, spotted turtle, and black racer.

With the help of the Town of Scarborough, the land trust has been able to protect valuable community resources: farmland, wildlife habitat, scenic areas, and natural areas. These places are for you to enjoy, so print off some trail maps and get out and experience the wonders of nature that are close to home.

Respectfully submitted, Jack Anderson, President Scarborough Land Conservation Trust

Conservation Commission

To the Town Manager, Town Council, and Citizens of Scarborough

This past year the Scarborough Conservation Commission worked on three major projects One was a program of outreach to help educate the residents of Scarborough about issues of local environmental concern. This outreach program resulted in three public meetings: one on the possible impacts of sea level rise on the coastline of Scarborough, one meeting was used to show the film "A Chemical Reaction" and to discuss the issue of limiting the use of pesticides on town property, the third outreach was directed at the neighborhood around the Wiley Field town recreation area, where the town has approved setting aside acreage for the New England Cottontail habitat creation.

The second major program was working with the Scarborough Ordinance Committee on drafting a new ordinance to limit the use of pesticides on town owned and managed properties.

The other major project is to advise the town on the future use of several parcels of vacant land that the town owns. These parcels of 'open space' land are being visited by members of the commission and a series of recommendations are being formulated to present to the town council.

We are happy to report that two new members joined the commission this year; Christopher Herrick and J. Anton Bodor. There is still one more vacancy on the commission, and I would encourage anyone interested in joining the commission to attend a meeting and/or contact the town.

Respectfully submitted, **Robert Jordan,** Chairman, Anton Bodor, Iver Carlsen, Christopher Herrick, Patricia Kelly, Peter Slovinsky, Commission Members



Photography by Jonathan Reed







Views of Scarborough Marsh

Town of Scarborough

EMERGENCY NUMBERS - PUBLIC SAFETY DISPATCH

POLICE / FIRE/ RESCUE911

|--|

Municipal Offices	
Administration/Town Manager's Office	207-730-4030
Assessor's Office	207-730-4060
Collections:	207-730-4010
Hunting & Fishing Licenses	
Property Taxes / Real & Personal	
Vehicle Registrations plus Boats/Snowmobiles/ATVs	
Community Services	207-730-4150
Fire Department (non-emergency number)	207-883-4542
Human Resources/General Assistance	207-730-4025
Library	207-883-4723
Marine Resources Office (Harbor Master/Shellfish Warden)	207-883-6361
Planning & Codes Department:	207-730-4040
Inspections- Building /Plumbing/Electrical	
Police Department	207-883-6361
Public Works:	207-730-4400
Curbside Recycling / Rubbish Collection / Snow Removal &	
Tree Warden	
Town Clerk's Office:	207-730-4020
Licenses / Permits / Vital Statistics / Voter Registration	
School Department:	
School Superintendent's Office	207-730-4100
School Bus Information	207-730-4145

Municipal Building Office Hours

Monday - Friday: 8 a.m. — 4 p.m. *Wednesday: 8 a.m. — 6:30 p.m.

Offices of Town Clerk, Vehicle Registration/Excise, Tax Collector & Code Enforcement ONLY

259 U.S. Route One
P.O. Box 360
Scarborough, ME 04070-0360
Web site: www.scarborough.me.us

